

QCPR 2022 Survey of United Nations Country Team Members

Welcome to the UN Country Team members survey.

This survey is administered by the UN Department for Economic and Social Affairs (DESA) as an input to the preparation of the Secretary-General's report on the implementation of the UN General Assembly's resolutions on the [Quadrennial Comprehensive Policy Review \(QCPR\) of the UN system's operational activities for development \(A/RES/75/233\)](#) and [on the repositioning of the United Nations Development System \(A/RES/72/279\)](#) and the report of the UNSDG Chair on DCO and the RC system.

The aim of the survey is to enable UN Country Teams (UNCTs) to provide feedback on country level implementation of the QCPR and the UNDS repositioning.

The survey contains questions for completion by individual UN Country Team members. Your entity, as part of the UN development system, has been requested to distribute this survey to its UN Country Team representative in each country. The survey will also be transmitted by DCO to the UNCT members listed on UNCT websites, to ensure full coverage.

Responses and comments will be treated in strict confidence by the Secretariat and will remain anonymous. The data will be used solely for the purposes of the mandated reporting of the Secretary-General and the Chair of the UNSDG, and as a feedback loop to help inform continued improvements in the work of United Nations country teams. The reporting will only be shared in aggregate form and will not contain any data or statement from which a reader can identify the respondent. Responses will be also amalgamated by groups of countries, regions, country typologies and UN entities.

Please note that only one survey response can be accepted per entity representative per country. If you are a member of more than one UNCT, you may provide a general response that covers the UNCTs in which you are a member. If you experience variation between UNCTs, you may submit individual responses for specific UNCTs. If completing multiple submissions (for more than one country), please close the browser and click on the survey link again for a new submission, specifying the country in the first section of the survey.

With some browsers, the software allows the questionnaire to be saved and reopened at a later stage on the same computer. You may also navigate forwards and backwards within the questionnaire. For reference, a MS Word copy of the questionnaire was included in the original email announcing the launch of this survey.

In this questionnaire, the term 'UN entities' is used to describe UN Specialized Agencies, UN Funds and Programmes, and Departments of the UN Secretariat that are carrying out or supporting operational activities for development.

If you have any questions regarding the survey, please contact the DESA QCPR team at qcpr@un.org.

Thank you for your cooperation.

I. Country Profile

1. Please select your entity [drop down menu]: UN Entity

At the request of several UNDS entities, the questionnaire has been adjusted to enable UNDS entities that cover multiple countries from one location to complete a single questionnaire for that set of countries should they wish to. The option remains to complete one questionnaire per country.

2. Are you a UNCT member in more than one UNCT?

- Yes
 No

[Skip logic - if yes] Please identify how you plan to respond to the survey:

- One general response to the survey covering all UNCTs of which I am a member
 A separate survey for each UNCT of which I am a member
 Other (for example, a general response and one or more individual responses for specific UNCTs)

3. Please select the country/countries that you are reporting on in this survey. You may indicate several countries with the same answers in a single questionnaire response or complete one questionnaire per country [multiple checkboxes]:

Other (please specify)

4. For the country/countries covered in your response, does your entity have a physical in-country presence?

- Yes
 No

5. Please provide your contact details for this survey response to facilitate survey validation or any technical issues with the response:

First Name
 Last Name
 Email
 Title

II. The UN Development System Offer

The integrated nature of the 2030 Agenda for Sustainable Development calls for a UNDS that works in a coordinated and coherent manner while preserving each entity's mandate and role and leveraging each entity's expertise. The UN development system needs to move towards integrated action in response to the integrated and indivisible nature of the 2030 Agenda, by operating as a system within and among countries and at the regional and global levels to address the needs and priorities of programme countries (OP 114, 86).

*Alignment of UNDS operational activities for development with national plans, strategies and priorities reflects **a tailored, demand-driven approach and strong national ownership and leadership** (OP 2, 4).*

*Entity-specific **Country Programme Documents (CPDs) or equivalent instruments** should be derived from the UN Sustainable Development Cooperation Framework's agreed priorities (OP 71, 72, 73, 74, 76). Support the*

Cooperation Framework by substantially increasing common resource mobilization and distribution for joint programmes at the country level (OP 59, 63).

6. Your entity’s individual country programme document or equivalent instrument is derived from the Cooperation Framework:
- Strongly agree
 - Agree
 - Disagree
 - Strongly disagree
 - Don’t know
 - Not applicable – the UNCT has not developed a Cooperation Framework

7. The UNCT engages in joint resource mobilization for programmes or projects in the country.
- Strongly agree
 - Agree
 - Disagree
 - Strongly disagree
 - Don’t know

Optional comments:

[Skip logic – if disagree/strongly disagree] What are some of the main challenges in implementing a joint resource mobilization?

8. Compared to one year ago, the UN Country Team is providing support that is:
- Much more coherent
 - More coherent
 - The same as previously
 - Less coherent
 - Much less coherent
 - Don’t know

Optional comments: Please indicate what the main barrier is.

9. To what extent have the following measures improved the UNCT’s offer to the country in the last year?

	To a great extent	To a moderate extent	To a small extent	No Change	Don’t know	Not Applicable
Common Country Analysis						
Cooperation Framework						
Joint Workplans						
Results groups						
Transparency on resource mobilization						
Collaborative approach to resource mobilization						
Increased resources under the RC/UNCT’s management (such as SDG funds)						
System-wide reporting						
Systematic implementation of Management and Accountability Framework (MAF)						
Strengthened provisions of the MAF						
Business Operations Strategy						

Strengthened capacity of the RC office						
Increased use of common premises						

Optional comments: Please mention any other measures not listed.

10. The UNCT now, compared to one year ago, provides better:

(Note: "Integrated" in this context refers to policy advice that is offered by the UNCT acting in a collective way, rather than through each agency acting individually)

	Strongly agree	Agree	Disagree	Strongly disagree	Not applicable
Evidence-based policy advice that is tailored to national needs and priorities in the implementation of the 2030 agenda					
Joint integrated policy advice that is tailored to national needs and priorities in the implementation of the 2030 agenda					

Optional comments:

11. If your areas of programming activity/activities include development action, including disaster risk reduction, humanitarian action and peacebuilding, please assess the level of collaboration between UN entities working across different areas of actions in the country, as indicated in the table below.

	Very close collaboration	Close collaboration	Not close collaboration	No collaboration at all	Not applicable
Development-Humanitarian					
Development-Peacebuilding					
Humanitarian-Peacebuilding					

Optional comments: Please provide a good practice example of a whole-of-system response.

12. Apart from climate action, environmental considerations have been mainstreamed into other areas of programming and policy advice (such as economic affairs, health, trade, development planning, etc.) across the UNCT over the past year.

- Strongly agree
- Agree
- Disagree
- Strongly disagree
- Don't know

Optional comments:

*Enhanced transparency, accountability, coordination and results-based management at the **regional level** strengthens contributions and ensures that UN's regional assets are in line with the needs and priorities of each region (OP 78, 103).*

13. Is it easy for you, as a UNCT member, to access complementary expertise from other entities/offices of the United Nations development system not physically present in your country?

- Very easy
- Somewhat easy
- Somewhat difficult
- Very difficult

- Don't know
- Not applicable

Optional comments: Please briefly mention any main constraints.

14. To what extent has the UNCT benefitted from improved support of the relevant regional collaborative platform(s) in the past year?

	To a great extent	To a moderate extent	To a small extent	No change	Not applicable	Don't know
Normative and policy support related to the 2030 Agenda						
Technical expertise						
Platforms for policy discussion and exchange of experience						
Regional SDG monitoring, reporting, follow-up and review activities						

Optional comments:

15. To what extent has the UNCT benefitted from increased support of UN entities' headquarters in the past year?

	To a great extent	To a moderate extent	To a small extent	No change	Not applicable	Don't know
Integrated policies to realize the SDGs						
Communications and Advocacy						
Data analytics and Statistics						
Digital transformation						
Innovation						
Leveraging partnerships						
Leveraging Financing						
Normative advice						
Performance and results orientation						
Strategic Foresight						

Optional comments:

*Measures implemented to align **staff capacities and UNCT configuration** with the cross-sectoral requirements of the 2030 Agenda (OP 91, 94) and the specific challenges and needs of programme countries (OP 94, 95).*

Note: UN configuration relates to the composition of a UN country team, including both UN entities physically present in the country and those contributing remotely. The tailoring of UNCT configuration entails a look at capacities needed to deliver on the outcomes in the Cooperation Framework, be it by in-country UN agency presence and/or from a regional /global base, or other non-physical presence modality.

16. The current UNCT configuration is suitable for meeting the specific challenges of the country, as set out in the Cooperation Framework/UNDAF?

- Strongly agree
- Agree
- Disagree
- Strongly disagree
- Don't know

Optional comments:

[Skip logic – if “Disagree” or “Strongly disagree”] Please suggest how the UN presence could be more suited to your country’s needs.

17. The current UN configuration in your country:

	Strongly agree	Agree	Disagree	Strongly disagree	Don't know
Allows to respond quickly to needs (flexible)					
Is cost effective					
Operates collaboratively					

Optional comments:

18. In the past year, how effective was the support from the Resident Coordinator Office to the UNCT?

	Very effective	Somewhat effective	Somewhat ineffective	Very ineffective	Don't know
Strategic planning					
Economic transformation					
Data and results reporting					
Communication and advocacy					
Partnerships and Resource mobilization					

III. The Management and Accountability Framework

The Management and Accountability Framework is fully implemented, including a clear dual reporting model of accountability (OP 75, 77 and 88).

19. To what extent is the Resident Coordinator empowered within your UN country team to do the following?

	Strongly agree	Agree	Disagree	Strongly disagree	Don't know
Make final decisions on the strategic objectives in the Cooperation Framework/UNDAF					
Substantially increase common resource mobilization					
Distribute common resources					
Inform country-level presence and leadership profiles of UN country team members					

Optional comments:

20. The Resident Coordinator fosters a coherent and strategic engagement on the UN's normative agenda.

- Strongly agree
- Agree
- Disagree
- Strongly disagree

- Don't know

Optional comments:

21. As a UNCT member, I enjoy sufficient delegated authority to respond effectively and efficiently to national needs and priorities.

- Strongly agree
- Agree
- Disagree
- Strongly disagree
- Don't know

Optional Comments:

22. The implementation of the Management and Accountability Framework (MAF) has improved in the UNCT over the past year?

- Strongly agree
- Agree
- Disagree
- Strongly disagree

Optional comments: Please note briefly which aspect(s) of the MAF have not improved and why.

23. The Resident Coordinator has displayed strengthened/increased impartiality vis-à-vis UN entities, compared to before 1 January 2019 that marks the start of the implementation of the reform.

- To a great extent
- To a moderate extent
- No change
- Too soon to tell

Optional comments:

24. As a UN country team representative, does your job description include provisions that recognize your relationship vis-à-vis the Resident Coordinator under the new Management and Accountability framework?

- Yes
- No
- Don't know

25. Has the Resident Coordinator provided input to your performance appraisal?

- Yes
- No
- Don't know

Optional comments: If no, why?

26. Do you report regularly to the Resident Coordinator on:

	Yes	No	Not Applicable
Resource mobilization			
Programme implementation of CF elements led by the entity			
Entity-specific activities as relevant to CF results			
Collective results based on the CF/UNDAF			

Optional comments:

27. Has joint communication and advocacy in your UN Country Team improved in the past year to better position the UNCT's development work and support to achieve the 2030 Agenda?

- Yes
- No
- Don't know

Optional comments: Please briefly note any suggestions for improvements.

28. There are no significant gaps and/or disconnects between UN Sustainable Development Group policies and the UNCT reality in your country:

- Strongly agree
- Agree
- Disagree
- Strongly disagree
- Don't know

Optional comments: Please note areas and policies with significant gaps and suggestions to close the gaps:

29. Please add any information or comments you deem relevant to the objectives of this survey.

Thank you