



MISSOURI DEPARTMENT OF  
**HEALTH &  
SENIOR SERVICES**

## DEPARTMENT OVERVIEW

We have approximately 1,900 team members responsible for the stewardship of \$2.8 billion in taxpayer funding.

### What we do

**Mission:** To promote health and safety through prevention, collaboration, education, innovation and response.

**Vision:** Optimal health and safety for all Missourians, in all communities, for life.

### Our core services

- 🛡 Disease and injury prevention
- 🛡 Emergency preparedness and response
- 🛡 Food and nutrition services
- 🛡 Foundational public health services
- 🛡 Health, animal and environmental testing
- 🛡 Maternal and child health services
- 🛡 Regulation enforcement and licensure
- 🛡 Senior and disability support and protection
- 🛡 Vital records and statistics

### Strategic Priorities

- 🛡 Invest in innovation to modernize infrastructure
- 🛡 Re-envision and strengthen the workforce
- 🛡 Build new and strengthen existing partnerships
- 🛡 Clearly and consistently communicate to educate and build trust
- 🛡 Resolve access issues for underserved areas and populations

### Legislative Inquiries:

Email: [info@health.mo.gov](mailto:info@health.mo.gov)

Phone: (573) 751-6003

Visit us online at  
**Health.Mo.Gov**



## WHO WE ARE

Our team is organized into six divisions in addition to the department Director's Office.

### Director's Office

The DHSS Director's Office provides leadership and coordination across the department and articulates the department's vision and goals.



**PAULA NICKELSON**

Director



**RICHARD MOORE**

Deputy Director

### Specialized Services

In addition to the Director's Office, several teams and individuals provide specialized support to team members across the department.

- 🛡️ Chief Medical Officer
- 🛡️ Grants Transformation Unit
- 🛡️ Health Policy Director
- 🛡️ Office of Emergency Coordination
- 🛡️ Office of General Counsel
- 🛡️ Office of Human Resources
- 🛡️ Office of Legislative Affairs
- 🛡️ Office of Performance Management
- 🛡️ Office of Special Investigations
- 🛡️ Office of Public Information



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# WHO WE ARE

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## Division of Administration

**Marcia Mahaney**  
Division Director

Responsible for budget, accounting, expense control, procurement, grants, contracts and other general services.



## Division of Cannabis Regulation

**Amy Moore**  
Division Director

Licenses and inspects comprehensive cannabis facilities for medical and adult-use, and issues patient identification cards.



## Division of Community and Public Health

**Lori Brenneke**  
Division Director

Manages vital records, Missouri WIC, maternal-child health, and programs that address chronic and emerging health issues.



## Division of Regulation and Licensure

**Steve Bollin**  
Division Director

Regulates long-term care and health care, background checks caretakers, and designates Trauma, Stroke and STEMI centers.



## Division of Senior and Disability Services

**Melanie Highland**  
Division Director

Serves seniors and disabled individuals by investigating abuse claims, connecting them to care, and advocating for their needs.



## Missouri State Public Health Laboratory

**Mike Massman**  
Division Director

Performs food, environmental and health testing, and protects Missourians from biological and chemical threats.

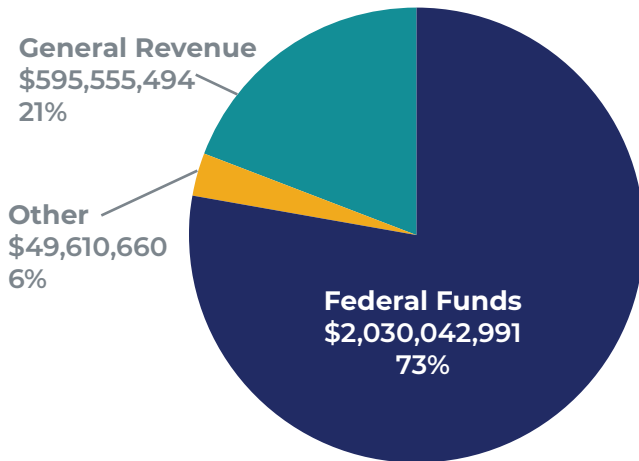




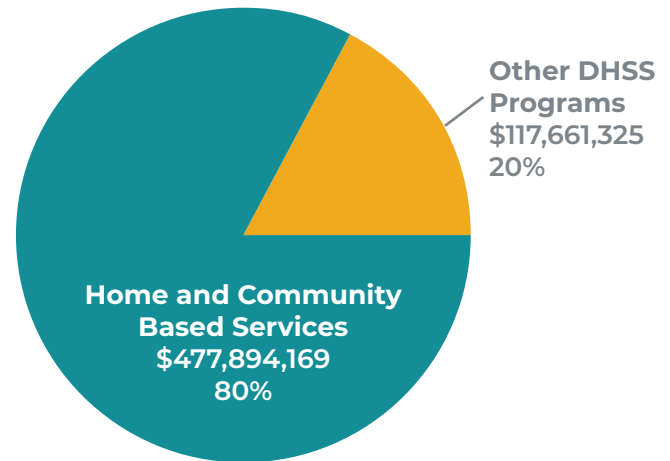
# HOW WE DELIVER SERVICES

Funding requests are supportive of the strategic goals that are most impactful to the Citizens of Missouri.

## Total DHSS Funding \$2.8 billion



## General Revenue \$596 million



The FY25 DHSS Governor’s Recommended budget for DHSS is \$2.8 billion. The majority of funding comes from federal resources with the largest amount of general revenue for Medicaid Home and Community Based Services. Much of the remaining GR is required for match on the federal funds.

### Board of Health and Senior Services (RSMo. Section 192.014)

For the first time in many years, the Board of Health and Senior Services began operating again in November 2022. State law stipulates the Board advise DHSS on rules & regulations, budget, and planning & operation. The board is comprised of nine members that are Governor appointed and Senate confirmed.

### Local Public Health Agencies

DHSS contracts with 115 LPHAs to improve public health.

### Missouri’s Foundational Public Health Services

Missouri’s FPHS model describes a minimum set of measurable capabilities under each area of expertise that are truly essential in every Missouri community. Areas of expertise include disease and injury prevention, environmental health, linkage to care, and maternal, child and family health.

### Area Agencies on Aging

DHSS contracts with 10 AAAs to improve the lives of older adults.

# HOW WE BUDGET

Our funding streams are very diverse, encompassing various initiatives with specific requirements.



## Division of Community and Public Health

- **Graduate Medical Education (\$3,502,000)** - Graduate Medical Education: Request funds to establish new graduate medical education to address shortage of residency slots. 🛡️
- **Ventilator and Powered Air Purifying Respirators Sustainment (\$505,130)** - Funding to maintain the stockpile of 500 portable ventilators and 100 powered air purifying respirators (PAPRs).
- **Legionella Program (\$298,390 and 1.0 FTE)** - In order to meet the increasing needs of Missourians, DHSS needs to add one FTE (Public Health Environmental Officer) to be a liaison between the Missouri State Public Health Laboratory and the Legionella response teams. 🛡️
- **Fetal Infant Mortality Review Program (\$1,831,926)** - Request funds to establish a network of regional FIMR teams with a two-tiered system to conduct case reviews for infant mortality and take action on prevention recommendations. 🛡️
- **Substance and Opioid Use Disorder** - 🛡️
  - **Behavioral Health Graduate Medical Education (\$4,512,500)** - additional investment in state Graduate Medical Education (GME) in the fields of psychiatry and internal medicine. This will allow Missouri to train more physicians to treat substance use disorder (SUD), including opioid use disorder (OUD).
  - **Comprehensive Care of Pregnant and Postpartum Health (\$4,354,576 and 2.5 FTE)** - funding to address gaps in advancing maternal and perinatal health. Expansion of the Women and Infant Substance Help (WISH) Center to Kansas City and Springfield regions, "Care for Pregnant and Postpartum Women with Substance Use Disorder," and harm reduction kits.
  - **Hepatitis C Virus Testing (\$315,827)** - funding request to add access to Hepatitis C virus (HCV) antibody screening and confirmatory testing for under and uninsured individuals.
  - **Rapid Hepatitis C Testing (\$288,750)** - funds to increase access to rapid HCV point-of-care testing statewide by providing current test sites with OraQuick HCV Antibody Tests.
  - **Fentanyl Test Strip Harm Reduction (\$216,300)** - fentanyl makes up over 90-percent of the deaths in the synthetic opioid category. Out of all the drug overdose deaths in 2022, 67-percent involved synthetic opioids such as fentanyl. This request is to fund the accessibility of fentanyl test strips (FTS) through local public health agencies along with STI and HIV testing sites that also provide harm reduction support to their local communities. Fentanyl test strips have been proven as an effective harm reduction strategy; by increasing the availability, detection of the deadly drug will reduce overdoses.
- **SAFE-T Grant (\$615,341)** - Request for federal authority for a new federal grant opportunity to expand training for sexual assault nurse examiners required by 192.2520 RSMo.
- **Additional Grant Authority** -
  - Alzheimer's BOLD grant authority (\$388,569)
  - Environmental Public Health (\$1,130,860)
  - Housing and Urban Development Lead Hazard Reduction Grant (\$833,333)
  - Increase Nutrition Specialist Staffing (\$181,288)
  - ARPA Authority (\$5,531,126)

🛡️ Indicates that a one-page summary is available.

**DHSS COVID  
Funding  
Dashboard**

[Health.Mo.Gov/funding](https://health.mo.gov/funding)

\*Updated regularly\*



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### Division of Regulation and Licensure

- **RN and Surveyor Salary Adjustment (\$3,812,548)** - Funds to increase salaries to a minimum of \$75-\$80,000 per year from current salary of an average of \$58,000 per year. This is critical to address shortage of nursing team members across vital programs within DHSS. 🟡
- **Supplemental Health Care Services (\$630,505 and 5.50 FTE)** - Funding to support requirements of SB 710 that was passed in the 2022 session, which includes monitoring and collection of registration and compliance inspections. Inspections include review of documentation, insurance, bond and workers compensation documents, complaint investigations and reports.
- **Board of Narcotics and Dangerous Drugs Database Replacement (\$1,700,000)** - Funds for database, software maintenance and technical support. DHSS receives over 35,000 applications and issues registrations to 27 different types of licensees that issue prescriptions. The database used for license tracking is 11 years old, a new database with an online application, click and pay and certificates printed from website is necessary for continuity of operations.

### Division of Senior and Disability Services

- **Building Home and Community Based Capacity (\$1,503,825 and 16 FTE)** - FTE are being requested to conduct reassessments for seniors and individuals with disabilities across the state. In addition, DHSS proposes to pilot an apprenticeship program. 🟡
- **Adult Protective Services Direct Care Program (\$257,472)** - request to fund contracts with community partners to provide person-centered case management and short-term emergency interventions for small home modifications.
- **Older Americans Authority (\$7,200,000)** - funding to utilize the Older Americans Act federal funds carryover due to additional ARPA funds received.

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**DHSS COVID  
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Health.Mo.Gov/funding

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<b>DHSS State Fiscal Year 2025 Organizational Finances (All Funds)</b>	<b>Amount</b>	<b>Percent</b>	<b>FTE</b>
<b>Director's Office</b>	<b>\$1,009,374</b>	<b>0.04%</b>	<b>11.00</b>
<b>Division of Administration</b>	<b>\$14,964,693</b>	<b>0.54%</b>	<b>82.35</b>
Department Operational Services	\$9,957,729	0.36%	82.35
Health Initiatives Transfer	\$759,624	0.03%	0.00
Debt Offset Escrow	\$50,000	0.00%	0.00
Refunds	\$401,200	0.01%	0.00
Federal Grants and Donated Funds	\$3,596,140	0.13%	0.00
Medical Preceptor Transfer	\$200,000	0.01%	0.00
<b>Division of Community and Public Health Program Operations</b>	<b>989,868,179</b>	<b>35.67%</b>	<b>573.17</b>
Cancer and Chronic Disease Control	\$9,852,336	0.36%	20.51
Communicable Disease Control & Prevention	8,195,524	0.30%	40.56
Community Health & Wellness Initiatives	\$16,272,526	0.59%	21.16
Community and Public Health Admin	\$5,898,656	0.21%	68.40
Emergency Preparedness & Response	\$15,848,346	0.57%	36.76
Environmental Public Health	\$9,448,437	0.34%	75.41
Genetics & Newborn Health Services	\$4,789,300	0.17%	19.20
Health Informatics & Epidemiology	\$5,918,041	0.21%	55.16
HIV, STI, and Hepatitis Services	\$109,664,120	3.95%	47.50
Local Public Health Agency Support	\$19,933,445	0.72%	3.84
Nutrition Services	\$214,391,917	7.73%	57.53
Rural Health & Primary Care Initiatives	\$16,658,933	0.60%	8.06
Oral Health Services & Initiatives	\$3,829,647	0.14%	9.99
Minority Health Initiatives	\$501,208	0.02%	4.73
Women's Health & Wellness	\$25,795,217	0.93%	25.96
Vital Records Certification & Issuance	\$3,333,043	0.12%	28.40
COVID Response & ARPA Initiatives	\$519,537,483	18.72%	50.00
<b>State Public Health Laboratory</b>	<b>\$18,110,239</b>	<b>0.65%</b>	<b>113.51</b>
<b>Division of Senior and Disability Services Program Operations</b>	<b>\$1,635,144,894</b>	<b>58.92%</b>	<b>627.69</b>
Senior & Disability Services Program Operations	\$40,536,785	1.46%	627.69
DSDS Non-Medicaid Programs	\$6,930,949	0.25%	0.00
Medicaid HCBS/Consumer Directed Services	\$740,376,240	26.68%	0.00
Medicaid Home & Community Based Services	\$735,173,122	26.49%	0.00
Services Enhancements	\$13,434,474	0.48%	0.00
Senior Growth & Development Transfer	\$9,218,183	0.33%	0.00
Area Agencies on Aging Contracts ^ *	\$87,775,141	3.16%	0.00
Alzheimer Grants	\$1,100,000	0.04%	0.00
Senior Independent Living Programs	\$400,000	0.01%	0.00
Naturalization Assistance	\$200,000	0.01%	0.00
<b>Division of Regulation and Licensure Program Operations *</b>	<b>\$42,313,432</b>	<b>1.52%</b>	<b>393.03</b>
Bureau of Narcotics and Dangerous Drugs	40,048,669	1.44%	386.03
Time Critical Diagnosis	804,837	0.03%	7.00
Long Term Regulation (QIPMO)	\$1,459,926	0.05%	0.00
<b>Division of Cannabis Regulation</b>	<b>\$73,798,333</b>	<b>2.66%</b>	<b>157.50</b>
Adult Use Cannabis	\$14,425,540	0.52%	134.00
Adult Use - SUD Grant	\$9,098,619	0.33%	0.00
Medical Marijuana	\$9,978,317	0.36%	23.50
Adult Use Cannabis Transfer	\$27,295,857	0.98%	0.00
DHSS Vets Commission Transfer	\$13,000,000	0.47%	0.00
DHSS Legal Expense	\$1	0.00%	0
<b>Total</b>	<b>\$2,775,209,145</b>	<b>100%</b>	<b>1,958.25</b>
<b>General Revenue</b>	<b>\$595,555,494</b>	<b>21.46%</b>	<b>659.43</b>
<b>Federal Funds</b>	<b>\$1,459,639,417</b>	<b>52.60%</b>	<b>949.81</b>
<b>ARPA Federal Funds ^</b>	<b>\$168,357,334</b>	<b>6.07%</b>	<b>11.00</b>
<b>COVID-19 Federal Funds *</b>	<b>\$363,548,477</b>	<b>13.10%</b>	<b>39.00</b>
<b>FMAP Federal Funds #</b>	<b>\$38,497,763</b>	<b>1.39%</b>	<b>0.00</b>
<b>Other Funds</b>	<b>\$149,610,660</b>	<b>5.39%</b>	<b>299.01</b>