

# 2018 Adopted Budget

Operating Budget

Capital Improvement Plan



# CITY OF MADISON

Paul R. Soglin, Mayor



# CITY OF MADISON, WISCONSIN

Paul R. Soglin, Mayor

## FINANCE DEPARTMENT

David Schmiedicke, Finance Director

## FINANCE COMMITTEE

Paul R. Soglin, Mayor

Sara Eskrich, Common Council Member

Barbara Harrington-McKinney, Common Council Member

Marsha A. Rummel, Common Council President

Paul E. Skidmore, Common Council Member

Michael E. Verveer, Common Council Member

Zach Wood, Common Council Member

## COMMON COUNCIL

Barbara Harrington-McKinney, District 1

Ledell Zellers, District 2

Amanda Hall, District 3

Michael E. Verveer, District 4

Shiva Bidar-Sielaff, District 5

Marsha A. Rummel, District 6, President

Steve King, District 7

Zach Wood, District 8

Paul E. Skidmore, District 9

Maurice S. Cheeks, District 10

Arvina Martin, District 11

Larry Palm, District 12

Sara Eskrich, District 13

Sheri Carter, District 14

David Ahrens, District 15

Denise DeMarb, District 16

Samba Baldeh, District 17, Vice President

Rebecca Kemble, District 18

Mark Clear, District 19

Matthew J. Phair, District 20



Photo Credit: Katherine Smith  
Section Artwork: Ryan Jonely



# Table of Contents

---

<b>Section 1: Vision and Mission Statement</b>	
Financial and Budget Management Policies .....	4
Adopted Budget User's Guide .....	5
<b>Section 2: Operating Budget Summaries</b>	
Summary of Local Property Tax Levies .....	8
City Tax Rate Computation .....	9
Funding Sources by Major Category .....	10
General Fund Revenues .....	11
Expenditure Summary by Function .....	13
Agency Budgets by Function .....	14
General Obligation Debt Service Summary .....	16
Statement of Indebtedness and Debt Service .....	17
Direct Appropriations .....	18
<b>Section 3: Agency Operating Budgets</b>	
Assessor .....	22
Attorney .....	28
Building Inspection .....	34
CDA Housing Operations .....	41
CDA Redevelopment .....	49
Civil Rights .....	55
Clerk .....	61
Common Council .....	67
Community Development Division .....	72
Debt Service .....	83
Economic Development Division .....	87
Employee Assistance Program .....	93
Engineering Division .....	98
Finance .....	107
Fire Department .....	114
Fleet Service .....	122
Golf .....	130
Human Resources .....	137
Information Technology .....	143
Insurance .....	149
Landfill .....	155
Library .....	162
Mayor .....	171
Metro Transit .....	177
Monona Terrace .....	186
Municipal Court .....	194
Parking Utility .....	200
Parks Division .....	209
PCED Office of the Director .....	222
Planning Division .....	227
Police Department .....	234
Public Health .....	244
Room Tax Commission .....	255
Sewer Utility .....	259

Stormwater Utility.....	267
Streets Division.....	275
Traffic Engineering .....	283
Transportation Department.....	292
Treasurer .....	296
Water Utility.....	302
Workers Compensation.....	312
<b>Section 4: Capital Budget Summaries</b>	
Capital Policy .....	318
Capital Budget Summaries .....	320
<b>Section 5: Agency Capital Budgets</b>	
CDA Redevelopment .....	334
Community Development Division .....	338
Economic Development Division.....	342
Engineering - Bicycle and Pedestrian .....	349
Engineering - Facilities Management .....	355
Engineering - Major Streets .....	361
Engineering - Other Projects .....	374
Fire Department .....	379
Fleet Service .....	384
Henry Vilas Zoo .....	388
Information Technology.....	392
Library .....	399
Metro Transit .....	404
Monona Terrace.....	409
Parking Utility.....	413
Parks Division .....	419
Planning Division .....	432
Police Department .....	437
Public Health .....	443
Sewer Utility.....	447
Stormwater Utility.....	452
Streets Division.....	457
Traffic Engineering .....	462
Water Utility.....	467
<b>Section 6: Special Fund Statements</b>	
Room Tax Fund.....	476
Affordable Housing Trust Fund .....	479
Capital Revolving Fund .....	480
Special Assessment Revolving Fund.....	481
Reverse Mortgage Fund .....	482
General Land Acquisition Fund .....	483
HOME-BUY The American Dream Fund .....	484
Housing Rehabilitation Services .....	485
Homebuyer's Assistance Program .....	486
Insurance Fund.....	487
Workers Compensation Fund.....	488
Impact Fee Districts.....	489
Tax Incremental Financing .....	522
<b>Glossary</b>	
Glossary.....	542



# *Overview & Summaries*

2018 Adopted Budget

# Vision and Mission Statements

---

## Vision Statement

The City of Madison will be a safe and healthy place for all to live, learn, work and play.

## Mission Statement

The City of Madison, through the efforts of dedicated employees and elected officials, will deliver the highest quality services and provide a fair and orderly system of governance for our citizens and visitors.

## Financial and Budget Management Policies

To avoid the creation of future structural budget deficits, the City of Madison will not use one-time revenue sources to fund ongoing operating expenses.

Consistent with recommended financial and budget management practices, the City of Madison has a goal of maintaining an unassigned general fund balance on December 31st equal to 15% of subsequent year budgeted general fund appropriations. In order to achieve and maintain that goal, the City will allocate excess balances in ways that avoid structural deficits (e.g., through one-time appropriations), and will take actions to increase the balance if it is below the 15% goal (e.g., through prudent spending reductions or revenue increases). The City will also seek to avoid appropriations outside of its regular budget process other than to respond to emergency situations (as expressed by the Mayor and Council through resolution) or to address year-end reconciliation and expenditure restraint requirements.

# Adopted Budget User's Guide

---

## Agency Budgets

Agencies were instructed to submit 2018 budget requests that did not exceed the 2017 Adopted Budget. Agency requests were updated to include planned salary adjustments (step and longevity increases), a revised fleet rate and updated insurance and workers' compensation expenses, along with various cost to continue adjustments.

Agency budgets are presented in Section 4 of the document. Budgets are presented in alphabetical order. Agency budgets are presented by service and by fund at the major expenditure level.

- Service-An activity or set of activities performed by an agency that has: identifiable costs for budgetary purposes, and a clear purpose with measurable objectives.
- Major Object: A set of like accounts defining the nature of revenues and expenditures. Major objects within the City of Madison's chart of accounts include:
  - Revenue
    - General Revenues
    - Intergovernmental Revenues
    - Charges for Services
    - Licenses & Permits
    - Fine Forfeiture Assessments
    - Investments & Contributions
    - Miscellaneous Revenue
    - Other Finance Source
    - Transfer In
  - Expenditures
    - Salaries
    - Fringe Benefits
    - Supplies
    - Purchased Services
    - Debt/Other Financing Uses
    - Inter Departmental Billings and Charges
    - Transfers Out

Agency chapters are organized into 5 sections. Information previously submitted as a supplement now appears within agency sections.

1. Agency Overview
  - a. Includes the agency overview, mission, and key highlights included in the Executive Budget.
2. Budget Overview
  - a. Provides an overview of agency budgets by service and by fund organized by major type of expenditure
3. Service Overview
  - a. Includes a description discussing the scope of work provided by the service. All service budgets are presented at the major object level.
4. Position Detail
  - a. Includes the count and salary of full-time equivalent (FTE) positions funded included in the Executive Budget.
5. Line Item Detail
  - a. Outlines line item expenditures within the agency's primary fund.

## Pay Increases

The Adopted Budget includes the following wage increases:

- Sworn Police and Fire: The annualization of a 1% planned increase for December 2017.
- Teamsters: The annualization of a 2% increase planned for December 2017.
- All Other Civilian Positions: The annualization of the 1% pay increase planned for December 2017.

## Payroll Allocations

The 2018 budget reflects budgeted payroll allocations for all budgeted positions. Many internal support agencies allocate a portion of their salaries to enterprise agencies to which they provide services. Payroll allocations are also used for distributing staff costs across funds including capital, grants, and enterprise funds. The salary amounts presented in the Position Overview reflect the full salary of positions within the agency where the position is located. The budgeted amount shown in the Line Item Detail reflects permanent wages as allocated in the budget.

The authorized Full Time Equivalent (FTE) position strength encompasses current year modifications adopted by Common Council through September of 2017.

## Allocation of Fringe Benefits

Fringe benefit amounts reflected in agency budgets are based on anticipated 2018 rates. Benefits that remain centrally budgeted included: sick leave escrow payments, City employee bus subsidy payments, and unemployment benefits. Benefits budgeted centrally within the General Fund are distributed to agencies based on actual expenditures throughout the year.

## Enterprise Funds

The operating budget includes revenue and expenditure information pertaining to Madison's enterprise funds including:

- Monona Terrace
- Golf Enterprise
- Transit Utility (Metro Transit)
- Parking Utility
- Sewer Utility
- Stormwater Utility
- Water Utility

All enterprise funds, except Monona Terrace and Transit Utility, do not receive a subsidy from the General Fund. Monona Terrace receives a subsidy through the Room Tax Fund as authorized by the Room Tax Commission. The Transit Utility also receives a General Fund subsidy outlined in the proposed budget for Metro Transit. Savings resulting from lower than anticipated expenses and revenues generated in excess of budgeted levels are maintained in the individual enterprise operating funds. This policy affords enterprise managers the opportunity to utilize positive budget variances to benefit future year operations. It also builds capacity to respond to future budget shortfalls from enterprise resources, without affecting General Fund expenditure levels.





# *Operating Budget Summaries*

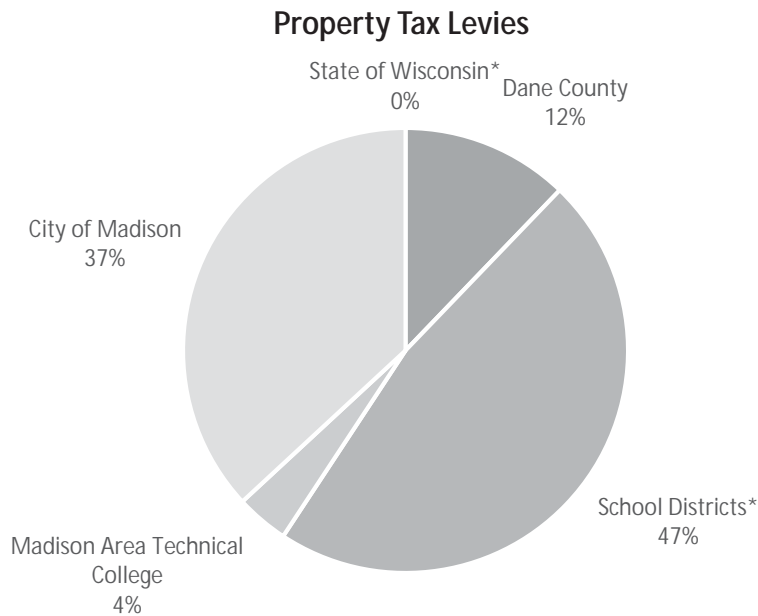
2018 Adopted Budget

## SUMMARY OF LOCAL PROPERTY TAX LEVIES

Taxing Jurisdiction	2016		2017		2018	
	Levy	Mills	Levy	Mills	Levy	Mills
State of Wisconsin*	4,019,600	0.1762	4,174,160	0.1746	-	-
Dane County	69,895,342	3.0641	70,246,284	3.0329	76,359,975	3.0872
School Districts*	285,786,854	12.5447	282,644,838	12.2641	294,885,198	11.9900
Madison Area Technical College	21,964,999	0.9629	23,018,319	0.9938	24,040,527	0.9719
City of Madison	<u>209,856,552</u>	<u>9.4868</u>	<u>219,727,999</u>	<u>9.4867</u>	<u>231,041,537</u>	<u>9.3408</u>
Total Tax Levy	\$ 591,523,347	\$ 26.2347	\$ 599,811,600	\$ 25.9521	\$ 626,327,237	\$ 25.3899
State Tax Credit	<u>(46,081,058)</u>	<u>(2.0201)</u>	<u>(47,332,190)</u>	<u>(1.9803)</u>	<u>(53,444,058)</u>	<u>(2.0604)</u>
Net Tax Levy	<u>\$ 545,442,289</u>	<u>\$ 24.2146</u>	<u>\$ 552,479,410</u>	<u>\$ 23.9718</u>	<u>\$ 572,883,179</u>	<u>\$ 23.3295</u>

\*The State of Wisconsin repealed the forestry mill tax, effective for property taxes levied in 2017 and collected in 2018.

\*\*Eight different school districts levy taxes on property within the boundaries of the City of Madison. The levy amount shown is the total of all school levies applicable to property within the City. The mill rate shown is that of the Madison Metropolitan School District.



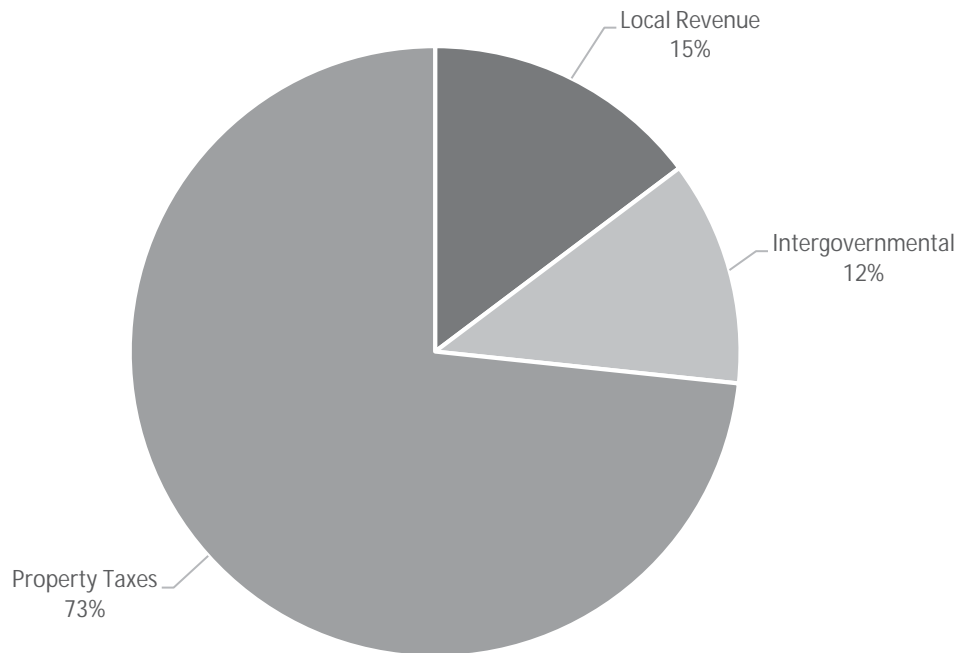
## CITY TAX RATE COMPUTATION

	2017 Adopted	2018 Executive	2018 Adopted	\$ Change	Percent Change
<b>ASSESSED VALUE</b>					
Real Property:					
Residential	14,771,798,300	15,733,883,300	15,732,153,500	960,355,200	6.50%
Commercial	8,113,461,700	9,490,204,600	9,168,733,300	1,055,271,600	13.01%
Agricultural	22,566,000	22,535,200	22,299,100	(266,900)	-1.18%
Manufacturing	257,207,400	268,224,250	271,184,900	13,977,500	5.43%
<b>Total Real Property</b>	<b>\$ 23,165,033,400</b>	<b>\$ 25,514,847,350</b>	<b>\$ 25,194,370,800</b>	<b>\$ 2,029,337,400</b>	<b>10.14%</b>
Personal Property:					
Locally Assessed	644,078,700	661,122,300	665,992,300	21,913,600	3.40%
Manufacturing	92,585,600	92,400,600	81,412,800	(11,172,800)	-12.07%
	736,664,300	753,522,900	747,405,100	10,740,800	2.29%
Manufacturing Adjustments	-	(7,500,000)	-	(7,500,000)	
Board of Review Adjustments	-	(30,000,000)	-	(30,000,000)	
<b>Total Assessable Property</b>	<b>23,901,697,700</b>	<b>26,230,870,250</b>	<b>25,941,775,900</b>	<b>2,010,078,200</b>	<b>9.74%</b>
Less TIF Increment Value	(761,530,400)	(1,235,650,300)	(1,147,900,700)	(474,119,900)	62.26%
<b>Net Taxable Property</b>	<b>\$ 23,140,167,300</b>	<b>\$ 24,995,219,950</b>	<b>\$ 24,793,875,200</b>	<b>\$ 1,535,958,300</b>	<b>8.02%</b>
<b>BUDGETED REVENUES AND EXPENDITURES</b>					
General Fund Expenditures	283,938,546	296,101,034	297,030,644	13,092,098	4.61%
Net Library Fund Expenditures	16,915,564	17,779,030	17,779,030	863,466	5.10%
<b>Total Budgeted Expenditures</b>	<b>300,854,110</b>	<b>313,880,064</b>	<b>314,809,674</b>	<b>13,955,564</b>	<b>4.64%</b>
Less Anticipated General Fund Lapse	(550,000)	0	-	550,000	-100.00%
<b>Net Expenditures</b>	<b>\$ 300,304,110</b>	<b>\$ 313,880,064</b>	<b>\$ 314,809,674</b>	<b>\$ 14,505,564</b>	<b>4.83%</b>
Total Revenues	80,176,111	84,980,137	85,168,137	4,992,026	6.23%
Fund Balance Applied (Generated)	400,000	(1,400,000)	(1,400,000)	(1,800,000)	-450.00%
<b>Total Revenues and Fund Balance</b>	<b>80,576,111</b>	<b>83,580,137</b>	<b>83,768,137</b>	<b>3,192,026</b>	<b>3.96%</b>
<b>PROPERTY TAX LEVY</b>	<b>\$ 219,727,999</b>	<b>\$ 230,299,928</b>	<b>\$ 231,041,538</b>	<b>\$ 11,313,538</b>	<b>5.15%</b>
<b>MILL RATE</b>	<b><u>9.4956</u></b>	<b><u>9.2138</u></b>	<b><u>9.3185</u></b>	<b><u>-0.1771</u></b>	<b>-1.87%</b>
General Fund Portion	8.7645	8.5025	8.6014	-0.1631	-1.86%
Library Portion	0.7311	0.7113	0.7171	-0.0140	-1.91%
Average Home Value	254,593	269,377	269,377	14,784	5.81%
Taxes on Average Home	2,417.51	2,481.99	2,510.19	92.68	2.67%

## FUNDING SOURCE BY MAJOR CATEGORY

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Payments in Lieu of Tax	9,800,361	10,048,200	10,008,200	10,048,200	10,308,200	10,308,200
Other Local Taxes	5,674,424	5,160,020	5,106,349	5,160,020	5,801,279	5,801,279
Fines and Forfeitures	7,679,191	6,850,000	6,950,000	6,850,000	6,950,000	7,035,000
Charges for Services	8,207,877	9,185,000	8,800,000	9,185,000	9,355,000	9,355,000
Licenses and Permits	6,761,297	6,483,620	7,118,500	6,483,620	7,068,620	7,171,620
Ungrouped Revenues	8,220,645	6,622,600	6,812,916	6,622,600	8,552,600	8,552,600
<i>Local Revenues</i>	<i>\$ 46,343,795</i>	<i>\$ 44,349,440</i>	<i>\$ 44,795,965</i>	<i>\$ 44,349,440</i>	<i>\$ 48,035,699</i>	<i>\$ 48,223,699</i>
Intergovernmental	35,057,764	35,826,671	36,621,863	35,813,206	36,944,438	36,944,439
<b>Total Revenues</b>	<b>\$ 81,401,559</b>	<b>\$ 80,176,111</b>	<b>\$ 81,417,828</b>	<b>\$ 80,162,646</b>	<b>\$ 84,980,137</b>	<b>\$ 85,168,138</b>
Fund Balance Applied (Gen)	(213,430)	400,000	400,000	(1,400,000)	(1,400,000)	(1,400,000)
Total Revenue & Fund Bal	81,188,129	80,576,111	81,817,828	78,762,646	83,580,137	83,768,138
Property Taxes	210,483,280	219,727,999	220,128,000	228,527,499	230,299,928	231,041,537
<b>Total Sources</b>	<b>\$ 291,671,409</b>	<b>\$ 300,304,110</b>	<b>\$ 301,945,828</b>	<b>\$ 307,290,145</b>	<b>\$ 313,880,064</b>	<b>\$ 314,809,674</b>

### General Fund Budget by Funding Source



The 2018 Adopted Operating Budget includes two changes to increase the General Fund balance: (1) deposit \$1.4 million of the TID 32 surplus, and (2) elimination of \$550,000 lapse. These changes will bring the fund balance closer to the 15% policy target.

## GENERAL FUND REVENUES

### Payments in Lieu of Tax

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
CDA	258,506	250,000	250,000	250,000	250,000	250,000
Parking Utility	1,186,309	1,300,000	1,200,000	1,300,000	1,200,000	1,200,000
Parking Meter Occ. Fee	293,521	300,000	300,000	300,000	300,000	300,000
Water Utility	6,398,054	6,600,000	6,600,000	6,600,000	6,900,000	6,900,000
Golf Enterprise	239,164	210,000	235,000	210,000	235,000	235,000
Monona Terrace	338,200	338,200	338,200	338,200	338,200	338,200
Other	1,086,607	1,050,000	1,085,000	1,050,000	1,085,000	1,085,000
<b>Total</b>	<b>\$ 9,800,361</b>	<b>\$ 10,048,200</b>	<b>\$ 10,008,200</b>	<b>\$ 10,048,200</b>	<b>\$ 10,308,200</b>	<b>\$ 10,308,200</b>

### Other Local Taxes

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Room Tax	5,146,600	4,726,020	4,576,349	4,726,020	5,426,279	5,426,279
Mobile Home Tax	75,935	100,000	75,000	100,000	75,000	75,000
Use Value Tax	27	14,000	5,000	14,000	-	-
Prior Year Taxes	-	20,000	50,000	20,000	-	-
Penalties on Delinquent Taxes	451,862	300,000	400,000	300,000	300,000	300,000
<b>Total</b>	<b>\$ 5,674,424</b>	<b>\$ 5,160,020</b>	<b>\$ 5,106,349</b>	<b>\$ 5,160,020</b>	<b>\$ 5,801,279</b>	<b>\$ 5,801,279</b>

### Fines And Forfeitures

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Moving Violations	638,889	700,000	600,000	700,000	600,000	600,000
Uniform Citations	1,910,337	850,000	950,000	850,000	950,000	950,000
Parking Violations	5,129,965	5,300,000	5,400,000	5,300,000	5,400,000	5,485,000
<b>Total</b>	<b>\$ 7,679,191</b>	<b>\$ 6,850,000</b>	<b>\$ 6,950,000</b>	<b>\$ 6,850,000</b>	<b>\$ 6,950,000</b>	<b>\$ 7,035,000</b>

### Licenses And Permits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Dog Licenses	118,031	67,000	107,000	67,000	107,000	107,000
Cat Licenses	17,000	20,000	20,000	20,000	20,000	20,000
Bicycle Licenses	13,849	20,000	20,000	20,000	20,000	20,000
Miscellaneous Licenses	593,676	599,000	599,000	599,000	599,000	599,000
Liquor Licenses	520,216	437,500	437,500	437,500	537,500	537,500
Building Permits	4,588,400	4,500,000	5,250,000	4,500,000	5,000,000	5,103,000
Reinspection & Extension Fees	114,170	150,000	100,000	150,000	150,000	150,000
Weights and Measures Permits	237,702	225,000	225,000	225,000	225,000	225,000
Street Opening Permits	285,423	200,000	285,000	200,000	285,000	285,000
Other Permits	272,830	265,120	75,000	265,120	125,120	125,120
<b>Total</b>	<b>\$ 6,761,297</b>	<b>\$ 6,483,620</b>	<b>\$ 7,118,500</b>	<b>\$ 6,483,620</b>	<b>\$ 7,068,620</b>	<b>\$ 7,171,620</b>

## Ungrouped Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest on Investments	997,696	1,200,000	1,700,000	1,200,000	1,700,000	1,700,000
Other Interest	1,762,197	285,000	-	285,000	285,000	285,000
P-Card Rebates	277,870	270,000	300,000	270,000	325,000	325,000
Rental of City Property	847,120	800,000	850,000	800,000	850,000	850,000
Sale of Surplus Property	43,435	50,000	50,000	50,000	50,000	50,000
Cable Franchise Revenues	2,661,362	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000
Broadband Revenues	57,977	70,000	60,000	70,000	60,000	60,000
TIF Reimbursements	409,913	-	-	-	1,400,000	1,400,000
Halloween Revenues	92,924	130,000	100,000	130,000	100,000	100,000
ATC Annual Fee	135,635	135,600	135,636	135,600	135,600	135,600
Shorewood Hills Fire Service	494,412	507,000	522,280	507,000	552,000	552,000
Blooming Grove Fire Service	165,000	75,000	165,000	75,000	165,000	165,000
Miscellaneous Revenues	275,104	400,000	230,000	400,000	230,000	230,000
<b>Total</b>	<b>\$ 8,220,645</b>	<b>\$ 6,622,600</b>	<b>\$ 6,812,916</b>	<b>\$ 6,622,600</b>	<b>\$ 8,552,600</b>	<b>\$ 8,552,600</b>

## Intergovernmental Revenues

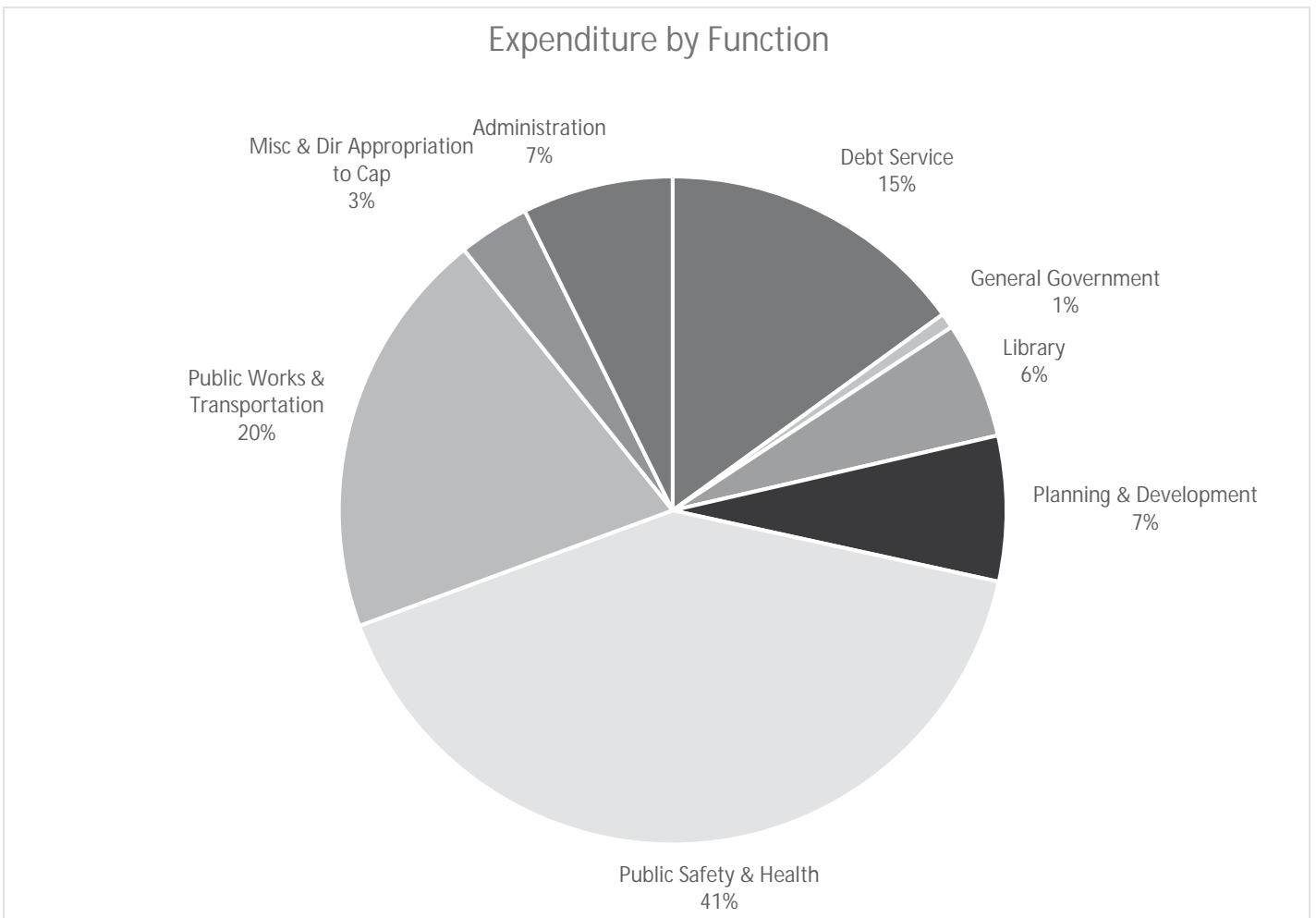
	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
St Municipal Aid Program	4,763,269	4,763,269	4,763,269	4,763,269	4,763,269	4,763,270
St Utility Aid Payment	1,297,393	1,268,381	1,296,430	1,254,916	1,267,457	1,267,457
St Expenditure Restraint	6,398,824	6,783,299	6,783,299	6,783,299	6,932,000	6,932,000
St Pmt for Municipal Services	8,011,421	8,063,000	8,726,095	8,063,000	8,026,000	8,026,000
St Gen Transportation Aid	9,648,200	9,553,000	9,497,745	9,553,000	10,303,000	10,303,000
St Connecting Highway Aid	555,745	560,000	560,000	560,000	560,000	560,000
St Recycling Aid	765,263	750,000	802,665	750,000	800,000	800,000
St Exempt Computer Reimb	2,665,527	3,135,722	3,146,459	3,135,722	3,192,712	3,192,712
Fire Insurance Dues Pmt	952,122	950,000	1,045,901	950,000	1,100,000	1,100,000
<b>Total</b>	<b>\$ 35,057,764</b>	<b>\$ 35,826,671</b>	<b>\$ 36,621,863</b>	<b>\$ 35,813,206</b>	<b>\$ 36,944,438</b>	<b>\$ 36,944,439</b>

## Charges for Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Engineering Charges	441,650	500,000	450,000	500,000	450,000	450,000
Cemetery Fees	321,243	240,000	320,000	240,000	320,000	320,000
Parks Use Charges	604,437	630,000	600,000	630,000	605,000	605,000
Ambulance Conveyance Fees	6,681,270	7,685,000	7,300,000	7,685,000	7,800,000	7,800,000
Other Service Charges	159,277	130,000	130,000	130,000	180,000	180,000
<b>Total</b>	<b>\$ 8,207,877</b>	<b>\$ 9,185,000</b>	<b>\$ 8,800,000</b>	<b>\$ 9,185,000</b>	<b>\$ 9,355,000</b>	<b>\$ 9,355,000</b>

## EXPENDITURE SUMMARY BY FUNCTION

<i>Function</i>	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Administration	20,848,898	21,248,146	20,896,042	22,367,937	22,917,888	22,990,888
Debt Service	40,476,749	44,321,040	43,321,038	48,611,039	47,239,110	47,239,111
General Government	1,817,981	2,023,418	2,134,544	2,274,382	2,323,616	2,323,616
Library	16,288,835	16,915,564	16,883,640	17,411,610	17,779,030	17,779,030
Planning & Development	19,211,840	20,917,869	19,551,700	21,456,153	21,720,133	22,145,633
Public Safety & Health	125,022,625	124,355,190	127,186,078	125,485,870	128,560,097	128,936,206
Public Works & Transportation	58,271,669	60,701,532	61,742,023	62,172,653	62,475,310	62,550,310
Misc & Dir Appropriation to Cap	9,732,812	10,371,352	8,821,352	11,606,352	10,864,881	10,844,881
<b>Total</b>	<b>\$ 291,671,409</b>	<b>\$ 300,854,110</b>	<b>\$ 300,536,416</b>	<b>\$ 311,385,995</b>	<b>\$ 313,880,064</b>	<b>\$ 314,809,674</b>
Anticipated General Fund Lapse	-	(550,000)		(550,000)	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 291,671,409</b>	<b>\$ 300,304,110</b>	<b>\$ 300,536,416</b>	<b>\$ 310,835,995</b>	<b>\$ 313,880,064</b>	<b>\$ 314,809,674</b>



## AGENCY BUDGETS BY FUNCTION

### Public Safety And Health

<i>Agency</i>	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Fire Department	50,340,567	50,057,302	51,857,366	50,941,419	51,046,754	51,167,864
Police Department	69,888,792	69,789,912	70,820,735	70,382,384	73,035,279	73,530,279
Public Health	4,793,266	4,507,976	4,507,976	4,162,067	4,478,064	4,238,063
<b>Total</b>	<b>\$ 125,022,625</b>	<b>\$ 124,355,190</b>	<b>\$ 127,186,078</b>	<b>\$ 125,485,870</b>	<b>\$ 128,560,097</b>	<b>\$ 128,936,206</b>

### General Government

<i>Agency</i>	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Common Council	507,545	629,560	602,700	756,862	801,342	801,342
Mayor	1,361,439	1,393,858	1,460,139	1,517,520	1,522,274	1,522,274
Municipal Court	(51,004)	-	71,704	-	(0)	(0)
<b>Total</b>	<b>\$ 1,817,981</b>	<b>\$ 2,023,418</b>	<b>\$ 2,134,544</b>	<b>\$ 2,274,382</b>	<b>\$ 2,323,616</b>	<b>\$ 2,323,616</b>

### Administration

<i>Agency</i>	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Assessor	2,312,123	2,532,868	2,454,426	2,626,000	2,597,181	2,597,181
Attorney	2,736,676	2,953,891	3,010,109	2,951,843	2,959,172	2,959,172
Civil Rights	1,350,529	1,561,158	1,411,634	1,552,970	1,656,463	1,819,463
Clerk	2,394,710	1,440,855	1,287,134	2,292,898	2,299,751	2,299,751
Employee Assistance Program	330,652	344,591	339,527	357,005	357,341	357,341
Finance Department	3,382,022	3,691,808	3,619,399	3,740,210	3,783,041	3,783,041
Human Resources	1,723,722	1,662,401	1,791,908	1,720,754	1,921,726	1,921,726
Information Technology	6,002,550	6,520,633	6,266,437	6,561,736	6,647,385	6,557,385
Treasurer	615,914	539,941	715,468	564,521	695,828	695,828
<b>Total</b>	<b>\$ 20,848,898</b>	<b>\$ 21,248,146</b>	<b>\$ 20,896,042</b>	<b>\$ 22,367,937</b>	<b>\$ 22,917,888</b>	<b>\$ 22,990,888</b>

### Public Facilities

<i>Agency</i>	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Monona Terrace Comm Conv	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Department of Public Works and Transportation

<i>Agency</i>	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Engineering Division	4,148,712	4,390,409	4,343,751	4,896,979	4,919,991	4,919,991
Fleet Services	-	-	-	-	-	-
Golf Courses	-	-	-	-	-	-
Landfill	-	-	-	-	-	-
Metro Transit	7,380,684	11,880,431	11,880,431	12,369,449	12,369,449	12,369,449
Parking Utility	-	-	-	-	-	0
Parks Division	14,263,909	13,227,472	13,580,815	13,929,282	13,573,966	13,573,966
Sewer Utility	-	-	-	-	-	-
Stormwater Utility	-	-	-	-	-	-
Streets Division	26,668,389	25,237,654	25,658,593	24,920,650	25,385,695	25,385,695
Transportation	-	-	-	-	50,000	100,000
Traffic Engineering	5,809,975	5,965,566	6,278,432	6,056,293	6,176,209	6,201,209
Water Utility	-	-	-	-	-	-
<b>Total</b>	<b>\$ 58,271,669</b>	<b>\$ 60,701,532</b>	<b>\$ 61,742,023</b>	<b>\$ 62,172,653</b>	<b>\$ 62,475,310</b>	<b>\$ 62,550,310</b>



## Department of Planning and Development

<i>Agency</i>	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Building Inspection Division	4,358,868	4,357,827	4,307,392	4,451,902	4,502,439	4,564,439
CDA Housing Operations	174,218	176,512	176,512	174,219	175,000	175,000
CDA Redevelopment	-	-	-	-	-	-
Community Development Div	9,958,018	11,187,460	10,128,421	11,612,055	11,580,376	11,918,876
Economic Development Divisi	1,042,689	1,409,480	1,301,857	1,426,256	1,583,075	1,583,075
PCED Office Of Director	633,016	707,495	675,354	702,447	738,229	738,229
Planning Division	3,045,031	3,079,095	2,962,165	3,089,274	3,141,014	3,166,014
<b>Total</b>	<b>\$ 19,211,840</b>	<b>\$ 20,917,869</b>	<b>\$ 19,551,700</b>	<b>\$ 21,456,153</b>	<b>\$ 21,720,133</b>	<b>\$ 22,145,633</b>

## Library

<i>Agency</i>	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Library	16,288,835	16,915,564	16,883,640	17,411,610	17,779,030	17,779,030
<b>Total</b>	<b>\$ 16,288,835</b>	<b>\$ 16,915,564</b>	<b>\$ 16,883,640</b>	<b>\$ 17,411,610</b>	<b>\$ 17,779,030</b>	<b>\$ 17,779,030</b>

## GENERAL OBLIGATION DEBT SERVICE SUMMARY

	2017 ADOPTED			2018 EXECUTIVE		
	Principal	Interest	Total	Principal	Interest	Total
<b>TYPE OF DEBT</b>						
Promissory Notes	53,580,000	10,499,753	64,079,753	58,195,000	11,721,761	69,916,761
General Obligation Bonds	1,720,000	996,101	2,716,101	2,415,000	1,438,833	3,853,833
Build America Bonds	9,570,000	1,202,315	10,772,315	9,570,000	882,545	10,452,545
Recovery Zone ED Bonds	805,000	105,475	910,475	805,000	83,338	888,338
Paying Agent Fees	-	10,000	10,000	-	10,000	10,000
<b>TOTAL</b>	<b>65,675,000</b>	<b>12,813,643</b>	<b>78,488,643</b>	<b>70,985,000</b>	<b>14,136,477</b>	<b>85,121,476</b>

### SOURCE OF FUNDS

Transit Utility	1,593,205	381,674	1,974,879	1,780,824	406,085	2,186,909
Golf Courses	9,399	3,775	13,174	34,908	11,084	45,992
TIF Districts	7,952,825	1,233,376	9,186,201	9,324,786	1,416,479	10,741,264
Impact Fee Funds	336,210	65,990	402,201	266,243	53,291	319,534
Madison Public Library	2,154,153	568,615	2,722,768	2,055,352	592,760	2,648,112
Room Tax	19,998	5,799	25,798	19,998	5,200	25,198
CDBG	7,505	3,014	10,520	8,214	2,827	11,041
Fleet Service	5,358,492	1,028,310	6,386,801	5,312,060	1,096,497	6,408,557
Stormwater Utility	5,028,158	956,411	5,984,569	5,379,583	1,063,906	6,443,489
Water Utility	89,040	35,764	124,804	97,451	33,538	130,989
Monona Terrace	32,828	13,186	46,014	35,929	12,365	48,294
CDA Housing Operations	35,776	14,370	50,146	39,156	13,475	52,631
CDA Redevelopment	567,483	158,247	725,730	567,483	132,129	699,611
Madison/Dane Co Health	145,238	20,139	165,377	155,683	27,464	183,146
Special Revenue Fund	100,000	-	100,000	100,000	-	100,000
Special Assessment Fund	199,981	57,994	257,975	199,981	51,995	251,976
Debt Service Fund Reserves	-	-	-	615,515	12,185	627,700
ARRA Interest Credit	-	468,274	468,274	-	323,531	323,531
General Debt Reserves	4,341,461	830,915	5,172,376	5,218,329	1,066,062	6,284,391
Interest Earnings	-	350,000	350,000	-	350,000	350,000
<b>TOTAL NON-GENERAL FUND</b>	<b>27,971,752</b>	<b>6,195,854</b>	<b>34,167,606</b>	<b>31,211,494</b>	<b>6,670,872</b>	<b>37,882,366</b>
<b>General Fund Portion</b>	<b>37,703,248</b>	<b>6,617,789</b>	<b>44,321,038</b>	<b>39,773,506</b>	<b>7,465,604</b>	<b>47,239,110</b>

# STATEMENT OF INDEBTEDNESS AND DEBT SERVICE

## SUMMARY BY PURPOSE OF ISSUE

Purpose	Principal, 2018		Interest	
	Outstanding January 1	Payable	Outstanding December 31	Payable 2018
<b>Promissory Notes</b>				
Streets	\$ 104,934,374	\$ 21,126,328	\$ 83,808,045	\$ 4,075,271
Parks Improvements	25,467,138	3,844,017	21,623,121	827,842
Land Acquisition	687,289	169,838	517,451	16,080
Public Buildings	46,674,403	7,321,214	39,353,188	1,324,274
Equipment Purchase	16,237,815	3,182,178	13,055,637	532,524
Planning & Development	8,640,366	1,828,094	6,812,272	265,597
Refuse Reduction & Landfill	-	-	-	-
Police	13,350,873	2,087,199	11,263,673	429,765
Fire	22,221,426	3,777,966	18,443,460	659,310
<b>Total General Purposes</b>	<b>\$ 238,213,683</b>	<b>\$ 43,336,835</b>	<b>\$ 194,876,848</b>	<b>\$ 8,130,664</b>
TIF Districts	57,862,880	9,324,786	48,538,094	1,416,479
Impact Fees	1,369,730	266,243	1,103,487	53,291
Library	6,846,548	1,295,352	5,551,197	218,460
Monona Terrace	337,690	35,929	301,761	12,365
Golf Enterprise	342,898	34,908	307,990	11,084
Fleet Service	34,357,543	5,312,060	29,045,483	1,096,497
Transit Utility	12,543,024	1,780,824	10,762,200	406,085
Stormwater Utility	31,238,371	5,379,583	25,858,788	1,063,906
Water Utility	915,926	97,451	818,474	33,538
Public Health of Madison and Dane County	904,581	155,683	748,899	27,464
CDBG	77,203	8,214	68,988	2,827
CDA Housing Operations	368,020	39,156	328,864	13,475
CDA Redevelopment	4,127,009	567,483	3,559,526	132,129
Room Tax	139,986	19,998	119,988	5,200
Brownfield Remediation Revolving Fund	1,300,000	100,000	1,200,000	-
Special Assessments	1,399,864	199,981	1,199,884	51,995
Debt Service Reserves	1,245,173	615,515	629,658	12,185
ARRA Interest Credit	-	-	-	323,531
<b>Total Non-General Purposes</b>	<b>\$ 155,376,446</b>	<b>\$ 25,233,165</b>	<b>\$ 130,143,281</b>	<b>\$ 4,880,510</b>
<b>General Obligation Bonds</b>				
Library	11,400,000	760,000	10,640,000	374,300
Major Streets	42,815,000	1,655,000	41,160,000	1,064,533
Land Contracts & Mortgages	-	-	-	-
<b>TOTAL G.O. DEBT</b>	<b>\$ 447,805,129</b>	<b>\$ 70,985,000</b>	<b>\$ 376,820,129</b>	<b>\$ 14,450,008</b>
Paying Agent Fees	-	-	-	10,000
	\$ 447,805,129	\$ 70,985,000	\$ 376,820,129	\$ 14,460,008
Revenue Debt	229,460,000	14,085,000	215,375,000	9,206,680
<b>TOTAL</b>	<b>\$ 677,265,129</b>	<b>\$ 85,070,000</b>	<b>\$ 592,195,129</b>	<b>\$ 23,666,688</b>

## DIRECT APPROPRIATIONS

### Supplemental Compensation

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Compensated Absence Escrow	-	1,938,628	-	2,738,628	2,000,000	2,000,000
Flexible Spending	11,090	10,600	24,479	10,600	10,600	10,600
Unemployment	101,129	371,474	371,474	371,474	200,000	200,000
Health Insurance (Dom Partnerships)	-	-	-	-	250,000	250,000
Life Insurance	45,617	45,316	45,316	45,316	45,316	45,316
Bus Pass Subsidy	165,145	150,000	150,000	150,000	150,000	150,000
Misc Benefits	2,188,224	-	8,721	-	-	-
<b>Total Supplemental Comp</b>	<b>\$ 2,511,205</b>	<b>\$ 2,516,018</b>	<b>\$ 599,990</b>	<b>\$ 3,316,018</b>	<b>\$ 2,655,916</b>	<b>\$ 2,655,916</b>

The benefits presented here represent those that are budgeted centrally in the General Fund. All other employee benefits are allocated in agency budgets based on projected 2018 rates. The full benefit breakdown for each agency is displayed in the Line Item Detail section of agency budgets.

**Compensated Absence Escrow:** These funds are for the City's contribution for retiree health insurance when employees retire converting sick leave into health insurance coverage. General Fund costs associated with this expense are budgeted centrally and distributed to agencies in the midyear and year end appropriation adjustments based on actual expenditures.

**Health Insurance (Domestic Partnerships):** Health Insurance (Domestic Partnerships & Transgender-Inclusive Health Benefits): Beginning in January 2018 the State of Wisconsin, through Employee Trust Funds, will no longer offer health insurance benefits for domestic partnerships. Starting in 2018 the City will revert to offering this benefit as a reimbursement to employees based on the policy that was in place prior to State offering this benefit in 2010. Based on current enrollment, the 2018 General Fund impact for providing this benefit is \$250,000. These funds will also provide transgender-inclusive health benefits as a reimbursement program for City employees.

**Bus Pass Subsidy:** This funding represents the City share of providing bus passes for City employees.

**Misc Benefits:** In 2016 a variety of miscellaneous benefits were charged centrally. \$900k of this amount represents the reconciliation of pension expenses necessitated by the transition to MUNIS that took place in 2015.

### Direct Appropriation to Capital

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Direct Appropriation to Capital	4,060,543	4,772,985	4,772,985	4,772,985	6,284,391	6,284,391
<b>Total</b>	<b>\$ 4,060,543</b>	<b>\$ 4,772,985</b>	<b>\$ 4,772,985</b>	<b>\$ 4,772,985</b>	<b>\$ 6,284,391</b>	<b>\$ 6,284,391</b>

## Direct Appropriations

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
\$15 Min Wage	-	80,000	80,000	160,000	160,000	160,000
City Memberships	91,533	88,033	88,033	89,033	89,033	89,033
Clean Air Coalition	-	6,000	6,000	6,000	6,000	6,000
Community Gardens Partnership	25,000	25,000	25,000	25,000	25,000	25,000
Comm Improvement Initiatives	76,128	-	-	-	-	-
Cost Allocation Study	-	-	-	30,000	30,000	30,000
Day Shelter and Gap Services	-	-	-	-	-	-
Federal Liaison	31,969	40,000	40,000	40,000	40,000	40,000
HR & Diverse Hiring Strategies	-	10,000	10,000	-	-	-
Immigration Assistance Fund	-	-	-	50,000	50,000	50,000
Improvement Initiatives	13,485	21,000	21,000	21,000	21,000	21,000
License Suspension	77,500	75,000	75,000	75,000	55,000	55,000
Madison Food Policy Council	17,056	50,000	50,000	60,000	60,000	60,000
MadMarket	25,000	25,000	25,000	25,000	25,000	25,000
Martin Luther King Awards	-	600	600	600	600	600
Martin Luther King Holiday	2,100	7,100	7,100	7,100	7,100	7,100
My Brother's Keeper	25,000	-	-	-	-	-
Pathways Program	-	12,500	12,500	12,500	12,500	12,500
Police and Fire Commission	15,040	25,000	25,000	25,000	25,000	25,000
Police Policy Review	30,787	400,000	400,000	-	-	-
Prior Year Encumbrances		400,000	334,236	400,000	400,000	400,000
RESJI Initiatives	16,692	-	-	-	-	-
Revenue Sharing Payments	254,266	242,393	169,738	70,554	62,341	62,341
SEED Grants	44,150					
State Liaison	43,329	33,000	33,000	33,000	33,000	33,000
Governance Task Force	-	-	-	30,000	30,000	30,000
Taxes and Special Assessments	50,000	50,000	50,000	50,000	50,000	50,000
THRIVE / MadREP	18,000	18,000	18,000	18,000	18,000	18,000
Transit for Jobs	80,000	-	-	-	-	-
Zoo	425,078	75,000	75,000	75,000	75,000	75,000
Insurance Fund	1,600,000					
Contingent Reserve	198,951	1,500,000	1,500,000	1,500,000	1,500,000	1,480,000
Cost Allocation	-	-	-	-	(850,000)	(850,000)
<b>Total</b>	<b>\$ 3,161,064</b>	<b>\$ 3,183,626</b>	<b>\$ 3,045,207</b>	<b>\$ 2,802,787</b>	<b>\$ 1,924,574</b>	<b>\$ 1,904,574</b>
General Fund Lapse		(550,000)		(550,000)		

### Direct Appropriation Notes

**\$15 Minimum Wage:** These centrally budgeted funds will support the second phase of a \$15 minimum wage for City of Madison employees. The plan anticipates reaching \$15 within 4 years. Funds will be distributed to agency budgets based on actual expenditures.

**City Memberships:** Expenditures budgeted here include: Dane County Cities and Villages Association, League of Wisconsin Municipalities, LWM Urban Alliance, Mayor's Innovation Project, National League of Cities, US Conference of Mayors, Wheeler Report, WI Coalition Against Homelessness, and WI Diversity Procurement Network. Funding for the WI Coalition Against Homelessness was increased from \$3,000 to \$4,000; funding for all remaining memberships are consistent with the current level. Increased funding for the WI Coalition Against Homelessness will be used to assist the organizations efforts to generate policies, develop community support, and secure State/Local resources for housing and services to end homelessness in Wisconsin.

**Clean Air Coalition:** These funds provide a direct annual subsidy to the Clean Air Coalition.

## DIRECT APPROPRIATIONS

---

### Direct Appropriation Notes (Continued)

**Community Gardens Partnership:** These funds are for a partnership with Community GroundWorks and Dane County UW-Extension to provide operations and support of community gardens programming. The City contribution supports general operations through a contract with Community GroundWorks is \$25,000 general support, the initiative receiving additional funds through the Community Development Block Grant (budgeted in CDD).

**Cost Allocation Study:** These funds will support a consultant study regarding the City's cost allocation plan. Findings for the study will be used to inform how costs for central services are allocated to the City's enterprise and grant funds.

**Governance Task Force:** These one-time funds support the work of the Governance Task Force that will get underway in 2018. Potential uses for these funds may include, but are not limited to, public engagement, language interpretation and translation, facilities rental and any other research-related costs.

**HR & Diverse Hiring Strategies:** These one-time funds were included in the 2017 budget to support an independent review of the City's human resources policies and procedures. The review will focus on improving diversity in our recruiting and hiring practices as well as best practices in employee retention.

**Immigration Assistance Fund:** A contribution made by the City to the Madison Community Foundation to support an Immigration Assistance Fund to be used for legal services for immigrants. The City contribution, along with funds from Dane County and private contributions, will be used as a grant match to receive technical assistance from the Vera Institute of Justice.

**Improvement Initiatives:** These funds support leadership development training opportunities for City staff. Funding also support customer satisfaction surveys and periodic resident satisfaction surveys administered by the University of Wisconsin Survey Center.

**Madison Food Policy Council:** These funds are for a grant program providing funding for projects geared towards improving Madison's regional food system through improving food access. The grant program is administered by the Madison Food Policy Council. The Executive Budget increases funding by \$10,000 supporting various operating costs associated with the program.

**MadMarket:** These funds are for contractual support to administer Electronic Benefits Transfer (EBT) programming for Supplemental Nutritional Assistance Program (SNAP) participants at farmers' markets and the MadMarket Double Dollars program at participating markets. This service is carried out through a partnership with Dane County. Community Action Coalition is the current vendor.

**Martin Luther King Holiday:** These funds provide transportation services and child care for the Martin Luther King Jr. Holiday celebration.

**My Brother's Keeper:** These funds support a contract with the Urban League. In 2017 the funds were transferred to the Mayor's Office.

**Pathways Program:** These funds provide the City's commitment to the Pathways Program through the Madison Metropolitan School District. The Pathways program seeks to provide MMSD students with career opportunities in the Greater Madison area. Partners in the program include: Madison Metropolitan School District, Dane County, the City of Madison, Madison Area Technical College, Workforce Development, and the Greater Madison Chamber of Commerce.

**Police Policy Committee:** These one-time funds were used for an independent study to review policies and procedures pertaining to the Madison Police Department. The 2016 Adopted Budget included \$50,000 for costs associated with the study, an amendment in 2016 increased funding for the study to \$400,000. The study was completed in December 2017.

**RESJI:** These funds were originally included in the 2016 Adopted Budget; these funds were transferred to the DCR budget in 2017.

**Transit for Jobs:** These funds support a contract with Porchlight to provide the service; these funds to the Community Development Division budget in 2017.

**Prior Year Encumbrances:** Financial reporting standards require that annual budget comparison reports include a carry-over budget to recognize the expenditure of funds encumbered at the end of the previous year but spent in the current year. To achieve conformance with this requirement, the budget includes an appropriation of funds for the payment of prior year encumbrances. This spending authority is later reallocated to the various agencies with prior year encumbrances through a Common Council resolution, and the corresponding expenditures are recorded in the appropriate agencies.

**Contingent Reserve:** It is the City's policy to appropriate 0.5% of budgeted expenditures to the Contingent Reserve (\$1.5 million). Contingent Reserve spending authority may later be reallocated to various agencies through resolutions of the Common Council. The 2017 Adopted Budget increased the Contingent Reserve by \$300,000 to \$1.5 million. An amendment adopted by Common Council reduced the 2018 Contingent Reserve

**Cost Allocation:** Starting in 2018 the City will conduct an analysis regarding the allocation of central service costs to enterprise and grant agencies. This amount represents the increase anticipated through allocating costs.

**General Fund Lapse:** The 2018 Budget does not include an assumed lapse in General Fund expenditures; prior year trends and 2017 projections indicates the fund indicates many agencies within the General Fund end the year at budget and do not realize this level of savings. Eliminating the lapse will help strengthen the General Fund balance.



# *Agency Operating Budgets*

2018 Adopted Budget

# Assessor

---

## *Agency Overview*

### Agency Mission

The mission of the Assessor is to establish fair and equitable assessments for all taxable real and personal property and maintaining complete and accurate assessment rolls and property records.

### Agency Overview

The Agency assesses all taxable real and personal property in addition to maintaining complete and accurate assessment rolls and property information/ownership records. The goal of the Assessor's Office is to determine the most accurate and up-to-date property assessments as possible to ensure the fair and equitable distribution of property taxes.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Consulting for commercial assessments (\$50,000).



# Assessor

Function: Administration

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
<b>Expense</b>						
Assessor	2,312,123	2,532,868	2,454,426	2,626,000	2,597,181	2,597,181
<b>Total Expense</b>	<b>\$ 2,312,123</b>	<b>\$ 2,532,868</b>	<b>\$ 2,454,426</b>	<b>\$ 2,626,000</b>	<b>\$ 2,597,181</b>	<b>\$ 2,597,181</b>
<b>Net General Fund</b>	<b>\$ 2,312,123</b>	<b>\$ 2,532,868</b>	<b>\$ 2,454,426</b>	<b>\$ 2,626,000</b>	<b>\$ 2,597,181</b>	<b>\$ 2,597,181</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
<b>Expense</b>						
Salaries	1,581,868	1,707,347	1,668,743	1,763,882	1,763,882	1,763,882
Benefits	523,344	592,289	558,561	579,356	580,042	580,042
Supplies	37,276	43,000	47,888	48,000	48,000	48,000
Purchased Services	150,091	170,857	159,860	215,387	186,915	186,915
Inter Departmental Charges	19,544	19,375	19,375	19,375	18,342	18,342
<b>Total Expense</b>	<b>\$ 2,312,123</b>	<b>\$ 2,532,868</b>	<b>\$ 2,454,426</b>	<b>\$ 2,626,000</b>	<b>\$ 2,597,181</b>	<b>\$ 2,597,181</b>
<b>Net General Fund</b>	<b>\$ 2,312,123</b>	<b>\$ 2,532,868</b>	<b>\$ 2,454,426</b>	<b>\$ 2,626,000</b>	<b>\$ 2,597,181</b>	<b>\$ 2,597,181</b>

*Service Overview*

**Service: Assessor**

**Service Description**

This service discovers, lists, and values all taxable property within the City of Madison. Subservices include assessing residential, personal, and commercial properties and tax roll preparation. The goal of this service is to provide accurate, up-to-date property assessments to ensure the fair and equitable distribution of property taxes.

**2018 Planned Activities**

- Commercial property revaluation to provide more equity with the residential class and establish assessments closer to market value.

**Service Budget by Account Type**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	2,312,123	2,532,868	2,454,426	2,626,000	2,597,181	2,597,181
<b>Net Service Budget</b>	<b>\$ 2,312,123</b>	<b>\$ 2,532,868</b>	<b>\$ 2,454,426</b>	<b>\$ 2,626,000</b>	<b>\$ 2,597,181</b>	<b>\$ 2,597,181</b>

**Assessor**

**Function: Administration**

*Line Item Detail*

**Agency Primary Fund: General**

**Salaries**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	1,541,476	1,710,503	1,650,540	1,767,038	1,767,038	1,767,038
Salary Savings	-	(19,305)	-	(19,305)	(19,305)	(19,305)
Premium Pay	6	-	-	-	-	-
Compensated Absence	15,097	15,149	15,149	15,149	15,149	15,149
Hourly Wages	16,156	-	605	-	-	-
Overtime Wages Permanent	8,821	1,000	2,322	1,000	1,000	1,000
Election Officials Wages	312	-	127	-	-	-
<b>TOTAL</b>	<b>\$ 1,581,868</b>	<b>\$ 1,707,347</b>	<b>\$ 1,668,743</b>	<b>\$ 1,763,882</b>	<b>\$ 1,763,882</b>	<b>\$ 1,763,882</b>

**Benefits**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Health Insurance Benefit	296,817	324,241	301,897	304,205	307,284	307,284
Wage Insurance Benefit	5,964	5,957	5,967	6,321	6,321	6,321
WRS	103,613	116,313	112,768	120,156	118,393	118,393
FICA Medicare Benefits	116,899	128,912	123,008	133,530	132,900	132,900
Licenses & Certifications	50	-	-	-	-	-
Post Employment Health Plans	-	16,866	14,921	15,144	15,144	15,144
<b>TOTAL</b>	<b>\$ 523,344</b>	<b>\$ 592,289</b>	<b>\$ 558,561</b>	<b>\$ 579,356</b>	<b>\$ 580,042</b>	<b>\$ 580,042</b>

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	354	-	3,901	-	-	-
Office Supplies	5,044	6,000	3,867	6,000	6,000	6,000
Copy Printing Supplies	5,589	5,000	2,939	5,000	5,000	5,000
Postage	23,535	22,000	28,451	27,000	27,000	27,000
Books & Subscriptions	80	1,000	409	1,000	1,000	1,000
Work Supplies	2,673	9,000	8,322	9,000	9,000	9,000
<b>TOTAL</b>	<b>\$ 37,276</b>	<b>\$ 43,000</b>	<b>\$ 47,888</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	2,613	1,945	3,177	4,700	4,700	4,700
Cellular Telephone	2,388	2,796	2,304	2,796	2,796	2,796
Custodial Bldg Use Charges	47,666	46,515	46,515	46,515	53,043	53,043
Equipment Mntc	-	100	1,019	100	100	100
Recruitment	100	-	-	-	-	-
Mileage	37,650	35,500	35,298	40,000	40,000	40,000
Conferences & Training	7,854	8,000	8,000	10,000	10,000	10,000
Memberships	430	400	400	400	400	400
Storage Services	978	1,000	1,127	1,000	1,000	1,000
Transcription Services	-	500	-	500	500	500
Other Services & Expenses	26,611	50,000	37,633	84,990	49,990	49,990
Taxes & Special Assessments	23,801	24,101	24,386	24,386	24,386	24,386
<b>TOTAL</b>	<b>\$ 150,091</b>	<b>\$ 170,857</b>	<b>\$ 159,860</b>	<b>\$ 215,387</b>	<b>\$ 186,915</b>	<b>\$ 186,915</b>

**Assessor**

**Function: Administration**

*Line Item Detail*

**Agency Primary Fund: General**

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Insurance	2,282	3,989	3,989	3,989	3,683	3,683
ID Charge From Workers Comp	17,262	15,386	15,386	15,386	14,659	14,659
<b>TOTAL</b>	<b>\$ 19,544</b>	<b>\$ 19,375</b>	<b>\$ 19,375</b>	<b>\$ 19,375</b>	<b>\$ 18,342</b>	<b>\$ 18,342</b>

# Assessor

Function: Administration

## Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	20	2.00	107,755	2.00	109,894	2.00	109,894	2.00	109,894
ASSESS SERVS SUPV	18	1.00	80,657	1.00	82,268	1.00	82,268	1.00	82,268
ASSESS TECH	16	1.00	56,248	1.00	57,365	1.00	57,365	1.00	57,365
ASST CITY ASSESS	18	2.00	172,969	2.00	193,052	2.00	193,052	2.00	193,052
CITY ASSESSOR	21	1.00	117,274	1.00	121,551	1.00	121,551	1.00	121,551
PROG ASST	20	1.00	53,041	1.00	54,094	1.00	54,094	1.00	54,094
PROP LISTER	20	2.00	104,466	2.00	105,363	2.00	105,363	2.00	105,363
PROPERTY APPRAISER	16	14.00	1,018,093	14.00	1,043,451	14.00	1,043,451	14.00	1,043,451
<b>TOTAL</b>		<b>24.00</b>	<b>\$ 1,710,503</b>	<b>24.00</b>	<b>\$ 1,767,036</b>	<b>24.00</b>	<b>\$ 1,767,036</b>	<b>24.00</b>	<b>\$ 1,767,036</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Attorney

---

## *Agency Overview*

### Agency Mission

The mission of the Attorney's Office is to provide legal representation to the City of Madison as an entity, including ordinance enforcement, legislative counsel services, and general counsel services.

### Agency Overview

The Agency is responsible for drafting and revising the City's ordinances, enforcing ordinances, providing legislative counsel to the City, Common Council, City Boards, Committees and Commissions, and representation to the City in legal matters. The goal of the Attorney's Office is to enhance existing services and improve accessibility to online ordinances.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- System maintenance of MUNICODE, the City's online tracking system for the General Ordinances (\$25,000).
- Continuation of the summer law clerk programs (\$25,000).
- Transferring the Common Council Legislative Analyst to the Common Council (\$85,000).

# Attorney

Function: Administration

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Ordinance Enforcement	(38,957)	-	(9,851)	-	-	-
<b>Total Revenue</b>	<b>\$ (38,957)</b>	<b>\$ -</b>	<b>\$ (9,851)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expense</b>						
Counsel & Representation	1,830,717	1,892,946	1,964,029	1,869,297	1,872,554	1,872,554
Legislative Services	203,631	219,513	213,106	173,810	175,287	175,287
Ordinance Enforcement	741,286	841,432	842,824	908,736	911,331	911,331
<b>Total Expense</b>	<b>\$ 2,775,633</b>	<b>\$ 2,953,891</b>	<b>\$ 3,019,960</b>	<b>\$ 2,951,843</b>	<b>\$ 2,959,172</b>	<b>\$ 2,959,172</b>
<b>Net General Fund</b>	<b>\$ 2,736,676</b>	<b>\$ 2,953,891</b>	<b>\$ 3,010,109</b>	<b>\$ 2,951,843</b>	<b>\$ 2,959,172</b>	<b>\$ 2,959,172</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Misc Revenue	(38,957)	-	(9,851)	-	-	-
<b>Total Revenue</b>	<b>\$ (38,957)</b>	<b>\$ -</b>	<b>\$ (9,851)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expense</b>						
Salaries	2,081,258	2,133,121	2,182,537	2,104,393	2,104,393	2,104,393
Benefits	535,112	602,019	630,207	631,473	632,175	632,175
Supplies	32,401	76,501	39,763	44,501	44,501	44,501
Purchased Services	120,056	133,397	158,600	162,623	170,665	170,665
Inter Departmental Charges	6,806	8,853	8,853	8,853	7,438	7,438
<b>Total Expense</b>	<b>\$ 2,775,633</b>	<b>\$ 2,953,891</b>	<b>\$ 3,019,960</b>	<b>\$ 2,951,843</b>	<b>\$ 2,959,172</b>	<b>\$ 2,959,172</b>
<b>Net General Fund</b>	<b>\$ 2,736,676</b>	<b>\$ 2,953,891</b>	<b>\$ 3,010,109</b>	<b>\$ 2,951,843</b>	<b>\$ 2,959,172</b>	<b>\$ 2,959,172</b>

# Attorney

Function: Administration

## Service Overview

### Service: Counsel And Representation

#### Service Description

This service assists City officials and agencies with carrying out their policies in compliance with legal requirements by preparing, publishing, and distributing formal opinions and reports on legal issues affecting City policy. This service also informs officials and agencies of current legal developments, prepares and presents formal and informal training sessions for City officials and staff, answers informal legal questions from City officials, staff, and committees, and attends meetings of staff teams and public bodies to provide legal advice. Additionally, this service assures courts uphold the decisions of the Mayor and the Council and of authorized policy decisions made by city agencies that may result in potential liability. The goal of this service is to reduce the City's risk of legal liabilities.

#### 2018 Planned Activities

- Continuation of training for Attorney staff and for other City agencies on key issues related to the service.
- Apply Racial Equity and Social Justice Initiative (RESJI) principles.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	1,830,717	1,892,946	1,964,029	1,869,297	1,872,554	1,872,554
<b>Net Service Budget</b>	<b>\$ 1,830,717</b>	<b>\$ 1,892,946</b>	<b>\$ 1,964,029</b>	<b>\$ 1,869,297</b>	<b>\$ 1,872,554</b>	<b>\$ 1,872,554</b>

### Service: Legislative Services

#### Service Description

This service ensures that Madison ordinances accurately express the policies chosen by the Mayor and Common Council, ensures that current ordinances are easily available to the public, advises City officials on legal issues with existing or proposed legislation, and provides parliamentary and procedural advice to the Common Council and other City bodies. The goal of this service is to reduce the City's risk of legal liabilities and improve accessibility to online ordinances.

#### 2018 Planned Activities

- Support the upgrade of the MUNICODE system.
- Continuation of training for Attorney staff and for other City agencies on key issues related to the service.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	203,631	219,513	213,106	173,810	175,287	175,287
<b>Net Service Budget</b>	<b>\$ 203,631</b>	<b>\$ 219,513</b>	<b>\$ 213,106</b>	<b>\$ 173,810</b>	<b>\$ 175,287</b>	<b>\$ 175,287</b>

### Service: Ordinance Enforcement

#### Service Description

This service seeks to improve residents' quality of life by helping enforcement agencies deter conduct that is dangerous or interferes with public health and welfare. This is done through prosecuting civil enforcement actions, including nuisance and injunctive actions, providing advice and training to enforcement staff, researching legal issues raised by new enforcement techniques, reviewing recent case law developments and changes in state law, identifying legal solutions to enforcement problems and drafting appropriate ordinance amendments, and conducting appellate proceedings. The goal of this service is reduce the City's risk of legal liabilities and to maintain City services.

#### 2018 Planned Activities

- Continuation of training for Attorney staff and for other City agencies on key issues related to the service.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(38,957)	-	(9,851)	-	-	-
Expense	741,286	841,432	842,824	908,736	911,331	911,331
<b>Net Service Budget</b>	<b>\$ 702,329</b>	<b>\$ 841,432</b>	<b>\$ 832,973</b>	<b>\$ 908,736</b>	<b>\$ 911,331</b>	<b>\$ 911,331</b>



# Attorney

Function: Administration

## Line Item Detail

Agency Primary Fund: General

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(38,957)	-	(9,851)	-	-	-
<b>TOTAL</b>	<b>\$ (38,957)</b>	<b>\$ -</b>	<b>\$ (9,851)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	2,050,058	2,263,204	2,150,862	2,234,702	2,234,702	2,234,702
Salary Savings	-	(44,126)	-	(44,126)	(44,126)	(44,126)
Salary Reimbursed	-	(128,000)	-	(128,000)	(128,000)	(128,000)
Premium Pay	-	7,500	-	-	-	-
Compensated Absence	8,867	8,760	8,836	16,034	16,034	16,034
Hourly Wages	21,485	25,783	22,062	25,783	25,783	25,783
Overtime Wages Hourly	-	-	79	-	-	-
Election Officials Wages	848	-	698	-	-	-
<b>TOTAL</b>	<b>\$ 2,081,258</b>	<b>\$ 2,133,121</b>	<b>\$ 2,182,537</b>	<b>\$ 2,104,393</b>	<b>\$ 2,104,393</b>	<b>\$ 2,104,393</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Health Insurance Benefit	245,835	260,029	292,836	291,637	295,033	295,033
Wage Insurance Benefit	4,955	5,178	4,369	4,129	4,129	4,129
WRS	136,090	150,750	146,373	150,360	148,149	148,149
FICA Medicare Benefits	147,232	161,037	162,920	161,285	160,802	160,802
Home Purchase Assistance	1,000	-	-	-	-	-
Post Employment Health Plans	-	25,025	23,708	24,062	24,062	24,062
<b>TOTAL</b>	<b>\$ 535,112</b>	<b>\$ 602,019</b>	<b>\$ 630,207</b>	<b>\$ 631,473</b>	<b>\$ 632,175</b>	<b>\$ 632,175</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	-	-	10,676	-	-	-
Office Supplies	4,031	5,000	4,026	5,000	5,000	5,000
Copy Printing Supplies	4,986	12,000	6,075	10,000	10,000	10,000
Furniture	7,448	8,411	2,600	6,411	6,411	6,411
Hardware Supplies	728	28,000	2,033	3,000	3,000	3,000
Postage	1,719	3,000	1,280	3,000	3,000	3,000
Books & Subscriptions	13,490	20,090	13,073	17,090	17,090	17,090
<b>TOTAL</b>	<b>\$ 32,401</b>	<b>\$ 76,501</b>	<b>\$ 39,763</b>	<b>\$ 44,501</b>	<b>\$ 44,501</b>	<b>\$ 44,501</b>

**Attorney**Function: **Administration***Line Item Detail*Agency Primary Fund: **General****Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	2,869	5,000	5,970	5,000	5,000	5,000
Cellular Telephone	-	-	160	-	-	-
Systems Comm Internet	18,901	19,662	19,662	22,662	22,662	22,662
Custodial Bldg Use Charges	46,826	45,695	45,695	45,695	53,737	53,737
Comm Device Mntc	-	200	-	200	200	200
System & Software Mntc	720	1,200	26,200	26,200	26,200	26,200
Mileage	109	-	-	-	-	-
Conferences & Training	19,526	27,740	27,740	24,740	24,740	24,740
Memberships	12,579	12,000	12,030	14,226	14,226	14,226
Legal Services	6,161	8,800	8,800	8,300	8,300	8,300
Delivery Freight Charges	176	500	500	500	500	500
Storage Services	2,899	4,200	3,118	4,200	4,200	4,200
Advertising Services	-	-	112	500	500	500
Printing Services	3,977	2,400	2,400	4,400	4,400	4,400
Transcription Services	2,633	3,000	2,985	3,000	3,000	3,000
Other Services & Expenses	2,680	3,000	3,229	3,000	3,000	3,000
<b>TOTAL</b>	<b>\$ 120,056</b>	<b>\$ 133,397</b>	<b>\$ 158,600</b>	<b>\$ 162,623</b>	<b>\$ 170,665</b>	<b>\$ 170,665</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Insurance	5,053	7,109	7,109	7,109	5,556	5,556
ID Charge From Workers Comp	1,753	1,744	1,744	1,744	1,882	1,882
<b>TOTAL</b>	<b>\$ 6,806</b>	<b>\$ 8,853</b>	<b>\$ 8,853</b>	<b>\$ 8,853</b>	<b>\$ 7,438</b>	<b>\$ 7,438</b>

# Attorney

Function: Administration

## Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ASST CITY ATTY	23	14.00	1,565,688	14.00	1,626,077	14.00	1,626,077	14.00	1,626,077
ATTY CITY	21	1.00	159,881	1.00	160,114	1.00	160,114	1.00	160,114
CLERK	20	1.00	49,355	1.00	50,373	1.00	50,373	1.00	50,373
COMM CO LEG ANAL	18	1.00	74,176	-	-	-	-	-	-
DEPUTY CITY ATTY	18	1.00	141,576	1.00	144,405	1.00	144,405	1.00	144,405
LEGAL OFFICE ASST	20	1.00	48,553	1.00	49,517	1.00	49,517	1.00	49,517
LITIGATION ASST	17	1.00	67,906	1.00	69,262	1.00	69,262	1.00	69,262
ORD REVISIONS SPEC	20	1.00	61,119	1.00	62,764	1.00	62,764	1.00	62,764
SECRETARY	17	1.00	60,532	1.00	61,973	1.00	61,973	1.00	61,973
SECRETARY	20	4.50	263,474	4.50	247,418	4.50	247,418	4.50	247,418
<b>TOTAL</b>		<b>26.50</b>	<b>\$ 2,492,260</b>	<b>25.50</b>	<b>\$ 2,471,902</b>	<b>25.50</b>	<b>\$ 2,471,902</b>	<b>25.50</b>	<b>\$ 2,471,902</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Building Inspection

---

## *Agency Overview*

### Agency Mission

The mission of Building Inspection is to ensure the well-being of people through the safety of property. The agency seeks to maintain public trust and confidence by improving the construction and maintenance of structures and property, administering codes and ordinances, continually improving codes, procedures and regulations, providing information to its customers, and providing quality services.

### Agency Overview

The Agency is responsible for inspection, zoning and code enforcement, and consumer protection. The goal of Building Inspection is to ensure services are efficiently delivered and accessible to residents. To achieve this goal, the Agency will introduce a Bilingual Inspector Program and examine electronic plan review.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- o Reduced budgeted salary savings based on prior year vacancy trends (\$45,000).
- o Creation of a Zoning Administrative position to assist with the development review process (\$62,000).
- o Increase in assumed revenue from Building Permits by increasing the Zoning Review Fee and initiating an Early Start Permit Fee; revenue from these fees are budgeted as General Fund revenue and were added by Finance Committee Operating Budget Amendment #1 (\$103,000).

# Building Inspection Division

Function: Planning & Development

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Health & Welfare	(2,100)	(1,500)	(600)	(1,500)	(1,500)	(1,500)
Inspection	(66,167)	(45,000)	(66,200)	(45,000)	(45,000)	(45,000)
<b>Total Revenue</b>	<b>\$ (68,267)</b>	<b>\$ (46,500)</b>	<b>\$ (66,800)</b>	<b>\$ (46,500)</b>	<b>\$ (46,500)</b>	<b>\$ (46,500)</b>
<b>Expense</b>						
Consumer Protection	269,203	276,940	276,482	294,864	295,248	295,248
Health & Welfare	463,578	493,914	419,952	459,570	460,038	460,038
Inspection	2,136,222	1,898,206	2,131,705	1,975,638	2,023,011	2,023,011
Systematic Code Enforcement	932,028	1,046,161	876,084	1,059,872	1,061,705	1,061,705
Zoning & Signs	626,105	689,106	669,970	708,458	708,937	770,937
<b>Total Expense</b>	<b>\$ 4,427,135</b>	<b>\$ 4,404,327</b>	<b>\$ 4,374,192</b>	<b>\$ 4,498,402</b>	<b>\$ 4,548,939</b>	<b>\$ 4,610,939</b>
<b>Net General Fund</b>	<b>\$ 4,358,868</b>	<b>\$ 4,357,827</b>	<b>\$ 4,307,392</b>	<b>\$ 4,451,902</b>	<b>\$ 4,502,439</b>	<b>\$ 4,564,439</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(56,882)	(41,500)	(55,382)	(41,500)	(41,500)	(41,500)
Licenses & Permits	(11,385)	(5,000)	(11,418)	(5,000)	(5,000)	(5,000)
<b>Total Revenue</b>	<b>\$ (68,267)</b>	<b>\$ (46,500)</b>	<b>\$ (66,800)</b>	<b>\$ (46,500)</b>	<b>\$ (46,500)</b>	<b>\$ (46,500)</b>
<b>Expense</b>						
Salaries	3,033,114	3,024,179	2,973,273	3,082,601	3,127,531	3,189,531
Benefits	1,049,131	1,007,123	1,027,060	1,035,081	1,036,904	1,036,904
Supplies	56,182	59,523	49,196	60,723	60,723	60,723
Purchased Services	181,589	205,696	185,533	205,696	205,696	205,696
Inter Departmental Charges	107,119	107,806	139,130	114,301	118,085	118,085
<b>Total Expense</b>	<b>\$ 4,427,135</b>	<b>\$ 4,404,327</b>	<b>\$ 4,374,192</b>	<b>\$ 4,498,402</b>	<b>\$ 4,548,939</b>	<b>\$ 4,610,939</b>
<b>Net General Fund</b>	<b>\$ 4,358,868</b>	<b>\$ 4,357,827</b>	<b>\$ 4,307,392</b>	<b>\$ 4,451,902</b>	<b>\$ 4,502,439</b>	<b>\$ 4,564,439</b>

*Service Overview*

**Service: Consumer Protection**

Service Description

This service is responsible for inspecting packaging, weighing and measuring devices in gas stations, grocery stores, pharmacies, bakeries, taxis, fuel trucks, etc. The goal of this service is to ensure Madison consumers receive the correct amount of product for which they pay.

2018 Planned Activities

- Study the Weights and Measures services currently being provided to the Town of Madison to determine if the City's Building Inspection Division could provide a better service at a lower cost than the current provider (i.e., State of Wisconsin).

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	269,203	276,940	276,482	294,864	295,248	295,248
<b>Net Service Budget</b>	<b>\$ 269,203</b>	<b>\$ 276,940</b>	<b>\$ 276,482</b>	<b>\$ 294,864</b>	<b>\$ 295,248</b>	<b>\$ 295,248</b>

**Service: Health & Welfare**

Service Description

This service provides assistance to thousands of citizens who need help with property maintenance, ensuring a pleasant setting for City residents and visitors. Responsibilities include enforcement and education efforts regarding sidewalk snow removal, trash, junk, and debris removal, tall grass and weed mitigation, and graffiti removal. This service provides property maintenance inspection services for all buildings, including owner-occupied, rental, and commercial properties.

2018 Planned Activities

- Work with the City's IT Department to provide instant notification to property owners when a case regarding property maintenance violations are entered into Building Inspection's case tracking system.
- Begin voluntary email collection from property owners wishing to receive timely notification of pending enforcement actions.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(2,100)	(1,500)	(600)	(1,500)	(1,500)	(1,500)
Expense	463,578	493,914	419,952	459,570	460,038	460,038
<b>Net Service Budget</b>	<b>\$ 461,478</b>	<b>\$ 492,414</b>	<b>\$ 419,352</b>	<b>\$ 458,070</b>	<b>\$ 458,538</b>	<b>\$ 458,538</b>

**Service: Inspection**

Service Description

This service ensures compliance with Madison's building and mechanical system ordinances by reviewing and inspecting construction projects, contractor licensing, permit records, sales surveys, preoccupancy inspections, and underground utilities. The process ensures buildings are constructed according to all applicable codes (zoning, building, plumbing, heating, and electrical) and the building is safe to occupy when the project is completed. This service also ensures digital copies of all building floor and elevation plans are attached to the building archives and provides access to digital plans for external customers, including home and building owners, builders, and realtors.

2018 Planned Activities

- Pursue an ordinance amendment allowing electronic submission of floor and elevator plans to improve the storage of their imaging files.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(66,167)	(45,000)	(66,200)	(45,000)	(45,000)	(45,000)
Expense	2,136,222	1,898,206	2,131,705	1,975,638	2,023,011	2,023,011
<b>Net Service Budget</b>	<b>\$ 2,070,055</b>	<b>\$ 1,853,206</b>	<b>\$ 2,065,505</b>	<b>\$ 1,930,638</b>	<b>\$ 1,978,011</b>	<b>\$ 1,978,011</b>

*Service Overview*

**Service: Systematic Code Enforcement**

Service Description

This service inspects commercial and residential properties and provides routine building services, ensuring properties and buildings are in compliance with the City's Minimum Housing and Property Maintenance Code. Inspection activities are scheduled through the Community Development Authority (CDA) using data gathered by Building Inspection staff and input from the Neighborhood Resource Teams. This section is also responsible for heating and water leakage corrections, infestation eradication, repair of broken railings, windows, and doors, and dozens of other problems associated with keeping the City's housing stock habitable. The goal of this service is to help maintain property values by eliminating blighting influences.

2018 Planned Activities

- Provide read-only access to case tracking software, allowing Alders fulltime access to all enforcement information, including inspection results/notes, official notices, extension letters and other miscellaneous correspondences.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	932,028	1,046,161	876,084	1,059,872	1,061,705	1,061,705
<b>Net Service Budget</b>	<b>\$ 932,028</b>	<b>\$ 1,046,161</b>	<b>\$ 876,084</b>	<b>\$ 1,059,872</b>	<b>\$ 1,061,705</b>	<b>\$ 1,061,705</b>

**Service: Zoning & Signs**

Service Description

This service reviews and regulates Madison's Zoning code and street sign ordinances. The goal of the service is to provide timely resolution of land use issues for developers and the general public. This service provides inspections, investigation, and maintenance for records, zoning changes, and street sign ordinances. The process provides review and approvals prior to issuance of a permit as well as inspection services post-construction to ensure the project was completed in accordance with the approvals.

2018 Planned Activities

- Upload archived documents to the City's data portal.
- Provide access through the City's data portal to a limited number of archived documents, including ones that are the subject of many open records requests. Documents that contain personal information will remain restricted.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	626,105	689,106	669,970	708,458	708,937	770,937
<b>Net Service Budget</b>	<b>\$ 626,105</b>	<b>\$ 689,106</b>	<b>\$ 669,970</b>	<b>\$ 708,458</b>	<b>\$ 708,937</b>	<b>\$ 770,937</b>

# Building Inspection Division

Function: Planning & Development

## Line Item Detail

Agency Primary Fund: General

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Misc Charges for Service	(54,782)	(40,000)	(54,782)	(40,000)	(40,000)	(40,000)
Graffiti Removal	(2,100)	(1,500)	(600)	(1,500)	(1,500)	(1,500)
<b>TOTAL</b>	<b>\$ (56,882)</b>	<b>\$ (41,500)</b>	<b>\$ (55,382)</b>	<b>\$ (41,500)</b>	<b>\$ (41,500)</b>	<b>\$ (41,500)</b>

### Licenses & Permits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Other Permits	(11,385)	(5,000)	(11,418)	(5,000)	(5,000)	(5,000)
<b>TOTAL</b>	<b>\$ (11,385)</b>	<b>\$ (5,000)</b>	<b>\$ (11,418)</b>	<b>\$ (5,000)</b>	<b>\$ (5,000)</b>	<b>\$ (5,000)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	2,988,464	3,172,458	2,954,493	3,230,880	3,230,880	3,230,880
Salary Savings	-	(174,930)	-	(174,930)	(130,000)	(130,000)
Premium Pay	357	23,096	544	23,096	23,096	23,096
Workers Compensation Wages	1,283	-	-	-	-	-
Compensated Absence	29,102	-	1,514	-	-	-
Overtime Wages Permanent	12,882	3,555	15,917	3,555	3,555	3,555
Election Officials Wages	1,027	-	805	-	-	-
<b>TOTAL</b>	<b>\$ 3,033,114</b>	<b>\$ 3,024,179</b>	<b>\$ 2,973,273</b>	<b>\$ 3,082,601</b>	<b>\$ 3,127,531</b>	<b>\$ 3,189,531</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	120,269	-	36,910	-	-	-
Health Insurance Benefit	493,558	505,601	519,640	525,446	531,612	531,612
Wage Insurance Benefit	12,521	12,041	13,661	13,690	13,690	13,690
WRS	198,647	215,727	202,453	219,698	216,470	216,470
FICA Medicare Benefits	224,136	239,866	223,400	244,818	243,703	243,703
Licenses & Certifications	-	-	31	-	-	-
Post Employment Health Plans	-	33,888	30,965	31,429	31,429	31,429
<b>TOTAL</b>	<b>\$ 1,049,131</b>	<b>\$ 1,007,123</b>	<b>\$ 1,027,060</b>	<b>\$ 1,035,081</b>	<b>\$ 1,036,904</b>	<b>\$ 1,036,904</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	-	-	2,269	-	-	-
Office Supplies	11,367	10,663	9,776	11,863	11,863	11,863
Copy Printing Supplies	8,318	13,960	5,121	13,960	13,960	13,960
Furniture	518	2,500	518	2,500	2,500	2,500
Hardware Supplies	-	1,000	1,000	1,000	1,000	1,000
Postage	21,165	20,000	21,165	20,000	20,000	20,000
Books & Subscriptions	2,541	900	150	900	900	900
Work Supplies	4,642	3,500	2,814	3,500	3,500	3,500
Safety Supplies	680	2,000	422	2,000	2,000	2,000
Inventory	6,951	5,000	5,962	5,000	5,000	5,000
<b>TOTAL</b>	<b>\$ 56,182</b>	<b>\$ 59,523</b>	<b>\$ 49,196</b>	<b>\$ 60,723</b>	<b>\$ 60,723</b>	<b>\$ 60,723</b>



# Building Inspection Division

Function: Planning & Development

*Line Item Detail*

Agency Primary Fund: General

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	5,206	8,000	8,397	8,000	8,000	8,000
Cellular Telephone	6,398	7,362	5,179	7,362	7,362	7,362
Graffiti Removal	6,204	6,500	5,412	6,500	6,500	6,500
Comm Device Mntc	259	3,400	-	3,400	3,400	3,400
System & Software Mntc	2,095	4,183	3,000	4,183	4,183	4,183
Mileage	119,544	128,860	119,544	128,860	128,860	128,860
Conferences & Training	4,056	7,750	3,710	7,750	7,750	7,750
Memberships	1,432	1,200	1,342	1,200	1,200	1,200
Legal Services	6,415	7,500	7,500	7,500	7,500	7,500
Storage Services	1,301	1,500	1,698	1,500	1,500	1,500
Consulting Services	-	1,221	1,221	1,221	1,221	1,221
Advertising Services	6,636	7,808	3,200	7,808	7,808	7,808
Interpreters Signing Services	-	500	-	500	500	500
Other Services & Expenses	22,044	19,912	25,330	19,912	19,912	19,912
<b>TOTAL</b>	<b>\$ 181,589</b>	<b>\$ 205,696</b>	<b>\$ 185,533</b>	<b>\$ 205,696</b>	<b>\$ 205,696</b>	<b>\$ 205,696</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	62,598	62,598	62,598	62,598	62,598	62,598
ID Charge From Fleet Services	6,694	4,439	3,798	12,134	12,134	12,134
ID Charge From Traffic Eng	2,057	2,115	34,081	915	915	915
ID Charge From Insurance	8,331	8,026	8,026	8,026	8,350	8,350
ID Charge From Workers Comp	27,439	30,628	30,628	30,628	34,088	34,088
<b>TOTAL</b>	<b>\$ 107,119</b>	<b>\$ 107,806</b>	<b>\$ 139,130</b>	<b>\$ 114,301</b>	<b>\$ 118,085</b>	<b>\$ 118,085</b>

# Building Inspection

Function: Planning & Development

## Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	20	3.00	153,941	3.00	165,090	3.00	165,090	3.00	165,090
BLDG INSPECT DIV DIR	21	1.00	126,258	1.00	126,442	1.00	126,442	1.00	126,442
CODE ENFC OFF	16	13.00	938,006	13.00	928,436	13.00	928,436	13.00	928,436
ELEC/HEAT INSPECTOR	16	4.00	287,555	4.00	298,091	4.00	298,091	4.00	298,091
HSG INSPECTION SUPV	18	1.00	89,550	1.00	91,338	1.00	91,338	1.00	91,338
INFORMATION CLERK	20	2.00	96,157	2.00	98,066	2.00	98,066	2.00	98,066
PLAN REV & INSP SUPV	18	1.00	111,862	1.00	114,097	1.00	114,097	1.00	114,097
PLAN REVIEW SPEC	16	3.00	230,440	3.00	236,089	3.00	236,089	3.00	236,089
PLUMB/HEAT INSPECTOR	16	3.00	212,492	3.00	221,894	3.00	221,894	3.00	221,894
PROG ASST	17	1.00	51,381	1.00	51,106	1.00	51,106	1.00	51,106
PROPERTY CODE INSP	16	3.00	182,317	3.00	186,662	3.00	186,662	3.00	186,662
WGTS MEASURES INSP	16	3.00	193,880	3.00	200,254	3.00	200,254	3.00	200,254
ZONING ADMIN ASST	16	1.00	76,075	1.00	78,373	1.00	78,373	2.00	125,373
ZONING ADMINISTRATOR	18	1.00	101,029	1.00	103,047	1.00	103,047	1.00	103,047
ZONING CODE OFF	16	5.00	321,522	5.00	331,899	5.00	331,899	5.00	331,899
<b>TOTAL</b>		<b>45.00</b>	<b>\$ 3,172,465</b>	<b>45.00</b>	<b>\$ 3,230,884</b>	<b>45.00</b>	<b>\$ 3,230,884</b>	<b>46.00</b>	<b>\$ 3,277,884</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Service Overview

**Service: Housing Vouchers**

Service Description

This service provides Section 8 housing vouchers across the City of Madison. The housing vouchers provide rental assistance to fill the gap between what low-income tenants can afford to pay and the actual cost of decent, safe, and sanitary housing. The voucher program serves households with incomes below 50 percent of area median income, with priority given to the elderly, disabled, families with minor children, chronically homeless veterans, and other targeted groups. This service also administers Housing Choice Vouchers, which covers the billing for voucher recipients who are new to Madison or move to another housing authority. The goal of this service is to help chronically homeless individuals and families to become housed in permanently supported housing.

2018 Planned Activities

- Continue policies that stabilize average monthly assistance; this may require setting payment standards in 2018 that do not match the rate of rent increases in the Madison market, which reduces the maximum subsidy for an individual voucher in order to maximize the number of vouchers issued.
- CDA will attach Project-Based Vouchers to City-affiliated permanent supportive housing that provide social services (e.g., social workers, counseling) to further the goal of ending chronic homelessness for veterans and others in Madison.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(14,073,607)	(14,205,445)	(14,992,294)	(14,060,839)	(14,060,839)	(14,060,839)
Expense	14,073,606	14,258,650	15,045,499	14,049,152	14,054,976	14,054,976
<b>Net Service Budget</b>	<b>\$ (0)</b>	<b>\$ 53,205</b>	<b>\$ 53,205</b>	<b>\$ (11,687)</b>	<b>\$ (5,863)</b>	<b>\$ (5,863)</b>

**Service: Public Housing**

Service Description

This service provides public housing assistance across the City of Madison through Community Development Authority (CDA) owned and operated developments. The CDA owns, manages, and maintains 766 units of Low Rent Public Housing on 37 sites throughout the City with funding from the federal Department of Housing and Urban Development (HUD). It also owns, manages, and maintains 115 multi-family units with funding from Wisconsin Housing and Economic Development Authority (WHEDA). This service is available to residents with income below 80 percent of area median income, with priority given to the elderly, disabled, and families with minor children. Residents in CDA housing pay 30 percent of adjusted gross income for rent and utilities.

2018 Planned Activities

- Provide CDA services to assist residents maintain housing stability as well as support residents in their efforts toward self-sufficiency.
- Engage community partners to provide services to residents to help them maintain their housing, move toward self-sufficiency, and generally support their quality of life.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(5,982,783)	(7,386,669)	(7,898,154)	(7,394,427)	(7,486,333)	(7,406,359)
Expense	6,157,000	7,509,976	8,021,461	7,580,333	7,667,196	7,587,222
<b>Net Service Budget</b>	<b>\$ 174,218</b>	<b>\$ 123,307</b>	<b>\$ 123,307</b>	<b>\$ 185,906</b>	<b>\$ 180,863</b>	<b>\$ 180,863</b>

# CDA Housing Operations

Function: Planning & Development

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Housing Vouchers	(14,073,607)	(14,205,445)	(14,992,294)	(14,060,839)	(14,060,839)	(14,060,839)
Public Housing	(5,982,783)	(7,386,669)	(7,898,154)	(7,394,427)	(7,486,333)	(7,406,359)
<b>Total Revenue</b>	<b>\$ (20,056,389)</b>	<b>\$ (21,592,114)</b>	<b>\$ (22,890,448)</b>	<b>\$ (21,455,266)</b>	<b>\$ (21,547,172)</b>	<b>\$ (21,467,198)</b>
<b>Expense</b>						
Housing Vouchers	14,073,606	14,258,650	15,045,499	14,049,152	14,054,976	14,054,976
Public Housing	6,157,000	7,509,976	8,021,461	7,580,333	7,667,196	7,587,222
<b>Total Expense</b>	<b>\$ 20,230,607</b>	<b>\$ 21,768,626</b>	<b>\$ 23,066,960</b>	<b>\$ 21,629,485</b>	<b>\$ 21,722,172</b>	<b>\$ 21,642,198</b>
<b>Net General Fund</b>	<b>\$ 174,218</b>	<b>\$ 176,512</b>	<b>\$ 176,512</b>	<b>\$ 174,219</b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>

### Budget by Fund & Major

Fund: CDA

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(16,558,504)	(18,069,006)	(17,635,799)	(17,639,649)	(17,719,868)	(17,639,649)
Charges for Services	(2,838,466)	(3,276,877)	(2,844,308)	(3,417,546)	(3,417,546)	(3,417,546)
Investments & Contributions	(32,107)	(16,916)	(16,916)	(39,327)	(39,327)	(39,327)
Misc Revenue	(58,255)	(58,700)	(62,124)	(75,300)	(75,300)	(75,300)
Other Finance Source	(569,056)	(170,615)	(2,188,665)	(12,645)	(24,332)	(24,332)
Transfer In	-	-	(142,636)	(270,800)	(270,800)	(271,045)
<b>Total Revenue</b>	<b>\$ (20,056,389)</b>	<b>\$ (21,592,114)</b>	<b>\$ (22,890,448)</b>	<b>\$ (21,455,266)</b>	<b>\$ (21,547,172)</b>	<b>\$ (21,467,198)</b>
<b>Expense</b>						
Salaries	2,096,730	2,798,170	2,326,043	2,717,569	2,732,681	2,732,681
Benefits	887,453	840,808	741,324	850,103	852,145	852,145
Supplies	367,468	742,757	695,723	508,446	508,446	508,446
Purchased Services	15,499,678	16,196,011	16,313,884	16,202,567	16,283,567	16,202,567
Debt & Other Financing	1,126,796	402,768	2,041,770	409,323	409,323	410,104
Inter Departmental Charges	771,232	875,443	875,443	908,677	903,210	903,210
Inter Departmental Billing	(518,750)	(507,613)	(507,613)	(510,358)	(510,358)	(510,358)
Transfer Out	-	420,281	580,386	543,159	543,159	543,404
<b>Total Expense</b>	<b>\$ 20,230,607</b>	<b>\$ 21,768,626</b>	<b>\$ 23,066,960</b>	<b>\$ 21,629,485</b>	<b>\$ 21,722,172</b>	<b>\$ 21,642,198</b>
<b>Net General Fund</b>	<b>\$ 174,218</b>	<b>\$ 176,512</b>	<b>\$ 176,512</b>	<b>\$ 174,219</b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>

Service Overview

**Service: Housing Vouchers**

Service Description

This service provides Section 8 housing vouchers across the City of Madison. The housing vouchers provide rental assistance to fill the gap between what low-income tenants can afford to pay and the actual cost of decent, safe, and sanitary housing. The voucher program serves households with incomes below 50 percent of area median income, with priority given to the elderly, disabled, families with minor children, chronically homeless veterans, and other targeted groups. This service also administers Housing Choice Vouchers, which covers the billing for voucher recipients who are new to Madison or move to another housing authority. The goal of this service is to help chronically homeless individuals and families to become housed in permanently supported housing.

2018 Planned Activities

- Continue policies that stabilize average monthly assistance; this may require setting payment standards in 2018 that do not match the rate of rent increases in the Madison market, which reduces the maximum subsidy for an individual voucher in order to maximize the number of vouchers issued.
- CDA will attach Project-Based Vouchers to City-affiliated permanent supportive housing that provide social services (e.g., social workers, counseling) to further the goal of ending chronic homelessness for veterans and others in Madison.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(14,073,606)	(14,205,445)	(14,992,294)	(14,060,839)	(14,060,839)	(14,060,839)
Expense	14,073,606	14,258,650	15,045,499	14,049,152	14,054,976	14,054,976
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ 53,205</b>	<b>\$ 53,205</b>	<b>\$ (11,687)</b>	<b>\$ (5,863)</b>	<b>\$ (5,863)</b>

**Service: Public Housing**

Service Description

This service provides public housing assistance across the City of Madison through Community Development Authority (CDA) owned and operated developments. The CDA owns, manages, and maintains 766 units of Low Rent Public Housing on 37 sites throughout the City with funding from the federal Department of Housing and Urban Development (HUD). It also owns, manages, and maintains 115 multi-family units with funding from Wisconsin Housing and Economic Development Authority (WHEDA). This service is available to residents with income below 80 percent of area median income, with priority given to the elderly, disabled, and families with minor children. Residents in CDA housing pay 30 percent of adjusted gross income for rent and utilities.

2018 Planned Activities

- Provide CDA services to assist residents maintain housing stability as well as support residents in their efforts toward self-sufficiency.
- Engage community partners to provide services to residents to help them maintain their housing, move toward self-sufficiency, and generally support their quality of life.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(5,982,783)	(7,386,669)	(7,898,154)	(7,394,427)	(7,486,333)	(7,406,359)
Expense	6,157,000	7,509,976	8,021,461	7,580,333	7,667,196	7,587,222
<b>Net Service Budget</b>	<b>\$ 174,218</b>	<b>\$ 123,307</b>	<b>\$ 123,307</b>	<b>\$ 185,906</b>	<b>\$ 180,863</b>	<b>\$ 180,863</b>

# CDA Housing Operations

Function: Planning & Development

## Line Item Detail

Agency Primary Fund: CDA

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	(14,745,539)	(15,991,883)	(16,217,800)	(15,182,998)	(15,263,217)	(15,182,998)
Federal Revenues Capital	(1,073,011)	(1,681,123)	(581,170)	(1,533,201)	(1,533,201)	(1,533,201)
State Revenues Capital	(416,126)	-	-	-	-	-
Local Revenues Operating	(27,571)	(36,000)	(62,238)	(59,450)	(59,450)	(59,450)
Other Unit of Gov Rev Op	(296,258)	(360,000)	(774,591)	(864,000)	(864,000)	(864,000)
<b>TOTAL</b>	<b>\$ (16,558,504)</b>	<b>\$ (18,069,006)</b>	<b>\$ (17,635,799)</b>	<b>\$ (17,639,649)</b>	<b>\$ (17,719,868)</b>	<b>\$ (17,639,649)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Misc Charges for Service	(154,494)	(157,032)	(163,218)	(198,107)	(198,107)	(198,107)
Reimbursement Of Expense	(5,616)	(6,000)	(9,853)	(5,000)	(5,000)	(5,000)
Dwelling Rent	(2,564,935)	(3,004,285)	(2,606,333)	(3,099,285)	(3,099,285)	(3,099,285)
Non Dwelling Rent	(113,422)	(109,560)	(64,904)	(115,154)	(115,154)	(115,154)
<b>TOTAL</b>	<b>\$ (2,838,466)</b>	<b>\$ (3,276,877)</b>	<b>\$ (2,844,308)</b>	<b>\$ (3,417,546)</b>	<b>\$ (3,417,546)</b>	<b>\$ (3,417,546)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(32,107)	(16,221)	(16,221)	(39,327)	(39,327)	(39,327)
Contributions & Donations	-	(695)	(695)	-	-	-
<b>TOTAL</b>	<b>\$ (32,107)</b>	<b>\$ (16,916)</b>	<b>\$ (16,916)</b>	<b>\$ (39,327)</b>	<b>\$ (39,327)</b>	<b>\$ (39,327)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Insurance Recoveries	(150)	-	-	-	-	-
Miscellaneous Revenue	(58,105)	(58,700)	(62,124)	(75,300)	(75,300)	(75,300)
<b>TOTAL</b>	<b>\$ (58,255)</b>	<b>\$ (58,700)</b>	<b>\$ (62,124)</b>	<b>\$ (75,300)</b>	<b>\$ (75,300)</b>	<b>\$ (75,300)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	(1,794)	-	-	-	-	-
Fund Balance Applied	(567,262)	(170,615)	(2,188,665)	(12,645)	(24,332)	(24,332)
<b>TOTAL</b>	<b>\$ (569,056)</b>	<b>\$ (170,615)</b>	<b>\$ (2,188,665)</b>	<b>\$ (12,645)</b>	<b>\$ (24,332)</b>	<b>\$ (24,332)</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From CDA	-	-	(142,636)	(270,800)	(270,800)	(271,045)
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (142,636)</b>	<b>\$ (270,800)</b>	<b>\$ (270,800)</b>	<b>\$ (271,045)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	1,940,018	2,496,603	2,169,862	2,469,996	2,469,996	2,469,996
Salary Savings	-	(42,000)	-	(62,000)	(46,888)	(46,888)
Pending Personnel	-	-	-	17,735	17,735	17,735
Premium Pay	6,657	12,495	7,936	11,880	11,880	11,880
Workers Compensation Wages	10,991	-	5,389	2,500	2,500	2,500
Compensated Absence	2,278	88,380	18,636	33,700	33,700	33,700
Hourly Wages	21,096	114,092	13,192	135,307	135,307	135,307
Overtime Wages Permanent	115,688	128,600	111,021	108,450	108,450	108,450
Election Officials Wages	3	-	6	1	1	1
<b>TOTAL</b>	<b>\$ 2,096,730</b>	<b>\$ 2,798,170</b>	<b>\$ 2,326,043</b>	<b>\$ 2,717,569</b>	<b>\$ 2,732,681</b>	<b>\$ 2,732,681</b>

# CDA Housing Operations

Function: Planning & Development

*Line Item Detail*

Agency Primary Fund: CDA

**Benefits**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	68,253	32,760	49,990	32,760	32,760	32,760
Health Insurance Benefit	350,599	422,996	334,831	438,757	443,369	443,369
Wage Insurance Benefit	5,556	5,535	5,878	5,628	5,628	5,628
WRS	138,070	169,765	155,876	167,734	165,491	165,491
FICA Medicare Benefits	158,704	188,832	175,877	186,070	185,743	185,743
Post Employment Health Plans	-	20,920	18,871	19,154	19,154	19,154
Other Post Emplmnt Benefit	18,784	-	-	-	-	-
Pension Expense	147,486	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 887,453</b>	<b>\$ 840,808</b>	<b>\$ 741,324</b>	<b>\$ 850,103</b>	<b>\$ 852,145</b>	<b>\$ 852,145</b>

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	1,774	-	148,198	-	-	-
Office Supplies	14,179	20,215	9,695	22,240	22,240	22,240
Copy Printing Supplies	8,474	10,471	6,288	11,942	11,942	11,942
Hardware Supplies	32,244	39,243	27,848	65,690	65,690	65,690
Software Lic & Supplies	-	-	481	-	-	-
Postage	26,055	28,235	18,660	25,785	25,785	25,785
Books & Subscriptions	266	200	50	200	200	200
Work Supplies	39,343	48,023	22,662	30,750	30,750	30,750
Janitorial Supplies	10,130	15,685	67,805	20,300	20,300	20,300
Safety Supplies	2,527	665	19,675	8,700	8,700	8,700
Snow Removal Supplies	811	1,700	-	1,500	1,500	1,500
Uniform Clothing Supplies	983	2,300	614	4,150	4,150	4,150
Food And Beverage	435	500	-	500	500	500
Building	3,888	100	3,600	2,500	2,500	2,500
Building Supplies	57,342	216,000	70,865	76,000	76,000	76,000
Electrical Supplies	26,583	39,700	39,245	42,400	42,400	42,400
HVAC Supplies	12,415	170,931	48,701	19,150	19,150	19,150
Plumbing Supplies	73,767	83,839	74,603	61,839	61,839	61,839
Machinery And Equipment	1,166	1,000	-	7,000	7,000	7,000
Equipment Supplies	55,086	63,950	136,734	107,800	107,800	107,800
<b>TOTAL</b>	<b>\$ 367,468</b>	<b>\$ 742,757</b>	<b>\$ 695,723</b>	<b>\$ 508,446</b>	<b>\$ 508,446</b>	<b>\$ 508,446</b>

# CDA Housing Operations

Function: Planning & Development

## Line Item Detail

Agency Primary Fund: CDA

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	141,550	215,000	207,946	188,500	188,500	188,500
Electricity	342,298	384,000	283,209	365,500	365,500	365,500
Water	149,416	160,750	135,076	188,180	188,180	188,180
Sewer	121,677	144,800	116,473	153,955	153,955	153,955
Stormwater	41,276	44,000	41,885	51,662	51,662	51,662
Telephone	22,862	27,774	25,901	34,700	34,700	34,700
Cellular Telephone	11,270	16,530	11,084	21,782	21,782	21,782
Systems Comm Internet	5,110	4,500	5,671	3,935	3,935	3,935
Building Improv Repair Maint	649,578	670,715	668,540	949,991	949,991	949,991
Waste Disposal	94,809	95,300	103,512	108,284	108,284	108,284
Fire Protection	-	-	2,500	-	-	-
Pest Control	62,424	62,700	63,199	75,900	75,900	75,900
Elevator Repair	11,301	40,000	6,346	36,200	36,200	36,200
Custodial Bldg Use Charges	42	-	-	-	-	-
Grounds Improv Repair Maint	6,905	8,000	-	7,500	7,500	7,500
Landscaping	112,526	68,208	101,814	63,000	63,000	63,000
Snow Removal	21,189	29,600	-	6,500	6,500	6,500
Comm Device Mntc	29,151	-	-	-	-	-
Equipment Mntc	96,276	14,760	20,303	18,000	18,000	18,000
System & Software Mntc	-	44,564	55,450	64,856	64,856	64,856
Rental Of Equipment	837	1,475	2,804	3,500	3,500	3,500
Street Mntc	-	-	2,580	-	-	-
Mileage	2,570	3,070	1,994	3,044	3,044	3,044
Conferences & Training	19,052	33,450	8,550	40,055	40,055	40,055
Memberships	6,557	4,625	7,700	5,861	5,861	5,861
Audit Services	26,000	49,200	32,200	49,100	49,100	49,100
Bank Services	148	200	99	200	200	200
Legal Services	7,918	7,930	2,794	10,735	10,735	10,735
Credit Card Services	-	7,514	-	3,757	3,757	3,757
Storage Services	2,406	3,600	2,906	2,200	2,200	2,200
Consulting Services	12,837	11,000	18,667	3,750	3,750	3,750
Advertising Services	1,139	6,450	997	6,200	6,200	6,200
Printing Services	547	150	-	100	100	100
Engineering Services	7,833	40,000	-	40,000	40,000	40,000
Inspection Services	30,851	26,700	12,445	27,200	27,200	27,200
Investigative Services	9,502	18,385	4,847	9,450	9,450	9,450
Security Services	159,143	179,781	256,436	230,359	230,359	230,359
Interpreters Signing Services	146	1,550	-	1,550	1,550	1,550
Other Services & Expenses	64,858	57,160	89,368	61,429	142,429	61,429
Grants	3,114	416,127	-	254,583	254,583	254,583
Port Housing Assistance Pmts	413,160	600,000	694,954	700,000	700,000	700,000
Housing Assistance Payments	12,646,873	12,460,000	13,071,564	12,164,000	12,164,000	12,164,000
Portable Voucher Adm Fees	29,264	30,400	51,762	30,400	30,400	30,400
Bad Debt Expense	30,841	22,893	31,147	10,000	10,000	10,000
Property Insurance	99,340	114,636	238,349	142,249	142,249	142,249
Taxes & Special Assessments	3,604	66,730	(65,970)	61,000	61,000	61,000
Permits & Licenses	1,480	1,785	(1,220)	3,400	3,400	3,400
<b>TOTAL</b>	<b>\$ 15,499,678</b>	<b>\$ 16,196,011</b>	<b>\$ 16,313,884</b>	<b>\$ 16,202,567</b>	<b>\$ 16,283,567</b>	<b>\$ 16,202,567</b>



# CDA Housing Operations

Function: Planning & Development

Line Item Detail

Agency Primary Fund: CDA

### Debt & Other Financing

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Principal	-	44,726	-	13,950	13,950	13,950
Interest	51,169	113,234	38,994	78,964	78,964	78,964
Paying Agent Services	15,426	23,426	15,426	23,426	23,426	23,426
PILOT	188,506	197,382	61,583	188,506	188,506	188,506
Depreciation	871,695	-	1,569,964	-	-	-
Fund Balance Generated	-	-	355,803	-	-	781
Contingent Reserve	-	24,000	-	104,477	104,477	104,477
<b>TOTAL</b>	<b>\$ 1,126,796</b>	<b>\$ 402,768</b>	<b>\$ 2,041,770</b>	<b>\$ 409,323</b>	<b>\$ 409,323</b>	<b>\$ 410,104</b>

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Attorney	-	-	-	10,000	10,000	10,000
ID Charge From Information Tec	104,469	103,487	103,487	108,312	108,312	108,312
ID Charge From Treasurer	-	8,216	8,216	8,216	8,216	8,216
ID Charge From Engineering	51,209	51,209	51,209	51,209	51,209	51,209
ID Charge From Fleet Services	47,125	71,688	71,688	106,329	106,329	106,329
ID Charge From Traffic Eng	490	1,200	1,200	-	-	-
ID Charge From Insurance	26,851	40,914	40,914	34,137	40,585	40,585
ID Charge From Workers Comp	48,831	91,116	91,116	80,116	68,201	68,201
ID Charge From CDA Management	420,526	439,313	439,313	441,042	441,042	441,042
ID Charge From CDA Bookkeeping	71,730	68,300	68,300	69,316	69,316	69,316
<b>TOTAL</b>	<b>\$ 771,232</b>	<b>\$ 875,443</b>	<b>\$ 875,443</b>	<b>\$ 908,677</b>	<b>\$ 903,210</b>	<b>\$ 903,210</b>

### Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To CDA Management	(447,020)	(439,313)	(439,313)	(441,042)	(441,042)	(441,042)
ID Billing To CDA Bookkeeping	(71,730)	(68,300)	(68,300)	(69,316)	(69,316)	(69,316)
<b>TOTAL</b>	<b>\$ (518,750)</b>	<b>\$ (507,613)</b>	<b>\$ (507,613)</b>	<b>\$ (510,358)</b>	<b>\$ (510,358)</b>	<b>\$ (510,358)</b>

### Transfer Out

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To CDA	-	420,281	580,386	543,159	543,159	543,404
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 420,281</b>	<b>\$ 580,386</b>	<b>\$ 543,159</b>	<b>\$ 543,159</b>	<b>\$ 543,404</b>

# CDA Housing Operations

Function: Planning & Development

## Position Summary

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH	20	1.00	49,426	1.00	54,774	1.00	54,774	1.00	54,774
ADMIN ASST	20	1.00	46,215	1.00	48,823	1.00	48,823	1.00	48,823
CUSTODIAL WKR	16	3.00	130,938	3.00	133,453	3.00	133,453	3.00	133,453
HSG ASST CLERK	20	4.00	213,317	4.00	219,933	4.00	219,933	4.00	219,933
HSG ASST CLK	20	1.00	58,678	1.00	59,843	1.00	59,843	1.00	59,843
HSG ASST OUTREACH COORD	20	0.50	29,077	0.50	29,247	0.50	29,247	0.50	29,247
HSG ASST PROGRAM SUPV	18	1.00	76,336	1.00	61,900	1.00	61,900	1.00	61,900
HSG MAINT WKR	16	6.00	322,755	6.00	335,778	6.00	335,778	6.00	335,778
HSG MOD GRTS MGR	18	1.00	80,657	1.00	82,268	1.00	82,268	1.00	82,268
HSG OPER ANALYST	18	1.00	70,487	1.00	72,175	1.00	72,175	1.00	72,175
HSG OPER PROG MGR	18	1.00	119,449	1.00	108,786	1.00	108,786	1.00	108,786
HSG SITE MGR	18	3.00	231,890	3.00	236,817	3.00	236,817	3.00	236,817
INFORMATION CLERK	20	0.60	23,095	0.60	26,194	0.60	26,194	0.60	26,194
MAINT MECH	16	3.00	188,440	3.00	199,453	3.00	199,453	3.00	199,453
PAINTER	71	1.00	57,512	1.00	59,091	1.00	59,091	1.00	59,091
PROG ASST	17	2.00	112,504	2.00	115,071	2.00	115,071	2.00	115,071
PROG ASST	20	4.85	259,856	4.85	266,089	4.85	266,089	4.85	266,089
SECTION 8 INSPECTOR	16	2.00	112,679	2.00	114,916	2.00	114,916	2.00	114,916
TENANT SVS AIDE	20	4.00	209,374	4.00	201,583	4.00	201,583	4.00	201,583
<b>TOTAL</b>		<b>40.95</b>	<b>\$ 2,392,685</b>	<b>40.95</b>	<b>\$ 2,426,193</b>	<b>40.95</b>	<b>\$ 2,426,193</b>	<b>40.95</b>	<b>\$ 2,426,193</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# CDA Redevelopment

---

## *Agency Overview*

### Agency Mission

The mission of the Community Development Authority (CDA) of the City of Madison is to carry out various housing and redevelopment initiatives of the City, with powers and duties provided for under State Statutes.

### Agency Overview

The Agency provides: assisted housing development and management, neighborhood revitalization, housing finance and rehabilitation, and urban renewal and redevelopment. As the City's housing authority, the CDA is charged with planning the redevelopment of areas where unsafe housing exists and with providing safe and sanitary dwelling accommodations for persons of low income. Acting as the redevelopment authority, the CDA provides for the elimination and prevention of substandard, deteriorated, and blighted areas through redevelopment activities. In addition, the Common Council has designated, by ordinance, the CDA as the administrative entity for the City's various housing rehabilitation and home buyers' assistance loan programs.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Overseeing Triangle redevelopment efforts.
- Managing construction of single-family housing in Allied Drive.
- Overseeing replacement of four public housing units at Teresa Terrace.
- Increased salary savings that will be realized through keeping the Housing Initiative Specialist position vacant throughout 2018 (\$59,000).

# CDA Redevelopment

Function: Planning & Development

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Redevelopment	(2,355,795)	(1,820,520)	(1,957,507)	(2,351,895)	(2,361,895)	(2,361,895)
<b>Total Revenue</b>	<b>\$ (2,355,795)</b>	<b>\$ (1,820,520)</b>	<b>\$ (1,957,507)</b>	<b>\$ (2,351,895)</b>	<b>\$ (2,361,895)</b>	<b>\$ (2,361,895)</b>
<b>Expense</b>						
Redevelopment	2,355,795	1,820,520	1,957,507	2,351,895	2,361,895	2,361,895
<b>Total Expense</b>	<b>\$ 2,355,795</b>	<b>\$ 1,820,520</b>	<b>\$ 1,957,507</b>	<b>\$ 2,351,895</b>	<b>\$ 2,361,895</b>	<b>\$ 2,361,895</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: CDA

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(1,522,438)	(1,663,020)	(1,597,535)	(1,640,000)	(1,640,000)	(1,640,000)
Investments & Contributions	(629,450)	(100,000)	(89,567)	(495,495)	(495,495)	(495,495)
Misc Revenue	(136,436)	(57,500)	(128,881)	(166,400)	(166,400)	(166,400)
Other Finance Source	(67,470)	-	-	(50,000)	(60,000)	(60,000)
Transfer In	-	-	(141,525)	-	-	-
<b>Total Revenue</b>	<b>\$ (2,355,795)</b>	<b>\$ (1,820,520)</b>	<b>\$ (1,957,507)</b>	<b>\$ (2,351,895)</b>	<b>\$ (2,361,895)</b>	<b>\$ (2,361,895)</b>
<b>Expense</b>						
Salaries	145,008	198,211	150,459	142,505	142,505	142,505
Benefits	49,901	60,346	44,023	59,940	59,131	59,131
Supplies	7,118	1,060	4,306	1,400	1,400	1,400
Purchased Services	786,394	725,640	854,682	672,122	672,122	672,122
Debt & Other Financing	1,367,374	835,263	904,038	1,475,928	1,486,737	1,486,737
<b>Total Expense</b>	<b>\$ 2,355,795</b>	<b>\$ 1,820,520</b>	<b>\$ 1,957,507</b>	<b>\$ 2,351,895</b>	<b>\$ 2,361,895</b>	<b>\$ 2,361,895</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

*Service Overview*

**Service: Redevelopment**

**Service Description**

This service oversees the Community Development Authority's (CDA) efforts to carry out various economic and redevelopment initiatives of the City. Active CDA redevelopment work includes: The Village on Park, public housing redevelopment in the Triangle, and the Allied Drive Neighborhood redevelopment. The CDA also operates more than 200 affordable apartments with long-term rent restrictions but no federally funded operating subsidy. The goals of this service are to redevelop aging public housing to improve living conditions for existing residents, ensure quality housing for low-income households continues, and undertake redevelopment activities that strengthen low and moderate-income neighborhoods by removing blight and constructing high-quality affordable housing.

**2018 Planned Activities**

- Plan for redevelopment of 300 public housing units in the Triangle.
- Continue the construction of single family homes in the Allied Drive neighborhood.
- Plan and implement the replacement of four public housing units on Teresa Terrace that are functionally obsolete with up to eight newly constructed affordable housing units.

**Service Budget by Account Type**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(2,355,795)	(1,820,520)	(1,957,507)	(2,351,895)	(2,361,895)	(2,361,895)
Expense	2,355,795	1,820,520	1,957,507	2,351,895	2,361,895	2,361,895
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# CDA Redevelopment

Function: Planning & Development

## Line Item Detail

Agency Primary Fund: CDA

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Development Fees	(8,201)	(168,020)	(8,445)	(100,000)	(100,000)	(100,000)
Non Dwelling Rent	(1,514,237)	(1,495,000)	(1,589,090)	(1,540,000)	(1,540,000)	(1,540,000)
<b>TOTAL</b>	<b>\$ (1,522,438)</b>	<b>\$ (1,663,020)</b>	<b>\$ (1,597,535)</b>	<b>\$ (1,640,000)</b>	<b>\$ (1,640,000)</b>	<b>\$ (1,640,000)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(629,450)	(100,000)	(89,567)	(495,495)	(495,495)	(495,495)
<b>TOTAL</b>	<b>\$ (629,450)</b>	<b>\$ (100,000)</b>	<b>\$ (89,567)</b>	<b>\$ (495,495)</b>	<b>\$ (495,495)</b>	<b>\$ (495,495)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(136,436)	(57,500)	(128,881)	(166,400)	(166,400)	(166,400)
<b>TOTAL</b>	<b>\$ (136,436)</b>	<b>\$ (57,500)</b>	<b>\$ (128,881)</b>	<b>\$ (166,400)</b>	<b>\$ (166,400)</b>	<b>\$ (166,400)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	(328,590)	-	-	-	-	-
(Gain) Loss On Sale Of Asset	482,737	-	-	(50,000)	(50,000)	(50,000)
General Obligation Bond Issue	44,709	-	-	-	-	-
General Obligation Bond Alloc	(44,709)	-	-	-	-	-
Capital Contributions	(50,000)	-	-	-	-	-
Fund Balance Applied	(171,618)	-	-	-	(10,000)	(10,000)
<b>TOTAL</b>	<b>\$ (67,470)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (50,000)</b>	<b>\$ (60,000)</b>	<b>\$ (60,000)</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Insurance	-	-	(141,525)	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (141,525)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	138,990	202,057	148,426	205,301	205,301	205,301
Salary Savings	-	(3,846)	-	(83,196)	(83,196)	(83,196)
Pending Personnel	-	-	-	20,000	20,000	20,000
Compensated Absence	5,225	-	-	-	-	-
Hourly Wages	325	-	914	-	-	-
Overtime Wages Permanent	467	-	1,113	400	400	400
Election Officials Wages	3	-	6	-	-	-
<b>TOTAL</b>	<b>\$ 145,008</b>	<b>\$ 198,211</b>	<b>\$ 150,459</b>	<b>\$ 142,505</b>	<b>\$ 142,505</b>	<b>\$ 142,505</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	-	1,974	1,046	2,000	2,000	2,000
Health Insurance Benefit	22,386	29,110	20,802	26,603	26,952	26,952
Wage Insurance Benefit	360	129	954	806	806	806
WRS	9,231	13,741	10,170	14,392	13,757	13,757
FICA Medicare Benefits	10,086	15,392	11,052	16,139	15,616	15,616
Other Post Emplmnt Benefit	323	-	-	-	-	-
Pension Expense	7,515	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 49,901</b>	<b>\$ 60,346</b>	<b>\$ 44,023</b>	<b>\$ 59,940</b>	<b>\$ 59,131</b>	<b>\$ 59,131</b>

# CDA Redevelopment

Function: Planning & Development

Line Item Detail

Agency Primary Fund: CDA

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Postage	339	-	-	200	200	200
Work Supplies	6,394	1,060	4,306	1,000	1,000	1,000
Food And Beverage	384	-	-	-	-	-
Equipment Supplies	-	-	-	200	200	200
<b>TOTAL</b>	<b>\$ 7,118</b>	<b>\$ 1,060</b>	<b>\$ 4,306</b>	<b>\$ 1,400</b>	<b>\$ 1,400</b>	<b>\$ 1,400</b>

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Electricity	769	1,000	-	1,000	1,000	1,000
Water	2,328	2,000	2,667	2,500	2,500	2,500
Stormwater	519	700	438	500	500	500
Cellular Telephone	-	240	-	240	240	240
Building Improv Repair Maint	4,040	-	-	-	-	-
Landscaping	13,683	6,200	138,948	14,000	14,000	14,000
Conferences & Training	2,235	4,000	240	3,000	3,000	3,000
Appraisal Services	-	2,000	-	2,000	2,000	2,000
Audit Services	12,000	19,000	19,000	20,000	20,000	20,000
Legal Services	1,123	-	1,436	-	-	-
Mortgage & Title Services	900	500	-	-	-	-
Management Services	636,963	651,000	651,000	572,100	572,100	572,100
Advertising Services	359	-	240	5,000	5,000	5,000
Engineering Services	5,477	-	-	-	-	-
Other Services & Expenses	68,315	15,000	2,156	15,000	15,000	15,000
Property Insurance	37,683	24,000	38,557	36,782	36,782	36,782
<b>TOTAL</b>	<b>\$ 786,394</b>	<b>\$ 725,640</b>	<b>\$ 854,682</b>	<b>\$ 672,122</b>	<b>\$ 672,122</b>	<b>\$ 672,122</b>

**Debt & Other Financing**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Principal	-	575,180	-	787,480	797,480	797,480
Interest	682,815	171,820	121,506	613,025	613,025	613,025
Paying Agent Services	2,425	-	1,425	2,425	2,425	2,425
PILOT	70,000	70,000	-	70,000	70,000	70,000
Depreciation	612,134	-	306,067	-	-	-
Fund Balance Generated	-	18,263	475,040	2,998	3,807	3,807
<b>TOTAL</b>	<b>\$ 1,367,374</b>	<b>\$ 835,263</b>	<b>\$ 904,038</b>	<b>\$ 1,475,928</b>	<b>\$ 1,486,737</b>	<b>\$ 1,486,737</b>

# CDA Redevelopment

Function: Planning & Development

*Position Summary*

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CDA EXECUTIVE DIR	18	1.00	95,537	1.00	102,527	1.00	102,527	1.00	102,527
HSG INIT SPEC	18	1.00	65,876	1.00	67,192	1.00	67,192	1.00	67,192
<b>TOTAL</b>		<b>2.00</b>	<b>\$ 161,413</b>	<b>2.00</b>	<b>\$ 169,719</b>	<b>2.00</b>	<b>\$ 169,719</b>	<b>2.00</b>	<b>\$ 169,719</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.



# Civil Rights

---

## *Agency Overview*

### Agency Mission

The mission of the Department of Civil Rights is to provide management and coordination of the City's affirmative action and disability rights and equal opportunity responsibilities (including oversight of the Divisions of Affirmative Action, Equal Opportunities, and the Disability Rights and Services Program).

### Agency Overview

The Agency is responsible for the management, development, and implementation of Chapter 39 of the Madison General Ordinances. The goals of Civil Rights are to assist City agencies and contractors to further diversify workforce and reduce underrepresentation among women, people of color, and individuals with disabilities; provide additional training venues, subjects, and opportunities for City employees, community members, contractors and their employees; provide more direct contact with under-served segments of the community; reduce case processing time and increase the amount of contracted cases from the Equal Employment Opportunity Commission (EEOC).

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Increased funding for the Language Access Plan (\$100,000).
- Creation of a Paralegal/Mediator position funded 50% by the EEOC grant and 50% General Fund (\$74,000).
- The continuation of the Racial Equity and Social Justice Initiative (RESJ). Amendment #2, adopted by Finance Committee, increases funding for the program from \$30,000 to \$50,000; these funds will be utilized for training. This amendment also created an additional position to support the program, and funds a potential reclassification of the Equity Coordinator. In 2018 total funding for Racial Equity and Social Justice is \$215,000.

The Adopted Budget includes anticipated grant revenues and expenditures:

- The 2018 Equal Employment Opportunity Commission (EEOC) federal grant (\$46,500).

# Civil Rights

Function: Administration

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Civil Rights	(121,425)	-	(700)	(46,500)	(46,500)	(46,500)
<b>Total Revenue</b>	<b>\$ (121,425)</b>	<b>\$ -</b>	<b>\$ (700)</b>	<b>\$ (46,500)</b>	<b>\$ (46,500)</b>	<b>\$ (46,500)</b>
<b>Expense</b>						
Civil Rights	1,471,954	1,561,158	1,412,334	1,599,470	1,702,963	1,865,963
<b>Total Expense</b>	<b>\$ 1,471,954</b>	<b>\$ 1,561,158</b>	<b>\$ 1,412,334</b>	<b>\$ 1,599,470</b>	<b>\$ 1,702,963</b>	<b>\$ 1,865,963</b>
<b>Net General Fund</b>	<b>\$ 1,350,529</b>	<b>\$ 1,561,158</b>	<b>\$ 1,411,634</b>	<b>\$ 1,552,970</b>	<b>\$ 1,656,463</b>	<b>\$ 1,819,463</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(121,300)	-	-	-	-	-
Investments & Contributions	(125)	-	(700)	-	-	-
<b>Total Revenue</b>	<b>\$ (121,425)</b>	<b>\$ -</b>	<b>\$ (700)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expense</b>						
Salaries	1,044,822	1,127,565	1,014,325	1,135,145	1,135,145	1,268,145
Benefits	297,375	328,789	262,815	310,748	310,822	310,822
Supplies	20,706	11,935	15,634	12,658	12,658	12,658
Purchased Services	104,137	88,503	115,193	90,053	194,539	224,539
Inter Departmental Charges	4,913	4,366	4,366	4,366	3,299	3,299
<b>Total Expense</b>	<b>\$ 1,471,954</b>	<b>\$ 1,561,158</b>	<b>\$ 1,412,334</b>	<b>\$ 1,552,970</b>	<b>\$ 1,656,463</b>	<b>\$ 1,819,463</b>
<b>Net General Fund</b>	<b>\$ 1,350,529</b>	<b>\$ 1,561,158</b>	<b>\$ 1,411,634</b>	<b>\$ 1,552,970</b>	<b>\$ 1,656,463</b>	<b>\$ 1,819,463</b>

Fund: Other Grants

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	-	-	-	(46,500)	(46,500)	(46,500)
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (46,500)</b>	<b>\$ (46,500)</b>	<b>\$ (46,500)</b>
<b>Expense</b>						
Salaries	-	-	-	26,000	26,000	26,000
Supplies	-	-	-	3,500	3,500	3,500
Purchased Services	-	-	-	17,000	17,000	17,000
<b>Total Expense</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 46,500</b>	<b>\$ 46,500</b>	<b>\$ 46,500</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

*Service Overview*

**Service: Civil Rights**

**Service Description**

This service includes three components: Affirmative Action, Disability Rights and Equal Opportunities. The goals of this service are to assist City agencies to further diversify workforce and reduce under-representation among women, people of color, and individuals with disabilities; assist City contractors to further diversify workforce and reduce under-representation among women, people of color, and individuals with disabilities; provide additional training venues, subjects and opportunities; provide more direct contact with under-served segments of the community; and reduce case processing time and increase amount of contracted cases from the Equal Employment Opportunity Commission (EEOC).

**2018 Planned Activities**

- Implementation of the Certified Community Partner program.
- Implementation of the Language Access Plan.
- Assist the Human Resources Department in implementing the findings of recommendations from the Government Alliance on Racial Equity regarding the City's hiring practices.
- Expand Racial Equity and Social Justice (RESJ) trainings to meet the demands of the City workforce.

**Service Budget by Account Type**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(121,425)	-	(700)	(46,500)	(46,500)	(46,500)
Expense	1,471,954	1,561,158	1,412,334	1,599,470	1,702,963	1,865,963
<b>Net Service Budget</b>	<b>\$ 1,350,529</b>	<b>\$ 1,561,158</b>	<b>\$ 1,411,634</b>	<b>\$ 1,552,970</b>	<b>\$ 1,656,463</b>	<b>\$ 1,819,463</b>

# Civil Rights

Function: Administration

## Line Item Detail

Agency Primary Fund: General

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	(121,300)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (121,300)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Contributions & Donations	(125)	-	(700)	-	-	-
<b>TOTAL</b>	<b>\$ (125)</b>	<b>\$ -</b>	<b>\$ (700)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	961,277	1,108,889	928,059	1,118,742	1,118,742	1,118,742
Salary Savings	-	(21,916)	-	(21,916)	(21,916)	(21,916)
Compensated Absence	9,479	7,240	13,617	7,215	7,215	7,215
Hourly Wages	73,186	33,352	72,112	31,104	31,104	31,104
Overtime Wages Permanent	142	-	-	-	-	-
Overtime Wages Hourly	10	-	-	-	-	-
Election Officials Wages	727	-	537	-	-	-
<b>TOTAL</b>	<b>\$ 1,044,822</b>	<b>\$ 1,127,565</b>	<b>\$ 1,014,325</b>	<b>\$ 1,135,145</b>	<b>\$ 1,135,145</b>	<b>\$ 1,268,145</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	10,526	-	-	-	-	-
Health Insurance Benefit	148,630	167,587	121,586	149,413	150,827	150,827
Wage Insurance Benefit	1,016	931	1,355	1,344	1,344	1,344
WRS	61,938	75,405	60,357	73,554	72,471	72,471
FICA Medicare Benefits	75,265	81,942	76,270	83,141	82,884	82,884
Post Employment Health Plans	-	2,924	3,247	3,296	3,296	3,296
<b>TOTAL</b>	<b>\$ 297,375</b>	<b>\$ 328,789</b>	<b>\$ 262,815</b>	<b>\$ 310,748</b>	<b>\$ 310,822</b>	<b>\$ 310,822</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	2,292	-	-	-	-	-
Office Supplies	6,805	2,000	3,240	3,000	3,000	3,000
Copy Printing Supplies	3,796	4,000	2,481	3,500	3,500	3,500
Hardware Supplies	1,562	435	1,610	600	600	600
Software Lic & Supplies	-	-	728	400	400	400
Postage	3,944	3,800	3,402	3,800	3,800	3,800
Books & Subscriptions	2,099	900	1,080	858	858	858
Work Supplies	208	800	3,093	500	500	500
<b>TOTAL</b>	<b>\$ 20,706</b>	<b>\$ 11,935</b>	<b>\$ 15,634</b>	<b>\$ 12,658</b>	<b>\$ 12,658</b>	<b>\$ 12,658</b>

# Civil Rights

Function: Administration

Line Item Detail

Agency Primary Fund: General

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	2,136	1,593	2,200	1,902	1,902	1,902
Facility Rental	4	-	1,178	100	100	100
Custodial Bldg Use Charges	32,764	31,973	31,973	31,973	36,459	36,459
Comm Device Mntc	6,147	6,147	2,975	2,857	2,857	2,857
Recruitment	1,692	-	-	-	-	-
Mileage	120	100	-	100	100	100
Conferences & Training	12,686	18,700	20,016	21,000	21,000	51,000
Memberships	4,331	5,550	4,000	4,475	4,475	4,475
Storage Services	29	40	31	100	100	100
Advertising Services	2,200	400	578	950	950	950
Interpreters Signing Services	40,649	22,000	51,374	22,000	122,000	122,000
Other Services & Expenses	1,381	2,000	868	4,596	4,596	4,596
<b>TOTAL</b>	<b>\$ 104,137</b>	<b>\$ 88,503</b>	<b>\$ 115,193</b>	<b>\$ 90,053</b>	<b>\$ 194,539</b>	<b>\$ 224,539</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Insurance	4,208	3,666	3,666	3,666	2,438	2,438
ID Charge From Workers Comp	705	700	700	700	861	861
<b>TOTAL</b>	<b>\$ 4,913</b>	<b>\$ 4,366</b>	<b>\$ 4,366</b>	<b>\$ 4,366</b>	<b>\$ 3,299</b>	<b>\$ 3,299</b>

# Civil Rights

Function: Administration

## Position Summary

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
AA MGR	18	1.00	99,123	1.00	82,487	1.00	82,487	1.00	82,487
ADMIN ASST	20	2.00	84,581	2.00	79,671	2.00	79,671	2.00	79,671
AFF ACTION SPEC	18	1.00	65,876	1.00	72,920	1.00	72,920	1.00	72,920
CIVIL RIGHTS DIR	21	1.00	116,159	1.00	116,565	1.00	116,565	1.00	116,565
CONTRACT COMP SPEC	18	3.00	211,546	3.00	188,174	3.00	188,174	3.00	188,174
DR & PS COORD	18	1.00	62,508	1.00	63,756	1.00	63,756	1.00	63,756
EO INV/CONC	18	3.00	178,973	3.00	197,650	3.00	197,650	3.00	197,650
EQ OPPT MGR	18	1.00	75,595	1.00	89,442	1.00	89,442	1.00	89,442
EQUILTY COORD	18	1.00	74,455	1.00	79,886	1.00	79,886	1.00	79,886
HEARING EXAM	23	1.00	147,723	1.00	149,163	1.00	149,163	1.00	149,163
PARALEGAL/MEDIATOR	18	-	-	-	-	-	-	1.00	57,000
PROG ASST	17	1.00	51,977	1.00	54,191	1.00	54,191	1.00	54,191
PROG ASST	20	-	-	-	-	-	-	1.00	50,000
<b>TOTAL</b>		<b>16.00</b>	<b>\$ 1,168,516</b>	<b>16.00</b>	<b>\$ 1,173,906</b>	<b>16.00</b>	<b>\$ 1,173,906</b>	<b>18.00</b>	<b>\$ 1,280,906</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Clerk

---

## *Agency Overview*

### Agency Mission

The mission of the Clerk's Office is to provide equitable access to open government by promoting inclusion and full participation of all residents in the democratic process.

### Agency Overview

The Agency facilitates the right to vote, provides access to open meetings and open records, offers impartial license administration, and supports the legislative process. The goal of the Clerk's Office is to increase access to open government. To achieve this goal, the Clerk's Office will remain engaged in the Racial Equity and Social Justice Initiative (RESJI) and Neighborhood Resource Teams; streamline City agency approvals of license applications; continue computer-free voter registration at community centers, food pantries, and community events despite changes in state law; develop informative materials to increase compliance with the city's lobbying ordinance; and post committee meeting agendas more than 48 hours in advance.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- An increase in election costs consistent with the 2018 election cycle (\$830,000).
- Full funding of position dedicated to the alcohol licensing process (\$50,000).
- Salary savings from long-term vacancy (\$18,000).
- The Clerk's Office will work with the Mayor's Office, Parks Division, Economic Development Division, Finance, Police Department and the Fire Department to review alcohol license fees and the need to address intensity of service and associated costs in the downtown area.

# Clerk

Function: Administration

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Clerk	(219)	-	(985,080)	-	-	-
<b>Total Revenue</b>	<b>\$ (219)</b>	<b>\$ -</b>	<b>\$ (985,080)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expense</b>						
Clerk	2,394,929	1,440,855	2,272,214	2,292,898	2,299,751	2,299,751
<b>Total Expense</b>	<b>\$ 2,394,929</b>	<b>\$ 1,440,855</b>	<b>\$ 2,272,214</b>	<b>\$ 2,292,898</b>	<b>\$ 2,299,751</b>	<b>\$ 2,299,751</b>
<b>Net General Fund</b>	<b>\$ 2,394,710</b>	<b>\$ 1,440,855</b>	<b>\$ 1,287,134</b>	<b>\$ 2,292,898</b>	<b>\$ 2,299,751</b>	<b>\$ 2,299,751</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(219)	-	(2,647)	-	-	-
Transfer In	-	-	(982,433)	-	-	-
<b>Total Revenue</b>	<b>\$ (219)</b>	<b>\$ -</b>	<b>\$ (985,080)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expense</b>						
Salaries	1,753,309	994,581	973,279	1,857,159	1,857,159	1,857,159
Benefits	181,385	165,466	186,880	188,826	189,568	189,568
Supplies	137,644	172,500	956,475	89,000	89,000	89,000
Purchased Services	319,493	104,563	151,834	153,218	158,943	158,943
Inter Departmental Charges	3,097	3,745	3,745	4,695	5,081	5,081
<b>Total Expense</b>	<b>\$ 2,394,929</b>	<b>\$ 1,440,855</b>	<b>\$ 2,272,214</b>	<b>\$ 2,292,898</b>	<b>\$ 2,299,751</b>	<b>\$ 2,299,751</b>
<b>Net General Fund</b>	<b>\$ 2,394,710</b>	<b>\$ 1,440,855</b>	<b>\$ 1,287,134</b>	<b>\$ 2,292,898</b>	<b>\$ 2,299,751</b>	<b>\$ 2,299,751</b>



# Clerk

Function: Administration

## Service Overview

### Service: Clerk

#### Service Description

This service administers elections for the City of Madison and processes license applications for alcohol sales, bartenders, health licenses, and other city licenses. Campaign finance reports, lobbyist filings, and any claims or lawsuits filed against the City are filed with the Clerk's Office. The goal of this service is to improve access to the democratic process, open government, and licensed business establishments.

#### 2018 Planned Activities

- Offer in-person absentee voting for four weeks leading up to all four elections in 2018; in-person voting will be offered at various locations throughout the City.
- Continue to provide support to the Alcohol License Review Committee (ALRC).
- Staff polling locations to maintain 15 minute wait times during the 2018 elections.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(219)	-	(985,080)	-	-	-
Expense	2,394,929	1,440,855	2,272,214	2,292,898	2,299,751	2,299,751
<b>Net Service Budget</b>	<b>\$ 2,394,710</b>	<b>\$ 1,440,855</b>	<b>\$ 1,287,134</b>	<b>\$ 2,292,898</b>	<b>\$ 2,299,751</b>	<b>\$ 2,299,751</b>

**Clerk**

**Function: Administration**

*Line Item Detail*

**Agency Primary Fund: General**

**Charges for Service**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Reimbursement Of Expense	(219)	-	(2,647)	-	-	-
<b>TOTAL</b>	<b>\$ (219)</b>	<b>\$ -</b>	<b>\$ (2,647)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Transfer In**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Insurance	-	-	(982,433)	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (982,433)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Salaries**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	409,748	514,760	431,185	505,921	505,921	505,921
Salary Savings	-	(18,179)	-	(18,179)	(18,179)	(18,179)
Premium Pay	2,356	-	296	-	-	-
Compensated Absence	934	-	1,007	-	-	-
Hourly Wages	44,765	8,000	20,679	36,987	36,987	36,987
Overtime Wages Permanent	166,411	20,000	24,664	27,560	27,560	27,560
Overtime Wages Hourly	1,095	-	59	-	-	-
Election Officials Wages	1,128,000	470,000	495,390	1,304,870	1,304,870	1,304,870
<b>TOTAL</b>	<b>\$ 1,753,309</b>	<b>\$ 994,581</b>	<b>\$ 973,279</b>	<b>\$ 1,857,159</b>	<b>\$ 1,857,159</b>	<b>\$ 1,857,159</b>

**Benefits**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Health Insurance Benefit	86,845	87,619	101,013	111,231	112,707	112,707
Wage Insurance Benefit	2,358	2,336	2,222	2,177	2,177	2,177
IATSE Health Benefit	1,080	-	677	-	-	-
WRS	39,121	31,857	33,163	32,797	32,317	32,317
FICA Medicare Benefits	51,982	39,176	45,777	38,533	38,279	38,279
Post Employment Health Plans	-	4,478	4,027	4,088	4,088	4,088
<b>TOTAL</b>	<b>\$ 181,385</b>	<b>\$ 165,466</b>	<b>\$ 186,880</b>	<b>\$ 188,826</b>	<b>\$ 189,568</b>	<b>\$ 189,568</b>

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	-	-	664	-	-	-
Office Supplies	4,878	2,500	8,655	3,000	3,000	3,000
Copy Printing Supplies	47,695	15,000	35,480	36,000	36,000	36,000
Election Supplies	20,418	100,000	861,564	10,000	10,000	10,000
Software Lic & Supplies	-	20,000	13,200	-	-	-
Postage	64,653	35,000	36,913	40,000	40,000	40,000
<b>TOTAL</b>	<b>\$ 137,644</b>	<b>\$ 172,500</b>	<b>\$ 956,475</b>	<b>\$ 89,000</b>	<b>\$ 89,000</b>	<b>\$ 89,000</b>

**Clerk**

**Function: Administration**

*Line Item Detail*

**Agency Primary Fund: General**

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	1,112	1,850	2,892	1,850	1,850	1,850
Cellular Telephone	(1,036)	600	176	2,100	2,100	2,100
Facility Rental	12,981	-	23,088	23,088	23,088	23,088
Custodial Bldg Use Charges	40,538	58,018	46,795	40,801	46,526	46,526
Equipment Mntc	-	-	1,159	16,118	16,118	16,118
System & Software Mntc	13,200	-	-	-	-	-
Rental Of Equipment	3,500	-	-	-	-	-
Mileage	2,517	-	1,047	-	-	-
Conferences & Training	4,529	7,500	7,500	8,641	8,641	8,641
Memberships	517	520	757	520	520	520
Delivery Freight Charges	35,450	18,000	26,892	38,100	38,100	38,100
Storage Services	2,654	2,000	2,625	2,000	2,000	2,000
Advertising Services	23,190	16,075	36,904	20,000	20,000	20,000
Other Services & Expenses	179,966	-	1,920	-	-	-
Permits & Licenses	375	-	80	-	-	-
<b>TOTAL</b>	<b>\$ 319,493</b>	<b>\$ 104,563</b>	<b>\$ 151,834</b>	<b>\$ 153,218</b>	<b>\$ 158,943</b>	<b>\$ 158,943</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Traffic Eng	867	-	-	950	950	950
ID Charge From Insurance	1,490	3,130	3,130	3,130	2,839	2,839
ID Charge From Workers Comp	740	615	615	615	1,292	1,292
<b>TOTAL</b>	<b>\$ 3,097</b>	<b>\$ 3,745</b>	<b>\$ 3,745</b>	<b>\$ 4,695</b>	<b>\$ 5,081</b>	<b>\$ 5,081</b>

**Clerk**

**Function: Administration**

*Position Summary*

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	17	1.00	50,143	1.00	51,106	1.00	51,106	1.00	51,106
CERT MUNI CLK	20	6.50	355,993	6.50	343,941	6.50	343,941	6.50	343,941
CITY CLERK	21	1.00	108,662	1.00	110,874	1.00	110,874	1.00	110,874
<b>TOTAL</b>		<b>8.50</b>	<b>\$ 514,798</b>	<b>8.50</b>	<b>\$ 505,921</b>	<b>8.50</b>	<b>\$ 505,921</b>	<b>8.50</b>	<b>\$ 505,921</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Common Council

---

## *Agency Overview*

### Agency Mission

The agency's mission is to represent the residents of Madison by promoting the safety, health, and general well-being of the community.

### Agency Overview

Alders represent the City's 20 aldermanic districts and are led by a Council President and President Pro Tem that are elected annually in the spring.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Annualizing the salary and benefits for the Chief of Staff, a new position created as part of the 2017 budget (\$30,000)
- Transferring the Legislative Analyst from the Attorney's Office (\$85,000)
- Continued funding for Alder benefits including health insurance and WRS (\$50,000)

# Common Council

Function: General Government

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Common Council	(19,411)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)
<b>Total Revenue</b>	<b>\$ (19,411)</b>	<b>\$ (14,000)</b>	<b>\$ (14,000)</b>	<b>\$ (14,000)</b>	<b>\$ (14,000)</b>	<b>\$ (14,000)</b>
<b>Expense</b>						
Common Council	526,956	643,560	616,700	770,862	815,342	815,342
<b>Total Expense</b>	<b>\$ 526,956</b>	<b>\$ 643,560</b>	<b>\$ 616,700</b>	<b>\$ 770,862</b>	<b>\$ 815,342</b>	<b>\$ 815,342</b>
<b>Net General Fund</b>	<b>\$ 507,545</b>	<b>\$ 629,560</b>	<b>\$ 602,700</b>	<b>\$ 756,862</b>	<b>\$ 801,342</b>	<b>\$ 801,342</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Misc Revenue	(19,411)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)
<b>Total Revenue</b>	<b>\$ (19,411)</b>	<b>\$ (14,000)</b>	<b>\$ (14,000)</b>	<b>\$ (14,000)</b>	<b>\$ (14,000)</b>	<b>\$ (14,000)</b>
<b>Expense</b>						
Salaries	376,733	463,188	441,998	563,510	563,510	563,510
Benefits	59,901	73,218	66,645	99,694	150,289	150,289
Supplies	58,832	59,265	76,534	59,265	59,265	59,265
Purchased Services	23,475	36,533	20,167	37,037	38,593	38,593
Inter Departmental Charges	8,015	11,356	11,356	11,356	3,685	3,685
<b>Total Expense</b>	<b>\$ 526,956</b>	<b>\$ 643,560</b>	<b>\$ 616,700</b>	<b>\$ 770,862</b>	<b>\$ 815,342</b>	<b>\$ 815,342</b>
<b>Net General Fund</b>	<b>\$ 507,545</b>	<b>\$ 629,560</b>	<b>\$ 602,700</b>	<b>\$ 756,862</b>	<b>\$ 801,342</b>	<b>\$ 801,342</b>

*Service Overview*

**Service: Common Council**

Service Description

This service, established by State Statute, is responsible for policy determination for the City of Madison. The Council is comprised of 20 elected members responsible for acting on proposed legislation, policy matters, and other City business. Council members also support board, commission, and committee meetings. Information is received from and disseminated to constituents through meetings, newsletters, correspondence, phone calls, surveys, and questionnaires.

2018 Planned Activities

- Continue mailing efforts for outreach associated with neighborhood meetings; when appropriate these costs are offset by payments from developers.
- Funding for individual Alder budgets at the current level.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(19,411)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)
Expense	526,956	643,560	616,700	770,862	815,342	815,342
<b>Net Service Budget</b>	<b>\$ 507,545</b>	<b>\$ 629,560</b>	<b>\$ 602,700</b>	<b>\$ 756,862</b>	<b>\$ 801,342</b>	<b>\$ 801,342</b>

**Common Council**

**Function: General Government**

*Line Item Detail*

**Agency Primary Fund: General**

**Misc Revenue**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(19,411)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)
<b>TOTAL</b>	<b>\$ (19,411)</b>	<b>\$ (14,000)</b>	<b>\$ (14,000)</b>	<b>\$ (14,000)</b>	<b>\$ (14,000)</b>	<b>\$ (14,000)</b>

**Salaries**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	113,709	167,575	146,285	290,966	290,966	290,966
Salary Savings	-	(2,278)	-	-	-	-
Premium Pay	176	25	346	25	25	25
Workers Compensation Wages	-	232	-	232	232	232
Compensated Absence	4,058	5,700	-	5,700	5,700	5,700
Hourly Wages	257,595	290,734	290,734	265,387	265,387	265,387
Overtime Wages Permanent	1,194	1,200	4,632	1,200	1,200	1,200
<b>TOTAL</b>	<b>\$ 376,733</b>	<b>\$ 463,188</b>	<b>\$ 441,998</b>	<b>\$ 563,510</b>	<b>\$ 563,510</b>	<b>\$ 563,510</b>

**Benefits**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Health Insurance Benefit	23,040	23,612	23,674	37,396	87,750	87,750
Wage Insurance Benefit	552	547	565	823	823	823
WRS	7,873	17,995	12,119	19,786	19,495	19,495
FICA Medicare Benefits	28,436	31,064	30,287	41,689	42,221	42,221
<b>TOTAL</b>	<b>\$ 59,901</b>	<b>\$ 73,218</b>	<b>\$ 66,645</b>	<b>\$ 99,694</b>	<b>\$ 150,289</b>	<b>\$ 150,289</b>

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	70	-	289	-	-	-
Office Supplies	6,428	26,500	16,666	26,500	26,500	26,500
Copy Printing Supplies	9,339	5,800	6,046	5,800	5,800	5,800
Furniture	-	-	2,081	-	-	-
Postage	42,480	26,765	50,982	26,765	26,765	26,765
Books & Subscriptions	199	200	470	200	200	200
Food And Beverage	316	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 58,832</b>	<b>\$ 59,265</b>	<b>\$ 76,534</b>	<b>\$ 59,265</b>	<b>\$ 59,265</b>	<b>\$ 59,265</b>

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	877	650	1,416	650	650	650
Cellular Telephone	264	-	-	-	-	-
Systems Comm Internet	1,263	-	1,100	-	-	-
Facility Rental	3,254	10,283	433	-	-	-
Custodial Bldg Use Charges	10,537	-	10,283	10,537	12,093	12,093
Conferences & Training	6,646	25,500	6,657	25,500	25,500	25,500
Delivery Freight Charges	91	-	230	250	250	250
Storage Services	38	100	48	100	100	100
Consulting Services	505	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 23,475</b>	<b>\$ 36,533</b>	<b>\$ 20,167</b>	<b>\$ 37,037</b>	<b>\$ 38,593</b>	<b>\$ 38,593</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Insurance	7,780	11,079	11,079	11,079	3,379	3,379
ID Charge From Workers Comp	235	277	277	277	306	306
<b>TOTAL</b>	<b>\$ 8,015</b>	<b>\$ 11,356</b>	<b>\$ 11,356</b>	<b>\$ 11,356</b>	<b>\$ 3,685</b>	<b>\$ 3,685</b>



*Position Summary*

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	17	1.00	62,837	1.00	64,092	1.00	64,092	1.00	64,092
CC CHIEF OF STAFF	21	1.00	95,000	1.00	95,000	1.00	95,000	1.00	95,000
COMM CO LEG ANAL	18	-	-	1.00	75,657	1.00	75,657	1.00	75,657
SECRETARY	17	1.00	54,738	1.00	56,217	1.00	56,217	1.00	56,217
<b>TOTAL</b>		<b>3.00</b>	<b>\$ 212,575</b>	<b>4.00</b>	<b>\$ 290,965</b>	<b>4.00</b>	<b>\$ 334,060</b>	<b>4.00</b>	<b>\$ 334,060</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Community Development Division

## Agency Overview

### Agency Mission

The mission of the Community Development Division is to collaborate with residents, neighborhoods and other community stakeholders to remove barriers to opportunity in order to support a more vibrant community, shared prosperity, and resident and community wellbeing.

### Agency Overview

The Agency accomplishes this mission by helping to expand access to affordable housing, improve economic opportunities, promote and support healthy, thriving neighborhoods, expand access to quality child care for all children, support programming designed to enhance the quality of life for children and families, and promote successful aging of Madison's older adults.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Previously authorized Neighborhood Planning position to be filled halfway through 2018 for duties related to the CDD Funding Process Study recommendations, including a focus on neighborhood center development and funding streams (\$36,954); position funding was reduced by Finance Committee Operating Budget Amendment #4.
- Changes in payroll allocation to more accurately budget staff time across services and funds (\$400,000).
- Community Agency Contracts: Executive Budget was consistent with 2017 levels (\$8.3m); Adopted Budget, through action taken by the Finance Committee and Common Council, increased by \$385,000 (Youth & Adult Employment: \$150,000; Housing Assistance: \$130,000; Childcare Services: \$105,000). The list below shows contracts by services, for full contract detail reference the CDD website.
  - Community Support Services
    - Youth Services (\$829,152)
      - Continuation of contracts awarded in 2012
      - Restorative Justice added by Council in 2017 Budget (\$122,000)
    - Crisis Support (\$1,125,228)
      - Continuation of contracts awarded in 2016
    - Community Outreach (\$436,146)
      - Continuation of contracts awarded in 2012
      - Community Engagement Initiatives (\$100,000)
    - Children & Families (\$927,664)
      - Continuation of contracts awarded in 2012
    - Senior Services (\$704,745)
      - Continuation of Senior Services contracts awarded in 2016
    - Childcare Services (\$997,051)
      - Continuation of Stabilization Funding Program and tuition assistance for accredited childcare centers (\$832,051)
      - Continuation of grants to childcare centers (\$127,000)
      - Consultant contract to explore Children's Savings Accounts (\$30,000)
  - Economic Development & Employment Opportunities
    - Adult Workforce (\$779,080)
      - Adult Employment RFP (\$729,080)
      - Continuation of Big Step contract (\$50,000)
    - Youth Employment (\$819,508)
      - Wanda Fullmore Internship Program (\$120,000)
      - Youth Employment RFP (\$654,508)
  - Affordable Housing
    - Housing Assistance (\$1,151,623)
      - Day Shelter (\$150,000)
      - Homeless Street Teams (\$170,000)
      - TRC Homeless Prevention (\$50,000)
      - Homeless Services RFP (\$781,623)
  - Strong Healthy Neighborhoods
    - Neighborhood Centers (\$1,123,808)
      - Continuation of contracts awarded in 2014
      - Increase for Park Edge Park Ridge Center (\$100,000)
      - Increase for Theresa Terrace (\$16,000)
    - Planning Councils (\$101,365)
      - Eastside Planning Council (\$6,532)
      - Northside Planning Council (\$55,162)
      - South Metropolitan Planning Council (\$39,671)
  - Overall Program Administration
    - Violence Prevention (\$400,000)
      - Allocations will be based on RFP process currently underway
    - Emerging Opportunities (\$150,000)
      - Allocations will be based on RFP process that will occur in 1st quarter of 2018

The 2018 Adopted Budget includes \$4.1 million in anticipated grant revenues and expenditures:

- Federal Revenue (\$2,973,528)
  - 2017 Community Development Block Grant (\$2,014)
  - 2018 Community Development Block Grant (\$1,646,742)
  - 2018 Home Investment Partnerships Program (\$971,666)
  - 2018 Emergency Solutions Grant (\$152,812)
  - 2015 HUD Continuum of Care Grant (\$75,099)
  - 2018 Energy Efficiency and Conservation Block Grant (\$21,195)
  - 2018 Homelessness Prevention Program (\$104,000)
- State Revenue (\$1,083,087)
  - 2017 Housing Cost Reduction Initiative (\$150,000)
  - 2018 Housing Cost Reduction Initiative (\$427,086)
  - 2018 WI Emergency Solutions Grant (\$466,001)
  - 2018 Transitional Housing Program (\$40,000)

# Community Development Division

Function: Planning & Development

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Affordable Housing	(8,633,998)	(5,376,927)	(343,259)	(4,723,394)	(4,723,485)	(4,723,485)
Community Support Services	(65,134)	(133,000)	(73,590)	(169,020)	(169,020)	(169,020)
Overall Program Administration	(645,133)	(775,585)	(451,129)	(1,275,277)	(1,375,521)	(1,375,521)
Strong Healthy Neighborhoods	(676,384)	(894,442)	(18,791)	(745,000)	(745,000)	(745,000)
Econ Dev & Employment Opps	(937,473)	(1,722,978)	-	(1,250,000)	(1,250,000)	(1,250,000)
<b>Total Revenue</b>	<b>\$ (10,958,123)</b>	<b>\$ (8,902,932)</b>	<b>\$ (886,769)</b>	<b>\$ (8,162,691)</b>	<b>\$ (8,263,026)</b>	<b>\$ (8,263,026)</b>
<b>Expense</b>						
Affordable Housing	9,657,305	6,793,252	1,450,385	6,121,180	6,121,387	6,251,387
Community Support Services	6,114,723	6,664,063	6,084,364	6,944,149	6,794,939	6,899,939
Overall Program Administration	1,395,524	1,305,812	1,298,133	1,473,859	1,491,349	1,444,849
Strong Healthy Neighborhoods	1,765,015	2,264,216	1,172,928	2,382,565	2,382,673	2,382,673
Econ Dev & Employment Opps	1,983,573	3,063,049	1,009,381	2,852,993	3,053,054	3,203,054
<b>Total Expense</b>	<b>\$ 20,916,140</b>	<b>\$ 20,090,392</b>	<b>\$ 11,015,190</b>	<b>\$ 19,774,746</b>	<b>\$ 19,843,402</b>	<b>\$ 20,181,902</b>
<b>Net General Fund</b>	<b>\$ 9,958,018</b>	<b>\$ 11,187,460</b>	<b>\$ 10,128,421</b>	<b>\$ 11,612,055</b>	<b>\$ 11,580,376</b>	<b>\$ 11,918,876</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(1,905)	(50,000)	-	(50,000)	(50,000)	(50,000)
Charges for Services	(27,966)	(59,500)	(23,329)	(63,000)	(63,000)	(63,000)
Investments & Contributions	(18,605)	(44,000)	(41,532)	(48,700)	(48,700)	(48,700)
Misc Revenue	(75,891)	(256,323)	(61,756)	(276,843)	(276,843)	(276,843)
Transfer In	(6,083)	(126,850)	-	(126,850)	(226,850)	(226,850)
<b>Total Revenue</b>	<b>\$ (130,450)</b>	<b>\$ (536,673)</b>	<b>\$ (126,616)</b>	<b>\$ (565,393)</b>	<b>\$ (665,393)</b>	<b>\$ (665,393)</b>
<b>Expense</b>						
Salaries	1,821,139	1,800,803	1,895,928	2,158,975	2,184,354	2,137,854
Benefits	742,829	576,590	616,672	680,012	674,172	674,172
Supplies	34,235	44,450	63,573	39,950	39,950	39,950
Purchased Services	7,450,122	9,340,917	7,728,981	9,345,128	9,395,128	9,780,128
Debt & Other Financing	26,173	8,000	8,000	11,500	11,500	11,500
Inter Departmental Charges	52,969	89,606	78,116	78,116	76,898	76,898
Inter Departmental Billing	(39,000)	(136,233)	(136,233)	(136,233)	(136,233)	(136,233)
<b>Total Expense</b>	<b>\$ 10,088,468</b>	<b>\$ 11,724,133</b>	<b>\$ 10,255,037</b>	<b>\$ 12,177,448</b>	<b>\$ 12,245,769</b>	<b>\$ 12,584,269</b>
<b>Net General Fund</b>	<b>\$ 9,958,018</b>	<b>\$ 11,187,460</b>	<b>\$ 10,128,421</b>	<b>\$ 11,612,055</b>	<b>\$ 11,580,376</b>	<b>\$ 11,918,876</b>

# Community Development Division

Function: Planning & Development

## Budget Overview

Fund: Community Development Grants

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(3,509,786)	(6,064,283)	(345,192)	(4,056,315)	(4,056,615)	(4,056,615)
Charges for Services	(3,209,325)	(2,239,379)	(73,642)	(3,086,104)	(3,086,104)	(3,086,104)
Investments & Contributions	(236,975)	-	-	-	-	-
Misc Revenue	(1,471)	-	-	-	-	-
Other Finance Source	(35,684)	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ (6,993,240)</b>	<b>\$ (8,303,662)</b>	<b>\$ (418,834)</b>	<b>\$ (7,142,419)</b>	<b>\$ (7,142,719)</b>	<b>\$ (7,142,719)</b>
<b>Expense</b>						
Salaries	565,250	846,317	256,701	544,419	544,419	544,419
Benefits	166,227	222,076	93,686	160,461	160,761	160,761
Supplies	7,866	-	5,365	-	-	-
Purchased Services	4,607,139	7,163,556	18,365	6,396,039	6,396,039	6,396,039
Debt & Other Financing	1,585,345	-	-	-	-	-
Inter Departmental Charges	583,716	71,713	41,703	41,500	41,500	41,500
Inter Departmental Billing	(532,341)	-	-	-	-	-
Transfer Out	10,039	-	3,015	-	-	-
<b>Total Expense</b>	<b>\$ 6,993,240</b>	<b>\$ 8,303,662</b>	<b>\$ 418,834</b>	<b>\$ 7,142,419</b>	<b>\$ 7,142,719</b>	<b>\$ 7,142,719</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Fund: Loans

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(671,971)	(62,597)	(201,299)	(397,663)	(397,663)	(397,663)
Investments & Contributions	(77,734)	-	(20,053)	(57,216)	(57,251)	(57,251)
Other Finance Source	-	-	(119,967)	-	-	-
<b>Total Revenue</b>	<b>\$ (749,705)</b>	<b>\$ (62,597)</b>	<b>\$ (341,319)</b>	<b>\$ (454,879)</b>	<b>\$ (454,914)</b>	<b>\$ (454,914)</b>
<b>Expense</b>						
Salaries	15,684	45,975	13,617	65,651	65,651	65,651
Benefits	5,702	16,372	4,925	23,413	23,448	23,448
Supplies	51	-	-	-	-	-
Purchased Services	346,937	250	322,778	365,815	365,815	365,815
Debt & Other Financing	381,331	-	-	-	-	-
<b>Total Expense</b>	<b>\$ 749,705</b>	<b>\$ 62,597</b>	<b>\$ 341,319</b>	<b>\$ 454,879</b>	<b>\$ 454,914</b>	<b>\$ 454,914</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Service Overview

**Service: Affordable Housing**

Service Description

This service contracts with non-profit partners to preserve, improve, and expand the supply of affordable housing for homeowners and renters through owner-occupied housing rehabilitation activities and the development of owner-occupied and rental housing, and to improve housing stability for homebuyers, renters, homeless, and special needs populations through the provision of homebuyer assistance, homeless services, and other housing resources. The goal of this service is to provide decent, safe, sanitary, and affordable housing opportunities for low and moderate-income households in order to enhance household, neighborhood, and community stability.

2018 Planned Activities

- Continue to cultivate projects that add to the supply of affordable housing.
- Shift the focus of homeless service funding to increase emphasis on placing and supporting persons in permanent housing.
- Prevent and reduce the length of new episodes of homelessness.
- Partner with local agencies and organizations to help ensure the success of the Day Resource Center.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(8,633,998)	(5,376,927)	(343,259)	(4,723,394)	(4,723,485)	(4,723,485)
Expense	9,657,305	6,793,252	1,450,385	6,121,180	6,121,387	6,251,387
<b>Net Service Budget</b>	<b>\$ 1,023,307</b>	<b>\$ 1,416,325</b>	<b>\$ 1,107,125</b>	<b>\$ 1,397,786</b>	<b>\$ 1,397,902</b>	<b>\$ 1,527,902</b>

**Service: Community Support Services**

Service Description

This service supports Madison's strong and diverse network of community resources and opportunities that is accessible to all residents, so that they may reach their full potential. This service is comprised of several discrete program areas, including Child Care Services and Support, Madison Senior Center, Family Support and Services for Children and Youth, Services for Older Adults, and Safety and Support Services. In addition, agencies funded by the division are provided with contract administration, technical assistance, grant writing, and collaborative planning and consultation by CDD staff, as needed. Goals for this service include supporting a continuum of services that promote youth development, promoting strategies for individual and household stability, and equitable access to resources.

2018 Planned Activities

- Implement the Safe and Thriving Communities Initiative, providing a community-based response to address youth violence. The North Side Early Childhood Zone will provide home visitation and wraparound support to low-income families; its focus is preparing children for educational and social success.
- The Child Care Unit will begin a five-year rollout of the Pathways to Quality Program in collaboration with partners from the Northside Early Childhood Zone. This initiative seeks to increase the number of low-income children in high-quality early childhood programs by 20 percent within five years.
- Create the framework for a peer support network designed to reduce violence and prevent recidivism among persons returning to the community from incarceration.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(65,134)	(133,000)	(73,590)	(169,020)	(169,020)	(169,020)
Expense	6,114,723	6,664,063	6,084,364	6,944,149	6,794,939	6,899,939
<b>Net Service Budget</b>	<b>\$ 6,049,589</b>	<b>\$ 6,531,063</b>	<b>\$ 6,010,773</b>	<b>\$ 6,775,129</b>	<b>\$ 6,625,919</b>	<b>\$ 6,730,919</b>

Service Overview

**Service: Economic Development & Employment Opportunities**

Service Description

This service assists in improving employment and career prospects for youth and adults who face obstacles to employment. This service also provides technical and financial support to entrepreneurs and small businesses to start or grow businesses. Two distinct areas of emphasis are included with this service: 1) improving employment and career prospects for youth and adults who face obstacles to employment and 2) technical and financial support to entrepreneurs and small businesses working to start or grow businesses and create jobs. Goals for this service: improved family stability and quality of life, increased educational attainment, improved economic stability and mobility, and improved physical and mental health outcomes.

2018 Planned Activities

- Provide financial and technical assistance to identified entrepreneurs and small businesses.
- Shift the focus of adult and youth employment funding priorities to place greater emphasis on activities that improve services to populations facing multiple barriers (e.g., improved service provider coordination, intergenerational outreach and recruitment, increased service coordination for youth and adults, development of defined service continuums, standardization of curricula, clear identification of intended outcomes, and promotion of collaboration between Madison employers and agencies providing employment services to youth and adults).

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(937,473)	(1,722,978)	-	(1,250,000)	(1,250,000)	(1,250,000)
Expense	1,983,573	3,063,049	1,009,381	2,852,993	3,053,054	3,203,054
<b>Net Service Budget</b>	<b>\$ 1,046,100</b>	<b>\$ 1,340,071</b>	<b>\$ 1,009,381</b>	<b>\$ 1,602,993</b>	<b>\$ 1,803,054</b>	<b>\$ 1,953,054</b>

**Service: Overall Program Administration**

Service Description

This service provides general day-to-day management and administrative aspects for the Community Development Division, including staff's participation in citywide efforts and initiatives not specifically tied to one of the four other major service areas. The goal of this service is to be responsive to community needs by strengthening collaboration among community partners and providing effective and efficient coordination of City funding and resources.

2018 Planned Activities

- Participate in collaborative initiatives designed to cultivate community engagement.
- Utilize funding opportunities as a means of encouraging collaboration, aligning efforts across program areas, and better defining priorities and performance expectations.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(645,133)	(775,585)	(451,129)	(1,275,277)	(1,375,521)	(1,375,521)
Expense	1,395,524	1,305,812	1,298,133	1,473,859	1,491,349	1,444,849
<b>Net Service Budget</b>	<b>\$ 750,391</b>	<b>\$ 530,227</b>	<b>\$ 847,004</b>	<b>\$ 198,582</b>	<b>\$ 115,828</b>	<b>\$ 69,328</b>

*Service Overview*

**Service: Strong Healthy Neighborhoods**

Service Description

This service focuses on strengthening neighborhoods through strategic investments in physical assets and amenities including neighborhood centers, community gardens, or other community facilities, as well as other planning and revitalization efforts. CDD contracts with non-profit partners to address Planning Councils and Capacity Building by assisting residents in becoming engaged in decisions affecting their neighborhood, including increasing leadership capacity, problem identification and problem solving, and advocacy. CDD contracts with non-profit partners and other units of City government to address Neighborhood Centers and Community Gardens by creating, enhancing, or sustaining the development and operation of physical assets that help bring people of diverse backgrounds together, serve as neighborhood focal points, or help residents develop skills or take advantage of opportunities that will strengthen neighborhoods.

2018 Planned Activities

- Account for the cost of operations at the Park Edge Park Ridge neighborhood employment center, which is scheduled to be operating out of a new facility by mid-year.
- Continue efforts to collaborate with the MMSD to develop and operate pilot community schools at Mendota Elementary and Leopold Elementary.
- Solicit proposals under the Community Building and Engagement Program for projects or activities designed to expand resident engagement and develop neighborhood leadership capacity.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(676,384)	(894,442)	(18,791)	(745,000)	(745,000)	(745,000)
Expense	1,765,015	2,264,216	1,172,928	2,382,565	2,382,673	2,382,673
<b>Net Service Budget</b>	<b>\$ 1,088,631</b>	<b>\$ 1,369,774</b>	<b>\$ 1,154,137</b>	<b>\$ 1,637,565</b>	<b>\$ 1,637,673</b>	<b>\$ 1,637,673</b>



**Community Development Division**

**Function: Planning & Development**

*Line Item Detail*

**Agency Primary Fund: General**

**Intergovernmental Revenues**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
State Revenues Operating	-	(50,000)	-	(50,000)	(50,000)	(50,000)
Other Unit of Gov Rev Op	(1,905)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (1,905)</b>	<b>\$ (50,000)</b>	<b>\$ -</b>	<b>\$ (50,000)</b>	<b>\$ (50,000)</b>	<b>\$ (50,000)</b>

**Charges for Service**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Facility Rental	(24,566)	(43,000)	(20,474)	(43,000)	(43,000)	(43,000)
Program Income Principal	-	(15,000)	-	(15,000)	(15,000)	(15,000)
Reimbursement Of Expense	-	-	(914)	(2,800)	(2,800)	(2,800)
Application Fees	(3,400)	(1,500)	(1,940)	(2,200)	(2,200)	(2,200)
<b>TOTAL</b>	<b>\$ (27,966)</b>	<b>\$ (59,500)</b>	<b>\$ (23,329)</b>	<b>\$ (63,000)</b>	<b>\$ (63,000)</b>	<b>\$ (63,000)</b>

**Investments & Contributions**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	-	(8,000)	-	-	-	-
Contributions & Donations	(18,605)	(36,000)	(41,532)	(48,700)	(48,700)	(48,700)
<b>TOTAL</b>	<b>\$ (18,605)</b>	<b>\$ (44,000)</b>	<b>\$ (41,532)</b>	<b>\$ (48,700)</b>	<b>\$ (48,700)</b>	<b>\$ (48,700)</b>

**Misc Revenue**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(75,891)	(256,323)	(61,756)	(276,843)	(276,843)	(276,843)
<b>TOTAL</b>	<b>\$ (75,891)</b>	<b>\$ (256,323)</b>	<b>\$ (61,756)</b>	<b>\$ (276,843)</b>	<b>\$ (276,843)</b>	<b>\$ (276,843)</b>

**Transfer In**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From CDBG	-	-	-	-	(100,000)	(100,000)
Transfer In From Other Restrict	-	(53,000)	-	(53,000)	(53,000)	(53,000)
Transfer In From Capital	-	(73,850)	-	(73,850)	(73,850)	(73,850)
Transfer In From Insurance	(6,083)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (6,083)</b>	<b>\$ (126,850)</b>	<b>\$ -</b>	<b>\$ (126,850)</b>	<b>\$ (226,850)</b>	<b>\$ (226,850)</b>

**Salaries**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	1,747,708	1,850,683	1,836,271	2,199,250	2,224,629	2,224,629
Salary Savings	-	(119,292)	-	(119,292)	(119,292)	(119,292)
Premium Pay	793	-	523	-	-	-
Compensated Absence	16,612	-	-	-	-	-
Hourly Wages	51,214	61,794	58,479	71,399	71,399	71,399
Overtime Wages Permanent	3,740	7,618	655	7,618	7,618	7,618
Overtime Wages Hourly	453	-	-	-	-	-
Election Officials Wages	619	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,821,139</b>	<b>\$ 1,800,803</b>	<b>\$ 1,895,928</b>	<b>\$ 2,158,975</b>	<b>\$ 2,184,354</b>	<b>\$ 2,137,854</b>

**Community Development Division**

**Function: Planning & Development**

*Line Item Detail*

**Agency Primary Fund: General**

**Benefits**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	177,319	-	-	-	-	-
Benefit Savings	-	(17,708)	-	(17,708)	(17,708)	(17,708)
Health Insurance Benefit	307,029	323,982	336,649	369,246	373,246	373,246
Wage Insurance Benefit	5,608	4,761	5,410	5,371	5,371	5,371
WRS	117,346	125,847	126,345	149,548	144,129	144,129
FICA Medicare Benefits	135,446	139,708	140,631	166,311	161,890	161,890
Moving Expenses	-	-	500	-	-	-
Tuition	80	-	-	-	-	-
Post Employment Health Plans	-	-	7,136	7,244	7,244	7,244
<b>TOTAL</b>	<b>\$ 742,829</b>	<b>\$ 576,590</b>	<b>\$ 616,672</b>	<b>\$ 680,012</b>	<b>\$ 674,172</b>	<b>\$ 674,172</b>

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	-	-	2,810	-	-	-
Office Supplies	5,751	5,500	6,851	6,000	6,000	6,000
Artwork	407	-	-	-	-	-
Copy Printing Supplies	4,145	4,100	2,929	4,500	4,500	4,500
Furniture	432	-	6,136	100	100	100
Hardware Supplies	7,559	6,000	5,219	7,000	7,000	7,000
Software Lic & Supplies	382	-	525	-	-	-
Postage	4,179	3,250	2,557	3,450	3,450	3,450
Program Supplies	2,044	17,000	25,219	2,500	2,500	2,500
Books & Subscriptions	2,094	800	6,350	8,600	8,600	8,600
Work Supplies	1,178	-	967	550	550	550
Janitorial Supplies	4,467	4,800	1,461	3,700	3,700	3,700
Food And Beverage	1,795	2,400	2,069	3,400	3,400	3,400
Building Supplies	(197)	600	479	150	150	150
<b>TOTAL</b>	<b>\$ 34,235</b>	<b>\$ 44,450</b>	<b>\$ 63,573</b>	<b>\$ 39,950</b>	<b>\$ 39,950</b>	<b>\$ 39,950</b>

**Community Development Division**

**Function: Planning & Development**

*Line Item Detail*

**Agency Primary Fund: General**

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	1,680	3,300	2,755	1,700	1,700	1,700
Electricity	25,982	29,178	27,478	27,055	27,055	27,055
Water	2,511	3,393	2,369	4,200	4,200	4,200
Stormwater	227	-	-	-	-	-
Telephone	4,576	7,500	8,680	5,000	5,000	5,000
Cellular Telephone	480	730	1,520	730	730	730
Building Improv Repair Maint	17,121	6,372	10,379	16,200	16,200	16,200
Fire Protection	65	-	-	550	550	550
Pest Control	36	150	-	250	250	250
Elevator Repair	1,751	2,300	-	1,750	1,750	1,750
Facility Rental	-	-	65,839	80,874	80,874	80,874
Custodial Bldg Use Charges	-	-	11,780	9,600	9,600	9,600
Grounds Improv Repair Maint	-	2,500	-	2,200	2,200	2,200
Snow Removal	-	700	-	700	700	700
Equipment Mntc	1,633	12,405	3,177	2,870	2,870	2,870
System & Software Mntc	4,176	4,000	5,480	4,000	4,000	4,000
Rental Of Equipment	367	-	30	-	-	-
Recruitment	-	-	1,180	-	-	-
Mileage	336	460	239	860	860	860
Conferences & Training	12,481	15,550	14,094	18,650	18,650	18,650
Memberships	13,508	850	12,600	1,125	1,125	1,125
Delivery Freight Charges	36	-	-	-	-	-
Storage Services	3,758	175	4,486	175	175	175
Consulting Services	48,391	1,500	19,216	1,750	1,750	31,750
Advertising Services	47,801	12,450	17,892	9,850	9,850	9,850
Printing Services	24,762	200	1,123	700	700	700
Parking Towing Services	155	-	-	300	300	300
Transportation Services	19,000	19,000	-	-	-	-
Catering Vending Services	514	2,350	-	2,350	2,350	2,350
Program Services	829,847	793,051	852,088	766,851	766,851	841,851
Other Services & Expenses	11,226	9,500	50,927	12,965	12,965	12,965
Grants	77,948	139,000	80,000	127,000	127,000	127,000
Comm Agency Contracts	6,299,554	8,188,408	6,534,632	8,233,319	8,283,319	8,563,319
Property Insurance	-	6,034	-	6,034	6,034	6,034
Taxes & Special Assessments	-	78,961	-	-	-	-
Permits & Licenses	200	900	1,017	5,520	5,520	5,520
<b>TOTAL</b>	<b>\$ 7,450,122</b>	<b>\$ 9,340,917</b>	<b>\$ 7,728,981</b>	<b>\$ 9,345,128</b>	<b>\$ 9,395,128</b>	<b>\$ 9,780,128</b>

**Debt & Other Financing**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	26,173	8,000	8,000	11,500	11,500	11,500
<b>TOTAL</b>	<b>\$ 26,173</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 11,500</b>	<b>\$ 11,500</b>	<b>\$ 11,500</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	38,090	49,580	38,090	38,090	38,090	38,090
ID Charge From Insurance	8,270	31,949	31,949	31,949	30,487	30,487
ID Charge From Workers Comp	5,911	8,077	8,077	8,077	8,321	8,321
ID Charge From Parking	698	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 52,969</b>	<b>\$ 89,606</b>	<b>\$ 78,116</b>	<b>\$ 78,116</b>	<b>\$ 76,898</b>	<b>\$ 76,898</b>

Community Development Division

Function: Planning & Development

Line Item Detail

Agency Primary Fund: General

Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Municipal Court	-	-	-	(91,233)	(91,233)	(91,233)
ID Billing To CDBG	-	(91,233)	(91,233)	-	-	-
ID Billing To Stormwater	(39,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)
<b>TOTAL</b>	<b>\$ (39,000)</b>	<b>\$ (136,233)</b>	<b>\$ (136,233)</b>	<b>\$ (136,233)</b>	<b>\$ (136,233)</b>	<b>\$ (136,233)</b>

**Community Development Division**

**Function: Planning & Development**

*Position Summary*

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH	20	1.00	66,245	1.00	67,560	1.00	67,560	1.00	67,560
ADMIN ASST	20	1.00	53,266	1.00	54,698	1.00	54,698	1.00	54,698
CHILD CARE ASST COOR	20	1.00	58,936	1.00	53,889	1.00	53,889	1.00	53,889
CHILD CARE PROG SPEC	18	6.00	451,446	6.00	445,132	6.00	445,132	6.00	445,132
CLERK	20	1.00	47,168	1.00	48,104	1.00	48,104	1.00	48,104
COM DEV PROG MGR	18	2.00	189,532	2.00	177,732	2.00	177,732	2.00	177,732
COM DEV SPEC	18	1.00	74,176	1.00	75,657	1.00	75,657	1.00	75,657
COM DEV TECH	20	2.00	102,043	2.00	119,180	2.00	119,180	2.00	119,180
COMM DEV DIV DIR	21	1.00	116,925	1.00	117,096	1.00	117,096	1.00	117,096
COMM DEV GRTS SUPV	18	1.00	96,786	1.00	104,568	1.00	104,568	1.00	104,568
COMM DEV SPEC	18	3.00	190,633	3.00	204,276	3.00	204,276	3.00	204,276
COMM SERVS SPEC	18	4.00	264,274	4.00	270,281	4.00	270,281	4.00	270,281
CUSTODIAL WKR	16	1.00	53,345	1.00	54,825	1.00	54,825	1.00	54,825
GRANTS ADMIN	18	5.50	416,943	5.50	392,613	5.50	392,613	5.50	392,613
HSG INIT SPEC	18	1.00	65,876	1.00	67,192	1.00	67,192	1.00	67,192
HSG REHAB SPEC	18	2.00	161,314	2.00	163,802	2.00	163,802	2.00	163,802
PLANNER	18	-	-	-	-	1.00	73,454	1.00	36,954
PROG ASST	20	4.00	222,006	4.00	224,424	3.00	176,349	3.00	176,349
S.C. VOLUNTEER COORD	20	1.00	51,164	1.00	54,193	1.00	54,193	1.00	54,193
SENIOR CTR DIR	18	1.00	97,374	1.00	99,319	1.00	99,319	1.00	99,319
SR CTR PROG COORD	18	1.00	56,601	1.00	59,661	1.00	59,661	1.00	59,661
<b>TOTAL</b>		<b>40.50</b>	<b>\$ 2,836,053</b>	<b>40.50</b>	<b>\$ 2,854,201</b>	<b>40.50</b>	<b>\$ 2,879,580</b>	<b>40.50</b>	<b>\$ 2,843,080</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Debt Service

---

## *Agency Overview*

### Agency Overview

The agency accounts for Citywide appropriations that support general obligation loan authorization principal and interest payments for the City other than TID or enterprise debt. All general obligation notes and bonds payable are backed by the full faith and credit of the City. Notes and bonds in the governmental funds will be retired by future property tax levies or tax increments accumulated by the debt service fund. General obligation long-term debt comprises the largest share of outstanding debt to the City.

The 2018 appropriation for all general obligation borrowing of \$144.6 million is \$25.9 million less than the 2017 appropriation. The General Fund general obligation debt service for 2018 is \$39,773,506 in principal and \$7,465,604 in interest for a total of \$47,239,110.

As a result of the annual debt review by rating agencies, the City has a Aaa bond rating, the highest quality rating available with Moody's Investors Services.

The debt service fund has advanced amounts to various enterprise funds and component units to fund the repayment of long-term liabilities. Repayment schedules have been established and interest is being charged based on the repayment schedules.

The City of Madison has established a policy to remove from the Capital Budget those items with a useful life of less than the repayment term of General Obligation debt (usually ten years). Those items should be considered in the Operating Budget under MGO 4.02(6)(c)(3).

In December 2012, the Common Council created MGO 4.17 to prohibit the use of unused balances in the debt service fund for operating expenses. The Ordinance states: "In any year when general debt reserves are applied to reduce general fund debt service, an amount at least equal to the general debt reserves applied must be directly appropriated from the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds (2/3) of all members during approval of the budget, votes to do otherwise."

Under Wisconsin State Statutes, the outstanding general obligation long-term debt of a municipality may not exceed 5% of the equalized property value of all taxable property within the city's jurisdiction. At the end of 2016, applicable debt of the City totaled \$410.6 million or 33.4% of the maximum legal limit of \$1,230 million.

Revenue bonds are payable only from revenues derived from the operation of the responsible fund. This agency does not include revenue obligations for the enterprise operations of the Water Utility or the Sewer Utility. Revenue obligations of the City's enterprise operations are provided in the respective budgets for these funds.

### 2018 Budget Highlights

The 2018 Executive Budget includes funding for:

- o The General Fund general obligation debt service of \$39,773,506 in principal and \$7,465,604 in interest for a total of \$47,239,110.
- o A \$1.5 million increase from 2017 levels in Direct Appropriation to Capital Projects (see Miscellaneous Appropriations) due to additional levy limit associated with reoffering premium on the 2017 debt issues.

## Debt Service

Function: Debt Service

### Budget Overview

#### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive
<b>Revenue</b>					
Debt Service	(70,835,431)	(78,488,643)	(78,488,643)	(78,488,643)	(85,121,477)
<b>Total Revenue</b>	<b>\$ (70,835,431)</b>	<b>\$ (78,488,643)</b>	<b>\$ (78,488,643)</b>	<b>\$ (78,488,643)</b>	<b>\$ (85,121,477)</b>
<b>Expense</b>					
Debt Service	70,835,431	78,488,643	78,488,643	78,488,643	85,121,477
<b>Total Expense</b>	<b>\$ 70,835,431</b>	<b>\$ 78,488,643</b>	<b>\$ 78,488,643</b>	<b>\$ 78,488,643</b>	<b>\$ 85,121,477</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

#### Budget by Fund & Major

Fund: Debt Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive
<b>Revenue</b>					
Intergovernmental Revenues	(398,744)	(468,274)	(468,274)	(468,274)	(323,531)
Investments & Contributions	(444,824)	(350,000)	(350,000)	(350,000)	(350,000)
Other Finance Source	(15,556,842)	-	-	-	-
Transfer In	(54,435,022)	(77,670,369)	(77,670,369)	(77,670,369)	(84,447,946)
<b>Total Revenue</b>	<b>\$ (70,835,431)</b>	<b>\$ (78,488,643)</b>	<b>\$ (78,488,643)</b>	<b>\$ (78,488,643)</b>	<b>\$ (85,121,477)</b>
<b>Expense</b>					
Purchased Services	108,278	-	-	-	-
Debt & Other Financing	70,727,154	78,488,643	78,488,643	78,488,643	85,121,477
<b>Total Expense</b>	<b>\$ 70,835,431</b>	<b>\$ 78,488,643</b>	<b>\$ 78,488,643</b>	<b>\$ 78,488,643</b>	<b>\$ 85,121,477</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Debt Service

Function: Debt Service

## Service Overview

### Service: Debt Service

#### Service Description

This service accounts for the interest and principal costs and payments of the general obligation notes and bonds issued by the City to fund capital projects other than TID or enterprise debt.

#### 2018 Planned Activities

- Details of the projects funded by the Debt Service Fund are included in the 2018 Executive Capital Budget.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive
Revenue	(70,835,431)	(78,488,643)	(78,488,643)	(78,488,643)	(85,121,477)
Expense	70,835,431	78,488,643	78,488,643	78,488,643	85,121,477
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# Debt Service

Function: Debt Service

## Line Item Detail

Agency Primary Fund: Debt Service

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive
Federal Revenues Operating	(398,744)	(468,274)	(468,274)	(468,274)	(323,531)
<b>TOTAL</b>	<b>\$ (398,744)</b>	<b>\$ (468,274)</b>	<b>\$ (468,274)</b>	<b>\$ (468,274)</b>	<b>\$ (323,531)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive
Interest	(444,824)	(350,000)	(350,000)	(350,000)	(350,000)
<b>TOTAL</b>	<b>\$ (444,824)</b>	<b>\$ (350,000)</b>	<b>\$ (350,000)</b>	<b>\$ (350,000)</b>	<b>\$ (350,000)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive
General Obligation Bond Issue	(10,610,599)	-	-	-	-
Premium On Bonds Sold	(4,946,243)	-	-	-	-
<b>TOTAL</b>	<b>\$ (15,556,842)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive
Transfer In From General	(40,476,749)	(44,321,038)	(44,321,038)	(44,321,038)	(47,239,110)
Transfer In From Library	(2,720,545)	(2,722,768)	(2,722,768)	(2,722,768)	(2,648,112)
Transfer In From CDBG	(10,039)	(10,520)	(10,520)	(10,520)	(11,041)
Transfer In From Loans	(50,000)	-	-	-	-
Transfer In From Other Restrict	(134,727)	(20,604,289)	(20,604,289)	(20,604,289)	(23,053,763)
Transfer In From Impact Fees	(418,386)	(402,201)	(402,201)	(402,201)	(319,534)
Transfer In From Capital	(1,455,413)	-	-	-	-
Transfer In From Special Asses	(261,975)	(257,975)	(257,975)	(257,975)	(251,976)
Transfer In From Tax Increment	(8,894,470)	(9,186,201)	(9,186,201)	(9,186,201)	(10,741,264)
Transfer In From Stormwater	(1,960)	-	-	-	-
Transfer In From Public Health	(10,758)	(165,377)	(165,377)	(165,377)	(183,146)
<b>TOTAL</b>	<b>\$ (54,435,022)</b>	<b>\$ (77,670,369)</b>	<b>\$ (77,670,369)</b>	<b>\$ (77,670,369)</b>	<b>\$ (84,447,946)</b>

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive
Financial Actuary Services	45,000	-	-	-	-
Audit Services	2,000	-	-	-	-
Legal Services	61,278	-	-	-	-
<b>TOTAL</b>	<b>\$ 108,278</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Debt & Other Financing

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive
Principal	59,089,249	65,675,000	65,675,000	65,675,000	70,985,000
Interest	10,668,213	12,803,643	12,803,643	12,803,643	14,126,477
Bond Notes Issuance Services	342,296	-	-	-	-
Paying Agent Services	10,450	10,000	10,000	10,000	10,000
Fund Balance Generated	616,946	-	-	-	-
<b>TOTAL</b>	<b>\$ 70,727,154</b>	<b>\$ 78,488,643</b>	<b>\$ 78,488,643</b>	<b>\$ 78,488,643</b>	<b>\$ 85,121,477</b>

# Economic Development Division

---

## *Agency Overview*

### Agency Mission

The mission of the Economic Development Division is to promote the economic growth and competitiveness of the City of Madison to maintain and enhance the City's fiscal sustainability, job base, and business environment and to foster prosperity and ensure it is broadly shared.

### Agency Overview

The Agency is responsible for real estate transactions and financial and technical assistance to businesses. The goal of the Economic Development Division is management of City real estate projects and expansion of economic development initiatives. To achieve this goal, the Economic Development Division will improve business assistance programs, and increase the number of real estate projects.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- o Blight studies and appraisal services (\$10,000).
- o Reduced budgeted salary savings based on prior year vacancy trends (\$159,000).
- o Holding costs, added by Finance Committee Operating Budget Amendment #8, for city-owned property in the Owl Creek neighborhood; funded by General Land Acquisition Fund (\$30,000).

# Economic Development Division

Function: Planning & Development

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Office Of Real Estate Services	(443,559)	(9,834)	(526,320)	(407,013)	(407,013)	(437,013)
<b>Total Revenue</b>	<b>\$ (443,559)</b>	<b>\$ (9,834)</b>	<b>\$ (526,320)</b>	<b>\$ (407,013)</b>	<b>\$ (407,013)</b>	<b>\$ (437,013)</b>
<b>Expense</b>						
Office Of Business Resources	497,767	688,461	649,273	686,223	665,312	665,312
Office Of Real Estate Services	988,480	730,853	1,178,903	1,147,046	1,324,776	1,354,776
<b>Total Expense</b>	<b>\$ 1,486,247</b>	<b>\$ 1,419,314</b>	<b>\$ 1,828,176</b>	<b>\$ 1,833,269</b>	<b>\$ 1,990,088</b>	<b>\$ 2,020,088</b>
<b>Net General Fund</b>	<b>\$ 1,042,689</b>	<b>\$ 1,409,480</b>	<b>\$ 1,301,856</b>	<b>\$ 1,426,256</b>	<b>\$ 1,583,075</b>	<b>\$ 1,583,075</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
<b>Expense</b>						
Salaries	731,105	977,720	906,818	1,012,466	1,171,033	1,171,033
Benefits	190,822	278,426	265,325	260,456	260,027	260,027
Supplies	10,626	17,900	17,928	10,500	10,500	10,500
Purchased Services	49,013	68,700	45,051	76,100	76,100	106,100
Inter Departmental Charges	61,124	66,734	66,734	66,734	65,415	65,415
<b>Total Expense</b>	<b>\$ 1,042,689</b>	<b>\$ 1,409,480</b>	<b>\$ 1,301,856</b>	<b>\$ 1,426,256</b>	<b>\$ 1,583,075</b>	<b>\$ 1,613,075</b>
<b>Net General Fund</b>	<b>\$ 1,042,689</b>	<b>\$ 1,409,480</b>	<b>\$ 1,301,856</b>	<b>\$ 1,426,256</b>	<b>\$ 1,583,075</b>	<b>\$ 1,583,075</b>

Fund: Loans

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(27,004)	(9,834)	(495,438)	(367,000)	(367,000)	(367,000)
Investments & Contributions	(27,721)	-	(30,883)	(40,013)	(40,013)	(40,013)
Other Finance Source	(388,834)	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ (443,559)</b>	<b>\$ (9,834)</b>	<b>\$ (526,320)</b>	<b>\$ (407,013)</b>	<b>\$ (407,013)</b>	<b>\$ (407,013)</b>
<b>Expense</b>						
Salaries	11,566	7,259	7,966	12,013	12,013	12,013
Benefits	3,325	2,575	3,260	-	-	-
Purchased Services	428,667	-	515,094	395,000	395,000	395,000
<b>Total Expense</b>	<b>\$ 443,558</b>	<b>\$ 9,834</b>	<b>\$ 526,320</b>	<b>\$ 407,013</b>	<b>\$ 407,013</b>	<b>\$ 407,013</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Service Overview

**Service: Office Of Business Resources**

Service Description

This service helps businesses locate, open, or expand within the City of Madison by directing businesses toward financial and technical assistance programs available through the City and other sources. This service also guides businesses through City permitting and approval processes, facilitates appropriate space for business development through participation in City land use planning efforts, and maintains and provides demographic/community information to businesses. The goal of this service is to be a point of contact for all businesses, assist in economic development programs and initiatives, and to grow the local economy.

2018 Planned Activities

- Provide an initial response to all business and developer inquiries within 24-hours, with needed follow-up in a timely manner.
- Continue to proactively visit current businesses to develop working relationships and discuss what the City can do to help, especially in terms of business retention and expansion.
- Actively manage City programs funded through the Capital Budget, including the Healthy Retail Access Program, Cooperative Enterprise Development Fund, and Entrepreneurship and Small Business Development Resource Fund.
- Actively manage City projects to include meeting progress goals for Madison Public Market construction, work on Priority 1 projects outlined in the Connect Madison economic strategy, and timely completion of the former Oscar Mayer property reuse plan.
- License and manage food carts and sidewalk cafés.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	497,767	688,461	649,273	686,223	665,312	665,312
<b>Net Service Budget</b>	<b>\$ 497,767</b>	<b>\$ 688,461</b>	<b>\$ 649,273</b>	<b>\$ 686,223</b>	<b>\$ 665,312</b>	<b>\$ 665,312</b>

**Service: Office Of Real Estate Services**

Service Description

This service is responsible for all real estate transactions taken by the City. Specific activities include administering the Tax Increment Financing (TIF) program, managing all City leases, expediting implementation of redevelopment activities, providing relocation assistance to persons displaced by City acquisitions, recording City lands and selling surplus properties in concert with neighborhood sale criteria, and evaluating and protecting City land title through numerous permitting, appraisal, and authorization procedures.

2018 Planned Activities

- Timely and accurate management of over 400 real estate projects, including property acquisitions, easements, encroachment agreements, and leases.
- Active marketing of the sale of City-owned property within the Center for Industry & Commerce and the BioAg Gateway.
- Monitoring maintenance of City-owned real estate holdings.
- Implementation of the 2018 TIF Work Plan, which will likely include underwriting TIF projects and the implementation of new TIF Districts.
- Participation in the timely completion of a reuse plan for the former Oscar Mayer property.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(443,559)	(9,834)	(526,320)	(407,013)	(407,013)	(437,013)
Expense	988,480	730,853	1,178,903	1,147,046	1,324,776	1,354,776
<b>Net Service Budget</b>	<b>\$ 544,922</b>	<b>\$ 721,019</b>	<b>\$ 652,583</b>	<b>\$ 740,033</b>	<b>\$ 917,763</b>	<b>\$ 917,763</b>

# Economic Development Division

Function: Planning & Development

## Line Item Detail

Agency Primary Fund: General

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	702,454	1,167,089	890,916	1,201,835	1,201,835	1,201,835
Salary Savings	-	(208,567)	-	(208,567)	(50,000)	(50,000)
Premium Pay	32	17,090	75	17,090	17,090	17,090
Compensated Absence	4,678	-	13,800	-	-	-
Hourly Wages	22,974	-	1,575	-	-	-
Overtime Wages Permanent	966	2,108	452	2,108	2,108	2,108
<b>TOTAL</b>	<b>\$ 731,105</b>	<b>\$ 977,720</b>	<b>\$ 906,818</b>	<b>\$ 1,012,466</b>	<b>\$ 1,171,033</b>	<b>\$ 1,171,033</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	19,080	-	56,595	-	-	-
Health Insurance Benefit	67,902	108,533	72,858	84,858	85,795	85,795
Wage Insurance Benefit	1,933	2,087	2,062	2,250	2,250	2,250
WRS	47,275	76,610	60,619	80,052	78,875	78,875
FICA Medicare Benefits	54,632	88,797	69,111	91,474	91,285	91,285
Moving Expenses	-	-	2,286	-	-	-
Post Employment Health Plans	-	2,399	1,795	1,822	1,822	1,822
<b>TOTAL</b>	<b>\$ 190,822</b>	<b>\$ 278,426</b>	<b>\$ 265,325</b>	<b>\$ 260,456</b>	<b>\$ 260,027</b>	<b>\$ 260,027</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	-	-	1,819	-	-	-
Office Supplies	5,829	3,500	5,829	3,500	3,500	3,500
Copy Printing Supplies	1,710	5,000	1,647	2,500	2,500	2,500
Furniture	98	3,500	-	1,000	1,000	1,000
Hardware Supplies	201	1,000	4,643	1,000	1,000	1,000
Software Lic & Supplies	-	-	1,298	-	-	-
Postage	2,788	4,500	2,692	2,500	2,500	2,500
Books & Subscriptions	-	400	-	-	-	-
<b>TOTAL</b>	<b>\$ 10,626</b>	<b>\$ 17,900</b>	<b>\$ 17,928</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Stormwater	216	500	179	500	500	500
Telephone	1,460	2,500	4,025	2,500	2,500	2,500
Cellular Telephone	253	600	259	300	300	300
Facility Rental	-	500	-	-	-	-
Comm Device Mntc	-	500	-	-	-	-
Recruitment	9,340	3,000	2,956	500	500	500
Mileage	1,618	1,300	1,291	500	500	500
Conferences & Training	13,972	30,000	13,972	22,500	22,500	22,500
Memberships	2,405	4,000	2,370	2,500	2,500	2,500
Appraisal Services	2,300	-	-	-	-	-
Storage Services	-	2,500	-	2,500	2,500	2,500
Mortgage & Title Services	6,650	6,000	7,000	12,000	12,000	12,000
Management Services	-	4,300	-	4,300	4,300	4,300
Consulting Services	-	-	-	10,000	10,000	10,000
Advertising Services	7,875	10,000	10,000	10,000	10,000	10,000
Other Services & Expenses	2,924	3,000	3,000	8,000	8,000	38,000
<b>TOTAL</b>	<b>\$ 49,013</b>	<b>\$ 68,700</b>	<b>\$ 45,051</b>	<b>\$ 76,100</b>	<b>\$ 76,100</b>	<b>\$ 106,100</b>

**Economic Development Division**

**Function: Planning & Development**

*Line Item Detail*

**Agency Primary Fund: General**

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	54,539	59,539	59,539	59,539	59,539	59,539
ID Charge From Insurance	4,472	5,957	5,957	5,957	4,639	4,639
ID Charge From Workers Comp	2,113	1,238	1,238	1,238	1,237	1,237
<b>TOTAL</b>	<b>\$ 61,124</b>	<b>\$ 66,734</b>	<b>\$ 66,734</b>	<b>\$ 66,734</b>	<b>\$ 65,415</b>	<b>\$ 65,415</b>

**Economic Development Division**

**Function: Planning & Development**

*Position Summary*

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
BUSINESS DEV SPEC	18	2.00	146,926	2.00	166,995	2.00	166,995	2.00	166,995
CLERK	20	0.60	40,467	0.60	24,611	0.60	24,611	0.60	24,611
COM DEV PROJ MGR	18	1.00	92,158	1.00	95,991	1.00	95,991	1.00	95,991
ECON DEV DIV DIR	21	1.00	117,030	1.00	117,201	1.00	117,201	1.00	117,201
ECON DEV SPEC	18	1.00	89,128	1.00	78,889	1.00	78,889	1.00	78,889
PLANNER	18	1.00	82,952	1.00	104,928	1.00	104,928	1.00	104,928
PROG ASST	17	1.00	56,252	1.00	57,376	1.00	57,376	1.00	57,376
REAL ESTATE AGENT	18	6.00	461,110	6.00	486,242	6.00	486,242	6.00	486,242
REAL ESTATE DEV SPEC	18	1.00	95,275	1.00	98,443	1.00	98,443	1.00	98,443
REAL ESTATE SUPERV	18	1.00	82,952	1.00	84,609	1.00	84,609	1.00	84,609
ST VENDING MONITOR	16	0.50	26,782	0.50	27,148	0.50	27,148	0.50	27,148
STR VENDING COORD	16	1.00	66,301	1.00	56,705	1.00	56,705	1.00	56,705
<b>TOTAL</b>		<b>17.10</b>	<b>\$ 1,357,333</b>	<b>17.10</b>	<b>\$ 1,399,137</b>	<b>17.10</b>	<b>\$ 1,399,137</b>	<b>17.10</b>	<b>\$ 1,399,137</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Employee Assistance Program

---

## *Agency Overview*

### Agency Mission

The mission of the Employee Assistance Program is to provide free, confidential services to help prevent or resolve personal, family, and workplace problems affecting employee well-being and job performance.

### Agency Overview

The Agency offers confidential assistance through external and internal staff to provide coverage and resources for current and retired City of Madison employees, families of employees, and significant others of employees at no charge for use of services. Services provided by the agency include, but are not limited to, critical incident stress management services, consultation services for managers and union stewards, and ongoing education and training. The goal of the agency is to collaborate with other City agencies, insurance providers, and the external EAP provider to improve service delivery.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- The EAP service provider contract to reflect current utilization trends (\$36,500); EAP reduced its purchased services budget by \$11,000 and added approximately \$5,000 to supplies to better reflect agency demands.



# Employee Assistance Program

Function: Administration

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue						
Expense						
EAP Services	330,652	344,591	339,527	357,005	357,341	357,341
<b>Total Expense</b>	<b>\$ 330,652</b>	<b>\$ 344,591</b>	<b>\$ 339,527</b>	<b>\$ 357,005</b>	<b>\$ 357,341</b>	<b>\$ 357,341</b>
<b>Net General Fund</b>	<b>\$ 330,652</b>	<b>\$ 344,591</b>	<b>\$ 339,527</b>	<b>\$ 357,005</b>	<b>\$ 357,341</b>	<b>\$ 357,341</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue						
Expense						
Salaries	174,544	213,504	202,020	222,025	222,025	222,025
Benefits	49,304	61,151	69,214	71,473	71,658	71,658
Supplies	12,973	3,377	3,401	8,029	8,029	8,029
Purchased Services	93,831	66,060	64,393	54,979	54,979	54,979
Inter Departmental Charges	-	499	499	499	650	650
<b>Total Expense</b>	<b>\$ 330,652</b>	<b>\$ 344,591</b>	<b>\$ 339,527</b>	<b>\$ 357,005</b>	<b>\$ 357,341</b>	<b>\$ 357,341</b>
<b>Net General Fund</b>	<b>\$ 330,652</b>	<b>\$ 344,591</b>	<b>\$ 339,527</b>	<b>\$ 357,005</b>	<b>\$ 357,341</b>	<b>\$ 357,341</b>

# Employee Assistance Program

Function: Administration

## Service Overview

### Service: EAP Services

#### Service Description

This service provides 24-hour professional and confidential assistance, information, resource referral, and support. EAP provides a variety of services, including but not limited to critical incident stress management services, consultation services for supervisors and union stewards, ongoing education and training, and supervision of Madison Police Officer Peer Support Team and an EAP Facilitator Network. The goals of this service are to increase employee productivity, attendance, and overall well-being, encourage a culture of wellness and prevention among Madison's First Responders, and provide equitable access to EAP service for city staff.

#### 2018 Planned Activities

- Establish a support group for city employees who are caregivers and develop a training related to coping strategies and work/life balance related to the role of caregiver.
- Collaborate with MPD training staff to deliver officer wellness and prevention-related training.
- Continued work with MFD on drafting policy, program outline, and orientation training for Peer Support Program and a Suicide Prevention Training.
- Collaborate with HR's Employee Development & Organizational Effectiveness team on Well Wisconsin initiatives and to roll out Suicide Prevention Training and Trauma-Informed Leadership Training.
- Coordinate satellite offices at city agencies on a part-time but consistent basis.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	330,652	344,591	339,527	357,005	357,341	357,341
<b>Net Service Budget</b>	<b>\$ 330,652</b>	<b>\$ 344,591</b>	<b>\$ 339,527</b>	<b>\$ 357,005</b>	<b>\$ 357,341</b>	<b>\$ 357,341</b>

# Employee Assistance Program

Function: Administration

## Line Item Detail

Agency Primary Fund: General

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	167,021	211,341	202,020	213,433	213,433	213,433
Pending Personnel	-	-	-	8,592	8,592	8,592
Compensated Absence	7,523	-	-	-	-	-
Overtime Wages Permanent	-	2,163	-	-	-	-
<b>TOTAL</b>	<b>\$ 174,544</b>	<b>\$ 213,504</b>	<b>\$ 202,020</b>	<b>\$ 222,025</b>	<b>\$ 222,025</b>	<b>\$ 222,025</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Health Insurance Benefit	24,960	30,504	40,457	40,458	40,935	40,935
Wage Insurance Benefit	270	304	408	408	408	408
WRS	11,051	14,371	13,773	14,513	14,299	14,299
FICA Medicare Benefits	13,024	15,972	14,577	16,094	16,016	16,016
<b>TOTAL</b>	<b>\$ 49,304</b>	<b>\$ 61,151</b>	<b>\$ 69,214</b>	<b>\$ 71,473</b>	<b>\$ 71,658</b>	<b>\$ 71,658</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	-	-	543	-	-	-
Office Supplies	1,225	877	354	429	429	429
Copy Printing Supplies	610	1,400	380	1,700	1,700	1,700
Furniture	4,770	200	-	-	-	-
Hardware Supplies	4,653	-	-	1,400	1,400	1,400
Postage	684	400	638	2,300	2,300	2,300
Program Supplies	488	-	1,180	1,300	1,300	1,300
Books & Subscriptions	398	500	308	100	100	100
Work Supplies	-	-	-	700	700	700
Food And Beverage	144	-	-	100	100	100
<b>TOTAL</b>	<b>\$ 12,973</b>	<b>\$ 3,377</b>	<b>\$ 3,401</b>	<b>\$ 8,029</b>	<b>\$ 8,029</b>	<b>\$ 8,029</b>

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	414	235	309	400	400	400
Cellular Telephone	180	480	480	650	650	650
Facility Rental	6,101	7,459	7,459	5,829	5,829	5,829
Custodial Bldg Use Charges	-	-	-	1,800	1,800	1,800
Office Equipment Repair	-	400	-	-	-	-
System & Software Mntc	8,488	2,955	2,955	3,100	3,100	3,100
Mileage	154	2,000	379	400	400	400
Conferences & Training	7,339	5,000	5,000	5,000	5,000	5,000
Memberships	270	590	870	600	600	600
Consulting Services	-	45,816	45,816	36,500	36,500	36,500
Printing Services	-	900	900	-	-	-
Other Services & Expenses	70,885	-	-	-	-	-
Permits & Licenses	-	225	225	700	700	700
<b>TOTAL</b>	<b>\$ 93,831</b>	<b>\$ 66,060</b>	<b>\$ 64,393</b>	<b>\$ 54,979</b>	<b>\$ 54,979</b>	<b>\$ 54,979</b>

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Insurance	-	499	499	499	515	515
ID Charge From Workers Comp	-	-	-	-	135	135
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 499</b>	<b>\$ 499</b>	<b>\$ 499</b>	<b>\$ 650</b>	<b>\$ 650</b>

# Employee Assistance Program

Function: Administration

*Position Summary*

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
EAP PROG ADMIN	18	1.00	92,158	1.00	95,991	1.00	95,991	1.00	95,991
EMP ASST SPEC	18	1.00	64,506	1.00	61,673	1.00	61,673	1.00	61,673
PROG ASST	17	1.00	54,677	1.00	55,769	1.00	55,769	1.00	55,769
<b>TOTAL</b>		<b>3.00</b>	<b>\$ 211,341</b>	<b>3.00</b>	<b>\$ 213,432</b>	<b>3.00</b>	<b>\$ 213,432</b>	<b>3.00</b>	<b>\$ 213,432</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Engineering Division

---

## *Agency Overview*

### Agency Mission

The mission of the Engineering Division is to provide a variety of Public Works services to the City's residents and visitors in a fair and consistent manner that encourages public input.

### Agency Overview

The Engineering Division is responsible for: (1) the design, supervision, inspection, and construction of the City's transportation system infrastructure; (2) the construction, maintenance, repair, and energy efficient retrofits to City-owned facilities; and (3) the City surveying and mapping operations.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- o Increased personnel costs based on allocating staff time to capital and utility funded projects (\$390,000).
- o Continued facility lease costs for staff offices during the Madison Municipal Building (MMB) renovation (\$240,000).
- o Increased City County Building (CCB) facility maintenance and custodial charges (\$60,000).
- o Decreased budgeted revenue from billable facilities work based on anticipated trends (\$50,000).
- o Creating an Environmental Sustainability Project Lead funded by the Capital Project Fund through the Sustainability program. This position will support the work of the Sustainable Madison Committee to implement the City's 100% renewable energy goal. This position was added to the budget by Amendment #10 adopted by the Finance Committee.
- o Increased funding for the creation of two additional positions and double-filling one position for oversight and project management of facility projects in the City's capital budget. Costs associated with the positions will be absorbed within Engineering's salary budget by adjusting existing position allocations. These position actions were added to the budget by Amendment #9 adopted by the Finance Committee.

# Engineering Division

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Engineering & Administration	(109,033)	(120,240)	(123,095)	(130,530)	(130,530)	(130,530)
Facilities Operations & Mntc	(298,438)	(321,220)	(323,651)	(252,000)	(252,000)	(252,000)
Mapping & Records	(52)	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ (407,523)</b>	<b>\$ (441,460)</b>	<b>\$ (446,746)</b>	<b>\$ (382,530)</b>	<b>\$ (382,530)</b>	<b>\$ (382,530)</b>
<b>Expense</b>						
Engineering & Administration	3,081,918	3,183,905	2,926,531	3,159,921	3,181,550	3,181,550
Facilities Management	547,990	401,456	556,970	632,836	632,886	632,886
Facilities Operations & Mntc	534,865	854,194	870,058	1,029,905	1,030,911	1,030,911
Mapping & Records	391,462	392,314	436,939	456,847	457,174	457,174
<b>Total Expense</b>	<b>\$ 4,556,234</b>	<b>\$ 4,831,869</b>	<b>\$ 4,790,497</b>	<b>\$ 5,279,509</b>	<b>\$ 5,302,521</b>	<b>\$ 5,302,521</b>
<b>Net General Fund</b>	<b>\$ 4,148,712</b>	<b>\$ 4,390,409</b>	<b>\$ 4,343,751</b>	<b>\$ 4,896,979</b>	<b>\$ 4,919,991</b>	<b>\$ 4,919,991</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(289,830)	(321,220)	(325,492)	(252,000)	(252,000)	(252,000)
Misc Revenue	(102,018)	(120,240)	(120,539)	(130,530)	(130,530)	(130,530)
Transfer In	(15,674)	-	(715)	-	-	-
<b>Total Revenue</b>	<b>\$ (407,523)</b>	<b>\$ (441,460)</b>	<b>\$ (446,746)</b>	<b>\$ (382,530)</b>	<b>\$ (382,530)</b>	<b>\$ (382,530)</b>
<b>Expense</b>						
Salaries	3,457,838	3,360,308	3,565,125	3,750,052	3,750,052	3,750,052
Benefits	1,162,493	1,450,198	1,262,585	1,582,683	1,584,848	1,584,848
Supplies	364,261	322,560	295,888	321,480	321,480	321,480
Purchased Services	638,386	820,544	788,640	815,913	875,726	875,726
Inter Departmental Charges	472,364	411,633	411,633	408,135	369,169	369,169
Inter Departmental Billing	(1,546,562)	(1,533,374)	(1,533,374)	(1,598,754)	(1,598,754)	(1,598,754)
Transfer Out	7,455	-	-	-	-	-
<b>Total Expense</b>	<b>\$ 4,556,234</b>	<b>\$ 4,831,869</b>	<b>\$ 4,790,497</b>	<b>\$ 5,279,509</b>	<b>\$ 5,302,521</b>	<b>\$ 5,302,521</b>
<b>Net General Fund</b>	<b>\$ 4,148,712</b>	<b>\$ 4,390,409</b>	<b>\$ 4,343,751</b>	<b>\$ 4,896,979</b>	<b>\$ 4,919,991</b>	<b>\$ 4,919,991</b>

# Engineering Division

Function: Public Works & Transportation

## Service Overview

### Service: Engineering & Administration

#### Service Description

This service is responsible for management, contract administration, and administrative support to the Engineering Division's transportation and pedestrian infrastructure projects. This service oversees projects pertaining to: 1) Streets and Bridges, 2) Sidewalks, 3) Bike Paths, and 4) Environmental improvements for remediating soil and groundwater contamination.

#### 2018 Planned Activities

- Upgrade computer software for Engineering and other Public Works agency staff to improve efficiencies in project design and mapping work.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(109,033)	(120,240)	(123,095)	(130,530)	(130,530)	(130,530)
Expense	3,081,918	3,183,905	2,926,531	3,159,921	3,181,550	3,181,550
<b>Net Service Budget</b>	<b>\$ 2,972,885</b>	<b>\$ 3,063,665</b>	<b>\$ 2,803,436</b>	<b>\$ 3,029,391</b>	<b>\$ 3,051,020</b>	<b>\$ 3,051,020</b>

### Service: Facilities Management

#### Service Description

This service is responsible for the design, project management, and construction supervision of remodeling and construction projects for City-owned facilities. The goal of this service is to implement projects that decrease energy use, conserve water, use renewable sources of energy, and provide high quality facilities.

#### 2018 Planned Activities

- Maintain the existing level of service to provide for the development of various capital budget facilities projects.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	547,990	401,456	556,970	632,836	632,886	632,886
<b>Net Service Budget</b>	<b>\$ 547,990</b>	<b>\$ 401,456</b>	<b>\$ 556,970</b>	<b>\$ 632,836</b>	<b>\$ 632,886</b>	<b>\$ 632,886</b>

### Service: Facilities Operations & Maintenance

#### Service Description

This service is responsible for the maintenance and operational oversight of City-owned facilities including: the Madison Municipal Building (MMB), the Fairchild Building, 4 district police stations, the police training center, 13 fire stations, 7 Public Works facilities, the Madison Senior Center, 6 parking ramps, 3 leased facilities, and various storage buildings. The goals of this service are to: 1) improve the operational efficiency of the facilities by implementing energy savings components to the scheduled facility improvements, and 2) optimize municipal investment by increasing the useful life of the City's facilities.

#### 2018 Planned Activities

- Continue preventative maintenance practices and in-house installation of mechanical systems in City facilities.
- Expand the Green Power program to work toward the goal of self-generating 1 Megawatt of energy by 2020.
- Enhance the reporting functionality of the Computerized Maintenance Management System (CMMS).

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(298,438)	(321,220)	(323,651)	(252,000)	(252,000)	(252,000)
Expense	534,865	854,194	870,058	1,029,905	1,030,911	1,030,911
<b>Net Service Budget</b>	<b>\$ 236,427</b>	<b>\$ 532,974</b>	<b>\$ 546,406</b>	<b>\$ 777,905</b>	<b>\$ 778,911</b>	<b>\$ 778,911</b>

*Service Overview*

**Service: Mapping & Records**

Service Description

This service provides oversight for new subdivisions, land divisions, conditional use permits, parking lot plans, applications for building permits, legal land descriptions, mapping and surveying services for land acquisitions, land disposals, street rights-of-way issues, street vacations, and other requested land record services required to support the maintenance, acquisition or disposal of City of Madison real estate. The service also maintains the City's Official Map, Assessors' Parcel Maps, Fire Department Run Maps, Police Sector Maps, storm sewer records, storm water utility records and billings, sanitary sewer records, public land survey monument records and assigns street names and addresses, and conducts aerial imagery projects to provide digital imagery and electronic mapping to both internal and external customers. The goal of this service is to protect the land interests of the City of Madison and to accurately maintain the City's official maps.

2018 Planned Activities

- Update technology hardware and software to support the Mapping and GIS system network.
- Proactively retrieve records from surrounding townships in preparation of annexation to the City of Madison in the coming years.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(52)	-	-	-	-	-
Expense	391,462	392,314	436,939	456,847	457,174	457,174
<b>Net Service Budget</b>	<b>\$ 391,410</b>	<b>\$ 392,314</b>	<b>\$ 436,939</b>	<b>\$ 456,847</b>	<b>\$ 457,174</b>	<b>\$ 457,174</b>



# Engineering Division

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: General

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Recyclables	(2,120)	(1,000)	(1,111)	(2,000)	(2,000)	(2,000)
Facility Rental	(97,124)	-	(1,605)	-	-	-
Reimbursement Of Expense	(190,587)	(320,220)	(322,776)	(250,000)	(250,000)	(250,000)
<b>TOTAL</b>	<b>\$ (289,830)</b>	<b>\$ (321,220)</b>	<b>\$ (325,492)</b>	<b>\$ (252,000)</b>	<b>\$ (252,000)</b>	<b>\$ (252,000)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(102,018)	(120,240)	(120,539)	(130,530)	(130,530)	(130,530)
<b>TOTAL</b>	<b>\$ (102,018)</b>	<b>\$ (120,240)</b>	<b>\$ (120,539)</b>	<b>\$ (130,530)</b>	<b>\$ (130,530)</b>	<b>\$ (130,530)</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Insurance	(15,674)	-	(715)	-	-	-
<b>TOTAL</b>	<b>\$ (15,674)</b>	<b>\$ -</b>	<b>\$ (715)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	3,090,980	5,140,708	3,247,403	3,580,452	3,580,452	3,580,452
Salary Savings	-	(200,000)	-	(200,000)	(200,000)	(200,000)
Salary Reimbursed	-	(1,950,000)	-	-	-	-
Premium Pay	15,136	15,500	14,115	15,500	15,500	15,500
Workers Compensation Wages	8,175	-	701	-	-	-
Compensated Absence	51,125	45,000	39,053	45,000	45,000	45,000
Hourly Wages	144,965	158,200	152,429	158,200	158,200	144,865
Overtime Wages Permanent	142,348	143,200	106,049	143,200	143,200	143,200
Overtime Wages Hourly	4,867	7,700	5,034	7,700	7,700	7,700
Election Officials Wages	240	-	341	-	-	-
<b>TOTAL</b>	<b>\$ 3,457,838</b>	<b>\$ 3,360,308</b>	<b>\$ 3,565,125</b>	<b>\$ 3,750,052</b>	<b>\$ 3,750,052</b>	<b>\$ 3,750,052</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	64,199	65,000	60,527	65,000	65,000	65,000
Benefit Savings	-	(620,000)	-	-	-	-
Health Insurance Benefit	588,771	929,996	641,212	675,510	682,511	682,511
Wage Insurance Benefit	11,527	28,989	13,060	19,918	19,918	19,918
WRS	219,717	475,888	235,081	369,791	366,215	366,215
FICA Medicare Benefits	254,993	529,982	273,697	412,356	411,096	411,096
Licenses & Certifications	1,035	500	480	1,000	1,000	1,000
Post Employment Health Plans	22,249	39,843	38,529	39,108	39,108	39,108
<b>TOTAL</b>	<b>\$ 1,162,493</b>	<b>\$ 1,450,198</b>	<b>\$ 1,262,585</b>	<b>\$ 1,582,683</b>	<b>\$ 1,584,848</b>	<b>\$ 1,584,848</b>

# Engineering Division

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: General

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	6,605	8,910	6,902	8,000	8,000	8,000
Copy Printing Supplies	8,757	8,200	4,423	8,800	8,800	8,800
Furniture	540	2,250	1,674	2,500	2,500	2,500
Hardware Supplies	44,887	15,000	19,929	15,000	15,000	15,000
Software Lic & Supplies	42,308	5,000	15,014	19,220	19,220	19,220
Postage	14,580	13,000	13,000	15,000	15,000	15,000
Books & Subscriptions	1,308	1,500	1,029	1,500	1,500	1,500
Work Supplies	51,762	52,100	42,152	52,100	52,100	52,100
Janitorial Supplies	31,508	25,000	55,000	30,000	30,000	30,000
Safety Supplies	9,234	5,000	5,000	8,000	8,000	8,000
Uniform Clothing Supplies	722	2,600	1,341	750	750	750
Food And Beverage	181	-	-	-	-	-
Building Supplies	19,933	21,600	14,864	25,000	25,000	25,000
Electrical Supplies	29,253	24,600	25,743	25,000	25,000	25,000
HVAC Supplies	49,447	33,740	34,874	50,000	50,000	50,000
Plumbing Supplies	28,821	13,060	15,918	25,000	25,000	25,000
Landscaping Supplies	4,960	16,000	5,604	12,000	12,000	12,000
Trees Shrubs Plants	110	8,000	-	-	-	-
Machinery And Equipment	11,428	11,700	20,662	7,110	7,110	7,110
Equipment Supplies	7,915	55,300	12,758	16,500	16,500	16,500
<b>TOTAL</b>	<b>\$ 364,261</b>	<b>\$ 322,560</b>	<b>\$ 295,888</b>	<b>\$ 321,480</b>	<b>\$ 321,480</b>	<b>\$ 321,480</b>

# Engineering Division

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: General

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	28,347	17,000	14,398	21,730	21,730	21,730
Electricity	111,757	12,190	6,495	30,050	30,050	30,050
Water	9,335	12,130	10,000	12,150	12,150	12,150
Sewer	1,328	160	841	390	390	390
Stormwater	18,175	19,000	17,971	19,590	19,590	19,590
Telephone	4,909	5,243	4,198	5,412	5,412	5,412
Cellular Telephone	8,586	8,584	8,234	10,270	10,270	10,270
Building Improv Repair Maint	27,049	20,000	14,409	25,000	25,000	25,000
Pest Control	6,462	3,775	6,066	6,500	6,500	6,500
Elevator Repair	4,866	4,800	4,800	1,550	1,550	1,550
Facility Rental	-	291,454	291,454	242,870	242,870	242,870
Custodial Bldg Use Charges	37,034	37,494	37,494	37,494	97,307	97,307
Process Fees Recyclables	595	300	851	750	750	750
Grounds Improv Repair Maint	5,443	6,500	6,500	6,500	6,500	6,500
Landscaping	143,052	150,500	123,654	145,000	145,000	145,000
Office Equipment Repair	-	200	-	200	200	200
Equipment Mntc	7,973	5,000	9,986	8,000	8,000	8,000
System & Software Mntc	40,449	44,090	42,375	43,275	43,275	43,275
Vehicle Repair & Mntc	6,420	8,500	3,431	7,500	7,500	7,500
Rental Of Equipment	5,396	3,350	4,601	3,350	3,350	3,350
Street Mntc	527	-	-	-	-	-
Plant In Service Mntc	-	-	3	-	-	-
Recruitment	1,978	500	500	1,000	1,000	1,000
Mileage	17,726	18,000	19,484	18,000	18,000	18,000
Conferences & Training	16,081	10,000	14,634	15,000	15,000	15,000
Memberships	9,916	10,904	8,671	10,911	10,911	10,911
Medical Services	277	600	118	850	850	850
Delivery Freight Charges	496	750	1,098	750	750	750
Storage Services	820	970	907	891	891	891
Mortgage & Title Services	-	-	1,500	-	-	-
Consulting Services	65,274	55,540	55,540	64,040	64,040	64,040
Advertising Services	2,361	2,700	2,561	2,500	2,500	2,500
Inspection Services	4,026	7,500	4,437	5,000	5,000	5,000
Parking Towing Services	50	-	-	-	-	-
Security Services	2,891	320	-	1,750	1,750	1,750
Other Services & Expenses	36,130	55,000	53,813	45,700	45,700	45,700
Taxes & Special Assessments	11,425	6,000	15,691	20,450	20,450	20,450
Permits & Licenses	1,232	1,490	1,928	1,490	1,490	1,490
<b>TOTAL</b>	<b>\$ 638,386</b>	<b>\$ 820,544</b>	<b>\$ 788,640</b>	<b>\$ 815,913</b>	<b>\$ 875,726</b>	<b>\$ 875,726</b>

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	9,837	13,080	13,080	13,080	13,080	13,080
ID Charge From Fleet Services	101,382	46,458	46,458	31,299	31,299	31,299
ID Charge From Landfill	8,316	7,000	7,000	8,400	8,400	8,400
ID Charge From Traffic Eng	4,791	7,437	7,437	4,698	4,698	4,698
ID Charge From Insurance	54,109	38,999	38,999	38,999	54,002	54,002
ID Charge From Workers Comp	140,328	156,659	156,659	156,659	102,690	102,690
ID Charge From Sewer	75,483	70,000	70,000	75,000	75,000	75,000
ID Charge From Stormwater	78,118	72,000	72,000	80,000	80,000	80,000
<b>TOTAL</b>	<b>\$ 472,364</b>	<b>\$ 411,633</b>	<b>\$ 411,633</b>	<b>\$ 408,135</b>	<b>\$ 369,169</b>	<b>\$ 369,169</b>

# Engineering Division

Function: Public Works & Transportation

Line Item Detail

Agency Primary Fund: General

Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Finance	(7,072)	-	-	-	-	-
ID Billing To Human Resources	(33,767)	(33,767)	(33,767)	(33,767)	(33,767)	(33,767)
ID Billing To Information Tec	(37,769)	(969)	(969)	(969)	(969)	(969)
ID Billing To Fire	(278,213)	(278,163)	(278,163)	(278,163)	(278,163)	(278,163)
ID Billing To Police	(533,701)	(536,303)	(536,303)	(611,303)	(611,303)	(611,303)
ID Billing To Public Health	(13,130)	(13,130)	(13,130)	(13,130)	(13,130)	(13,130)
ID Billing To Engineering	(9,837)	(13,080)	(13,080)	(13,080)	(13,080)	(13,080)
ID Billing To Fleet Services	(27,065)	(27,065)	(27,065)	(27,065)	(27,065)	(27,065)
ID Billing To Landfill	(12,274)	(12,468)	(12,468)	(12,468)	(12,468)	(12,468)
ID Billing To Streets	(55,152)	(55,152)	(55,152)	(55,152)	(55,152)	(55,152)
ID Billing To Traffic Eng	(54,540)	(54,539)	(54,539)	(54,539)	(54,539)	(54,539)
ID Billing To Library	(3,537)	(3,537)	(3,537)	(3,537)	(3,537)	(3,537)
ID Billing To Parks	(14,111)	(14,111)	(14,111)	(14,111)	(14,111)	(14,111)
ID Billing To Bldg Inspection	(62,598)	(62,598)	(62,598)	(62,598)	(62,598)	(62,598)
ID Billing To CDBG	(41,703)	(41,703)	(41,703)	(41,703)	(41,703)	(41,703)
ID Billing To Community Dev	(38,090)	(38,090)	(38,090)	(38,090)	(38,090)	(38,090)
ID Billing To Economic Dev	(54,539)	(59,539)	(59,539)	(59,539)	(59,539)	(59,539)
ID Billing To Office Of Dir Pl	(16,245)	(16,245)	(16,245)	(16,245)	(16,245)	(16,245)
ID Billing To Planning	(79,364)	(79,364)	(79,364)	(79,364)	(79,364)	(79,364)
ID Billing To Parking	(37,269)	(37,269)	(37,269)	(37,269)	(37,269)	(37,269)
ID Billing To Sewer	(51,355)	(64,167)	(64,167)	(56,917)	(56,917)	(56,917)
ID Billing To Stormwater	(34,021)	(40,906)	(40,906)	(38,536)	(38,536)	(38,536)
ID Billing To CDA	(51,209)	(51,209)	(51,209)	(51,209)	(51,209)	(51,209)
<b>TOTAL</b>	<b>\$ (1,546,562)</b>	<b>\$ (1,533,374)</b>	<b>\$ (1,533,374)</b>	<b>\$ (1,598,754)</b>	<b>\$ (1,598,754)</b>	<b>\$ (1,598,754)</b>

Transfer Out

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To Grants	7,455	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 7,455</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Engineering Division

# Function: Public Works & Transportation

## Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT	18	2.00	134,143	2.00	119,511	2.00	119,511	2.00	119,511
ADMIN ASST	20	1.00	50,126	1.00	55,530	1.00	55,530	1.00	55,530
ARCHITECT	18	4.00	342,964	4.00	354,262	4.00	354,262	4.00	420,789
ASST CITY ENGINEER	18	2.00	233,696	2.00	238,364	2.00	238,364	2.00	238,364
CCTV INSPEC TECH	15	3.00	173,621	3.00	189,511	3.00	189,511	3.00	189,511
CIVIL TECH	16	1.00	61,092	1.00	62,743	1.00	62,743	1.00	62,743
COMP MAP/GIS COORD	18	1.00	92,906	1.00	103,886	1.00	103,886	1.00	103,886
CONSTRUCT INSP	15	12.00	778,487	12.00	805,749	12.00	805,749	12.00	805,749
CONSTRUCTION MGR	18	3.00	219,679	3.00	239,441	3.00	239,441	3.00	239,441
CUSTODIAL SERV COORD	16	1.00	48,941	1.00	49,912	1.00	49,912	1.00	49,912
CUSTODIAL WKR	16	12.50	639,062	12.50	609,518	12.50	609,518	12.50	609,518
ELECTRICIAN	71	2.00	134,788	2.00	140,411	2.00	140,411	2.00	140,411
ELECTRICIAN FOREPERS	71	1.00	70,124	1.00	75,297	1.00	75,297	1.00	75,297
ENGINEER	18	19.00	1,476,733	19.00	1,576,027	19.00	1,576,027	20.00	1,632,529
ENGINEERING FINANCIAL MAN	18	1.00	101,983	1.00	105,078	1.00	105,078	1.00	105,078
ENGR CITY	21	1.00	146,371	1.00	146,585	1.00	146,585	1.00	146,585
ENGR FIELD AIDE	15	2.00	100,296	2.00	118,805	2.00	118,805	2.00	118,805
ENGR OPER LDWKR	15	2.00	114,612	2.00	127,846	2.00	127,846	2.00	127,846
ENGR PROG SPEC	16	3.00	218,069	3.00	208,855	3.00	208,855	3.00	208,855
ENVRMT SUSTN PRJT LEAD	18	-	-	-	-	-	-	1.00	66,527
FAC/SUS MGR	18	1.00	113,156	1.00	116,583	1.00	116,583	1.00	116,583
HYDROGEOLOGIST	18	0.60	48,928	0.60	51,081	0.60	51,081	0.60	51,081
IT SPEC	18	1.00	74,176	1.00	83,175	1.00	83,175	1.00	83,175
LANDSCAPE ARCHITECT	18	1.00	59,191	1.00	63,193	1.00	63,193	1.00	63,193
MAINT MECH	15	1.00	63,490	1.00	64,758	1.00	64,758	1.00	64,758
MAINT MECH	16	4.00	248,315	4.00	255,352	4.00	255,352	4.00	255,352
PLUMBER	71	1.00	69,049	1.00	70,428	1.00	70,428	1.00	70,428
PRINCIPAL ARCHITECT	18	1.00	89,550	1.00	91,338	1.00	91,338	1.00	91,338
PRINCIPAL ENGR	18	2.00	212,737	2.00	216,987	2.00	216,987	2.00	216,987
PRINICPAL ENGR	18	3.00	338,174	3.00	344,929	3.00	344,929	3.00	344,929
PROG ASST	17	1.00	46,181	1.00	49,644	1.00	49,644	1.00	49,644
PROG ASST	20	4.00	216,140	4.00	217,272	4.00	217,272	5.00	267,272
PW DEV MGR	18	2.00	156,413	2.00	160,520	2.00	160,520	2.00	160,520
S/D MAINT TECH	15	2.00	118,453	2.00	121,895	2.00	121,895	2.00	121,895
SIDEWALK PROG SUPERV	18	1.00	76,888	1.00	80,960	1.00	80,960	1.00	80,960
SSMO	15	11.00	526,482	11.00	544,766	11.00	544,766	11.00	544,766
SURVEYOR	18	2.00	151,953	2.00	155,606	2.00	155,606	2.00	155,606
<b>TOTAL</b>		<b>112.10</b>	<b>\$ 7,746,969</b>	<b>112.10</b>	<b>\$ 8,015,819</b>	<b>112.10</b>	<b>\$ 8,015,819</b>	<b>115.10</b>	<b>\$ 8,255,374</b>

# Finance Department

---

## *Agency Overview*

### Agency Mission

The agency's mission is to enhance the financial health of Madison and serve as the steward of the City's resources through financial information, advice and support to the public, employees, City agencies and policymakers.

### Agency Overview

The agency is responsible for citywide financial services including: general accounting, financial reporting, budgeting, internal audit, risk management, purchasing, payroll, and debt management. The goal of the Finance Department is to provide quality service to City agencies and facilitate processes that contribute to quality financial information for internal and external stakeholders. Major initiatives planned for 2017 include implementing a training program for City staff around recently launched financial software and supporting the implementation of strategic management.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- The continuation of professional services contracts that support various aspects of financial management within the City; contracts include, but are not limited to: \$96,150 for audit services, \$295,000 for ambulance billing, \$60,000 for collection services, and \$16,500 for actuarial services.
- Continued funding for implementation of data management efforts as part of the City's strategic management initiative. Funds in the 2018 budget will be used for a performance management internship program, data visualization tools, and a resident survey.
- Elimination of an Account Clerk position that was previously authorized as a double fill position.

# Finance Department

Function: Administration

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Accounting	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Administrative Support	(157)	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ (15,157)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>
<b>Expense</b>						
Accounting	2,122,529	2,366,670	2,265,812	2,289,241	2,289,939	2,289,939
Administrative Support	563,326	618,267	589,980	640,654	642,982	642,982
Budget & Program Evaluation	661,600	639,945	687,977	746,519	784,426	784,426
Risk Management	49,724	81,926	90,630	78,796	80,694	80,694
<b>Total Expense</b>	<b>\$ 3,397,179</b>	<b>\$ 3,706,808</b>	<b>\$ 3,634,399</b>	<b>\$ 3,755,210</b>	<b>\$ 3,798,041</b>	<b>\$ 3,798,041</b>
<b>Net General Fund</b>	<b>\$ 3,382,022</b>	<b>\$ 3,691,808</b>	<b>\$ 3,619,399</b>	<b>\$ 3,740,210</b>	<b>\$ 3,783,041</b>	<b>\$ 3,783,041</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(157)	-	-	-	-	-
Misc Revenue	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
<b>Total Revenue</b>	<b>\$ (15,157)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>
<b>Expense</b>						
Salaries	2,123,309	2,259,210	2,160,307	2,326,444	2,362,100	2,362,100
Benefits	712,244	733,518	765,013	734,246	736,179	736,179
Supplies	41,744	32,250	55,310	41,798	41,798	41,798
Purchased Services	506,545	659,308	638,222	637,272	650,123	650,123
Debt & Other Financing	-	-	96	-	-	-
Inter Departmental Charges	13,337	22,522	15,450	15,450	7,841	7,841
<b>Total Expense</b>	<b>\$ 3,397,179</b>	<b>\$ 3,706,808</b>	<b>\$ 3,634,399</b>	<b>\$ 3,755,210</b>	<b>\$ 3,798,041</b>	<b>\$ 3,798,041</b>
<b>Net General Fund</b>	<b>\$ 3,382,022</b>	<b>\$ 3,691,808</b>	<b>\$ 3,619,399</b>	<b>\$ 3,740,210</b>	<b>\$ 3,783,041</b>	<b>\$ 3,783,041</b>

*Service Overview*

**Service: Accounting**

Service Description

This service is responsible for overseeing and processing all financial transactions within the City of Madison. Specific functions performed by the service include procuring goods for City departments, processing the biweekly payroll, and preparing the Comprehensive Annual Financial Report. The goal of the service is to provide high quality service to City departments while ensuring financial activity is compliant with Generally Accepted Account Principles.

2018 Planned Activities

- Continue training efforts for City staff regarding functionality of the enterprise wide financial system.
- Oversee a formal month end closing policy and process for the City's financial data; this effort will improve the quality of financial data.
- Improve access for City staff and vendor through implementation of Vendor Self Service and enhancements to Employee Self Service.
- Continue to support improvements to the City's enterprise wide financial system.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Expense	2,122,529	2,366,670	2,265,812	2,289,241	2,289,939	2,289,939
<b>Net Service Budget</b>	<b>\$ 2,107,529</b>	<b>\$ 2,351,670</b>	<b>\$ 2,250,812</b>	<b>\$ 2,274,241</b>	<b>\$ 2,274,939</b>	<b>\$ 2,274,939</b>

**Service: Administrative Support**

Service Description

This service provides clerical and office services to City agencies. In addition to Administrative Support Team staff who are assigned to various City agencies to assist with both special projects and day-to-day operations, a centralized Document Services Unit provides confidential word processing services, as well as software support to City agencies, application conversion, website administration and assistance with agency budget preparation. This Unit develops and prepares newsletters and brochures, complex financial schedules, database management, routine documents, and can provide Braille output of a variety of documents upon request.

2018 Planned Activities

- Support the 2018 Election process by providing staff support to the Clerk's Office.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(157)	-	-	-	-	-
Expense	563,326	618,267	589,980	640,654	642,982	642,982
<b>Net Service Budget</b>	<b>\$ 563,169</b>	<b>\$ 618,267</b>	<b>\$ 589,980</b>	<b>\$ 640,654</b>	<b>\$ 642,982</b>	<b>\$ 642,982</b>



*Service Overview*

**Service: Budget & Program Evaluation**

Service Description

This service is responsible for preparing and monitoring the City's operating and capital budgets. The service also evaluates City programs by performing audits of City operations and analyzing various data sources. The goal of the service is to provide high quality analysis regarding the City's budget and operations and share this information in a transparent and meaningful manner with both internal and external stakeholders.

2018 Planned Activities

- Focus on process improvement efforts as it pertains to the budget publication, Single Audit development, and publication of Finance Committee materials.
- Develop data visualization dashboards allowing residents, policy makers, and agency staff to leverage financial data in the decision making process.
- Work with City agencies to complete a service inventory with the goal of connecting City services with the outcome they impact.
- Develop data action plans to begin collecting data for indicators as outlined in the strategic framework.
- Working with partner agencies formalize policies and procedures pertaining to grant management.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	661,600	639,945	687,977	746,519	784,426	784,426
<b>Net Service Budget</b>	<b>\$ 661,600</b>	<b>\$ 639,945</b>	<b>\$ 687,977</b>	<b>\$ 746,519</b>	<b>\$ 784,426</b>	<b>\$ 784,426</b>

**Service: Risk Management**

Service Description

This service is responsible for administration of the City's general liability, auto liability, property and other miscellaneous insurance programs and acts as the liaison between the City and the Wisconsin Municipal Mutual Insurance Company (WMMIC). Risk Management also monitors the insurance requirements of City contracts and investigates the appropriateness of claims against the City. Risk Management is also responsible for the implementation, administration and continued enhancement of the City Safety and Worker's Compensation programs.

2018 Planned Activities

- Examine business processes in order to transition to a paperless model.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	49,724	81,926	90,630	78,796	80,694	80,694
<b>Net Service Budget</b>	<b>\$ 49,724</b>	<b>\$ 81,926</b>	<b>\$ 90,630</b>	<b>\$ 78,796</b>	<b>\$ 80,694</b>	<b>\$ 80,694</b>

# Finance Department

Function: Administration

## Line Item Detail

Agency Primary Fund: General

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Other Unit of Gov Rev Op	(157)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (157)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
<b>TOTAL</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	2,051,410	2,330,402	2,108,156	2,331,023	2,331,023	2,331,023
Salary Savings	-	(67,850)	-	(67,850)	(67,850)	(67,850)
Salary Reimbursed	-	(41,605)	-	-	-	-
Premium Pay	2	20,263	-	14,927	14,927	14,927
Compensated Absence	17,301	-	19,824	-	-	-
Hourly Wages	25,396	13,000	23,294	43,344	79,000	79,000
Overtime Wages Permanent	28,545	5,000	8,032	5,000	5,000	5,000
Overtime Wages Hourly	160	-	-	-	-	-
Election Officials Wages	495	-	1,002	-	-	-
<b>TOTAL</b>	<b>\$ 2,123,309</b>	<b>\$ 2,259,210</b>	<b>\$ 2,160,307</b>	<b>\$ 2,326,444</b>	<b>\$ 2,362,100</b>	<b>\$ 2,362,100</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	50,123	-	67,868	-	-	-
Health Insurance Benefit	356,694	381,285	374,022	382,557	387,216	387,216
Wage Insurance Benefit	8,732	8,129	9,092	9,201	9,200	9,200
WRS	139,256	158,462	143,760	158,504	156,180	156,180
FICA Medicare Benefits	157,440	174,666	161,485	175,064	174,663	174,663
Post Employment Health Plans	-	10,976	8,787	8,920	8,920	8,920
<b>TOTAL</b>	<b>\$ 712,244</b>	<b>\$ 733,518</b>	<b>\$ 765,013</b>	<b>\$ 734,246</b>	<b>\$ 736,179</b>	<b>\$ 736,179</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	-	-	7,277	-	-	-
Office Supplies	8,202	6,000	4,184	5,400	5,400	5,400
Copy Printing Supplies	11,026	9,500	16,956	8,500	8,500	8,500
Furniture	465	1,600	1,924	5,100	5,100	5,100
Hardware Supplies	4,690	2,000	2,101	3,312	3,312	3,312
Software Lic & Supplies	-	150	7,867	5,600	5,600	5,600
Postage	10,750	9,000	9,993	8,700	8,700	8,700
Books & Subscriptions	2,360	2,500	4,420	3,100	3,100	3,100
Work Supplies	4,193	1,400	588	2,086	2,086	2,086
Safety Supplies	58	100	-	-	-	-
<b>TOTAL</b>	<b>\$ 41,744</b>	<b>\$ 32,250</b>	<b>\$ 55,310</b>	<b>\$ 41,798</b>	<b>\$ 41,798</b>	<b>\$ 41,798</b>

# Finance Department

Function: Administration

## Line Item Detail

Agency Primary Fund: General

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	4,788	5,500	8,314	3,712	3,712	3,712
Custodial Bldg Use Charges	74,820	73,013	73,013	73,013	85,864	85,864
Comm Device Mntc	3,326	3,700	109	3,330	3,330	3,330
Recruitment	1,675	1,500	1,270	750	750	750
Mileage	1,427	300	311	550	550	550
Conferences & Training	20,181	22,200	15,389	28,500	28,500	28,500
Memberships	2,053	5,000	5,164	5,402	5,402	5,402
Financial Actuary Services	9,500	12,500	3,000	16,500	16,500	16,500
Audit Services	89,681	94,245	115,082	96,130	96,130	96,130
Bank Services	15	100	-	100	100	100
Collection Services	39,184	60,000	89,018	60,000	60,000	60,000
Delivery Freight Charges	378	500	308	625	625	625
Storage Services	3,822	3,800	4,656	1,710	1,710	1,710
Management Services	250,602	300,000	300,000	295,000	295,000	295,000
Advertising Services	427	200	-	500	500	500
Printing Services	-	1,200	-	900	900	900
Other Services & Expenses	4,339	75,000	22,589	50,000	50,000	50,000
Circuit Court Fee	-	50	-	50	50	50
Other Insurance	20	-	-	-	-	-
Permits & Licenses	305	500	-	500	500	500
<b>TOTAL</b>	<b>\$ 506,545</b>	<b>\$ 659,308</b>	<b>\$ 638,222</b>	<b>\$ 637,272</b>	<b>\$ 650,123</b>	<b>\$ 650,123</b>

### Debt & Other Financing

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	-	-	96	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 96</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	7,072	7,072	-	-	-	-
ID Charge From Insurance	3,968	12,900	12,900	12,900	5,175	5,175
ID Charge From Workers Comp	2,297	2,550	2,550	2,550	2,666	2,666
<b>TOTAL</b>	<b>\$ 13,337</b>	<b>\$ 22,522</b>	<b>\$ 15,450</b>	<b>\$ 15,450</b>	<b>\$ 7,841</b>	<b>\$ 7,841</b>

**Finance**

**Function: Administration**

*Position Summary*

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT	18	11.00	752,087	11.00	785,376	11.00	785,376	11.00	785,376
ACCT CLERK	20	4.00	208,184	3.00	171,411	3.00	171,411	3.00	171,411
ACCT SERVICES MGR	18	1.00	118,715	1.00	121,930	1.00	121,930	1.00	121,930
ACCT TECH	20	3.00	179,998	3.00	163,629	3.00	163,629	3.00	163,629
ADMIN ANAL	18	4.00	313,000	4.00	326,795	4.00	326,795	4.00	326,795
ADMIN SUPPORT CLK	20	4.00	207,367	4.00	209,077	4.00	209,077	4.00	209,077
BUDGET/PROG EVAL MGR	18	1.00	109,672	1.00	111,863	1.00	111,863	1.00	111,863
BUYER	16	2.00	126,348	2.00	130,375	2.00	130,375	2.00	130,375
DOC SERVS LDWKR	17	1.00	61,306	1.00	62,531	1.00	62,531	1.00	62,531
DOC SERVS SPEC	17	2.00	111,234	2.00	113,456	2.00	113,456	2.00	113,456
FINANCE DIR	21	1.00	154,843	1.00	159,276	1.00	159,276	1.00	159,276
GRANT WRITER	18	1.00	74,176	1.00	75,657	1.00	75,657	1.00	75,657
PRINCIPAL ACCOUNTANT	18	3.00	307,377	3.00	314,003	3.00	314,003	3.00	314,003
PROG ASST	20	2.00	99,820	2.00	105,656	2.00	105,656	2.00	105,656
RISK MANAGER	18	1.00	103,880	1.00	106,966	1.00	106,966	1.00	106,966
SAFETY COORDINATOR	18	1.00	77,098	1.00	78,638	1.00	78,638	1.00	78,638
<b>TOTAL</b>		<b>42.00</b>	<b>\$ 3,005,105</b>	<b>41.00</b>	<b>\$ 3,036,638</b>	<b>41.00</b>	<b>\$ 3,036,638</b>	<b>41.00</b>	<b>\$ 3,036,638</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Fire Department

---

## *Agency Overview*

### Agency Mission

The mission of the Madison Fire Department is to protect life and property from the dangers of fire and major disaster. Through education, prevention and emergency service delivery, the Department provides high-quality services accessible to all members of the community. Cross-training of fire suppression personnel allows the Department to provide premier pre-hospital emergency medical care, extrication, hazardous material release management and water rescue services.

### Agency Overview

The agency is responsible for emergency responses to fires and other disasters, emergency medical services, fire safety education, fire and elevator inspection, and fire investigation. The Department's goal is to ensure quality emergency response services across the City of Madison. To achieve this goal the Agency will seek to maintain necessary daily staffing levels and maximize existing resources through examining inventory control measures.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Maintaining a minimum daily staffing level of 82, which will increase to 86 when Station 14 opens in December 2018. The staffing level assumes both the continuation of creative staffing methods developed by labor and management to optimize personnel resources and an absence level based on future projections and past experience.
- Savings in overtime expected to accrue until Station 14 opens (\$450,000).
- The annual Firefighter attrition recruit class for 20 recruits, beginning in September 2018 (\$570,000). Funding for overtime related to the academy is also included (\$167,000).
- Negotiated contracts between the City and the International Association of Firefighters Local 311 and the Association of Madison Fire Supervisors. The contract calls for a 1% increase to base wages effective the pay period that contains December 1, 2017.
- A reallocation of premium pay (decrease of \$226,000) and leave payouts (increase of \$291,400) based on prior year trends for a net increase of \$65,400.
- Increases in fees for fire permits and inspections (\$284,000).
- Increases in Overtime and Benefits for Special Teams Training added through Finance Committee Operating Budget Amendment #11 (\$55,335).
- Increases to fund the Applicant Recruitment process added through Finance Committee Operating Budget Amendment #13 (\$65,775).

The Adopted Budget includes \$300,000 in anticipated grant and restricted revenues and expenditures:

- The receipt of a SAFER grant for the opening of Station 14. A special academy will be held in January 2018 for 18 recruits to replace staff reassigned to Station 14. The SAFER grant will fund 75% of the salary and benefits for the 18 firefighters for 3 years (\$900,000 in 2018). The total local match for the grant in 2018 is \$365,000. This match offsets a portion of staffing costs for the new positions and will increase in 2019. The Adopted Budget also includes \$140,000 for one-time costs associated with opening Station 14.
- The Community Paramedicine program focusing on educating frequent users of emergency medical services to reduce the number of emergency room visits through proactive care. 2018 is the third year of this program (\$133,000).
- The Dane County and the State of Wisconsin Emergency Management Division HAZMAT Team that provides specialized response to incidents involving hazardous materials (\$174,000).

# Fire Department

Function: Public Safety & Health

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Fire Operations	(683,210)	(567,454)	(823,492)	(669,444)	(1,938,535)	(1,938,535)
Fire Prevention	(1,189,880)	(1,153,345)	(1,260,233)	(1,153,320)	(1,437,319)	(1,437,319)
<b>Total Revenue</b>	<b>\$ (1,873,090)</b>	<b>\$ (1,720,799)</b>	<b>\$ (2,083,725)</b>	<b>\$ (1,822,764)</b>	<b>\$ (3,375,854)</b>	<b>\$ (3,375,854)</b>
<b>Expense</b>						
Fire Operations	49,653,282	49,268,121	51,343,898	50,121,357	51,775,584	51,896,694
Fire Prevention	2,560,375	2,509,980	2,597,194	2,642,826	2,647,024	2,647,024
<b>Total Expense</b>	<b>\$ 52,213,657</b>	<b>\$ 51,778,101</b>	<b>\$ 53,941,092</b>	<b>\$ 52,764,183</b>	<b>\$ 54,422,608</b>	<b>\$ 54,543,718</b>
<b>Net General Fund</b>	<b>\$ 50,340,567</b>	<b>\$ 50,057,302</b>	<b>\$ 51,857,367</b>	<b>\$ 50,941,419</b>	<b>\$ 51,046,754</b>	<b>\$ 51,167,864</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(226,776)	(166,880)	(230,600)	(168,340)	(168,340)	(168,340)
Charges for Services	(242,796)	(136,425)	(212,601)	(247,100)	(247,100)	(247,100)
Licenses & Permits	(1,029,793)	(1,095,620)	(1,095,620)	(1,095,620)	(1,379,619)	(1,379,619)
Investments & Contributions	(21,997)	(20,000)	(26,912)	(5,000)	(5,000)	(5,000)
Misc Revenue	(103,978)	(2,000)	(100,030)	(100)	(100)	(100)
Other Finance Source	(2,435)	-	-	-	-	-
Transfer In	-	-	(10,783)	-	-	-
<b>Total Revenue</b>	<b>\$ (1,627,773)</b>	<b>\$ (1,420,925)</b>	<b>\$ (1,676,546)</b>	<b>\$ (1,516,160)</b>	<b>\$ (1,800,159)</b>	<b>\$ (1,800,159)</b>
<b>Expense</b>						
Salaries	32,710,732	33,294,510	33,976,979	34,197,989	34,054,377	34,124,587
Benefits	12,664,973	11,674,540	13,278,961	11,871,082	11,951,845	11,951,845
Supplies	1,082,455	1,116,194	960,765	1,218,504	1,218,504	1,231,404
Purchased Services	1,248,733	1,388,571	1,311,296	1,410,526	1,410,526	1,448,526
Inter Departmental Charges	4,261,448	3,989,013	3,989,013	3,744,079	3,831,036	3,831,036
Inter Departmental Billing	-	(1,500)	-	(1,500)	(1,500)	(1,500)
Transfer Out	-	16,899	16,899	16,899	382,125	382,125
<b>Total Expense</b>	<b>\$ 51,968,340</b>	<b>\$ 51,478,227</b>	<b>\$ 53,533,912</b>	<b>\$ 52,457,579</b>	<b>\$ 52,846,913</b>	<b>\$ 52,968,023</b>
<b>Net General Fund</b>	<b>\$ 50,340,567</b>	<b>\$ 50,057,302</b>	<b>\$ 51,857,367</b>	<b>\$ 50,941,419</b>	<b>\$ 51,046,754</b>	<b>\$ 51,167,864</b>

Fund: Other Grants

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(23,966)	(67,889)	(325,377)	(225,785)	(1,129,591)	(1,129,591)
Investments & Contributions	-	-	(1,500)	-	-	-
Other Finance Source	(59,085)	(71,899)	(30,254)	(13,599)	(13,658)	(13,658)
Transfer In	-	-	(50,048)	(67,220)	(432,446)	(432,446)
<b>Total Revenue</b>	<b>\$ (83,051)</b>	<b>\$ (139,788)</b>	<b>\$ (407,179)</b>	<b>\$ (306,604)</b>	<b>\$ (1,575,695)</b>	<b>\$ (1,575,695)</b>
<b>Expense</b>						
Salaries	53,321	59,208	197,058	222,887	1,491,982	1,491,982
Benefits	4,850	8,060	47,288	15,210	15,206	15,206
Supplies	-	20,000	92,902	29,567	29,567	29,567
Purchased Services	24,880	52,520	69,933	38,940	38,940	38,940
<b>Total Expense</b>	<b>\$ 83,051</b>	<b>\$ 139,788</b>	<b>\$ 407,179</b>	<b>\$ 306,604</b>	<b>\$ 1,575,695</b>	<b>\$ 1,575,695</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Fire Department

Function: Public Safety & Health

## Budget Overview

Fund: Other Restricted

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(146,982)	(160,086)	-	-	-	-
Investments & Contributions	(3,018)	-	-	-	-	-
Other Finance Source	(12,266)	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ (162,266)</b>	<b>\$ (160,086)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expense</b>						
Salaries	74,940	70,799	-	-	-	-
Benefits	25,177	23,220	-	-	-	-
Supplies	31,885	27,567	-	-	-	-
Purchased Services	30,264	38,500	-	-	-	-
<b>Total Expense</b>	<b>\$ 162,266</b>	<b>\$ 160,086</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Note: State Fire Hazmat funding was moved to the Other Grants Fund in 2017.

# Fire Department

Function: Public Safety & Health

## Service Overview

### Service: Fire Operations

#### Service Description

This service is responsible for emergency responses to: (1) fires, (2) emergency medical care, (3) lake rescue, (4) hazardous materials, and other disaster responses. Specific non-emergency functions include: (1) semi-annual inspections, (2) fire safety education, and (3) participating in community events. The goal of this service is to provide public safety and emergency medical care for the community.

#### 2018 Planned Activities

- Conduct two recruit training academies to train new staff for Station 14 and vacancies due to attrition.
- Implement inventory control measures related to supplies and equipment to reduce waste.
- Review and revise the fee schedule for Fire Prevention revenues which have not been evaluated since 1998.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(683,210)	(567,454)	(823,492)	(669,444)	(1,938,535)	(1,938,535)
Expense	49,653,282	49,268,121	51,343,898	50,121,357	51,775,584	51,896,694
<b>Net Service Budget</b>	<b>\$ 48,970,072</b>	<b>\$ 48,700,667</b>	<b>\$ 50,520,406</b>	<b>\$ 49,451,913</b>	<b>\$ 49,837,049</b>	<b>\$ 49,958,159</b>

### Service: Fire Prevention

#### Service Description

This service provides fire safety education, fire inspection, fire protection engineering, public information, elevator inspection, and fire/arson investigation services. The goal of this service is to create a sense of safety in the community.

#### 2018 Planned Activities

- Implement an educational campaign regarding smoke alarm replacement. A smoke alarm campaign was last done in 2009 when the smoke alarm ordinance was passed.
- Provide all K-3 children with fire safety education through hands-on and interactive educational programs.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(1,189,880)	(1,153,345)	(1,260,233)	(1,153,320)	(1,437,319)	(1,437,319)
Expense	2,560,375	2,509,980	2,597,194	2,642,826	2,647,024	2,647,024
<b>Net Service Budget</b>	<b>\$ 1,370,496</b>	<b>\$ 1,356,635</b>	<b>\$ 1,336,961</b>	<b>\$ 1,489,506</b>	<b>\$ 1,209,705</b>	<b>\$ 1,209,705</b>



# Fire Department

Function: Public Safety & Health

## Line Item Detail

Agency Primary Fund: General

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	(48,180)	(48,180)	(48,900)	(49,140)	(49,140)	(49,140)
State Revenues Operating	(53,234)	(57,700)	(57,700)	(57,700)	(57,700)	(57,700)
Payment for Muni Service	(13,500)	(13,500)	(13,500)	(14,000)	(14,000)	(14,000)
Local Revenues Operating	(50,000)	-	(63,000)	-	-	-
Other Unit of Gov Rev Op	(61,862)	(47,500)	(47,500)	(47,500)	(47,500)	(47,500)
<b>TOTAL</b>	<b>\$ (226,776)</b>	<b>\$ (166,880)</b>	<b>\$ (230,600)</b>	<b>\$ (168,340)</b>	<b>\$ (168,340)</b>	<b>\$ (168,340)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Reproduction Services	(2,426)	(4,400)	(2,600)	(2,100)	(2,100)	(2,100)
Special Duty	(104,093)	(86,000)	(100,000)	(98,000)	(98,000)	(98,000)
Inspect & Reinspect Fees	(10,950)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Reimbursement Of Expense	(125,327)	(36,025)	(100,001)	(137,000)	(137,000)	(137,000)
<b>TOTAL</b>	<b>\$ (242,796)</b>	<b>\$ (136,425)</b>	<b>\$ (212,601)</b>	<b>\$ (247,100)</b>	<b>\$ (247,100)</b>	<b>\$ (247,100)</b>

### Licenses & Permits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Elevator Permits & Inspects	(606,447)	(719,920)	(719,920)	(719,920)	(863,904)	(863,904)
Fire Permits	(423,346)	(375,700)	(375,700)	(375,700)	(515,715)	(515,715)
<b>TOTAL</b>	<b>\$ (1,029,793)</b>	<b>\$ (1,095,620)</b>	<b>\$ (1,095,620)</b>	<b>\$ (1,095,620)</b>	<b>\$ (1,379,619)</b>	<b>\$ (1,379,619)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Contributions & Donations	(21,997)	(20,000)	(26,912)	(5,000)	(5,000)	(5,000)
<b>TOTAL</b>	<b>\$ (21,997)</b>	<b>\$ (20,000)</b>	<b>\$ (26,912)</b>	<b>\$ (5,000)</b>	<b>\$ (5,000)</b>	<b>\$ (5,000)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(103,978)	(2,000)	(100,030)	(100)	(100)	(100)
<b>TOTAL</b>	<b>\$ (103,978)</b>	<b>\$ (2,000)</b>	<b>\$ (100,030)</b>	<b>\$ (100)</b>	<b>\$ (100)</b>	<b>\$ (100)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	(2,435)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (2,435)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Insurance	-	-	(10,783)	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (10,783)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	28,959,409	30,401,265	29,506,847	31,069,837	30,879,532	30,879,532
Salary Savings	-	(581,000)	-	(581,000)	(581,000)	(581,000)
Pending Personnel	-	(84,788)	-	15,100	15,100	85,310
Premium Pay	1,148,597	1,748,828	1,256,899	1,770,369	1,522,857	1,522,857
Workers Compensation Wages	114,091	-	62,605	-	-	-
Compensated Absence	1,195,357	961,393	1,045,690	961,393	1,252,810	1,252,810
Hourly Wages	8,391	7,212	4,741	7,212	10,000	10,000
Overtime Wages Permanent	1,284,886	841,600	2,100,000	955,078	955,078	955,078
Election Officials Wages	-	-	197	-	-	-
<b>TOTAL</b>	<b>\$ 32,710,732</b>	<b>\$ 33,294,510</b>	<b>\$ 33,976,979</b>	<b>\$ 34,197,989</b>	<b>\$ 34,054,377</b>	<b>\$ 34,124,587</b>

# Fire Department

Function: Public Safety & Health

## Line Item Detail

Agency Primary Fund: General

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	967,378	-	613,027	-	-	-
Health Insurance Benefit	5,713,437	5,512,584	5,631,794	5,586,083	5,672,005	5,672,005
Wage Insurance Benefit	132,396	126,361	138,268	132,850	132,532	132,532
Health Insurance Retiree	399,929	349,695	374,584	356,393	350,975	350,975
Health Ins Police Fire Retiree	105,202	-	154,499	-	-	-
Accident Death Insurance	361,599	365,331	367,933	365,331	365,331	365,331
WRS	4,281,856	4,620,935	5,257,379	4,721,099	4,724,513	4,724,513
WRS-Prior Service	49,925	53,022	38,908	53,022	53,022	53,022
FICA Medicare Benefits	571,106	549,615	604,123	559,490	556,653	556,653
Tuition	82,145	80,000	81,880	80,000	80,000	80,000
Post Employment Health Plans	-	16,997	16,566	16,814	16,814	16,814
<b>TOTAL</b>	<b>\$ 12,664,973</b>	<b>\$ 11,674,540</b>	<b>\$ 13,278,961</b>	<b>\$ 11,871,082</b>	<b>\$ 11,951,845</b>	<b>\$ 11,951,845</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	6,302	12,500	2,122	12,950	12,950	13,850
Copy Printing Supplies	9,043	12,000	6,423	12,000	12,000	12,000
Furniture	31,785	22,000	1,159	22,000	22,000	22,000
Hardware Supplies	9,158	13,000	3,097	13,000	13,000	13,000
Software Lic & Supplies	12,885	9,700	3,112	9,700	9,700	9,700
Postage	9,851	11,500	9,549	11,500	11,500	11,500
Books & Subscriptions	15,586	13,500	9,118	16,200	16,200	16,200
Work Supplies	114,920	148,189	97,655	142,604	142,604	148,604
Medical Supplies	341,866	350,500	349,826	350,500	350,500	350,500
Safety Supplies	209,067	189,515	189,383	254,545	254,545	254,545
Uniform Clothing Supplies	197,142	210,811	206,781	240,441	240,441	240,441
Food And Beverage	12,458	12,320	8,249	13,820	13,820	19,320
Building Supplies	5,114	-	218	-	-	-
Machinery And Equipment	-	10,000	-	10,000	10,000	10,000
Equipment Supplies	107,278	100,659	74,070	109,244	109,244	109,744
<b>TOTAL</b>	<b>\$ 1,082,455</b>	<b>\$ 1,116,194</b>	<b>\$ 960,765</b>	<b>\$ 1,218,504</b>	<b>\$ 1,218,504</b>	<b>\$ 1,231,404</b>

# Fire Department

Function: Public Safety & Health

## Line Item Detail

Agency Primary Fund: General

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	41,673	98,700	86,281	98,700	98,700	98,700
Electricity	163,213	180,000	179,601	180,000	180,000	180,000
Water	46,443	46,896	48,142	46,896	46,896	46,896
Telephone	21,617	25,000	26,877	25,000	25,000	25,000
Cellular Telephone	39,646	44,807	43,844	63,047	63,047	63,047
Building Improv Repair Maint	140,012	145,632	144,262	145,632	145,632	145,632
Facility Rental	80,873	67,700	73,640	67,700	67,700	79,200
Comm Device Mntc	56,590	65,000	57,344	65,000	65,000	65,000
Equipment Mntc	64,700	29,000	50,871	48,000	48,000	48,000
System & Software Mntc	71,461	60,000	62,701	60,000	60,000	60,000
Rental Of Equipment	13,603	13,000	32,072	30,000	30,000	30,000
Recruitment	150	-	158	-	-	-
Mileage	34,721	55,000	34,975	55,000	55,000	55,000
Conferences & Training	19,752	20,636	25,711	42,151	42,151	42,151
In Service Training	63,348	161,618	124,224	104,618	104,618	104,618
Memberships	8,758	5,310	4,822	6,160	6,160	6,160
Uniform Laundry	57,254	72,000	57,500	72,000	72,000	72,000
Medical Services	51,078	85,000	70,500	103,000	103,000	103,000
Storage Services	1,295	1,500	1,393	1,500	1,500	1,500
Consulting Services	180,686	169,250	145,583	152,300	152,300	174,300
Advertising Services	2,062	2,602	2,075	2,602	2,602	3,602
Parking Towing Services	5,725	5,000	4,300	5,000	5,000	5,000
Other Services & Expenses	83,771	34,420	34,420	35,720	35,720	39,220
Permits & Licenses	303	500	-	500	500	500
<b>TOTAL</b>	<b>\$ 1,248,733</b>	<b>\$ 1,388,571</b>	<b>\$ 1,311,296</b>	<b>\$ 1,410,526</b>	<b>\$ 1,410,526</b>	<b>\$ 1,448,526</b>

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Human Resources	-	11,500	11,500	11,500	11,500	11,500
ID Charge From Engineering	278,213	278,213	278,213	278,213	278,213	278,213
ID Charge From Fleet Services	3,089,869	2,717,102	2,717,102	2,472,168	2,472,168	2,472,168
ID Charge From Traffic Eng	104,859	108,231	108,231	108,231	108,231	108,231
ID Charge From Insurance	73,384	112,480	112,480	112,480	101,277	101,277
ID Charge From Workers Comp	715,123	761,487	761,487	761,487	859,647	859,647
<b>TOTAL</b>	<b>\$ 4,261,448</b>	<b>\$ 3,989,013</b>	<b>\$ 3,989,013</b>	<b>\$ 3,744,079</b>	<b>\$ 3,831,036</b>	<b>\$ 3,831,036</b>

### Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Water	-	(1,500)	-	(1,500)	(1,500)	(1,500)
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (1,500)</b>	<b>\$ -</b>	<b>\$ (1,500)</b>	<b>\$ (1,500)</b>	<b>\$ (1,500)</b>

### Transfer Out

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To Grants	-	16,899	16,899	16,899	382,125	382,125
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 16,899</b>	<b>\$ 16,899</b>	<b>\$ 16,899</b>	<b>\$ 382,125</b>	<b>\$ 382,125</b>

**Fire Department**

Function: Public Safety & Health

*Position Summary*

<i>Civilian Positions</i>	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH	20	1.00	50,126	1.00	54,167	1.00	54,167	1.00	54,167
ADMIN ASST	17	1.00	60,592	1.00	55,030	1.00	55,030	1.00	55,030
ADMIN ASST	20	4.00	215,959	4.00	221,119	4.00	221,119	4.00	221,119
CLERK	20	1.00	38,474	1.00	41,337	1.00	41,337	1.00	41,337
COMM PARA	16	1.00	58,543	1.00	63,344	1.00	63,344	1.00	63,344
ELEVATOR CODE ENFC OFF	16	3.00	206,616	3.00	225,352	3.00	225,352	3.00	225,352
FIRE ADM SERV MGR	18	1.00	76,393	1.00	82,368	1.00	82,368	1.00	82,368
FIRE CODE ENFORCE	16	9.00	637,646	10.00	732,685	10.00	732,685	10.00	732,685
FIRE ED/ENFC OFF	16	2.00	142,632	1.00	72,840	1.00	72,840	1.00	72,840
FIRE MARSHAL	18	1.00	117,347	1.00	119,691	1.00	119,691	1.00	119,691
FIRE PROTECTION ENGR	18	1.00	95,486	1.00	97,393	1.00	97,393	1.00	97,393
FIRE PUB INFO SPEC	18	1.00	69,192	1.00	73,454	1.00	73,454	1.00	73,454
IT SPEC	18	1.00	81,546	1.00	85,598	1.00	85,598	1.00	85,598
<b>TOTAL</b>		<b>27.00</b>	<b>\$ 1,850,552</b>	<b>27.00</b>	<b>\$ 1,924,378</b>	<b>27.00</b>	<b>\$ 1,924,378</b>	<b>27.00</b>	<b>\$ 1,924,378</b>

*Sworn Positions*

Sworn

	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount		
DIVISION FIRE CHIEF	14	6.00	659,731	6.00	695,257	6.00	695,257	6.00	695,257
FIRE APPARATUS ENGR	13	65.00	4,895,512	69.00	5,251,563	69.00	5,251,563	69.00	5,251,563
FIRE CAPT	13	6.00	561,143	6.00	562,648	6.00	562,648	6.00	562,648
ASST FIRE CHIEF	14	4.00	519,372	4.00	522,060	4.00	522,060	4.00	522,060
FIRE CHIEF	21	1.00	147,437	1.00	147,652	1.00	147,652	1.00	147,652
FIRE LIEUTENANT	13	66.00	5,703,124	71.00	5,833,668	71.00	5,833,668	71.00	5,833,668
FIREFIGHTER	13	134.00	9,452,616	143.00	9,662,006	143.00	9,662,006	143.00	9,662,006
FIREFIGHTER PARAMEDIC	13	84.00	6,564,721	84.00	6,511,913	84.00	6,511,913	84.00	6,511,913
<b>TOTAL</b>		<b>366.00</b>	<b>\$ 28,503,657</b>	<b>384.00</b>	<b>\$ 29,186,767</b>	<b>384.00</b>	<b>\$ 29,186,767</b>	<b>384.00</b>	<b>\$ 29,186,767</b>

**TOTAL AUTHORIZED FTEs                              393.00                              411.00                              411.00                              411.00**

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Fleet Services

---

## *Agency Overview*

### Agency Mission

The mission of the Fleet Services Division is to provide a safe and reliable fleet of diverse equipment for all user agencies, and to provide a concentrated effort toward a comprehensive preventative maintenance program at a competitive cost.

### Agency Overview

The agency manages and administers the municipal fleet through maintenance, inspection, repair, and replacement of vehicles for City agencies.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- Reflects a decreased Fleet rate for City agencies based on projected depreciation costs in 2018 (\$1.5m).
- Reflects decreased salary savings based on anticipated staffing levels in 2018 (\$200,000).

# Fleet Services

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Fleet Mntc Procurement	(1,073,973)	(8,443,185)	(8,409,321)	(8,375,395)	(8,279,614)	(8,279,614)
<b>Total Revenue</b>	<b>\$ (1,073,973)</b>	<b>\$ (8,443,185)</b>	<b>\$ (8,409,321)</b>	<b>\$ (8,375,395)</b>	<b>\$ (8,279,614)</b>	<b>\$ (8,279,614)</b>
<b>Expense</b>						
Fleet Mntc Procurement	1,073,973	8,443,185	8,409,321	8,375,395	8,279,614	8,279,614
<b>Total Expense</b>	<b>\$ 1,073,973</b>	<b>\$ 8,443,185</b>	<b>\$ 8,409,321</b>	<b>\$ 8,375,395</b>	<b>\$ 8,279,614</b>	<b>\$ 8,279,614</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: Fleet Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(33,086)	(35,500)	(35,500)	(35,500)	(35,500)	(35,500)
Charges for Services	(8,307)	(25,000)	(4,967)	(25,000)	(25,000)	(25,000)
Investments & Contributions	(300)	-	-	-	-	-
Misc Revenue	(158,326)	(161,000)	(134,000)	(155,000)	(155,000)	(155,000)
Other Finance Source	(748,543)	(6,835,664)	(6,797,848)	(6,773,875)	(6,678,094)	(6,678,094)
Transfer In	(125,411)	(1,386,021)	(1,437,006)	(1,386,021)	(1,386,021)	(1,386,021)
<b>Total Revenue</b>	<b>\$ (1,073,973)</b>	<b>\$ (8,443,185)</b>	<b>\$ (8,409,321)</b>	<b>\$ (8,375,395)</b>	<b>\$ (8,279,614)</b>	<b>\$ (8,279,614)</b>
<b>Expense</b>						
Salaries	2,490,283	2,460,338	2,540,639	2,737,927	2,737,927	2,737,927
Benefits	1,158,304	1,070,176	1,056,932	1,030,859	1,033,153	1,033,153
Supplies	5,323,763	4,709,918	4,750,213	5,173,477	5,173,477	5,173,477
Purchased Services	1,012,229	1,323,015	1,181,799	1,315,515	1,315,515	1,315,515
Debt & Other Financing	10,425,560	14,009,448	14,009,448	12,425,288	12,312,452	12,312,452
Inter Departmental Charges	237,270	158,929	158,929	158,929	173,690	173,690
Inter Departmental Billing	(19,573,435)	(16,642,659)	(16,642,659)	(15,868,000)	(15,868,000)	(15,868,000)
Transfer Out	-	1,354,020	1,354,020	1,401,400	1,401,400	1,401,400
<b>Total Expense</b>	<b>\$ 1,073,973</b>	<b>\$ 8,443,185</b>	<b>\$ 8,409,321</b>	<b>\$ 8,375,395</b>	<b>\$ 8,279,614</b>	<b>\$ 8,279,614</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Fleet Services

Function: Public Works & Transportation

## Service Overview

### Service: Fleet Maintenance Procurement

#### Service Description

This service is responsible for the purchase, preparation, and maintenance of fleet equipment used by City agencies. The goal of the service is to repair and replace fleet assets to satisfy the needs of user agencies. The service maintains approximately 650 active vehicles and equipment.

#### 2018 Planned Activities

- Continue development and maintenance of vehicle and equipment purchasing plans for each user agency.
- Oversee the purchase of approximately 70 new assets.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(1,073,973)	(8,443,185)	(8,409,321)	(8,375,395)	(8,279,614)	(8,279,614)
Expense	1,073,973	8,443,185	8,409,321	8,375,395	8,279,614	8,279,614
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Fleet Services

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Fleet Services

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	(33,086)	(35,500)	(35,500)	(35,500)	(35,500)	(35,500)
<b>TOTAL</b>	<b>\$ (33,086)</b>	<b>\$ (35,500)</b>	<b>\$ (35,500)</b>	<b>\$ (35,500)</b>	<b>\$ (35,500)</b>	<b>\$ (35,500)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Reimbursement Of Expense	(8,307)	(25,000)	(4,967)	(25,000)	(25,000)	(25,000)
<b>TOTAL</b>	<b>\$ (8,307)</b>	<b>\$ (25,000)</b>	<b>\$ (4,967)</b>	<b>\$ (25,000)</b>	<b>\$ (25,000)</b>	<b>\$ (25,000)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(300)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (300)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Fuel Tax Refund	(77,209)	(64,000)	(64,000)	(70,000)	(70,000)	(70,000)
Miscellaneous Revenue	(81,117)	(97,000)	(70,000)	(85,000)	(85,000)	(85,000)
<b>TOTAL</b>	<b>\$ (158,326)</b>	<b>\$ (161,000)</b>	<b>\$ (134,000)</b>	<b>\$ (155,000)</b>	<b>\$ (155,000)</b>	<b>\$ (155,000)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	(489,698)	(600,600)	(689,037)	(510,000)	(510,000)	(510,000)
Trade In Allowance	(406,750)	(426,000)	(426,000)	(435,780)	(435,780)	(435,780)
(Gain) Loss On Sale Of Asset	272,375	-	-	-	-	-
General Obligation Bond Issue	-	-	(2,373)	-	-	-
Capital Contributions	(124,470)	-	-	-	-	-
Fund Balance Applied	-	(5,809,064)	(5,680,438)	(5,828,095)	(5,732,314)	(5,732,314)
<b>TOTAL</b>	<b>\$ (748,543)</b>	<b>\$ (6,835,664)</b>	<b>\$ (6,797,848)</b>	<b>\$ (6,773,875)</b>	<b>\$ (6,678,094)</b>	<b>\$ (6,678,094)</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From General	-	(928,021)	(928,021)	(928,021)	(928,021)	(928,021)
Transfer In From Other Restrict	-	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Transfer In From Fleet Service	-	(433,000)	(433,000)	-	-	-
Transfer In From Insurance	(125,411)	-	(50,985)	(433,000)	(433,000)	(433,000)
<b>TOTAL</b>	<b>\$ (125,411)</b>	<b>\$ (1,386,021)</b>	<b>\$ (1,437,006)</b>	<b>\$ (1,386,021)</b>	<b>\$ (1,386,021)</b>	<b>\$ (1,386,021)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	2,341,044	2,715,202	2,352,983	2,787,781	2,787,781	2,787,781
Salary Savings	-	(485,621)	-	(286,656)	(286,656)	(286,656)
Pending Personnel	-	-	-	18,212	18,212	18,212
Premium Pay	11,390	10,625	12,096	11,590	11,590	11,590
Compensated Absence	99,874	161,272	150,000	148,140	148,140	148,140
Hourly Wages	6,930	8,860	7,810	8,860	8,860	8,860
Overtime Wages Permanent	31,045	50,000	17,749	50,000	50,000	50,000
<b>TOTAL</b>	<b>\$ 2,490,283</b>	<b>\$ 2,460,338</b>	<b>\$ 2,540,639</b>	<b>\$ 2,737,927</b>	<b>\$ 2,737,927</b>	<b>\$ 2,737,927</b>



# Fleet Services

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Fleet Services

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	51,010	148,815	183,633	148,815	148,815	148,815
Benefit Savings	-	(65,694)	-	(75,568)	(75,568)	(75,568)
Health Insurance Benefit	489,581	549,444	475,700	502,094	508,231	508,231
Wage Insurance Benefit	9,649	9,566	9,735	9,305	9,305	9,305
Health Insurance Retiree	-	31,766	-	-	-	-
WRS	160,044	184,631	162,565	189,564	186,780	186,780
FICA Medicare Benefits	180,692	204,927	181,847	210,980	209,921	209,921
Licenses & Certifications	120	-	400	-	-	-
Post Employment Health Plans	37,529	-	38,374	38,949	38,949	38,949
Tool Allowance	5,706	6,720	4,680	6,720	6,720	6,720
Other Post Emplmnt Benefit	54,896	-	-	-	-	-
Pension Expense	169,077	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,158,304</b>	<b>\$ 1,070,176</b>	<b>\$ 1,056,932</b>	<b>\$ 1,030,859</b>	<b>\$ 1,033,153</b>	<b>\$ 1,033,153</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	285	-	22,902	-	-	-
Office Supplies	1,914	2,000	1,567	2,000	2,000	2,000
Copy Printing Supplies	1,305	2,000	1,319	2,000	2,000	2,000
Hardware Supplies	-	-	-	2,500	2,500	2,500
Software Lic & Supplies	5,668	7,605	6,688	9,290	9,290	9,290
Postage	32	50	43	50	50	50
Books & Subscriptions	1,958	4,000	3,470	4,000	4,000	4,000
Work Supplies	107,440	92,000	116,744	92,000	92,000	92,000
Safety Supplies	1,499	3,220	422	3,220	3,220	3,220
Building	-	-	172	-	-	-
Building Supplies	6,880	5,900	7,377	5,900	5,900	5,900
Machinery And Equipment	43,828	-	12,800	-	-	-
Equipment Supplies	1,606,726	1,579,968	1,540,032	1,579,968	1,579,968	1,579,968
Tires	422,307	385,689	406,781	385,689	385,689	385,689
Gasoline	1,022,253	983,655	983,655	1,092,116	1,092,116	1,092,116
Diesel	1,929,219	1,473,831	1,473,831	1,824,744	1,824,744	1,824,744
Oil	-	-	2,413	-	-	-
Lubricants	172,447	170,000	170,000	170,000	170,000	170,000
<b>TOTAL</b>	<b>\$ 5,323,763</b>	<b>\$ 4,709,918</b>	<b>\$ 4,750,213</b>	<b>\$ 5,173,477</b>	<b>\$ 5,173,477</b>	<b>\$ 5,173,477</b>

# Fleet Services

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Fleet Services

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	6,462	10,500	11,528	10,500	10,500	10,500
Electricity	40,102	40,000	40,436	40,000	40,000	40,000
Water	6,455	10,440	5,069	10,440	10,440	10,440
Telephone	5,193	5,300	5,187	5,300	5,300	5,300
Cellular Telephone	3,501	3,300	2,618	3,300	3,300	3,300
Building Improv Repair Maint	12,561	10,500	13,261	15,000	15,000	15,000
Process Fees Recyclables	6,720	6,100	7,000	6,100	6,100	6,100
Comm Device Mntc	6,851	30,000	7,000	30,000	30,000	30,000
Equipment Mntc	30,526	55,500	30,000	55,500	55,500	55,500
System & Software Mntc	24,975	-	-	-	-	-
Vehicle Repair & Mntc	798,090	1,050,000	992,591	1,050,000	1,050,000	1,050,000
Rental Of Equipment	7,000	17,000	-	5,000	5,000	5,000
Conferences & Training	9,215	13,000	4,842	13,000	13,000	13,000
Memberships	1,415	2,000	-	2,000	2,000	2,000
Uniform Laundry	9,966	11,600	7,208	11,600	11,600	11,600
Medical Services	2,400	-	4,400	-	-	-
Arbitrator	-	200	1,314	200	200	200
Audit Services	1,300	1,300	1,300	1,300	1,300	1,300
Delivery Freight Charges	1,000	3,000	1,000	3,000	3,000	3,000
Consulting Services	1,375	1,375	1,409	1,375	1,375	1,375
Advertising Services	295	400	1,098	400	400	400
Inspection Services	552	3,500	-	3,500	3,500	3,500
Parking Towing Services	34,995	45,000	42,341	45,000	45,000	45,000
Permits & Licenses	1,280	3,000	2,198	3,000	3,000	3,000
<b>TOTAL</b>	<b>\$ 1,012,229</b>	<b>\$ 1,323,015</b>	<b>\$ 1,181,799</b>	<b>\$ 1,315,515</b>	<b>\$ 1,315,515</b>	<b>\$ 1,315,515</b>

### Debt & Other Financing

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Principal	-	5,358,492	5,358,492	5,358,492	5,312,060	5,312,060
Interest	1,011,039	1,057,183	1,057,183	1,162,901	1,096,497	1,096,497
Depreciation	6,107,585	7,593,773	7,593,773	5,903,895	5,903,895	5,903,895
Fund Balance Generated	3,306,935	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 10,425,560</b>	<b>\$ 14,009,448</b>	<b>\$ 14,009,448</b>	<b>\$ 12,425,288</b>	<b>\$ 12,312,452</b>	<b>\$ 12,312,452</b>

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	27,065	27,065	27,065	27,065	27,065	27,065
ID Charge From Fleet Services	106,232	-	-	-	-	-
ID Charge From Traffic Eng	2,561	5,500	5,500	5,500	5,500	5,500
ID Charge From Insurance	20,681	16,435	16,435	16,435	17,939	17,939
ID Charge From Workers Comp	80,731	109,929	109,929	109,929	123,186	123,186
<b>TOTAL</b>	<b>\$ 237,270</b>	<b>\$ 158,929</b>	<b>\$ 158,929</b>	<b>\$ 158,929</b>	<b>\$ 173,690</b>	<b>\$ 173,690</b>

# Fleet Services

Function: Public Works & Transportation

*Line Item Detail*

Agency Primary Fund: Fleet Services

### Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Information Tec	(2,270)	-	-	-	-	-
ID Billing To Fire	(3,089,869)	-	-	-	-	-
ID Billing To Police	(2,512,018)	-	-	-	-	-
ID Billing To Public Health	(43,490)	-	-	-	-	-
ID Billing To Engineering	(342,235)	-	-	-	-	-
ID Billing To Fleet Services	(106,232)	(16,642,659)	(16,642,659)	(15,868,000)	(15,868,000)	(15,868,000)
ID Billing To Streets	(9,665,178)	-	-	-	-	-
ID Billing To Traffic Eng	(605,462)	-	-	-	-	-
ID Billing To Library	(9,080)	-	-	-	-	-
ID Billing To Parks	(2,535,451)	-	-	-	-	-
ID Billing To Bldg Inspection	(6,694)	-	-	-	-	-
ID Billing To Monona Terrace	(2,743)	-	-	-	-	-
ID Billing To Golf Courses	(258,960)	-	-	-	-	-
ID Billing To Parking	(102,033)	-	-	-	-	-
ID Billing To Sewer	(71,968)	-	-	-	-	-
ID Billing To Water	(160,459)	-	-	-	-	-
ID Billing To CDA Management	(59,295)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (19,573,435)</b>	<b>\$ (16,642,659)</b>	<b>\$ (16,642,659)</b>	<b>\$ (15,868,000)</b>	<b>\$ (15,868,000)</b>	<b>\$ (15,868,000)</b>
<b>Transfer Out</b>						
	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To Capital	-	1,354,020	1,354,020	1,401,400	1,401,400	1,401,400
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,354,020</b>	<b>\$ 1,354,020</b>	<b>\$ 1,401,400</b>	<b>\$ 1,401,400</b>	<b>\$ 1,401,400</b>

# Fleet Services

Function: Public Works & Transportation

## Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	17	1.00	62,837	1.00	64,092	1.00	64,092	1.00	64,092
AUTO MAINT WKR	15	3.00	139,023	3.00	142,197	3.00	142,197	3.00	142,197
FACILITY MAINT WKR	15	1.00	54,082	1.00	55,162	1.00	55,162	1.00	55,162
FLEET MAINT PROG ADM	15	1.00	61,681	1.00	62,914	1.00	62,914	1.00	62,914
FLEET OPER MGR	18	1.00	89,471	1.00	91,338	1.00	91,338	1.00	91,338
FLEET PARTS TECH	15	3.00	161,030	3.00	170,360	3.00	170,360	3.00	170,360
FLEET PROG MGR	18	1.00	93,897	1.00	96,516	1.00	96,516	1.00	96,516
FLEET SERVICE PARTS LDWKR	15	1.00	55,188	1.00	59,595	1.00	59,595	1.00	59,595
FLEET SERVS SUPT	21	1.00	138,138	1.00	141,552	1.00	141,552	1.00	141,552
FLEET TECH	15	23.00	1,419,276	23.00	1,452,833	23.00	1,452,833	23.00	1,452,833
FLEET TIRE TECH	15	1.00	46,270	1.00	47,194	1.00	47,194	1.00	47,194
MASTER AUTO BODY TEC	15	1.00	63,319	1.00	65,549	1.00	65,549	1.00	65,549
OPERATIONS CLERK	15	1.00	60,031	1.00	61,230	1.00	61,230	1.00	61,230
PARTS ROOM ASST	15	1.00	51,579	1.00	53,135	1.00	53,135	1.00	53,135
PUB WKS GEN FORE	18	2.00	152,476	2.00	155,872	2.00	155,872	2.00	155,872
WELDER	15	1.00	66,904	1.00	68,240	1.00	68,240	1.00	68,240
<b>TOTAL</b>		<b>43.00</b>	<b>\$ 2,715,202</b>	<b>43.00</b>	<b>\$ 2,787,778</b>	<b>43.00</b>	<b>\$ 2,787,778</b>	<b>43.00</b>	<b>\$ 2,787,778</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Golf Enterprise

---

## *Agency Overview*

### Agency Mission

The mission of the Golf Enterprise is to provide the Madison area golfing public with the finest possible golfing conditions at reasonable prices and for all levels of play.

### Agency Overview

The agency is responsible for golf course maintenance and operations at Madison's four golf courses. The goals for the Golf Enterprise are to provide quality and affordable golf at all four courses and to achieve operational profitability.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Maintaining the current level of service.

# Golf Courses

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Golf Operations	(3,410,395)	(3,257,656)	(3,208,910)	(3,241,101)	(3,245,313)	(3,245,313)
<b>Total Revenue</b>	<b>\$ (3,410,395)</b>	<b>\$ (3,257,656)</b>	<b>\$ (3,208,910)</b>	<b>\$ (3,241,101)</b>	<b>\$ (3,245,313)</b>	<b>\$ (3,245,313)</b>
<b>Expense</b>						
Golf Operations	3,410,395	3,257,656	3,208,910	3,241,101	3,245,313	3,245,313
<b>Total Expense</b>	<b>\$ 3,410,395</b>	<b>\$ 3,257,656</b>	<b>\$ 3,208,910</b>	<b>\$ 3,241,101</b>	<b>\$ 3,245,313</b>	<b>\$ 3,245,313</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: Golf Courses

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	-	(46,000)	(46,000)	-	-	-
Charges for Services	(3,188,858)	(3,184,156)	(2,834,156)	(3,218,485)	(3,218,485)	(3,218,485)
Investments & Contributions	(1,771)	(1,200)	(1,200)	(966)	(966)	(966)
Misc Revenue	(26,668)	(23,800)	(23,800)	(21,650)	(21,650)	(21,650)
Other Finance Source	(193,099)	(2,500)	(303,754)	-	(4,212)	(4,212)
<b>Total Revenue</b>	<b>\$ (3,410,395)</b>	<b>\$ (3,257,656)</b>	<b>\$ (3,208,910)</b>	<b>\$ (3,241,101)</b>	<b>\$ (3,245,313)</b>	<b>\$ (3,245,313)</b>
<b>Expense</b>						
Salaries	1,430,600	1,246,649	1,205,716	1,363,534	1,363,534	1,363,534
Benefits	351,145	236,312	296,326	244,046	244,554	244,554
Supplies	625,215	617,675	557,675	588,100	588,100	588,100
Purchased Services	465,384	522,946	515,132	496,655	496,655	496,655
Debt & Other Financing	3,969	388,089	388,074	284,541	285,156	285,156
Inter Departmental Charges	294,919	225,966	225,968	264,225	267,314	267,314
Transfer Out	239,164	20,020	20,020	-	-	-
<b>Total Expense</b>	<b>\$ 3,410,395</b>	<b>\$ 3,257,656</b>	<b>\$ 3,208,910</b>	<b>\$ 3,241,101</b>	<b>\$ 3,245,313</b>	<b>\$ 3,245,313</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Golf Courses

Function: Public Works & Transportation

## Service Overview

### Service: Golf Operations

#### Service Description

This service oversees the operation and maintenance of the Yahara Hills, Odana Hills, Monona and Glenway Golf Courses, which provide a total of 72 holes of play. The goal of the service is to provide access to the game of golf to all people of the community and surrounding areas, while keeping prices affordable.

#### 2018 Planned Activities

- Maintain a high level of customer service.
- Maintain the loyalty benefits program as an incentive for repeat business.
- Offer instructional programs to golfers of all ages and skill levels.
- Refine and continue the winter golf simulator program, new in 2017.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(3,410,395)	(3,257,656)	(3,208,910)	(3,241,101)	(3,245,313)	(3,245,313)
Expense	3,410,395	3,257,656	3,208,910	3,241,101	3,245,313	3,245,313
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Golf Courses

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Golf Courses

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Local Revenues Operating	-	(46,000)	(46,000)	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (46,000)</b>	<b>\$ (46,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Catering Concessions	(513,262)	(481,000)	(416,000)	(516,750)	(516,750)	(516,750)
Facility Rental	(685,036)	(679,098)	(579,098)	(688,900)	(688,900)	(688,900)
Memberships	(311,619)	(5,000)	(5,000)	(311,000)	(311,000)	(311,000)
Reimbursement Of Expense	(1,742)	(1,500)	(1,500)	(1,885)	(1,885)	(1,885)
Golf Courses	(1,677,199)	(2,017,558)	(1,832,558)	(1,699,950)	(1,699,950)	(1,699,950)
<b>TOTAL</b>	<b>\$ (3,188,858)</b>	<b>\$ (3,184,156)</b>	<b>\$ (2,834,156)</b>	<b>\$ (3,218,485)</b>	<b>\$ (3,218,485)</b>	<b>\$ (3,218,485)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(1,771)	(1,200)	(1,200)	(966)	(966)	(966)
<b>TOTAL</b>	<b>\$ (1,771)</b>	<b>\$ (1,200)</b>	<b>\$ (1,200)</b>	<b>\$ (966)</b>	<b>\$ (966)</b>	<b>\$ (966)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(26,668)	(23,800)	(23,800)	(21,650)	(21,650)	(21,650)
<b>TOTAL</b>	<b>\$ (26,668)</b>	<b>\$ (23,800)</b>	<b>\$ (23,800)</b>	<b>\$ (21,650)</b>	<b>\$ (21,650)</b>	<b>\$ (21,650)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Trade In Allowance	-	(2,500)	(2,500)	-	-	-
Fund Balance Applied	(193,099)	-	(301,254)	-	(4,212)	(4,212)
<b>TOTAL</b>	<b>\$ (193,099)</b>	<b>\$ (2,500)</b>	<b>\$ (303,754)</b>	<b>\$ -</b>	<b>\$ (4,212)</b>	<b>\$ (4,212)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	410,449	478,473	478,473	496,879	496,879	496,879
Salary Savings	-	(49,314)	(49,314)	(49,314)	(49,314)	(49,314)
Premium Pay	26,379	-	8,744	6,837	6,837	6,837
Compensated Absence	28,659	-	-	28,659	28,659	28,659
Hourly Wages	903,809	797,175	742,175	858,159	858,159	858,159
Overtime Wages Permanent	38,263	-	11,890	2,000	2,000	2,000
Overtime Wages Hourly	23,041	20,315	13,748	20,315	20,315	20,315
<b>TOTAL</b>	<b>\$ 1,430,600</b>	<b>\$ 1,246,649</b>	<b>\$ 1,205,716</b>	<b>\$ 1,363,534</b>	<b>\$ 1,363,534</b>	<b>\$ 1,363,534</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Benefit Savings	-	(13,610)	(13,610)	(13,610)	(13,610)	(13,610)
Unemployment Benefits	70,864	-	45,198	70,864	70,864	70,864
Health Insurance Benefit	81,396	88,064	90,943	97,955	98,881	98,881
Wage Insurance Benefit	1,768	1,697	2,583	1,992	1,992	1,992
WRS	49,111	58,893	58,898	33,787	33,293	33,293
FICA Medicare Benefits	106,689	96,764	96,769	37,278	37,354	37,354
Licenses & Certifications	325	-	-	-	-	-
Post Employment Health Plans	-	4,504	15,545	15,780	15,780	15,780
Other Post Emplmnt Benefit	(2,167)	-	-	-	-	-
Pension Expense	43,159	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 351,145</b>	<b>\$ 236,312</b>	<b>\$ 296,326</b>	<b>\$ 244,046</b>	<b>\$ 244,554</b>	<b>\$ 244,554</b>



# Golf Courses

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Golf Courses

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	(821)	-	-	-	-	-
Office Supplies	18,271	3,650	3,650	3,750	3,750	3,750
Copy Printing Supplies	355	2,150	2,150	400	400	400
Hardware Supplies	1,366	6,500	6,500	200	200	200
Work Supplies	39,826	29,800	29,800	32,250	32,250	32,250
Janitorial Supplies	7,400	9,250	9,250	7,600	7,600	7,600
Safety Supplies	1,736	4,975	4,975	3,500	3,500	3,500
Uniform Clothing Supplies	-	1,000	1,000	-	-	-
Building	238	-	-	-	-	-
Building Supplies	8,795	48,000	45,500	8,350	8,350	8,350
HVAC Supplies	-	1,500	1,500	-	-	-
Landscaping Supplies	8,394	5,000	5,000	10,700	10,700	10,700
Trees Shrubs Plants	1,688	3,250	3,250	6,250	6,250	6,250
Fertilizers And Chemicals	167,953	133,000	133,000	133,000	133,000	133,000
Machinery And Equipment	48,113	90,000	62,600	103,500	103,500	103,500
Equipment Supplies	82,837	69,600	69,600	75,600	75,600	75,600
Oil	124	-	-	-	-	-
Inventory	238,941	210,000	179,900	203,000	203,000	203,000
<b>TOTAL</b>	<b>\$ 625,215</b>	<b>\$ 617,675</b>	<b>\$ 557,675</b>	<b>\$ 588,100</b>	<b>\$ 588,100</b>	<b>\$ 588,100</b>

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	7,758	17,000	17,000	15,500	15,500	15,500
Electricity	66,110	88,000	88,000	78,000	78,000	78,000
Water	88,609	96,400	96,400	97,000	97,000	97,000
Stormwater	49,819	47,500	47,500	46,500	46,500	46,500
Telephone	2,243	13,438	13,438	4,500	4,500	4,500
Cellular Telephone	507	800	800	300	300	300
Systems Comm Internet	1,439	3,500	3,500	1,500	1,500	1,500
Building Improv Repair Maint	26,383	2,000	2,000	500	500	500
Pest Control	-	1,000	1,000	1,000	1,000	1,000
Landscaping	199	-	-	-	-	-
Comm Device Mntc	-	7,750	7,750	2,000	2,000	2,000
Equipment Mntc	18,552	10,300	10,300	18,350	18,350	18,350
System & Software Mntc	4,100	3,988	3,991	4,100	4,100	4,100
Rental Of Equipment	113,314	150,205	142,388	153,300	153,300	153,300
Mileage	-	500	500	-	-	-
Uniform Laundry	746	800	800	700	700	700
Audit Services	1,700	1,700	1,700	1,725	1,725	1,725
Credit Card Services	46,152	39,075	39,075	40,700	40,700	40,700
Delivery Freight Charges	100	-	-	-	-	-
Management Services	11,023	9,750	9,750	8,750	8,750	8,750
Advertising Services	7,447	10,500	10,500	10,500	10,500	10,500
Security Services	1,270	1,240	1,240	1,530	1,530	1,530
Other Services & Expenses	15,429	12,100	12,100	7,000	7,000	7,000
Permits & Licenses	2,484	5,400	5,400	3,200	3,200	3,200
<b>TOTAL</b>	<b>\$ 465,384</b>	<b>\$ 522,946</b>	<b>\$ 515,132</b>	<b>\$ 496,655</b>	<b>\$ 496,655</b>	<b>\$ 496,655</b>

# Golf Courses

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Golf Courses

### Debt & Other Financing

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Principal	-	9,400	9,400	35,287	34,908	34,908
Interest	3,969	3,775	3,775	8,541	11,084	11,084
PILOT	-	172,230	172,230	239,164	239,164	239,164
Fund Balance Generated	-	202,684	202,669	1,549	-	-
<b>TOTAL</b>	<b>\$ 3,969</b>	<b>\$ 388,089</b>	<b>\$ 388,074</b>	<b>\$ 284,541</b>	<b>\$ 285,156</b>	<b>\$ 285,156</b>

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Information Tec	15,756	19,392	19,394	20,160	20,160	20,160
ID Charge From Fleet Services	259,076	182,521	182,521	220,012	220,012	220,012
ID Charge From Traffic Eng	67	-	-	-	-	-
ID Charge From Insurance	4,929	7,867	7,867	7,867	7,996	7,996
ID Charge From Workers Comp	15,091	16,186	16,186	16,186	19,146	19,146
<b>TOTAL</b>	<b>\$ 294,919</b>	<b>\$ 225,966</b>	<b>\$ 225,968</b>	<b>\$ 264,225</b>	<b>\$ 267,314</b>	<b>\$ 267,314</b>

### Transfer Out

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To General	239,164	-	-	-	-	-
Transfer Out To Insurance	-	4,929	4,929	-	-	-
Transfer Out To Workers Comp	-	15,091	15,091	-	-	-
<b>TOTAL</b>	<b>\$ 239,164</b>	<b>\$ 20,020</b>	<b>\$ 20,020</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Golf Courses

Function: Public Works & Transportation

## Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
GOLF CLUB OPER SUPV	18	1.00	61,976	1.00	66,098	1.00	66,098	1.00	66,098
GOLF PROGRAM SUPV	18	1.00	58,755	1.00	63,307	1.00	63,307	1.00	63,307
GREENSKEEPER	16	4.00	235,098	4.00	240,919	4.00	240,919	4.00	240,919
MAINT MECH	16	1.00	63,314	1.00	64,620	1.00	64,620	1.00	64,620
PKS EQUIP MECH	16	1.00	59,330	1.00	61,933	1.00	61,933	1.00	61,933
<b>TOTAL</b>		<b>8.00</b>	<b>\$ 478,473</b>	<b>8.00</b>	<b>\$ 496,877</b>	<b>8.00</b>	<b>\$ 496,877</b>	<b>8.00</b>	<b>\$ 496,877</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Human Resources

---

## *Agency Overview*

### Agency Mission

The mission of Human Resources is to serve the City by recruiting, developing, and sustaining a diverse, highly qualified, and productive workforce.

### Agency Overview

The Agency supports other City agencies in recruiting, hiring, training, and retaining the City's active workforce. The goal of the agency is to support other City agencies in organizational development to ensure quality City services, ensure compliance with Madison's personnel rules, and support agencies in recruitment efforts. To achieve this goal, Human Resources will implement the HR strategic plan, implement the recommendations from the Racial Equity and Social Justice analysis of the hiring process, and implement the Diverse and Inclusive Workplace Initiative.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Reduced budgeted salary savings based on prior year vacancy trends (\$110,601).
- Creation of a new position to support the City's Strategic Management initiative (\$90,000).

# Human Resources

Function: Administration

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Org & Health Development	(33,980)	(25,500)	(25,500)	(25,500)	(25,500)	(25,500)
<b>Total Revenue</b>	<b>\$ (33,980)</b>	<b>\$ (25,500)</b>	<b>\$ (25,500)</b>	<b>\$ (25,500)</b>	<b>\$ (25,500)</b>	<b>\$ (25,500)</b>
<b>Expense</b>						
Employee & Labor Relations	642,961	639,432	667,009	687,250	700,659	700,659
Org & Health Development	582,657	579,004	607,639	590,711	662,527	662,527
HR Services	532,083	469,465	542,760	468,293	584,040	584,040
<b>Total Expense</b>	<b>\$ 1,757,701</b>	<b>\$ 1,687,901</b>	<b>\$ 1,817,408</b>	<b>\$ 1,746,254</b>	<b>\$ 1,947,226</b>	<b>\$ 1,947,226</b>
<b>Net General Fund</b>	<b>\$ 1,723,722</b>	<b>\$ 1,662,401</b>	<b>\$ 1,791,908</b>	<b>\$ 1,720,754</b>	<b>\$ 1,921,726</b>	<b>\$ 1,921,726</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	-	(12,750)	(12,750)	(12,750)	(12,750)	(12,750)
Charges for Services	(25,190)	(6,375)	(6,375)	(12,750)	(12,750)	(12,750)
Misc Revenue	(8,790)	(6,375)	(6,375)	-	-	-
<b>Total Revenue</b>	<b>\$ (33,980)</b>	<b>\$ (25,500)</b>	<b>\$ (25,500)</b>	<b>\$ (25,500)</b>	<b>\$ (25,500)</b>	<b>\$ (25,500)</b>
<b>Expense</b>						
Salaries	1,338,101	1,366,026	1,394,785	1,416,055	1,464,128	1,464,128
Benefits	437,877	339,768	451,964	348,092	466,805	466,805
Supplies	18,983	29,250	31,599	26,450	26,450	26,450
Purchased Services	127,124	128,704	114,908	135,843	141,816	141,816
Inter Departmental Charges	38,757	41,122	41,122	41,122	69,335	69,335
Inter Departmental Billing	(203,142)	(216,969)	(216,969)	(221,308)	(221,308)	(221,308)
<b>Total Expense</b>	<b>\$ 1,757,701</b>	<b>\$ 1,687,901</b>	<b>\$ 1,817,408</b>	<b>\$ 1,746,254</b>	<b>\$ 1,947,226</b>	<b>\$ 1,947,226</b>
<b>Net General Fund</b>	<b>\$ 1,723,722</b>	<b>\$ 1,662,401</b>	<b>\$ 1,791,908</b>	<b>\$ 1,720,754</b>	<b>\$ 1,921,726</b>	<b>\$ 1,921,726</b>

# Human Resources

Function: Administration

## Service Overview

### Service: Employee & Labor Relations

#### Service Description

This service fulfills the City's obligations for contract negotiation and management, works with Employee Associations in developing and implementing employee handbooks, administers the Family and Medical Leave Act (FMLA), disability leave, layoffs, and occupational accommodations, and develops and implements the employee benefits program. The goals of this service are effective use of the Meet and Confer Process with employee associations, successful negotiation of all outstanding labor contracts, and effective implementation of employee benefits programs.

#### 2018 Planned Activities

- Equity analysis of benefits with a review and analysis of related policies.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	642,961	639,432	667,009	687,250	700,659	700,659
<b>Net Service Budget</b>	<b>\$ 642,961</b>	<b>\$ 639,432</b>	<b>\$ 667,009</b>	<b>\$ 687,250</b>	<b>\$ 700,659</b>	<b>\$ 700,659</b>

### Service: HR Services

#### Service Description

This service provides Human Resources (HR) support to all City departments to help them achieve their goals by developing and implementing recruitment and selection strategies, assisting in the implementation of organizational changes (including the classification and reclassification of employees and positions) working with the Personnel Board, and providing general human resources support. The goals of this service are to increase diversity of applicants for City jobs across all classifications, identify positions struggling to attract qualified applicants, and implement strategies to increase the number of qualified applicants.

#### 2018 Planned Activities

- Community outreach and implementation of Government Alliance on Race and Equity (GARE) recommendations.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	532,083	469,465	542,760	468,293	584,040	584,040
<b>Net Service Budget</b>	<b>\$ 532,083</b>	<b>\$ 469,465</b>	<b>\$ 542,760</b>	<b>\$ 468,293</b>	<b>\$ 584,040</b>	<b>\$ 584,040</b>

### Service: Organizational & Health Development

#### Service Description

This service ensures the success and engagement of City of Madison employees and agencies through the coordinated work of the Organizational Development and Wellness Programs, oversees the City's employee engagement initiatives, coordinates internal and external training for employees, facilitates planning initiatives, and develops and delivers wellness initiatives for employees. The goals of this service are to improve the on-boarding experience for new employees, enhance opportunities for employee development at various stages in their careers, and improve overall employee engagement citywide.

#### 2018 Planned Activities

- Implement GARE recommendations and review training needs.
- Continue coordination of citywide training activities.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(33,980)	(25,500)	(25,500)	(25,500)	(25,500)	(25,500)
Expense	582,657	579,004	607,639	590,711	662,527	662,527
<b>Net Service Budget</b>	<b>\$ 548,677</b>	<b>\$ 553,504</b>	<b>\$ 582,139</b>	<b>\$ 565,211</b>	<b>\$ 637,027</b>	<b>\$ 637,027</b>

# Human Resources

Function: Administration

## Line Item Detail

Agency Primary Fund: General

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Payment for Muni Service	-	(3,300)	(3,300)	(3,300)	(3,300)	(3,300)
Other Unit of Gov Rev Op	-	(9,450)	(9,450)	(9,450)	(9,450)	(9,450)
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (12,750)</b>	<b>\$ (12,750)</b>	<b>\$ (12,750)</b>	<b>\$ (12,750)</b>	<b>\$ (12,750)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Misc Charges for Service	(25,190)	(6,375)	(6,375)	(12,750)	(12,750)	(12,750)
<b>TOTAL</b>	<b>\$ (25,190)</b>	<b>\$ (6,375)</b>	<b>\$ (6,375)</b>	<b>\$ (12,750)</b>	<b>\$ (12,750)</b>	<b>\$ (12,750)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(8,790)	(6,375)	(6,375)	-	-	-
<b>TOTAL</b>	<b>\$ (8,790)</b>	<b>\$ (6,375)</b>	<b>\$ (6,375)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	1,307,523	1,367,317	1,362,507	1,417,346	1,490,800	1,490,800
Salary Savings	-	(28,468)	-	(28,468)	(53,849)	(53,849)
Premium Pay	-	8,661	8,661	8,661	8,661	8,661
Compensated Absence	8,944	-	-	-	-	-
Hourly Wages	19,410	18,516	22,135	18,516	18,516	18,516
Overtime Wages Permanent	114	-	-	-	-	-
Election Officials Wages	2,110	-	1,481	-	-	-
<b>TOTAL</b>	<b>\$ 1,338,101</b>	<b>\$ 1,366,026</b>	<b>\$ 1,394,785</b>	<b>\$ 1,416,055</b>	<b>\$ 1,464,128</b>	<b>\$ 1,464,128</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Benefit Savings	-	(110,601)	-	(110,601)	-	-
Health Insurance Benefit	247,080	248,811	248,808	248,811	258,893	258,893
Wage Insurance Benefit	4,861	4,764	5,149	5,151	5,151	5,151
WRS	87,406	92,977	93,150	96,379	94,962	94,962
FICA Medicare Benefits	98,529	103,182	104,053	107,536	106,983	106,983
Tuition	0	-	-	-	-	-
Post Employment Health Plans	-	635	804	816	816	816
<b>TOTAL</b>	<b>\$ 437,877</b>	<b>\$ 339,768</b>	<b>\$ 451,964</b>	<b>\$ 348,092</b>	<b>\$ 466,805</b>	<b>\$ 466,805</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	185	-	11,260	-	-	-
Office Supplies	4,555	7,000	900	5,500	5,500	5,500
Copy Printing Supplies	7,194	4,500	4,439	5,500	5,500	5,500
Postage	971	1,000	344	1,000	1,000	1,000
Books & Subscriptions	500	1,250	754	1,250	1,250	1,250
Work Supplies	4,182	4,000	3,665	5,500	5,500	5,500
Food And Beverage	1,396	11,500	10,239	7,700	7,700	7,700
<b>TOTAL</b>	<b>\$ 18,983</b>	<b>\$ 29,250</b>	<b>\$ 31,599</b>	<b>\$ 26,450</b>	<b>\$ 26,450</b>	<b>\$ 26,450</b>

# Human Resources

Function: Administration

*Line Item Detail*

Agency Primary Fund: General

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	3,426	7,000	5,183	7,000	7,000	7,000
Facility Rental	458	1,775	895	3,500	3,500	3,500
Custodial Bldg Use Charges	36,312	33,935	35,435	33,935	39,908	39,908
Comm Device Mntc	366	6,500	366	6,500	6,500	6,500
System & Software Mntc	11,598	11,598	11,598	11,598	11,598	11,598
Recruitment	-	1,000	14	1,000	1,000	1,000
Mileage	317	-	-	-	-	-
Conferences & Training	27,588	32,900	33,071	39,275	39,275	39,275
Memberships	2,797	3,695	3,695	3,700	3,700	3,700
Medical Services	19,893	21,500	19,650	21,500	21,500	21,500
Arbitrator	400	1,000	-	1,000	1,000	1,000
Storage Services	1,548	2,500	1,250	2,500	2,500	2,500
Consulting Services	20,014	1,801	1,500	835	835	835
Advertising Services	2,406	3,500	2,250	3,500	3,500	3,500
<b>TOTAL</b>	<b>\$ 127,124</b>	<b>\$ 128,704</b>	<b>\$ 114,908</b>	<b>\$ 135,843</b>	<b>\$ 141,816</b>	<b>\$ 141,816</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	33,767	33,767	33,767	33,767	33,767	33,767
ID Charge From Insurance	3,575	6,068	6,068	6,068	34,249	34,249
ID Charge From Workers Comp	1,207	1,287	1,287	1,287	1,319	1,319
ID Charge From Parking	208	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 38,757</b>	<b>\$ 41,122</b>	<b>\$ 41,122</b>	<b>\$ 41,122</b>	<b>\$ 69,335</b>	<b>\$ 69,335</b>

**Inter-Departmental Billings**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Human Resources	(203,142)	(216,969)	(216,969)	(221,308)	(221,308)	(221,308)
<b>TOTAL</b>	<b>\$ (203,142)</b>	<b>\$ (216,969)</b>	<b>\$ (216,969)</b>	<b>\$ (221,308)</b>	<b>\$ (221,308)</b>	<b>\$ (221,308)</b>



# Human Resources

## Function: Administration

### Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	17	1.00	62,837	1.00	64,092	1.00	64,092	1.00	64,092
EE & LABOR MGR	18	1.00	112,962	1.00	115,218	1.00	115,218	1.00	115,218
HR SERV MGR	18	1.00	113,772	1.00	118,574	1.00	118,574	1.00	118,574
HRA	18	5.00	372,677	5.00	391,154	5.00	391,154	5.00	391,154
HUMAN RESOURCE DIR	21	1.00	133,049	1.00	133,243	1.00	133,243	1.00	133,243
LABOR RELATIONS SPEC	18	1.00	92,158	1.00	94,660	1.00	94,660	1.00	94,660
OCCUP/ACCOM SPEC	18	1.00	80,175	1.00	90,443	1.00	90,443	1.00	90,443
ORG HEALTH/DEV MGR	18	1.00	110,614	1.00	113,078	1.00	113,078	1.00	113,078
ORGAN DEV/TRAIN OFF	18	2.00	184,176	2.00	187,997	2.00	187,997	2.00	187,997
PROG ASST	17	1.00	54,427	1.00	55,769	1.00	55,769	1.00	55,769
PROG ASST	20	1.00	50,470	1.00	53,118	1.00	53,118	1.00	53,118
STRATEGIC MGT COORD	18	-	-	-	-	1.00	73,454	1.00	73,454
<b>TOTAL</b>		<b>16.00</b>	<b>\$ 1,367,317</b>	<b>16.00</b>	<b>\$ 1,417,347</b>	<b>17.00</b>	<b>\$ 1,490,800</b>	<b>17.00</b>	<b>\$ 1,490,800</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Information Technology

---

## *Agency Overview*

### Agency Mission

The mission of the Information Technology (IT) Department is to provide services to all City agencies for computer usage, software development, personal computer support, mobile computing, telephones, network communications, computer training, and general IT consulting.

### Agency Overview

The Agency supports the City's hardware, software, and telecommunications network. The Department also supports a wide variety of software from email to document management systems to enterprise databases, facilitates the dissemination of City information to the public via the City website, and provides the ability for the public to conduct business with the City via the internet. The Agency also includes Madison's Media Team unit, which provides television and internet streaming coverage of public meetings.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- Includes funding for maintaining the current level of service, including software maintenance contracts (\$1.3m).

# Information Technology

Function: Administration

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Technical Services	(36,996)	(73,000)	(46,778)	(44,500)	(44,500)	(44,500)
<b>Total Revenue</b>	<b>\$ (36,996)</b>	<b>\$ (73,000)</b>	<b>\$ (46,778)</b>	<b>\$ (44,500)</b>	<b>\$ (44,500)</b>	<b>\$ (44,500)</b>
<b>Expense</b>						
Application Dev & Support	3,633,523	3,371,525	3,235,385	3,437,559	3,506,097	3,416,097
Technical Services	2,406,022	3,222,108	3,077,830	3,168,677	3,185,788	3,185,788
<b>Total Expense</b>	<b>\$ 6,039,545</b>	<b>\$ 6,593,633</b>	<b>\$ 6,313,215</b>	<b>\$ 6,606,236</b>	<b>\$ 6,691,885</b>	<b>\$ 6,601,885</b>
<b>Net General Fund</b>	<b>\$ 6,002,550</b>	<b>\$ 6,520,633</b>	<b>\$ 6,266,437</b>	<b>\$ 6,561,736</b>	<b>\$ 6,647,385</b>	<b>\$ 6,557,385</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(9,774)	(20,000)	(9,774)	(7,200)	(7,200)	(7,200)
Charges for Services	(20,910)	(45,000)	(29,005)	(29,300)	(29,300)	(29,300)
Other Finance Source	(6,312)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
<b>Total Revenue</b>	<b>\$ (36,996)</b>	<b>\$ (73,000)</b>	<b>\$ (46,778)</b>	<b>\$ (44,500)</b>	<b>\$ (44,500)</b>	<b>\$ (44,500)</b>
<b>Expense</b>						
Salaries	3,723,519	4,132,412	3,860,798	4,179,746	4,237,304	4,147,304
Benefits	1,114,849	1,226,647	1,216,120	1,222,642	1,231,508	1,231,508
Supplies	39,742	39,421	34,619	28,950	28,950	28,950
Purchased Services	1,599,079	1,671,057	1,684,075	1,678,397	1,701,718	1,701,718
Inter Departmental Charges	54,635	27,513	21,021	31,087	26,991	26,991
Inter Departmental Billing	(492,279)	(503,417)	(503,417)	(534,586)	(534,586)	(534,586)
<b>Total Expense</b>	<b>\$ 6,039,545</b>	<b>\$ 6,593,633</b>	<b>\$ 6,313,215</b>	<b>\$ 6,606,236</b>	<b>\$ 6,691,885</b>	<b>\$ 6,601,885</b>
<b>Net General Fund</b>	<b>\$ 6,002,550</b>	<b>\$ 6,520,633</b>	<b>\$ 6,266,437</b>	<b>\$ 6,561,736</b>	<b>\$ 6,647,385</b>	<b>\$ 6,557,385</b>

Service Overview

**Service: Application Development & Support**

Service Description

This service administers citywide and agency specific applications, software, and webpages. Supported applications include City databases and database software, the City’s website and EmployeeNet, the Electronic Document Management System (EDMS), the centralized Geographic Information System (GIS), support for enterprise applications such as MUNIS, Legistar, report writing tools, and all permitting, licensing, asset management, and land/planning applications.

2018 Planned Activities

- Upgrading systems and services where practical.
- Improve processes and applications for effectiveness and efficiency gains, including an upgrade to our website search engine, an enterprise-wide public works project and contract compliance system, expansion of the open data portal and interactive online mapping, and a civil rights case management system.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	3,633,523	3,371,525	3,235,385	3,437,559	3,506,097	3,416,097
<b>Net Service Budget</b>	<b>\$ 3,633,523</b>	<b>\$ 3,371,525</b>	<b>\$ 3,235,385</b>	<b>\$ 3,437,559</b>	<b>\$ 3,506,097</b>	<b>\$ 3,416,097</b>

**Service: Technical Services**

Service Description

This service supports the citywide network of high-speed fiber, City-owned computers and telephones, software upgrades and security patches, a City-owned wireless hotspot network, and digital video surveillance cameras. The service stays current with the latest security, hardware, and software technologies and recommends implementation of these technologies where appropriate. This service also includes the Media Team (Madison City Channel) that provides live coverage of City meetings and maintains taped replays and online archives of those meetings. The goals of this service are to continue to provide technology-based solutions that support customers’ missions in all City departments/divisions and to provide data and application communication technology between government agencies and City residents and visitors.

2018 Planned Activities

- Continue refresh of data center hardware and software to support physical and virtual server, networking, and storage environments.
- Upgrade the City’s virtual environment and introduce an enterprise solution for computer system security monitoring.
- Upgrade capabilities to increase high availability for critical systems.
- Implement new IT Service Management toolsets for improved request, incident, and change management functions.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(36,996)	(73,000)	(46,778)	(44,500)	(44,500)	(44,500)
Expense	2,406,022	3,222,108	3,077,830	3,168,677	3,185,788	3,185,788
<b>Net Service Budget</b>	<b>\$ 2,369,027</b>	<b>\$ 3,149,108</b>	<b>\$ 3,031,052</b>	<b>\$ 3,124,177</b>	<b>\$ 3,141,288</b>	<b>\$ 3,141,288</b>

# Information Technology

Function: Administration

## Line Item Detail

Agency Primary Fund: General

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Other Unit of Gov Rev Op	(9,774)	(20,000)	(9,774)	(7,200)	(7,200)	(7,200)
<b>TOTAL</b>	<b>\$ (9,774)</b>	<b>\$ (20,000)</b>	<b>\$ (9,774)</b>	<b>\$ (7,200)</b>	<b>\$ (7,200)</b>	<b>\$ (7,200)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Misc Charges for Service	(20,795)	(45,000)	(27,843)	(29,300)	(29,300)	(29,300)
Reimbursement Of Expense	(115)	-	(1,162)	-	-	-
<b>TOTAL</b>	<b>\$ (20,910)</b>	<b>\$ (45,000)</b>	<b>\$ (29,005)</b>	<b>\$ (29,300)</b>	<b>\$ (29,300)</b>	<b>\$ (29,300)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	(6,312)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
<b>TOTAL</b>	<b>\$ (6,312)</b>	<b>\$ (8,000)</b>	<b>\$ (8,000)</b>	<b>\$ (8,000)</b>	<b>\$ (8,000)</b>	<b>\$ (8,000)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	3,584,300	4,103,916	3,716,381	4,145,450	4,228,008	4,228,008
Salary Savings	-	(73,800)	-	(73,800)	(98,800)	(98,800)
Premium Pay	14,564	14,000	15,440	14,000	14,000	14,000
Workers Compensation Wages	191	-	389	-	-	-
Compensated Absence	37,518	43,400	28,190	43,400	43,400	43,400
Hourly Wages	49,399	15,744	70,927	21,544	21,544	21,544
Overtime Wages Permanent	35,963	29,152	29,152	29,152	29,152	29,152
Election Officials Wages	1,584	-	320	-	-	-
<b>TOTAL</b>	<b>\$ 3,723,519</b>	<b>\$ 4,132,412</b>	<b>\$ 3,860,798</b>	<b>\$ 4,179,746</b>	<b>\$ 4,237,304</b>	<b>\$ 4,147,304</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	24,700	-	67,475	-	-	-
Health Insurance Benefit	559,152	620,379	587,000	613,296	627,461	627,461
Wage Insurance Benefit	11,649	11,494	12,806	12,439	12,439	12,439
WRS	241,846	279,072	255,160	279,605	275,498	275,498
FICA Medicare Benefits	277,502	310,304	288,042	311,582	310,390	310,390
Post Employment Health Plans	-	5,398	5,636	5,720	5,720	5,720
<b>TOTAL</b>	<b>\$ 1,114,849</b>	<b>\$ 1,226,647</b>	<b>\$ 1,216,120</b>	<b>\$ 1,222,642</b>	<b>\$ 1,231,508</b>	<b>\$ 1,231,508</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	25	-	-	-	-	-
Office Supplies	17,917	18,971	17,917	12,000	12,000	12,000
Copy Printing Supplies	1,430	1,050	1,050	1,050	1,050	1,050
Hardware Supplies	9,542	11,900	9,542	11,900	11,900	11,900
Software Lic & Supplies	5,475	1,200	5,475	2,700	2,700	2,700
Postage	354	500	469	500	500	500
Books & Subscriptions	-	800	-	800	800	800
Work Supplies	5,000	5,000	166	-	-	-
<b>TOTAL</b>	<b>\$ 39,742</b>	<b>\$ 39,421</b>	<b>\$ 34,619</b>	<b>\$ 28,950</b>	<b>\$ 28,950</b>	<b>\$ 28,950</b>

# Information Technology

Function: Administration

## Line Item Detail

Agency Primary Fund: General

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	12,451	15,000	12,732	15,000	15,000	15,000
Cellular Telephone	3,098	2,802	3,978	2,821	2,821	2,821
Systems Comm Internet	12,802	19,050	17,827	19,050	19,050	19,050
Facility Rental	18,657	19,217	19,217	19,794	19,794	19,794
Custodial Bldg Use Charges	109,789	132,650	132,650	132,650	155,971	155,971
Process Fees Recyclables	-	4,000	-	-	-	-
Office Equipment Repair	7,500	-	-	-	-	-
Comm Device Mntc	95,192	107,470	107,470	96,500	96,500	96,500
Equipment Mntc	-	2,180	2,180	-	-	-
System & Software Mntc	1,248,037	1,290,548	1,303,707	1,320,242	1,320,242	1,320,242
Recruitment	6,672	1,000	1,200	1,000	1,000	1,000
Conferences & Training	50,064	40,200	40,917	40,200	40,200	40,200
Memberships	2,653	3,200	3,570	3,200	3,200	3,200
Work Study Services	106	7,300	-	1,500	1,500	1,500
Storage Services	161	140	697	140	140	140
Consulting Services	28,253	20,000	31,631	20,000	20,000	20,000
Other Services & Expenses	3,645	6,300	6,300	6,300	6,300	6,300
<b>TOTAL</b>	<b>\$ 1,599,079</b>	<b>\$ 1,671,057</b>	<b>\$ 1,684,075</b>	<b>\$ 1,678,397</b>	<b>\$ 1,701,718</b>	<b>\$ 1,701,718</b>

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	37,769	969	969	969	969	969
ID Charge From Fleet Services	2,270	8,762	2,270	12,336	12,336	12,336
ID Charge From Insurance	6,168	9,202	9,202	9,202	9,519	9,519
ID Charge From Workers Comp	8,428	8,580	8,580	8,580	4,167	4,167
<b>TOTAL</b>	<b>\$ 54,635</b>	<b>\$ 27,513</b>	<b>\$ 21,021</b>	<b>\$ 31,087</b>	<b>\$ 26,991</b>	<b>\$ 26,991</b>

### Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Information Tec	-	(503,417)	(503,417)	(534,586)	(534,586)	(534,586)
ID Billing To Library	(23,028)	-	-	-	-	-
ID Billing To Monona Terrace	(61,812)	-	-	-	-	-
ID Billing To Golf Courses	(15,756)	-	-	-	-	-
ID Billing To Parking	(42,420)	-	-	-	-	-
ID Billing To Sewer	(15,726)	-	-	-	-	-
ID Billing To Stormwater	(18,180)	-	-	-	-	-
ID Billing To Transit	(103,020)	-	-	-	-	-
ID Billing To Water	(107,868)	-	-	-	-	-
ID Billing To CDA	(104,469)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (492,279)</b>	<b>\$ (503,417)</b>	<b>\$ (503,417)</b>	<b>\$ (534,586)</b>	<b>\$ (534,586)</b>	<b>\$ (534,586)</b>

# Information Technology

Function: Administration

## Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CC ENGR	20	1.00	49,121	1.00	50,014	1.00	50,014	1.00	50,014
CC PROD/DIR	20	3.70	199,314	3.70	205,939	3.70	205,939	3.70	205,939
COMMUNICATION MGR	18	-	-	-	-	1.00	73,454	-	-
IT APP DEV MGR	18	1.00	117,347	1.00	119,691	1.00	119,691	1.00	119,691
IT DIRECTOR	21	1.00	130,519	1.00	130,710	1.00	130,710	1.00	130,710
IT SPEC	18	42.00	3,350,511	42.00	3,387,928	42.00	3,387,928	42.00	3,387,928
IT TECH SERVS MGR	18	1.00	117,347	1.00	105,549	1.00	105,549	1.00	105,549
MEDIA TEAM LDWKR	16	1.00	69,509	1.00	70,889	1.00	70,889	1.00	70,889
PROC IMPROV SPEC	18	1.00	79,862	1.00	81,457	1.00	81,457	1.00	81,457
PROG ASST	17	1.00	49,747	1.00	53,261	1.00	53,261	1.00	53,261
RECORDS MGT COORD	18	1.00	61,158	1.00	62,941	1.00	62,941	1.00	62,941
<b>TOTAL</b>		<b>53.70</b>	<b>\$ 4,224,435</b>	<b>53.70</b>	<b>\$ 4,268,377</b>	<b>54.70</b>	<b>\$ 4,341,831</b>	<b>53.70</b>	<b>\$ 4,268,377</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Insurance

---

## *Agency Overview*

### Agency Mission

The mission of the Insurance Fund is to protect the assets of the City through the purchase of insurance and the utilization of other risk management techniques such as loss control, risk transfer, and avoidance.

### Agency Overview

The Agency is responsible for the purchase of insurance, including property, liability, crime, equipment breakdown, auto physical damage, and other ancillary coverages for the City. Staff operates as the City liaison with its liability carrier with respect to claims filed against the City and with agencies regarding other risk management issues, including the funding the City's emergency management program. The goal of the Insurance Fund is to provide a cost effective manner of protecting the assets of the City.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- o Anticipates a 40 percent increase in insurance coverage and claims over 2017, the General Fund impact of this increase is \$250,000.



# Insurance

Function: Administration

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Insurance	(3,236,873)	(598,192)	(1,589,294)	(543,301)	(293,301)	(293,301)
<b>Total Revenue</b>	<b>\$ (3,236,873)</b>	<b>\$ (598,192)</b>	<b>\$ (1,589,294)</b>	<b>\$ (543,301)</b>	<b>\$ (293,301)</b>	<b>\$ (293,301)</b>
<b>Expense</b>						
Insurance	4,836,873	598,192	1,589,294	543,301	293,301	293,301
<b>Total Expense</b>	<b>\$ 4,836,873</b>	<b>\$ 598,192</b>	<b>\$ 1,589,294</b>	<b>\$ 543,301</b>	<b>\$ 293,301</b>	<b>\$ 293,301</b>
<b>Net General Fund</b>	<b>\$ 1,600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: Insurance

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(11,300)	-	(8,670)	-	-	-
Investments & Contributions	(353,082)	(386,000)	(386,000)	(332,000)	(82,000)	(82,000)
Misc Revenue	(1,272,492)	(210,000)	(1,192,432)	(210,000)	(210,000)	(210,000)
Other Finance Source	-	(891)	(891)	-	-	-
Transfer In	(1,600,000)	(1,301)	(1,301)	(1,301)	(1,301)	(1,301)
<b>Total Revenue</b>	<b>\$ (3,236,873)</b>	<b>\$ (598,192)</b>	<b>\$ (1,589,294)</b>	<b>\$ (543,301)</b>	<b>\$ (293,301)</b>	<b>\$ (293,301)</b>
<b>Expense</b>						
Salaries	178,569	272,025	188,477	180,200	180,200	180,200
Benefits	41,560	253,867	67,513	259,467	259,663	259,663
Supplies	-	-	2,700	8,000	8,000	8,000
Purchased Services	1,210,246	1,355,000	1,278,449	1,378,000	1,978,000	1,978,000
Debt & Other Financing	4,503,174	716,000	845,034	721,914	117,438	117,438
Inter Departmental Billing	(1,349,069)	(1,998,700)	(2,040,544)	(2,004,280)	(2,250,000)	(2,250,000)
Transfer Out	252,394	-	1,247,665	-	-	-
<b>Total Expense</b>	<b>\$ 4,836,873</b>	<b>\$ 598,192</b>	<b>\$ 1,589,294</b>	<b>\$ 543,301</b>	<b>\$ 293,301</b>	<b>\$ 293,301</b>
<b>Net General Fund</b>	<b>\$ 1,600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Insurance

Function: Administration

## Service Overview

### Service: Insurance

#### Service Description

This service purchases insurance and implements other risk management techniques to protect the assets of the City. This is accomplished via risk transfer, where the City shifts exposure/risk to another entity either through purchase of insurance or in a contract. If neither of those techniques are possible or reasonable, risk avoidance or loss control techniques (i.e., training and other programs designed to mitigate risk) may be used.

#### 2018 Planned Activities

- Continue working with MPD and MFD personnel on Emergency Management program (\$16,000).
- Introduce the rodeo trailer (i.e., a trailer for driving course equipment) to departments to assist with driver training for City vehicles.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(3,236,873)	(598,192)	(1,589,294)	(543,301)	(293,301)	(293,301)
Expense	4,836,873	598,192	1,589,294	543,301	293,301	293,301
<b>Net Service Budget</b>	<b>\$ 1,600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Insurance

Function: Administration

## Line Item Detail

Agency Primary Fund: Insurance

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
License Bond	(11,300)	-	(8,670)	-	-	-
<b>TOTAL</b>	<b>\$ (11,300)</b>	<b>\$ -</b>	<b>\$ (8,670)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(11,245)	(16,000)	(16,000)	(12,000)	(12,000)	(12,000)
Dividend	(341,836)	(370,000)	(370,000)	(320,000)	(70,000)	(70,000)
<b>TOTAL</b>	<b>\$ (353,082)</b>	<b>\$ (386,000)</b>	<b>\$ (386,000)</b>	<b>\$ (332,000)</b>	<b>\$ (82,000)</b>	<b>\$ (82,000)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Insurance Recoveries	(1,264,261)	(200,000)	(1,182,432)	(200,000)	(200,000)	(200,000)
Miscellaneous Revenue	(8,230)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<b>TOTAL</b>	<b>\$ (1,272,492)</b>	<b>\$ (210,000)</b>	<b>\$ (1,192,432)</b>	<b>\$ (210,000)</b>	<b>\$ (210,000)</b>	<b>\$ (210,000)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Fund Balance Applied	-	(891)	(891)	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (891)</b>	<b>\$ (891)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From General	(1,600,000)	-	-	-	-	-
Transfer In From Other Restrict	-	(1,301)	(1,301)	(1,301)	(1,301)	(1,301)
<b>TOTAL</b>	<b>\$ (1,600,000)</b>	<b>\$ (1,301)</b>	<b>\$ (1,301)</b>	<b>\$ (1,301)</b>	<b>\$ (1,301)</b>	<b>\$ (1,301)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	172,497	272,025	182,405	180,200	180,200	180,200
Compensated Absence	5,178	-	5,178	-	-	-
Overtime Wages Permanent	894	-	894	-	-	-
<b>TOTAL</b>	<b>\$ 178,569</b>	<b>\$ 272,025</b>	<b>\$ 188,477</b>	<b>\$ 180,200</b>	<b>\$ 180,200</b>	<b>\$ 180,200</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	-	-	24,030	-	-	-
Health Insurance Benefit	33,493	30,325	33,321	32,794	33,240	33,240
Wage Insurance Benefit	449	483	240	222	222	222
WRS	11,623	10,977	12,413	12,254	12,074	12,074
FICA Medicare Benefits	12,750	12,082	13,615	13,539	13,469	13,469
Post Employment Health Plans	-	-	648	658	658	658
Loss Runs	-	200,000	-	200,000	200,000	200,000
Pension Expense	(16,755)	-	(16,755)	-	-	-
<b>TOTAL</b>	<b>\$ 41,560</b>	<b>\$ 253,867</b>	<b>\$ 67,513</b>	<b>\$ 259,467</b>	<b>\$ 259,663</b>	<b>\$ 259,663</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Work Supplies	-	-	2,700	8,000	8,000	8,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,700</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>

# Insurance

Function: Administration

## Line Item Detail

Agency Primary Fund: Insurance

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Cellular Telephone	130	-	130	-	-	-
Mileage	64	-	-	-	-	-
Memberships	485	-	200	-	-	-
Medical Services	2,663	-	2,690	-	-	-
Audit Services	600	-	-	-	-	-
Consulting Services	-	-	5,090	8,000	8,000	8,000
Other Services & Expenses	4,073	-	7,980	-	-	-
General Liability Insurance	436,345	485,000	426,480	495,000	495,000	495,000
Property Insurance	522,376	555,000	531,472	560,000	560,000	560,000
Other Insurance	60,811	65,000	54,408	65,000	65,000	65,000
Insurance Claims	182,700	250,000	250,000	250,000	850,000	850,000
<b>TOTAL</b>	<b>\$ 1,210,246</b>	<b>\$ 1,355,000</b>	<b>\$ 1,278,449</b>	<b>\$ 1,378,000</b>	<b>\$ 1,978,000</b>	<b>\$ 1,978,000</b>
<b>Debt &amp; Other Financing</b>						
	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Fund Balance Generated	4,503,174	716,000	845,034	721,914	117,438	117,438
<b>TOTAL</b>	<b>\$ 4,503,174</b>	<b>\$ 716,000</b>	<b>\$ 845,034</b>	<b>\$ 721,914</b>	<b>\$ 117,438</b>	<b>\$ 117,438</b>

# Insurance

Function: Administration

## Line Item Detail

Agency Primary Fund: Insurance

### Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Assessor	(2,282)	(3,989)	(3,989)	(3,274)	(3,683)	(3,683)
ID Billing To Attorney	(5,053)	(7,110)	(7,109)	(4,938)	(5,556)	(5,556)
ID Billing To Civil Rights	(4,208)	(3,666)	(3,666)	(2,167)	(2,438)	(2,438)
ID Billing To Clerk	(1,490)	(3,130)	(3,130)	(2,523)	(2,839)	(2,839)
ID Billing To Common Council	(7,780)	(11,079)	(11,079)	(3,004)	(3,379)	(3,379)
ID Billing To Finance	(3,968)	(12,900)	(12,900)	(4,600)	(5,175)	(5,175)
ID Billing To Human Resources	(3,575)	(6,068)	(6,068)	(30,444)	(34,249)	(34,249)
ID Billing To Information Tec	(6,168)	(9,202)	(9,202)	(8,461)	(9,519)	(9,519)
ID Billing To Mayor	(1,272)	(2,010)	(2,010)	(1,773)	(1,995)	(1,995)
ID Billing To Municipal Court	(642)	(990)	(990)	(820)	(923)	(923)
ID Billing To Treasurer	(856)	(778)	(778)	(684)	(769)	(769)
ID Billing To EAP	-	(498)	(499)	(458)	(515)	(515)
ID Billing To Fire	(73,384)	(112,480)	(112,480)	(90,024)	(101,277)	(101,277)
ID Billing To Police	(422,813)	(672,915)	(672,914)	(887,572)	(998,518)	(998,518)
ID Billing To Public Health	(654)	(4,295)	(4,295)	(4,280)	-	-
ID Billing To Engineering	(54,109)	(74,763)	(38,999)	(48,002)	(54,002)	(54,002)
ID Billing To Fleet Services	(20,681)	(16,435)	(16,435)	(15,946)	(17,939)	(17,939)
ID Billing To Landfill	-	-	(931)	(653)	(735)	(735)
ID Billing To Streets	(127,902)	(175,438)	(175,437)	(102,477)	(115,286)	(115,286)
ID Billing To Traffic Eng	(26,241)	(39,497)	(39,497)	(25,722)	(28,937)	(28,937)
ID Billing To Library	(47,968)	(73,287)	(73,287)	(69,467)	(78,150)	(78,150)
ID Billing To Parks	(166,550)	(241,789)	(241,792)	(156,938)	(176,555)	(176,555)
ID Billing To Bldg Inspection	(8,331)	(8,027)	(8,026)	(7,422)	(8,350)	(8,350)
ID Billing To Community Dev	(17,942)	(31,949)	(31,949)	(27,100)	(30,487)	(30,487)
ID Billing To Economic Dev	(4,472)	(5,957)	(5,957)	(4,124)	(4,639)	(4,639)
ID Billing To Office Of Dir PI	(789)	(1,130)	(1,130)	(878)	(988)	(988)
ID Billing To Planning	(5,236)	(5,484)	(5,484)	(4,182)	(4,705)	(4,705)
ID Billing To Monona Terrace	(55,316)	(88,317)	(88,317)	(87,601)	(98,551)	(98,551)
ID Billing To Golf Courses	(4,929)	(7,867)	(7,867)	(7,107)	(7,996)	(7,996)
ID Billing To Parking	(53,178)	(71,126)	(71,126)	(69,004)	(77,630)	(77,630)
ID Billing To Sewer	(35,082)	-	(25,285)	(48,431)	(54,485)	(54,485)
ID Billing To Stormwater	(14,538)	-	(10,478)	(20,190)	(22,713)	(22,713)
ID Billing To Transit	(64,662)	(146,240)	(146,240)	(118,408)	(133,209)	(133,209)
ID Billing To Water	(80,147)	(119,370)	(119,370)	(109,531)	(123,223)	(123,223)
ID Billing To CDA	-	(40,914)	(40,914)	-	-	-
ID Billing To CDA Management	(26,851)	-	(40,914)	(36,075)	(40,585)	(40,585)
<b>TOTAL</b>	<b>\$ (1,349,069)</b>	<b>\$ (1,998,700)</b>	<b>\$ (2,040,544)</b>	<b>\$ (2,004,280)</b>	<b>\$ (2,250,000)</b>	<b>\$ (2,250,000)</b>

### Transfer Out

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To General	99,564	-	1,053,046	-	-	-
Transfer Out To Water	8,428	-	-	-	-	-
Transfer Out To Sewer	948	-	2,109	-	-	-
Transfer Out To Stormwater	948	-	-	-	-	-
Transfer Out To Cnvt Center	6,632	-	-	-	-	-
Transfer Out To Transit	10,462	-	-	-	-	-
Transfer Out To Fleet Services	125,411	-	50,985	-	-	-
Transfer Out To CDA	-	-	141,525	-	-	-
<b>TOTAL</b>	<b>\$ 252,394</b>	<b>\$ -</b>	<b>\$ 1,247,665</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Landfill

---

## *Agency Overview*

### Agency Mission

The mission of the Landfill is to protect the City's public health and the environment by monitoring the operation and maintenance of Madison's five closed landfills.

### Agency Overview

The Agency is responsible for the maintenance of the City's five closed landfill sites at Mineral Point, Greentree, Demetral, Sycamore, and Olin. The Agency's goal is to control and eliminate gas and groundwater contamination to maintain a clean environment in the City.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- Maintains the current level of service with no projected fee increase anticipated in 2018.

# Landfill

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Landfill Management Mntc	(1,130,831)	(526,110)	(856,804)	(908,390)	(911,327)	(911,327)
<b>Total Revenue</b>	<b>\$ (1,130,831)</b>	<b>\$ (526,110)</b>	<b>\$ (856,804)</b>	<b>\$ (908,390)</b>	<b>\$ (911,327)</b>	<b>\$ (911,327)</b>
<b>Expense</b>						
Landfill Management Mntc	1,130,831	526,110	856,803	908,390	911,327	911,327
<b>Total Expense</b>	<b>\$ 1,130,831</b>	<b>\$ 526,110</b>	<b>\$ 856,803</b>	<b>\$ 908,390</b>	<b>\$ 911,327</b>	<b>\$ 911,327</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: Other Restricted

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(488,859)	(486,110)	(495,039)	(490,000)	(490,000)	(490,000)
Fine Forfeiture Assessments	(1,794)	(3,000)	(1,811)	(2,000)	(2,000)	(2,000)
Investments & Contributions	(41,207)	(37,000)	(40,000)	(42,400)	(42,400)	(42,400)
Other Finance Source	(598,971)	-	(319,953)	(373,990)	(376,927)	(376,927)
<b>Total Revenue</b>	<b>\$ (1,130,831)</b>	<b>\$ (526,110)</b>	<b>\$ (856,804)</b>	<b>\$ (908,390)</b>	<b>\$ (911,327)</b>	<b>\$ (911,327)</b>
<b>Expense</b>						
Salaries	265,697	285,238	273,607	284,467	284,467	284,467
Benefits	92,672	99,204	96,165	97,453	97,753	97,753
Supplies	47,700	31,800	32,298	33,250	33,250	33,250
Purchased Services	227,529	239,871	216,472	258,072	258,072	258,072
Debt & Other Financing	-	(368,263)	-	-	-	-
Inter Departmental Charges	242,787	261,869	261,869	275,048	277,685	277,685
Inter Departmental Billing	(95,332)	(95,500)	(95,500)	(101,900)	(101,900)	(101,900)
Transfer Out	349,778	71,891	71,891	62,000	62,000	62,000
<b>Total Expense</b>	<b>\$ 1,130,831</b>	<b>\$ 526,110</b>	<b>\$ 856,803</b>	<b>\$ 908,390</b>	<b>\$ 911,327</b>	<b>\$ 911,327</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Landfill

Function: Public Works & Transportation

## Service Overview

### Service: Landfill Management Maintenance

#### Service Description

This service manages the five closed landfills overseen by the City. The goal of this service is to eliminate the migration of landfill contamination and gas to maintain a clean environment.

#### 2018 Planned Activities

- Maintain the existing level of service.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(1,130,831)	(526,110)	(856,804)	(908,390)	(911,327)	(911,327)
Expense	1,130,831	526,110	856,803	908,390	911,327	911,327
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# Landfill

Function: Public Works & Transportation

Line Item Detail

Agency Primary Fund: Other Restricted

Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Landfill Remediation	(488,403)	(486,110)	(494,918)	(490,000)	(490,000)	(490,000)
Sale Of Recyclables	(456)	-	-	-	-	-
Reimbursement Of Expense	-	-	(121)	-	-	-
<b>TOTAL</b>	<b>\$ (488,859)</b>	<b>\$ (486,110)</b>	<b>\$ (495,039)</b>	<b>\$ (490,000)</b>	<b>\$ (490,000)</b>	<b>\$ (490,000)</b>

Fine Forfeiture & Assessments

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Late Fees	(1,794)	(3,000)	(1,811)	(2,000)	(2,000)	(2,000)
<b>TOTAL</b>	<b>\$ (1,794)</b>	<b>\$ (3,000)</b>	<b>\$ (1,811)</b>	<b>\$ (2,000)</b>	<b>\$ (2,000)</b>	<b>\$ (2,000)</b>

Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(41,207)	(37,000)	(40,000)	(42,400)	(42,400)	(42,400)
<b>TOTAL</b>	<b>\$ (41,207)</b>	<b>\$ (37,000)</b>	<b>\$ (40,000)</b>	<b>\$ (42,400)</b>	<b>\$ (42,400)</b>	<b>\$ (42,400)</b>

Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	(19,500)	-	(400)	-	-	-
Fund Balance Applied	(579,471)	-	(319,553)	(373,990)	(376,927)	(376,927)
<b>TOTAL</b>	<b>\$ (598,971)</b>	<b>\$ -</b>	<b>\$ (319,953)</b>	<b>\$ (373,990)</b>	<b>\$ (376,927)</b>	<b>\$ (376,927)</b>

Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	247,060	269,968	259,499	269,197	269,197	269,197
Premium Pay	326	400	243	400	400	400
Compensated Absence	1,487	1,400	1,400	1,400	1,400	1,400
Hourly Wages	2,810	2,260	1,086	2,260	2,260	2,260
Overtime Wages Permanent	13,972	11,200	11,380	11,200	11,200	11,200
Overtime Wages Hourly	41	10	0	10	10	10
<b>TOTAL</b>	<b>\$ 265,697</b>	<b>\$ 285,238</b>	<b>\$ 273,607</b>	<b>\$ 284,467</b>	<b>\$ 284,467</b>	<b>\$ 284,467</b>

Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Health Insurance Benefit	53,360	58,537	55,331	56,673	57,274	57,274
Wage Insurance Benefit	907	944	924	904	904	904
WRS	17,420	18,360	18,336	18,312	18,031	18,031
FICA Medicare Benefits	19,606	20,013	20,124	20,214	20,194	20,194
Licenses & Certifications	40	-	80	-	-	-
Post Employment Health Plans	1,340	1,350	1,370	1,350	1,350	1,350
<b>TOTAL</b>	<b>\$ 92,672</b>	<b>\$ 99,204</b>	<b>\$ 96,165</b>	<b>\$ 97,453</b>	<b>\$ 97,753</b>	<b>\$ 97,753</b>

**Landfill**

**Function: Public Works & Transportation**

*Line Item Detail*

**Agency Primary Fund: Other Restricted**

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	397	600	366	600	600	600
Copy Printing Supplies	513	600	274	600	600	600
Furniture	33	1,000	-	500	500	500
Hardware Supplies	38	500	1,409	1,000	1,000	1,000
Software Lic & Supplies	-	500	-	1,000	1,000	1,000
Postage	879	800	604	800	800	800
Books & Subscriptions	-	50	-	-	-	-
Work Supplies	5,485	6,000	7,619	6,000	6,000	6,000
Safety Supplies	740	1,500	270	1,500	1,500	1,500
Uniform Clothing Supplies	-	250	372	250	250	250
Building Supplies	322	5,000	300	1,000	1,000	1,000
Landscaping Supplies	-	-	563	-	-	-
Equipment Supplies	39,291	15,000	20,521	20,000	20,000	20,000
<b>TOTAL</b>	<b>\$ 47,700</b>	<b>\$ 31,800</b>	<b>\$ 32,298</b>	<b>\$ 33,250</b>	<b>\$ 33,250</b>	<b>\$ 33,250</b>

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	1,257	2,500	2,500	2,410	2,410	2,410
Electricity	52,725	62,900	62,900	66,160	66,160	66,160
Water	148	150	150	380	380	380
Sewer	78,842	66,450	66,450	95,790	95,790	95,790
Stormwater	9,143	9,940	9,940	10,220	10,220	10,220
Telephone	394	285	510	326	326	326
Cellular Telephone	15	260	252	259	259	259
Building Improv Repair Maint	910	5,000	378	1,500	1,500	1,500
Custodial Bldg Use Charges	2,295	2,326	2,326	2,326	2,326	2,326
Equipment Mntc	16,111	20,000	16,433	20,000	20,000	20,000
System & Software Mntc	398	400	401	405	405	405
Vehicle Repair & Mntc	16,006	15,000	15,723	16,000	16,000	16,000
Rental Of Equipment	1,206	-	5	-	-	-
Conferences & Training	150	500	84	500	500	500
Memberships	7	75	1	11	11	11
Uniform Laundry	759	900	649	900	900	900
Medical Services	-	500	-	500	500	500
Delivery Freight Charges	176	350	150	350	350	350
Storage Services	51	60	56	60	60	60
Consulting Services	1,600	5,000	500	5,000	5,000	5,000
Lab Services	18,594	30,000	17,606	20,000	20,000	20,000
Parking Towing Services	81	100	-	100	100	100
Security Services	173	175	-	175	175	175
Other Services & Expenses	15,280	3,000	8,379	3,000	3,000	3,000
Grants	10,303	10,000	10,000	10,000	10,000	10,000
Taxes & Special Assessments	870	4,000	1,079	1,700	1,700	1,700
Permits & Licenses	34	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 227,529</b>	<b>\$ 239,871</b>	<b>\$ 216,472</b>	<b>\$ 258,072</b>	<b>\$ 258,072</b>	<b>\$ 258,072</b>

**Debt & Other Financing**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Fund Balance Generated	-	(368,263)	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (368,263)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Landfill**

**Function: Public Works & Transportation**

*Line Item Detail*

**Agency Primary Fund: Other Restricted**

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Public Health	160,205	181,500	181,500	191,280	191,280	191,280
ID Charge From Engineering	12,274	12,468	12,468	12,468	12,468	12,468
ID Charge From Fleet Services	16,224	20,102	20,102	20,102	20,102	20,102
ID Charge From Traffic Eng	5,728	368	368	229	229	229
ID Charge From Insurance	-	931	931	931	931	931
ID Charge From Workers Comp	-	-	-	-	2,637	2,637
ID Charge From Sewer	18,902	20,000	20,000	20,000	20,000	20,000
ID Charge From Stormwater	11,445	8,500	8,500	11,500	11,500	11,500
ID Charge From Water	18,009	18,000	18,000	18,538	18,538	18,538
<b>TOTAL</b>	<b>\$ 242,787</b>	<b>\$ 261,869</b>	<b>\$ 261,869</b>	<b>\$ 275,048</b>	<b>\$ 277,685</b>	<b>\$ 277,685</b>

**Inter-Departmental Billings**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Engineering	(8,316)	(7,000)	(7,000)	(8,400)	(8,400)	(8,400)
ID Billing To Sewer	(63,531)	(60,000)	(60,000)	(65,000)	(65,000)	(65,000)
ID Billing To Stormwater	(23,485)	(28,500)	(28,500)	(28,500)	(28,500)	(28,500)
<b>TOTAL</b>	<b>\$ (95,332)</b>	<b>\$ (95,500)</b>	<b>\$ (95,500)</b>	<b>\$ (101,900)</b>	<b>\$ (101,900)</b>	<b>\$ (101,900)</b>

**Transfer Out**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To Capital	349,778	70,590	70,590	62,000	62,000	62,000
Transfer Out To Insurance	-	1,301	1,301	-	-	-
<b>TOTAL</b>	<b>\$ 349,778</b>	<b>\$ 71,891</b>	<b>\$ 71,891</b>	<b>\$ 62,000</b>	<b>\$ 62,000</b>	<b>\$ 62,000</b>

**Landfill**

**Function: Public Works & Transportation**

*Position Summary*

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ENGR OPER MAINT WKR	15	2.00	110,032	2.00	115,387	2.00	115,387	2.00	115,387
PUB WKS GEN FORE	18	1.00	70,856	1.00	72,319	1.00	72,319	1.00	72,319
<b>TOTAL</b>		<b>3.00</b>	<b>\$ 180,888</b>	<b>3.00</b>	<b>\$ 187,706</b>	<b>3.00</b>	<b>\$ 187,706</b>	<b>3.00</b>	<b>\$ 187,706</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Library

---

## *Agency Overview*

### Agency Mission

The mission of the Madison Public Library is to provide free and equitable access to cultural and educational experiences.

### Agency Overview

The agency is responsible for the operation of Madison's nine library branches and the Maintenance Support Center. The agency seeks to support literacy and community engagement opportunities. Specific programming provided by the Library includes: maintaining book collections and reference services, access to technology and training, online branch services, and literacy programming.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- Decreases in projected revenue from Library fines and collection fees based on prior year trends (\$42,000).
- Increases funding for the custodial contract allowing for weekend cleaning (\$19,000).
- Increases funding for payments to the Dane County Library Service resulting from an increase in Madison residents using other Dane County libraries (\$44,000).
- Increases funding for hourly staffing, premium pay, and overtime based on prior year trends (\$225,000).
- Increases funding to replace private revenue that funded the first four years of Bubbler programming (\$125,000). The Library will continue to seek grants to supplement the program. Major components of the programming include: Artist-in-Residence Program, Bubbler Programming, Making Justice, Media Academy, Google Making Spaces: Expanding Maker Education Across the Nation, Makers Corps: Making Programs in At-Risk Communities, Yahara Music Library, Beyond the Bubbler, and the Media Lab.

# Library

Function: Library

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Community Engagement	(304,607)	(34,100)	(433,773)	(34,100)	(34,100)	(34,100)
Facilities	(158,273)	(75,000)	(53,036)	(53,900)	(53,900)	(53,900)
Public Service	(424,800)	(587,557)	(448,336)	(608,157)	(608,157)	(608,157)
Collection Resources & Access	(949,005)	(989,242)	(963,032)	(946,957)	(946,957)	(946,957)
<b>Total Revenue</b>	<b>\$ (1,836,686)</b>	<b>\$ (1,685,899)</b>	<b>\$ (1,898,178)</b>	<b>\$ (1,643,114)</b>	<b>\$ (1,643,114)</b>	<b>\$ (1,643,114)</b>
<b>Expense</b>						
Community Engagement	264,424	183,125	425,031	336,892	486,975	486,975
Facilities	1,916,591	2,038,404	2,029,406	2,029,936	2,030,639	2,030,639
Public Service	13,446,905	13,191,336	13,269,231	13,472,720	13,688,605	13,688,605
Collection Resources & Access	2,497,602	3,188,599	3,058,150	3,215,177	3,215,926	3,215,926
<b>Total Expense</b>	<b>\$ 18,125,521</b>	<b>\$ 18,601,463</b>	<b>\$ 18,781,818</b>	<b>\$ 19,054,724</b>	<b>\$ 19,422,144</b>	<b>\$ 19,422,144</b>
<b>Net General Fund</b>	<b>\$ 16,288,835</b>	<b>\$ 16,915,564</b>	<b>\$ 16,883,640</b>	<b>\$ 17,411,610</b>	<b>\$ 17,779,030</b>	<b>\$ 17,779,030</b>

### Budget by Fund & Major

Fund: Library

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(112,122)	(92,560)	(161,659)	(92,425)	(92,425)	(92,425)
Charges for Services	(935,387)	(945,939)	(920,675)	(906,439)	(906,439)	(906,439)
Fine Forfeiture Assessments	(288,326)	(300,000)	(283,800)	(280,000)	(280,000)	(280,000)
Investments & Contributions	(370,254)	(323,400)	(500,543)	(334,000)	(334,000)	(334,000)
Misc Revenue	(3,550)	(4,000)	(11,500)	(10,250)	(10,250)	(10,250)
Other Finance Source	(107,047)	-	-	-	-	-
Transfer In	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
<b>Total Revenue</b>	<b>\$ (1,836,686)</b>	<b>\$ (1,685,899)</b>	<b>\$ (1,898,178)</b>	<b>\$ (1,643,114)</b>	<b>\$ (1,643,114)</b>	<b>\$ (1,643,114)</b>
<b>Expense</b>						
Salaries	8,719,730	9,149,560	9,076,483	9,409,168	9,731,658	9,731,658
Benefits	2,754,491	2,787,995	2,944,376	2,925,082	2,931,333	2,931,333
Supplies	801,249	1,421,994	1,446,324	1,425,456	1,471,456	1,471,456
Purchased Services	2,301,176	2,368,350	2,440,649	2,423,518	2,506,218	2,506,218
Inter Departmental Charges	99,487	128,101	128,522	126,037	133,367	133,367
Transfer Out	3,449,388	2,745,463	2,745,463	2,745,463	2,648,112	2,648,112
<b>Total Expense</b>	<b>\$ 18,125,521</b>	<b>\$ 18,601,463</b>	<b>\$ 18,781,818</b>	<b>\$ 19,054,724</b>	<b>\$ 19,422,144</b>	<b>\$ 19,422,144</b>
<b>Net General Fund</b>	<b>\$ 16,288,835</b>	<b>\$ 16,915,564</b>	<b>\$ 16,883,640</b>	<b>\$ 17,411,610</b>	<b>\$ 17,779,030</b>	<b>\$ 17,779,030</b>

*Service Overview*

**Service: Collection Resources & Access**

Service Description

This service manages the library materials collection in all formats and the acquisition, cataloging, and processing of these materials. The goals of this service are to offer customers the opportunity to explore a wide variety of topics and find informational and entertaining materials by maintaining a current, well curated collection. The service also seeks to provide a diverse collection of resources with a specific focus on non-English language materials.

2018 Planned Activities

- Study neighborhood demographics and library proximity to Dual Language Immersion (DLI) schools to better focus and grow collections of non-English language materials.
- Market the collection to nontraditional library users.
- Provide collection support to community engagement programs such as early literacy and RESJI initiatives, book discussion groups, and the Wisconsin Book Festival.
- Continue using collection reports to ensure that an equitable delivery of resources is provided to the community.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(949,005)	(989,242)	(963,032)	(946,957)	(946,957)	(946,957)
Expense	2,497,602	3,188,599	3,058,150	3,215,177	3,215,926	3,215,926
<b>Net Service Budget</b>	<b>\$ 1,548,597</b>	<b>\$ 2,199,357</b>	<b>\$ 2,095,118</b>	<b>\$ 2,268,220</b>	<b>\$ 2,268,969</b>	<b>\$ 2,268,969</b>

**Service: Community Engagement**

Service Description

This service oversees community engagement activities and collaborative projects for all ages. The goal of this service is to address community needs by offering educational and creative opportunities using an equity lens.

2018 Planned Activities

- Work with the Northside Early Childhood Zone to provide early literacy consultation services and supports.
- Expand the "Read Up" summer reading program from 6 to 8 schools.
- Use the Library Takeover community engagement model to determine library programs and apply it to Media Lab programming.
- Work with the new Community Engagement Coordinator to identify populations not being well served by the library and develop new programs, services, and methods of service delivery to address the needs of those communities.
- Expand teen programs including Making Justice, Hip Hop Architecture and other Bubbler initiatives.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(304,607)	(34,100)	(433,773)	(34,100)	(34,100)	(34,100)
Expense	264,424	183,125	425,031	336,892	486,975	486,975
<b>Net Service Budget</b>	<b>\$ (40,183)</b>	<b>\$ 149,025</b>	<b>\$ (8,742)</b>	<b>\$ 302,792</b>	<b>\$ 452,875</b>	<b>\$ 452,875</b>

# Library

Function: Library

## Service Overview

### Service: Facilities

#### Service Description

This service manages the operations of nine facilities including: rent, utilities, maintenance, custodial tasks, supplies, and the staff of the Facilities service. The goals of the service are to support the delivery of all operational and programming library services to the community through well maintained, safe, clean, and welcoming physical building infrastructure and facilities.

#### 2018 Planned Activities

- Seek opportunities to increase space for technology literacy and access, accommodate a larger and more comprehensive materials collection, and maximize community space through existing library major capital improvements or new capital projects to support the expansion of the Madison Public Library's outreach and program service delivery.
- Investigate evolving green initiatives and new technology to improve facility operational efficiencies and reduce costs.
- Expand custodial services to include weekend cleaning.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(158,273)	(75,000)	(53,036)	(53,900)	(53,900)	(53,900)
Expense	1,916,591	2,038,404	2,029,406	2,029,936	2,030,639	2,030,639
<b>Net Service Budget</b>	<b>\$ 1,758,317</b>	<b>\$ 1,963,404</b>	<b>\$ 1,976,370</b>	<b>\$ 1,976,036</b>	<b>\$ 1,976,739</b>	<b>\$ 1,976,739</b>

### Service: Public Service

#### Service Description

This service oversees the delivery of services to the Library's patrons and members of the community both in and outside of the library facilities. The service provides reference and research assistance, reader's advisory, literacy support, technology training, and participatory learning. The goal of this service is to improve community engagement by increasing residents' exposure to literacy programs.

#### 2018 Planned Activities

- Use the Results Madison framework to better utilize staff time and allocate library resources.
- Collaborate with local organizations like DaneNet and 5Nines to improve digital access to Madison's citizens.
- Work with local experts to develop evaluation tools for library programs.
- Using a strategic lens, develop partnership guidelines to determine which partnership programs have the potential for the most impact.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(424,800)	(587,557)	(448,336)	(608,157)	(608,157)	(608,157)
Expense	13,446,905	13,191,336	13,269,231	13,472,720	13,688,605	13,688,605
<b>Net Service Budget</b>	<b>\$ 13,022,105</b>	<b>\$ 12,603,779</b>	<b>\$ 12,820,895</b>	<b>\$ 12,864,563</b>	<b>\$ 13,080,448</b>	<b>\$ 13,080,448</b>



# Library

Function: Library

## Line Item Detail

Agency Primary Fund: Library

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	(26,071)	(27,973)	(33,973)	(27,973)	(27,973)	(27,973)
Other Unit of Gov Rev Op	(86,052)	(64,587)	(127,686)	(64,452)	(64,452)	(64,452)
<b>TOTAL</b>	<b>\$ (112,122)</b>	<b>\$ (92,560)</b>	<b>\$ (161,659)</b>	<b>\$ (92,425)</b>	<b>\$ (92,425)</b>	<b>\$ (92,425)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Reproduction Services	(93,999)	(105,000)	(95,000)	(90,000)	(90,000)	(90,000)
Appliance Collection	(11,878)	(7,500)	(10,900)	(9,000)	(9,000)	(9,000)
Catering Concessions	(16,588)	(25,000)	(15,000)	(15,000)	(15,000)	(15,000)
Facility Rental	(33,431)	(50,000)	(38,000)	(38,900)	(38,900)	(38,900)
Southcentral Library Services	(270,284)	(270,284)	(270,284)	(270,284)	(270,284)	(270,284)
Library Collection Fees	(22,074)	(30,400)	(20,500)	(19,000)	(19,000)	(19,000)
Cataloging Services	(454,255)	(454,255)	(454,255)	(454,255)	(454,255)	(454,255)
Reimbursement Of Expense	(32,878)	(3,500)	(16,736)	(10,000)	(10,000)	(10,000)
<b>TOTAL</b>	<b>\$ (935,387)</b>	<b>\$ (945,939)</b>	<b>\$ (920,675)</b>	<b>\$ (906,439)</b>	<b>\$ (906,439)</b>	<b>\$ (906,439)</b>

### Fine Forfeiture & Assessments

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Library Fines	(288,326)	(300,000)	(283,800)	(280,000)	(280,000)	(280,000)
<b>TOTAL</b>	<b>\$ (288,326)</b>	<b>\$ (300,000)</b>	<b>\$ (283,800)</b>	<b>\$ (280,000)</b>	<b>\$ (280,000)</b>	<b>\$ (280,000)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Contributions & Donations	(370,254)	(323,400)	(500,543)	(334,000)	(334,000)	(334,000)
<b>TOTAL</b>	<b>\$ (370,254)</b>	<b>\$ (323,400)</b>	<b>\$ (500,543)</b>	<b>\$ (334,000)</b>	<b>\$ (334,000)</b>	<b>\$ (334,000)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(3,550)	(4,000)	(11,500)	(10,250)	(10,250)	(10,250)
<b>TOTAL</b>	<b>\$ (3,550)</b>	<b>\$ (4,000)</b>	<b>\$ (11,500)</b>	<b>\$ (10,250)</b>	<b>\$ (10,250)</b>	<b>\$ (10,250)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Fund Balance Applied	(107,047)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (107,047)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Other Restric	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
<b>TOTAL</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	6,927,286	7,788,375	7,406,491	8,181,907	8,181,907	8,181,907
Salary Savings	-	(210,582)	-	(210,582)	(210,582)	(210,582)
Pending Personnel	-	-	-	-	113,006	113,006
Premium Pay	43,665	28,483	46,846	28,483	28,483	28,483
Workers Compensation Wages	1,068	-	-	-	-	-
Compensated Absence	69,143	-	52,125	-	70,000	70,000
Hourly Wages	1,590,928	1,477,200	1,486,200	1,409,360	1,498,500	1,498,500
Overtime Wages Permanent	87,390	66,084	84,821	-	50,344	50,344
Overtime Wages Hourly	250	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 8,719,730</b>	<b>\$ 9,149,560</b>	<b>\$ 9,076,483</b>	<b>\$ 9,409,168</b>	<b>\$ 9,731,658</b>	<b>\$ 9,731,658</b>

# Library

Function: Library

## Line Item Detail

Agency Primary Fund: Library

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	176,906	101,338	120,573	101,338	101,338	101,338
Unemployment Benefits	5,013	-	5,000	-	-	-
Health Insurance Benefit	1,382,448	1,484,015	1,463,285	1,533,799	1,550,789	1,550,789
Wage Insurance Benefit	19,522	19,549	19,704	19,578	19,578	19,578
Health Insurance Retiree	-	7,330	-	7,330	7,330	7,330
WRS	518,910	513,547	561,885	550,574	542,482	542,482
FICA Medicare Benefits	646,330	587,666	684,166	621,354	618,707	618,707
Post Employment Health Plans	5,361	74,550	89,763	91,109	91,109	91,109
<b>TOTAL</b>	<b>\$ 2,754,491</b>	<b>\$ 2,787,995</b>	<b>\$ 2,944,376</b>	<b>\$ 2,925,082</b>	<b>\$ 2,931,333</b>	<b>\$ 2,931,333</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	(7)	-	-	-	-	-
Office Supplies	8,773	6,500	86,933	86,500	86,500	86,500
Copy Printing Supplies	7,007	10,000	5,000	8,000	8,000	8,000
Furniture	7,665	46,000	48,098	40,000	40,000	40,000
Hardware Supplies	158,378	121,000	121,524	115,000	115,000	115,000
Software Lic & Supplies	5,721	5,000	5,000	5,000	5,000	5,000
Postage	38,944	38,000	38,000	38,000	38,000	38,000
Program Supplies	93,189	53,000	65,490	72,500	118,500	118,500
Work Supplies	5,408	2,700	5,656	2,700	2,700	2,700
Janitorial Supplies	50,914	40,000	40,000	40,000	40,000	40,000
Library Materials	317,801	1,028,024	942,586	951,036	951,036	951,036
Safety Supplies	181	550	872	550	550	550
Uniform Clothing Supplies	351	120	120	120	120	120
Food And Beverage	9,228	3,500	500	3,500	3,500	3,500
Building	44,043	6,400	10,435	1,000	1,000	1,000
Building Supplies	22,658	2,450	3,653	2,450	2,450	2,450
Electrical Supplies	5,751	4,250	6,613	4,250	4,250	4,250
HVAC Supplies	17,889	51,450	56,871	51,450	51,450	51,450
Plumbing Supplies	3,960	400	6,465	1,300	1,300	1,300
Machinery And Equipment	2,140	-	409	-	-	-
Equipment Supplies	1,255	2,100	2,100	2,100	2,100	2,100
Inventory	-	550	-	-	-	-
<b>TOTAL</b>	<b>\$ 801,249</b>	<b>\$ 1,421,994</b>	<b>\$ 1,446,324</b>	<b>\$ 1,425,456</b>	<b>\$ 1,471,456</b>	<b>\$ 1,471,456</b>

# Library

Function: Library

## Line Item Detail

Agency Primary Fund: Library

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	41,507	58,800	58,150	47,300	47,300	47,300
Electricity	308,929	322,500	309,200	313,700	313,700	313,700
Water	10,443	9,350	8,750	9,350	9,350	9,350
Sewer	9,619	9,700	8,400	8,150	8,150	8,150
Stormwater	5,369	5,200	5,200	4,200	4,200	4,200
Telephone	18,136	20,470	19,820	20,470	20,470	20,470
Cellular Telephone	10,410	10,542	10,542	10,542	10,542	10,542
Systems Comm Internet	592,600	594,502	598,135	594,502	594,502	594,502
Building Improv Repair Maint	151,796	177,010	161,500	177,200	177,200	177,200
Waste Disposal	3,972	4,920	4,920	4,920	4,920	4,920
Fire Protection	388	410	410	410	410	410
Pest Control	2,488	2,892	2,892	2,892	2,892	2,892
Elevator Repair	3,574	4,000	4,000	4,000	4,000	4,000
Facility Rental	311,233	317,000	326,389	336,200	336,200	336,200
Custodial Bldg Use Charges	152,591	155,792	154,781	162,592	162,592	162,592
Process Fees Recyclables	6,104	5,160	5,160	5,160	5,160	5,160
Office Equipment Repair	9,572	12,000	6,300	12,000	12,000	12,000
Comm Device Mntc	18,517	17,450	17,450	17,450	17,450	17,450
Equipment Mntc	5,092	37,000	37,000	37,000	37,000	37,000
Rental Of Equipment	632	400	820	400	400	400
Recruitment	-	500	500	500	500	500
Mileage	6,854	8,500	8,500	8,500	8,500	8,500
Conferences & Training	53,299	46,000	40,000	45,200	45,200	45,200
Memberships	11,142	11,000	11,000	11,000	11,000	11,000
Uniform Laundry	5,013	4,200	4,200	4,200	4,200	4,200
Work Study Services	500	-	-	-	-	-
Credit Card Services	2,939	3,000	3,000	3,000	3,000	3,000
Collection Services	9,371	10,000	10,000	10,000	10,000	10,000
Armored Car Services	18,211	15,100	15,100	15,100	15,100	15,100
Consulting Services	-	2,000	2,000	2,000	2,000	2,000
Advertising Services	66,585	58,850	62,258	58,250	58,250	58,250
Printing Services	21,128	20,000	20,000	20,000	20,000	20,000
Investigative Services	7	200	200	200	200	200
Security Services	7,638	11,122	7,622	11,122	11,122	11,122
Interpreters Signing Services	733	1,000	1,000	1,000	1,000	1,000
Transportation Services	994	600	1,000	600	600	600
Program Services	130,323	124,400	233,971	134,500	134,500	134,500
Other Services & Expenses	21	13,900	-	13,900	96,600	96,600
Grants	-	-	7,500	-	-	-
Comm Agency Contracts	260,453	221,080	221,099	264,208	264,208	264,208
Taxes & Special Assessments	42,792	51,300	51,300	51,300	51,300	51,300
Permits & Licenses	202	500	580	500	500	500
<b>TOTAL</b>	<b>\$ 2,301,176</b>	<b>\$ 2,368,350</b>	<b>\$ 2,440,649</b>	<b>\$ 2,423,518</b>	<b>\$ 2,506,218</b>	<b>\$ 2,506,218</b>

# Library

Function: Library

*Line Item Detail*

Agency Primary Fund: Library

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Information Tec	23,028	23,028	23,028	23,028	23,028	23,028
ID Charge From Engineering	3,537	3,537	3,537	3,537	3,537	3,537
ID Charge From Fleet Services	9,080	14,075	14,075	12,011	12,011	12,011
ID Charge From Traffic Eng	1,550	1,238	1,659	1,238	1,238	1,238
ID Charge From Insurance	47,968	73,287	73,287	73,287	78,150	78,150
ID Charge From Workers Comp	14,324	12,936	12,936	12,936	15,403	15,403
<b>TOTAL</b>	<b>\$ 99,487</b>	<b>\$ 128,101</b>	<b>\$ 128,522</b>	<b>\$ 126,037</b>	<b>\$ 133,367</b>	<b>\$ 133,367</b>

### Transfer Out

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To Debt Service	2,720,545	2,745,463	2,745,463	2,745,463	2,648,112	2,648,112
Transfer Out To Capital	728,843	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,449,388</b>	<b>\$ 2,745,463</b>	<b>\$ 2,745,463</b>	<b>\$ 2,745,463</b>	<b>\$ 2,648,112</b>	<b>\$ 2,648,112</b>

# Library

Function: Library

## Position Summary

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT	18	1.00	66,848	1.00	60,793	1.00	60,793	1.00	60,793
ACCT TECH	32	1.00	51,840	1.00	62,111	1.00	62,111	1.00	62,111
ADMIN ASST	32	6.70	362,757	6.70	351,334	6.70	351,334	6.70	351,334
CLERK	32	20.35	1,002,781	20.35	1,005,481	20.35	1,005,481	20.35	1,005,481
CUSTODIAL WKR	15	4.00	202,787	4.00	209,127	4.00	209,127	4.00	209,127
FACILITY MAINT WKR	15	1.00	55,613	1.00	57,074	1.00	57,074	1.00	57,074
LIB BUS OPER MGR	18	1.00	106,748	1.00	108,880	1.00	108,880	1.00	108,880
LIB COMP TECH	32	1.00	52,087	1.00	53,884	1.00	53,884	1.00	53,884
LIB COMPT SPEC	33	2.00	128,091	2.00	133,220	2.00	133,220	2.00	133,220
LIB FAC MGR	18	1.00	92,733	1.00	95,772	1.00	95,772	1.00	95,772
LIB MAINT COORD	15	1.00	70,024	1.00	72,087	1.00	72,087	1.00	72,087
LIB MEDIA COORD	18	1.00	87,088	1.00	88,828	1.00	88,828	1.00	88,828
LIB PROG SUPV	18	2.00	109,936	2.00	124,901	2.00	124,901	2.00	124,901
LIBRARIAN	33	34.70	2,361,074	34.70	2,425,129	34.70	2,425,129	34.70	2,425,129
LIBRARIAN	18	6.00	449,204	6.00	463,898	6.00	463,898	6.00	463,898
LIBRARIAN SUPV	18	3.00	241,062	3.00	253,507	3.00	253,507	3.00	253,507
LIBRARY ASSOCIATE DIRECTOR	18	1.00	96,845	1.00	103,935	1.00	103,935	1.00	103,935
LIBRARY ASST	32	36.10	1,779,127	36.10	1,857,067	36.10	1,857,067	36.10	1,857,067
LIBRARY DIRECTOR	21	1.00	128,062	1.00	128,249	1.00	128,249	1.00	128,249
LIBRARY PRESS OPR	32	1.00	53,765	1.00	54,832	1.00	54,832	1.00	54,832
MAINT MECH	15	2.00	129,796	2.00	119,925	2.00	119,925	2.00	119,925
MKTG/COMMUN SPEC	18	1.00	79,171	1.00	53,677	1.00	53,677	1.00	53,677
PLANNER	18	1.00	68,291	1.00	61,900	1.00	61,900	1.00	61,900
PROG ASST	17	1.00	57,772	1.00	58,926	1.00	58,926	1.00	58,926
PROG ASST	32	4.00	205,396	4.00	212,693	4.00	212,693	4.00	212,693
<b>TOTAL</b>		<b>134.85</b>	<b>\$ 8,038,898</b>	<b>134.85</b>	<b>\$ 8,217,231</b>	<b>134.85</b>	<b>\$ 8,217,231</b>	<b>134.85</b>	<b>\$ 8,217,231</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Mayor

---

## *Agency Overview*

### Agency Mission

The agency's mission is to provide leadership for the organization to deliver the highest quality services and provide a fair and orderly system of governance for citizens and visitors.

### Agency Overview

The agency ensures and directs the provision of municipal services by proposing, promoting, and reviewing policies to be adopted by the City, establishes administrative procedures, and provides direction for existing City procedures and policies.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Adjustments to revenue budgeted within the agency based on prior trends (\$35,000).
- Continued funding for the following items:
  - Neighborhood Resource Teams (\$17,500)
  - My Brother's Keeper (\$25,000)
  - Summer Meals (\$15,000)

# Mayor

Function: General Government

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Mayor	(1,500)	(35,000)	(23,831)	-	-	-
<b>Total Revenue</b>	<b>\$ (1,500)</b>	<b>\$ (35,000)</b>	<b>\$ (23,831)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expense</b>						
Mayor	1,362,939	1,428,858	1,483,970	1,517,520	1,522,274	1,522,274
<b>Total Expense</b>	<b>\$ 1,362,939</b>	<b>\$ 1,428,858</b>	<b>\$ 1,483,970</b>	<b>\$ 1,517,520</b>	<b>\$ 1,522,274</b>	<b>\$ 1,522,274</b>
<b>Net General Fund</b>	<b>\$ 1,361,439</b>	<b>\$ 1,393,858</b>	<b>\$ 1,460,139</b>	<b>\$ 1,517,520</b>	<b>\$ 1,522,274</b>	<b>\$ 1,522,274</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(1,500)	-	(711)	-	-	-
Investments & Contributions	-	(15,000)	(23,120)	-	-	-
Misc Revenue	-	(20,000)	-	-	-	-
<b>Total Revenue</b>	<b>\$ (1,500)</b>	<b>\$ (35,000)</b>	<b>\$ (23,831)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expense</b>						
Salaries	925,368	987,961	1,008,378	1,032,594	1,032,594	1,032,594
Benefits	264,718	271,799	308,048	315,828	316,234	316,234
Supplies	16,406	11,142	16,761	11,142	11,142	11,142
Purchased Services	154,373	155,220	148,047	155,220	159,571	159,571
Inter Departmental Charges	2,074	2,736	2,736	2,736	2,733	2,733
<b>Total Expense</b>	<b>\$ 1,362,939</b>	<b>\$ 1,428,858</b>	<b>\$ 1,483,970</b>	<b>\$ 1,517,520</b>	<b>\$ 1,522,274</b>	<b>\$ 1,522,274</b>
<b>Net General Fund</b>	<b>\$ 1,361,439</b>	<b>\$ 1,393,858</b>	<b>\$ 1,460,139</b>	<b>\$ 1,517,520</b>	<b>\$ 1,522,274</b>	<b>\$ 1,522,274</b>

*Service Overview*

**Service: Mayor**

Service Description

This service directs City officers in the performance of their duties and responsibilities and supervises the development and implementation of operational goals for City agencies. It appoints and evaluates agency heads as provided by ordinance, reviews agency plans, policies and procedures for soundness and proper coordination, and provides direct guidance to agencies experiencing significant policy or organizational difficulties. It directs inter-agency staff teams in the identification and resolution of management problems that affect more than one City agency. The Mayor's Office submits an annual Executive Budget to the Common Council after establishing guidelines and considering the capital and operating budget requests of City agencies. The Mayor's Office is responsible for encouraging citizen participation in City government by making citizen appointments to City committees; training committee members on "open meetings" requirements, parliamentary procedure, and ethics requirements; maintaining a database of citizen candidates interested in appointment to City committees; and responding to concerns and initiatives presented by citizens and assisting them in their relations with City agencies. The Mayor's Office monitors State and national issues that affect the welfare of City residents. This includes representing the City's interests in the State budget process, State legislation and administration, acting as liaison with the City's State legislative delegation, and maintaining contact with State and Federal legislators and administrators. The Mayor's Office provides public information through preparing and distributing press releases, position papers and correspondence, scheduling and conducting press conferences and interviews, representing the City at civic meetings and official functions and responding to inquiries from the press, organizations and individuals.

2018 Planned Activities

- Support summer food programming offered through the Parks system.
- Lead efforts associated with the City's strategic management initiative.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(1,500)	(35,000)	(23,831)	-	-	-
Expense	1,362,939	1,428,858	1,483,970	1,517,520	1,522,274	1,522,274
<b>Net Service Budget</b>	<b>\$ 1,361,439</b>	<b>\$ 1,393,858</b>	<b>\$ 1,460,139</b>	<b>\$ 1,517,520</b>	<b>\$ 1,522,274</b>	<b>\$ 1,522,274</b>



# Mayor

Function: General Government

## Line Item Detail

Agency Primary Fund: General

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Reimbursement Of Expense	(1,500)	-	(711)	-	-	-
<b>TOTAL</b>	<b>\$ (1,500)</b>	<b>\$ -</b>	<b>\$ (711)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Contributions & Donations	-	(15,000)	(23,120)	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (15,000)</b>	<b>\$ (23,120)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	-	(20,000)	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (20,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	907,923	1,013,550	995,363	1,058,183	1,058,183	1,058,183
Salary Savings	-	(25,589)	-	(25,589)	(25,589)	(25,589)
Compensated Absence	1,263	-	-	-	-	-
Hourly Wages	-	-	4,269	-	-	-
Overtime Wages Permanent	15,831	-	8,746	-	-	-
Election Officials Wages	351	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 925,368</b>	<b>\$ 987,961</b>	<b>\$ 1,008,378</b>	<b>\$ 1,032,594</b>	<b>\$ 1,032,594</b>	<b>\$ 1,032,594</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Health Insurance Benefit	133,236	128,205	161,961	161,962	163,740	163,740
Wage Insurance Benefit	2,872	3,139	2,331	2,331	2,331	2,331
WRS	60,779	66,880	68,307	71,956	70,898	70,898
FICA Medicare Benefits	67,830	73,575	75,449	79,579	79,265	79,265
<b>TOTAL</b>	<b>\$ 264,718</b>	<b>\$ 271,799</b>	<b>\$ 308,048</b>	<b>\$ 315,828</b>	<b>\$ 316,234</b>	<b>\$ 316,234</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	7,372	-	6,421	-	-	-
Office Supplies	1,845	3,240	3,525	3,240	3,240	3,240
Artwork	150	-	-	-	-	-
Copy Printing Supplies	1,900	4,082	3,209	4,082	4,082	4,082
Postage	918	3,000	462	3,000	3,000	3,000
Books & Subscriptions	4,103	820	3,000	820	820	820
Work Supplies	118	-	144	-	-	-
<b>TOTAL</b>	<b>\$ 16,406</b>	<b>\$ 11,142</b>	<b>\$ 16,761</b>	<b>\$ 11,142</b>	<b>\$ 11,142</b>	<b>\$ 11,142</b>

**Mayor**Function: **General Government***Line Item Detail*Agency Primary Fund: **General****Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	1,569	7,850	4,345	7,850	7,850	7,850
Cellular Telephone	2,113	1,000	1,671	1,000	1,000	1,000
Facility Rental	937	31,000	541	31,000	-	-
Custodial Bldg Use Charges	31,767	-	31,000	-	35,351	35,351
Office Equipment Repair	-	144	-	144	144	144
Comm Device Mntc	-	226	-	226	226	226
Conferences & Training	27,729	57,000	30,313	57,000	57,000	57,000
Memberships	3,140	-	2,355	-	-	-
Storage Services	96	500	101	500	500	500
Consulting Services	39,000	-	19,500	-	-	-
Other Services & Expenses	33,648	17,500	17,453	17,500	17,500	17,500
Grants	(1,125)	15,000	-	15,000	15,000	15,000
Comm Agency Contracts	15,500	25,000	40,768	25,000	25,000	25,000
<b>TOTAL</b>	<b>\$ 154,373</b>	<b>\$ 155,220</b>	<b>\$ 148,047</b>	<b>\$ 155,220</b>	<b>\$ 159,571</b>	<b>\$ 159,571</b>

**Debt & Other Financing**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Inter-Departmental Charges</b>						
	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Insurance	1,272	2,010	2,010	2,010	1,995	1,995
ID Charge From Workers Comp	802	726	726	726	738	738
<b>TOTAL</b>	<b>\$ 2,074</b>	<b>\$ 2,736</b>	<b>\$ 2,736</b>	<b>\$ 2,736</b>	<b>\$ 2,733</b>	<b>\$ 2,733</b>

# Mayor

Function: General Government

## Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
DEPUTY MAYOR	19	5.00	475,391	5.00	560,976	5.00	560,976	5.00	560,976
FOOD POLICY ADMIN	18	1.00	81,546	1.00	67,192	1.00	67,192	1.00	67,192
MAYOR	19	1.00	137,517	1.00	137,151	1.00	137,151	1.00	137,151
MAYORAL OFF CLK	17	2.00	94,828	2.00	96,222	2.00	96,222	2.00	96,222
NH RESOURCES COORD	18	1.00	81,546	1.00	83,175	1.00	83,175	1.00	83,175
PROG ASST	18	1.00	54,660	1.00	55,752	1.00	55,752	1.00	55,752
SECY TO MAYOR	19	1.00	58,062	1.00	54,484	1.00	54,484	1.00	54,484
<b>TOTAL</b>		<b>12.00</b>	<b>\$ 983,550</b>	<b>12.00</b>	<b>\$ 1,054,953</b>	<b>12.00</b>	<b>\$ 1,054,953</b>	<b>12.00</b>	<b>\$ 1,054,953</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Metro Transit

---

## *Agency Overview*

### Agency Mission

The mission of Metro Transit is to provide safe, reliable, convenient, and efficient public transportation to the residents and visitors of the Metro service area.

### Agency Overview

The Agency is responsible for the operation, planning, development, and coordination of the public transit system in the Madison metropolitan area.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Decreased diesel costs based on locked contract rates for 2018 (\$800,000).
- A ridership survey to evaluate the bus stop and route system design for improved equity (\$6,000).
- A shuttle service during the Monroe Street reconstruction in 2018 funded fully by the capital budget.
- Funding for a study to analyze the accessibility of Metro's bus stops for people with disabilities. Funding for this survey was authorized by amendment 4 adopted by the Common Council (\$40,000).

The Adopted Budget anticipates the loss of Medicaid (MA) Waiver funding for the Paratransit program after the 1<sup>st</sup> quarter of 2018. Amendment #3, adopted by the Common Council, authorized the acceptance of \$855,000 in Dane County funding to continue the service for a portion of 2018. The loss of funding is the result of changes in the State Family Care program that will allocate this funding through Managed Care Organizations (MCO's). As a result of the lost funding, Paratransit services will be delivered through contracts rather than in-house services. Drivers currently assigned to Paratransit routes will be incorporated into existing vacancies in the Fixed Route service; no layoffs are anticipated. In addition to contract services, the following service changes will be implemented in 2018:

- Increase ride fare from \$3.25 to \$4.00.
- Change the origin-to-destination service to curb-to-curb instead of door-to-door.
- Establish parameters for subscription service riders.
- Eliminate the leave attendant service option.
- Cash fare payment instead of ticket and billing option.

# Metro Transit

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Fixed Route	(51,898,592)	(41,678,928)	(41,423,643)	(41,564,511)	(41,952,146)	(41,992,146)
Paratransit	(5,183,839)	(5,513,300)	(5,405,137)	(1,710,000)	(1,710,000)	(2,565,345)
<b>Total Revenue</b>	<b>\$ (57,082,432)</b>	<b>\$ (47,192,228)</b>	<b>\$ (46,828,779)</b>	<b>\$ (43,274,511)</b>	<b>\$ (43,662,146)</b>	<b>\$ (44,557,491)</b>
<b>Expense</b>						
Fixed Route	57,716,132	50,409,868	50,603,563	48,503,473	48,911,628	48,951,628
Paratransit	6,746,683	8,662,791	8,105,647	7,140,487	7,119,967	7,975,312
<b>Total Expense</b>	<b>\$ 64,462,815</b>	<b>\$ 59,072,659</b>	<b>\$ 58,709,210</b>	<b>\$ 55,643,960</b>	<b>\$ 56,031,595</b>	<b>\$ 56,926,940</b>
<b>Net General Fund</b>	<b>\$ 7,380,384</b>	<b>\$ 11,880,431</b>	<b>\$ 11,880,431</b>	<b>\$ 12,369,449</b>	<b>\$ 12,369,449</b>	<b>\$ 12,369,449</b>

### Budget by Fund & Major

Fund: Metro Transit

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(36,341,652)	(32,139,000)	(32,189,000)	(28,170,000)	(28,170,000)	(29,025,345)
Charges for Services	(13,977,015)	(13,908,300)	(13,853,651)	(14,959,000)	(14,959,000)	(14,959,000)
Misc Revenue	(83,688)	(47,500)	(300,000)	(145,511)	(145,511)	(145,511)
Other Finance Source	(6,669,615)	(931,828)	(320,528)	-	(387,635)	(427,635)
Transfer In	(10,462)	(165,600)	(165,600)	-	-	-
<b>Total Revenue</b>	<b>\$ (57,082,432)</b>	<b>\$ (47,192,228)</b>	<b>\$ (46,828,779)</b>	<b>\$ (43,274,511)</b>	<b>\$ (43,662,146)</b>	<b>\$ (44,557,491)</b>
<b>Expense</b>						
Salaries	28,318,863	29,455,816	28,824,853	28,055,356	27,951,892	27,951,892
Benefits	13,746,223	11,002,997	11,299,106	11,193,997	11,400,100	11,400,100
Supplies	5,919,000	5,725,100	5,822,346	4,560,000	4,560,000	4,560,000
Purchased Services	8,521,085	9,516,890	9,391,050	8,476,020	8,482,520	9,377,865
Debt & Other Financing	6,753,223	1,979,064	1,979,064	1,979,064	2,186,909	2,186,909
Inter Departmental Charges	1,204,421	1,392,792	1,392,792	1,379,523	1,450,174	1,450,174
<b>Total Expense</b>	<b>\$ 64,462,815</b>	<b>\$ 59,072,659</b>	<b>\$ 58,709,210</b>	<b>\$ 55,643,960</b>	<b>\$ 56,031,595</b>	<b>\$ 56,926,940</b>
<b>Net General Fund</b>	<b>\$ 7,380,384</b>	<b>\$ 11,880,431</b>	<b>\$ 11,880,431</b>	<b>\$ 12,369,449</b>	<b>\$ 12,369,449</b>	<b>\$ 12,369,449</b>

*Service Overview*

**Service: Fixed Route**

Service Description

This service is responsible for: (1) planning and coordinating all fixed route transit improvements and programs, and (2) the repair and maintenance of Metro transit bus fleet. The goal of this service is to provide transportation for customers to a comprehensive network of destinations throughout the City.

2018 Planned Activities

- Continued funding for four leased facilities: 1) 1245 East Washington Avenue 2) Middleton Bus Garage 3) Building & Ground Facility on Pennsylvania Avenue and 4) North Transfer Point Park & Ride.
- Continued funding for advertising contracts.
- Continued funding for the general liability insurance contract.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(51,898,592)	(41,678,928)	(41,423,643)	(41,564,511)	(41,952,146)	(41,992,146)
Expense	57,716,132	50,409,868	50,603,563	48,503,473	48,911,628	48,951,628
<b>Net Service Budget</b>	<b>\$ 5,817,540</b>	<b>\$ 8,730,940</b>	<b>\$ 9,179,920</b>	<b>\$ 6,938,962</b>	<b>\$ 6,959,482</b>	<b>\$ 6,959,482</b>

**Service: Paratransit**

Service Description

This service provides paratransit services for customers with disabilities in need of transportation services for work, post-secondary education, medical needs, sheltered workshops, and other personal purposes. In 2018, the service will change to meet ride demand via external contracts to meet the minimum Americans with Disabilities Act (ADA) requirements as a result of the State of Wisconsin's Family Care program implementation in Dane County in 2018.

2018 Planned Activities

- Provide paratransit services through contracted service providers.
- Increase ride fare from \$3.25 to \$4.00.
- Change the origin-to-destination service to curb-to-curb instead of door-to-door.
- Establish parameters for subscription service riders.
- Eliminate the leave attendant service option.
- Accept cash fare payment only instead of ticket and billing option.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(5,183,839)	(5,513,300)	(5,405,137)	(1,710,000)	(1,710,000)	(2,565,345)
Expense	6,746,683	8,662,791	8,105,647	7,140,487	7,119,967	7,975,312
<b>Net Service Budget</b>	<b>\$ 1,562,843</b>	<b>\$ 3,149,491</b>	<b>\$ 2,700,511</b>	<b>\$ 5,430,487</b>	<b>\$ 5,409,967</b>	<b>\$ 5,409,967</b>

# Metro Transit

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Metro Transit

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	(6,331,736)	(6,550,000)	(6,550,000)	(6,500,000)	(6,500,000)	(6,500,000)
Federal Revenues Capital	(4,777,994)	(144,000)	(144,000)	-	-	-
State Revenues Operating	(17,370,419)	(17,360,000)	(17,410,000)	(17,360,000)	(17,360,000)	(17,360,000)
Local Revenues Operating	(7,861,502)	(8,085,000)	(8,085,000)	(4,310,000)	(4,310,000)	(5,165,345)
<b>TOTAL</b>	<b>\$ (36,341,652)</b>	<b>\$ (32,139,000)</b>	<b>\$ (32,189,000)</b>	<b>\$ (28,170,000)</b>	<b>\$ (28,170,000)</b>	<b>\$ (29,025,345)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Advertising	(867,758)	(700,000)	(738,594)	(850,000)	(850,000)	(850,000)
Transit Farebox	(1,592,548)	(1,524,000)	(1,473,894)	(2,250,000)	(2,250,000)	(2,250,000)
Adult Passes	(2,048,507)	(2,202,000)	(2,202,000)	(2,245,000)	(2,245,000)	(2,245,000)
Senior/Disabled Passes	(626,753)	(580,000)	(536,863)	(460,000)	(460,000)	(460,000)
Youth Passes	(2,145,475)	(2,175,000)	(2,175,000)	(2,400,000)	(2,400,000)	(2,400,000)
Unlimited Ride Pass	(6,695,974)	(6,727,300)	(6,727,300)	(6,754,000)	(6,754,000)	(6,754,000)
<b>TOTAL</b>	<b>\$ (13,977,015)</b>	<b>\$ (13,908,300)</b>	<b>\$ (13,853,651)</b>	<b>\$ (14,959,000)</b>	<b>\$ (14,959,000)</b>	<b>\$ (14,959,000)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(83,688)	(47,500)	(300,000)	(145,511)	(145,511)	(145,511)
<b>TOTAL</b>	<b>\$ (83,688)</b>	<b>\$ (47,500)</b>	<b>\$ (300,000)</b>	<b>\$ (145,511)</b>	<b>\$ (145,511)</b>	<b>\$ (145,511)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	-	-	(2,873)	-	-	-
Fund Balance Applied	(6,669,615)	(931,828)	(317,655)	-	(387,635)	(427,635)
<b>TOTAL</b>	<b>\$ (6,669,615)</b>	<b>\$ (931,828)</b>	<b>\$ (320,528)</b>	<b>\$ -</b>	<b>\$ (387,635)</b>	<b>\$ (427,635)</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Insurance	(10,462)	(165,600)	(165,600)	-	-	-
<b>TOTAL</b>	<b>\$ (10,462)</b>	<b>\$ (165,600)</b>	<b>\$ (165,600)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	24,620,020	27,706,017	25,657,491	28,053,945	28,053,945	28,053,945
Salary Savings	-	(1,551,612)	-	(3,300,000)	(3,300,000)	(3,300,000)
Salary Reimbursed	-	103,464	-	103,464	-	-
Premium Pay	552,987	624,831	520,820	624,831	624,831	624,831
Workers Compensation Wages	254,206	200,000	223,374	200,000	200,000	200,000
Compensated Absence	531,918	465,116	264,799	465,116	465,116	465,116
Hourly Wages	29,053	31,000	24,369	31,000	31,000	31,000
Overtime Wages Permanent	2,330,280	1,877,000	2,132,837	1,877,000	1,877,000	1,877,000
Overtime Wages Hourly	223	-	744	-	-	-
Election Officials Wages	175	-	419	-	-	-
<b>TOTAL</b>	<b>\$ 28,318,863</b>	<b>\$ 29,455,816</b>	<b>\$ 28,824,853</b>	<b>\$ 28,055,356</b>	<b>\$ 27,951,892</b>	<b>\$ 27,951,892</b>

# Metro Transit

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Metro Transit

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	335,443	120,000	257,719	120,000	120,000	120,000
Unemployment Benefits	6,856	25,000	6,506	25,000	25,000	25,000
Health Insurance Benefit	5,939,491	5,788,479	5,809,229	5,863,467	6,094,982	6,094,982
Wage Insurance Benefit	725,785	748,096	728,199	749,638	749,638	749,638
Health Insurance Retiree	423,571	423,000	423,000	463,000	463,000	463,000
WRS	1,823,003	1,819,193	1,919,257	1,858,217	1,830,839	1,830,839
FICA Medicare Benefits	2,092,164	2,079,229	2,153,741	2,114,675	2,116,641	2,116,641
Licenses & Certifications	2,183	-	1,455	-	-	-
Other Post Emplmnt Benefit	553,468	-	-	-	-	-
Pension Expense	1,844,260	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 13,746,223</b>	<b>\$ 11,002,997</b>	<b>\$ 11,299,106</b>	<b>\$ 11,193,997</b>	<b>\$ 11,400,100</b>	<b>\$ 11,400,100</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	28,327	25,000	24,677	25,000	25,000	25,000
Copy Printing Supplies	15,186	12,000	12,302	12,000	12,000	12,000
Hardware Supplies	36,150	25,000	78,902	150,000	150,000	150,000
Software Lic & Supplies	2,273	-	4,231	-	-	-
Postage	13,629	14,000	14,000	14,000	14,000	14,000
Work Supplies	212,021	198,100	198,100	197,000	197,000	197,000
Janitorial Supplies	19,540	40,000	20,299	40,000	40,000	40,000
Snow Removal Supplies	630	-	-	-	-	-
Uniform Clothing Supplies	83,964	80,000	82,172	80,000	80,000	80,000
Building	9,496	-	-	-	-	-
Building Supplies	243,297	210,000	207,072	246,000	246,000	246,000
Machinery And Equipment	15,146	180,000	180,000	75,000	75,000	75,000
Equipment Supplies	94,341	10,000	95,692	10,000	10,000	10,000
Tires	221,910	270,000	230,000	240,000	240,000	240,000
Gasoline	16,620	24,000	26,874	24,000	24,000	24,000
Diesel	3,547,777	3,142,000	3,299,837	2,052,000	2,052,000	2,052,000
Lubricants	177,871	175,000	175,000	175,000	175,000	175,000
Inventory	1,180,819	1,320,000	1,173,188	1,220,000	1,220,000	1,220,000
<b>TOTAL</b>	<b>\$ 5,919,000</b>	<b>\$ 5,725,100</b>	<b>\$ 5,822,346</b>	<b>\$ 4,560,000</b>	<b>\$ 4,560,000</b>	<b>\$ 4,560,000</b>



# Metro Transit

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Metro Transit

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	138,076	200,000	256,609	200,000	200,000	200,000
Electricity	277,138	290,000	278,539	290,000	290,000	290,000
Water	6,554	15,000	7,171	15,000	15,000	15,000
Sewer	6,863	10,000	7,319	10,000	10,000	10,000
Stormwater	20,759	20,000	18,105	20,000	20,000	20,000
Telephone	10,424	5,000	11,600	5,000	5,000	5,000
Cellular Telephone	10,743	11,000	6,564	11,000	11,000	11,000
Systems Comm Internet	-	-	29,425	-	-	-
Building Improv Repair Maint	15,306	11,000	15,856	11,000	11,000	11,000
Waste Disposal	9,869	10,000	12,574	10,000	10,000	10,000
Pest Control	6,551	8,000	6,070	8,000	8,000	8,000
Elevator Repair	1,725	-	-	-	-	-
Facility Rental	345,352	427,000	272,708	460,000	460,000	460,000
Grounds Improv Repair Maint	3,720	100,000	3,025	5,000	5,000	5,000
Snow Removal	16,570	50,000	86,902	50,000	50,000	50,000
Comm Device Mntc	390,871	415,000	398,964	435,000	435,000	435,000
Equipment Mntc	170,961	30,000	17,250	30,000	30,000	30,000
Vehicle Repair & Mntc	185,321	35,000	30,000	35,000	35,000	35,000
Sidewalk Mntc	107,125	-	76,640	100,000	100,000	100,000
Recruitment	-	-	450	-	-	-
Conferences & Training	46,618	35,000	60,487	42,000	42,000	42,000
Memberships	61,155	60,000	60,000	65,000	65,000	65,000
Uniform Laundry	21,516	24,000	20,000	22,000	22,000	22,000
Medical Services	28,796	31,000	22,575	30,000	30,000	30,000
Audit Services	18,500	22,000	-	22,000	22,000	22,000
Bank Services	2,196	2,290	1,478	2,290	2,290	2,290
Credit Card Services	16,269	11,000	14,046	16,900	16,900	16,900
Armored Car Services	6,721	9,000	5,717	9,000	9,000	9,000
Delivery Freight Charges	2,563	-	4,746	2,500	2,500	2,500
Storage Services	1,608	2,200	2,333	2,200	2,200	2,200
Consulting Services	32,559	-	25,166	-	-	40,000
Advertising Services	293,936	280,000	280,000	350,000	350,000	350,000
Printing Services	82,520	96,000	63,684	75,000	75,000	75,000
Inspection Services	-	-	850	-	-	-
Parking Towing Services	16,445	25,000	13,440	20,000	20,000	20,000
Transportation Services	4,638,505	4,825,000	4,700,000	3,775,000	3,775,000	4,630,345
Other Services & Expenses	278,261	143,400	266,146	422,000	428,500	428,500
Comm Agency Contracts	256,936	950,000	950,000	650,000	650,000	650,000
General Liability Insurance	992,054	1,364,000	1,364,612	1,275,130	1,275,130	1,275,130
<b>TOTAL</b>	<b>\$ 8,521,085</b>	<b>\$ 9,516,890</b>	<b>\$ 9,391,050</b>	<b>\$ 8,476,020</b>	<b>\$ 8,482,520</b>	<b>\$ 9,377,865</b>

### Debt & Other Financing

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Principal	-	1,593,205	1,593,205	1,593,205	1,780,824	1,780,824
Interest	385,874	385,859	385,859	385,859	406,085	406,085
Depreciation	6,367,349	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 6,753,223</b>	<b>\$ 1,979,064</b>	<b>\$ 1,979,064</b>	<b>\$ 1,979,064</b>	<b>\$ 2,186,909</b>	<b>\$ 2,186,909</b>

# Metro Transit

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Metro Transit

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Human Resources	147,300	147,300	147,300	150,300	150,300	150,300
ID Charge From Information Tec	103,020	110,291	110,291	114,660	114,660	114,660
ID Charge From Treasurer	-	4,900	4,900	4,900	4,900	4,900
ID Charge From Fleet Services	4,412	6,907	6,907	4,269	4,269	4,269
ID Charge From Traffic Eng	72,119	83,000	83,000	83,000	83,000	83,000
ID Charge From Insurance	64,662	146,240	146,240	146,240	133,208	133,208
ID Charge From Workers Comp	812,908	876,154	876,154	876,154	959,837	959,837
ID Charge From Stormwater	-	18,000	18,000	-	-	-
<b>TOTAL</b>	<b>\$ 1,204,421</b>	<b>\$ 1,392,792</b>	<b>\$ 1,392,792</b>	<b>\$ 1,379,523</b>	<b>\$ 1,450,174</b>	<b>\$ 1,450,174</b>

# Metro Transit

## Function: Public Works & Transportation

### Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
PARA PROG MGR	44	1.00	80,570	1.00	86,457	1.00	86,457	1.00	86,457
PARA SCHEDULING COOR	42	2.00	91,737	2.00	102,109	2.00	102,109	2.00	102,109
TRANS ACCT	44	2.00	155,440	2.00	167,909	2.00	167,909	2.00	167,909
TRANS ACCT CLK	42	6.00	275,116	6.00	288,026	6.00	288,026	6.00	288,026
TRANS ADV/SALES ASSOC	19	1.00	54,640	1.00	56,077	1.00	56,077	1.00	56,077
TRANS ASST SCHD PLAN	44	1.00	53,467	1.00	76,100	1.00	76,100	1.00	76,100
TRANS BLD MT	44	1.00	80,861	1.00	83,315	1.00	83,315	1.00	83,315
TRANS BUS CLEANER	41	3.00	126,264	3.00	146,960	3.00	146,960	3.00	146,960
TRANS CLASS A MECH	41	13.00	802,949	13.00	818,427	13.00	818,427	13.00	818,427
TRANS CLASS B MECH	41	15.00	859,527	15.00	878,830	15.00	878,830	15.00	878,830
TRANS CLASS C MECH	41	17.00	782,152	17.00	787,334	17.00	787,334	17.00	787,334
TRANS CLASS C MECH	42	1.00	38,788	1.00	18,985	1.00	18,985	1.00	18,985
TRANS CUS SERV SUPV	44	1.00	56,995	1.00	60,783	1.00	60,783	1.00	60,783
TRANS CUST SERVS REPR	42	9.50	448,672	9.50	462,769	9.50	462,769	9.50	462,769
TRANS EMPL REL ASST	43	1.00	57,721	1.00	58,874	1.00	58,874	1.00	58,874
TRANS FINANCE MGR	44	1.00	99,567	1.00	103,014	1.00	103,014	1.00	103,014
TRANS GARAGE DISPAT	41	1.00	57,543	1.00	57,645	1.00	57,645	1.00	57,645
TRANS GENERAL MGR	21	1.00	134,467	1.00	140,044	1.00	140,044	1.00	140,044
TRANS GRAPHICS TECH	42	1.00	41,990	1.00	45,627	1.00	45,627	1.00	45,627
TRANS INFO SYS COORD	44	1.00	97,345	1.00	99,289	1.00	99,289	1.00	99,289
TRANS INFO SYS SPEC	44	2.00	151,304	2.00	157,876	2.00	157,876	2.00	157,876
TRANS JANITOR	41	2.00	109,478	2.00	112,779	2.00	112,779	2.00	112,779
TRANS MAINT GEN SUPV	44	1.00	87,190	1.00	89,605	1.00	89,605	1.00	89,605
TRANS MAINT MGR	44	1.00	101,473	1.00	103,986	1.00	103,986	1.00	103,986
TRANS MAINT SUPERV	44	7.00	542,215	7.00	555,124	7.00	555,124	7.00	555,124
TRANS MECH LEADWKR	41	1.00	43,893	1.00	44,770	1.00	44,770	1.00	44,770
TRANS MK/CU SERV MGR	44	1.00	104,808	1.00	106,901	1.00	106,901	1.00	106,901
TRANS MKT SPEC	44	2.00	125,146	2.00	127,338	2.00	127,338	2.00	127,338
TRANS OFF MGR	43	1.00	56,230	1.00	61,998	1.00	61,998	1.00	61,998
TRANS OPER GEN SUPV	44	3.00	235,423	3.00	238,773	3.00	238,773	3.00	238,773
TRANS OPER MGR	44	1.00	92,657	1.00	99,389	1.00	99,389	1.00	99,389
TRANS OPER OFF COOR	42	1.00	44,703	1.00	44,150	1.00	44,150	1.00	44,150
TRANS OPER SUPER	44	16.00	1,215,268	16.00	1,257,823	16.00	1,257,823	16.00	1,257,823
TRANS OPERATOR	41	325.00	18,067,221	325.00	18,423,818	325.00	18,423,818	325.00	18,423,818
TRANS PAINT & BODY	41	2.00	125,202	2.00	128,041	2.00	128,041	2.00	128,041
TRANS PARTS SPEC	42	2.00	102,684	2.00	105,622	2.00	105,622	2.00	105,622
TRANS PARTS SUPER	44	1.00	70,686	1.00	72,098	1.00	72,098	1.00	72,098
TRANS PLAN&SCH MGR	44	1.00	106,714	1.00	108,845	1.00	108,845	1.00	108,845
TRANS PLANNER	44	1.00	79,429	1.00	89,605	1.00	89,605	1.00	89,605
TRANS PLANNER	44	2.00	145,494	2.00	153,894	2.00	153,894	2.00	153,894

# Metro Transit

## Function: Public Works & Transportation

### Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
TRANS SCHED PLANNER	44	1.00	88,642	1.00	74,863	1.00	74,863	1.00	74,863
TRANS SERVICE MGR	44	1.00	110,207	1.00	117,166	1.00	117,166	1.00	117,166
TRANS SERVICE WKR	41	11.50	566,975	11.50	610,943	11.50	610,943	11.50	610,943
TRANS UTIL WKR	41	7.00	369,792	7.00	404,601	7.00	404,601	7.00	404,601
<b>TOTAL</b>		<b>473.00</b>	<b>\$ 27,138,645</b>	<b>473.00</b>	<b>\$ 27,828,581</b>	<b>473.00</b>	<b>\$ 27,828,581</b>	<b>473.00</b>	<b>\$ 27,828,581</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Monona Terrace

---

## *Agency Overview*

### Agency Mission

The mission of Monona Terrace Community and Convention Center is to deliver exceptional and inspirational experiences for visitors and event attendees.

### Agency Overview

The Agency strives to be a high quality, customer-focused convention and meeting facility that serves as a community gathering place, a tourism destination, and a catalyst for economic activity for the City of Madison, Dane County and the State of Wisconsin. The goals for Monona Terrace include; efficiency in operations, optimization of revenue, and cost management.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- Reflects decreased event revenue based on current and projected bookings for 2018 (\$126,000).
- Reclassification of position #3329 from an Operations Worker to an Operations Leadworker (\$3,642).
- Reduces the use of fund balance via an increase in the Room Tax subsidy (\$696,793).

# Monona Terrace

Function: Public Facilities

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Community Convention Center	(16,733,334)	(14,319,753)	(14,198,328)	(14,311,575)	(14,300,552)	(14,300,552)
<b>Total Revenue</b>	<b>\$ (16,733,334)</b>	<b>\$ (14,319,753)</b>	<b>\$ (14,198,328)</b>	<b>\$ (14,311,575)</b>	<b>\$ (14,300,552)</b>	<b>\$ (14,300,552)</b>
<b>Expense</b>						
Community Convention Center	16,733,334	14,319,753	14,198,328	14,311,575	14,300,552	14,300,552
<b>Total Expense</b>	<b>\$ 16,733,334</b>	<b>\$ 14,319,753</b>	<b>\$ 14,198,328</b>	<b>\$ 14,311,575</b>	<b>\$ 14,300,552</b>	<b>\$ 14,300,552</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: Convention Center

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(11,293,103)	(10,451,655)	(10,354,931)	(10,325,250)	(10,325,250)	(10,325,250)
Investments & Contributions	(1)	(23,700)	-	(23,700)	(23,700)	(23,700)
Misc Revenue	(61,269)	(97,800)	(120,000)	(140,800)	(140,800)	(140,800)
Other Finance Source	(1,523,614)	(618,810)	(595,609)	(59,994)	(48,971)	(48,971)
Transfer In	(3,855,348)	(3,127,788)	(3,127,788)	(3,761,831)	(3,761,831)	(3,761,831)
<b>Total Revenue</b>	<b>\$ (16,733,334)</b>	<b>\$ (14,319,753)</b>	<b>\$ (14,198,328)</b>	<b>\$ (14,311,575)</b>	<b>\$ (14,300,552)</b>	<b>\$ (14,300,552)</b>
<b>Expense</b>						
Salaries	4,001,987	3,877,669	3,802,704	3,901,475	3,901,475	3,901,475
Benefits	1,508,444	1,258,732	1,316,230	1,294,478	1,297,760	1,297,760
Supplies	627,855	546,331	468,773	515,706	515,706	515,706
Purchased Services	8,023,650	8,015,623	7,989,224	7,977,375	7,977,375	7,977,375
Debt & Other Financing	1,840,419	410,011	410,011	410,011	386,494	386,494
Inter Departmental Charges	159,502	211,387	211,387	212,530	221,742	221,742
Transfer Out	571,477	-	-	-	-	-
<b>Total Expense</b>	<b>\$ 16,733,334</b>	<b>\$ 14,319,753</b>	<b>\$ 14,198,328</b>	<b>\$ 14,311,575</b>	<b>\$ 14,300,552</b>	<b>\$ 14,300,552</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Monona Terrace

Function: Public Facilities

## Service Overview

### Service: Community Convention Center

#### Service Description

This service is responsible for operating the Monona Terrace Community and Convention Center. Specific activities provided by this service include: maintenance, sales and marketing, and event services.

#### 2018 Planned Activities

- Continue community engagement efforts with patrons of Monona Terrace including clients, guests, visitors, and tourists to promote the facility.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(16,733,334)	(14,319,753)	(14,198,328)	(14,311,575)	(14,300,552)	(14,300,552)
Expense	16,733,334	14,319,753	14,198,328	14,311,575	14,300,552	14,300,552
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Monona Terrace

Function: Public Facilities

## Line Item Detail

Agency Primary Fund: Convention Center

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Catering Concessions	(5,847,783)	(6,000,000)	(5,974,423)	(6,000,000)	(6,000,000)	(6,000,000)
Facility Rental	(5,280,799)	(4,288,655)	(4,227,508)	(4,162,250)	(4,162,250)	(4,162,250)
Reimbursement Of Expense	(2,600)	-	-	-	-	-
Gift Shop Sales	(151,945)	(153,000)	(153,000)	(153,000)	(153,000)	(153,000)
Building Tours	(9,976)	(10,000)	-	(10,000)	(10,000)	(10,000)
<b>TOTAL</b>	<b>\$ (11,293,103)</b>	<b>\$ (10,451,655)</b>	<b>\$ (10,354,931)</b>	<b>\$ (10,325,250)</b>	<b>\$ (10,325,250)</b>	<b>\$ (10,325,250)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(1)	-	-	-	-	-
Contributions & Donations	-	(23,700)	-	(23,700)	(23,700)	(23,700)
<b>TOTAL</b>	<b>\$ (1)</b>	<b>\$ (23,700)</b>	<b>\$ -</b>	<b>\$ (23,700)</b>	<b>\$ (23,700)</b>	<b>\$ (23,700)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(61,269)	(97,800)	(120,000)	(140,800)	(140,800)	(140,800)
<b>TOTAL</b>	<b>\$ (61,269)</b>	<b>\$ (97,800)</b>	<b>\$ (120,000)</b>	<b>\$ (140,800)</b>	<b>\$ (140,800)</b>	<b>\$ (140,800)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	-	-	(556)	-	-	-
Capital Contributions	(653,878)	-	-	-	-	-
Fund Balance Applied	(869,736)	(618,810)	(595,053)	(59,994)	(48,971)	(48,971)
<b>TOTAL</b>	<b>\$ (1,523,614)</b>	<b>\$ (618,810)</b>	<b>\$ (595,609)</b>	<b>\$ (59,994)</b>	<b>\$ (48,971)</b>	<b>\$ (48,971)</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Other Restrict	(3,848,716)	(3,127,788)	(3,127,788)	(3,761,831)	(3,761,831)	(3,761,831)
Transfer In From Insurance	(6,632)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (3,855,348)</b>	<b>\$ (3,127,788)</b>	<b>\$ (3,127,788)</b>	<b>\$ (3,761,831)</b>	<b>\$ (3,761,831)</b>	<b>\$ (3,761,831)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	3,101,411	3,412,654	3,147,233	3,393,494	3,393,494	3,393,494
Salary Savings	-	(150,276)	-	(150,276)	(150,276)	(150,276)
Pending Personnel	-	-	-	28,099	28,099	28,099
Premium Pay	19,109	73,348	18,484	18,607	18,607	18,607
Compensated Absence	130,788	-	10,245	45,201	45,201	45,201
Hourly Wages	601,478	510,943	531,579	529,950	529,950	529,950
Overtime Wages Permanent	51,540	31,000	29,175	36,400	36,400	36,400
Overtime Wages Hourly	97,661	-	65,988	-	-	-
<b>TOTAL</b>	<b>\$ 4,001,987</b>	<b>\$ 3,877,669</b>	<b>\$ 3,802,704</b>	<b>\$ 3,901,475</b>	<b>\$ 3,901,475</b>	<b>\$ 3,901,475</b>



**Monona Terrace**

**Function: Public Facilities**

*Line Item Detail*

**Agency Primary Fund: Convention Center**

**Benefits**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	27,449	54,531	-	54,531	54,531	54,531
Unemployment Benefits	13,327	-	14,153	-	-	-
Health Insurance Benefit	642,535	660,923	673,247	694,298	702,265	702,265
Wage Insurance Benefit	9,927	9,376	11,492	11,814	11,814	11,814
IATSE Health Benefit	38,657	21,780	33,408	21,780	21,780	21,780
WRS	234,487	226,985	240,153	227,344	224,006	224,006
FICA Medicare Benefits	290,271	257,761	288,942	256,882	255,535	255,535
Post Employment Health Plans	-	27,376	54,835	27,829	27,829	27,829
Other Post Emplmnt Benefit	25,924	-	-	-	-	-
Pension Expense	225,867	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,508,444</b>	<b>\$ 1,258,732</b>	<b>\$ 1,316,230</b>	<b>\$ 1,294,478</b>	<b>\$ 1,297,760</b>	<b>\$ 1,297,760</b>

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	14,284	17,689	8,048	17,289	17,289	17,289
Copy Printing Supplies	7,167	10,000	6,000	10,000	10,000	10,000
Furniture	90	500	-	-	-	-
Hardware Supplies	14,070	12,000	8,026	9,500	9,500	9,500
Software Lic & Supplies	4,306	14,740	5,687	8,367	8,367	8,367
Postage	10,948	9,600	9,600	9,600	9,600	9,600
Books & Subscriptions	445	1,005	550	955	955	955
Work Supplies	130,743	34,168	38,026	36,968	36,968	36,968
Janitorial Supplies	80,505	60,000	44,615	60,500	60,500	60,500
Safety Supplies	1,718	3,400	1,016	2,400	2,400	2,400
Uniform Clothing Supplies	11,470	13,250	9,672	13,250	13,250	13,250
Food And Beverage	16,676	19,577	22,163	21,305	21,305	21,305
Building	19,104	-	13,635	-	-	-
Building Supplies	17,414	25,517	20,470	23,017	23,017	23,017
Electrical Supplies	51,368	30,103	26,946	30,103	30,103	30,103
HVAC Supplies	20,791	20,000	23,114	20,000	20,000	20,000
Plumbing Supplies	9,161	10,000	8,247	8,000	8,000	8,000
Trees Shrubs Plants	8,874	25,000	17,985	10,000	10,000	10,000
Machinery And Equipment	-	5,400	-	-	-	-
Equipment Supplies	113,946	134,042	113,114	134,112	134,112	134,112
Inventory	94,776	100,340	91,859	100,340	100,340	100,340
<b>TOTAL</b>	<b>\$ 627,855</b>	<b>\$ 546,331</b>	<b>\$ 468,773</b>	<b>\$ 515,706</b>	<b>\$ 515,706</b>	<b>\$ 515,706</b>

# Monona Terrace

Function: Public Facilities

## Line Item Detail

Agency Primary Fund: Convention Center

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	6,108	8,500	5,283	7,000	7,000	7,000
Fuel Oil	618	2,000	1,618	2,000	2,000	2,000
Electricity	361,840	387,000	323,881	350,000	350,000	350,000
Water	36,263	54,000	20,923	50,000	50,000	50,000
Steam	187,804	200,000	212,196	200,000	200,000	200,000
Telephone	17,787	9,600	10,944	12,000	12,000	12,000
Cellular Telephone	12,552	4,720	5,286	6,000	6,000	6,000
Building Improv Repair Maint	100,156	55,000	70,680	65,000	65,000	65,000
Waste Disposal	28,912	25,000	21,992	25,000	25,000	25,000
Pest Control	1,040	1,500	1,500	1,500	1,500	1,500
Elevator Repair	54,458	44,000	101,758	100,000	100,000	100,000
Facility Rental	17,652	24,500	24,240	24,000	24,000	24,000
Landscaping	39,293	13,000	18,781	15,000	15,000	15,000
Comm Device Mntc	43,693	75,000	59,911	30,000	30,000	30,000
Equipment Mntc	52,814	38,208	58,606	38,208	38,208	38,208
System & Software Mntc	8,775	1,450	13,426	2,650	2,650	2,650
Rental Of Equipment	130,649	74,075	74,287	65,575	65,575	65,575
Recruitment	706	1,500	700	1,000	1,000	1,000
Mileage	689	625	639	625	625	625
Conferences & Training	38,476	39,988	30,466	38,638	38,638	38,638
Memberships	10,628	12,143	8,951	10,680	10,680	10,680
Uniform Laundry	175,309	85,000	100,128	100,000	100,000	100,000
Audit Services	4,000	4,000	4,000	4,000	4,000	4,000
Credit Card Services	129,762	95,000	84,081	100,000	100,000	100,000
Delivery Freight Charges	274	1,200	732	1,200	1,200	1,200
Storage Services	273	480	434	480	480	480
Management Services	92,298	80,000	85,456	91,000	91,000	91,000
Consulting Services	58,946	36,500	63,285	37,500	37,500	37,500
Advertising Services	294,493	437,864	355,308	344,834	344,834	344,834
Printing Services	29,255	15,700	16,073	14,200	14,200	14,200
Security Services	80,517	62,000	62,874	75,000	75,000	75,000
Catering Vending Services	5,847,783	6,000,000	5,974,423	6,000,000	6,000,000	6,000,000
Other Services & Expenses	154,303	119,370	170,449	158,785	158,785	158,785
Permits & Licenses	5,524	6,700	5,916	5,500	5,500	5,500
<b>TOTAL</b>	<b>\$ 8,023,650</b>	<b>\$ 8,015,623</b>	<b>\$ 7,989,224</b>	<b>\$ 7,977,375</b>	<b>\$ 7,977,375</b>	<b>\$ 7,977,375</b>

### Debt & Other Financing

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Principal	-	52,826	52,826	52,826	35,929	35,929
Interest	114,936	18,985	18,985	18,985	12,365	12,365
PILOT	-	338,200	338,200	338,200	338,200	338,200
Depreciation	1,725,483	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,840,419</b>	<b>\$ 410,011</b>	<b>\$ 410,011</b>	<b>\$ 410,011</b>	<b>\$ 386,494</b>	<b>\$ 386,494</b>

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Information Tec	61,812	63,024	63,024	65,520	65,520	65,520
ID Charge From Fleet Services	2,743	3,887	3,887	2,534	2,534	2,534
ID Charge From Traffic Eng	343	10,000	10,000	10,000	10,000	10,000
ID Charge From Insurance	55,316	88,317	88,317	88,317	98,551	98,551
ID Charge From Workers Comp	39,288	46,159	46,159	46,159	45,137	45,137
<b>TOTAL</b>	<b>\$ 159,502</b>	<b>\$ 211,387</b>	<b>\$ 211,387</b>	<b>\$ 212,530</b>	<b>\$ 221,742</b>	<b>\$ 221,742</b>

# Monona Terrace

Function: Public Facilities

Line Item Detail

Agency Primary Fund: Convention Center

## Transfer Out

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To General	338,200	-	-	-	-	-
Transfer Out To Capital	233,277	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 571,477</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Monona Terrace**

**Function: Public Facilities**

*Position Summary*

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH	20	1.00	61,160	1.00	63,135	1.00	63,135	1.00	63,135
ADMIN ASST	20	4.00	215,081	4.00	220,079	4.00	220,079	4.00	220,079
COMM EVENTS COORD	18	1.00	61,729	1.00	63,344	1.00	63,344	1.00	63,344
CUSTODIAL WKR	16	5.50	258,710	5.50	265,061	5.50	265,061	5.50	265,061
FACILITY MAINT WKR	16	2.00	113,369	2.00	115,970	2.00	115,970	2.00	115,970
GARDENER	16	1.00	54,145	1.00	55,877	1.00	55,877	1.00	55,877
GIFT SHOP SALES LDWKR	20	1.00	56,131	1.00	57,641	1.00	57,641	1.00	57,641
IT SPEC	18	1.00	77,300	1.00	80,132	1.00	80,132	1.00	80,132
M.T. ASSOC DIRECTOR	18	2.00	206,824	2.00	220,043	2.00	220,043	2.00	220,043
M.T. BOOKING COORD	20	1.00	56,646	1.00	57,770	1.00	57,770	1.00	57,770
M.T. COM.REL.SUPV	18	1.00	76,336	1.00	77,126	1.00	77,126	1.00	77,126
M.T. COMMAND CTR OPER	16	4.00	213,219	4.00	218,616	4.00	218,616	4.00	218,616
M.T. DIRECTOR	21	1.00	133,055	1.00	133,249	1.00	133,249	1.00	133,249
M.T. EVENT COORD	20	3.00	164,422	3.00	167,824	3.00	167,824	3.00	167,824
M.T. EVENT SVRS MGR	18	1.00	71,805	1.00	73,911	1.00	73,911	1.00	73,911
M.T. OPER LDWKR	16	3.00	160,631	4.00	219,707	4.00	219,707	4.00	219,707
M.T. OPERS WKR	16	7.00	332,076	6.00	294,652	6.00	294,652	6.00	294,652
M.T. SALES ASSOC	19	2.00	112,639	2.00	115,792	2.00	115,792	2.00	115,792
M.T. SALES MGR	19	1.00	70,136	1.00	71,537	1.00	71,537	1.00	71,537
M.T. TECH SVRS SPEC	16	2.00	121,665	2.00	128,212	2.00	128,212	2.00	128,212
M.T. VOL/TOUR COORD	18	1.00	63,437	1.00	65,199	1.00	65,199	1.00	65,199
M.T.BLDG MAINT SUPV	18	1.00	79,937	1.00	80,799	1.00	80,799	1.00	80,799
MAINT MECH	16	3.50	241,467	3.50	220,318	3.50	220,318	3.50	220,318
MKTG/COMMUN SPEC	18	1.00	60,687	1.00	63,230	1.00	63,230	1.00	63,230
MT ASST OPERATIONS MGR	18	2.00	134,643	2.00	140,398	2.00	140,398	2.00	140,398
QI & OPER MGR	18	1.00	87,880	1.00	88,828	1.00	88,828	1.00	88,828
SALES CLERK	20	0.75	34,016	0.75	35,042	0.75	35,042	0.75	35,042
<b>TOTAL</b>		<b>54.75</b>	<b>\$ 3,319,146</b>	<b>54.75</b>	<b>\$ 3,393,492</b>	<b>54.75</b>	<b>\$ 3,393,492</b>	<b>54.75</b>	<b>\$ 3,393,492</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Municipal Court

---

## *Agency Overview*

### Agency Mission

The mission of the Municipal Court is to provide an independent and neutral forum for resolution of alleged ordinance violations where the penalty includes primarily a forfeiture.

### Agency Overview

The agency represents the judicial branch of government and provides a neutral setting for resolving alleged City ordinance violations. The goal of the Court is to continue to provide an impartial forum for hearing cases brought by the City for violations of the Madison General Ordinances.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Maintaining the current level of service.

# Municipal Court

Function: General Government

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Court Services	(623,283)	(660,849)	(597,751)	(667,106)	(671,195)	(671,195)
<b>Total Revenue</b>	<b>\$ (623,283)</b>	<b>\$ (660,849)</b>	<b>\$ (597,751)</b>	<b>\$ (667,106)</b>	<b>\$ (671,195)</b>	<b>\$ (671,195)</b>
<b>Expense</b>						
Court Services	572,280	660,849	669,455	667,106	671,195	671,195
<b>Total Expense</b>	<b>\$ 572,280</b>	<b>\$ 660,849</b>	<b>\$ 669,455</b>	<b>\$ 667,106</b>	<b>\$ 671,195</b>	<b>\$ 671,195</b>
<b>Net General Fund</b>	<b>\$ (51,004)</b>	<b>\$ -</b>	<b>\$ 71,704</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(624,341)	(660,849)	(597,970)	(667,106)	(671,195)	(671,195)
Fine Forfeiture Assessments	967	-	-	-	-	-
Misc Revenue	90	-	218	-	-	-
<b>Total Revenue</b>	<b>\$ (623,283)</b>	<b>\$ (660,849)</b>	<b>\$ (597,751)</b>	<b>\$ (667,106)</b>	<b>\$ (671,195)</b>	<b>\$ (671,195)</b>
<b>Expense</b>						
Salaries	337,503	338,840	344,890	344,651	344,651	344,651
Benefits	113,894	110,715	118,323	111,161	111,596	111,596
Supplies	23,889	22,000	21,998	23,000	23,000	23,000
Purchased Services	96,086	98,061	93,012	97,061	100,768	100,768
Inter Departmental Charges	908	91,233	91,233	91,233	91,180	91,180
<b>Total Expense</b>	<b>\$ 572,280</b>	<b>\$ 660,849</b>	<b>\$ 669,455</b>	<b>\$ 667,106</b>	<b>\$ 671,195</b>	<b>\$ 671,195</b>
<b>Net General Fund</b>	<b>\$ (51,004)</b>	<b>\$ -</b>	<b>\$ 71,704</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Municipal Court

Function: General Government

## Service Overview

### Service: Court Services

#### Service Description

This service handles approximately 30,000 cases per year including traffic, parking, first offense drunk driving, disorderly conduct, trespassing, building code violations, juvenile violations, and truancy. The Municipal Court also holds hearings in the Public Safety Building for those persons held in jail and issues warrants for arrest and inspections. The goals of this service are to continue to provide an impartial forum for hearing cases and to prevent future violations by using restorative justice practices and programs to address ordinance violations.

#### 2018 Planned Activities

- Continue to provide common sense information, both orally and in writing, to persons who have court cases and are not familiar with the court system or the legal procedures.
- Provide easily understandable forms and oral advice to those needing payment plans or community service options.
- Continue to work on juvenile diversion programs and truancy court in the schools.
- Continue to work to assist homeless persons with ordinance violations through the homeless court project and the Municipal Court defense project.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(623,283)	(660,849)	(597,751)	(667,106)	(671,195)	(671,195)
Expense	572,280	660,849	669,455	667,106	671,195	671,195
<b>Net Service Budget</b>	<b>\$ (51,004)</b>	<b>\$ -</b>	<b>\$ 71,704</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

# Municipal Court

Function: General Government

## Line Item Detail

Agency Primary Fund: General

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Court Fees	(624,341)	(660,849)	(597,970)	(667,106)	(671,195)	(671,195)
<b>TOTAL</b>	<b>\$ (624,341)</b>	<b>\$ (660,849)</b>	<b>\$ (597,970)</b>	<b>\$ (667,106)</b>	<b>\$ (671,195)</b>	<b>\$ (671,195)</b>

### Fine Forefeiture & Assessments

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Uniform Citations	967	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 967</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	90	-	218	-	-	-
<b>TOTAL</b>	<b>\$ 90</b>	<b>\$ -</b>	<b>\$ 218</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	316,198	323,572	324,620	329,383	329,383	329,383
Salary Savings	-	(6,260)	-	(6,260)	(6,260)	(6,260)
Premium Pay	4	5,028	-	5,028	5,028	5,028
Compensated Absence	5,072	-	5,028	-	-	-
Hourly Wages	1,305	1,500	1,242	1,500	1,500	1,500
Overtime Wages Permanent	14,924	15,000	14,000	15,000	15,000	15,000
<b>TOTAL</b>	<b>\$ 337,503</b>	<b>\$ 338,840</b>	<b>\$ 344,890</b>	<b>\$ 344,651</b>	<b>\$ 344,651</b>	<b>\$ 344,651</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Benefit Savings	-	(7,136)	-	(7,136)	(7,136)	(7,136)
Health Insurance Benefit	65,722	67,132	67,131	67,132	68,044	68,044
Wage Insurance Benefit	1,386	1,476	1,116	1,116	1,116	1,116
WRS	22,215	22,003	22,731	22,398	22,070	22,070
FICA Medicare Benefits	24,570	24,439	24,620	24,885	24,736	24,736
Post Employment Health Plans	-	2,801	2,725	2,766	2,766	2,766
<b>TOTAL</b>	<b>\$ 113,894</b>	<b>\$ 110,715</b>	<b>\$ 118,323</b>	<b>\$ 111,161</b>	<b>\$ 111,596</b>	<b>\$ 111,596</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	3,202	3,000	3,068	4,000	4,000	4,000
Copy Printing Supplies	4,885	2,000	2,430	4,000	4,000	4,000
Furniture	395	2,000	1,000	1,000	1,000	1,000
Postage	14,487	14,000	14,500	13,000	13,000	13,000
Books & Subscriptions	920	1,000	1,000	1,000	1,000	1,000
<b>TOTAL</b>	<b>\$ 23,889</b>	<b>\$ 22,000</b>	<b>\$ 21,998</b>	<b>\$ 23,000</b>	<b>\$ 23,000</b>	<b>\$ 23,000</b>



# Municipal Court

Function: General Government

*Line Item Detail*

Agency Primary Fund: General

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	1,127	963	1,177	963	963	963
Facility Rental	-	21,062	-	-	-	-
Custodial Bldg Use Charges	21,583	-	21,062	21,062	24,769	24,769
Conferences & Training	1,157	1,500	1,500	1,500	1,500	1,500
Memberships	585	1,000	1,288	1,300	1,300	1,300
Collection Services	24,364	29,236	26,166	27,000	27,000	27,000
Storage Services	832	1,000	844	1,000	1,000	1,000
Security Services	42,831	36,000	36,000	38,000	38,000	38,000
Interpreters Signing Services	3,323	7,000	4,526	6,000	6,000	6,000
Transcription Services	33	200	200	186	186	186
Other Services & Expenses	250	-	150	-	-	-
Circuit Court Fee	-	100	100	50	50	50
<b>TOTAL</b>	<b>\$ 96,086</b>	<b>\$ 98,061</b>	<b>\$ 93,012</b>	<b>\$ 97,061</b>	<b>\$ 100,768</b>	<b>\$ 100,768</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Com Dev Blk Gnt	-	90,000	90,000	90,000	90,000	90,000
ID Charge From Insurance	642	990	990	990	923	923
ID Charge From Workers Comp	266	243	243	243	257	257
<b>TOTAL</b>	<b>\$ 908</b>	<b>\$ 91,233</b>	<b>\$ 91,233</b>	<b>\$ 91,233</b>	<b>\$ 91,180</b>	<b>\$ 91,180</b>

# Municipal Court

Function: General Government

*Position Summary*

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
JUD SUPPORT CLK	20	4.00	222,479	4.00	227,668	4.00	227,668	4.00	227,668
MUNICIPAL JUDGE	19	1.00	101,093	1.00	101,716	1.00	101,716	1.00	101,716
<b>TOTAL</b>		<b>5.00</b>	<b>\$ 323,572</b>	<b>5.00</b>	<b>\$ 329,384</b>	<b>5.00</b>	<b>\$ 329,384</b>	<b>5.00</b>	<b>\$ 329,384</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Parking Utility

---

## *Agency Overview*

### Agency Mission

The mission of the Parking Utility is to provide safe, convenient and affordable parking to the City's residents and visitors, consistent with City transportation policies.

### Agency Overview

The agency provides services across garage parking, lot parking, on street parking and parking operations. The goal of the agency is to provide continuous improvement for the customer experience and infrastructure improvements and replacements.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- Increases projected garage revenue based on current trends (\$800,000).
- Creates a Parking Maintenance Worker to maintain the Capitol East Parking Garage and assist with the maintenance of Parking Utility's other garages (\$63,650).
- Increases the Parking Utility's salary and benefit expenses (\$395,000) to reflect the cost of the Parking Enforcement Officers (Police employees) enforcing the Residential Parking Permit Program and other time restriction parking regulations. These costs have historically been reflected in the Police Department's budget. To fully fund the program, including enforcement, by permit revenue the annual permit fee would need to increase from \$28 to \$105. Any increase would require an ordinance change adopted by the Common Council.
- Increases the fine for one-hour and two-hour parking citations from \$35 to \$40 (estimated revenue to be recognized in the General Fund is \$85,000) and decreases the portion of Parking Enforcement Officers funded by the Parking Utility by \$85,000. These changes were added through Common Council Operating Budget Amendment #7.

# Parking Utility

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Garage Parking	(12,032,223)	(10,426,050)	(12,719,111)	(11,273,807)	(11,273,807)	(11,273,807)
Lot Parking	(1,141,978)	(1,068,504)	(1,331,388)	(1,148,800)	(1,148,800)	(1,148,800)
On Street Parking	(2,861,141)	(2,804,309)	(3,015,330)	(2,810,393)	(2,810,393)	(2,810,393)
Parking Operations	(10,866)	(116,000)	(7,950)	(6,000)	(6,000)	(6,000)
<b>Total Revenue</b>	<b>\$ (16,046,208)</b>	<b>\$ (14,414,863)</b>	<b>\$ (17,073,780)</b>	<b>\$ (15,239,000)</b>	<b>\$ (15,239,000)</b>	<b>\$ (15,239,000)</b>
<b>Expense</b>						
Garage Parking	12,660,754	5,179,681	6,093,724	6,710,627	6,721,237	6,721,237
Lot Parking	247,032	35,092	259,381	71,511	71,514	71,514
On Street Parking	998,544	946,511	1,533,894	1,480,160	1,480,788	1,395,788
Parking Operations	2,139,878	8,253,579	9,186,781	6,976,702	6,965,461	7,050,461
<b>Total Expense</b>	<b>\$ 16,046,208</b>	<b>\$ 14,414,863</b>	<b>\$ 17,073,780</b>	<b>\$ 15,239,000</b>	<b>\$ 15,239,000</b>	<b>\$ 15,239,000</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: Parking Utility

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(12,811,090)	(12,116,285)	(14,588,643)	(12,915,000)	(12,915,000)	(12,915,000)
Licenses & Permits	(2,112,884)	(2,109,704)	(2,276,724)	(2,218,000)	(2,218,000)	(2,218,000)
Investments & Contributions	(199,744)	(110,000)	(199,744)	(100,000)	(100,000)	(100,000)
Misc Revenue	(8,809)	(6,000)	(5,188)	(6,000)	(6,000)	(6,000)
Other Finance Source	(913,682)	(72,874)	(3,480)	-	-	-
<b>Total Revenue</b>	<b>\$ (16,046,208)</b>	<b>\$ (14,414,863)</b>	<b>\$ (17,073,780)</b>	<b>\$ (15,239,000)</b>	<b>\$ (15,239,000)</b>	<b>\$ (15,239,000)</b>
<b>Expense</b>						
Salaries	4,245,649	4,760,119	4,342,999	4,982,521	4,982,521	4,897,521
Benefits	1,628,798	1,624,650	1,538,329	1,785,711	1,797,451	1,797,451
Supplies	292,298	341,250	239,646	430,250	430,250	430,250
Purchased Services	1,914,462	2,077,398	2,328,027	2,896,049	2,896,049	2,896,049
Debt & Other Financing	6,146,865	5,230,588	8,275,692	4,783,073	4,761,230	4,846,230
Inter Departmental Charges	339,213	380,858	349,087	361,396	371,499	371,499
Inter Departmental Billing	(906)	-	-	-	-	-
Transfer Out	1,479,830	-	-	-	-	-
<b>Total Expense</b>	<b>\$ 16,046,208</b>	<b>\$ 14,414,863</b>	<b>\$ 17,073,780</b>	<b>\$ 15,239,000</b>	<b>\$ 15,239,000</b>	<b>\$ 15,239,000</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Parking Utility

Function: Public Works & Transportation

## Service Overview

### Service: Garage Parking

#### Service Description

This service operates five city garages including Capitol Square North Garage, Government East Garage, Overture Center Garage, State Street Campus Garage and State Street Capitol Garage. The goal of the service is to increase the availability of convenient, short-term parking, especially during special events.

#### 2018 Planned Activities

- Continue operation and maintenance of parking garages and equipment.
- Continue monthly permits and long-term lease programs.
- Continued operation of the Government East Parking Garage, one of the highest demand facilities, with no loss of parking during construction of the replacement garage.
- Support the parking needs of the Capitol East district by providing convenient parking for visitors attending local events and helping to reduce neighborhood parking pressures through the operation of a new parking garage.
- Implement new technologies and equipment with the replacement of the Parking Access Revenue Control System which will offer greater flexibility, convenience, and equipment reliability for customers.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(12,032,223)	(10,426,050)	(12,719,111)	(11,273,807)	(11,273,807)	(11,273,807)
Expense	12,660,754	5,179,681	6,093,724	6,710,627	6,721,237	6,721,237
<b>Net Service Budget</b>	<b>\$ 628,532</b>	<b>\$ (5,246,369)</b>	<b>\$ (6,625,388)</b>	<b>\$ (4,563,180)</b>	<b>\$ (4,552,570)</b>	<b>\$ (4,552,570)</b>

### Service: Lot Parking

#### Service Description

This service operates seven parking lots including Blair Lot, Brayton Lot, Buckeye Lot, Evergreen Lot, Lot 88, Wilson Lot and Wingra Lot, including hourly and monthly parking. The goals of the service are to continue to meet the unique parking demands that each surface lot serves, increase utilization during off-peak timeframes, and encourage the use of surface lots before using on-street parking to accommodate special event parking needs.

#### 2018 Planned Activities

- Continue to pursue relationships with event organizers to accommodate parking for large vehicles with limited parking options.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(1,141,978)	(1,068,504)	(1,331,388)	(1,148,800)	(1,148,800)	(1,148,800)
Expense	247,032	35,092	259,381	71,511	71,514	71,514
<b>Net Service Budget</b>	<b>\$ (894,947)</b>	<b>\$ (1,033,412)</b>	<b>\$ (1,072,007)</b>	<b>\$ (1,077,289)</b>	<b>\$ (1,077,286)</b>	<b>\$ (1,077,286)</b>

# Parking Utility

Function: Public Works & Transportation

## Service Overview

### Service: On Street Parking

#### Service Description

This service operates on-street parking through meters in the downtown area and through a residential permit process in the nearby neighborhoods. The goals of this service are to provide short-term convenient parking for residents and visitors, serve the needs related to event and large-vehicle, moving vehicle, storage container, and construction parking, and to limit commuter parking impact in the Residential Parking Permit Program areas.

#### 2018 Planned Activities

- Potential replacement of 500-650 coin-only meters with Smart Meters.
- Transition from the pilot phase of pay-by-cell to full implementation, pending required functionality from the vendor, anticipated for completion in fall of 2017.
- Potential expansion of enforcement hours for on-street meters in the downtown area.
- Full funding of the Residential Permit Parking Program enforcement costs.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(2,861,141)	(2,804,309)	(3,015,330)	(2,810,393)	(2,810,393)	(2,810,393)
Expense	998,544	946,511	1,533,894	1,480,160	1,480,788	1,395,788
<b>Net Service Budget</b>	<b>\$ (1,862,597)</b>	<b>\$ (1,857,798)</b>	<b>\$ (1,481,436)</b>	<b>\$ (1,330,233)</b>	<b>\$ (1,329,605)</b>	<b>\$ (1,414,605)</b>

### Service: Parking Operations

#### Service Description

This service includes the overall management and supervision of maintenance, revenue, and administrative staff in the Parking Utility. The goals of this service are to improve resident and visitor experiences by identifying and implementing parking options, operate and maintain existing facilities, ensure the financial health of the Parking Utility, and generate reserves to fund future capital projects and replace facilities as they age.

#### 2018 Planned Activities

- The exploration of new capabilities of the computerized parking system, including the replacement of entry and exit stations, replacement and expansion of pay-on-foot stations, software upgrades, and new software, including a mobile application, that will allow field staff to monitor and respond to equipment issues with greater efficiency.
- Introduce a rate change proposal for mid-year 2018 implementation.
- Continue the "smartmeter" trial to determine the viability of replacing all remaining coin-only meters with single-space smart meters and replace remaining coin-only on-street meters, if the trial results are positive.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(10,866)	(116,000)	(7,950)	(6,000)	(6,000)	(6,000)
Expense	2,139,878	8,253,579	9,186,781	6,976,702	6,965,461	7,050,461
<b>Net Service Budget</b>	<b>\$ 2,129,012</b>	<b>\$ 8,137,579</b>	<b>\$ 9,178,831</b>	<b>\$ 6,970,702</b>	<b>\$ 6,959,461</b>	<b>\$ 7,044,461</b>

# Parking Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Parking Utility

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Reimbursement Of Expense	(4,060)	-	(1,075)	-	-	-
Cashiered Revenue	(9,753,372)	(9,108,893)	(11,273,206)	(9,905,524)	(9,905,524)	(9,905,524)
Metered Revenue	(3,053,658)	(3,007,392)	(3,314,362)	(3,009,476)	(3,009,476)	(3,009,476)
<b>TOTAL</b>	<b>\$ (12,811,090)</b>	<b>\$ (12,116,285)</b>	<b>\$ (14,588,643)</b>	<b>\$ (12,915,000)</b>	<b>\$ (12,915,000)</b>	<b>\$ (12,915,000)</b>

### Licenses & Permits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Parking Permits	(2,094,434)	(2,095,704)	(2,238,474)	(2,204,000)	(2,204,000)	(2,204,000)
Other Permits	(18,450)	(14,000)	(38,250)	(14,000)	(14,000)	(14,000)
<b>TOTAL</b>	<b>\$ (2,112,884)</b>	<b>\$ (2,109,704)</b>	<b>\$ (2,276,724)</b>	<b>\$ (2,218,000)</b>	<b>\$ (2,218,000)</b>	<b>\$ (2,218,000)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(199,744)	(110,000)	(199,744)	(100,000)	(100,000)	(100,000)
<b>TOTAL</b>	<b>\$ (199,744)</b>	<b>\$ (110,000)</b>	<b>\$ (199,744)</b>	<b>\$ (100,000)</b>	<b>\$ (100,000)</b>	<b>\$ (100,000)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Easements	(399)	-	(399)	-	-	-
Miscellaneous Revenue	(8,410)	(6,000)	(4,789)	(6,000)	(6,000)	(6,000)
<b>TOTAL</b>	<b>\$ (8,809)</b>	<b>\$ (6,000)</b>	<b>\$ (5,188)</b>	<b>\$ (6,000)</b>	<b>\$ (6,000)</b>	<b>\$ (6,000)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	(3,582)	-	(3,480)	-	-	-
Capital Contributions	(910,099)	-	-	-	-	-
Fund Balance Applied	-	(72,874)	-	-	-	-
<b>TOTAL</b>	<b>\$ (913,682)</b>	<b>\$ (72,874)</b>	<b>\$ (3,480)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	3,728,892	4,214,052	3,919,834	4,532,017	4,532,017	4,532,017
Salary Savings	-	(235,996)	-	(235,996)	(235,996)	(320,996)
Pending Personnel	-	34,333	-	-	-	-
Premium Pay	35,055	129,563	43,224	60,000	60,000	60,000
Workers Compensation Wages	3,149	-	2,985	-	-	-
Compensated Absence	122,546	238,500	47,227	238,500	238,500	238,500
Hourly Wages	304,259	336,667	307,385	345,000	345,000	345,000
Overtime Wages Permanent	51,674	40,000	21,898	40,000	40,000	40,000
Overtime Wages Hourly	70	3,000	-	3,000	3,000	3,000
Election Officials Wages	4	-	447	-	-	-
<b>TOTAL</b>	<b>\$ 4,245,649</b>	<b>\$ 4,760,119</b>	<b>\$ 4,342,999</b>	<b>\$ 4,982,521</b>	<b>\$ 4,982,521</b>	<b>\$ 4,897,521</b>

# Parking Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Parking Utility

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	26,941	69,435	-	69,435	69,435	69,435
Unemployment Benefits	1,346	-	255	-	-	-
Health Insurance Benefit	779,773	858,974	875,690	1,022,789	1,034,002	1,034,002
Wage Insurance Benefit	10,891	9,671	11,482	12,124	12,124	12,124
WRS	259,028	305,021	277,474	299,133	297,930	297,930
FICA Medicare Benefits	308,613	340,905	329,571	337,716	339,446	339,446
Post Employment Health Plans	-	40,644	43,857	44,514	44,514	44,514
Other Post Emplmnt Benefit	44,568	-	-	-	-	-
Pension Expense	197,638	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,628,798</b>	<b>\$ 1,624,650</b>	<b>\$ 1,538,329</b>	<b>\$ 1,785,711</b>	<b>\$ 1,797,451</b>	<b>\$ 1,797,451</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	7,034	20,000	9,087	20,000	20,000	20,000
Copy Printing Supplies	25,503	18,000	12,120	18,000	18,000	18,000
Furniture	3,514	25,000	4,000	50,000	50,000	50,000
Hardware Supplies	11,514	25,000	9,016	32,000	32,000	32,000
Software Lic & Supplies	206	5,000	11,130	5,000	5,000	5,000
Postage	8,743	6,000	5,300	6,000	6,000	6,000
Books & Subscriptions	148	750	750	750	750	750
Work Supplies	21,388	25,000	22,155	25,000	25,000	25,000
Janitorial Supplies	8,699	9,000	10,862	11,000	11,000	11,000
Medical Supplies	175	500	550	500	500	500
Safety Supplies	3,329	4,000	2,227	4,000	4,000	4,000
Snow Removal Supplies	2,511	10,000	3,700	10,000	10,000	10,000
Uniform Clothing Supplies	131	1,000	770	1,000	1,000	1,000
Building	53	25,000	10,000	25,000	25,000	25,000
Building Supplies	11,142	30,000	8,252	30,000	30,000	30,000
Electrical Supplies	7,784	10,000	12,583	10,000	10,000	10,000
HVAC Supplies	5,931	10,000	5,500	10,000	10,000	10,000
Plumbing Supplies	103	2,000	676	2,000	2,000	2,000
Machinery And Equipment	102,479	10,000	25,680	50,000	50,000	50,000
Equipment Supplies	71,912	105,000	85,288	120,000	120,000	120,000
<b>TOTAL</b>	<b>\$ 292,298</b>	<b>\$ 341,250</b>	<b>\$ 239,646</b>	<b>\$ 430,250</b>	<b>\$ 430,250</b>	<b>\$ 430,250</b>



# Parking Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Parking Utility

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	10,256	23,000	16,460	25,800	25,800	25,800
Electricity	186,984	250,000	204,065	294,000	294,000	294,000
Water	21,940	28,000	14,334	25,100	25,100	25,100
Stormwater	3,186	3,500	9,050	12,600	12,600	12,600
Telephone	6,047	12,484	5,000	10,000	10,000	10,000
Cellular Telephone	7,641	10,000	8,600	10,000	10,000	10,000
Systems Comm Internet	19,799	34,000	40,720	43,200	43,200	43,200
Building Improv Repair Maint	467,157	135,000	611,923	650,000	650,000	650,000
Elevator Repair	30,425	30,000	30,000	30,000	30,000	30,000
Facility Rental	7,118	30,000	30,000	30,000	30,000	30,000
Custodial Bldg Use Charges	8,473	-	8,473	10,000	10,000	10,000
Landfill	206	500	500	500	500	500
Landscaping	168	35,000	15,000	35,000	35,000	35,000
Snow Removal	96,402	250,000	140,000	250,000	250,000	250,000
Comm Device Mntc	68,271	15,000	75,500	50,000	50,000	50,000
Equipment Mntc	47,054	35,000	107,333	55,700	55,700	55,700
Rental Of Equipment	2,334	25,000	22,413	5,000	5,000	5,000
Sidewalk Mntc	14,678	6,000	6,000	17,000	17,000	17,000
Recruitment	516	3,000	500	3,000	3,000	3,000
Mileage	8,073	10,000	6,000	10,000	10,000	10,000
Conferences & Training	9,829	30,000	5,129	30,000	30,000	30,000
Memberships	1,994	2,000	2,000	2,000	2,000	2,000
Uniform Laundry	11,914	15,000	12,641	15,000	15,000	15,000
Arbitrator	-	500	-	500	500	500
Appraisal Services	-	2,500	-	2,500	2,500	2,500
Audit Services	7,649	7,649	7,649	7,649	7,649	7,649
Bank Services	13,599	11,765	12,000	15,000	15,000	15,000
Credit Card Services	506,262	520,000	497,000	555,000	555,000	555,000
Delivery Freight Charges	400	500	500	500	500	500
Consulting Services	47,170	200,000	61,300	200,000	200,000	200,000
Advertising Services	9,751	20,000	27,241	20,000	20,000	20,000
Engineering Services	-	-	-	94,000	94,000	94,000
Parking Towing Services	48,802	40,000	50,000	50,000	50,000	50,000
Security Services	215,569	245,000	245,000	290,000	290,000	290,000
Other Services & Expenses	18,166	6,000	14,696	6,000	6,000	6,000
Taxes & Special Assessments	15,723	40,000	40,000	40,000	40,000	40,000
Permits & Licenses	906	1,000	1,000	1,000	1,000	1,000
<b>TOTAL</b>	<b>\$ 1,914,462</b>	<b>\$ 2,077,398</b>	<b>\$ 2,328,027</b>	<b>\$ 2,896,049</b>	<b>\$ 2,896,049</b>	<b>\$ 2,896,049</b>
<b>Debt &amp; Other Financing</b>						
	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
PILOT	-	1,763,096	1,763,096	1,815,989	1,815,989	1,815,989
Fund Balance Generated	6,146,865	3,467,492	6,512,596	2,967,084	2,945,241	3,030,241
<b>TOTAL</b>	<b>\$ 6,146,865</b>	<b>\$ 5,230,588</b>	<b>\$ 8,275,692</b>	<b>\$ 4,783,073</b>	<b>\$ 4,761,230</b>	<b>\$ 4,846,230</b>

# Parking Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Parking Utility

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Information Tec	42,420	38,784	38,784	38,784	38,784	38,784
ID Charge From Treasurer	-	10,051	-	-	-	-
ID Charge From Engineering	37,269	37,269	37,269	37,269	37,269	37,269
ID Charge From Fleet Services	102,033	71,058	71,058	81,367	81,367	81,367
ID Charge From Streets	-	2,000	-	2,000	2,000	2,000
ID Charge From Traffic Eng	45,485	57,771	57,771	57,771	57,771	57,771
ID Charge From Com Dev Blk Gnt	-	19,720	-	-	-	-
ID Charge From Insurance	53,178	71,126	71,126	71,126	77,630	77,630
ID Charge From Workers Comp	58,828	73,079	73,079	73,079	76,678	76,678
<b>TOTAL</b>	<b>\$ 339,213</b>	<b>\$ 380,858</b>	<b>\$ 349,087</b>	<b>\$ 361,396</b>	<b>\$ 371,499</b>	<b>\$ 371,499</b>

### Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Human Resources	(208)	-	-	-	-	-
ID Billing To Community Dev	(698)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (906)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Transfer Out

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To General	1,479,830	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,479,830</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Parking Utility

Function: Public Works & Transportation

## Position Summary

	2017			Request		2018		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	20	3.00	154,755	3.00	168,715	3.00	168,715	3.00	168,715
ASST PKG UTIL MGR	18	1.00	83,613	1.00	102,973	1.00	102,973	1.00	102,973
CUSTODIAL WKR	16	1.00	54,324	1.00	55,403	1.00	55,403	1.00	55,403
ENGINEER	18	1.00	95,636	1.00	98,589	1.00	98,589	1.00	98,589
ENGR PROG SPEC	16	1.00	63,939	1.00	67,894	1.00	67,894	1.00	67,894
INFORMATION CLERK	20	2.55	116,026	2.55	118,198	2.55	118,198	2.55	118,198
MAINT ELECTR	16	1.00	63,314	1.00	64,571	1.00	64,571	1.00	64,571
PKG ANALYST	18	1.00	74,176	1.00	69,786	1.00	69,786	1.00	69,786
PKG CASHIER	16	31.20	1,333,953	31.20	1,339,128	31.20	1,339,128	31.20	1,339,128
PKG EQUIP MECH	16	3.00	167,834	3.00	175,707	3.00	175,707	3.00	175,707
PKG EQUIP TECH	16	1.00	58,327	1.00	60,338	1.00	60,338	1.00	60,338
PKG MAINT SUPV	18	1.00	73,781	1.00	75,255	1.00	75,255	1.00	75,255
PKG MAINT WKR	16	6.00	331,644	7.00	390,559	7.00	390,559	7.00	390,559
PKG OPER ASST	20	1.00	66,842	1.00	68,169	1.00	68,169	1.00	68,169
PKG OPER SUPV	18	1.00	84,667	1.00	86,358	1.00	86,358	1.00	86,358
PKG REVENUE CLK	20	1.00	49,919	1.00	51,144	1.00	51,144	1.00	51,144
PKG REVENUE LDWKR	16	3.90	225,134	3.90	234,198	3.90	234,198	3.90	234,198
PKG REVENUE SUPV	18	1.00	70,710	1.00	75,255	1.00	75,255	1.00	75,255
PKG SERVICE WKR	16	4.00	223,849	4.00	228,901	4.00	228,901	4.00	228,901
PKG TECH AIDE	16	2.00	107,397	2.00	114,063	2.00	114,063	2.00	114,063
PROG ASST	17	1.00	48,864	1.00	51,544	1.00	51,544	1.00	51,544
PROG ASST	20	1.00	56,216	1.00	57,770	1.00	57,770	1.00	57,770
<b>TOTAL</b>		<b>69.65</b>	<b>\$ 3,604,920</b>	<b>70.65</b>	<b>\$ 3,754,518</b>	<b>70.65</b>	<b>\$ 3,754,518</b>	<b>70.65</b>	<b>\$ 3,754,518</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Parks Division

---

## *Agency Overview*

### Agency Mission

The mission of the Parks Division is to provide a quality system of parks, natural resources and recreational opportunities, improving connectivity ensuring equitable access to quality park amenities and while investing in our natural environment.

### Agency Overview

The agency is responsible for managing 5,600 acres of parkland and 50 facilities that make up Madison's park system. Specific activities performed by the agency include: providing forestry services, including coordination of the City's response to Emerald Ash Borer and other emerging threats to the urban forest, management and maintenance of park owned facilities, and planning for future park investment.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- o Utilizing Room Tax proceeds to offset costs associated with operating Olbrich Botanical Gardens; as authorized by the Room Tax Commission (\$325,000).
- o Replacement of lost private contributions for the Ride the Drive event (\$30,000).
- o A study of Mall/Concourse fees to determine the impact of fully funding services provided by the Parks Division and including services provided by Madison Police Department due to the nature of activities in the area. This study will be done in conjunction with the review of alcohol license fees being conducted by the Clerk's Office.
- o An additional 1.0 FTE Landscape Architect added through Finance Committee Operating Budget Amendment #17. The percentages charged to capital for employees within Planning and Development service were reallocated resulting in no additional levy support for the position.

The Adopted Budget includes \$4.667 million in anticipated restricted revenues and expenditures:

- o The continuation of the Urban Forestry Special Charge (\$4.299m). Funds from the special charge offset costs associated with Forestry services within the Parks Division (\$3.533m) and stump grubbing within the Streets Division (\$766K).
- o The continuation of the Dog Park (\$240,000) and Disc Golf (\$90,000) programs fully funded through user fees.
- o The Madison Ultimate Frisbee Association program fully funded through user fees (\$38,000).

# Parks Division

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Community Recreation Services	(945,594)	(1,103,302)	(1,016,518)	(1,084,507)	(1,084,507)	(1,084,507)
Park Maintenance & Forestry	(6,623,604)	(4,460,200)	(7,694,851)	(9,159,849)	(9,433,138)	(9,433,139)
Olbrich Botanical Gardens	(326,090)	(658,440)	(659,395)	(322,337)	(647,337)	(647,337)
Warner Park & Comm Center	(224,848)	(217,500)	(207,962)	(221,000)	(221,000)	(221,000)
<b>Total Revenue</b>	<b>\$ (8,120,135)</b>	<b>\$ (6,439,442)</b>	<b>\$ (9,578,726)</b>	<b>\$ (10,787,693)</b>	<b>\$ (11,385,982)</b>	<b>\$ (11,385,983)</b>
<b>Expense</b>						
Community Recreation Services	2,109,428	1,972,852	2,114,860	2,157,910	2,187,319	2,187,319
Park Maintenance & Forestry	17,545,665	14,665,444	18,109,991	19,629,631	19,871,380	19,871,380
Planning & Development	700,770	873,738	683,302	752,811	756,722	756,722
Olbrich Botanical Gardens	1,489,809	1,574,390	1,673,319	1,588,642	1,560,938	1,560,938
Warner Park & Comm Center	538,372	580,490	578,068	587,981	583,590	583,590
<b>Total Expense</b>	<b>\$ 22,384,044</b>	<b>\$ 19,666,914</b>	<b>\$ 23,159,540</b>	<b>\$ 24,716,975</b>	<b>\$ 24,959,949</b>	<b>\$ 24,959,949</b>
<b>Net General Fund</b>	<b>\$ 14,263,909</b>	<b>\$ 13,227,472</b>	<b>\$ 13,580,814</b>	<b>\$ 13,929,282</b>	<b>\$ 13,573,967</b>	<b>\$ 13,573,966</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(74,413)	(78,300)	(78,300)	(65,837)	(65,837)	(65,837)
Charges for Services	(1,431,686)	(1,358,942)	(1,423,544)	(1,515,957)	(1,515,957)	(1,515,957)
Licenses & Permits	(50,056)	(55,000)	(55,000)	(48,000)	(48,000)	(48,000)
Fine Forfeiture Assessments	(440,190)	(480,000)	(480,000)	(480,000)	(480,000)	(480,000)
Investments & Contributions	(93,221)	(224,090)	(100,298)	(79,000)	(79,000)	(79,000)
Misc Revenue	(51,629)	(78,000)	(50,564)	(50,500)	(50,500)	(50,500)
Other Finance Source	(45,800)	(43,000)	(43,000)	(45,800)	(45,800)	(45,800)
Transfer In	(2,708,338)	(3,782,249)	(3,811,423)	(3,672,958)	(4,061,495)	(4,061,495)
<b>Total Revenue</b>	<b>\$ (4,895,334)</b>	<b>\$ (6,099,581)</b>	<b>\$ (6,042,130)</b>	<b>\$ (5,958,052)</b>	<b>\$ (6,346,589)</b>	<b>\$ (6,346,589)</b>
<b>Expense</b>						
Salaries	10,262,070	10,737,005	10,711,307	11,133,777	11,160,961	11,160,961
Benefits	3,307,659	3,197,363	3,588,277	3,391,668	3,399,627	3,399,627
Supplies	1,110,999	1,075,806	1,042,174	1,180,654	1,184,154	1,184,154
Purchased Services	1,544,472	1,727,434	1,702,986	1,716,188	1,731,601	1,731,601
Inter Departmental Charges	2,901,850	2,589,445	2,578,201	2,465,047	2,444,212	2,444,212
Inter Departmental Billing	32,194	-	-	-	-	-
<b>Total Expense</b>	<b>\$ 19,159,243</b>	<b>\$ 19,327,053</b>	<b>\$ 19,622,945</b>	<b>\$ 19,887,334</b>	<b>\$ 19,920,555</b>	<b>\$ 19,920,555</b>
<b>Net General Fund</b>	<b>\$ 14,263,909</b>	<b>\$ 13,227,472</b>	<b>\$ 13,580,815</b>	<b>\$ 13,929,282</b>	<b>\$ 13,573,966</b>	<b>\$ 13,573,966</b>

# Parks Division

Function: Public Works & Transportation

## Budget Overview

Fund: Other Restricted

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(2,581,808)	-	(3,280,339)	(4,156,926)	(4,366,678)	(4,366,678)
Licenses & Permits	(310,388)	(277,244)	(359,543)	(328,756)	(328,756)	(328,757)
Fine Forfeiture Assessments	(11,182)	-	(12,460)	(16,800)	(16,800)	(16,800)
Investments & Contributions	(17,875)	-	-	(17,559)	(17,559)	(17,559)
Misc Revenue	(2,418)	-	(3,462)	(500)	(500)	(500)
Other Finance Source	(404)	(62,617)	119,209	-	-	-
<b>Total Revenue</b>	<b>\$ (2,924,075)</b>	<b>\$ (339,861)</b>	<b>\$ (3,536,596)</b>	<b>\$ (4,520,541)</b>	<b>\$ (4,730,293)</b>	<b>\$ (4,730,294)</b>
<b>Expense</b>						
Salaries	107,097	110,254	102,005	130,041	130,023	130,023
Benefits	11,399	34,105	26,560	35,405	35,424	35,424
Supplies	20,158	40,000	19,063	55,000	55,000	55,000
Purchased Services	11,154	18,000	17,202	18,000	18,000	18,000
Debt & Other Financing	177,711	12,502	78,965	44,310	44,310	44,310
Inter Departmental Charges	34,518	-	26,209	63,180	63,180	63,180
Transfer Out	2,562,036	125,000	3,266,590	4,174,605	4,384,357	4,384,357
<b>Total Expense</b>	<b>\$ 2,924,075</b>	<b>\$ 339,861</b>	<b>\$ 3,536,595</b>	<b>\$ 4,520,541</b>	<b>\$ 4,730,294</b>	<b>\$ 4,730,294</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Fund: Permanent

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Charges for Services	(113,397)	-	-	(94,100)	(94,100)	(94,100)
Investments & Contributions	(187,330)	-	-	(161,800)	(161,800)	(161,800)
Other Finance Source	-	-	-	(53,200)	(53,200)	(53,200)
<b>Total Revenue</b>	<b>\$ (300,726)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (309,100)</b>	<b>\$ (309,100)</b>	<b>\$ (309,100)</b>
<b>Expense</b>						
Purchased Services	34,114	-	-	65,000	65,000	65,000
Debt & Other Financing	82,087	-	-	37,600	37,600	37,600
Transfer Out	184,525	-	-	206,500	206,500	206,500
<b>Total Expense</b>	<b>\$ 300,726</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 309,100</b>	<b>\$ 309,100</b>	<b>\$ 309,100</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

*Service Overview*

**Service: Community Recreation Services**

Service Description

This service is responsible for organizing and providing oversight to community recreational events including lake access management, winter programming and concessions, beach management, volunteer management and the marketing and communications of the entire division. This service's budget also includes operating costs associated with the Goodman Pool. The goals of this service are to contribute to the community's quality of life through use of City-owned parks and recreation facilities and to ensure that City parks are accessible to all members of the Madison community.

2018 Planned Activities

- Implement customer satisfaction surveys and focus groups to ensure agency responsiveness.
- Continue to develop tools to ensure equitable access to services for all members of the community.
- Serve approximately 65,000 visitors of Goodman Pool through programs such as swim teams and swim lessons.
- Grow shelter and athletic field reservations and use permits by 2%, including dog, disc golf, and lake access permits.
- Continue the Park Ranger program, including the following duties: monitor shelter reservations within the parks, patrol larger community events within parks, coordinate with volunteers at dog parks and disc golf courses, enforce ordinances and policies within parks, respond to calls from the public, and patrol heavily used parks to ensure safety and cleanliness.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(945,594)	(1,103,302)	(1,016,518)	(1,084,507)	(1,084,507)	(1,084,507)
Expense	2,109,428	1,972,852	2,114,860	2,157,910	2,187,319	2,187,319
<b>Net Service Budget</b>	<b>\$ 1,163,835</b>	<b>\$ 869,550</b>	<b>\$ 1,098,342</b>	<b>\$ 1,073,403</b>	<b>\$ 1,102,812</b>	<b>\$ 1,102,812</b>

**Service: Olbrich Botanical Gardens**

Service Description

This service oversees operations at Olbrich Gardens and provides horticultural displays and botanical collections. The Garden is a public/private partnership between the Parks Division and the non-profit Olbrich Botanical Society. The goal of this service is to enrich visitors by nourishing and sharing the beauty of gardens, the joy of gardening, the knowledge of plants, and diversity in the world.

2018 Planned Activities

- Continue to partner with Olbrich Botanical Society to market and promote the Olbrich Garden to all residents and visitors.
- Continue to oversee operations of 16 acres of outdoor gardens and the Bolz Conservatory, an indoor tropical garden.
- Serve 285,000 garden visitors throughout the year.
- Serve 12,500 people in educational programs including classes and workshops on a variety of garden, ecology, and nature related themes.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(326,090)	(658,440)	(659,395)	(322,337)	(647,337)	(647,337)
Expense	1,489,809	1,574,390	1,673,319	1,588,642	1,560,938	1,560,938
<b>Net Service Budget</b>	<b>\$ 1,163,720</b>	<b>\$ 915,950</b>	<b>\$ 1,013,924</b>	<b>\$ 1,266,305</b>	<b>\$ 913,601</b>	<b>\$ 913,601</b>

*Service Overview*

**Service: Park Maintenance & Forestry**

Service Description

This service is responsible for the maintenance of all park facilities, open spaces and park land, dog parks, and disc golf courses. This service includes General Park Maintenance, Facilities Maintenance, Conservation Park Maintenance, Mall/Concourse Park Maintenance, Parks Construction and the operation of the Forest Hill Cemetery. The goals of this service are to ensure that both current and future residents of Madison will have an opportunity to enjoy recreational resources, to provide a safe and well-maintained system of parks, recreation areas, green spaces, and public shorelines, and to preserve and expand the city’s urban forest.

2018 Planned Activities

- Manage the hiring, training, and supervision of over 200 seasonal workers.
- Continue development of land and facility management standards by seeking input from staff to develop the necessary maps and evaluation tools for the land management plan.
- Continue working to mitigate the effects of the Emerald Ash Borer on the urban forest through at least 1,700 removals and 3,200 treatments of infected trees, and by replanting 1,500 trees.
- Work closely with the Urban Forestry Task Force to review best practices to promote a healthy and diverse urban forest.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(6,623,604)	(4,460,200)	(7,694,851)	(9,159,849)	(9,433,138)	(9,433,139)
Expense	17,545,665	14,665,444	18,109,991	19,629,631	19,871,380	19,871,380
<b>Net Service Budget</b>	<b>\$ 10,922,061</b>	<b>\$ 10,205,244</b>	<b>\$ 10,415,140</b>	<b>\$ 10,469,782</b>	<b>\$ 10,438,242</b>	<b>\$ 10,438,241</b>

**Service: Planning & Development**

Service Description

This service is responsible for all park planning including design and construction of park improvements for 5,600 acres of parks and open space in the City’s park system including the development of the Parks’ Capital Improvement Plan. The goals of this service are to inform the planning and design process for capital improvements with community input ensuring City parks achieve planning objectives and sustainability goals to meet current and future recreational needs, in addition to the operational needs of the Parks Division.

2018 Planned Activities

- Complete approximately 75 capital projects within the over 270 park properties throughout the City including improvements for new and existing parks facilities, boat launches, Forest Hill Cemetery, playgrounds, and paving.
- Emphasize continued implementation of Park Master Plan Policy. In 2018, conduct master plans for five neighborhood parks and two mini parks along with continuing work on major master plan initiatives for James Madison Park and Vilas Park.
- Leverage developer resources and required park impact fee payments to complete design and construction of park amenities on a more expedited timeline.
- Improve utilization of alternative funding sources including impact fees, grant funding, private donations, and volunteer resources.
- Continue to promote equity in planning and design and continued improvements in public outreach and engagement related to park projects and plans.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	700,770	873,738	683,302	752,811	756,722	756,722
<b>Net Service Budget</b>	<b>\$ 700,770</b>	<b>\$ 873,738</b>	<b>\$ 683,302</b>	<b>\$ 752,811</b>	<b>\$ 756,722</b>	<b>\$ 756,722</b>



*Service Overview*

**Service: Warner Park & Comm Center**

Service Description

This service oversees operations at Warner Park Community Recreation Center, a 31,750 square foot community recreational facility serving youth, families and senior citizens. The goal of this service is to provide a shared space for community members to congregate thereby strengthening local ties and residents' sense of empowerment and community identity.

2018 Planned Activities

- Serve approximately 68,000 visitors.
- Provide 5,400 facility use reservations.
- Continue to offer residents childcare services, senior-oriented programming, MSCR-run classes for youth and adults and a location to exercise.
- Continue to partner with the North/Eastside Senior Coalition and Madison School & Community Recreation to develop and promote community and recreational programming at the Center.
- Develop new programs and initiatives through collaboration with Neighborhood Resource Team staff and community members.
- Continue working with the community stakeholders on the process to expand the Center to allow for additional services.
- Work to develop a deeper understanding of the current users of the facility as well as potential new users.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(224,848)	(217,500)	(207,962)	(221,000)	(221,000)	(221,000)
Expense	538,372	580,490	578,068	587,981	583,590	583,590
<b>Net Service Budget</b>	<b>\$ 313,524</b>	<b>\$ 362,990</b>	<b>\$ 370,106</b>	<b>\$ 366,981</b>	<b>\$ 362,590</b>	<b>\$ 362,590</b>

**Parks Division**

**Function: Public Works & Transportation**

*Line Item Detail*

**Agency Primary Fund: General**

**Intergovernmental Revenues**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Local Revenues Operating	(74,413)	(78,300)	(78,300)	(65,837)	(65,837)	(65,837)
<b>TOTAL</b>	<b>\$ (74,413)</b>	<b>\$ (78,300)</b>	<b>\$ (78,300)</b>	<b>\$ (65,837)</b>	<b>\$ (65,837)</b>	<b>\$ (65,837)</b>

**Charges for Service**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Parks Use Charges	(29,859)	(12,000)	(19,292)	(29,240)	(29,240)	(29,240)
Boat Launch	(214,820)	(255,000)	(255,000)	(244,000)	(244,000)	(244,000)
Catering Concessions	(180,795)	(204,750)	(204,750)	(181,000)	(181,000)	(181,000)
Facility Rental	(418,169)	(374,500)	(374,500)	(440,013)	(440,013)	(440,013)
Admissions	(250,632)	(248,042)	(248,042)	(241,600)	(241,600)	(241,600)
Lessons	(64,544)	(73,950)	(73,950)	(63,000)	(63,000)	(63,000)
Program Revenue	(52,581)	(66,000)	(66,000)	(58,000)	(58,000)	(58,000)
Memberships	(43,826)	(60,500)	(50,000)	(58,000)	(58,000)	(58,000)
Reimbursement Of Expense	(175,788)	(64,200)	(131,807)	(200,254)	(200,254)	(200,254)
Service Charges Commissions	(672)	-	(203)	(850)	(850)	(850)
<b>TOTAL</b>	<b>\$ (1,431,686)</b>	<b>\$ (1,358,942)</b>	<b>\$ (1,423,544)</b>	<b>\$ (1,515,957)</b>	<b>\$ (1,515,957)</b>	<b>\$ (1,515,957)</b>

**Licenses & Permits**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Other Permits	(50,056)	(55,000)	(55,000)	(48,000)	(48,000)	(48,000)
<b>TOTAL</b>	<b>\$ (50,056)</b>	<b>\$ (55,000)</b>	<b>\$ (55,000)</b>	<b>\$ (48,000)</b>	<b>\$ (48,000)</b>	<b>\$ (48,000)</b>

**Fine Forfeiture & Assessments**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Spec Assessments Service	(440,190)	(480,000)	(480,000)	(480,000)	(480,000)	(480,000)
<b>TOTAL</b>	<b>\$ (440,190)</b>	<b>\$ (480,000)</b>	<b>\$ (480,000)</b>	<b>\$ (480,000)</b>	<b>\$ (480,000)</b>	<b>\$ (480,000)</b>

**Investments & Contributions**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Contributions & Donations	(93,221)	(224,090)	(100,298)	(79,000)	(79,000)	(79,000)
<b>TOTAL</b>	<b>\$ (93,221)</b>	<b>\$ (224,090)</b>	<b>\$ (100,298)</b>	<b>\$ (79,000)</b>	<b>\$ (79,000)</b>	<b>\$ (79,000)</b>

**Misc Revenue**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(51,629)	(78,000)	(50,564)	(50,500)	(50,500)	(50,500)
<b>TOTAL</b>	<b>\$ (51,629)</b>	<b>\$ (78,000)</b>	<b>\$ (50,564)</b>	<b>\$ (50,500)</b>	<b>\$ (50,500)</b>	<b>\$ (50,500)</b>

**Other Finance Sources**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Trade In Allowance	(45,800)	(43,000)	(43,000)	(45,800)	(45,800)	(45,800)
<b>TOTAL</b>	<b>\$ (45,800)</b>	<b>\$ (43,000)</b>	<b>\$ (43,000)</b>	<b>\$ (45,800)</b>	<b>\$ (45,800)</b>	<b>\$ (45,800)</b>

**Transfer In**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Other Restrict	(2,500,000)	(3,605,339)	(3,605,339)	(3,469,458)	(3,857,995)	(3,857,995)
Transfer In From Permanent	(187,909)	(176,910)	(176,910)	(201,500)	(201,500)	(201,500)
Transfer In From Insurance	(20,429)	-	(29,174)	(2,000)	(2,000)	(2,000)
<b>TOTAL</b>	<b>\$ (2,708,338)</b>	<b>\$ (3,782,249)</b>	<b>\$ (3,811,423)</b>	<b>\$ (3,672,958)</b>	<b>\$ (4,061,495)</b>	<b>\$ (4,061,495)</b>

**Parks Division**

**Function: Public Works & Transportation**

*Line Item Detail*

**Agency Primary Fund: General**

**Salaries**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	8,471,150	9,126,072	9,002,415	9,604,797	9,604,797	9,604,797
Salary Savings	-	(299,000)	-	(299,000)	(348,833)	(348,833)
Pending Personnel	-	209,310	-	-	110,394	110,394
Premium Pay	54,393	87,500	28,962	77,500	65,400	65,400
Workers Compensation Wages	55,477	-	2,822	-	-	-
Compensated Absence	93,724	-	101,599	-	95,000	95,000
Hourly Wages	1,463,882	1,444,078	1,444,078	1,581,435	1,448,658	1,448,658
Overtime Wages Permanent	115,209	169,045	121,577	164,045	180,545	180,545
Overtime Wages Hourly	5,504	-	8,296	5,000	5,000	5,000
Election Officials Wages	2,730	-	1,558	-	-	-
<b>TOTAL</b>	<b>\$ 10,262,070</b>	<b>\$ 10,737,005</b>	<b>\$ 10,711,307</b>	<b>\$ 11,133,777</b>	<b>\$ 11,160,961</b>	<b>\$ 11,160,961</b>

**Benefits**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	99,337	-	191,514	-	-	-
Benefit Savings	-	(100,000)	-	(100,000)	(100,000)	(100,000)
Health Insurance Benefit	1,820,108	1,873,518	1,871,140	1,977,495	1,998,993	1,998,993
Wage Insurance Benefit	30,979	29,507	33,916	34,222	34,222	34,222
Health Insurance Retiree	45	-	44	-	-	-
WRS	593,508	617,409	628,004	651,316	641,750	641,750
FICA Medicare Benefits	758,764	686,211	760,523	724,155	720,182	720,182
Moving Expenses	4,000	-	-	-	-	-
Tuition	75	-	-	-	-	-
Licenses & Certifications	842	-	200	-	-	-
Post Employment Health Plans	-	90,718	102,936	104,480	104,480	104,480
<b>TOTAL</b>	<b>\$ 3,307,659</b>	<b>\$ 3,197,363</b>	<b>\$ 3,588,277</b>	<b>\$ 3,391,668</b>	<b>\$ 3,399,627</b>	<b>\$ 3,399,627</b>

**Parks Division**

**Function: Public Works & Transportation**

*Line Item Detail*

**Agency Primary Fund: General**

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	20,305	20,776	20,776	20,016	20,016	20,016
Copy Printing Supplies	39,644	34,420	34,420	37,870	37,870	37,870
Furniture	18,964	2,000	1,942	2,000	2,000	2,000
Hardware Supplies	5,953	10,500	6,791	10,500	10,500	10,500
Software Lic & Supplies	1,588	-	1,367	-	-	-
Postage	39,933	28,000	19,958	35,700	36,700	36,700
Program Supplies	26,076	19,600	18,257	12,000	14,500	14,500
Books & Subscriptions	840	350	451	250	250	250
Work Supplies	126,635	128,550	130,849	140,460	140,460	140,460
Janitorial Supplies	45,519	41,398	38,205	44,860	44,860	44,860
Medical Supplies	5,182	1,200	36	-	-	-
Safety Supplies	29,357	31,674	31,674	31,200	31,200	31,200
Snow Removal Supplies	7,208	-	-	10,000	10,000	10,000
Uniform Clothing Supplies	22,572	16,950	16,950	21,450	21,450	21,450
Food And Beverage	887	1,000	2,851	1,000	1,000	1,000
Building	214	-	333	-	-	-
Building Supplies	105,507	135,980	118,853	122,280	122,280	122,280
HVAC Supplies	11,724	11,000	15,185	8,000	8,000	8,000
Plumbing Supplies	332	-	-	-	-	-
Landscaping Supplies	42,527	56,050	32,366	68,100	68,100	68,100
Trees Shrubs Plants	5,068	20,000	6,658	17,000	17,000	17,000
Fertilizers And Chemicals	236,587	219,313	243,124	274,473	274,473	274,473
Machinery And Equipment	75,896	66,630	73,018	66,630	66,630	66,630
Equipment Supplies	184,740	184,115	184,115	204,265	204,265	204,265
Tires	4,114	1,000	1,750	3,000	3,000	3,000
Gasoline	-	500	-	500	500	500
Diesel	669	500	1,607	700	700	700
Propane Gas	2,674	5,000	2,149	5,000	5,000	5,000
Oil	7,031	7,300	6,489	5,900	5,900	5,900
Inventory	43,250	32,000	32,000	37,500	37,500	37,500
<b>TOTAL</b>	<b>\$ 1,110,999</b>	<b>\$ 1,075,806</b>	<b>\$ 1,042,174</b>	<b>\$ 1,180,654</b>	<b>\$ 1,184,154</b>	<b>\$ 1,184,154</b>

**Parks Division**

**Function: Public Works & Transportation**

*Line Item Detail*

**Agency Primary Fund: General**

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	85,405	118,953	158,040	107,700	107,700	107,700
Electricity	433,348	466,262	461,409	448,145	448,145	448,145
Water	300,363	384,039	384,039	364,960	364,960	364,960
Stormwater	283,021	256,000	250,000	288,000	288,000	288,000
Telephone	23,326	26,633	31,657	25,230	25,230	25,230
Cellular Telephone	14,238	12,439	10,394	14,579	14,579	14,579
Systems Comm Internet	3,022	15,090	3,981	4,700	4,700	4,700
Building Improv Repair Maint	16,310	34,350	24,839	22,200	22,200	22,200
Waste Disposal	39,267	35,695	28,342	35,695	35,695	35,695
Pest Control	1,815	2,200	2,139	2,000	2,000	2,000
Elevator Repair	3,915	3,800	580	4,000	4,000	4,000
Facility Rental	9,738	62,577	13	-	-	-
Custodial Bldg Use Charges	64,125	-	62,577	62,577	73,590	73,590
Landfill	56,627	40,000	40,000	50,000	50,000	50,000
Grounds Improv Repair Maint	235	-	12,996	-	-	-
Landscaping	8,055	500	740	500	500	500
Office Equipment Repair	563	-	-	-	-	-
Equipment Mntc	17,540	29,350	16,595	30,850	30,850	30,850
System & Software Mntc	11,967	7,300	15,100	12,615	12,615	12,615
Rental Of Equipment	36,958	48,535	31,731	43,735	45,135	45,135
Sidewalk Mntc	4,276	2,000	-	4,000	4,000	4,000
Recruitment	2,078	3,000	7,852	3,000	3,000	3,000
Mileage	1,286	1,250	675	1,400	1,400	1,400
Conferences & Training	21,619	23,000	23,000	24,000	24,000	24,000
Memberships	7,875	6,560	9,320	8,191	8,191	8,191
Uniform Laundry	2,722	3,566	3,460	3,550	3,550	3,550
Bank Services	185	-	124	-	-	-
Credit Card Services	-	4,192	1,114	200	200	200
Storage Services	487	850	684	850	850	850
Consulting Services	500	-	-	-	-	-
Advertising Services	3,093	10,200	2,842	8,700	10,200	10,200
Printing Services	2,294	-	-	1,000	1,000	1,000
Engineering Services	25,595	18,000	25,692	30,000	30,000	30,000
Security Services	4,652	4,955	10,006	5,500	5,500	5,500
Program Services	1,199	2,500	785	7,500	7,500	7,500
Other Services & Expenses	38,011	66,238	43,698	64,311	65,811	65,811
Comm Agency Contracts	15,355	32,000	32,000	32,000	32,000	32,000
Permits & Licenses	3,406	5,400	6,565	4,500	4,500	4,500
<b>TOTAL</b>	<b>\$ 1,544,472</b>	<b>\$ 1,727,434</b>	<b>\$ 1,702,986</b>	<b>\$ 1,716,188</b>	<b>\$ 1,731,601</b>	<b>\$ 1,731,601</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Treasurer	-	1,244	-	1,244	1,244	1,244
ID Charge From Police	-	10,000	-	-	-	-
ID Charge From Engineering	14,111	14,111	14,111	14,111	14,111	14,111
ID Charge From Fleet Services	2,503,141	2,048,286	2,048,286	1,939,088	1,939,088	1,939,088
ID Charge From Traffic Eng	19,656	45,108	45,108	39,908	39,908	39,908
ID Charge From Insurance	166,550	241,792	241,792	241,792	176,555	176,555
ID Charge From Workers Comp	198,392	228,904	228,904	228,904	273,306	273,306
<b>TOTAL</b>	<b>\$ 2,901,850</b>	<b>\$ 2,589,445</b>	<b>\$ 2,578,201</b>	<b>\$ 2,465,047</b>	<b>\$ 2,444,212</b>	<b>\$ 2,444,212</b>

**Parks Division**

**Function: Public Works & Transportation**

*Line Item Detail*

**Agency Primary Fund: General**

**Inter-Departmental Billings**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Fleet Services	32,194	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 32,194</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Parks Division

## Function: Public Works & Transportation

### Position Summary

	2017			Request		2018		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT	18	1.00	60,687	1.00	73,512	1.00	73,512	1.00	73,512
ACCT CLERK	20	1.00	45,356	1.00	46,919	1.00	46,919	1.00	46,919
ADMIN ASST	20	4.60	234,637	4.60	241,799	4.60	241,799	4.60	241,799
ARBORIST	16	29.00	1,609,528	29.00	1,649,550	29.00	1,649,550	29.00	1,649,550
ASST PKS SUPERINTENDENT	18	2.00	214,786	2.00	219,077	2.00	219,077	2.00	219,077
BOTANICAL CENTER DIR	18	1.00	96,395	1.00	98,320	1.00	98,320	1.00	98,320
CARPENTER	71	2.00	125,856	2.00	131,739	2.00	131,739	2.00	131,739
CEMETERY OPRS LDWKR	16	1.00	56,228	1.00	59,480	1.00	59,480	1.00	59,480
CITY FORESTER	18	1.00	92,077	1.00	93,916	1.00	93,916	1.00	93,916
CLERK	20	1.00	48,502	1.00	49,692	1.00	49,692	1.00	49,692
CONS CURATOR ASST	16	1.00	48,575	1.00	51,175	1.00	51,175	1.00	51,175
CONS RESOURCE SUPV	18	1.00	60,687	1.00	67,543	1.00	67,543	1.00	67,543
CONSERVATION TECH	16	2.00	114,980	2.00	117,262	2.00	117,262	2.00	117,262
CUSTODIAL WKR	16	1.00	40,710	1.00	42,789	1.00	42,789	1.00	42,789
ELECTRICIAN FOREPERS	71	1.00	74,243	1.00	75,726	1.00	75,726	1.00	75,726
EQPT OPR	16	9.00	539,869	9.00	544,804	9.00	544,804	9.00	544,804
FACILITY MAINT WKR	16	2.00	109,860	2.00	112,813	2.00	112,813	2.00	112,813
FORESTRY OPR SUPV	18	1.00	75,721	1.00	77,709	1.00	77,709	1.00	77,709
FORESTRY SPEC	16	3.00	198,463	3.00	204,795	3.00	204,795	3.00	204,795
GARDENER	16	7.00	352,075	7.00	342,202	7.00	342,202	7.00	342,202
HORTICULTURE SUPV	18	1.00	79,937	1.00	82,034	1.00	82,034	1.00	82,034
HORTICULTURIST	16	1.00	68,894	1.00	70,261	1.00	70,261	1.00	70,261
LANDSCAPE ARCHITECT	18	4.00	304,299	4.00	319,244	4.00	319,244	5.00	380,531
LANDSCAPE CONSTR SUP	18	1.00	74,719	1.00	77,126	1.00	77,126	1.00	77,126
MAD PKS FD COORD	18	1.00	73,461	1.00	75,657	1.00	75,657	1.00	75,657
MAINT MECH	16	2.00	123,455	2.00	128,268	2.00	128,268	2.00	128,268
OLBR FAC/VOL COORD	18	1.00	63,341	1.00	65,301	1.00	65,301	1.00	65,301
PARKS SUPT	21	1.00	129,584	1.00	129,773	1.00	129,773	1.00	129,773
PARKS WORKER	16	3.75	151,340	3.75	154,840	3.75	154,840	3.75	154,840
PK RANGER	16	2.35	125,444	2.35	123,097	2.35	123,097	2.35	123,097
PK RANGER LDWKR	16	1.00	50,345	1.00	51,312	1.00	51,312	1.00	51,312
PKS COM REL COORD	18	1.00	68,838	1.00	70,213	1.00	70,213	1.00	70,213
PKS COMM SVRS MGR	18	1.00	86,941	1.00	88,678	1.00	88,678	1.00	88,678
PKS EQUIP MECH	16	3.00	191,547	3.00	196,193	3.00	196,193	3.00	196,193
PKS FAC/MAINT SUPV	18	1.00	88,672	1.00	90,443	1.00	90,443	1.00	90,443
PKS GEN SUPV	18	3.00	216,960	3.00	230,020	3.00	230,020	3.00	230,020
PKS MAINT MECHANIC	16	4.00	257,376	4.00	265,478	4.00	265,478	4.00	265,478
PKS MAINT WKR	16	41.00	2,231,060	41.00	2,291,902	41.00	2,291,902	41.00	2,291,902
PKS OPER MGR	18	1.00	84,611	1.00	90,451	1.00	90,451	1.00	90,451
PKS OPR LDWKR	16	3.00	188,758	3.00	195,246	3.00	195,246	3.00	195,246

**Parks Division**

**Function: Public Works & Transportation**

*Position Summary*

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
PKS PLAN/DEV MGR	18	1.00	103,335	1.00	105,964	1.00	105,964	1.00	105,964
PLAYGROUND TECH	16	1.00	54,939	1.00	57,682	1.00	57,682	1.00	57,682
PLUMBER	71	1.00	69,049	1.00	71,386	1.00	71,386	1.00	71,386
PROG ASST	17	1.00	57,612	1.00	59,181	1.00	59,181	1.00	59,181
PROG ASST	20	5.40	289,633	5.40	286,413	5.40	286,413	5.40	286,413
PUB WKS FORE	18	1.00	66,290	1.00	67,614	1.00	67,614	1.00	67,614
PUB WKS LEADWKR	16	4.00	237,852	4.00	243,975	4.00	243,975	4.00	243,975
RECR SERVS COORD	18	2.00	142,296	2.00	148,981	2.00	148,981	2.00	148,981
STS USE STAFF TEAM COORD	18	1.00	67,060	1.00	68,708	1.00	68,708	1.00	68,708
SURVEYOR	18	1.00	75,439	1.00	77,861	1.00	77,861	1.00	77,861
TREE TRIMMER FORE	18	2.00	141,420	2.00	144,244	2.00	144,244	2.00	144,244
WARNER PK FACILITY MGR	18	1.00	72,015	1.00	74,974	1.00	74,974	1.00	74,974
WELDER	16	1.00	66,898	1.00	68,226	1.00	68,226	1.00	68,226
<b>TOTAL</b>		<b>171.10</b>	<b>\$ 10,302,655</b>	<b>171.10</b>	<b>\$ 10,571,568</b>	<b>171.10</b>	<b>\$ 10,571,568</b>	<b>172.10</b>	<b>\$ 10,632,855</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.



# PCED Office of the Director

---

## *Agency Overview*

### Agency Mission

The mission of the Office of the Director is to provide leadership to the Planning, Community Development, and Economic Development Divisions.

### Agency Overview

The Agency is responsible for the overall leadership and management of PCED Divisions: Community Development, Economic Development, Planning, CDA Housing Operations, CDA Redevelopment, and Building Inspection. The PCED Director serves as the Secretary of the City's Plan Commission. The Office of the Director provides centralized administrative support and coordination of Department initiatives to improve systems and customer service. The goal of the PCED Office of the Director is to enhance the efficiency and effectiveness of its divisions. To achieve this goal, the Office of the Director will assist with the Comprehensive Plan update and implementation of Connect Madison.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Reduced budgeted salary savings based on prior year vacancy trends (\$35,000).
- Consulting services consistent with 2017 budgeted amount (\$55,000).

**PCED Office Of Director**

**Function: Planning & Development**

*Budget Overview*

**Budget by Service (All Funds)**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
<b>Expense</b>						
PCED Office of Director	633,016	707,495	675,354	702,447	738,229	738,229
<b>Total Expense</b>	<b>\$ 633,016</b>	<b>\$ 707,495</b>	<b>\$ 675,354</b>	<b>\$ 702,447</b>	<b>\$ 738,229</b>	<b>\$ 738,229</b>
<b>Net General Fund</b>	<b>\$ 633,016</b>	<b>\$ 707,495</b>	<b>\$ 675,354</b>	<b>\$ 702,447</b>	<b>\$ 738,229</b>	<b>\$ 738,229</b>

**Budget by Fund & Major**

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
<b>Expense</b>						
Salaries	445,882	455,508	421,093	444,876	480,389	480,389
Benefits	127,421	150,391	163,253	155,975	156,325	156,325
Supplies	4,970	7,650	1,831	7,650	7,650	7,650
Purchased Services	24,433	75,752	70,982	75,752	75,752	75,752
Inter Departmental Charges	17,809	18,194	18,194	18,194	18,113	18,113
Transfer Out	12,500	-	-	-	-	-
<b>Total Expense</b>	<b>\$ 633,016</b>	<b>\$ 707,495</b>	<b>\$ 675,354</b>	<b>\$ 702,447</b>	<b>\$ 738,229</b>	<b>\$ 738,229</b>
<b>Net General Fund</b>	<b>\$ 633,016</b>	<b>\$ 707,495</b>	<b>\$ 675,354</b>	<b>\$ 702,447</b>	<b>\$ 738,229</b>	<b>\$ 738,229</b>

*Service Overview*

**Service: PCED Office of Director**

**Service Description**

This service provides the overall administration of the Department of Planning and Community and Economic Development and provides centralized administrative support services to other divisions of the department. The Administration Service also acts as Secretary for the Plan Commission, supervises a clerical pool, provides department-wide systems improvements among units, and provides public information coordination and development. This service improves the efficiency and effectiveness of the department and its divisions, which include Planning, Building Inspection, Community Development, Economic Development, and Community Development Authority, including Housing Operations. The goal is to reduce the time that department heads and professional staff spend on administrative functions such as committee support, document management, budgeting, and financial management.

**2018 Planned Activities**

- Review the administrative workflow in each division and identify system improvements regarding committee support, budgeting, and financial management.

**Service Budget by Account Type**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	633,016	707,495	675,354	702,447	738,229	738,229
<b>Net Service Budget</b>	<b>\$ 633,016</b>	<b>\$ 707,495</b>	<b>\$ 675,354</b>	<b>\$ 702,447</b>	<b>\$ 738,229</b>	<b>\$ 738,229</b>

**PCED Office Of Director**

**Function: Planning & Development**

*Line Item Detail*

**Agency Primary Fund: General**

**Salaries**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	431,346	532,234	397,412	521,602	521,602	521,602
Salary Savings	-	(51,161)	-	(51,161)	(15,648)	(15,648)
Salary Reimbursed	-	(38,500)	-	(38,500)	(38,500)	(38,500)
Compensated Absence	9,721	2,935	16,946	2,935	2,935	2,935
Hourly Wages	4,810	10,000	4,238	10,000	10,000	10,000
Overtime Wages Permanent	5	-	2,497	-	-	-
<b>TOTAL</b>	<b>\$ 445,882</b>	<b>\$ 455,508</b>	<b>\$ 421,093</b>	<b>\$ 444,876</b>	<b>\$ 480,389</b>	<b>\$ 480,389</b>

**Benefits**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	-	-	35,252	-	-	-
Health Insurance Benefit	65,244	70,836	64,810	77,665	78,685	78,685
Wage Insurance Benefit	1,500	1,479	1,371	1,372	1,372	1,372
WRS	28,700	36,191	27,065	35,470	34,948	34,948
FICA Medicare Benefits	31,978	38,725	31,802	38,471	38,323	38,323
Post Employment Health Plans	-	3,160	2,953	2,997	2,997	2,997
<b>TOTAL</b>	<b>\$ 127,421</b>	<b>\$ 150,391</b>	<b>\$ 163,253</b>	<b>\$ 155,975</b>	<b>\$ 156,325</b>	<b>\$ 156,325</b>

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	(25)	-	723	-	-	-
Office Supplies	1,326	3,000	962	3,000	3,000	3,000
Copy Printing Supplies	16	2,000	-	2,000	2,000	2,000
Furniture	2,843	1,000	-	1,000	1,000	1,000
Hardware Supplies	480	1,500	-	1,500	1,500	1,500
Software Lic & Supplies	234	-	-	-	-	-
Postage	60	150	146	150	150	150
Books & Subscriptions	35	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 4,970</b>	<b>\$ 7,650</b>	<b>\$ 1,831</b>	<b>\$ 7,650</b>	<b>\$ 7,650</b>	<b>\$ 7,650</b>

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	439	1,110	1,110	1,110	1,110	1,110
Cellular Telephone	-	240	240	240	240	240
Conferences & Training	2,418	10,000	10,000	10,000	10,000	10,000
Storage Services	1	-	35	-	-	-
Consulting Services	21,481	54,402	49,598	54,402	54,402	54,402
Other Services & Expenses	95	10,000	10,000	10,000	10,000	10,000
<b>TOTAL</b>	<b>\$ 24,433</b>	<b>\$ 75,752</b>	<b>\$ 70,982</b>	<b>\$ 75,752</b>	<b>\$ 75,752</b>	<b>\$ 75,752</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	16,245	16,245	16,245	16,245	16,245	16,245
ID Charge From Insurance	789	1,130	1,130	1,130	988	988
ID Charge From Workers Comp	775	819	819	819	880	880
<b>TOTAL</b>	<b>\$ 17,809</b>	<b>\$ 18,194</b>	<b>\$ 18,194</b>	<b>\$ 18,194</b>	<b>\$ 18,113</b>	<b>\$ 18,113</b>

**Transfer Out**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To Grants	12,500	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 12,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Position Summary

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ANAL	18	1.00	72,015	1.00	73,454	1.00	73,454	1.00	73,454
ADMIN ASST	20	3.00	159,980	3.00	157,612	3.00	157,612	3.00	157,612
GRAPHICS TECH	20	0.75	38,771	0.75	39,515	0.75	39,515	0.75	39,515
PLAN DEVELOP DIR OF	21	1.00	147,838	1.00	148,054	1.00	148,054	1.00	148,054
PROG ASST	17	1.00	61,306	1.00	49,604	1.00	49,604	1.00	49,604
WORD PROC OPR	20	1.00	52,324	1.00	53,363	1.00	53,363	1.00	53,363
<b>TOTAL</b>		<b>7.75</b>	<b>\$ 532,234</b>	<b>7.75</b>	<b>\$ 521,600</b>	<b>7.75</b>	<b>\$ 521,600</b>	<b>7.75</b>	<b>\$ 521,600</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Planning Division

---

## *Agency Overview*

### Agency Mission

The mission of the Planning Division is to develop and recommend urban development policies, improve the quality of the downtown and existing neighborhoods, and plan for new neighborhoods and peripheral growth management. The Division also compiles and analyzes statistical data relating to urban planning and management and implements adopted City land use and development policies through the maintenance of development regulations and the review of specific development proposals.

### Agency Overview

The Agency carries out its mission by preparing and maintaining plan elements to guide and manage the growth and development of the City and manages long-range transportation planning and programming of the City and metropolitan area. The goal of the Planning Division is to prepare and implement citywide and neighborhood plans.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- Continues funding for Placemaking activities (\$10,000).
- Funds the 2018 Mayor's Neighborhood Conference (\$20,000).
- Continues funding for Neighborhood Grant program (\$30,000).
- Continues the annual Municipal Arts Grant Program (\$80,500).
- Continues funding for the BLINK temporary art program (\$10,000).
- Provides funding for the Poet Laureate Program (\$1,500).
- Provides the funding for the Metropolitan Planning Organization (MPO) local match (\$136,000).
- Increases funding for the Business Improvement District (BID) from \$50,000 to \$60,000.
- Provides funding, added by Common Council Operating Budget Amendment #8, for a joint study analyzing the impact of the proposed Alliant Energy Center on surrounding neighborhoods (\$25,000).

The 2018 Adopted Budget includes \$60,500 in anticipated grant revenues and expenditures:

- Wisconsin Arts Grants (\$10,500).
- Certified Local Government grant funding from Wisconsin Historical Society (\$50,000).

# Planning Division

Function: Planning & Development

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Comp Planning & Dev Review	(7,500)	(3,000)	-	(3,000)	(3,000)	(3,000)
Metropolitan Planning Org	(943,641)	(1,062,976)	(1,167,664)	(1,052,662)	(1,053,001)	(1,053,001)
Neighborhood Planning Preservation	(22,967)	(47,000)	-	(92,510)	(92,510)	(92,510)
<b>Total Revenue</b>	<b>\$ (974,108)</b>	<b>\$ (1,112,976)</b>	<b>\$ (1,167,664)</b>	<b>\$ (1,148,172)</b>	<b>\$ (1,148,511)</b>	<b>\$ (1,148,511)</b>
<b>Expense</b>						
Comp Planning & Dev Review	1,473,175	1,686,060	1,638,585	1,774,142	1,826,974	1,826,974
Metropolitan Planning Org	1,202,531	1,204,917	1,369,781	1,192,555	1,190,414	1,190,414
Neighborhood Planning Preservation	1,343,433	1,301,094	1,121,463	1,270,749	1,272,137	1,297,137
<b>Total Expense</b>	<b>\$ 4,019,139</b>	<b>\$ 4,192,071</b>	<b>\$ 4,129,829</b>	<b>\$ 4,237,446</b>	<b>\$ 4,289,525</b>	<b>\$ 4,314,525</b>
<b>Net General Fund</b>	<b>\$ 3,045,031</b>	<b>\$ 3,079,095</b>	<b>\$ 2,962,165</b>	<b>\$ 3,089,274</b>	<b>\$ 3,141,014</b>	<b>\$ 3,166,014</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(73,864)	(15,000)	-	-	-	-
Charges for Services	(2,512)	(6,000)	-	(6,000)	(6,000)	(6,000)
Investments & Contributions	(4,957)	(13,000)	-	(13,000)	(13,000)	(13,000)
Transfer In	(809,851)	(16,000)	-	(16,000)	(16,000)	(16,000)
<b>Total Revenue</b>	<b>\$ (891,184)</b>	<b>\$ (50,000)</b>	<b>\$ -</b>	<b>\$ (35,000)</b>	<b>\$ (35,000)</b>	<b>\$ (35,000)</b>
<b>Expense</b>						
Salaries	2,355,865	1,916,233	1,674,513	1,927,198	1,968,399	1,968,399
Benefits	701,371	643,199	567,214	642,772	643,742	643,742
Supplies	165,232	60,580	60,599	58,300	58,300	58,300
Purchased Services	531,358	273,640	354,524	262,920	322,920	347,920
Inter Departmental Charges	88,956	87,821	87,821	87,821	87,051	87,051
Inter Departmental Billing	-	(41,500)	-	(41,500)	(41,500)	(41,500)
Transfer Out	93,433	189,122	217,493	186,763	137,102	137,102
<b>Total Expense</b>	<b>\$ 3,936,216</b>	<b>\$ 3,129,095</b>	<b>\$ 2,962,165</b>	<b>\$ 3,124,274</b>	<b>\$ 3,176,014</b>	<b>\$ 3,201,014</b>
<b>Net General Fund</b>	<b>\$ 3,045,031</b>	<b>\$ 3,079,095</b>	<b>\$ 2,962,165</b>	<b>\$ 3,089,274</b>	<b>\$ 3,141,014</b>	<b>\$ 3,166,014</b>

Fund: Other Grants

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	10,510	(884,284)	(908,135)	(935,572)	(935,572)	(935,572)
Charges for Services	-	-	-	(40,837)	(40,837)	(40,837)
Other Finance Source	-	(28,656)	-	-	-	-
Transfer In	(93,433)	(150,036)	(259,529)	(136,763)	(137,102)	(137,102)
<b>Total Revenue</b>	<b>\$ (82,923)</b>	<b>\$ (1,062,976)</b>	<b>\$ (1,167,664)</b>	<b>\$ (1,113,172)</b>	<b>\$ (1,113,511)</b>	<b>\$ (1,113,511)</b>
<b>Expense</b>						
Salaries	-	676,516	629,989	618,835	618,835	618,835
Benefits	-	209,651	163,971	180,242	180,581	180,581
Supplies	-	28,046	9,157	31,350	31,350	31,350
Purchased Services	-	145,599	364,548	279,581	279,581	279,581
Debt & Other Financing	82,923	-	-	-	-	-
Inter Departmental Charges	-	3,164	-	3,164	3,164	3,164
<b>Total Expense</b>	<b>\$ 82,923</b>	<b>\$ 1,062,976</b>	<b>\$ 1,167,664</b>	<b>\$ 1,113,172</b>	<b>\$ 1,113,511</b>	<b>\$ 1,113,511</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

*Service Overview*

**Service: Comprehensive Planning & Development Review**

Service Description

This service maintains the City's urban development and growth management policy through the preparation and maintenance of long-range and Comprehensive Plan elements and neighborhood plans, and maintains the City's land development regulations (primarily zoning and subdivision regulations) through the review and evaluation of specific land development proposals. This service also provides data, information, and mapping services, conducts needs assessments, inventories and analyzes urban development policy issues, and maintains the City's geographic database. The goal of this service is to plan for equitable and sustainable growth, efficient use of land, efficient and equitable transportation systems, and complete neighborhoods.

2018 Planned Activities

- Completion of the City's updated Comprehensive Plan in the first half of 2018.
- Completion of three to four updates to neighborhood development plans in the City's peripheral areas.
- Completion of a Bus Rapid Transit Alternatives Analysis.
- Continued updates to the Neighborhood Indicators Project website, and marketing of the website to City agencies and community partners.
- Continued work to update and upgrade GIS data for internal and external use.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(7,500)	(3,000)	-	(3,000)	(3,000)	(3,000)
Expense	1,473,175	1,686,060	1,638,585	1,774,142	1,826,974	1,826,974
<b>Net Service Budget</b>	<b>\$ 1,465,675</b>	<b>\$ 1,683,060</b>	<b>\$ 1,638,585</b>	<b>\$ 1,771,142</b>	<b>\$ 1,823,974</b>	<b>\$ 1,823,974</b>

**Service: Metropolitan Planning Organization**

Service Description

This service provides staff for the Metropolitan Planning Organization (MPO), which is the designated policy body responsible for cooperative and comprehensive regional transportation planning and decision making for the Madison Metropolitan Planning Area. The responsibilities of the MPO include carrying out a planning process for making transportation investment decisions in the metropolitan area, preparing and maintaining a long-range multi-modal transportation plan, and preparing a five-year transportation improvement program to provide transportation investments that meet metropolitan transportation needs. The role of the MPO is to facilitate coordinated and comprehensive regional transportation planning and decision-making that is fair and impartial.

2018 Planned Activities

- Employ a data and performance driven approach to its planning and project programming activities.
- Implement multi-year strategic plan to improve data and planning analysis tools.
- Implement the MPO Public Participation Plan recommended strategies for stakeholder and general public involvement in planning activities.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(943,641)	(1,062,976)	(1,167,664)	(1,052,662)	(1,053,001)	(1,053,001)
Expense	1,202,531	1,204,917	1,369,781	1,192,555	1,190,414	1,190,414
<b>Net Service Budget</b>	<b>\$ 258,890</b>	<b>\$ 141,941</b>	<b>\$ 202,117</b>	<b>\$ 139,893</b>	<b>\$ 137,413</b>	<b>\$ 137,413</b>



*Service Overview*

**Service: Neighborhood Planning Preservation & Design**

Service Description

This service maintains and strengthens existing residential and commercial neighborhoods focusing on the downtown, isthmus, and central city, as well as protecting and enhancing the City's natural, cultural, aesthetic, and historic resources. This service provides neighborhood planning services and technical services to neighborhoods, carries out the City's preservation planning program, administers the Madison Arts program, develops and maintains urban design guidelines, prepares development concept plans, and monitors and recommends changes to the City's land development regulations. The goal of this service is planning for efficient and equitable land use and complete neighborhoods in developed, mature parts of the City, balancing the growth and change in Madison with integration of art and cultural/historic preservation, and building leadership and capacity in neighborhoods.

2018 Planned Activities

- Complete of three to four neighborhood and special area plans with engagement from other City agencies and the public.
- Review all proposals seeking review by the City's Landmarks Commission.
- Organize the Mayor's Neighborhood Conference.
- Administer Arts Grants and Neighborhood Grants.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(22,967)	(47,000)	-	(92,510)	(92,510)	(92,510)
Expense	1,343,433	1,301,094	1,121,463	1,270,749	1,272,137	1,297,137
<b>Net Service Budget</b>	<b>\$ 1,320,466</b>	<b>\$ 1,254,094</b>	<b>\$ 1,121,463</b>	<b>\$ 1,178,239</b>	<b>\$ 1,179,627</b>	<b>\$ 1,204,627</b>

# Planning Division

Function: Planning & Development

## Line Item Detail

Agency Primary Fund: General

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	4	-	-	-	-	-
State Revenues Operating	(15,510)	(15,000)	-	-	-	-
Local Revenues Operating	(49,375)	-	-	-	-	-
Other Unit of Gov Rev Op	(8,983)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (73,864)</b>	<b>\$ (15,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Reproduction Services	-	(6,000)	-	(6,000)	(6,000)	(6,000)
Reimbursement Of Expense	(2,512)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (2,512)</b>	<b>\$ (6,000)</b>	<b>\$ -</b>	<b>\$ (6,000)</b>	<b>\$ (6,000)</b>	<b>\$ (6,000)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Contributions & Donations	(4,957)	(13,000)	-	(13,000)	(13,000)	(13,000)
<b>TOTAL</b>	<b>\$ (4,957)</b>	<b>\$ (13,000)</b>	<b>\$ -</b>	<b>\$ (13,000)</b>	<b>\$ (13,000)</b>	<b>\$ (13,000)</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Grants	(809,851)	-	-	-	-	-
Transfer In From Capital	-	(16,000)	-	(16,000)	(16,000)	(16,000)
<b>TOTAL</b>	<b>\$ (809,851)</b>	<b>\$ (16,000)</b>	<b>\$ -</b>	<b>\$ (16,000)</b>	<b>\$ (16,000)</b>	<b>\$ (16,000)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	2,280,297	2,209,957	1,599,971	2,222,922	2,222,922	2,222,922
Salary Savings	-	(121,201)	-	(121,201)	(80,000)	(80,000)
Salary Reimbursed	-	(208,524)	-	(208,524)	(208,524)	(208,524)
Premium Pay	-	24,001	-	24,001	24,001	24,001
Compensated Absence	39,795	-	28,455	-	-	-
Hourly Wages	16,148	12,000	26,890	10,000	10,000	10,000
Overtime Wages Permanent	19,197	-	19,197	-	-	-
Election Officials Wages	428	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,355,865</b>	<b>\$ 1,916,233</b>	<b>\$ 1,674,513</b>	<b>\$ 1,927,198</b>	<b>\$ 1,968,399</b>	<b>\$ 1,968,399</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	-	-	49,089	-	-	-
Health Insurance Benefit	366,333	315,774	278,673	313,245	317,000	317,000
Wage Insurance Benefit	8,103	7,116	5,263	8,033	8,033	8,033
WRS	154,158	150,278	108,822	151,162	149,021	149,021
FICA Medicare Benefits	172,777	167,336	123,524	168,461	167,817	167,817
Post Employment Health Plans	-	2,695	1,843	1,871	1,871	1,871
<b>TOTAL</b>	<b>\$ 701,371</b>	<b>\$ 643,199</b>	<b>\$ 567,214</b>	<b>\$ 642,772</b>	<b>\$ 643,742</b>	<b>\$ 643,742</b>

**Planning Division**

**Function: Planning & Development**

*Line Item Detail*

**Agency Primary Fund: General**

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	-	-	3,471	-	-	-
Office Supplies	6,029	2,780	5,978	3,000	3,000	3,000
Copy Printing Supplies	32,487	30,000	17,976	26,000	26,000	26,000
Furniture	3,462	2,000	1,960	2,000	2,000	2,000
Hardware Supplies	11,789	4,000	8,445	5,000	5,000	5,000
Software Lic & Supplies	88,587	3,000	6,947	4,000	4,000	4,000
Postage	22,103	15,000	15,451	15,000	15,000	15,000
Books & Subscriptions	629	800	120	600	600	600
Food And Beverage	146	-	253	200	200	200
Building Supplies	-	3,000	-	2,500	2,500	2,500
<b>TOTAL</b>	<b>\$ 165,232</b>	<b>\$ 60,580</b>	<b>\$ 60,599</b>	<b>\$ 58,300</b>	<b>\$ 58,300</b>	<b>\$ 58,300</b>

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	5,659	2,800	5,659	4,500	4,500	4,500
Cellular Telephone	1,253	1,400	754	1,000	1,000	1,000
Facility Rental	43,249	1,000	-	500	500	500
System & Software Mntc	796	-	-	-	-	-
Recruitment	1,496	-	1,496	1,940	1,940	1,940
Mileage	18	400	16	400	400	400
Conferences & Training	20,436	12,300	12,300	15,000	15,000	15,000
Memberships	9,159	5,000	5,402	6,500	6,500	6,500
Storage Services	102	360	510	500	500	500
Consulting Services	211,995	67,800	79,223	68,500	68,500	93,500
Advertising Services	23,537	14,000	14,000	11,000	11,000	11,000
Interpreters Signing Services	-	280	-	280	280	280
Transcription Services	-	300	-	300	300	300
Other Services & Expenses	99,407	31,000	29,044	30,500	90,500	90,500
Grants	114,252	137,000	206,120	122,000	122,000	122,000
<b>TOTAL</b>	<b>\$ 531,358</b>	<b>\$ 273,640</b>	<b>\$ 354,524</b>	<b>\$ 262,920</b>	<b>\$ 322,920</b>	<b>\$ 347,920</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	79,364	79,364	79,364	79,364	79,364	79,364
ID Charge From Insurance	5,236	5,484	5,484	5,484	4,705	4,705
ID Charge From Workers Comp	4,356	2,973	2,973	2,973	2,982	2,982
<b>TOTAL</b>	<b>\$ 88,956</b>	<b>\$ 87,821</b>	<b>\$ 87,821</b>	<b>\$ 87,821</b>	<b>\$ 87,051</b>	<b>\$ 87,051</b>

**Inter-Departmental Billings**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Planning	-	(41,500)	-	(41,500)	(41,500)	(41,500)
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (41,500)</b>	<b>\$ -</b>	<b>\$ (41,500)</b>	<b>\$ (41,500)</b>	<b>\$ (41,500)</b>

**Transfer Out**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To Grants	93,433	-	28,371	-	-	-
Transfer Out To Other Restricted	-	139,122	139,122	136,763	137,102	137,102
Transfer Out To BID	-	50,000	50,000	50,000	-	-
<b>TOTAL</b>	<b>\$ 93,433</b>	<b>\$ 189,122</b>	<b>\$ 217,493</b>	<b>\$ 186,763</b>	<b>\$ 137,102</b>	<b>\$ 137,102</b>

# Planning Division

Function: Planning & Development

## Position Summary

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	20	0.50	25,297	0.50	25,642	0.50	25,642	0.50	25,642
MAD ARTS PROG ADMIN	18	1.00	83,921	1.00	85,598	1.00	85,598	1.00	85,598
PLAN GIS SPECIALIST	18	3.00	218,941	3.00	237,404	3.00	237,404	3.00	237,404
PLANNER	18	4.00	405,940	4.00	413,812	4.00	413,812	4.00	413,812
PLANNER	18	23.00	1,695,657	23.00	1,726,381	23.00	1,726,381	23.00	1,726,381
PLANNER	17	1.00	88,672	1.00	90,443	1.00	90,443	1.00	90,443
PLANNING DIV DIR	21	1.00	120,092	1.00	115,032	1.00	115,032	1.00	115,032
PROG ASST	20	1.00	57,676	1.00	58,821	1.00	58,821	1.00	58,821
TRANSP PLANNING MGR	18	1.00	115,163	1.00	117,554	1.00	117,554	1.00	117,554
<b>TOTAL</b>		<b>35.50</b>	<b>\$ 2,811,359</b>	<b>35.50</b>	<b>\$ 2,870,685</b>	<b>35.50</b>	<b>\$ 2,870,685</b>	<b>35.50</b>	<b>\$ 2,870,685</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Police Department

---

## *Agency Overview*

### Agency Mission

The mission of the Madison Police Department (MPD) is to provide high-quality police services that are accessible to all members of the community.

### Agency Overview

The agency ensures the dignity of all people and respects individual and constitutional rights in fulfilling the mission by adopting the Values of Trust-Based Policing including Citizen Involvement, Problem Solving and Quality Focus, Ethical Behavior, Recognition of Trust Challenges, Situational Leadership, and Employee Value. The goal of the Department is provide excellent police services that are rooted in partnership with the community.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- The 2018 Preservice Academy (\$700,000). The budget reflects moving the annual Preservice Academy from September to May. There is no additional cost associated with moving the academy start date. Each year the Academy will include recruits hired to fill all commissioned positions vacant at that time, as well as an estimated overhire for anticipated vacancies based on an average three year attrition. In 2018, these will be the vacancies anticipated from June 2017 through May 2018. Currently the three year average for attrition is 19.
- Operating costs associated with the Midtown District Station which is scheduled to open in the fall of 2018. The budget includes the addition of a Police Report Typist, civilianizing a Records Lieutenant by creating a Police Public Records Custodian and reassigning the Lieutenant to Midtown, and adding a Gang Officer (\$700,000 is included in the Operating Budget and \$295,000 is included in the Capital Budget for vehicles and related equipment).
- With the anticipated opening of the Midtown District Station in August 2018, the Department will include Midtown beats at shift change in February 2018. Staff will be temporarily assigned out of the South and West Districts until the Midtown Station opens.
- Negotiated contracts between the City and the Madison Professional Police Officers Association and the Association of Madison Police Supervisors. The contract calls for a 1% increase to base wages effective the pay period that contains December 1, 2017.
- Increased funding for overtime spending based on current trends (\$200,000).
- Increased funding for premium pay based on prior year trends (\$200,000).
- Increased funding for a Mental Health Sergeant (\$50,000).
- Purchasing Smart Phones for officers (\$50,000).
- The City's local match for a 2017 COPS Hiring Grant for 15 police officers (\$750,000). The Department has applied for the grant, however the U.S. Department of Justice had not announced the awards as of the adoption of the Operating Budget. The Executive Budget included \$350,000, with the intent that if the Department received the award they would request to have the 15 officers phased in over multiple years. Common Council Operating Budget Amendment #9 added \$400,000 to allow for the local match of all 15 officers in 2018. Subsequent to the adoption of the budget, the City learned that the Police Department did not receive the grant. The budgeted funds for the match cannot be used for any other purpose without Council approval.
- Reduced funding for five marked squad cars and one unmarked squad car and the related equipment for the Midtown District Station (\$295,000). These vehicles are funded through the Police Department's 2018 Capital Budget.
- Increased funding for Naloxone replacement dispensers added through Finance Committee Operating Budget Amendment #18 (\$10,000).

The Adopted Budget includes \$1.8 million in anticipated grant and restricted revenues and expenditures:

- The 2014 COPS Hiring grant (\$173,500), which will end in 2018. Funding includes \$95,150 of local match.
- The 2015 COPS Hiring grant (\$328,850), which will end in 2019. Funding includes \$164,425 of local match.
- The 2018 Beat Patrol grant (\$285,600). Funding includes \$158,890 that will be paid by the General Fund for non-grant eligible expenses.
- Dane County Narcotics Task Force (\$600,734).
- Federal equitable sharing funds as part of the asset forfeiture program (\$15,000).
- The Department of Justice Officer Recertification program (\$93,000).
- Other Federal and State grants (\$310,000).

# Police Department

Function: Public Safety & Health

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Police Field	(3,014,735)	(4,140,875)	(4,039,607)	(2,295,904)	(3,083,856)	(3,083,856)
Police Support	(167,221)	(207,797)	(207,797)	(186,026)	(186,026)	(186,026)
<b>Total Revenue</b>	<b>\$ (3,181,956)</b>	<b>\$ (4,348,672)</b>	<b>\$ (4,247,404)</b>	<b>\$ (2,481,930)</b>	<b>\$ (3,269,882)</b>	<b>\$ (3,269,882)</b>
<b>Expense</b>						
Police Field	65,880,883	65,802,160	67,700,521	64,634,200	67,937,410	68,432,410
Police Support	7,189,865	8,336,424	7,367,617	8,230,114	8,367,751	8,367,751
<b>Total Expense</b>	<b>\$ 73,070,748</b>	<b>\$ 74,138,584</b>	<b>\$ 75,068,139</b>	<b>\$ 72,864,314</b>	<b>\$ 76,305,161</b>	<b>\$ 76,800,161</b>
<b>Net General Fund</b>	<b>\$ 69,888,792</b>	<b>\$ 69,789,912</b>	<b>\$ 70,820,735</b>	<b>\$ 70,382,384</b>	<b>\$ 73,035,279</b>	<b>\$ 73,530,279</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(669,348)	(661,297)	(661,297)	(659,976)	(659,976)	(659,976)
Charges for Services	(691,056)	(587,620)	(622,414)	(636,620)	(636,620)	(636,620)
Investments & Contributions	(55,087)	(241,700)	(211,700)	(142,500)	(142,500)	(142,500)
Misc Revenue	(19,557)	(15,000)	(15,000)	(24,100)	(24,100)	(24,100)
Transfer In	(1,917)	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ (1,436,964)</b>	<b>\$ (1,505,617)</b>	<b>\$ (1,510,411)</b>	<b>\$ (1,463,196)</b>	<b>\$ (1,463,196)</b>	<b>\$ (1,463,196)</b>
<b>Expense</b>						
Salaries	46,304,682	47,383,594	47,001,907	48,073,204	48,913,170	48,740,490
Benefits	16,912,139	15,695,277	17,114,479	15,771,579	16,116,778	16,374,458
Supplies	1,245,784	1,480,073	1,505,500	1,630,996	1,385,221	1,345,221
Purchased Services	1,970,212	2,235,450	2,203,622	1,765,364	2,292,490	2,342,490
Inter Departmental Charges	4,523,550	4,051,726	4,051,463	4,604,437	5,022,350	5,022,350
Transfer Out	369,389	449,409	454,174	-	768,466	1,168,466
<b>Total Expense</b>	<b>\$ 71,325,756</b>	<b>\$ 71,295,529</b>	<b>\$ 72,331,146</b>	<b>\$ 71,845,580</b>	<b>\$ 74,498,475</b>	<b>\$ 74,993,475</b>
<b>Net General Fund</b>	<b>\$ 69,888,792</b>	<b>\$ 69,789,912</b>	<b>\$ 70,820,735</b>	<b>\$ 70,382,384</b>	<b>\$ 73,035,279</b>	<b>\$ 73,530,279</b>

Fund: Other Grants

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(710,904)	(1,888,446)	(1,959,694)	(541,759)	(911,245)	(911,245)
Fine Forfeiture Assessments	-	-	(165,000)	(140,000)	(140,000)	(140,000)
Investments & Contributions	(2,908)	(11,550)	(16,797)	(6,500)	(6,500)	(6,500)
Other Finance Source	(283,663)	-	(144,911)	(113,975)	(113,975)	(113,975)
Transfer In	(268,101)	(449,409)	(211,942)	-	(418,466)	(418,466)
<b>Total Revenue</b>	<b>\$ (1,265,577)</b>	<b>\$ (2,349,405)</b>	<b>\$ (2,498,343)</b>	<b>\$ (802,234)</b>	<b>\$ (1,590,186)</b>	<b>\$ (1,590,186)</b>
<b>Expense</b>						
Salaries	789,550	992,747	1,022,891	340,285	865,550	865,550
Benefits	183,848	231,455	281,864	65,974	328,661	328,661
Supplies	88,771	273,476	460,801	201,850	201,850	201,850
Purchased Services	158,988	851,727	732,787	194,125	194,125	194,125
Debt & Other Financing	44,420	-	-	-	-	-
<b>Total Expense</b>	<b>\$ 1,265,577</b>	<b>\$ 2,349,405</b>	<b>\$ 2,498,343</b>	<b>\$ 802,234</b>	<b>\$ 1,590,186</b>	<b>\$ 1,590,186</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Police Department

Function: Public Safety & Health

## Budget Overview

Fund: Other Restricted

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(125,638)	(142,650)	(105,650)	(198,500)	(198,500)	(198,500)
Charges for Services	(1,245)	(1,000)	(1,000)	(1,500)	(1,500)	(1,500)
Fine Forfeiture Assessments	(66,398)	(205,000)	(40,000)	(15,000)	(15,000)	(15,000)
Investments & Contributions	(5,294)	(4,500)	(2,000)	(1,500)	(1,500)	(1,500)
Misc Revenue	(40,222)	-	-	-	-	-
Other Finance Source	(240,618)	(140,500)	(90,000)	-	-	-
<b>Total Revenue</b>	<b>\$ (479,415)</b>	<b>\$ (493,650)</b>	<b>\$ (238,650)</b>	<b>\$ (216,500)</b>	<b>\$ (216,500)</b>	<b>\$ (216,500)</b>
<b>Expense</b>						
Supplies	138,411	183,850	20,000	21,000	21,000	21,000
Purchased Services	312,788	309,800	218,650	195,500	195,500	195,500
Debt & Other Financing	13,376	-	-	-	-	-
Transfer Out	14,840	-	-	-	-	-
<b>Total Expense</b>	<b>\$ 479,415</b>	<b>\$ 493,650</b>	<b>\$ 238,650</b>	<b>\$ 216,500</b>	<b>\$ 216,500</b>	<b>\$ 216,500</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



*Service Overview*

**Service: Police Field**

Service Description

This service provides police services through the following activities: (1) Patrol, (2) Traffic and Special Services, (3) Specialty Units including SWAT, K-9, and Mounted, (4) Investigations, (5) Crime Prevention and Gang Unit, (6) Parking Enforcement and Crossing Guards, and (7) Training. Collectively these activities seek to: respond to calls for service, enforce traffic and parking regulations, facilitate pedestrian movement of children, proactively prevent and deter criminal behavior, investigate crime to lead to prosecution of criminal suspects, and to provide a better understanding of Police processes, accessibility, and transparency with the understanding that the community will be treated fairly.

2018 Planned Activities

- Opening the Midtown District Station in the fall of 2018.
- Continue Neighborhood Policing and Mental Health interventions.
- Use data to allocate existing police resources to most efficiently address workload demands.
- Implement and evaluate problem solving initiatives by assigning personnel in response to specific or emerging problems thereby increasing efficiency and effectiveness of outcomes.
- Survey residents to assess community satisfaction with police and the effectiveness of ongoing engagement and collaboration efforts.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(3,014,735)	(4,140,875)	(4,039,607)	(2,295,904)	(3,083,856)	(3,083,856)
Expense	65,880,883	65,802,160	67,700,521	64,634,200	67,937,410	68,432,410
<b>Net Service Budget</b>	<b>\$ 62,866,148</b>	<b>\$ 61,661,285</b>	<b>\$ 63,660,915</b>	<b>\$ 62,338,296</b>	<b>\$ 64,853,554</b>	<b>\$ 65,348,554</b>

**Service: Police Support**

Service Description

This service provides support for the Police Department through the following activities: personnel management, information technology, finance, and records and property services. The goals of this service are to have a functional infrastructure within the Department to allow the community to obtain data, records, and other information and services in a timely manner and to ensure that property, technology and records are maintained in compliance with state and other requirements in order to provide the framework for developing a case and solving crime.

2018 Planned Activities

- Evaluate training programs to ensure appropriate professional development for all police personnel.
- Identify future training needs, emerging police trends and other criteria for professional development.
- Identify areas that don't meet reasonable standards for timeliness and develop plans for mitigation to include requesting additional staff where a need has been identified.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(167,221)	(207,797)	(207,797)	(186,026)	(186,026)	(186,026)
Expense	7,189,865	8,336,424	7,367,617	8,230,114	8,367,751	8,367,751
<b>Net Service Budget</b>	<b>\$ 7,022,644</b>	<b>\$ 8,128,627</b>	<b>\$ 7,159,820</b>	<b>\$ 8,044,088</b>	<b>\$ 8,181,725</b>	<b>\$ 8,181,725</b>

**Police Department**

**Function: Public Safety & Health**

*Line Item Detail*

**Agency Primary Fund: General**

**Intergovernmental Revenues**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	(7,796)	-	-	-	-	-
State Revenues Operating	(116,900)	(130,000)	(130,000)	(140,000)	(140,000)	(140,000)
Local Revenues Operating	(544,652)	(531,297)	(531,297)	(519,976)	(519,976)	(519,976)
<b>TOTAL</b>	<b>\$ (669,348)</b>	<b>\$ (661,297)</b>	<b>\$ (661,297)</b>	<b>\$ (659,976)</b>	<b>\$ (659,976)</b>	<b>\$ (659,976)</b>

**Charges for Service**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Police Services	(269,550)	(165,000)	(200,000)	(214,000)	(214,000)	(214,000)
Special Duty	(301,803)	(299,370)	(299,370)	(299,370)	(299,370)	(299,370)
Background Checks	(8)	(250)	(44)	(250)	(250)	(250)
Facility Rental	(112,996)	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)
Reimbursement Of Expense	(6,698)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
<b>TOTAL</b>	<b>\$ (691,056)</b>	<b>\$ (587,620)</b>	<b>\$ (622,414)</b>	<b>\$ (636,620)</b>	<b>\$ (636,620)</b>	<b>\$ (636,620)</b>

**Investments & Contributions**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Contributions & Donations	(55,087)	(241,700)	(211,700)	(142,500)	(142,500)	(142,500)
<b>TOTAL</b>	<b>\$ (55,087)</b>	<b>\$ (241,700)</b>	<b>\$ (211,700)</b>	<b>\$ (142,500)</b>	<b>\$ (142,500)</b>	<b>\$ (142,500)</b>

**Misc Revenue**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(19,557)	(15,000)	(15,000)	(24,100)	(24,100)	(24,100)
<b>TOTAL</b>	<b>\$ (19,557)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>	<b>\$ (24,100)</b>	<b>\$ (24,100)</b>	<b>\$ (24,100)</b>

**Transfer In**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Insurance	(1,917)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (1,917)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Salaries**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	40,028,115	41,837,710	40,798,981	42,510,481	42,513,547	42,513,547
Salary Savings	-	(815,947)	-	(815,947)	(815,947)	(815,947)
Pending Personnel	-	148,847	-	165,586	602,586	733,800
Premium Pay	897,139	1,351,072	925,304	1,351,172	1,551,072	950,000
Workers Compensation Wages	56,087	-	43,017	-	-	-
Compensated Absence	1,713,411	1,389,429	1,600,825	1,389,429	1,389,429	1,737,500
Hourly Wages	543,688	595,519	508,989	595,519	595,519	541,590
Overtime Wages Permanent	3,064,808	2,876,964	3,123,711	2,876,964	3,076,964	3,080,000
Election Officials Wages	1,434	-	1,081	-	-	-
<b>TOTAL</b>	<b>\$ 46,304,682</b>	<b>\$ 47,383,594</b>	<b>\$ 47,001,907</b>	<b>\$ 48,073,204</b>	<b>\$ 48,913,170</b>	<b>\$ 48,740,490</b>

**Police Department**

**Function: Public Safety & Health**

*Line Item Detail*

**Agency Primary Fund: General**

**Benefits**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	423,844	-	512,890	-	-	-
Benefit Savings	-	(390,932)	-	(390,932)	(390,932)	(390,932)
Health Insurance Benefit	7,312,946	7,082,985	7,088,640	7,051,196	7,281,429	7,281,429
Wage Insurance Benefit	160,538	156,885	165,081	164,635	164,165	164,165
Health Insurance Retiree	486,148	468,342	455,474	478,610	479,755	479,755
Health Ins Police Fire Retiree	96,390	-	108,029	-	-	-
Accident Death Insurance	556,763	595,694	547,161	595,694	595,694	595,694
WRS	4,292,752	4,476,840	4,741,631	4,537,150	4,637,519	4,637,519
WRS-Prior Service	61,020	67,324	47,555	67,324	67,324	67,324
FICA Medicare Benefits	3,473,719	3,141,988	3,356,772	3,175,812	3,189,734	3,447,414
Tuition	48,020	35,000	35,000	35,000	35,000	35,000
Post Employment Health Plans	-	61,151	56,245	57,090	57,090	57,090
<b>TOTAL</b>	<b>\$ 16,912,139</b>	<b>\$ 15,695,277</b>	<b>\$ 17,114,479</b>	<b>\$ 15,771,579</b>	<b>\$ 16,116,778</b>	<b>\$ 16,374,458</b>

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	160	-	-	-	-	-
Office Supplies	45,839	51,000	45,376	60,000	60,000	60,000
Copy Printing Supplies	61,097	63,000	62,697	61,500	61,500	61,500
Hardware Supplies	32,050	31,000	31,174	27,500	27,500	27,500
Software Lic & Supplies	212	-	-	-	-	-
Postage	75,744	58,300	58,005	65,300	65,300	65,300
Books & Subscriptions	3,135	3,200	5,144	3,200	3,200	3,200
Work Supplies	185,001	218,540	224,200	252,940	252,940	252,940
Gun Ammunition Supplies	145,979	172,500	178,925	167,450	167,450	167,450
Lab And Photo Supplies	21,232	25,000	25,000	24,775	24,775	24,775
Medical Supplies	-	-	20,000	-	-	10,000
Uniform Clothing Supplies	384,769	452,853	452,853	410,411	410,411	410,411
Food And Beverage	7,732	8,900	4,505	8,950	8,950	8,950
Building Supplies	1,180	800	800	800	800	800
Trees Shrubs Plants	328	800	831	800	800	800
Machinery And Equipment	-	112,000	31,359	235,450	100,000	50,000
Equipment Supplies	275,373	274,880	361,229	304,920	194,595	194,595
Gasoline	5,953	7,300	3,402	7,000	7,000	7,000
<b>TOTAL</b>	<b>\$ 1,245,784</b>	<b>\$ 1,480,073</b>	<b>\$ 1,505,500</b>	<b>\$ 1,630,996</b>	<b>\$ 1,385,221</b>	<b>\$ 1,345,221</b>

**Police Department**

**Function: Public Safety & Health**

*Line Item Detail*

**Agency Primary Fund: General**

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	22,544	38,000	39,110	33,130	33,130	33,130
Electricity	120,918	128,000	118,810	145,860	145,860	145,860
Water	23,948	27,000	27,000	29,850	29,850	29,850
Stormwater	67	-	-	-	-	-
Telephone	23,610	25,000	32,788	25,960	25,960	25,960
Cellular Telephone	46,165	62,600	63,768	63,600	63,600	113,600
Systems Comm Internet	70,254	67,030	67,030	69,385	69,385	69,385
Building Improv Repair Maint	46,709	48,890	49,612	51,440	51,440	51,440
Pest Control	1,077	1,125	2,155	1,125	1,125	1,125
Facility Rental	96,858	111,400	111,003	119,895	119,895	119,895
Custodial Bldg Use Charges	459,327	448,235	448,235	-	527,126	527,126
Comm Device Mntc	23,450	24,580	19,033	25,320	25,320	25,320
Equipment Mntc	19,331	24,640	25,869	22,520	22,520	22,520
System & Software Mntc	381,802	465,105	465,105	481,349	481,349	481,349
Vehicle Repair & Mntc	2,131	2,650	2,136	2,200	2,200	2,200
Rental Of Equipment	22,853	25,250	25,250	25,095	25,095	25,095
Mileage	8	-	-	-	-	-
Conferences & Training	77,303	90,290	90,290	70,290	70,290	70,290
Memberships	6,588	6,100	6,870	6,420	6,420	6,420
Medical Services	37,172	48,990	53,627	42,680	42,680	42,680
Arbitrator	-	1,200	-	1,000	1,000	1,000
Delivery Freight Charges	624	1,400	844	1,200	1,200	1,200
Storage Services	2,348	1,900	1,878	2,050	2,050	2,050
Consulting Services	1,523	3,300	4,888	2,930	2,930	2,930
Advertising Services	12,879	13,000	20,075	13,000	13,000	13,000
Printing Services	12,437	26,700	24,076	19,500	19,500	19,500
Parking Towing Services	224,565	219,100	235,000	224,100	224,100	224,100
Prisoner Holding Services	17,940	53,000	19,000	20,500	20,500	20,500
Investigative Services	13,420	12,000	8,752	14,000	14,000	14,000
Security Services	25,855	28,840	28,840	30,000	30,000	30,000
Interpreters Signing Services	-	500	-	500	500	500
Transcription Services	-	500	-	500	500	500
Other Services & Expenses	99,296	151,155	132,666	136,165	136,165	136,165
Comm Agency Contracts	59,508	60,000	60,000	60,000	60,000	60,000
Taxes & Special Assessments	16,940	17,970	17,970	22,000	22,000	22,000
Permits & Licenses	761	-	1,943	1,800	1,800	1,800
<b>TOTAL</b>	<b>\$ 1,970,212</b>	<b>\$ 2,235,450</b>	<b>\$ 2,203,622</b>	<b>\$ 1,765,364</b>	<b>\$ 2,292,490</b>	<b>\$ 2,342,490</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	533,701	536,303	536,303	611,303	611,303	611,303
ID Charge From Fleet Services	2,512,018	1,899,726	1,899,726	2,357,437	2,357,437	2,357,437
ID Charge From Traffic Eng	223,682	200,000	199,737	220,000	220,000	220,000
ID Charge From Insurance	422,813	672,914	672,914	672,914	998,518	998,518
ID Charge From Workers Comp	831,336	742,783	742,783	742,783	835,092	835,092
<b>TOTAL</b>	<b>\$ 4,523,550</b>	<b>\$ 4,051,726</b>	<b>\$ 4,051,463</b>	<b>\$ 4,604,437</b>	<b>\$ 5,022,350</b>	<b>\$ 5,022,350</b>

**Transfer Out**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To Grants	329,048	449,409	454,174	-	768,466	1,168,466
Transfer Out To Capital	40,341	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 369,389</b>	<b>\$ 449,409</b>	<b>\$ 454,174</b>	<b>\$ -</b>	<b>\$ 768,466</b>	<b>\$ 1,168,466</b>

**Police Department**

Function: Public Safety & Health

*Position Summary*

<i>Civilian Positions</i>	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT	18	1.00	60,341	1.00	68,624	1.00	68,624	1.00	68,624
ACCT TECH	20	1.00	55,789	1.00	57,147	1.00	57,147	1.00	57,147
ADMIN ASST	17	1.00	56,261	1.00	58,941	1.00	58,941	1.00	58,941
ADMIN ASST	20	6.30	304,995	6.50	317,948	6.50	317,948	6.50	317,948
AUTO SVS WKR	16	1.00	56,350	1.00	57,469	1.00	57,469	1.00	57,469
CLERK	20	13.00	589,478	13.00	581,615	13.00	581,615	13.00	581,615
CROSSING GUARD SUPV	18	1.70	102,825	1.70	96,901	1.70	96,901	1.70	96,901
FORENSIC LAB TECH	16	1.00	58,940	1.00	60,669	1.00	60,669	1.00	60,669
GRANTS ADMIN	18	1.00	74,176	1.00	76,508	1.00	76,508	1.00	76,508
IT SPEC	18	8.00	590,718	8.00	603,789	8.00	603,789	8.00	603,789
PKG ENFC FIELD SUPV	18	1.00	65,028	1.00	60,498	1.00	60,498	1.00	60,498
PKG ENFC LDWKR	16	1.00	64,514	1.00	65,795	1.00	65,795	1.00	65,795
PKG ENFC OFF	16	28.00	1,622,529	28.00	1,669,233	28.00	1,669,233	28.00	1,669,233
PKG ENFC SUPV	18	1.00	77,776	1.00	79,946	1.00	79,946	1.00	79,946
PO PUB INFO SPEC	18	1.00	83,921	1.00	85,598	1.00	85,598	1.00	85,598
POLICE ADMIN SERVICES MANAGER	18	1.00	105,795	1.00	107,908	1.00	107,908	1.00	107,908
POLICE COURT SERVS SUPV	18	1.00	66,290	1.00	67,614	1.00	67,614	1.00	67,614
POLICE INFO SYS COORD	18	1.00	83,130	1.00	84,790	1.00	84,790	1.00	84,790
POLICE PROPERTY CLK	16	5.00	261,163	5.00	261,498	5.00	261,498	5.00	261,498
POLICE PROPERTY SUPERVISOR	18	1.00	78,918	1.00	80,799	1.00	80,799	1.00	80,799
POLICE RECORDS CUSTODIAN	18	-	-	1.00	84,609	1.00	84,609	1.00	84,609
POLICE RCDS SVS CLK	20	9.00	445,126	9.00	436,566	9.00	436,566	9.00	436,566
POLICE RECORDS SEC MGR	18	1.00	101,874	1.00	106,107	1.00	106,107	1.00	106,107
POLICE RECORDS SERVS SUPV	18	1.00	58,769	1.00	62,243	1.00	62,243	1.00	62,243
POLICE REPORT SUPV	18	1.00	65,164	1.00	67,614	1.00	67,614	1.00	67,614
POLICE RPT LEADWKR	20	1.00	53,041	1.00	54,569	1.00	54,569	1.00	54,569
POLICE RPT TYPIST	20	20.50	995,041	21.50	1,033,799	21.50	1,033,799	21.50	1,033,799
PROG ASST	20	6.00	337,816	6.00	345,097	6.00	345,097	6.00	345,097
TRAINING CENTER COORDINATOR	18	-	-	-	-	1.00	39,500	1.00	39,500
<b>TOTAL</b>		<b>115.50</b>	<b>\$ 6,515,768</b>	<b>117.70</b>	<b>\$ 6,733,894</b>	<b>118.70</b>	<b>\$ 6,773,394</b>	<b>118.70</b>	<b>\$ 6,773,394</b>

**Police Department**

Function: Public Safety & Health

*Position Summary*

*Sworn Positions*

Sworn

	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount		
ASST POLICE CHIEF	12	3.00	380,649	3.00	383,330	3.00	383,330	3.00	383,330
DETECTIVE	11	67.00	5,374,332	67.00	5,499,268	67.00	5,499,268	67.00	5,499,268
DETECTIVE SERGEANT	11	3.00	249,394	3.00	258,762	3.00	258,762	3.00	258,762
POLICE CAPT	12	10.00	1,103,175	11.00	1,164,151	11.00	1,164,151	11.00	1,164,151
POLICE CHIEF	21	1.00	152,273	1.00	152,496	1.00	152,496	1.00	152,496
POLICE INVESTIGATOR	11	13.00	1,047,490	13.00	1,064,902	13.00	1,064,902	13.00	1,064,902
POLICE LT.	12	23.00	2,219,238	23.00	2,238,160	23.00	2,238,160	23.00	2,238,160
POLICE OFFICER	11	303.00	21,976,892	302.00	21,668,878	302.00	21,668,878	302.00	21,668,878
POLICE SGT	11	45.00	3,755,489	46.00	3,911,737	46.00	3,911,737	46.00	3,911,737
<b>TOTAL</b>		<b>468.00</b>	<b>\$ 36,258,932</b>	<b>469.00</b>	<b>\$ 36,341,683</b>	<b>469.00</b>	<b>\$ 36,341,683</b>	<b>469.00</b>	<b>\$ 36,341,683</b>
<b>TOTAL AUTHORIZED FTEs</b>		<b>583.50</b>		<b>586.70</b>		<b>587.70</b>		<b>587.70</b>	

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Public Health

---

## *Agency Overview*

### Agency Mission

The mission of Public Health Madison and Dane County (PHMDC) is to work with the community to enhance, protect, and promote the health of the environment and the well being of all people.

### Agency Overview

The agency is a joint venture between the City of Madison and Dane County responsible for promoting wellness, preventing disease and fostering a healthful environment. The goal of PHMDC is to reduce the incidence and prevalence of death and disease. Funding for Public Health is divided between the City and Dane County based on equalized value.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- o Jointly funds \$8.7 million net of revenues received from grants and fees. The City levy support is \$3.85 million (44%); County general purpose revenue is \$4.85 million (56%).
- o Assumes utilizing \$2.0 million of unassigned fund balance. The current unassigned fund balance exceeds the goal stated in the Intergovernmental Agreement (5% of the annual operating budget).
- o Increases salaries by 1.25% (\$149,200). The City's share of this increase is \$65,976.
- o Fully funds City of Madison contracts that include:
  - o Access Community Health Center (\$188,000);
  - o Safe Communities Coalition (\$20,000);
  - o Heroin/Opiates Poisoning Initiative (\$78,276);
  - o Equity tools (\$10,000);
  - o Wellness initiatives (\$10,000);
  - o Aids Resource Center of Wisconsin (\$27,394);
  - o Violence Prevention (\$10,000). Public Health will reallocate 2.0 FTE positions in support of this effort. Common Council Operating Budget Amendment #5 reduced the funding from \$250,000 to \$10,000 and stipulates that upon adoption of a Violence Prevention comprehensive plan by Common Council the Council will consider an amendment to support implementation.

# Public Health

Function: Public Safety & Health

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Administration	(1,619,363)	(2,145,463)	(2,215,186)	(2,866,648)	(2,717,156)	(2,717,157)
Animal Services	(514,064)	(244,500)	(244,500)	(244,500)	(244,500)	(244,500)
Community Health	(4,746,177)	(6,752,089)	(6,666,925)	(4,730,081)	(4,739,104)	(4,739,104)
Emergency Response Planning	(322,072)	(240,452)	(240,452)	(247,648)	(247,648)	(247,648)
Environmental Protection	(900,097)	(601,150)	(628,533)	(1,919,543)	(1,919,543)	(1,919,543)
Laboratory	(546,578)	(103,337)	(122,167)	(307,223)	(307,223)	(307,223)
Licensed Establishments	(2,625,154)	(2,007,404)	(2,018,304)	(2,009,257)	(2,009,257)	(2,009,257)
Policy Programming & Evaluation	(807,701)	(209,315)	(234,397)	(781,292)	(781,292)	(781,292)
<b>Total Revenue</b>	<b>\$ (12,081,206)</b>	<b>\$ (12,303,710)</b>	<b>\$ (12,370,465)</b>	<b>\$ (13,106,192)</b>	<b>\$ (12,965,723)</b>	<b>\$ (12,965,724)</b>
<b>Expense</b>						
Administration	4,650,960	3,156,417	4,889,422	3,113,086	3,065,516	3,065,516
Animal Services	999,585	1,054,153	1,023,144	1,060,895	1,060,104	1,060,104
Community Health	6,410,563	8,627,657	6,567,813	7,770,376	7,760,699	7,760,699
Emergency Response Planning	316,863	157,311	216,057	180,562	180,562	180,562
Environmental Protection	769,184	1,043,367	590,998	1,302,819	1,302,367	1,302,367
Laboratory	767,111	845,340	790,419	857,782	853,011	853,011
Licensed Establishments	1,606,623	425,211	1,633,826	1,621,110	1,619,304	1,619,304
Policy Programming & Evaluation	1,353,582	1,502,231	1,166,762	1,361,629	1,602,224	1,362,224
<b>Total Expense</b>	<b>\$ 16,874,472</b>	<b>\$ 16,811,686</b>	<b>\$ 16,878,441</b>	<b>\$ 17,268,259</b>	<b>\$ 17,443,787</b>	<b>\$ 17,203,787</b>
<b>Net General Fund</b>	<b>\$ 4,793,266</b>	<b>\$ 4,507,976</b>	<b>\$ 4,507,976</b>	<b>\$ 4,162,067</b>	<b>\$ 4,478,064</b>	<b>\$ 4,238,063</b>

### Budget by Fund & Major

Fund: Public Health Madison Dane

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(8,098,681)	(8,139,681)	(7,955,553)	(7,506,474)	(7,443,339)	(7,443,340)
Charges for Services	(882,252)	(699,013)	(702,835)	(815,426)	(815,426)	(815,426)
Licenses & Permits	(2,452,355)	(2,219,304)	(2,465,989)	(2,198,857)	(2,198,857)	(2,198,857)
Investments & Contributions	(345,646)	(362,473)	(363,690)	(279,626)	(279,626)	(279,626)
Misc Revenue	(2,274)	(11,500)	(10,660)	(4,500)	(4,500)	(4,500)
Other Finance Source	(300,000)	(846,494)	(846,494)	(2,077,334)	(2,000,000)	(2,000,000)
Transfer In	-	(25,245)	(25,245)	(223,975)	(223,975)	(223,975)
<b>Total Revenue</b>	<b>\$ (12,081,206)</b>	<b>\$ (12,303,710)</b>	<b>\$ (12,370,465)</b>	<b>\$ (13,106,192)</b>	<b>\$ (12,965,723)</b>	<b>\$ (12,965,724)</b>
<b>Expense</b>						
Salaries	9,188,347	10,005,635	8,929,744	10,139,684	10,090,195	10,090,195
Benefits	4,037,850	3,984,564	3,610,414	4,244,800	4,244,823	4,244,823
Supplies	529,643	384,925	433,199	432,142	432,142	432,142
Purchased Services	2,140,428	2,275,886	2,490,968	2,201,150	2,409,797	2,169,797
Debt & Other Financing	953,554	166,800	1,430,241	166,800	183,147	183,147
Inter Departmental Charges	59,354	188,876	188,876	83,683	83,683	83,683
Inter Departmental Billing	(45,461)	(205,000)	(205,000)	-	-	-
Transfer Out	10,758	10,000	-	-	-	-
<b>Total Expense</b>	<b>\$ 16,874,472</b>	<b>\$ 16,811,686</b>	<b>\$ 16,878,441</b>	<b>\$ 17,268,259</b>	<b>\$ 17,443,787</b>	<b>\$ 17,203,787</b>
<b>Net General Fund</b>	<b>\$ 4,793,266</b>	<b>\$ 4,507,976</b>	<b>\$ 4,507,976</b>	<b>\$ 4,162,067</b>	<b>\$ 4,478,064</b>	<b>\$ 4,238,063</b>



*Service Overview*

**Service: Administration**

Service Description

This service provides overall leadership and administrative support for Public Health. The goal of this service is to create systems and processes for administrative functions.

2018 Planned Activities

- Create and implement a system to increase transparency, understanding, and communication of the budget to Public Health management and staff.
- Develop a reporting system and monitor progress toward Strategic Plan goals.
- Manage public health accreditation.
- Use data to increase prevention efforts in areas that have bite calls and/or low license numbers.
- Create and implement a department communications plan to support a culture of clear and inclusive communications, public relations, and community engagement.
- Implement and evaluate an agency-wide health and racial equity plan.
- Develop a Workplace Culture Plan integrating the results of health and racial equity work plan assessments.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(1,619,363)	(2,145,463)	(2,215,186)	(2,866,648)	(2,717,156)	(2,717,157)
Expense	4,650,960	3,156,417	4,889,422	3,113,086	3,065,516	3,065,516
<b>Net Service Budget</b>	<b>\$ 3,031,597</b>	<b>\$ 1,010,954</b>	<b>\$ 2,674,236</b>	<b>\$ 246,438</b>	<b>\$ 348,360</b>	<b>\$ 348,359</b>

**Service: Animal Services**

Service Description

This service is responsible for enforcing animal-related laws, educating the public about responsible animal ownership, and providing pickup services for the stray, abandoned, impounded, injured, and orphaned animals of Madison and Dane County. The goals of this service are to respond to all animal related complaints in a timely fashion with priority given to those with the greatest impact on animal welfare, public health and safety. The service also seeks to minimize the risk of rabies in the community by facilitating testing, enforcing quarantine orders, and public education.

2018 Planned Activities

- Analyze data from the Law Enforcement Records Management System to provide information on bites, citations and other animal related issues.
- Use data to increase prevention efforts in areas that have bite calls and/or low license numbers.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(514,064)	(244,500)	(244,500)	(244,500)	(244,500)	(244,500)
Expense	999,585	1,054,153	1,023,144	1,060,895	1,060,104	1,060,104
<b>Net Service Budget</b>	<b>\$ 485,521</b>	<b>\$ 809,653</b>	<b>\$ 778,644</b>	<b>\$ 816,395</b>	<b>\$ 815,604</b>	<b>\$ 815,604</b>

*Service Overview*

**Service: Community Health**

Service Description

This service is made up of the following program areas: Outbreak Management — including investigations of communicable disease; The Women, Infants, and Children Supplemental Nutrition Program (WIC); Health Promotion; and Chronic Disease Prevention. The goals of this service are to minimize the impact and incidence of infectious disease; support evidence-based programs and policies for infants, children and their caregivers; and to ensure everyone has the ability to choose if and when to get pregnant.

2018 Planned Activities

- Increase partner follow-up services and implement up-stream strategies to reduce sexually transmitted infections by utilizing a policy, systems and environmental approach.
- Increase enrollment in home visiting programs assuring healthy outcomes by providing support to families in achieving healthy pregnancies, becoming knowledgeable and responsible first-time parents, and providing their babies with the best possible start to life.
- Implement coalition action plans with specific strategies and objectives to improve sexual and reproductive health.
- Integrate health and racial equity program strategies to better support those affected and most at risk of infectious disease.
- Design and initiate programming focused on reducing the fetal and infant mortality rate.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(4,746,177)	(6,752,089)	(6,666,925)	(4,730,081)	(4,739,104)	(4,739,104)
Expense	6,410,563	8,627,657	6,567,813	7,770,376	7,760,699	7,760,699
<b>Net Service Budget</b>	<b>\$ 1,664,385</b>	<b>\$ 1,875,568</b>	<b>\$ (99,112)</b>	<b>\$ 3,040,295</b>	<b>\$ 3,021,595</b>	<b>\$ 3,021,595</b>

**Service: Emergency Response Planning**

Service Description

This service plans for the initiation of response activities for emergencies or disasters. This is done in conjunction with existing emergency operations, plans, procedures, guidelines, resources, assets and incident management systems. The goals of this service are to engage the three main preparedness capabilities (Community Preparedness, Community Recovery, and Information Management) as a framework for strengthening emergency preparedness plans and systems within Public Health, Madison, and Dane County.

2018 Planned Activities

- Review the Public Health capability planning guide to identify gaps and corrective plans from each of the main capabilities.
- Engage in local and regional emergency preparedness exercises and partner meetings.
- Develop a new Public Health Preparedness Plan using a standardized plan template provided by the State of Wisconsin that will clarify roles and responsibilities for the community and response partners and improve response coordination.
- Execute a community engagement plan soliciting feedback regarding disaster response.
- Develop response plans for chemical, biological, radiological, nuclear, and explosive threats.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(322,072)	(240,452)	(240,452)	(247,648)	(247,648)	(247,648)
Expense	316,863	157,311	216,057	180,562	180,562	180,562
<b>Net Service Budget</b>	<b>\$ (5,209)</b>	<b>\$ (83,141)</b>	<b>\$ (24,395)</b>	<b>\$ (67,086)</b>	<b>\$ (67,086)</b>	<b>\$ (67,086)</b>

*Service Overview***Service: Environmental Protection**

## Service Description

This service protects environmental health for the City of Madison. The service goal is to provide protection by conducting septic inspections and environmental epidemiology.

## 2018 Planned Activities

- Continue West Nile Virus control and radon protection.
- Work toward the removal of steel septic tanks in Dane County, which historically have high failure rates (that leads to groundwater contamination) and are no longer permitted to be installed.
- Identify strategies that will assist in gaining compliance with wells that violate the Transient Non Community standards.

## Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(900,097)	(601,150)	(628,533)	(1,919,543)	(1,919,543)	(1,919,543)
Expense	769,184	1,043,367	590,998	1,302,819	1,302,367	1,302,367
<b>Net Service Budget</b>	<b>\$ (130,913)</b>	<b>\$ 442,217</b>	<b>\$ (37,536)</b>	<b>\$ (616,724)</b>	<b>\$ (617,176)</b>	<b>\$ (617,176)</b>

**Service: Laboratory**

## Service Description

This service provides sample collection, analysis, interpretation and advice on environmental sample quality; responds to environmental spills and hazardous materials releases; and collaborates with other governmental agencies on environmental projects. The goals of the service are to assure adequate water quality and regulatory testing compliance for municipal water customers and private well testing and consultation for home owners in solving water quality problems; to provide reporting of lake and shoreline waters for chemical and microbiological indicators; monitor discharges of chemicals from local industries and maintain permits for the facilities; monitor lakes and rivers to evaluate trends and changes in water quality and address special issues, such as road salt; assure compliance with Wisconsin Administrative Code Chapter NR 507 mandate of environmental monitoring for five closed landfills to prevent contaminant migration out of the landfills to drinking water and surface water resources; and to assure compliance with the State storm water regulation mandates.

## 2018 Planned Activities

- Continue to monitor activities and surveillance and work with City, County, academic and community partners evaluating strategies to improve water quality programs.
- Work with City Engineering on any program changes for the landfill program.
- Through the Saltwise organization, be the lead agency for the certification of commercial salt applicators in the County.
- Increase environmental awareness to reduce contaminant release.

## Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(546,578)	(103,337)	(122,167)	(307,223)	(307,223)	(307,223)
Expense	767,111	845,340	790,419	857,782	853,011	853,011
<b>Net Service Budget</b>	<b>\$ 220,533</b>	<b>\$ 742,003</b>	<b>\$ 668,252</b>	<b>\$ 550,559</b>	<b>\$ 545,788</b>	<b>\$ 545,788</b>

*Service Overview*

**Service: Licensed Establishments**

Service Description

This service inspects all restaurants, retail food stores, school food programs, public pools, hotels, motels, Bed and Breakfasts, recreational educational camps, campgrounds, body art establishments and mobile home parks in Madison and Dane County. The goal of this service is to provide a highly effective and responsive program for the regulation of food establishments.

2018 Planned Activities

- Continue to refine the timeline and action plan for meeting the criteria listed in the nine Retail Program Standards for the next four years.
- Meet the criteria in at least one additional standard listed in the Retail Program Standards.
- Continue to identify and license short term rentals hosts, generating up to 200 new licenses.
- Utilize a potential FDA grant to complete a baseline risk factor survey with food establishments.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(2,625,154)	(2,007,404)	(2,018,304)	(2,009,257)	(2,009,257)	(2,009,257)
Expense	1,606,623	425,211	1,633,826	1,621,110	1,619,304	1,619,304
<b>Net Service Budget</b>	<b>\$ (1,018,531)</b>	<b>\$ (1,582,193)</b>	<b>\$ (384,478)</b>	<b>\$ (388,147)</b>	<b>\$ (389,953)</b>	<b>\$ (389,953)</b>

**Service: Policy Programming & Evaluation**

Service Description

This service acts as the technical assistance branch of the Public Health Department. This service provides program planning, surveillance and analysis, research, and evaluation of Public Health programming. The goals of the service are to ensure the health of the community by collaborating across sectors to support policy, systems, and support environmental change addressing factors contributing to death, disease, and health inequities. The service achieves this goal by providing technical assistance for program planning, evaluation, data analysis, surveillance, and policy analysis.

2018 Planned Activities

- Work with Madison Fire Department (MFD) and Dane County Emergency Management Services (EMS) to review high-use EMS cases, identifying pathways to prevent reliance on MFD and EMS for non-emergency situations.
- Partner with the Rebalanced Life Wellness Association to offer preventative oral health screenings.
- Build protocols to consistently refer individuals presenting to the Emergency Room for non-traumatic dental needs to be connected with a dental home.
- Provide technical assistance to Safe Communities Madison-Dane County to implement community-wide evidence-based substance abuse prevention strategies to reduce the harm caused by prescription drug abuse and misuse.
- Assist the Madison Police Department and Dane County Human Services to pilot a diversion program to direct individuals with low-level criminal offenses to treatment versus the criminal justice system.
- Continue a partnership with the City of Madison Parks to incorporate health into Parks and Open Space Planning.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(807,701)	(209,315)	(234,397)	(781,292)	(781,292)	(781,292)
Expense	1,353,582	1,502,231	1,166,762	1,361,629	1,602,224	1,362,224
<b>Net Service Budget</b>	<b>\$ 545,882</b>	<b>\$ 1,292,916</b>	<b>\$ 932,365</b>	<b>\$ 580,337</b>	<b>\$ 820,932</b>	<b>\$ 580,932</b>

# Public Health

Function: Public Safety & Health

## Line Item Detail

Agency Primary Fund: Public Health Madison Dane

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	(1,846,213)	(1,919,129)	(1,967,026)	(2,057,993)	(2,057,993)	(2,057,993)
State Revenues Operating	(345,613)	(325,237)	(380,237)	(323,389)	(323,389)	(323,389)
Payment for Muni Service	(23,995)	(258,000)	25	(209,000)	(209,000)	(209,000)
Local Revenues Operating	(28,078)	(30,310)	(30,310)	(30,000)	(30,000)	(30,000)
Local Revenues Capital	-	(29,000)	-	(24,000)	(24,000)	(24,000)
Other Unit of Gov Rev Op	(5,854,782)	(5,578,005)	(5,578,005)	(4,862,092)	(4,798,957)	(4,798,958)
<b>TOTAL</b>	<b>\$ (8,098,681)</b>	<b>\$ (8,139,681)</b>	<b>\$ (7,955,553)</b>	<b>\$ (7,506,474)</b>	<b>\$ (7,443,339)</b>	<b>\$ (7,443,340)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Reproduction Services	(2,136)	-	(3,837)	-	-	-
Well & Sanitation Services	-	(461,601)	-	(576,451)	(576,451)	(576,451)
Lab Fees	(240,800)	(42,092)	(42,092)	(45,248)	(45,248)	(45,248)
Clinic Fees	(226,268)	(91,500)	(266,004)	(66,300)	(66,300)	(66,300)
Inspect & Reinspect Fees	(63,855)	(70,600)	(75,500)	(92,900)	(92,900)	(92,900)
Reimbursement Of Expense	(809)	(32,400)	(21,588)	(34,050)	(34,050)	(34,050)
Application Fees	(348,383)	(600)	(293,814)	(477)	(477)	(477)
Utility Fee	-	(220)	-	-	-	-
<b>TOTAL</b>	<b>\$ (882,252)</b>	<b>\$ (699,013)</b>	<b>\$ (702,835)</b>	<b>\$ (815,426)</b>	<b>\$ (815,426)</b>	<b>\$ (815,426)</b>

### Licenses & Permits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Animal Licenses	(243,000)	(244,500)	(244,500)	(244,500)	(244,500)	(244,500)
Clerks Licenses	(1,919,335)	(1,936,804)	(1,936,804)	(1,916,357)	(1,916,357)	(1,916,357)
Other Licenses	(20,725)	-	-	-	-	-
Other Permits	(269,295)	(38,000)	(284,685)	(38,000)	(38,000)	(38,000)
<b>TOTAL</b>	<b>\$ (2,452,355)</b>	<b>\$ (2,219,304)</b>	<b>\$ (2,465,989)</b>	<b>\$ (2,198,857)</b>	<b>\$ (2,198,857)</b>	<b>\$ (2,198,857)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Contributions & Donations	(345,646)	(362,473)	(363,690)	(279,626)	(279,626)	(279,626)
<b>TOTAL</b>	<b>\$ (345,646)</b>	<b>\$ (362,473)</b>	<b>\$ (363,690)</b>	<b>\$ (279,626)</b>	<b>\$ (279,626)</b>	<b>\$ (279,626)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(2,274)	(11,500)	(10,660)	(4,500)	(4,500)	(4,500)
<b>TOTAL</b>	<b>\$ (2,274)</b>	<b>\$ (11,500)</b>	<b>\$ (10,660)</b>	<b>\$ (4,500)</b>	<b>\$ (4,500)</b>	<b>\$ (4,500)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
General Obligation Bond Alloc	(300,000)	-	-	-	-	-
Fund Balance Applied	-	(846,494)	(846,494)	(2,077,334)	(2,000,000)	(2,000,000)
<b>TOTAL</b>	<b>\$ (300,000)</b>	<b>\$ (846,494)</b>	<b>\$ (846,494)</b>	<b>\$ (2,077,334)</b>	<b>\$ (2,000,000)</b>	<b>\$ (2,000,000)</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Other Restric	-	(2,000)	(2,000)	(199,730)	(199,730)	(199,730)
Transfer In From Water	-	(23,245)	(23,245)	(24,245)	(24,245)	(24,245)
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (25,245)</b>	<b>\$ (25,245)</b>	<b>\$ (223,975)</b>	<b>\$ (223,975)</b>	<b>\$ (223,975)</b>

**Public Health**

Function: **Public Safety & Health**

*Line Item Detail*

**Agency Primary Fund: Public Health Madison Dane**

**Salaries**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	9,042,812	9,875,888	8,810,846	10,325,970	10,475,170	10,475,170
Salary Savings	-	(199,614)	-	(204,486)	(403,175)	(403,175)
Pending Personnel	-	199,061	-	-	-	-
Compensated Absence	261	-	-	-	-	-
Hourly Wages	133,497	112,100	112,100	-	-	-
Overtime Wages Permanent	-	18,200	6,798	18,200	18,200	18,200
Overtime Wages Hourly	11,777	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 9,188,347</b>	<b>\$ 10,005,635</b>	<b>\$ 8,929,744</b>	<b>\$ 10,139,684</b>	<b>\$ 10,090,195</b>	<b>\$ 10,090,195</b>

**Benefits**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Benefit Savings	-	(71,624)	-	-	-	-
Unemployment Benefits	633	-	797	3,300	3,300	3,300
Health Insurance Benefit	1,887,678	2,299,915	1,854,726	2,344,857	2,344,913	2,344,913
Dental Insurance Benefit	174,187	201,800	158,006	189,786	189,786	189,786
Life Insurance Benefit	3,340	3,819	2,995	2,781	2,781	2,781
Wage Insurance Benefit	8,125	8,392	7,168	5,819	5,819	5,819
Health Insurance Retiree	383,173	-	253,660	-	-	-
WRS	731,518	745,641	682,153	803,840	803,818	803,818
WRS-Prior Service	-	32,924	-	-	-	-
FICA Medicare Benefits	694,458	763,697	650,894	770,168	770,157	770,157
Tuition	835	-	15	-	-	-
Licenses & Certifications	3,640	-	-	-	-	-
Workers Compensation	150,262	-	-	124,249	124,249	124,249
<b>TOTAL</b>	<b>\$ 4,037,850</b>	<b>\$ 3,984,564</b>	<b>\$ 3,610,414</b>	<b>\$ 4,244,800</b>	<b>\$ 4,244,823</b>	<b>\$ 4,244,823</b>

**Supplies**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	585	-	-	-	-	-
Office Supplies	15,748	15,925	14,582	15,300	15,300	15,300
Copy Printing Supplies	27,741	33,400	25,248	37,112	37,112	37,112
Furniture	83,399	50,000	52,801	50,700	50,700	50,700
Hardware Supplies	140,063	71,500	71,500	62,635	62,635	62,635
Software Lic & Supplies	50,749	500	40,588	33,925	33,925	33,925
Postage	15,075	16,500	16,500	16,536	16,536	16,536
Program Supplies	-	-	11,000	-	-	-
Books & Subscriptions	3,101	3,950	2,005	4,050	4,050	4,050
Work Supplies	48,351	76,915	69,498	65,749	65,749	65,749
Janitorial Supplies	-	-	2,065	2,400	2,400	2,400
Lab And Photo Supplies	82,404	70,000	70,000	81,940	81,940	81,940
Medical Supplies	46,237	37,500	40,507	53,900	53,900	53,900
Uniform Clothing Supplies	59	900	1,663	800	800	800
Food And Beverage	3,134	2,840	7,840	2,100	2,100	2,100
Machinery And Equipment	12,995	-	7,404	-	-	-
Equipment Supplies	-	4,995	-	4,995	4,995	4,995
<b>TOTAL</b>	<b>\$ 529,643</b>	<b>\$ 384,925</b>	<b>\$ 433,199</b>	<b>\$ 432,142</b>	<b>\$ 432,142</b>	<b>\$ 432,142</b>

**Public Health**

Function: **Public Safety & Health**

*Line Item Detail*

**Agency Primary Fund: Public Health Madison Dane**

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	3,988	9,500	6,162	4,900	4,900	4,900
Electricity	38,339	49,000	49,000	50,116	50,116	50,116
Water	691	1,500	640	600	600	600
Sewer	721	500	693	750	750	750
Telephone	21,479	30,522	35,498	25,002	25,002	25,002
Cellular Telephone	53,077	45,331	58,149	52,462	52,462	52,462
Systems Comm Internet	1,992	100	550	529	529	529
Building Improv Repair Maint	71,562	49,073	96,480	16,318	16,318	16,318
Waste Disposal	1,250	1,850	2,960	1,450	1,450	1,450
Fire Protection	-	-	2,128	-	-	-
Facility Rental	481,819	472,036	472,036	361,992	361,992	361,992
Custodial Bldg Use Charges	120,045	85,597	81,500	179,118	137,765	137,765
Office Equipment Repair	-	-	18	-	-	-
Comm Device Mntc	-	13,300	886	-	-	-
Equipment Mntc	14,783	11,000	4,488	5,800	5,800	5,800
System & Software Mntc	3,618	7,569	12,182	10,762	10,762	10,762
Vehicle Repair & Mntc	87	1,000	712	5,000	5,000	5,000
Rental Of Equipment	439	850	448	700	700	700
Recruitment	345	500	248	400	400	400
Mileage	116,563	112,270	88,010	96,750	96,750	96,750
Conferences & Training	111,401	126,879	138,379	132,260	132,260	132,260
In Service Training	-	-	-	130	130	130
Memberships	7,778	5,750	3,387	6,315	6,315	6,315
Medical Services	95,214	94,900	94,900	119,000	119,000	119,000
Audit Services	7,200	9,600	12,672	9,600	9,600	9,600
Delivery Freight Charges	886	-	1,784	1,700	1,700	1,700
Storage Services	1,704	3,438	1,522	1,350	1,350	1,350
Consulting Services	116,976	200,602	278,266	163,841	163,841	163,841
Advertising Services	3,419	1,850	4,524	4,681	4,681	4,681
Printing Services	97	2,890	21,857	11,890	11,890	11,890
Inspection Services	5,446	-	7,314	-	-	-
Lab Services	1,348	5,000	1,531	7,250	7,250	7,250
Parking Towing Services	571	830	16	45	45	45
Interpreters Signing Services	52,594	45,000	51,493	55,850	55,850	55,850
Transcription Services	3,071	3,000	-	1,800	1,800	1,800
Transportation Services	7,409	5,400	9,066	4,770	4,770	4,770
Catering Vending Services	1,742	2,820	1,067	1,100	1,100	1,100
Program Services	295	-	233	-	-	-
Other Services & Expenses	8,733	46,111	46,111	2,400	252,400	12,400
Grants	-	40,000	20,000	24,000	24,000	24,000
Comm Agency Contracts	772,355	789,018	877,060	815,520	815,520	815,520
Housing Assistance Payments	188	-	7,000	17,000	17,000	17,000
General Liability Insurance	11,034	-	-	8,000	8,000	8,000
Permits & Licenses	171	1,300	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,140,428</b>	<b>\$ 2,275,886</b>	<b>\$ 2,490,968</b>	<b>\$ 2,201,150</b>	<b>\$ 2,409,797</b>	<b>\$ 2,169,797</b>

**Public Health**

Function: **Public Safety & Health**

*Line Item Detail*

**Agency Primary Fund: Public Health Madison Dane**

**Debt & Other Financing**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Principal	114,922	145,238	145,238	145,238	155,683	155,683
Interest	20,207	21,562	21,562	21,562	27,464	27,464
Fund Balance Generated	818,425	-	1,263,441	-	-	-
<b>TOTAL</b>	<b>\$ 953,554</b>	<b>\$ 166,800</b>	<b>\$ 1,430,241</b>	<b>\$ 166,800</b>	<b>\$ 183,147</b>	<b>\$ 183,147</b>

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	13,130	13,130	13,130	13,130	13,130	13,130
ID Charge From Fleet Services	43,490	67,021	67,021	70,023	70,023	70,023
ID Charge From Traffic Eng	2,080	530	530	530	530	530
ID Charge From Insurance	654	4,295	4,295	-	-	-
ID Charge From Workers Comp	-	103,900	103,900	-	-	-
<b>TOTAL</b>	<b>\$ 59,354</b>	<b>\$ 188,876</b>	<b>\$ 188,876</b>	<b>\$ 83,683</b>	<b>\$ 83,683</b>	<b>\$ 83,683</b>

**Inter-Departmental Billings**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Public Health	-	(205,000)	(205,000)	-	-	-
ID Billing To Water	(45,461)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (45,461)</b>	<b>\$ (205,000)</b>	<b>\$ (205,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Transfer Out**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To Other Restricted	-	10,000	-	-	-	-
Transfer Out To Debt Service	10,758	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 10,758</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNT CLERK	-	1.00	55,330	1.00	47,482	1.00	48,631	1.00	48,631
ADMINISTRATIVE ASSISTANT	-	1.00	58,090	1.00	59,381	1.00	60,819	1.00	60,819
CHEMICAL ANALYST	-	2.00	157,999	2.00	160,098	2.00	163,973	2.00	163,973
CHRONIC DISEASE SPECIALIST	-	1.00	54,685	1.00	55,827	1.00	57,179	1.00	57,179
CLERK	-	2.10	118,730	2.35	133,291	2.35	136,517	2.35	136,517
CLERK TYPIST	-	8.80	444,553	8.80	441,145	8.80	451,825	8.80	451,825
COMMUNITY HEALTH ED. SPEC	-	1.00	82,205	1.00	83,242	1.00	85,257	1.00	85,257
DIETETIC SPECIALIST	-	6.80	327,738	7.30	366,220	7.30	375,086	7.30	375,086
ENV. HEALTH SERVICES SUPERV	-	2.00	191,303	2.00	193,274	2.00	197,952	2.00	197,952
ENVIRON. TECH SERV. SUPER.	-	1.00	92,791	1.00	94,500	1.00	96,787	1.00	96,787
ENVIRON. HEALTH TECHNICIAN	-	3.00	149,121	3.00	159,521	3.00	163,383	3.00	163,383
GRANTS AND BILLING SPEC.	-	1.00	44,179	1.00	48,239	1.00	49,407	1.00	49,407
HEALTH EDUCATION COOR.	-	0.80	65,764	0.80	66,593	0.80	68,205	0.80	68,205
HEALTH EQUITY COOR.	-	2.00	145,794	2.00	135,099	2.00	138,370	2.00	138,370
COMM. DIS. OUTREACH SPEC.	-	1.90	133,831	1.90	123,076	1.90	126,056	1.90	126,056
HUMANE OFFICER	-	6.00	332,777	6.00	340,597	6.00	348,843	6.00	348,843
LEADWORKER	-	8.70	698,074	8.90	684,427	8.90	700,996	8.90	700,996
MEDICAL INTERPRETER	-	2.65	148,643	2.65	153,046	2.65	156,751	2.65	156,751
MICROBIOLOGIST	-	1.00	75,022	1.00	76,086	1.00	77,928	1.00	77,928
NURSE FAMILY PRNTRSP COOR	-	1.00	65,520	1.00	67,506	1.00	69,141	1.00	69,141
PUBLIC HEALTH ANALYST	-	1.00	67,369	1.00	71,683	1.00	73,419	1.00	73,419
PUBLIC HEALTH CLINIC AIDE	-	0.50	29,033	0.50	29,679	0.50	30,397	0.50	30,397
PUBLIC HEALTH DIRECTOR	-	1.00	124,967	1.00	125,840	1.00	128,886	1.00	128,886
PUBLIC HEALTH DIV. DIRECTOR	-	4.00	398,932	4.00	412,255	4.00	422,235	4.00	422,235
PH EPIDEMIOLOGIST	-	4.00	320,183	4.00	310,157	4.00	317,665	4.00	317,665
PUBLIC HEALTH NURSE	-	26.30	2,071,986	25.55	1,996,161	25.55	2,044,485	25.55	2,044,485
PUBLIC HEALTH PLANNER	-	4.00	284,209	4.00	281,942	4.00	288,767	4.00	288,767
PH PREPAREDNESS COOR.	-	1.00	75,022	1.00	76,086	1.00	77,928	1.00	77,928
PUBLIC HEALTH SPECIALIST	-	2.00	100,683	2.00	107,826	2.00	110,436	2.00	110,436
PUBLIC HEALTH SUPERVISOR	-	11.00	910,251	11.00	952,343	11.00	975,397	11.00	975,397
PUBLIC HEALTH AIDE	-	7.00	363,925	7.00	375,406	7.00	384,494	7.00	384,494
PUBLIC INFORMATION OFF.	-	1.00	79,346	1.00	80,475	1.00	82,423	1.00	82,423
PH PROGRAM COOR.	-	2.00	135,595	2.00	146,598	2.00	150,147	2.00	150,147
SANITARIAN	-	15.00	1,227,075	15.00	1,207,792	15.00	1,237,031	15.00	1,237,031
SPECIAL PROJECTS MANAGER	-	1.00	92,791	1.00	93,787	1.00	96,058	1.00	96,058
WELL WMN CASE MGMT. SPEC	-	1.00	49,217	1.00	52,696	1.00	53,972	1.00	53,972
WELL WMN PROGRAM SPEC.	-	1.00	63,323	1.00	65,998	1.00	67,596	1.00	67,596
<b>TOTAL</b>		<b>137.55</b>	<b>\$ 9,836,055</b>	<b>137.75</b>	<b>\$ 9,875,376</b>	<b>137.75</b>	<b>\$10,114,443</b>	<b>137.75</b>	<b>\$10,114,443</b>

# Room Tax Commission

---

## *Agency Overview*

### Agency Mission

The agency's mission is to promote Madison as a destination through marketing and promotional efforts.

### Agency Overview

Starting in 2017, room tax revenues are allocated through the Room Tax Commission. Under Wisconsin state law, 70% of total revenue must be utilized for tourism and marketing efforts and tangible municipal development. The budget outlined in the Executive Budget reflects the budget adopted by the Room Tax Commission.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- An increase to the current room tax rate from 9% to 10%; the projected annual impact of the increase is \$1.8 million, the General Fund share of this increase is \$500,000.
- See the Room Tax Fund in the Cash Flow section for a full breakout of 2018 expenditures authorized by the Room Tax Commission.

# Room Tax Commission

Function: Planning & Development

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Undefined	(14,564,950)	(15,753,399)	(15,530,497)	(16,330,482)	(18,087,597)	-
<b>Total Revenue</b>	<b>\$ (14,564,950)</b>	<b>\$ (15,753,399)</b>	<b>\$ (15,530,497)</b>	<b>\$ (16,330,482)</b>	<b>\$ (18,087,597)</b>	<b>\$ -</b>
<b>Expense</b>						
Undefined	14,564,950	15,753,399	15,530,497	16,330,482	18,087,597	-
<b>Total Expense</b>	<b>\$ 14,564,950</b>	<b>\$ 15,753,399</b>	<b>\$ 15,530,497</b>	<b>\$ 16,330,482</b>	<b>\$ 18,087,597</b>	<b>\$ -</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: Other Restricted

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
General Revenues	(14,555,514)	(15,744,615)	(15,494,615)	(16,269,346)	(18,077,051)	(16,269,346)
Investments & Contributions	(9,435)	(8,784)	(10,044)	(10,546)	(10,546)	(10,546)
Other Finance Source	-	-	(25,838)	(50,590)	-	(50,590)
<b>Total Revenue</b>	<b>\$ (14,564,950)</b>	<b>\$ (15,753,399)</b>	<b>\$ (15,530,497)</b>	<b>\$ (16,330,482)</b>	<b>\$ (18,087,597)</b>	<b>\$ (16,330,482)</b>
<b>Expense</b>						
Purchased Services	5,049,995	6,573,918	6,504,638	6,119,914	7,082,158	6,119,914
Debt & Other Financing	38,830	-	-	-	252,560	-
Transfer Out	9,476,125	9,179,481	9,025,859	10,210,568	10,752,879	10,210,568
<b>Total Expense</b>	<b>\$ 14,564,950</b>	<b>\$ 15,753,399</b>	<b>\$ 15,530,497</b>	<b>\$ 16,330,482</b>	<b>\$ 18,087,597</b>	<b>\$ 16,330,482</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Room Tax Commission

Function: Planning & Development

## Service Overview

### Service: Undefined

#### Service Description

This service is responsible for administering the room tax funds as prescribed by the Room Tax Commission. This service is fully supported by revenues from room tax receipts. The goal of the service is to promote Madison as a destination through marketing and tourism related activities and tangible municipal development.

#### 2018 Planned Activities

- Support operations for Monona Terrace.
- Continue current contract with the Greater Madison Visitors Bureau.
- Provide funding for tourism related efforts including: Sister Cities, firework events, and civic conferences fairs and concerts.
- Continue monitoring transient housing through Public Health.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(14,564,950)	(15,753,399)	(15,530,497)	(16,330,482)	(18,087,597)	(18,087,597)
Expense	14,564,950	15,753,399	15,530,497	16,330,482	18,087,597	18,087,597
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Room Tax Commission**

**Function: Planning & Development**

*Line Item Detail*

**Agency Primary Fund: Other Restricted**

**General Revenues**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Room Tax	(14,555,514)	(15,744,615)	(15,494,615)	(16,269,346)	(18,077,051)	(16,269,346)
<b>TOTAL</b>	<b>\$ (14,555,514)</b>	<b>\$ (15,744,615)</b>	<b>\$ (15,494,615)</b>	<b>\$ (16,269,346)</b>	<b>\$ (18,077,051)</b>	<b>\$ (16,269,346)</b>

**Investments & Contributions**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(9,435)	(8,784)	(10,044)	(10,546)	(10,546)	(10,546)
<b>TOTAL</b>	<b>\$ (9,435)</b>	<b>\$ (8,784)</b>	<b>\$ (10,044)</b>	<b>\$ (10,546)</b>	<b>\$ (10,546)</b>	<b>\$ (10,546)</b>

**Other Finance Sources**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Fund Balance Applied	-	-	(25,838)	(50,590)	-	(50,590)
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (25,838)</b>	<b>\$ (50,590)</b>	<b>\$ -</b>	<b>\$ (50,590)</b>

**Purchased Services**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Memberships	3,750	-	-	-	-	-
Consulting Services	30,000	50,000	-	-	-	-
Program Services	-	15,745	15,000	17,206	17,206	17,206
Other Services & Expenses	38,510	-	6,470,419	15,000	15,000	15,000
Grants	4,977,735	6,508,173	19,219	6,087,708	7,049,952	6,087,708
<b>TOTAL</b>	<b>\$ 5,049,995</b>	<b>\$ 6,573,918</b>	<b>\$ 6,504,638</b>	<b>\$ 6,119,914</b>	<b>\$ 7,082,158</b>	<b>\$ 6,119,914</b>

**Debt & Other Financing**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Fund Balance Generated	38,830	-	-	-	252,560	-
<b>TOTAL</b>	<b>\$ 38,830</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 252,560</b>	<b>\$ -</b>

**Transfer Out**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To General	5,146,194	4,726,020	4,572,398	4,804,968	5,347,279	4,804,968
Transfer Out To Capital	481,214	-	-	-	-	-
Transfer Out To Cnvt Center	3,848,716	4,453,461	4,453,461	5,405,600	5,405,600	5,405,600
<b>TOTAL</b>	<b>\$ 9,476,125</b>	<b>\$ 9,179,481</b>	<b>\$ 9,025,859</b>	<b>\$ 10,210,568</b>	<b>\$ 10,752,879</b>	<b>\$ 10,210,568</b>

# Sewer Utility

---

## *Agency Overview*

### Agency Mission

The mission of the Sewer Utility is to provide waste water collection for the City of Madison.

### Agency Overview

The Agency oversees the collection, conveyance, and treatment of City waste water. The Sewer Utility transfers the waste water via design, construction, and maintenance of the sewer and lift station system throughout the City.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- Anticipates a 3% rate increase attributed to projected debt service costs and increased sewage treatment charges.
- Reflects increased personnel costs based on allocating staff time to capital funded projects (\$200,000).
- Reflects increased Madison Metropolitan Sewerage District (MMSD) charges based on anticipated trends (\$934,500).

# Sewer Utility

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Sewer Engineering & Admin	(9,979,131)	(11,889,896)	(10,930,488)	(11,453,583)	(11,543,550)	(11,543,550)
Sewer Operations	(26,165,183)	(25,416,970)	(26,251,327)	(26,809,547)	(26,809,547)	(26,809,547)
<b>Total Revenue</b>	<b>\$ (36,144,314)</b>	<b>\$ (37,306,866)</b>	<b>\$ (37,181,815)</b>	<b>\$ (38,263,130)</b>	<b>\$ (38,353,097)</b>	<b>\$ (38,353,097)</b>
<b>Expense</b>						
Sewer Engineering & Admin	9,979,131	11,642,208	11,459,070	11,453,583	11,541,647	11,541,647
Sewer Operations	26,165,183	25,664,658	25,722,745	26,809,547	26,811,450	26,811,450
<b>Total Expense</b>	<b>\$ 36,144,314</b>	<b>\$ 37,306,866</b>	<b>\$ 37,181,815</b>	<b>\$ 38,263,130</b>	<b>\$ 38,353,097</b>	<b>\$ 38,353,097</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: Sewer Utility

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(134,484)	(133,910)	(124,667)	(123,030)	(123,030)	(123,030)
Charges for Services	(34,164,619)	(35,779,490)	(35,980,775)	(37,012,410)	(37,012,410)	(37,012,410)
Licenses & Permits	(18,935)	(21,100)	(10,075)	(21,400)	(21,400)	(21,400)
Fine Forfeiture Assessments	(577,205)	(620,000)	(615,424)	(620,000)	(620,000)	(620,000)
Investments & Contributions	(1,323,623)	(344,700)	(344,700)	(380,000)	(380,000)	(380,000)
Misc Revenue	(13,114)	(3,320)	(12,030)	(1,290)	(1,290)	(1,290)
Other Finance Source	88,614	(404,346)	(89,926)	(105,000)	(194,967)	(194,967)
Transfer In	(948)	-	(4,219)	-	-	-
<b>Total Revenue</b>	<b>\$ (36,144,314)</b>	<b>\$ (37,306,866)</b>	<b>\$ (37,181,815)</b>	<b>\$ (38,263,130)</b>	<b>\$ (38,353,097)</b>	<b>\$ (38,353,097)</b>
<b>Expense</b>						
Salaries	2,697,600	3,009,761	2,879,880	3,209,060	3,209,060	3,209,060
Benefits	1,181,827	1,235,806	1,012,142	1,589,456	1,592,055	1,592,055
Supplies	288,672	474,600	523,995	488,000	488,000	488,000
Purchased Services	23,614,625	22,694,295	23,020,523	23,752,790	23,752,790	23,752,790
Debt & Other Financing	5,008,257	7,170,108	7,004,048	5,878,762	5,878,762	5,878,762
Inter Departmental Charges	2,883,394	3,052,296	3,052,296	2,965,062	3,052,430	3,052,430
Inter Departmental Billing	(313,500)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)
Transfer Out	783,439	50,000	68,931	760,000	760,000	760,000
<b>Total Expense</b>	<b>\$ 36,144,314</b>	<b>\$ 37,306,866</b>	<b>\$ 37,181,815</b>	<b>\$ 38,263,130</b>	<b>\$ 38,353,097</b>	<b>\$ 38,353,097</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Sewer Utility

Function: Public Works & Transportation

## Service Overview

### Service: Sewer Engineering & Administration

#### Service Description

This service is responsible for: (1) the inspection, design, evaluation, and construction of sewer collection system, (2) reviewing and inspecting permits related to sanitary sewer system excavation and plugging. The goal of this service is to centrally plan and monitor the City's sewer system.

#### 2018 Planned Activities

- Review current construction inspection standards for sanitary sewer installation to enhance guidelines.
- Refine and adopt an asset management plan to reduce the existing infrastructure deficit and evaluate future funding options.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(9,979,131)	(11,889,896)	(10,930,488)	(11,453,583)	(11,543,550)	(11,543,550)
Expense	9,979,131	11,642,208	11,459,070	11,453,583	11,541,647	11,541,647
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ (247,688)</b>	<b>\$ 528,582</b>	<b>\$ -</b>	<b>\$ (1,903)</b>	<b>\$ (1,903)</b>

### Service: Sewer Operations

#### Service Description

This service is responsible for the City's sanitary collection system operation and maintenance for the 760 miles of sanitary sewer mains. The goal of the service is to effectively maintain, repair, rehabilitate, and construct the sewer system infrastructure.

#### 2018 Planned Activities

- Implement a GIS Computerized Maintenance Management System (CMMS) transitioning the field work order system to a paperless model.
- Conduct a review of Sewer Utility assets to assign criticality ratings and risk assessments.
- Develop a Closed Circuit Television (CCTV) sewer inspection schedule for the entire sewer system on a 10-year cycle.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(26,165,183)	(25,416,970)	(26,251,327)	(26,809,547)	(26,809,547)	(26,809,547)
Expense	26,165,183	25,664,658	25,722,745	26,809,547	26,811,450	26,811,450
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ 247,688</b>	<b>\$ (528,582)</b>	<b>\$ -</b>	<b>\$ 1,903</b>	<b>\$ 1,903</b>



# Sewer Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Sewer Utility

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	(134,484)	(133,910)	(124,667)	(123,030)	(123,030)	(123,030)
<b>TOTAL</b>	<b>\$ (134,484)</b>	<b>\$ (133,910)</b>	<b>\$ (124,667)</b>	<b>\$ (123,030)</b>	<b>\$ (123,030)</b>	<b>\$ (123,030)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Misc Charges for Service	(55,430)	(50,000)	(62,530)	(60,000)	(60,000)	(60,000)
Engineering Services	(90,106)	(50,000)	(81,683)	(60,000)	(60,000)	(60,000)
Sale Of Recyclables	(5,841)	(5,000)	(3,218)	(5,000)	(5,000)	(5,000)
Reimbursement Of Expense	(295,556)	(250,000)	(263,056)	(250,000)	(250,000)	(250,000)
Utility Fee	(6,246,281)	(6,534,840)	(6,561,735)	(6,758,590)	(6,758,590)	(6,758,590)
Residential	(15,511,487)	(16,597,520)	(16,665,832)	(17,165,810)	(17,165,810)	(17,165,810)
Commercial	(6,484,844)	(6,461,080)	(6,487,672)	(6,682,300)	(6,682,300)	(6,682,300)
Industrial	(944,086)	(1,267,690)	(1,272,908)	(1,311,100)	(1,311,100)	(1,311,100)
Public Authorities	(4,530,989)	(4,563,360)	(4,582,142)	(4,719,610)	(4,719,610)	(4,719,610)
<b>TOTAL</b>	<b>\$ (34,164,619)</b>	<b>\$ (35,779,490)</b>	<b>\$ (35,980,775)</b>	<b>\$ (37,012,410)</b>	<b>\$ (37,012,410)</b>	<b>\$ (37,012,410)</b>

### Licenses & Permits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Building Permits	(552)	(1,600)	-	(1,600)	(1,600)	(1,600)
Street Opening Permits	(4,800)	(4,500)	(1,000)	(4,800)	(4,800)	(4,800)
Other Permits	(13,583)	(15,000)	(9,075)	(15,000)	(15,000)	(15,000)
<b>TOTAL</b>	<b>\$ (18,935)</b>	<b>\$ (21,100)</b>	<b>\$ (10,075)</b>	<b>\$ (21,400)</b>	<b>\$ (21,400)</b>	<b>\$ (21,400)</b>

### Fine Forefeiture & Assessments

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Spec Assessments Capital	(463,632)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Late Fees	(113,573)	(120,000)	(115,424)	(120,000)	(120,000)	(120,000)
<b>TOTAL</b>	<b>\$ (577,205)</b>	<b>\$ (620,000)</b>	<b>\$ (615,424)</b>	<b>\$ (620,000)</b>	<b>\$ (620,000)</b>	<b>\$ (620,000)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(385,737)	(344,700)	(344,700)	(380,000)	(380,000)	(380,000)
Contributions & Donations	(937,887)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (1,323,623)</b>	<b>\$ (344,700)</b>	<b>\$ (344,700)</b>	<b>\$ (380,000)</b>	<b>\$ (380,000)</b>	<b>\$ (380,000)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(13,114)	(3,320)	(12,030)	(1,290)	(1,290)	(1,290)
<b>TOTAL</b>	<b>\$ (13,114)</b>	<b>\$ (3,320)</b>	<b>\$ (12,030)</b>	<b>\$ (1,290)</b>	<b>\$ (1,290)</b>	<b>\$ (1,290)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	(79,340)	-	(7,026)	(25,000)	(25,000)	(25,000)
Trade In Allowance	(81,900)	(60,000)	(82,900)	(80,000)	(80,000)	(80,000)
(Gain) Loss On Sale Of Asset	249,854	-	-	-	-	-
Fund Balance Applied	-	(344,346)	-	-	(89,967)	(89,967)
<b>TOTAL</b>	<b>\$ 88,614</b>	<b>\$ (404,346)</b>	<b>\$ (89,926)</b>	<b>\$ (105,000)</b>	<b>\$ (194,967)</b>	<b>\$ (194,967)</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Insurance	(948)	-	(4,219)	-	-	-
<b>TOTAL</b>	<b>\$ (948)</b>	<b>\$ -</b>	<b>\$ (4,219)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Sewer Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Sewer Utility

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	2,364,297	2,807,901	2,450,359	2,744,200	2,744,200	2,744,200
Salary Savings	-	(51,180)	-	(51,180)	(51,180)	(51,180)
Salary Reimbursed	-	(263,000)	-	-	-	-
Premium Pay	9,420	10,500	6,596	10,500	10,500	10,500
Workers Compensation Wages	184	-	3,001	-	-	-
Compensated Absence	3,267	155,000	100,000	155,000	155,000	155,000
Hourly Wages	71,696	90,490	71,696	90,490	90,490	90,490
Overtime Wages Permanent	247,728	258,460	247,728	258,460	258,460	258,460
Overtime Wages Hourly	697	1,590	477	1,590	1,590	1,590
Election Officials Wages	310	-	23	-	-	-
<b>TOTAL</b>	<b>\$ 2,697,600</b>	<b>\$ 3,009,761</b>	<b>\$ 2,879,880</b>	<b>\$ 3,209,060</b>	<b>\$ 3,209,060</b>	<b>\$ 3,209,060</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	40,534	40,000	-	40,000	40,000	40,000
Benefit Savings	-	(120,000)	-	-	-	-
Health Insurance Benefit	493,102	545,951	536,842	545,586	551,988	551,988
Wage Insurance Benefit	8,023	14,455	8,231	14,152	14,152	14,152
Health Insurance Retiree	-	36,653	-	36,653	36,653	36,653
WRS	178,105	328,398	176,723	324,072	321,323	321,323
FICA Medicare Benefits	205,000	369,433	198,041	365,082	364,028	364,028
Licenses & Certifications	528	1,500	150	1,500	1,500	1,500
Post Employment Health Plans	16,084	17,516	17,154	17,411	17,411	17,411
Other Post Emplmnt Benefit	78,833	1,900	75,000	80,000	80,000	80,000
Pension Expense	161,617	-	-	165,000	165,000	165,000
<b>TOTAL</b>	<b>\$ 1,181,827</b>	<b>\$ 1,235,806</b>	<b>\$ 1,012,142</b>	<b>\$ 1,589,456</b>	<b>\$ 1,592,055</b>	<b>\$ 1,592,055</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	4,626	5,900	4,269	6,000	6,000	6,000
Copy Printing Supplies	5,875	6,000	5,800	6,000	6,000	6,000
Furniture	391	5,000	1,600	1,000	1,000	1,000
Hardware Supplies	6,198	2,500	3,536	5,000	5,000	5,000
Software Lic & Supplies	2,000	2,500	3,254	7,000	7,000	7,000
Postage	10,254	9,500	9,000	10,500	10,500	10,500
Books & Subscriptions	40	500	70	500	500	500
Work Supplies	157,635	150,000	158,312	175,000	175,000	175,000
Safety Supplies	9,864	10,000	13,727	10,000	10,000	10,000
Uniform Clothing Supplies	3,169	5,000	4,229	5,000	5,000	5,000
Food And Beverage	56	-	75	-	-	-
Building Supplies	-	-	24,697	1,000	1,000	1,000
Landscaping Supplies	386	-	2,538	800	800	800
Trees Shrubs Plants	-	200	-	200	200	200
Machinery And Equipment	4,312	177,500	213,959	160,000	160,000	160,000
Equipment Supplies	83,864	100,000	78,928	100,000	100,000	100,000
<b>TOTAL</b>	<b>\$ 288,672</b>	<b>\$ 474,600</b>	<b>\$ 523,995</b>	<b>\$ 488,000</b>	<b>\$ 488,000</b>	<b>\$ 488,000</b>

# Sewer Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Sewer Utility

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	5,790	11,250	19,959	11,150	11,150	11,150
Electricity	76,712	84,800	97,257	90,000	90,000	90,000
Water	24,687	21,290	1,593	36,960	36,960	36,960
Sewer	1,238	1,580	1,145	1,450	1,450	1,450
Stormwater	4,131	4,430	3,607	4,640	4,640	4,640
Telephone	3,070	3,290	2,828	3,805	3,805	3,805
Cellular Telephone	2,207	2,305	1,808	3,072	3,072	3,072
Building Improv Repair Maint	4,980	5,000	9,373	5,000	5,000	5,000
Waste Disposal	22,311,565	21,717,500	22,311,565	22,652,000	22,652,000	22,652,000
Facility Rental	94	-	-	-	-	-
Custodial Bldg Use Charges	26,800	27,125	27,125	27,125	27,125	27,125
Landfill	2,622	3,600	2,057	4,600	4,600	4,600
Grounds Improv Repair Maint	-	-	1,836	-	-	-
Equipment Mntc	55,980	35,000	84,498	50,000	50,000	50,000
System & Software Mntc	31,090	32,815	30,648	32,865	32,865	32,865
Vehicle Repair & Mntc	118,886	115,000	101,396	125,000	125,000	125,000
Rental Of Equipment	2,612	1,000	7,332	3,500	3,500	3,500
Street Mntc	66,416	100,000	137,350	100,000	100,000	100,000
Plant In Service Mntc	766,433	425,000	76,596	425,000	425,000	425,000
Recruitment	130	500	-	500	500	500
Mileage	4,508	4,400	3,193	4,500	4,500	4,500
Conferences & Training	11,758	15,000	12,399	15,000	15,000	15,000
Memberships	632	1,790	131	653	653	653
Uniform Laundry	4,173	5,000	2,373	5,000	5,000	5,000
Medical Services	908	2,400	3,894	2,400	2,400	2,400
Audit Services	3,500	5,200	3,711	5,300	5,300	5,300
Delivery Freight Charges	457	1,000	486	1,000	1,000	1,000
Storage Services	593	720	656	720	720	720
Mortgage & Title Services	-	-	700	-	-	-
Consulting Services	20,249	5,000	13,988	20,000	20,000	20,000
Advertising Services	852	1,500	916	1,500	1,500	1,500
Inspection Services	-	150	-	-	-	-
Surveying Services	2,900	-	-	-	-	-
Locating Marking Services	11,876	11,900	11,876	12,200	12,200	12,200
Lab Services	3,555	8,000	4,000	8,000	8,000	8,000
Parking Towing Services	808	1,500	1,313	1,500	1,500	1,500
Security Services	727	750	740	750	750	750
Other Services & Expenses	31,714	30,000	32,136	32,000	32,000	32,000
Taxes & Special Assessments	1,923	1,000	2,488	57,500	57,500	57,500
Permits & Licenses	8,048	7,500	7,549	8,100	8,100	8,100
<b>TOTAL</b>	<b>\$ 23,614,625</b>	<b>\$ 22,694,295</b>	<b>\$ 23,020,523</b>	<b>\$ 23,752,790</b>	<b>\$ 23,752,790</b>	<b>\$ 23,752,790</b>

### Debt & Other Financing

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Principal	-	3,160,000	3,455,000	3,545,000	3,545,000	3,545,000
Interest	1,163,943	1,330,000	1,480,000	1,420,000	1,420,000	1,420,000
Bond Notes Issuance Services	144,875	-	-	150,000	150,000	150,000
Paying Agent Services	1,800	2,500	2,500	2,500	2,500	2,500
Depreciation	2,183,234	-	-	-	-	-
Fund Balance Generated	1,514,406	-	2,066,548	-	-	-
Contingent Reserve	-	2,677,608	-	761,262	761,262	761,262
<b>TOTAL</b>	<b>\$ 5,008,257</b>	<b>\$ 7,170,108</b>	<b>\$ 7,004,048</b>	<b>\$ 5,878,762</b>	<b>\$ 5,878,762</b>	<b>\$ 5,878,762</b>

# Sewer Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Sewer Utility

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Information Tec	15,726	15,726	15,726	16,380	16,380	16,380
ID Charge From Public Health	130	-	-	-	-	-
ID Charge From Engineering	51,355	64,167	64,167	56,917	56,917	56,917
ID Charge From Fleet Services	214,016	178,653	178,653	142,091	142,091	142,091
ID Charge From Landfill	63,531	60,000	60,000	65,000	65,000	65,000
ID Charge From Traffic Eng	3,199	4,295	4,295	2,675	2,675	2,675
ID Charge From Insurance	35,082	25,285	25,285	25,285	54,485	54,485
ID Charge From Workers Comp	-	-	-	-	58,168	58,168
ID Charge From Stormwater	236,886	220,000	220,000	240,000	240,000	240,000
ID Charge From Water	2,263,468	2,484,170	2,484,170	2,416,714	2,416,714	2,416,714
<b>TOTAL</b>	<b>\$ 2,883,394</b>	<b>\$ 3,052,296</b>	<b>\$ 3,052,296</b>	<b>\$ 2,965,062</b>	<b>\$ 3,052,430</b>	<b>\$ 3,052,430</b>

### Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Engineering	(75,483)	(70,000)	(70,000)	(75,000)	(75,000)	(75,000)
ID Billing To Landfill	(18,902)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
ID Billing To Stormwater	(219,114)	(290,000)	(290,000)	(285,000)	(285,000)	(285,000)
<b>TOTAL</b>	<b>\$ (313,500)</b>	<b>\$ (380,000)</b>	<b>\$ (380,000)</b>	<b>\$ (380,000)</b>	<b>\$ (380,000)</b>	<b>\$ (380,000)</b>

### Transfer Out

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To Capital	783,439	50,000	68,931	760,000	760,000	760,000
<b>TOTAL</b>	<b>\$ 783,439</b>	<b>\$ 50,000</b>	<b>\$ 68,931</b>	<b>\$ 760,000</b>	<b>\$ 760,000</b>	<b>\$ 760,000</b>

# Sewer Utility

Function: Public Works & Transportation

## Position Summary

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ENGINEER	18	2.00	172,841	2.00	158,953	2.00	158,953	2.00	158,953
ENGR FIELD AIDE	15	1.00	61,681	1.00	62,914	1.00	62,914	1.00	62,914
ENGR OPER CLK	15	1.00	61,131	1.00	56,173	1.00	56,173	1.00	56,173
ENGR OPER LDWKR	15	1.00	69,601	1.00	70,991	1.00	70,991	1.00	70,991
IT SPEC	18	1.00	75,616	1.00	84,796	1.00	84,796	1.00	84,796
PROG ASST	20	1.00	56,131	1.00	58,993	1.00	58,993	1.00	58,993
PUB WKS GEN FORE	18	2.00	123,968	2.00	130,705	2.00	130,705	2.00	130,705
PUB WKS GEN SUPV	18	1.00	75,033	1.00	77,356	1.00	77,356	1.00	77,356
S/D MAINT TECH	15	10.00	607,829	10.00	610,381	10.00	610,381	10.00	610,381
SSMO	15	15.00	804,071	15.00	802,402	15.00	802,402	15.00	802,402
SURVEYOR	15	1.00	72,154	1.00	73,772	1.00	73,772	1.00	73,772
<b>TOTAL</b>		<b>36.00</b>	<b>\$ 2,180,056</b>	<b>36.00</b>	<b>\$ 2,187,434</b>	<b>36.00</b>	<b>\$ 2,187,434</b>	<b>36.00</b>	<b>\$ 2,187,434</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Stormwater Utility

---

## *Agency Overview*

### Agency Mission

The mission of the Stormwater Utility is to provide stormwater management services to the City of Madison with an equitable rate structure.

### Agency Overview

The Stormwater Utility is responsible for reducing flooding, improving the water quality of the lakes and waterways, and complying with the Wisconsin Pollutant Discharge Elimination System (WPDES) discharge permit. The goals of the agency include reducing the total suspended solids (TSS) and total phosphorous (TP) within the City's stormwater runoff by working with neighboring municipalities, regulatory agencies, and public watershed organizations.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- Anticipates a 3% rate increase based on projected debt service costs.
- Reflects increased personnel costs based on allocating staff time to capital projects (\$353,000).
- Reflects increased consulting services costs for U.S. Geological Survey (USGS) studies (\$110,000).

# Stormwater Utility

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Stormwater Engineering & Admin	(13,413,242)	(10,767,358)	(9,810,121)	(10,877,274)	(10,966,759)	(10,966,759)
Stormwater Operations	(5,414,517)	(5,951,142)	(6,172,163)	(5,731,226)	(5,731,226)	(5,731,226)
<b>Total Revenue</b>	<b>\$ (18,827,760)</b>	<b>\$ (16,718,500)</b>	<b>\$ (15,982,284)</b>	<b>\$ (16,608,500)</b>	<b>\$ (16,697,985)</b>	<b>\$ (16,697,985)</b>
<b>Expense</b>						
Stormwater Engineering & Admin	13,413,242	10,576,296	10,120,198	10,877,274	10,960,636	10,960,636
Stormwater Operations	5,414,517	6,142,204	5,862,086	5,731,226	5,737,349	5,737,349
<b>Total Expense</b>	<b>\$ 18,827,760</b>	<b>\$ 16,718,500</b>	<b>\$ 15,982,284</b>	<b>\$ 16,608,500</b>	<b>\$ 16,697,985</b>	<b>\$ 16,697,985</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: Stormwater Utility

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(48,342)	(41,860)	(38,969)	(30,640)	(30,640)	(30,640)
Charges for Services	(15,146,298)	(16,223,710)	(15,664,019)	(16,119,220)	(16,119,220)	(16,119,220)
Licenses & Permits	(6,690)	(2,500)	(1,800)	(5,000)	(5,000)	(5,000)
Fine Forfeiture Assessments	(146,948)	(298,000)	(137,368)	(198,000)	(198,000)	(198,000)
Investments & Contributions	(3,787,107)	(107,000)	(107,000)	(175,000)	(175,000)	(175,000)
Misc Revenue	(1,403)	(30,430)	(1)	(10,640)	(10,640)	(10,640)
Other Finance Source	309,977	(15,000)	(33,128)	(70,000)	(159,485)	(159,485)
Transfer In	(948)	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ (18,827,760)</b>	<b>\$ (16,718,500)</b>	<b>\$ (15,982,284)</b>	<b>\$ (16,608,500)</b>	<b>\$ (16,697,985)</b>	<b>\$ (16,697,985)</b>
<b>Expense</b>						
Salaries	3,972,824	4,372,651	4,171,820	4,725,854	4,725,854	4,725,854
Benefits	1,254,091	1,338,732	1,287,132	1,573,697	1,576,955	1,576,955
Supplies	308,298	467,140	426,529	448,040	448,040	448,040
Purchased Services	1,134,060	1,273,258	1,259,310	1,396,317	1,396,317	1,396,317
Debt & Other Financing	10,739,594	7,922,574	7,493,347	7,250,971	7,301,760	7,301,760
Inter Departmental Charges	1,397,963	1,644,645	1,644,645	1,435,121	1,470,559	1,470,559
Inter Departmental Billing	(326,449)	(300,500)	(300,500)	(331,500)	(331,500)	(331,500)
Transfer Out	347,380	-	-	110,000	110,000	110,000
<b>Total Expense</b>	<b>\$ 18,827,760</b>	<b>\$ 16,718,500</b>	<b>\$ 15,982,284</b>	<b>\$ 16,608,500</b>	<b>\$ 16,697,985</b>	<b>\$ 16,697,985</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Stormwater Utility

Function: Public Works & Transportation

## Service Overview

### Service: Stormwater Engineering & Administration

#### Service Description

This service is responsible for the design and inspection of stormwater infrastructure construction, and the general administration of stormwater utility permits and records. The goal of this program is to centrally monitor the overall operations of the Stormwater Utility.

#### 2018 Planned Activities

- Implement expanded alternatives of vegetative design for Stormwater management areas throughout the City.
- Design and construct solutions to localized drainage issues.
- Expand partnerships with neighboring municipalities, regulatory agencies, and public watershed organizations.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(13,413,242)	(10,767,358)	(9,810,121)	(10,877,274)	(10,966,759)	(10,966,759)
Expense	13,413,242	10,576,296	10,120,198	10,877,274	10,960,636	10,960,636
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ (191,062)</b>	<b>\$ 310,077</b>	<b>\$ -</b>	<b>\$ (6,123)</b>	<b>\$ (6,123)</b>

### Service: Stormwater Operations

#### Service Description

This service is responsible for the operation and maintenance of Stormwater Utility system infrastructure of storm sewer mains, basins, and greenways. The goal of the service is to maintain, repair, rehabilitate, and construct the stormwater system infrastructure in accordance with design and improvements.

#### 2018 Planned Activities

- Implement scheduled mowing for stormwater management areas to eliminate woody growth and to control noxious weeds and invasive species.
- Construct drainage improvements to address local drainage issues throughout the City.
- Implement a GIS Computerized Maintenance Management System (CMMS) transitioning the field work order system to a paperless model.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(5,414,517)	(5,951,142)	(6,172,163)	(5,731,226)	(5,731,226)	(5,731,226)
Expense	5,414,517	6,142,204	5,862,086	5,731,226	5,737,349	5,737,349
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ 191,062</b>	<b>\$ (310,078)</b>	<b>\$ -</b>	<b>\$ 6,123</b>	<b>\$ 6,123</b>



# Stormwater Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Stormwater Utility

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	(48,342)	(41,860)	(38,969)	(30,640)	(30,640)	(30,640)
<b>TOTAL</b>	<b>\$ (48,342)</b>	<b>\$ (41,860)</b>	<b>\$ (38,969)</b>	<b>\$ (30,640)</b>	<b>\$ (30,640)</b>	<b>\$ (30,640)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Engineering Services	(6,195)	(5,000)	(2,388)	(1,000)	(1,000)	(1,000)
Sale Of Recyclables	(4,351)	(5,000)	(3,218)	(4,500)	(4,500)	(4,500)
Reimbursement Of Expense	(222,554)	(275,000)	(222,554)	(225,000)	(225,000)	(225,000)
Utility Fee	(1,145,443)	(1,204,640)	(1,165,840)	(1,200,820)	(1,200,820)	(1,200,820)
Erosion Control Fee	(105,265)	(120,000)	(119,490)	(120,000)	(120,000)	(120,000)
Stormwater Mgmt Fee	(71,216)	(75,000)	(79,744)	(75,000)	(75,000)	(75,000)
Stormwater Only	(3,218,362)	(3,426,080)	(3,315,730)	(3,415,200)	(3,415,200)	(3,415,200)
Residential	(4,728,394)	(5,168,210)	(5,001,749)	(5,151,800)	(5,151,800)	(5,151,800)
Commercial	(3,775,305)	(4,103,030)	(3,970,876)	(4,090,000)	(4,090,000)	(4,090,000)
Industrial	(154,455)	(165,630)	(160,295)	(165,100)	(165,100)	(165,100)
Public Authorities	(1,714,756)	(1,676,120)	(1,622,134)	(1,670,800)	(1,670,800)	(1,670,800)
<b>TOTAL</b>	<b>\$ (15,146,298)</b>	<b>\$ (16,223,710)</b>	<b>\$ (15,664,019)</b>	<b>\$ (16,119,220)</b>	<b>\$ (16,119,220)</b>	<b>\$ (16,119,220)</b>

### Licenses & Permits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Street Opening Permits	(6,690)	(2,500)	(1,800)	(5,000)	(5,000)	(5,000)
<b>TOTAL</b>	<b>\$ (6,690)</b>	<b>\$ (2,500)</b>	<b>\$ (1,800)</b>	<b>\$ (5,000)</b>	<b>\$ (5,000)</b>	<b>\$ (5,000)</b>

### Fine Forefeiture & Assessments

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Spec Assessments Capital	(108,915)	(250,000)	(100,000)	(150,000)	(150,000)	(150,000)
Late Fees	(38,034)	(48,000)	(37,368)	(48,000)	(48,000)	(48,000)
<b>TOTAL</b>	<b>\$ (146,948)</b>	<b>\$ (298,000)</b>	<b>\$ (137,368)</b>	<b>\$ (198,000)</b>	<b>\$ (198,000)</b>	<b>\$ (198,000)</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(179,454)	(107,000)	(107,000)	(175,000)	(175,000)	(175,000)
Contributions & Donations	(3,607,653)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (3,787,107)</b>	<b>\$ (107,000)</b>	<b>\$ (107,000)</b>	<b>\$ (175,000)</b>	<b>\$ (175,000)</b>	<b>\$ (175,000)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(1,403)	(30,430)	(1)	(10,640)	(10,640)	(10,640)
<b>TOTAL</b>	<b>\$ (1,403)</b>	<b>\$ (30,430)</b>	<b>\$ (1)</b>	<b>\$ (10,640)</b>	<b>\$ (10,640)</b>	<b>\$ (10,640)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	(47,760)	-	(3,478)	(40,000)	(40,000)	(40,000)
Trade In Allowance	(14,000)	(15,000)	(29,650)	(30,000)	(30,000)	(30,000)
(Gain) Loss On Sale Of Asset	371,737	-	-	-	-	-
Fund Balance Applied	-	-	-	-	(89,485)	(89,485)
<b>TOTAL</b>	<b>\$ 309,977</b>	<b>\$ (15,000)</b>	<b>\$ (33,128)</b>	<b>\$ (70,000)</b>	<b>\$ (159,485)</b>	<b>\$ (159,485)</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Insurance	(948)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (948)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Stormwater Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Stormwater Utility

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	3,492,289	4,138,453	3,625,408	4,186,656	4,186,656	4,186,656
Salary Savings	-	(46,310)	-	(46,310)	(46,310)	(46,310)
Salary Reimbursed	-	(305,000)	-	-	-	-
Premium Pay	8,570	41,474	41,474	41,474	41,474	41,474
Workers Compensation Wages	3,551	-	12,376	-	-	-
Compensated Absence	118,986	190,000	209,791	190,000	190,000	190,000
Hourly Wages	101,816	128,622	89,990	128,622	128,622	128,622
Overtime Wages Permanent	239,537	224,412	191,485	224,412	224,412	224,412
Overtime Wages Hourly	7,926	1,000	549	1,000	1,000	1,000
Election Officials Wages	148	-	746	-	-	-
<b>TOTAL</b>	<b>\$ 3,972,824</b>	<b>\$ 4,372,651</b>	<b>\$ 4,171,820</b>	<b>\$ 4,725,854</b>	<b>\$ 4,725,854</b>	<b>\$ 4,725,854</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	27,641	25,000	38,460	25,000	25,000	25,000
Benefit Savings	-	(100,000)	-	-	-	-
Health Insurance Benefit	680,600	788,668	694,131	791,198	800,171	800,171
Wage Insurance Benefit	13,330	13,716	12,777	13,714	13,714	13,714
Health Insurance Retiree	-	4,887	-	4,887	4,887	4,887
WRS	252,678	281,434	240,226	284,698	280,519	280,519
FICA Medicare Benefits	291,220	312,115	268,892	316,316	314,780	314,780
Licenses & Certifications	523	200	150	200	200	200
Post Employment Health Plans	11,259	12,212	12,496	12,684	12,684	12,684
Other Post Emplmnt Benefit	22,173	500	20,000	25,000	25,000	25,000
Pension Expense	(45,334)	-	-	100,000	100,000	100,000
<b>TOTAL</b>	<b>\$ 1,254,091</b>	<b>\$ 1,338,732</b>	<b>\$ 1,287,132</b>	<b>\$ 1,573,697</b>	<b>\$ 1,576,955</b>	<b>\$ 1,576,955</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	4,148	5,918	3,880	5,918	5,918	5,918
Copy Printing Supplies	11,656	10,758	9,621	13,458	13,458	13,458
Furniture	272	5,209	4,950	2,709	2,709	2,709
Hardware Supplies	5,127	2,209	7,079	2,709	2,709	2,709
Software Lic & Supplies	3,199	500	3,684	8,000	8,000	8,000
Postage	34,865	19,922	20,946	36,822	36,822	36,822
Books & Subscriptions	1,470	870	870	1,870	1,870	1,870
Work Supplies	161,067	187,558	163,845	187,558	187,558	187,558
Janitorial Supplies	1,128	208	1,727	208	208	208
Medical Supplies	84	175	84	175	175	175
Safety Supplies	8,484	6,321	3,315	9,821	9,821	9,821
Uniform Clothing Supplies	4,154	5,914	2,174	5,914	5,914	5,914
Food And Beverage	51	-	527	-	-	-
Building Supplies	178	1,378	14,548	2,378	2,378	2,378
Landscaping Supplies	5,370	46,200	3,009	10,000	10,000	10,000
Trees Shrubs Plants	1,221	1,500	348	2,000	2,000	2,000
Fertilizers And Chemicals	4,712	-	-	5,000	5,000	5,000
Machinery And Equipment	13,168	122,500	143,985	103,500	103,500	103,500
Equipment Supplies	47,942	50,000	41,935	50,000	50,000	50,000
<b>TOTAL</b>	<b>\$ 308,298</b>	<b>\$ 467,140</b>	<b>\$ 426,529</b>	<b>\$ 448,040</b>	<b>\$ 448,040</b>	<b>\$ 448,040</b>

# Stormwater Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Stormwater Utility

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	3,219	18,825	18,825	18,495	18,495	18,495
Electricity	15,820	35,667	35,667	36,507	36,507	36,507
Water	1,000	7,373	694	7,963	7,963	7,963
Sewer	338	370	518	460	460	460
Stormwater	107,738	117,160	115,249	124,290	124,290	124,290
Telephone	2,486	3,140	4,281	3,500	3,500	3,500
Cellular Telephone	3,586	3,352	3,461	5,460	5,460	5,460
Building Improv Repair Maint	5,543	6,493	9,734	6,493	6,493	6,493
Waste Disposal	2,202	-	-	-	-	-
Pest Control	321	204	402	204	204	204
Facility Rental	300	300	300	300	300	300
Custodial Bldg Use Charges	18,661	18,893	18,893	18,893	18,893	18,893
Landfill	62,536	56,594	102,947	56,594	56,594	56,594
Grounds Improv Repair Maint	2,825	53,500	5,390	15,000	15,000	15,000
Landscaping	40,905	55,000	34,207	55,000	55,000	55,000
Equipment Mntc	33,887	42,296	44,883	42,296	42,296	42,296
System & Software Mntc	33,157	34,960	33,702	34,860	34,860	34,860
Vehicle Repair & Mntc	66,512	60,000	54,021	70,000	70,000	70,000
Rental Of Equipment	611	1,000	247	1,000	1,000	1,000
Street Mntc	-	1,000	-	1,000	1,000	1,000
Plant In Service Mntc	71,946	2,500	-	25,000	25,000	25,000
Recruitment	130	656	-	656	656	656
Mileage	4,508	4,500	3,193	4,500	4,500	4,500
Conferences & Training	6,633	13,042	11,786	13,042	13,042	13,042
Memberships	18,668	29,805	25,116	24,176	24,176	24,176
Uniform Laundry	3,786	3,947	3,380	3,947	3,947	3,947
Medical Services	599	750	428	750	750	750
Appraisal Services	450	-	-	-	-	-
Audit Services	2,800	4,500	3,298	4,600	4,600	4,600
Delivery Freight Charges	265	550	417	550	550	550
Storage Services	413	480	457	480	480	480
Mortgage & Title Services	600	-	-	-	-	-
Consulting Services	142,860	25,000	93,759	138,000	138,000	138,000
Advertising Services	835	2,581	902	2,581	2,581	2,581
Printing Services	-	-	319	-	-	-
Engineering Services	3,743	5,000	-	5,000	5,000	5,000
Inspection Services	-	200	-	-	-	-
Surveying Services	3,400	-	3,100	-	-	-
Locating Marking Services	5,680	5,700	5,680	5,800	5,800	5,800
Lab Services	3,555	2,000	320	3,500	3,500	3,500
Parking Towing Services	534	550	99	550	550	550
Security Services	442	450	-	450	450	450
Other Services & Expenses	242,240	574,337	513,449	551,337	551,337	551,337
Grants	4,940	-	-	-	-	-
Taxes & Special Assessments	187,779	50,000	86,794	82,500	82,500	82,500
Permits & Licenses	25,607	30,583	23,393	30,583	30,583	30,583
<b>TOTAL</b>	<b>\$ 1,134,060</b>	<b>\$ 1,273,258</b>	<b>\$ 1,259,310</b>	<b>\$ 1,396,317</b>	<b>\$ 1,396,317</b>	<b>\$ 1,396,317</b>

# Stormwater Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Stormwater Utility

### Debt & Other Financing

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Principal	-	5,028,158	5,020,380	5,411,200	5,379,583	5,379,583
Interest	1,059,799	998,268	1,003,900	981,500	1,063,906	1,063,906
Depreciation	3,456,474	-	-	-	-	-
Fund Balance Generated	6,223,322	-	1,469,067	-	-	-
Contingent Reserve	-	1,896,148	-	858,271	858,271	858,271
<b>TOTAL</b>	<b>\$ 10,739,594</b>	<b>\$ 7,922,574</b>	<b>\$ 7,493,347</b>	<b>\$ 7,250,971</b>	<b>\$ 7,301,760</b>	<b>\$ 7,301,760</b>

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Information Tec	18,180	18,180	18,180	18,900	18,900	18,900
ID Charge From Public Health	19,838	23,500	23,500	8,450	8,450	8,450
ID Charge From Engineering	43,397	46,933	46,933	44,563	44,563	44,563
ID Charge From Fleet Services	727,328	875,641	875,641	706,395	706,395	706,395
ID Charge From Landfill	23,485	28,500	28,500	28,500	28,500	28,500
ID Charge From Traffic Eng	7,615	8,393	8,393	7,265	7,265	7,265
ID Charge From Community Dev	39,000	45,000	45,000	45,000	45,000	45,000
ID Charge From Insurance	14,538	10,478	10,478	10,478	22,712	22,712
ID Charge From Workers Comp	-	-	-	-	23,204	23,204
ID Charge From Sewer	219,114	290,000	290,000	285,000	285,000	285,000
ID Charge From Water	285,467	298,020	298,020	280,570	280,570	280,570
<b>TOTAL</b>	<b>\$ 1,397,963</b>	<b>\$ 1,644,645</b>	<b>\$ 1,644,645</b>	<b>\$ 1,435,121</b>	<b>\$ 1,470,559</b>	<b>\$ 1,470,559</b>

### Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Engineering	(78,118)	(72,000)	(72,000)	(80,000)	(80,000)	(80,000)
ID Billing To Landfill	(11,445)	(8,500)	(8,500)	(11,500)	(11,500)	(11,500)
ID Billing To Sewer	(236,886)	(220,000)	(220,000)	(240,000)	(240,000)	(240,000)
<b>TOTAL</b>	<b>\$ (326,449)</b>	<b>\$ (300,500)</b>	<b>\$ (300,500)</b>	<b>\$ (331,500)</b>	<b>\$ (331,500)</b>	<b>\$ (331,500)</b>

### Transfer Out

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To Debt Service	1,960	-	-	-	-	-
Transfer Out To Capital	345,419	-	-	110,000	110,000	110,000
<b>TOTAL</b>	<b>\$ 347,380</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,000</b>	<b>\$ 110,000</b>	<b>\$ 110,000</b>

# Stormwater Utility

Function: Public Works & Transportation

## Position Summary

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CONSTRUCT INSP	15	1.00	70,832	1.00	72,746	1.00	72,746	1.00	72,746
ENGINEER	18	4.00	292,288	4.00	294,490	4.00	294,490	4.00	294,490
ENGR OPER LDWKR	15	2.00	115,876	2.00	127,854	2.00	127,854	2.00	127,854
ENGR PROG SPEC	16	1.00	80,381	1.00	81,977	1.00	81,977	1.00	81,977
PW DEV MGR	18	1.00	84,719	1.00	87,213	1.00	87,213	1.00	87,213
SSMO	15	3.00	175,119	3.00	160,902	3.00	160,902	3.00	160,902
<b>TOTAL</b>		<b>12.00</b>	<b>\$ 819,215</b>	<b>12.00</b>	<b>\$ 825,182</b>	<b>12.00</b>	<b>\$ 825,182</b>	<b>12.00</b>	<b>\$ 825,182</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Streets Division

---

## *Agency Overview*

### Agency Mission

The mission of the Streets Division is to provide a clean, safe, welcoming atmosphere for City of Madison residents, businesses, and guests by providing high quality, cost-effective, and essential public work services.

### Agency Overview

The Agency is responsible for the City's recycling program, roadside clean up, snow and ice control, solid waste management, and street maintenance. The Agency's goal is to effectively provide these services for the City of Madison with an emphasis on customer service and reduced environmental impact.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- Three additional Street Machine Operator positions in accordance with the Streets Emerald Ash Borer program; these positions are split funded by the capital budget and the General Fund (\$157,000).
- Decreased Fleet charges based on the anticipated 2018 rate (\$635,000).
- Utilizing a portion of the Urban Forestry Special Charge for stump grubbing activities. The total cost for this service in 2018 is \$766,362, a \$118,000 decrease from 2017. This decrease will be factored into the 2018 fee.
- Increased budgeted salary savings based on prior year vacancy trends (\$200,000).

# Streets Division

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Recycling	(1,094,608)	(1,101,000)	(1,151,326)	(1,101,000)	(1,101,000)	(1,101,000)
Roadside Cleanup	(15,680)	(889,757)	(628,647)	(889,757)	(771,362)	(771,362)
Snow & Ice Control	-	(50,000)	(2,153)	-	-	-
Solid Waste Management	(447,621)	(275,000)	(247,103)	(325,000)	(325,000)	(325,000)
Street Repair & Maintenance	(673)	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ (1,558,582)</b>	<b>\$ (2,315,757)</b>	<b>\$ (2,029,229)</b>	<b>\$ (2,315,757)</b>	<b>\$ (2,197,362)</b>	<b>\$ (2,197,362)</b>
<b>Expense</b>						
Recycling	6,550,591	8,601,082	8,434,328	8,681,947	8,679,436	8,679,436
Roadside Cleanup	1,082,615	1,415,343	1,161,783	1,211,721	1,212,135	1,212,135
Snow & Ice Control	4,675,218	6,189,571	6,078,797	6,084,608	6,079,743	6,079,743
Solid Waste Management	14,163,457	9,187,515	9,876,064	9,249,940	9,613,712	9,613,712
Street Repair & Maintenance	1,486,708	2,068,977	1,908,537	1,912,849	1,900,418	1,900,418
Street Sweeping	268,382	90,923	228,313	95,342	97,613	97,613
<b>Total Expense</b>	<b>\$ 28,226,971</b>	<b>\$ 27,553,411</b>	<b>\$ 27,687,823</b>	<b>\$ 27,236,407</b>	<b>\$ 27,583,057</b>	<b>\$ 27,583,057</b>
<b>Net General Fund</b>	<b>\$ 26,668,389</b>	<b>\$ 25,237,654</b>	<b>\$ 25,658,593</b>	<b>\$ 24,920,650</b>	<b>\$ 25,385,695</b>	<b>\$ 25,385,695</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(10,683)	(105,000)	(5,440)	(5,000)	(5,000)	(5,000)
Charges for Services	(1,508,192)	(1,301,000)	(1,381,446)	(1,401,000)	(1,401,000)	(1,401,000)
Misc Revenue	(39,707)	-	(18,584)	(25,000)	(25,000)	(25,000)
Other Finance Source	-	(25,000)	-	-	-	-
Transfer In	-	(884,757)	(623,760)	(884,757)	(766,362)	(766,362)
<b>Total Revenue</b>	<b>\$ (1,558,582)</b>	<b>\$ (2,315,757)</b>	<b>\$ (2,029,229)</b>	<b>\$ (2,315,757)</b>	<b>\$ (2,197,362)</b>	<b>\$ (2,197,362)</b>
<b>Expense</b>						
Salaries	9,131,778	9,735,421	9,484,711	10,077,731	9,876,531	9,876,531
Benefits	3,381,601	3,445,004	3,639,039	3,420,997	3,429,392	3,429,392
Supplies	1,357,007	1,594,460	1,295,065	1,554,275	1,554,275	1,554,275
Purchased Services	4,785,619	4,830,108	4,730,180	4,863,000	4,863,000	4,863,000
Inter Departmental Charges	9,570,965	8,538,827	8,538,827	7,910,813	7,874,859	7,874,859
Inter Departmental Billing	-	(590,409)	-	(590,409)	(15,000)	(15,000)
<b>Total Expense</b>	<b>\$ 28,226,971</b>	<b>\$ 27,553,411</b>	<b>\$ 27,687,823</b>	<b>\$ 27,236,407</b>	<b>\$ 27,583,057</b>	<b>\$ 27,583,057</b>
<b>Net General Fund</b>	<b>\$ 26,668,389</b>	<b>\$ 25,237,654</b>	<b>\$ 25,658,593</b>	<b>\$ 24,920,650</b>	<b>\$ 25,385,695</b>	<b>\$ 25,385,695</b>

# Streets Division

Function: Public Works & Transportation

## Service Overview

### Service: Recycling

#### Service Description

This service is responsible for the City's recycling program. Specific functions of the service include: bi-weekly curbside collection of recyclables; curbside yard waste and leaf collection; operation of three City yard waste drop-off sites; and curbside brush collection. The goal of this service is to collect recyclables and yard waste on a timely basis for City residents and promote processes that work towards achieving zero waste.

#### 2018 Planned Activities

- Investigate strategies to expand outreach for the recycling program.
- Continue scheduled leaf and brush collection, and drop-off site availability.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(1,094,608)	(1,101,000)	(1,151,326)	(1,101,000)	(1,101,000)	(1,101,000)
Expense	6,550,591	8,601,082	8,434,328	8,681,947	8,679,436	8,679,436
<b>Net Service Budget</b>	<b>\$ 5,455,983</b>	<b>\$ 7,500,082</b>	<b>\$ 7,283,002</b>	<b>\$ 7,580,947</b>	<b>\$ 7,578,436</b>	<b>\$ 7,578,436</b>

### Service: Roadside Cleanup

#### Service Description

This service is responsible for the removal of noxious weeds and stumps, and the eradication of graffiti. The goal of this service is to improve the aesthetics and community safety in the City.

#### 2018 Planned Activities

- Three additional Street Machine Operator positions for Emerald Ash Borer response will provide an additional stump removal crew to be deployed to assist with the anticipated increase in tree removal.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(15,680)	(889,757)	(628,647)	(889,757)	(771,362)	(771,362)
Expense	1,082,615	1,415,343	1,161,783	1,211,721	1,212,135	1,212,135
<b>Net Service Budget</b>	<b>\$ 1,066,935</b>	<b>\$ 525,586</b>	<b>\$ 533,136</b>	<b>\$ 321,964</b>	<b>\$ 440,773</b>	<b>\$ 440,773</b>

### Service: Snow & Ice Control

#### Service Description

This service is responsible for the removal of snow and ice from all Madison streets and bicycle paths. The goal of the service is to maintain the desired response times for salting, sanding, and snow plowing through the Streets Division's use of 90 pieces of equipment and private contractors. The goal of this service is to provide community safety on the City's roadways and paths.

#### 2018 Planned Activities

- The 2018 budget includes funding for 5.5 general plow snow events, consistent with the 30-year average.
- Emphasize sensible salting practices pertaining to appropriate road salt application amounts.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	(50,000)	(2,153)	-	-	-
Expense	4,675,218	6,189,571	6,078,797	6,084,608	6,079,743	6,079,743
<b>Net Service Budget</b>	<b>\$ 4,675,218</b>	<b>\$ 6,139,571</b>	<b>\$ 6,076,645</b>	<b>\$ 6,084,608</b>	<b>\$ 6,079,743</b>	<b>\$ 6,079,743</b>



# Streets Division

Function: Public Works & Transportation

## Service Overview

### Service: Solid Waste Management

#### Service Description

This service is responsible for the collection and disposal of solid waste materials. The goal of this service is to collect all City refuse in accordance with the scheduled pick-up days throughout the City.

#### 2018 Planned Activities

- Maintain the existing level of service.
- Continue large item collection for the mattress and electronic recycling program.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(447,621)	(275,000)	(247,103)	(325,000)	(325,000)	(325,000)
Expense	14,163,457	9,187,515	9,876,064	9,249,940	9,613,712	9,613,712
<b>Net Service Budget</b>	<b>\$ 13,715,837</b>	<b>\$ 8,912,515</b>	<b>\$ 9,628,961</b>	<b>\$ 8,924,940</b>	<b>\$ 9,288,712</b>	<b>\$ 9,288,712</b>

### Service: Street Repair & Maintenance

#### Service Description

This service is responsible for routine street maintenance such as filling of potholes, replacing damaged pavement, and sealing cracks. The goal of this service is to provide safe roadways for commuters in the City and to extend the useful lives of the roadways.

#### 2018 Planned Activities

- Maintain the existing level of service.
- Provide stone for the City's unimproved streets with no curb or gutter to prevent erosion.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(673)	-	-	-	-	-
Expense	1,486,708	2,068,977	1,908,537	1,912,849	1,900,418	1,900,418
<b>Net Service Budget</b>	<b>\$ 1,486,035</b>	<b>\$ 2,068,977</b>	<b>\$ 1,908,537</b>	<b>\$ 1,912,849</b>	<b>\$ 1,900,418</b>	<b>\$ 1,900,418</b>

### Service: Street Sweeping

#### Service Description

This service is responsible for removing leaves, refuse, and other debris from the City's streets by using the Streets Division's nine street sweepers. The goal of this service is to maintain a healthy environment for City stakeholders by minimizing the amount of pollutants entering the lakes and waterways. The Stormwater Utility funds the majority of the equipment and personnel costs associated with this service.

#### 2018 Planned Activities

- Provide street sweeping service from March to mid-November.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	268,382	90,923	228,313	95,342	97,613	97,613
<b>Net Service Budget</b>	<b>\$ 268,382</b>	<b>\$ 90,923</b>	<b>\$ 228,313</b>	<b>\$ 95,342</b>	<b>\$ 97,613</b>	<b>\$ 97,613</b>

# Streets Division

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: General

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Local Revenues Operating	(683)	(100,000)	(440)	-	-	-
Other Unit of Gov Rev Op	(10,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
<b>TOTAL</b>	<b>\$ (10,683)</b>	<b>\$ (105,000)</b>	<b>\$ (5,440)</b>	<b>\$ (5,000)</b>	<b>\$ (5,000)</b>	<b>\$ (5,000)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Misc Charges for Service	-	-	(2,153)	-	-	-
Appliance Collection	(266,092)	(220,000)	(220,354)	(220,000)	(220,000)	(220,000)
Refuse Collection	(359,659)	(170,000)	(244,439)	(270,000)	(270,000)	(270,000)
Sale Of Recyclables	(866,761)	(906,000)	(906,000)	(906,000)	(906,000)	(906,000)
Graffiti Removal	(15,680)	(5,000)	(8,500)	(5,000)	(5,000)	(5,000)
<b>TOTAL</b>	<b>\$ (1,508,192)</b>	<b>\$ (1,301,000)</b>	<b>\$ (1,381,446)</b>	<b>\$ (1,401,000)</b>	<b>\$ (1,401,000)</b>	<b>\$ (1,401,000)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(39,707)	-	(18,584)	(25,000)	(25,000)	(25,000)
<b>TOTAL</b>	<b>\$ (39,707)</b>	<b>\$ -</b>	<b>\$ (18,584)</b>	<b>\$ (25,000)</b>	<b>\$ (25,000)</b>	<b>\$ (25,000)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	-	(25,000)	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (25,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Capital	-	(884,757)	(620,147)	(884,757)	-	-
Transfer In From Insurance	-	-	(3,613)	-	(766,362)	(766,362)
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (884,757)</b>	<b>\$ (623,760)</b>	<b>\$ (884,757)</b>	<b>\$ (766,362)</b>	<b>\$ (766,362)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	8,129,879	8,997,505	8,392,215	9,144,755	9,144,755	9,144,755
Salary Savings	-	(298,800)	-	(298,800)	(500,000)	(500,000)
Salary Reimbursed	-	(195,060)	-	-	-	-
Premium Pay	21,873	130,526	16,384	130,526	130,526	130,526
Workers Compensation Wages	19,311	-	56,184	-	-	-
Compensated Absence	156,585	-	150,616	-	-	-
Hourly Wages	248,047	352,219	281,015	352,219	352,219	352,219
Overtime Wages Permanent	545,003	749,031	586,340	749,031	749,031	749,031
Overtime Wages Hourly	10,264	-	684	-	-	-
Election Officials Wages	815	-	1,274	-	-	-
<b>TOTAL</b>	<b>\$ 9,131,778</b>	<b>\$ 9,735,421</b>	<b>\$ 9,484,711</b>	<b>\$ 10,077,731</b>	<b>\$ 9,876,531</b>	<b>\$ 9,876,531</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	99,912	-	207,380	-	-	-
Benefit Savings	-	(50,259)	-	(50,259)	(50,259)	(50,259)
Health Insurance Benefit	1,814,144	1,955,130	1,900,237	1,918,624	1,939,686	1,939,686
Wage Insurance Benefit	28,473	29,628	31,291	30,808	30,808	30,808
WRS	583,679	632,542	622,833	634,419	625,358	625,358
FICA Medicare Benefits	679,744	700,222	695,708	703,871	700,265	700,265
Licenses & Certifications	1,408	-	768	-	-	-
Post Employment Health Plans	174,243	177,741	180,822	183,534	183,534	183,534
<b>TOTAL</b>	<b>\$ 3,381,601</b>	<b>\$ 3,445,004</b>	<b>\$ 3,639,039</b>	<b>\$ 3,420,997</b>	<b>\$ 3,429,392</b>	<b>\$ 3,429,392</b>

# Streets Division

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: General

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	10,781	-	34,806	-	-	-
Office Supplies	5,699	7,582	4,896	7,500	7,500	7,500
Copy Printing Supplies	10,386	13,542	10,135	10,000	10,000	10,000
Furniture	619	1,791	251	2,500	2,500	2,500
Hardware Supplies	4,688	1,791	11,172	2,500	2,500	2,500
Postage	4,494	8,178	2,196	7,500	7,500	7,500
Books & Subscriptions	-	630	-	-	-	-
Work Supplies	377,991	324,621	275,800	325,000	325,000	325,000
Asphalt Repair Materials	10,138	-	18,346	-	-	-
Janitorial Supplies	18,332	4,792	12,677	5,000	5,000	5,000
Medical Supplies	1,000	1,825	557	2,275	2,275	2,275
Safety Supplies	17,044	9,000	12,247	10,000	10,000	10,000
Snow Removal Supplies	779,340	1,076,000	800,000	1,042,000	1,042,000	1,042,000
Uniform Clothing Supplies	25,610	28,086	25,059	25,000	25,000	25,000
Building	518	-	-	-	-	-
Building Supplies	4,750	6,622	12,466	5,000	5,000	5,000
Machinery And Equipment	3,448	-	-	-	-	-
Equipment Supplies	82,170	110,000	74,459	110,000	110,000	110,000
<b>TOTAL</b>	<b>\$ 1,357,007</b>	<b>\$ 1,594,460</b>	<b>\$ 1,295,065</b>	<b>\$ 1,554,275</b>	<b>\$ 1,554,275</b>	<b>\$ 1,554,275</b>

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	35,267	72,675	69,406	75,000	75,000	75,000
Electricity	105,636	99,693	119,956	100,000	100,000	100,000
Water	62,475	65,747	47,747	50,000	50,000	50,000
Stormwater	7,859	10,970	7,163	10,000	10,000	10,000
Telephone	5,976	7,150	5,923	8,000	8,000	8,000
Cellular Telephone	6,295	6,006	6,687	6,000	6,000	6,000
Systems Comm Internet	1,950	5,000	3,150	5,000	5,000	5,000
Building Improv Repair Maint	39,268	31,507	39,619	30,000	30,000	30,000
Waste Disposal	196,469	198,000	200,658	175,000	175,000	175,000
Pest Control	1,807	1,796	2,275	2,500	2,500	2,500
Elevator Repair	1,661	-	-	-	-	-
Landfill	2,597,361	2,438,406	2,440,268	2,438,000	2,438,000	2,438,000
Process Fees Recyclables	794,312	846,300	867,032	882,000	882,000	882,000
Resource Recovery	328,140	386,000	343,376	411,000	411,000	411,000
Grounds Improv Repair Maint	95,747	100,000	105,441	100,000	100,000	100,000
Snow Removal	398,310	-	400,000	475,000	475,000	475,000
Equipment Mntc	27,069	20,704	21,520	20,000	20,000	20,000
Rental Of Equipment	2,055	467,000	-	-	-	-
Street Mntc	1,375	5,000	-	-	-	-
Recruitment	-	844	-	1,000	1,000	1,000
Mileage	79	1,500	-	-	-	-
Conferences & Training	1,676	4,458	1,428	5,000	5,000	5,000
Memberships	3	600	-	-	-	-
Uniform Laundry	10,874	6,653	7,652	7,500	7,500	7,500
Consulting Services	13,650	2,100	1,466	6,000	6,000	6,000
Advertising Services	22,804	23,919	18,349	25,000	25,000	25,000
Printing Services	-	-	1,277	-	-	-
Other Services & Expenses	20,160	18,663	13,051	20,000	20,000	20,000
Permits & Licenses	7,342	9,417	6,737	11,000	11,000	11,000
<b>TOTAL</b>	<b>\$ 4,785,619</b>	<b>\$ 4,830,108</b>	<b>\$ 4,730,180</b>	<b>\$ 4,863,000</b>	<b>\$ 4,863,000</b>	<b>\$ 4,863,000</b>

# Streets Division

Function: Public Works & Transportation

*Line Item Detail*

Agency Primary Fund: General

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Fire	290	-	-	-	-	-
ID Charge From Engineering	45,776	55,152	55,152	55,152	55,152	55,152
ID Charge From Fleet Services	8,962,184	7,904,184	7,904,184	7,268,877	7,268,877	7,268,877
ID Charge From Traffic Eng	34,520	29,534	29,534	36,827	36,827	36,827
ID Charge From Insurance	127,902	175,437	175,437	175,437	115,286	115,286
ID Charge From Workers Comp	400,293	374,520	374,520	374,520	398,717	398,717
<b>TOTAL</b>	<b>\$ 9,570,965</b>	<b>\$ 8,538,827</b>	<b>\$ 8,538,827</b>	<b>\$ 7,910,813</b>	<b>\$ 7,874,859</b>	<b>\$ 7,874,859</b>

### Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Streets	-	(575,409)	-	(575,409)	-	-
ID Billing To Water	-	(15,000)	-	(15,000)	(15,000)	(15,000)
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (590,409)</b>	<b>\$ -</b>	<b>\$ (590,409)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>

# Streets Division

# Function: Public Works & Transportation

## Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	17	1.00	51,550	1.00	52,580	1.00	52,580	1.00	52,580
ADMIN ASST	20	2.00	108,730	2.00	110,888	2.00	110,888	2.00	110,888
ASST STREETS SUPER	18	1.00	111,862	1.00	114,097	1.00	114,097	1.00	114,097
MAINT MECH	15	2.00	128,124	2.00	130,682	2.00	130,682	2.00	130,682
MAINT/REPR COORD	18	2.00	150,410	2.00	153,766	2.00	153,766	2.00	153,766
OPERATING ASST	15	1.00	66,904	1.00	68,240	1.00	68,240	1.00	68,240
OPERATING MAINT WKR	15	6.00	362,613	6.00	371,308	6.00	371,308	6.00	371,308
OPERATIONS CLERK	16	2.00	108,948	2.00	112,841	2.00	112,841	2.00	112,841
PROCESS PLANT SUPV	18	1.00	80,657	1.00	82,268	1.00	82,268	1.00	82,268
PUB WKS GEN FORE	18	8.00	607,780	8.00	620,680	8.00	620,680	8.00	620,680
PUB WKS GEN SUPV	18	2.00	177,344	2.00	180,886	2.00	180,886	2.00	180,886
SMO	15	147.00	7,834,924	150.00	8,204,587	150.00	8,204,587	150.00	8,204,587
SSMW	15	10.00	532,392	10.00	549,119	10.00	549,119	10.00	549,119
STREETS SUPT	21	1.00	120,267	1.00	120,443	1.00	120,443	1.00	120,443
STS GEN SUPV	18	2.00	160,594	2.00	163,802	2.00	163,802	2.00	163,802
STS OPER ANAL	18	1.00	81,546	1.00	83,175	1.00	83,175	1.00	83,175
STS/PW SIC	18	1.00	72,487	1.00	76,029	1.00	76,029	1.00	76,029
<b>TOTAL</b>		<b>190.00</b>	<b>\$ 10,757,132</b>	<b>193.00</b>	<b>\$ 11,195,390</b>	<b>193.00</b>	<b>\$ 11,195,390</b>	<b>193.00</b>	<b>\$ 11,195,390</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Traffic Engineering

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Bicycle & Pedestrian Services	(69,558)	(90,346)	(115,755)	(91,800)	(91,800)	(91,800)
Communications	(285,991)	(143,000)	(162,511)	(133,000)	(133,000)	(133,000)
Pavement Markings	(13,286)	(8,608)	-	-	-	-
Signals	(689,371)	(657,126)	(867,003)	(735,000)	(735,000)	(735,000)
Signing	(76,998)	(213,542)	(67,227)	(99,000)	(99,000)	(99,000)
Streetlighting	(161,397)	(399,200)	(150,992)	(245,000)	(245,000)	(245,000)
<b>Total Revenue</b>	<b>\$ (1,296,601)</b>	<b>\$ (1,511,822)</b>	<b>\$ (1,363,489)</b>	<b>\$ (1,303,800)</b>	<b>\$ (1,303,800)</b>	<b>\$ (1,303,800)</b>
<b>Expense</b>						
Bicycle & Pedestrian Services	374,794	406,447	418,283	181,251	186,613	186,613
Communications	620,237	950,439	871,542	663,678	626,760	626,760
Pavement Markings	754,343	631,593	674,908	774,383	900,075	925,075
Services	897,659	1,193,036	1,169,774	1,259,502	1,252,552	1,252,552
Signals	1,127,295	1,441,767	1,540,463	1,507,398	1,529,644	1,529,644
Signing	1,522,107	1,319,539	1,099,421	1,341,195	1,345,273	1,345,273
Streetlighting	1,810,142	1,534,567	1,867,532	1,632,687	1,639,093	1,639,093
<b>Total Expense</b>	<b>\$ 7,106,576</b>	<b>\$ 7,477,388</b>	<b>\$ 7,641,921</b>	<b>\$ 7,360,093</b>	<b>\$ 7,480,009</b>	<b>\$ 7,505,009</b>
<b>Net General Fund</b>	<b>\$ 5,809,975</b>	<b>\$ 5,965,566</b>	<b>\$ 6,278,432</b>	<b>\$ 6,056,293</b>	<b>\$ 6,176,209</b>	<b>\$ 6,201,209</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(719,676)	(789,126)	(719,845)	(550,000)	(550,000)	(550,000)
Charges for Services	(257,434)	(200,000)	(193,210)	(294,000)	(294,000)	(294,000)
Misc Revenue	(268,551)	(270,200)	(308,352)	(303,000)	(303,000)	(303,000)
Transfer In	(1,153)	(162,150)	(26,327)	(65,000)	(65,000)	(65,000)
<b>Total Revenue</b>	<b>\$ (1,246,813)</b>	<b>\$ (1,421,476)</b>	<b>\$ (1,247,734)</b>	<b>\$ (1,212,000)</b>	<b>\$ (1,212,000)</b>	<b>\$ (1,212,000)</b>
<b>Expense</b>						
Salaries	3,700,787	3,371,528	3,779,736	3,762,308	3,887,253	3,887,253
Benefits	1,258,440	1,480,065	1,528,839	1,499,911	1,503,152	1,503,152
Supplies	318,920	484,304	309,840	279,800	279,800	304,800
Purchased Services	1,822,807	1,872,808	1,805,414	1,805,300	1,805,300	1,805,300
Inter Departmental Charges	481,606	698,950	622,950	460,580	452,310	452,310
Inter Departmental Billing	(546,108)	(538,613)	(538,613)	(557,966)	(557,966)	(557,966)
Transfer Out	20,337	18,000	18,000	18,360	18,360	18,360
<b>Total Expense</b>	<b>\$ 7,056,789</b>	<b>\$ 7,387,042</b>	<b>\$ 7,526,166</b>	<b>\$ 7,268,293</b>	<b>\$ 7,388,209</b>	<b>\$ 7,413,209</b>
<b>Net General Fund</b>	<b>\$ 5,809,975</b>	<b>\$ 5,965,566</b>	<b>\$ 6,278,432</b>	<b>\$ 6,056,293</b>	<b>\$ 6,176,209</b>	<b>\$ 6,201,209</b>

Fund: Other Grants

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(29,450)	(72,000)	(90,000)	(73,440)	(73,440)	(73,440)
Transfer In	(20,337)	(18,346)	(25,755)	(18,360)	(18,360)	(18,360)
<b>Total Revenue</b>	<b>\$ (49,787)</b>	<b>\$ (90,346)</b>	<b>\$ (115,755)</b>	<b>\$ (91,800)</b>	<b>\$ (91,800)</b>	<b>\$ (91,800)</b>
<b>Expense</b>						
Salaries	-	90,346	90,000	91,800	91,800	91,800
Benefits	-	-	25,755	-	-	-
Debt & Other Financing	49,787	-	-	-	-	-
<b>Total Expense</b>	<b>\$ 49,787</b>	<b>\$ 90,346</b>	<b>\$ 115,755</b>	<b>\$ 91,800</b>	<b>\$ 91,800</b>	<b>\$ 91,800</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Traffic Engineering

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Bicycle & Pedestrian Services	(69,558)	(90,346)	(115,755)	(91,800)	(91,800)	-
Communications	(285,991)	(143,000)	(162,511)	(133,000)	(133,000)	(133,000)
Pavement Markings	(13,286)	(8,608)	-	-	-	-
Signals	(689,371)	(657,126)	(867,003)	(735,000)	(735,000)	(735,000)
Signing	(76,998)	(213,542)	(67,227)	(99,000)	(99,000)	(99,000)
Streetlighting	(161,397)	(399,200)	(150,992)	(245,000)	(245,000)	(245,000)
<b>Total Revenue</b>	<b>\$ (1,296,601)</b>	<b>\$ (1,511,822)</b>	<b>\$ (1,363,489)</b>	<b>\$ (1,303,800)</b>	<b>\$ (1,303,800)</b>	<b>\$ (1,212,000)</b>
<b>Expense</b>						
Bicycle & Pedestrian Services	374,794	406,447	418,283	181,251	186,613	94,813
Communications	620,237	950,439	871,542	663,678	626,760	626,760
Pavement Markings	754,343	631,593	674,908	774,383	900,075	925,075
Services	897,659	1,193,036	1,169,774	1,259,502	1,252,552	1,252,552
Signals	1,127,295	1,441,767	1,540,463	1,507,398	1,529,644	1,529,644
Signing	1,522,107	1,319,539	1,099,421	1,341,195	1,345,273	1,345,273
Streetlighting	1,810,142	1,534,567	1,867,532	1,632,687	1,639,093	1,639,093
<b>Total Expense</b>	<b>\$ 7,106,576</b>	<b>\$ 7,477,388</b>	<b>\$ 7,641,921</b>	<b>\$ 7,360,093</b>	<b>\$ 7,480,009</b>	<b>\$ 7,413,209</b>
<b>Net General Fund</b>	<b>\$ 5,809,975</b>	<b>\$ 5,965,566</b>	<b>\$ 6,278,432</b>	<b>\$ 6,056,293</b>	<b>\$ 6,176,209</b>	<b>\$ 6,201,209</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(719,676)	(789,126)	(719,845)	(550,000)	(550,000)	(550,000)
Charges for Services	(257,434)	(200,000)	(193,210)	(294,000)	(294,000)	(294,000)
Misc Revenue	(268,551)	(270,200)	(308,352)	(303,000)	(303,000)	(303,000)
Transfer In	(1,153)	(162,150)	(26,327)	(65,000)	(65,000)	(65,000)
<b>Total Revenue</b>	<b>\$ (1,246,813)</b>	<b>\$ (1,421,476)</b>	<b>\$ (1,247,734)</b>	<b>\$ (1,212,000)</b>	<b>\$ (1,212,000)</b>	<b>\$ (1,212,000)</b>
<b>Expense</b>						
Salaries	3,700,787	3,371,528	3,779,736	3,762,308	3,887,253	3,887,253
Benefits	1,258,440	1,480,065	1,528,839	1,499,911	1,503,152	1,503,152
Supplies	318,920	484,304	309,840	279,800	279,800	304,800
Purchased Services	1,822,807	1,872,808	1,805,414	1,805,300	1,805,300	1,805,300
Inter Departmental Charges	481,606	698,950	622,950	460,580	452,310	452,310
Inter Departmental Billing	(546,108)	(538,613)	(538,613)	(557,966)	(557,966)	(557,966)
Transfer Out	20,337	18,000	18,000	18,360	18,360	18,360
<b>Total Expense</b>	<b>\$ 7,056,789</b>	<b>\$ 7,387,042</b>	<b>\$ 7,526,166</b>	<b>\$ 7,268,293</b>	<b>\$ 7,388,209</b>	<b>\$ 7,413,209</b>
<b>Net General Fund</b>	<b>\$ 5,809,975</b>	<b>\$ 5,965,566</b>	<b>\$ 6,278,432</b>	<b>\$ 6,056,293</b>	<b>\$ 6,176,209</b>	<b>\$ 6,201,209</b>

Fund: Other Grants

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(29,450)	(72,000)	(90,000)	(73,440)	(73,440)	(73,440)
Transfer In	(20,337)	(18,346)	(25,755)	(18,360)	(18,360)	(18,360)
<b>Total Revenue</b>	<b>\$ (49,787)</b>	<b>\$ (90,346)</b>	<b>\$ (115,755)</b>	<b>\$ (91,800)</b>	<b>\$ (91,800)</b>	<b>\$ (91,800)</b>
<b>Expense</b>						
Salaries	-	90,346	90,000	91,800	91,800	91,800
Benefits	-	-	25,755	-	-	-
Debt & Other Financing	49,787	-	-	-	-	-
<b>Total Expense</b>	<b>\$ 49,787</b>	<b>\$ 90,346</b>	<b>\$ 115,755</b>	<b>\$ 91,800</b>	<b>\$ 91,800</b>	<b>\$ 91,800</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

*Service Overview*

**Service: Bicycle & Pedestrian Services**

Service Description

This service manages bicycle and pedestrian infrastructure improvements and program administration. The primary customers of this service are all users of the bicycle and pedestrian facilities and school age children who receive bicycle safety education. The goals of this service are to continue to improve the accommodations for bicyclists, pedestrians and wheelchair users throughout the City and to provide leadership and expertise for bicycle and pedestrian issues in community.

2018 Planned Activities

- Continue to maintain pedestrian bicycle infrastructure.
- Review the use of new pedestrian and bicycle traffic control facilities to improve the City's transportation network.
- Continue to provide bicycle registration services and safety education.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(69,558)	(90,346)	(115,755)	(91,800)	(91,800)	(91,800)
Expense	374,794	406,447	418,283	181,251	186,613	186,613
<b>Net Service Budget</b>	<b>\$ 305,236</b>	<b>\$ 316,101</b>	<b>\$ 302,528</b>	<b>\$ 89,451</b>	<b>\$ 94,813</b>	<b>\$ 94,813</b>

**Service: Communications**

Service Description

This service is responsible for managing and operating the City's radio network. This service also plans, designs, modifies and installs communications equipment for the City, the 911 Center, and other public entities. The goals of this service are to support the City's first responder communications and radio communication for Public Works and other agencies.

2018 Planned Activities

- Increase repair and installation of emergency communication equipment for other entities (Dane County, other municipalities, state agencies, etc.), thereby accruing additional revenue.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(285,991)	(143,000)	(162,511)	(133,000)	(133,000)	(133,000)
Expense	620,237	950,439	871,542	663,678	626,760	626,760
<b>Net Service Budget</b>	<b>\$ 334,246</b>	<b>\$ 807,439</b>	<b>\$ 709,031</b>	<b>\$ 530,678</b>	<b>\$ 493,760</b>	<b>\$ 493,760</b>



*Service Overview*

**Service: Pavement Markings**

Service Description

This service performs an annual pavement marking inventory. The service is also responsible for the maintenance of the following: centerline, laneline, crosswalk, bike path, speed hump, and other similar markings. The goal of this service is to provide clear, concise and consistent guidance on, over, or adjacent to a street, pedestrian facility or bikeway by maintaining existing and installing new traffic control pavement markings.

2018 Planned Activities

- Install green-colored pavement marking to highlight the path crossing at several new locations.
- Install additional bike lane markings.
- Install additional crosswalk markings.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(13,286)	(8,608)	-	-	-	-
Expense	754,343	631,593	674,908	774,383	900,075	925,075
<b>Net Service Budget</b>	<b>\$ 741,057</b>	<b>\$ 622,985</b>	<b>\$ 674,908</b>	<b>\$ 774,383</b>	<b>\$ 900,075</b>	<b>\$ 925,075</b>

**Service: Services**

Service Description

This service, in conjunction with the Pedestrian Bicycle Motor Vehicle Commission, provides overall leadership for traffic safety programs and assists on the overall transportation and traffic planning, design and transportation engineering for the City. Staff assist neighborhoods and other government entities in planning transportation improvements. The goals of this service are to provide high quality transportation and traffic planning, design and engineering services for the City, collaborating with various stakeholders to achieve best development projects possible, minimizing the negative impact of private and public development impact on the City's transportation network, working closely with neighborhoods on control improvements are necessary.

2018 Planned Activities

- Continue to provide transportation and traffic planning, design, and engineering services for the City.
- Work closely with neighborhoods on neighborhood traffic management programs.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	897,659	1,193,036	1,169,774	1,259,502	1,252,552	1,252,552
<b>Net Service Budget</b>	<b>\$ 897,659</b>	<b>\$ 1,193,036</b>	<b>\$ 1,169,774</b>	<b>\$ 1,259,502</b>	<b>\$ 1,252,552</b>	<b>\$ 1,252,552</b>

**Service: Signals**

Service Description

This service is responsible for the installation, operation and upkeep of traffic signals. This service performs studies, planning and design associated with new installations as well as the regular review, revision and modernization for the signalized intersections maintained by Traffic Engineering and sixty-five signals owned and paid for by other units of government. This service is also responsible for installing and maintaining fiber optic infrastructure. The goals of this service are to have a safe, efficient transportation network and safer intersections by maintaining, repairing and adjusting traffic signals.

2018 Planned Activities

- Continue to add signal corridors onto the centralized Advanced Transportation Management System (ATMS).

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(689,371)	(657,126)	(867,003)	(735,000)	(735,000)	(735,000)
Expense	1,127,295	1,441,767	1,540,463	1,507,398	1,529,644	1,529,644
<b>Net Service Budget</b>	<b>\$ 437,924</b>	<b>\$ 784,641</b>	<b>\$ 673,459</b>	<b>\$ 772,398</b>	<b>\$ 794,644</b>	<b>\$ 794,644</b>

Service Overview

**Service: Signing**

Service Description

This service is responsible for fabricating, installing, replacing, repairing, and maintaining street signs. The service performs an annual sign inventory to evaluate the need for new signs or removal/alteration of existing signs; surveys and reports on sight distance problems and sign obstructions; and upkeep and maintenance of signs and guardrails. The service also installs and removes barricades and signs for special events and to individuals with street-use permits. The goals of this service are to provide clear, concise and consistent guidance on, over, or adjacent to a street, pedestrian facility or bikeway by maintaining existing and installing new traffic control signage.

2018 Planned Activities

- Install enhanced path crossing signage at several new locations.
- Add bike lanes signage.
- Add enhanced pedestrian crossing signage.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(76,998)	(213,542)	(67,227)	(99,000)	(99,000)	(99,000)
Expense	1,522,107	1,319,539	1,099,421	1,341,195	1,345,273	1,345,273
<b>Net Service Budget</b>	<b>\$ 1,445,109</b>	<b>\$ 1,105,997</b>	<b>\$ 1,032,194</b>	<b>\$ 1,242,195</b>	<b>\$ 1,246,273</b>	<b>\$ 1,246,273</b>

**Service: Streetlighting**

Service Description

This service manages all street lights within the City of Madison. Staff repair and maintain light poles, bases and luminaries, and repair all damage resulting from traffic accidents. This service is responsible for the design of new lighting installations and evaluates the need for changes in the existing systems and lighting units for specific neighborhood needs. The goals of this service are to have a safe, efficient transportation network.

2018 Planned Activities

- Design and install LED lighting fixtures on all new arterial road and bike path construction projects where new lighting is to be installed.
- Work with MGE and Alliant Energy to include LED streetlights in new residential areas.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(161,397)	(399,200)	(150,992)	(245,000)	(245,000)	(245,000)
Expense	1,810,142	1,534,567	1,867,532	1,632,687	1,639,093	1,639,093
<b>Net Service Budget</b>	<b>\$ 1,648,745</b>	<b>\$ 1,135,367</b>	<b>\$ 1,716,539</b>	<b>\$ 1,387,687</b>	<b>\$ 1,394,093</b>	<b>\$ 1,394,093</b>

# Traffic Engineering

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: General

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	(21,812)	(4,000)	(219)	(3,000)	(3,000)	(3,000)
State Revenues Operating	(58,576)	-	(88,603)	(90,000)	(90,000)	(90,000)
Payment for Muni Service	(27,400)	(313,000)	(63,179)	(30,000)	(30,000)	(30,000)
Local Revenues Operating	(354,100)	(157,126)	(446,502)	(332,000)	(332,000)	(332,000)
Local Revenues Capital	-	(9,000)	-	-	-	-
Other Unit of Gov Rev Op	(257,788)	(306,000)	(121,341)	(95,000)	(95,000)	(95,000)
<b>TOTAL</b>	<b>\$ (719,676)</b>	<b>\$ (789,126)</b>	<b>\$ (719,845)</b>	<b>\$ (550,000)</b>	<b>\$ (550,000)</b>	<b>\$ (550,000)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Misc Charges for Service	(602)	-	-	-	-	-
Engineering Services	(336)	-	-	-	-	-
Traffic Private Entity	(154,389)	(101,000)	(26,789)	(180,000)	(180,000)	(180,000)
Reimbursement Of Expense	(102,107)	(99,000)	(166,420)	(114,000)	(114,000)	(114,000)
<b>TOTAL</b>	<b>\$ (257,434)</b>	<b>\$ (200,000)</b>	<b>\$ (193,210)</b>	<b>\$ (294,000)</b>	<b>\$ (294,000)</b>	<b>\$ (294,000)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(268,551)	(270,200)	(308,352)	(303,000)	(303,000)	(303,000)
<b>TOTAL</b>	<b>\$ (268,551)</b>	<b>\$ (270,200)</b>	<b>\$ (308,352)</b>	<b>\$ (303,000)</b>	<b>\$ (303,000)</b>	<b>\$ (303,000)</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Capital	-	(152,150)	-	-	-	-
Transfer In From Fleet Service	-	(10,000)	-	-	-	-
Transfer In From Insurance	(1,153)	-	(26,327)	(65,000)	(65,000)	(65,000)
<b>TOTAL</b>	<b>\$ (1,153)</b>	<b>\$ (162,150)</b>	<b>\$ (26,327)</b>	<b>\$ (65,000)</b>	<b>\$ (65,000)</b>	<b>\$ (65,000)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	3,476,033	4,353,328	3,488,405	4,481,660	4,481,660	4,481,660
Salary Savings	-	(100,000)	-	(100,000)	(100,000)	(100,000)
Salary Reimbursed	-	(1,217,261)	-	(647,408)	(647,408)	(647,408)
Pending Personnel	-	78,480	-	(91,800)	(91,800)	(91,800)
Premium Pay	17,011	68,054	16,619	68,054	18,000	18,000
Workers Compensation Wages	2,082	-	6,222	-	-	-
Compensated Absence	41,940	-	86,091	-	49,999	49,999
Hourly Wages	122,539	137,125	137,125	-	125,000	125,000
Overtime Wages Permanent	41,150	51,802	45,274	51,802	51,802	51,802
Overtime Wages Hourly	31	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,700,787</b>	<b>\$ 3,371,528</b>	<b>\$ 3,779,736</b>	<b>\$ 3,762,308</b>	<b>\$ 3,887,253</b>	<b>\$ 3,887,253</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	46,024	-	268,479	-	-	-
Health Insurance Benefit	684,938	802,644	678,667	805,362	814,718	814,718
Wage Insurance Benefit	15,075	17,150	14,614	16,732	16,732	16,732
WRS	234,256	296,025	245,943	304,758	300,272	300,272
FICA Medicare Benefits	277,919	327,184	287,089	338,541	336,912	336,912
Licenses & Certifications	228	-	39	-	-	-
Post Employment Health Plans	-	37,062	34,008	34,518	34,518	34,518
<b>TOTAL</b>	<b>\$ 1,258,440</b>	<b>\$ 1,480,065</b>	<b>\$ 1,528,839</b>	<b>\$ 1,499,911</b>	<b>\$ 1,503,152</b>	<b>\$ 1,503,152</b>

# Traffic Engineering

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: General

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Purchasing Card Unallocated	154	-	-	100	100	100
Office Supplies	4,630	8,000	7,987	4,600	4,600	4,600
Copy Printing Supplies	3,833	5,000	2,359	4,100	4,100	4,100
Furniture	3,080	3,000	3,639	3,100	3,100	3,100
Hardware Supplies	16,266	14,000	21,339	800	800	800
Software Lic & Supplies	4,522	-	-	6,300	6,300	6,300
Postage	2,172	6,000	924	2,100	2,100	2,100
Books & Subscriptions	161	268	40	100	100	100
Work Supplies	163,936	311,000	163,189	148,900	148,900	173,900
Janitorial Supplies	4,671	4,000	3,656	4,700	4,700	4,700
Medical Supplies	469	600	75	500	500	500
Safety Supplies	10,122	15,000	2,980	11,100	11,100	11,100
Snow Removal Supplies	1,050	-	-	-	-	-
Building	200	500	401	200	200	200
Building Supplies	724	1,136	2,435	700	700	700
Electrical Supplies	1,629	500	112	1,500	1,500	1,500
HVAC Supplies	902	300	-	900	900	900
Plumbing Supplies	52	-	88	100	100	100
Machinery And Equipment	25,405	20,000	25,162	-	-	-
Equipment Supplies	39,429	6,000	39,685	39,500	39,500	39,500
Street Light Supplies	15,050	40,000	15,000	30,000	30,000	30,000
Traffic Signal Supplies	19,047	45,000	20,770	19,100	19,100	19,100
Inventory	1,417	4,000	-	1,400	1,400	1,400
<b>TOTAL</b>	<b>\$ 318,920</b>	<b>\$ 484,304</b>	<b>\$ 309,840</b>	<b>\$ 279,800</b>	<b>\$ 279,800</b>	<b>\$ 304,800</b>

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	6,398	13,000	10,762	6,400	6,400	6,400
Electricity	1,409,951	1,510,000	1,409,739	1,429,800	1,429,800	1,429,800
Water	1,561	1,300	1,696	1,500	1,500	1,500
Telephone	9,543	10,000	9,533	9,400	9,400	9,400
Cellular Telephone	8,770	2,888	12,785	8,800	8,800	8,800
Systems Comm Internet	82,561	32,400	82,600	82,600	82,600	82,600
Building Improv Repair Maint	7,256	600	5,722	7,300	7,300	7,300
Landfill	1,899	-	716	2,000	2,000	2,000
Landscaping	564	-	-	600	600	600
Comm Device Mntc	28,111	35,000	13,903	15,400	15,400	15,400
Equipment Mntc	21,982	9,000	41,220	22,100	22,100	22,100
Rental Of Equipment	4,101	2,000	3,297	4,100	4,100	4,100
Street Mntc	155,831	170,000	160,000	170,000	170,000	170,000
Mileage	1,262	1,200	217	1,300	1,300	1,300
Conferences & Training	10,167	15,000	13,199	10,200	10,200	10,200
Memberships	4,843	2,500	4,300	4,900	4,900	4,900
Delivery Freight Charges	600	1,750	-	600	600	600
Storage Services	20	50	19	-	-	-
Advertising Services	41,916	39,920	195	2,800	2,800	2,800
Printing Services	3,967	5,000	-	4,000	4,000	4,000
Locating Marking Services	17,040	16,500	34,079	17,000	17,000	17,000
Security Services	-	1,700	-	-	-	-
Other Services & Expenses	3,997	-	1,432	4,000	4,000	4,000
Permits & Licenses	468	3,000	-	500	500	500
<b>TOTAL</b>	<b>\$ 1,822,807</b>	<b>\$ 1,872,808</b>	<b>\$ 1,805,414</b>	<b>\$ 1,805,300</b>	<b>\$ 1,805,300</b>	<b>\$ 1,805,300</b>

# Traffic Engineering

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: General

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Engineering	(28,859)	54,540	54,540	(28,859)	(28,859)	(28,859)
ID Charge From Fleet Services	429,295	452,578	452,578	373,607	373,607	373,607
ID Charge From Streets	-	1,000	-	-	-	-
ID Charge From Insurance	26,241	39,497	39,497	39,497	28,937	28,937
ID Charge From Workers Comp	54,929	76,335	76,335	76,335	78,625	78,625
ID Charge From Parking	-	75,000	-	-	-	-
<b>TOTAL</b>	<b>\$ 481,606</b>	<b>\$ 698,950</b>	<b>\$ 622,950</b>	<b>\$ 460,580</b>	<b>\$ 452,310</b>	<b>\$ 452,310</b>

### Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Clerk	(867)	-	-	(900)	(900)	(900)
ID Billing To Fire	(116,097)	(101,619)	(101,619)	(99,900)	(99,900)	(99,900)
ID Billing To Police	(212,444)	(200,000)	(200,000)	(221,000)	(221,000)	(221,000)
ID Billing To Public Health	(2,080)	(510)	(510)	(1,400)	(1,400)	(1,400)
ID Billing To Engineering	(11,477)	(15,092)	(15,092)	(4,698)	(4,698)	(4,698)
ID Billing To Fleet Services	(2,561)	(619)	(619)	(3,200)	(3,200)	(3,200)
ID Billing To Landfill	(265)	-	-	(229)	(229)	(229)
ID Billing To Streets	(35,364)	(35,354)	(35,354)	(39,800)	(39,800)	(39,800)
ID Billing To Library	(1,550)	(1,784)	(1,784)	(3,300)	(3,300)	(3,300)
ID Billing To Parks	(18,935)	(35,449)	(35,449)	(36,700)	(36,700)	(36,700)
ID Billing To Bldg Inspection	(2,057)	(2,116)	(2,116)	(900)	(900)	(900)
ID Billing To Planning	(98)	-	-	-	-	-
ID Billing To Tax Increment	(824)	-	-	-	-	-
ID Billing To Monona Terrace	(343)	-	-	-	-	-
ID Billing To Golf Courses	(1,181)	-	-	-	-	-
ID Billing To Parking	(44,852)	(57,771)	(57,771)	(46,400)	(46,400)	(46,400)
ID Billing To Sewer	(3,091)	-	-	(2,675)	(2,675)	(2,675)
ID Billing To Stormwater	(6,756)	-	-	(1,864)	(1,864)	(1,864)
ID Billing To Transit	(72,119)	(82,936)	(82,936)	(78,600)	(78,600)	(78,600)
ID Billing To Water	(12,658)	(5,363)	(5,363)	(16,400)	(16,400)	(16,400)
ID Billing To CDA Management	(490)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (546,108)</b>	<b>\$ (538,613)</b>	<b>\$ (538,613)</b>	<b>\$ (557,966)</b>	<b>\$ (557,966)</b>	<b>\$ (557,966)</b>

### Transfer Out

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To Grants	20,337	18,000	18,000	18,360	18,360	18,360
<b>TOTAL</b>	<b>\$ 20,337</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ 18,360</b>	<b>\$ 18,360</b>	<b>\$ 18,360</b>

# Traffic Engineering

Function: Public Works & Transportation

## Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH	20	1.00	53,130	1.00	54,191	1.00	54,191	1.00	54,191
ASST CITY TRAFFIC ENGR	18	1.00	116,252	1.00	118,574	1.00	118,574	1.00	118,574
BIC REGISTRATION COORD	20	0.60	29,601	0.60	31,003	0.60	31,003	0.60	31,003
CITY TRAFF ENGR/PKG MGR	21	1.00	145,213	1.00	145,425	1.00	145,425	1.00	145,425
CIVIL TECH	16	2.00	103,229	2.00	104,025	2.00	104,025	2.00	104,025
COM OPER LDWKR	16	1.00	63,770	1.00	65,036	1.00	65,036	1.00	65,036
COMMUNIC OPER SUPV	18	1.00	97,374	1.00	99,319	1.00	99,319	1.00	99,319
COMMUNIC TECH	16	6.00	396,115	6.00	409,254	6.00	409,254	6.00	409,254
COMMUNICATION WKR	16	2.00	118,977	2.00	121,338	2.00	121,338	2.00	121,338
COMP MAP/GIS COORD	18	1.00	87,929	1.00	89,686	1.00	89,686	1.00	89,686
ENGINEER	18	1.00	59,627	1.00	63,615	1.00	63,615	1.00	63,615
ENGR PROG SPEC	16	5.00	331,710	5.00	330,847	5.00	330,847	5.00	330,847
MAINT MECH	16	1.00	62,786	1.00	58,745	1.00	58,745	1.00	58,745
MAINT PAINTER	16	3.00	170,348	3.00	186,032	3.00	186,032	3.00	186,032
PED BICYCLE COORD	18	1.00	73,781	1.00	75,255	1.00	75,255	1.00	75,255
PED BICYCLE SAFETY ASST	20	1.00	56,016	1.00	57,256	1.00	57,256	1.00	57,256
PROG ASST	20	1.00	34,869	1.00	54,698	1.00	54,698	1.00	54,698
SECRETARY	20	1.00	53,134	1.00	54,188	1.00	54,188	1.00	54,188
SIGN PAINTER	16	2.00	129,028	2.00	118,508	2.00	118,508	2.00	118,508
STOREKEEPER	16	1.00	61,126	1.00	62,339	1.00	62,339	1.00	62,339
TRAFF CONT MAINT WKR	16	6.00	325,848	6.00	315,869	6.00	315,869	6.00	315,869
TRAFF ENGR	18	7.00	567,855	7.00	569,836	7.00	569,836	7.00	569,836
TRAFF OPER LDWKR	16	2.00	131,021	2.00	134,249	2.00	134,249	2.00	134,249
TRAFF OPER MGR	18	1.00	111,862	1.00	114,097	1.00	114,097	1.00	114,097
TRAFF OPER SUPV	18	1.00	83,921	1.00	84,790	1.00	84,790	1.00	84,790
TRAFF SIG ELECTR	16	8.00	537,205	8.00	551,857	8.00	551,857	8.00	551,857
TRAFF SIG MAINT WKR	16	4.00	223,908	4.00	229,318	4.00	229,318	4.00	229,318
TRAFF SIGNAL ELECT	16	1.00	74,843	1.00	76,504	1.00	76,504	1.00	76,504
TRAFF SYS/NET SPEC	16	1.00	90,837	1.00	92,641	1.00	92,641	1.00	92,641
TRANSP OPNS ANAL	18	1.00	83,130	1.00	85,471	1.00	85,471	1.00	85,471
<b>TOTAL</b>		<b>65.60</b>	<b>\$ 4,474,445</b>	<b>65.60</b>	<b>\$ 4,553,969</b>	<b>65.60</b>	<b>\$ 4,553,969</b>	<b>65.60</b>	<b>\$ 4,553,969</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Transportation

---

## *Agency Overview*

### Agency Mission

The agency's mission is to develop and maintain a safe, efficient, economical, equitable, and sustainable transportation system for Madison's residents and visitors in a way that is consistent with the City's land use system and regional transportation goals.

### Agency Overview

The agency is responsible for planning and maintaining each element of the City's transportation system including bicycles, bus, freight, automobile traffic, parking, pedestrians, street, curb and right-of-way use, and public transit.

### 2018 Budget Highlights

The 2018 Adopted Budget includes:

- Funding to create a Director of Transportation. The Executive Budget included \$50,000 for the position, assuming a July start date. Amendment #22, adopted by the Finance Committee, increased 2018 funding for the position by \$50,000.

# Transportation

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
<b>Expense</b>						
Public Works Transportation Mgt	-	-	-	-	50,000	100,000
<b>Total Expense</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 100,000</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 100,000</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
<b>Expense</b>						
Salaries	-	-	-	-	50,000	100,000
<b>Total Expense</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 100,000</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 100,000</b>



# Transportation

Function: Public Works & Transportation

## Service Overview

### Service: Transportation Management

#### Service Description

The service is responsible for planning and maintaining each element of the City's transportation system including bicycles, bus, freight, automobile traffic, parking, pedestrians, street, curb and right-of-way use, and public transit. Organizationally, leadership within this department will be responsible for the oversight of Metro Transit, Parking Utility, and Traffic Engineering.

#### 2018 Planned Activities

- Service activities for 2018 are not yet determined.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	-	-	-	-	-	-
Expense	-	-	-	-	50,000	100,000
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 100,000</b>

# Transportation

Function: Public Works & Transportation

Line Item Detail

Agency Primary Fund: General

## Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Pending Personnel	-	-	-	-	50,000	100,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 100,000</b>

# Treasurer

---

## *Agency Overview*

### Agency Mission

The mission of the City Treasurer's Office is to receipt, safeguard and invest all City revenues, and to maintain tax assessment and payment records.

### Agency Overview

The Agency is responsible for the receipt and investment of all City revenues. The agency's goals are to provide a user friendly process for taxpayers to avoid the likelihood of delinquency, and to maximize the City's investment earnings.

### 2018 Budget Highlights

The 2018 Adopted Budget includes funding for:

- o Increased bank and credit card service fees to align with prior year trends (\$138,000).
- o Increased overtime expenses based on prior year trends (\$11,000).

# Treasurer

Function: Administration

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Treasurer	(10,009)	(11,000)	-	(11,000)	(11,000)	(11,000)
<b>Total Revenue</b>	<b>\$ (10,009)</b>	<b>\$ (11,000)</b>	<b>\$ -</b>	<b>\$ (11,000)</b>	<b>\$ (11,000)</b>	<b>\$ (11,000)</b>
<b>Expense</b>						
Treasurer	625,923	550,941	715,468	575,521	706,828	706,828
<b>Total Expense</b>	<b>\$ 625,923</b>	<b>\$ 550,941</b>	<b>\$ 715,468</b>	<b>\$ 575,521</b>	<b>\$ 706,828</b>	<b>\$ 706,828</b>
<b>Net General Fund</b>	<b>\$ 615,914</b>	<b>\$ 539,941</b>	<b>\$ 715,468</b>	<b>\$ 564,521</b>	<b>\$ 695,828</b>	<b>\$ 695,828</b>

### Budget by Fund & Major

Fund: General

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	-	(10,000)	-	(10,000)	(10,000)	(10,000)
Charges for Services	(10,009)	(1,000)	-	(1,000)	(1,000)	(1,000)
<b>Total Revenue</b>	<b>\$ (10,009)</b>	<b>\$ (11,000)</b>	<b>\$ -</b>	<b>\$ (11,000)</b>	<b>\$ (11,000)</b>	<b>\$ (11,000)</b>
<b>Expense</b>						
Salaries	217,343	194,660	214,897	206,854	206,854	206,854
Benefits	72,669	69,199	72,370	69,396	69,664	69,664
Supplies	40,503	123,850	75,893	66,350	66,350	66,350
Purchased Services	294,297	185,388	351,275	231,888	362,906	362,906
Inter Departmental Charges	1,111	1,033	1,033	1,033	1,054	1,054
Inter Departmental Billing	-	(23,189)	-	-	-	-
<b>Total Expense</b>	<b>\$ 625,923</b>	<b>\$ 550,941</b>	<b>\$ 715,468</b>	<b>\$ 575,521</b>	<b>\$ 706,828</b>	<b>\$ 706,828</b>
<b>Net General Fund</b>	<b>\$ 615,914</b>	<b>\$ 539,941</b>	<b>\$ 715,468</b>	<b>\$ 564,521</b>	<b>\$ 695,828</b>	<b>\$ 695,828</b>

# Treasurer

Function: Administration

## Service Overview

### Service: Treasurer

#### Service Description

This service processes over one million payments annually through both physical and electronic payment channels. The service seeks to continue to utilize new forms of technology to improve efficiency for City taxpayers.

#### 2018 Planned Activities

- Develop and expand Electronic Bill Payment & Presentment (EBPP) functions to enhance service of payments via internet, pay by phone, and other electronic methods.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(10,009)	(11,000)	-	(11,000)	(11,000)	(11,000)
Expense	625,923	550,941	715,468	575,521	706,828	706,828
<b>Net Service Budget</b>	<b>\$ 615,914</b>	<b>\$ 539,941</b>	<b>\$ 715,468</b>	<b>\$ 564,521</b>	<b>\$ 695,828</b>	<b>\$ 695,828</b>

# Treasurer

Function: Administration

## Line Item Detail

Agency Primary Fund: General

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Other Unit of Gov Rev Op	-	(10,000)	-	(10,000)	(10,000)	(10,000)
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (10,000)</b>	<b>\$ -</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Misc Charges for Service	(10,009)	-	-	-	-	-
Reimbursement Of Expense	-	(1,000)	-	(1,000)	(1,000)	(1,000)
<b>TOTAL</b>	<b>\$ (10,009)</b>	<b>\$ (1,000)</b>	<b>\$ -</b>	<b>\$ (1,000)</b>	<b>\$ (1,000)</b>	<b>\$ (1,000)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	178,778	180,168	177,150	181,362	181,362	181,362
Compensated Absence	710	-	-	-	-	-
Hourly Wages	-	14,492	-	14,492	14,492	14,492
Overtime Wages Permanent	37,856	-	37,747	11,000	11,000	11,000
<b>TOTAL</b>	<b>\$ 217,343</b>	<b>\$ 194,660</b>	<b>\$ 214,897</b>	<b>\$ 206,854</b>	<b>\$ 206,854</b>	<b>\$ 206,854</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Health Insurance Benefit	41,699	39,430	37,587	39,281	39,814	39,814
Wage Insurance Benefit	909	837	831	811	811	811
WRS	14,362	12,253	14,826	12,332	12,155	12,155
FICA Medicare Benefits	15,699	13,424	15,981	13,780	13,692	13,692
Post Employment Health Plans	-	3,255	3,145	3,192	3,192	3,192
<b>TOTAL</b>	<b>\$ 72,669</b>	<b>\$ 69,199</b>	<b>\$ 72,370</b>	<b>\$ 69,396</b>	<b>\$ 69,664</b>	<b>\$ 69,664</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	2,262	4,000	928	3,500	3,500	3,500
Copy Printing Supplies	4,287	24,000	1,349	10,000	10,000	10,000
Postage	33,773	93,000	73,465	50,000	50,000	50,000
Books & Subscriptions	180	350	150	350	350	350
Work Supplies	-	2,500	-	2,500	2,500	2,500
<b>TOTAL</b>	<b>\$ 40,503</b>	<b>\$ 123,850</b>	<b>\$ 75,893</b>	<b>\$ 66,350</b>	<b>\$ 66,350</b>	<b>\$ 66,350</b>

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Telephone	885	1,923	2,094	1,923	1,923	1,923
Cellular Telephone	548	700	548	700	700	700
Facility Rental	-	12,075	-	-	-	-
Custodial Bldg Use Charges	10,415	-	16,935	12,075	26,393	26,393
Comm Device Mntc	-	21,340	-	-	-	-
Equipment Mntc	-	1,200	346	1,200	1,200	1,200
System & Software Mntc	16,976	-	17,543	21,300	21,300	21,300
Conferences & Training	2,214	3,000	1,212	3,000	3,000	3,000
Memberships	55	1,000	-	1,000	1,000	1,000
Bank Services	135,123	94,000	132,873	94,000	135,000	135,000
Credit Card Services	111,974	44,300	120,000	44,300	120,000	120,000
Armored Car Services	6,201	2,450	4,421	6,200	6,200	6,200
Storage Services	656	1,000	781	800	800	800
Printing Services	8,259	-	54,226	42,990	42,990	42,990
Other Services & Expenses	991	2,400	297	2,400	2,400	2,400
<b>TOTAL</b>	<b>\$ 294,297</b>	<b>\$ 185,388</b>	<b>\$ 351,275</b>	<b>\$ 231,888</b>	<b>\$ 362,906</b>	<b>\$ 362,906</b>

**Treasurer**

**Function: Administration**

*Line Item Detail*

**Agency Primary Fund: General**

**Inter-Departmental Charges**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Insurance	856	778	778	778	769	769
ID Charge From Workers Comp	255	255	255	255	285	285
<b>TOTAL</b>	<b>\$ 1,111</b>	<b>\$ 1,033</b>	<b>\$ 1,033</b>	<b>\$ 1,033</b>	<b>\$ 1,054</b>	<b>\$ 1,054</b>

**Inter-Departmental Billings**

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Treasurer	-	(23,189)	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (23,189)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Treasurer**

**Function: Administration**

*Position Summary*

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT CLERK	20	2.00	115,352	2.00	117,641	2.00	117,641	2.00	117,641
ADMIN ASST	20	1.00	45,803	1.00	45,381	1.00	45,381	1.00	45,381
CITY TREASURER	21	1.00	110,710	1.00	110,872	1.00	110,872	1.00	110,872
CLERK	20	1.00	38,173	1.00	38,473	1.00	38,473	1.00	38,473
FIN OPER LDWKR	20	1.00	59,206	1.00	60,382	1.00	60,382	1.00	60,382
<b>TOTAL</b>		<b>6.00</b>	<b>\$ 369,244</b>	<b>6.00</b>	<b>\$ 372,749</b>	<b>6.00</b>	<b>\$ 372,749</b>	<b>6.00</b>	<b>\$ 372,749</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.



# Water Utility

---

## *Agency Overview*

### Agency Mission

The mission of the Madison Water Utility is to provide the essential supply of water for consumption and fire protection via quality service and price, for present and future generations.

### Agency Overview

The agency seeks to maintain the City's water utility network by replacing and rehabilitating new and existing infrastructure.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- o Anticipates a 26% rate increase for 2018 attributed to projected debt service costs and implementation of an accelerated depreciation strategy for Water Utility assets. The most recent water rate increase occurred in 2015.

# Water Utility

Function: Public Works & Transportation

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Water Supply	(38,506,525)	(42,775,305)	(41,033,200)	(42,472,395)	(42,375,000)	(42,375,000)
<b>Total Revenue</b>	<b>\$ (38,506,525)</b>	<b>\$ (42,775,305)</b>	<b>\$ (41,033,200)</b>	<b>\$ (42,472,395)</b>	<b>\$ (42,375,000)</b>	<b>\$ (42,375,000)</b>
<b>Expense</b>						
Water Supply	38,506,525	42,775,305	41,033,200	42,472,395	42,375,000	42,375,000
<b>Total Expense</b>	<b>\$ 38,506,525</b>	<b>\$ 42,775,305</b>	<b>\$ 41,033,200</b>	<b>\$ 42,472,395</b>	<b>\$ 42,375,000</b>	<b>\$ 42,375,000</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: Water Utility

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	(33,269,717)	(41,914,422)	(39,933,187)	(41,640,000)	(41,640,000)	(41,640,000)
Charges for Services	(250,559)	(250,000)	(280,000)	(310,000)	(310,000)	(310,000)
Fine Forfeiture Assessments	(315,939)	(110,000)	(300,000)	-	-	-
Investments & Contributions	(331,330)	(200,000)	(255,336)	(200,000)	(200,000)	(200,000)
Misc Revenue	(198,306)	(160,000)	(191,777)	(225,000)	(225,000)	(225,000)
Other Finance Source	(4,132,245)	(140,883)	(72,900)	(97,395)	-	-
Transfer In	(8,428)	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ (38,506,525)</b>	<b>\$ (42,775,305)</b>	<b>\$ (41,033,200)</b>	<b>\$ (42,472,395)</b>	<b>\$ (42,375,000)</b>	<b>\$ (42,375,000)</b>
<b>Expense</b>						
Salaries	7,985,093	8,966,785	8,165,036	8,984,519	8,984,519	8,984,519
Benefits	3,447,641	3,063,132	2,889,064	3,057,288	3,064,013	3,064,013
Supplies	3,018,371	3,292,000	3,023,398	2,912,000	2,912,000	2,912,000
Purchased Services	5,103,836	7,701,380	6,695,049	5,692,500	5,692,500	5,692,500
Debt & Other Financing	14,371,650	21,767,934	22,276,578	23,864,256	23,879,690	23,879,690
Inter Departmental Charges	827,076	803,870	803,870	724,978	605,424	605,424
Inter Departmental Billing	(2,678,821)	(2,819,796)	(2,819,796)	(2,763,146)	(2,763,146)	(2,763,146)
Transfer Out	6,431,680	-	-	-	-	-
<b>Total Expense</b>	<b>\$ 38,506,525</b>	<b>\$ 42,775,305</b>	<b>\$ 41,033,200</b>	<b>\$ 42,472,395</b>	<b>\$ 42,375,000</b>	<b>\$ 42,375,000</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Water Utility

Function: Public Works & Transportation

## Service Overview

### Service: Water Supply

#### Service Description

This service provides approximately 10 billion gallons of water per year for more than 68,000 customers throughout Madison through the operation of 22 wells and 875 miles of water mains. The goal of the service is to maintain and upgrade the water supply system to provide the best quality water service for all customers in the City.

#### 2018 Planned Activities

- Development of a Strategic Asset Management Plan and the Water Utility Master Plan.
- Continue the unidirectional flushing program for water quality improvement.

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(38,506,525)	(42,775,305)	(41,033,200)	(42,472,395)	(42,375,000)	(42,375,000)
Expense	38,506,525	42,775,305	41,033,200	42,472,395	42,375,000	42,375,000
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Water Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Water Utility

### Intergovernmental Revenues

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Federal Revenues Operating	(148,354)	(160,000)	(143,699)	(140,000)	(140,000)	(140,000)
Payment for Muni Service	(33,121,364)	(41,754,422)	(39,789,488)	(41,500,000)	(41,500,000)	(41,500,000)
<b>TOTAL</b>	<b>\$ (33,269,717)</b>	<b>\$ (41,914,422)</b>	<b>\$ (39,933,187)</b>	<b>\$ (41,640,000)</b>	<b>\$ (41,640,000)</b>	<b>\$ (41,640,000)</b>

### Charges for Service

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Facility Rental	(216,882)	(250,000)	(250,000)	(310,000)	(310,000)	(310,000)
Utility Fee	(33,677)	-	(30,000)	-	-	-
<b>TOTAL</b>	<b>\$ (250,559)</b>	<b>\$ (250,000)</b>	<b>\$ (280,000)</b>	<b>\$ (310,000)</b>	<b>\$ (310,000)</b>	<b>\$ (310,000)</b>

### Fine Forefeiture & Assessments

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Spec Assessments Service	(315,939)	-	(300,000)	-	-	-
Late Fees	-	(110,000)	-	-	-	-
<b>TOTAL</b>	<b>\$ (315,939)</b>	<b>\$ (110,000)</b>	<b>\$ (300,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(340,560)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Net (Increase) Decr Fmv Invest	9,230	-	(55,336)	-	-	-
<b>TOTAL</b>	<b>\$ (331,330)</b>	<b>\$ (200,000)</b>	<b>\$ (255,336)</b>	<b>\$ (200,000)</b>	<b>\$ (200,000)</b>	<b>\$ (200,000)</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Insurance Recoveries	-	-	(2,207)	-	-	-
Miscellaneous Revenue	(198,306)	(160,000)	(189,570)	(225,000)	(225,000)	(225,000)
<b>TOTAL</b>	<b>\$ (198,306)</b>	<b>\$ (160,000)</b>	<b>\$ (191,777)</b>	<b>\$ (225,000)</b>	<b>\$ (225,000)</b>	<b>\$ (225,000)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Sale Of Assets	(14,854)	-	(20,900)	-	-	-
Trade In Allowance	(142,450)	-	(52,000)	-	-	-
Premium On Bonds Sold	(3,950,579)	-	-	-	-	-
Fund Balance Applied	(24,362)	(140,883)	-	(97,395)	-	-
<b>TOTAL</b>	<b>\$ (4,132,245)</b>	<b>\$ (140,883)</b>	<b>\$ (72,900)</b>	<b>\$ (97,395)</b>	<b>\$ -</b>	<b>\$ -</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From Insurance	(8,428)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ (8,428)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Water Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Water Utility

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	7,370,392	8,536,653	7,592,840	8,709,519	8,709,519	8,709,519
Salary Savings	-	(400,000)	-	(440,000)	(440,000)	(440,000)
Salary Reimbursed	-	54,928	-	-	-	-
Pending Personnel	-	98,972	-	-	-	-
Premium Pay	28,417	66,000	23,762	30,000	30,000	30,000
Workers Compensation Wages	14,484	50,000	8,629	35,000	35,000	35,000
Compensated Absence	63,137	-	39,818	-	-	-
Hourly Wages	138,712	225,232	150,523	300,000	300,000	300,000
Overtime Wages Permanent	361,337	325,000	340,000	340,000	340,000	340,000
Overtime Wages Hourly	7,225	10,000	8,929	10,000	10,000	10,000
Election Officials Wages	1,388	-	536	-	-	-
<b>TOTAL</b>	<b>\$ 7,985,093</b>	<b>\$ 8,966,785</b>	<b>\$ 8,165,036</b>	<b>\$ 8,984,519</b>	<b>\$ 8,984,519</b>	<b>\$ 8,984,519</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	249,651	125,347	129,740	90,000	90,000	90,000
Unemployment Benefits	11,434	-	11,521	-	-	-
Health Insurance Benefit	1,476,033	1,609,206	1,506,489	1,612,936	1,631,838	1,631,838
Wage Insurance Benefit	25,839	25,287	24,980	25,123	25,123	25,123
WRS	519,861	580,500	542,141	592,250	583,544	583,544
FICA Medicare Benefits	593,007	645,912	607,094	658,979	655,508	655,508
Tuition	-	-	-	10,000	10,000	10,000
Licenses & Certifications	484	-	410	-	-	-
Post Employment Health Plans	-	76,880	66,689	68,000	68,000	68,000
Pension Expense	571,333	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,447,641</b>	<b>\$ 3,063,132</b>	<b>\$ 2,889,064</b>	<b>\$ 3,057,288</b>	<b>\$ 3,064,013</b>	<b>\$ 3,064,013</b>

# Water Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Water Utility

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	8,422	20,000	10,803	10,000	10,000	10,000
Copy Printing Supplies	3,084	3,500	3,000	3,500	3,500	3,500
Furniture	-	-	1,685	-	-	-
Hardware Supplies	97,194	100,420	50,000	75,000	75,000	75,000
Software Lic & Supplies	20,300	15,000	10,000	63,000	63,000	63,000
Postage	323,977	375,000	320,094	340,000	340,000	340,000
Program Supplies	-	-	682	-	-	-
Books & Subscriptions	615	1,000	712	1,000	1,000	1,000
Work Supplies	947,636	1,200,000	1,244,719	800,000	800,000	800,000
Asphalt Repair Materials	58,101	70,000	71,229	65,000	65,000	65,000
Janitorial Supplies	11,136	10,000	12,805	12,000	12,000	12,000
Lab And Photo Supplies	-	22,900	-	21,000	21,000	21,000
Safety Supplies	39,538	43,930	30,000	40,000	40,000	40,000
Snow Removal Supplies	653	-	-	-	-	-
Uniform Clothing Supplies	9,982	47,500	6,603	10,000	10,000	10,000
Food And Beverage	-	-	88	-	-	-
Building	2,882	63,250	11,078	5,000	5,000	5,000
Building Supplies	1,857	4,000	14,455	5,000	5,000	5,000
Electrical Supplies	17,481	7,500	14,685	7,500	7,500	7,500
HVAC Supplies	17,507	5,000	8,020	10,000	10,000	10,000
Plumbing Supplies	16,830	5,000	12,830	10,000	10,000	10,000
Easements & Encroachments	500	-	-	-	-	-
Landscaping Supplies	122	-	3,985	3,000	3,000	3,000
Fertilizers And Chemicals	155,275	165,000	182,017	165,000	165,000	165,000
Machinery And Equipment	1,065,434	775,000	775,943	859,000	859,000	859,000
Equipment Supplies	172,581	148,000	170,008	200,000	200,000	200,000
Tires	30,074	25,000	28,014	30,000	30,000	30,000
Gasoline	3,484	120,000	18,850	110,000	110,000	110,000
Diesel	7,819	65,000	11,574	60,000	60,000	60,000
Oil	4,494	-	6,125	5,000	5,000	5,000
Lubricants	1,393	-	3,393	2,000	2,000	2,000
<b>TOTAL</b>	<b>\$ 3,018,371</b>	<b>\$ 3,292,000</b>	<b>\$ 3,023,398</b>	<b>\$ 2,912,000</b>	<b>\$ 2,912,000</b>	<b>\$ 2,912,000</b>

# Water Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Water Utility

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	36,007	63,000	77,699	63,000	63,000	63,000
Electricity	2,326,591	2,600,000	2,429,318	2,600,000	2,600,000	2,600,000
Stormwater	38,022	35,000	38,000	42,000	42,000	42,000
Steam	119,583	165,000	98,919	125,000	125,000	125,000
Telephone	18,061	20,000	17,154	20,000	20,000	20,000
Cellular Telephone	13,305	15,000	12,140	18,000	18,000	18,000
Television	663	750	950	1,500	1,500	1,500
Systems Comm Internet	844	600	-	-	-	-
Building Improv Repair Maint	589,411	1,906,550	1,697,174	48,500	48,500	48,500
Waste Disposal	419	500	-	500	500	500
Pest Control	-	-	431	1,500	1,500	1,500
Custodial Bldg Use Charges	4,788	-	-	5,000	5,000	5,000
Landfill	1,741	5,000	1,296	2,000	2,000	2,000
Grounds Improv Repair Maint	16,429	20,000	690	5,000	5,000	5,000
Landscaping	-	-	-	2,500	2,500	2,500
Office Equipment Repair	10,955	-	-	250	250	250
Equipment Mntc	23,430	-	47,432	40,000	40,000	40,000
System & Software Mntc	279,184	558,170	325,039	375,000	375,000	375,000
Vehicle Repair & Mntc	31,350	25,000	27,021	25,000	25,000	25,000
Rental Of Equipment	10,322	-	5,422	10,000	10,000	10,000
Street Mntc	436,046	700,000	671,094	440,000	440,000	440,000
Sidewalk Mntc	113,601	10,000	-	120,000	120,000	120,000
Plant In Service Mntc	25,111	-	-	-	-	-
Recruitment	199	-	50	250	250	250
Mileage	2,085	3,500	979	2,500	2,500	2,500
Conferences & Training	56,839	158,810	57,722	160,000	160,000	160,000
Memberships	38,831	45,000	42,298	40,000	40,000	40,000
Uniform Laundry	3,658	4,000	2,922	4,000	4,000	4,000
Audit Services	14,976	15,000	11,000	16,000	16,000	16,000
Bank Services	56,754	72,854	52,059	61,000	61,000	61,000
Credit Card Services	131,307	25,000	107,470	25,000	25,000	25,000
Delivery Freight Charges	207	1,000	351	1,000	1,000	1,000
Mortgage & Title Services	300	-	400	-	-	-
Consulting Services	68,170	40,000	255,163	650,000	650,000	650,000
Advertising Services	6,728	15,000	6,364	20,000	20,000	20,000
Printing Services	132,858	140,000	130,000	140,000	140,000	140,000
Inspection Services	5,808	7,500	4,000	1,000	1,000	1,000
Locating Marking Services	17,040	17,000	17,040	18,000	18,000	18,000
Lab Services	32,773	128,270	67,652	130,000	130,000	130,000
Parking Towing Services	1,070	100	2,765	1,500	1,500	1,500
Other Services & Expenses	292,423	598,776	351,168	300,000	300,000	300,000
Grants	79,658	250,000	80,000	115,000	115,000	115,000
Taxes & Special Assessments	10,605	-	-	2,500	2,500	2,500
Permits & Licenses	55,687	55,000	55,870	60,000	60,000	60,000
<b>TOTAL</b>	<b>\$ 5,103,836</b>	<b>\$ 7,701,380</b>	<b>\$ 6,695,049</b>	<b>\$ 5,692,500</b>	<b>\$ 5,692,500</b>	<b>\$ 5,692,500</b>

# Water Utility

Function: Public Works & Transportation

## Line Item Detail

Agency Primary Fund: Water Utility

### Debt & Other Financing

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Principal	6,120,000	8,219,040	8,219,040	9,055,000	9,055,000	9,055,000
Interest	6,129,959	6,570,264	6,570,264	7,300,000	7,300,000	7,300,000
Bond Notes Issuance Services	186,317	-	-	140,000	140,000	140,000
Paying Agent Services	3,475	66,531	66,531	5,000	5,000	5,000
PILOT	-	6,912,099	6,912,099	7,364,256	7,364,256	7,364,256
Fund Balance Generated	1,931,900	-	508,644	-	15,434	15,434
<b>TOTAL</b>	<b>\$ 14,371,650</b>	<b>\$ 21,767,934</b>	<b>\$ 22,276,578</b>	<b>\$ 23,864,256</b>	<b>\$ 23,879,690</b>	<b>\$ 23,879,690</b>

### Inter-Departmental Charges

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Human Resources	55,842	55,842	55,842	58,867	58,867	58,867
ID Charge From Information Tec	107,868	111,504	111,504	119,700	119,700	119,700
ID Charge From Public Health	45,461	-	-	-	-	-
ID Charge From Fleet Services	160,459	69,571	69,571	49,386	49,386	49,386
ID Charge From Streets	-	15,000	15,000	-	-	-
ID Charge From Traffic Eng	12,243	20,000	20,000	20,000	20,000	20,000
ID Charge From Com Dev Blk Gnt	-	54,928	54,928	-	-	-
ID Charge From Insurance	80,147	119,370	119,370	119,370	123,223	123,223
ID Charge From Workers Comp	365,056	357,655	357,655	357,655	234,248	234,248
<b>TOTAL</b>	<b>\$ 827,076</b>	<b>\$ 803,870</b>	<b>\$ 803,870</b>	<b>\$ 724,978</b>	<b>\$ 605,424</b>	<b>\$ 605,424</b>

### Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Landfill	(18,009)	-	-	-	-	-
ID Billing To Parks	(34,447)	(35,800)	(35,800)	(63,180)	(63,180)	(63,180)
ID Billing To Sewer	(2,321,763)	(2,485,976)	(2,485,976)	(2,419,396)	(2,419,396)	(2,419,396)
ID Billing To Stormwater	(304,602)	(298,020)	(298,020)	(280,570)	(280,570)	(280,570)
<b>TOTAL</b>	<b>\$ (2,678,821)</b>	<b>\$ (2,819,796)</b>	<b>\$ (2,819,796)</b>	<b>\$ (2,763,146)</b>	<b>\$ (2,763,146)</b>	<b>\$ (2,763,146)</b>

### Transfer Out

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To General	6,415,680	-	-	-	-	-
Transfer Out To Capital	16,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 6,431,680</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# Water Utility

## Function: Public Works & Transportation

### Position Summary

	2017 Budget			Request		2018 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT	18	3.00	214,733	3.00	229,907	3.00	229,907	3.00	229,907
ADMIN ASST	20	7.00	360,622	7.00	370,151	7.00	370,151	7.00	370,151
ASSET MGR	18	1.00	79,171	1.00	80,753	1.00	80,753	1.00	80,753
AUTO MECH	16	2.00	105,011	2.00	108,448	2.00	108,448	2.00	108,448
CIVIL TECH	16	5.00	295,645	5.00	319,161	5.00	319,161	5.00	319,161
CIVIL TECH	16	1.00	64,858	1.00	66,398	1.00	66,398	1.00	66,398
COMP MAP/GIS COORD	18	1.00	84,611	1.00	94,610	1.00	94,610	1.00	94,610
CROSS CONNECT CTRL INSPEC	16	3.00	213,629	3.00	217,870	3.00	217,870	3.00	217,870
CTRL SYS PROG	18	1.00	57,376	1.00	88,678	1.00	88,678	1.00	88,678
DISPATCHER	16	1.00	57,309	1.00	59,080	1.00	59,080	1.00	59,080
ELECTRICIAN FOREPERS	71	1.00	80,730	1.00	82,343	1.00	82,343	1.00	82,343
ELECTRONIC MTN TECH	16	1.00	69,354	1.00	71,572	1.00	71,572	1.00	71,572
ENGINEER	18	4.00	344,387	4.00	325,402	4.00	325,402	4.00	325,402
ENGR AIDE	16	1.00	56,214	1.00	59,085	1.00	59,085	1.00	59,085
ENGR PROG SPEC	16	1.00	63,310	1.00	67,788	1.00	67,788	1.00	67,788
EQPT OPR	16	18.00	1,023,775	18.00	1,019,779	18.00	1,019,779	18.00	1,019,779
FIELD SERV LDWKR	16	2.00	120,582	2.00	122,975	2.00	122,975	2.00	122,975
FIELD SERV REP	16	5.00	293,993	5.00	302,803	5.00	302,803	5.00	302,803
FIELD SERVICE ANALYST	16	3.00	185,665	3.00	190,021	3.00	190,021	3.00	190,021
FIN OPER LDWKR	20	1.00	58,678	1.00	59,843	1.00	59,843	1.00	59,843
MAINT MECH	16	5.00	305,113	5.00	320,684	5.00	320,684	5.00	320,684
MAINT WORKER	16	2.00	97,942	2.00	99,824	2.00	99,824	2.00	99,824
MASTER MECHANIC	16	1.00	68,894	1.00	70,261	1.00	70,261	1.00	70,261
OPERATIONS CLERK	16	1.00	56,248	1.00	57,365	1.00	57,365	1.00	57,365
PAINTER	71	1.00	55,583	1.00	59,173	1.00	59,173	1.00	59,173
PRINICPAL ENGR WATER	18	1.00	114,204	1.00	117,915	1.00	117,915	1.00	117,915
PROG ASST	20	2.00	107,530	2.00	110,814	2.00	110,814	2.00	110,814
PUB WKS GEN FORE	18	3.00	210,931	3.00	227,774	3.00	227,774	3.00	227,774
PUB WKS GEN SUPV	18	1.00	88,672	1.00	89,636	1.00	89,636	1.00	89,636
PUB WKS LEADWKR	16	1.00	60,465	1.00	62,046	1.00	62,046	1.00	62,046
PUB WKS MAINT WKR	16	17.00	920,516	17.00	922,993	17.00	922,993	17.00	922,993
SURVEYOR	18	1.00	72,015	1.00	73,454	1.00	73,454	1.00	73,454
WATER COMM OUTREACH SPE	18	1.00	62,345	1.00	65,402	1.00	65,402	1.00	65,402
WATER CONSTR SUPV	18	1.00	67,852	1.00	78,393	1.00	78,393	1.00	78,393
WATER HYDRANT INSPEC	16	3.00	183,632	3.00	187,846	3.00	187,846	3.00	187,846
WATER ONE CALL COORD	16	3.00	182,832	3.00	183,121	3.00	183,121	3.00	183,121
WATER QUAL SAMPLER	16	2.00	110,295	2.00	113,334	2.00	113,334	2.00	113,334
WATER QUALITY MGR	18	1.00	101,029	1.00	103,047	1.00	103,047	1.00	103,047
WATER SUPPLY MGR	18	1.00	106,433	1.00	108,880	1.00	108,880	1.00	108,880
WATER UTIL ACCT/COMP SPEC	20	1.00	54,950	1.00	57,785	1.00	57,785	1.00	57,785

# Water Utility

Function: Public Works & Transportation

## Position Summary

	CG	2017 Budget		Request		2018 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
WATER UTIL FIN MGR	18	1.00	110,662	1.00	114,097	1.00	114,097	1.00	114,097
WATER UTIL GEN MGR	21	1.00	142,034	1.00	142,241	1.00	142,241	1.00	142,241
WATER UTIL MAINT SUPV	18	1.00	83,109	1.00	88,434	1.00	88,434	1.00	88,434
WATER UTIL OPR LDWKR	16	5.00	326,047	5.00	340,068	5.00	340,068	5.00	340,068
WATER UTIL OPR MGR	18	1.00	111,862	1.00	114,097	1.00	114,097	1.00	114,097
WATER UTIL PUB INFO	18	1.00	72,532	1.00	75,657	1.00	75,657	1.00	75,657
WATERWKS OPR	16	9.00	581,134	9.00	572,870	9.00	572,870	9.00	572,870
<b>TOTAL</b>		<b>130.00</b>	<b>\$ 8,284,514</b>	<b>130.00</b>	<b>\$ 8,493,879</b>	<b>130.00</b>	<b>\$ 8,493,879</b>	<b>130.00</b>	<b>\$ 8,493,879</b>

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

# Workers Compensation

---

## *Agency Overview*

### Agency Mission

The mission of Workers Compensation is to protect the interests of City workers who are injured or become ill on the job by making timely, appropriate, and accurate decisions on claims, providing prompt payment of benefits, and assisting injured workers in returning to work as soon as is feasible.

### Agency Overview

The Agency is responsible for retaining a third party administrator to handle the City's workers' compensation claims, providing safety services, managing the City's return-to-work program, and purchasing of stop loss coverage. Staff manages the City's safety program and operates as the City liaison with its third party administrator. The goal of Workers' Compensation is to provide injured or ill employees with the provision of appropriate and timely benefits as provided under the Workers' Compensation laws of Wisconsin.

### 2018 Budget Highlights

The 2018 Adopted Budget:

- o Anticipates a six percent increase in insurance coverage and claims over 2017, the General Fund impact of this increase is \$250,000.

# Workers Compensation

Function: Administration

## Budget Overview

### Budget by Service (All Funds)

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Workers Comp	(42,653)	(308,078)	(307,622)	(308,078)	(308,078)	(308,078)
<b>Total Revenue</b>	<b>\$ (42,653)</b>	<b>\$ (308,078)</b>	<b>\$ (307,622)</b>	<b>\$ (308,078)</b>	<b>\$ (308,078)</b>	<b>\$ (308,078)</b>
<b>Expense</b>						
Workers Comp	42,653	308,078	307,622	308,078	308,078	308,078
<b>Total Expense</b>	<b>\$ 42,653</b>	<b>\$ 308,078</b>	<b>\$ 307,622</b>	<b>\$ 308,078</b>	<b>\$ 308,078</b>	<b>\$ 308,078</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Budget by Fund & Major

Fund: Workers Compensation

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
<b>Revenue</b>						
Investments & Contributions	(2)	-	(20)	-	-	-
Misc Revenue	(42,651)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Other Finance Source	-	(476)	-	(476)	(476)	(476)
Transfer In	-	(232,602)	(232,602)	(232,602)	(232,602)	(232,602)
<b>Total Revenue</b>	<b>\$ (42,653)</b>	<b>\$ (308,078)</b>	<b>\$ (307,622)</b>	<b>\$ (308,078)</b>	<b>\$ (308,078)</b>	<b>\$ (308,078)</b>
<b>Expense</b>						
Salaries	87,574	146,909	103,115	77,640	77,640	77,640
Benefits	20,659	3,621,167	399,823	4,263,953	3,013,950	3,013,950
Supplies	-	-	2,650	10,000	10,000	10,000
Purchased Services	1,709,039	540,000	2,754,347	552,000	1,052,000	1,052,000
Debt & Other Financing	2,075,384	-	1,151,587	404,167	404,488	404,488
Inter Departmental Billing	(3,850,002)	(3,999,998)	(4,103,900)	(4,999,682)	(4,250,000)	(4,250,000)
<b>Total Expense</b>	<b>\$ 42,653</b>	<b>\$ 308,078</b>	<b>\$ 307,622</b>	<b>\$ 308,078</b>	<b>\$ 308,078</b>	<b>\$ 308,078</b>
<b>Net General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Workers Compensation

Function: Administration

## Service Overview

### Service: Workers Compensation

#### Service Description

Through its work with safety committees, managers, and employees, staff assist in providing a safe working environment for City employees. If an employee becomes injured or ill on the job, staff work with providers to provide appropriate and timely benefits as provided under the Workers' Compensation laws of Wisconsin.

#### 2018 Planned Activities

- Enter into a pilot program with the Madison Fire Department on workers' compensation injuries (\$42,000).
- Development of a loss control fund for the Safety Coordinator (\$10,000).
- Continue working with the City Attorney's office on workers' compensation subrogation (i.e., the right for an insurer to legally pursue a third party who has caused an insurance loss to the insured).

#### Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(42,653)	(308,078)	(307,622)	(308,078)	(308,078)	(308,078)
Expense	42,653	308,078	307,622	308,078	308,078	308,078
<b>Net Service Budget</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Workers Compensation

Function: Administration

## Line Item Detail

Agency Primary Fund: Workers Compensation

### Investments & Contributions

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Interest	(2)	-	(20)	-	-	-
<b>TOTAL</b>	<b>\$ (2)</b>	<b>\$ -</b>	<b>\$ (20)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Misc Revenue

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Miscellaneous Revenue	(42,651)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
<b>TOTAL</b>	<b>\$ (42,651)</b>	<b>\$ (75,000)</b>	<b>\$ (75,000)</b>	<b>\$ (75,000)</b>	<b>\$ (75,000)</b>	<b>\$ (75,000)</b>

### Other Finance Sources

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Fund Balance Applied	-	(476)	-	(476)	(476)	(476)
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (476)</b>	<b>\$ -</b>	<b>\$ (476)</b>	<b>\$ (476)</b>	<b>\$ (476)</b>

### Transfer In

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer In From General	-	(232,602)	(232,602)	(232,602)	(232,602)	(232,602)
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ (232,602)</b>	<b>\$ (232,602)</b>	<b>\$ (232,602)</b>	<b>\$ (232,602)</b>	<b>\$ (232,602)</b>

### Salaries

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Permanent Wages	82,397	146,909	97,938	77,640	77,640	77,640
Compensated Absence	5,078	-	5,078	-	-	-
Overtime Wages Permanent	99	-	99	-	-	-
<b>TOTAL</b>	<b>\$ 87,574</b>	<b>\$ 146,909</b>	<b>\$ 103,115</b>	<b>\$ 77,640</b>	<b>\$ 77,640</b>	<b>\$ 77,640</b>

### Benefits

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Comp Absence Escrow	-	-	46,096	-	-	-
Health Insurance Benefit	16,744	16,590	5,057	2,517	2,552	2,552
Wage Insurance Benefit	367	370	291	323	323	323
WRS	5,656	5,565	6,661	5,280	5,202	5,202
FICA Medicare Benefits	6,216	6,042	7,442	5,833	5,828	5,828
Loss Runs	-	3,250,000	-	3,250,000	3,000,045	3,000,045
Workers Comp Reserve	-	342,600	342,600	1,000,000	-	-
Pension Expense	(8,324)	-	(8,324)	-	-	-
<b>TOTAL</b>	<b>\$ 20,659</b>	<b>\$ 3,621,167</b>	<b>\$ 399,823</b>	<b>\$ 4,263,953</b>	<b>\$ 3,013,950</b>	<b>\$ 3,013,950</b>

### Supplies

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Work Supplies	-	-	-	10,000	10,000	10,000
Machinery And Equipment	-	-	2,650	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,650</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>

### Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Cellular Telephone	14	-	14	-	-	-
Conferences & Training	125	-	-	-	-	-
Audit Services	600	-	-	-	-	-
Management Services	159,211	190,000	121,448	180,000	180,000	180,000
Consulting Services	-	-	-	42,000	42,000	42,000
Other Services & Expenses	4,475	-	8,257	-	-	-
Other Insurance	288,022	350,000	250,340	330,000	330,000	330,000
Insurance Claims	1,256,591	-	2,374,289	-	500,000	500,000
<b>TOTAL</b>	<b>\$ 1,709,039</b>	<b>\$ 540,000</b>	<b>\$ 2,754,347</b>	<b>\$ 552,000</b>	<b>\$ 1,052,000</b>	<b>\$ 1,052,000</b>

# Workers Compensation

Function: Administration

## Line Item Detail

Agency Primary Fund: Workers Compensation

### Debt & Other Financing

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Fund Balance Generated	2,075,384	-	1,151,587	404,167	404,488	404,488
<b>TOTAL</b>	<b>\$ 2,075,384</b>	<b>\$ -</b>	<b>\$ 1,151,587</b>	<b>\$ 404,167</b>	<b>\$ 404,488</b>	<b>\$ 404,488</b>

### Inter-Departmental Billings

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Assessor	(17,262)	(15,386)	(15,386)	(17,246)	(14,659)	(14,659)
ID Billing To Attorney	(1,753)	(1,744)	(1,744)	(2,214)	(1,882)	(1,882)
ID Billing To Civil Rights	(705)	(700)	(700)	(1,012)	(861)	(861)
ID Billing To Clerk	(740)	(615)	(615)	(1,520)	(1,292)	(1,292)
ID Billing To Common Council	(235)	(277)	(277)	(359)	(306)	(306)
ID Billing To Finance	(2,297)	(2,550)	(2,550)	(3,136)	(2,666)	(2,666)
ID Billing To Human Resources	(1,207)	(1,287)	(1,287)	(1,552)	(1,319)	(1,319)
ID Billing To Information Tec	(8,428)	(8,580)	(8,580)	(4,902)	(4,167)	(4,167)
ID Billing To Mayor	(802)	(726)	(726)	(869)	(738)	(738)
ID Billing To Municipal Court	(266)	(243)	(243)	(302)	(257)	(257)
ID Billing To Treasurer	(255)	(255)	(255)	(335)	(285)	(285)
ID Billing To EAP	-	-	-	159	(135)	(135)
ID Billing To Fire	(715,123)	(761,487)	(761,487)	(1,011,350)	(859,647)	(859,647)
ID Billing To Police	(831,336)	(742,780)	(742,783)	(982,461)	(835,092)	(835,092)
ID Billing To Public Health	-	-	(103,900)	-	-	-
ID Billing To Engineering	(140,328)	(156,659)	(156,659)	(219,646)	(102,690)	(102,690)
ID Billing To Fleet Services	(80,731)	(109,929)	(109,929)	(144,925)	(123,186)	(123,186)
ID Billing To Landfill	-	-	-	-	(2,637)	(2,637)
ID Billing To Streets	(400,293)	(374,521)	(374,520)	(469,081)	(398,719)	(398,719)
ID Billing To Traffic Eng	(54,929)	(76,335)	(76,335)	(92,501)	(78,625)	(78,625)
ID Billing To Library	(14,324)	(12,936)	(12,936)	(18,121)	(15,403)	(15,403)
ID Billing To Parks	(198,392)	(228,904)	(228,904)	(321,537)	(273,306)	(273,306)
ID Billing To Bldg Inspection	(27,439)	(30,627)	(30,628)	(40,104)	(34,088)	(34,088)
ID Billing To Community Dev	(5,911)	(8,077)	(8,077)	(9,790)	(8,321)	(8,321)
ID Billing To Economic Dev	(2,113)	(1,238)	(1,238)	(1,455)	(1,237)	(1,237)
ID Billing To Office Of Dir PI	(775)	(819)	(819)	(1,035)	(880)	(880)
ID Billing To Planning	(4,356)	(2,974)	(2,973)	(3,509)	(2,982)	(2,982)
ID Billing To Monona Terrace	(39,288)	(46,159)	(46,159)	(53,102)	(45,137)	(45,137)
ID Billing To Golf Courses	(15,091)	(16,186)	(16,186)	(22,525)	(19,146)	(19,146)
ID Billing To Parking	(58,828)	(73,079)	(73,079)	(90,209)	(76,678)	(76,678)
ID Billing To Sewer	-	-	-	-	(58,168)	(58,168)
ID Billing To Stormwater	-	-	-	-	(23,204)	(23,204)
ID Billing To Transit	(812,908)	(876,154)	(876,154)	(1,129,220)	(959,837)	(959,837)
ID Billing To Water	(365,056)	(357,655)	(357,655)	(275,586)	(234,248)	(234,248)
ID Billing To CDA	-	(91,116)	-	-	-	-
ID Billing To CDA Management	(48,831)	-	(91,116)	(80,237)	(68,202)	(68,202)
<b>TOTAL</b>	<b>\$ (3,850,002)</b>	<b>\$ (3,999,998)</b>	<b>\$ (4,103,900)</b>	<b>\$ (4,999,682)</b>	<b>\$ (4,250,000)</b>	<b>\$ (4,250,000)</b>



# *Capital Budget Summaries*

2018 Adopted Budget



# Capital Budget Policies

---

## Guidelines for Projects to Include in the Capital Budget

The City of Madison has established a policy to remove from the Capital Budget those items with a useful life of less than the repayment term of General Obligation debt (usually ten years). Those items should be considered in the Operating Budget under MGO 4.02(6)(c)(3). The City of Madison will use the following minimum guidelines for projects included in the Capital Budget:

1. Land purchases and improvements in excess of three thousand dollars (\$3,000);
2. All projects requiring the borrowing of money including, but not limited to construction or reconstruction of public utilities, streets, sidewalks, storm and sanitary drainage facilities;
3. New construction and construction of buildings in excess of five thousand dollars (\$5,000);
4. Major alterations to buildings and facilities which are not routine repairs and which substantially enhance the value of a structure or change its use;
5. Original equipment or motor vehicle purchases exceeding twenty thousand dollars (\$20,000) in cost and having a life expectancy of ten (10) years or more, unless, for new capital projects, the repayment term of the debt coincides with the useful life of the asset.

## Savings Resulting from Use of General Debt Reserves

In December 2012, the Common Council created MGO 4.17 to prohibit the use of unused balances in the debt service fund for operating expenses. The Ordinance states: "In any year when general debt reserves are applied to reduce general fund debt service, an amount at least equal to the general debt reserves applied must be directly appropriated from the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds (2/3) of all members during approval of the budget, votes to do otherwise."

## Savings Resulting from Use of General Debt Reserves

Various Public Works projects include special assessments as a funding source. City staff will be allowed to administratively increase the special assessment budget for projects where the final assessment exceeds the amount assumed in the budget, including movement across major projects, without seeking Common Council approval.

## Budget Requests: Agency Request Guidance

Agencies were instructed to put forth capital budget requests that did not exceed the amount shown for the out years of the 2017 Adopted Capital Improvement Plan (CIP). Agencies were also instructed to review the current timing of projects to identify potential opportunities to postpone projects. Agencies were not given the opportunity to put forth supplemental budget requests.

## Reauthorizations and Cancellations

The 2018 Capital Budget includes a report of project funding which is reauthorized, as well as a report of projects that are cancelled or postponed to a future year in the CIP.

Amounts appropriated to each project in the Capital Budget reflect both the anticipated cost and the source of funding to meet those costs (e.g., general obligation debt). In most instances, proceeds from issuance

of general obligation notes and bonds are deposited in the City's Capital Projects Fund for expenditure on the related projects. The most notable exception is debt issued for developer assistance in tax increment districts (TIDs). Proceeds from the issuance of debt for these projects are deposited to an account established for each TID.

Reauthorizations are made to both reflect the actual timing of project expenditures as well as the actual cash needs in the Capital Projects Fund. As such, some projects that are reauthorized may be completed in the current year, with the costs carried in the balance of the Capital Projects Fund until replenished by proceeds from the issuance of debt in a subsequent year.

With this in mind, reauthorizations in the 2018 Capital Budget are included for the following reasons:

1. Projects anticipated to begin in the most recent adopted capital budget are not yet underway due to delays in the implementation timetables;
2. Multi-year projects are expending funds at a different pace than originally anticipated;
3. Projects are underway but did not reach completion in the current year and are expected to incur expenditures in the subsequent year;
4. Projects will be completed in a prior year or the current year with the costs carried in the cash balance of the Capital Projects Fund until the reauthorized debt is issued in a subsequent year;
5. Cancellations and postponements in the 2017 Capital Budget address the following conditions: the project cost less than budgeted, is not expected to occur, may be delayed more than one future year, may not occur until a future condition is met, or is funded from a different source.

### Projects Funded by a Direct Appropriation from the General Fund

Consistent with the Guidelines for Projects above, the 2018 Capital Budget funds certain projects and studies through a direct appropriation to capital (see table below). The funding for these projects will be shown in the 2018 Operating Budget with the associated property tax levy offset by lower General Fund debt service. The reduced General Fund debt service is the result of applying estimated General Debt Reserves generated by the projected bond issuance premium associated with the 2017 general obligation debt issuance.

Agency	Project Name	Amount
Economic Development Division	Public Market	3,250,000
Fleet	Police Vehicles	1,401,410
	<b>TOTAL</b>	<b>4,651,410</b>

City of Madison: 2018 Capital Budget  
Budget by Phase

Adopted Budget

Agency	Reauthorizations			2018 New Projects			2018 Adopted		
	GO Borrowing	Other	Total	GO Borrowing	Other	Total	GO Borrowing	Other	Total
CDA Redevelopment	1,080,794	-	1,080,794	270,000	625,000	895,000	1,350,794	625,000	1,975,794
Community Development Division	9,143,794	-	9,143,794	400,000	6,500,000	6,900,000	9,543,794	6,500,000	16,043,794
Economic Development Division	1,200,000	-	1,200,000	3,743,000	12,330,000	16,073,000	4,943,000	12,330,000	17,273,000
Engineering - Bicycle and Pedestrian	3,582,600	715,000	4,297,600	4,299,000	2,497,000	6,796,000	7,881,600	3,212,000	11,093,600
Engineering - Facilities Management	14,189,966	-	14,189,966	5,100,000	20,000	5,120,000	19,289,966	20,000	19,309,966
Engineering - Major Streets	2,874,929	13,895,631	16,770,560	35,864,000	37,664,000	73,528,000	38,738,929	51,559,631	90,298,560
Engineering - Other Projects	38,000	290,000	328,000	280,000	1,635,700	1,915,700	318,000	1,925,700	2,243,700
Fire Department	1,127,000	-	1,127,000	7,352,500	-	7,352,500	8,479,500	-	8,479,500
Fleet Service	880,161	-	880,161	7,431,300	1,401,410	8,832,710	8,311,461	1,401,410	9,712,871
Henry Vilas Zoo	100,000	-	100,000	75,000	-	75,000	175,000	-	175,000
Information Technology	2,734,255	331,079	3,065,334	3,156,000	-	3,156,000	5,890,255	331,079	6,221,334
Library	8,920,000	2,500,000	11,420,000	630,000	-	630,000	9,550,000	2,500,000	12,050,000
Metro Transit	397,980	1,735,920	2,133,900	5,146,782	3,409,305	8,556,087	5,544,762	5,145,225	10,689,987
Monona Terrace	-	-	-	200,000	558,000	758,000	200,000	558,000	758,000
Parking Utility	5,000,000	46,043,752	51,043,752	-	1,489,700	1,489,700	5,000,000	47,533,452	52,533,452
Parks Division	4,900,925	4,342,616	9,243,541	9,556,000	12,152,000	21,708,000	14,456,925	16,494,616	30,951,541
Planning Division	170,000	290,000	460,000	100,000	-	100,000	270,000	290,000	560,000
Police Department	4,210,000	-	4,210,000	503,800	295,000	798,800	4,713,800	295,000	5,008,800
Public Health	1,200,000	-	1,200,000	1,434,328	-	1,434,328	2,634,328	-	2,634,328
Sewer Utility	-	867,755	867,755	-	1,769,500	1,769,500	-	2,637,255	2,637,255
Stormwater Utility	3,355,628	2,851,079	6,206,707	2,800,000	1,300,000	4,100,000	6,155,628	4,151,079	10,306,707
Streets Division	1,416,500	-	1,416,500	1,942,300	-	1,942,300	3,358,800	-	3,358,800
Traffic Engineering	750,654	-	750,654	610,000	981,000	1,591,000	1,360,654	981,000	2,341,654
Water Utility	-	605,000	605,000	-	17,193,000	17,193,000	-	17,798,000	17,798,000
<b>TOTAL</b>	<b>\$67,273,187</b>	<b>\$74,467,832</b>	<b>\$141,741,018</b>	<b>\$90,894,010</b>	<b>\$101,820,615</b>	<b>\$192,714,625</b>	<b>\$158,167,197</b>	<b>\$176,288,447</b>	<b>\$334,455,643</b>

**City of Madison: 2018 Capital Budget  
Comparison Schedule**

Adopted Budget

Agency	2017 Adopted			2018 Adopted				
	GO Borrowing	Other	Total	Request	Executive	GO Borrowing	Other	Total
CDA Redevelopment	1,100,000	1,490,000	2,590,000	895,000	895,000	1,350,794	625,000	1,975,794
Community Development Division	9,270,293	1,250,000	10,520,293	6,600,000	6,500,000	9,543,794	6,500,000	16,043,794
Economic Development Division	18,265,000	27,432,450	45,697,450	13,230,000	13,230,000	4,943,000	12,330,000	17,273,000
Engineering - Bicycle and Pedestrian	8,873,600	2,226,000	11,099,600	6,796,000	6,796,000	7,881,600	3,212,000	11,093,600
Engineering - Facilities Management	31,973,420	20,000	31,993,420	4,770,000	5,020,000	19,289,966	20,000	19,309,966
Engineering - Major Streets	28,332,959	52,579,559	80,912,518	69,413,000	69,493,000	38,738,929	51,559,631	90,298,560
Engineering - Other Projects	63,000	1,934,821	1,997,821	1,865,700	1,865,700	318,000	1,925,700	2,243,700
Fire Department	1,810,345	-	1,810,345	7,352,500	7,352,500	8,479,500	-	8,479,500
Fleet Service	10,089,468	1,354,020	11,443,488	8,552,710	8,552,710	8,311,461	1,401,410	9,712,871
Henry Vilas Zoo	100,000	75,000	175,000	75,000	75,000	175,000	-	175,000
Information Technology	4,459,499	1,145,399	5,604,898	3,156,000	3,156,000	5,890,255	331,079	6,221,334
Library	12,480,000	1,000,000	13,480,000	2,130,000	630,000	9,550,000	2,500,000	12,050,000
Metro Transit	2,460,983	6,539,933	9,000,916	18,056,087	8,556,087	5,544,762	5,145,225	10,689,987
Monona Terrace	500,000	475,000	975,000	758,000	758,000	200,000	558,000	758,000
Parking Utility	-	35,325,000	35,325,000	1,489,700	1,489,700	5,000,000	47,533,452	52,533,452
Parks Division	12,374,070	17,429,000	29,803,070	20,928,000	20,958,000	14,456,925	16,494,616	30,951,541
Planning Division	100,000	500,000	600,000	100,000	100,000	270,000	290,000	560,000
Police Department	9,790,343	310,600	10,100,943	378,800	378,800	4,713,800	295,000	5,008,800
Public Health	765,000	-	765,000	596,500	1,434,328	2,634,328	-	2,634,328
Sewer Utility	-	4,994,755	4,994,755	1,769,500	1,769,500	-	2,637,255	2,637,255
Stormwater Utility	7,734,077	2,685,000	10,419,077	4,100,000	4,100,000	6,155,628	4,151,079	10,306,707
Streets Division	2,617,967	-	2,617,967	1,942,300	1,942,300	3,358,800	-	3,358,800
Traffic Engineering	7,362,331	1,246,937	8,609,268	1,541,000	1,541,000	1,360,654	981,000	2,341,654
Water Utility	-	29,928,500	29,928,500	17,193,000	17,733,000	-	17,798,000	17,798,000
<b>TOTAL</b>	<b>\$ 170,522,355</b>	<b>\$ 189,941,974</b>	<b>\$ 360,464,329</b>	<b>\$ 193,688,797</b>	<b>\$ 184,326,625</b>	<b>\$ 158,167,197</b>	<b>\$ 176,288,447</b>	<b>\$ 334,455,643</b>

**City of Madison: 2018 Capital Budget  
Expense & Funding Schedule**

*Adopted Budget*

**2018 CIP by Expenditure Type**

	2018	2019	2020	2021	2022	2023
Bike Path	3,073,000	1,749,000	4,530,000	2,616,000	5,136,000	1,176,000
Bridge	540,000	150,000	160,000	170,000	170,000	170,000
Building	40,046,128	77,452,930	14,623,820	25,529,220	23,534,413	62,677,035
Fiber Network	220,000	220,000	230,000	230,000	230,000	230,000
Land	10,250,000	1,650,000	770,000	1,940,000	500,000	250,000
Land Improvements	12,046,000	10,958,000	12,736,750	11,170,240	16,896,000	11,310,000
Library Collection	-	-	-	-	-	-
Loans	2,943,000	100,000	-	-	-	-
Machinery and Equipment	24,393,397	24,839,359	23,996,939	32,791,417	28,312,450	28,233,898
Other	7,546,100	7,805,400	8,145,500	7,619,500	7,874,500	10,133,500
Sanitary Sewer	17,228,000	17,811,400	14,484,500	13,817,500	18,842,500	13,992,500
Software and Licenses	488,500	837,500	875,000	845,000	845,000	845,000
Stormwater Network	8,070,000	14,535,000	7,065,000	6,810,000	7,235,000	11,285,000
Street	52,969,500	51,273,500	38,859,000	43,822,000	39,651,400	29,982,600
Streetlighting	621,000	631,000	646,000	661,000	666,000	666,000
Water Network	12,280,000	12,379,000	16,798,000	16,584,000	14,847,000	17,790,000
<b>Total</b>	<b>\$ 192,714,625</b>	<b>\$ 222,392,089</b>	<b>\$ 143,920,509</b>	<b>\$ 164,605,877</b>	<b>\$ 164,740,263</b>	<b>\$ 188,741,533</b>

**2018 CIP by Funding Source**

	2018	2019	2020	2021	2022	2023
GF GO Borrowing	66,818,600	53,625,980	54,628,850	60,126,240	63,704,250	90,253,225
Non-GF GO Borrowing	24,075,410	68,472,882	17,096,327	32,616,144	22,578,669	25,613,492
County Sources	5,840,000	7,307,000	907,500	45,000	45,000	45,000
Developer Capital Funding	410,000	410,000	410,000	410,000	410,000	410,000
Federal Sources	16,540,305	26,555,907	12,191,427	12,474,088	13,729,581	9,642,566
Impact Fees	11,689,000	5,950,000	3,605,000	1,285,000	8,499,250	1,743,250
Miscellaneous Revenue	3,000	3,000	3,000	-	-	-
Municipal Capital Participate	2,692,500	2,422,500	-	-	2,449,700	-
Other Govt Pmt For Services	80,000	80,000	80,000	80,000	80,000	80,000
Private Contribution/Donation	2,591,000	990,000	600,000	795,000	505,000	4,635,000
Reserves Applied	12,660,195	10,229,548	9,750,970	8,071,470	7,606,313	7,401,500
Revenue Bonds	28,973,000	30,799,000	31,487,000	31,496,000	32,865,000	35,194,000
Room Tax	558,000	890,000	1,020,000	885,000	935,000	4,625,000
Sale Property/Capital Asset	159,400	167,400	179,635	179,635	200,500	240,500
Special Assessment	6,736,805	8,335,872	6,402,800	6,444,300	6,597,000	6,539,000
State Sources	365,000	495,000	345,000	1,965,000	345,000	345,000
TIF Proceeds	5,668,000	5,160,000	4,710,000	7,015,000	3,685,000	1,486,000
Trade In Allowance	3,000	43,000	48,000	48,000	25,000	28,000
Transfer From Other Restricted	165,000	115,000	115,000	330,000	140,000	120,000
Transfer In From General Fund	6,686,410	340,000	340,000	340,000	340,000	340,000
<b>Total</b>	<b>\$ 192,714,625</b>	<b>\$ 222,392,089</b>	<b>\$ 143,920,509</b>	<b>\$ 164,605,877</b>	<b>\$ 164,740,263</b>	<b>\$ 188,741,533</b>

**Borrowing Summary**

	2017	2018	2019	2020	2021	2022
<b><i>Borrowing Schedule</i></b>						
General Fund G.O. Borrowing	66,818,600	53,625,980	54,628,850	60,126,240	63,704,250	90,253,225
Non-General Fund G.O. Borrowing	24,075,410	68,472,882	17,096,327	32,616,144	22,578,669	25,613,492
<b>Total</b>	<b>\$ 90,894,010</b>	<b>\$ 122,098,862</b>	<b>\$ 71,725,177</b>	<b>\$ 92,742,384</b>	<b>\$ 86,282,919</b>	<b>\$ 115,866,717</b>

***Annual Debt Service***

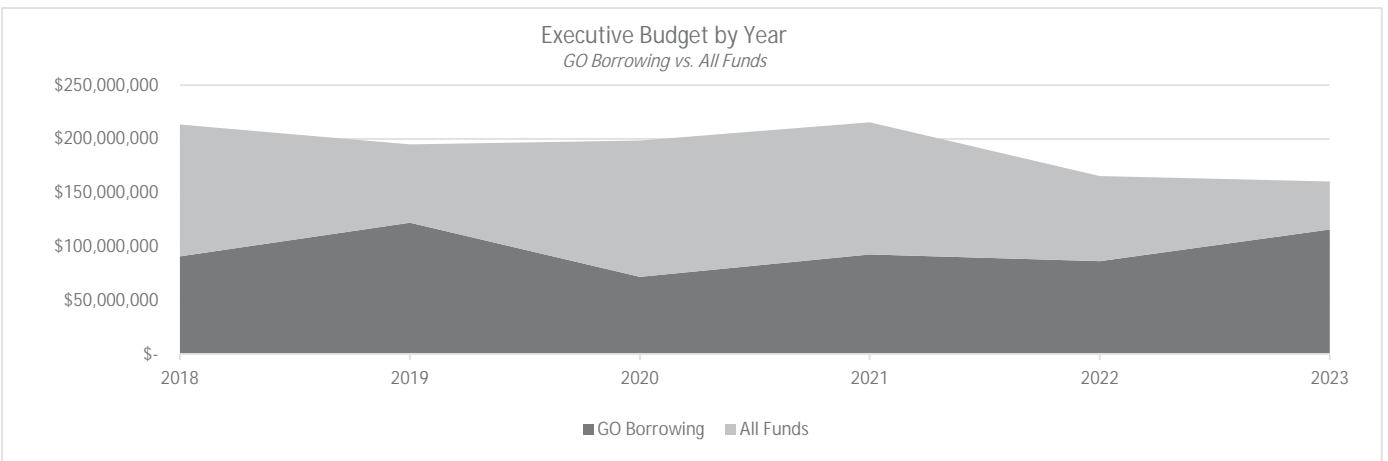
General Fund G.O. Borrowing	8,686,418	6,971,377	7,101,751	7,816,411	8,281,553	11,732,919
Non-General Fund G.O. Borrowing	3,129,803	8,901,475	2,222,523	4,240,099	2,935,227	3,329,754

**City of Madison: 2018 Capital Budget**  
**Capital Improvement Plan: GO Borrowing**

*Adopted Budget*

**GO Borrowing by Agency**

	2018	2019	2020	2021	2022	2023
CDA Redevelopment	270,000	150,000	250,000	-	-	200,000
Community Development Division	400,000	-	-	1,530,000	2,250,000	3,229,000
Economic Development Division	3,743,000	630,000	600,000	630,000	-	30,000
Engineering - Bicycle and Pedestrian	4,299,000	3,704,000	5,471,000	4,527,000	5,487,000	3,459,000
Engineering - Facilities Management	5,100,000	5,855,000	3,450,000	5,435,000	3,770,000	3,250,000
Engineering - Major Streets	35,864,000	32,028,580	29,957,500	30,325,000	26,420,200	24,522,240
Engineering - Other Projects	280,000	155,000	210,000	172,240	263,000	175,000
Fire Department	7,352,500	770,000	1,070,000	1,770,000	4,205,000	2,275,000
Fleet Service	7,431,300	38,063,030	7,300,000	12,065,030	11,550,000	10,880,000
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Information Technology	3,156,000	3,570,000	3,475,000	3,475,000	3,475,000	3,475,000
Library	630,000	130,000	140,000	750,000	1,650,000	10,650,000
Metro Transit	5,146,782	18,653,852	4,467,327	15,821,114	5,728,669	5,333,492
Monona Terrace	200,000	-	-	-	-	-
Parks Division	9,556,000	6,579,000	8,625,750	8,370,000	12,558,750	9,108,750
Planning Division	100,000	100,000	100,000	100,000	450,000	100,000
Police Department	503,800	531,800	778,900	411,300	416,600	420,535
Public Health	1,434,328	-	179,000	-	-	-
Stormwater Utility	2,800,000	8,940,000	1,900,000	2,000,000	2,500,000	6,400,000
Streets Division	1,942,300	1,578,600	3,070,700	4,660,700	4,848,700	31,648,700
Traffic Engineering	610,000	585,000	605,000	625,000	635,000	635,000
<b>TOTAL</b>	<b>\$ 90,894,010</b>	<b>\$ 122,098,862</b>	<b>\$ 71,725,177</b>	<b>\$ 92,742,384</b>	<b>\$ 86,282,919</b>	<b>\$ 115,866,717</b>

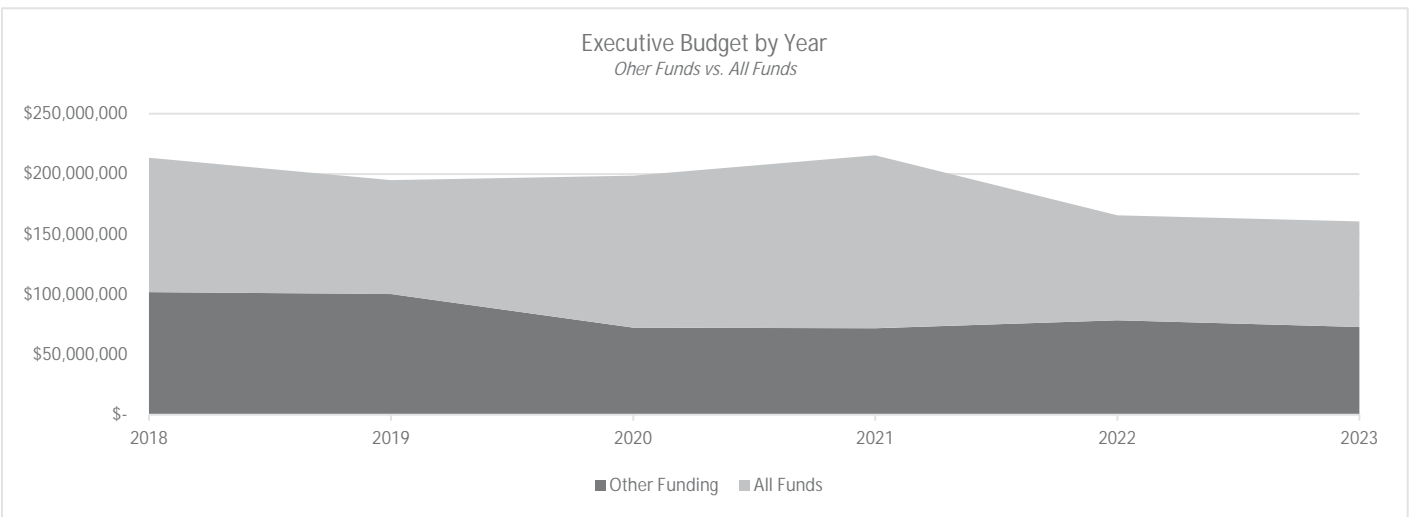


**City of Madison: 2018 Capital Budget**  
**Capital Improvement Plan: Other Funding**

*Adopted Budget*

**Other Funding by Agency**

	2018	2019	2020	2021	2022	2023
CDA Redevelopment	625,000	500,000	-	-	-	-
Community Development Division	6,500,000	5,000,000	4,500,000	2,970,000	2,250,000	1,271,000
Economic Development Division	12,330,000	530,000	530,000	530,000	530,000	530,000
Engineering - Bicycle and Pedestrian	2,497,000	895,000	2,567,000	1,851,000	2,866,000	1,088,000
Engineering - Facilities Management	20,000	20,000	20,000	20,000	20,000	20,000
Engineering - Major Streets	37,664,000	36,942,820	24,598,500	30,337,000	29,351,200	19,630,360
Engineering - Other Projects	1,635,700	1,725,500	2,021,405	1,841,405	2,277,313	2,187,500
Fleet Service	1,401,410	-	-	-	-	-
Henry Vilas Zoo	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-
Library	-	-	-	500,000	-	4,500,000
Metro Transit	3,409,305	18,650,907	3,155,427	3,250,088	3,090,081	6,174,206
Monona Terrace	558,000	890,000	1,020,000	885,000	935,000	4,625,000
Parking Utility	1,489,700	1,681,500	271,500	216,500	55,000	10,000
Parks Division	12,152,000	3,806,000	5,521,000	2,113,000	5,147,250	2,201,250
Planning Division	-	-	-	-	-	-
Police Department	295,000	-	-	-	-	-
Sewer Utility	1,769,500	5,106,500	3,297,500	2,297,500	6,827,500	2,627,500
Stormwater Utility	1,300,000	2,665,000	1,345,000	1,245,000	1,162,000	1,335,000
Traffic Engineering	981,000	961,000	961,000	961,000	961,000	961,000
Water Utility	17,193,000	20,919,000	22,387,000	22,846,000	22,985,000	25,714,000
<b>TOTAL</b>	<b>\$ 101,820,615</b>	<b>\$ 100,293,227</b>	<b>\$ 72,195,332</b>	<b>\$ 71,863,493</b>	<b>\$ 78,457,344</b>	<b>\$ 72,874,816</b>

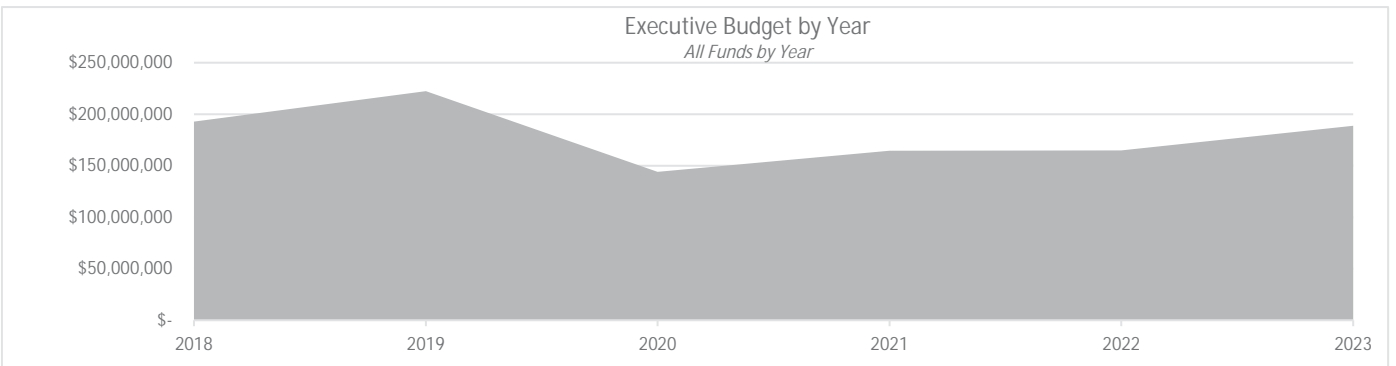


**City of Madison: 2018 Capital Budget**  
**Capital Improvement Plan: All Funds**

*Adopted Budget*

**All Funding by Agency**

	2018	2019	2020	2021	2022	2023
CDA Redevelopment	895,000	650,000	250,000	-	-	200,000
Community Development Division	6,900,000	5,000,000	4,500,000	4,500,000	4,500,000	4,500,000
Economic Development Division	16,073,000	1,160,000	1,130,000	1,160,000	530,000	560,000
Engineering - Bicycle and Pedestrian	6,796,000	4,599,000	8,038,000	6,378,000	8,353,000	4,547,000
Engineering - Facilities Management	5,120,000	5,875,000	3,470,000	5,455,000	3,790,000	3,270,000
Engineering - Major Streets	73,528,000	68,971,400	54,556,000	60,662,000	55,771,400	44,152,600
Engineering - Other Projects	1,915,700	1,880,500	2,231,405	2,013,645	2,540,313	2,362,500
Fire Department	7,352,500	770,000	1,070,000	1,770,000	4,205,000	2,275,000
Fleet Service	8,832,710	38,063,030	7,300,000	12,065,030	11,550,000	10,880,000
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Information Technology	3,156,000	3,570,000	3,475,000	3,475,000	3,475,000	3,475,000
Library	630,000	130,000	140,000	1,250,000	1,650,000	15,150,000
Metro Transit	8,556,087	37,304,759	7,622,754	19,071,202	8,818,750	11,507,698
Monona Terrace	758,000	890,000	1,020,000	885,000	935,000	4,625,000
Parking Utility	1,489,700	1,681,500	271,500	216,500	55,000	10,000
Parks Division	21,708,000	10,385,000	14,146,750	10,483,000	17,706,000	11,310,000
Planning Division	100,000	100,000	100,000	100,000	450,000	100,000
Police Department	798,800	531,800	778,900	411,300	416,600	420,535
Public Health	1,434,328	-	179,000	-	-	-
Sewer Utility	1,769,500	5,106,500	3,297,500	2,297,500	6,827,500	2,627,500
Stormwater Utility	4,100,000	11,605,000	3,245,000	3,245,000	3,662,000	7,735,000
Streets Division	1,942,300	1,578,600	3,070,700	4,660,700	4,848,700	31,648,700
Traffic Engineering	1,591,000	1,546,000	1,566,000	1,586,000	1,596,000	1,596,000
Water Utility	17,193,000	20,919,000	22,387,000	22,846,000	22,985,000	25,714,000
<b>TOTAL</b>	<b>\$ 192,714,625</b>	<b>\$ 222,392,089</b>	<b>\$ 143,920,509</b>	<b>\$ 164,605,877</b>	<b>\$ 164,740,263</b>	<b>\$ 188,741,533</b>





**City of Madison: 2018 Capital Budget  
Reauthorization Schedule**

*Adopted Budget*

Agency	Project #	Project Name	GO	Other	Total
CDA Redevelopment	10068	Public Housing Redevelopment	200,000	-	200,000
CDA Redevelopment	10578	Village On Park Roof Rep	812,000	-	812,000
CDA Redevelopment	10844	Truax Redevelopment Phase 2	68,794	-	68,794
Community Development Division	10066	Neighborhood Centers	500,000	-	500,000
Community Development Division	17110	Affordable Housing Fund	8,643,794	-	8,643,794
Economic Development Division	10069	Public Market	1,200,000	-	1,200,000
Engineering - Bicycle and Pedestrian	10138	Bikeways Program	970,000	-	970,000
Engineering - Bicycle and Pedestrian	10143	Capital City Trail	425,000	715,000	1,140,000
Engineering - Bicycle and Pedestrian	10165	West Towne Path	1,176,600	-	1,176,600
Engineering - Bicycle and Pedestrian	10547	Ped/Bike Infrastructure Enhancement	11,000	-	11,000
Engineering - Bicycle and Pedestrian	11160	Bike Station	1,000,000	-	1,000,000
Engineering - Facilities Management	10549	General Building Improvements	150,000	-	150,000
Engineering - Facilities Management	10550	MMB Renovation	9,017,966	-	9,017,966
Engineering - Facilities Management	10560	Fire Building Improvements	390,000	-	390,000
Engineering - Facilities Management	10561	City County Building Improvements	625,000	-	625,000
Engineering - Facilities Management	10562	Energy Improvements	177,000	-	177,000
Engineering - Facilities Management	10563	Sustainability Improvements	260,000	-	260,000
Engineering - Facilities Management	10564	Park Facility Improvements	680,000	-	680,000
Engineering - Facilities Management	10565	Streets Facility Improvements	1,590,000	-	1,590,000
Engineering - Facilities Management	11319	City Fleet Stalls-JDS	1,300,000	-	1,300,000
Engineering - Major Streets	10204	Rural To Urban Streets	1,265,346	3,635,058	4,900,404
Engineering - Major Streets	10218	Railroad Crossings & Quiet Zones	144,782	360,000	504,782
Engineering - Major Streets	10226	Reconstruction Streets	409,800	4,041,654	4,451,454
Engineering - Major Streets	10284	Pleasant View Road	96,001	1,575,514	1,671,516
Engineering - Major Streets	10540	Pavement Management	-	2,278,405	2,278,405
Engineering - Major Streets	10546	Neighborhood Traffic Mgmt & Ped Imp	446,500	-	446,500
Engineering - Major Streets	11127	Atwood Ave Ph 1: Fair Oaks - Walter	347,500	-	347,500
Engineering - Major Streets	11131	Mineral Point Rd (Beltline-High Pt)	45,000	-	45,000
Engineering - Major Streets	11168	University Ave (Shorewood-Univ Bay)	120,000	270,000	390,000
Engineering - Major Streets	11461	Graaskamp Way & John Wall Dr	-	1,735,000	1,735,000
Engineering - Other Projects	10198	Construction Inspector Software	-	290,000	290,000
Engineering - Other Projects	11081	Public Drinking Fountains	38,000	-	38,000
Fire Department	10373	Fire Equipment	877,000	-	877,000
Fire Department	10376	Communications Equipment	200,000	-	200,000
Fire Department	10381	Fire Building Improvements	50,000	-	50,000
Fleet Service	10305	Fleet Service Relocation	880,161	-	880,161
Henry Vilas Zoo	11215	Henry Vilas Zoo	100,000	-	100,000
Information Technology	10042	Enterprise Financial System	1,166,000	-	1,166,000
Information Technology	10043	Property Assessment System	201,933	-	201,933
Information Technology	10703	Neighborhood Center Connectivity	25,322	-	25,322
Information Technology	17097	Asset Management System	-	287,460	287,460
Information Technology	17109	Municipal Court System	-	43,619	43,619
Information Technology	17230	Fiber To The Premises	61,000	-	61,000
Information Technology	17231	DCR Case Management	80,000	-	80,000
Information Technology	17400	Hardware/Software Upgrades	1,200,000	-	1,200,000
Library	10001	Maintenance Support Center	775,000	-	775,000
Library	10002	Relocate Pinney Neighborhd Library	8,025,000	2,500,000	10,525,000
Library	17083	RFID-Haw/Seq/Msb Libr 2017	120,000	-	120,000
Metro Transit	85002	Facility Repairs & Improvements	268,000	1,072,000	1,340,000
Metro Transit	85003	Transit System Upgrades	129,980	663,920	793,900

Agency	Project #	Project Name	GO	Other	Total
Parking Utility	1603	Single Space Meter Replacement	-	91,000	91,000
Parking Utility	1612	Garage Lighting Replacement (Led)	-	55,300	55,300
Parking Utility	1627	Capitol East Parking Structure	5,000,000	3,592,393	8,592,393
Parking Utility	10397	Revenue Equipment Replacement	-	300,000	300,000
Parking Utility	10398	Customer Comm And Support	-	32,800	32,800
Parking Utility	11471	Judge Doyle Public Parking Structur	-	41,791,659	41,791,659
Parking Utility	16001	Intelligent Transportation System	-	75,000	75,000
Parking Utility	16002	PEO Enforcement System	-	20,600	20,600
Parking Utility	16005	Garage Wayfinding Signs	-	85,000	85,000
Parks Division	10479	Neighborhood Park Improvements	-	10,000	10,000
Parks Division	10543	Allied Drive Area Potential Park	-	50,000	50,000
Parks Division	10605	Beach And Shoreline Improvements	145,000	-	145,000
Parks Division	10605	Beach Shoreline Improvements	300,000	75,000	375,000
Parks Division	10646	Central Park	250,000	-	250,000
Parks Division	10912	Parkland Acquisition	-	113,129	113,129
Parks Division	17122	Dog Park General	40,000	-	40,000
Parks Division	17122	Dog Park Improvements	-	60,000	60,000
Parks Division	17124	Conservation Park Improvements	75,000	15,000	90,000
Parks Division	17128	Land Acquisition	-	149,920	149,920
Parks Division	17148	Emerald Ash Borer Mitigation	400,000	-	400,000
Parks Division	17157	Breese Stevens Improvements	300,000	-	300,000
Parks Division	17166	Forest Hill Cemetery Improvements	345,000	-	345,000
Parks Division	17168	Garver At Olbrich Botanical Complex	1,100,000	-	1,100,000
Parks Division	17170	James Madison Park Improvements	-	89,567	89,567
Parks Division	17178	Penn Park Improvements	425,425	-	425,425
Parks Division	17182	Street Tree Replacements	100,000	-	100,000
Parks Division	17184	Vilas Park Improvements	70,000	-	70,000
Parks Division	17193	Olbrich Botanical Complex	-	3,750,000	3,750,000
Parks Division	17421	Park Land Improvements	661,500	-	661,500
Parks Division	17436	Playground/Accessibility Improvmnts	75,000	-	75,000
Parks Division	17443	Park Facility Improvements	614,000	30,000	644,000
Planning Division	10056	Municipal Art Fund	-	200,000	200,000
Planning Division	10064	Historic Preservation Plan	40,000	90,000	130,000
Planning Division	11101	Urbanfootprint Scenario Planning	30,000	-	30,000
Planning Division	65329	Oscar Mayer Subarea Plan	100,000	-	100,000
Police Department	10390	Midtown District Station	4,060,000	-	4,060,000
Police Department	10945	Police Building Improvements Master	150,000	-	150,000
Public Health	17047	Remodel Of Office Space	1,200,000	-	1,200,000
Sewer Utility	10267	Sewer Reconstruction	-	425,755	425,755
Sewer Utility	10268	Lift Station Rehabilitations	-	56,000	56,000
Sewer Utility	10303	Outer Capitol Loop Southeast	-	55,000	55,000
Sewer Utility	10437	Sewer Access Improvements	-	181,000	181,000
Sewer Utility	11155	Verona Road Phase 4	-	150,000	150,000
Stormwater Utility	10307	Backyard Drainage Problems	7,500	25,000	32,500
Stormwater Utility	10312	Greenway Improvements	397,132	32,500	429,632
Stormwater Utility	10318	Inter-Municipal Stormwater Mgmt	200,000	150,000	350,000
Stormwater Utility	10334	Starkweather Creek Watershed	593,500	40,000	633,500
Stormwater Utility	10340	Shorelines	379,000	66,921	445,921
Stormwater Utility	10341	Stormwater Basins	281,000	15,000	296,000
Stormwater Utility	10343	TMDL Compliance	1,095,496	1,320,000	2,415,496
Stormwater Utility	10344	Urban Best Management Practices	-	220,000	220,000
Stormwater Utility	10556	Stormwater Improvements On Streets	-	100,000	100,000
Stormwater Utility	10557	Storm Improvements Developing Areas	-	50,000	50,000
Stormwater Utility	10947	Storm Sewer With Streets Projects	5,000	-	5,000

Agency	Project #	Project Name	GO	Other	Total
Stormwater Utility	10948	Lower Badger Mill Creek Watershed	-	831,658	831,658
Stormwater Utility	11663	Citywide Flood Mitigation	397,000	-	397,000
Streets Division	11001	Streets 2017 Building Imp And Rep	109,000	-	109,000
Streets Division	11001	Streets Minor Building Imp And Rep	150,000	-	150,000
Streets Division	11005	Streets Yard Improvements	400,000	-	400,000
Streets Division	11008	Streets 2017 Emerald Ash Borer	727,500	-	727,500
Streets Division	11052	Streets Other: Blacktop Bowman Fld	30,000	-	30,000
Traffic Engineering	10418	Street Light Installation	115,493	-	115,493
Traffic Engineering	10427	Traffic Signal Infrastructure	285,162	-	285,162
Traffic Engineering	10428	Traffic Safety Infrastructure	100,000	-	100,000
Traffic Engineering	17071	Wayfinding Signage	250,000	-	250,000
Water Utility	10856	Water Mains - New	-	450,000	450,000
Water Utility	10944	Unit Well No. 8 Reconstruction	-	155,000	155,000
<b>TOTAL</b>			<b>67,273,187</b>	<b>74,467,832</b>	<b>141,741,018</b>

**City of Madison: 2018 Capital Budget  
Cancellations & Postponements**

*Adopted Budget*

<b>Agency</b>	<b>Project #</b>	<b>Project Name</b>	<b>Amount</b>	<b>Notes</b>
CDA Redevelopment	17002	2230 Broadway	1,000,000	2
Community Development Division	10066	Neighborhood Centers	4,800,000	4
Engineering - Bicycle and Pedestrian	10138	Bikeways Program	398,846	5
Engineering - Bicycle and Pedestrian	10143	Capital City Trail	37,266	5
Engineering - Bicycle and Pedestrian	10148	Sidewalk Program	2,946	5
Engineering - Bicycle and Pedestrian	10171	Whitney Way Bike Crossing	7,009	5
Engineering - Bicycle and Pedestrian	10547	Ped/Bike Infrastructure Enhancement	15,175	5
Engineering - Facilities Management	10192	Service Building Improvements	7,996	5
Engineering - Facilities Management	10562	Energy Improvements	13,366	5
Engineering - Facilities Management	10564	Park Facility Improvements	19,965	5
Engineering - Major Streets	10204	Rural To Urban Streets	677,126	5
Engineering - Major Streets	10218	Railroad Crossings & Quiet Zones	109,944	5
Engineering - Major Streets	10226	Reconstruction Streets	197,455	5
Engineering - Major Streets	10237	Hoepker Road	52,755	5
Engineering - Major Streets	10246	Mckee Rd (CTH PD West)	540,000	5
Engineering - Major Streets	10540	Pavement Management	244,978	5
Engineering - Major Streets	10547	Ped/Bike Infrastructure Enhancement	4,460	5
Engineering - Major Streets	10912	Parkland Acquisition	5,000	5
Engineering - Major Streets	11301	Pleasant View Rd Signal	35,000	5
Engineering - Major Streets	11565	McKenna Boulevard	8,293	5
Engineering - Other Projects	10202	GT Viewer Web Based Option	7,990	5
Engineering - Other Projects	10203	Projects Contracts Database	50,000	2
Engineering - Other Projects	11082	Right Of Way Landscaping & Trees	20,000	5
Engineering - Other Projects	11100	Radio System Digital Conversion	75,948	5
Engineering - Other Projects	11258	Public Drinking Fountains	25,000	5
Engineering - Other Projects	11436	Underground Storage Tanks	5,079	5
Engineering - Other Projects	11494	Waste Oil Collection Sites	30,000	5
Engineering - Other Projects	11495	Warning Sirens	30,000	5
Fire Department	10376	Communications Equipment	18,100	5
Fire Department	10381	Fire Building Improvements	5,000	5
Fire Department	17037	Lake Rescue Boat	4,539	5
Golf	17474	Golf Course Equipment	3,788	5
Library	17075	Libr Major Repair/Replacement	101,255	5
Metro Transit	85001	Transit Coaches	41,249	5
Metro Transit	85002	Facility Repairs & Improvements	40,000	5
Parks Division	10511	Park Ridge Neighborhood Developmt	150,000	5
Parks Division	10539	Highland Manor Storm Shelter	213,909	5
Parks Division	10605	Beach Shoreline Improvements	100,000	5
Parks Division	10819	Splash Parks 2014	350,000	3
Parks Division	10912	Parkland Acquisition	7,107	5
Parks Division	17128	Land Acquisition	7,852,344	5
Parks Division	17157	Breese Stevens Improvements	100,000	5
Parks Division	17159	Brittingham Park Improvements	55,871	5
Parks Division	17421	Park Land Improvements	135,491	5
Parks Division	17436	Playground/Accessibility Improvmnt	40,000	5
Parks Division	65323	Assessable/Replacement Trees	22,689	5
Economic Development Division	10939	TID 36 Starting Block	1,500,000	6
Planning	65003	John Nolen Corridor & Waterfront PI	50,000	3
Planning	65004	Downtown Plan	42,331	5
Public Health	10015	Digestion Block	5,000	2

Agency	Project #	Project Name	Amount	Notes
Sewer Utility	10267	Sewer Reconstruction	100,900	5
Sewer Utility	10268	Lift Station Rehabilitations	30,000	5
Sewer Utility	10276	Infiltration & Inflow Impr	175,000	5
Sewer Utility	10290	Sewer Rehab East Wash	765,000	5
Sewer Utility	10437	Sewer Access Improvements	65,000	5
Sewer Utility	10450	Trenchless Sewer Rehabilitation	445,000	5
Sewer Utility	11153	Pumpkin Hollow Impact Fee Dist	892,215	5
Stormwater Utility	10307	Backyard Drainage Problems	7,500	5
Stormwater Utility	10312	Greenway Improvements	2,707	5
Stormwater Utility	10318	Inter-Municipal Stormwater Mgmt	104,437	5
Stormwater Utility	10344	Urban Best Management Practices	8,664	5
Stormwater Utility	10450	Trenchless Sewer Rehabilitation	36,647	5
Stormwater Utility	10552	Local (Public) Drainage Problems	14,750	5
Stormwater Utility	10557	Storm Improvemts Developing Areas	100,000	5
Stormwater Utility	10960	Lake Wingra Watershed Managemt	18,505	5
Streets Division	10457	Streets Bldg Improvements	21,753	5
<b>TOTAL</b>			<b>\$ 22,048,349</b>	

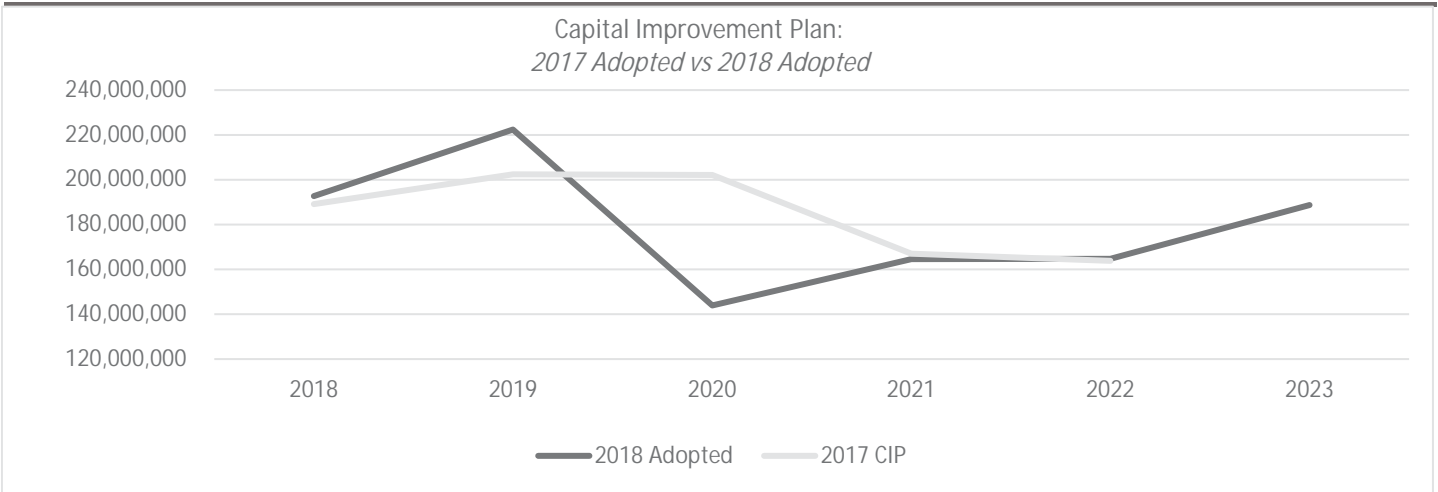
### Notes

- 2 Project not moving forward
- 3 Slowed implementation; not as much funding needed moving forward
- 4 External funding not realized
- 5 Project completed under budget
- 6 Project funded with alternate funding source

**City of Madison: 2018 Capital Budget  
Variances from 2017 CIP**

*Adopted Budget*

**Overview**



Phase	2018	2019	2020	2021	2022	2023
2017 CIP	189,144,150	202,415,208	202,075,532	167,078,780	163,822,308	
2018 Executive	184,326,625	195,037,089	170,800,509	164,880,877	164,740,263	188,741,533
2018 Adopted	192,714,625	222,392,089	143,920,509	164,605,877	164,740,263	188,741,533
<b>Change-2017 to 2018</b>	<b>3,570,475</b>	<b>19,976,881</b>	<b>(58,155,023)</b>	<b>(2,472,903)</b>	<b>917,955</b>	

**Variance by Year**

**2018: Total Change=\$3.6m Increase**

- Community Development Division: Increased funding for Neighborhood Center projects 2,400,000
- Economic Development Division: Funding added for developer loans in TIF districts 2,800,000
- Engineering-Facilities: Final portion of MMB project moved to 2018 1,300,000
- Engineering-Major Streets: Various street reconstruction projects advanced to 2018 4,035,000
- Fire Department: Budget for Fire Station 14 increased 1,250,000
- Library: Funding for planning associated with Reindahl Library added to CIP 500,000
- Metro Transit: Funding for Satellite Facility moved to 2020 (9,500,000)
- Parks Division: Brittingham Dog Park moved from 2021 275,000
- Parks Division: Funding increased for Breese Stevens improvements 475,000

**2019: Total Change=\$20.0m Increase**

- Engineering-Bicycle & Pedestrian Projects: West Towne Path moved to 2020-2022 (2,370,000)
- Engineering-Facilities: Movement of MMB to 2018 & increase for CCB Tenant Improvements (2,300,000)
- Eng-Mjr Streets: County Hwy M, County & Special Assessment share of project increased 4,500,000
- Eng-Mjr Streets: W Washington Reconstruction moved to 2019 (1,500,000)
- Fire Department: Remodel of Fire Station 6 moved to 2021 & 2022 (500,000)
- Fleet Service: Full budget for Fleet Relocation moved to 2019 8,600,000
- Metro Transit: BRT moved to 2023 (3,300,000)
- Metro Transit: Federal funding for Transit Coaches reduced (1,100,000)
- Metro Transit: Satellite Bus Facility moved to 2019 12,500,000
- Parking Utility: Budget for Single Space Meter Replacement increased 900,000
- Public Health: Full funding for office remodel moved to 2018 (500,000)
- Stormwater Utility: Starkweather Coagulant Treatment added to CIP 5,000,000

**City of Madison: 2018 Capital Budget**  
**Variances from 2017 CIP**

*Adopted Budget*

**2020: Total Change=\$58.2m Decrease**

• Engineering-Bicycle & Pedestrian: Construction for West Towne Path moved to 2021	(500,000)
• Engineering-Major Streets: Atwood Ave (Fair Oaks to Cottage Grove) deferred to 2021	(5,600,000)
• Engineering-Major Streets: Atwood Ave (Schenk's Corner) project added to CIP	2,570,000
• Engineering-Major Streets: Budget for S Gammon Road increased	3,300,000
• Engineering-Major Streets: Mineral Point Road (Beltline to High Point) deferred to 2021	(1,300,000)
• Engineering-Major Streets: Program budgets decreased	(1,200,000)
• Engineering-Major Streets: Treetops/Feather Edge Drive moved to 2019	(1,500,000)
• Fire Department: Remodel of Fire Station 6 moved to 2021 & 2022	(2,500,000)
• Fleet Service: Full budget for Fleet Relocation moved to 2019	(8,600,000)
• Fleet Service: Funding for Fleet Equipment reduced	(3,800,000)
• Metro: BRT moved to 2023	(23,000,000)
• Metro: Facility repairs @ East Wash moved to 2021	(7,900,000)
• Metro: Metro Satellite Facility moved to 2019	(6,000,000)
• Police Department: Funding for facility studies added to CIP	200,000
• Stormwater: Lower Badger Mill Creek moved to 2019	(2,500,000)

**2021: Total Change=\$2.5m Decrease**

• Engineering-Major Streets: Atwood Ave (Fair Oaks to Cottage Grove) moved from 2020	5,600,000
• Fleet Service: Funding for fleet equipment (fire & general equipment) increased	4,000,000
• Library: Planning for construction of Reindahl Library added to CIP	1,100,000
• Metro: BRT moved to 2023	(23,000,000)
• Metro: Facility Improvements @ East Wash moved from 2020	7,000,000
• Metro: Federal funding for Transit Coaches reduced	(1,000,000)
• Metro: Funding for Transit System Upgrades increased	3,300,000
• Parks Division: Reductions to Parkland & Facility Improvements	(2,500,000)
• Parks Division: Brittingham Dog Park moved to 2018	(275,000)
• Streets Division: Planning funding included for Streets Far West	1,800,000
• Water Utility: Budget for Well 28 increased	1,400,000

**2022: Total Change=\$920k Increase**

• Engineering-Bicycle & Pedestrian: Construction for West Towne Path	3,300,000
• Engineering-Major Streets: Mineral Point (S Point to Pleasant View) removed from CIP	(6,860,000)
• Engineering-Major Streets: Misc adjustment to project budgets	(220,000)
• Fire Department: Remodel of Fire Station 6 moved from 2020	2,500,000
• Fleet Service: Funding for fleet equipment (fire & general equipment) decreased	(1,400,000)
• Metro: Federal funding for Transit Coaches reduced	(1,500,000)
• Parks: Increased funding for Parkland Improvements	1,900,000
• Streets Division: Planning for Far West Facility added to CIP	3,200,000

**2023: Projects Added**

• Fire Department: Station 10 Study	500,000
• Library: Reindahl Library construction	15,000,000
• Monona Terrace: Carpet replacement	3,000,000
• Streets: Streets Far West Facility construction	30,000,000



# *Agency Capital Budgets*

2018 Adopted Budget



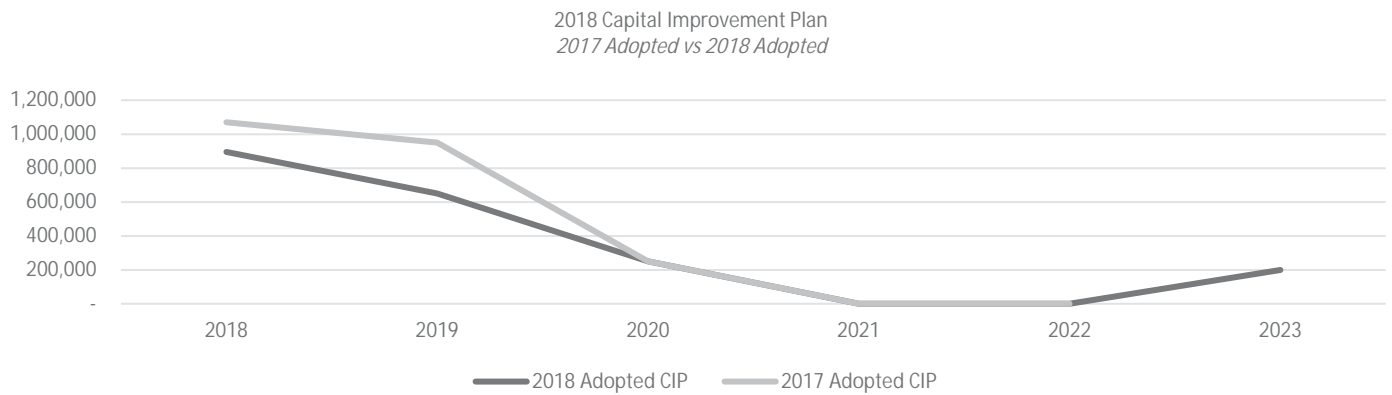
# CDA Redevelopment

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
CDA Red. - Village on Park	195,000	-	-	-	-	-
Mosaic Ridge Construction Financing	500,000	500,000	-	-	-	-
Public Housing Redevelopment	200,000	150,000	250,000	-	-	200,000
<b>Total</b>	<b>\$ 895,000</b>	<b>\$ 650,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

### Changes from 2017 CIP



- 2230 Broadway: Project transferred to Community Development Division (\$2.0m)
- CDA Redevelopment - Village on Park: Project budget increased (\$0.025m)
- Mosaic Ridge Construction Financing: Project budget increased (\$0.4m)
- Public Housing Redevelopment: Project budget increased (\$0.15m)

# CDA Redevelopment

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	795,000	550,000	250,000	-	-	200,000
Loans	100,000	100,000	-	-	-	-
<b>Total</b>	<b>\$ 895,000</b>	<b>\$ 650,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

### 2018 CIP by Funding Source

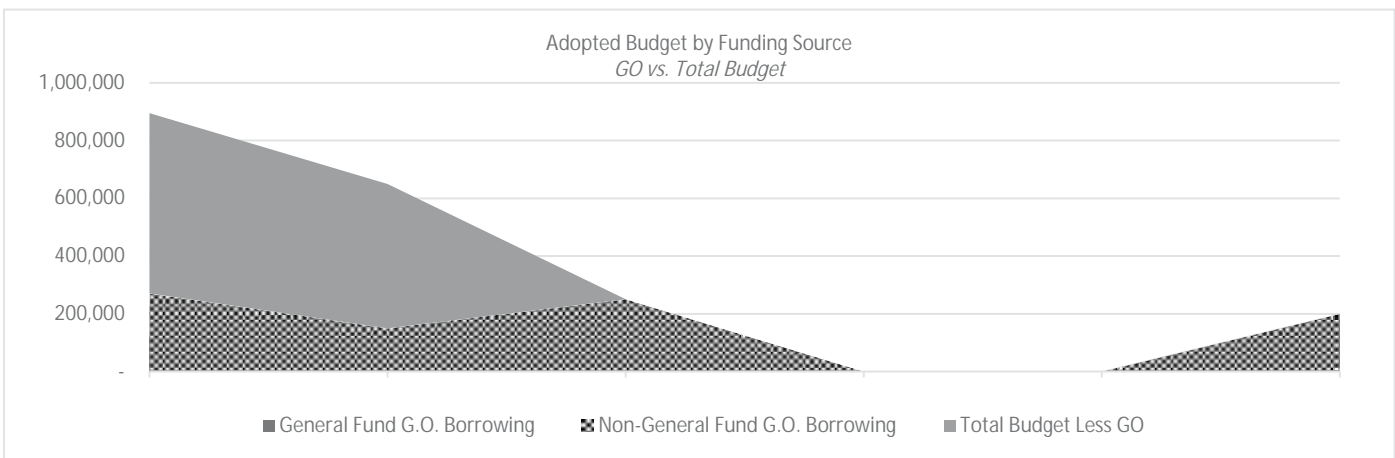
	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	270,000	150,000	250,000	-	-	200,000
Reserves Applied	625,000	500,000	-	-	-	-
<b>Total</b>	<b>\$ 895,000</b>	<b>\$ 650,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	270,000	150,000	250,000	-	-	200,000
<b>Total</b>	<b>\$ 270,000</b>	<b>\$ 150,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	35,100	19,500	32,500	-	-	26,000



# CDA Redevelopment

## Project Overview

**Project** CDA Red. - Village on Park **Project #** 10578

### Project Description

This project will replace the existing roof at The Village on Park. The project is designed to eliminate roof leaks, encapsulate asbestos on the underside of the roof deck, and waterproof heating, ventilation, and air conditioning (HVAC) platforms in the alley. Progress will be measured by a reduction in reported leaks and the associated maintenance costs. Construction is currently underway and anticipated to be completed in 2018.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	812,000	170,000	-	-	-	-	-
Reserves Applied	-	25,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 812,000</b>	<b>\$ 195,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Mosaic Ridge Construction Financing **Project #** 10079

### Project Description

This project funds the construction of the Mosaic Ridge housing development. The goal of the project is to improve the housing stock in the Allied Drive neighborhood and maintain a variety of housing choices for both renters and owners. Progress will be measured by the successful sale of homes to low and moderate income residents, reduced resident turnover, and stable or increasing value of the homes. The project timeline calls for construction to continue in 2018 and to be completed in 2019.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	-	500,000	500,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Public Housing Redevelopment **Project #** 11817

### Project Description

This program funds planning and implementation of public housing redevelopment through 2023. The goal of this program is to provide quality, affordable housing for low-income seniors and people with disabilities. Progress will be measured by completing the renovation or new construction of modern affordable housing, resident stability, and resident satisfaction. In 2018, projects include the replacement of townhomes at Wright and Anderson (Truax Park), planning for the Triangle complex redevelopment, and replacement of two public housing duplexes on Theresa Terrace.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	268,794	100,000	150,000	250,000	-	-	200,000
Reserves Applied	-	100,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 268,794</b>	<b>\$ 200,000</b>	<b>\$ 150,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

# CDA Redevelopment

## 2018 Appropriation Schedule

### 2018 Appropriation

	Adopted Budget				
	Request	Executive	GO Borrowing	Other	Total
CDA Red. - Village on Park	195,000	195,000	170,000	25,000	195,000
Mosaic Ridge Construction Financing	500,000	500,000	-	500,000	500,000
Public Housing Redevelopment	200,000	200,000	100,000	100,000	200,000
<b>Total</b>	<b>\$ 895,000</b>	<b>\$ 895,000</b>	<b>\$ 270,000</b>	<b>\$ 625,000</b>	<b>\$ 895,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
	CDA Red. - Village on Park	812,000	-
Public Housing Redevelopment	268,794	-	268,794
<b>Total</b>	<b>\$ 1,080,794</b>	<b>\$ -</b>	<b>\$ 1,080,794</b>

### Total 2018 Appropriation

	<b>\$ 1,350,794</b>	<b>\$ 625,000</b>	<b>\$ 1,975,794</b>
--	---------------------	-------------------	---------------------

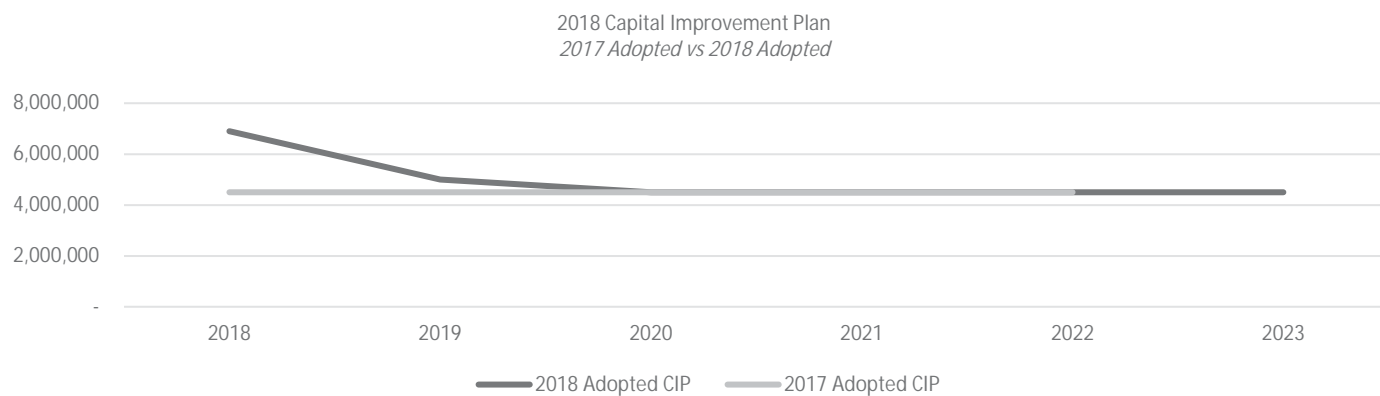
# Community Development Division

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Affordable Housing Fund	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
Bridge Lake Point Comm Cntr	2,000,000	500,000	-	-	-	-
Park Edge/Park Ridge Employment Center	400,000	-	-	-	-	-
<b>Total</b>	<b>\$ 6,900,000</b>	<b>\$ 5,000,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>

### Changes from 2017 CIP



- Bridge Lake Point Community Center: Project transferred from CDA Redevelopment; project budget increased (\$2.5m)
- Park Edge/Park Ridge Employment Center: Funding added by Common Council Capital Budget Amendment #2 (\$0.4m)

# Community Development Division

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	400,000	-	-	-	-	-
Land Improvements	6,500,000	5,000,000	4,500,000	4,500,000	4,500,000	4,500,000
<b>Total</b>	<b>\$ 6,900,000</b>	<b>\$ 5,000,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>

### 2018 CIP by Funding Source

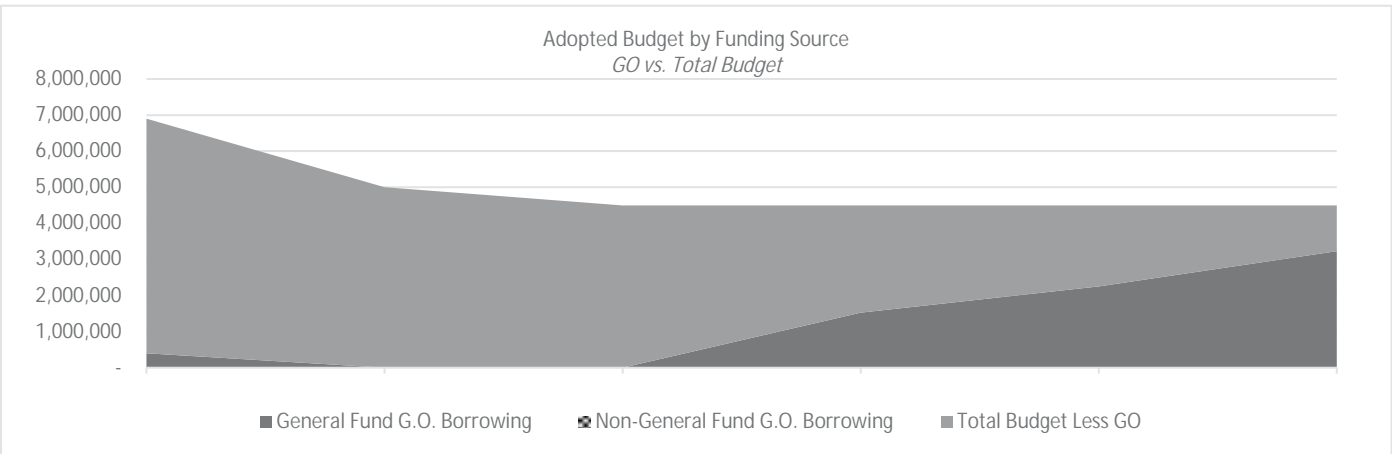
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	400,000	-	-	1,530,000	2,250,000	3,229,000
Federal Sources	1,400,000	-	-	-	-	-
Private Contribution/Donation	-	500,000	-	-	-	-
Reserves Applied	600,000	-	-	-	-	-
TIF Proceeds	4,500,000	4,500,000	4,500,000	2,970,000	2,250,000	1,271,000
<b>Total</b>	<b>\$ 6,900,000</b>	<b>\$ 5,000,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	400,000	-	-	1,530,000	2,250,000	3,229,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,530,000</b>	<b>\$ 2,250,000</b>	<b>\$ 3,229,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	52,000	-	-	198,900	292,500	419,770
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Community Development Division

## Project Overview

**Project Affordable Housing Fund Project # 17110**  
*Project Description*

This program continues a major initiative to expand and improve the supply of affordable housing in Madison. The program's goal is to leverage other public and private resources to improve and expand the supply of quality, affordable housing accessible to low and moderate-income households in the City of Madison. Progress will be measured by the production of 50 units of permanent supportive housing serving persons in the community who are homeless and 150 units of new rental housing serving households with incomes at or below 60 percent of the County's median income. Funding to support the construction of an affordable senior housing development was added to the capital improvement plan (CIP) in 2017. Six million dollars (\$6.0 million) in final-year increment for tax increment financing (TIF) districts closing during the 2018-2023 CIP will replace \$5.0 million of state funds previously anticipated in 2021 and 2022 and \$1.0 million in General Fund reserves in 2019. Specific 2018 projects and locations will be determined by Wisconsin Housing and Economic Development Authority's (WHEDA) allocation decisions, which are expected in early 2018.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	8,643,794	-	-	-	1,530,000	2,250,000	3,229,000
TIF Proceeds	-	4,500,000	4,500,000	4,500,000	2,970,000	2,250,000	1,271,000
<b>TOTAL</b>	<b>\$ 8,643,794</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>

**Project Bridge Lake Point Community Center Project # 17002**  
*Project Description*

This project funds the construction of a resident-inspired community facility in the Bridge Lake Point Waunona Neighborhood. The goal of the project is to have a centrally-located facility providing adequate space to better accommodate public gatherings and broader programming that meets the needs of residents. Progress will be measured by increased capacity for uses desired by neighborhood residents and a corresponding increase in the facility's rate of use. The project timeline calls for design completion in 2018 and construction completion in 2019. The reserves applied amount assumes utilizing the remaining cash balance from TID 27 upon closure.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Federal Sources	-	1,400,000	-	-	-	-	-
Private Contribution/Donation	-	-	500,000	-	-	-	-
Reserves Applied	-	600,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Park Edge/Park Ridge Employment Center Project # 11819**  
*Project Description*

This project provides funding for renovation of the former Griff's restaurant, located at 1233 McKenna Boulevard, to serve as the Park Edge/Park Ridge Employment Center. Design for the Park Edge/Park Ridge Employment Center is currently underway and is targeted to open in the fourth quarter of 2018. The 2018 Executive Budget included the Park Edge/Park Ridge project within the already established Neighborhood Centers project; Common Council Amendment #2 created the Park Edge/Park Ridge Employment Center as a standalone project and transferred the balance of available funding from Neighborhood Centers to Park Edge/Park Ridge.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	500,000	400,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Community Development Division

## 2018 Appropriation Schedule

### 2018 Appropriation

	Adopted Budget				
	Request	Executive	GO Borrowing	Other	Total
Affordable Housing Fund	4,500,000	4,500,000	-	4,500,000	4,500,000
Bridge Lake Point Community Center	2,000,000	2,000,000	-	2,000,000	2,000,000
Northeast Community Center	100,000	-	-	-	-
Park Edge/Park Ridge Employment Center	-	-	400,000	-	400,000
<b>Total</b>	<b>\$ 6,600,000</b>	<b>\$ 6,500,000</b>	<b>\$ 400,000</b>	<b>\$ 6,500,000</b>	<b>\$ 6,900,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Affordable Housing Fund	8,643,794	-	8,643,794
Park Edge/Park Ridge Employment Center	500,000	-	500,000
<b>Total</b>	<b>\$ 9,143,794</b>	<b>\$ -</b>	<b>\$ 9,143,794</b>

### Total 2018 Appropriation

	<b>\$ 9,543,794</b>	<b>\$ 6,500,000</b>	<b>\$ 16,043,794</b>
--	---------------------	---------------------	----------------------



# Economic Development Division

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Center for Industry & Commerce	40,000	40,000	40,000	40,000	40,000	40,000
Cooperative Enterprise Dev	600,000	600,000	600,000	600,000	-	-
Entrepreneurship & Small Bus Dev	300,000	-	-	-	-	-
Healthy Retail Access Program	300,000	300,000	300,000	300,000	300,000	300,000
Housing Employers Study	-	30,000	-	30,000	-	30,000
Public Market	11,800,000	-	-	-	-	-
TID 36 Capitol Gateway Corridor	100,000	100,000	100,000	100,000	100,000	100,000
TID 37 Union Corners	373,000	30,000	30,000	30,000	30,000	30,000
TID 39 Stoughton Road	30,000	30,000	30,000	30,000	30,000	30,000
TID 42 Wingra	30,000	30,000	30,000	30,000	30,000	30,000
TID 46 Research Park	2,500,000	-	-	-	-	-
<b>Total</b>	<b>\$ 16,073,000</b>	<b>\$ 1,160,000</b>	<b>\$ 1,130,000</b>	<b>\$ 1,160,000</b>	<b>\$ 530,000</b>	<b>\$ 560,000</b>

### Changes from 2017 CIP



- Healthy Retail Access Program: Continued into 2022 and 2023 (\$0.6m)
- Housing Employers Study: Deferred from 2018 to 2019 (\$0.03m)
- TID 36: Annual holding costs reduced by \$35,000 (\$0.21m)
- TID 37: Common Council Amendment #3 added TIF supported GO Borrowing for a 2018 developer loan to Stone House Development, Inc. for Fair Oaks Apartments (\$0.343m)
- TID 43: 2018 and 2019 funding removed from CIP in anticipation of the district's closure in 2018 (\$0.5m)
- TID 46: Finance Committee Capital Budget Amendment #1 added TIF supported GO Borrowing for a 2018 developer loan to Exact Sciences Corporation for the renovation and development at 601 Rayovac Drive and 650 Forward Drive (\$2.5m)

# Economic Development Division

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	11,800,000	-	-	-	-	-
Land Improvements	40,000	40,000	40,000	40,000	40,000	40,000
Loans	2,843,000	-	-	-	-	-
Other	1,390,000	1,120,000	1,090,000	1,120,000	490,000	520,000
<b>Total</b>	<b>\$ 16,073,000</b>	<b>\$ 1,160,000</b>	<b>\$ 1,130,000</b>	<b>\$ 1,160,000</b>	<b>\$ 530,000</b>	<b>\$ 560,000</b>

### 2018 CIP by Funding Source

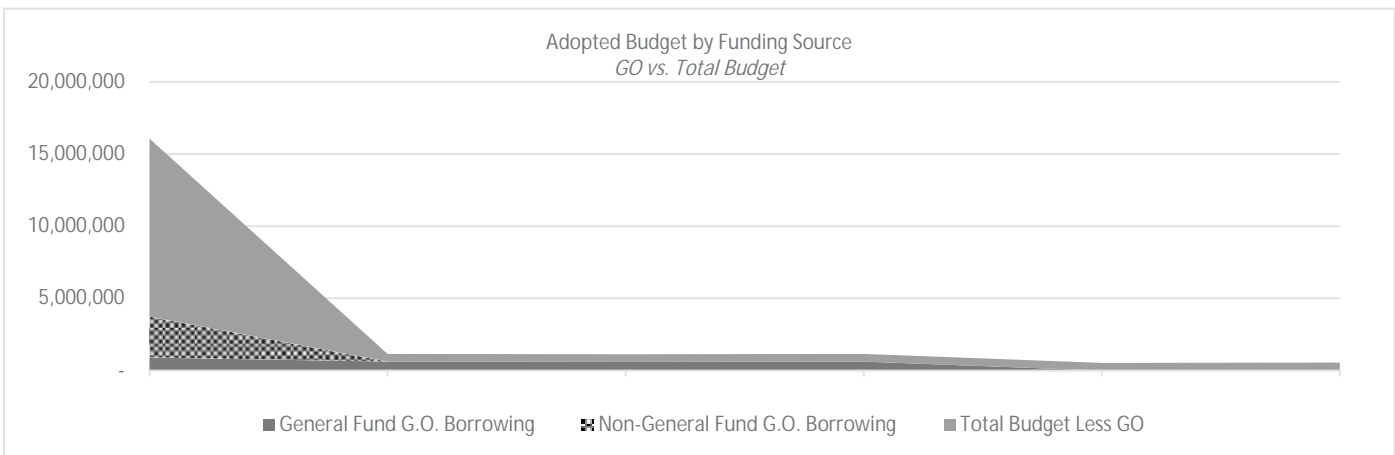
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	900,000	630,000	600,000	630,000	-	30,000
Non-GF GO Borrowing	2,843,000	-	-	-	-	-
Federal Sources	3,000,000	-	-	-	-	-
Private Contribution/Donation	2,500,000	-	-	-	-	-
Reserves Applied	1,650,000	-	-	-	-	-
TIF Proceeds	190,000	190,000	190,000	190,000	190,000	190,000
Transfer In From General Fund	4,990,000	340,000	340,000	340,000	340,000	340,000
<b>Total</b>	<b>\$ 16,073,000</b>	<b>\$ 1,160,000</b>	<b>\$ 1,130,000</b>	<b>\$ 1,160,000</b>	<b>\$ 530,000</b>	<b>\$ 560,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	900,000	630,000	600,000	630,000	-	30,000
Non-General Fund G.O. Borrowing	2,843,000	-	-	-	-	-
<b>Total</b>	<b>\$ 3,743,000</b>	<b>\$ 630,000</b>	<b>\$ 600,000</b>	<b>\$ 630,000</b>	<b>\$ -</b>	<b>\$ 30,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	117,000	81,900	78,000	81,900	-	3,900
Non-General Fund G.O. Borrowing	369,590	-	-	-	-	-



# Economic Development Division

## Project Overview

**Project** Center for Industry and Commerce **Project #** 63022

### Project Description

This program funds the annual holding, maintenance, and marketing costs for the 96-acre Center for Industry and Commerce (CIC). The goal of the program is to attract and retain companies within the City of Madison. Progress is measured by the amount of City property sold, the number of businesses located in the CIC, and the tax base of the CIC.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Transfer In From General Fund	-	40,000	40,000	40,000	40,000	40,000	40,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>

**Project** Co-operative Enterprise Development **Project #** 17073

### Project Description

This program funds grant and training opportunities for cooperative enterprises to support job creation and development. The goal of the program is to grow the number of business cooperatives within the community, while helping to support existing business cooperatives. Progress will be measured by the number of existing and potential business cooperatives that receive technical assistance furnished by the service provider, the dollar value of financial assistance provided to business cooperatives, and the number of jobs maintained or created. The proposed funding will provide assistance for three to six businesses in 2018.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	600,000	600,000	600,000	600,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Entrepreneurship & Small Business Development Resource Fund **Project #** 10785

### Project Description

This program provides funds to catalyze investment in early-stage companies and small businesses headquartered in the City of Madison for the purposes of job creation and economic development. The goal is to increase the number of new high-tech firms and resulting employment, with an emphasis on woman and minority-owned businesses. Progress will be measured by the number of existing and potential technology firms receiving technical assistance by the service provider, the number of firms receiving financial support from the service provider, and the resulting number of jobs. The proposed funding will provide assistance for three to six businesses in 2018.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	300,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Healthy Retail Access Program Project # 63009**

*Project Description*

This program provides grant opportunities for projects that aim to improve access to affordable, healthy, and culturally appropriate food within areas of focus, as identified in the Food Access Improvement Map. The desired outcome is increased access to healthy food. Programmatic funding will be used to support (1) capital and infrastructure grants that proliferate healthy food access, with priority given to food retail establishments, (2) technical assistance for entities that want to increase healthy food access, with priority given to assisting food retail establishments, (3) data collection initiatives focused on discerning the needs and desires of business owners and community residents, which will aid city staff in efficient and targeted program outreach, and (4) evaluation of both programmatic structure and individual program grants. Progress will be measured by the number of new healthy food options offered citywide and the number of individuals who have increased access to healthy food options.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Transfer In From General Fund	-	300,000	300,000	300,000	300,000	300,000	300,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>

**Project Housing Employers Study Project # 65316**

*Project Description*

This project supports development of a biennial housing report. The goal of the project is to gain a better understanding of housing needs citywide from the perspective of employers and their employees. Progress will be determined by evaluating the use of the study's results in future planning and policy decisions. Updates to the study are planned for 2019, 2021, and 2023.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	30,000	-	30,000	-	30,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ 30,000</b>

**Project Public Market Project # 10069**

*Project Description*

This project provides funding for costs associated with the land acquisition, planning, design, site preparation, and construction of the Madison Public Market as part of redevelopment efforts associated with the Washington Plaza located at First Street and East Washington Avenue. The goal of the project is to: create opportunities for diverse entrepreneurs to start and grow food-based businesses and other enterprises, to strengthen Madison's food economy, to promote local food, and to create a welcoming and inclusive public gathering space for the community. Progress will be measured by the number of businesses and employees located within the Public Market, annual visitation, businesses incubated to new locations, and number of events. Design is currently underway and will be completed in 2018; construction for the project will begin when all sources of capital for the property, acquisition, and construction costs have been secured, City funding for the remaining portion of the project will not be made available until that time. All terms and conditions associated with the project are subject to final approval by the Common Council. Funding for the remainder of the project is through the following sources: anticipated New Market tax credits (\$3.0m), private fundraising efforts (\$2.5m), the City's share of the cash balance resulting from the closure of various TIDs in 2017 and 2018 (\$1.65m), and a transfer from the General Fund (\$4.65m). This is a change from the 2017 CIP, as follows: anticipated New Market tax credits and federal sources (\$6.25m), General Fund GO borrowing (\$3.05m), and private fundraising efforts (\$2.5m).

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	1,200,000	-	-	-	-	-	-
Federal Sources	-	3,000,000	-	-	-	-	-
Private Contribution/Donation	-	2,500,000	-	-	-	-	-
Reserves Applied	-	1,650,000	-	-	-	-	-
Transfer In From General Fund	-	4,650,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,200,000</b>	<b>\$ 11,800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** **TID 36 Capitol Gateway Corridor** **Project #** **99002**

*Project Description*

This program supports projects within TID 36, created in 2005. The district is located in downtown Madison and includes the area generally bounded by First Street, East Washington Avenue, and Blount and East Wilson Streets. The goal of this program is to attract employers and residents to the Capitol East District and grow the City's tax base. Progress is measured by the number of residential units available, the number of businesses in the district, the total size of retail and office space available, and the growth of the district's tax base. The current incremental value of the district is \$82.4 million. Projects planned for 2018 include street tree replacements and plan implementation consultant expenses.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
TIF Proceeds	-	100,000	100,000	100,000	100,000	100,000	100,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>

**Project** **TID 37 Union Corners** **Project #** **99003**

*Project Description*

This program supports projects within TID 37, created in 2006. The district is located on Madison's east side, starting at the corner of East Washington Avenue between Sixth Street and Milwaukee Street and extending past First Street and Fair Oaks. The goal of the program is to grow the district's tax base through new residential and commercial development. Progress is measured by the sale and development of City-owned property, the number of residential units constructed, the amount of commercial space developed, and the total tax base of the district. The current incremental value of the district is \$60.1 million. Projects planned for 2018 include a TIF Loan to Stone House Development, Inc. for the Fair Oaks Apartments, added by Council Amendment #3, and property holding costs.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	343,000	-	-	-	-	-
TIF Proceeds	-	30,000	30,000	30,000	30,000	30,000	30,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 373,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>

**Project** **TID 39 Stoughton Road** **Project #** **99004**

*Project Description*

This program supports projects within TID 39, created in 2008. The district is located within an area generally bounded by South Stoughton Road, Cottage Grove Road, Interstate 39/90 and the property line between Voges Road and the Beltline. The goal of the program is to attract and retain employers within the district and grow its tax base. Progress is measured by the sale and development of city-owned property, the number of businesses located within the district, and the district's total tax base. The current incremental value of the district is \$69.4 million. Projects planned for 2018 include street tree replacements within the district and property holding costs.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
TIF Proceeds	-	30,000	30,000	30,000	30,000	30,000	30,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>

**Project**

**TID 42 Wingra**

**Project #**

**99005**

*Project Description*

This program supports projects within TID 42, created in 2012. The district is located on Madison’s south side with the general boundaries of South Park Street, West Wingra Drive, and Fish Hatchery Road. The goal of the program is to develop residential and commercial space in accordance with the Wingra BUILD Plan. Progress is measured by implementation of the Wingra BUILD Plan, the number of residential units constructed, the amount of commercial space constructed, and the district’s total tax base. The current incremental value of the district is \$29.3 million. Projects planned for 2018 include street tree replacements within the district and property holding costs.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
TIF Proceeds	-	30,000	30,000	30,000	30,000	30,000	30,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>

**Project**

**TID 46 Research Park**

**Project #**

**99009**

*Project Description*

This program supports projects within TID 46, created in 2015. The district is located on Madison's west side off of Mineral Point Road and Whitney Way and district expansion has been approved by the Common Council to include property located at 601 Rayovac Drive and 650 Forward Drive. The goal of the program is to attract and retain employers within the district and grow its tax base. Progress is measured by the sale and development of city-owned property, the number of businesses located within the district, and the district's total tax base. The current incremental value of the district is \$29.3 million. Projects planned for 2018 include a \$2.5 million Tax Incremental Financing (TIF) Loan, added by Finance Committee Amendment #1, as assistance to Exact Sciences Corporation for the renovation and development of office, laboratory, and warehouse space.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	2,500,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Economic Development Division

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Center for Industry and Commerce	40,000	40,000	-	40,000	40,000
Co-operative Enterprise Development	600,000	600,000	600,000	-	600,000
Entrepreneurship & Small Business Development Resource Fund	300,000	300,000	300,000	-	300,000
Healthy Retail Access Program	300,000	300,000	-	300,000	300,000
Public Market	11,800,000	11,800,000	-	11,800,000	11,800,000
TID 36 Capitol Gateway Corridor	100,000	100,000	-	100,000	100,000
TID 37 Union Corners	30,000	30,000	343,000	30,000	373,000
TID 39 Stoughton Road	30,000	30,000	-	30,000	30,000
TID 42 Wingra	30,000	30,000	-	30,000	30,000
TID 46 Research Park	-	-	2,500,000	-	2,500,000
<b>Total</b>	<b>\$ 13,230,000</b>	<b>\$ 13,230,000</b>	<b>\$ 3,743,000</b>	<b>\$ 12,330,000</b>	<b>\$ 16,073,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Public Market	1,200,000	-	1,200,000
<b>Total</b>	<b>\$ 1,200,000</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>

### Total 2018 Appropriation

	<b>\$ 4,943,000</b>	<b>\$ 12,330,000</b>	<b>\$ 17,273,000</b>
--	---------------------	----------------------	----------------------

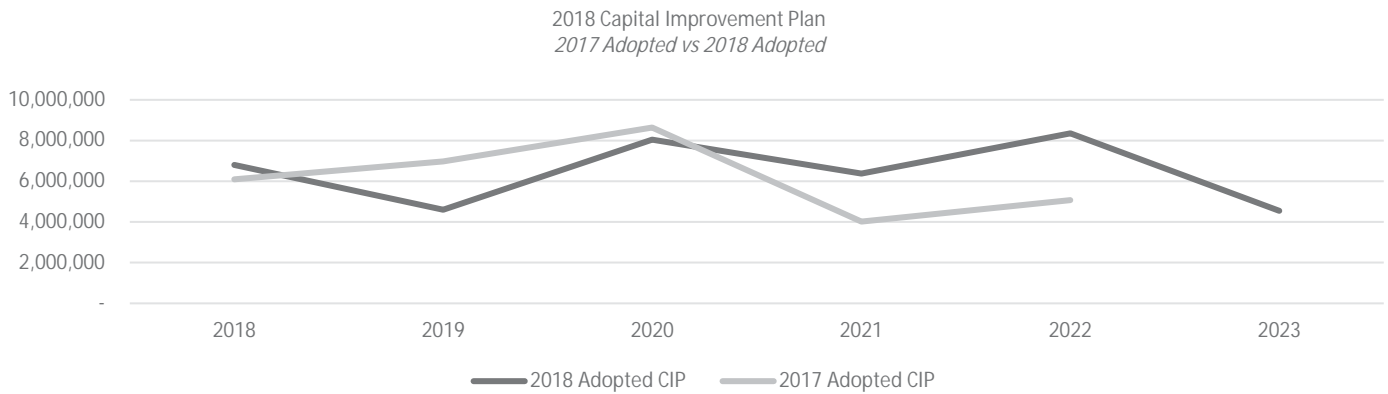
# Engineering - Bicycle and Pedestrian

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Bikeways Program	781,000	860,000	900,000	933,000	933,000	933,000
Cannonball Path	1,200,000	-	780,000	-	-	-
Cap City Trail	-	70,000	-	-	910,000	-
Goodman Path	-	290,000	-	-	-	-
Ice Age Junction	1,660,000	300,000	-	-	-	-
Ped/Bike Enhancement	222,000	229,000	230,000	243,000	243,000	243,000
Safe Routes Grants	150,000	150,000	150,000	150,000	150,000	150,000
Safe Routes to School	91,000	96,000	101,000	106,000	111,000	117,000
Sidewalk Program	2,432,000	2,554,000	2,682,000	2,816,000	2,956,000	3,104,000
West Towne Path	260,000	50,000	3,195,000	2,130,000	3,050,000	-
<b>Total</b>	<b>\$ 6,796,000</b>	<b>\$ 4,599,000</b>	<b>\$ 8,038,000</b>	<b>\$ 6,378,000</b>	<b>\$ 8,353,000</b>	<b>\$ 4,547,000</b>

### Changes from 2017 CIP



- Bikeways Program: Funding increased in 2019-2022 (\$0.92m)
- Cannonball Path: Budget increased; design for project moved from 2020 to 2018; construction remains in 2020 (\$1.04m)
- Capital City Trail: 2019 budget decreased (\$0.29m)
- Goodman Path: Added back to CIP (\$0.29m)
- West Towne Path: Project construction moved from 2019-2020 to 2020-2022.



# Engineering - Bicycle and Pedestrian

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Bike Path	3,073,000	1,749,000	4,530,000	2,616,000	5,136,000	1,176,000
Land	-	50,000	520,000	690,000	-	-
Other	2,673,000	2,800,000	2,933,000	3,072,000	3,217,000	3,371,000
Sanitary Sewer	1,000,000	-	-	-	-	-
Stormwater Network	50,000	-	55,000	-	-	-
<b>Total</b>	<b>\$ 6,796,000</b>	<b>\$ 4,599,000</b>	<b>\$ 8,038,000</b>	<b>\$ 6,378,000</b>	<b>\$ 8,353,000</b>	<b>\$ 4,547,000</b>

### 2018 CIP by Funding Source

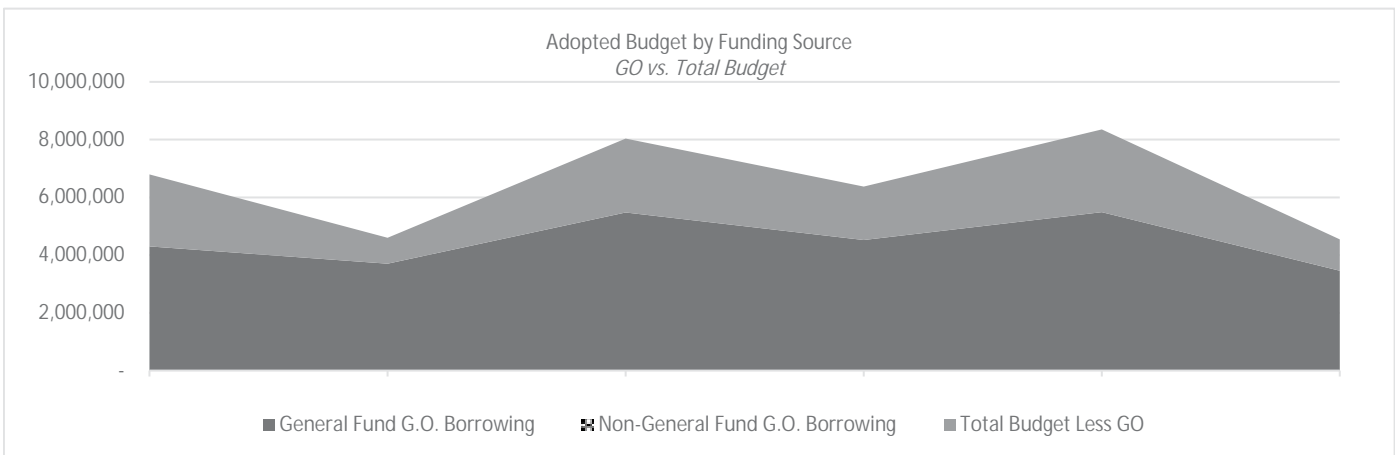
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	4,299,000	3,704,000	5,471,000	4,527,000	5,487,000	3,459,000
County Sources	595,000	-	-	-	-	-
Federal Sources	-	-	1,572,000	864,000	1,830,000	-
Reserves Applied	350,000	-	55,000	-	-	-
Revenue Bonds	700,000	-	-	-	-	-
Special Assessment	852,000	895,000	940,000	987,000	1,036,000	1,088,000
<b>Total</b>	<b>\$ 6,796,000</b>	<b>\$ 4,599,000</b>	<b>\$ 8,038,000</b>	<b>\$ 6,378,000</b>	<b>\$ 8,353,000</b>	<b>\$ 4,547,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	4,299,000	3,704,000	5,471,000	4,527,000	5,487,000	3,459,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 4,299,000</b>	<b>\$ 3,704,000</b>	<b>\$ 5,471,000</b>	<b>\$ 4,527,000</b>	<b>\$ 5,487,000</b>	<b>\$ 3,459,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	558,870	481,520	711,230	588,510	713,310	449,670
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Engineering - Bicycle and Pedestrian

## Project Overview

**Project** Bike Station **Project #** 11160  
**Project Description**

This project is for the design and construction of a bicycle station at the site of the Judge Doyle project. The project will consist of secure bicycle parking as well as other services. The project is funded by GO borrowing supported by the General Fund.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	1,000,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Bikeways Program **Project #** 10138  
**Project Description**

This program provides funding for bicycle related improvements throughout the City and resurfacing existing bike paths. The goal of this program is to improve the pavement quality index of the existing bike paths to meet City standards. Projects within this program are prioritized based on pavement quality rankings of the existing bikeways. In 2018, a railway underpass will be constructed on the City's northeast side near Starkweather Creek.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	970,000	781,000	860,000	900,000	933,000	933,000	933,000
<b>TOTAL</b>	<b>\$ 970,000</b>	<b>\$ 781,000</b>	<b>\$ 860,000</b>	<b>\$ 900,000</b>	<b>\$ 933,000</b>	<b>\$ 933,000</b>	<b>\$ 933,000</b>

**Project** Cannonball Path **Project #** 10142  
**Project Description**

This project is for construction of Phase 6 of the Cannonball Trail from Fish Hatchery Road to Wingra Path. Currently the Cannonball Trail extends from McKee Road to Fish Hatchery Road. When completed, Phase 6 will add an additional 0.7 miles to the path. The project's goal is to improve neighborhood connectivity. Project design and utility work will occur in 2018; path construction is planned for 2020.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	200,000	-	780,000	-	-	-
Reserves Applied	-	300,000	-	-	-	-	-
Revenue Bonds	-	700,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>	<b>\$ -</b>	<b>\$ 780,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Cap City Trail **Project #** 10143  
**Project Description**

This project funds the paved bicycle and pedestrian path extending the Capital City Trail from Buckeye Road to Interstate 39 or the southeast side of Madison, generally following the corridor of the Union Pacific rail line. The goal of this project is to provide for connectivity of the existing pathways as planned in the Madison Metropolitan Planning Organization Bike Plan. The project will complete remaining work on segment #5 from Wagon Trail to Interstate 39 in 2018 and construct segment #3 from Dondee Road to Vondron Road in 2022. This project will add approximately 2.0 miles to the path upon completion.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	425,000	-	70,000	-	-	910,000	-
Federal Sources	715,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,140,000</b>	<b>\$ -</b>	<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 910,000</b>	<b>\$ -</b>

**Project Goodman Path Project # 10144**

*Project Description*

This project is for the construction of a new path from the intersection of Jacobson Avenue and Webb Avenue to the existing Marsh View path at Highway 30 on Madison's east side. The goal of the project is to increase neighborhood connectivity. The project will add approximately one quarter mile of path. Construction is planned for 2019.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	290,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 290,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Ice Age Junction Project # 10145**

*Project Description*

This project will extend the Ice Age Junction path from Verona to north of Mineral Point Road, roughly paralleling County Highway M. The goal of this project is to provide for the connectivity of pathways as planned in the Madison Metropolitan Planning Organization Bike Plan. The project's scope includes a new pedestrian and bicycle bridge over McKee Road (County Highway PD) and the section of the path from Flagstone Drive to Valley View Road. The project will add approximately 2.0 miles to the path. Construction will occur in 2018 and 2019.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	1,065,000	300,000	-	-	-	-
County Sources	-	595,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,660,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Ped/Bike Enhancement Project # 10547**

*Project Description*

This program constructs bike boulevards and other pedestrian and bike enhancements throughout Madison. The goal of the program is to increase safety for bicycle transportation, encouraging the use of paths as an alternative mode of transportation.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	11,000	222,000	229,000	230,000	243,000	243,000	243,000
<b>TOTAL</b>	<b>\$ 11,000</b>	<b>\$ 222,000</b>	<b>\$ 229,000</b>	<b>\$ 230,000</b>	<b>\$ 243,000</b>	<b>\$ 243,000</b>	<b>\$ 243,000</b>

**Project Safe Routes Grants Project # 11112**

*Project Description*

This program provides funding to support the Safe Routes Grant Program. The grant program will pay 50% of a property owner's sidewalk assessment where new sidewalk is installed. Eligible projects include those projects to install sidewalk adjacent to an existing street where the right of way was annexed prior to 1981 and in which 75% of the properties are single family or two family dwelling units. The goal of this program is to improve safety for pedestrians in Madison's neighborhoods and provide a cost benefit to the property owners.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	150,000	150,000	150,000	150,000	150,000	150,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>

**Project Safe Routes to School Project # 10548**

*Project Description*

This program promotes walking and biking to school by improving the infrastructure surrounding school zones to reduce motor vehicle speeds. The program also provides for improvements that decrease potential conflict between bicyclists, pedestrians and motor vehicles, by establishing safer crossings, walkways, trails, and bikeways. Specific strategies utilized by the program include signs, lighting, and traffic calming installations.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	91,000	96,000	101,000	106,000	111,000	117,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 91,000</b>	<b>\$ 96,000</b>	<b>\$ 101,000</b>	<b>\$ 106,000</b>	<b>\$ 111,000</b>	<b>\$ 117,000</b>

**Project Sidewalk Program Project # 10148**

*Project Description*

This program repairs defective sidewalk, incidental repair of curb and gutter, and installs new sidewalk as requested by property owners or as ordered by the Common Council. The program also installs handicap ramps and funds the Sidewalk Rebate Program, providing assistance to decrease costs to individual property owners paying for necessary repairs to public sidewalks. The goal of this program is to provide for continual repair and maintenance of Madison's sidewalks resulting in safe conditions and reduced chance of injuries due to defective sidewalks. Each year the Sidewalk Repair Program repairs sidewalk in two aldermanic districts on a 10-year replacement cycle. In 2018, this program has planned improvements for Aldermanic Districts 3 and 16.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	1,580,000	1,659,000	1,742,000	1,829,000	1,920,000	2,016,000
Special Assessment	-	852,000	895,000	940,000	987,000	1,036,000	1,088,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,432,000</b>	<b>\$ 2,554,000</b>	<b>\$ 2,682,000</b>	<b>\$ 2,816,000</b>	<b>\$ 2,956,000</b>	<b>\$ 3,104,000</b>

**Project West Towne Path Project # 10165**

*Project Description*

This project is for the construction of a bicycle and pedestrian path that connects the existing West Towne Path at Struck Street to the Ice Age Junction Path at S. Junction Road. The goal of this project is to increase bike and pedestrian mobility on the west side of Madison and provide a vital connection to a major north-south bike path extending from Verona to north of Mineral Point Road and roughly paralleling County Highway M. When completed, the project will add 0.5 miles to Madison's bike path network. Construction is planned to begin in 2020.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	1,176,600	210,000	50,000	1,568,000	1,266,000	1,220,000	-
Federal Sources	-	-	-	1,572,000	864,000	1,830,000	-
Reserves Applied	-	50,000	-	55,000	-	-	-
<b>TOTAL</b>	<b>\$ 1,176,600</b>	<b>\$ 260,000</b>	<b>\$ 50,000</b>	<b>\$ 3,195,000</b>	<b>\$ 2,130,000</b>	<b>\$ 3,050,000</b>	<b>\$ -</b>

# Engineering - Bicycle and Pedestrian

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Bikeways Program	781,000	781,000	781,000	-	781,000
Cannonball Path	1,200,000	1,200,000	200,000	1,000,000	1,200,000
Ice Age Junction	1,660,000	1,660,000	1,065,000	595,000	1,660,000
Ped/Bike Enhancement	222,000	222,000	222,000	-	222,000
Safe Routes Grants	150,000	150,000	150,000	-	150,000
Safe Routes to School	91,000	91,000	91,000	-	91,000
Sidewalk Program	2,432,000	2,432,000	1,580,000	852,000	2,432,000
West Towne Path	260,000	260,000	210,000	50,000	260,000
<b>Total</b>	<b>\$ 6,796,000</b>	<b>\$ 6,796,000</b>	<b>\$ 4,299,000</b>	<b>\$ 2,497,000</b>	<b>\$ 6,796,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Bike Station	1,000,000	-	1,000,000
Bikeways Program	970,000	-	970,000
Capital City Trail	425,000	715,000	1,140,000
Ped/Bike Infrastructure Enhancement	11,000	-	11,000
West Towne Path	1,176,600	-	1,176,600
<b>Total</b>	<b>\$ 3,582,600</b>	<b>\$ 715,000</b>	<b>\$ 4,297,600</b>

### Total 2018 Appropriation

	<b>\$ 7,881,600</b>	<b>\$ 3,212,000</b>	<b>\$ 11,093,600</b>
--	---------------------	---------------------	----------------------

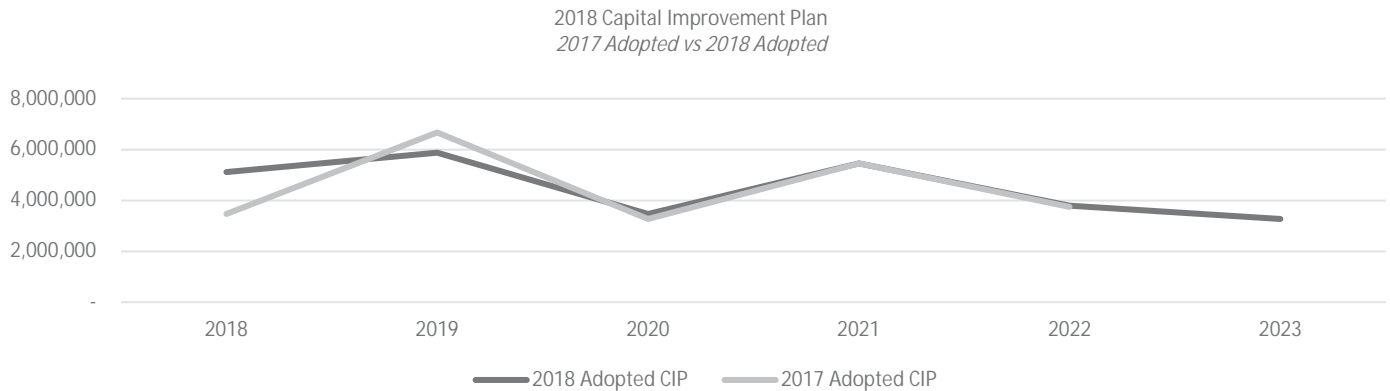
# Engineering - Facilities Management

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
CCB Improvements	700,000	100,000	100,000	100,000	100,000	100,000
CCB Tenant Improvements	350,000	2,000,000	200,000	2,000,000	50,000	200,000
Energy Improvements	260,000	270,000	280,000	290,000	300,000	310,000
Fairchild Bldg Boiler Replacement	-	450,000	-	-	-	-
Fire Building Improvements	450,000	380,000	450,000	450,000	450,000	450,000
General Building Improvements	260,000	270,000	280,000	290,000	300,000	310,000
MMB Renovation	1,300,000	-	-	-	-	-
Park Facility Improvements	800,000	1,050,000	700,000	700,000	700,000	700,000
Sayle Street Facility Remodel	-	-	520,000	225,000	640,000	-
Streets Facility Improvements	250,000	605,000	190,000	650,000	500,000	450,000
Sustainability Improvements	750,000	750,000	750,000	750,000	750,000	750,000
<b>Total</b>	<b>\$ 5,120,000</b>	<b>\$ 5,875,000</b>	<b>\$ 3,470,000</b>	<b>\$ 5,455,000</b>	<b>\$ 3,790,000</b>	<b>\$ 3,270,000</b>

### Changes from 2017 CIP



- MMB Renovation: Funding moved from 2019 to 2018 (\$1.3m)
- CCB Tenant Improvements: Project scope increased; design advanced from 2019 to 2018. Funding for the project increased by Finance Committee Amendment #3 (\$0.1m)

# Engineering - Facilities Management

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	5,120,000	5,875,000	3,470,000	5,455,000	3,790,000	3,270,000
<b>Total</b>	<b>\$ 5,120,000</b>	<b>\$ 5,875,000</b>	<b>\$ 3,470,000</b>	<b>\$ 5,455,000</b>	<b>\$ 3,790,000</b>	<b>\$ 3,270,000</b>

### 2018 CIP by Funding Source

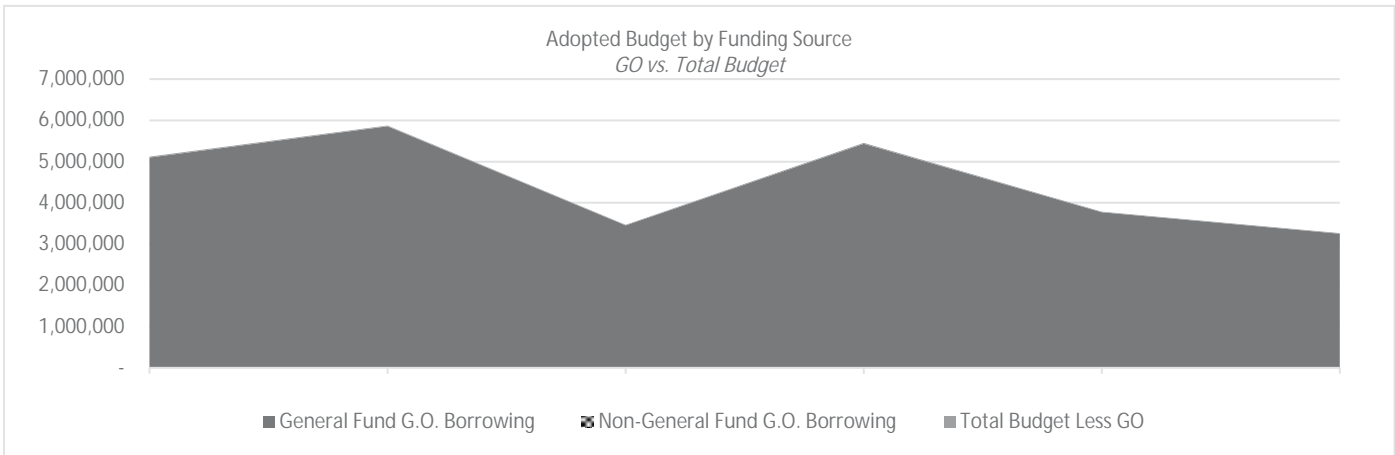
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	5,100,000	5,855,000	3,450,000	5,435,000	3,770,000	3,250,000
State Sources	20,000	20,000	20,000	20,000	20,000	20,000
<b>Total</b>	<b>\$ 5,120,000</b>	<b>\$ 5,875,000</b>	<b>\$ 3,470,000</b>	<b>\$ 5,455,000</b>	<b>\$ 3,790,000</b>	<b>\$ 3,270,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	5,100,000	5,855,000	3,450,000	5,435,000	3,770,000	3,250,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 5,100,000</b>	<b>\$ 5,855,000</b>	<b>\$ 3,450,000</b>	<b>\$ 5,435,000</b>	<b>\$ 3,770,000</b>	<b>\$ 3,250,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	663,000	761,150	448,500	706,550	490,100	422,500
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Engineering - Facilities Management

## Project Overview

**Project** CCB Improvements **Project #** 10561

### Project Description

This program provides funding for the City's share of renovations scheduled for the City County Building. The goal of this program is to optimize the necessary building improvements by implementing energy saving components within the renovation projects. Projects planned for 2018 include the second phase of parapet flashing replacement and elevator modernization.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	625,000	700,000	100,000	100,000	100,000	100,000	100,000
<b>TOTAL</b>	<b>\$ 625,000</b>	<b>\$ 700,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>

**Project** CCB Tenant Improvements **Project #** 10779

### Project Description

This project is for improvements to City occupied office space in the City County Building. This project will be completed in 2 phases: Phase 1 will renovate the current space for the City Attorney, Mayor, and Finance Department. Planning and design will take place in 2018 and construction will occur in 2019. Phase 2 will renovate the space currently occupied by Human Resources for a new tenant. Design for Phase 2 will take place in 2020 and construction will occur in 2021. Funding for the project design was increased by Finance Committee Amendment #3.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	350,000	2,000,000	200,000	2,000,000	50,000	200,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ 2,000,000</b>	<b>\$ 200,000</b>	<b>\$ 2,000,000</b>	<b>\$ 50,000</b>	<b>\$ 200,000</b>

**Project** City Fleet Stalls-Judge Doyle Garage **Project #** 11319

### Project Description

This project is for the purchase of 40 parking stalls for the City's fleet which are currently located at the Madison Municipal Building (MMB) following the completion of the Judge Doyle project. The goal of this project is to provide adequate parking availability for the City's fleet within the downtown campus.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	1,300,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Energy Improvements **Project #** 10562

### Project Description

This program funds energy efficiency improvements at City-owned facilities. The goal of the program is to reduce energy usage within City buildings while improving the work environment for City staff. The City's EnergyCap software measures energy usage for all electrical and natural gas meters providing data to support the progress towards the goals of the program. Projects planned for 2018 include upgrades to HVAC controls, lighting replacement, and increased insulation which have a goal of a 10-year payback period in reduced energy costs.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	177,000	240,000	250,000	260,000	270,000	280,000	290,000
State Sources	-	20,000	20,000	20,000	20,000	20,000	20,000
<b>TOTAL</b>	<b>\$ 177,000</b>	<b>\$ 260,000</b>	<b>\$ 270,000</b>	<b>\$ 280,000</b>	<b>\$ 290,000</b>	<b>\$ 300,000</b>	<b>\$ 310,000</b>



**Project Fairchild Bldg Boiler Replacement Project # 11078**

*Project Description*

This project funds the replacement of a steam boiler with a more energy efficient hot water boiler at the Fairchild Building. The goal of this project is to generate cost savings through the energy efficiency the new system provides; the payback period is estimated to be 10-15 years after installation. Replacement of the boiler is planned in 2019.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	450,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Fire Building Improvements Project # 10560**

*Project Description*

This program funds miscellaneous improvements to the City's 13 existing fire stations. The goal of this program is to maintain and improve the City's fire stations optimizing service operations and staff working conditions. The improvements that contain energy efficient components are measured through the City's EnergyCap software by tracking the energy savings data. Projects planned for 2018 include interior window replacement at Fire Station #5 and overhead door replacement at Fire Station #8.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	390,000	450,000	380,000	450,000	450,000	450,000	450,000
<b>TOTAL</b>	<b>\$ 390,000</b>	<b>\$ 450,000</b>	<b>\$ 380,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>

**Project General Building Improvements Project # 10549**

*Project Description*

This program funds improvements to City-owned buildings maintained by the Facilities Management section. The program's goal is to address unanticipated capital repairs that occur during the year. The Facilities Management section maintains data considering the age and conditions of the City's 250 buildings as a basis for the necessary repairs and improvements.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	150,000	260,000	270,000	280,000	290,000	300,000	310,000
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ 260,000</b>	<b>\$ 270,000</b>	<b>\$ 280,000</b>	<b>\$ 290,000</b>	<b>\$ 300,000</b>	<b>\$ 310,000</b>

**Project MMB Renovation Project # 10550**

*Project Description*

This project is for the renovation of the Madison Municipal Building (MMB). This project began in 2014 with funding for programming and preliminary design. Construction of the project began in 2017; completion is anticipated in 2019. When completed, the project will fully renovate the existing facility to provide more functional workspace and improved energy efficiency. The ultimate goal of the project is to provide a high quality work and public environment and to extend the life of the building by 50 years or more.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	9,017,966	1,300,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 9,017,966</b>	<b>\$ 1,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** **Park Facility Improvements** **Project #** **10564**

*Project Description*

This program is for the improvements to the City's Parks Division facilities. The goals of this program are to maintain the existing parks buildings, provide quality parks facilities experiences to the community, and to lower energy costs by implementing efficiency components within the improvement projects. The goals of this program are measured by feedback from the community on the quality of park facility experiences as well facility energy usage. Projects planned for 2018 include replacing the roof of the Garner Park facility and improvements to the Warner Park Beach House.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	680,000	800,000	1,050,000	700,000	700,000	700,000	700,000
<b>TOTAL</b>	<b>\$ 680,000</b>	<b>\$ 800,000</b>	<b>\$ 1,050,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>

**Project** **Sayle Street Facility Remodel** **Project #** **11079**

*Project Description*

This project is for the renovation of shop space at the Traffic Engineering facility located at 1120 Sayle Street. The existing facility includes the Radio Shop which will be relocated to the new Fleet Service location at Nakoosa Trail. The renovation will reconfigure the existing shop space to provide additional space for the Sign Shop and replace the existing HVAC system at the facility. The goal of the project is to improve work safety conditions. Design will begin in 2020; construction will take place in 2021 and 2022.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	-	520,000	225,000	640,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 520,000</b>	<b>\$ 225,000</b>	<b>\$ 640,000</b>	<b>\$ -</b>

**Project** **Streets Facility Improvements** **Project #** **10565**

*Project Description*

This program funds ongoing improvements to the four Streets Division facilities. The goal of the program is to reduce energy usage within City buildings as well as improve the work environment for City staff. In 2018 a vehicle exhaust system will be installed at the facility on Sycamore Avenue.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	1,590,000	250,000	605,000	190,000	650,000	500,000	450,000
<b>TOTAL</b>	<b>\$ 1,590,000</b>	<b>\$ 250,000</b>	<b>\$ 605,000</b>	<b>\$ 190,000</b>	<b>\$ 650,000</b>	<b>\$ 500,000</b>	<b>\$ 450,000</b>

**Project** **Sustainability Improvements** **Project #** **10563**

*Project Description*

This program supports the implementation of the Madison Sustainability Plan via solar installations and energy efficient upgrades throughout the City. The program's goal is to build energy infrastructure that will generate one megawatt of renewable energy. Improvements funded by the program are available for businesses, single-family homes, and multi-family dwelling units.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	260,000	750,000	750,000	750,000	750,000	750,000	750,000
<b>TOTAL</b>	<b>\$ 260,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>

# Engineering - Facilities Management

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
CCB Improvements	700,000	700,000	700,000	-	700,000
CCB Tenant Improvements	-	250,000	350,000	-	350,000
Energy Improvements	260,000	260,000	240,000	20,000	260,000
Fire Building Improvements	450,000	450,000	450,000	-	450,000
General Building Improvements	260,000	260,000	260,000	-	260,000
MMB Renovation	1,300,000	1,300,000	1,300,000	-	1,300,000
Park Facility Improvements	800,000	800,000	800,000	-	800,000
Streets Facility Improvements	250,000	250,000	250,000	-	250,000
Sustainability Improvements	750,000	750,000	750,000	-	750,000
<b>Total</b>	<b>\$ 4,770,000</b>	<b>\$ 5,020,000</b>	<b>\$ 5,100,000</b>	<b>\$ 20,000</b>	<b>\$ 5,120,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
CCB Improvements	625,000	-	625,000
City Fleet Stalls-Judge Doyle Garage	1,300,000	-	1,300,000
Energy Improvements	177,000	-	177,000
Fire Building Improvements	390,000	-	390,000
General Building Improvements	150,000	-	150,000
MMB Renovation	9,017,966	-	9,017,966
Park Facility Improvements	680,000	-	680,000
Streets Facility Improvements	1,590,000	-	1,590,000
Sustainability Improvements	260,000	-	260,000
<b>Total</b>	<b>\$ 14,189,966</b>	<b>\$ -</b>	<b>\$ 14,189,966</b>

### Total 2018 Appropriation

	<b>\$ 19,289,966</b>	<b>\$ 20,000</b>	<b>\$ 19,309,966</b>
--	----------------------	------------------	----------------------

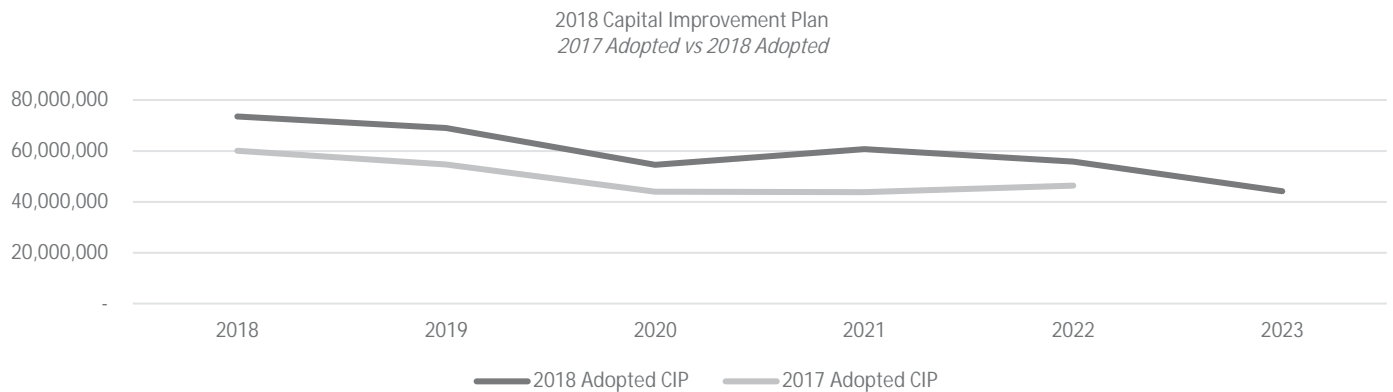
# Engineering - Major Streets

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Atwood Ave: Fair Oaks - Cottage Grv	-	500,000	-	9,235,000	-	-
Atwood Ave: Schenks Corners	-	-	2,920,000	-	-	-
Bridge Repair	540,000	150,000	160,000	170,000	170,000	170,000
Buckeye Rd Improvements	150,000	4,690,000	-	-	-	-
Cottage Grove Rd: I39-Sprecher	-	-	5,762,000	-	-	-
CTH M (CTH PD Area)	10,538,500	7,536,750	-	-	-	-
CTH M (Midtown Area)	9,818,500	6,241,750	-	-	-	-
Darbo Webb Connection	1,990,000	-	-	-	-	-
Gammon Road, South	250,000	250,000	6,854,000	-	-	-
Interstate 94 Interchange Study	250,000	250,000	-	-	-	-
Jenifer Street Underground Utilities	250,000	-	-	-	-	-
Johnson St, E Recon: Bldwn-1St (Ph2)	200,000	5,560,000	-	-	-	-
Martin Luther King Jr Blvd	-	-	-	2,165,000	-	-
Mineral Point Rd (Beltline-High Pt)	-	-	-	2,400,000	-	-
Monroe St	14,935,000	-	-	-	-	-
Neighborhood Traffic Management & Pedestrian Im	320,000	330,000	340,000	350,000	350,000	350,000
Outer Capitol Loop Southeast	-	-	-	2,070,000	-	-
Park St, S (Olin To RR)	-	300,000	-	3,350,000	-	-
Park St, S (W Wash-Olin, Rr-Badger)	-	2,745,000	2,535,000	-	-	-
Pavement Management	15,503,500	20,175,200	18,950,000	19,217,000	19,922,000	19,922,000
Pleasant View Road	837,500	837,500	-	1,000,000	4,719,400	5,780,600
Reconstruction Streets	14,830,000	16,415,200	16,895,000	17,095,000	17,780,000	17,780,000
RR Crossing	120,000	580,000	140,000	150,000	150,000	150,000
Treetops/Feather Edge Drive	-	1,900,000	-	-	-	-
University Ave (Shorewood To University Bay)	540,000	-	-	-	11,400,000	-
Washington Ave E. Streetscape	-	-	-	200,000	-	-
Washington Ave, W (Regent to Bedford)	1,955,000	-	-	-	-	-
Wilson St (MLK to King)	-	510,000	-	-	1,280,000	-
Wilson/Williamson St (Frnk-Blnt)	500,000	-	-	3,260,000	-	-
<b>Total</b>	<b>\$ 73,528,000</b>	<b>\$ 68,971,400</b>	<b>\$ 54,556,000</b>	<b>\$ 60,662,000</b>	<b>\$ 55,771,400</b>	<b>\$ 44,152,600</b>

### Changes from 2017 CIP



- Anderson Street: Removed from CIP (\$0.5m)
- Atwood Ave-Schenk's Corner: Project added to CIP via Finance Committee amendment #12; construction in 2020 (\$2.92m)
- Buckeye Rd Improvements: Budget increased by Finance Committee amendment #8; moved from 2018 to 2019 (\$1.17m)
- CTH M (CTH PD Area): Budget for County and Special Assessments increased (\$2.84m)
- CTH M (Midtown Area): Budget for County and Special Assessments increased (\$2.61m)

- Darbo Webb Connection: Project moved from 2019 to 2018; budget increased in 2018 by Finance Committee Amendment #5 (\$1.99m)
- Gammon Rd-North: Removed from CIP (\$0.05m)
- Gammon Rd-South: Budget for project planning increased in 2019 (\$0.25m)
- Interstate 94 Interchange Study: Project added to CIP by Finance Committee Amendment #10 (\$0.5m)
- Jeffy Trail: Removed from CIP by Finance Committee Amendment #4 (-\$0.61m)
- Jenifer Street Underground Utilities: Project added to CIP by Finance Committee amendment #11 (\$0.25m)
- Johnson St, E Recon: Bldwn-1St (Phase 2): Budget increased (\$0.325m)
- Mineral Point Rd (Beltline-High Pt): Budget increased; moved from 2020 to 2021 (\$1.07m)
- Martin Luther King Jr Blvd: Project deferred from 2019 to 2021 (\$2.165m)
- Outer Capitol Loop Southeast: Project deferred from 2019 to 2021 (\$2.07m)
- Pleasant View Road: Budget decreased in construction years 2021-2023 (\$6.47m)
- Rural to Urban Streets: Program absorbed into the Reconstruction Streets capital program to align outcomes
- Treetops/Feather Edge Drive: Project moved from 2020 to 2019; budget increased (\$0.4m)
- W Washington Ave (Regent-Bedford): Project moved from 2019 to 2018 by Finance Committee Amendment #13
- Wilson St (MLK to King): Project construction moved from 2019 to 2022
- Wilson/Williamson St (Frnk-Blnt): Project moved from 2017 to 2021.

# Engineering - Major Streets

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Bridge	540,000	150,000	160,000	170,000	170,000	170,000
Land	350,000	750,000	-	1,000,000	-	-
Sanitary Sewer	14,578,500	12,827,900	11,317,000	11,650,000	12,150,000	11,500,000
Stormwater Network	5,090,000	3,970,000	4,220,000	4,020,000	3,800,000	3,800,000
Street	52,969,500	51,273,500	38,859,000	43,822,000	39,651,400	28,682,600
<b>Total</b>	<b>\$ 73,528,000</b>	<b>\$ 68,971,400</b>	<b>\$ 54,556,000</b>	<b>\$ 60,662,000</b>	<b>\$ 55,771,400</b>	<b>\$ 44,152,600</b>

### 2018 CIP by Funding Source

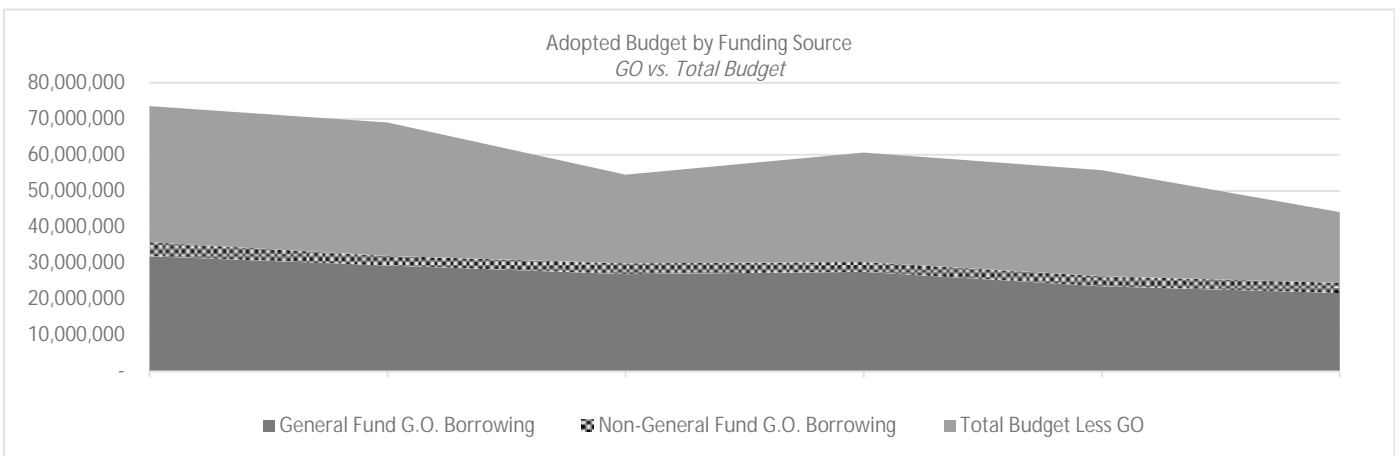
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	31,914,000	29,362,580	26,957,500	27,595,000	23,620,200	21,722,240
Non-GF GO Borrowing	3,950,000	2,666,000	3,000,000	2,730,000	2,800,000	2,800,000
County Sources	5,200,000	6,262,000	862,500	-	-	-
Federal Sources	8,726,000	7,905,000	7,464,000	8,360,000	8,809,500	3,468,360
Municipal Capital Participate	2,692,500	2,422,500	-	-	2,449,700	-
Reserves Applied	4,574,695	4,218,448	3,565,200	4,275,700	3,567,000	3,367,000
Revenue Bonds	9,880,000	8,350,000	7,500,000	7,050,000	8,000,000	7,600,000
Special Assessment	5,408,805	6,959,872	4,981,800	4,976,300	5,080,000	4,970,000
State Sources	225,000	375,000	225,000	1,845,000	225,000	225,000
TIF Proceeds	957,000	450,000	-	3,830,000	1,220,000	-
<b>Total</b>	<b>\$ 73,528,000</b>	<b>\$ 68,971,400</b>	<b>\$ 54,556,000</b>	<b>\$ 60,662,000</b>	<b>\$ 55,771,400</b>	<b>\$ 44,152,600</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	31,914,000	29,362,580	26,957,500	27,595,000	23,620,200	21,722,240
Non-General Fund G.O. Borrowing	3,950,000	2,666,000	3,000,000	2,730,000	2,800,000	2,800,000
<b>Total</b>	<b>\$ 35,864,000</b>	<b>\$ 32,028,580</b>	<b>\$ 29,957,500</b>	<b>\$ 30,325,000</b>	<b>\$ 26,420,200</b>	<b>\$ 24,522,240</b>

### Annual Debt Service

General Fund G.O. Borrowing	4,148,820	3,817,135	3,504,475	3,587,350	3,070,626	2,823,891
Non-General Fund G.O. Borrowing	513,500	346,580	390,000	354,900	364,000	364,000



# Engineering - Major Streets

## Project Overview

**Project** Atwood Ave: Fair Oaks - Cottage Grv **Project #** 11127  
**Project Description**

This project will replace the existing pavement on Atwood Avenue between Fair Oaks Avenue and Cottage Grove Road. The goal of this project is to improve the pavement quality index of this 1.1 mile stretch to ensure safety and ride quality of the road is brought up to City standards. The current pavement quality index of the roadway is 4 of 10. Construction is planned for 2021.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	347,500	-	500,000	-	3,480,000	-	-
Federal Sources	-	-	-	-	5,220,000	-	-
Reserves Applied	-	-	-	-	535,000	-	-
<b>TOTAL</b>	<b>\$ 347,500</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 9,235,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Atwood Ave: Schenks Corners **Project #** 10909  
**Project Description**

This project will reconstruct the Schenk's Corners intersection at Atwood Avenue and Winnebago Street. The project scope includes reconfiguration of the existing intersection, underground overhead utilities, and provide placemaking for the surrounding area. The intersection's current pavement quality index is 5 of 10. This project was added to CIP via Finance Committee Amendment #12.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	-	2,270,000	-	-	-
Non-GF GO Borrowing	-	-	-	300,000	-	-	-
Revenue Bonds	-	-	-	200,000	-	-	-
Special Assessment	-	-	-	150,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,920,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Bridge Repair **Project #** 10538  
**Project Description**

This program is responsible for repairing, replacing, and painting Madison's bridges to maintain a safe condition. The goal of this program is to provide safe and convenient bridges. Progress is measured through regular evaluation of the bridges within the City. In 2018, the program will repaint and resurface several bridges throughout the City.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	540,000	150,000	160,000	170,000	170,000	170,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 540,000</b>	<b>\$ 150,000</b>	<b>\$ 160,000</b>	<b>\$ 170,000</b>	<b>\$ 170,000</b>	<b>\$ 170,000</b>





**Project** CTH M (Midtown Area) **Project #** 10233

*Project Description*

This project will reconstruct County Highway M from Flagstone Road to Prairie Hill Road to serve all modes of transportation including vehicular, transit, bikes, and pedestrians. The proposed project will construct a divided roadway with bike lanes and an urban cross section to meet current and future traffic demands. Construction is planned for 2018 and 2019. Additional funding for sewer was added to the project in 2018 by Finance Committee Amendment #7.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	2,636,000	1,318,000	-	-	-	-
County Sources	-	2,600,000	2,600,000	-	-	-	-
Federal Sources	-	4,140,000	2,070,000	-	-	-	-
Reserves Applied	-	47,500	18,750	-	-	-	-
Revenue Bonds	-	160,000	-	-	-	-	-
Special Assessment	-	235,000	235,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 9,818,500</b>	<b>\$ 6,241,750</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Darbo Webb Connection **Project #** 10234

*Project Description*

This project will construct a new street connecting Darbo Drive to Webb Avenue. The proposed project is in accordance with the Schenk-Atwood-Starkweather-Worthington Park Neighborhood Plan adopted in 2000. The goal of this project is to complete the street connection to provide safety and convenience for the community. The construction year is 2018. The project budget increased in 2018 by Finance Committee Amendment #5 for land acquisition costs.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	1,330,000	-	-	-	-	-
Non-GF GO Borrowing	-	300,000	-	-	-	-	-
Reserves Applied	-	350,000	-	-	-	-	-
Special Assessment	-	10,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,990,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Gammon Road, South **Project #** 11130

*Project Description*

This project will replace the existing concrete pavement on Gammon Road between Mineral Point Road and Seybold Road. The goal of this project is to improve the pavement quality index of the existing roadway; the current pavement quality index is 3 of 10. The planned federal funding for this project is not yet secured. Construction is planned for 2020.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	250,000	250,000	2,820,000	-	-	-
Federal Sources	-	-	-	4,014,000	-	-	-
Reserves Applied	-	-	-	20,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 6,854,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Graaskamp Way & John Wall Dr **Project #** 11461

*Project Description*

This project will construct three streets located in the Center for Industry and Commerce plat. The project is planned in accordance with the Hanson Neighborhood Plan with the goal of providing infrastructure for anticipated future development within the plat.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Special Assessment	1,735,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,735,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Interstate 94 Interchange Study Project # 11786**

*Project Description*

This project will study the feasibility of an Interstate 94 (I94) interchange in the area of Sprecher Road and Milwaukee Street. The goal of the two-year study is to compile data to support a proposal to the Wisconsin Department of Transportation and the Federal Highway Administration for future design and approval of an I94 interchange construction project. This project was added to the CIP by Finance Committee Amendment #10.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	250,000	250,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Jenifer Street Underground Utilities Project # 11787**

*Project Description*

This project will partially underground overhead wires on Jenifer Street from Williamson Street to Few Street. The use of TID 36 borrowing in 2018 is proposed via the half-mile rule; use of these funds is contingent upon approval from the TIF Joint Review Board. This project was added to the CIP by Finance Committee Amendment #11.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	250,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Johnson St, E Recon: Bldwn-1St (Ph2) Project # 10287**

*Project Description*

This project will reconstruct East Johnson Street from Baldwin Street to First Street and widen First Street from Johnson Street to Mifflin Street. The goal of the project is to improve the pavement quality index of the existing roadway; the current pavement quality index is 5 of 10. Construction is planned for 2019.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	200,000	2,418,000	-	-	-	-
Federal Sources	-	-	2,622,000	-	-	-	-
Reserves Applied	-	-	85,000	-	-	-	-
Revenue Bonds	-	-	300,000	-	-	-	-
Special Assessment	-	-	135,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 5,560,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Martin Luther King Jr Blvd Project # 11164**

*Project Description*

This project will replace pavement and sidewalks, create a pedestrian mall, and replace trees on Martin Luther King Jr Blvd. from Main Street to Wilson Street. The goal of this project is to provide an improved pedestrian experience and improve the pavement quality index of the existing roadway; the current pavement quality index is 6 of 10. Construction is planned for 2021. The project budget assumes TIF funds will be available for the project in 2021, however a specific TID is not yet identified.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	-	-	-	30,000	-	-
Reserves Applied	-	-	-	-	105,000	-	-
Special Assessment	-	-	-	-	30,000	-	-
TIF Proceeds	-	-	-	-	2,000,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,165,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Mineral Point Rd (Beltline-High Pt) Project # 11131**

*Project Description*

This project will replace the existing pavement and sidewalk on Mineral Point Road from the West Beltline Highway to High Point Road. The goal of this project is to improve pavement quality index of the existing roadway; the current pavement quality index for the roadway is 5 of 10. The construction year is 2020.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	45,000	-	-	-	960,000	-	-
Federal Sources	-	-	-	-	1,440,000	-	-
<b>TOTAL</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,400,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Monroe St Project # 10251**

*Project Description*

This project will resurface Monroe Street from Odana Road to Leonard Street, and reconstruct the roadway from Leonard Street to Regent Street. The goal of the project is to improve the pavement quality index of the existing roadway. The current pavement quality index for the roadway is 3 of 10. Construction is planned for 2018.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	10,090,000	-	-	-	-	-
Non-GF GO Borrowing	-	400,000	-	-	-	-	-
Reserves Applied	-	950,000	-	-	-	-	-
Revenue Bonds	-	3,000,000	-	-	-	-	-
Special Assessment	-	495,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 14,935,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Neighborhood Traffic Management & Pedestrian Improvements Project # 10546**

*Project Description*

This program provides funding to improve traffic and pedestrian safety on local streets. Specific enhancements include speed humps, traffic tables and circles, and installation of roadway islands. The goal of this program is to reduce the speed of traffic and improve pedestrian safety. Specific projects are identified based on existing traffic impacts where local support exists within the context of a neighborhood traffic plan. In order to facilitate this work, Engineering has developed a contract for the components of traffic management at locations to be determined during the course of the year by the City Traffic Engineer.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	446,500	320,000	330,000	340,000	350,000	350,000	350,000
<b>TOTAL</b>	<b>\$ 446,500</b>	<b>\$ 320,000</b>	<b>\$ 330,000</b>	<b>\$ 340,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>

**Project Outer Capitol Loop Southeast Project # 10303**

*Project Description*

This project will reconstruct the roadway on East Doty Street from Martin Luther King Jr. Boulevard to South Webster Street, and on South Pinckney from East Doty Street to East Wilson Street. The project scope includes new pedestrian and street lighting, sidewalks, bike lanes, and pedestrian bump outs to improve pedestrian accessibility. The goal of this project is to improve the roadway's pavement quality index and provide for an improved pedestrian environment. The pavement quality index for the roadway is currently 5 of 10. Construction is planned for 2021. The project budget assumes TIF funds will be available for the project in 2021, however a specific TID is not yet identified.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	55,000	-	-	-	175,000	-	-
Special Assessment	-	-	-	-	65,000	-	-
TIF Proceeds	-	-	-	-	1,830,000	-	-
<b>TOTAL</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,070,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** **Park St, S (Olin To RR)** **Project #** **11133**

*Project Description*

This project will reconstruct South Park Street from the railroad to Olin Avenue. The goal of the project is to improve the rating of the roadway; the current rating is 4 of 10. The project budget assumes State funding, which is not yet secured. Construction is planned for 2021.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	150,000	-	1,505,000	-	-
Reserves Applied	-	-	-	-	225,000	-	-
State Sources	-	-	150,000	-	1,620,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ 3,350,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** **Park St, S (W Wash-Olin, Rr-Badger)** **Project #** **11132**

*Project Description*

This project will repair deteriorated pavement joints on South Park Street from Badger Road to the Union Pacific railroad, and from Olin Avenue to West Washington Avenue. The goal of the project is to improve the pavement quality index of the existing roadway; the current pavement quality index of the roadway is 4 of 10. Construction is planned for 2019 and 2020.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	1,650,000	1,440,000	-	-	-
Reserves Applied	-	-	487,500	487,500	-	-	-
Revenue Bonds	-	-	500,000	500,000	-	-	-
Special Assessment	-	-	107,500	107,500	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,745,000</b>	<b>\$ 2,535,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** **Pavement Management** **Project #** **10540**

*Project Description*

This program provides funding to resurface existing streets with new asphaltic pavement, repair deteriorated pavement joints in concrete streets, seal cracks in asphaltic pavements, and to chip seal streets with curb and gutter. The goal of the program is to extend the life of existing streets and postpone the cost of complete street reconstruction. On an annual basis, the program resurfaces 6.8 lane miles, chip seals 50 lane miles, and crack seals 250 lane miles. Projects planned for 2018 include: Schenk Street, Richard Street, Holly Avenue, Euclid Avenue, and St. Clair Street.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	7,450,000	12,350,000	10,600,000	10,850,000	10,850,000	10,850,000
Non-GF GO Borrowing	-	2,050,000	1,616,000	1,600,000	1,600,000	1,700,000	1,700,000
Reserves Applied	103,000	1,571,895	1,504,724	1,639,350	1,639,350	1,759,500	1,759,500
Revenue Bonds	635,870	3,000,000	3,250,000	3,400,000	3,400,000	3,800,000	3,800,000
Special Assessment	679,535	1,206,605	1,229,476	1,485,650	1,502,650	1,587,500	1,587,500
State Sources	-	225,000	225,000	225,000	225,000	225,000	225,000
TIF Proceeds	860,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,278,405</b>	<b>\$ 15,503,500</b>	<b>\$ 20,175,200</b>	<b>\$ 18,950,000</b>	<b>\$ 19,217,000</b>	<b>\$ 19,922,000</b>	<b>\$ 19,922,000</b>

**Project Pleasant View Road Project # 10284**

*Project Description*

This project will reconstruct the existing two lane rural roadway to a four lane roadway with bike lanes and sidewalks from US-14 to Mineral Point Road. The project will also include a multi-use path throughout the corridor and street lighting infrastructure. The goal of this project is to expand the existing roadway to adequately provide for traffic volume as well as improve the pavement quality index. The current pavement quality index is 5 of 10. The planned federal funding for this project is not yet secured. Design will be completed in 2021, construction is planned for 2022 and 2023.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	96,001	515,000	515,000	-	1,000,000	2,060,200	2,312,240
Federal Sources	-	-	-	-	-	2,359,500	3,468,360
Municipal Capital Participate	1,470,514	322,500	322,500	-	-	299,700	-
Reserves Applied	50,000	-	-	-	-	-	-
Revenue Bonds	55,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,671,516</b>	<b>\$ 837,500</b>	<b>\$ 837,500</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 4,719,400</b>	<b>\$ 5,780,600</b>

**Project Railroad Crossings & Quiet Zones Project # 10218**

*Project Description*

This program repairs railroad crossings and installs infrastructure to support railroad quiet zones in the City. The goal of this program is to provide safe railroad crossings for the community and improve the quality of the neighborhoods adjacent to railroads. In 2019, a quiet zone will be installed at Corry Street and Waubesa Street in anticipation of funding from TID 37 proceeds.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	144,782	120,000	130,000	140,000	150,000	150,000	150,000
Private Contribution/Donation	360,000	-	-	-	-	-	-
TIF Proceeds	-	-	450,000	-	-	-	-
<b>TOTAL</b>	<b>\$ 504,782</b>	<b>\$ 120,000</b>	<b>\$ 580,000</b>	<b>\$ 140,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>

**Project Reconstruction Streets Project # 10226**

*Project Description*

This program provides funding to replace deteriorated streets with the goal of improving and maintaining quality neighborhood roadways. This is a continuing program with projects prioritized on an annual basis for efforts to reach Madison's goal of having less than 30% of local streets with a deficient pavement quality index of less than 5 of 10. Projects planned for 2018 include: S. Livingston Street, Davidson Road, Winnebago Street, Rusk Avenue and Koster Street. Beginning in the 2018 CIP, this program has absorbed the Rural to Urban program to align funding for the same desired outcomes. Finance Committee Amendment #9 changed the funding for the 2018 reconstruction of Winnebago Street from GO Borrowing to TID 37 proceeds.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	1,675,146	5,263,000	7,610,000	7,750,000	7,890,000	7,890,000	7,890,000
Non-GF GO Borrowing	-	950,000	1,050,000	1,100,000	1,100,000	1,100,000	1,100,000
Reserves Applied	102,800	1,422,800	1,358,724	1,406,350	1,406,350	1,607,500	1,607,500
Revenue Bonds	2,377,400	3,090,000	3,250,000	3,400,000	3,400,000	3,800,000	3,800,000
Special Assessment	2,471,512	3,147,200	3,146,476	3,238,650	3,298,650	3,382,500	3,382,500
TIF Proceeds	2,725,000	957,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 9,351,858</b>	<b>\$ 14,830,000</b>	<b>\$ 16,415,200</b>	<b>\$ 16,895,000</b>	<b>\$ 17,095,000</b>	<b>\$ 17,780,000</b>	<b>\$ 17,780,000</b>

**Project** **Treetops/Feather Edge Drive** **Project #** **11514**

*Project Description*

This project extends the existing roadway at Treetops Drive and Feather Edge Drive to Meadow Road. The goal of this project is to create access to the expanded Hill Creek Park and the new Stormwater Management Facilities located on that property. Construction is planned for 2019.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	-	-	240,000	-	-	-	-
Special Assessment	-	-	1,660,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,900,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** **University Ave (Shorewood To University Bay)** **Project #** **11168**

*Project Description*

This project will reconstruct University Avenue from Shorewood Boulevard to University Bay Drive and add bike lanes. The goal of this project is to improve the pavement quality index of the existing roadway. The current pavement quality index for this roadway is 5 of 10. The planned federal funding for this project is not yet secured. Design will occur in 2018; construction is planned for 2022.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	120,000	270,000	-	-	-	2,150,000	-
Federal Sources	-	-	-	-	-	6,450,000	-
Municipal Capital Participate	270,000	270,000	-	-	-	2,150,000	-
Reserves Applied	-	-	-	-	-	200,000	-
Revenue Bonds	-	-	-	-	-	400,000	-
Special Assessment	-	-	-	-	-	50,000	-
<b>TOTAL</b>	<b>\$ 390,000</b>	<b>\$ 540,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,400,000</b>	<b>\$ -</b>

**Project** **Washington Ave E. Streetscape** **Project #** **11169**

*Project Description*

This project funds the application of red epoxy marking to the existing crosswalks on East Washington Avenue from Livingstor Street to East Springs Drive. The goal of this project is to improve pedestrian safety in the project limits, which is a high traffic area. Installment of the markings is planned for 2021.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	-	-	200,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** **Washington Ave, W (Regent to Bedford)** **Project #** **10259**

*Project Description*

This project will replace existing concrete pavement on West Washington Avenue from Regent Street to Bedford Street. The goal of the project is to improve the pavement quality index of the roadway. The current pavement quality index is 5 of 10. This project was moved from 2019 to 2018 by Finance Committee Amendment #13.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	1,500,000	-	-	-	-	-
Reserves Applied	-	125,000	-	-	-	-	-
Revenue Bonds	-	250,000	-	-	-	-	-
Special Assessment	-	80,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,955,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project**                                      **Wilson St (MLK to King)**                                      **Project #**                                      **11543**

*Project Description*

This project will replace the existing concrete at Wilson Street from Martin Luther King Jr. Blvd to King Street. The goal of this project is to improve the pavement quality index of the existing roadway which is currently 4 of 10. The Sewer and Stormwater components of the project are planned for 2019 while the street replacement is planned for 2022. The project anticipates TIF proceeds from TID 45 in 2022.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	-	-	230,000	-	-	-	-
Revenue Bonds	-	-	250,000	-	-	-	-
Special Assessment	-	-	30,000	-	-	60,000	-
TIF Proceeds	-	-	-	-	-	1,220,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 510,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,280,000</b>	<b>\$ -</b>

**Project**                                      **Wilson/Williamson St (Frnk-Blnt)**                                      **Project #**                                      **11135**

*Project Description*

This project will replace the existing pavement on Wilson/Williamson Street from Franklin Street to Blount Street and repair sidewalks where necessary. The goal of the project is to improve the pavement quality index of the roadway. The current pavement quality index is 3 of 10. The federal funding for this project is not yet secured. Design will begin in 2018 and construction is planned for 2021.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	500,000	-	-	1,040,000	-	-
Federal Sources	-	-	-	-	1,700,000	-	-
Reserves Applied	-	-	-	-	190,000	-	-
Revenue Bonds	-	-	-	-	250,000	-	-
Special Assessment	-	-	-	-	80,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,260,000</b>	<b>\$ -</b>	<b>\$ -</b>

# Engineering - Major Streets

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Bridge Repair	540,000	540,000	540,000	-	540,000
Buckeye Rd Improvements	-	-	150,000	-	150,000
CTH M (CTH PD Area)	10,138,500	10,158,500	530,000	10,008,500	10,538,500
CTH M (Midtown Area)	9,648,500	9,658,500	2,636,000	7,182,500	9,818,500
Darbo Webb Connection	1,100,000	1,100,000	1,630,000	360,000	1,990,000
Gammon Road, South	250,000	250,000	250,000	-	250,000
Interstate 94 Interchange Study	-	-	250,000	-	250,000
Jenifer Street Underground Utilities	-	-	250,000	-	250,000
Johnson St, E Recon: Bldwn-1St (Ph2)	200,000	200,000	200,000	-	200,000
Monroe St	14,935,000	14,935,000	10,490,000	4,445,000	14,935,000
Neighborhood Traffic Management & Pedestrian Improvements	320,000	320,000	320,000	-	320,000
Pavement Management	15,653,500	15,503,500	9,500,000	6,003,500	15,503,500
Pleasant View Road	837,500	837,500	515,000	322,500	837,500
Reconstruction Streets	14,830,000	14,830,000	6,213,000	8,617,000	14,830,000
RR Crossing	120,000	120,000	120,000	-	120,000
University Ave (Shorewood To University Bay)	540,000	540,000	270,000	270,000	540,000
Washington Ave, W (Regent to Bedford)	-	-	1,500,000	455,000	1,955,000
Wilson/Williamson St (Frnk-Blnt)	300,000	500,000	500,000	-	500,000
<b>Total</b>	<b>\$ 69,413,000</b>	<b>\$ 69,493,000</b>	<b>\$ 35,864,000</b>	<b>\$ 37,664,000</b>	<b>\$ 73,528,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Atwood Ave: Fair Oaks - Cottage Grv	347,500	-	347,500
Graaskamp Way & John Wall Dr	-	1,735,000	1,735,000
Mineral Point Rd (Beltline-High Pt)	45,000	-	45,000
Neighborhood Traffic Management & Pedestrian Improvements	446,500	-	446,500
Outer Capitol Loop Southeast	-	55,000	55,000
Pavement Management	-	2,278,405	2,278,405
Pleasant View Road	96,001	1,575,514	1,671,516
Railroad Crossings & Quiet Zones	144,782	360,000	504,782
Reconstruction Streets	1,675,146	7,676,712	9,351,858
University Ave (Shorewood To University Bay)	120,000	270,000	390,000
<b>Total</b>	<b>\$ 2,874,929</b>	<b>\$ 13,950,631</b>	<b>\$ 16,825,560</b>

### Total 2018 Appropriation

	<b>\$ 38,738,929</b>	<b>\$ 51,614,631</b>	<b>\$ 90,353,560</b>
--	----------------------	----------------------	----------------------



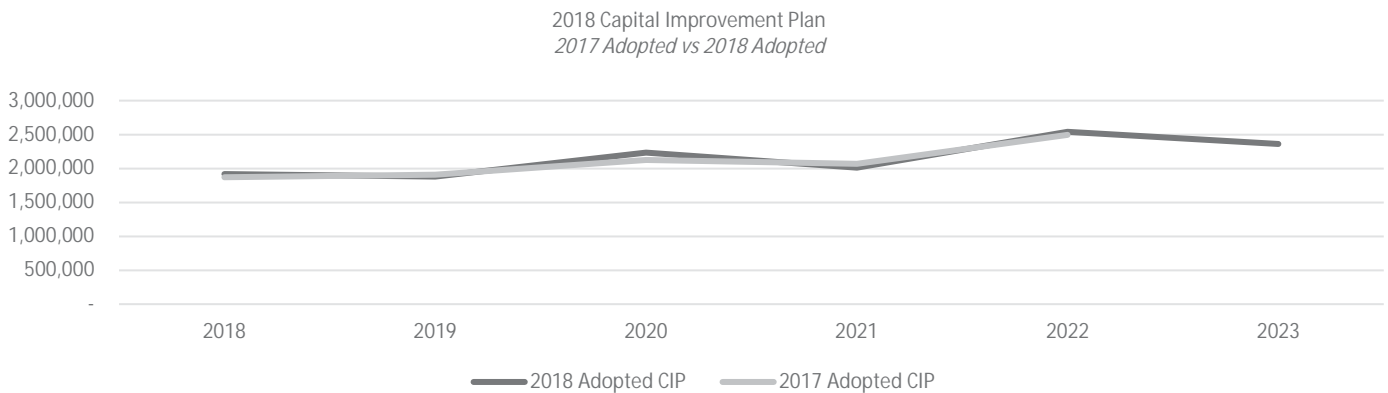
# Engineering - Other Projects

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Aerial Photo / Orthophotos	100,000	-	50,000	-	70,000	-
Equipment & Vehicle Replacement	1,478,400	1,566,400	1,700,985	1,700,985	1,930,500	2,025,000
Right of Way Landscaping & Trees	150,000	155,000	160,000	172,240	175,000	175,000
Service Building Improvements	127,300	134,100	140,420	140,420	154,813	162,500
Warning Sirens	60,000	-	30,000	-	60,000	-
Waste Oil Collection Sites	-	25,000	150,000	-	150,000	-
<b>Total</b>	<b>\$ 1,915,700</b>	<b>\$ 1,880,500</b>	<b>\$ 2,231,405</b>	<b>\$ 2,013,645</b>	<b>\$ 2,540,313</b>	<b>\$ 2,362,500</b>

### Changes from 2017 CIP



- Public Drinking Fountains: Program moved to Parks Division (\$0.22m)
- Underground Storage Tanks: Removed from CIP (\$0.025m)
- Waste Oil Collection Sites: Budget increased (\$0.2m)
- Aerial Photo/Orthophotos: Funding added by Finance Committee Amendment #14 (\$0.05m)

# Engineering - Other Projects

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	127,300	134,100	140,420	140,420	154,813	162,500
Land Improvements	150,000	155,000	160,000	172,240	175,000	175,000
Machinery and Equipment	1,478,400	1,566,400	1,700,985	1,700,985	1,930,500	2,025,000
Other	160,000	25,000	230,000	-	280,000	-
<b>Total</b>	<b>\$ 1,915,700</b>	<b>\$ 1,880,500</b>	<b>\$ 2,231,405</b>	<b>\$ 2,013,645</b>	<b>\$ 2,540,313</b>	<b>\$ 2,362,500</b>

### 2018 CIP by Funding Source

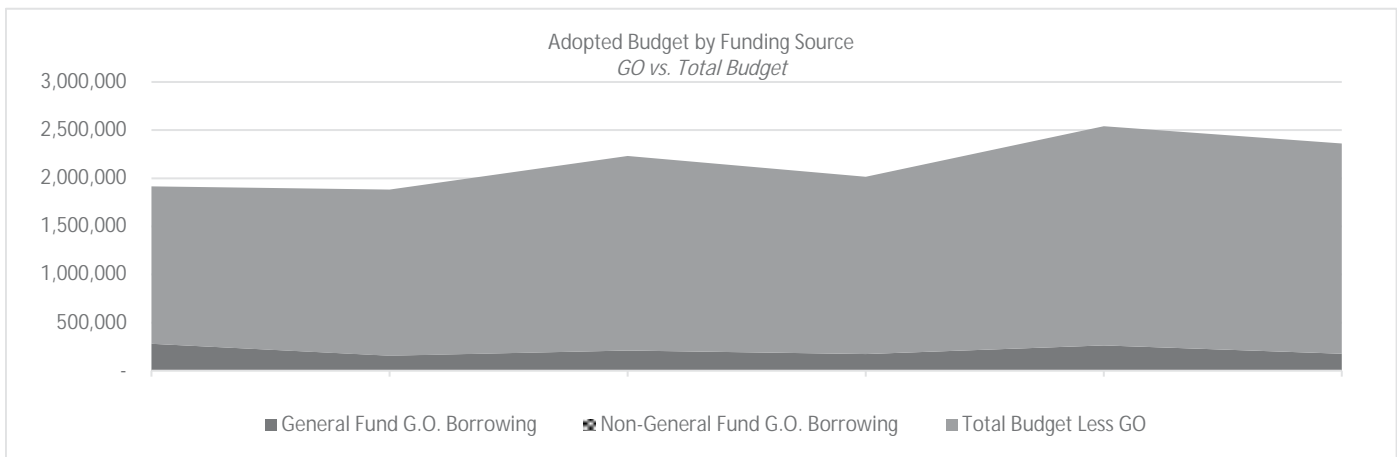
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	280,000	155,000	210,000	172,240	263,000	175,000
Reserves Applied	1,501,300	1,583,100	1,866,770	1,686,770	2,101,813	1,972,000
Sale Property/Capital Asset	134,400	142,400	154,635	154,635	175,500	215,500
<b>Total</b>	<b>\$ 1,915,700</b>	<b>\$ 1,880,500</b>	<b>\$ 2,231,405</b>	<b>\$ 2,013,645</b>	<b>\$ 2,540,313</b>	<b>\$ 2,362,500</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	280,000	155,000	210,000	172,240	263,000	175,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 280,000</b>	<b>\$ 155,000</b>	<b>\$ 210,000</b>	<b>\$ 172,240</b>	<b>\$ 263,000</b>	<b>\$ 175,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	36,400	20,150	27,300	22,391	34,190	22,750
Non-General Fund G.O. Borrowing	-	-	-	-	-	-







# Engineering - Other Projects

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Aerial Photo / Orthophotos	50,000	50,000	70,000	30,000	100,000
Equipment and Vehicle Replacement	1,478,400	1,478,400	-	1,478,400	1,478,400
Right of Way Landscaping & Trees	150,000	150,000	150,000	-	150,000
Service Building Improvements	127,300	127,300	-	127,300	127,300
Warning Sirens	60,000	60,000	60,000	-	60,000
<b>Total</b>	<b>\$ 1,865,700</b>	<b>\$ 1,865,700</b>	<b>\$ 280,000</b>	<b>\$ 1,635,700</b>	<b>\$ 1,915,700</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Construction Inspector Software	-	290,000	290,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 290,000</b>	<b>\$ 290,000</b>

### Total 2018 Appropriation

	<b>\$ 280,000</b>	<b>\$ 1,925,700</b>	<b>\$ 2,205,700</b>
--	-------------------	---------------------	---------------------

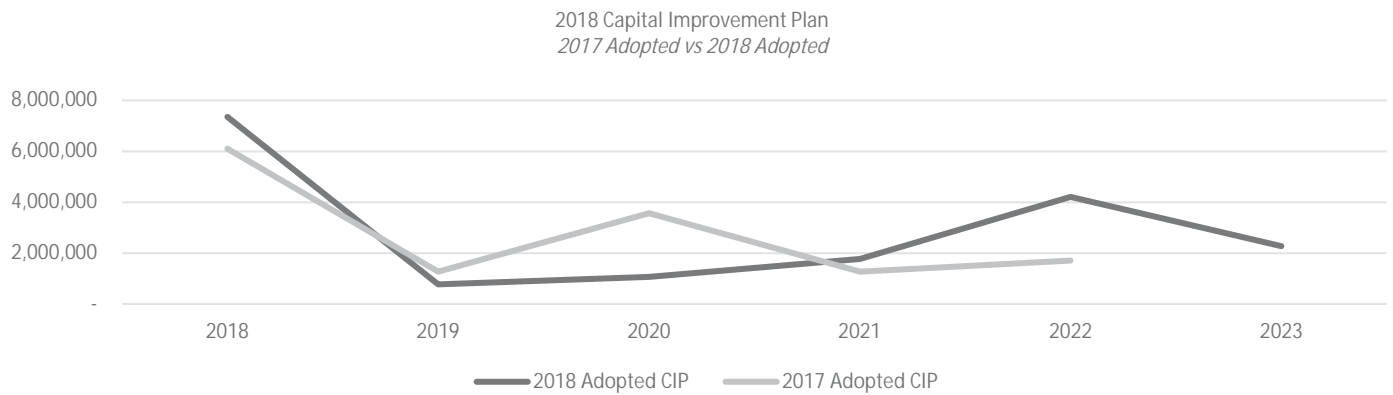
# Fire Department

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Building Access System	-	50,000	-	-	60,000	-
Communications Equipment	400,000	150,000	500,000	150,000	300,000	1,025,000
Fire Building Improvements	50,000	70,000	70,000	70,000	70,000	90,000
Fire Equipment	602,500	500,000	500,000	1,050,000	1,275,000	600,000
Fire Station 10	-	-	-	-	-	500,000
Fire Station 14	6,300,000	-	-	-	-	60,000
Fire Station 6	-	-	-	500,000	2,500,000	-
<b>Total</b>	<b>\$ 7,352,500</b>	<b>\$ 770,000</b>	<b>\$ 1,070,000</b>	<b>\$ 1,770,000</b>	<b>\$ 4,205,000</b>	<b>\$ 2,275,000</b>

### Changes from 2017 CIP



- Fire Station 14: Project scope increased to add community space as part of the newly constructed Fire Station (\$1.0m)
- Fire Station 10: Funding added to study renovation of the existing station (\$0.5m)
- Fire Station 6: Project moved from 2019 & 2020 to 2020 & 2021 (\$3.0m)

# Fire Department

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	6,350,000	120,000	70,000	570,000	2,630,000	650,000
Machinery and Equipment	1,002,500	650,000	1,000,000	1,200,000	1,575,000	1,625,000
<b>Total</b>	<b>\$ 7,352,500</b>	<b>\$ 770,000</b>	<b>\$ 1,070,000</b>	<b>\$ 1,770,000</b>	<b>\$ 4,205,000</b>	<b>\$ 2,275,000</b>

### 2018 CIP by Funding Source

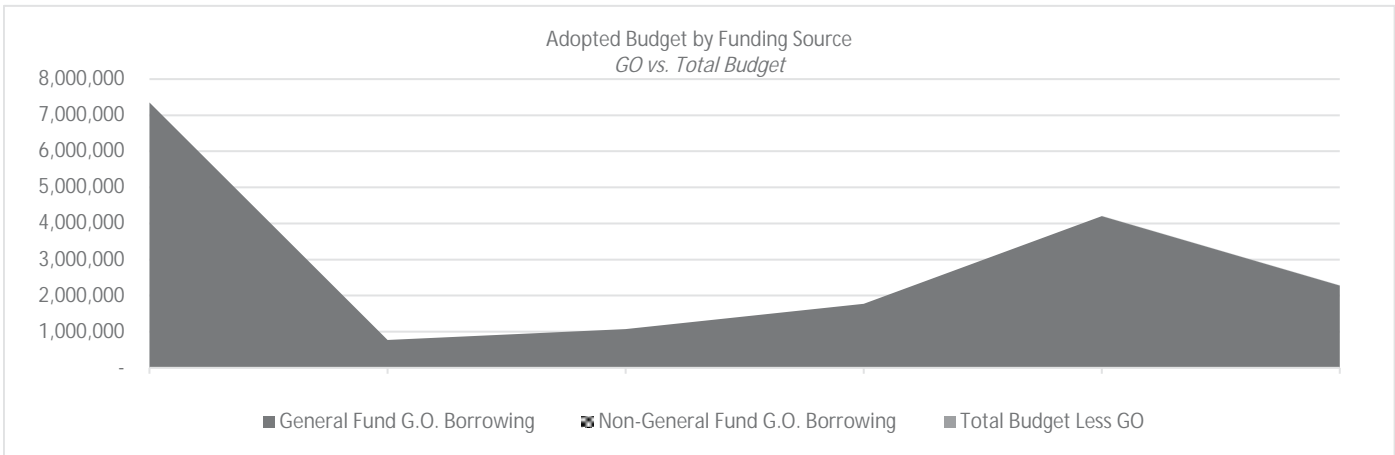
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	7,352,500	770,000	1,070,000	1,770,000	4,205,000	2,275,000
<b>Total</b>	<b>\$ 7,352,500</b>	<b>\$ 770,000</b>	<b>\$ 1,070,000</b>	<b>\$ 1,770,000</b>	<b>\$ 4,205,000</b>	<b>\$ 2,275,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	7,352,500	770,000	1,070,000	1,770,000	4,205,000	2,275,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 7,352,500</b>	<b>\$ 770,000</b>	<b>\$ 1,070,000</b>	<b>\$ 1,770,000</b>	<b>\$ 4,205,000</b>	<b>\$ 2,275,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	955,825	100,100	139,100	230,100	546,650	295,750
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Fire Department

## Project Overview

**Project Building Access System Project # 17039**

*Project Description*

This project funds the installation of a building access system (a system that logs the name, date and time that an individual uses their code to enter the building) for all Fire buildings. The goal of the project is to have all Fire Department buildings fitted with the system, providing increased employee safety, security of City property, simplicity of administering the system including adding new employees and auditing security codes, and reducing maintenance costs. Progress will be measured by employee safety and the reduction in the number of unauthorized entries to Fire Department buildings.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	50,000	-	-	60,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>

**Project Communications Equipment Project # 10376**

*Project Description*

This program funds communication equipment including portable and mobile radios, upgrades and accessories. The goal of the program is to ensure seamless communication between the Command Center, responding units and personnel on the scene. Progress will be measured by communication response times and the number of calls with communication issues reviewed by the Public Safety Communications Board. Funding in 2018 will be used for replacing the current fire station alerting system and upgrading vehicle radios.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	200,000	400,000	150,000	500,000	150,000	300,000	1,025,000
<b>TOTAL</b>	<b>\$ 200,000</b>	<b>\$ 400,000</b>	<b>\$ 150,000</b>	<b>\$ 500,000</b>	<b>\$ 150,000</b>	<b>\$ 300,000</b>	<b>\$ 1,025,000</b>

**Project Fire Building Improvements Project # 10381**

*Project Description*

This program funds minor building improvements and repairs at existing Fire facilities. The goals of program are to maintain the condition of the Fire Administration offices and the stations and to improve energy efficiency. Progress will be measured by the number of work orders for repairs, utility costs and building efficiency. Funding in 2018 will be used for landscaping at Station #5 and flooring replacements at Station #7.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	50,000	50,000	70,000	70,000	70,000	70,000	90,000
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>\$ 90,000</b>

**Project Fire Equipment Project # 10373**

*Project Description*

This program replaces safety, rescue, and other operational equipment utilized by the Fire Department. The goal of the program is to have adequate operational equipment to attend to emergency fires, rescues and EMS incidents. Progress will be measured by effective use of equipment and the amount of equipment breakdowns. Funding in 2018 is planned for the replacement of the ECG monitors on the Engine and Ladder units. Funding in 2021 includes the replacement of Squad 8, purchased by grant funds in 2005. Funding in 2022 will be used to replace the AED monitors on medic units and to purchase a chief's vehicle.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	877,000	602,500	500,000	500,000	1,050,000	1,275,000	600,000
<b>TOTAL</b>	<b>\$ 877,000</b>	<b>\$ 602,500</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 1,050,000</b>	<b>\$ 1,275,000</b>	<b>\$ 600,000</b>





# Fire Department

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Communications Equipment	400,000	400,000	400,000	-	400,000
Fire Building Improvements	50,000	50,000	50,000	-	50,000
Fire Equipment	602,500	602,500	602,500	-	602,500
Fire Station 14	6,300,000	6,300,000	6,300,000	-	6,300,000
<b>Total</b>	<b>\$ 7,352,500</b>	<b>\$ 7,352,500</b>	<b>\$ 7,352,500</b>	<b>\$ -</b>	<b>\$ 7,352,500</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Communications Equipment	200,000	-	200,000
Fire Building Improvements	50,000	-	50,000
Fire Equipment	877,000	-	877,000
<b>Total</b>	<b>\$ 1,127,000</b>	<b>\$ -</b>	<b>\$ 1,127,000</b>

### Total 2018 Appropriation

	<b>\$ 8,479,500</b>	<b>\$ -</b>	<b>\$ 8,479,500</b>
--	---------------------	-------------	---------------------

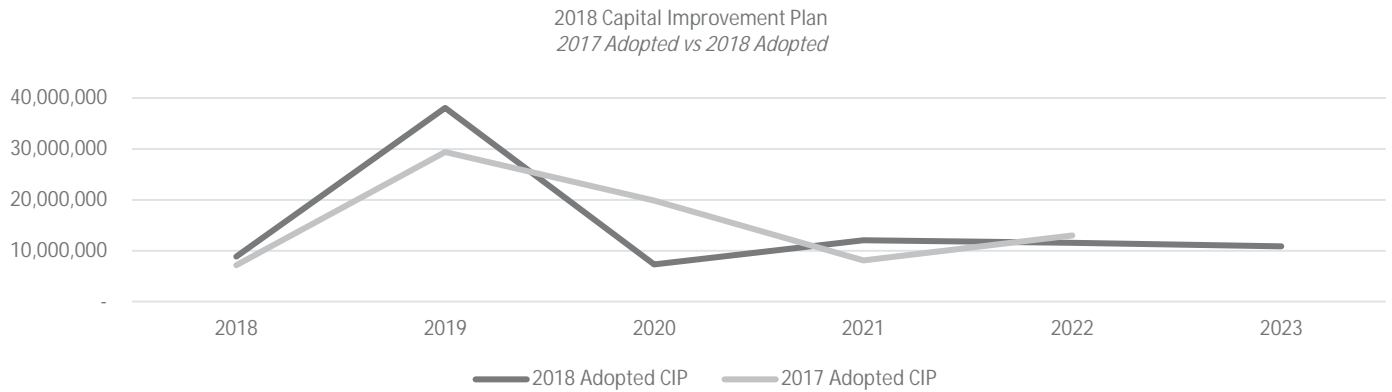
# Fleet Service

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Fire Apparatus / Rescue Vehicles	1,151,300	2,701,000	2,200,000	4,965,030	4,450,000	3,780,000
Fleet Equipment Replacement	7,401,410	5,925,000	5,100,000	7,100,000	7,100,000	7,100,000
Fleet Service Relocation	-	29,162,030	-	-	-	-
GPS/AVL	280,000	275,000	-	-	-	-
<b>Total</b>	<b>\$ 8,832,710</b>	<b>\$ 38,063,030</b>	<b>\$ 7,300,000</b>	<b>\$ 12,065,030</b>	<b>\$ 11,550,000</b>	<b>\$ 10,880,000</b>

### Changes from 2017 CIP



- Building & Grounds Maintenance: Removed from CIP (\$0.2m)
- Fire Apparatus/Rescue Vehicles: Budget increased in 2021-2022 (\$4.78m)
- Fleet Service Relocation: Total project budget moved into 2019 for contracting purposes (\$8.74m)
- GPS/AVL: Project advanced to 2018; budget increased by Council Amendment #6 (\$0.28m)

# Fleet Service

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	-	29,162,030	-	-	-	-
Machinery and Equipment	8,552,710	8,626,000	7,300,000	12,065,030	11,550,000	10,880,000
Other	280,000	275,000	-	-	-	-
<b>Total</b>	<b>\$ 8,832,710</b>	<b>\$ 38,063,030</b>	<b>\$ 7,300,000</b>	<b>\$ 12,065,030</b>	<b>\$ 11,550,000</b>	<b>\$ 10,880,000</b>

### 2018 CIP by Funding Source

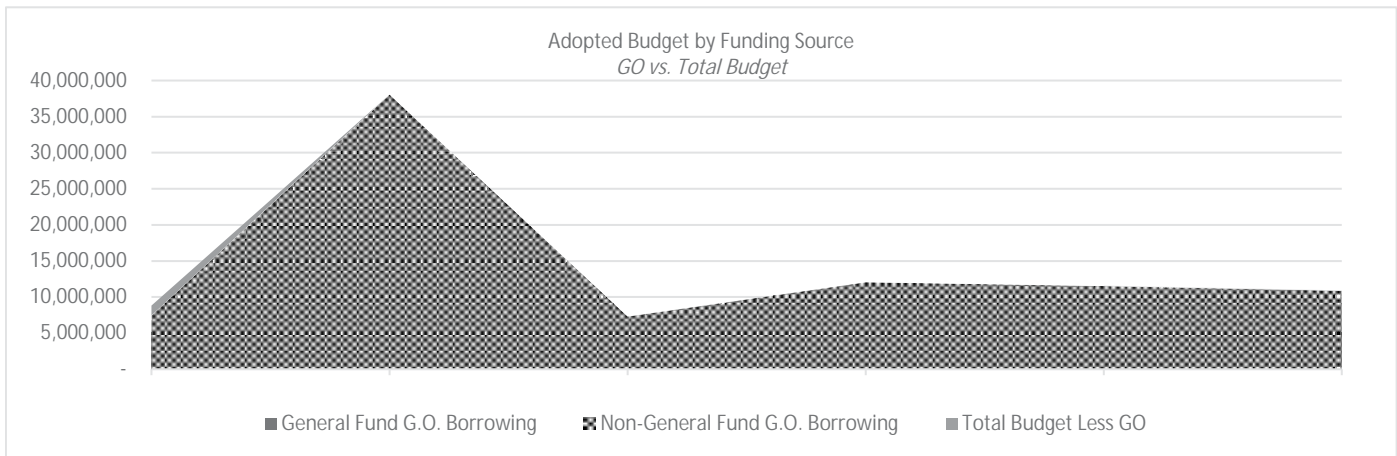
	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	7,431,300	38,063,030	7,300,000	12,065,030	11,550,000	10,880,000
Transfer In From General Fund	1,401,410	-	-	-	-	-
<b>Total</b>	<b>\$ 8,832,710</b>	<b>\$ 38,063,030</b>	<b>\$ 7,300,000</b>	<b>\$ 12,065,030</b>	<b>\$ 11,550,000</b>	<b>\$ 10,880,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	7,431,300	38,063,030	7,300,000	12,065,030	11,550,000	10,880,000
<b>Total</b>	<b>\$ 7,431,300</b>	<b>\$ 38,063,030</b>	<b>\$ 7,300,000</b>	<b>\$ 12,065,030</b>	<b>\$ 11,550,000</b>	<b>\$ 10,880,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	966,069	4,948,194	949,000	1,568,454	1,501,500	1,414,400



# Fleet Service

## Project Overview

**Project** Fire Apparatus / Rescue Vehicles **Project #** 12009  
**Project Description**

This program provides funding to purchase Fire apparatus and rescue vehicles. The goal of the program is to maintain a high quality fleet of fire apparatus and emergency vehicles. Progress is measured by analyzing daily availability rates of the Fire fleet. In 2018, the program plans to purchase two fire trucks. In 2021 and 2022, the increased funding is representative of an increased number of Fire vehicle replacements based on the life cycle of the current assets.

**Project Budget by Funding Source**

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	1,151,300	2,701,000	2,200,000	4,965,030	4,450,000	3,780,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,151,300</b>	<b>\$ 2,701,000</b>	<b>\$ 2,200,000</b>	<b>\$ 4,965,030</b>	<b>\$ 4,450,000</b>	<b>\$ 3,780,000</b>

**Project** Fleet Equipment Replacement **Project #** 17060  
**Project Description**

This program provides for the continual replacement of the City's general fleet. The goal of this program is to replace vehicles in accordance with the master replacement schedule ensuring city staff have access to safe, reliable vehicles to provide their services. The program has 70 planned equipment purchases in 2018. Levy limit authority of \$1.4 million, due to applying the reoffering premium on the 2017 borrowing to debt service (General Fund transfer), is itemized in 2018 to reflect the replacement of police vehicles and the bobcat replacements.

**Project Budget by Funding Source**

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	6,000,000	5,925,000	5,100,000	7,100,000	7,100,000	7,100,000
Transfer In From General Fund	-	1,401,410	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 7,401,410</b>	<b>\$ 5,925,000</b>	<b>\$ 5,100,000</b>	<b>\$ 7,100,000</b>	<b>\$ 7,100,000</b>	<b>\$ 7,100,000</b>

**Project** Fleet Service Relocation **Project #** 10305  
**Project Description**

This project is for the construction of a new comprehensive Fleet facility at Nakoosa Trail. The new facility will house the City's Central Garage, Fire Maintenance, and the Radio Shop. The goal of the project is to improve the efficiency of fleet service operations by providing them out of a single location in contrast to the current approach that is spread across three facilities. Design began in 2016 and will be completed in 2018. Construction will begin in 2019 and be completed in 2020.

**Project Budget by Funding Source**

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	880,161	-	29,162,030	-	-	-	-
<b>TOTAL</b>	<b>\$ 880,161</b>	<b>\$ -</b>	<b>\$ 29,162,030</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** GPS/AVL **Project #** 17061  
**Project Description**

This project will install Automatic Vehicle Location (AVL) and Global Positioning Systems (GPS) on the Public Works fleet. The goal of this project is to provide operational efficiencies for Public Works by using the technology to optimize routes for refuse collection, snow plowing operations, and other logistical operations. This project will be implemented over two years starting in 2018; the project budget was increased by Council Amendment #6.

**Project Budget by Funding Source**

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	280,000	275,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 280,000</b>	<b>\$ 275,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Fleet Service

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Fire Apparatus / Rescue Vehicles	1,151,300	1,151,300	1,151,300	-	1,151,300
Fleet Equipment Replacement	7,401,410	7,401,410	6,000,000	1,401,410	7,401,410
GPS/AVL	-	-	280,000	-	280,000
<b>Total</b>	<b>\$ 8,552,710</b>	<b>\$ 8,552,710</b>	<b>\$ 7,431,300</b>	<b>\$ 1,401,410</b>	<b>\$ 8,832,710</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Fleet Service Relocation	880,161	-	880,161
<b>Total</b>	<b>\$ 880,161</b>	<b>\$ -</b>	<b>\$ 880,161</b>

### Total 2018 Appropriation

	<b>\$ 8,311,461</b>	<b>\$ 1,401,410</b>	<b>\$ 9,712,871</b>
--	---------------------	---------------------	---------------------

# Henry Vilas Zoo

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
<b>Total</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>

### Changes from 2017 CIP



# Henry Vilas Zoo

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	75,000	75,000	75,000	75,000	75,000	75,000
<b>Total</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>

### 2018 CIP by Funding Source

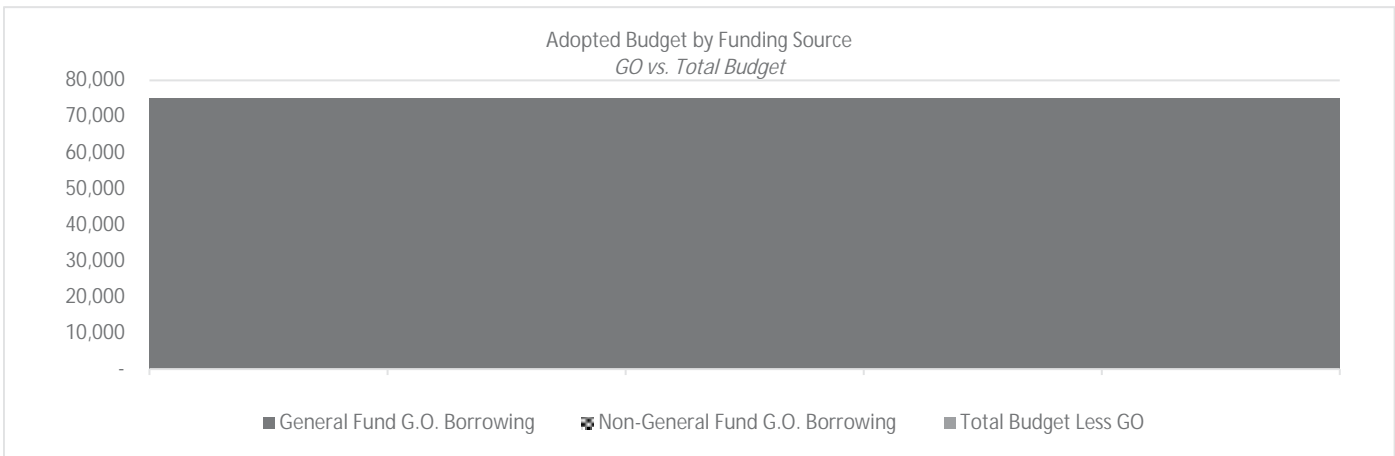
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
<b>Total</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	9,750	9,750	9,750	9,750	9,750	9,750
Non-General Fund G.O. Borrowing	-	-	-	-	-	-





# Henry Vilas Zoo

## Project Overview

**Project** Henry Vilas Zoo **Project #** 11215

### Project Description

This program provides funding for improvements at the Henry Vilas Zoo. Under the current agreement, Zoo operating costs are split between Dane County and the City of Madison on a 80/20 ratio, while capital costs are shared on a voluntary basis. The goal of the program is to participate in the maintenance of the quality and safety of the various buildings and land improvements at Henry Vilas Zoo to enhance visitors' experiences. Specific projects for 2018 include bathroom improvements, general Zoo improvements and operating equipment, a Rhino barn, and paving projects.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	100,000	75,000	75,000	75,000	75,000	75,000	75,000
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>

# Henry Vilas Zoo

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Henry Vilas Zoo	75,000	75,000	75,000	-	75,000
<b>Total</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ 75,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Henry Vilas Zoo	100,000	-	100,000
<b>Total</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>

### Total 2018 Appropriation

	<b>\$ 175,000</b>	<b>\$ -</b>	<b>\$ 175,000</b>
--	-------------------	-------------	-------------------

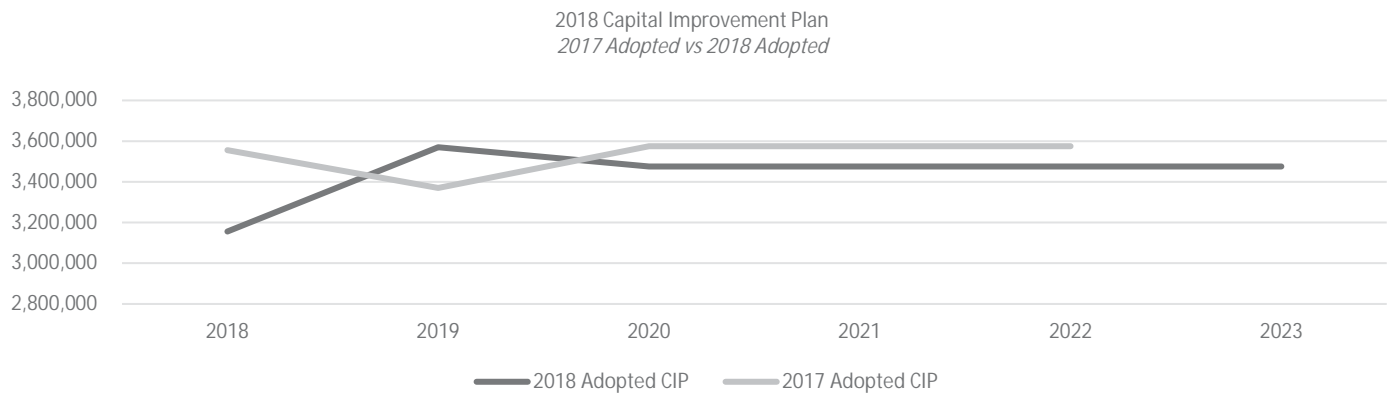
# Information Technology

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Expand Fiber And Wireless Network	220,000	220,000	230,000	230,000	230,000	230,000
Hardware/Software Upgrades	2,136,000	2,200,000	2,350,000	2,350,000	2,350,000	2,350,000
Mobile Computing Laptops	200,000	200,000	220,000	220,000	220,000	220,000
Network Security	250,000	250,000	275,000	275,000	275,000	275,000
Purchased Software Enhancements	300,000	400,000	400,000	400,000	400,000	400,000
Residential Internet Access Assistance	50,000	-	-	-	-	-
Tax System Replacement	-	300,000	-	-	-	-
<b>Total</b>	<b>\$ 3,156,000</b>	<b>\$ 3,570,000</b>	<b>\$ 3,475,000</b>	<b>\$ 3,475,000</b>	<b>\$ 3,475,000</b>	<b>\$ 3,475,000</b>

### Changes from 2017 CIP



- Purchased Software Enhancements: Annual Budget decreased by \$100k annually (\$0.6m)
- Tax System Replacement: Deferred from 2018 to 2019 (\$0.3m)

# Information Technology

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Fiber Network	220,000	220,000	230,000	230,000	230,000	230,000
Machinery and Equipment	2,232,500	2,132,500	2,170,000	2,170,000	2,170,000	2,170,000
Other	230,000	380,000	230,000	230,000	230,000	230,000
Software and Licenses	473,500	837,500	845,000	845,000	845,000	845,000
<b>Total</b>	<b>\$ 3,156,000</b>	<b>\$ 3,570,000</b>	<b>\$ 3,475,000</b>	<b>\$ 3,475,000</b>	<b>\$ 3,475,000</b>	<b>\$ 3,475,000</b>

### 2018 CIP by Funding Source

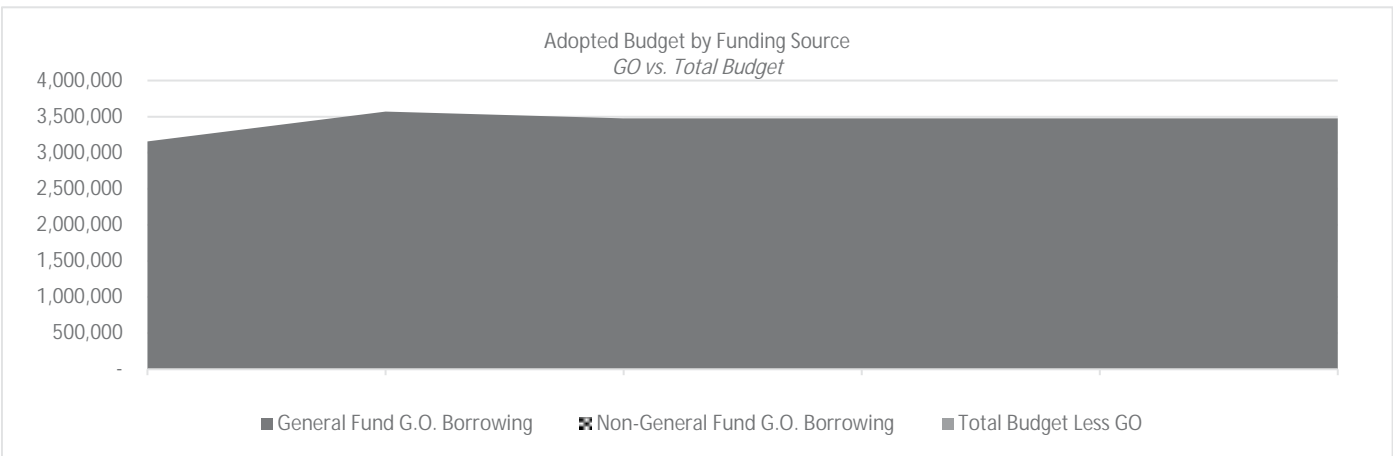
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	3,156,000	3,570,000	3,475,000	3,475,000	3,475,000	3,475,000
<b>Total</b>	<b>\$ 3,156,000</b>	<b>\$ 3,570,000</b>	<b>\$ 3,475,000</b>	<b>\$ 3,475,000</b>	<b>\$ 3,475,000</b>	<b>\$ 3,475,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	3,156,000	3,570,000	3,475,000	3,475,000	3,475,000	3,475,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 3,156,000</b>	<b>\$ 3,570,000</b>	<b>\$ 3,475,000</b>	<b>\$ 3,475,000</b>	<b>\$ 3,475,000</b>	<b>\$ 3,475,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	410,280	464,100	451,750	451,750	451,750	451,750
Non-General Fund G.O. Borrowing	-	-	-	-	-	-





**Project Fiber to the Premises Project # 17230**

*Project Description*

This project provides funding for consulting services assisting with the development of the implementation plan as outlined in the Fiber-to-the-Premises Analysis report adopted in November 2016 (Legistar File 44446). Full implementation of the 2016 plan is anticipated to cost \$149.1 million.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	61,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 61,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Hardware/Software Upgrades Project # 17400**

*Project Description*

This program funds equipment and software upgrades, expansion of the City's data, voice, and storage network infrastructure, and upgrades for the Media Team. The goal of the program is to replace outdated network equipment, ensuring network performance and reliability, ease of administration, and security. Progress is measured by feedback from City staff regarding reliability of hardware and applicability of software in providing services to citizens through the website or in person. Funding in 2018 covers hardware peripheral device purchases, phone and Polycom upgrades, Media Team upgrades, and expansion of the City's computer network.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	1,200,000	2,136,000	2,200,000	2,350,000	2,350,000	2,350,000	2,350,000
<b>TOTAL</b>	<b>\$ 1,200,000</b>	<b>\$ 2,136,000</b>	<b>\$ 2,200,000</b>	<b>\$ 2,350,000</b>	<b>\$ 2,350,000</b>	<b>\$ 2,350,000</b>	<b>\$ 2,350,000</b>

**Project Mobile Computing Laptops Project # 17402**

*Project Description*

This program provides for the regular replacement of outdated mobile-data laptop computers installed in Public Safety vehicles and mobile devices used by other City agencies. The goal of the program is to provide necessary devices for Public Safety, Public Works, and Public Health staff working in the field. Progress is measured by feedback from City staff regarding device reliability and ease of use while in the field or at remote locations. Funding in 2018 will provide for 50 devices.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	200,000	200,000	220,000	220,000	220,000	220,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 220,000</b>	<b>\$ 220,000</b>	<b>\$ 220,000</b>	<b>\$ 220,000</b>

**Project Municipal Court System Project # 17109**

*Project Description*

This project funds the purchase of a new computer system for the administration of Municipal Court and Attorney's Case Management functions. The project replaces an aging and limited system developed in the mid-1990's. Funding for the project was first included in the 2016 CIP, the anticipated go-live date for the system is summer 2018.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Transfer In From General Fund	43,619	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 43,619</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Neighborhood Center Connectivity Project # 10703**

*Project Description*

This project provides fiber optic or high-speed point-to-point radio connections to community and cultural centers. The goal of the project is to allow the centers to gain access to higher speeds of broadband for community member use. Progress will be measured by the number of neighborhood facilities connected to high-speed Internet service.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	25,322	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 25,322</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Network Security Project # 17401**

*Project Description*

This program funds an ongoing effort to maintain and improve the security posture of the City's computer network and the physical security of City-owned facilities, including security assessments and consulting. The goal of the program is to ensure the City's devices (desktop PCs, laptops, smartphones, tablets, etc.) and network servers are secure. Progress is measured by accessibility of City services by citizens, minimal downtime, and increased ability to prevent and mitigate cyberattacks. Funding in 2018 will provide for improved detection of network attacks and ensure that outdated security technology is replaced with more current technology.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	250,000	250,000	275,000	275,000	275,000	275,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 275,000</b>	<b>\$ 275,000</b>	<b>\$ 275,000</b>	<b>\$ 275,000</b>

**Project Property Assessment System Project # 10043**

*Project Description*

This project funds the purchase of a new computer system for the administration of property assessment functions, specifically property data management, sales analysis, and property valuation. The goal of the project is to replace an obsolete system from the mid-1990's with a modern Computer-Aided-Mass-Appraisal (CAMA) system that combines all assessment functions into one integrated program. Progress will be measured by efficiencies within and to the satisfaction of the Assessor's Office. Funding for the system was first included in the 2008 CIP, the anticipated go-live date for the system is undetermined.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	201,933	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 201,933</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Purchased Software Enhancements Project # 17403**

*Project Description*

This program funds upgrades and enhancements of existing vendor-supplied software and applications supporting City operations and the purchase of additional customer licenses when necessary. The goal of this program is to have current software functionality for City staff to meet the needs of residents. Progress will be measured by feedback from City staff and residents.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	300,000	400,000	400,000	400,000	400,000	400,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>

**Project Residential Internet Access Assistance Project # 10399**

*Project Description*

This project provides funding to close the "Digital Divide" in four low-income neighborhoods: Allied Drive, Darbo/Worthington, Brentwood, and Kennedy Heights. The goal of the project is to provide digital literacy training and personal computers to residents as part of the Digital Divide Pilot Project, known as Connecting Madison. Progress will be measured by the number of residents trained and computers deployed. This project is scheduled for completion in 2018 and funding will cover the following support services through a non-profit organization: technology education, drop-in support, improvements to computer labs in community centers, PC equipment provision, preparation, and deployment, and equipment and support related to resident turnover.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	50,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project**

**Tax System Replacement**

**Project #**

**17049**

*Project Description*

This project funds the purchase of a new computer system for the administration of the City's tax billing and collection processes. The goal of the project is to replace an aging and limited system developed in the mid-1990's with a more stable platform. Progress will be measured by feedback from the Treasurer's Office on the functionality of the system and citizen reaction to changes made in the process or bills. This project has been deferred from 2018 to 2019.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	300,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# Information Technology

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Expand Fiber And Wireless Network	220,000	220,000	220,000	-	220,000
Hardware/Software Upgrades	2,136,000	2,136,000	2,136,000	-	2,136,000
Mobile Computing Laptops	200,000	200,000	200,000	-	200,000
Network Security	250,000	250,000	250,000	-	250,000
Purchased Software Enhancements	300,000	300,000	300,000	-	300,000
Residential Internet Access Assistance	50,000	50,000	50,000	-	50,000
<b>Total</b>	<b>\$ 3,156,000</b>	<b>\$ 3,156,000</b>	<b>\$ 3,156,000</b>	<b>\$ -</b>	<b>\$ 3,156,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Asset Management System	-	287,460	287,460
DCR Case Management	80,000	-	80,000
Enterprise Financial System	1,166,000	-	1,166,000
Fiber To The Premises	61,000	-	61,000
Hardware/Software Upgrades	1,200,000	-	1,200,000
Municipal Court System	-	43,619	43,619
Neighborhood Center Connectivity	25,322	-	25,322
Property Assessment System	201,933	-	201,933
<b>Total</b>	<b>\$ 2,734,255</b>	<b>\$ 331,079</b>	<b>\$ 3,065,334</b>

### Total 2018 Appropriation

	<b>\$ 5,890,255</b>	<b>\$ 331,079</b>	<b>\$ 6,221,334</b>
--	---------------------	-------------------	---------------------

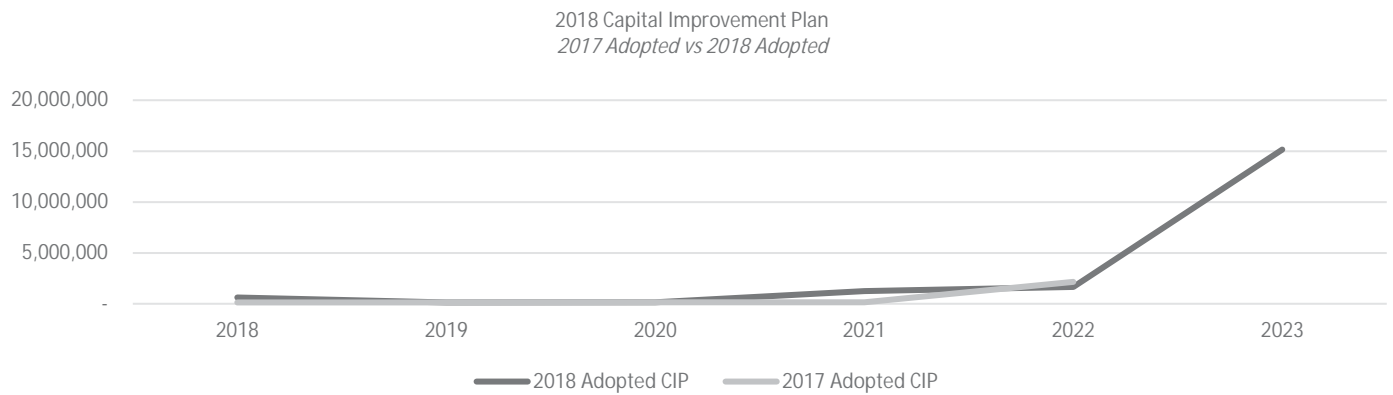
# Library

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Central Library Improvements	-	-	-	-	1,000,000	-
Libr Major Repairs/Replacements	130,000	130,000	140,000	150,000	150,000	150,000
Reindahl Library	500,000	-	-	1,100,000	500,000	15,000,000
<b>Total</b>	<b>\$ 630,000</b>	<b>\$ 130,000</b>	<b>\$ 140,000</b>	<b>\$ 1,250,000</b>	<b>\$ 1,650,000</b>	<b>\$ 15,150,000</b>

### Changes from 2017 CIP



- Reindahl Library: Funding added in 2018 through 2023 for a new facility, replacing the Northeast Library Branch planned in 2022 (\$15.6m)

# Library

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	500,000	-	-	1,100,000	500,000	15,000,000
Machinery and Equipment	100,000	30,000	100,000	110,000	610,000	110,000
Other	30,000	100,000	40,000	40,000	540,000	40,000
<b>Total</b>	<b>\$ 630,000</b>	<b>\$ 130,000</b>	<b>\$ 140,000</b>	<b>\$ 1,250,000</b>	<b>\$ 1,650,000</b>	<b>\$ 15,150,000</b>

### 2018 CIP by Funding Source

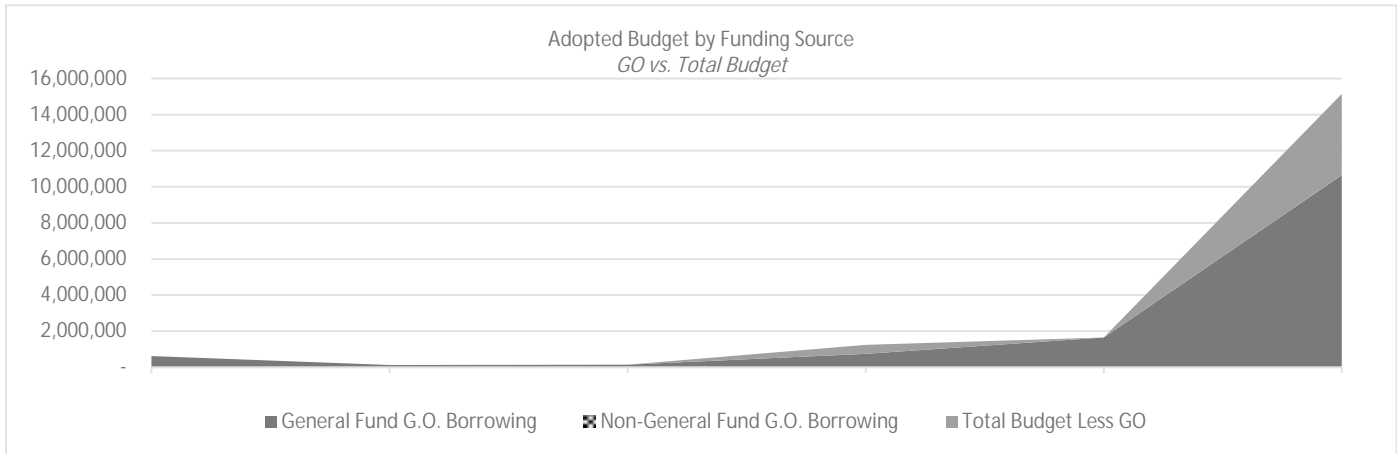
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	630,000	130,000	140,000	750,000	1,650,000	10,650,000
Private Contribution/Donation	-	-	-	500,000	-	4,500,000
<b>Total</b>	<b>\$ 630,000</b>	<b>\$ 130,000</b>	<b>\$ 140,000</b>	<b>\$ 1,250,000</b>	<b>\$ 1,650,000</b>	<b>\$ 15,150,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	630,000	130,000	140,000	750,000	1,650,000	10,650,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 630,000</b>	<b>\$ 130,000</b>	<b>\$ 140,000</b>	<b>\$ 750,000</b>	<b>\$ 1,650,000</b>	<b>\$ 10,650,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	81,900	16,900	18,200	97,500	214,500	1,384,500
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Library

## Project Overview

**Project** Central Library Improvements **Project #** 17036

*Project Description*

This project funds facility upgrades (new carpeting, painting, furnishings, mechanical components, etc.) to the Central Library which opened to the public in 2013. The goal of the project is to maintain the condition of the Central Library. Progress will be measured by analyzing mechanical system efficiency.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	-	-	-	1,000,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>

**Project** Libr Major Repairs/Replacements **Project #** 17074

*Project Description*

This program funds repair and maintenance needs at the nine library locations and the Maintenance Support Center. The goal of the program is to maintain efficient building systems. Progress will be measured by monitoring utility costs and by customer feedback. Funding in 2018 will support carpet replacement at Goodman South Madison Library, carpet and painting at Alicia Ashman Library, and LED lighting upgrades at Central Library.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	130,000	130,000	140,000	150,000	150,000	150,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 130,000</b>	<b>\$ 130,000</b>	<b>\$ 140,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>

**Project** Maintenance Support Center **Project #** 10001

*Project Description*

This project is for the construction of a new Library Maintenance Support Center. The goal of the project is to provide efficient logistical support to Madison's nine libraries. Progress will be measured by the ratio of public space to non-public space in the libraries and savings per square foot for storage and maintenance needs.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	775,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 775,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Reindahl Library **Project #** 17605

*Project Description*

This project is for the construction of a new library on Madison's northeast side. The goals of the project are to provide library access to the only Madison school outside a 5 minute drive to a library (Sandburg Elementary), provide a civic presence on the northeast leg of East Washington Avenue, to co-locate the services of various City agencies in an innovative new approach, and provide users with shared green space. Progress will be measured by program attendance, increased economic growth indicators, and the number of inter-agency partnerships. Funding in 2018 is for community outreach and scoping of the project. Design for the project will take place in 2021 and 2022, construction will begin in 2023. Annual operating costs for the new library are anticipated to be \$1.47 million.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	500,000	-	-	600,000	500,000	10,500,000
Private Contribution/Donation	-	-	-	-	500,000	-	4,500,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,100,000</b>	<b>\$ 500,000</b>	<b>\$ 15,000,000</b>

**Project Relocate Pinney Neighborhood Library Project # 10002**

*Project Description*

This project funds the construction of a new Pinney Neighborhood Library located in the Lake Edge or Eastmorland Neighborhoods. The goal of the project is to meet the service needs of the east side and contribute to increases in community engagement. Progress will be measured by the number of outside agencies working in collaboration with the library for shared purposes, tracking the school readiness and reading level of children using the library's services, and survey feedback related to achieving Madison Public Library's family literacy goal. The project is currently in the design phase, construction is anticipated to begin in 2018, and the new library is anticipated to open in the summer of 2019.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	8,025,000	-	-	-	-	-	-
Private Contribution/Donation	2,500,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 10,525,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project RFID-Haw/Seq/Msb Libr Project # 17083**

*Project Description*

This project is for the installation of radio frequency identification (RFID) checkout equipment at Sequoya, Hawthorne, and Monroe Street Libraries. The goal of the project is speedier and more intuitive checkout processes of library materials. Progress will be measured by seconds per checkout, reduction in customer complaints, and a decrease in the errors per checkout.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	120,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 120,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Library

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Libr Major Repairs/Replacements	130,000	130,000	130,000	-	130,000
Reindahl Library	2,000,000	500,000	500,000	-	500,000
<b>Total</b>	<b>\$ 2,130,000</b>	<b>\$ 630,000</b>	<b>\$ 630,000</b>	<b>\$ -</b>	<b>\$ 630,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Maintenance Support Center	775,000	-	775,000
Relocate Pinney Neighborhd Library	8,025,000	2,500,000	10,525,000
Rfid-Haw/Seq/Msb Libr 2017	120,000	-	120,000
<b>Total</b>	<b>\$ 8,920,000</b>	<b>\$ 2,500,000</b>	<b>\$ 11,420,000</b>

### Total 2018 Appropriation

	<b>\$ 9,550,000</b>	<b>\$ 2,500,000</b>	<b>\$ 12,050,000</b>
--	---------------------	---------------------	----------------------

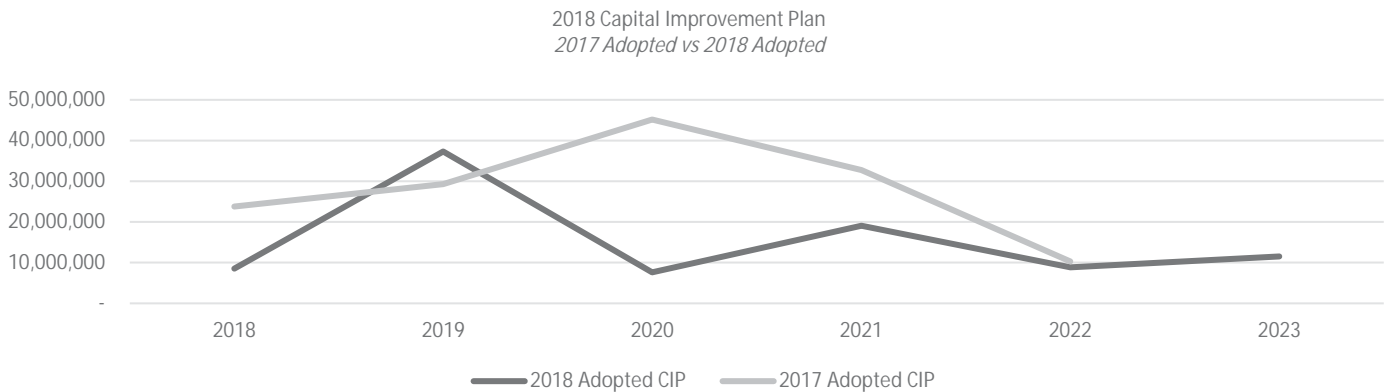
# Metro Transit

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Bus Rapid Transit	-	-	-	-	-	3,300,000
Facilities Repairs and Improvement	1,540,000	40,000	140,000	7,620,000	1,040,000	40,000
Metro Satellite Bus Facility	-	30,000,000	-	-	-	-
Transit Coaches	6,818,610	7,069,666	7,281,754	7,500,202	7,725,200	8,111,470
Transit System Upgrades	197,477	195,093	201,000	3,951,000	53,550	56,228
<b>Total</b>	<b>\$ 8,556,087</b>	<b>\$ 37,304,759</b>	<b>\$ 7,622,754</b>	<b>\$ 19,071,202</b>	<b>\$ 8,818,750</b>	<b>\$ 11,507,698</b>

### Changes from 2017 CIP



- Bus Rapid Transit: Project planning deferred to 2023 (\$46.0m)
- Metro Satellite Bus Facility: Project deferred from 2018 (\$30m); Project advanced from 2020 to 2019 via Finance Committee amendment #15
- Transit Coaches: Increased GO Borrowing as a result of Federal funding decrease (\$15.6m)
- Facility Repairs & Improvements: GO Borrowing for program increased resulting from loss in federal funding (\$8.07m)
- Transit System Upgrades: GO Borrowing for program increased resulting from loss in federal funding (\$3.55m)

# Metro Transit

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	1,540,000	30,040,000	140,000	7,620,000	1,040,000	40,000
Machinery and Equipment	7,016,087	7,264,759	7,482,754	11,451,202	7,778,750	8,167,698
Other	-	-	-	-	-	3,300,000
<b>Total</b>	<b>\$ 8,556,087</b>	<b>\$ 37,304,759</b>	<b>\$ 7,622,754</b>	<b>\$ 19,071,202</b>	<b>\$ 8,818,750</b>	<b>\$ 11,507,698</b>

### 2018 CIP by Funding Source

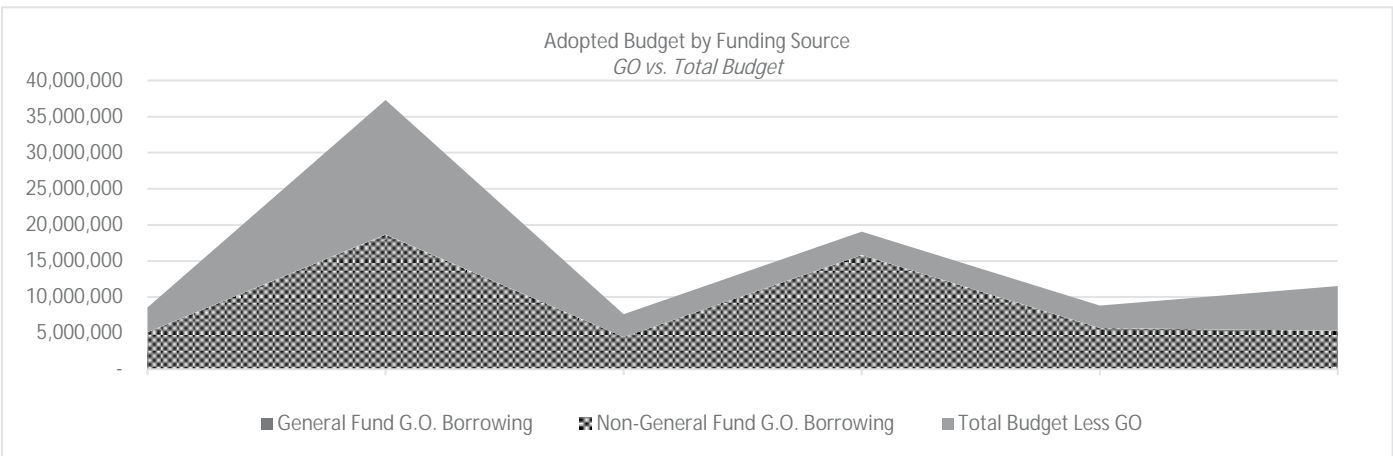
	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	5,146,782	18,653,852	4,467,327	15,821,114	5,728,669	5,333,492
Federal Sources	3,409,305	18,650,907	3,155,427	3,250,088	3,090,081	6,174,206
<b>Total</b>	<b>\$ 8,556,087</b>	<b>\$ 37,304,759</b>	<b>\$ 7,622,754</b>	<b>\$ 19,071,202</b>	<b>\$ 8,818,750</b>	<b>\$ 11,507,698</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	5,146,782	18,653,852	4,467,327	15,821,114	5,728,669	5,333,492
<b>Total</b>	<b>\$ 5,146,782</b>	<b>\$ 18,653,852</b>	<b>\$ 4,467,327</b>	<b>\$ 15,821,114</b>	<b>\$ 5,728,669</b>	<b>\$ 5,333,492</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	669,082	2,425,001	580,753	2,056,745	744,727	693,354





# Metro Transit

## Project Overview

**Project** Bus Rapid Transit **Project #** 17607  
*Project Description*

This project is for planning of the first phase of Bus Rapid Transit (BRT). The goal of a BRT system is to increase the capacity of the existing Metro system while decreasing ride times. BRT was most recently studied by the Madison Planning Organization in a 2013 report, where findings indicated ride times for the Capitol Square could be reduced by up to 35% with a BRT system. The proposed budget anticipates federal funding and a local match for planning associated with capital investment needed to launch BRT.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	-	-	-	-	-	100,000
Federal Sources	-	-	-	-	-	-	3,200,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,300,000</b>

**Project** Facilities Repairs and Improvement **Project #** 85002  
*Project Description*

This program provides for major building repairs and improvements to the existing Metro Transit facility at East Washington Avenue and Ingersoll Street. In 2018, planned projects include roof repairs and completion of a facility study currently underway. The proposed budget in 2021 and 2022 anticipates replacing the existing plumbing and electrical systems at the facility. The proposed budget's GO Borrowing component is \$8.07 million higher in the 2018 CIP than the 2017 CIP due to anticipated decreases in federal funding.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	268,000	1,540,000	40,000	140,000	7,620,000	1,040,000	40,000
Federal Sources	1,072,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,340,000</b>	<b>\$ 1,540,000</b>	<b>\$ 40,000</b>	<b>\$ 140,000</b>	<b>\$ 7,620,000</b>	<b>\$ 1,040,000</b>	<b>\$ 40,000</b>

**Project** Metro Satellite Bus Facility **Project #** 10950  
*Project Description*

This project is for the construction of a satellite bus facility located at Nakoosa Trail. The new 165,000 square-foot facility will accommodate up to 70 standard buses, alleviating space constraints at Metro's existing East Washington Avenue location. The project budget anticipates a funding split of 50% federal funding and 50% GO borrowing. A specific source of federal funding is not currently secured.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	-	15,000,000	-	-	-	-
Federal Sources	-	-	15,000,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Transit Coaches Project # 85001**

*Project Description*

This program provides funding for the replacement of 15 fixed route diesel transit coaches annually. The goal of this program is to maintain an updated fleet of vehicles that provide for Metro Transit’s fixed route service. All transit coaches purchased through this program meet both EPA Emissions Standards and Americans with Disabilities Act (ADA) requirements. Planned program funding is split 50% federal and 50% local in 2018 and 2019, with formula federal funding and minor support from available carryforward discretionary federal funding. The program’s budgeted GO Borrowing proposed in the 2018 CIP is \$15.6 million higher than the 2017 CIP due to an anticipated reduction in discretionary federal funding. Over the life of the CIP, the GO Borrowing proportion increases in later years to encompass the inflationary cost of buses and absence of discretionary federal funding.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	3,409,305	3,534,833	4,126,327	4,250,114	4,635,119	5,137,264
Federal Sources	-	3,409,305	3,534,833	3,155,427	3,250,088	3,090,081	2,974,206
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 6,818,610</b>	<b>\$ 7,069,666</b>	<b>\$ 7,281,754</b>	<b>\$ 7,500,202</b>	<b>\$ 7,725,200</b>	<b>\$ 8,111,470</b>

**Project Transit System Upgrades Project # 85003**

*Project Description*

This program is for equipment and software enhancements. The program’s goal is to improve the efficiency of Metro Transit’s operations by updating the system tools used for the services provided. In 2018, the program will provide funding to update the fire alarm system. In 2021, Metro will replace the existing TransitMaster software. The proposed budget’s GO Borrowing component is \$3.55 million higher in the 2018 CIP than the 2017 CIP due to anticipated decreases in federal funding.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	129,980	197,477	79,019	201,000	3,951,000	53,550	56,228
Federal Sources	663,920	-	116,074	-	-	-	-
<b>TOTAL</b>	<b>\$ 793,900</b>	<b>\$ 197,477</b>	<b>\$ 195,093</b>	<b>\$ 201,000</b>	<b>\$ 3,951,000</b>	<b>\$ 53,550</b>	<b>\$ 56,228</b>

# Metro Transit

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Facilities Repairs and Improvement	-	1,540,000	1,540,000	-	1,540,000
Metro Satellite Bus Facility	9,500,000	-	-	-	-
Transit Coaches	-	6,818,610	3,409,305	3,409,305	6,818,610
Transit System Upgrades	-	197,477	197,477	-	197,477
<b>Total</b>	<b>\$ 9,500,000</b>	<b>\$ 8,556,087</b>	<b>\$ 5,146,782</b>	<b>\$ 3,409,305</b>	<b>\$ 8,556,087</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Facility Repairs & Improvements	268,000	1,072,000	1,340,000
Transit System Upgrades	129,980	663,920	793,900
<b>Total</b>	<b>\$ 397,980</b>	<b>\$ 1,735,920</b>	<b>\$ 2,133,900</b>

### Total 2018 Appropriation

	<b>\$ 5,544,762</b>	<b>\$ 5,145,225</b>	<b>\$ 10,689,987</b>
--	---------------------	---------------------	----------------------

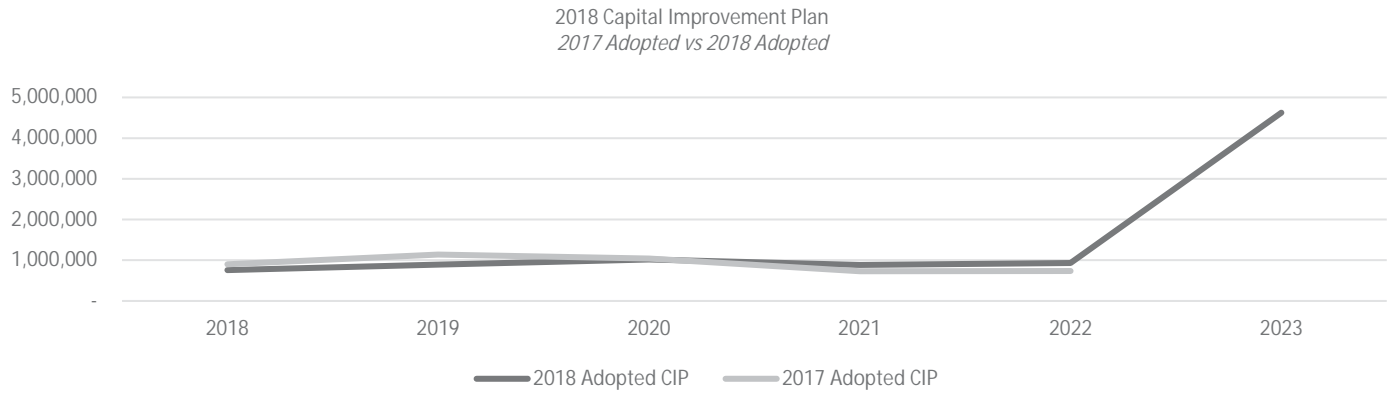
# Monona Terrace

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Building Improvements	375,000	405,000	410,000	385,000	615,000	3,755,000
Machinery and Other Equipment	383,000	485,000	610,000	500,000	320,000	870,000
<b>Total</b>	<b>\$ 758,000</b>	<b>\$ 890,000</b>	<b>\$ 1,020,000</b>	<b>\$ 885,000</b>	<b>\$ 935,000</b>	<b>\$ 4,625,000</b>

### Changes from 2017 CIP



- Building and Building Improvements: Total program CIP budget increased (\$3.1m)

# Monona Terrace

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	375,000	405,000	410,000	385,000	615,000	3,755,000
Machinery and Equipment	383,000	485,000	610,000	500,000	320,000	870,000
<b>Total</b>	<b>\$ 758,000</b>	<b>\$ 890,000</b>	<b>\$ 1,020,000</b>	<b>\$ 885,000</b>	<b>\$ 935,000</b>	<b>\$ 4,625,000</b>

### 2018 CIP by Funding Source

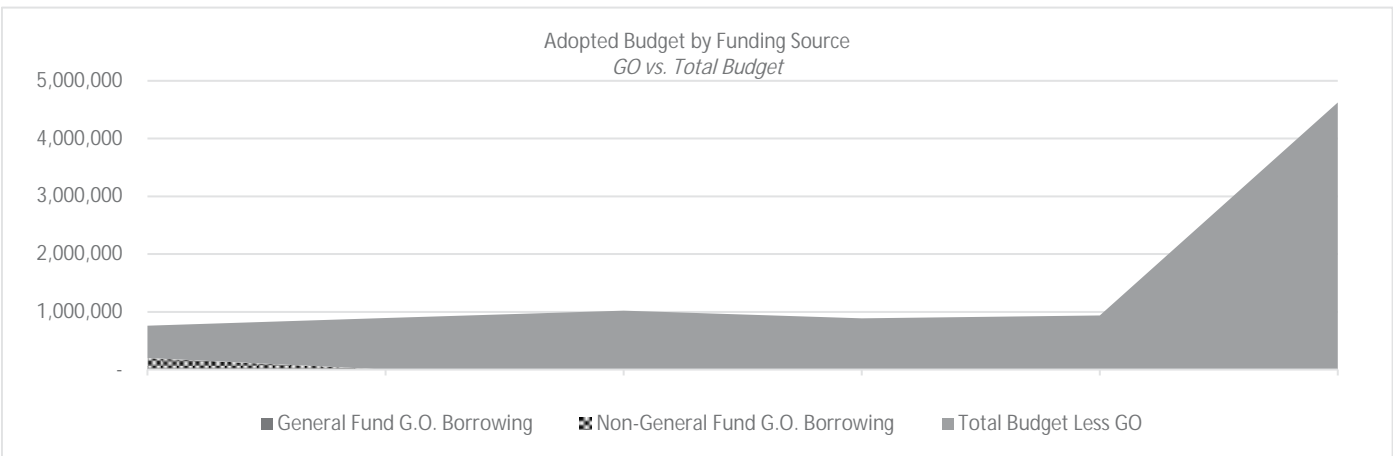
	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	200,000	-	-	-	-	-
Room Tax	558,000	890,000	1,020,000	885,000	935,000	4,625,000
<b>Total</b>	<b>\$ 758,000</b>	<b>\$ 890,000</b>	<b>\$ 1,020,000</b>	<b>\$ 885,000</b>	<b>\$ 935,000</b>	<b>\$ 4,625,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	200,000	-	-	-	-	-
<b>Total</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	26,000	-	-	-	-	-



# Monona Terrace

## Project Overview

**Project** **Building and Building Improvements** **Project #** **10031**

*Project Description*

This program funds building improvements at the Monona Terrace Convention Center. Projects planned for 2018 include: airwall repairs, upgrades to heating panels, and ceiling respray maintenance. The goal of the program is to increase efficiency, reduce maintenance costs, and improve customer experience at the Monona Terrace. Progress will be measured by reduction in costs and service hours. In 2018, GO Borrowing budgeted within the project will be used for airwall repairs.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	200,000	-	-	-	-	-
Room Tax	-	175,000	405,000	410,000	385,000	615,000	3,755,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 375,000</b>	<b>\$ 405,000</b>	<b>\$ 410,000</b>	<b>\$ 385,000</b>	<b>\$ 615,000</b>	<b>\$ 3,755,000</b>

**Project** **Machinery and Other Equipment** **Project #** **17414**

*Project Description*

This program funds machinery and equipment purchases at Monona Terrace. The program's goal is to provide a safe environment for clients and guests and to increase overall customer satisfaction. Progress will be measured by customer satisfaction and monitoring projector equipment performance. Projects planned for 2018 include replacement of projectors, furniture for common areas, and a new riding vacuum.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Room Tax	-	383,000	485,000	610,000	500,000	320,000	870,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 383,000</b>	<b>\$ 485,000</b>	<b>\$ 610,000</b>	<b>\$ 500,000</b>	<b>\$ 320,000</b>	<b>\$ 870,000</b>

# Monona Terrace

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Building and Building Improvements	375,000	375,000	200,000	175,000	375,000
Machinery and Other Equipment	383,000	383,000	-	383,000	383,000
<b>Total</b>	<b>\$ 758,000</b>	<b>\$ 758,000</b>	<b>\$ 200,000</b>	<b>\$ 558,000</b>	<b>\$ 758,000</b>

### Reauthorized Appropriation

GO Borrowing	Other	Total
--------------	-------	-------

### Total 2018 Appropriation

	<b>\$ 200,000</b>	<b>\$ 558,000</b>	<b>\$ 758,000</b>
--	-------------------	-------------------	-------------------

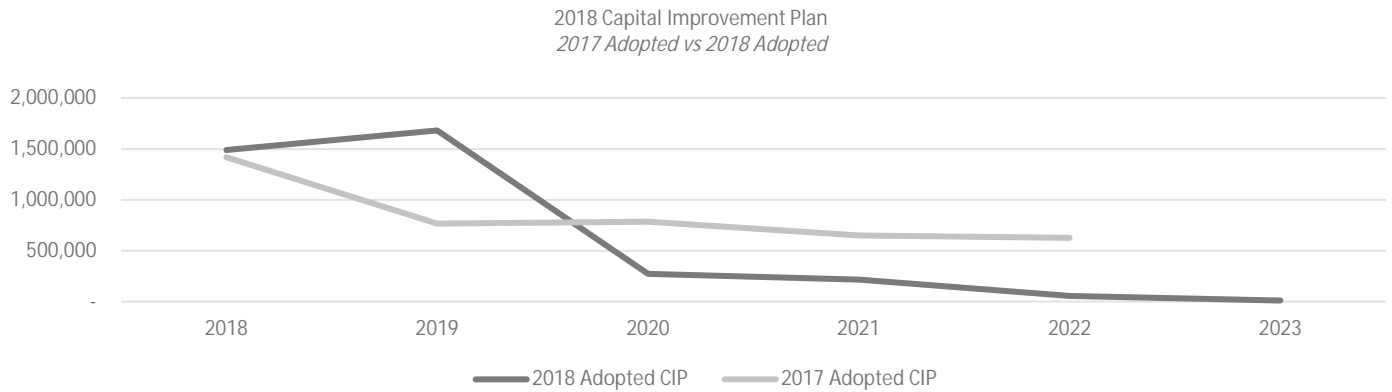
# Parking Utility

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Garage Lighting Replacement	999,700	-	-	-	-	-
Sayle Street	10,000	10,000	190,500	70,500	10,000	10,000
Single Space Meter Replacement	350,000	1,500,000	-	-	-	-
Vehicle Replacement	130,000	171,500	81,000	146,000	45,000	-
<b>Total</b>	<b>\$ 1,489,700</b>	<b>\$ 1,681,500</b>	<b>\$ 271,500</b>	<b>\$ 216,500</b>	<b>\$ 55,000</b>	<b>\$ 10,000</b>

### Changes from 2017 CIP



- Garage Lighting Replacement: Project scope increased to replace lighting at additional garages (\$0.72m)
- Garage Wayfinding Signs: Project scope changed due to the final design of the Judge Doyle Garage reducing the anticipated cost; project removed from CIP (\$0.03m)
- Single Space Meter Replacement: Funding added in 2019 to replace all remaining coin-only meters (\$1.5m)



# Parking Utility

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	1,009,700	10,000	190,500	70,500	10,000	10,000
Machinery and Equipment	480,000	1,671,500	81,000	146,000	45,000	-
<b>Total</b>	<b>\$ 1,489,700</b>	<b>\$ 1,681,500</b>	<b>\$ 271,500</b>	<b>\$ 216,500</b>	<b>\$ 55,000</b>	<b>\$ 10,000</b>

### 2018 CIP by Funding Source

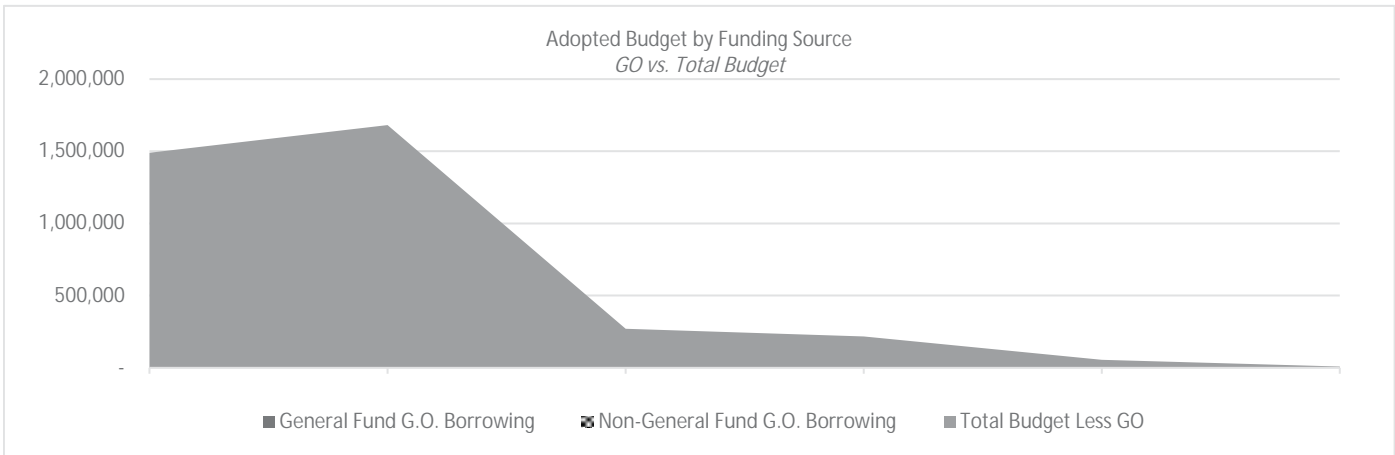
	2018	2019	2020	2021	2022	2023
Reserves Applied	1,489,700	1,681,500	271,500	216,500	55,000	10,000
<b>Total</b>	<b>\$ 1,489,700</b>	<b>\$ 1,681,500</b>	<b>\$ 271,500</b>	<b>\$ 216,500</b>	<b>\$ 55,000</b>	<b>\$ 10,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Parking Utility

## Project Overview

**Project** Capitol East Parking Structure **Project #** 1627  
*Project Description*

This project funds the construction of a new parking structure located at the corner of Livingston and Main in the Capitol East District. When complete, the new structure will include 600 above-ground parking stalls serving the parking needs of the new development and the public. Progress will be measured by the safety and occupancy of the garage. Construction began in late 2017, and is estimated to be completed in mid-2018.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	5,000,000	-	-	-	-	-	-
Reserves Applied	3,592,393	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 8,592,393</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Customer Communication and Support **Project #** 10398  
*Project Description*

This project provides funding to improve quality of customer service at Parking Utility facilities through increased use of video cameras to enhance customer communication, helpline assistance, and security. The goal of the project is to install cameras in all garages at all points of entry/exit, at all pay-on-foot machines, and on rooftops, in addition to other locations to enhance security. Progress will be measured by the coverage area of video surveillance at parking garages. The project is currently under construction.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	32,800	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 32,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Garage Lighting Replacement **Project #** 1612  
*Project Description*

This project will replace all the existing overhead lighting fixtures with energy efficient LED lights in all parking garages operated by the Parking Utility. The goal of the project is to replace obsolete fixtures with energy efficient, longer lasting and higher quality lights. Progress will be measured by a decrease in energy consumption and reduced energy costs. In 2018, new lights will be installed at the Overture Center Garage and the State Street Campus Frances Garage.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	55,300	999,700	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 55,300</b>	<b>\$ 999,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Garage Wayfinding Signs **Project #** 16005  
*Project Description*

This project funds signage and parking guidance systems to assist drivers exiting parking facilities by identifying which exit lanes accept specific types of payment and by directing traffic to locations of available parking spaces within the structure. The goal of the signage is to direct drivers to available spaces and underutilized facilities through greater visibility of locations with available parking. Progress will be measured by utilization of facilities, including those with high average occupancies.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	85,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>





# Parking Utility

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Garage Lighting Replacement	999,700	999,700	-	999,700	999,700
Sayle Street	10,000	10,000	-	10,000	10,000
Single Space Meter Replacement	350,000	350,000	-	350,000	350,000
Vehicle Replacement	130,000	130,000	-	130,000	130,000
<b>Total</b>	<b>\$ 1,489,700</b>	<b>\$ 1,489,700</b>	<b>\$ -</b>	<b>\$ 1,489,700</b>	<b>\$ 1,489,700</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Capitol East Parking Structure	5,000,000	3,592,393	8,592,393
Customer Comm And Support	-	32,800	32,800
Garage Lighting Replacement	-	55,300	55,300
Garage Wayfinding Signs	-	85,000	85,000
Intelligent Transportation System	-	75,000	75,000
Judge Doyle Public Parking Structure	-	41,791,659	41,791,659
PEO Enforcement System	-	20,600	20,600
Revenue Equipment Replacement	-	300,000	300,000
Single Space Meter Replacement	-	91,000	91,000
<b>Total</b>	<b>\$ 5,000,000</b>	<b>\$ 46,043,752</b>	<b>\$ 51,043,752</b>

### Total 2018 Appropriation

	<b>\$ 5,000,000</b>	<b>\$ 47,533,452</b>	<b>\$ 52,533,452</b>
--	---------------------	----------------------	----------------------

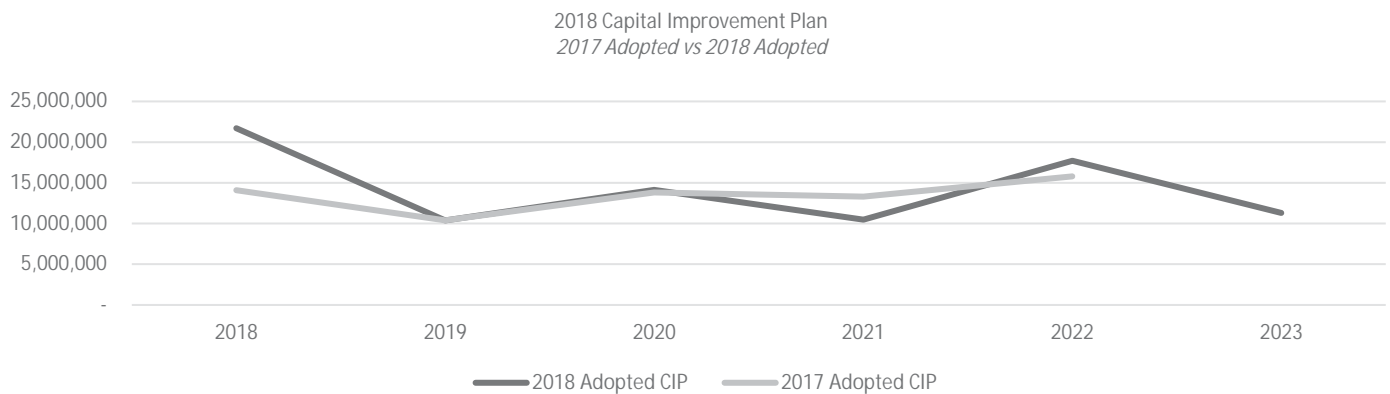
# Parks Division

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Assessable Trees	150,000	150,000	150,000	150,000	150,000	150,000
Beach & Shoreline Improvements	1,360,000	135,000	710,000	235,000	150,000	725,000
Breese Stevens Improvements	475,000	-	-	700,000	-	-
Brittingham Park Improvements	-	-	-	-	-	200,000
Central Park Improvements	-	200,000	-	-	-	-
Conservation Park Improvements	150,000	375,000	265,000	330,000	230,000	130,000
Disc Golf Improvements	35,000	35,000	35,000	225,000	35,000	40,000
Dog Park Improvements	500,000	50,000	200,000	125,000	400,000	50,000
Elver Park Improvements	-	-	-	-	490,000	1,500,000
Emerald Ash Borer Mitigation	1,125,000	1,175,000	1,175,000	1,200,000	1,200,000	1,200,000
Field Improvements	30,000	30,000	190,000	30,000	195,000	30,000
Forest Hill Cemetery Improvements	60,000	500,000	700,000	-	-	-
Hill Creek Park Improvements	-	50,000	750,000	-	1,500,000	-
James Madison Park Improvements	-	900,000	-	-	-	-
Land Acquisition	9,000,000	250,000	250,000	250,000	250,000	250,000
Law Park Improvements	200,000	300,000	-	-	-	-
North-East Park Improvements	-	175,000	-	1,055,000	5,000,000	-
Odana Hills Clubhouse Improvements	-	200,000	2,000,000	-	-	-
Olbrich Botanical Complex	4,500,000	-	-	-	-	-
Park Equipment	375,000	375,000	375,000	425,000	375,000	375,000
Park Land Improvements	1,821,000	2,305,000	4,076,750	3,353,000	3,331,000	2,755,000
Parks Facility Improvements	380,000	1,095,000	490,000	485,000	1,750,000	1,105,000
Playground/Accessibility Improvements	1,345,000	1,495,000	1,440,000	1,180,000	1,100,000	1,250,000
Public Drinking Fountains	-	40,000	40,000	40,000	50,000	50,000
Street Tree Replacements	202,000	200,000	200,000	200,000	200,000	200,000
Vilas Park Improvements	-	-	-	500,000	1,300,000	1,300,000
Warner Park Community Center	-	350,000	1,100,000	-	-	-
<b>Total</b>	<b>\$ 21,708,000</b>	<b>\$ 10,385,000</b>	<b>\$ 14,146,750</b>	<b>\$ 10,483,000</b>	<b>\$ 17,706,000</b>	<b>\$ 11,310,000</b>

### Changes from 2017 CIP



- Beach And Shoreline Improvements: Funding added for Warner Boat Launch parking lot in 2018 (\$0.485m)
- Breese Stevens Improvements: Funding added to 2018 for infrastructure repairs, locker room renovation, and expansion
- Brittingham Park Improvements: Funding for beach house removed from 2021; funding for design included in 2023
- Central Park Improvements: Funding in 2021 removed from the CIP (\$0.2m)
- Dog Park Improvements: Funding added (\$0.37m)
- Elver Park Improvements: Funding for parking lot and path paving in 2018 and 2019 moved to 2022 and 2023; funding
- Field Improvements: Program added to the CIP (\$0.475m)
- Forest Hill Cemetery Improvements: Funding added to 2018 – 2020 for roadway replacement and storm water

- Hill Creek Park Improvements: Project moved from Park Land Improvements to a stand alone project (\$2.3m)
- Hoyt Park Improvements: Project removed from the CIP (\$0.16m)
- James Madison Park Improvements: Project moved from 2018 to 2019 (\$0.9m)
- Land Acquisition: Funding increased (\$1.0m)
- North-East Park Improvements: Project moved from Park Land Improvements to a stand alone project (\$6.23m)
- Odana Hills Clubhouse Improvements: Funding for design moved from 2021 to 2019; funding added for construction in 2020 from Golf Reserves (\$2.0m)
- Warner Park Community Center: Construction moved from 2019 to 2020 (\$1.45m)
- Yahara River Parkway Improvements: Project removed from the CIP (\$0.7m)
- Public Drinking Fountains: Funding moved from Engineering - Other Projects (\$0.22m)
- Park Land Improvements: Funding added by Finance Committee Capital Budget Amendment #16 for Sheboygan Avenue Community Gardens Expansion (\$0.06m)
- Dog Park Improvements: Funding added by Finance Committee Capital Budget Amendment #17 for Brittingham Dog Park (\$0.35m); funding removed from 2021 for the same purpose (\$.275m)
- Law Park Improvements: Funding added in 2018 (\$0.2m) and 2019 (\$0.3m) by Finance Committee Capital Budget Amendment #18 for Law Park planning and design
- Park Land Improvements: Funding added by Common Council Capital Budget Amendment #7 for restoration and preservation of the Annie C. Stewart Memorial Fountain (\$0.06m)
- Park Land Improvements: Funding advanced from 2019 to 2018 by Common Council Capital Budget Amendment #8 for replacement of the Meadowood Park Shelter (\$0.08m)

# Parks Division

## Budget Overview

### 2018 CIP by Expenditure Type

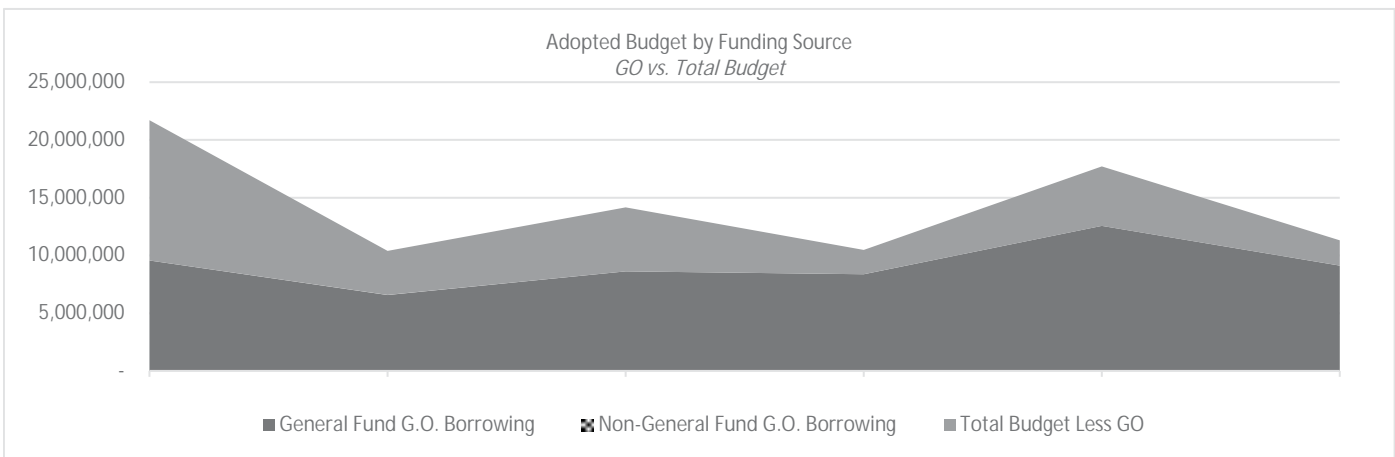
	2018	2019	2020	2021	2022	2023
Building	5,425,000	2,145,000	3,830,000	1,665,000	3,240,000	1,195,000
Land	9,000,000	250,000	250,000	250,000	250,000	250,000
Land Improvements	5,236,000	5,640,000	7,906,750	6,328,000	12,046,000	6,460,000
Machinery and Equipment	425,000	395,000	425,000	480,000	425,000	455,000
Other	1,622,000	1,955,000	1,735,000	1,760,000	1,745,000	1,650,000
Street	-	-	-	-	-	1,300,000
<b>Total</b>	<b>\$ 21,708,000</b>	<b>\$ 10,385,000</b>	<b>\$ 14,146,750</b>	<b>\$ 10,483,000</b>	<b>\$ 17,706,000</b>	<b>\$ 11,310,000</b>

### 2018 CIP by Funding Source

	2018	2019	2020	2021	2022	2023
GF GO Borrowing	9,556,000	6,579,000	8,625,750	8,370,000	12,558,750	9,108,750
Federal Sources	5,000	-	-	-	-	-
Impact Fees	11,689,000	3,000,000	2,605,000	1,285,000	4,299,250	1,743,250
Miscellaneous Revenue	3,000	3,000	3,000	-	-	-
Private Contribution/Donation	91,000	490,000	600,000	295,000	505,000	135,000
Reserves Applied	-	-	2,000,000	-	-	-
Sale Property/Capital Asset	25,000	25,000	25,000	25,000	25,000	25,000
Special Assessment	150,000	150,000	150,000	150,000	150,000	150,000
TIF Proceeds	21,000	20,000	20,000	25,000	25,000	25,000
Trade In Allowance	3,000	3,000	3,000	3,000	3,000	3,000
Transfer From Other Restricted	165,000	115,000	115,000	330,000	140,000	120,000
<b>Total</b>	<b>\$ 21,708,000</b>	<b>\$ 10,385,000</b>	<b>\$ 14,146,750</b>	<b>\$ 10,483,000</b>	<b>\$ 17,706,000</b>	<b>\$ 11,310,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	9,556,000	6,579,000	8,625,750	8,370,000	12,558,750	9,108,750
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 9,556,000</b>	<b>\$ 6,579,000</b>	<b>\$ 8,625,750</b>	<b>\$ 8,370,000</b>	<b>\$ 12,558,750</b>	<b>\$ 9,108,750</b>
<b>Annual Debt Service</b>						
General Fund G.O. Borrowing	1,242,280	855,270	1,121,348	1,088,100	1,632,638	1,184,138
Non-General Fund G.O. Borrowing	-	-	-	-	-	-





# Parks Division

## Project Overview

**Project** Allied Drive Area Potential Park **Project #** 10543

*Project Description*

This project provides funding for a park in the Allied Drive area with a sun shelter, basketball court, play area, and other amenities. The goal of the project is to construct a neighborhood park that is accessible to all and provides recreational amenities in accordance with the approved park master plan. Progress will be measured by neighborhood and community satisfaction and number of neighborhood gatherings and other events held in the park. Construction is anticipated to be completed in 2018.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Private Contribution/Donation	50,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Assessable Trees **Project #** 10498

*Project Description*

This program provides funding for the planting of terrace trees along new streets. The goal of the program is to ensure trees are planted in newly developed areas of the city to provide an adequate tree canopy. Progress will be measured by the number of trees planted within a year of site availability. Costs are assessed directly to the property owners and recouped through special assessments. This program is fully funded by Special Assessments.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Special Assessment	-	150,000	150,000	150,000	150,000	150,000	150,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>

**Project** Beach And Shoreline Improvements **Project #** 10605

*Project Description*

This program provides funding for the improvement of beaches, shorelines, and public access to the water. The goals of the program are to: provide boat launches that are safe and useable, minimize shoreline erosion, and ensure piers that are safe, accessible, and useable. Progress will be measured by the number of lake access permits sold, the number of complaints received, and by the ParkScore ranking provided by the Trust for Public Land. The 2018 project timeline calls for improvements to be made at the Olin boat launch and the Warner boat launch parking lot.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	445,000	850,000	85,000	435,000	135,000	150,000	700,000
Carry-Over Applied	60,000	-	-	-	-	-	-
Impact Fees	15,000	500,000	50,000	275,000	100,000	-	25,000
Private Contribution/Donation	-	10,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 520,000</b>	<b>\$ 1,360,000</b>	<b>\$ 135,000</b>	<b>\$ 710,000</b>	<b>\$ 235,000</b>	<b>\$ 150,000</b>	<b>\$ 725,000</b>

**Project Breese Stevens Improvements Project # 17157**

*Project Description*

This project provides funding for continued improvements to Breese Stevens. The goal of the project is to facilitate expanded use of Breese Stevens Field by increasing capacity of the facility and providing additional amenities. Progress will be measured by number of events and attendance at events. The facility plan for Breese Stevens was completed in 2017, providing the framework for future development. A consultant is preparing construction drawings and the remaining 2017 funding along with the 2018 funding will be used to address necessary infrastructure repairs identified in the facility plan, renovate the locker rooms, and expand the concession area for the facility. Funding in 2021 is planned for the renovation of the the existing bathrooms in the facility as well as adding restroom fixtures to the expanded concession area.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	300,000	-	-	-	400,000	-	-
Impact Fees	-	475,000	-	-	200,000	-	-
Private Contribution/Donation	-	-	-	-	100,000	-	-
<b>TOTAL</b>	<b>\$ 300,000</b>	<b>\$ 475,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Brittingham Park Improvements Project # 17159**

*Project Description*

This project provides funding for continued improvements to Brittingham Park. The goal of the project is to provide a facility that meets current needs as well as flexibility to meet ongoing needs for the future. Progress will be measured by Brittingham Boats attendance (current holder of agreement with Madison Parks), number of boat rentals, park attendance, and by the ParkScore ranking provided by the Trust for Public Land. Funding in 2023 is for the design of the renovation of Brittingham beach house.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	-	-	-	-	100,000
Impact Fees	-	-	-	-	-	-	100,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

**Project Central Park Improvements Project # 10646**

*Project Description*

This project provides funding for continued improvements to Central Park. The goal of the project is to expand Central Park in accordance with the master plan and provide park amenities and other transportation improvements as identified in the plan. Progress will be measured by the implementation of elements of the adopted Central Park Master Plan Participation; by park use, including attendance at the skate park, number of scheduled events and attendance at events such as the Farmers Market; and by the ParkScore ranking provided by the Trust for Public Land. Funding in 2019 will be used to complete the demolition of the buildings and restoration of the site.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	250,000	-	180,000	-	-	-	-
Impact Fees	-	-	20,000	-	-	-	-
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Conservation Park Improvements Project # 17124**

*Project Description*

This program provides funding for environmental enhancements to the City's diverse native ecosystems consistent with the adopted Land Management standards for the Parks Division. Projects within this program seek to remove exotic botanical species and implement restoration efforts in City parks. The goals of the program are to create natural landscapes and open space that are well maintained and accessible to park visitors and to preserve and protect the natural resources of the Madison area through long term focused land management practices. Progress will be measured by the ParkScore ranking provided by the Trust for Public Land. Projects planned for 2018 include land management and trail improvements.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	75,000	145,000	270,000	235,000	300,000	175,000	100,000
Federal Sources	15,000	5,000	-	-	-	-	-
Impact Fees	-	-	100,000	25,000	-	25,000	-
Private Contribution/Donation	-	-	5,000	5,000	30,000	30,000	30,000
<b>TOTAL</b>	<b>\$ 90,000</b>	<b>\$ 150,000</b>	<b>\$ 375,000</b>	<b>\$ 265,000</b>	<b>\$ 330,000</b>	<b>\$ 230,000</b>	<b>\$ 130,000</b>

**Project Disc Golf Improvements Project # 17130**

*Project Description*

This program provides funding for improvements to existing disc golf courses and potential new disc golf course locations in City parks. The goal of the program is to meet current standards for safety. Progress will be measured by disc golf permit fees and number of complaints received. 2018 funding will be used for improvements at the Elver Park course. Increased funding in 2021 anticipates the construction of a new disc golf course in the system.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Transfer From Other Restricted	-	35,000	35,000	35,000	225,000	35,000	40,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 225,000</b>	<b>\$ 35,000</b>	<b>\$ 40,000</b>

**Project Dog Park Improvements Project # 17122**

*Project Description*

This program provides funding for improvements to existing dog park facilities and potential new off-leash dog parks in City parks. The goal of the program is to provide safe and maintainable facilities to meet the needs of the City's growing dog owner population. Progress is measured by the number of dog park permits sold and by the ParkScore ranking provided by the Trust for Public Land. Planned projects in 2018 and 2020 include improvements to existing dog parks and small off-leash dog parks on the far east side. Funding in 2022 is for a new large dog park on the west side. Funding in 2018 of \$300,000 from Impact Fees and \$50,000 from Other Restricted Funds was added by Finance Committee Capital Budget Amendment #17.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	40,000	50,000	-	150,000	50,000	200,000	-
Impact Fees	-	350,000	-	-	-	125,000	-
Transfer From Other Restricted	60,000	100,000	50,000	50,000	75,000	75,000	50,000
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 500,000</b>	<b>\$ 50,000</b>	<b>\$ 200,000</b>	<b>\$ 125,000</b>	<b>\$ 400,000</b>	<b>\$ 50,000</b>

**Project Elver Park Improvements Project # 17190**

*Project Description*

This project provides funding for continued improvements to Elver Park. The goals of the project are improved access to park amenities and improved stormwater management at the park. Progress will be measured by the number of field reservations, attendance at activities in the park, and by the ParkScore ranking provided by the Trust for Public Land. Funding in 2022 and 2023 is to repave parking lots and paths for the ballfield complex.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	-	-	-	385,000	900,000
Impact Fees	-	-	-	-	-	105,000	600,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 490,000</b>	<b>\$ 1,500,000</b>

**Project Emerald Ash Borer Mitigation Project # 17148**

*Project Description*

This project funds the City's Emerald Ash Borer mitigation efforts by implementing the recommendations of the EAB Task Force to proactively remove and replace ash trees throughout the city. The Emerald Ash Borer was first detected in Madison in 2013 near Warner Park. The goal of the project is the timely removal and replacement of both street and park trees while ensuring other Forestry services are not adversely impacted. Progress will be measured by the number of trees removed and replanted across the city. Chemical treatment funding is included as a part of the Parks Division Operating Budget.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	400,000	1,125,000	1,175,000	1,175,000	1,200,000	1,200,000	1,200,000
<b>TOTAL</b>	<b>\$ 400,000</b>	<b>\$ 1,125,000</b>	<b>\$ 1,175,000</b>	<b>\$ 1,175,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,200,000</b>

**Project Field Improvements Project # 17235**

*Project Description*

This program provides funding for the maintenance, restoration and improvement of specified fields utilized by the Madison Ultimate Frisbee Association (MUFA). The goals of the program are accessibility to the fields and increased utilization by lighting the fields. Progress will be measured by field reservations. Funding in 2018 will be used for turf improvements to the five parks with fields identified as part of the MUFA agreement. Funding in 2020 will add lighting to the field at Burr Jones Park and funding in 2022 will add lighting to a field at North Star Park.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	-	100,000	-	60,000	-
Impact Fees	-	-	-	60,000	-	105,000	-
Transfer From Other Restricted	-	30,000	30,000	30,000	30,000	30,000	30,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 190,000</b>	<b>\$ 30,000</b>	<b>\$ 195,000</b>	<b>\$ 30,000</b>

**Project Forest Hill Cemetery Improvements Project # 17166**

*Project Description*

This project provides funding for the replacement of the water irrigation system, storm sewer improvements, and roadway reconstruction in Forest Hill Cemetery. The goal of the project is improved access for visitors, environmental management, and a reduction in flooding incidents. Progress will be measured by a reduction in work orders for irrigation system breaks and repairs and reduced roadway maintenance. Construction is planned for 2018 through 2020.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	345,000	50,000	500,000	700,000	-	-	-
Private Contribution/Donation	-	10,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 345,000</b>	<b>\$ 60,000</b>	<b>\$ 500,000</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Garver at Olbrich Botanical Complex Project # 17168**

*Project Description*

This project provides the City's contribution towards the rehabilitation and adaptive reuse of the historic Garver Feed Mill located in Olbrich Park. The goals of this project are to increase storage capacity for the Parks Division and provide public access to the Garver Feed Mill. The project's scope includes environmental remediation work, an artisan food production facility and microlodging units for short-term rental. Progress will be measured by neighborhood and community satisfaction with the outcome. Planning efforts are currently underway, construction is anticipated to be completed in 2020.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	1,100,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Hill Creek Park Improvements Project # 17233**

*Project Description*

This project funds the expansion of Hill Creek Park located on Madison's far west side. The project's scope includes: construction of fields and courts, lighting, installation, and construction of park roads and parking. The goal of the project is to provide a safe and accessible park, providing varied amenities and fields that can be reserved by the public. Progress will be measured by field reservations, court reservations, and park event attendance. Funding in 2019 is for design; funding 2020 is for land improvements and the installation of access roads; and funding in 2022 will finish grading for potentially two athletic fields and installing lights for these fields.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	50,000	260,000	-	710,000	-
Impact Fees	-	-	-	490,000	-	790,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>

**Project James Madison Park Improvements Project # 17170**

*Project Description*

This project provides funding for improvements at James Madison Park located in Madison's downtown area. The goal of the project is improved utilization of the shelter and other park amenities. Progress will be measured by the number of events, number of shelter reservations, number of attendees, and by the ParkScore ranking provided by the Trust for Public Land. Planning for the project is currently underway. The renovation and/or replacement of the shelter is planned for 2019.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Impact Fees	-	-	500,000	-	-	-	-
Miscellaneous Revenue	39,567	-	-	-	-	-	-
Private Contribution/Donation	-	-	400,000	-	-	-	-
Transfer From Other Restricted	50,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 89,567</b>	<b>\$ -</b>	<b>\$ 900,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Land Acquisition Project # 17128**

*Project Description*

This program provides funding for research, appraisals, title work, negotiations, and acquisition of new parkland, all acquisitions will be subject to final approval of the Common Council. The goal of the program is to pursue opportunities to add additional land to the City's park inventory by expanding existing parks or purchasing land in park deficient areas. Progress will be measured by park acreage per capita and by the ParkScore ranking provided by the Trust for Public Land. Funding in 2018 is planned for a downtown park and potential expansion to other parks in the system.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Impact Fees	213,049	9,000,000	250,000	250,000	250,000	250,000	250,000
Miscellaneous Revenue	50,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 263,049</b>	<b>\$ 9,000,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>

**Project Law Park Improvements Project # 17362**

*Project Description*

This project provides funding for Improvements at Law Park. The goal of the project is a master plan for the park including an evaluation of site constraints and the feasibility of multiple options to expand the park footprint to accommodate the potential addition of the Frank Lloyd Wright boathouse, among other potential improvements. Funding in 2018 of \$200,000 from GO Borrowing and in 2019 of \$200,000 from GO Borrowing and \$100,000 from Impact Fees was added by Finance Committee Capital Budget Amendment #18.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	200,000	200,000	-	-	-	-
Impact Fees	-	-	100,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project North-East Park Improvements Project # 17234**

*Project Description*

This project funds a new park on Madison's northeast side. The project's scope includes: construction of athletic fields and courts, and construction of a large facility to host community and regional events. The goal of the project is to create multiple fields that can be reserved by the public and recreational space with associated supporting amenities. Progress will be measured by field reservations, court reservations, and park event attendance. Funding in 2019 is for design. In 2021, Phase 1 of construction will begin with grading the property and establishing turf for the athletic field areas; potential parking and paths; a bike park; and associated storm water management facilities. In 2022, Phase 2 will include lighting the fields; construction of shelter and restroom facilities; and other amenities.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	125,000	-	755,000	3,800,000	-
Impact Fees	-	-	50,000	-	200,000	900,000	-
Private Contribution/Donation	-	-	-	-	100,000	300,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 175,000</b>	<b>\$ -</b>	<b>\$ 1,055,000</b>	<b>\$ 5,000,000</b>	<b>\$ -</b>

**Project Odana Hills Clubhouse Improvements Project # 17189**

*Project Description*

This project is for the design and construction of a new Odana Hills Clubhouse. An initial evaluation by Facilities Management has determined that the renovation of the existing facility will not meet current and future needs for accessibility or sustainability. The new facility will be multi-purpose and fill several needs as a community meeting space, polling place, winter operations facility as well as a golf course clubhouse. The goal of the project is to improve energy efficiency and to provide a multi-purpose facility to meet the needs of the community. Progress will be measured by decreased energy costs and attendance and utilization by the community, winter recreation users, and golfers. Design is planned for 2019. Construction of the new facility is planned for 2020 and will be funded through reserves in the Golf Enterprise. Funding for the construction of this facility is subject to a fiscal analysis of the Golf Enterprise fund including a plan for long term viability of the fund.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	200,000	-	-	-	-
Reserves Applied	-	-	-	2,000,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Olbrich Botanical Complex Project # 17193**

*Project Description*

This project provides funding for the first phase of improvements to Olbrich Botanical Complex. The first phase will include the education wing, greenhouses, and modifying the atrium to create a library and orientation space for visitors. The goal of the project is to provide more educational classes and programs and improved support facilities. Progress will be measured by the number of programs, classes, attendance, and by the ParkScore ranking provided by the Trust for Public Land. Planning for the project is underway, construction is anticipated to begin in 2018. The project is jointly funded with support from the Olbrich Botanical Society.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	4,500,000	-	-	-	-	-
Private Contribution/Donation	3,750,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,750,000</b>	<b>\$ 4,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** **Park Equipment** **Project #** **17202**

*Project Description*

This program provides funding for the purchase of new and replacement Parks equipment, including general park maintenance, Mall/Concourse maintenance, Community Services, Facility Maintenance, Conservation Parks, Construction Planning and Development. Other funding is from the sale of equipment being replaced. The goal of the program is to provide the required equipment to allow staff to adequately maintain a growing number of park and open spaces, athletic fields, ice rinks, and snow removal operations in a timely and responsive manner. Progress will be measured by adherence to park operational maintenance standards.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	350,000	350,000	350,000	400,000	350,000	350,000
Sale Property/Capital Asset	-	25,000	25,000	25,000	25,000	25,000	25,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 375,000</b>	<b>\$ 375,000</b>	<b>\$ 375,000</b>	<b>\$ 425,000</b>	<b>\$ 375,000</b>	<b>\$ 375,000</b>

**Project** **Park Land Improvements** **Project #** **17421**

*Project Description*

This program provides funding for improvements to Madison's community, neighborhood and mini Parks. The goal of this program is to provide safe and accessible recreational amenities across the park system. Progress will be measured by number of field reservations, court reservations, park event attendance, and by the ParkScore ranking provided by the Trust for Public Land. Projects planned for 2018 include: annual improvements to basketball court and tennis courts; fencing improvements; field lighting improvements; path and parking lot improvements; landscaping; and other projects as identified by staff. Funding in 2018 of \$60,000 from GO Borrowing for Sheboygan Avenue Community Gardens was added by Finance Committee Capital Budget Amendment #16. Funding in 2018 of \$40,000 from GO Borrowing and \$20,000 from Impact Fees for the Annie C. Stewart Memorial Fountain was added by Common Council Capital Budget Amendment #7. Funding in 2018 of \$35,000 from GO Borrowing and \$45,000 from Impact Fees for the Meadowood Park Shelter was advanced from 2019 by Common Council Capital Budget Amendment #8.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	661,500	1,082,000	1,560,000	3,111,750	2,953,000	2,406,750	2,615,000
Impact Fees	10,000	719,000	730,000	865,000	385,000	849,250	125,000
Private Contribution/Donation	-	20,000	15,000	100,000	15,000	75,000	15,000
<b>TOTAL</b>	<b>\$ 671,500</b>	<b>\$ 1,821,000</b>	<b>\$ 2,305,000</b>	<b>\$ 4,076,750</b>	<b>\$ 3,353,000</b>	<b>\$ 3,331,000</b>	<b>\$ 2,755,000</b>

**Project** **Parks Facility Improvements** **Project #** **17443**

*Project Description*

This program maintains and improves existing park buildings and facilities. The goal of the program is to maintain facilities that meet the needs of park users and staff maintaining the parks. Progress will be measured by attendance at the Mallards Stadium, attendance at WPCRC, community satisfaction, and by the ParkScore ranking provided by the Trust for Public Land. Projects planned for 2018 include: improvements to the Cherokee Caretaker House; facility improvements and maintenance at Goodman Pool; irrigation system at Olbrich Park; and equipment maintenance, lighting improvements, and seating city-wide. Funding in 2019 is for improvements at Summit Maintenance Facility and funding in 2022 is planned for facility improvements for maintenance operations and Forestry on Madison's west side.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	614,000	284,000	564,000	409,000	452,000	1,397,000	972,000
Impact Fees	30,000	80,000	525,000	75,000	30,000	350,000	80,000
Miscellaneous Revenue	-	3,000	3,000	3,000	-	-	-
Private Contribution/Donation	-	10,000	-	-	-	-	50,000
Trade In Allowance	-	3,000	3,000	3,000	3,000	3,000	3,000
<b>TOTAL</b>	<b>\$ 644,000</b>	<b>\$ 380,000</b>	<b>\$ 1,095,000</b>	<b>\$ 490,000</b>	<b>\$ 485,000</b>	<b>\$ 1,750,000</b>	<b>\$ 1,105,000</b>

**Project Penn Park Improvements Project # 17178**

*Project Description*

This project provides funding for the demolition and reconstruction of the park shelter at Penn Park. This project also includes funding for other park improvements. The goal of the project is to increase utilization of the park and address infrastructure needs. Progress will be measured by neighborhood and community satisfaction, and number of neighborhood gatherings and other events held in the park including the number of games played and attendance at events. Construction is anticipated to be completed in 2018.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	425,425	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 425,425</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Playground/Accessibility Improvements Project # 17436**

*Project Description*

This program maintains and improves existing park playgrounds. The goals of this program are to replace and upgrade existing playgrounds to meet industry standards and to ensure recreational amenities are accessible to the greatest extent possible. Progress is being measured by number of playgrounds per capita and by the ParkScore ranking provided by the Trust for Public Land. Funding in 2018 will be used to for an all-inclusive playground at Elver Park.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	75,000	745,000	755,000	985,000	1,010,000	550,000	1,010,000
Impact Fees	-	565,000	675,000	415,000	120,000	500,000	200,000
Private Contribution/Donation	-	35,000	65,000	40,000	50,000	50,000	40,000
<b>TOTAL</b>	<b>\$ 75,000</b>	<b>\$ 1,345,000</b>	<b>\$ 1,495,000</b>	<b>\$ 1,440,000</b>	<b>\$ 1,180,000</b>	<b>\$ 1,100,000</b>	<b>\$ 1,250,000</b>

**Project Public Drinking Fountains Project # 11081**

*Project Description*

This program installs drinking fountains in public spaces such as parks, along bikeways, or within right of ways. The goal of this program is to improve the community's access to public drinking fountains. The adopted budget transfers this program from Engineering to Parks.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	38,000	-	40,000	40,000	40,000	50,000	50,000
<b>TOTAL</b>	<b>\$ 38,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

**Project Street Tree Replacements Project # 17182**

*Project Description*

This program provides funding for the replacement of street trees within the City in conjunction with EAB efforts. The goal of the program is to maintain and improve the urban forest tree canopy in the City by providing funding to replace street trees. Progress is measured by the number of trees planted. The following TIF districts support the program: TID 25 (\$5,000); TID 27 (\$1,000); TID 29 (\$1,000); TID 36 (\$5,000); TID 37 (\$2,000); TID 39 (\$2,000); TID 40 (\$1,000); TID 41 (\$1,000); TID 42 (\$1,000); TID 43 (\$1,000); and TID 44 (\$1,000).

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	100,000	175,000	175,000	175,000	175,000	175,000	175,000
Private Contribution/Donation	-	6,000	5,000	5,000	-	-	-
TIF Proceeds	-	21,000	20,000	20,000	25,000	25,000	25,000
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 202,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>



**Project Vilas Park Improvements Project # 17184**

*Project Description*

This project provides funding to continue a series of improvements in Vilas Park. The goal of the project is to create a sustainable park that will provide a variety of recreational amenities and protect and enhance natural resources. Progress will be measured by park attendance, the number of events scheduled, the number of attendees at events and programs, and by the ParkScore ranking provided by the Trust for Public Land. Funding in 2021 and 2022 will support the design and construction of a new shelter; funding in 2023 is for improvements to existing roadways within the park.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	70,000	-	-	-	500,000	950,000	936,750
Impact Fees	-	-	-	-	-	300,000	363,250
Private Contribution/Donation	-	-	-	-	-	50,000	-
<b>TOTAL</b>	<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 1,300,000</b>	<b>\$ 1,300,000</b>

**Project Warner Park Community Center Project # 17196**

*Project Description*

This project is for the expansion of the Warner Park Community Recreation Center. The goal of the project is to provide additional space to support programming, classes, and other community building opportunities. Progress will be measured by attendance at the center; number of classes and programs provided; the number of attendees at these classes and programs, and by the ParkScore ranking provided by the Trust for Public Land. A study is currently underway to finalize the scope of the project, the final results of the study may increase the anticipated project cost. Under the current timetable design is planned for 2019 and construction will occur in 2020.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	350,000	500,000	-	-	-
Impact Fees	-	-	-	150,000	-	-	-
Private Contribution/Donation	-	-	-	450,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ 1,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Parks Division

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Assessable Trees	150,000	150,000	-	150,000	150,000
Beach And Shoreline Improvements	1,360,000	1,360,000	850,000	510,000	1,360,000
Breese Stevens Improvements	475,000	475,000	-	475,000	475,000
Conservation Park Improvements	150,000	150,000	145,000	5,000	150,000
Disc Golf Improvements	35,000	35,000	-	35,000	35,000
Dog Park Improvements	150,000	150,000	50,000	450,000	500,000
Emerald Ash Borer Mitigation	1,125,000	1,125,000	1,125,000	-	1,125,000
Field Improvements	-	30,000	-	30,000	30,000
Forest Hill Cemetery Improvements	60,000	60,000	50,000	10,000	60,000
Land Acquisition	9,000,000	9,000,000	-	9,000,000	9,000,000
Law Park Improvements	-	-	200,000	-	200,000
Olbrich Botanical Complex	4,500,000	4,500,000	4,500,000	-	4,500,000
Park Equipment	375,000	375,000	350,000	25,000	375,000
Park Land Improvements	1,621,000	1,621,000	1,082,000	739,000	1,821,000
Parks Facility Improvements	380,000	380,000	284,000	96,000	380,000
Playground/Accessibility Improvements	1,345,000	1,345,000	745,000	600,000	1,345,000
Street Tree Replacements	202,000	202,000	175,000	27,000	202,000
<b>Total</b>	<b>\$ 20,928,000</b>	<b>\$ 20,958,000</b>	<b>\$ 9,556,000</b>	<b>\$ 12,152,000</b>	<b>\$ 21,708,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Allied Drive Area Potential Park	-	50,000	50,000
Beach Shoreline Improvements	445,000	75,000	520,000
Breese Stevens Improvements	300,000	-	300,000
Central Park Improvements	250,000	-	250,000
Conservation Park Improvements	75,000	15,000	90,000
Dog Park Improvements	40,000	60,000	100,000
Emerald Ash Borer Mitigation	400,000	-	400,000
Forest Hill Cemetery Improvements	345,000	-	345,000
Garver At Olbrich Botanical Complex	1,100,000	-	1,100,000
James Madison Park Improvements	-	89,567	89,567
Land Acquisition	-	263,049	263,049
Olbrich Botanical Complex	-	3,750,000	3,750,000
Park Facility Improvements	614,000	30,000	644,000
Park Land Improvements	661,500	10,000	671,500
Penn Park Improvements	425,425	-	425,425
Playground/Accessibility Improvements	75,000	-	75,000
Public Drinking Fountains	38,000	-	38,000
Street Tree Replacements	100,000	-	100,000
Vilas Park Improvements	70,000	-	70,000
<b>Total</b>	<b>\$ 4,938,925</b>	<b>\$ 4,342,616</b>	<b>\$ 9,281,541</b>

### Total 2018 Appropriation

	<b>\$ 14,494,925</b>	<b>\$ 16,494,616</b>	<b>\$ 30,989,541</b>
--	----------------------	----------------------	----------------------

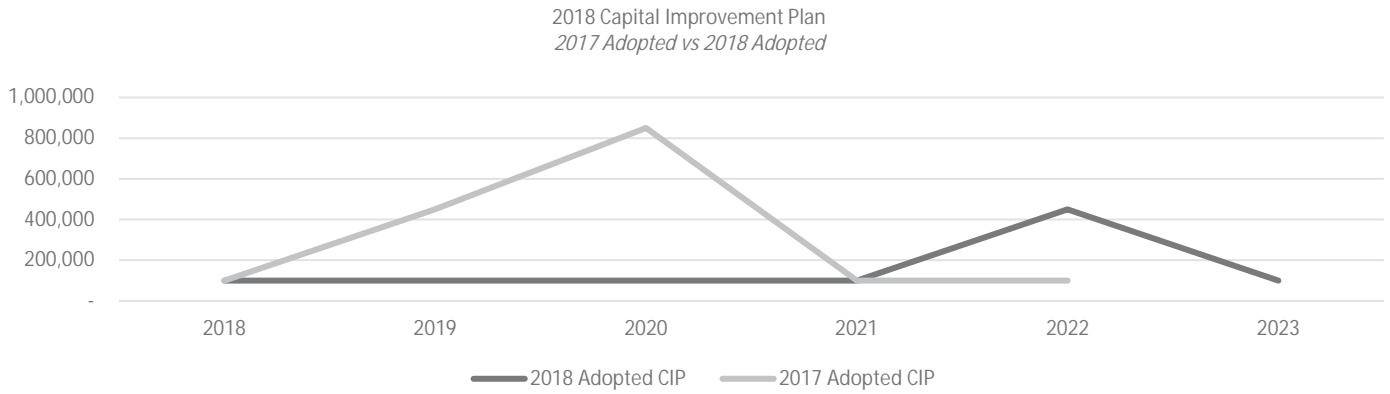
# Planning Division

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Inter-City Intermodal Bus Terminal	-	-	-	-	350,000	-
Municipal Art Fund	100,000	100,000	100,000	100,000	100,000	100,000
<b>Total</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 450,000</b>	<b>\$ 100,000</b>

### Changes from 2017 CIP



- Inter-City Intermodal Bus Terminal: Project deferred to 2022; funding for project reduced (\$0.75m)

# Planning Division

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Other	100,000	100,000	100,000	100,000	450,000	100,000
<b>Total</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 450,000</b>	<b>\$ 100,000</b>

### 2018 CIP by Funding Source

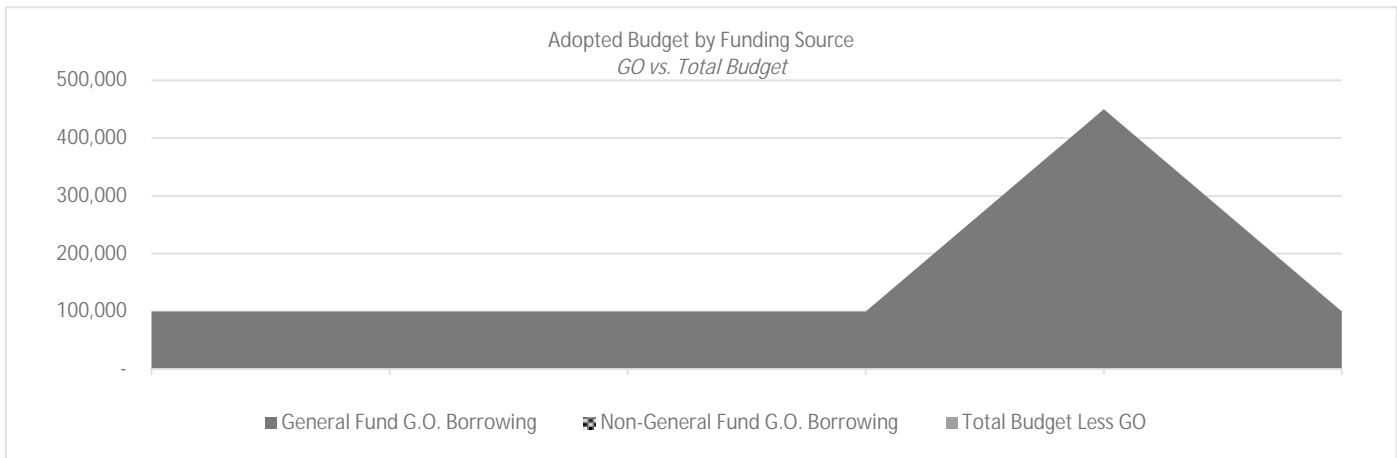
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	100,000	100,000	100,000	100,000	450,000	100,000
<b>Total</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 450,000</b>	<b>\$ 100,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	100,000	100,000	100,000	100,000	450,000	100,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 450,000</b>	<b>\$ 100,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	13,000	13,000	13,000	13,000	58,500	13,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Planning Division

## Project Overview

**Project** Historic Preservation Plan **Project #** 10064  
*Project Description*

This project provides funding to update the City's Historic Preservation Plan. The goal of the project is to have a comprehensive historic preservation plan providing a framework for historic preservation policies and programs to provide direction and predictability in matters regarding historic and potentially historic resources. Progress will be measured by a more focused articulation of City preservation priorities and developing quantifiable measures of success. The project timeline calls for the update to be completed in 2018.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	40,000	-	-	-	-	-	-
Transfer In From General Fund	90,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Inter-City Intermodal Bus Terminal **Project #** 1707  
*Project Description*

This project will study the feasibility of developing an intercity, intermodal bus terminal in conjunction with the reconstruction of the Lake Street parking ramp. The desired outcome of the project is a multi-use parking garage, intermodal terminal, and potential commercial or residential development above the facility. The project timeline calls for a planning study to be completed in 2022.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	-	-	-	350,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ -</b>

**Project** Municipal Art Fund **Project #** 65001  
*Project Description*

This program integrates art into public projects. The goal of the program is to provide, conserve, and maintain works of art in the City's permanent collection. Progress is measured by the preparation of conservation studies identifying the maintenance needs of public art. The 2018 projects for this program include conservation of the Annie Stewart Fountain, City agency and neighborhood-based art in public spaces, and a new utility box pilot project.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	100,000	100,000	100,000	100,000	100,000	100,000
Transfer In From General Fund	200,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 200,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>

**Project****Oscar Mayer Subarea Plan****Project #****65329***Project Description*

This project provides funding for consultant services to complete a market study and subarea plan for the Kraft Heinz (Oscar Mayer) property and immediate surrounding area on Madison's north side. The function of the consultant is to work under the leadership and guidance of City staff to facilitate and keep track of the Special Area Plan process (facilitate public meetings, meet with City staff from various agencies, etc.), lay out recommended land uses and multimodal transportation connections through the site, and complete the narrative, maps, and other figures and illustrations for the plan document. The study is currently underway and will be completed in 2018. The intent is to have the Special Area Plan adopted by the Common Council to guide future land use decisions (subdivisions, rezoning, etc.) for the property.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	100,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project****Urban Footprint Scenario Planning****Project #****11101***Project Description*

This project funds the Urban Footprint, a model used to demonstrate the likely impact of different City and County-wide growth scenarios over time, including but not limited to effects on transportation, public health, vehicle emissions, water usage, and finances at the household and municipal level. Local funds are being used as a match for a grant from the Federal Transit Administration. The goal of this project is to utilize Urban Footprint to help inform policy decisions associated with the Comprehensive Plan Update. Progress is measured by utilizing the tool to communicate the impact of different growth scenarios to the public and to elected and appointed officials. Through the duration of the Comprehensive Plan Update, we will use Urban Footprint at a series of public meetings online and track its effectiveness as a communication tool. In 2018, the Planning Division will continue to incorporate Urban Footprint modeling into the updating efforts of the City's Comprehensive Plan.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	30,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Planning Division

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Municipal Art Fund	100,000	100,000	100,000	-	100,000
<b>Total</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Historic Preservation Plan	40,000	90,000	130,000
Municipal Art Fund	-	200,000	200,000
Oscar Mayer Subarea Plan	100,000	-	100,000
Urbanfootprint Scenario Planning	30,000	-	30,000
<b>Total</b>	<b>\$ 170,000</b>	<b>\$ 290,000</b>	<b>\$ 460,000</b>

### Total 2018 Appropriation

	<b>\$ 270,000</b>	<b>\$ 290,000</b>	<b>\$ 560,000</b>
--	-------------------	-------------------	-------------------

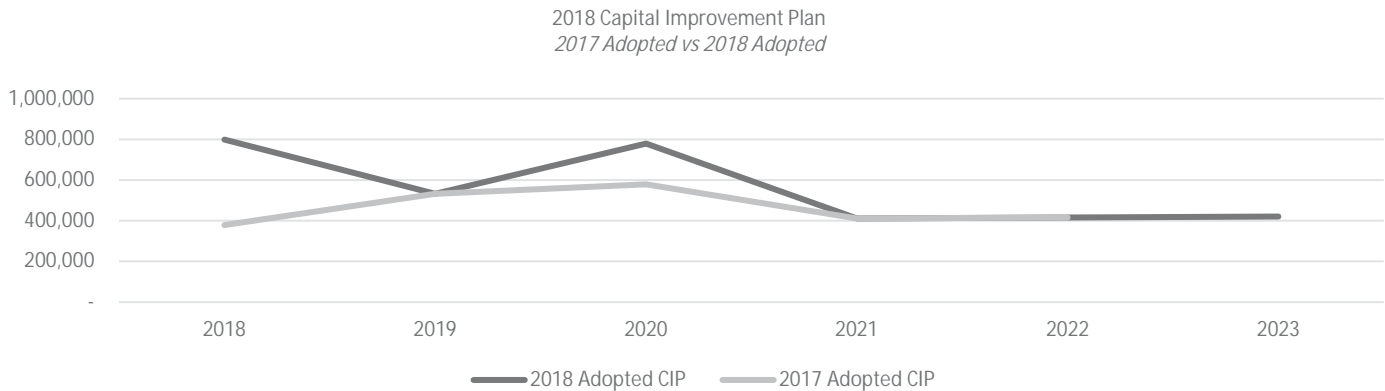
# Police Department

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Digital Forensic Lab Replacement	-	65,000	-	-	-	-
Forensic Server Replacement	75,000	-	-	-	-	-
In Car Video Storage	45,000	-	-	-	-	-
Investigative Software/Hardware Upg.	22,000	-	30,000	-	-	-
Light Bar Replacement Project	45,000	45,000	40,000	-	-	-
North Police Station	-	-	100,000	-	-	-
Police Building Improvements	191,800	421,800	408,900	411,300	416,600	420,535
Police Squad Vehicles	295,000	-	-	-	-	-
Property & Evidence Complex	-	-	100,000	-	-	-
Surveillance Cameras	125,000	-	-	-	-	-
Update Evidentiary Technology	-	-	100,000	-	-	-
<b>Total</b>	<b>\$ 798,800</b>	<b>\$ 531,800</b>	<b>\$ 778,900</b>	<b>\$ 411,300</b>	<b>\$ 416,600</b>	<b>\$ 420,535</b>

### Changes from 2017 CIP



- Forensic Server Replacement: Project moved from 2019 to 2018 (\$0.075m)
- Property & Evidence Complex: Funding added in 2019 for planning the location of the project (\$0.1m)
- North Police Station: Funding added in 2019 to study facility needs on the north side (\$0.1m)
- Surveillance Cameras: Funding added by Finance Committee Capital Budget Amendment #20 for Surveillance Cameras (\$0.125m).
- Police Squad Vehicles: Funding added by Finance Committee Capital Budget Amendment #21 for Squad Vehicles for Midtown District Station (\$0.295m).



# Police Department

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	181,800	396,800	458,900	386,300	391,600	395,535
Machinery and Equipment	602,000	135,000	290,000	25,000	25,000	25,000
Software and Licenses	15,000	-	30,000	-	-	-
<b>Total</b>	<b>\$ 798,800</b>	<b>\$ 531,800</b>	<b>\$ 778,900</b>	<b>\$ 411,300</b>	<b>\$ 416,600</b>	<b>\$ 420,535</b>

### 2018 CIP by Funding Source

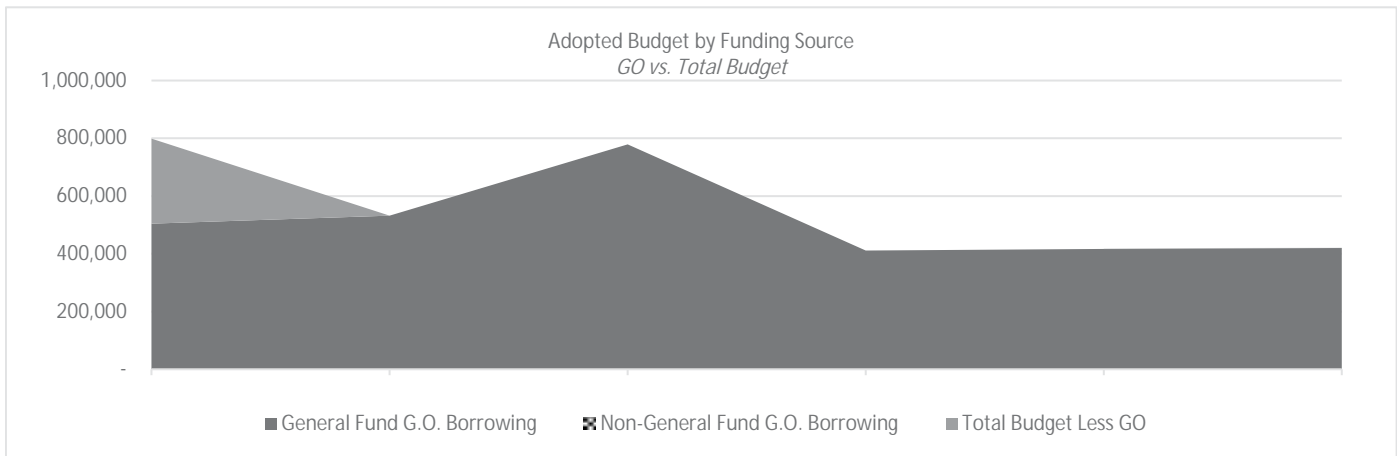
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	503,800	531,800	778,900	411,300	416,600	420,535
Transfer In From General Fund	295,000	-	-	-	-	-
<b>Total</b>	<b>\$ 798,800</b>	<b>\$ 531,800</b>	<b>\$ 778,900</b>	<b>\$ 411,300</b>	<b>\$ 416,600</b>	<b>\$ 420,535</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	503,800	531,800	778,900	411,300	416,600	420,535
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 503,800</b>	<b>\$ 531,800</b>	<b>\$ 778,900</b>	<b>\$ 411,300</b>	<b>\$ 416,600</b>	<b>\$ 420,535</b>

### Annual Debt Service

General Fund G.O. Borrowing	65,494	69,134	101,257	53,469	54,158	54,670
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Police Department

## Project Overview

**Project** Digital Forensic Lab Replacement **Project #** 17041

*Project Description*

This project funds the replacement of digital imaging technology to assist in the investigation and prosecution of criminal activities and to comply with open records requests. This project is planned for 2019.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	65,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Forensic Server Replacement **Project #** 10958

*Project Description*

This project provides funding to purchase a server for storage of digital evidence associated with computer crimes. The goal of the project is to provide sufficient storage space for illicit criminal digital evidence (child pornography) as required by the Adam Walsh Child Protection and Safety Act of 2006, Title V Sec 504, which prohibits any reproduction of child pornography material. The server is required to maintain the evidence separate from other City evidence and files. Progress will be measured by compliance with the Act. This project is planned for 2018.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	75,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** In Car Video Storage **Project #** 17042

*Project Description*

This project funds the upgrade of the Police Department in-car video storage system which provides evidence to document actions of Department employees. This project is planned for 2018.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	45,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Investigative Software/Hardware Upg. **Project #** 10409

*Project Description*

This project funds crime analysis and investigative software along with the associated hardware used to investigate crimes and solve cases through data analysis. Funding in 2018 is planned for the purchase of PenLink (an investigative cell phone analysis database that links information from various incidents) and an additional server to provide sufficient storage space to maintain cell phone data as evidence. Funding in 2020 is planned for updated forensic and crime analysis software.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	22,000	-	30,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 22,000</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>





# Police Department

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Forensic Server Replacement	75,000	75,000	75,000	-	75,000
In Car Video Storage	45,000	45,000	45,000	-	45,000
Investigative Software/Hardware Upg.	22,000	22,000	22,000	-	22,000
Light Bar Replacement Project	45,000	45,000	45,000	-	45,000
Police Building Improvements	191,800	191,800	191,800	-	191,800
Police Squad Vehicles	-	-	-	295,000	295,000
Surveillance Cameras	-	-	125,000	-	125,000
<b>Total</b>	<b>\$ 378,800</b>	<b>\$ 378,800</b>	<b>\$ 503,800</b>	<b>\$ 295,000</b>	<b>\$ 798,800</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Midtown District Station	4,060,000	-	4,060,000
Police Building Improvements	150,000	-	150,000
<b>Total</b>	<b>\$ 4,210,000</b>	<b>\$ -</b>	<b>\$ 4,210,000</b>

### Total 2018 Appropriation

	<b>\$ 4,713,800</b>	<b>\$ 295,000</b>	<b>\$ 5,008,800</b>
--	---------------------	-------------------	---------------------

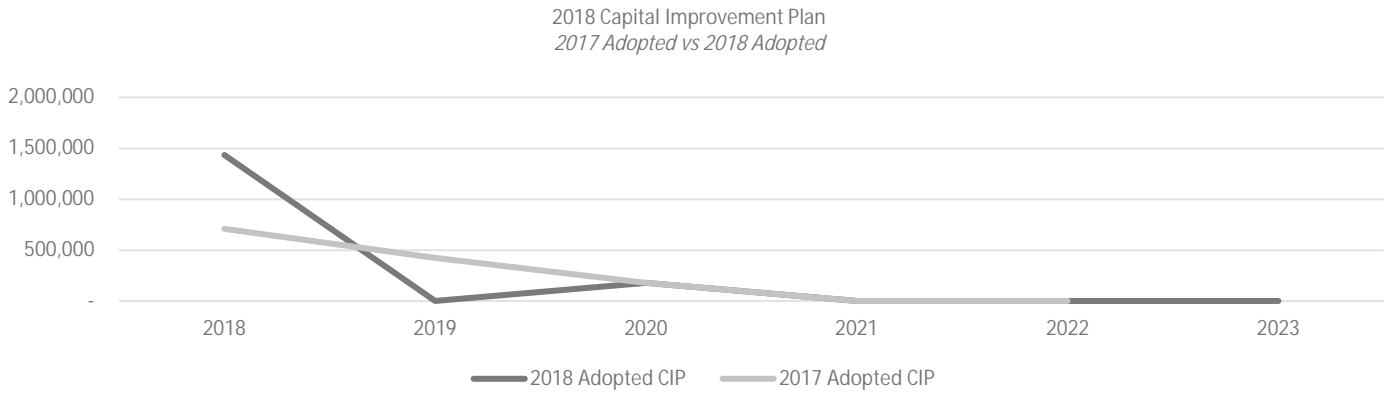
# Public Health

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Remodel of Office Space	1,434,328	-	-	-	-	-
Replacement of Laboratory Equipment	-	-	179,000	-	-	-
<b>Total</b>	<b>\$ 1,434,328</b>	<b>\$ -</b>	<b>\$ 179,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Changes from 2017 CIP



- Remodel of Office Space: Funding increased due to increased costs; full budget for remainder of project shown in 2018 for contracting purposes (\$0.3m)

# Public Health

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	1,434,328	-	-	-	-	-
Machinery and Equipment	-	-	179,000	-	-	-
<b>Total</b>	<b>\$ 1,434,328</b>	<b>\$ -</b>	<b>\$ 179,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### 2018 CIP by Funding Source

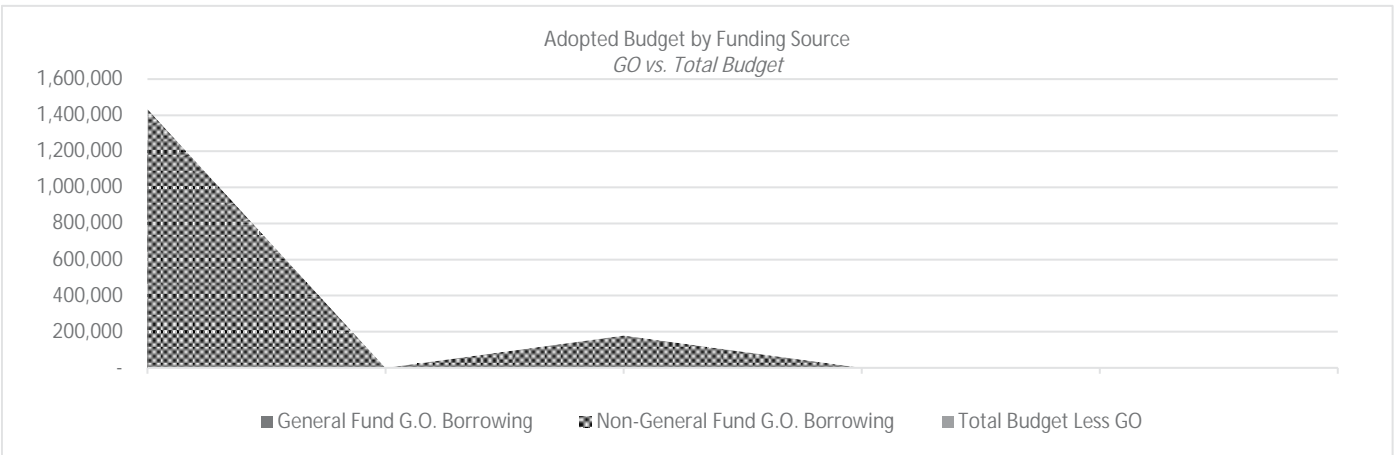
	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	1,434,328	-	179,000	-	-	-
<b>Total</b>	<b>\$ 1,434,328</b>	<b>\$ -</b>	<b>\$ 179,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	1,434,328	-	179,000	-	-	-
<b>Total</b>	<b>\$ 1,434,328</b>	<b>\$ -</b>	<b>\$ 179,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	186,463	-	23,270	-	-	-



# Public Health

## Project Overview

**Project** Remodel of Office Space **Project #** 17047  
*Project Description*

This project funds renovations at the Public Health central office located in the City County Building and clinic space located at the Village on Park. The goal of the project is to provide improved working conditions and an improved environment for clients. Progress of the renovations will be measured by monitoring maintenance, repairs, and employee and customer satisfaction. The cost of the project has increased \$300,000 from the 2017 CIP due to increases in construction costs.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	1,200,000	1,434,328	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,200,000</b>	<b>\$ 1,434,328</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Replacement of Laboratory Equipment **Project #** 17048  
*Project Description*

This project funds routine replacement of lab equipment. The goal of the project is to replace critical lab equipment with minimal downtime. Progress will be measured by monitoring the time the equipment is out of service. The purchase of inductively coupled plasma mass spectrometry equipment is planned for 2020.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	-	-	179,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 179,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# Public Health

## 2018 Appropriation Schedule

2018 Appropriation	Adopted Budget				
	Request	Executive	GO Borrowing	Other	Total
Remodel of Office Space	596,500	1,434,328	1,434,328	-	1,434,328
<b>Total</b>	<b>\$ 596,500</b>	<b>\$ 1,434,328</b>	<b>\$ 1,434,328</b>	<b>\$ -</b>	<b>\$ 1,434,328</b>

Reauthorized Appropriation	GO Borrowing	Other	Total
Remodel of Office Space	1,200,000	-	1,200,000
<b>Total</b>	<b>\$ 1,200,000</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>

Total 2018 Appropriation			
	<b>\$ 2,634,328</b>	<b>\$ -</b>	<b>\$ 2,634,328</b>

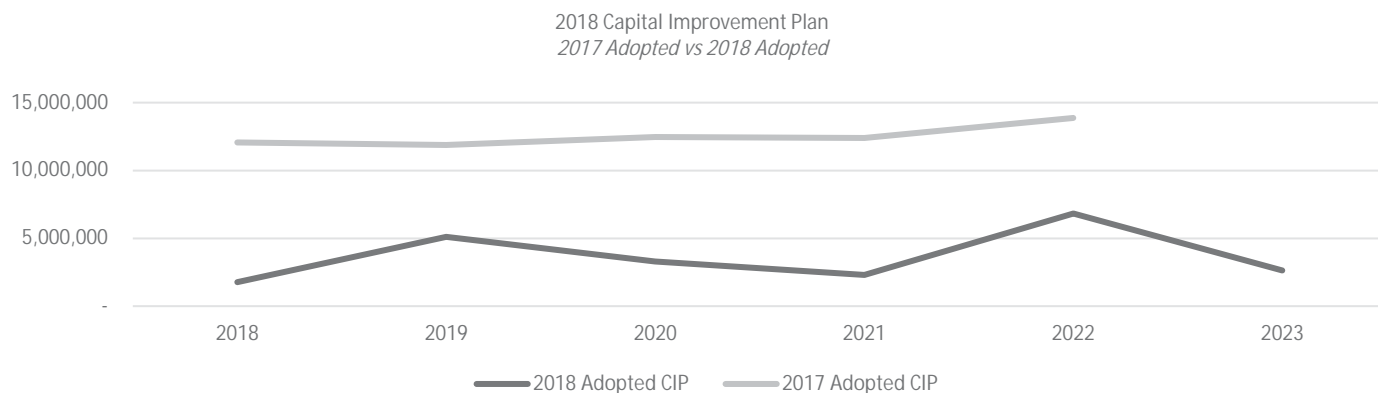
# Sewer Utility

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Citywide Pumping Stations	57,500	57,500	57,500	57,500	57,500	57,500
Lift Station Rehabilitations	62,000	66,000	70,000	70,000	75,000	75,000
Sewer Access Improvements	120,000	123,000	130,000	130,000	135,000	135,000
Sewer Impact Fee Districts	-	2,950,000	1,000,000	-	4,200,000	-
Sewer Reconstruction	-	300,000	350,000	350,000	500,000	500,000
Trenchless Sewer Rehabilitation	1,530,000	1,610,000	1,690,000	1,690,000	1,860,000	1,860,000
<b>Total</b>	<b>\$ 1,769,500</b>	<b>\$ 5,106,500</b>	<b>\$ 3,297,500</b>	<b>\$ 2,297,500</b>	<b>\$ 6,827,500</b>	<b>\$ 2,627,500</b>

### Changes from 2017 CIP



- Sewer Reconstruction: CIP budget directly assigned to Engineering-Major Streets programs for all years (\$50m)

# Sewer Utility

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Land Improvements	120,000	123,000	130,000	130,000	135,000	135,000
Sanitary Sewer	1,649,500	4,983,500	3,167,500	2,167,500	6,692,500	2,492,500
<b>Total</b>	<b>\$ 1,769,500</b>	<b>\$ 5,106,500</b>	<b>\$ 3,297,500</b>	<b>\$ 2,297,500</b>	<b>\$ 6,827,500</b>	<b>\$ 2,627,500</b>

### 2018 CIP by Funding Source

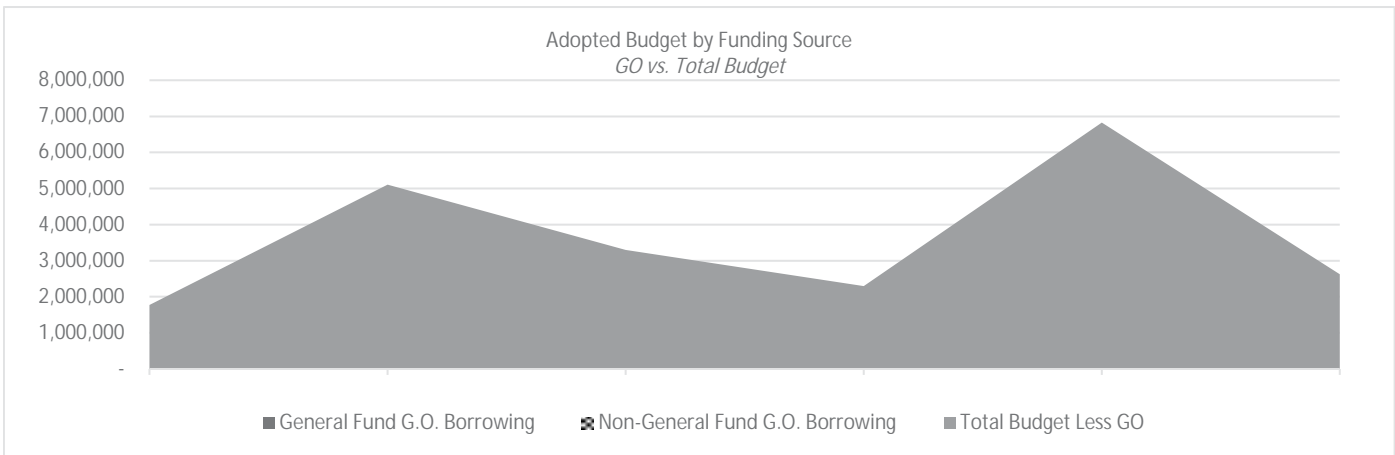
	2018	2019	2020	2021	2022	2023
Impact Fees	-	2,950,000	1,000,000	-	4,200,000	-
Reserves Applied	569,500	621,500	692,500	692,500	742,500	742,500
Revenue Bonds	1,200,000	1,530,000	1,600,000	1,600,000	1,880,000	1,880,000
Special Assessment	-	5,000	5,000	5,000	5,000	5,000
<b>Total</b>	<b>\$ 1,769,500</b>	<b>\$ 5,106,500</b>	<b>\$ 3,297,500</b>	<b>\$ 2,297,500</b>	<b>\$ 6,827,500</b>	<b>\$ 2,627,500</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Sewer Utility

## Project Overview

**Project** Citywide Pumping Stations-Emergency Power Stationary Generators **Project #** 11510

### Project Description

This program funds the installation of emergency power stationary generators at the City's pumping stations. The goal of the program is to ensure continuous sanitary service in the event of power loss.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	-	57,500	57,500	57,500	57,500	57,500	57,500
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 57,500</b>	<b>\$ 57,500</b>	<b>\$ 57,500</b>	<b>\$ 57,500</b>	<b>\$ 57,500</b>	<b>\$ 57,500</b>

**Project** Lift Station Rehabilitations **Project #** 10268

### Project Description

This program funds repairs and rehabilitation of the Sewer Utility's 29 wastewater lift stations and force mains. This program also provides for unanticipated repairs and equipment replacement for the Sewer Utility. The goal of this program is to maintain reliable lift stations to reduce the number of back-ups and emergency incidents.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	56,000	62,000	66,000	70,000	70,000	75,000	75,000
<b>TOTAL</b>	<b>\$ 56,000</b>	<b>\$ 62,000</b>	<b>\$ 66,000</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>

**Project** Sewer Access Improvements **Project #** 10437

### Project Description

This program will establish permanent sewer maintenance access roads, trails, or paths in areas where access is not well established. The goal of this program is to create safe access by providing for surveys, neighborhood coordination, tree removal, gravel road base, and restoration that is associated with the improvements to these Sewer access routes. These improvements will allow quicker response time to maintenance and repair work for the City's sewer system. This is an ongoing program with specified project areas that will be assessed and prioritized on an ongoing basis.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	181,000	120,000	123,000	130,000	130,000	135,000	135,000
<b>TOTAL</b>	<b>\$ 181,000</b>	<b>\$ 120,000</b>	<b>\$ 123,000</b>	<b>\$ 130,000</b>	<b>\$ 130,000</b>	<b>\$ 135,000</b>	<b>\$ 135,000</b>

**Project** Sewer Impact Fee Districts **Project #** 11678

### Project Description

This program extends sanitary sewer service to developing areas of the City that require sewer infrastructure installation. The program is funded entirely by Impact Fees, and review for planned projects is conducted annually as dictated by demand for development.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Impact Fees	-	-	2,950,000	1,000,000	-	4,200,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,950,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 4,200,000</b>	<b>\$ -</b>

**Project Sewer Reconstruction Project # 10267**

*Project Description*

This program provides for the replacement of old, problematic sewers in the City. Coordination for the replacement of these sewers is oftentimes completed with the Reconstruct Streets and Pavement Management programs within the Engineering-Major Streets budget. The goal of this program is to alleviate future emergency sewer repairs and back-ups by replacing the sewer infrastructure that is past it's useful life. This is a continuing program that uses a case-by-case basis to evaluate the replacement of the sewers beneath streets being resurfaced.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Federal Sources	425,755	-	-	-	-	-	-
Reserves Applied	-	-	45,000	95,000	95,000	95,000	95,000
Revenue Bonds	-	-	250,000	250,000	250,000	400,000	400,000
Special Assessment	-	-	5,000	5,000	5,000	5,000	5,000
<b>TOTAL</b>	<b>\$ 425,755</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>

**Project Trenchless Sewer Rehabilitation Project # 10450**

*Project Description*

This program rehabilitates failing sewers that meet certain criteria but do not necessitate the need for a complete replacement by means of open cutting. New technology allows the lining of existing sewer mains using cameras and remote controlled tools. Some are also rehabilitated (or lined) to address inflow and infiltration problems, where clear water flow enters the sewer system, reducing pipe capacity and increasing treatment costs. The goal of this program is to repair seven miles of sewer mains at strategically selected locations based on citywide need, with an emphasis on backyard sewer mains.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	-	330,000	330,000	340,000	340,000	380,000	380,000
Revenue Bonds	-	1,200,000	1,280,000	1,350,000	1,350,000	1,480,000	1,480,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,530,000</b>	<b>\$ 1,610,000</b>	<b>\$ 1,690,000</b>	<b>\$ 1,690,000</b>	<b>\$ 1,860,000</b>	<b>\$ 1,860,000</b>

**Project Verona Road Phase 4 Project # 11155**

*Project Description*

This project is for the reconstruction of a sanitary sewer on the west side of the Verona Road right of way at Harley Drive. The goal of this project is to relocate and replace the existing sewer to optimize sewer functionality and accessibility for maintenance.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	15,000	-	-	-	-	-	-
Revenue Bonds	135,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Sewer Utility

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Citywide Pumping Stations-Emergency Power Stationary Generators	57,500	57,500	-	57,500	57,500
Lift Station Rehabilitations	62,000	62,000	-	62,000	62,000
Sewer Access Improvements	120,000	120,000	-	120,000	120,000
Trenchless Sewer Rehabilitation	1,530,000	1,530,000	-	1,530,000	1,530,000
<b>Total</b>	<b>\$ 1,769,500</b>	<b>\$ 1,769,500</b>	<b>\$ -</b>	<b>\$ 1,769,500</b>	<b>\$ 1,769,500</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Lift Station Rehabilitations	-	56,000	56,000
Sewer Access Improvements	-	181,000	181,000
Sewer Reconstruction	-	425,755	425,755
Verona Road Phase 4	-	150,000	150,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 812,755</b>	<b>\$ 812,755</b>

### Total 2018 Appropriation

	<b>\$ -</b>	<b>\$ 2,582,255</b>	<b>\$ 2,582,255</b>
--	-------------	---------------------	---------------------

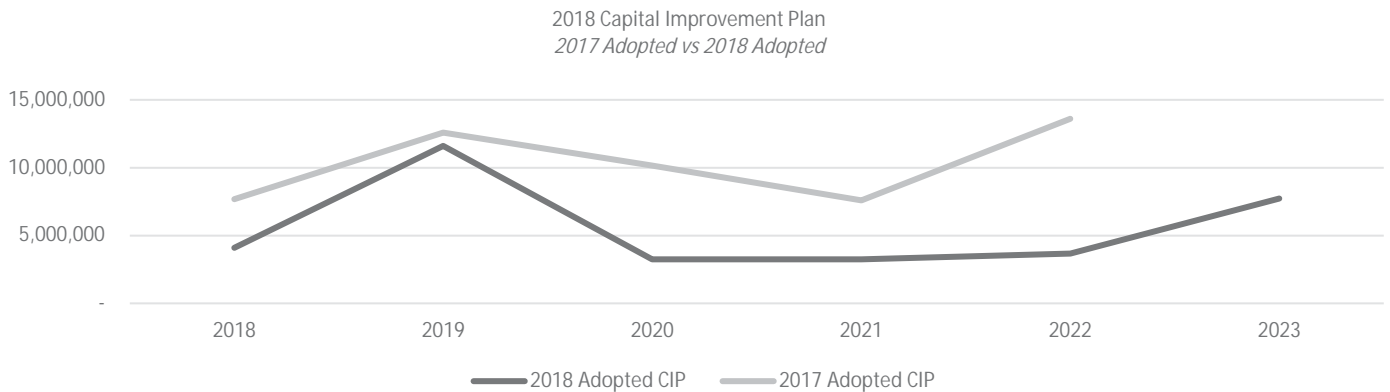
# Stormwater Utility

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Citywide Flood Mitigation	350,000	875,000	550,000	575,000	675,000	4,575,000
Starkweather Coagulant Treatment	900,000	5,000,000	100,000	-	-	-
Storm Sewer System Improvements	475,000	475,000	475,000	475,000	475,000	475,000
Stormwater Quality System Improvements	2,105,000	4,815,000	1,665,000	1,740,000	2,285,000	2,435,000
Street Cleaning Equipment - Streets	270,000	440,000	455,000	455,000	227,000	250,000
<b>Total</b>	<b>\$ 4,100,000</b>	<b>\$ 11,605,000</b>	<b>\$ 3,245,000</b>	<b>\$ 3,245,000</b>	<b>\$ 3,662,000</b>	<b>\$ 7,735,000</b>

### Changes from 2017 CIP



- Projects grouped into three major programs to align with the Stormwater Utility's desired outcomes in 2018
  - Citywide Flood Mitigation:
    - 1) Backyard Drainage Problems
    - 2) Local Flood Mitigation
    - 3) Regional Flood Mitigation
  - Storm Sewer System Improvements:
    - 1) CIPP Lining Storm Sewer
    - 2) Citywide Stormwater Improvements
  - Stormwater Quality System
    - 1) Dredging Projects
    - 2) Greenway Improvements
    - 3) Inter-Municipal Stormwater Management
    - 4) Lower Badger Mill Creek Watershed
    - 5) Madison Beaches Water Quality Management
    - 6) Rain Gardens
    - 7) Shorelines
    - 8) Starkweather Creek Watershed
    - 9) Stormwater Basins
    - 10) TMDL Compliance
    - 11) Upper Badger Mill Creek Watershed
    - 12) Urban Best Management Practices
- Starkweather Coagulant Treatment: Project added to CIP (\$6.0m)

# Stormwater Utility

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Land	900,000	600,000	-	-	-	-
Machinery and Equipment	270,000	440,000	455,000	455,000	227,000	250,000
Stormwater Network	2,930,000	10,565,000	2,790,000	2,790,000	3,435,000	7,485,000
<b>Total</b>	<b>\$ 4,100,000</b>	<b>\$ 11,605,000</b>	<b>\$ 3,245,000</b>	<b>\$ 3,245,000</b>	<b>\$ 3,662,000</b>	<b>\$ 7,735,000</b>

### 2018 CIP by Funding Source

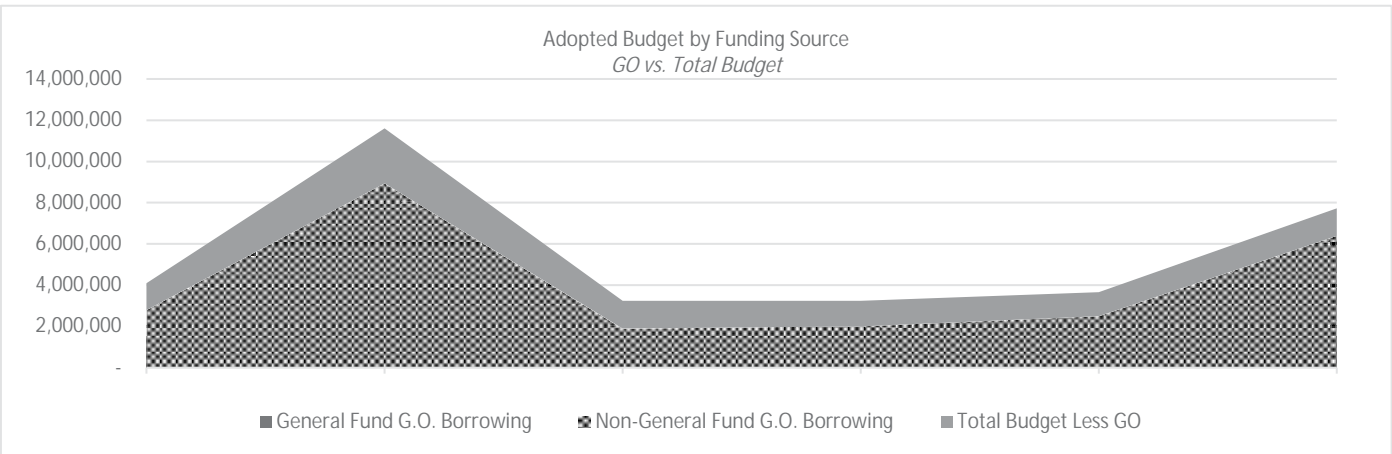
	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	2,800,000	8,940,000	1,900,000	2,000,000	2,500,000	6,400,000
County Sources	-	1,000,000	-	-	-	-
Reserves Applied	1,300,000	1,625,000	1,300,000	1,200,000	1,140,000	1,310,000
Trade In Allowance	-	40,000	45,000	45,000	22,000	25,000
<b>Total</b>	<b>\$ 4,100,000</b>	<b>\$ 11,605,000</b>	<b>\$ 3,245,000</b>	<b>\$ 3,245,000</b>	<b>\$ 3,662,000</b>	<b>\$ 7,735,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	2,800,000	8,940,000	1,900,000	2,000,000	2,500,000	6,400,000
<b>Total</b>	<b>\$ 2,800,000</b>	<b>\$ 8,940,000</b>	<b>\$ 1,900,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,500,000</b>	<b>\$ 6,400,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	364,000	1,162,200	247,000	260,000	325,000	832,000





# Stormwater Utility

## Project Overview

**Project** Citywide Flood Mitigation **Project #** 11663

### Project Description

This program improves stormwater network performance in City locations that flood during large rain events. The goal of the program is to eliminate flooding and protect property from damage. Projects planned for 2018 include: backyard drainage problems, Hidden Hill at Hawk's Landing, and Celia Court on the City's southwest side.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	404,500	100,000	600,000	300,000	300,000	300,000	4,000,000
Reserves Applied	25,000	250,000	275,000	250,000	275,000	375,000	575,000
<b>TOTAL</b>	<b>\$ 429,500</b>	<b>\$ 350,000</b>	<b>\$ 875,000</b>	<b>\$ 550,000</b>	<b>\$ 575,000</b>	<b>\$ 675,000</b>	<b>\$ 4,575,000</b>

**Project** Starkweather Coagulant Treatment **Project #** 10368

### Project Description

This project will divert stormwater runoff from the East Branch of Starkweather Creek to an existing reconfigured pond on land north of Milwaukee Street and east of the Starkweather Creek in the Town of Blooming Grove. Coagulant will be added to diverted runoff allowing it to dissolve phosphorous preventing it from settling in the pond itself. This goal of this project is to remove approximately 85% of available phosphorous from the water as well as remove total suspended solids and bacteria. After completion, the system is expected to remove approximately 1600 LBS of phosphorous which is 12% of the City's required regulatory reduction of 13,000 LBS. Project construction is planned in 2019.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	-	600,000	3,540,000	-	-	-	-
County Sources	-	-	1,000,000	-	-	-	-
Reserves Applied	-	300,000	460,000	100,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 900,000</b>	<b>\$ 5,000,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** Storm Sewer System Improvements **Project #** 11664

### Project Description

This program improves storm sewer performance by providing repairs, rehabilitation and expansion to the network throughout the City. The goal of this program is to ensure a reliable storm sewer system to City residents. The program includes minor projects for storm sewer cured-in-place-pipe lining (CIPP), storm improvements in developing areas, and storm water conveyance improvements.

### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	5,000	200,000	200,000	200,000	200,000	200,000	200,000
Reserves Applied	150,000	275,000	275,000	275,000	275,000	275,000	275,000
<b>TOTAL</b>	<b>\$ 155,000</b>	<b>\$ 475,000</b>	<b>\$ 475,000</b>	<b>\$ 475,000</b>	<b>\$ 475,000</b>	<b>\$ 475,000</b>	<b>\$ 475,000</b>

**Project Stormwater Quality System Improvements Project # 11665**

*Project Description*

This program is for stormwater quality improvement projects including those associated with the City's WDNR/EPA stormwater discharge permit. The goal of this program is to improve the quality of the stormwater and to comply with environmental guidelines and initiatives. Potential projects included in this program are: greenway reconstructions, storm water pond improvements, shoreline restoration, urban water quality projects, and the City's participation in the Adaptive Management Program with the Madison Metropolitan Sewerage District. Smaller projects include rain gardens with street reconstruction and maintenance dredging.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Non-GF GO Borrowing	2,946,128	1,900,000	4,600,000	1,400,000	1,500,000	2,000,000	2,200,000
Carry-Over Applied	11,658	-	-	-	-	-	-
County Sources	1,100,000	-	-	-	-	-	-
Impact Fees	720,000	-	-	-	-	-	-
Reserves Applied	844,421	205,000	215,000	265,000	240,000	285,000	235,000
<b>TOTAL</b>	<b>\$ 5,622,207</b>	<b>\$ 2,105,000</b>	<b>\$ 4,815,000</b>	<b>\$ 1,665,000</b>	<b>\$ 1,740,000</b>	<b>\$ 2,285,000</b>	<b>\$ 2,435,000</b>

**Project Street Cleaning Equipment - Streets Project # 11666**

*Project Description*

This program is for the replacement of existing street sweeping machines operated by the Streets Department. The City's street sweeping equipment life cycle is five years with interim maintenance. The goal of this program is to reduce the discharge of pollutants and solids to the lakes by removing material from the streets surface before it is mixed in with storm water runoff. In 2018, one street cleaning vehicle will be purchased.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Reserves Applied	-	270,000	400,000	410,000	410,000	205,000	225,000
Trade In Allowance	-	-	40,000	45,000	45,000	22,000	25,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 270,000</b>	<b>\$ 440,000</b>	<b>\$ 455,000</b>	<b>\$ 455,000</b>	<b>\$ 227,000</b>	<b>\$ 250,000</b>

# Stormwater Utility

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Citywide Flood Mitigation	350,000	350,000	100,000	250,000	350,000
Starkweather Coagulant Treatment	900,000	900,000	600,000	300,000	900,000
Storm Sewer System Improvements	475,000	475,000	200,000	275,000	475,000
Stormwater Quality System Improvements	2,105,000	2,105,000	1,900,000	205,000	2,105,000
Street Cleaning Equipment - Streets	270,000	270,000	-	270,000	270,000
<b>Total</b>	<b>\$ 4,100,000</b>	<b>\$ 4,100,000</b>	<b>\$ 2,800,000</b>	<b>\$ 1,300,000</b>	<b>\$ 4,100,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Citywide Flood Mitigation	404,500	25,000	429,500
Storm Sewer System Improvements	5,000	150,000	155,000
Stormwater Quality System Improvements	2,946,128	2,676,079	5,622,207
<b>Total</b>	<b>\$ 3,355,628</b>	<b>\$ 2,851,079</b>	<b>\$ 6,206,707</b>

### Total 2018 Appropriation

	<b>\$ 6,155,628</b>	<b>\$ 4,151,079</b>	<b>\$ 10,306,707</b>
--	---------------------	---------------------	----------------------

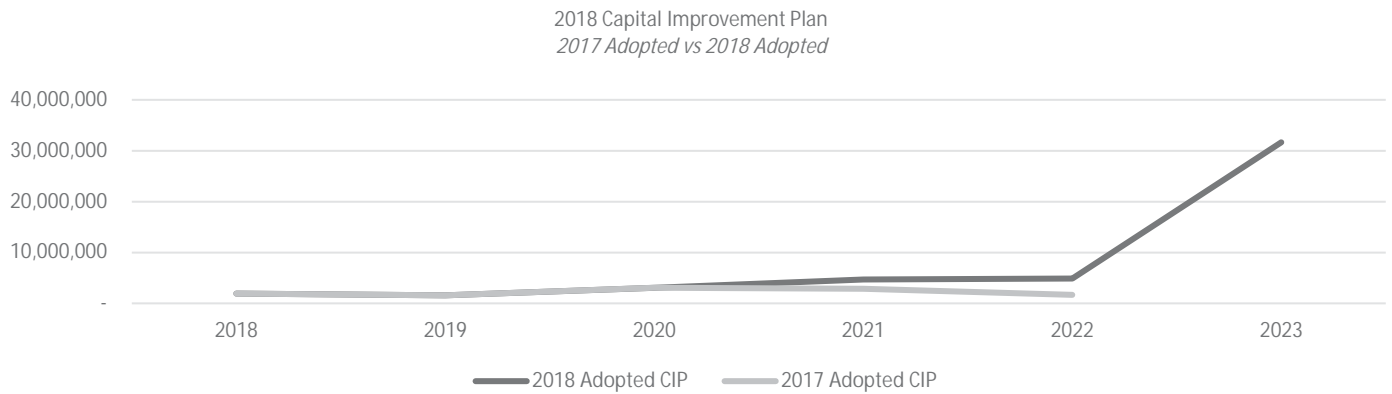
# Streets Division

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Streets Emerald Ash Borer	1,292,600	1,085,700	1,085,700	1,085,700	1,085,700	1,085,700
Streets Equipment	298,000	245,000	1,000,000	1,280,000	443,000	443,000
Streets Far West Facility	-	-	-	1,800,000	3,200,000	30,000,000
Streets Minor Building Imp and Rep	20,000	193,000	310,000	120,000	120,000	120,000
Streets Yard Improvements	331,700	54,900	675,000	375,000	-	-
<b>Total</b>	<b>\$ 1,942,300</b>	<b>\$ 1,578,600</b>	<b>\$ 3,070,700</b>	<b>\$ 4,660,700</b>	<b>\$ 4,848,700</b>	<b>\$ 31,648,700</b>

### Changes from 2017 CIP



- Streets Far West Facility: Project added to CIP; planning in 2021-2022 and construction in 2023 (\$35.0m)

# Streets Division

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	-	-	-	1,800,000	3,200,000	30,000,000
Machinery and Equipment	981,200	578,200	1,333,200	1,613,200	776,200	776,200
Other	961,100	1,000,400	1,737,500	1,247,500	872,500	872,500
<b>Total</b>	<b>\$ 1,942,300</b>	<b>\$ 1,578,600</b>	<b>\$ 3,070,700</b>	<b>\$ 4,660,700</b>	<b>\$ 4,848,700</b>	<b>\$ 31,648,700</b>

### 2018 CIP by Funding Source

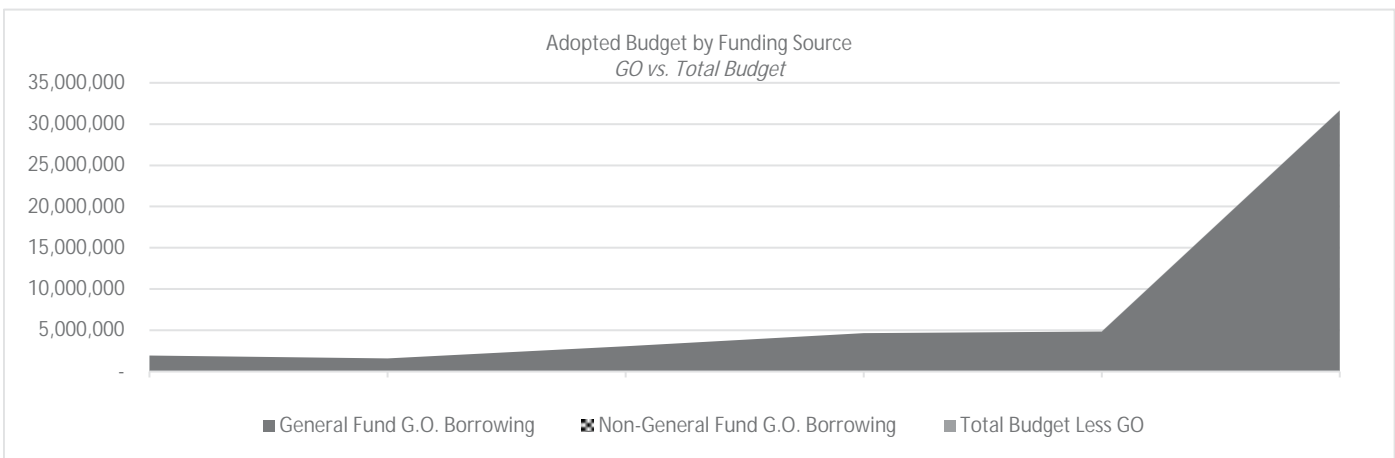
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	1,942,300	1,578,600	3,070,700	4,660,700	4,848,700	31,648,700
<b>Total</b>	<b>\$ 1,942,300</b>	<b>\$ 1,578,600</b>	<b>\$ 3,070,700</b>	<b>\$ 4,660,700</b>	<b>\$ 4,848,700</b>	<b>\$ 31,648,700</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	1,942,300	1,578,600	3,070,700	4,660,700	4,848,700	31,648,700
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 1,942,300</b>	<b>\$ 1,578,600</b>	<b>\$ 3,070,700</b>	<b>\$ 4,660,700</b>	<b>\$ 4,848,700</b>	<b>\$ 31,648,700</b>

### Annual Debt Service

General Fund G.O. Borrowing	252,499	205,218	399,191	605,891	630,331	4,114,331
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Streets Division

## Project Overview

**Project** **Blacktop Bowman Field** **Project #** **11052**

*Project Description*

This project is for the resurfacing of the parking lot at Bowman Field. The goal of the project is to improve the quality of pavement in the parking lot for use of Streets Division's machinery and equipment during driver training and snow dumping.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	30,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** **Streets Emerald Ash Borer** **Project #** **11008**

*Project Description*

This program is for the Streets Division component of the Emerald Ash Borer (EAB) mitigation efforts. The goal of the program is to grind all brush and logs that are disposed of in the mitigation efforts, and provide stump removal mats to prevent erosion where trees are removed near shorelines. This is an ongoing program for the EAB mitigation process and the need for specific resources to implement the necessary services is evaluated annually.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	727,500	1,292,600	1,085,700	1,085,700	1,085,700	1,085,700	1,085,700
<b>TOTAL</b>	<b>\$ 727,500</b>	<b>\$ 1,292,600</b>	<b>\$ 1,085,700</b>	<b>\$ 1,085,700</b>	<b>\$ 1,085,700</b>	<b>\$ 1,085,700</b>	<b>\$ 1,085,700</b>

**Project** **Streets Equipment** **Project #** **11002**

*Project Description*

This program is for the replacement of existing Streets equipment. The goal of this program is to ensure the operations and services provided by the Streets Division are continued by having safe and reliable equipment and machinery. In 2018 an automated dual arm refuse truck will be purchased. An increase in program funding in 2020 and 2021 encompasseses a tandem dump truck, four loaders, a patrol truck, a tractor, and paving equipment.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	298,000	245,000	1,000,000	1,280,000	443,000	443,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 298,000</b>	<b>\$ 245,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,280,000</b>	<b>\$ 443,000</b>	<b>\$ 443,000</b>

**Project** **Streets Far West Facility** **Project #** **11038**

*Project Description*

This project will construct a Streets Division Facility at South Point Road on the City's west side. The goal of the facility is to provide a third location within the City for resident waste drop-off and to allow for more responsive delivery of Streets Division's services to the City. Planning will occur in 2021 and 2022; construction is planned for 2023. Anticipated annual operating costs for the facility includes salary and benefit costs of \$700,000, and \$200,000 for associated purchased services and supplies.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	-	-	-	1,800,000	3,200,000	30,000,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,800,000</b>	<b>\$ 3,200,000</b>	<b>\$ 30,000,000</b>



# Streets Division

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Streets Emerald Ash Borer	1,292,600	1,292,600	1,292,600	-	1,292,600
Streets Equipment	298,000	298,000	298,000	-	298,000
Streets Minor Building Imp and Rep	20,000	20,000	20,000	-	20,000
Streets Yard Improvements	331,700	331,700	331,700	-	331,700
<b>Total</b>	<b>\$ 1,942,300</b>	<b>\$ 1,942,300</b>	<b>\$ 1,942,300</b>	<b>\$ -</b>	<b>\$ 1,942,300</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Streets Emerald Ash Borer	727,500	-	727,500
Streets Minor Building Imp and Rep	259,000	-	259,000
Streets Other: Blacktop Bowman Fld	30,000	-	30,000
Streets Yard Improvements	400,000	-	400,000
<b>Total</b>	<b>\$ 1,416,500</b>	<b>\$ -</b>	<b>\$ 1,416,500</b>

### Total 2018 Appropriation

	<b>\$ 3,358,800</b>	<b>\$ -</b>	<b>\$ 3,358,800</b>
--	---------------------	-------------	---------------------



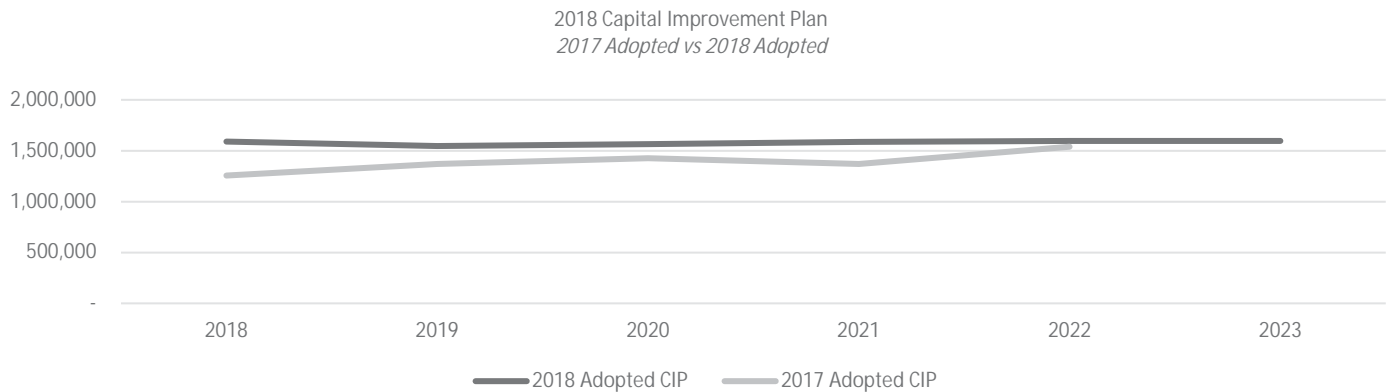
# Traffic Engineering

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Public Safety Radio System	50,000	50,000	50,000	50,000	50,000	50,000
Street Light Installation	495,000	505,000	520,000	535,000	540,000	540,000
Traffic Safety Infrastructure	100,000	50,000	50,000	50,000	50,000	50,000
Traffic Signal Installation	820,000	815,000	820,000	825,000	830,000	830,000
URD/UCD Install	126,000	126,000	126,000	126,000	126,000	126,000
<b>Total</b>	<b>\$ 1,591,000</b>	<b>\$ 1,546,000</b>	<b>\$ 1,566,000</b>	<b>\$ 1,586,000</b>	<b>\$ 1,596,000</b>	<b>\$ 1,596,000</b>

### Changes from 2017 CIP



- Public Safety Radio System: Funding for routine items reduced and spread evenly across the CIP (\$0.37m)
- Street Light Installation: Funding increased (\$0.325m)
- Traffic Safety Infrastructure: Program funding reduced (\$0.25m)
- Traffic Signal Installation: Additional projects increased funding (\$1.1m)
- Traffic Safety Infrastructure: Program funding increased by Finance Committee Capital Budget Amendment #22 (\$0.05m)

# Traffic Engineering

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Machinery and Equipment	870,000	865,000	870,000	875,000	880,000	880,000
Other	100,000	50,000	50,000	50,000	50,000	50,000
Streetlighting	621,000	631,000	646,000	661,000	666,000	666,000
<b>Total</b>	<b>\$ 1,591,000</b>	<b>\$ 1,546,000</b>	<b>\$ 1,566,000</b>	<b>\$ 1,586,000</b>	<b>\$ 1,596,000</b>	<b>\$ 1,596,000</b>

### 2018 CIP by Funding Source

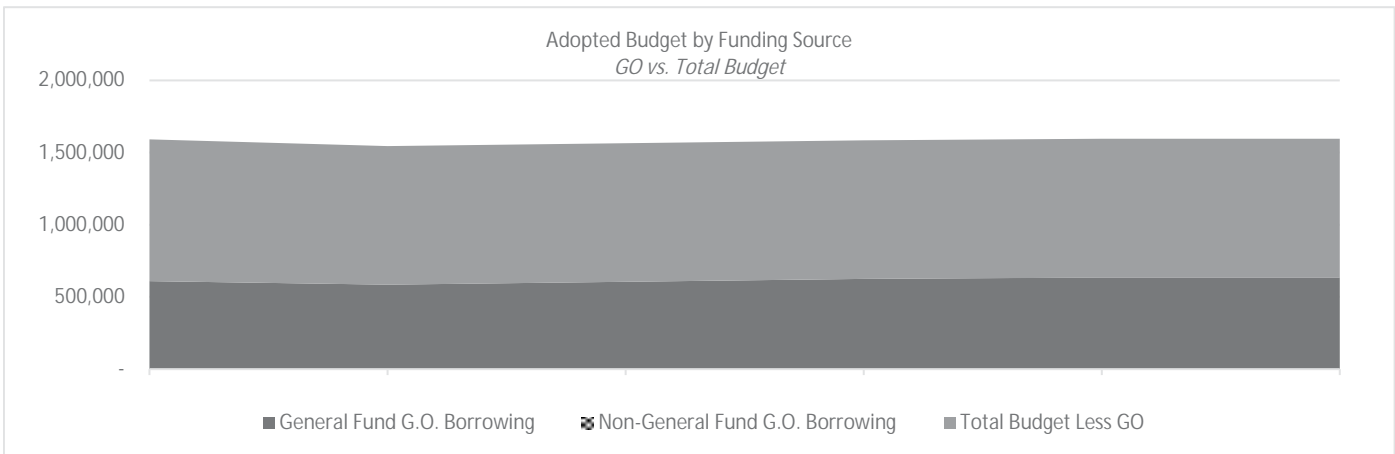
	2018	2019	2020	2021	2022	2023
GF GO Borrowing	610,000	585,000	605,000	625,000	635,000	635,000
County Sources	45,000	45,000	45,000	45,000	45,000	45,000
Developer Capital Funding	410,000	410,000	410,000	410,000	410,000	410,000
Other Govt Pmt For Services	80,000	80,000	80,000	80,000	80,000	80,000
Special Assessment	326,000	326,000	326,000	326,000	326,000	326,000
State Sources	120,000	100,000	100,000	100,000	100,000	100,000
<b>Total</b>	<b>\$ 1,591,000</b>	<b>\$ 1,546,000</b>	<b>\$ 1,566,000</b>	<b>\$ 1,586,000</b>	<b>\$ 1,596,000</b>	<b>\$ 1,596,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	610,000	585,000	605,000	625,000	635,000	635,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 610,000</b>	<b>\$ 585,000</b>	<b>\$ 605,000</b>	<b>\$ 625,000</b>	<b>\$ 635,000</b>	<b>\$ 635,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	79,300	76,050	78,650	81,250	82,550	82,550
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



## Traffic Engineering

### Project Overview

**Project** **Public Safety Radio System** **Project #** **10420**

#### Project Description

This program provides funding for the purchase of digital emergency communication equipment to ensure compliance with the Dane County Emergency communication system. Funding supports the purchase of routine upgraded digital emergency communication equipment.

#### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	-	50,000	50,000	50,000	50,000	50,000	50,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

**Project** **Street Light Installation** **Project #** **10418**

#### Project Description

This program provides funding to upgrade or replace outdated street lighting systems, including computer support; replacement or painting/refurbishing of older poles, fixtures, cable and other major street light equipment; and installation of new street lights. The goal of the program is to provide adequate lighting on streets for motorists, pedestrians and bicyclists. Progress will be measured by the number of street light outages and emergency repairs. The funding in 2018 covers repairs and replacements of knockdowns and fixtures for street reconstruction and new development.

#### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	115,493	130,000	140,000	155,000	170,000	175,000	175,000
County Sources	-	15,000	15,000	15,000	15,000	15,000	15,000
Developer Capital Funding	-	300,000	300,000	300,000	300,000	300,000	300,000
Other Govt Pmt For Services	-	30,000	30,000	30,000	30,000	30,000	30,000
State Sources	-	20,000	20,000	20,000	20,000	20,000	20,000
<b>TOTAL</b>	<b>\$ 115,493</b>	<b>\$ 495,000</b>	<b>\$ 505,000</b>	<b>\$ 520,000</b>	<b>\$ 535,000</b>	<b>\$ 540,000</b>	<b>\$ 540,000</b>

**Project** **Traffic Safety Infrastructure** **Project #** **10428**

#### Project Description

This program funds traffic control devices and the design of the local share of the State Highway Hazard Elimination program signs, and traffic safety studies. The goal of the program is to improve traffic safety and accessibility for pedestrians, bicyclists, motorists and transit users. Progress is measured by analyzing crash and traffic data using federal standards and professional expertise to determine if improvements are successful and/or if other improvements are required. Specific projects for 2018 have not yet been identified. Funding in 2018 from State Sources was added by Finance Committee Capital Budget Amendment #22, no specific source of state funding has been identified.

#### Project Budget by Funding Source

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	100,000	50,000	50,000	50,000	50,000	50,000	50,000
State Sources	-	50,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

**Project** **Traffic Signal Installation** **Project #** **10427**

*Project Description*

This program is for replacing and modernizing the City's traffic signal network. The goal of the program is to provide energy efficient dynamic traffic signals that are readily adaptable to provide for safe, efficient traffic flow for vehicles, bicycles, and pedestrians. Progress is measured by analyzing traffic and crash data using industry standards and best practices. In 2018, the funding is for: repairs for signal knockdowns, new signals at Acewood and Cottage Grove Road, new signals at Atlas and Cottage Grove Road, upgrades to pedestrian and traffic signals, and an adaptive signal at University Avenue.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	285,162	380,000	345,000	350,000	355,000	360,000	360,000
County Sources	-	30,000	30,000	30,000	30,000	30,000	30,000
Developer Capital Funding	-	110,000	110,000	110,000	110,000	110,000	110,000
Other Govt Pmt For Services	-	50,000	50,000	50,000	50,000	50,000	50,000
Special Assessment	-	200,000	200,000	200,000	200,000	200,000	200,000
State Sources	-	50,000	80,000	80,000	80,000	80,000	80,000
<b>TOTAL</b>	<b>\$ 285,162</b>	<b>\$ 820,000</b>	<b>\$ 815,000</b>	<b>\$ 820,000</b>	<b>\$ 825,000</b>	<b>\$ 830,000</b>	<b>\$ 830,000</b>

**Project** **URD/UCD Install** **Project #** **10419**

*Project Description*

This program funds the installation of street lighting in Underground Residential Districts (URD) and Underground Commercial Districts (UCD), which are newly developed and reconstructed areas where electrical power lines are under ground. The goals of this program are to provide greater safety through adequate lighting in residential and business areas and to improve the aesthetics of the area, thereby helping to maintain property values. Progress is measured by monitoring customer satisfaction of street lighting installed in new neighborhoods. Costs are assessed directly to the property owners and recouped through special assessments. This program is fully funded by Special Assessments.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Special Assessment	-	126,000	126,000	126,000	126,000	126,000	126,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 126,000</b>	<b>\$ 126,000</b>	<b>\$ 126,000</b>	<b>\$ 126,000</b>	<b>\$ 126,000</b>	<b>\$ 126,000</b>

**Project** **Wayfinding Signage** **Project #** **17071**

*Project Description*

This project funds improvements and expansions of the City's Wayfinding signing system. Signs are used to direct visitors and residents to Downtown, UW Campus, Expo Center, Monona Terrace, airport, parking ramps, and major highways. The project was first included in the 2015 CIP for construction in 2016, completion of the project is anticipated in 2018.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
GF GO Borrowing	250,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Traffic Engineering

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Public Safety Radio System	50,000	50,000	50,000	-	50,000
Street Light Installation	495,000	495,000	130,000	365,000	495,000
Traffic Safety Infrastructure	50,000	50,000	50,000	50,000	100,000
Traffic Signal Installation	820,000	820,000	380,000	440,000	820,000
URD/UCD Install	126,000	126,000	-	126,000	126,000
<b>Total</b>	<b>\$ 1,541,000</b>	<b>\$ 1,541,000</b>	<b>\$ 610,000</b>	<b>\$ 981,000</b>	<b>\$ 1,591,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Street Light Installation	115,493	-	115,493
Traffic Safety Infrastructure	100,000	-	100,000
Traffic Signal Installation	285,162	-	285,162
Wayfinding Signage	250,000	-	250,000
<b>Total</b>	<b>\$ 750,654</b>	<b>\$ -</b>	<b>\$ 750,654</b>

### Total 2018 Appropriation

	<b>\$ 1,360,654</b>	<b>\$ 981,000</b>	<b>\$ 2,341,654</b>
--	---------------------	-------------------	---------------------

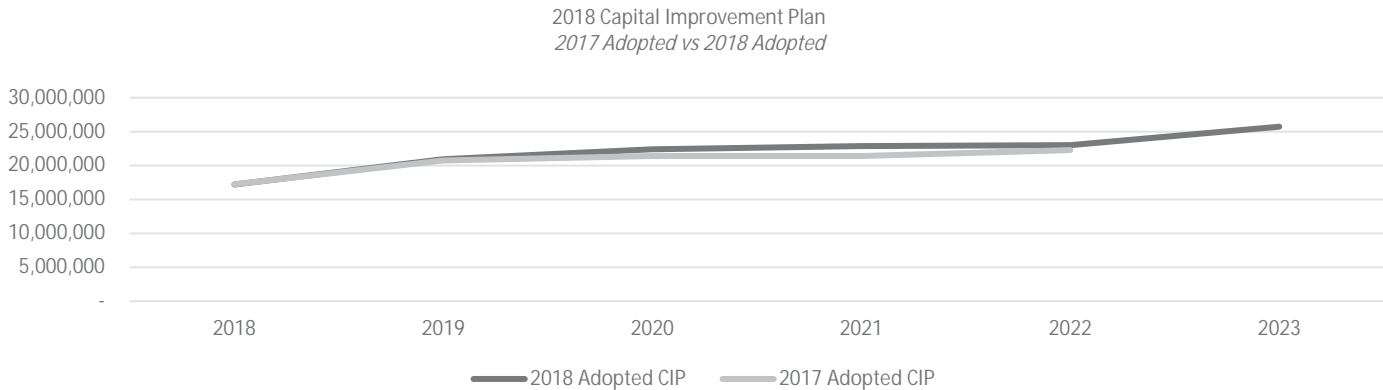
# Water Utility

## Capital Improvement Plan

### Project Summary

	2018	2019	2020	2021	2022	2023
Booster Pump Station 109	-	284,000	2,364,000	744,000	-	-
Booster Station 106 Reconstruction	-	-	842,000	-	-	-
Booster Pump Station 129 Reconstruct.	334,000	3,069,000	866,000	793,000	-	-
Far West Elevated Reservoir	780,000	-	-	1,240,000	-	-
Lakeview Reservoir Reconstruction	-	161,000	2,445,000	-	-	-
Unit Well 12 Conversion to a Two Zone Well	3,262,000	-	-	-	-	1,608,000
Unit Well No. 8 Reconstruction	110,000	-	-	-	-	-
Voc Air Stripper At Well 18	-	-	-	-	-	473,000
Water Mains - New	1,850,000	1,500,000	2,386,000	2,952,000	3,558,000	3,866,000
Water Mains - Pavement Management	4,400,000	4,576,000	4,759,000	4,949,000	5,147,000	5,353,000
Water Mains - Pipe Lining	1,000,000	1,040,000	1,082,000	1,125,000	1,170,000	1,217,000
Water Mains - Reconstruct Streets	4,250,000	4,420,000	4,797,000	4,781,000	4,972,000	5,171,000
Water Utility Facility Improvements	1,207,000	1,277,000	1,403,000	1,239,000	2,258,000	1,577,000
Well 14 Mitigation	-	-	-	-	801,000	4,160,000
Well 19 Iron/Manganese Filter	-	4,081,000	-	-	-	-
Well 24 Iron and Manganese Filter	-	-	-	-	-	572,000
Well 28 Iron and Manganese Filter	-	-	577,000	4,408,000	-	-
Well 30 Iron and Manganese Filter	-	-	-	600,000	4,584,000	-
Well 7 Area Hydraulic Improvements	-	-	866,000	-	-	-
Zone 4 Fire Flow Supply Augment	-	511,000	-	-	-	575,000
Zones 7 & 8 Supply: Whitney Way	-	-	-	15,000	495,000	1,142,000
<b>Total</b>	<b>\$ 17,193,000</b>	<b>\$ 20,919,000</b>	<b>\$ 22,387,000</b>	<b>\$ 22,846,000</b>	<b>\$ 22,985,000</b>	<b>\$ 25,714,000</b>

### Changes from 2017 CIP



- Booster Pump Station 109 (Spaanem Ave): Project construction deferred from 2018 to 2020 (\$2.36m)
- Booster Station 106 Reconstruction: Project deferred from 2019 to 2020 (\$0.84m)
- BPS 129 Reconstruction: Project construction advanced from 2020 to 2019 (\$3.06m)
- Unit Well 12 Conversion to a Two Zone Well: Entire project budget moved into 2018 from 2019 (\$3.62m)
- Water Mains Program separated into three (Pavement Management, Reconstruct Streets, and Pipe-Lining)
- Well 30 Iron and Manganese Filter: Project budget increased (\$2.38m)

# Water Utility

## Budget Overview

### 2018 CIP by Expenditure Type

	2018	2019	2020	2021	2022	2023
Building	4,913,000	8,540,000	5,589,000	6,262,000	7,888,000	7,924,000
Land	-	-	-	-	250,000	-
Water Network	12,280,000	12,379,000	16,798,000	16,584,000	14,847,000	17,790,000
<b>Total</b>	<b>\$ 17,193,000</b>	<b>\$ 20,919,000</b>	<b>\$ 22,387,000</b>	<b>\$ 22,846,000</b>	<b>\$ 22,985,000</b>	<b>\$ 25,714,000</b>

### 2018 CIP by Funding Source

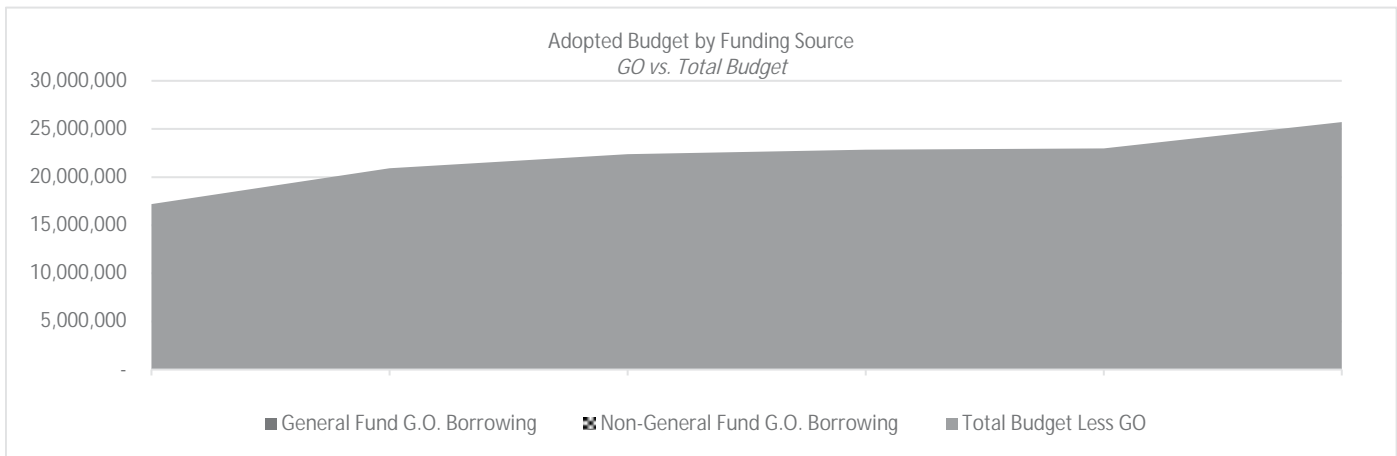
	2018	2019	2020	2021	2022	2023
Revenue Bonds	17,193,000	20,919,000	22,387,000	22,846,000	22,985,000	25,714,000
<b>Total</b>	<b>\$ 17,193,000</b>	<b>\$ 20,919,000</b>	<b>\$ 22,387,000</b>	<b>\$ 22,846,000</b>	<b>\$ 22,985,000</b>	<b>\$ 25,714,000</b>

### Borrowing Summary

	2018	2019	2020	2021	2022	2023
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Water Utility

## Project Overview

**Project** **Booster Pump Station 109 (Spaanem Ave)** **Project #** **11605**

*Project Description*

This project will construct a booster pumping station at Spaanem Avenue on the City's east side. The goal of the project is to facilitate the movement of water from an area with excess supply to an area that is undersupplied. The project will improve overall system reliability, increase operational flexibility, and improve service to system consumers in the service area. Construction is planned for 2020.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Revenue Bonds	-	-	284,000	2,364,000	744,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 284,000</b>	<b>\$ 2,364,000</b>	<b>\$ 744,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** **Booster Station 106 Reconstruction** **Project #** **10444**

*Project Description*

This project improves the piping network at Booster Station #106 near Tokay Blvd and Midvale Blvd. The goal of the project is to enhance system reliability, improve fire protection, and improve the hydraulic capacity in the Sunset Hills area. Booster pumping station 106 was reconstructed in 2013 and provides a key water supply point to the west side. Construction of the piping network improvements is planned for 2020.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Revenue Bonds	-	-	-	842,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 842,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** **Booster Pump Station 129 Reconstruction** **Project #** **17601**

*Project Description*

This project will reconstruct and upgrade booster pump station 129 on the City's northeast side. The goal of the project is to increase water transfer capacity from Zone 6E to Zone 3 in that area. This project will replace the temporary pump station constructed on the Well 29 site in 1990, and provide additional water supply needed on the far east side of Madison. Construction is planned to begin in 2019 and be completed in 2021.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Revenue Bonds	-	334,000	3,069,000	866,000	793,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 334,000</b>	<b>\$ 3,069,000</b>	<b>\$ 866,000</b>	<b>\$ 793,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Project** **Far West Elevated Reservoir** **Project #** **10445**

*Project Description*

This project will construct a reservoir on Madison's far west side also known as the Blackhawk Reservoir. The goal of the project is to add one million gallons of elevated water storage capacity to the far west side of Madison allowing for development to occur, improve system reliability, increase firefighting capacity, and increase emergency water reserves to the area. Planning will begin in 2018; construction is anticipated in 2021.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Revenue Bonds	-	780,000	-	-	1,240,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 780,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,240,000</b>	<b>\$ -</b>	<b>\$ -</b>









**Project Well 28 Iron and Manganese Filter Project # 17604**

*Project Description*

This project will construct an iron and manganese filter at Well 28 at Old Sauk Road on the City's west side. The goal of the project is to align iron and manganese levels with Water Utility standards as well as reduce the colored water and customer complaints in the area. The project will be measured by monitoring water quality and tracking the frequency of system flushing. Planning will begin in 2020; construction is anticipated in 2021.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Revenue Bonds	-	-	-	577,000	4,408,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 577,000</b>	<b>\$ 4,408,000</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Well 30 Iron and Manganese Filter Project # 17603**

*Project Description*

This project will construct an iron and manganese filter at Well 30 at Moorland Road on the City's southeast side. The goal of the project is to align iron and manganese levels with Water Utility standards as well as reduce the colored water and customer complaints in the area. Progress will be measured by monitoring water quality and tracking the frequency of system flushing. Planning will begin in 2021, construction is anticipated in 2022.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Revenue Bonds	-	-	-	-	600,000	4,584,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ 4,584,000</b>	<b>\$ -</b>

**Project Well 7 Area Hydraulic Improvements Project # 17602**

*Project Description*

This project will provide for hydraulic capacity improvements to the distribution system at Well 7 near Schlimgen Avenue on the City's north side. Improvements include hydraulic capacity expansion and piping enhancements. The goal of the project is to improved water quality, water distributions, and fire protection in the N. Sherman Avenue and Schlimgen area. Construction is planned for 2020.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Revenue Bonds	-	-	-	866,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 866,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Zone 4 Fire Flow Supply Augment Project # 10434**

*Project Description*

This project will continue the construction of Unit Well 31 at Tradewinds Parkway on the City's southeast side. The project will improve fire protection capacity to the far southeast corner of the Utility's current service area. Construction of the first phase of this project began in 2015 to build a ground storage reservoir. Improvements to the distribution system are planned with pipe installation at Dutch Mill Road in 2019 and Voqes Road in 2023.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Revenue Bonds	-	-	511,000	-	-	-	575,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 511,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 575,000</b>

**Project Zones 7 & 8 Supply: Whitney Way Project # 10438**

*Project Description*

This project will construct an additional well to serve Madison's west side near the Whitney Way at Mineral Point Road area. The goal of the project is to provide the necessary capacity to the area to accommodate the growth in demand for water supply that has occurred. The well will provide the opportunity to supply five different pressure zones which encompasses the majority of west side of the City. Construction is planned for 2022 and 2023.

*Project Budget by Funding Source*

	Reauth	2018	2019	2020	2021	2022	2023
Revenue Bonds	-	-	-	-	15,000	495,000	1,142,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ 495,000</b>	<b>\$ 1,142,000</b>

# Water Utility

## 2018 Appropriation Schedule

### 2018 Appropriation

### Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
BPS 129 Reconstruction	334,000	334,000	-	334,000	334,000
Far West Elevated Reservoir	780,000	780,000	-	780,000	780,000
Unit Well 12 Conversion to a Two Zone Well	3,262,000	3,262,000	-	3,262,000	3,262,000
Unit Well No. 8 Reconstruction	110,000	110,000	-	110,000	110,000
Water Mains - New	1,850,000	2,390,000	-	1,850,000	1,850,000
Water Mains Replace Rehab Improve - Pavement Management	4,400,000	4,400,000	-	4,400,000	4,400,000
Water Mains Replace Rehab Improve - Pipe Lining	1,000,000	1,000,000	-	1,000,000	1,000,000
Water Mains Replace Rehab Improve - Reconstruct Streets	4,250,000	4,250,000	-	4,250,000	4,250,000
Water Utility Facility Improvements	1,207,000	1,207,000	-	1,207,000	1,207,000
<b>Total</b>	<b>\$ 17,193,000</b>	<b>\$ 17,733,000</b>	<b>\$ -</b>	<b>\$ 17,193,000</b>	<b>\$ 17,193,000</b>

### Reauthorized Appropriation

	GO Borrowing	Other	Total
Unit Well No. 8 Reconstruction	-	155,000	155,000
Water Mains - New	-	450,000	450,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 605,000</b>	<b>\$ 605,000</b>

### Total 2018 Appropriation

	<b>\$ -</b>	<b>\$ 17,798,000</b>	<b>\$ 17,798,000</b>
--	-------------	----------------------	----------------------



# *Special Fund Statements*

2018 Adopted Budget

## ROOM TAX FUND

	2016 Actual	2017 Budget	2017 Projected	2018 Executive	2018 Adopted
<b>Fund Balance, January 1</b>	884,927	912,772	923,757	904,537	904,537
Restricted for Bond Requirements	-	-	-	-	-
Reserved for Monona Terrace Capital Projects	(466,211)	(466,212)	(616,410)	(457,000)	(457,000)
Committed for Event Booking Assistance	(446,561)	(446,560)	(305,246)	(305,246)	(305,246)
<b>Balance of Unassigned Funds, January 1</b>	\$ (27,845)	\$ -	\$ 2,101	\$ 142,291	\$ 142,291

### SOURCES

Estimated Total Room Tax Receipts	14,555,514	15,744,615	15,494,615	16,269,346	16,269,346
Room Tax Increase to 10%	-	-	-	1,807,705	1,807,705
Transfer In from General Fund (for Monona Terrace Reserves)	-	-	-	-	-
Interest Revenue	9,435	8,784	10,044	10,546	10,546
<b>TOTAL SOURCES</b>	\$ 14,564,949	\$ 15,753,399	\$ 15,504,659	\$ 18,087,597	\$ 18,087,597

### USES

#### Tangible Municipal Development (s. 66.0615 (1) (fm) 3., Wis. Stats.)

##### Monona Terrace:

Debt Service Payment-Revenue Bond Issue (a)	867,525	824,875	824,875	797,600	797,600
Debt Service Payment-Gen'l Obligation Bond Issue (a)	-	25,798	25,798	50,000	50,000
Operating Subsidy	2,981,191	3,746,645	3,746,598	4,000,000	4,000,000
Capital Purchases	481,214	475,000	475,000	558,000	558,000
Reserves (b)	-	(618,810)	(618,810)	-	-
Subtotal Monona Terrace	\$ 4,329,930	\$ 4,453,508	\$ 4,453,461	\$ 5,405,600	\$ 5,405,600

##### Henry Vilas Zoo and Olbrich Gardens (j)

	\$ -	\$ 642,352	\$ 642,352	\$ 642,352	\$ 642,352
--	------	------------	------------	------------	------------

##### Overture Center Subsidy from Room Tax

	\$ 1,750,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000
--	--------------	--------------	--------------	--------------	--------------

##### Subtotal Tangible Municipal Development

	\$ 6,079,930	\$ 6,995,860	\$ 6,995,813	\$ 7,947,952	\$ 7,947,952
--	--------------	--------------	--------------	--------------	--------------

##### Share of Room Tax Revenues

	42%	44%	45%	49%	49%
--	-----	-----	-----	-----	-----

## ROOM TAX FUND

	2016 Actual	2017 Budget	2017 Projected	2018 Executive	2018 Adopted
<b>Tourism Marketing (s. 66.0615 (1) (fm) 1., Wis. Stats.)</b>					
<u>Greater Madison Convention and Visitors Bureau:</u>					
Destination Marketing (c)	3,006,209	3,514,680	3,493,323	4,028,600	4,028,600
Estimated Event Booking Assistance Subsidy	191,446	200,000	200,000	200,000	200,000
Additional Funding (b)	-	-	-	-	-
Subtotal GMCVB	<u>\$ 3,197,655</u>	<u>\$ 3,714,680</u>	<u>\$ 3,693,323</u>	<u>\$ 4,228,600</u>	<u>\$ 4,228,600</u>
<u>City Tourism Marketing Activities</u>					
Support for Fireworks Events (d)	15,000	10,000	10,000	15,000	15,000
Sister Cities Program	15,080	20,000	20,000	30,000	30,000
Civic Conferences / Fairs / Festivals / Summer Concerts	57,260	130,000	110,000	140,000	140,000
Civic Conferences (e)	3,750	35,000	25,000	35,000	35,000
Civic Promotion (e)	1,500	15,000	10,000	15,000	15,000
Dane Dances (g)	21,510	20,000	20,000	25,000	25,000
Make Music Madison (g)	25,000	25,000	25,000	25,000	25,000
Songwriting Conference (g)	-	25,000	25,000	25,000	25,000
Fairs / Festivals / Summer Concerts (f)	-	-	-	15,000	15,000
Revelry (g)	5,000	5,000	-	-	-
Bandswap (g)	500	5,000	5,000	-	-
WIAA Basketball Tournament (h)	15,000	15,000	15,000	15,000	15,000
Subtotal City Tourism Marketing	<u>\$ 102,340</u>	<u>\$ 175,000</u>	<u>\$ 155,000</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>
Subtotal Tourism Marketing	<u>\$ 3,299,995</u>	<u>\$ 3,889,680</u>	<u>\$ 3,848,323</u>	<u>\$ 4,428,600</u>	<u>\$ 4,428,600</u>
Share of Room Tax Revenues	23%	25%	25%	24%	24%
<b>Room Tax Commission Administration</b>		<u>\$ 15,745</u>	<u>\$ 15,745</u>	<u>\$ 17,206</u>	<u>\$ 17,206</u>
<b>Room Tax Commission Enforcement of Transient Tourist Rooming Houses (i)</b>		<u>\$ 50,000</u>	<u>\$ 12,600</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>
Share of Room Tax Revenues	0.0%	0.4%	0.2%	0.2%	0.2%
<b>Reserves</b>					
Share of Room Tax Revenues					
<b>Room Tax Commission</b>		<u>\$ 10,951,285</u>	<u>\$ 10,872,481</u>	<u>\$ 12,408,758</u>	<u>\$ 12,408,758</u>
<b>Tourism-Related Share of Room Tax</b>	64%	69%	70%	69%	69%
<b>Room Tax Retained for General Purposes</b>					
General Purposes (b)	5,067,194	4,647,020	4,572,398	5,347,279	5,347,279
Arts Grants	79,000	79,000	79,000	79,000	79,000
Subtotal Retained for Other Purposes	<u>\$ 5,146,194</u>	<u>\$ 4,726,020</u>	<u>\$ 4,651,398</u>	<u>\$ 5,426,279</u>	<u>\$ 5,426,279</u>
Share of Room Tax Revenues	35%	30%	30%	30%	30%
<b>TOTAL USES</b>	<u>\$ 14,526,119</u>	<u>\$ 15,677,305</u>	<u>\$ 15,523,879</u>	<u>\$ 17,835,037</u>	<u>\$ 17,835,037</u>
<b>Fund Balance, December 31</b>	<u>\$ 923,757</u>	<u>\$ 988,866</u>	<u>\$ 904,537</u>	<u>\$ 1,157,097</u>	<u>\$ 1,157,097</u>
Committed for Monona Terrace Capital Projects	(616,410)	(466,212)	(457,000)	(457,000)	(457,000)
Committed for Event Booking Assistance	(305,246)	(446,560)	(305,246)	(305,246)	(305,245)
<b>Balance of Unassigned Funds, December 31 (b)</b>	<u>\$ 2,101</u>	<u>\$ 76,094</u>	<u>\$ 142,291</u>	<u>\$ 394,851</u>	<u>\$ 394,852</u>



The presentation of the Room Tax Fund has been modified from prior years to reflect changes to state law and to reflect the requirement, first effective in 2017, that 70 percent of room tax revenues be transferred for allocation by a Room Tax Commission created by the City.

(a) The CDA lease revenue bonds were refinanced in late 2012. This refinancing will reduce debt service by an average of \$150,000 annually until the bonds are retired in 2020. In addition, the reserve required by the bond was moved to the CDA. The General Obligation bonds were initially issued as part of the original Monona Terrace financing. They are due to be retired in 2014. It is anticipated that the revenues made available from this reduction in spending will be used to replenish the Monona Terrace reserves beginning in 2015.

(b) Under state law, 70% of room taxes are distributed by the Room Tax Commission and 30% are retained by the City. The Room Tax Commission anticipates allocating sufficient room tax revenues in 2018 on a permanent basis to eliminate the reliance on Monona Terrace reserves, as well as providing additional room tax subsidy to Monona Terrace to help reach the goal that reserves are at least 20% of expenditures. The "Balance of Unassigned Funds" represent the unspent portion of the 70% of room taxes allocated to the Room Tax Commission. The Room Tax Commission plans to establish a policy for setting aside room tax revenues in the event of shortfalls in actual room tax revenues compared with estimates. In 2018, the balance of unassigned revenues is 2.2% of 2018 forecast room tax collections.

(c) In 2015, a new contract with Greater Madison Convention and Visitors Bureau (GMCVB) was established. The contract increased the room tax allocation to GMCVB from 20% of prior year revenues in 2014 to 30% by 2020 and 34% by 2022. In 2017, the contract was renewed through 2023 with an allocation of 28% in 2020 and 34% by 2023. The 2018 share of prior year revenues will increase to 26% from 24% in 2017. Funding increases resulting from the agreement will be invested, for the purpose of increasing conventions and other events in Madison, in additional resources in the following five areas: convention sales, convention services, marketing, sports development and strategic planning.

(d) In 2016, \$15,000 was provided to help support fireworks events, including Shake the Lake and Elver Park. The Room Tax Commission authorized \$10,000 for 2017 and \$15,000 in 2018.

(e) These funds will be used to promote conferences and/or enterprises that the City helps host or sponsor that are designed to provide education and training for Madisonians and also to promote Madison as a city of distinction and place of topical interest.

(f) This includes funds for events as determined by the Arts Commission that result in tourism and hotel room nights in the City.

(g) This includes funding for Dane Dances (\$25,000); Make Music Madison, a summer solstice festival (\$25,000); a Madison Songwriting Conference and Festival (\$25,000). Funding for Dance Dances is increased by \$5,000 in 2018

(h) In 2018, \$15,000 is continued to support the WIAA Tournament.

(i) Allocation of funding for enforcement of state laws and City ordinances related to tourism rooming houses is subject to approval by the Room Tax Commission.

(j) Allocation of funding to support operating subsidies to the Henry Vilas Zoo, the Olbrich Botanical Gardens, and the Overture Center is authorized by the Room Tax Commission, consistent with state law. In 2017, the Overture Center subsidy is increased by \$150,000 (from \$1,750,000 to \$1,900,000).

By the adoption of this budget, the City Council hereby incorporates the decisions of the Room Tax Commission into the 2018 operating budget in accordance with state law. The 2018 Budget incorporates an increase in the room tax rate from 9% to 10% for the Room Tax Fund.

## AFFORDABLE HOUSING TRUST FUND

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
Fund Balance, January 1	667,888	620,450	618,326	125,826	125,826
<b>SOURCES</b>					
<u>Dedicated:</u>					
Private Contributions	-	-	-	-	-
Payments in Lieu of Program Participation	-	-	-	-	-
Matching Funds from Federal Trust	-	-	-	-	-
Loan Repayment Principal	68,333	5,000	5,000	-	-
Loan Repayment Interest	16,832	2,500	2,500	-	-
Investment Revenue	-	-	-	-	-
<u>Discretionary:</u>					
Equity Participation Payments	-	-	-	-	-
Proceeds from Sale of Surplus Property	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-
<b>TOTAL SOURCES</b>	<b>\$ 85,165</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>
<b>USES</b>					
Loans to Create Affordable Housing	-	-	-	-	-
Other (Transfer to CDD Capital, Affordable Hsg)	134,727	500,000	500,000	-	-
<b>TOTAL USES</b>	<b>\$ 134,727</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>
Fund Balance, December 31	<u>\$ 618,326</u>	<u>\$ 127,950</u>	<u>\$ 125,826</u>	<u>\$ 125,826</u>	<u>\$ 125,826</u>

On September 7, 2010, the Common Council amended the Madison General Ordinance (Section 4.22) governing administration and use of the Affordable Housing Trust Fund. This ordinance amendment eliminated the previous limitations on the annual distribution of accumulated funds. All distributions from the fund require Common Council authorization.

Projected loan expenditures in 2017 represent the maximum loan disbursements permitted using the formula defined under MGO 4.22.

In 2015, \$1.5 million was transferred to a new Affordable Housing Fund capital project in Planning and Community and Economic Development. This project represented a major new initiative to expand and improve the supply of affordable housing in Madison, providing an estimated \$24 million investment over the subsequent six years to significantly increase access to a variety of affordable housing options, including repair or improvement of existing housing inventory and owner-occupied single family housing stock; the purchase of single family homes by first-time homebuyers; and, the expansion of affordable rental housing units, especially by leveraging low-income affordable housing tax credits. In 2016, an additional \$500,000 was transferred to the Affordable Housing Fund capital project in the Community Development Division.

The 2018 budget does not anticipate expenditures associated with the balance of the fund.

## CAPITAL REVOLVING FUND

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Fund Balance, January 1</b>	1,329,908	1,143,908	994,741	800,741	800,741
<b>SOURCES</b>					
Loan Repayments:					
Interest	27,721	28,000	28,000	40,013	40,013
Principal	26,704	172,000	172,000	366,000	366,000
Application Fees	300	1,000	1,000	1,000	1,000
Transfer in From General Fund	53,667	-	-	-	-
<b>TOTAL SOURCES</b>	<u>\$ 108,392</u>	<u>\$ 201,000</u>	<u>\$ 201,000</u>	<u>\$ 407,013</u>	<u>\$ 407,013</u>
<b>USES</b>					
Loans	303,667	250,000	250,000	270,000	270,000
Façade Grants	125,000	125,000	125,000	125,000	125,000
Lighting Enhancement Grants	-	-	-	-	-
Transfer to Homebuyer's Assistance	-	-	-	-	-
Staff Costs	14,891	20,000	20,000	12,013	12,013
Other	-	-	-	-	-
<b>TOTAL USES</b>	<u>\$ 443,558</u>	<u>\$ 395,000</u>	<u>\$ 395,000</u>	<u>\$ 407,013</u>	<u>\$ 407,013</u>
Annual Net Cash Flow	<u>\$ (335,167)</u>	<u>\$ (194,000)</u>	<u>\$ (194,000)</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Fund Balance (Deficit), December 31</b>	<u>\$ 994,741</u>	<u>\$ 949,908</u>	<u>\$ 800,741</u>	<u>\$ 800,741</u>	<u>\$ 800,741</u>

The Capital Revolving Fund has two components: (1) Capital Revolving Fund Loans, and (2) Façade Improvement Grants. The Capital Revolving Fund was enacted on May 19, 1987 and has closed 32 loans, totaling \$5,288,271. The Façade Improvement Grant Program was established on October 3, 2000 and has awarded 88 Façade Improvement matching grants to small businesses, totaling \$1,163,649. In addition \$2,366,858 of private funds were invested, resulting in a total new economic investment of \$3,530,507 in the downtown and neighborhood business districts. The Economic Development Division provides loan administration for the Capital Revolving Fund under the guidance of the Community Development Authority (CDA).

## SPECIAL ASSESSMENT REVOLVING FUND

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
Assigned Fund Balance, January 1	4,900,167	1,404,366	5,716,296	(1,967,441)	(1,967,441)
<b>SOURCES</b>					
Special Assessment Repayment					
Principal Repayment	3,380,545	3,250,000	3,250,000	5,397,235	5,397,235
General Obligation Borrowing	-	-	-	-	-
Interest on Repayments	351,057	325,000	325,000	539,725	539,725
Investment Income	64,522	10,000	10,000	70,000	70,000
Other	-	-	-	-	-
TOTAL SOURCES	<u>\$ 3,796,123</u>	<u>\$ 3,585,000</u>	<u>\$ 3,585,000</u>	<u>\$ 6,006,960</u>	<u>\$ 6,006,960</u>
<b>USES</b>					
Transfer to Capital Projects	2,653,753	11,168,737	11,168,737	6,656,805	6,656,805
Other	326,241	100,000	100,000	321,976	321,976
TOTAL USES	<u>\$ 2,979,994</u>	<u>\$ 11,268,737</u>	<u>\$ 11,268,737</u>	<u>\$ 6,978,781</u>	<u>\$ 6,978,781</u>
Annual Net Cash Flow	<u>\$ 816,129</u>	<u>\$ (7,683,737)</u>	<u>\$ (7,683,737)</u>	<u>\$ (971,821)</u>	<u>\$ (971,821)</u>
Assigned Fund Balance, Dec. 31	<u>\$ 5,716,296</u>	<u>\$ (6,279,371)</u>	<u>\$ (1,967,441)</u>	<u>\$ (2,939,262)</u>	<u>\$ (2,939,262)</u>

The Special Assessment Revolving Fund is used as a financing source for the assessable portion of various capital projects included in the Capital Budget. Agencies that have projects partially financed by this fund include Engineering, Traffic Engineering, Parks, Sewer Utility, Stormwater Utility, and Water Utility. The primary source of revenue for the Special Assessment Revolving Fund is the repayment of past assessments. These assessments can be paid either in full or on an installment basis collected in conjunction with the annual property tax bill.

In 2014, the Council authorized \$2 million in funds from General Obligation borrowing to provide additional working capital for the Fund, as recent economic conditions have deferred principal repayments to the Fund. The funding will be recovered over time, but borrowing is required in the short term.

## REVERSE MORTGAGE FUND

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
Net Assets, January 1 (Due to SARF)	(533,186)	(669,184)	(484,914)	(534,214)	(534,214)
<b>SOURCES</b>					
Repayment of Principal on Loans	150,066	25,000	32,000	90,000	90,000
Interest Income	38,651	600	3,400	22,216	22,216
Other	377	-	-	-	-
TOTAL SOURCES	<u>\$ 189,094</u>	<u>\$ 25,600</u>	<u>\$ 35,400</u>	<u>\$ 112,216</u>	<u>\$ 112,216</u>
<b>USES</b>					
Loan Disbursements	131,698	140,000	78,500	103,500	103,500
Mortgage and Title Services	1,581	1,400	700	1,600	1,600
Other	7,544	7,000	5,500	7,116	7,116
TOTAL USES	<u>\$ 140,823</u>	<u>\$ 148,400</u>	<u>\$ 84,700</u>	<u>\$ 112,216</u>	<u>\$ 112,216</u>
Net Assets, December 31 (Due to SARF)	<u>\$ (484,914)</u>	<u>\$ (791,984)</u>	<u>\$ (534,214)</u>	<u>\$ (534,214)</u>	<u>\$ (534,214)</u>

The Reverse Mortgage Fund accounts for the City-administered reverse mortgage program that enables elderly homeowners on fixed incomes to utilize equity in their homes to pay all or a portion of their annual property taxes. Eligibility guidelines are the same as for the City's Special Assessment Deferral Program. As of December 31, 2016, thirty households are participating in this program, with total outstanding mortgages of \$631,769.

The funding source for this reverse mortgage program is an interest-free loan from the Special Assessment Revolving Fund (SARF), and the negative fund balance at the beginning of any year represents the unpaid principal balance of that loan.

## GENERAL LAND ACQUISITION FUND

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Fund Balance, January 1</b>	2,559,755	1,198,109	2,510,580	754,652	754,652
<b>SOURCES</b>					
Land Sales	928	-	456,000	-	-
Operating Lease Payments	10,900	7,000	11,300	11,300	11,300
Miscellaneous	1,018	-	1,213,072	-	-
<b>TOTAL SOURCES</b>	<u>\$ 12,846</u>	<u>\$ 7,000</u>	<u>\$ 1,680,372</u>	<u>\$ 11,300</u>	<u>\$ 11,300</u>
<b>USES</b>					
Land Acquisition	-	-	-	-	-
Transfer to Capital Projects	50,000	-	2,279,500	-	-
Special Assessment	-	-	1,135,300	-	-
Holding Costs	10,362	20,000	20,000	20,000	50,000
Staff Charges	1,659	-	1,500	-	-
<b>TOTAL USES</b>	<u>\$ 62,021</u>	<u>\$ 20,000</u>	<u>\$ 3,436,300</u>	<u>\$ 20,000</u>	<u>\$ 50,000</u>
<b>Fund Balance, December 31</b>	<u>\$ 2,510,580</u>	<u>\$ 1,185,109</u>	<u>\$ 754,652</u>	<u>\$ 745,952</u>	<u>\$ 715,952</u>

Funded primarily with the proceeds from surplus land sales, the General Land Acquisition Fund provides available resources for the acquisition of land for municipal purposes when unanticipated opportunities arise. Purchases from this fund may be completed to the extent that funds are available and specific Common Council approval is obtained.

Finance Committee Operating Budget Amendment #8 added \$30,000 to the 2018 Adopted Budget for holding costs for city-owned property in the Owl Creek neighborhood.

## HOME-BUY THE AMERICAN DREAM FUND

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Fund Balance, January 1</b>	57,670	445,117	129,041	1,111,674	1,111,674
<b>SOURCES</b>					
Loan Repayments:					
Interest	-	-	-	-	-
Principal	81,950	60,546	103,200	77,611	77,611
Federal Funds	-	220,000	289,140	-	-
State Funds	-	397,416	947,416	-	-
<b>TOTAL SOURCES</b>	<b>\$ 81,950</b>	<b>\$ 677,962</b>	<b>\$ 1,339,756</b>	<b>\$ 77,611</b>	<b>\$ 77,611</b>
<b>USES</b>					
Loans	10,000	600,000	276,000	70,000	70,000
Staff Costs / Service Delivery	579	81,123	81,123	7,615	7,615
<b>TOTAL USES</b>	<b>\$ 10,579</b>	<b>\$ 681,123</b>	<b>\$ 357,123</b>	<b>\$ 77,615</b>	<b>\$ 77,615</b>
<b>Fund Balance, December 31</b>	<b>\$ 129,041</b>	<b>\$ 441,956</b>	<b>\$ 1,111,674</b>	<b>\$ 1,111,670</b>	<b>\$ 1,111,670</b>

In 2014, the City's HOME-BUY and American Dream Downpayment Initiative (ADDI) programs merged to become the "HOME-BUY the American Dream" program. In 2015, the fund was updated to reflect this merger, with the former ADDI funds (repayments from loans made using federal HOME and/or CDBG funds) now included in the figures above.

The HOME-BUY THE AMERICAN DREAM fund provides up to \$10,000 no-interest, deferred payment loans to assist eligible first-time home buyers with down payment and closing costs in the purchase of a home within the greater Madison area. Funding is provided by the Wisconsin Division of Housing through its Housing Cost Reduction Initiative (HCRI) program, available fund balance, loan repayments and program income. The Community Development Division (CDD) serves as the lead fiscal agency and provides loan administration.

In 2017, the City was again awarded funds from the State of Wisconsin HCRI application process, in the amount of \$550,000 for the period from September 1, 2017 through August 31, 2019.

## HOUSING REHABILITATION SERVICES

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Fund Balance, January 1</b>	19,141	355,318	106,555	33,055	33,055
<b>SOURCES</b>					
Loan Repayments:					
Interest	19,491	30,000	14,000	20,000	20,000
Principal	234,546	155,000	275,000	161,250	161,250
Application Fees	2,574	5,500	2,500	27,350	27,350
New Federal Funds	-	-	-	-	-
<b>TOTAL SOURCES</b>	<b>\$ 256,611</b>	<b>\$ 190,500</b>	<b>\$ 291,500</b>	<b>\$ 208,600</b>	<b>\$ 208,600</b>
<b>USES</b>					
Loans	144,800	350,000	350,000	150,000	150,000
Staff Costs / Service Delivery	24,397	10,000	15,000	58,809	58,809
<b>TOTAL USES</b>	<b>\$ 169,197</b>	<b>\$ 360,000</b>	<b>\$ 365,000</b>	<b>\$ 208,809</b>	<b>\$ 208,809</b>
<b>Fund Balance, December 31</b>	<b>\$ 106,555</b>	<b>\$ 185,818</b>	<b>\$ 33,055</b>	<b>\$ 32,846</b>	<b>\$ 32,846</b>

The Housing Rehabilitation Services Program (HRSP) provides loans for the rehabilitation of single-family to eight-unit buildings. Deferred payment loans are available to single-family homeowners at or below 80% of County median income, and installment loans are available to property owners who own a 1-8 unit building. The HRSP was established in 1974 and through August 2017 has closed 1,902 loans to assist 3,096 units for a total investment of \$33,297,980.

Funding is provided through available fund balance, Community Development Block Grant (CDBG) and HOME loan repayments, installment loan repayments, and Rehabilitation Program income. Additional funds for energy efficiency improvements are provided through Energy Efficiency Conservation Block Grant (EECBG) loan repayments.

The Community Development Division (CDD) provides loan administration.



## HOMEBUYER'S ASSISTANCE PROGRAM

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Fund Balance, January 1</b>	196,406	377,985	369,075	462,175	462,175
<b>SOURCES</b>					
Loan Repayments:					
Interest	19,499	12,000	17,600	15,000	15,000
Principal	200,295	125,000	161,500	41,453	41,453
Transfer in from Cap. Revolving Fund	-	-	-	-	-
Transfer from Contingent Reserve	-	-	-	-	-
Transfer in from Capital	-	-	-	-	-
Application Fees	650	2,000	-	-	-
<b>TOTAL SOURCES</b>	<u>\$ 220,444</u>	<u>\$ 139,000</u>	<u>\$ 179,100</u>	<u>\$ 56,453</u>	<u>\$ 56,453</u>
<b>USES</b>					
Loans	40,000	80,000	80,000	40,000	40,000
Workforce Housing Loans	-	-	-	-	-
Staff Costs / Service Delivery	7,775	6,000	6,000	16,460	16,460
<b>TOTAL USES</b>	<u>\$ 47,775</u>	<u>\$ 86,000</u>	<u>\$ 86,000</u>	<u>\$ 56,460</u>	<u>\$ 56,460</u>
<b>Fund Balance, December 31</b>	<u>\$ 369,075</u>	<u>\$ 430,985</u>	<u>\$ 462,175</u>	<u>\$ 462,168</u>	<u>\$ 462,168</u>

The Homebuyer's Assistance program, which began in 1974, provides loans to eligible buyers to finance a portion of the acquisition and rehabilitation cost of an eligible property. These loans are available to owner-occupants/developers of 1-8 unit buildings. Funding is from available fund balances, loan repayments, and program income.

The Community Development Division provides loan administration.

## INSURANCE FUND

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
Cash and Other Assets	3,571,777	3,735,205	5,629,385	5,462,724	5,462,724
Claims Payable and Other Liabilities	<u>(3,612,227)</u>	<u>(2,600,000)</u>	<u>(2,766,661)</u>	<u>(2,600,000)</u>	<u>(2,600,000)</u>
Net Assets: January 1	<u>\$ (40,450)</u>	<u>\$ 1,135,205</u>	<u>\$ 2,862,724</u>	<u>\$ 2,862,724</u>	<u>\$ 2,862,724</u>
<b>REVENUES</b>					
Billings to Departments	1,349,069	2,000,000	2,040,544	2,250,000	2,250,000
Interest Income	11,245	16,000	16,000	12,000	12,000
Appropriation from Other Funds	1,600,000	-	1,301	1,301	1,301
Insurance Recoveries	1,264,261	200,000	1,182,432	200,000	200,000
Miscellaneous Revenue	19,530	10,000	19,561	10,000	10,000
WMMIC Dividend	<u>341,836</u>	<u>370,000</u>	<u>370,000</u>	<u>70,000</u>	<u>70,000</u>
Total Revenues	<u>\$ 4,585,942</u>	<u>\$ 2,596,000</u>	<u>\$ 3,629,838</u>	<u>\$ 2,543,301</u>	<u>\$ 2,543,301</u>
<b>EXPENSES</b>					
Liability Premium	436,345	485,000	426,480	495,000	495,000
Property Premium	522,376	555,000	531,472	560,000	560,000
Other Premiums	60,811	65,000	54,408	65,000	65,000
Claims	182,700	250,000	250,000	850,000	850,000
Reserve Adjustment	-	700,000	845,034	117,438	117,438
Interest Expense	-	-	-	-	-
Loss Payments to Departments	252,394	200,000	1,247,665	200,000	200,000
Emergency Management	-	16,000	-	-	-
Driver Simulator	-	-	-	-	-
Administrative Expense	<u>228,143</u>	<u>325,000</u>	<u>274,779</u>	<u>255,863</u>	<u>255,863</u>
Total Expenses	<u>\$ 1,682,768</u>	<u>\$ 2,596,000</u>	<u>\$ 3,629,838</u>	<u>\$ 2,543,301</u>	<u>\$ 2,543,301</u>
Net Assets: December 31	2,862,724	1,135,205	2,862,724	2,862,724	2,862,724
Net Asset Goal	<u>1,500,000</u>	<u>1,550,000</u>	<u>1,550,000</u>	<u>1,550,000</u>	<u>1,550,000</u>
Surplus (Deficiency)	<u>\$ 1,362,724</u>	<u>\$ (414,795)</u>	<u>\$ 1,312,724</u>	<u>\$ 1,312,724</u>	<u>\$ 1,312,722</u>

### Note on Reserve Policy:

The City's Insurance Fund reserve policy is to maintain a net asset balance equal to or greater than the current year aggregate self-insured retention (SIR) contained in the City's liability insurance coverage as established by Wisconsin Municipal Mutual Insurance Company (WMMIC) policy.

On December 3, 2013, the Common Council authorized an additional appropriation of \$1,000,000 to the Insurance Fund from the City General Fund (Legistar #32182, RES-13-00882).

On December 2, 2014, the Common Council authorized an additional appropriation of \$150,000 to the Insurance Fund from the City General Fund (Legistar #36230, RES-14-00873).

On January 5, 2016, the Common Council authorized an additional 2015 appropriation of \$500,000 to the Insurance Fund from the City General Fund (Legistar #40817, RES-16-00012).

The City of Madison aggregate SIR for 2015 is \$1.55 million. Based on the reserve policy, the Insurance Fund is expected to be above its net asset goal by \$278,430 at the end of 2015. Claims are reserved at a 95% confidence level.

In 2017, the confidence level at which claims are reserved is changed to 85%. This means in 85 out of 100 cases, the amount reserved will be sufficient to pay outstanding claims.

In 2016, premiums in the Insurance Fund are increasing for two primary reasons. First, significant rate increases were expected in the Local Government Property Insurance Fund (LGPIF) due to past changes by the Legislature and incurred losses. As an alternative, the City sought a proposal from the newly formed Municipal Property Insurance Corporation (MPIC). This proposal was \$100,000 less than the LGPIF, but still represents an increase of \$50,000. However, MPIC does not cover auto physical damage. The City also worked with the Transit Mutual Insurance to secure that coverage. On the liability side, the City is facing a liability premium increase of approximately \$45,000 for 2016. Second, the fund is also in the midst of defending a larger number of litigated files than in past years resulting in increases in the reserve adjustment. Administrative costs are also increasing due to additional staff support for the program and other salary and benefit adjustments.

In 2017, billings to agencies are increased by \$650,000.

In 2017, \$16,000 was added for Emergency Management. These funds include money for training, plan development, active shooter exercises and supplies. Madison Police Department will supply Risk Management with a report detailing goals and progress of active shooter training and a plan for cost recovery of training to outside entities.

In 2018, WMMIC dividend was reduced by \$300,000 based on projections; billings to agencies increased by \$250,000.

## WORKERS COMPENSATION FUND

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
Cash and Other Assets	14,926,758	13,382,600	15,171,187	14,564,984	14,564,984
Claims Payable and Other Liabilities	<u>(14,937,158)</u>	<u>(12,500,000)</u>	<u>(13,106,203)</u>	<u>(12,500,000)</u>	<u>(12,500,000)</u>
Net Assets: January 1	<u>\$ (10,400)</u>	<u>\$ 882,600</u>	<u>\$ 2,064,984</u>	<u>\$ 2,064,984</u>	<u>\$ 2,064,984</u>
<b>REVENUES</b>					
Billings to Departments	3,850,002	4,000,000	4,103,900	4,250,000	4,250,000
Appropriation from Other Funds	-	-	232,602	232,602	232,602
Misc. Revenue (3rd Party Subrogation)	<u>42,653</u>	<u>75,000</u>	<u>75,020</u>	<u>75,476</u>	<u>75,476</u>
Total Revenue	<u>\$ 3,892,655</u>	<u>\$ 4,075,000</u>	<u>\$ 4,411,522</u>	<u>\$ 4,558,078</u>	<u>\$ 4,558,078</u>
<b>EXPENSES</b>					
Workers' Compensation Losses Paid	1,256,591	3,250,000	2,374,289	3,500,045	3,500,045
Actuarial Reserve Adjustment	-	342,600	1,494,186	404,488	404,488
Legal Services	-	-	-	42,000	42,000
Outside Services	159,211	190,000	121,448	180,000	180,000
Administrative Expense	113,448	175,000	171,259	101,545	101,545
Insurance	<u>288,022</u>	<u>350,000</u>	<u>250,340</u>	<u>330,000</u>	<u>330,000</u>
Total Expenses	<u>\$ 1,817,271</u>	<u>\$ 4,307,600</u>	<u>\$ 4,411,522</u>	<u>\$ 4,558,078</u>	<u>\$ 4,558,078</u>
Net Assets: December 31	2,064,984	650,000	2,064,984	2,064,984	2,064,984
Net Asset Goal	<u>600,000</u>	<u>650,000</u>	<u>650,000</u>	<u>650,000</u>	<u>650,000</u>
Surplus (Deficiency)	<u>\$ 1,464,984</u>	<u>\$ -</u>	<u>\$ 1,414,984</u>	<u>\$ 1,414,984</u>	<u>\$ 1,414,984</u>

### Note on Workers Compensation Fund Policy:

The City's Workers Compensation Fund policy is to maintain a net asset balance equal to or greater than the current self-insured retention (SIR) contained in the City's excess Workers Compensation insurance policy. In 2015, the SIR is increased to \$650,000. Claims are reserved at a 95% confidence level.

In 2017, the confidence level at which claims are reserved is changed to 85%. This means in 85 out of 100 cases, the amount reserved will be sufficient to pay outstanding claims.

On December 3, 2013, the Common Council authorized an appropriation of \$750,000 to the Workers Compensation Fund from the City General Fund (Legistar #32182, RES-13-00882). In 2015, billings to agencies were increased by \$125,000. Additional appropriations from the General Fund, as well as increased billings to agencies, may be required in the future if fund expenses continue to exceed revenues. Much of these increased expenses can be attributed to the actuarial reserve adjustment associated with medical cost inflation and increases in average claim amounts.

In 2017, billings to agencies are increased by \$150,000.

In 2018, billings to agencies increased by \$250,000 to meet budgeted increase in losses paid.

## Impact Fee Statements

---

### Background & Purpose

Impact fees are paid by developers to support costs associated with the future development of public infrastructure. The City of Madison collects impact fees for Parks, Engineering, and Traffic Engineering. The City of Madison currently has 16 Impact Fee Districts: 6 Parks districts, 9 Engineering districts, and 1 Traffic Engineering district. The City began using an impact fee model for collecting development fees following the adoption of a 1993 Wisconsin state statute that guides the program.

Funds collected in the various districts are reinvested for public infrastructure projects within the district where they were collected, with the exception of the Citywide Parkland fee. Funds for this district are collected from developers that opt out of dedicating land to open space as part of new development.

Effective January 1, 2017, The City's park-related impact fees were repealed and replaced by a combined "Park Impact Fee." This new Park Impact Fee continues to apply to all development in the City, and will consist of two parts: the Park-Land Impact Fee (replacing the Parkland Impact Fee) and the Park-Infrastructure Impact Fee (replacing the Park Development Impact Fee). The Park-Infrastructure Impact Fee rate will be adjusted annually based on the Construction Cost Index. The Park-Land Impact Fee rate will be adjusted annually based on City Assessor land value data.

The previous 11 districts, which were centered around the City's large neighborhood/community parks, have been recreated as four districts: north, east, central and west. The larger districts provide increased flexibility in the expenditure of park development impact fees. In addition, 20% of all Park-Infrastructure Impact Fees will be placed into a City-wide benefit district to be used throughout the City. The previous 11 districts will be closed as the funds are expended.

### 2018 Highlights

Key Impact Fee-funded projects in the 2018 CIP include:

- Reauthorized funding to purchase land for a Downtown Park from Citywide Parkland fees
- Improvements at Breese Stevens from revenue within the Citywide Infrastructure district
- Improvements at the Olin Boat Launch from revenue within the Olin – Turville district
- Improvements at the Warner Boat Launch from revenue within the North district
- Investments in playgrounds at various locations throughout the City

**Impact Fees**  
**Citywide Summary - All Active Impact Fee Funds**  
**2018 Adopted Budget**

	2016 Actual	2017 Budget	2017 Projected	2018 Executive	2018 Budget
<b>Cash Balance (Deficit), January 1</b>	\$ 8,317,183	\$ 11,465,955	\$ 12,169,935	\$ 9,957,263	\$ 9,957,263
<b>Fund Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	103,542	25,745	87,380	72,610	72,610
Revenue - Impact Fees	666,179	1,227,500	1,227,500	453,000	453,000
Park Dev. / Impact Fees	5,516,539	2,555,000	3,673,025	3,079,470	3,079,470
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	6,134	2,830	4,224	-	-
<b>Total Inflows:</b>	<b>\$ 6,292,394</b>	<b>\$ 3,811,075</b>	<b>\$ 4,992,129</b>	<b>\$ 3,605,080</b>	<b>\$ 3,605,080</b>
<b>Fund Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	21,600	21,600	-	-
Land and Land Improvements	1,051,781	10,939,000	5,629,000	10,849,000	11,169,000
Major Streets	-	-	-	-	-
Storm Utility	450,626	-	-	-	-
Sewer Utility	518,849	890,000	890,000	-	-
Debt Service - Principal	336,254	336,211	336,211	336,210	336,210
Debt Service - Interest	82,133	65,990	65,990	59,186	59,186
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	415,000	262,000	475,000	520,000
Other	-	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 2,439,642</b>	<b>\$ 12,667,801</b>	<b>\$ 7,204,801</b>	<b>\$ 11,719,396</b>	<b>\$ 12,084,396</b>
<b>Annual Net Cash Flow</b>	<b>\$ 3,852,752</b>	<b>\$ (8,856,726)</b>	<b>\$ (2,212,672)</b>	<b>\$ (8,114,316)</b>	<b>\$ (8,479,316)</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ 12,169,935</b>	<b>\$ 2,609,229</b>	<b>\$ 9,957,263</b>	<b>\$ 1,842,947</b>	<b>\$ 1,477,947</b>

**Impact Fees  
Parks Subtotal**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 12,980,073	\$ 15,481,850	\$ 17,444,252	\$ 15,213,726	\$ 15,213,726
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	103,000	25,745	87,380	72,610	72,610
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	5,516,539	2,555,000	3,673,025	3,079,470	3,079,470
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	3,589	-	1,394	-	-
<b>Total Inflows:</b>	<u>\$ 5,623,127</u>	<u>\$ 2,580,745</u>	<u>\$ 3,761,799</u>	<u>\$ 3,152,080</u>	<u>\$ 3,152,080</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	1,051,781	10,939,000	5,629,000	10,849,000	11,169,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	89,966	89,966	89,966	89,966	89,966
Debt Service - Interest	17,202	11,359	11,359	11,094	11,094
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	415,000	262,000	475,000	520,000
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 1,158,949</u>	<u>\$ 11,455,325</u>	<u>\$ 5,992,325</u>	<u>\$ 11,425,060</u>	<u>\$ 11,790,060</u>
<b>Annual Net Cash Flow</b>	<u>\$ 4,464,179</u>	<u>\$ (8,874,580)</u>	<u>\$ (2,230,526)</u>	<u>\$ (8,272,980)</u>	<u>\$ (8,637,980)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 17,444,252</u>	<u>\$ 6,607,270</u>	<u>\$ 15,213,726</u>	<u>\$ 6,940,746</u>	<u>\$ 6,575,746</u>

**Impact Fees  
12405101 Parks - Warner**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 34,065	\$ 49,065	\$ 84,447	\$ 61,292	\$ 61,292
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	502	50	400	300	300
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	59,880	15,000	21,445	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 60,382</u>	<u>\$ 15,050</u>	<u>\$ 21,845</u>	<u>\$ 300</u>	<u>\$ 300</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	10,000	55,000	45,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 10,000</u>	<u>\$ 55,000</u>	<u>\$ 45,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 50,382</u>	<u>\$ (39,950)</u>	<u>\$ (23,155)</u>	<u>\$ 300</u>	<u>\$ 300</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 84,447</u>	<u>\$ 9,115</u>	<u>\$ 61,292</u>	<u>\$ 61,592</u>	<u>\$ 61,592</u>

Includes 2017 amounts as follows:

**Parks Division:**

Playground/Accessibility Imp., Playgrounds Group 3 (Reauthorized)	cash	\$ 10,000
Conservation Park Improvements, Oak Savanna Owen Cherokee Trails	cash	\$ 25,000
Park Land Improvements, Basketball	cash	\$ 20,000
		<u>\$ 55,000</u>

**Impact Fees**  
**12405102 Parks - Reindahl**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 42,152	\$ 310,352	\$ 305,352	\$ 256,852	\$ 256,852
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	1,217	200	1,500	1,250	1,250
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	297,009	15,000	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 298,226</u>	<u>\$ 15,200</u>	<u>\$ 1,500</u>	<u>\$ 1,250</u>	<u>\$ 1,250</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	35,026	55,000	50,000	26,000	26,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 35,026</u>	<u>\$ 55,000</u>	<u>\$ 50,000</u>	<u>\$ 26,000</u>	<u>\$ 26,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ 263,200</u>	<u>\$ (39,800)</u>	<u>\$ (48,500)</u>	<u>\$ (24,750)</u>	<u>\$ (24,750)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 305,352</u>	<u>\$ 270,552</u>	<u>\$ 256,852</u>	<u>\$ 232,102</u>	<u>\$ 232,102</u>

Includes 2017 amounts as follows:

**Parks Division:**

Playground/Accessibility Improvements, Playgrounds Group 2 (Reauthorized)	cash	\$ 5,000
Playground/Accessibility Improvements, Playgrounds Group 3	cash	\$ 50,000
		<u>\$ 55,000</u>

Includes 2018 amounts as follows:

**Parks Division:**

Park Land Improvements	cash	\$ 18,000
Playground/Accessibility Improvements, Playgrounds Replacements	cash	\$ 8,000
		<u>\$ 26,000</u>



**Impact Fees**  
**12405103 Parks - Door Creek**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 102,151	\$ 142,351	\$ 178,321	\$ 105,088	\$ 105,088
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	975	250	900	525	525
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	152,576	25,000	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	3,589	-	1,394	-	-
<b>Total Inflows:</b>	<u>\$ 157,140</u>	<u>\$ 25,250</u>	<u>\$ 2,294</u>	<u>\$ 525</u>	<u>\$ 525</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	69,968	69,968	69,968	69,968	69,968
Debt Service - Interest	11,002	5,560	5,560	5,895	5,895
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 80,970</u>	<u>\$ 75,528</u>	<u>\$ 75,528</u>	<u>\$ 75,862</u>	<u>\$ 75,862</u>
<b>Annual Net Cash Flow</b>	<u>\$ 76,170</u>	<u>\$ (50,278)</u>	<u>\$ (73,234)</u>	<u>\$ (75,337)</u>	<u>\$ (75,337)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 178,321</u>	<u>\$ 92,073</u>	<u>\$ 105,088</u>	<u>\$ 29,750</u>	<u>\$ 29,750</u>

**Impact Fees**  
**12405104 Parks - Yahara Hills**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 52,023	\$ 7,023	\$ (63,161)	\$ (63,161)	\$ (63,161)
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	712	20	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	7,131	20,000	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 7,844</u>	<u>\$ 20,020</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	123,028	20,000	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 123,028</u>	<u>\$ 20,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (115,184)</u>	<u>\$ 20</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (63,161)</u>	<u>\$ 7,043</u>	<u>\$ (63,161)</u>	<u>\$ (63,161)</u>	<u>\$ (63,161)</u>

Includes 2017 amounts as follows:

**Parks Division:**

Park Land Improvements, Shelters Junction Owl Worthington (Reauth)	cash	\$ 10,000
Park Land Improvements, Ski Trails Yahara	cash	\$ 10,000
		<u>\$ 20,000</u>

**Impact Fees  
12405105 Parks - Olbrich**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 43,643	\$ 165,720	\$ 166,425	\$ 62,225	\$ 62,225
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	883	100	800	100	100
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	121,977	40,000	40,000	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 122,860</u>	<u>\$ 40,100</u>	<u>\$ 40,800</u>	<u>\$ 100</u>	<u>\$ 100</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	78	145,000	145,000	22,000	22,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 78</u>	<u>\$ 145,000</u>	<u>\$ 145,000</u>	<u>\$ 22,000</u>	<u>\$ 22,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ 122,782</u>	<u>\$ (104,900)</u>	<u>\$ (104,200)</u>	<u>\$ (21,900)</u>	<u>\$ (21,900)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 166,425</u>	<u>\$ 60,820</u>	<u>\$ 62,225</u>	<u>\$ 40,325</u>	<u>\$ 40,325</u>

Includes 2017 amounts as follows:

**Parks Division:**

Parks Facility Improvements, Field Irrigation Olbrich	cash	\$ 15,000
Park Land Improvements, Courts Tennis	cash	\$ 10,000
Playground/Accessibility Improvements, Playgrounds Group 3	cash	\$ 100,000
Playground/Accessibility Improvements, Playground Improvements	cash	\$ 20,000
		<u>\$ 145,000</u>

Includes 2018 amounts as follows:

**Parks Division:**

Playground/Accessibility Improvements, Playground Replacements	cash	\$ 22,000
		<u>\$ 22,000</u>

**Impact Fees**  
**12405106 Parks - Law - Tenney**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (117,438)	\$ 164,341	\$ 345,355	\$ 137,058	\$ 137,058
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	3,987	-	1,700	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	459,382	300,000	112,800	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 463,370</u>	<u>\$ 300,000</u>	<u>\$ 114,500</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	(25,621)	270,000	200,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	19,998	19,998	19,998	19,998	19,998
Debt Service - Interest	6,199	5,799	5,799	5,200	5,200
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	250,000	97,000	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 576</u>	<u>\$ 545,797</u>	<u>\$ 322,797</u>	<u>\$ 25,198</u>	<u>\$ 25,198</u>
<b>Annual Net Cash Flow</b>	<u>\$ 462,793</u>	<u>\$ (245,797)</u>	<u>\$ (208,297)</u>	<u>\$ (25,198)</u>	<u>\$ (25,198)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 345,355</u>	<u>\$ (81,456)</u>	<u>\$ 137,058</u>	<u>\$ 111,861</u>	<u>\$ 111,861</u>

Includes 2017 amounts as follows:

**Parks Division:**

Park Land Improvements, Reynolds Park (Reauthorized)	cash	\$ 40,000
Park Land Improvements, Paving Bowman Burr Jones Park	cash	\$ 70,000
Breese Stevens Improvements	cash	\$ 200,000
Conservation Parks Improvements, Yahara River Historic Landscape	cash	\$ 20,000
Parks Facility Improvements, Gates of Heaven Improvements	cash	\$ 50,000
Playground/Accessibility Improvements, Playgrounds Group 3	cash	\$ 65,000
		<u>\$ 445,000</u>

**Impact Fees**  
**12405107 Parks - Vilas - Brittingham**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 1,583,379	\$ 1,557,504	\$ 1,608,284	\$ 494,284	\$ 494,284
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	10,039	2,500	8,000	700	700
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	60,076	100,000	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 70,115</u>	<u>\$ 102,500</u>	<u>\$ 8,000</u>	<u>\$ 700</u>	<u>\$ 700</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	45,210	1,387,000	1,042,000	170,000	490,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	80,000	80,000	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 45,210</u>	<u>\$ 1,467,000</u>	<u>\$ 1,122,000</u>	<u>\$ 170,000</u>	<u>\$ 490,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ 24,905</u>	<u>\$ (1,364,500)</u>	<u>\$ (1,114,000)</u>	<u>\$ (169,300)</u>	<u>\$ (489,300)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 1,608,284</u>	<u>\$ 193,004</u>	<u>\$ 494,284</u>	<u>\$ 324,984</u>	<u>\$ 4,984</u>

Includes 2017 amounts as follows:

**Parks Division:**

Playground/Accessibility (Brittingham Park) (Reauthorized)	cash	\$ 252,000
Brittingham Park Improvements 2016 (Reauthorized)	cash	\$ 275,000
Beach and Shoreline Improve., Shoreline Improvements Wingra	cash	\$ 50,000
Parks Facility Improvements, Beach Boat Shelter Improvements	cash	\$ 80,000
Park Land Improvements, Fencing	cash	\$ 10,000
Vilas Park Improvements	cash	\$ 800,000
		<u>1,467,000</u>

Includes 2018 amounts as follows:

**Parks Division:**

Dog Park Improvements, Brittingham	cash	\$ 300,000
Park Land Improvements, Annie C. Stewart Memorial Fountain	cash	\$ 20,000
Park Land Improvements, Fencing	cash	\$ 65,000
Playground/Accessibility Improvements, Playground Replacements	cash	\$ 105,000
		<u>\$ 490,000</u>

**Impact Fees**  
**12405108 Parks Olin - Turville**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 87,033	\$ 42,633	\$ 165,053	\$ 130,878	\$ 130,878
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	743	150	825	500	500
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	111,890	10,000	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 112,633</u>	<u>\$ 10,150</u>	<u>\$ 825</u>	<u>\$ 500</u>	<u>\$ 500</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	34,613	35,000	35,000	130,000	130,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 34,613</u>	<u>\$ 35,000</u>	<u>\$ 35,000</u>	<u>\$ 130,000</u>	<u>\$ 130,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ 78,020</u>	<u>\$ (24,850)</u>	<u>\$ (34,175)</u>	<u>\$ (129,500)</u>	<u>\$ (129,500)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 165,053</u>	<u>\$ 17,783</u>	<u>\$ 130,878</u>	<u>\$ 1,378</u>	<u>\$ 1,378</u>

Includes 2017 amounts as follows:

**Parks Division:**

Playground/Accessibility		
Improvements, Playgrounds Group 1	cash	\$ 5,000
Park Land Improvements, Fencing	cash	\$ 30,000
		<u>\$ 35,000</u>

Includes 2018 amounts as follows:

**Parks Division:**

Beach and Shoreline Improvements, Olin Boat Launch	cash	\$ 100,000
Park Land Improvements, Seating Areas	cash	\$ 30,000
		<u>\$ 130,000</u>

**Impact Fees  
12405109 Parks - Garner**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 69,187	\$ 34,537	\$ 25,023	\$ 33,268	\$ 33,268
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	449	75	125	115	115
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	2,162	5,000	38,120	38,120	38,120
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 2,611</u>	<u>\$ 5,075</u>	<u>\$ 38,245</u>	<u>\$ 38,235</u>	<u>\$ 38,235</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	46,775	35,000	30,000	25,000	25,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 46,775</u>	<u>\$ 35,000</u>	<u>\$ 30,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ (44,164)</u>	<u>\$ (29,925)</u>	<u>\$ 8,245</u>	<u>\$ 13,235</u>	<u>\$ 13,235</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 25,023</u>	<u>\$ 4,612</u>	<u>\$ 33,268</u>	<u>\$ 46,503</u>	<u>\$ 46,503</u>

Includes 2017 amounts as follows:

**Parks Division:**

Park Land Improvements, Pickleball Complex (Reauthorized)	cash	\$ 15,000
Garner	cash	\$ 10,000
Improvements, Playgrounds Group 2	cash	\$ 10,000
		<u>\$ 35,000</u>

Includes 2018 amounts as follows:

**Parks Division:**

Park Land Improvements, Courts	cash	\$ 25,000
		<u>\$ 25,000</u>

**Impact Fees**  
**12405110 Parks - Far West**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 460,923	\$ 383,423	\$ 395,981	\$ 196,461	\$ 196,461
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	3,227	1,500	1,980	980	980
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	112,525	25,000	20,500	28,150	28,150
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 115,753</u>	<u>\$ 26,500</u>	<u>\$ 22,480</u>	<u>\$ 29,130</u>	<u>\$ 29,130</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	180,695	137,000	137,000	70,000	70,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	85,000	85,000	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 180,695</u>	<u>\$ 222,000</u>	<u>\$ 222,000</u>	<u>\$ 70,000</u>	<u>\$ 70,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ (64,943)</u>	<u>\$ (195,500)</u>	<u>\$ (199,520)</u>	<u>\$ (40,870)</u>	<u>\$ (40,870)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 395,981</u>	<u>\$ 187,923</u>	<u>\$ 196,461</u>	<u>\$ 155,591</u>	<u>\$ 155,591</u>

Includes 2017 amounts as follows:

**Parks Division:**

Junction Owl Worthington (Reauthorized)	cash	\$ 10,000
Park Land Impr., Land Management (Reauthorized)	cash	\$ 20,000
Agreements	cash	\$ 10,000
Park Land Impr., Park Landscaping	cash	\$ 12,000
Park Land Impr., Paths - Junction Ridge	cash	\$ 20,000
Park Land Impr., Shelters Sauk Creek	cash	\$ 75,000
Playground/Accessibility Improvements, Playground Group 1	cash	\$ 75,000
		<u>\$ 222,000</u>

Includes 2018 amounts as follows:

**Parks Division:**

Park Land Improvements, Fields	cash	\$ 70,000
		<u>\$ 70,000</u>



**Impact Fees**  
**12405111 Parks - Elver**

	2016 Actual	2017 Budget	2017 Projected	2018 Executive	2018 Budget
<b>Cash Balance (Deficit), January 1</b>	\$ 610,842	\$ 564,647	\$ 890,366	\$ 451,976	\$ 451,976
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	5,187	900	4,450	1,485	1,485
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	476,210	100,000	2,160	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 481,397</b>	<b>\$ 100,900</b>	<b>\$ 6,610</b>	<b>\$ 1,485</b>	<b>\$ 1,485</b>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	201,873	570,000	445,000	405,000	405,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	45,000
Other	-	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 201,873</b>	<b>\$ 570,000</b>	<b>\$ 445,000</b>	<b>\$ 405,000</b>	<b>\$ 450,000</b>
<b>Annual Net Cash Flow</b>	<b>\$ 279,524</b>	<b>\$ (469,100)</b>	<b>\$ (438,390)</b>	<b>\$ (403,515)</b>	<b>\$ (448,515)</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ 890,366</b>	<b>\$ 95,547</b>	<b>\$ 451,976</b>	<b>\$ 48,461</b>	<b>\$ 3,461</b>

Includes 2017 amounts as follows:

**Parks Division:**

Project #12, Park Ridge Neighborhood (Park Ridge Neigh. Park) (Reauthorized)	cash	\$ 150,000
Park Land Improvements, Planning Development (Reauthorized)	cash	\$ 15,000
Park Land Improvements, Cardinal Glenn Improvements (Reauthorized)	cash	\$ 130,000
Park Land Impr., Paths Court Waldorf	cash	\$ 50,000
Park Land Improvements, Ski Trails Elver	cash	\$ 25,000
Playground/Accessibility Improvements, Playgrounds Group 1	cash	\$ 200,000
		<u>\$ 570,000</u>

Includes 2018 amounts as follows:

**Parks Division:**

Park Land Improvements, Meadowood Shelter	cash	\$ 45,000
Park Land Improvements, Paving	cash	\$ 10,000
Park Land Improvements, Planning	cash	\$ 45,000
Parks Facility Improvements, Facility Maintenance	cash	\$ 50,000
Playground/Accessibility Improvements, All Inclusive Playground	cash	\$ 300,000
		<u>\$ 450,000</u>

**Impact Fees**  
**12405112 Parks - Citywide Parkland Fee**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 10,012,113	\$ 12,060,254	\$ 13,342,808	\$ 10,414,508	\$ 10,414,508
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	75,079	20,000	66,700	52,000	52,000
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	3,655,719	1,900,000	505,000	80,200	80,200
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 3,730,798</u>	<u>\$ 1,920,000</u>	<u>\$ 571,700</u>	<u>\$ 132,200</u>	<u>\$ 132,200</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	400,103	8,230,000	3,500,000	9,000,000	9,000,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 400,103</u>	<u>\$ 8,230,000</u>	<u>\$ 3,500,000</u>	<u>\$ 9,000,000</u>	<u>\$ 9,000,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ 3,330,694</u>	<u>\$ (6,310,000)</u>	<u>\$ (2,928,300)</u>	<u>\$ (8,867,800)</u>	<u>\$ (8,867,800)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 13,342,808</u>	<u>\$ 5,750,254</u>	<u>\$ 10,414,508</u>	<u>\$ 1,546,708</u>	<u>\$ 1,546,708</u>

Includes 2017 amounts as follows:

**Parks Division:**

Central Park (Reauthorized)	cash	\$ 480,000
Land Acquisition, Downtown Park (Reauthorized)	cash	\$ 7,500,000
Land Acquisition, Land Acquisition Proj. 1	cash	\$ 100,000
Land Acquisition, Land Acquisition Proj. 2	cash	\$ 100,000
Land Acquisition, Land Acquisition Proj. 3	cash	\$ 50,000
		<u>\$ 8,230,000</u>

Includes 2018 amounts as follows:

**Parks Division:**

Land Acquisition	cash	\$ 9,000,000
		<u>\$ 9,000,000</u>

**Impact Fees**  
**12405113 Parks - Citywide Infrastructure Fee**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ -	\$ -	\$ -	\$ 220,000	\$ 220,000
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	1,100	1,100
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	220,000	220,000	220,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 220,000</u>	<u>\$ 221,100</u>	<u>\$ 221,100</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	475,000	475,000
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 475,000</u>	<u>\$ 475,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 220,000</u>	<u>\$ (253,900)</u>	<u>\$ (253,900)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 220,000</u>	<u>\$ (33,900)</u>	<u>\$ (33,900)</u>

Includes 2018 amounts as follows:

**Parks Division:**

Breese Stevens Improvements

cash	\$ 475,000
	<u>\$ 475,000</u>

**Impact Fees  
12405114 - North**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ -	\$ -	\$ -	\$ 108,000	\$ 108,000
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	540	540
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	108,000	108,000	108,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 108,000</u>	<u>\$ 108,540</u>	<u>\$ 108,540</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	585,000	585,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 585,000</u>	<u>\$ 585,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 108,000</u>	<u>\$ (476,460)</u>	<u>\$ (476,460)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 108,000</u>	<u>\$ (368,460)</u>	<u>\$ (368,460)</u>

Includes 2018 amounts as follows:

**Parks Division:**

Beach and Shoreline Improvements, Warner Boat Launch	cash	\$ 400,000
Park Land Improvements, Courts	cash	\$ 35,000
Park Land Improvements, Lighting	cash	\$ 80,000
Park Land Improvements, Paving	cash	\$ 70,000
		<u>\$ 585,000</u>

**Impact Fees  
12405115 - East**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ -	\$ -	\$ -	\$ 285,000	\$ 285,000
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	1,425	1,425
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	285,000	285,000	285,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 285,000</u>	<u>\$ 286,425</u>	<u>\$ 286,425</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	156,000	156,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 156,000</u>	<u>\$ 156,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 285,000</u>	<u>\$ 130,425</u>	<u>\$ 130,425</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 285,000</u>	<u>\$ 415,425</u>	<u>\$ 415,425</u>

Includes 2018 amounts as follows:

**Parks Division:**

Dog Park Improvements	cash	\$ 50,000
Park Land Improvements, Courts	cash	\$ 31,000
Park Land Improvements, Planning	cash	\$ 30,000
Park Facility Improvements, Irrigation	cash	\$ 15,000
Playground/Accessibility Improvements, Playground Replacements	cash	\$ 30,000
		<u>\$ 156,000</u>

**Impact Fees  
12405116 - Central**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ -	\$ -	\$ -	\$ 82,000	\$ 82,000
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	400	400
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	82,000	82,000	82,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 82,000</u>	<u>\$ 82,400</u>	<u>\$ 82,400</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	55,000	55,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 55,000</u>	<u>\$ 55,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 82,000</u>	<u>\$ 27,400</u>	<u>\$ 27,400</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 82,000</u>	<u>\$ 109,400</u>	<u>\$ 109,400</u>

Includes 2018 amounts as follows:

**Parks Division:**

Parks Facility Improvements, Facility Maintenance	cash	\$ 15,000
Playground/Accessibility Improvements, Playground Replacements	cash	\$ 40,000
		<u>\$ 55,000</u>

**Impact Fees  
12405117 - West**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ -	\$ -	\$ -	\$ 238,000	\$ 238,000
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	1,190	1,190
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	238,000	238,000	238,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 238,000</u>	<u>\$ 239,190</u>	<u>\$ 239,190</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	205,000	205,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 205,000</u>	<u>\$ 205,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 238,000</u>	<u>\$ 34,190</u>	<u>\$ 34,190</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 238,000</u>	<u>\$ 272,190</u>	<u>\$ 272,190</u>

Includes 2018 amounts as follows:

**Parks Division:**

Park Land Improvements, Courts	cash	\$ 45,000
Park Land Improvements, Paving	cash	\$ 100,000
Playground/Accessibility Improvements, Playground Replacements	cash	\$ 60,000
		<u>\$ 205,000</u>

**Impact Fees  
12405118 - Park Land**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	10,000	10,000
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	2,000,000	2,000,000	2,000,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,000,000</u>	<u>\$ 2,010,000</u>	<u>\$ 2,010,000</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,000,000</u>	<u>\$ 2,010,000</u>	<u>\$ 2,010,000</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,000,000</u>	<u>\$ 4,010,000</u>	<u>\$ 4,010,000</u>



**Impact Fees  
Engineering Subtotal**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (4,717,840)	\$ (4,070,845)	\$ (5,374,988)	\$ (5,357,134)	\$ (5,357,134)
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	61	-	-	-	-
Revenue - Impact Fees	620,940	1,227,500	1,227,500	453,000	453,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	2,545	2,830	2,830	-	-
<b>Total Inflows:</b>	<u>\$ 623,546</u>	<u>\$ 1,230,330</u>	<u>\$ 1,230,330</u>	<u>\$ 453,000</u>	<u>\$ 453,000</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	21,600	21,600	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	450,626	-	-	-	-
Sewer Utility	518,849	890,000	890,000	-	-
Debt Service - Principal	246,288	246,245	246,245	246,245	246,245
Debt Service - Interest	64,931	54,631	54,631	48,092	48,092
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 1,280,694</u>	<u>\$ 1,212,476</u>	<u>\$ 1,212,476</u>	<u>\$ 294,336</u>	<u>\$ 294,336</u>
<b>Annual Net Cash Flow</b>	<u>\$ (657,147)</u>	<u>\$ 17,854</u>	<u>\$ 17,854</u>	<u>\$ 158,664</u>	<u>\$ 158,664</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (5,374,988)</u>	<u>\$ (4,052,991)</u>	<u>\$ (5,357,134)</u>	<u>\$ (5,198,470)</u>	<u>\$ (5,198,470)</u>

**Impact Fees**  
**12404020 Engr. - Door Creek North Phase 2**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (784,331)	\$ (716,731)	\$ (661,235)	\$ (595,635)	\$ (595,635)
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	123,096	70,000	70,000	50,000	50,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 123,096</u>	<u>\$ 70,000</u>	<u>\$ 70,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	4,400	4,400	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ 4,400</u>	<u>\$ 4,400</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 123,096</u>	<u>\$ 65,600</u>	<u>\$ 65,600</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (661,235)</u>	<u>\$ (651,131)</u>	<u>\$ (595,635)</u>	<u>\$ (545,635)</u>	<u>\$ (545,635)</u>

**Impact Fees**  
**12404021 Engr. - Valley View Road**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (633,023)	\$ (647,282)	\$ (644,496)	\$ (660,405)	\$ (660,405)
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	12,795	10,000	10,000	11,000	11,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	1,098	1,200	1,200	-	-
<b>Total Inflows:</b>	<u>\$ 13,893</u>	<u>\$ 11,200</u>	<u>\$ 11,200</u>	<u>\$ 11,000</u>	<u>\$ 11,000</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	3,250	3,250	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	22,000	22,000	22,000	22,000	22,000
Debt Service - Interest	3,366	1,859	1,859	2,255	2,255
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 25,366</u>	<u>\$ 27,109</u>	<u>\$ 27,109</u>	<u>\$ 24,255</u>	<u>\$ 24,255</u>
<b>Annual Net Cash Flow</b>	<u>\$ (11,473)</u>	<u>\$ (15,909)</u>	<u>\$ (15,909)</u>	<u>\$ (13,255)</u>	<u>\$ (13,255)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (644,496)</u>	<u>\$ (663,191)</u>	<u>\$ (660,405)</u>	<u>\$ (673,660)</u>	<u>\$ (673,660)</u>

**Impact Fees**  
**12404022 Engr. - Upper Badger Mill Creek**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (100,694)	\$ (95,294)	\$ (94,462)	\$ (87,562)	\$ (87,562)
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	6,232	7,500	7,500	15,000	15,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 6,232</u>	<u>\$ 7,500</u>	<u>\$ 7,500</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	600	600	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ 600</u>	<u>\$ 600</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 6,232</u>	<u>\$ 6,900</u>	<u>\$ 6,900</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (94,462)</u>	<u>\$ (88,394)</u>	<u>\$ (87,562)</u>	<u>\$ (72,562)</u>	<u>\$ (72,562)</u>

**Impact Fees**  
**12404023 Engr. - Felland Road Impact Fee**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (1,701,536)	\$ (1,709,536)	\$ (1,697,754)	\$ (1,705,754)	\$ (1,705,754)
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	3,782	-	-	7,000	7,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 3,782</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 7,000</u>	<u>\$ 7,000</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	8,000	8,000	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ 8,000</u>	<u>\$ 8,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 3,782</u>	<u>\$ (8,000)</u>	<u>\$ (8,000)</u>	<u>\$ 7,000</u>	<u>\$ 7,000</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (1,697,754)</u>	<u>\$ (1,717,536)</u>	<u>\$ (1,705,754)</u>	<u>\$ (1,698,754)</u>	<u>\$ (1,698,754)</u>

**Impact Fees**  
**12404024 Engr. - Elderberry Neighborhood**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (223,196)	\$ (149,395)	\$ (140,623)	\$ (91,873)	\$ (91,873)
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	82,573	50,000	50,000	20,000	20,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 82,573</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	1,250	1,250	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ 1,250</u>	<u>\$ 1,250</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 82,573</u>	<u>\$ 48,750</u>	<u>\$ 48,750</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (140,623)</u>	<u>\$ (100,645)</u>	<u>\$ (91,873)</u>	<u>\$ (71,873)</u>	<u>\$ (71,873)</u>

**Impact Fees**  
**12404025 Engr. - Northeast Neighborhood**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (519,865)	\$ (552,996)	\$ (551,854)	\$ (584,274)	\$ (584,274)
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	1,447	1,630	1,630	-	-
<b>Total Inflows:</b>	<u>\$ 1,447</u>	<u>\$ 1,630</u>	<u>\$ 1,630</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	2,600	2,600	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	29,000	29,000	29,000	29,000	29,000
Debt Service - Interest	4,437	2,450	2,450	2,972	2,972
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 33,437</u>	<u>\$ 34,050</u>	<u>\$ 34,050</u>	<u>\$ 31,972</u>	<u>\$ 31,972</u>
<b>Annual Net Cash Flow</b>	<u>\$ (31,990)</u>	<u>\$ (32,420)</u>	<u>\$ (32,420)</u>	<u>\$ (31,972)</u>	<u>\$ (31,972)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (551,854)</u>	<u>\$ (585,416)</u>	<u>\$ (584,274)</u>	<u>\$ (616,247)</u>	<u>\$ (616,247)</u>

**Impact Fees**  
**12404026 Engr. - Lower Badger Mill Creek Sanitary Sewer and Stormwater**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (764,987)	\$ (209,402)	\$ (1,592,201)	\$ (1,639,268)	\$ (1,639,268)
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	392,461	200,000	200,000	350,000	350,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 392,461</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>\$ 350,000</u>	<u>\$ 350,000</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	1,500	1,500	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	450,626	-	-	-	-
Sewer Utility	516,633	-	-	-	-
Debt Service - Principal	195,288	195,245	195,245	195,245	195,245
Debt Service - Interest	57,128	50,322	50,322	42,864	42,864
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 1,219,675</u>	<u>\$ 247,067</u>	<u>\$ 247,067</u>	<u>\$ 238,109</u>	<u>\$ 238,109</u>
<b>Annual Net Cash Flow</b>	<u>\$ (827,214)</u>	<u>\$ (47,067)</u>	<u>\$ (47,067)</u>	<u>\$ 111,891</u>	<u>\$ 111,891</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (1,592,201)</u>	<u>\$ (256,469)</u>	<u>\$ (1,639,268)</u>	<u>\$ (1,527,377)</u>	<u>\$ (1,527,377)</u>



**Impact Fees**  
**12404027 Engr. - Pumpkin Hollow**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ -	\$ -	\$ (2,215)	\$ (2,215)	\$ (2,215)
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	890,000	890,000	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ 890,000</u>	<u>\$ 890,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	2,215	890,000	890,000	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 2,215</u>	<u>\$ 890,000</u>	<u>\$ 890,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (2,215)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (2,215)</u>	<u>\$ -</u>	<u>\$ (2,215)</u>	<u>\$ (2,215)</u>	<u>\$ (2,215)</u>

Includes 2017 amounts as follows:

Sewer Utility, Pumpkin Hollow  
Neighborhood

borrow	<u>\$ 890,000</u>
	<u>\$ 890,000</u>

**Impact Fees**  
**12404028 Engr. - Jeffy Trail**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 9,791	\$ 9,791	\$ 9,852	\$ 9,852	\$ 9,852
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	61	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 61</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 61</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 9,852</u>	<u>\$ 9,791</u>	<u>\$ 9,852</u>	<u>\$ 9,852</u>	<u>\$ 9,852</u>

**Impact Fees  
Traffic Engineering Subtotal**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 54,950	\$ 54,950	\$ 100,671	\$ 100,671	\$ 100,671
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	482	-	-	-	-
Revenue - Impact Fees	45,239	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 45,721</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 45,721</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 100,671</u>	<u>\$ 54,950</u>	<u>\$ 100,671</u>	<u>\$ 100,671</u>	<u>\$ 100,671</u>

**Impact Fees  
12404540 TE - Hawks Woods**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 54,950	\$ 54,950	\$ 100,671	\$ 100,671	\$ 100,671
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	482	-	-	-	-
Revenue - Impact Fees	45,239	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 45,721</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 45,721</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 100,671</u>	<u>\$ 54,950</u>	<u>\$ 100,671</u>	<u>\$ 100,671</u>	<u>\$ 100,671</u>

## Tax Increment Financing

---

### Background & Purpose

Tax Increment Financing (TIF) is a financing tool utilized by the City of Madison to fund public infrastructure, promote development opportunities, and expand future tax base. All of the existing districts, and future districts, must demonstrate that development is not possible without a form of City assistance. Currently Madison has 16 districts; TID 32, which covers the State Street corridor in downtown Madison, is slated for closure in 2018.

Beginning in 2009, State law began allowing the use of TIF proceeds to support Affordable Housing. Under the revised policy jurisdictions can keep a TIF district open for an additional year and utilize the additional increment to fund affordable housing developments. Funds from TID 33 were utilized for Affordable Housing in 2016. Incremental revenue from TID 32 is used for Affordable Housing in the 2018 budget.

The information outlined in the TIF cash flow statements is provided for informational purposes and is not intended to serve as budget.

### 2018 Highlights

Key TIF-funded projects in the 2018 CIP include:

- Construction of a parking ramp to replace Government East as part of the Judge Doyle development funded by TID 25 proceeds
- Funds set aside for Affordable Housing from TID 27, TID 32, and TID 43
- Undergrounding utilities on Jenifer Street and Plan Implementation consultants funded by TID 36
- Winnebago Street reconstruction and a developer loan to Stone House Development for the Fair Oaks Apartments funded by TID 37
- A developer loan to Exact Sciences funded by TID 46

### Allocation of TIF Balances

The 2018 Adopted CIP allocates the City share of closing TIFs to the projects listed below. These amounts are shown in various project budgets as reserves applied.

- Bridge Lake Point Center (\$600,000)
- Public Market (\$3,050,000)

**Tax Incremental Financing  
Citywide Summary - All Active TIDs  
2018 Adopted Budget**

<u>No.</u>	<u>Name</u>	<u>Year of Inception</u>	<u>Base Value</u>	<u>2017 Value</u>	<u>Accumulated TIF Increment Change July 29, 2017</u>	<u>2018 Ratio of Debt Svc. and Cap. Leases to Annual Revenues (excluding borrowing)</u>	<u>Dec. 31, 2018 Projected Cash Balance</u>	<u>Dec. 31, 2018 Balance of Unrecovered Costs (Fav.)</u>	<u>2018 Capital Budget Adopted</u>
25	Wilson Street	1995	\$38,606,700	\$192,728,700	399%	N/A	\$15,826,814	(\$11,645,231)	\$24,005,000
27	West Broadway	1998	4,545,600	21,909,800	382%	N/A	2,108,360	(2,108,359)	542,492
29	Allied Terrace	2000	41,741,400	18,396,000	-56%	79%	(2,801,658)	3,055,268	1,000
32	State Street	2003	409,445,200	546,742,800	34%	6%	7,771,752	(5,581,400)	13,449,471
35	Todd Drive	2005	25,800,600	32,761,400	27%	38%	1,370,132	(1,395,791)	500,000
36	Capitol Gateway	2005	76,120,800	82,373,100	8%	101%	4,802,871	23,253,926	5,355,000
37	Union Corners	2006	43,466,900	60,111,300	38%	32%	(2,989,991)	4,454,826	1,332,000
38	Badger/Ann/Park	2008	54,203,700	(6,525,000)	-112%	87%	(3,762,638)	4,163,571	-
39	Stoughton Road	2008	263,256,500	69,351,100	-74%	18%	801,259	(64,380)	32,000
41	University/Whitney	2011	18,703,300	33,681,900	80%	65%	1,355,875	697,684	2,000
42	Wingra	2012	50,866,200	29,316,400	-42%	72%	375,818	1,628,177	31,000
43	Park/Drake	2013	25,870,100	40,631,900	57%	6%	587,574	(287,757)	1,000,515
44	Royster Clark	2013	30,448,400	12,181,600	-60%	62%	265,592	3,457,689	1,000
45	Capitol Square West	2015	79,304,000	72,662,500	-8%	87%	(2,723,405)	17,084,373	-
46	Research Park	2015	61,735,800	29,326,800	-52%	N/A	619,787	3,770,213	2,500,000
47	Silicon Prairie	2017				N/A	(8,372)	603,408	-
							\$ 23,608,141	\$ 40,482,811	\$ 48,751,478

**Tax Incremental Financing  
Citywide Summary - All Active TIDs  
2018 Adopted Budget**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 29,830,996	\$ 36,297,910	\$ 38,493,918	\$ 37,729,704	\$ 37,729,704
<b>Project Inflows:</b>					
Incremental Revenues	17,309,816	19,677,898	19,030,363	29,663,146	30,575,043
Computer Reimbursement	577,877	559,659	506,681	484,716	862,661
Payment on Advance	-	-	-	-	-
Interest Income	326,532	342,362	330,103	348,473	348,473
Proceeds from Borrowing	10,909,704	19,140,000	13,000,000	7,000,000	10,093,000
Developer Capital Funding	517,875	450,000	450,000	450,000	450,000
Application Fees	10,879	-	1,400	-	-
Other	1,048,467	2,000,000	2,066,427	500,000	500,000
<b>Total Inflows:</b>	<u>\$ 30,701,150</u>	<u>\$ 42,169,919</u>	<u>\$ 35,384,974</u>	<u>\$ 38,446,335</u>	<u>\$ 42,829,177</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	318,808	-	-	-	-
Engineering: Major Streets	5,313,973	7,985,000	9,960,000	-	1,207,000
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	(12,046)	53,500	21,000	21,000	21,000
Parking	-	40,095,000	11,095,000	29,000,000	31,500,000
PCED: Payments to Developers	4,935,000	6,828,000	6,328,000	-	2,843,000
PCED: Planning Studies	-	50,000	50,000	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	14,549,714	14,987,951
PCED: Other	632,422	2,417,000	1,857,450	190,000	190,000
Traffic Engineering	15,000	90,000	90,000	-	-
Transit	-	-	8,000	-	-
Debt Service-Principal	9,123,450	6,836,542	6,847,362	6,873,159	6,873,159
Debt Service-Interest	738,416	1,094,242	1,080,281	1,057,542	1,057,542
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	700,000	700,000	-	-
Capital Lease-Interest	-	386,895	386,895	-	-
Refund to Overlying Districts	18,020	-	-	-	-
Staff Costs	269,970	253,088	301,878	253,088	253,088
Audit Costs	24,266	18,000	18,000	18,000	18,000
Other	669,321	1,182,950	500,322	500,000	500,000
<b>Total Outflows:</b>	<u>\$ 22,046,600</u>	<u>\$ 67,990,217</u>	<u>\$ 39,244,188</u>	<u>\$ 52,462,503</u>	<u>\$ 59,450,740</u>
<b>Annual Net Cash Flow</b>	<u>\$ 8,654,550</u>	<u>\$ (25,820,298)</u>	<u>\$ (3,859,214)</u>	<u>\$ (14,016,169)</u>	<u>\$ (16,621,563)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 38,485,546</u>	<u>\$ 10,477,612</u>	<u>\$ 34,634,704</u>	<u>\$ 23,713,536</u>	<u>\$ 21,108,141</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 17,732,971	\$ 54,185,338	\$ 22,780,310	\$ 36,925,045	\$ 40,482,811

**Tax Incremental Financing  
TID #25 - Wilson Street Corridor  
Inception 1995**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 28,845,871	\$ 32,270,371	\$ 32,100,088	\$ 34,483,214	\$ 34,483,214
<b>Project Inflows:</b>					
Incremental Revenues	3,831,284	3,949,673	3,949,673	4,602,361	4,740,985
Computer Reimbursement	26,698	26,698	26,698	26,698	28,137
Payment on Advance	-	-	-	-	-
Interest Income	197,135	225,893	224,701	241,382	241,382
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	517,875	529,349	529,349	504,559	504,559
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 4,572,992</u>	<u>\$ 4,731,613</u>	<u>\$ 4,730,421</u>	<u>\$ 5,375,001</u>	<u>\$ 5,515,064</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	1,215,000	1,215,000	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	3,664	5,000	5,000	5,000	5,000
Parking -- Parking Utility Ramp at Judge Doyle	-	24,000,000	-	24,000,000	24,000,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	190,440	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	625,000	700,000	700,000	745,000	745,000
Capital Lease-Interest	372,842	386,895	386,895	337,895	337,895
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	34,706	30,000	38,400	30,000	30,000
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	90,523	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 1,318,775</u>	<u>\$ 26,338,895</u>	<u>\$ 2,347,295</u>	<u>\$ 25,119,895</u>	<u>\$ 25,119,895</u>
<b>Annual Net Cash Flow</b>	<u>\$ 3,254,217</u>	<u>\$ (21,607,282)</u>	<u>\$ 2,383,126</u>	<u>\$ (19,744,894)</u>	<u>\$ (19,604,831)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 32,100,088</u>	<u>\$ 10,663,089</u>	<u>\$ 34,483,214</u>	<u>\$ 14,738,319</u>	<u>\$ 14,878,382</u>
<b>Memo: Unrecovered Costs (Fav.)*</b>	<u>\$ (27,218,505)</u>	<u>\$ (6,311,223)</u>	<u>\$ (30,301,631)</u>	<u>\$ (11,301,736)</u>	<u>\$ (11,441,799)</u>

Includes 2018 amounts as follows:

Parks: Street Tree Replacements	Cash	5,000
<u>Judge Doyle: Parking Utility Ramp at Judge Doyle (Reauthorization)</u>	<u>Cash</u>	<u>24,000,000</u>
<b>TOTAL</b>		<b>24,005,000</b>



**Tax Incremental Financing  
TID #27 - West Broadway  
Inception 1998**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 1,232,628	\$ 1,301,174	\$ 1,718,512	\$ 2,110,176	\$ 2,110,176
<b>Project Inflows:</b>					
Incremental Revenues	477,491	387,235	387,235	523,206	538,965
Computer Reimbursement	6,658	6,658	5,399	6,658	6,350
Payment on Advance	-	-	-	-	-
Interest Income	10,222	8,605	12,030	4,835	4,835
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 494,371</b>	<b>\$ 402,498</b>	<b>\$ 404,664</b>	<b>\$ 534,699</b>	<b>\$ 550,150</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	1,000	1,000	1,000	1,000
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. - Set Aside	-	-	-	523,206	538,965
PCED: Other	-	1,000,000	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	6,737	10,000	10,000	10,000	10,000
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other:	150	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 8,487</b>	<b>\$ 1,013,000</b>	<b>\$ 13,000</b>	<b>\$ 536,206</b>	<b>\$ 551,965</b>
<b>Annual Net Cash Flow</b>	<b>\$ 485,884</b>	<b>\$ (610,502)</b>	<b>\$ 391,664</b>	<b>\$ (1,507)</b>	<b>\$ (1,815)</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ 1,718,512</b>	<b>\$ 690,672</b>	<b>\$ 2,110,176</b>	<b>\$ 2,108,668</b>	<b>\$ 2,108,360</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ (1,718,511)</b>	<b>\$ (1,499,672)</b>	<b>\$ (2,110,175)</b>	<b>\$ (2,108,667)</b>	<b>\$ (2,108,359)</b>
Includes 2018 amounts as follows:					
Parks: Street Tree Replacements			Cash		1,000
PCED: Affordable Housing Set Aside			Cash		541,492
<b>TOTAL</b>					<b>\$ 542,492</b>

**Tax Incremental Financing  
TID #29 - Allied Terrace  
Inception 2000**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (2,555,100)	\$ (3,236,495)	\$ (2,898,014)	\$ (2,870,875)	\$ (2,870,875)
<b>Project Inflows:</b>					
Incremental Revenues	400,052	405,009	405,009	439,296	470,972
Computer Reimbursement	14,055	7,192	11,764	7,192	9,157
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 414,107</u>	<u>\$ 412,201</u>	<u>\$ 416,773</u>	<u>\$ 446,488</u>	<u>\$ 480,129</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	1,000	1,000	1,000	1,000	1,000
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. - Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	683,297	343,100	343,100	343,100	343,100
Debt Service-Interest	64,854	34,812	34,812	34,812	34,812
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	5,848	30,000	8,400	30,000	30,000
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	422	-	322	-	-
<b>Total Outflows:</b>	<u>\$ 757,021</u>	<u>\$ 410,912</u>	<u>\$ 389,634</u>	<u>\$ 410,912</u>	<u>\$ 410,912</u>
<b>Annual Net Cash Flow</b>	<u>\$ (342,914)</u>	<u>\$ 1,289</u>	<u>\$ 27,139</u>	<u>\$ 35,576</u>	<u>\$ 69,217</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (2,898,014)</u>	<u>\$ (3,235,206)</u>	<u>\$ (2,870,875)</u>	<u>\$ (2,835,299)</u>	<u>\$ (2,801,658)</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 3,837,824	\$ 3,493,435	\$ 3,467,585	\$ 3,088,909	\$ 3,055,268

Note: Not included in the operating statement is a note due from Gorman Companies regarding Avalon Village for \$1M plus accrued interest, due 10/5/22.

Includes 2018 amounts as follows:

<u>Parks: Stree Tree Replacements</u>	<u>Cash</u>	<u>1,000</u>
		\$ 1,000

**Tax Incremental Financing  
TID #32 - State Street  
Inception 2003**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 3,648,033	\$ 9,663,142	\$ 9,835,103	\$ 8,501,511	\$ 8,501,511
<b>Project Inflows:</b>					
Incremental Revenues	8,054,931	7,798,802	7,798,802	13,056,218	13,449,471
Computer Reimbursement	169,190	169,190	94,932	94,932	94,932
Payment on Advance	-	-	-	-	-
Interest Income	64,740	67,642	67,642	59,511	59,511
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	2,500	-	1,400	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 8,291,361</u>	<u>\$ 8,035,634</u>	<u>\$ 7,962,776</u>	<u>\$ 13,210,661</u>	<u>\$ 13,603,913</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	(2,931)	-	-	-	-
Engineering: Major Streets	730,980	5,075,000	7,050,000	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	4,630	37,500	5,000	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	50,000	50,000	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	13,056,218	13,449,471
PCED: Other	-	592,000	1,167,450	-	-
Traffic Engineering	15,000	90,000	90,000	-	-
Transit	-	-	8,000	-	-
Debt Service-Principal	1,168,563	765,005	774,896	765,889	765,889
Debt Service-Interest	158,439	123,012	101,022	86,313	86,313
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	26,167	30,000	48,000	30,000	30,000
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	1,843	282,950	-	-	-
<b>Total Outflows:</b>	<u>\$ 2,104,291</u>	<u>\$ 7,047,467</u>	<u>\$ 9,296,368</u>	<u>\$ 13,940,420</u>	<u>\$ 14,333,673</u>
<b>Annual Net Cash Flow</b>	<u>\$ 6,187,070</u>	<u>\$ 988,167</u>	<u>\$ (1,333,592)</u>	<u>\$ (729,759)</u>	<u>\$ (729,759)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 9,835,103</u>	<u>\$ 10,651,309</u>	<u>\$ 8,501,511</u>	<u>\$ 7,771,752</u>	<u>\$ 7,771,752</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ (6,103,966)	\$ (7,857,138)	\$ (5,545,270)	\$ (5,581,400)	\$ (5,581,400)
Includes 2018 amounts as follows:					
PCED: Affordable Housing Set Aside			<u>Cash</u>		<u>13,449,471</u>
TOTAL					<u>\$ 13,449,471</u>

**Tax Incremental Financing**  
**TID #35 - Todd Drive / West Beltline**  
 Inception 2005

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 2,071,493	\$ 2,116,725	\$ 2,132,044	\$ 1,326,738	\$ 1,326,738
<b>Project Inflows:</b>					
Incremental Revenues	784,946	817,962	817,962	782,342	805,906
Computer Reimbursement	82,661	82,661	86,138	82,661	75,370
Payment on Advance	-	-	-	-	-
Interest Income	16,382	14,817	14,924	9,287	9,287
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 883,989</b>	<b>\$ 915,440</b>	<b>\$ 919,024</b>	<b>\$ 874,290</b>	<b>\$ 890,564</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	913,000	913,000	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	315,840	280,000	280,000	315,840	315,840
Debt Service-Interest	-	23,940	23,940	23,940	23,940
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	5,848	5,390	5,390	5,390	5,390
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	500,150	500,000	500,000	500,000	500,000
<b>Total Outflows:</b>	<b>\$ 823,438</b>	<b>\$ 1,724,330</b>	<b>\$ 1,724,330</b>	<b>\$ 847,170</b>	<b>\$ 847,170</b>
<b>Annual Net Cash Flow</b>	<b>\$ 60,551</b>	<b>\$ (808,890)</b>	<b>\$ (805,306)</b>	<b>\$ 27,120</b>	<b>\$ 43,394</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ 2,132,044</b>	<b>\$ 1,307,835</b>	<b>\$ 1,326,738</b>	<b>\$ 1,353,859</b>	<b>\$ 1,370,132</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ (1,561,863)</b>	<b>\$ (1,032,973)</b>	<b>\$ (1,036,557)</b>	<b>\$ (1,379,518)</b>	<b>\$ (1,395,791)</b>

Includes 2018 amounts as follows:

<u>Transfer to TID 38</u>	<u>Cash</u>	<u>500,000</u>
		\$ 500,000

**Tax Incremental Financing**  
**TID #36 - Capitol Gateway Corridor**  
 Inception 2005

	2016 Actual	2017 Budget	2017 Projected	2018 Executive	2018 Adopted
<b>Cash Balance (Deficit), January 1</b>	\$ 1,745,939	\$ 1,702,863	\$ 2,853,656	\$ 3,028,689	\$ 3,028,689
<b>Project Inflows:</b>					
Incremental Revenues	1,392,713	2,282,770	2,282,770	1,967,070	2,026,318
Computer Reimbursement	66,843	66,843	75,548	66,843	75,548
Payment on Advance	-	-	-	-	-
Interest Income	12,961	27,994	6,259	30,287	30,287
Proceeds from Borrowing	5,147,840	13,000,000	8,000,000	7,000,000	7,250,000
Developer Capital Funding	-	-	-	-	-
Application Fees	589	-	-	-	-
Other	-	1,500,000	1,566,427	-	-
<b>Total Inflows:</b>	<b>\$ 6,620,946</b>	<b>\$ 16,877,607</b>	<b>\$ 11,931,004</b>	<b>\$ 9,064,200</b>	<b>\$ 9,382,153</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	321,739	-	-	-	-
Engineering: Major Streets	-	-	-	-	250,000
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	(21,941)	3,000	3,000	5,000	5,000
Parking Utility	-	13,000,000	8,000,000	5,000,000	5,000,000
PCED: Payments to Developers	2,885,000	1,500,000	1,500,000	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	135,000	-	100,000	100,000
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	2,197,097	1,836,436	1,836,436	1,836,436	1,836,436
Debt Service-Interest	-	314,915	314,915	314,915	314,915
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	83,010	99,620	99,620	99,620	99,620
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	46,724	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 5,513,229</b>	<b>\$ 16,890,971</b>	<b>\$ 11,755,971</b>	<b>\$ 7,357,971</b>	<b>\$ 7,607,971</b>
<b>Annual Net Cash Flow</b>	<b>\$ 1,107,717</b>	<b>\$ (13,364)</b>	<b>\$ 175,033</b>	<b>\$ 1,706,229</b>	<b>\$ 1,774,182</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ 2,853,656</b>	<b>\$ 1,689,499</b>	<b>\$ 3,028,689</b>	<b>\$ 4,734,918</b>	<b>\$ 4,802,871</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ 13,626,013</b>	<b>\$ 24,802,941</b>	<b>\$ 19,614,544</b>	<b>\$ 23,071,879</b>	<b>\$ 23,253,926</b>

Includes 2018 amounts as follows:

Engineering Major Streets: Undergrounding utilities on Jenifer Street	Cash	250,000
Parking Utility: Capitol East Parking Structure (Reauthorization)	Cash	5,000,000
Economic Development: Plan Implementation Consultants	Cash	100,000
<u>Parks: Street Tree Replacements</u>	<u>Cash</u>	<u>5,000</u>
<b>TOTAL</b>		<b>\$ 5,355,000</b>

**Tax Incremental Financing  
TID #37 - Union Corners  
Inception 2006**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (3,259,827)	\$ (3,582,231)	\$ (2,713,373)	\$ (2,998,027)	\$ (2,998,027)
<b>Project Inflows:</b>					
Incremental Revenues	339,753	731,480	227,799	1,435,458	1,478,694
Computer Reimbursement	12,077	12,077	8,602	12,077	8,397
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	400,000	-	-	-	343,000
Developer Capital Funding	-	-	-	-	-
Application Fees	2,340	-	-	-	-
Other	548,467	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 1,302,637</u>	<u>\$ 743,557</u>	<u>\$ 236,401</u>	<u>\$ 1,447,535</u>	<u>\$ 1,830,091</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	235,703	-	-	-	957,000
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	129	1,000	1,000	2,000	2,000
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	343,000
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	30,000	30,000	30,000	30,000
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	490,046	426,954	426,954	426,954	426,954
Debt Service-Interest	-	49,346	49,346	49,346	49,346
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	17,655	11,755	11,755	11,755	11,755
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	11,050	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 756,183</u>	<u>\$ 521,055</u>	<u>\$ 521,055</u>	<u>\$ 522,055</u>	<u>\$ 1,822,055</u>
<b>Annual Net Cash Flow</b>	<u>\$ 546,454</u>	<u>\$ 222,502</u>	<u>\$ (284,654)</u>	<u>\$ 925,480</u>	<u>\$ 8,036</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (2,713,373)</u>	<u>\$ (3,359,729)</u>	<u>\$ (2,998,027)</u>	<u>\$ (2,072,547)</u>	<u>\$ (2,989,991)</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	<u>\$ 4,689,116</u>	<u>\$ 4,039,660</u>	<u>\$ 4,546,816</u>	<u>\$ 3,194,382</u>	<u>\$ 4,454,826</u>

Includes 2018 amounts as follows:

Engineering Major Streets: Winnebago Street Reconstruction	Cash	957,000
Economic Development: Stone House Development	Cash	343,000
Parks: Street Tree Replacements	Cash	2,000
Economic Development: Union Corners Holding Costs	Cash	30,000
		<u>\$ 1,332,000</u>

**Tax Incremental Financing**  
**TID #38 - Badger / Ann / Park Street**  
 Inception 2008

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (3,901,596)	\$ (3,880,582)	\$ (3,867,443)	\$ (3,818,878)	\$ (3,818,878)
<b>Project Inflows:</b>					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	2,146	2,831	2,831	2,146	9,685
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other - Transfer from TID 35	500,000	500,000	500,000	500,000	500,000
<b>Total Inflows:</b>	<u>\$ 502,146</u>	<u>\$ 502,831</u>	<u>\$ 502,831</u>	<u>\$ 502,146</u>	<u>\$ 509,685</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	61	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	400,085	399,263	400,085	399,263	399,263
Debt Service-Interest	59,557	45,858	45,858	45,858	45,858
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	6,540	6,323	6,323	6,323	6,323
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	150	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 467,993</u>	<u>\$ 453,444</u>	<u>\$ 454,266</u>	<u>\$ 453,444</u>	<u>\$ 453,444</u>
<b>Annual Net Cash Flow</b>	<u>\$ 34,153</u>	<u>\$ 49,387</u>	<u>\$ 48,565</u>	<u>\$ 48,702</u>	<u>\$ 56,241</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (3,867,443)</u>	<u>\$ (3,831,195)</u>	<u>\$ (3,818,878)</u>	<u>\$ (3,770,177)</u>	<u>\$ (3,762,638)</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 5,067,725	\$ 4,619,075	\$ 4,619,075	\$ 4,171,110	\$ 4,163,571

**Tax Incremental Financing  
TID #39 - Stoughton Road  
Inception 2008**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (270,144)	\$ (560,696)	\$ (548,013)	\$ (691,677)	\$ (691,677)
<b>Project Inflows:</b>					
Incremental Revenues	105,734	223,854	80,000	1,656,104	1,705,986
Computer Reimbursement	156,076	144,036	158,664	144,036	197,683
Payment on Advance	-	-	-	-	-
Interest Income	-	(10,268)	(3,836)	(6,917)	(6,917)
Proceeds from Borrowing	-	530,000	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 261,810</b>	<b>\$ 887,622</b>	<b>\$ 234,828</b>	<b>\$ 1,793,223</b>	<b>\$ 1,896,752</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	141	1,000	1,000	2,000	2,000
Parking	-	-	-	-	-
PCED: Payments to Developers	-	500,000	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	181,982	30,000	30,000	30,000	30,000
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	346,966	293,989	293,989	293,989	293,989
Debt Service-Interest	-	45,827	45,827	45,827	45,827
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	6,014	30,000	5,676	30,000	30,000
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	2,976	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 539,679</b>	<b>\$ 902,816</b>	<b>\$ 378,492</b>	<b>\$ 403,816</b>	<b>\$ 403,816</b>
<b>Annual Net Cash Flow</b>	<b>\$ (277,869)</b>	<b>\$ (15,194)</b>	<b>\$ (143,664)</b>	<b>\$ 1,389,408</b>	<b>\$ 1,492,936</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ (548,013)</b>	<b>\$ (575,890)</b>	<b>\$ (691,677)</b>	<b>\$ 697,731</b>	<b>\$ 801,259</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ 1,872,870</b>	<b>\$ 2,124,075</b>	<b>\$ 1,722,545</b>	<b>\$ 39,148</b>	<b>\$ (64,380)</b>

Includes 2018 amounts as follows:

Economic Development: Property Holding Costs	Cash	30,000
<u>Parks: Street Tree Replacements</u>	<u>Cash</u>	<u>2,000</u>
<b>TOTAL</b>		<b>\$ 32,000</b>



**Tax Incremental Financing**  
**TID #41 - University - Whitney (UW Clinic Project)**  
 Inception 2011

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 485,617	\$ 767,888	\$ 766,634	\$ 1,064,295	\$ 1,064,295
<b>Project Inflows:</b>					
Incremental Revenues	840,958	840,027	840,027	804,324	828,550
Computer Reimbursement	6,533	6,533	6,533	6,533	5,659
Payment on Advance	-	-	-	-	-
Interest Income	6,046	7,679	3,388	10,643	10,643
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 853,537</u>	<u>\$ 854,239</u>	<u>\$ 849,948</u>	<u>\$ 821,500</u>	<u>\$ 844,852</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	1,000	1,000	2,000	2,000
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	561,077	480,496	480,496	480,480	480,480
Debt Service-Interest	-	70,791	70,791	70,791	70,791
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	9,693	-	-	-	-
Audit Costs	1,600	-	-	-	-
Other	150	400,000	-	-	-
<b>Total Outflows:</b>	<u>\$ 572,520</u>	<u>\$ 952,287</u>	<u>\$ 552,287</u>	<u>\$ 553,272</u>	<u>\$ 553,272</u>
<b>Annual Net Cash Flow</b>	<u>\$ 281,017</u>	<u>\$ (98,048)</u>	<u>\$ 297,661</u>	<u>\$ 268,228</u>	<u>\$ 291,580</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 766,634</u>	<u>\$ 669,840</u>	<u>\$ 1,064,295</u>	<u>\$ 1,332,523</u>	<u>\$ 1,355,875</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	<u>\$ 2,247,902</u>	<u>\$ 1,865,454</u>	<u>\$ 1,469,745</u>	<u>\$ 721,037</u>	<u>\$ 697,684</u>

Includes 2018 amounts as follows:  
Parks: Street Tree Replacements  
 TOTAL

Cash  
 2,000  
\$ 2,000

**Tax Incremental Financing**  
**TID #42 - Wingra (Wingra Clinic Project)**  
 Inception 2012

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 408,545	\$ 243,054	\$ 301,263	\$ 193,677	\$ 193,677
<b>Project Inflows:</b>					
Incremental Revenues	430,057	447,830	447,830	700,076	721,162
Computer Reimbursement	29,572	29,572	29,572	29,572	39,675
Payment on Advance	-	-	-	-	-
Interest Income	3,582	-	4,996	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 463,211</b>	<b>\$ 477,402</b>	<b>\$ 482,398</b>	<b>\$ 729,648</b>	<b>\$ 760,837</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	1,000	1,000	1,000	1,000
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	30,000	30,000	30,000	30,000
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	475,627	475,627	475,627	475,535	475,535
Debt Service-Interest	82,724	72,161	72,161	72,161	72,161
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	9,824	-	11,196	-	-
Audit Costs	1,600	-	-	-	-
Other	718	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 570,493</b>	<b>\$ 578,788</b>	<b>\$ 589,984</b>	<b>\$ 578,696</b>	<b>\$ 578,696</b>
<b>Annual Net Cash Flow</b>	<b>\$ (107,282)</b>	<b>\$ (101,386)</b>	<b>\$ (107,586)</b>	<b>\$ 150,951</b>	<b>\$ 182,141</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ 301,263</b>	<b>\$ 141,668</b>	<b>\$ 193,677</b>	<b>\$ 344,628</b>	<b>\$ 375,818</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ 2,653,893</b>	<b>\$ 2,279,652</b>	<b>\$ 2,285,852</b>	<b>\$ 1,659,366</b>	<b>\$ 1,628,177</b>

Includes 2018 amounts as follows:

Economic Development: Property Holding Costs	Cash	30,000
<u>Parks: Street Tree Replacements</u>	<u>Cash</u>	<u>1,000</u>
<b>TOTAL</b>		<b>\$ 31,000</b>

**Tax Incremental Financing  
TID #43 - Park/Drake  
Inception 2013**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 397,623	\$ 243,125	\$ 606,546	\$ 648,132	\$ 648,132
<b>Project Inflows:</b>					
Incremental Revenues	541,172	724,140	724,140	970,290	999,515
Computer Reimbursement	120	120	-	120	108
Payment on Advance	-	-	-	-	-
Interest Income	4,065	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	5,450	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 550,807</b>	<b>\$ 724,260</b>	<b>\$ 724,140</b>	<b>\$ 970,410</b>	<b>\$ 999,623</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	270	1,000	1,000	1,000	1,000
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	970,290	999,515
PCED: Other	260,000	600,000	600,000	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	60,667	50,046	50,046	50,046	50,046
Debt Service-Interest	-	9,620	11,622	9,620	9,620
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	17,735	-	19,886	-	-
Audit Costs	1,600	-	-	-	-
Other	1,612	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 341,884</b>	<b>\$ 660,666</b>	<b>\$ 682,554</b>	<b>\$ 1,030,956</b>	<b>\$ 1,060,181</b>
<b>Annual Net Cash Flow</b>	<b>\$ 208,923</b>	<b>\$ 63,594</b>	<b>\$ 41,586</b>	<b>\$ (60,546)</b>	<b>\$ (60,558)</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ 606,546</b>	<b>\$ 306,719</b>	<b>\$ 648,132</b>	<b>\$ 587,586</b>	<b>\$ 587,574</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ (206,637)</b>	<b>\$ (320,277)</b>	<b>\$ (298,269)</b>	<b>\$ (287,769)</b>	<b>\$ (287,757)</b>

Includes 2018 amounts as follows:

PCED: Affordable Housing Set Aside	Cash	999,515
<u>Parks: Street Tree Replacements</u>	<u>Cash</u>	<u>1,000</u>
TOTAL		\$ 1,000,515

**Tax Incremental Financing  
TID #44 - Royster Clark  
Inception 2013**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 857,114	\$ 741,163	\$ (423,214)	\$ 151,956	\$ 151,956
<b>Project Inflows:</b>					
Incremental Revenues	110,725	801,819	801,819	290,897	299,658
Computer Reimbursement	5,248	5,248	-	5,248	5,371
Payment on Advance	-	-	-	-	-
Interest Income	7,933	-	-	-	-
Proceeds from Borrowing	2,000,000	820,000	820,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 2,123,906</u>	<u>\$ 1,627,067</u>	<u>\$ 1,621,819</u>	<u>\$ 296,145</u>	<u>\$ 305,029</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	3,179,347	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	1,000	1,000	1,000	1,000
Parking	-	-	-	-	-
PCED: Payments to Developers	-	820,000	820,000	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	193,405	150,626	150,733	150,626	150,626
Debt Service-Interest	-	39,767	45,794	39,767	39,767
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	29,732	-	29,122	-	-
Audit Costs	1,600	-	-	-	-
Other	150	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 3,404,234</u>	<u>\$ 1,011,393</u>	<u>\$ 1,046,649</u>	<u>\$ 191,393</u>	<u>\$ 191,393</u>
<b>Annual Net Cash Flow</b>	<u>\$ (1,280,328)</u>	<u>\$ 615,674</u>	<u>\$ 575,170</u>	<u>\$ 104,752</u>	<u>\$ 113,636</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (423,214)</u>	<u>\$ 1,356,837</u>	<u>\$ 151,956</u>	<u>\$ 256,708</u>	<u>\$ 265,592</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 3,627,855	\$ 3,681,555	\$ 3,721,952	\$ 3,466,574	\$ 3,457,689

Includes 2018 amounts as follows:

<u>Parks: Street Tree Replacements</u>	<u>Cash</u>	1,000
TOTAL		\$ 1,000

**Tax Incremental Financing  
TID #45 - Capitol Square West  
Inception June 2015**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 133,208	\$ (1,483,183)	\$ (1,348,140)	\$ (2,955,443)	\$ (2,955,443)
<b>Project Inflows:</b>					
Incremental Revenues	-	-	-	1,735,181	1,787,444
Computer Reimbursement	-	-	-	-	43,786
Payment on Advance	-	-	-	-	-
Interest Income	3,448	-	-	-	-
Proceeds from Borrowing	3,361,864	1,695,000	1,695,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 3,365,312</b>	<b>\$ 1,695,000</b>	<b>\$ 1,695,000</b>	<b>\$ 1,735,181</b>	<b>\$ 1,831,230</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	1,167,943	1,695,000	1,695,000	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	2,050,000	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	1,605,780	1,335,000	1,335,000	1,335,000	1,335,000
Debt Service-Interest	-	264,193	264,193	264,193	264,193
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	8,634	-	8,110	-	-
Audit Costs	1,600	-	-	-	-
Other	12,703	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 4,846,660</b>	<b>\$ 3,294,193</b>	<b>\$ 3,302,303</b>	<b>\$ 1,599,193</b>	<b>\$ 1,599,193</b>
<b>Annual Net Cash Flow</b>	<b>\$ (1,481,348)</b>	<b>\$ (1,599,193)</b>	<b>\$ (1,607,303)</b>	<b>\$ 135,988</b>	<b>\$ 232,038</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ (1,348,140)</b>	<b>\$ (3,082,376)</b>	<b>\$ (2,955,443)</b>	<b>\$ (2,819,455)</b>	<b>\$ (2,723,405)</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ 16,684,108</b>	<b>\$ 18,643,301</b>	<b>\$ 18,651,411</b>	<b>\$ 17,180,423</b>	<b>\$ 17,084,373</b>

**Tax Incremental Financing  
TID #46 - Research Park  
Inception September 2015**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (8,408)	\$ (8,408)	\$ (21,731)	\$ (364,434)	\$ (364,434)
<b>Project Inflows:</b>					
Incremental Revenues	-	267,297	267,297	700,324	721,418
Computer Reimbursement	-	-	-	-	262,803
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	2,500,000	1,890,000	-	2,500,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ -</b>	<b>\$ 2,767,297</b>	<b>\$ 2,157,297</b>	<b>\$ 700,324</b>	<b>\$ 3,484,221</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	2,500,000	2,500,000	-	2,500,000
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	11,573	-	-	-	-
Audit Costs	1,600	-	-	-	-
Other	150	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 13,323</b>	<b>\$ 2,500,000</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>
<b>Annual Net Cash Flow</b>	<b>\$ (13,323)</b>	<b>\$ 267,297</b>	<b>\$ (342,703)</b>	<b>\$ 700,324</b>	<b>\$ 984,221</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ (21,731)</b>	<b>\$ 258,889</b>	<b>\$ (364,434)</b>	<b>\$ 335,890</b>	<b>\$ 619,787</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ 21,731</b>	<b>\$ 2,254,434</b>	<b>\$ 2,254,434</b>	<b>\$ 1,554,110</b>	<b>\$ 3,770,213</b>

Includes 2018 amounts as follows:

<u>Economic Development: Exact Sciences Corporation</u>	<u>Cash</u>	<u>2,500,000</u>
TOTAL		\$ 2,500,000

**Tax Incremental Financing  
TID #47 - Silicon Prairie  
Inception 2017**

	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Executive</u>	<u>2018 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ -	\$ -	\$ (8,372)	\$ (8,372)	\$ (8,372)
<b>Project Inflows:</b>					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	18	-	-	-	-
Proceeds from Borrowing	-	595,000	595,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 18</b>	<b>\$ 595,000</b>	<b>\$ 595,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	595,000	595,000	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	6,447	-	-	-	-
Audit Costs	227	-	-	-	-
Other	1,716	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 8,390</b>	<b>\$ 595,000</b>	<b>\$ 595,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Annual Net Cash Flow</b>	<b>\$ (8,372)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ (8,372)</b>	<b>\$ -</b>	<b>\$ (8,372)</b>	<b>\$ (8,372)</b>	<b>\$ (8,372)</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ 8,408</b>	<b>\$ 603,408</b>	<b>\$ 603,408</b>	<b>\$ 603,408</b>	<b>\$ 603,408</b>



# *Glossary*

2018 Adopted Budget



## Glossary

---

**AGENCY:** A unit of organization within the City. Agencies include departments, divisions, and utilities. Each agency is responsible for submitting to the Finance Director capital and operating budget requests outlining projected costs of operation for the upcoming fiscal year.

**APPROPRIATION:** The legislative authority to spend and obligate a specified amount from a designated fund account for a specific purpose.

**BORROWING SCHEDULE:** The plan for General Fund and Non-General Fund General Obligation (GO) borrowing during the period of the Capital Improvement Plan (CIP).

**CANCELLATION:** The removal of budget authority for a project or program. Authority may be cancelled because a project is delayed, the project is not moving forward, implementation is slowed, the project is completed under budget, or there is a change in the scope of the project.

**CAPITAL BUDGET:** The appropriations for capital projects, which comprise the first year of the Capital Improvement Plan.

**CAPITAL IMPROVEMENT PLAN (CIP):** The capital projects planned for the next six years in the capital budget. Only the first year of the Capital Improvement Plan is appropriated with the adoption of the capital budget. The remaining five years of budgeted information is presented as a plan for the future.

**CAPITAL PROGRAM:** A large scale *continuing* work plan which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by debt, bonds, and other borrowing methods.

**CAPITAL PROJECT:** A large scale work plan with a *defined start date and end date* which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by debt, bonds, and other borrowing.

**COMPENSATION GROUP:** A grouping of classifications based on shared attributes of classifications, professional/supervisory requirements, and work functions assigned to established salary ranges in the Compensation Plan.

**DEBT SERVICE:** Principal and interest payments on debt incurred by the City.

**DEVELOPMENT IMPACT FEE ZONE:** Geographically defined areas of the City that have been designated by the Common Council as areas in which development has created or may create the need for capital improvements to be funded in whole or in part by impact fees. The areas may be referenced in the Comprehensive Plan or Master Plan, and shall be shown on a Development Impact Fee Zones Map.

**DIRECT APPROPRIATION:** Budget appropriations made for a specific activity or initiative but not housed within a specific agency. These appropriations fall under the purview of the Mayor.

**EXECUTIVE BUDGET:** The Mayor's plan for expenditures and funding sources during the fiscal year. The plan reflects potential appropriations and is presented to the Common Council for their amendments and adoption at which time the funds are legally appropriated.

**EXPENDITURE RESTRAINT PROGRAM:** A state aid program that provides funding to municipalities that keep growth in spending from funds supporting by property taxes to no more than the consumer price index plus 60% net new construction.

**EXPENDITURE TYPE:** The category that describes the type of expenditure being made, for example, Building, Machinery and Equipment, Fiber Network.

**FULL TIME EQUIVALENT POSITION (FTE):** A term used to express the position count. A person working in a half-time position is considered to be working at 0.5 FTE.

**FUNCTION:** A grouping of agencies that provide like services. The functions identified within Madison's operating budget include: Administration, General Government, Library, Planning and Development, Public Safety and Health, and Public Works and Transportation.

**FUND:** A sum of money segregated for specific activities. Use of this money requires adherence to special regulations established for each fund. The funds identified within the City of Madison's Adopted Budget include: Capital Projects Fund, General Fund, Community Development Grants, Convention Center, Debt Service, Fleet Services, Golf Courses, Impact Fees, Insurance, Library, Loans, Metro Transit, Other Grants, Other Restricted, Parking Utility, Public Health Madison & Dane County, Sewer Utility, Stormwater Utility, Water Utility, Worker's Compensation, and Community Development Authority.

**FUNDING SOURCE:** Income received which supports an appropriation. Funding sources include General Obligation borrowing, federal and state grants, special assessments, etc.

**GENERAL FUND:** A central fund into which most of the City's tax and unrestricted revenues are budgeted to support basic City operations.

**GENERAL OBLIGATION (GO) BORROWING:** A type of municipal borrowing that is secured by the City's available resources, including tax revenues, to repay the debt.

**General Fund GO Borrowing:** General Obligation Borrowing that is funded by the City's General Fund which comprises most of the City's tax revenues and unrestricted revenues.

**Non-General Fund GO Borrowing:** General Obligation Borrowing that is funded by sources other than the General Fund. These include enterprise funds such as Stormwater and Metro.

**HOLDING COSTS:** Expenses for upkeep and maintenance of the unoccupied areas of the Tax Increment Financing (TIF) district properties throughout Madison.

**IMPACT FEE:** A fee imposed on developers in order to pay the capital costs to construct, expand or improve public facilities which are necessary to accommodate new development or any improvements made to existing development in the City as a whole or in designated development impact fee zones. The City currently has 21 impact fees that pay for park infrastructure, parkland acquisitions, transportation improvements, Stormwater facilities and sanitary sewer improvements.

**LEVY (PROPERTY TAX):** Taxes levied on all taxable property within the City of Madison. The annual levy is determined by the amount of funding needed to support ongoing operating functions of the City. The property tax represents 73% of Madison's total General Fund budget.

**LEVY LIMIT:** A state law requirement that a municipality's property tax levy, net of general obligation debt service, increase more than the increase in net new construction.

**MAJOR:** A set of like accounts defining the nature of expenditures. Major objects within the City of Madison’s chart of accounts include:

- Revenue
- Salaries
- Fringe
- Supplies
- Purchased Services
- Debt & Other Financing
- Inter-Departmental Billings
- Inter-Departmental Charges
- Transfer Out

**MILL RATE:** A figure used to represent the amount per \$1,000 of the assessed property used to determine the amount of property tax.

**NEIGHBORHOOD RESOURCE TEAM:** Staff teams that work together to focus on priorities identified by a specific neighborhood. The mission of Neighborhood Resource Teams is to encourage and enhance communication, coordination, and relationship building among City staff, residents, and other stakeholders to promote equity and improve the quality of life for Madison residents.

**NET NEW CONSTRUCTION:** Used for state levy limits and expenditure restraint program; it’s the percentage calculated from the ratio of new construction value to the total equalized property value in the City.

**OPERATING BUDGET:** A plan, approved by the Mayor and Common Council, appropriating funds to agencies for operating costs during the upcoming year. This plan establishes legal expenditure authority for agencies to carry out business as authorized in the adopted budget. Amendments to the operating budget that exceed \$5,000 are subject to super majority approval by the Common Council.

**PAVEMENT RATING:** A scale for measuring roadway quality ranging from 0-10, used to document the roadway condition throughout the City of Madison. Pavement ratings are updated biennially.

1	2	3	4	5	6	7	8	9	10
Poor	Deficient			Adequate				New	

**PAYMENT IN LIEU OF TAX:** A payment made by entities exempt from the property tax to reflect services received from the City.

**RACIAL EQUITY AND SOCIAL JUSTICE (RESJI):** An initiative within the City of Madison focused on establishing racial equity and social justice as core principles in all decisions, policies and functions of the City of Madison.

**REAUTHORIZATION:** Funding appropriated in one year that will not be received in that year and is appropriated by the Common Council in the following year’s budget for the same purpose.

**REVENUE BONDS:** Debt funding for capital projects and programs that is secured by a specified revenue source, for example, payments made by rate payers for water or sewer services.

**SERVICE:** An activity or set of activities performed by an agency that has: identifiable costs for budgetary purposes, and a clear purpose with measurable objectives.

**SPECIAL ASSESSMENTS:** Charges designated for improvements and services provided to real property within the City and charged to the property owners. Examples of improvements funded by special assessments include sewer repair and sidewalk replacement.

**TAX INCREMENT:** The amount obtained by multiplying the total county, city, school and other local general property taxes levied on all taxable property within a tax incremental district in a year by a fraction having as a numerator the value increment for that year in the TID and as a denominator that year's equalized value of all taxable property in the TID. In any year, a tax increment is "positive" if the value increment is positive.

**TAX INCREMENTAL BASE (BASE VALUE):** The aggregate value, as equalized by the Wisconsin Department of Revenue, of all taxable property located within a Tax Increment District (TID) on the date as of which the TID is created.

**TAX INCREMENT DISTRICT (TID):** A geographical area, made up of contiguous whole units of property. A TID does not include any area identified as a wetland, as defined in State Statute.

**TAX INCREMENT FINANCING (TIF):** TIF is a public financing method that serves two primary functions. The first function is to fund certain capital improvements. The second function is, when a private project has demonstrated financial need and met the "but for" test as proscribed in State Statute, to provide public financial assistance to private developments in a tax increment district. (For a full list of eligible project costs, consult State Statute 66.1105.)

**TAXES ON AVERAGE VALUE HOME (TOAH):** A calculation used to reflect the impact of budgetary decisions on the property tax levy by calculating the impact on the average assessed property value of a single family home.

**VALUE INCREMENT:** The equalized value of all taxable property in a TID in any year minus the tax incremental base. In any year "value increment" is positive if the tax incremental base is less than the aggregate value of taxable property as equalized by the Wisconsin Department of Revenue; it is negative if that base exceeds the aggregate value.



# FINANCE DEPARTMENT

## OFFICE OF BUDGET & PROGRAM EVALUATION

FINANCE DIRECTOR  
David Schmiedicke

BUDGET & PROGRAM EVALUATION MANAGER  
Laura Larsen

BUDGET POLICY ANALYST  
Elizabeth York  
Travis Martin  
Brent Sloat

DATA PROJECTS COORDINATOR  
Karalyn Kratowicz

GRANT WRITER  
Judy Olson

INNOVATION MANAGER  
Trevor Bynoe





City of Madison  
Finance Department  
210 Martin Luther King Jr Blvd  
Madison WI