

Strategies for a More Resilient Supply Chain

Webcast, 16 September 2021



Speakers



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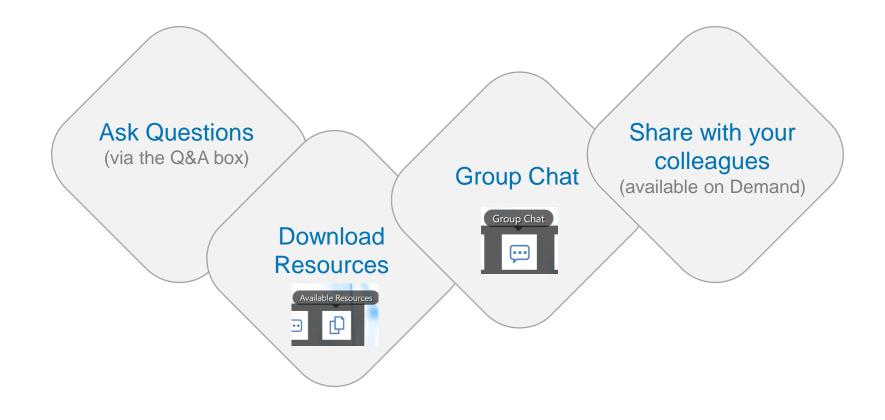
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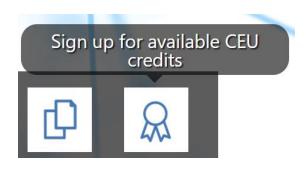
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Supply chain resilience

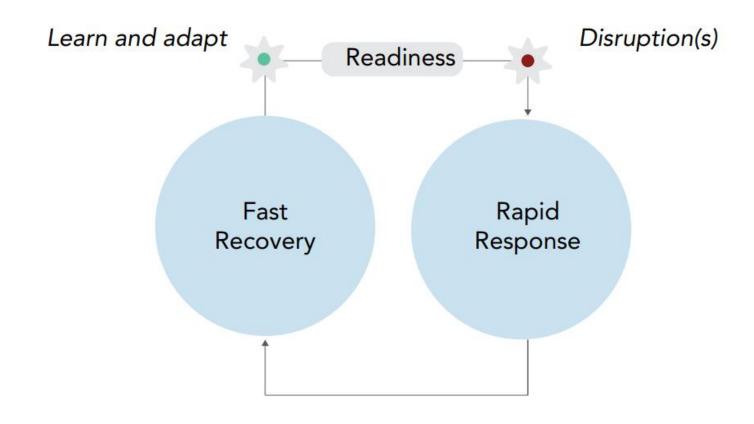
Supply risk is often spoken of as a single entity. However, there are different kinds of risk in a supply chain

 Demand shocks Exchange rate shocks Transportation (e.g., port operations, rail chokepoints, customs delay) Volatile commodity price Demand shocks Extreme weather events Rules/regulations Rules/regulations Inflexible supply chain technology Infrastructure failure Infrastructure failure Infrastructure failure Raw material shortages (e.g., rare earth metals, food supply due to 	Economic	Environmental	Geopolitical/Regulatory	Technological	Other
weather patterns)	 Exchange rate shocks Transportation (e.g., port operations, rail chokepoints, customs delay) Volatile commodity 	Natural disasters	Rules/regulations Trade barriers	Inflexible supply chain technology	supply partner (e.g., bankruptcy) Increased product complexity IP risks Raw material shortages (e.g., rare earth metals,

Source: The Conference Board



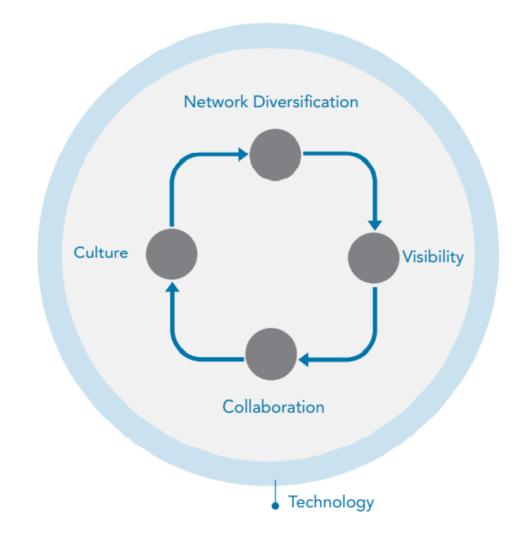
Supply chain resilience has two critical but complementary components: the capacity for resistance and the capacity for recovery



Source: The Conference Board



Strategies for supply chain resilience



Source: The Conference Board



Poll 1.

How do you see your supply situation in 2022?

- Difficult and unchanged
- Reasonable and unchanged
- Improved
- Worse
- Do not know

Discussion

Poll 2.

Will your company be shortening your supply chain and or re-shore production in the next 2 years?

- Yes
- No
- Only in parts
- Do not know

Discussion



Sustainability Organization

Thursday, October 14 03:00 PM CET (Brussels) | 09:00 AM ET (New York)

Key Takeaways from COP26

Thursday, November 18
05:00 PM CET (Brussels) | 11:00 AM ET (New York)



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