



**DEPARTMENT OF  
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RESOURCES**

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## MEMORANDUM

September 6, 2023

**TO:** TFW Policy, TFW Policy SAO Workgroup, and CMER

**FROM:** Schedule L-1 Workgroup &  
Lori Clark, Adaptive Management Program Administrator (AMPA)  
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**SUBJECT:** Schedule L-1 Review and Revision Process

### Introduction

Schedule L-1, part of the original Forests and Fish Report and later adopted by the Forest Practices Board (Board) in February 2001 with minor revisions, includes a description of the three overall performance goals, Resource Objectives as defined by the Functional Objectives and Performance Targets, and three key questions concerning compliance, effectiveness, and validation monitoring. Schedule L-1 serves as the foundation for the Adaptive Management Program (AMP), and more specifically guides the development of research and monitoring projects described in the [Cooperative Monitoring Evaluation and Research Committee's \(CMER\) Work Plan](#).

### Background

In response to the Board-approved State Auditor's Office (SAO) Response Plan, [Recommendation 5<sup>1</sup> \(Net Gains Option 1\)](#) and SAO Recommendation 6<sup>2</sup>, TFW Policy recognized the need to identify, in advance, decision criteria for determining action(s) that will occur depending on project results. Schedule L-1 contains Resource Objectives that are broken down into Functional Objectives and Performance Targets intended to be met as part of the Forest Practices Habitat Conservation Plan (HCP). These Objectives and Performance Targets are meant to serve as the basis for the quantitative measures for the decision criteria in a structured decision-making model. To ensure the measures are based on best available science in a structured decision-making model, TFW Policy identified the need to review and update, as appropriate, Schedule L-1 (attached).

TFW Policy and CMER each selected 3 representatives to serve on a joint Workgroup to develop a recommendation to TFW Policy on a process for opening Schedule L-1 for review and revision. Between May and August 2023, the Schedule L-1 Workgroup met to identify suggested process components and order of operations for TFW Policy, TFW Policy SAO Workgroup, and CMER- consideration and feedback and made edits accordingly. The process document will be presented to the Forest Practices Board for consideration at the November 2023 meeting.

<sup>1</sup> **SAO Recommendation 5:** Implement a "net gains" approach to each proposal, project, and decision that benefits more than one caucus by considering packages of projects instead of individual projects. 5 Net Gains Options were approved. (1) Net Gains Option 1 - Adopt Multi-Criteria Decision Making/Structured Decision-Making

<sup>2</sup> **SAO Recommendation 6:** Adopt decision criteria for determining actions that will occur depending on project results before those results have been found.

### Schedule L-1 Review and Revision Process:

The SAO Workgroup will oversee the schedule L-1 review and revision process. CMER will be tasked with overseeing the technical work described in steps 1 through 5 below, including selection of subject matter experts (SMEs) with the appropriate Performance Target expertise to lead this work. . CMER will outline an approach for accomplishing the review/revision process and present that to the SAO workgroup, and work with them to get it finalized for full Policy review/approval. Once approved, CMER reports on implementation progress to the SAO workgroup who serves as a sounding board, assists with resolving problems, etc. Policy makes the final decision on Performance Objective/Target revision recommendations to the FPB. Additional meetings, including joint CMER/Policy meetings, will occur as needed through a request to the AMPA

1. **Historical review** – gather information to document previous process of establishing original Schedule L-1. Functional Objectives and Performance Targets were established over 20 years ago in the Forest and Fish Report (1999), slightly revised and adopted by the FPB in 2001 then incorporated into the FP HCP (2006).
2. **Prioritize review** – identify the Functional Objectives and Performance Targets that are in need of more clarity and refinement. Prioritize updating those Functional Objectives and Performance Targets that are most immediately relevant to adaptive management decision making priority for review based on:(1) CMER studies that are closest to completion (e.g., ENREP), (2) Performance Targets which have been recommended for review in completed CMER study reports, [Stillwater Report](#), or planned CMER studies (e.g., water typing, wetlands, shade targets), and (3) Functional Objectives with no corresponding Performance Targets. Summary of prioritized list will be approved by Policy before moving to Step 3.
3. **Establish Subject Matter Expert(s)(SME) Group(s)**– define the appropriate expertise necessary to be a SME in the AMP based on the topic. Determine capacity to contribute to the decision criteria review/revision process and identify individuals or groups within or outside CMER to serve in this role. The Schedule L-1 Workgroup acknowledges that the Principal Investigators may serve this role for active projects (SME knowledge and capacity gaps, scope alternatives for filling gaps).
4. **Review evidence** – assess the current state of scientific knowledge and identify what is needed to affirm, refine, or develop Performance Targets based on best available science. If needed, perform updated systematic literature review and synthesis of primary evidence to inform science-based retention or revision of decision criteria.
5. **Identify measurable criteria for Performance Targets** - clearly stated Functional Objectives and measurable Performance Targets identified through evidence review.
  - The Schedule L-1 Workgroup acknowledges the need to include the implications of climate change while determining Performance Targets.
  - The Schedule L-1 Workgroup acknowledges the potential need for interim targets when updated research is needed.

The SAO Workgroup or AMPA will give updates to the Board, as needed, on progress on the Schedule L-1 review and revision process. All recommendations for changes to the Schedule L-1 will be sent to the Board for consideration and, if approved, the Department of Natural Resources (DNR) will work with the Federal Services on accommodating these changes.

**Attachments:**

➤ [Schedule L-1](#)