



The Digital Utility

How IoT, Software and Data Science
Will Reshape the Electricity Industry

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Transformation



Flat
Demand



Renewables
Growth



Low
Prices



Asset
Write-Offs



DER
Growth



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Innovation



Urbanization



Climate Change



Social Impact



Electrification



Transportation



Buildings



EVs



Homes



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Digital Transformation of Electricity



\$387B
Eliminate
Downtime



\$191B
Match Supply
& Demand



\$59B
Integrate
Storage



\$60B
Digitalize
Maintenance



\$68B
Aggregate
Supply



\$69B
Energy
Management

\$1.3T
Economy

\$2.0T
Society



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DIGITAL
TWIN







Behind The Meter



Nuclear



Renewables



Fossil



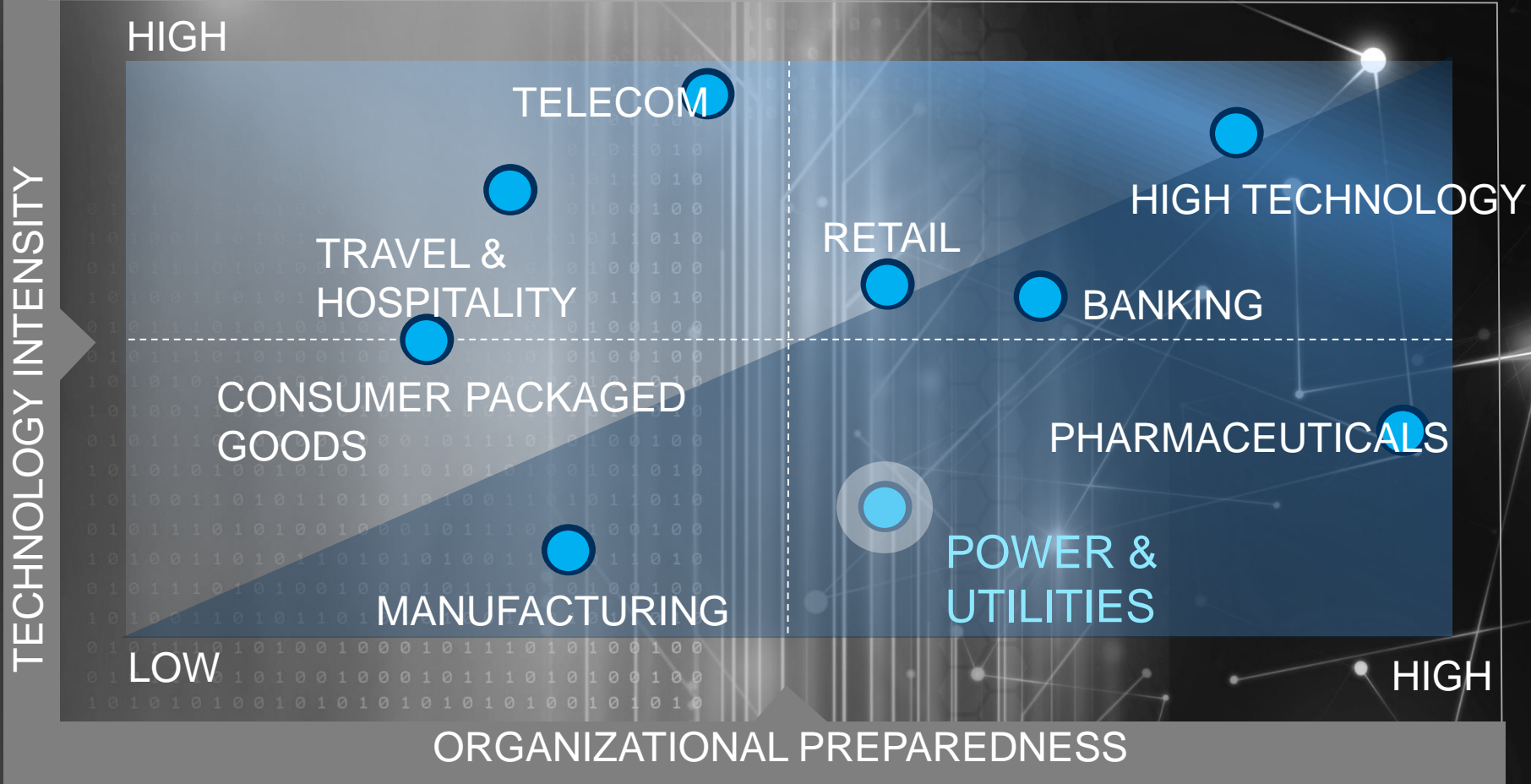
Distributed Energy



Transmission & Distribution



DIGITAL MATURITY



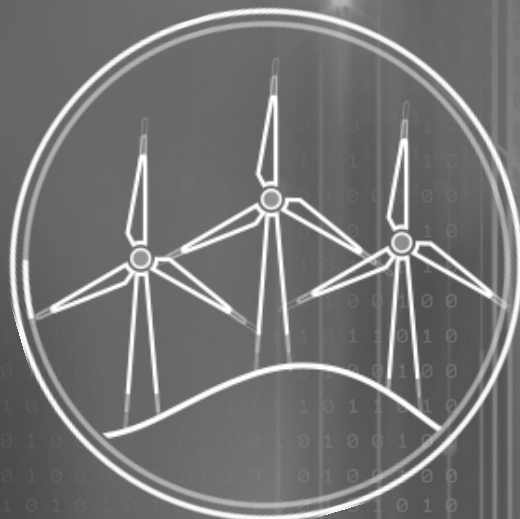
Source: MIT Sloan Review, Strategy & Analysis





2TB

Data Per Day



10s

Every 10 sec
Data Capture



600MM

Smart Meters



5MM

Smart Thermostats
125% Growth

By 2020, 7 Billion Connected Assets



Digital Utility Portfolio



Business Optimization

Profitability

Commercial



Operations Optimization

Productivity

Operations



Asset Performance Management

Reliability

Maintenance



Digital Worker

PREDIX



Cyber Security



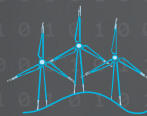
Steam



Gas



Nuclear



Wind



Hydro



Solar



Transmission



Distribution



Substation



Prosumer



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50+ Digital Journeys Started on Predix



↑ **20%**
Power



↓ **6%**
Emissions



↑ **20%**
Availability



↑ **3%**
Efficiency



↑ **5%**
Reliability



↓ **25%**
O&M Costs



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32,700MW

62 Sites,
2000 Assets



\$200M

Fuel Savings



\$3-5M

Increased Revenue
Per Outage



2.5 X
Ramp Rate
Improvement



€1.2M
Savings from
Avoided Outages



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The Digital Utility

Energy Internet



Smart Cities



Energy Efficiency



Energy Storage



EVs



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Leading Through Transformation



Beliefs &
Culture



Design
Thinking /
FastWorks



New
Metrics



Talent



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The New York Times

G.E., the 124-Year-Old Software Start-Up

\$4.0B

Predix-powered and software orders

\$730M

Gross Digital Thread cost productivity

~22,000

Developers on Predix

400+

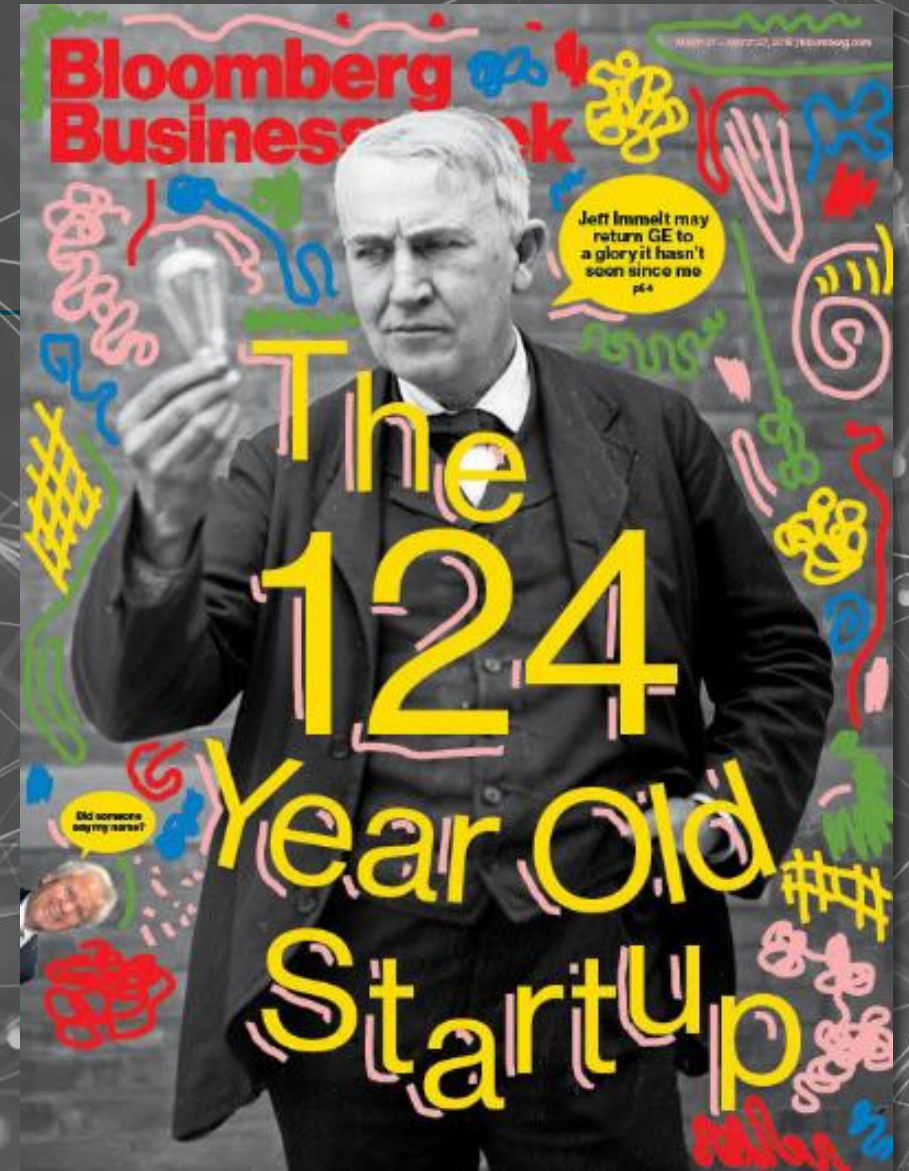
Partners

~670,000

Digital Twins

250

Software applications



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