



THE CENTER FOR AFFORDABLE HOUSING, INC.

203 E. 3rd Street, Suite 201, Sanford, FL 32771

407-323-3268 / Fax 407-323-3800

E-Mail: housing@iag.net

Petition for informal proceeding in accordance with Sections 120.569 and 120.57(2)
Florida Statutes

- a. Name and address of affected agency and file number:

Florida Housing Finance Corporation; File #2002-723H

- b. Name, address and telephone number of petitioner:

The Center for Affordable Housing, Inc.

203 E. Third Street, Suite 201

Sanford, Florida 32771

(407) 323-3268

Name, address and telephone number of petitioner's representative:

William F. Newman, Program Director

203 E. Third Street, Suite 201

Sanford, Florida 32771

(407) 323-3268

Explanation of how the petitioner's substantial interests will be
affected by the agency determination:

The Agency's determination that petitioner has failed
to meet all 'threshold' requirements will have the
effect of eliminating the petitioner's application
from the consideration for 2002 HOME RENTAL GRANT

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FLORIDA HOUSING
FINANCE CORPORATION

funding and thus put in jeopardy the petitioner's ability to move forward with the acquisition and preservation of 72 apartments which are 100% subsidized under a project based Section 8 contract.

- c. When and how the petitioner received notice of the agency's decision:

On July 23, 2002, the petitioner received a memorandum From Kerey Carpenter, Deputy Development Officer, Florida Housing Finance Corporation, advising of its Decision regarding Final Scores and explaining procedures For requesting an appeal of the decision.

- d. Statement of ultimate facts alleged, including the specific facts the Petitioner contends warrant reversal or modification of the agency's Proposed Action:

The 2002 Home Rental Application Summary, dated 7/22/2002, indicates that the material submitted by the applicant in response to Item no. 12T on the list of thresholds failed on the application summary dated 6/7/2002, did not demonstrate the required experience (Developer Experience Chart).

It is the petitioner's contention that the forms provided for this information

are not adequate to provide a basis for comparison of applicant's background and experience as they relate to Competency to successfully implement the proposed development. The format for presenting the data implies that only projects comprising equal or greater numbers of similar design and development will qualify the applicant. The combined experience of the development team with a variety of projects should be the determining criteria in making this judgment. The proposed project actually consists of nineteen buildings ranging in size from 3 to 5 attached dwellings. The project will require staging to accommodate the existing occupants. Exterior improvements will proceed concurrently, as feasible. In addition to the extensive experience of the development team's professional members, the petitioner's board of directors has among its membership, qualified individuals to provide expertise and oversight in the development process. A hearing should provide a proper forum to evaluate the petitioner's compliance with this requirement.

The application summary dated 7/22/02 also cited as item number 3C (additional comments) that material submitted for III,F.(9s) was incorrectly labeled as V.B. The Instructions for Filing Cures, dated June 10, 2002, stated "organize your submission by grouping all Revisions and additional documentation for each part together in

the same order the parts and exhibits appear in the most recent Application Summary Report”. The item in question was placed accordingly.

- e. Statement of the specific rules or statutes that petitioner contends require reversal or modification of the agency’s proposed action:
Petitioner is not aware of specific rules or statutes that require reversal or modification of agency’s proposed action.
- f. Statement of the relief sought by the petitioner, stating precisely the action petitioner wishes the agency to take with respect to the agency’s proposed action:
Issue a finding that the petitioner’s responses are sufficient to justify the rescission of the contested items and that the application has met all requirements to receive consideration for funding.

ELECTION OF RIGHTS

Application Number: 2002- 723H Development Name: Oakwood Apartments

- 1. I do not desire a proceeding.
- 2. I elect an informal proceeding to be conducted in accordance with Sections 120.569 and 120.57(2), Florida Statutes. In this regard I desire to (Choose one):

submit a written statement and documentary evidence; or

attend an informal hearing to be held in Tallahassee.

Note: Rule 28-106.301, Florida Administrative Code, requires Applicant to submit a petition in a prescribed format. (attached)

- 3. I elect a formal proceeding at the Division of Administrative Hearings. This option is available only if there are disputed issues of material fact.

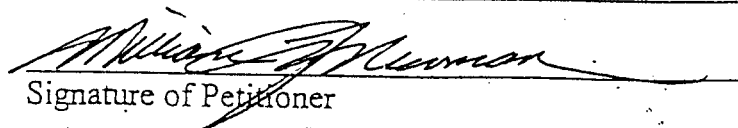
Note: Applicant must submit an appropriate petition in accordance with Rule 28-106.201, Florida Administrative Code. (attached)

Following are my top eight preferences, in order from 1-8 (with 1 being my first choice, etc.) for scheduling my informal hearing. Formal hearings will be scheduled by the Division of Administrative Hearings.

Hearing Dates:	<u>A.M.</u>	<u>P.M.</u>	Hearing Dates:	<u>A.M.</u>	<u>P.M.</u>	Hearing Dates:	<u>A.M.</u>	<u>P.M.</u>
August 29, 2002	___	<u>1</u>	September 9, 2002	___	___	September 17, 2002	___	___
August 30, 2002	___	___	September 10, 2002	___	<u>4</u>	September 18, 2002	___	<u>7</u>
September 3, 2002	___	<u>2</u>	September 11, 2002	___	___	September 19, 2002	___	___
September 4, 2002	___	___	September 12, 2002	___	<u>5</u>	September 20, 2002	___	<u>8</u>
September 5, 2002	___	<u>3</u>	September 13, 2002	___	___			
September 6, 2002	___	___	September 16, 2002	___	<u>6</u>			

Please fax a Hearing Schedule to me at this fax number: (407) 323-3800

DATE: 7-29-02


Signature of Petitioner

Name: William F. Newman

Address: 203 E. 3rd Street, Suite 201
Sanford, Florida 32771

Phone: (407) 323-3268

TO PRESERVE YOUR RIGHT TO A PROCEEDING, YOU MUST RETURN THIS FORM WITHIN (21) DAYS OF RECEIPT OF THIS NOTICE TO THE FLORIDA HOUSING FINANCE CORPORATION AT THE ADDRESS INDICATED IN THE NOTICE OF RIGHTS. TO FACILITATE THE SCHEDULING OF HEARINGS, THIS FORM MAY BE SUBMITTED PRIOR TO FILING A PETITION.

QUALIFICATIONS AND EXPERIENCE.

ALUN M. JONES

Certifications and Registrations:

- State Certified General Contractor CG-C043206.
- State Registered General Contractor RG-0046010
- DHUD/FHA 203(K) Consultant.

Civic Activities:

- Vice President (10 Years) Public Housing Assistance, Inc. a non-profit corporation operating FmHA Project No. 09-035-59198269.
- Parade of Homes Judge Marion County Builders Association. 8 consecutive years.
- Past President, Vice President and Board of Director of Picciola Island Home Owners Association.
- Charter Member, Past President, Paul Harris Fellow of the Sunset Rotary Club of Leesburg, Florida with 12 years of perfect attendance.
- AOPA member since 1991.

Construction Experience:

- Goodman & Carr 27 story office building, Toronto Canada. One of twelve construction superintendents.
- CN Tower tallest free standing structure in the world, Toronto Canada. One of seventy plus construction superintendents.

As the qualifying General Contractor for Parkwood Construction Co., Inc. the following HUD and FmHA project.

- Chateau Domaris, Lake Wales, FL. HUD Case No. 067-35053, 22 units
- Domaris Apts. Ltd, Lake Wales, FL. FmHA Case No. 09-53-1633086, 23 units.
- Oakwood Apts, Mt. Dora, FL. HUD Case No. 067-35062LD, 72 units.
- Village Green I, Fedhaven, FL. FmHA Case No. 09-53-591618574, 54 units.
- Pepper Tree Ltd. I, Leesburg, FL. FmHA Case No. 09-35-59172596, 70 units
- Village Green II, Fedhaven, FL. FmHA Case No. 09-53-591672367, 54 units
- Eastwood Ltd. I, Haines City, FL. FmHA Case No. 09-53-1329074, 42 units
- Pepper Tree Ltd. II, Leesburg, FL. FmHA Case No. 09-35-591934505, 35 units.
- Highland Apts. Highland City, FL. FmHA Case No. 09-53-591672358, 50 units.
- Eastwood Ltd. II, Haines City, FL. FmHA Case No. 09-53-591879709, 34 units.
- Parkview Village, Haines City, FL. FmHA Case No. 09-53-1334571, 198 units.
- Montclair Village, Leesburg, FL. FmHA Case No. 09-35-1336450, 80 units.
- Highland II Ltd., Highland City, FL. FmHA Case No. 09-53-025266401, 28 units
- Hampton Court, Hollywood, FL. Conventional financing, 70 units.

- Bay Point Apts. Winter Garden, FL. FmHA Case No. unknown, 62 units.
- Polk City Villas, Polk City, FL. FmHA Case No. 09-53-0592873849, 36 units.

The following projects we were asked to bid on by Tomberlin Associates, Architects, Inc.
2241 Perimeter Park Drive, Atlanta, Georgia.

- HUD Modernization Project FL29P036-903-Z (FL 36-2) Apalachicola, FL. For The Housing Authority of the City of Apalachicola. Job No. TA 9029.
- HUD Modernization Project FL29P030905Z (FL 30-1 and 2) Flagler County, FL. For the Housing Authority of the County of Flagler. Job No. TA 9131.
- HUD Modernization Project FL29P007908-Z Daytona Beach, FL. For The Housing Authority of the City of Daytona Beach. Job No. TA 9135.
- HUD Modernization Project FL29P022905-Z (FL 22-1 & 2) New Smyrna Beach, FL. For The Housing Authority of the City of New Smyrna Beach. Job No. TA 9017.

The following projects were not Tomberlin & Associates:

- HUD Modernization Project FL032-001, for the Ocala Housing Authority.
- HUD turnkey proposal FL29-P001-034, City of Jacksonville.

Residential building inspections:

- Over 750 residential inspections including:
- DHUD 203K specifications of repair write-ups.
- Conventional financing house inspections.
- Buyers peace of mind inspections
- Construction financing sign off.

Commercial building inspections:

- DHUD CNA Inspection (comprehensive needs assessment)
- FmHA energy audits
- Conventional financing commercial inspections
- Construction financing sign off

As you can see I have been very involved in all phases of public housing and other conventional type construction during my 40 plus years in the construction business.

Alun M. Jones / Wambran, Inc.
State certified General Contractor CG C04206
State Registered General Contractor RG 004610
DHUD/FHA 203(K) Consultant

WILLIAM F. NEWMAN
1143 INDIAN BLUFF DRIVE
APOPKA, FLORIDA 32703
(407) 889-7128

EMPLOYMENT HISTORY:

9/95 TO PRESENT PROGRAM DIRECTOR- The Center for Affordable Housing, Inc.
Sanford, Florida

6/94 - 9/95 STAGE TECHNICIAN- Freelanced for several production services

6/92 - 6/94 PROPERTY MANAGER- Bay Pointe Apartments
Winter Garden, Florida (low-income housing)
(Parent Management Co., Leesburg, Florida)

4/91 - 6/92 PROJECT MANAGER
Construction and Realty Enterprises, Inc.
Winter Garden, Florida

7/90 - 4/91 TECHNICAL COORDINATOR
Meals on Wheels/ Seniors First, Orlando, Florida
Home Improvement Program

12/88 - 6/90 DEVELOPMENT COORDINATOR- Bay Pointe Apartments
Winter Garden Housing, Inc. (tax credit corporation)
Winter Garden, Florida

4/84 - 11/88 EXECUTIVE DIRECTOR
Horizons Unlimited Development Corporation, Inc. (non-profit)
Orlando, Florida

1/81 - 12/88 REAL ESTATE SALESMAN
Real Estate One, Altamonte Springs, Florida
First Southern Realty, Orlando, Florida
Don Gallagher Realty, Altamonte Springs, Florida

1/61 - 1/80 MUNICIPAL REDEVELOPMENT ADMINISTRATOR
Planning & Development Department, Chicago, Illinois
Planning & Development Department, St. Paul, Minnesota

SKILLS & QUALIFICATIONS:

- Directed non-profit development corporation's program to provide affordable housing in rural Orange County, Florida. Negotiated donation of project site and H.U.D. Community Development Block Grant of \$850,000 for site development. Obtained privately placed construction loan and permanent financing from Farmers Home Administration Rental Program (Sec. 515) for syndication of project under Low-Income Housing Tax Credit Program.
- Responsible for Partnership and Local General Partner oversight during pre-construction, construction, and post-construction phases of development of Bay Pointe Apartments, LTD, Winter Garden, Florida.
- Supervised leasing, maintenance and regulatory compliance with FmHA and LIHTC requirements for Bay Pointe Apartments

Stephen Baker
2910 W. Lake Mary Blvd.
Lake Mary, Florida 32746
(407) 324-9211

P R O F E S S I O N A L I N F O R M A T I O N

12/94 - PRESENT

PRESIDENT & BROKER/OWNER: RE/MAX REALTY RESOURCES

PRIMARILY RESPONSIBLE FOR ALL SALES, MARKETING,
RECRUITING, AND ADMINISTRATIVE DUTIES.

12/92 - 12/95

PRESIDENT/OWNER: THE BAKER GROUP, INC.
(RESIDENTIAL SALES & CONSTRUCTION)

CURRENTLY INVOLVED IN A PARTNERSHIP TO SELL AND CONSTRUCT
59 SINGLE FAMILY HOMES IN HILLSBOROUGH COUNTY. (AVERAGE
SALES PRICE IS \$84,000) IN THIS PROJECT, I ACT AS THE
PROJECT MANAGER. I OVER SEE ALL OPERATIONS, INCLUDING
MARKETING & CONSTRUCTION. I PERSONALLY APPROVE ALL
CONTRACTS, ARRANGE AND DISPERSE ALL FUNDING, AND PRODUCE
MONTHLY P&L'S FOR THE PARTNERSHIP. I ARRANGED FOR HUD
CERTIFICATION OF THE SUBDIVISION, AS WELL AS CONDITIONAL AND
SUBSEQUENT FINAL, FEMA MAP REVISIONS.

2/87 - 12/99

VP/GENERAL MANAGER: AMERI STYLE DEVELOPMENT, CORP.
(RESIDENTIAL SALES & CONSTRUCTION)

BEGAN AS SALES MANAGER RESPONSIBLE FOR HIRING & FIRING OF
ALL SALES STAFF; NEGOTIATING TERMS & CONDITIONS OF
CONTRACTS, KEPT CURRENT ON STATUS OF BUYERS FINANCING;
COORDINATED BETWEEN SALES, ADMINISTRATION, &
CONSTRUCTION DEPTS.; LATER BECAME INVOLVED WITH CUSTOMER
SERVICE FOR CONSTRUCTION AND WARRANTY DEPT., WHICH LEAD
TO A CONSTRUCTION SUPERINTENDENTS POSITION IN THE FALL OF
'87 WERE I BECAME RESPONSIBLE FOR ALL ASPECTS OF
CONSTRUCTION INCLUDING PERMITTING, PURCHASING &
SCHEDULING OF ALL MATERIAL & LABOR, & DIRECT FIELD
SUPERVISION FOR AS MANY AS 20 HOMES AT A TIME. IN NOV. OF
'89 I BECAME THE QUALIFYING AGENT FOR THE COMPANY AND
ASSUMED RESPONSIBILITY FOR ALL THE DAY TO DAY
ADMINISTRATION & OPERATIONAL FUNCTIONS OF THE COMPANY.

P R O F E S S I O N A L L I C E N S E S

1982 PADI (PROFESSIONAL ASSOC. OF DIVE INSTRUCTORS)
CERTIFIED SCUBA INSTRUCTOR

1984 FLORIDA REAL ESTATE SALESMAN'S LICENSE

1986 FLORIDA REAL ESTATE BROKERS LICENSE

1989 FLORIDA CERTIFIED RESIDENTIAL CONTRACTOR

1341 South Grant Street, Tel 407-1078 Fax 407-834-9928
Longwood, Florida 32750

Stephen R. Cold

Objective

To create architectural environments in an affordable manner in areas of need in our community.

Experience

2002--Present Orlando Builders Showcase Orlando, FL

Vice President / Architect

- Creating urban housing with infill developments in existing neighborhoods.
- Design single family, duplex and multi-use residential / office projects
- Enhancing the neighborhoods of Orlando, College Park and the surrounding area with historically influenced design

1986--2002 Quantum Architecture and Home Design Services Inc.
Altamonte Springs, FL

President / Architect

- Increased staff from 7 to 23 employees
- Quantum Architecture designed approximately 50 projects per year at construction costs of \$25 million in Florida
- Home Design Services, Inc. designed approximately 350 production and custom homes per year, ranging from \$85,000 to \$2 million.

1985--1986 Stephen R. Cold, Architect Longwood, FL

Owner, Architect

- Designed residential projects, additions and office buildings.

1983--1985 Charlan Brock Associates Maitland, FL

Architect, Project Manager

- Designed and managed multi-family housing, office buildings and single family housing projects.

1978-1983 Frizzell Architects Winter Park, FL

Draftsman, Project Architect Projects included educational, military and correctional facilities throughout Florida.

Education

1968--1975 University of Florida Gainesville, FL

- B.A., Bachelor of Architecture (Five Year Professional Degree)

Interests

Architecture, art: drawing, water colors, tennis, photography and film.

Family

Cathy (Wife, 28 years), Justin (Son, 22 years old - computer sciences) and Sara (Daughter, 18 years old - Community College, Interior Design)

JOHN J. COLLINS
2209 Cove Court
Longwood, Florida 32779
Home Phone (407) 788-2177 or (407) 782-2359

OBJECTIVE

To assume hands on Real Estate/Facilities/Project Manager position with a progressive organization where people are valued for their contribution and held accountable for delivering results. The organization must be committed to excellence in its products, services and relationships with its customers.

HIGHLIGHTS OF CAREER VALUE ADDED CONTRIBUTIONS

- . On time deliver of over 100 Marketplace Banks in the year 2001 and 2002
- . Sublease of 40,000 square feet of office space as part of company wide reengineering program, which emphasized bench marking to industry standards, cost containment and productivity improvement.
- . Negotiated new lease's or renewed lease's on over 30 properties in one year to meet company goals.
- . Reengineered processes within facilities administration group, which resulted in improved productivity, enhanced customer satisfaction and cost reduction.
- . Negotiated national contracts with vendors for maintenance, cleaning, rental cars, express mail carriers, telecommunications companies, which saved hundreds of thousands of dollars.
- . Implemented improved corporate travel policies, which resulted in annual savings of over \$1 Million dollars.
- . Reduced annual facilities cost by 64% through the successful consolidation of field offices, lease re-negotiation and space planning.

WORK HISTORY

CIBC NATIONAL BANK, MAITLAND, FLORIDA

Real Estate & Facilities Prime responsible for:

Project Manager for site survey & selection, scheduling of Bank installs for the South East. Managed \$10.M annual construction budget – Construction of 50 Banks per year, hire contractors, project planning schedule, as well as on going maintenance of Bank in the future, currently 200 locations; lease negotiations; real estate acquisition and financial analysis. Supervise field Facilities/Operations Specialists.

CHARLES SCHWAB, MAITLAND, FLORIDA

Senior Project Manager responsible for:

Project Manager for Charles Schwab Retail Sales Centers in the South East. Responsible for New Store site selection, lease's, construction buildout and remodeling of existing locations. Managed project planning of contractions thru furniture install and budget approval.

IKON OFFICE SOLUTIONS, ORLAND, FLORIDA

Real Estate & Facilities Manager responsible for:

Manage Real Estate and Facilities in the South East, Florida, Georgia, Alabama, Mississippi, South Carolina, Louisiana and Kentucky – Managed \$8.0M annual operating budget and 84 properties with total of 900,000+ square feet; building maintenance; security procedures/systems; asset management; lease negotiations; real estate acquisition, disposition and financial analysis.

Office space acquisition, space planning, construction scheduling, including cost estimates, final layouts and complete project scheduling.

DELPHI INFORMATION SYSTEMS, ROLLING MEADOWS, ILLINOIS

Facilities & Telecommunications Manager responsible for:

Managing U.S. and Canadian Facilities – Consolidated office locations from eight to five which reduced expenses by over \$2.0M; disposed of excess office furniture and equipment; re-negotiated existing leases on space and office equipment to optimize cash flow and minimize expenses; re-configured office space to meet changing requirements of the business; managed reception, mailroom and travel center activities at all locations; maintained quarterly data analysis which tracked space cost per employee, square footage per employee, cash/P&L impact and percentage improvement in all categories.

Managing Telecommunications – Implemented ACD systems to support Customer Support operations at all locations with call volume of 6,000 to 8,000 calls per month; standardized voice mail systems at all locations; implemented long distance service which saved 30% on long distance bills; upgraded phone system at all locations and reduced overall maintenance cost.

IBAX HEALTHCARE SYSTEMS, LONGWOOD, FLORIDA

Facilities Manager responsible for:

Administration Transition – Subsequent to acquisition of IBAX by HBO & Company assigned the lead role in consolidating office space; disposition of excess furniture inventory and securing field computer systems and telecommunications equipment.

Office Administration – Managed \$4.0M annual operating budget and ten offices with total of 200,000 + square feet; building maintenance; security procedures/systems; asset management; duplication/printing operations; mailroom and receptionist.

CARDINAL INDUSTRIES, INC, SANFORD, FLORIDA

Staff Assistant to President and Facilities Manager responsible for:

Leasing 200,000 + square feet; telecommunications; building/grounds maintenance; office supply procurement; security; national contract negotiation for furniture, photocopiers, telephone systems; fax machines, etc. ; maintenance/management of corporate aircraft and office consolidation.

EDUCATION

Corning Community College, Corning New York

AMA Management Training

Xerox Training Course

Sales Training Course

Computer Training Course

Facility Operations and Maintenance Course

Member

IFMA

SL-1 User's Group

Citrus Bowl Committee

REFERENCES: Furnished on request

Treena A. Kaye
315 Magnolia Avenue
Sanford, Florida 32771
407/322-8983 – Telephone 407/324-3868 – Facsimile

Experience:

January 1977 to Present – Central Florida Legal Services, Inc.
Sanford, Florida

Position: Managing Attorney

- Specialization in housing law, including affordable housing and public and subsidized housing.
- Supervisor of public benefits paralegal.
- Supervisor of Equal Justice Works homeownership grant.
- Supervisor of various VISTA Projects 1992-98 regarding affordable housing, parent education, welfare reform.

March 1975 to November 1976 – Georgia Legal Services, Inc.
Augusta, Georgia

Position: Staff Attorney

- General poverty law

Bar Admissions:

- 1977 – Admitted to U.S. Middle District Court (federal).
- 1975 – Admitted to Florida Bar.

Education:

- 1974 - Graduated University of Florida College of Law,
Gainesville, Florida - JD
- 1970 - Graduated University of Florida, Gainesville,
Florida - BA, Liberal Arts. Phi Beta Kappa

Community Service:

- **1981–Present** Founder and continuing board member for **The Center for Affordable Housing, Inc.**
- 1997–1999 Coordinator of Seminole County Homelessness Taskforce
- 1985–1996 Co-founder and Member of Florida Legal Services Consumer Workgroup
- 1985–1996 Chair/Member of Consumer Protection Committee of The Florida Bar
- 1975–1976 Co-founder of Augusta Rape Crisis Line, Augusta, Georgia

Publications:

- Co-author, Availability of Attorney's Fees Under Florida Consumer Statutes, Florida Bar Journal, December 1988
- Co-author, Availability of Attorney's Fees Under Federal Consumer Statutes, Florida Bar Journal, February 1989
- Contribution to Chapters 5 and 40, Sales of Goods and Services, 1992-96 Supplements, published by National Consumer Law Center, Boston, MA
- Co-author, Representing Consumers After Repossession in Florida, 1994 Publication of Florida Legal Services, Inc., Consumer Workgroup

- Recipient of Central Florida Legal Services, Inc.'s first "And Justice for All" Award by Kolodinsky, Seitz & Tresher, P.A. – October 1998

SUSAN E. CASWELL, AICP

637 Hillcrest Street, Orlando Florida 32803
407.540.1321 (home) 407.623.1075 ext. 352 (work)

EDUCATION

- 1987 Master of Arts in Political Science/Public Administration, University of Florida.
1984 Bachelor of Arts in Political Science, University of Florida.

EXPERIENCE

- 1998 - Present **Director of Operations, East Central Florida Regional Planning Council.** In addition to housing responsibilities, responsibilities include overseeing the RPC's computer/telecommunications and facility operations, as well as personnel issues.
- 1989 to 1998 **Senior Planner and Section Chief, Housing and Community Development, East Central Florida Regional Planning Council.** Responsible for administering the RPC's Housing Program, providing housing and demographic data and technical assistance to local governments. Responsibilities included providing an ongoing network for SHIP and HOME program administrators, producing housing publications including a newsletter, and providing information on funding sources and on state and federal programs.
- Additional responsibilities included assisting with development of the *Strategic Regional Plan* and implementing the regional planning program outlined in that series of documents. The strategic planning program involves developing a framework for coordinated planning that will make local planning efforts more successful and bring quality of life issues into the planning process.
- I also developed a methodology for assessing the affordable housing impact of Developments of Regional Impact. In 1995, the RPC contracted with the Florida Department of Community Affairs to perform the calculations necessary to allow use of this methodology statewide, and it now is accepted by DCA for use throughout the state.
- 1987 to 1989 **Planner I and II, East Central Florida Regional Planning Council.** Responsibilities included preparation and review of comprehensive plans and plan amendments, and preparation of land development regulations. Developed an evaluation procedure for the Comprehensive Regional Policy Plan. Worked on information publications, including *Perspective on Regional Growth*.
- Computer skills include: Windows 95, WordPerfect, Microsoft Word, Excel, Power Point, Outlook, Pagemaker, Harvard Graphics, ArcView, MapInfo

CERTIFICATION AND CONTINUING EDUCATION

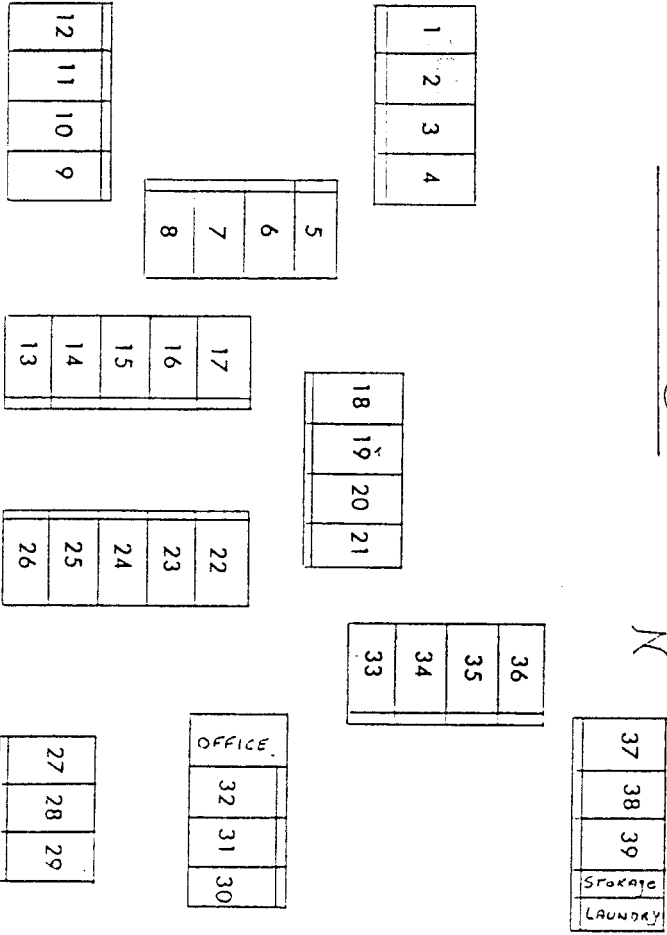
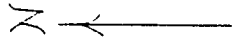
- 1992 Certification by the American Institute of Certified Planners (AICP)

PROFESSIONAL ACTIVITIES

- 1994 to present Board of Directors, Center for Affordable Housing, Inc. Sanford (currently President)
1995 to 2000 Board of Directors, Nonprofit Housing Roundtable of Central Florida
1996 to present Adjunct Faculty, Rollins College, Winter Park
1996 to 1999 Commissioner, Governor's Affordable Housing Study Commission
1997 to present Board Member, Fannie Mae's Orlando Partnership Office Advisory Council
1997 Instructor, Florida Department of Community Affairs' Affordable Housing Management Education (AHOME) Program

CLAYTON ST

OAKWOOD APTS

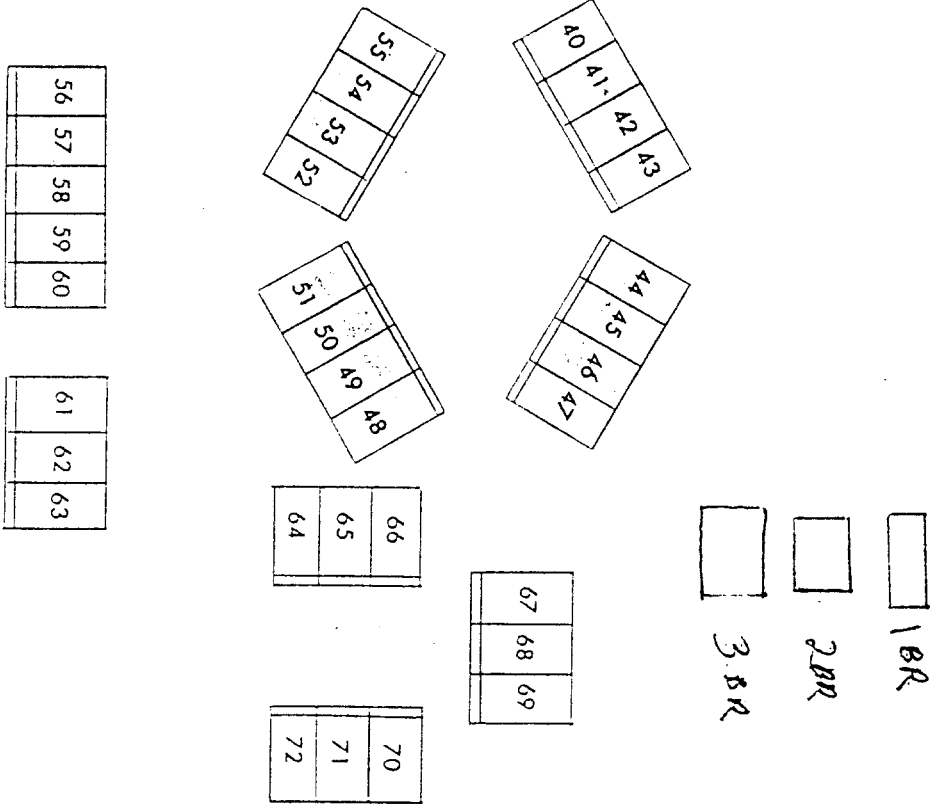


550

LINCOLN STREET

350

GRANDVIEW STREET



TREMAIN ST

