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MOV TOMORROW

Building Communities for
Tomorrow's Economy
2019 Update



This Document has been prepared by the Community Development Program of the Mid-Ohio Valley Regional Council. Funding assistance provided by the U.S. Economic Development Administration, Appalachian Regional Commission, West Virginia Development Office, and local governments served by the MOVRC. For more information regarding programs offered by the MOVRC please visit our webpage at www.movrc.org or call the MOVRC Offices. Thank you for your interest in MOV Tomorrow.



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Hello and welcome,

In 2016 the Mid-Ohio Valley Regional Council (West Virginia RPDC 5) created the MOV Tomorrow Plan to provide a blueprint for our future. This 2019 Update provides a summary of the progress the MOVRC has made in achieving our goals over the past year and economic activity in the Region. This document also serves as the annual update to our Comprehensive Economic Development Strategy under the U.S. Economic Administration and the Regional Development Plan under the Appalachian Regional Commission for our Region. As part of our outreach strategy, we have made an effort to create a smaller, concise update with more descriptive graphics and fewer pages of statistics. These steps were taken to improve the overall readability of the document and to make it more user friendly overall.

To learn more about the Mid-Ohio Valley Regional Council and the numerous programs our agency offers, please visit our website www.movrc.org. We appreciate your interest in Mid-Ohio Valley and as always invite you to come visit us in the MOV!

Respectfully,

A handwritten signature in blue ink that reads "Eric Peters".

Eric Peters, President

MOVRC Board of Directors

A handwritten signature in blue ink that reads "Carol Jackson".

Carol Jackson, CPA, MBA, PCED

MOVRC Executive Director

Calhoun • Jackson • Pleasants • Ritchie • Roane • Tyler • Wirt • Wood

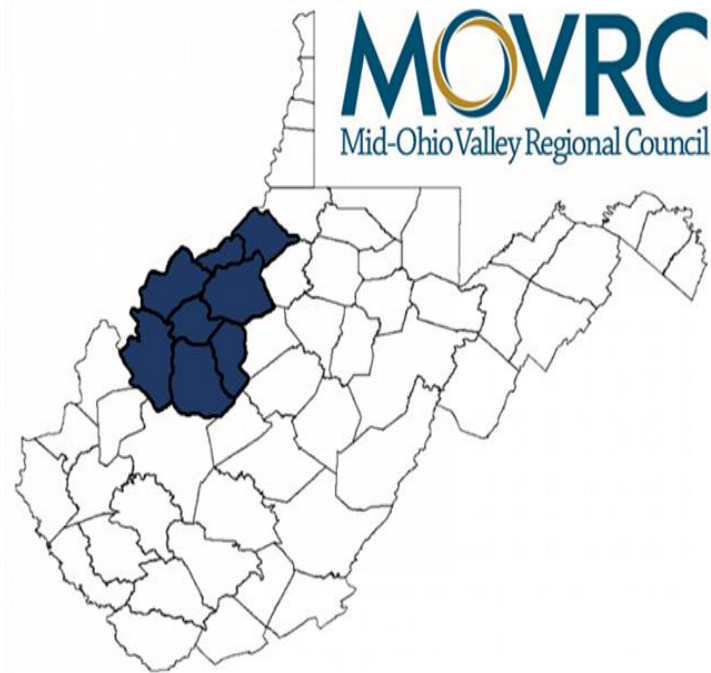
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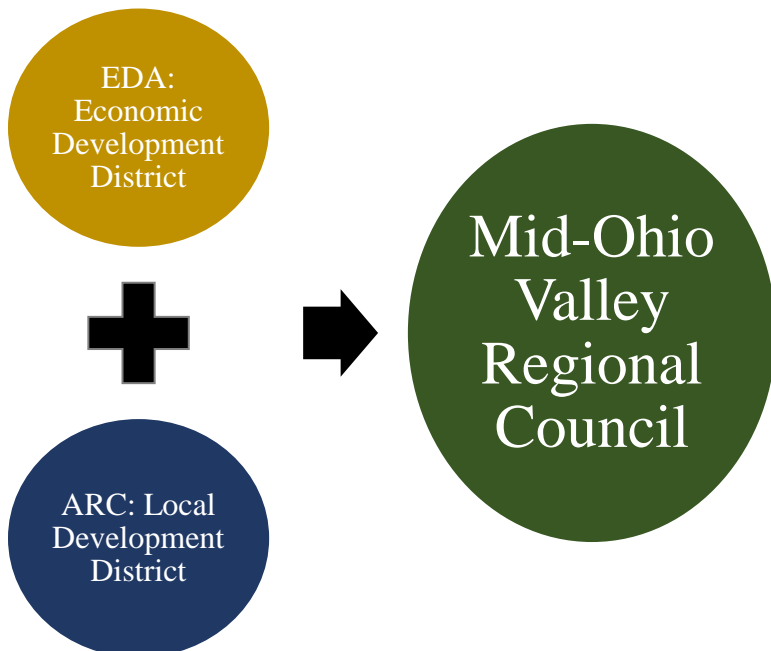
A. Introduction

The Mid-Ohio Valley Regional Council (MOVRC), Region V, is a governmental planning and development agency serving west-central West Virginia, also known as the Mid-Ohio Valley (MOV).

The county commissioners, mayors, and other development leaders from the communities in our eight-county Region serve as the MOVRC Board of Directors. This group oversees the general activities of Regional Council staff to guide the direction of several programs and projects designed to improve their communities. The purpose of the MOVRC and its Board of Directors is to assist communities effectively use available resources and maximize the opportunities for local communities as well as public service agencies to secure federal assistance for economic development, water and sewer system construction and expansion, public facility improvements, and more.



Calhoun County	Town of Grantsville
Jackson County	City of Ravenswood, City of Ripley
Pleasants County	City of Belmont, City of St. Marys
Ritchie County	Town of Auburn, Town of Cairo, Town of Ellenboro, Town of Harrisville, City of Pennsboro, Town of Pullman
Roane County	Town of Reedy, City of Spencer
Tyler County	Town of Friendly, Town of Middlebourne, City of Paden City, City of Sistersville
Wirt County	Town of Elizabeth
Wood County	Town of North Hills, City of Parkersburg, City of Williamstown, City of Vienna



The MOVRC is a local development district under the Appalachian Regional Commission (ARC) and an economic development district under the United States Department of Commerce/ Economic Development Administration (EDA). The purpose of this document is to serve as the MOVRC 2019 update to the ARC Regional Development Plan (RDP) and EDA Comprehensive Economic Development Strategy (CEDs).

The 2016 RDP/CEDs plan answered the question “where do we want to go” and provided a roadmap for “how we plan to get there.” To answer those questions the plan established a vision and a mission then set goals and objectives to accomplish the mission and achieve the vision. The purpose of this 2019 RDP/CEDs document is to provide an update on economic and community development in the MOV Region throughout 2019.

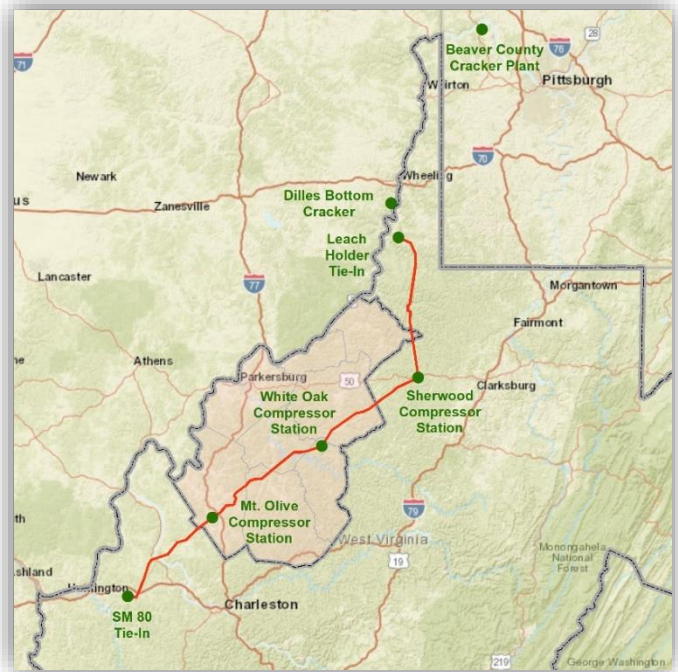
B. Analysis of Economic Opportunities and Challenges

Oil and Gas Development

Gas from this Region is known as “wet” gas, meaning that it contains ethane, butane, etc. which can be stripped from the gas before it is sent to the market. The ethane can then be “cracked” to produce ethylene, which is a necessary ingredient of nearly every plastic product. The availability of ethylene has the potential for attracting downstream plastics manufacturers which could create thousands of jobs in the MOV.

TransCanada Mountaineer XPress Pipeline and Compressor Stations

In March 2019, the Federal Energy Regulatory Commission announced that the Mountaineer Xpress Pipeline was approved for full service. The pipeline stretches from the WV northern panhandle to southwestern Cabell County through Calhoun, Jackson, Ritchie, Roane, Tyler, and Wirt Counties in the MOV Region. The pipeline is capable of transporting 2.7 billion cubic feet per day (Bcf/d) of natural gas.



B. Analysis of Economic Opportunities and Challenges

The plastics industry is identified as cluster opportunity for the MOV. Considering the investments that have been proposed, the Mid-Ohio Valley is well poised to capitalize on these opportunities to strengthen and expand the Regional economy.

Roads to Prosperity

On October 7, 2017 voters in West Virginia approved a constitutional referendum that will allow the **State to issue up to \$1.6 billion in bonds for highway and bridge construction** throughout WV. To repay the bonds, which will be issued in stages annually, the legislature raised the gasoline tax by 3.5 cents per gallon, vehicle sales tax from 5% to 6%, and increased the motor vehicle registration fee from \$30 to \$50. This phased effort proposes many projects statewide including 79 projects throughout the 8

county MOV Region that will necessitate an investment of approximately \$218,351,985. This bond issue has been designed to bring 48,000 new construction jobs to the State of WV.



In the 2016 RDP/CEDS transportation or regional connectivity was identified as a weakness of the Region through a SWOC analysis. In addition to potential job growth resulting from this construction, improving transportation will help connect the isolated areas of the MOV to the rest the Region, State, and Country. Since the bond referendum passed, 541 projects-worth \$385.1 million and spanning 1,185 miles-have been completed

through the Roads to Prosperity program. The project has encompassed all 55 counties, the projects include paving, bridge repairs, slip and slide repairs, and other infrastructure improvements.

In 2019, two projects began in Wood County, widening to four lanes West Virginia 14 from Pettyville to downtown Parkersburg and widening West Virginia 2 as well as bridge replacements, bridge rehabilitation and road rehabilitation and resurfacing.

In November 2019, Governor Jim Justice announced a \$4.3 million project in Williamstown. The project will develop and construct a roundabout designed to lower congestion at the intersections of State Routes 14 and 31. The Williamstown project is one of nearly 1,000 Roads to Prosperity projects that have either already been completed, are currently under construction, or will be underway before the end of 2019.

Private Business Expansion

In August 2019, the State of WV announced that **Hino Motors Manufacturing U.S.A. will invest \$40 million** to expand manufacturing and assembly operations in Wood County, WV. Currently, Hino Motors operates a truck assembly and manufacturing plant in the Wood County and employs 295 workers. With the new investment, Hino Motors intends to add **250 new jobs** by 2020. In Jackson County several employers are expanding and adding jobs including Constellium.

In October 2019, **Constellium was awarded a \$9.5 million grant** from the Department of Defense to enhance its ability to produce armor plating for the military. The Constellium Rolled Products plant in Ravenswood was chosen by the Department of Defense to receive the agency's Cornerstone OTA (Other Transaction Agreement) to update its 144" cold rolling mill which is used specifically to help produce Department of Defense vehicles.

The 2016 RDP/CEDS identified declining industry and economic landscape as challenges to the MOV Region. The MOV economy is still distressed and the unemployment rate of the region is higher than the national rate. However, investments in business development of this volume will not only add new jobs to the MOV economy but also show potential investors that existing businesses have confidence in the capacity of Region to foster and develop new or expanding businesses, as well as the capabilities of its workforce.

C. Regional Economic Resiliency

The Mid-Ohio Valley has worked during 2019 to become more economically resilient taking steps to diversify the regional economy and improve protections for infrastructure against natural hazards.

Diversifying the MOV Economy

Regions with multiple cluster economies are far more resilient when the economy slows in a region. This is because clusters are not all dependent upon one another. Some clusters are less affected by economic downturn, so when one cluster suffers, the other clusters continue operations and even growing. For instance, the coal industry in Southern West Virginia has weakened. This decline has negatively impacted the economy, as it mostly consisted of clusters dependent on the coal industry. Today the capabilities of the regional economy are still trying to recover from the waning coal industry.



In contrast to southern West Virginia, the MOV region continues to strive for a diverse economy, built upon distinct and separate clusters. The MOVRC and economic developers throughout the Region are working hard to strengthen and develop each cluster in the MOV. Independent clusters are essential to building resilience and continued progress toward independent clusters will enable the Region to recover from a hit to the economy quicker than a region that has one driving cluster or interdependent economic clusters. Below is a description of 4 existing clusters in the Region and recent activity in those clusters.

Oil and Gas Production and Transportation – Oil and gas extraction and processing in the MOV region fluctuates based on supply and demand. The Region has seen an increase in oil and gas activity, particularly through the construction of pipelines and compressor stations. As is described above the MOV Region and surrounding areas have experienced significant development in the oil and gas industry.

Automotive – Hino motors continues to thrive in the MOV Region as the fastest growing commercial truck brand in the U.S. in its competitive class. The company’s investment in the MOV continues to grow and strengthen the automotive cluster in the Region. Local economic developers continue to work with Hino, as the company plans to expand its new production plant.



Local economic developers continue to work with Hino, as the company plans to expand its new production plant.

C. Regional Economic Resiliency

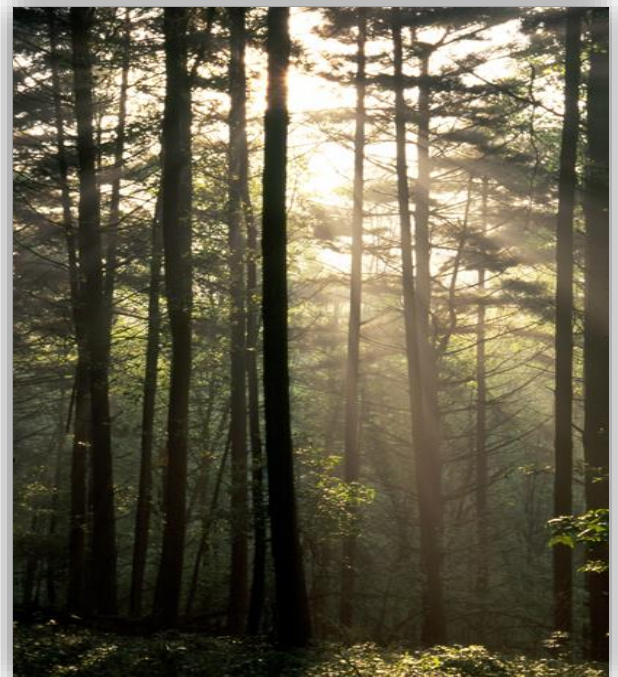
Health Services – There are multiple hospitals and clinics in the MOV Region that provide employment opportunities for the region and vital healthcare to residents. Specifically, after expanding its cardiac services, WVU Medicine Camden Clark received Healthgrades’ Stroke Care Excellence Award and was named among the top 10 percent in the nation for treatment of stroke for two years in a row

Additionally, Roane General Hospital is in the middle of an \$18 million renovation and expansion in Spencer, WV.

Government – The MOV is comprised of 22 municipalities and 8 county governments that employ many people throughout the Region. Additionally, the Bureau of the Fiscal Service, a branch of the U.S. Department of the Treasury, employs approximately 2,000 people in Parkersburg.

Protecting Infrastructure from Natural Hazards

The MOV Region is prone to natural hazard events such as flooding, winter weather, high wind, and landslides among others. While natural hazards are not necessarily common, some do occur with a degree of frequency. For example, the 2016 MOV Hazard Mitigation Plan (HMP) estimates that the eight counties of the Mid-Ohio Valley average between .84 and 2.21 flood events per year based on previous flood event data. Natural disasters have the potential to be destructive causing damage to properties, crops, roadways, and public facilities. When a destructive event occurs, it can take months or even years to complete repairs and get back to the normal course of business. This can have a devastating impact on the lives of citizens as well as the regional economy; people are unable to work or shop as they normally would, and



businesses may not be able to open, produce goods, or ship products to consumers. The MOVRC has worked with local governments and citizens to take actions that will reduce risks when hazards do occur to make citizens and the regional economy more resilient.

Mid-Ohio Valley Regional Hazard Mitigation Plan

The MOVRC maintains and updates the Regional Hazard Mitigation Plan that serves all municipalities and counties in the Region. Statute requires that the regional HMP is updated every 5 years; the MOV HMP was most recently updated in December 2016. The HMP assesses the risk each natural hazard poses to each county in the region. Using the level of risk for each county and possible impacts from a hazard event the plan then identifies mitigation actions that when implemented will decrease the level of risk from that hazard. Mitigation actions serve as the implementation portion of the plan by mapping out what can be done to make a community more resilient in the face of a natural hazard event.

At the request of the WV Division of Homeland Security and



Emergency Management (DHSEM), the MOVRC has shortened the 5-year planning cycle and instead of waiting until the plan expires on December 4, 2021, will have a fully updated Hazard Mitigation Plan in June 2020. However, a delay in approval of the planning grant may jeopardize that. After a year, MOVRC continues to wait on funding needed to complete the 2021 Hazard Mitigation Plan. Activities anticipated with the initial phase include: planning kickoff meeting, public meetings in each county, online public survey, analyzing data from previous Plan, and collecting new data on hazard events that have occurred since the 2016 Plan Update.

The 2016 Hazard Mitigation Plan was over 600 pages, and while it contains much useful information, it was lacking as a tool due to the time needed to find specific information by county or disaster topic. The planning team opted for two specific changes which are intended to improve application for regional resiliency through a more user-friendly HMP format that interested parties can absorb. One is the inclusion of concise summary pages for each individual county, which will detail a county's hazard risks and identify tailored mitigation actions. Second, the newest HMP will incorporate supporting data in separate appendices to improve ease of review.

Hazard Mitigation Projects

In an effort to address mitigation actions identified in the 2016 MOV HMP, the MOVRC assisted communities completing hazard mitigation grant applications for projects that mitigate the risk of flooding and landslide in the Region. Communities are pursuing three types of mitigation projects: acquisition and demolition, structure elevation, and mitigation reconstruction. The MOVRC helped with the submission of 15 applications requesting a total of \$8,391,593 to serve 64 participants across Calhoun, Roane, and Wood Counties and within the City of Spencer and Town of Grantsville. In 2019, the MOVRC learned that one of the projects was approved by FEMA for demolition. The project includes the demolition of one home on Nicut Road in Calhoun County. In November 2019, the project

was awarded and set for demolition in December. MOVRC continues to wait on a decision for projects in Wood, Calhoun, and Roane Counties. Completing mitigation actions improves the ability of a community and individuals to bounce back after natural hazard events. Removing a structure from the path of the hazard or fortifying and rebuilding a structure in a way that limits the impact of a hazard shortens recovery time, allowing communities to get back to the normal course of business. Natural hazards impact communities and individuals by displacing citizens, causing property damage, and impeding transportation. When these things happen for an extended period of time it can have a devastating impact on an economy of any size. Natural hazard events are prevalent in the MOV region because of the terrain and climate. By taking measures to reduce the recovery time after natural disasters, communities across the MOV are taking steps to become more resilient.



D. Goals and Objectives Accomplishments and Challenges of 2019

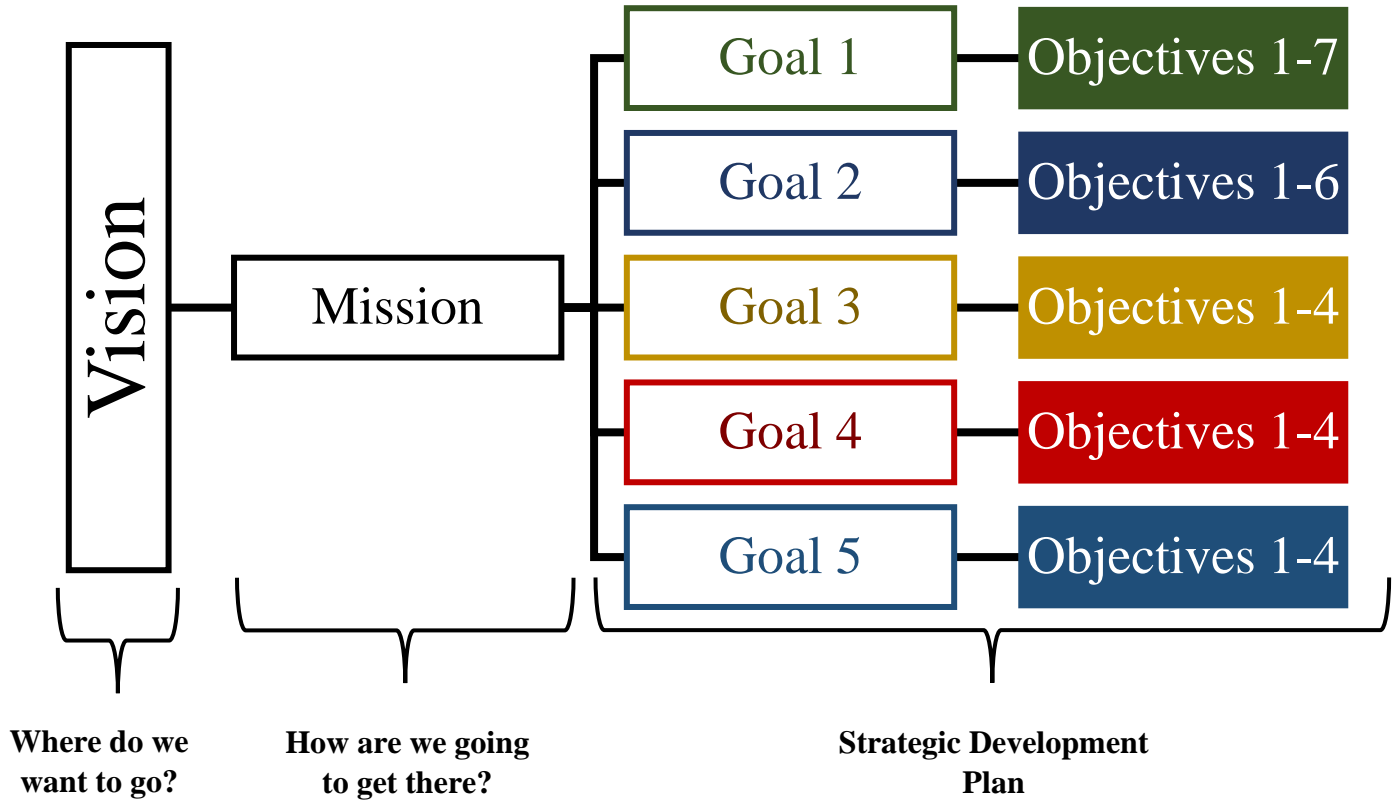
2016 CEDS Planning Process

To begin the 2016 CEDS/RDP planning process, the MOVRC first answered the question “Where do we want to go?” by creating a vision statement: **The Mid-Ohio Valley is a region of great opportunity that will achieve socioeconomic parity with the Nation.** The next planning step was to answer, “How are we going to get there?” by establishing a mission: **To innovate, partner, and invest to build community capacity and strengthen economic growth in the Mid-Ohio Valley.** To fulfill this mission, the MOVRC created the Strategic Development Plan, to serve as a road map.

First to assess the current economic climate of the Region, the MOVRC completed a SWOC Analysis to determine the Strengths, Weaknesses, Opportunities, and Challenges of the MOV. This type of assessment enabled the MOVRC to identify current assets in the Region as well as aspects that will need further developed to work towards achieving the established vision.

Using the information gained from the SWOC analysis, the MOVRC created the Strategic Development Plan in the 2016 CEDS. The Plan works backward from the Mission to establish 5 goals that work toward achieving the Vision. Those goals were then broken down into objectives, or more specific actions that will further development in the MOV Region. Below is a diagram of the structure of the MOV Strategic Development Plan. The following pages contain a cluster map of the vision, mission, goals, and objectives established by the 2016 MOV CEDS/RDP as well as descriptions of the accomplishments and challenges of 2019 throughout the Region.





D. Goals and Objectives: Accomplishments and Challenges of 2019

Vision:
The Mid-Ohio Valley is a region of Great Opportunity that will achieve socioeconomic Parity with the Nation.

2. Strengthen the MOV Entrepreneurial ecosystems by providing access to resources and information.

3. Promote the attractiveness of the location and exporting capacity of the Region to connect startup and established businesses with external and global markets.

Goal 1: Invest in entrepreneurial and business development strategies that strengthen the MOV economy.

1. Strengthen the Regional resiliency to economic disruptions and natural disasters.

Mission:
To innovate, partner, and invest to build community capacity and strengthen economic growth in the Mid-Ohio Valley.

4. Strengthen the capacity of community organizations and institutions to articulate and implement a vision for sustainable, transformative community change.

Goal 5: Strengthen the capacity of MOV citizens, current and next-generation leaders, and organizations to innovate, collaborate and advance community and economic development.

1. Support visioning, strategic planning and implementation, and resident engagement approaches to foster increased community resilience and generate positive economic impacts.

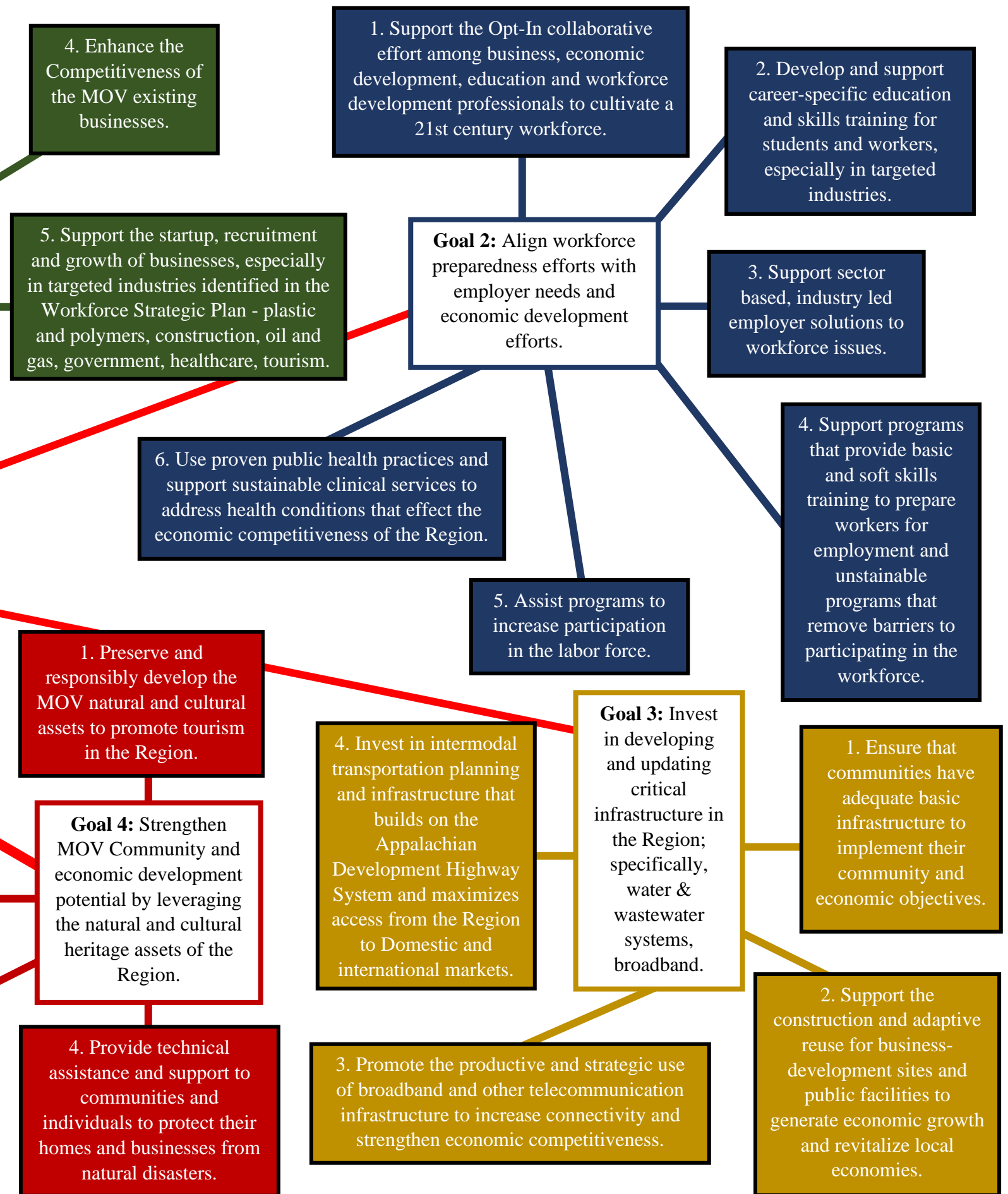
2. Preserve and strengthen existing natural assets in support of economic opportunities that generate local and regional benefits.

3. Provide technical assistance to Local Governments, Public Service Districts, and local Economic Development Authorities for economic and community development projects.

2. Empower and support next-generation leaders and encourage authentic engagement in local and regional economic and community development.

3. Preserve and strengthen existing cultural assets through strategic investments that advance local and regional economic opportunities.

D. Goals and Objectives: Accomplishments and Challenges of 2019



Strategic Investment Goal One: Economic Opportunities

Invest in entrepreneurial and business development strategies that strengthen the MOV Economy.

Goal One primarily addresses MOVRC performance targets to improve economic resiliency, encourage and assist new businesses, and retain existing businesses. For over 40 years the MOVRC has been working with public and private sector partners to retain, expand, and improve economic opportunities in the MOV. The following is an evaluation of the MOVRC and its efforts over the past year to achieve this goal.

MOVRC Loan Programs

The MOVRC operates 11 loan programs and is now able to offer multiple loan programs to all 55 counties in the State of West Virginia. From inception to present, the MOVRC has 94% success rate for loan clients making full payment. Only 6% of the loans have been written off, and only 1 of which has occurred in the last 2 years.

In 2019 the MOVRC lent \$1.28 million to 8 new clients making loans in the average amount of \$160,000. Our total lending program is now \$10 million. This year's loans were made to both startup and existing businesses: 5 new startup businesses, 1 to acquire a business, and 1 to an existing business for expansion and 2 for emergency work for water/sewer systems. A wide variety of businesses and private organizations are loan clients of the MOVRC, for example in 2019 loans were made to the following businesses and organizations: 2 Public Service Districts, 1 restaurant, 1 land service company, 3 retail stores, and 1 oil & gas support industry.

Loans made by the MOVRC to area businesses and organizations impact the Regional economy beyond the startup or sustainability of an entity. We are now seeing second generation loans. In that some startup businesses, we financed decades ago that were fully paid off are now selling/transitioning to a second generation of owners.

This year we have been able to assist local public service districts with emergency funding to assist with repairs to the water/sewer system which impacts over 150 local residents and businesses and allows the PSD to contract for repairs before the winter weather sets in thereby delaying the project.



Strategic Investment Goal Two: Ready Workforce

Align workforce preparedness efforts with employer needs and economic development efforts.

A healthy, skilled, and ready workforce prepared to fulfil the specific needs of the MOV economy is a building block for a more prosperous Region. Goal 2 primarily addresses MOVRC performance targets to prepare the MOV labor force, improve health and education opportunities, and target specific industries for growth. The success stories that follow illustrate a range of outcomes and demonstrate the results the MOVRC seeks through assisting local communities. The following is an evaluation of the MOVRC and its efforts over the past year to achieve this goal.

D. Goals and Objectives: Accomplishments and Challenges of 2019

Workforce Development Board Mid-Ohio Valley



The Workforce Development Board Mid-Ohio Valley (WDB) is contained within the MOVRC offices in downtown Parkersburg; the MOVRC provides fiscal and administrative services to support WDB operations. Serving Calhoun Clay, Jackson, Mason, Pleasants, Ritchie, Roane, Wirt and Wood counties in West Virginia the WDB exists to provide program oversight and fiscal oversight of Workforce Opportunity Innovation Act (WIOA) Title I Funds in the MOV to

ensure that efficient and effective workforce services are accessible to employers, current employees, job seekers, and other citizens in the Region. The WDB administers the area Comprehensive One-Stop Career Center which provides a variety of employment services directly to citizens.

The WDB offers many training programs that benefit members of the workforce and employers alike. **On the Job Training** – WDB assists employers with wage reimbursement (up to 480 hours) for new employee on the job training. **Incumbent Worker Training** – Through this program, WDB assists with associated costs for upgrading and improving the skills of new and current workers to keep the workforce relevant and moving forward. **Customized Training** –WDB assists with training for employees starting out at a new position. One example of this program is assisting individuals attending the police academy training to become members of the local police force. **Individual Training Accounts** – This program assists job seekers that are looking to expand their skills through training programs and higher education. Participants receive tuition assistance as well as stipends for books and supplies for up to 36 months.

Registered Apprenticeship Program

The WDB-MOV works with current traditional and non-traditional registered apprenticeship programs. Through Apprenticeship Training Accounts (ATA), the WDB can assist the apprentice with training costs such as books and work-related clothing up to \$500. Participants in the program must meet Workforce Innovation and Opportunity Act (WIOA) requirements: must have lost their job through no fault of their own, be a veteran residing one of our 9 counties, or meet income requirements. As a result of the success of this program and its benefits to both businesses and training facilities, the MOV WDB was awarded a 2018 Aliceann Wohlbruck Innovation Award by the National Association of Development Organizations.

To date the registered apprenticeship program has funded 46 Apprenticeship Training Accounts consisting of 11 E.M.T.'s, 10 C.N.A.'s, 9 Plumbers, 8 IBEW, 3 Painters, 2 Laborers, 1 Heat and Frost, 1 Carpenter, and 1 through WV Women's Work. In 2020 and beyond it is the goal of the WDB to become a sponsor, or intermediary to help establish more registered apprenticeship programs to serve the Mid-Ohio Valley.



D. Goals and Objectives: Accomplishments and Challenges of 2019

Employer Solutions Team



In July of 2019 the WDB began implementation of the Business Resource Network Model (BRN). The goal of this network is to support employers as one point of contact connecting them to partner nonprofit agencies of need. Account representatives visit with employers to let them discuss any current challenges or opportunity the business is facing. These opportunities or challenges can vary from workforce to infrastructure, but no matter the concern, our team makes sure they are connected to the appropriate resource partner. This is done by hosting bi-monthly meetings with partner agencies represented from chambers, economic development authorities, community and technical education providers, small business administration, and even the DOL office of apprenticeship or any nonprofit agency that could be of service to an employer.

The WDB continues to partner with various local employment service providers to continue the Employer Solutions Team with the goal of streamlining communication with area employers and then develop programs to address employment issues facing those employers. As a result of this program, and communication with employers concerning their employment needs, the WDB will be hosting the second annual MOV Reverse Job Fair in June of 2020. This event gives potential employees an opportunity to present themselves to a wide variety of potential employers. Employers will be able to walk around the room and meet with multiple potential employees and conduct on the spot interviews in they so choose. The employer does not have to spend an entire day meeting with potential employees enabling them to maximize the time and effort they put into finding a new employee. Additionally, the WDB continues to host Employer Forums for employers in our 9 counties to explain WIOA employer programs and potential funding available.

Sector Partnerships



The WDB, in partnership with WVU Parkersburg, has further developed the Sector Partnerships program to help identify the needs of employers to better prepare and connect the existing, developing MOV workforce. Through this program, employers from three major sectors Manufacturing, Healthcare, and Information Technology (IT) meet once every other month to strengthen the compatibility between workforce capabilities and employer needs. Through the Sector Partnerships program, employers work together to identify common issues and are provided with assistance in the development of programs and processes that work toward resolving those issues.

Through Sector Partnerships, WDB is working to bridge missing pieces between the MOV workforce and the needs of employers in the Region. Not only does this result in a stronger economy from business success, but members of the MOV workforce stay in the area and are better suited for high paying jobs in their community.

D. Goals and Objectives: Accomplishments and Challenges of 2019

Career Connections Youth Program

The WDB offers the career connections youth Program which is an employment and training program that focuses on developing academic, occupational, and social skills for persons 16-24 years of age. This program offers work experience, leadership skills, career exploration, work readiness workshops, occupational training, financial literacy, and more. The WDB established a mentoring program for participants in the youth program in 2018. Currently, mentors assist youth in developing the following skills: networking, professionalism, career development, career exploration, and soft skills. The WDB is working to further develop this successful program in 2019 with additional mentors.

Strategic Investment Goal Three: Critical Infrastructure

Invest in developing and updating critical infrastructure in the Region; specifically, water & wastewater systems, broadband, and transportation.

Regional investment in infrastructure has helped reduce the isolation of the Region, spur economic activity, and improve public health and safety. Goal Three primarily addresses the MOVRC performance target to provide basic infrastructure, increase national and global connectivity, and improve transportation. The following is an evaluation of the MOVRC and its efforts over the past year to achieve this goal.

Water and Wastewater Systems

MOVRC Community Development Staff are currently coordinating **14 fully funded water or wastewater infrastructure projects** that will complete various improvements to existing systems and expand service across the MOV Region. To complete these projects, the MOVRC assisted communities in securing **\$39,000,000** of grant and loan funds from local, state, and federal sources. Once implemented, these projects will improve existing water or wastewater service to **9,937** customers. Of the total 14 funded infrastructure projects, **8** are newly funded projects.

Sistersville Water - \$4,550,000 Investment

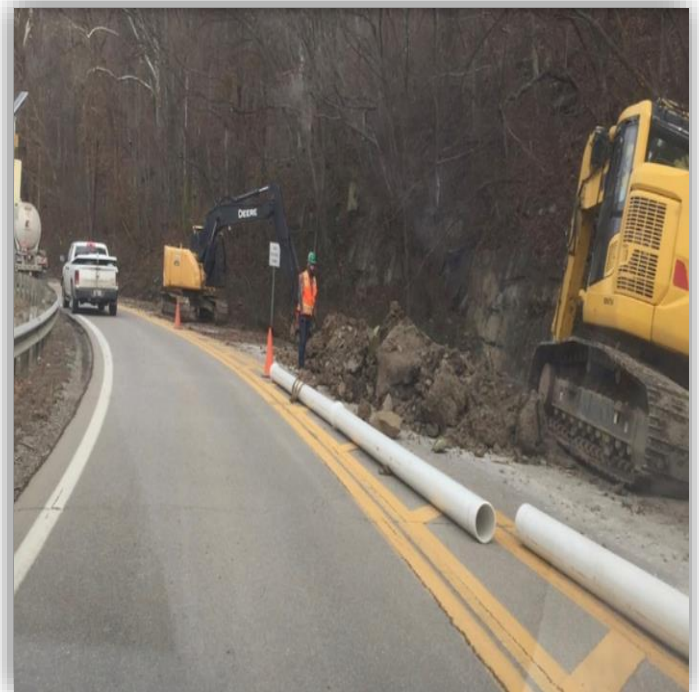
This project involves switching the water source for Sistersville from their own plant to Tyler County PSD's plant. In order to do this, the project will update the line from Sistersville to Tyler County PSD and install a new booster station. Funding for this project is solely IJDC, with a \$1,000,000 grant and a \$3,555,000 loan.

Tyler PSD Sewer

This project will upgrade and rehab components in the district's two sewer plants in Friendly and Ben's Run with a total of 287 customers affected. The funding for this sewer project is comprised of a \$481,760 grant and a \$700,000 loan, both of which come from the USDA.

Pennsboro Sewer - \$5,067,172 Investment

This project is being done in multiple phases. At the current phase, improvements will consist of the construction of a sludge holding tank, splitter box, and a sequencing batch reactor with a downstream equalization basin. This project is funded through a \$892,577 IJDC



D. Goals and Objectives: Accomplishments and Challenges of 2019

grant, SCBG funds of \$1,500,000, DEP loan of \$2,585,090, and \$89,000 funded by the City for a total project cost of \$5,067,172.

Simultaneously, Community Development Staff are assisting communities across the MOV Region coordinate and apply for funds to complete **24** developing water and wastewater infrastructure projects that will improve or extend service. Once funded and implemented these 24 projects will improve water and wastewater service to approximately **16,915 customers** across the Region and will require an investment of approximately \$119,000,000. These numbers are based on the most up-to-date information available, however some projects are still developing, and these approximations are subject to change.

Over the course of 2019 the MOVRC Community Development Program has completed 6 water and sewer infrastructure projects totaling \$18,565,266 impacting the water or sewer service of 4,103 customers. Complete in this instance means that all final performance reports have been completed and the project is completely closed out. Construction is generally completed well before final project close out.

Projects Completed in 2019				
Project Name	System	Investment	Customers Served	County
Cairo Wastewater System Improvements	Town of Cairo	\$2,982,000	150	Ritchie
Wastewater Improvements Phase 3	City of Pennsboro	\$5,000,000	524	Ritchie
Water System Improvements	Town of Middlebourne	\$2,745,000	516	Tyler
Wastewater System Improvements	City of Paden City	\$3,709,000	1,206	Tyler
Rt. 14 Sidewalk Project	Town of Elizabeth	\$206,266	1,500	Wirt
Lubeck PSD Belleville Water Project	Belleville	\$3,923,000	207	Wood
	Totals	\$18,565,266	4,103	

Broadband Development

CCR Broadband Development Plan - \$125,000 Investment

Clay, Calhoun, and Roane Counties utilized a \$125,000 Community Development Block Grant to develop a Broadband Development Plan with consultant firm Design Nine. Roane and Calhoun County Broadband Development Committees are partnering with their respective County Commissions to seek funding and hire an engineer to design pilot projects with the most potential for impact and success.

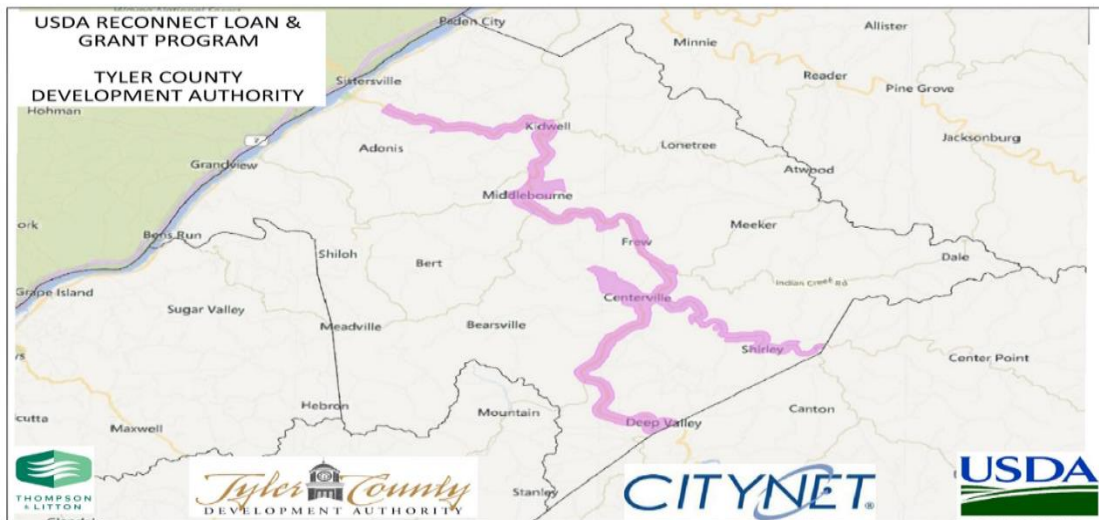


Jackson County - Sandyville Wireless Broadband - \$187,500 Investment

The Jackson County Commission was able to obtain an additional \$12,500 in Community Development Block Grant to add to the \$125,000 CDBG funding they received in 2017 and a \$50,000 investment by Jackson County Commission to install wireless broadband on a county tower in the Sandyville area of northern Jackson County. The Commission accepted a low bid from local ISP RT21.NET.

Tyler County Broadband Development Plan - \$30,000 Investment

The Tyler County Commission, assisted by the Tyler County Economic Development Authority utilized a \$30,000 Community Development Block Grant to hire engineering consultant Thompson and Litton which delivered a comprehensive Broadband Development Plan for Tyler County in 2019. This was an important first step in being able to apply for the initial round of USDA ReConnect project funding.



Tyler County Development Authority – USDA ReConnect Broadband Project - \$1,758,000 Loan and \$1,758,000 Grant

This Project is a partnership between Tyler County Development Authority Inc. and CityNet LLC which will build and operate the fiber network. The USDA ReConnect program invests in areas with no internet service or service which doesn't meet minimum speeds. In Tyler County the planned fiber network will serve 1,366 households with a population of 3,291 people over 26.13 square miles. The total fiber install from end to end will be 74 miles. Multiple business and 27 farms in the service area expressed support and need for the project. The County seat of Middlebourne, which currently has no cable TV provider and unreliable phone and internet, will be totally included in this fiber-to-the-home project.



Strategic Investment Goal Four: Natural & Cultural Assets

Strengthen MOV community and economic development potential by leveraging the natural and cultural heritage assets of the Region.

The natural and cultural heritage assets of the MOV are significant building blocks for a more prosperous future. Goal Four primarily addresses the MOVRC performance targets to provide technical assistance to communities, preserve and develop natural and cultural assets, and increase regional tourism. The following is an evaluation of the MOVRC and its efforts over the past year to achieve this goal.

Rail Trail Connector Trail – \$279,000 Investment

The MOVRC assisted the North Bend Rail Trail Foundation (NBRTF) secure a \$223,200 grant from the WV Division of Highways that will be leveraged with \$55,800 in local matching funds to purchase 1.6 miles of railroad right-of-way in Wood County to extend the North Bend Rail Trail 1.6 miles to DeBarr Trucking, just outside the City of Parkersburg. The North Bend Rail Trail is a 72-mile trail that stretches east to west across the state of West Virginia from Clarksburg nearly to Parkersburg. This project has been in development for over 10 years and when completed will be instrumental in connecting the trail systems in Wood County to the multi-state Heartland Corridor Trail. The intent of expanding this trail system is to increase tourism in Wood County and all West Virginia to spur economic benefits. Currently, the negotiations with CRX has run into difficulties and will hopefully be concluded in the near future.



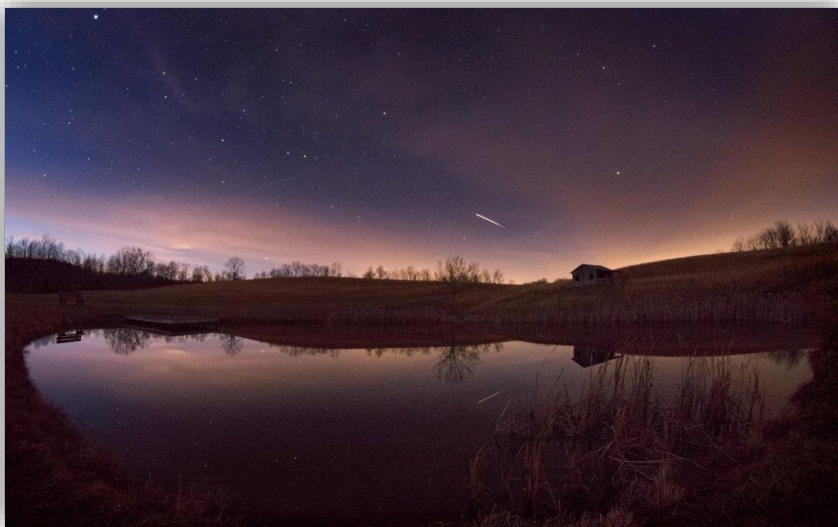
City of Pennsboro Myles Stadium Improvements Project - \$120,000 Investment

With the assistance of the MOVRC, the City of Pennsboro has secured a \$60,000 grant from the Land and Water Conservation fund through the National Park Service to improve existing recreation facilities at Myles Stadium Park in Pennsboro. Grant funds will be leveraged with \$60,000 in local match from the City of Pennsboro to complete ADA updates, redevelop existing concrete bleachers, improve existing dugouts, and resurface the existing tennis courts to add a third court needed for high school tennis matches. The project is currently under construction. The resurfacing of the tennis courts has begun, and concrete pads have been poured for the dugouts.

D. Goals and Objectives: Accomplishments and Challenges of 2019

Dark Sky Project Update

On November 14, 2017, Governor Justice recommended a **\$240,000** grant from the **ARC** for Phase I of the Dark Sky Project in Calhoun County which was for construction of a bathhouse and associated utilities and camping area improvements. Calhoun County Park board, MOVRC, and local stakeholders worked hard to acquire over \$60,000 in local matching dollars and anticipated the release of the ARC funds in 2018. Unfortunately, ARC had an about face at the federal level and never committed the funds as announced. While the delay in funding had already slowed the park project's progress, the word that ARC would not fund the well-planned improvements was a gut punch to Calhoun County. Not only was the County Commission left holding the bag on nearly \$30,000 in design costs, the years' long goal to enhance tourism and stargazing events in the distressed county seemed in doubt. The Calhoun Park had little time to reflect on the major setback, as the Calhoun – Gilmer Career Center was finishing the stargazer cabin funded with **\$50,000** from the **WV Department of Education** and built by students. Some of the matching funds for phase 1 were repurposed to support the installation of utilities for the cabin area. The cabin, hopefully the first of several, features a kitchen, bedroom, bathroom, and partially retractable roof to accommodate telescopes for star gazing. Light testing in the Park is still planned for application to the International Dark Skies Association. The Calhoun County comp plan set for passage in 2020 includes an ordinance protecting the dark skies in the park. The Park Board and volunteers may build the bathhouse with donations and will explore other funding while they also have turned toward the goal of building an amphitheater for larger events.



Strategic Investment Goal 5: Community Leadership

Strengthen the capacity of MOV citizens, current and next-generation leaders, and organizations to innovate, collaborate and advance community and economic development.

Community and economic development is, at its core, an exercise in effective leadership. Goal Five primarily addresses the MOVRC performance targets to support visioning and strategic planning, encourage and support next generation leaders, and strengthen the capacity of local organizations. The following is an evaluation of the MOVRC and its efforts over the past year to achieve this goal.

Wood County Development Strategic Plan

The Wood County Development Authority held a strategic planning session moderated by Tom Heywood which resulted in an updated committee structure and a plan for how to best utilize staff time and committee member input. The resulting strategic plan provides for a more focused approach so that the Development Authority can best utilize its time on the most promising development opportunities.

Broadband Planning

Staff has worked with the Tyler County Development Authority and the Calhoun Clay Roane (CCR) broadband coalition on plans to fund and extend broadband service to underserved rural areas. The Tyler County plan resulted in a \$3 million USDA Re-Connect application in a public-private partnership with CityNet that will provide fiber optic to the premises for XX customers. The CCR plan will spawn Appalachian Regional Commission and HUD Block Grant applications to improve broadband availability in these distressed counties.

Sustainable Management of Rural and Small Systems Workshop

Staff presented at a workshop sponsored by USDA Rural Development for small water and sewer systems in the area. The workshop was held in Spencer, WV and was well attended. Financial and operational sustainability are growing issues with small utility systems in the region.

GIS

The Mid-Ohio Valley Regional Council has negotiated an enterprise license with ESRI ARC GIS Pro for the agencies needs, as well as a reduced fee for local governments to use the software. With ESRI's library of off the shelf applications local governments can now apply GIS capabilities without having to hire staff with significant technical skills. Water and sewer system management, tracking dilapidated structures, and sign inventories are just a few of the envisioned uses. Further uses are limited only by the imagination.

Calhoun and Wirt County Comprehensive Plans

Staff continues to work with the Planning Commissions in Calhoun and Wirt Counties and the WVU Law Clinic on completing comprehensive plans for each county.

Technical Assistance

MOVRC Community Development Staff is available to provide technical assistance and advice to local governments throughout the Region. Staff frequently assists communities with procurement of professional services for projects. Community Development Staff assists communities with a variety of projects from large water and sewer projects to small sidewalk or recreation projects and everything in between.

E. Community and Private Sector Involvement

MOVRC Board of Directors

By statute, the MOVRC Board of Directors is comprised of representatives of various sectors, each with unique knowledge and experience. The MOV Region consists of 22 municipalities and 8 counties; each Mayor and one Commissioner from each County sit on the MOVRC Board. Other members of the Board are Economic Development Authority Directors, City representatives, and members of the private sector. Board meetings are held on the third Wednesday of every month at the MOVRC offices to discuss strategy for current and forthcoming projects. The MOVRC Board of Directors consistently takes on the responsibilities of program subcommittees and review teams when necessary.



While the Board primarily exists to govern the direction of the MOVRC, it secondarily functions to establish and strengthen economic and community development networks throughout the Region. Through monthly board meetings, elected officials and members of the private sector meet and discuss efforts or projects, while sharing advice and resources with one another. Meeting and discussing projects in this manner strengthens the capacity of the counties, towns, and organizations that participate.

MOV Workforce Development Board



In September 2018 at the National Association of Development Organizations annual conference the MOVRC and Workforce Development Board (WDB) were awarded a 2018 Aliceann Wohlbruck Innovation Award for their pilot Registered Apprenticeship Program. To establish this program the WDB collaborated with the West Virginia Laborers Training Facility to create an apprenticeship training program that would benefit both the business and training customers. Through this program eligible customers work directly with WIOA staff and are provided with up to \$500 in vouchers for work related expenses. Vouchers are accepted directly by area businesses so that there are no out of pocket expenses for the customers. Additionally, the WDB reimburses the training facility training cost for up to \$500 per customer up to \$4,000. This program established in the Mid-Ohio Valley quickly spread to include other partners and became the program model for the State of West Virginia. The Aliceann Wohlbruck Innovation award is presented to NADO members for their creative approaches to advancing regional community and economic development and improved quality of life.

E. Community and Private Sector Involvement

WWW Interstate Planning Commission

The Wood Washington Wirt Interstate Planning Commission serves as the Metropolitan Planning Organization that oversees the use of federal funds for transportation projects in the Parkersburg, WV-Marietta, OH Census designated urban area. Planning operations of WWW are contained within the MOVRC which provides fiscal and administrative services.



Over the past year WWW has been transitioning to a performance based planning process that is geared toward responding to national performance goals and performance measures. The process requires States and Metropolitan Planning Organization (MPO) to set targets for Safety Performance Measures, Pavement/Bridge Performance Measures, and Reliability, Freight and CMAQ Measures. The process sets forth a strategic approach that strives to improve investment and policy decision-making, provides for efficient investment, increases accountability and transparency, and improves communication with the traveling public.

Additionally, WWW in coordination with the WV Division of Highways has also modified the Transportation Improvement Program (TIP) development process. The new process allows for highway projects to be included in the TIP as a “Grouped Project”. These projects are generally those that are not regionally significant, have an environmental document type of CE, are non-capacity adding, and are exempt from air quality analysis. These projects are no longer subject to the public comment requirements or Policy Board approval. The revised process is expected to be less cumbersome, as well as expedite the project development and delivery process.

In Wood County, several high-profile projects have been programmed for implementation. These projects include the following:

- Currently under construction is the Expansion of WV 14 in the Mineral Wells/ Pettyville area from two Lanes to four lanes. The project extends 1.3 miles from the existing four lane section in Mineral Wells to the Patriot Shopping Center just north of Pettyville. The approximate project cost is \$12,000,000.
- Reconstruct WV 2 from two to five lanes. The project extends 2.24 miles from County Road 3/8 (Valley Mills Road) to just north of WV 31. The approximate project cost is \$36,000,000.
- Construction of a roundabout at the intersection of WV 14 and WV 31 in Williamstown. The approximate project cost is \$3,000,000.



E. Community and Private Sector Involvement

There are numerous other projects that are programmed including bridge and pavement maintenance, operational improvements emergency relief projects, as well as non-traditional projects that include bicycle and pedestrian improvements.

MOVRC Senior Corps

The MOVRC is home to three programs that improve the lives of Seniors in the Mid-Ohio Valley. The Senior Companion Program, Foster Grandparent Program, and Retired Senior Volunteer Program comprise the MOVRC Senior Corps. Conceived during John F. Kennedy's presidency, nationally the Senior Corps currently links roughly 220,000 Americans to service opportunities. Their contributions of skills, knowledge and experience make a real difference to individuals, nonprofits, faith-based, and other community organizations throughout the United States.

Retired Senior Volunteer Program

The RSVP Program has worked to place more volunteers in impactful, evidence based positions with the goal of maximizing resources. Each RSVP program is asked to choose a primary focus area to meet the needs specific to the communities being served by volunteers; our program has chosen "Healthy Futures." This focus area includes food security, aging in place, exercise, health and wellness, and opioid addiction education. Food security is a major concern in our Region; there has been an increase in seniors that need assistance with food to make it through the month. For this reason, there has been a focus in food distribution and food pantry services.



In 2019, through the RSVP 428 volunteers ranging in age from 55 - 96 served 75,229 hours in food pantries, veterans centers, thrift store, hospitals, blood drives, senior nursing homes, schools and preschools, and senior centers. The RSVP enables seniors to contribute to their communities and gain a sense of accomplishment in a job well done. Expanding their sense of purpose by participating in the RSVP positively impacts the self-esteem of many volunteers and in turn they are healthier mentally and physically.



E. Community and Private Sector Involvement



The Program continues to grow as seniors continue to find new and creative ways to volunteer in their communities and neighborhoods. For example, the Program received a \$9,100 Clear Into the Future grant from the DuPont Company to build raised gardening beds at Ravenswood and Ripley senior locations in Spring 2019. This project will encourage environmental stewardship, improve community greenspace, offer gardening opportunities to all seniors, and increase senior food security. In 2020 the goal of the RSVP is to bring more seniors into the program to make an even bigger impact in West Virginia

Foster Grandparents Program

The foster grandparent program, which began in 1965, provides loving and experienced tutors and mentors to youth with special needs. Working one-on-one and serving between 15-40 hours a week, Foster Grandparents provide support in schools, hospitals, drug treatment centers, correctional institutions, and child care centers. Among other activities they review schoolwork, reinforce values, teach parenting skills to young parents, and care for premature infants and children with

disabilities. In 2019 the MOVRC Foster Grandparent Program had 110 Foster Grandparents that provided support services to 600 children having exceptional and/or special needs at public schools, Head Start Programs, Day Care Centers, and library programs in 2018.

The senior volunteers served 99,936 hours. **Senior Companion Program**

The Senior Companion Program (SCP), which began in 1974, helps frail senior and other adults maintain independence primarily in the clients' homes. Senior Companions serve between 15 and 40 hours a week and typically serve between two and four clients. Among other activities, they assist with daily living tasks, such as grocery shopping and bill paying, provide friendship and companionship, alert doctors and family members to potential problems, and provide respite to family caregivers. In 2019 the 98 Senior Companions served 112,475 hours aiding 144 clients. The MOVRC sponsored Senior Companion Program covers the entire state of WV.



F. Strategic Projects, Programs, and Activities

Significant Projects & Priorities in Our Region

Below are some examples of projects that are priorities in the Region with the Potential for ARC Funding:

- **Camp Shepard Water Extension (Roane County, Distressed)** – This project will extend potable water service to 28 new customers along Wolf Run and Quarry Road. Additionally, it will provide fire protection for the cabins and buildings at Camp Shepard.
- **Norman Ridge Broomstick Area Water Extension (Calhoun County, Distressed)** – This project will extend water service from Pleasant Hill PSD to approximately 75 homes along Norman Ridge and the Broomstick area of Calhoun County.
- **Walton Wastewater Project (Roane County, Distressed)** – This project will establish a new sewer system in the community of Walton, WV and provide sewer service to approximately 115 new customers.

FY2019 Development Program Project Prioritization Process

The RDP/CEDS Committee is comprised of all mayors, one representative of each county commission and a representative from each local development authority in the MOV Region as well as private sector members. The MOVRC Board has worked with staff to prioritize all current development projects in the Region. The Board has compiled this prioritized list of projects to indicate the relative importance of projects in meeting the goals and objectives identified in the RDP. To prioritize projects, the committee evaluated projects using 4 priority measures weighted to reflect the concerns of the committee: 1) economic impact, 2) health/safety threat, 3) benefit analysis, and 4) project status. Projects included on the project priority list are not yet completely funded, though may have partial funding commitments.

Economic Impact: Both direct and indirect impacts of a project will be evaluated. Factors considered include but are not limited to the number of jobs created, payrolls, taxes generated and purchases in the community. In accordance with EDA guidelines the following factors will also be considered:

- The proposed investments are market-based
- The proposed investments are proactive in nature and scope
- The proposed investments look beyond the immediate economic horizon, anticipate economic changes, and diversify the local and regional economy.
- The proposed investments maximize the attraction of private sector investment and would not otherwise come to fruition absent EDA investment.
- The proposed investments have a high probability of success
- Level of local, state, and private matching funds
- High degree of commitment of local political “capital” by elected officials
- Commitment of human resources talent to project outcomes
- The proposed investments result in an environment where higher skill, higher wage jobs are created
- The proposed investments maximize return on taxpayer investment.

Health/Safety Threat: the committee will evaluate the seriousness of the threat, the project impact on the situation and the availability of local funding to address emergency situations.

Benefit Analysis: Traditional cost/benefit ratios will be employed as an analytical tool. However, the committee will also consider socio-economic characteristics of the proposed beneficiaries and will assess the relative degree of need for the project.

Project Status: Priority will be given to project which leverage other funds, are multi-jurisdictional in nature and which exhibit a readiness to proceed.

G. Performance Measurers

In 2021 when fully updating the CEDS/RDP, to evaluate the progress the Region has made in implementing the Strategic Development Plan the MOVRC will use a form of the matrix below. The matrix poses questions that ask, “how are we doing?” The MOVRC will then use those answers to determine what we could be doing better for planning and future actions. When planning the MOVRC will complete this matrix with “output” or tangible/measurable results from projects, initiatives, and efforts of the MOVRC. The MOVRC will then use the calculated output to assess the “outcome” (were initiatives successful) of this five-year planning cycle.

These performance measures have been developed to evaluate progress over time. The MOVRC is only 1 year into this planning cycle. Projects, initiatives, and efforts undertaken require time to develop, implement, and fund. For these reasons, it frequently takes a few years for measurable output to result from projects. The Matrix below displays performance measures that are organized by the goals of the MOVRC Strategic Development Plan. It also contains measurable output, that has occurred and lists initiatives that will result in measurable outputs soon. There are some blank spaces remaining due to the infancy of projects or initiatives that address those specific goals and performance Measures. This matrix should be considered a working/evolving tool. The MOVRC intends to use all outputs identified through the annual CEDS update to measure progress and shape the Regional Development Plan and Community and Economic Development Strategy of the Mid-Ohio Valley.

Goal One: Invest in entrepreneurial and business development strategies that strengthen the MOV economy.			O U T P U T 2 0 1 6 2 0 1 9	
P E R F O R M A N C E M E A S U R E S	1.	How many new businesses have been established or assisted in the Mid-Ohio Valley as a result of an MOVRC project or initiative?		<ul style="list-style-type: none"> 2nd annual Launch Pad initiative spurs small business exposure and development of small business networks <p style="text-align: right;">2017</p>
		<ul style="list-style-type: none"> 3rd annual Launch Pad initiative spurs small business exposure and development of small business networks <p style="text-align: right;">2018</p>		
2.	How have the MOVRC loan programs been utilized to spur economic development?	<ul style="list-style-type: none"> 14 loans per year, lending a total of \$675,000 on average, 11 loan programs \$2.3 million added to lending power of Revolving loan programs <p style="text-align: right;">2017</p>		
		<ul style="list-style-type: none"> 13 loans made totaling \$1.4 million, average amount of \$108,000 3 for new startup businesses, 1 for business acquisition, 9 for existing business/organization expansion 94% success rate <p style="text-align: right;">2018</p>		
3.	What is the status of the proposed Ethane Cracker plant?	<ul style="list-style-type: none"> Pending new investment in oil and gas through statewide MOU with China Investment Corporation <p style="text-align: right;">2017</p>		
		<ul style="list-style-type: none"> Shift in Focus to China Energy Investment 2 Compressor stations built within the region Braskem has announced that they will not build ethane cracker and the Wood County site is on the market. It is still a high priority to develop potential sites for business related to 		

		the two crackers being built in the Upper Ohio Valley.	2019
Goal Two: Align workforce preparedness efforts with employer needs and economic development efforts.			
1.	What is the status of the WDB Opt-In Collaborative and how has the MOVRC been involved in the action teams' implementation process?	<ul style="list-style-type: none"> Strengthening the MOV workforce through Sector Partnerships 	2017
		<ul style="list-style-type: none"> Youth mentorship program initiated 	2018
2.	Of the new businesses created, how many fall within target industries identified in the Opt-In initiative?	<ul style="list-style-type: none"> — 	2017
		<ul style="list-style-type: none"> — 	2018
3.	How many citizens have received training or are participating in a training or education program specific to needs of the MOV labor force?	<ul style="list-style-type: none"> Apprenticeship Programs through WDB; new program Job Training programs: On the Job Training, Incumbent Workers Training, Individual Training Accounts 	2017
		<ul style="list-style-type: none"> 45 Apprenticeship Training Account participants. 	2018
Goal Three: Invest in Developing and updating the Region critical infrastructure; specifically, water & wastewater systems, broadband and transportation.			
1	How has the Region broadband infrastructure been developed and expanded and what more must be done to reach parity with the nation?	<ul style="list-style-type: none"> 3 SCBG Broadband Initiative projects funded 4 counties undertaking projects \$280,000 investment in broadband in the MOV Region Tyler County Development Authority received a \$1.7 million grant and \$1.7 million loan from the USDA ReConnect program. In partnership with CityNet they will install fiber optic lines to serve Middlebourne and the rural southern part of Tyler County along WV Route 18 and WV Route 23. Over 3,000 people and dozens of businesses and farms will have access to high speed broadband for the first time. 	2019
		<ul style="list-style-type: none"> 1 project collecting data through public survey & speed test in 2 counties 1 project being designed, and will be bid in late winter 2019 1 project assessing options for expanding broadband & associated costs. 	2018
2	How many businesses as well as individual citizens have been served or will be served by currently funded infrastructure projects?	<ul style="list-style-type: none"> 14 infrastructure projects currently funded 9,937 households will be served (approximately) \$39 Million investment in water and sewer infrastructure in the MOVRC Region 	2019

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P E R F O R M A N C E M E A S U R E S		<ul style="list-style-type: none"> 8 newly funded projects serving 5,586 customers with a total cost of \$15 million. Seven projects were completed at a cost of \$13.2 million serving 1,624 customers. There are 24 projects currently in development that will serve or upgrade service to 16,915 customers at a cost of \$119 million. <p style="text-align: right;">2019</p>	O U T P U T 2 0 1 6 - 2 0 1 9	
	3	<p>Of the infrastructure projects still awaiting funding, how many businesses and individual citizens will be served?</p> <ul style="list-style-type: none"> 30 infrastructure projects are in development or are applying for funds 18,067 households (approximately) will be served when funded 8 new water and sewer projects have been added since the 2016 CEDS was completed 2017 <ul style="list-style-type: none"> 32 Infrastructure projects are in development or are applying for funds 15,444 customers (approximately) will be served when these projects are funded and complete. 8 new water and sewer infrastructure projects are under development since the 2017 update. <p style="text-align: right;">2018</p>		
	4	<p>How many MOVRC assisted transportation enhancement projects have gone to construction?</p> <ul style="list-style-type: none"> 2 Transportation Alternatives (TA) projects newly funded 10 TA applications were submitted in FY18 13 TA projects currently funded <p style="text-align: right;">2017</p> <ul style="list-style-type: none"> 4 Transportation Alternatives (TA) Project newly funded 15 TA Project Currently Funded 5 projects are now under design 7 TA projects are still applying for funds <p style="text-align: right;">2019</p>		
	Goal Four: Strengthen the MOV community and economic development potential by leveraging the natural and cultural heritage assets of the Region.			
	1	<p>What type of mitigation actions have been executed by local governments to lessen the effect of natural hazards and improve economic resiliency?</p> <ul style="list-style-type: none"> 15 Hazard Mitigation applications submitted requesting \$8,510,921 to assist 63 participants Ongoing planning for 2022 Hazard Mitigation Plan Update <p style="text-align: right;">2017</p> <ul style="list-style-type: none"> \$80,000 grant application submitted to FEMA HM grant funds to complete 2020-2025 HMP update 1 project kick off meeting held in November 2018 8 local planning meetings being scheduled <p style="text-align: right;">2018</p>		
	2	<p>Have any natural or cultural asset development projects been fully or partially funded?</p> <ul style="list-style-type: none"> 1 new restroom and bathhouse for Star park in pre-construction Extension of electric service to camp sites and observation area in pre-construction 1 mile of railroad right-of-way available to purchase for connector trail <p style="text-align: right;">2017</p>		

		<ul style="list-style-type: none"> • \$60,000 LWCF grant awarded to be leveraged with \$60,000 local funds for Pennsboro Myles Stadium Park improvements project • \$50,000 from WV BOE for students to construct 2 new cabins for star gazers in Calhoun Park. <p style="text-align: right;">2018</p>		
3	Has the Region experienced a measurable influx of tourism due to MOVRC projects that develop the natural and cultural assets of the Region.	<ul style="list-style-type: none"> • 50 Attendees at Spring 2017 Star Party • 30 Attendees at Fall 2017 Star Party • 200-300 Attendees for Christmas in the Park <p style="text-align: right;">2017</p>		
		<ul style="list-style-type: none"> • 3 2018 loan clients' businesses directly impact tourism or an influx of visitors to the Region: 1 restaurant, 1 camp ground, and 1 manufacturer with an international presence. <p style="text-align: right;">2018</p>		
Goal Five: Strengthen the capacity of MOV citizen, current and next-generation leaders, and organizations to innovate, collaborate and advance community and economic development.				
P E R F O R M A N C E M E A S U R E S	1	Have any communities completed strategic planning activities?	<ul style="list-style-type: none"> • Calhoun Park Board in 2nd phase of completing comprehensive plan for County. • Wirt County applied for funding to complete 1st phase of comprehensive plan for County <p style="text-align: right;">2017</p>	O U T P U T 2 0 1 6 2 0 1 9
			<ul style="list-style-type: none"> • 2 strategic planning meetings between secondary/higher education in 7 WV counties and the PAZ to determine training needs and create a "To-Do" list. • 3 comprehensive planning initiatives City of Spencer, Wirt County, Calhoun County <p style="text-align: right;">2018</p>	
	2	In what capacities has the MOVRC provided technical assistance to local entities?	<ul style="list-style-type: none"> • Staff are available to communities in person, over the phone, or email to answer questions and provide guidance on projects of all sizes. • 17 fully funded technical assistance projects, 20 in development/applying for funds (non-Fee for Service) <p style="text-align: right;">2017</p>	
			<ul style="list-style-type: none"> • 20 fully funded technical assistance projects, 10 projects seeking funding for 30 total • 7 newly funded totaling \$1,326,177 • 3 technical assistance projects completed • 2 new developing technical assistance projects • 5 On hold <p style="text-align: right;">2018</p>	
	3	What efforts have been made to empower and support next generation leaders to engage in local/regional community and economic development?	<ul style="list-style-type: none"> • 7th year, PACF Civic Leaders Fellowship Program - provides summer employment to college age students to encourage staying in the Region and improve the potential Regional workforce. • WV Loan Fund Collaborative – goal to make capital and resource more available to rural businesses for prosperity and succession planning. 	

• 1st Micro Loans of West Virginia held seminar events to help teach small business topics to assist with succession planning.

2018



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