

Label: "FOIA - Scott Higham round 2"

Created by:sean_kennealy@nps.gov

Total Messages in label:476 (179 conversations)

Created: 11-05-2015 at 13:18 PM

Conversation Contents

Re: Landmark cost recovery

Attachments:

/45. Re: Landmark cost recovery/1.1 15-174 XXNAMAP559Trust Landmark Festival LABOR ESTIMATES 09162015.xlsx

"Flottman, Melissa" <melissa_flottman@nps.gov>

From: "Flottman, Melissa" <melissa_flottman@nps.gov>
Sent: Thu Sep 17 2015 07:44:02 GMT-0600 (MDT)
To: "Austin, Teresa" <teresa_austin@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>, Jaime Boyle <jaime_boyle@nps.gov>, Stacy Shannon <Stacy_Shannon@nps.gov>, Paul Ollig <paul_ollig@nps.gov>
Subject: Re: Landmark cost recovery
Attachments: 15-174 XXNAMAP559Trust Landmark Festival LABOR ESTIMATES 09162015.xlsx

All -

Jaime and Stacy sent us a list of Interp staff who will be working the Landmark concert. Total labor costs are estimated to be only \$6,132. We had originally budgeted over \$27K for Interp based on the initial list, so it looks like we have some additional money to spend!

Please see attached for details.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Wed, Aug 19, 2015 at 10:50 AM, Austin, Teresa <teresa_austin@nps.gov> wrote:
Robbin, Joe,

In the interests of time, I've created a simple summary page that we can present to the trust based on our discussion yesterday. My notes show that we are recovering OT for permits staff, and will present OT costs for facilities staff and see if the Trust is willing to cover those costs as well. If I missed something you heard differently please give me a call.

Joe,

If the facilities numbers look right to you let me know. If not, please have Maurice edit. I've linked the summary to the worksheets, so all he needs to do is update the numbers on the worksheets. FYI, I did not link in the supplies since we have no way to bill for supplies we already have in our inventory. Based on yesterday's discussion, it seems like this is something we should absorb.

Robbin, I will get with your folks in the future to develop a better model for them to use that will hopefully make their life easier.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

Conversation Contents

Fwd: L@ndm@rk Info Update

Attachments:

/46. Fwd: L@ndm@rk Info Update/1.1 LANDMARK Build Schedule DC 9-15.pdf
/46. Fwd: L@ndm@rk Info Update/1.2 Landmark15 9-15 ADA.pdf
/46. Fwd: L@ndm@rk Info Update/1.3 Landmark15 9-15.pdf
/46. Fwd: L@ndm@rk Info Update/1.4 Landmark 2015 Safety Plan 9-15.pdf

"Lee, Leonard" <leonard_lee@nps.gov>

From: "Lee, Leonard" <leonard_lee@nps.gov>
Sent: Thu Sep 17 2015 05:56:34 GMT-0600 (MDT)
To: Steven Booker <steve_booker@nps.gov>, James Murphy <james_murphy@nps.gov>, Robbin Owen <robbin_owen@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>
Subject: Fwd: L@ndm@rk Info Update
Attachments: LANDMARK Build Schedule DC 9-15.pdf Landmark15 9-15 ADA.pdf Landmark15 9-15.pdf Landmark 2015 Safety Plan 9-15.pdf

fyi

----- Forwarded message -----

From: **Tuba** <tuba@c3presents.com>
Date: Wed, Sep 16, 2015 at 11:31 AM
Subject: L@ndm@rk Info Update
To: "Leonard Lee (leonard_lee@nps.gov)" <leonard_lee@nps.gov>
Cc: Courtney Murphy <cmurphy@c3presents.com>, John Liipfert <jliipfert@c3presents.com>, Jennifer Larus <jlarus@c3presents.com>, Emmett Beliveau <EBeliveau@c3presents.com>

Leonard,

Please see the updated documents for your review. I've created an ADA map for reference of specifics concerning the Access Program. Also I have attached an updated CAD packet as well as the current state of our build schedule. Schedule has been moving around with the other events happening around us.

Lastly I have attached our emergency plan for your further review as well. Security contractors are nailed down but we just had one of our medical contractors back out. Have a few irons in the fire there but they aren't confirmed at the moment. Only item I would like clarification on is the shelter sites Park Police/NPS would like us to direct people to.

I'll be in the air from 1p-5p Eastern but don't hesitate to reach out should you need any further information from myself or the team.

Thanks

2ba

Tim '2ba' Smith

Production Director

C 3 P R E S E N T S

300 W. 6th Street Suite 2100 | Austin, Texas 78701
512 505 4496o | 785 760 3263c
tuba@c3presents.com

Conversation Contents

Trust For The National Mall - Weekly Logistics Meeting - TOMORROW (agenda attached)

/47. Trust For The National Mall - Weekly Logistics Meeting - TOMORROW (agenda attached)/1.1 NPS Logistics Agenda (9 17 15).docx

Tiffany Rose <TRose@nationalmall.org>

From: Tiffany Rose <TRose@nationalmall.org>
Sent: Wed Sep 16 2015 17:44:31 GMT-0600 (MDT)
To: "Lee, Leonard" <leonard_lee@nps.gov>, "Owen, Robbin" <robbin_owen@nps.gov>, "Nixon, Robin (robin_nixon@nps.gov)" <robin_nixon@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, "Boyle, Jaime" <jaime_boyle@nps.gov>, John Swihart <dick_swihart@nps.gov>, Charlie Jones <cjones@c3presents.com>, Tuba <tuba@c3presents.com>, "pete@npbcompanies.com" <pete@npbcompanies.com>, Darin Williams <darin@npbcompanies.com>, "Booker, Steven" <steve_booker@nps.gov>, James Murphy <james_murphy@nps.gov>, James Marker <james_marker@nps.gov>, "Sheila Gotha (sheila_gotha-samuel@nps.gov)" <sheila_gotha-samuel@nps.gov>, Sam Elkin <sameelkin@c3presents.com>, Rose Martin <rmartin@c3presents.com>, Courtney Murphy <cmurphy@c3presents.com>, John Liipfert <jliipfert@c3presents.com>, Jennifer Larus <jlarus@c3presents.com>, Emmett Beliveau <EBeliveau@c3presents.com>, Jake Perry <j.perry@kilowattevents.com>, Mike Diienno <mdiienno@nationaleventservices.com>, Kelly Thomas <KThomas@nationalmall.org>, Lindsay Robbins <LRobbins@linderglobal.com>, Rick Wayland <waylandr@guestservices.com>, Douglas Verner <VernerD@guestservices.com>
Subject: Trust For The National Mall - Weekly Logistics Meeting - TOMORROW (agenda attached)
Attachments: NPS Logistics Agenda (9 17 15).docx

Dial-in Information

1-800-882-3610
Host code (Tiffany Rose): 6237046
Guest code: 1170653

This is an in-person meeting, however if you are not able to attend, please join the meeting by dialing the above number. The meeting agenda, along with any handouts, will be emailed to everyone 24 hours before the start of the meeting. Thank you.

PERMIT #15- 0174 Trust For The National Mall

Date of Activity: September 10 - October 8, 2015

Location(s): West Potomac Park

Purpose(s): Raise National awareness and funds for the campaign for the National Mall

Permits Management Office Contact: Leonard D. Lee 245-4715

Anticipated Number of Participants: 50,000

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Wed Sep 16 2015 18:46:12 GMT-0600 (MDT)
To: Robbin Owen <robbin_owen@nps.gov>, Leonard Lee <leonard_lee@nps.gov>
Subject: Fwd: Trust For The National Mall - Weekly Logistics Meeting - TOMORROW (agenda attached)

I will be at the Commission of Fine Arts at 9 am tomorrow - we are presenting the Constitution Gardens Phase 1 rehab project for approval. I will be at the permit meeting around 10:15 or so.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office - direct)
202-359-1551 (cell)

Begin forwarded message:

From: Tiffany Rose <TRose@nationalmall.org>
Date: September 16, 2015 at 7:44:31 PM EDT
To: "Lee, Leonard" <leonard_lee@nps.gov>, "Owen, Robbin" <robbin_owen@nps.gov>, "Nixon, Robin (robin_nixon@nps.gov)" <robin_nixon@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, "Boyle, Jaime" <jaime_boyle@nps.gov>, John Swihart

<dick_swihart@nps.gov>, "Charlie Jones" <cjones@c3presents.com>, Tuba <tuba@c3presents.com>, ""pete@npbcompanies.com"" <pete@npbcompanies.com>, "Darin Williams" <darin@npbcompanies.com>, ""Booker, Steven"" <steve_booker@nps.gov>, "James Murphy" <james_murphy@nps.gov>, James Marker <james_marker@nps.gov>, "Sheila Gotha (sheila_gotha-samuel@nps.gov)" <sheila_gotha-samuel@nps.gov>, Sam Elkin <samelkin@c3presents.com>, Rose Martin <rmartin@c3presents.com>, ""Courtney Murphy"" <cmurphy@c3presents.com>, John Liipfert <jliipfert@c3presents.com>, Jennifer Larus <jlarus@c3presents.com>, Emmett Beliveau <EBeliveau@c3presents.com>, Jake Perry <j.perry@kilowattevents.com>, "Mike Diienno" <mdiienno@nationaleventservices.com>, Kelly Thomas <KThomas@nationalmall.org>, Lindsay Robbins <LRobbins@Linderglobal.com>, Rick Wayland <waylandr@guestservices.com>, Douglas Verner <VernerD@guestservices.com>

Subject: Trust For The National Mall - Weekly Logistics Meeting - TOMORROW (agenda attached)

Dial-in Information

1-800-882-3610

Host code (Tiffany Rose): 6237046

Guest code: 1170653

This is an in-person meeting, however if you are not able to attend, please join the meeting by dialing the above number. The meeting agenda, along with any handouts, will be emailed to everyone 24 hours before the start of the meeting. Thank you.

PERMIT #15- 0174 Trust For The National Mall

Date of Activity: September 10 - October 8, 2015

Location(s): West Potomac Park

Purpose(s): Raise National awareness and funds for the campaign for the National Mall

Permits Management Office Contact: Leonard D. Lee 245-4715

Anticipated Number of Participants: 50,000

<mime-attachment.ics>

<NPS Logistics Agenda (9 17 15).docx>

Conversation Contents

Re: URGENT - Budget and other figures please

/48. Re: URGENT - Budget and other figures please/3.1 List of Recent Projects for Mike 9-11-2015.xlsx

Melissa Flottman <melissa_flottman@nps.gov>

From: Melissa Flottman <melissa_flottman@nps.gov>
Sent: Fri Sep 11 2015 05:19:07 GMT-0600 (MDT)
To: "Litterst, Michael" <mike_litterst@nps.gov>
Subject: Re: URGENT - Budget and other figures please

Mike - we are on it.

Thanks,
Melissa

Sent from my iPhone

On Sep 11, 2015, at 5:19 AM, Litterst, Michael <mike_litterst@nps.gov> wrote:

Bob was interviewed by the Washington Post yesterday about Landmark and the reporter asked him for some follow-up figures. Can folks either provide needed figures, or confirm the ones I've plugged in below?

NAMA OPNS budget for past 5 years - NEEDED

Number of FTE (current) - NEEDED

Number of volunteers (most recent year available) - 6,100

Deferred maintenance NAMA - \$850,290,389

Maintenance budget for each of the past five years - NEEDED

Melissa and I talked briefly yesterday and she thought the budget figures were best to come from region, as there are assessments that are taken at that level before the park gets its budget. I don't think it matters whether we use our figures or regions, so long as we use the same source for each of the five years.

Hopefully this is basic data; can we get it to me by noon, so I can forward it on to the reporter?

Thanks,

Mike

~~~~~  
Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024  
Phone: (202) 245-4676  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

On Thu, Sep 10, 2015 at 1:18 PM, Mummart, Jennifer <[jennifer\\_mummart@nps.gov](mailto:jennifer_mummart@nps.gov)> wrote:

NAMA OPNS budget for past 5 years

Number of FTE (current)

Number of volunteers (most recent year available)

Deferred maintenance NAMA

Thanks Mike,  
Jennifer

---

Jennifer Mummart  
Associate Regional Director - Communications  
National Park Service - National Capital Region  
(202) 619-7174  
[www.nps.gov/ncro](http://www.nps.gov/ncro)

□  
The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA™

---

**Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>**

**From:** Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Sent:** Fri Sep 11 2015 05:27:05 GMT-0600 (MDT)  
**To:** "Litterst, Michael" <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)>  
**Subject:** Re: URGENT - Budget and other figures please

I am working on the project list and will be able to get that to you later this morning.

Thanks, Sean  
\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 11, 2015, at 5:19 AM, Litterst, Michael <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:

Bob was interviewed by the Washington Post yesterday about Landmark and the reporter asked him for some follow-up figures. Can folks either provide needed figures, or confirm the ones I've plugged in below?

NAMA OPNS budget for past 5 years - NEEDED

Number of FTE (current) - NEEDED

Number of volunteers (most recent year available) - 6,100

Deferred maintenance NAMA - \$850,290,389

Maintenance budget for each of the past five years - NEEDED

Melissa and I talked briefly yesterday and she thought the budget figures were best to come from region, as there are assessments that are taken at that level before the park gets its budget. I don't think it matters whether we use our figures or regions, so long as we use the same source for each of the five years.

Hopefully this is basic data; can we get it to me by noon, so I can forward it on to the reporter?

Thanks,

Mike

~~~~~  
Mike Litterst
Public Affairs Officer

National Park Service
National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

□

On Thu, Sep 10, 2015 at 1:18 PM, Mummart, Jennifer <jennifer_mummart@nps.gov> wrote:

NAMA OPNS budget for past 5 years

Number of FTE (current)

Number of volunteers (most recent year available)

Deferred maintenance NAMA

Thanks Mike,
Jennifer

Jennifer Mummart
Associate Regional Director - Communications
National Park Service - National Capital Region
(202) 619-7174
www.nps.gov/ncro

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA™

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Fri Sep 11 2015 05:59:52 GMT-0600 (MDT)
To: "Litterst, Michael" <mike_litterst@nps.gov>
Subject: Re: URGENT - Budget and other figures please
Attachments: List of Recent Projects for Mike 9-11-2015.xlsx

Mike,

Attached is a list of major construction contracts/projects we have completed the last 5 years.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, Sep 11, 2015 at 5:19 AM, Litterst, Michael <mike_litterst@nps.gov> wrote:

Bob was interviewed by the Washington Post yesterday about Landmark and the reporter asked him for some follow-up figures. Can folks either provide needed figures, or confirm the ones I've plugged in below?

NAMA OPNS budget for past 5 years - NEEDED

Number of FTE (current) - NEEDED

Number of volunteers (most recent year available) - 6,100

Deferred maintenance NAMA - \$850,290,389

Maintenance budget for each of the past five years - NEEDED

Melissa and I talked briefly yesterday and she thought the budget figures were best to come from region, as there are assessments that are taken at that level before the park gets its budget. I don't think it matters whether we use our figures or regions, so long as we use the same source for each of the five years.

Hopefully this is basic data; can we get it to me by noon, so I can forward it on to the reporter?

Thanks,

Mike

~~~~~  
Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024



Phone: (202) 245-4676  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

On Thu, Sep 10, 2015 at 1:18 PM, Mummart, Jennifer <[jennifer\\_mummart@nps.gov](mailto:jennifer_mummart@nps.gov)> wrote:  
NAMA OPNS budget for past 5 years

Number of FTE (current)

Number of volunteers (most recent year available)

Deferred maintenance NAMA

Thanks Mike,  
Jennifer

---

Jennifer Mummart  
Associate Regional Director - Communications  
National Park Service - National Capital Region  
(202) 619-7174  
[www.nps.gov/ncro](http://www.nps.gov/ncro)

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA™

---

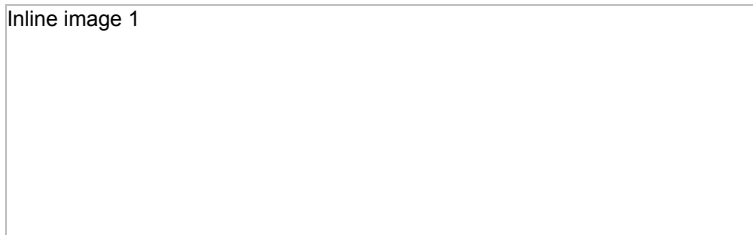
## "Flottman, Melissa" <[melissa\\_flottman@nps.gov](mailto:melissa_flottman@nps.gov)>

**From:** "Flottman, Melissa" <[melissa\\_flottman@nps.gov](mailto:melissa_flottman@nps.gov)>  
**Sent:** Fri Sep 11 2015 07:48:03 GMT-0600 (MDT)  
**To:** "Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>, "Litterst, Michael" <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)>, Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>  
**Subject:** Re: URGENT - Budget and other figures please

All -

Please see the below table. All information was extracted from the official NPS Scorecard. Please let me know if we've provided too little or too much information. For example, they asked for "Maintenance budget". We don't know if that means the general budget/obligations for all Facilities Maint. and Operations costs, or if they are specifically looking for Maintenance costs, so we've included both.

Inline image 1



Melissa Flottman  
Financial Manager  
National Park Service  
National Mall and Memorial Parks  
Division of Administration  
202.619.6393 (Office)  
202.603.6675 (Work cell)

On Fri, Sep 11, 2015 at 7:59 AM, Kennealy, Sean <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:  
Mike,

Attached is a list of major construction contracts/projects we have completed the last 5 years.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy

Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Fri, Sep 11, 2015 at 5:19 AM, Litterst, Michael <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:

Bob was interviewed by the Washington Post yesterday about Landmark and the reporter asked him for some follow-up figures. Can folks either provide needed figures, or confirm the ones I've plugged in below?

NAMA OPNS budget for past 5 years - NEEDED

Number of FTE (current) - NEEDED

Number of volunteers (most recent year available) - 6,100

Deferred maintenance NAMA - \$850,290,389

Maintenance budget for each of the past five years - NEEDED

Melissa and I talked briefly yesterday and she thought the budget figures were best to come from region, as there are assessments that are taken at that level before the park gets its budget. I don't think it matters whether we use our figures or regions, so long as we use the same source for each of the five years.

Hopefully this is basic data; can we get it to me by noon, so I can forward it on to the reporter?

Thanks,

Mike

~~~~~  
Mike Litterst
Public Affairs Officer

National Park Service
National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

On Thu, Sep 10, 2015 at 1:18 PM, Mummart, Jennifer <jennifer_mummart@nps.gov> wrote:

NAMA OPNS budget for past 5 years

Number of FTE (current)

Number of volunteers (most recent year available)

Deferred maintenance NAMA

Thanks Mike,
Jennifer

Jennifer Mummart
Associate Regional Director - Communications
National Park Service - National Capital Region
(202) 619-7174
www.nps.gov/ncro

▫

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

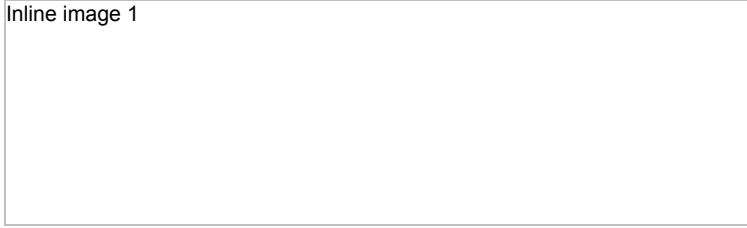
EXPERIENCE YOUR AMERICA™

"Flottman, Melissa" <melissa_flottman@nps.gov>

From: "Flottman, Melissa" <melissa_flottman@nps.gov>
Sent: Fri Sep 11 2015 07:53:58 GMT-0600 (MDT)

To: "Kennealy, Sean" <sean_kennealy@nps.gov>, "Litterst, Michael" <mike_litterst@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>
Subject: Re: URGENT - Budget and other figures please

Actually, we found an error in the Scorecard's math. Please use this version:

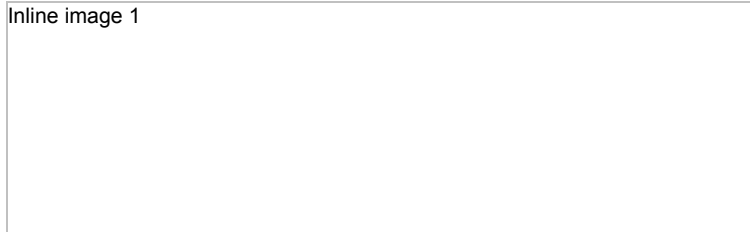


Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Fri, Sep 11, 2015 at 9:48 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Please see the below table. All information was extracted from the official NPS Scorecard. Please let me know if we've provided too little or too much information. For example, they asked for "Maintenance budget". We don't know if that means the general budget/obligations for all Facilities Maint. *and* Operations costs, or if they are specifically looking for Maintenance costs, so we've included both.



Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Fri, Sep 11, 2015 at 7:59 AM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Mike,

Attached is a list of major construction contracts/projects we have completed the last 5 years.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, Sep 11, 2015 at 5:19 AM, Litterst, Michael <mike_litterst@nps.gov> wrote:

Bob was interviewed by the Washington Post yesterday about Landmark and the reporter asked him for some follow-up figures. Can folks either provide needed figures, or confirm the ones I've plugged in below?

- NAMA OPNS budget for past 5 years - NEEDED
- Number of FTE (current) - NEEDED
- Number of volunteers (most recent year available) - 6,100
- Deferred maintenance NAMA - \$850,290,389

Maintenance budget for each of the past five years - NEEDED

Melissa and I talked briefly yesterday and she thought the budget figures were best to come from region, as there are assessments that are taken at that level before the park gets its budget. I don't think it matters whether we use our figures or regions, so long as we use the same source for each of the five years.

Hopefully this is basic data; can we get it to me by noon, so I can forward it on to the reporter?

Thanks,

Mike

~~~~~  
Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024  
Phone: (202) 245-4676  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

On Thu, Sep 10, 2015 at 1:18 PM, Mummart, Jennifer <[jennifer\\_mummart@nps.gov](mailto:jennifer_mummart@nps.gov)> wrote:  
NAMA OPNS budget for past 5 years

Number of FTE (current)

Number of volunteers (most recent year available)

Deferred maintenance NAMA

Thanks Mike,  
Jennifer

\_\_\_\_\_  
Jennifer Mummart  
Associate Regional Director - Communications  
National Park Service - National Capital Region  
(202) 619-7174  
[www.nps.gov/ncro](http://www.nps.gov/ncro)

▫

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA™

**"Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>**

---

**From:** "Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Sent:** Wed Sep 16 2015 09:40:18 GMT-0600 (MDT)  
**To:** "Litterst, Michael" <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)>  
**Subject:** Re: URGENT - Budget and other figures please

MLK: August 2011  
AVDLM: Nov 2014  
Ford's Theatre: I think in 2012

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 16, 2015 at 9:55 AM, Litterst, Michael <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:  
Bob pointed out that our budget numbers have increased over the years due to the NAMA taking over the Ford's Theatre operation as well as

the addition of the MLK and AVDFL memorials and would like me to address that with the reporter.

Can someone provide me with dates of those additions and any increases to the budget that may have accompanied them? Ballpark is fine.

Mike

~~~~~  
Mike Litterst
Public Affairs Officer

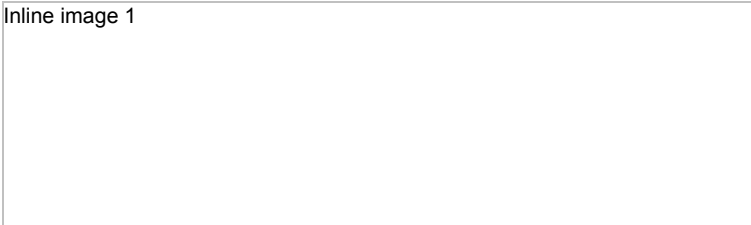
National Park Service
National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

On Fri, Sep 11, 2015 at 9:53 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
Actually, we found an error in the Scorecard's math. Please use this version:

Inline image 1

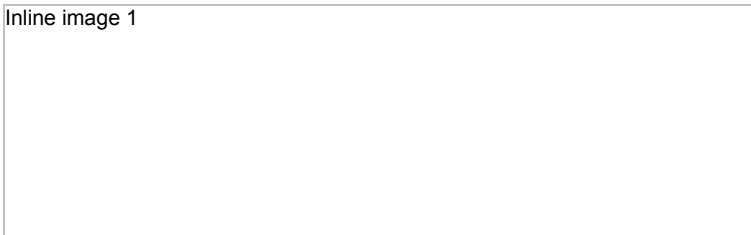


Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Fri, Sep 11, 2015 at 9:48 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Please see the below table. All information was extracted from the official NPS Scorecard. Please let me know if we've provided too little or too much information. For example, they asked for "Maintenance budget". We don't know if that means the general budget/obligations for all Facilities Maint. *and* Operations costs, or if they are specifically looking for Maintenance costs, so we've included both.

Inline image 1



Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Fri, Sep 11, 2015 at 7:59 AM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:
Mike,

Attached is a list of major construction contracts/projects we have completed the last 5 years.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, Sep 11, 2015 at 5:19 AM, Litterst, Michael <mike_litterst@nps.gov> wrote:
Bob was interviewed by the Washington Post yesterday about Landmark and the reporter asked him for some follow-up figures. Can folks either provide needed figures, or confirm the ones I've plugged in below?

NAMA OPNS budget for past 5 years - NEEDED

Number of FTE (current) - NEEDED

Number of volunteers (most recent year available) - 6,100

Deferred maintenance NAMA - \$850,290,389

Maintenance budget for each of the past five years - NEEDED

Melissa and I talked briefly yesterday and she thought the budget figures were best to come from region, as there are assessments that are taken at that level before the park gets its budget. I don't think it matters whether we use our figures or regions, so long as we use the same source for each of the five years.

Hopefully this is basic data; can we get it to me by noon, so I can forward it on to the reporter?

Thanks,

Mike

~~~~~  
Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024  
Phone: (202) 245-4676  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

□

On Thu, Sep 10, 2015 at 1:18 PM, Mummart, Jennifer <[jennifer\\_mummart@nps.gov](mailto:jennifer_mummart@nps.gov)> wrote:  
NAMA OPNS budget for past 5 years

Number of FTE (current)

Number of volunteers (most recent year available)

Deferred maintenance NAMA

Thanks Mike,  
Jennifer

\_\_\_\_\_  
Jennifer Mummart  
Associate Regional Director - Communications  
National Park Service - National Capital Region  
(202) 619-7174  
[www.nps.gov/hcro](http://www.nps.gov/hcro)

□

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA™

**"Kennealy, Sean" <sean\_kennealy@nps.gov>**

---

**From:** "Kennealy, Sean" <sean\_kennealy@nps.gov>  
**Sent:** Wed Sep 16 2015 11:11:01 GMT-0600 (MDT)  
**To:**  
**Subject:** Re: URGENT - Budget and other figures please

Strange. I was always told that we received \$300K for MLK.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 16, 2015 at 1:04 PM, Murray, Shelly <[shelly\\_murray@nps.gov](mailto:shelly_murray@nps.gov)> wrote:  
I'm in agreement with you Terri NAMA has not received any additional increases since that time.

Thanks

On Wed, Sep 16, 2015 at 12:04 PM, Austin, Teresa <[teresa\\_austin@nps.gov](mailto:teresa_austin@nps.gov)> wrote:

I've also heard that we received funds for MLK we have no records that show the increase. I'm looking at OFS and it shows the last increase received was \$71,000 in 2009 for trash collection and sanitation.

If the system is correct, we have not received base increases for either of the new memorials. I'm copying Shelly on this to see if she has different information.

Shelly? Do you know the last base increase for NAMA and what it was for?

Teri Austin  
Chief, Division of Administration  
National Mall & Memorial Parks  
900 Ohio Dr SW  
Washington, DC 20024  
202.619.7377 Office  
202.525.8949 Cell

On Wed, Sep 16, 2015 at 11:48 AM, Flottman, Melissa <[melissa\\_flottman@nps.gov](mailto:melissa_flottman@nps.gov)> wrote:

To my knowledge we did not receive a budget increase for AVDLM. We received reimbursable funding via a construction permit from a Foundation, but that is not Base ONPS funds and was not included in the funding information I provided.

I've heard that we received \$300K for MLK, but I do not have records from my predecessor on that. You could check with Shelly Murray if no one knows the exact figure at the park.

Regarding Ford's, I can tell you that the official Exhibit B amount was \$1.48M in FY 2014 and \$1.579M in FY 2015. I do not have information prior to FY 2014. Again, Shelly would know if you need it!

Thanks,

Thanks,

Melissa Flottman  
Financial Manager  
National Park Service  
National Mall and Memorial Parks  
Division of Administration  
202.619.6393 (Office)  
202.603.6675 (Work cell)

On Wed, Sep 16, 2015 at 11:41 AM, Litterst, Michael <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:

Thanks.

If anyone has the approximate budget increases that came with them (if any), that will help me close out this question.

Mike

~~~~~  
Mike Litterst
Public Affairs Officer

National Park Service

National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

On Wed, Sep 16, 2015 at 11:40 AM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

MLK: August 2011
AVDLM: Nov 2014
Ford's Theatre: I think in 2012

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Wed, Sep 16, 2015 at 9:55 AM, Litterst, Michael <mike_litterst@nps.gov> wrote:

Bob pointed out that our budget numbers have increased over the years due to the NAMA taking over the Ford's Theatre operation as well as the addition of the MLK and AVDFL memorials and would like me to address that with the reporter.

Can someone provide me with dates of those additions and any increases to the budget that may have accompanied them? Ballpark is fine.

Mike

~~~~~  
Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024  
Phone: (202) 245-4676  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

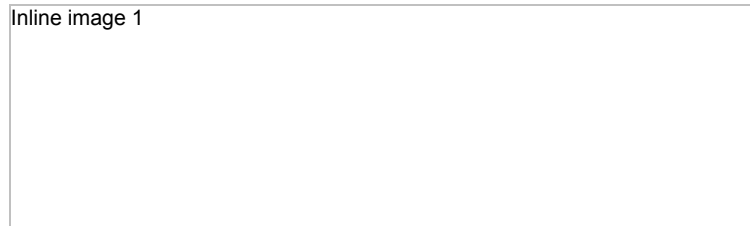
EXPERIENCE YOUR AMERICA

▫

On Fri, Sep 11, 2015 at 9:53 AM, Flottman, Melissa <[melissa\\_flottman@nps.gov](mailto:melissa_flottman@nps.gov)> wrote:

Actually, we found an error in the Scorecard's math. Please use this version:

Inline image 1



Melissa Flottman  
Financial Manager  
National Park Service  
National Mall and Memorial Parks  
Division of Administration  
202.619.6393 (Office)  
202.603.6675 (Work cell)

▫

On Fri, Sep 11, 2015 at 9:48 AM, Flottman, Melissa <[melissa\\_flottman@nps.gov](mailto:melissa_flottman@nps.gov)> wrote:

All -

Please see the below table. All information was extracted from the official NPS Scorecard. Please let me know if we've provided too little or too much information. For example, they asked for "Maintenance budget". We don't know if that means the general budget/obligations for all Facilities Maint. and Operations costs, or if they are specifically looking for Maintenance



costs, so we've included both.

Inline image 1

Melissa Flottman  
Financial Manager  
National Park Service  
National Mall and Memorial Parks  
Division of Administration  
202.619.6393 (Office)  
202.603.6675 (Work cell)

On Fri, Sep 11, 2015 at 7:59 AM, Kennealy, Sean <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:  
Mike,

Attached is a list of major construction contracts/projects we have completed the last 5 years.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Fri, Sep 11, 2015 at 5:19 AM, Litterst, Michael <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:

Bob was interviewed by the Washington Post yesterday about Landmark and the reporter asked him for some follow-up figures. Can folks either provide needed figures, or confirm the ones I've plugged in below?

NAMA OPNS budget for past 5 years - NEEDED

Number of FTE (current) - NEEDED

Number of volunteers (most recent year available) - 6,100

Deferred maintenance NAMA - \$850,290,389

Maintenance budget for each of the past five years - NEEDED

Melissa and I talked briefly yesterday and she thought the budget figures were best to come from region, as there are assessments that are taken at that level before the park gets its budget. I don't think it matters whether we use our figures or regions, so long as we use the same source for each of the five years.

Hopefully this is basic data; can we get it to me by noon, so I can forward it on to the reporter?

Thanks,

Mike

~~~~~  
Mike Litterst
Public Affairs Officer

National Park Service
National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

On Thu, Sep 10, 2015 at 1:18 PM, Mummart, Jennifer <jennifer_mummart@nps.gov> wrote:
NAMA OPNS budget for past 5 years

Number of FTE (current)

Number of volunteers (most recent year available)

Deferred maintenance NAMA

Thanks Mike,
Jennifer

Jennifer Mummart
Associate Regional Director - Communications
National Park Service - National Capital Region
(202) 619-7174
www.nps.gov/ncro

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA™

--

Shelly Murray
Comptroller
National Capital Region
1100 Ohio Drive, SW
Washington, DC 20242

Office: 202.619.7309
Fax: 202.619.7066
Cell: 202.439.6819

***"Life is not measured by the number of breaths we take,
but by the moments that take our breaths away"...George Carlin***

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Wed Sep 16 2015 11:17:23 GMT-0600 (MDT)
To: "Flottman, Melissa" <melissa_flottman@nps.gov>
Subject: Re: URGENT - Budget and other figures please

You mentioned the key word - Barbara. Nuff said.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Wed, Sep 16, 2015 at 1:13 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

That's what I always heard through the grape vine too but I can't find any records of it in Barbara's files. I'm sure there is probably something in one of her many boxes, but I just don't have time to look right now. I would think Shelly would know considering she is pivotal in setting our annual Authorization...

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)

202.603.6675 (Work cell)

On Wed, Sep 16, 2015 at 1:11 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:
Strange. I was always told that we received \$300K for MLK.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Wed, Sep 16, 2015 at 1:04 PM, Murray, Shelly <shelly_murray@nps.gov> wrote:
I'm in agreement with you Terri NAMA has not received any additional increases since that time.

Thanks

On Wed, Sep 16, 2015 at 12:04 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:
I've also heard that we received funds for MLK we have no records that show the increase. I'm looking at OFS and it shows the last increase received was \$71,000 in 2009 for trash collection and sanitation.

If the system is correct, we have not received base increases for either of the new memorials. I'm copying Shelly on this to see if she has different information.

Shelly? Do you know the last base increase for NAMA and what it was for?

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Wed, Sep 16, 2015 at 11:48 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
To my knowledge we did not receive a budget increase for AVDLM. We received reimbursable funding via a construction permit from a Foundation, but that is not Base ONPS funds and was not included in the funding information I provided.

I've heard that we received \$300K for MLK, but I do not have records from my predecessor on that. You could check with Shelly Murray if no one knows the exact figure at the park.

Regarding Ford's, I can tell you that the official Exhibit B amount was \$1.48M in FY 2014 and \$1.579M in FY 2015. I do not have information prior to FY 2014. Again, Shelly would know if you need it!

Thanks,

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Wed, Sep 16, 2015 at 11:41 AM, Litterst, Michael <mike_litterst@nps.gov> wrote:

Thanks.

If anyone has the approximate budget increases that came with them (if any), that will help me close out this question.

Mike

~~~~~  
Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024  
Phone: (202) 245-4676

Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

On Wed, Sep 16, 2015 at 11:40 AM, Kennealy, Sean <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

MLK: August 2011  
AVDLM: Nov 2014  
Ford's Theatre: I think in 2012

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 16, 2015 at 9:55 AM, Litterst, Michael <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:

Bob pointed out that our budget numbers have increased over the years due to the NAMA taking over the Ford's Theatre operation as well as the addition of the MLK and AVDFL memorials and would like me to address that with the reporter.

Can someone provide me with dates of those additions and any increases to the budget that may have accompanied them? Ballpark is fine.

Mike

~~~~~

Mike Litterst
Public Affairs Officer

National Park Service
National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676
Cell: (202) 306-4166

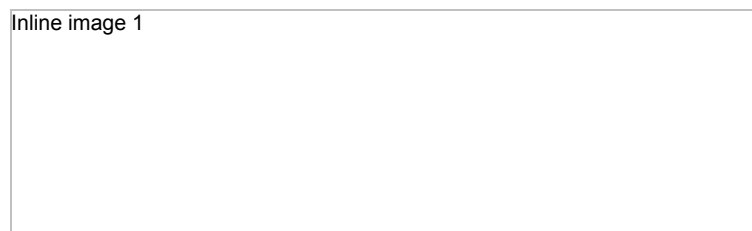
The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

On Fri, Sep 11, 2015 at 9:53 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Actually, we found an error in the Scorecard's math. Please use this version:



Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

On Fri, Sep 11, 2015 at 9:48 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Please see the below table. All information was extracted from the official NPS Scorecard. Please let me know if we've provided too little or too much information. For example, they asked for "Maintenance budget". We don't know if that means the general budget/obligations for all Facilities Maint. and Operations costs, or if they are specifically looking for Maintenance costs, so we've included both.

Inline image 1

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

On Fri, Sep 11, 2015 at 7:59 AM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:
Mike,

Attached is a list of major construction contracts/projects we have completed the last 5 years.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, Sep 11, 2015 at 5:19 AM, Litterst, Michael <mike_litterst@nps.gov> wrote:

Bob was interviewed by the Washington Post yesterday about Landmark and the reporter asked him for some follow-up figures. Can folks either provide needed figures, or confirm the ones I've plugged in below?

NAMA OPNS budget for past 5 years - NEEDED

Number of FTE (current) - NEEDED

Number of volunteers (most recent year available) - 6,100

Deferred maintenance NAMA - \$850,290,389

Maintenance budget for each of the past five years - NEEDED

Melissa and I talked briefly yesterday and she thought the budget figures were best to come from region, as there are assessments that are taken at that level before the park gets its budget. I don't think it matters whether we use our figures or regions, so long as we use the same source for each of the five years.

Hopefully this is basic data; can we get it to me by noon, so I can forward it on to the reporter?

Thanks,

Mike

~~~~~

Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024  
Phone: (202) 245-4676  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

On Thu, Sep 10, 2015 at 1:18 PM, Mummart, Jennifer <[jennifer\\_mummart@nps.gov](mailto:jennifer_mummart@nps.gov)> wrote:  
NAMA OPNS budget for past 5 years

Number of FTE (current)

Number of volunteers (most recent year available)

Deferred maintenance NAMA

Thanks Mike,  
Jennifer

---

Jennifer Mummart  
Associate Regional Director - Communications  
National Park Service - National Capital Region  
(202) 619-7174  
[www.nps.gov/ncro](http://www.nps.gov/ncro)

▫  
The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA™

--  
***Shelly Murray***  
***Comptroller***  
***National Capital Region***  
***1100 Ohio Drive, SW***  
***Washington, DC 20242***

***Office: 202.619.7309***  
***Fax: 202.619.7066***  
***Cell: 202.439.6819***

***"Life is not measured by the number of breaths we take,  
but by the moments that take our breaths away"...George Carlin***

## Conversation Contents

**Fwd: FW: Landmark Music Festival Agreement**

**Attachments:**

/49. Fwd: FW: Landmark Music Festival Agreement/1.1 Food Service Agreement - Special Events CLEAN Ver. 3.1.pdf  
/49. Fwd: FW: Landmark Music Festival Agreement/1.2 Food Service Agreement - Special Events Redline Ver. 3.1.doc

**"Swihart, John" <dick\_swihart@nps.gov>**

---

**From:** "Swihart, John" <dick\_swihart@nps.gov>  
**Sent:** Wed Sep 16 2015 10:17:08 GMT-0600 (MDT)  
**To:** Karen Cucurullo <karen\_cucurullo@nps.gov>, Sean Kennealy <sean\_kennealy@nps.gov>, Teri Austin <teresa\_austin@nps.gov>  
**Subject:** Fwd: FW: Landmark Music Festival Agreement  
**Attachments:** Food Service Agreement - Special Events CLEAN Ver. 3.1.pdf Food Service Agreement - Special Events Redline Ver. 3.1.doc

Karen, Sean -

As mentioned to you this morning, I advised Gerry Gabrys and Doug Verner to resend this agreement to the Trust as they are the Permittee for this event. So far there is no agreement between GSI, TNM & C3.

Dick Swihart  
Concessions Chief  
National Mall and Memorial Parks  
900 Ohio Dr SW  
Washington, DC 20024  
Office: (202) 619-6392  
Cell: (202) 748-2470  
Dick\_Swihart@NPS.gov

----- Forwarded message -----

**From:** Rick Wayland - Vice President, Operations <waylandr@guestservices.com>  
**Date:** Wed, Sep 16, 2015 at 12:03 PM  
**Subject:** FW: Landmark Music Festival Agreement  
**To:** "KFitton@nationalmall.org" <KFitton@nationalmall.org>  
**Cc:** "Swihart, John (dick\_swihart@nps.gov)" <dick\_swihart@nps.gov>, Douglas Verner <VernerD@guestservices.com>, "Rick Wayland - Vice President, Operations" <waylandr@guestservices.com>

Kristine,

I wanted to forward you a copy of the document that was sent to C3 last week. We look forward to a response from C3 so we can finalize plans for the event.

Thank you again for all of your assistance.

Sincerely,

Rick Wayland

---

**From:** Rick Wayland - Vice President, Operations  
**Sent:** Friday, September 11, 2015 10:44 AM  
**To:** Charlie Jones (cjones@c3presents.com)  
**Cc:** Gerry Gabrys; Jeff Marquis; Nico Foris; Douglas Verner; Taufiq Anwar (Operations Div); Special Events - MGR; Swihart, John (dick\_swihart@nps.gov); Courtney Murphy (cmurphy@c3presents.com)  
**Subject:** Landmark Music Festival Agreement

Charlie,

Please find attached a copy of our proposed agreement for the Landmark Music Festival for The National Mall. We have also attached a reline copy which will allow you to clearly follow the changes that were made as a result of our meeting with the National Park Service yesterday.

Please let me know if you have any questions. We look forward your response so that plans may be finalized for the event.

Kind Regards,

Rick Wayland



## Conversation Contents

Re: update on Landmark headliner stage?

/51. Re: update on Landmark headliner stage?/1.1 image001.png

**Karen Cucurullo** <karen\_cucurullo@nps.gov>

---

**From:** Karen Cucurullo <karen\_cucurullo@nps.gov>  
**Sent:** Tue Sep 15 2015 12:32:14 GMT-0600 (MDT)  
**To:** Kristine Fitton <KFitton@nationalmall.org>  
**Subject:** Re: update on Landmark headliner stage?  
**Attachments:** image001.png

Kristine,

I will approve the height, but there will be caveats to the permit for this one time use of stage height and pyrotechnic for this event. Did you look into if there will be other special effects at the other stages (e.g. Confetti cannons, other pyrotechnics)

Karen

Karen  
Sent from my iPhone

On Sep 15, 2015, at 1:34 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Karen:

Tim at C3 confirmed that the pyro company connected with the fire chief but is still awaiting word from them about a verdict. I told him we need to know asap and will let you know as soon as I know more.

Does the park have any decision on the 70 ft stage request? This is what has us the most nervous, and everything else is downstream of the stage issue.

If we can't secure a large enough stage, the pyro piece is irrelevant because we won't have Drake's participation.

I know everything is an emergency lately for you, but I need to tell Charlie by COB today since in the event that we can't move forward he needs to try to book new headliner and order a smaller headliner stage.

Thank you, again, for all of your work on this, Karen.

--Kristine

Kristine Fitton  
Vice President, Marketing & Communications  
Trust for the National Mall

T: 202 407-9412

M: 202-641-4969

<[image001.png](#)>

**Kristine Fitton <KFitton@nationalmall.org>**

---

**From:** Kristine Fitton <KFitton@nationalmall.org>  
**Sent:** Tue Sep 15 2015 13:41:05 GMT-0600 (MDT)  
**To:** Karen Cucurullo <karen\_cucurullo@nps.gov>  
**Subject:** Re: update on Landmark headliner stage?

Thank you Karen. Really. I'm extremely grateful.

No confetti and nothing on the other stages or performances.

I'll make sure we get all the details in writing from C3.

Sent from my iPhone

On Sep 15, 2015, at 2:32 PM, "Karen Cucurullo" <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)> wrote:

Kristine,

I will approve the height, but there will be caveats to the permit for this one time use of stage height and pyrotechnic for this event. Did you look into if there will be other special effects at the other stages (e.g. Confetti cannons, other pyrotechnics)

Karen

Karen  
Sent from my iPhone

On Sep 15, 2015, at 1:34 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Karen:

Tim at C3 confirmed that the pyro company connected with the fire chief but is still awaiting word from them about a verdict. I told him we need to know asap and will let you know as soon as I know more.

Does the park have any decision on the 70 ft stage request? This is what has us the most nervous, and everything else is downstream of the stage issue.

If we can't secure a large enough stage, the pyro piece is irrelevant because we won't have Drake's participation.

I know everything is an emergency lately for you, but I need to tell Charlie by COB today since in the event that we can't move forward he needs to try to book new headliner and order a smaller headliner stage.

Thank you, again, for all of your work on this, Karen.

--Kristine

Kristine Fitton  
Vice President, Marketing & Communications  
Trust for the National Mall

T: 202 407-9412

M: 202-641-4969

[<image001.png>](#)

**Karen Cucurullo** <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>

---

**From:** Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>  
**Sent:** Tue Sep 15 2015 13:53:40 GMT-0600 (MDT)  
**To:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>  
**Subject:** Re: update on Landmark headliner stage?

Thanks Kristine

Sent from my iPhone

On Sep 15, 2015, at 3:41 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Thank you Karen. Really. I'm extremely grateful.

No confetti and nothing on the other stages or performances.

I'll make sure we get all the details in writing from C3.

Sent from my iPhone

On Sep 15, 2015, at 2:32 PM, "Karen Cucurullo" <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)> wrote:

Kristine,

I will approve the height, but there will be caveats to the permit for this one time use of stage height and pyrotechnic for this event. Did you look into if there will be other special effects at the other stages (e.g. Confetti cannons, other pyrotechnics)

Karen

Karen  
Sent from my iPhone

On Sep 15, 2015, at 1:34 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Karen:

Tim at C3 confirmed that the pyro company connected with the fire chief but is still awaiting word from them about a verdict. I told him we need to know asap and will let you know as soon as I know more.

Does the park have any decision on the 70 ft stage request? This is what has us the most nervous, and everything else is downstream of the stage issue.

If we can't secure a large enough stage, the pyro piece is irrelevant because we won't have Drake's participation.

I know everything is an emergency lately for you, but I need to tell Charlie by COB today since in the event that we can't move forward he needs to try to book new headliner and order a smaller headliner stage.

Thank you, again, for all of your work on this, Karen.

--Kristine

Kristine Fitton

Vice President, Marketing & Communications

Trust for the National Mall

T: 202 407-9412

M: 202-641-4969

[<image001.png>](#)

**Sean Kennealy** <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>

---

**From:** Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Sent:** Tue Sep 15 2015 13:55:18 GMT-0600 (MDT)  
**To:** Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>  
**Subject:** Re: update on Landmark headliner stage?

I'm back in office. What time you wrapping up?

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 15, 2015, at 3:53 PM, Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)> wrote:

Thanks Kristine

Sent from my iPhone

On Sep 15, 2015, at 3:41 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Thank you Karen. Really. I'm extremely grateful.

No confetti and nothing on the other stages or performances.

I'll make sure we get all the details in writing from C3.

Sent from my iPhone

On Sep 15, 2015, at 2:32 PM, "Karen Cucurullo" <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)> wrote:

Kristine,

I will approve the height, but there will be caveats to the permit for this one time use of stage height and pyrotechnic for this event. Did you look into if there will be other special effects at the other stages (e.g. Confetti cannons, other pyrotechnics)

Karen

Karen  
Sent from my iPhone

On Sep 15, 2015, at 1:34 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Karen:

Tim at C3 confirmed that the pyro company connected with the fire chief but is still awaiting word from them about a verdict. I told him we need to know asap and will let you know as soon as I know more.

Does the park have any decision on the 70 ft stage request? This is what has us the most nervous, and everything else is downstream of the stage issue.

If we can't secure a large enough stage, the pyro piece is irrelevant because we won't have Drake's participation.

I know everything is an emergency lately for you, but I need to tell Charlie by COB today since in the event that we can't move forward he needs to try to book new headliner and order a smaller headliner stage.

Thank you, again, for all of your work on this, Karen.

--Kristine

Kristine Fitton  
Vice President, Marketing & Communications  
Trust for the National Mall

T: 202 407-9412

M: 202-641-4969

[<image001.png>](#)

## Conversation Contents

Fwd: Landmark stage issue -- update

**Bob Vogel <bob\_vogel@nps.gov>**

---

**From:** Bob Vogel <bob\_vogel@nps.gov>  
**Sent:** Tue Sep 15 2015 12:14:48 GMT-0600 (MDT)  
**To:** Sean Kennealy <sean\_kennealy@nps.gov>, Karen Cucurullo <Karen\_Cucurullo@nps.gov>  
**Subject:** Fwd: Landmark stage issue -- update

Are u guys working this?

Sent from my iPhone

Begin forwarded message:

**From:** Kristine Fitton <KFitton@nationalmall.org>  
**Date:** September 15, 2015 at 1:54:36 PM EDT  
**To:** Bob Vogel <bob\_vogel@nps.gov>  
**Cc:** John Akridge - external <jakridge@akridge.com>  
**Subject:** RE: Landmark stage issue -- update

A quick update from our end:

Karen's been amazingly helpful and teed up the pyrotechnic team for our festival headliner to speak directly with the DC fire chief. I hope to have a positive verdict on this this afternoon and will keep you posted. The special effects, though, fall downstream of the stage issue.

I spoke again with Charlie about the stage size. He is beside himself and I know he honestly wasn't aware of height limitations. He mentioned they had much taller light towers at the inaugurals that also required large cranes for installation. He's committed to establishing workable size limits upfront if the festival is permitted to occur next year, but is hoping – as am I – that we can use the 70 foot stage this year.

His only option now if we can't go forward is to order a smaller stage and search for a replacement headliner. This is obviously an undesirable outcome for several reasons. He asked me if I can get a decision by COB today because of the time needed to book a new band and order a smaller stage.

I updated Karen, too, and am happy to discuss.

Thanks, as always --Kristine

---

**From:** Kristine Fitton  
**Sent:** Saturday, September 12, 2015 4:44 PM  
**To:** Bob Vogel <bob\_vogel@nps.gov>  
**Cc:** John Akridge - external <jakridge@akridge.com>  
**Subject:** Re: Landmark stage issue

Bob:

Thanks for your reply, Bob, and your attention to this.

I sincerely believe that C3 was unaware of height restrictions. They have used much larger stages in other urban parks and they are extremely stressed now by this development. I've talked to them a lot in the last 2 days and I'm confident they in no way architected this crisis.

They are very willing to address all legal and liability issues. These issues haven't been made clear to them though. I was trying to get to the bottom of them to give them guidance.

Please let me know if there is anything specific I can share with them. They are very committed-as am I - to putting on a safe show.

Thank you , again, Bob.

Sent from my iPhone

On Sep 12, 2015, at 3:41 PM, "Bob Vogel" <[bob\\_vogel@nps.gov](mailto:bob_vogel@nps.gov)> wrote:

It is difficult to believe that a company that has worked extensively on the national mall is at this very late date just informing the nps of a stage 30 feet higher than we have ever allowed Aand the use of extensive pyrotechnics. Quite frankly this last minute crises strategy is used extensively in the business. We can discuss anything --but there are legal and liability issues and the real question of whether the permit holder, the Trust,wants to be in the entity that sets a very dramatic precedent over future use of the Mall. I will need to engage solicitors in the discussion.

Sent from my iPhone

On Sep 12, 2015, at 1:58 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Good afternoon.

I'm sure by now you dread my weekend emails, and with good reason. I apologize for the intrusion and for, once again, elevating a fairly challenging concern about the music festival.

As you'll see from the email chain below, the park, the Trust and C3 have been working to resolve a big issue that arose during Thursday's Landmark permits meeting.

In short, we've just learned that the stage and set demands for our main headliner, Drake, are against park policy. Our production team is frustrated that they can't find anything in the special events regs about stage size and they've already been working with authorities, including the FAA, to do everything by the book.

C3's top team has talked with Drake's management , and Drake won't compromise on the stage size. C3's team has assured me that his set, although elaborate, is extremely safe and professionally produced.

Losing our headliner would be devastating for the event. We'd get a ton of refund requests and negative press.

Again, I'm sorry for another weekend fire drill. I'm happy to discuss this any time this weekend at your convenience.

—Kristine

202-641-4969

Begin forwarded message:

**From:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>

**Subject: RE: Landmark Music Festival Logistics**

**Date:** September 11, 2015 at 6:08:35 PM EDT

**To:** "Lee, Leonard" <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)>

**Cc:** Tiffany Rose <[TRose@nationalmall.org](mailto:TRose@nationalmall.org)>, Robbin Owen <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)>, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>, Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>

I understand, Leonard. Please know I've been working all day to resolve the stage issue on our end.

The C3 team has been going back and forth with Drake's management and they won't give on the stage size, which is needed to accommodate what's apparently a very theatrical set design. This is more than you want to know, I'm sure, but Drake was panned when he played at Coachella this year so he went back and retooled his stage performance into something more elaborate. And he simply won't perform now without this larger set design.

Does the location of the stage make a difference? Sorry for all the questions, but I'm just grasping for a solution that can work for everyone.

--Kristine

**From:** Lee, Leonard [[mailto:leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)]

**Sent:** Friday, September 11, 2015 5:43 PM

**To:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>

**Cc:** Tiffany Rose <[TRose@nationalmall.org](mailto:TRose@nationalmall.org)>; Robbin Owen <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)>; Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>; Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>

**Subject:** Re: Landmark Music Festival Logistics

Kristine:

I do not have an exact timeline regarding discussions/notifications of a 40' maximum stage/structure height limitation. I will look through my notes from previous meetings to see if I have anything that can indicate when the discussions began.

I must say however, that it is not uncommon for any of the Permit Specialist, to include myself, to provide guidance as part of a meeting discussion and/or in response to a question, during a review of event site plans and equipment requests.

On Fri, Sep 11, 2015 at 5:00 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Leonard:

I apologize for missing this part of yesterday's meeting but can you please tell me when the 40 ft stage limit was shared with us and C3?

And is this a FAA issue or something else?



No one involved in the production can find or recall this instruction and we are in a bind because our headliner demands a larger stage.

We are more than happy to address the issue with appropriate authorities (FAA, White House, etc) ASAP because canceling our headliner would be devastating.

Sent from my iPhone

On Sep 11, 2015, at 4:42 PM, "Lee, Leonard" <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)> wrote:

Hello Tiffany,

On yesterday, there were a number of agenda items that needed feedback from the National Park Service (NPS). I would like to provide a list of the following with responses:

1. **Production/Staging:** We were notified of the (70') height of the Main Stage for the headliner, Drake. NPS representatives stated that 70' was a concern since previous advisement was given indicating that stages/structures can not be higher than 40'. United States Park Police, also expressed safety and security concerns. We have consulted with management and we are authorized to approve a stage/structure height of (55') maximum height.

2. **Production/Staging:** NPS conducted a preliminary review of special effects request for Drake, that included fog/smoke, pyrotechnics, lasers and flames. NPS responded that after a preliminary review, only smoke/fog would be permitted. This is based upon CFR Regulations. Management has been advised and supports this determination. Please provide all specifications to include safety protocols for the use of smoke/fog and special lighting (other than lasers)..

3. **Ticket Sales Update:** NPS indicated that we had learned of a request to sell tickets onsite. C3 representatives confirmed that it is their intention to sell tickets onsite. Please provide your method for selling tickets onsite. It will be reviewed and a response will be provided as soon as possible.

4. **Food Court/Water Usage:** There is a request to use NPS fire hydrants for potable water and other water needs. Be advised that a NPS Engineer has been tasked to work directly with C3 to match the water needs with appropriate water sources. The use of the fire hydrants is not approved.

5. **Transportation Plan:** The current plan, as presented, will be reviewed by Major Booker and myself. Upon receipt of Major Bookers recommendations, I will brief NPS management and secure a response as soon as I can.

I hope that this helps to continue moving the process forward. We will make ourselves available for any additional reviews of any additional materials/information not mentioned on the agenda or developed as part of your response to this email.

Have a great weekend!

Begin forwarded message:

**From:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>

**Subject: Landmark stage issue**

**Date:** September 11, 2015 at 2:57:28 PM EDT

**To:** "Karen Cucurullo ([karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov))" <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>, "Sean Kennealy ([sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov))" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>

Karen and Sean:

Thank you for your help on the concessions meeting yesterday. As I think you know, just as we were solving one problem, another one arose!

I'm hoping for your help resolving the issues from the Permits meeting regarding stage height. I've called your office about this but realize everyone is busy today.

For reference:

§ The planned height of our main Festival stage is 70'. The other planned stages will be at 42' 23', and 19' high

§ C3's agreements with the Festival headliners (e.g. Drake) require a stage of this width and height to accommodate headliner equipment and production elements

§ Without the 70' stage, the festival will lose its headliner. I've already received inquiries from Scott Higham of the Washington Post about a much smaller line-up changes that occurred last month, and I'm very concerned that losing Drake would create a big public backlash.

§ NPS informed Trust/C3 during the permitting meeting that stage height could not exceed 40'. This was the first mention of the stage height restrictions, and we haven't been able to find it in an special events regulations. Detailed drawings including the 70' stage height had been previously shared, but I think there were problems accessing the file at NPS and C3 wasn't alerted to any problem.

My understanding from the Permits meeting is that the stage height is an FAA concern, but would like further guidance on this.

§ C3 and their crane vendor have been directly engaged with the FAA for weeks to secure approval for the crane required to install the planned 70' stage. Application for this 140' crane remains pending. The crane would be on site for approximately two hours during the set-up and tear down.

§ Other landmarks in the immediate vicinity are considerably higher than the planned 70' stage: As you know, the Lincoln Memorial is 98', the Jefferson Memorial is 129'. So it will help us to better understand the concern.

I realize that like the concessions issues, there are lessons to be learned here and improvements to be made in future. If we were aware of the stage restriction we wouldn't have booked an act with such demanding set design requirements. Given where we are now, I'd love to discuss the best solution.

Thanks, as always. --Kristine

---

**Sean Kennealy** <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>

Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>

**From:**  
**Sent:** Tue Sep 15 2015 12:19:46 GMT-0600 (MDT)  
**To:** Bob Vogel <bob\_vogel@nps.gov>  
**Subject:** Re: Landmark stage issue -- update

I believe Karen and I are on the same page about the stage height. We are ok with 70 feet, as the average tree height in this area is 75 feet.

You agree Karen?

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office - direct)  
202-359-1551 (cell)

On Sep 15, 2015, at 2:15 PM, Bob Vogel <[bob\\_vogel@nps.gov](mailto:bob_vogel@nps.gov)> wrote:

Are u guys working this?

Sent from my iPhone

Begin forwarded message:

**From:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>  
**Date:** September 15, 2015 at 1:54:36 PM EDT  
**To:** Bob Vogel <[bob\\_vogel@nps.gov](mailto:bob_vogel@nps.gov)>  
**Cc:** John Akridge - external <[jakridge@akridge.com](mailto:jakridge@akridge.com)>  
**Subject:** RE: Landmark stage issue -- update

A quick update from our end:

Karen's been amazingly helpful and teed up the pyrotechnic team for our festival headliner to speak directly with the DC fire chief. I hope to have a positive verdict on this this afternoon and will keep you posted. The special effects, though, fall downstream of the stage issue.

I spoke again with Charlie about the stage size. He is beside himself and I know he honestly wasn't aware of height limitations. He mentioned they had much taller light towers at the inaugurals that also required large cranes for installation. He's committed to establishing workable size limits upfront if the festival is permitted to occur next year, but is hoping – as am I – that we can use the 70 foot stage this year.

His only option now if we can't go forward is to order a smaller stage and search for a replacement headliner. This is obviously an undesirable outcome for several reasons. He asked me if I can get a decision by COB today because of the time needed to book a new band and order a smaller stage.

I updated Karen, too, and am happy to discuss.

Thanks, as always --Kristine

---

**From:** Kristine Fitton  
**Sent:** Saturday, September 12, 2015 4:44 PM  
**To:** Bob Vogel <[bob\\_vogel@nps.gov](mailto:bob_vogel@nps.gov)>  
**Cc:** John Akridge - external <[jakridge@akridge.com](mailto:jakridge@akridge.com)>  
**Subject:** Re: Landmark stage issue

Bob:

Thanks for your reply, Bob, and your attention to this.

I sincerely believe that C3 was unaware of height restrictions. They have used much larger stages in other urban parks and they are extremely stressed now by this development. I've talked to them a lot in the last 2 days and I'm confident they in no way architected this crisis.

They are very willing to address all legal and liability issues. These issues haven't been made clear to them though. I was trying to get to the bottom of them to give them guidance.

Please let me know if there is anything specific I can share with them. They are very committed-as am I - to putting on a safe show.

Thank you , again, Bob.

Sent from my iPhone

On Sep 12, 2015, at 3:41 PM, "Bob Vogel" <[bob\\_vogel@nps.gov](mailto:bob_vogel@nps.gov)> wrote:

It is difficult to believe that a company that has worked extensively on the national mall is at this very late date just informing the nps of a stage 30 feet higher than we have ever allowed Aand the use of extensive pyrotechnics. Quite frankly this last minute crises strategy is used extensively in the business. We can discuss anything --but there are legal and liability issues and the real question of whether the permit holder, the Trust,wants to be in the entity that sets a very dramatic precedent over future use of the Mall. I will need to engage solicitors in the discussion.

Sent from my iPhone

On Sep 12, 2015, at 1:58 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Good afternoon.

I'm sure by now you dread my weekend emails, and with good reason. I apologize for the intrusion and for, once again, elevating a fairly challenging concern about the music festival.

As you'll see from the email chain below, the park, the Trust and C3 have been working to resolve a big issue that arose during Thursday's Landmark permits meeting.

In short, we've just learned that the stage and set demands for our main headliner, Drake, are against park policy. Our production team is frustrated that they can't find anything in the special events regs about stage size and they've already been working with authorities, including the FAA, to do everything by the book.

C3's top team has talked with Drake's management , and Drake won't compromise on the stage size. C3's team has assured me that his set, although elaborate, is extremely safe and professionally produced.

Losing our headliner would be devastating for the event. We'd get a ton of refund requests and negative press.

Again, I'm sorry for another weekend fire drill. I'm happy to discuss this any time this weekend at your convenience.

—Kristine

Begin forwarded message:

**From:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>

**Subject: RE: Landmark Music Festival Logistics**

**Date:** September 11, 2015 at 6:08:35 PM EDT

**To:** "Lee, Leonard" <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)>

**Cc:** Tiffany Rose <[TRose@nationalmall.org](mailto:TRose@nationalmall.org)>, Robbin Owen <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)>, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>, Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>

I understand, Leonard. Please know I've been working all day to resolve the stage issue on our end.

The C3 team has been going back and forth with Drake's management and they won't give on the stage size, which is needed to accommodate what's apparently a very theatrical set design. This is more than you want to know, I'm sure, but Drake was panned when he played at Coachella this year so he went back and retooled his stage performance into something more elaborate. And he simply won't perform now without this larger set design.

Does the location of the stage make a difference? Sorry for all the questions, but I'm just grasping for a solution that can work for everyone.

--Kristine

**From:** Lee, Leonard [[mailto:leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)]

**Sent:** Friday, September 11, 2015 5:43 PM

**To:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>

**Cc:** Tiffany Rose <[TRose@nationalmall.org](mailto:TRose@nationalmall.org)>; Robbin Owen <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)>; Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>; Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>

**Subject:** Re: Landmark Music Festival Logistics

Kristine:

I do not have an exact timeline regarding discussions/notifications of a 40' maximum stage/structure height limitation. I will look through my notes from previous meetings to see if I have anything that can indicate when the discussions began.

I must say however, that it is not uncommon for any of the Permit Specialist, to include myself, to provide guidance as part of a meeting discussion and/or in response to a question, during a review of event site plans and equipment requests.

On Fri, Sep 11, 2015 at 5:00 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Leonard:

I apologize for missing this part of yesterday's meeting but can you please tell me when the 40 ft stage limit was shared with us and C3?

And is this a FAA issue or something else?

No one involved in the production can find or recall this instruction and we are in a bind because our headliner demands a larger stage.

We are more than happy to address the issue with appropriate authorities (FAA, White House, etc) ASAP because canceling our headliner would be devastating.

Sent from my iPhone

On Sep 11, 2015, at 4:42 PM, "Lee, Leonard" <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)> wrote:

Hello Tiffany,

On yesterday, there were a number of agenda items that needed feedback from the National Park Service (NPS). I would like to provide a list of the following with responses:

1. **Production/Staging:** We were notified of the (70') height of the Main Stage for the headliner, Drake. NPS representatives stated that 70' was a concern since previous advisement was given indicating that stages/structures can not be higher than 40'. United States Park Police, also expressed safety and security concerns. We have consulted with management and we are authorized to approve a stage/structure height of (55') maximum height.

2. **Production/Staging:** NPS conducted a preliminary review of special effects request for Drake, that included fog/smoke, pyrotechnics, lasers and flames. NPS responded that after a preliminary review, only smoke/fog would be permitted. This is based upon CFR Regulations. Management has been advised and supports this determination. Please provide all specifications to include safety protocols for the use of smoke/fog and special lighting (other than lasers)..

3. **Ticket Sales Update:** NPS indicated that we had learned of a request to sell tickets onsite. C3 representatives confirmed that it is their intention to sell tickets onsite. Please provide your method for selling tickets onsite. It will be reviewed and a response will be provided as soon as possible.

4. **Food Court/Water Usage:** There is a request to use NPS fire hydrants for potable water and other water needs. Be advised that a NPS Engineer has been tasked to work directly with C3 to match the water needs with appropriate water sources. The use of the fire hydrants is not approved.

5. **Transportation Plan:** The current plan, as presented, will be reviewed by Major Booker and myself. Upon receipt of Major Bookers recommendations, I will brief NPS management and secure a response as soon as I can.

I hope that this helps to continue moving the process forward. We will make ourselves available for any additional reviews of any additional

materials/information not mentioned on the agenda or developed as part of your response to this email.

Have a great weekend!

Begin forwarded message:

**From:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>

**Subject:** Landmark stage issue

**Date:** September 11, 2015 at 2:57:28 PM EDT

**To:** "Karen Cucurullo ([karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov))" <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>, "Sean Kennealy ([sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov))" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>

Karen and Sean:

Thank you for your help on the concessions meeting yesterday. As I think you know, just as we were solving one problem, another one arose!

I'm hoping for your help resolving the issues from the Permits meeting regarding stage height. I've called your office about this but realize everyone is busy today.

For reference:

§ the planned height of our main Festival stage is 70'. The other planned stages will be at 42', 23', and 19' high

§ C3's agreements with the Festival headliners (e.g. Drake) require a stage of this width and height to accommodate headliner equipment and production elements

§ Without the 70' stage, the festival will lose its headliner. I've already received inquiries from Scott Higham of the Washington Post about a much smaller line-up changes that occurred last month, and I'm very concerned that losing Drake would create a big public backlash.

§ NPS informed Trust/C3 during the permitting meeting that stage height could not exceed 40'. This was the first mention of the stage height restrictions, and we haven't been able to find it in an special events regulations. Detailed drawings including the 70' stage height had been previously shared, but I think there were problems accessing the file at NPS and C3 wasn't alerted to any problem.

My understanding from the Permits meeting is that the stage height is an FAA concern, but would like further guidance on this.

§ C3 and their crane vendor have been directly engaged with the FAA for weeks to secure approval for the crane required to install the planned 70' stage. Application for this 140' crane remains pending. The crane would be on site for approximately two hours during the set-up and tear down.

§ Other landmarks in the immediate vicinity are considerably higher than the planned 70' stage: As you know, the Lincoln Memorial is 98', the Jefferson Memorial is 129'. So it will help us to better understand the concern.

I realize that like the concessions issues, there are lessons to be learned here and improvements to be made in future. If we were aware of the stage restriction we wouldn't have booked an act with such demanding set design requirements. Given where we are now, I'd love to discuss the best solution.

Thanks, as always. –Kristine

**Karen Cucurullo <karen\_cucurullo@nps.gov>**

---

**From:** Karen Cucurullo <karen\_cucurullo@nps.gov>  
**Sent:** Tue Sep 15 2015 12:20:45 GMT-0600 (MDT)  
**To:** Sean Kennealy <sean\_kennealy@nps.gov>  
**Subject:** Re: Landmark stage issue -- update

Bob do not answer, I will please!

Sent from my iPhone

On Sep 15, 2015, at 2:19 PM, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

I believe Karen and I are on the same page about the stage height. We are ok with 70 feet, as the average tree height in this area is 75 feet.

You agree Karen?

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office - direct)  
202-359-1551 (cell)

On Sep 15, 2015, at 2:15 PM, Bob Vogel <[bob\\_vogel@nps.gov](mailto:bob_vogel@nps.gov)> wrote:

Are u guys working this?

Sent from my iPhone

Begin forwarded message:

**From:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>  
**Date:** September 15, 2015 at 1:54:36 PM EDT  
**To:** Bob Vogel <[bob\\_vogel@nps.gov](mailto:bob_vogel@nps.gov)>  
**Cc:** John Akridge - external <[jakridge@akridge.com](mailto:jakridge@akridge.com)>  
**Subject:** RE: Landmark stage issue -- update

A quick update from our end:

Karen's been amazingly helpful and teed up the pyrotechnic team for our festival headliner to speak directly with the DC fire chief. I hope to have a positive verdict on this this afternoon and will keep you posted. The special effects, though, fall downstream of the stage issue.

I spoke again with Charlie about the stage size. He is beside himself and I know he honestly wasn't aware of height limitations. He mentioned they had much taller light towers at the inaugurals that also required large cranes for installation. He's committed to establishing workable size limits upfront if the festival is permitted to occur next year, but is hoping – as am I – that we can use the 70 foot stage this year.

His only option now if we can't go forward is to order a smaller stage and search for a replacement headliner. This is obviously an undesirable outcome for several reasons. He asked me if I can get a decision by COB today because of the time needed to book a new band and order a smaller stage.



I updated Karen, too, and am happy to discuss.

Thanks, as always --Kristine

---

**From:** Kristine Fitton  
**Sent:** Saturday, September 12, 2015 4:44 PM  
**To:** Bob Vogel <[bob\\_vogel@nps.gov](mailto:bob_vogel@nps.gov)>  
**Cc:** John Akridge - external <[jakridge@akridge.com](mailto:jakridge@akridge.com)>  
**Subject:** Re: Landmark stage issue

Bob:

Thanks for your reply, Bob, and your attention to this.

I sincerely believe that C3 was unaware of height restrictions. They have used much larger stages in other urban parks and they are extremely stressed now by this development. I've talked to them a lot in the last 2 days and I'm confident they in no way architected this crisis.

They are very willing to address all legal and liability issues. These issues haven't been made clear to them though. I was trying to get to the bottom of them to give them guidance.

Please let me know if there is anything specific I can share with them. They are very committed-as am I - to putting on a safe show.

Thank you , again, Bob.

Sent from my iPhone

On Sep 12, 2015, at 3:41 PM, "Bob Vogel" <[bob\\_vogel@nps.gov](mailto:bob_vogel@nps.gov)> wrote:

It is difficult to believe that a company that has worked extensively on the national mall is at this very late date just informing the nps of a stage 30 feet higher than we have ever allowed Aand the use of extensive pyrotechnics. Quite frankly this last minute crises strategy is used extensively in the business. We can discuss anything --but there are legal and liability issues and the real question of whether the permit holder, the Trust,wants to be in the entity that sets a very dramatic precedent over future use of the Mall. I will need to engage solicitors in the discussion.

Sent from my iPhone

On Sep 12, 2015, at 1:58 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Good afternoon.

I'm sure by now you dread my weekend emails, and with good reason. I apologize for the intrusion and for, once again, elevating a fairly challenging concern about the music festival.

As you'll see from the email chain below, the park, the Trust and C3 have been working to resolve a big issue that arose during Thursday's Landmark permits meeting.

In short, we've just learned that the stage and set demands for our main headliner, Drake, are against park policy. Our production team is frustrated that they can't find anything in the special events regs about stage size and they've already been working with authorities, including the FAA, to do everything by the book.

C3's top team has talked with Drake's management, and Drake won't compromise on the stage size. C3's team has assured me that his set, although elaborate, is extremely safe and professionally produced.

Losing our headliner would be devastating for the event. We'd get a ton of refund requests and negative press.

Again, I'm sorry for another weekend fire drill. I'm happy to discuss this any time this weekend at your convenience.

—Kristine

202-641-4969

Begin forwarded message:

**From:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>

**Subject:** RE: Landmark Music Festival Logistics

**Date:** September 11, 2015 at 6:08:35 PM EDT

**To:** "Lee, Leonard" <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)>

**Cc:** Tiffany Rose <[TRose@nationalmall.org](mailto:TRose@nationalmall.org)>, Robbin Owen <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)>, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>, Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>

I understand, Leonard. Please know I've been working all day to resolve the stage issue on our end.

The C3 team has been going back and forth with Drake's management and they won't give on the stage size, which is needed to accommodate what's apparently a very theatrical set design. This is more than you want to know, I'm sure, but Drake was panned when he played at Coachella this year so he went back and retooled his stage performance into something more elaborate. And he simply won't perform now without this larger set design.

Does the location of the stage make a difference? Sorry for all the questions, but I'm just grasping for a solution that can work for everyone.

--Kristine

**From:** Lee, Leonard [[mailto:leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)]

**Sent:** Friday, September 11, 2015 5:43 PM

**To:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>

**Cc:** Tiffany Rose <[TRose@nationalmall.org](mailto:TRose@nationalmall.org)>; Robbin Owen <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)>; Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>; Karen

Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>  
**Subject:** Re: Landmark Music Festival Logistics

Kristine:

I do not have an exact timeline regarding discussions/notifications of a 40' maximum stage/structure height limitation. I will look through my notes from previous meetings to see if I have anything that can indicate when the discussions began.

I must say however, that it is not uncommon for any of the Permit Specialist, to include myself, to provide guidance as part of a meeting discussion and/or in response to a question, during a review of event site plans and equipment requests.

On Fri, Sep 11, 2015 at 5:00 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Leonard:

I apologize for missing this part of yesterday's meeting but can you please tell me when the 40 ft stage limit was shared with us and C3?

And is this a FAA issue or something else?

No one involved in the production can find or recall this instruction and we are in a bind because our headliner demands a larger stage.

We are more than happy to address the issue with appropriate authorities (FAA, White House, etc) ASAP because canceling our headliner would be devastating.

Sent from my iPhone

On Sep 11, 2015, at 4:42 PM, "Lee, Leonard" <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)> wrote:

Hello Tiffany,

On yesterday, there were a number of agenda items that needed feedback from the National Park Service (NPS). I would like to provide a list of the following with responses:

1. **Production/Staging;** We were notified of the (70') height of the Main Stage for the headliner, Drake. NPS representatives stated that 70' was a concern since previous advisement was given indicating that stages/structures can not be higher than 40'. United States Park Police, also expressed safety and security concerns. We have consulted with management and

we are authorized to approve a stage/structure height of (55') maximum height.

2. **Production/Staging:** NPS conducted a preliminary review of special effects request for Drake, that included fog/smoke, pyrotechnics, lasers and flames. NPS responded that after a preliminary review, only smoke/fog would be permitted. This is based upon CFR Regulations. Management has been advised and supports this determination. Please provide all specifications to include safety protocols for the use of smoke/fog and special lighting (other than lasers)..

3. **Ticket Sales Update:** NPS indicated that we had learned of a request to sell tickets onsite. C3 representatives confirmed that it is their intention to sell tickets onsite. Please provide your method for selling tickets onsite. It will be reviewed and a response will be provided as soon as possible.

4. **Food Court/Water Usage:** There is a request to use NPS fire hydrants for potable water and other water needs. Be advised that a NPS Engineer has been tasked to work directly with C3 to match the water needs with appropriate water sources. The use of the fire hydrants is not approved.

5. **Transportation Plan:** The current plan, as presented, will be reviewed by Major Booker and myself. Upon receipt of Major Bookers recommendations, I will brief NPS management and secure a response as soon as I can.

I hope that this helps to continue moving the process forward. We will make ourselves available for any additional reviews of any additional materials/information not mentioned on the agenda or developed as part of your response to this email.

Have a great weekend!

Begin forwarded message:

**From:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>

**Subject:** Landmark stage issue

**Date:** September 11, 2015 at 2:57:28 PM EDT

**To:** "Karen Cucurullo ([karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov))" <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>, "Sean Kennealy ([sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov))" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>

Karen and Sean:

Thank you for your help on the concessions meeting yesterday. As I think you know, just as we were solving one problem, another one arose!

I'm hoping for your help resolving the issues from the Permits meeting regarding stage height. I've called your office about this but realize everyone is busy today.

For reference:

§ the planned height of our main Festival stage is 70'. The other planned stages will be at 42' 23', and 19' high

§ C3's agreements with the Festival headliners (e.g. Drake) require a stage of this width and height to accommodate headliner equipment and production elements

§ Without the 70' stage, the festival will lose its headliner. I've already received inquiries from Scott Higham of the Washington Post about a much smaller line-up changes that occurred last month, and I'm very concerned that losing Drake would create a big public backlash.

§ NPS informed Trust/C3 during the permitting meeting that stage height could not exceed 40'. This was the first mention of the stage height restrictions, and we haven't been able to find it in an special events regulations. Detailed drawings including the 70' stage height had been previously shared, but I think there were problems accessing the file at NPS and C3 wasn't alerted to any problem.

My understanding from the Permits meeting is that the stage height is an FAA concern, but would like further guidance on this.

§ C3 and their crane vendor have been directly engaged with the FAA for weeks to secure approval for the crane required to install the planned 70' stage. Application for this 140' crane remains pending. The crane would be on site for approximately two hours during the set-up and tear down.

§ Other landmarks in the immediate vicinity are considerably higher than the planned 70' stage: As you know, the Lincoln Memorial is 98', the Jefferson Memorial is 129'. So it will help us to better understand the concern.

I realize that like the concessions issues, there are lessons to be learned here and improvements to be made in future. If we were aware of the stage restriction we wouldn't have booked an act with such demanding set design requirements. Given where we are now, I'd love to discuss the best solution.

Thanks, as always. –Kristine

## Conversation Contents

### List of NAMA contracts

"Litterst, Michael" <mike\_litterst@nps.gov>

---

**From:** "Litterst, Michael" <mike\_litterst@nps.gov>  
**Sent:** Tue Sep 15 2015 09:17:47 GMT-0600 (MDT)  
**To:** Nancie Ames <nancie\_e\_ames@nps.gov>  
**Subject:** List of NAMA contracts

Nancie:

The Washington Post is working on an investigative story about NAMA and the upcoming Landmark concert and has requested a list of the park's contracts for the last three years. In talking to regional FOIA officer Brandon Bies and our own administrative office, it was suggested that the MABO would be the best office to provide that list.

Is it possible to get a spreadsheet for NAMA's contracts from 2013-2015, showing year, contract, contract cost, and contractor?

Thanks for any assistance you can provide,

Mike

~~~~~  
Mike Litterst
Public Affairs Officer

National Park Service
National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

Nancie Ames <nancie_e_ames@nps.gov>

From: Nancie Ames <nancie_e_ames@nps.gov>
Sent: Tue Sep 15 2015 10:04:29 GMT-0600 (MDT)
To: "Litterst, Michael" <mike_litterst@nps.gov>
Subject: Re: List of NAMA contracts

Hi Mike,
I will reach out to our contracting office, however the park may have better access to this information.

Nancie

Nancie Ames
National Capital Region
202.573.5479

Sent from iPhone

On Sep 15, 2015, at 11:18 AM, Litterst, Michael <mike_litterst@nps.gov> wrote:

Nancie:

The Washington Post is working on an investigative story about NAMA and the upcoming Landmark concert and has requested a list of the park's contracts for the last three years. In talking to regional FOIA officer Brandon Bies and our own administrative office, it was suggested that the MABO would be the best office to provide that list.

Is it possible to get a spreadsheet for NAMA's contracts from 2013-2015, showing year, contract, contract cost, and contractor?

Thanks for any assistance you can provide,

Mike

~~~~~  
Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024  
Phone: (202) 245-4676  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

**Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>**

---

**From:** Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Sent:** Tue Sep 15 2015 10:06:16 GMT-0600 (MDT)  
**To:** Michael Litterst <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)>  
**Subject:** Fwd: List of NAMA contracts

Contracting should absolutely have the contract information since they awarded our contracts. Geesh.

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office - direct)  
202-359-1551 (cell)

Begin forwarded message:

**From:** Nancie Ames <[nancie\\_e\\_ames@nps.gov](mailto:nancie_e_ames@nps.gov)>  
**Date:** September 15, 2015 at 12:04:29 PM EDT  
**To:** "Litterst, Michael" <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)>  
**Cc:** Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>, Brandon Bies <[brandon\\_bies@nps.gov](mailto:brandon_bies@nps.gov)>, Crockett Tracey <[tracey\\_crockett@nps.gov](mailto:tracey_crockett@nps.gov)>  
**Subject: Re: List of NAMA contracts**

Hi Mike,  
I will reach out to our contracting office, however the park may have better access to this information.

Nancie

Nancie Ames  
National Capital Region  
202.573.5479

Sent from iPhone

On Sep 15, 2015, at 11:18 AM, Litterst, Michael <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:

Nancie:

The Washington Post is working on an investigative story about NAMA and the upcoming Landmark concert and has requested a list of the park's contracts for the last three years. In talking to regional FOIA officer Brandon Bies and our own administrative office, it was suggested that the MABO would be the best office to provide that list.

Is it possible to get a spreadsheet for NAMA's contracts from 2013-2015, showing year, contract, contract cost, and contractor?

Thanks for any assistance you can provide,

Mike

~~~~~

Mike Litterst
Public Affairs Officer

National Park Service
National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

Tracey Crockett <tracey_crockett@nps.gov>

From: Tracey Crockett <tracey_crockett@nps.gov>
Sent: Tue Sep 15 2015 10:18:10 GMT-0600 (MDT)
To: Nancie Ames <nancie_e_ames@nps.gov>
Subject: Re: List of NAMA contracts

If it is needed before the end of the fiscal year it would be easier for park to provide.

It is not something we could hit a button and provide.

Sent from my iPhone. Sorry for errors.

On Sep 15, 2015, at 12:04, Nancie Ames <nancie_e_ames@nps.gov> wrote:

Hi Mike,
I will reach out to our contracting office, however the park may have better access to this information.

Nancie

Nancie Ames
National Capital Region
202.573.5479

Sent from iPhone

On Sep 15, 2015, at 11:18 AM, Litterst, Michael <mike_litterst@nps.gov> wrote:

Nancie:

The Washington Post is working on an investigative story about NAMA and the upcoming Landmark concert and has requested a list of the park's contracts for the last three years. In talking to regional FOIA officer Brandon Bies and our own administrative office, it was suggested that the MABO would be the best office to provide that list.

Is it possible to get a spreadsheet for NAMA's contracts from 2013-2015, showing year, contract, contract cost, and contractor?

Thanks for any assistance you can provide,

Mike

~~~~~

Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024  
Phone: (202) 245-4676  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫



"Flottman, Melissa" <[melissa\\_flottman@nps.gov](mailto:melissa_flottman@nps.gov)>

---

**From:** "Flottman, Melissa" <[melissa\\_flottman@nps.gov](mailto:melissa_flottman@nps.gov)>  
**Sent:** Tue Sep 15 2015 10:28:14 GMT-0600 (MDT)  
**To:** "Litterst, Michael" <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)>, Tracey Crockett <[tracey\\_crockett@nps.gov](mailto:tracey_crockett@nps.gov)>, Nancie Ames <[nancie\\_e\\_ames@nps.gov](mailto:nancie_e_ames@nps.gov)>, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>, Brandon Bies <[brandon\\_bies@nps.gov](mailto:brandon_bies@nps.gov)>  
**Subject:** Re: List of NAMA contracts

All -

FYI, this information would be nearly impossible for us to obtain due to the transition to FBMS. I could pull a list of contracts from FBMS from FY 2013-FY 2015, but anything prior to FY 2013 cannot be obtained in FBMS. There is no other financial system that can produce this information at the park. We need to either rely on the contracting system (I don't know its capabilities) or on the MABO's contracting records (hard copy or electronic files). I believe contracting files are required to be filed for several years, so hopefully that information is available, just probably very time consuming to sort through.

Thank you,

Melissa Flottman  
Financial Manager  
National Park Service  
National Mall and Memorial Parks  
Division of Administration  
202.619.6393 (Office)  
202.603.6675 (Work cell)

On Tue, Sep 15, 2015 at 12:21 PM, Litterst, Michael <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:

~~~~~  
Mike Litterst
Public Affairs Officer

National Park Service
National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

----- Forwarded message -----

From: **Tracey Crockett** <tracey_crockett@nps.gov>
Date: Tue, Sep 15, 2015 at 12:18 PM
Subject: Re: List of NAMA contracts
To: Nancie Ames <nancie_e_ames@nps.gov>
Cc: "Litterst, Michael" <mike_litterst@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Brandon Bies <brandon_bies@nps.gov>

If it is needed before the end of the fiscal year it would be easier for park to provide.

It is not something we could hit a button and provide.

Sent from my iPhone. Sorry for errors.

On Sep 15, 2015, at 12:04, Nancie Ames <nancie_e_ames@nps.gov> wrote:

Hi Mike,
I will reach out to our contracting office, however the park may have better access to this information.

Nancie

Nancie Ames
National Capital Region
202.573.5479

Sent from iPhone

On Sep 15, 2015, at 11:18 AM, Litterst, Michael <mike_litterst@nps.gov> wrote:

Nancie:

The Washington Post is working on an investigative story about NAMA and the upcoming Landmark concert and has requested a list of the park's contracts for the last three years. In talking to regional FOIA officer Brandon Bies and our own administrative office, it was suggested that the MABO would be the best office to provide that list.

Is it possible to get a spreadsheet for NAMA's contracts from 2013-2015, showing year, contract, contract cost, and contractor?

Thanks for any assistance you can provide,

Mike

~~~~~

Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024  
Phone: (202) 245-4676  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

□

## Conversation Contents

Fwd: Greetings and Thank you for your assistance

**Karen Cucurullo** <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>

---

**From:** Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>  
**Sent:** Tue Sep 15 2015 09:49:19 GMT-0600 (MDT)  
**To:** Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Subject:** Fwd: Greetings and Thank you for your assistance

FYI

Sent from my iPhone

Begin forwarded message:

**From:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>  
**Date:** September 15, 2015 at 11:12:58 AM EDT  
**To:** Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>  
**Subject: RE: Greetings and Thank you for your assistance**

I'm awaiting word for C3 now and will let you know as soon as I have an update, Karen.

Thank you, again. --Kristine

---

**From:** Karen Cucurullo [[mailto:karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)]  
**Sent:** Tuesday, September 15, 2015 10:22 AM  
**To:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>  
**Subject:** Fwd: Greetings and Thank you for your assistance

Kristine,

You are following up on this...where are we on it?

Sent from my iPhone

Begin forwarded message:

**From:** "Castillo, Raul" <[raul\\_castillo@nps.gov](mailto:raul_castillo@nps.gov)>  
**Date:** September 15, 2015 at 9:01:14 AM EDT  
**To:** [Tony.Falwell@dc.gov](mailto:Tony.Falwell@dc.gov)  
**Cc:** Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>  
**Subject: Greetings and Thank you for your assistance**

Chief Falwell

On behalf of the National Park Service, National Capital Region, we want to thank you for your support in handling the pyrotechnic plans for the Landmark Festival.

Somehow we had typed the wrong email address yesterday, and hopefully you have already received the documents and the pyrotechnic representative you have requested. If not, I will see if we can email you such documents as soon as possible and have the representative contact you .

One of the key representatives that was in the teleconference yesterday is

Karen Cucurullo, Acting Superintendent,  
National Mall and Memorial Parks (NAMA)

O 202-245-4670

Email: [Karen\\_Cucurullo@nps.gov](mailto:Karen_Cucurullo@nps.gov)

Karen will make sure you have the pyrotechnic person and the documents for the event

I look forward meeting you and thank you personally for your service

Thank you again for your assistance in this matter

***Raúl***

**Raúl G. Castillo, Structural Fire Program Specialist**

DOI-National Park Service/National Capital Region

1100 Ohio Drive, SW, Suite 138

Washington, DC 20242

O 202- 619-7168

C 202-809-1592

F 202-205-0401

**"At Your Service"**

## Conversation Contents

Re: Landmark Music Festival

**Karen Cucurullo <karen\_cucurullo@nps.gov>**

---

**From:** Karen Cucurullo <karen\_cucurullo@nps.gov>  
**Sent:** Thu Sep 10 2015 13:22:44 GMT-0600 (MDT)  
**To:** "Swihart, John" <dick\_swihart@nps.gov>  
**Subject:** Re: Landmark Music Festival

All sales are through GSI, consistent with past policy

Sent from my iPhone

On Sep 10, 2015, at 2:19 PM, Swihart, John <[dick\\_swihart@nps.gov](mailto:dick_swihart@nps.gov)> wrote:

Karen / Sean -

This is an obvious media inquiry with a hidden agenda which I normally would pass along to Mike to respond to, but in his absence at FLT 93, what do you propose I do with this email?

thanks,  
Dick

Dick Swihart  
Concessions Chief  
National Mall and Memorial Parks  
900 Ohio Dr SW  
Washington, DC 20024  
Office: (202) 619-6392  
Cell: (202) 748-2470  
[Dick\\_Swihart@NPS.gov](mailto:Dick_Swihart@NPS.gov)

----- Forwarded message -----

**From:** don irwin <[punklifedc@gmail.com](mailto:punklifedc@gmail.com)>  
**Date:** Thu, Sep 10, 2015 at 2:13 PM  
**Subject:** Re: Landmark Music Festival  
**To:** [Dick\\_Swihart@nps.gov](mailto:Dick_Swihart@nps.gov)

Dick, My apologies I hit sent accidentally.

Hi Dick,

My name is Don Irwin from Punk Life Magazine and Dissonance Radio. I have a couple questions about the Landmark Music Festival that I would like to ask you.

1. Is it the NPS position that the Trust and C3 will be allowed to sell T-shirts and other memorabilia on the National Mall and West Potomac Park?

What is your justification against breaking the long standing court rules?  
How much was the buy out from C3 to GSI for this "right?"

2. Will the Jumbotron for the so called "public viewing" be at the Sylvan Theatre? What kind of additional concessions at the "public viewing" will be available and allowed?

Who will be providing these additional concessions? GSI? or C3 and their Partners?

If you would like to speak with me in person, please free to call (925) 330-7157. I am on the West Coast and almost available anytime on an extended East Coast time zone.

Thanks you,

Don Irwin  
Editor, Punk Life Magazine  
Guest Host, Dissonance Radio  
925.330.7157

On Thu, Sep 10, 2015 at 10:54 AM, don irwin <[punklifedc@gmail.com](mailto:punklifedc@gmail.com)> wrote:

Hi Dick,

My name is Don Irwin from Punk Life Magazine and Dissonance Radio. I have a couple questions about the Landmark Music Festival that I would like to ask you.

1. Is it the NPS position that the Trust and C3 will be allowed to sell T-shirts and other memorabilia on the National Mall and West Potomac Park?

"Austin, Teresa" <teresa\_austin@nps.gov>

---

**From:** "Austin, Teresa" <teresa\_austin@nps.gov>  
**Sent:** Thu Sep 10 2015 15:01:39 GMT-0600 (MDT)  
**To:** Karen Cucurullo <karen\_cucurullo@nps.gov>  
**Subject:** Re: Landmark Music Festival

Karen,

Dick is asking who should respond to this since Mike is out of the office. Would you like Nancy to respond, or wait until Mike gets back?

Teri Austin  
Chief, Division of Administration  
National Mall & Memorial Parks  
900 Ohio Dr SW  
Washington, DC 20024  
202.619.7377 Office  
202.525.8949 Cell

On Thu, Sep 10, 2015 at 3:22 PM, Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)> wrote:  
All sales are through GSI, consistent with past policy

Sent from my iPhone

On Sep 10, 2015, at 2:19 PM, Swihart, John <[dick\\_swihart@nps.gov](mailto:dick_swihart@nps.gov)> wrote:

Karen / Sean -  
This is an obvious media inquiry with a hidden agenda which I normally would pass along to Mike to respond to, but in his absence at FLT 93, what do you propose I do with this email?  
thanks,  
Dick

Dick Swihart  
Concessions Chief  
National Mall and Memorial Parks  
900 Ohio Dr SW  
Washington, DC 20024  
Office: (202) 619-6392  
Cell: (202) 748-2470  
[Dick\\_Swihart@NPS.gov](mailto:Dick_Swihart@NPS.gov)

----- Forwarded message -----  
From: **don irwin** <[punklifedc@gmail.com](mailto:punklifedc@gmail.com)>  
Date: Thu, Sep 10, 2015 at 2:13 PM  
Subject: Re: Landmark Music Festival  
To: [Dick\\_Swihart@nps.gov](mailto:Dick_Swihart@nps.gov)

Dick, My apologies I hit sent accidentally.

Hi Dick,  
My name is Don Irwin from Punk Life Magazine and Dissonance Radio. I have a couple questions about the Landmark Music Festival that I would like to ask you.

1. Is it the NPS position that the Trust and C3 will be allowed to sell T-shirts and other memorabilia on the National Mall and West Potomac Park?

What is your justification against breaking the long standing court rules?  
How much was the buy out from C3 to GSI for this "right?"

2. Will the Jumbotron for the so called "public viewing" be at the Sylvan Theatre? What kind of additional concessions at the "public viewing" will be available and allowed?

Who will be providing these additional concessions? GSI? or C3 and their Partners?

If you would like to speak with me in person, please free to call (925) 330-7157. I am on the West Coast and almost available anytime on an extended East Coast time zone.

Thanks you,

Don Irwin  
Editor, Punk Life Magazine  
Guest Host, Dissonance Radio  
925.330.7157

On Thu, Sep 10, 2015 at 10:54 AM, don irwin <[punklifedc@gmail.com](mailto:punklifedc@gmail.com)> wrote:

Hi Dick,

My name is Don Irwin from Punk Life Magazine and Dissonance Radio. I have a couple questions about the Landmark Music Festival that I would like to ask you.

1. Is it the NPS position that the Trust and C3 will be allowed to sell T-shirts and other memorabilia on the National Mall and West Potomac Park?

---

**"Swihart, John" <dick\_swihart@nps.gov>**

**From:** "Swihart, John" <dick\_swihart@nps.gov>  
**Sent:** Mon Sep 14 2015 07:48:37 GMT-0600 (MDT)  
**To:** Michael Litterst <mike\_litterst@nps.gov>, Karen Cucurullo <karen\_cucurullo@nps.gov>, Sean Kennealy <sean\_kennealy@nps.gov>, Teri Austin <teresa\_austin@nps.gov>  
**Subject:** Fwd: Landmark Music Festival

On Sept 10th I received and forwarded an email from this person asking who, if anyone, should respond to this in Mike's absence while at FINI. Without specific mgmt guidance, I have not responded to that email. Since then, this "reporter", who obviously has an agenda, has called three times to both my office and my cell. And now he has sent this second email.

I do not believe it is in the park's nor my best interest for me to personally respond to this person and be the voice of NAMA on this subject. I'm fine with not responding and leaving him to declare he was not able to reach anyone at the park for comment, however I am concerned about the repeated attempts to contact me personally and would appreciate some advice.

thank you,  
Dick

Dick Swihart  
Concessions Chief  
National Mall and Memorial Parks  
900 Ohio Dr SW  
Washington, DC 20024  
Office: (202) 619-6392  
Cell: (202) 748-2470  
Dick\_Swihart@NPS.gov

----- Forwarded message -----

**From:** don irwin <punklifedc@gmail.com>  
**Date:** Mon, Sep 14, 2015 at 9:31 AM  
**Subject:** Fwd: Landmark Music Festival  
**To:** [Dick\\_Swihart@nps.gov](mailto:Dick_Swihart@nps.gov)

Hi Dick,

I would really like to know your thoughts on the Landmark Music Festival questions below. In addition, is it true that no concession contract between GSI and C3 has been signed yet?

Thank you for you time.  
Don Irwin  
Editor, Punk Life Magazine  
Guest Host, Dissonance Radio  
[925.330.7157](tel:925.330.7157)

----- Forwarded message -----

**From:** don irwin <punklifedc@gmail.com>  
**Date:** Thu, Sep 10, 2015 at 11:13 AM  
**Subject:** Re: Landmark Music Festival  
**To:** [Dick\\_Swihart@nps.gov](mailto:Dick_Swihart@nps.gov)

Dick, My apologies I hit sent accidentally.

Hi Dick,

My name is Don Irwin from Punk Life Magazine and Dissonance Radio. I have a couple questions about the Landmark Music Festival that I would like to ask you.

1. Is it the NPS position that the Trust and C3 will be allowed to sell T-shirts and other memorabilia on the National Mall and West Potomac Park?

What is your justification against breaking the long standing court rules?  
How much was the buy out from C3 to GSI for this "right?"

2. Will the Jumbotron for the so called "public viewing" be at the Sylvan Theatre? What kind of additional concessions at the "public viewing" will be available and allowed?

Who will be providing these additional concessions? GSI? or C3 and their Partners?

If you would like to speak with me in person, please free to call [\(925\) 330-7157](tel:925.330.7157). I am on the West Coast and almost available anytime on an extended East Coast time zone.

Thanks you,

Don Irwin  
Editor, Punk Life Magazine  
Guest Host, Dissonance Radio  
[925.330.7157](tel:925.330.7157)

On Thu, Sep 10, 2015 at 10:54 AM, don irwin <[punklifedc@gmail.com](mailto:punklifedc@gmail.com)> wrote:

Hi Dick,

My name is Don Irwin from Punk Life Magazine and Dissonance Radio. I have a couple questions about the Landmark Music Festival that I would like to ask you.

1. Is it the NPS position that the Trust and C3 will be allowed to sell T-shirts and other memorabilia on the National Mall and West Potomac Park?



# Conversation Contents

## Landmark Music Festival Logistics

"Lee, Leonard" <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)>

---

**From:** "Lee, Leonard" <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)>  
**Sent:** Fri Sep 11 2015 14:42:27 GMT-0600 (MDT)  
**To:** Tiffany Rose <[trose@nationalmall.org](mailto:trose@nationalmall.org)>  
**Subject:** Landmark Music Festival Logistics

Hello Tiffany,

On yesterday, there were a number of agenda items that needed feedback from the National Park Service (NPS). I would like to provide a list of the following with responses:

- 1. Production/Staging:** We were notified of the (70') height of the Main Stage for the headliner, Drake. NPS representatives stated that 70' was a concern since previous advisement was given indicating that stages/structures can not be higher than 40'. United States Park Police, also expressed safety and security concerns. We have consulted with management and we are authorized to approve a stage/structure height of (55') maximum height.
- 2. Production/Staging:** NPS conducted a preliminary review of special effects request for Drake, that included fog/smoke, pyrotechnics, lasers and flames. NPS responded that after a preliminary review, only smoke/fog would be permitted. This is based upon CFR Regulations. Management has been advised and supports this determination. Please provide all specifications to include safety protocols for the use of smoke/fog and special lighting (other than lasers)..
- 3. Ticket Sales Update:** NPS indicated that we had learned of a request to sell tickets onsite. C3 representatives confirmed that it is their intention to sell tickets onsite. Please provide your method for selling tickets onsite. It will be reviewed and a response will be provided as soon as possible.
- 4. Food Court/Water Usage:** There is a request to use NPS fire hydrants for potable water and other water needs. Be advised that a NPS Engineer has been tasked to work directly with C3 to match the water needs with appropriate water sources. The use of the fire hydrants is not approved.
- 5. Transportation Plan:** The current plan, as presented, will be reviewed by Major Booker and myself. Upon receipt of Major Bookers recommendations, I will brief NPS management and secure a response as soon as I can.

I hope that this helps to continue moving the process forward. We will make ourselves available for any additional reviews of any additional materials/information not mentioned on the agenda or developed as part of your response to this email.

Have a great weekend!

Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>

---

**From:** Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>  
**Sent:** Fri Sep 11 2015 15:00:07 GMT-0600 (MDT)  
**To:** "Lee, Leonard" <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)>  
**Subject:** Re: Landmark Music Festival Logistics

Leonard:

I apologize for missing this part of yesterday's meeting but can you please tell me when the 40 ft stage limit was shared with us and C3?

And is this a FAA issue or something else?

No one involved in the production can find or recall this instruction and we are in a bind because our headliner demands a larger stage.

We are more than happy to address the issue with appropriate authorities (FAA, White House, etc) ASAP because canceling our headliner would be devastating.

Sent from my iPhone

On Sep 11, 2015, at 4:42 PM, "Lee, Leonard" <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)> wrote:

Hello Tiffany,

On yesterday, there were a number of agenda items that needed feedback from the National Park Service (NPS). I would like to provide a list of the following with responses:

- 1. Production/Staging:** We were notified of the (70') height of the Main Stage for the headliner, Drake. NPS representatives stated that 70' was a concern since previous advisement was given indicating that stages/structures can not be higher than 40'. United States Park Police, also expressed safety and security concerns. We have consulted with management and we are authorized to approve a stage/structure height of (55') maximum height.
- 2. Production/Staging:** NPS conducted a preliminary review of special effects request for Drake, that included fog/smoke, pyrotechnics, lasers and flames. NPS responded that after a preliminary review, only smoke/fog would be permitted. This is based upon CFR Regulations. Management has been advised and supports this determination. Please provide all specifications to include safety protocols for the use of smoke/fog and special lighting (other than lasers)..
- 3. Ticket Sales Update:** NPS indicated that we had learned of a request to sell tickets onsite. C3 representatives confirmed that it is their intention to sell tickets onsite. Please provide your method for selling tickets onsite. It will be reviewed and a response will be provided as soon as possible.

4. **Food Court/Water Usage:** There is a request to use NPS fire hydrants for potable water and other water needs. Be advised that a NPS Engineer has been tasked to work directly with C3 to match the water needs with appropriate water sources. The use of the fire hydrants is not approved.

5. **Transportation Plan:** The current plan, as presented, will be reviewed by Major Booker and myself. Upon receipt of Major Bookers recommendations, I will brief NPS management and secure a response as soon as I can.

I hope that this helps to continue moving the process forward. We will make ourselves available for any additional reviews of any additional materials/information not mentioned on the agenda or developed as part of your response to this email.

Have a great weekend!

---

**"Lee, Leonard" <leonard\_lee@nps.gov>**

**From:** "Lee, Leonard" <leonard\_lee@nps.gov>  
**Sent:** Fri Sep 11 2015 15:43:07 GMT-0600 (MDT)  
**To:** Kristine Fitton <KFitton@nationalmall.org>  
**Subject:** Re: Landmark Music Festival Logistics

Kristine:

I do not have an exact timeline regarding discussions/notifications of a 40' maximum stage/structure height limitation. I will look through my notes from previous meetings to see if I have anything that can indicate when the discussions began.

I must say however, that it is not uncommon for any of the Permit Specialist, to include myself, to provide guidance as part of a meeting discussion and/or in response to a question, during a review of event site plans and equipment requests.

On Fri, Sep 11, 2015 at 5:00 PM, Kristine Fitton <KFitton@nationalmall.org> wrote:

Leonard:

I apologize for missing this part of yesterday's meeting but can you please tell me when the 40 ft stage limit was shared with us and C3?

And is this a FAA issue or something else?

No one involved in the production can find or recall this instruction and we are in a bind because our headliner demands a larger stage.

We are more than happy to address the issue with appropriate authorities (FAA, White House, etc) ASAP because canceling our headliner would be devastating.

Sent from my iPhone

On Sep 11, 2015, at 4:42 PM, "Lee, Leonard" <leonard\_lee@nps.gov> wrote:

Hello Tiffany,

On yesterday, there were a number of agenda items that needed feedback from the National Park Service (NPS). I would like to provide a list of the following with responses:

1. **Production/Staging:** We were notified of the (70') height of the Main Stage for the headliner, Drake. NPS representatives stated that 70' was a concern since previous advisement was given indicating that stages/structures can not be higher than 40'. United States Park Police, also expressed safety and security concerns. We have consulted with management and we are authorized to approve a stage/structure height of (55') maximum height.

2. **Production/Staging:** NPS conducted a preliminary review of special effects request for Drake, that included fog/smoke, pyrotechnics, lasers and flames. NPS responded that after a preliminary review, only smoke/fog would be permitted. This is based upon CFR Regulations. Management has been advised and supports this determination. Please provide all specifications to include safety protocols for the use of smoke/fog and special lighting (other than lasers)..

3. **Ticket Sales Update:** NPS indicated that we had learned of a request to sell tickets onsite. C3 representatives confirmed that it is their intention to sell tickets onsite. Please provide your method for selling tickets onsite. It will be reviewed and a response will be provided as soon as possible.

4. **Food Court/Water Usage:** There is a request to use NPS fire hydrants for potable water and other water needs. Be advised that a NPS Engineer has been tasked to work directly with C3 to match the water needs with appropriate water sources. The use of the fire hydrants is not approved.

5. **Transportation Plan:** The current plan, as presented, will be reviewed by Major Booker and myself. Upon receipt of Major Bookers recommendations, I will brief NPS management and secure a response as soon as I can.

I hope that this helps to continue moving the process forward. We will make ourselves available for any additional reviews of any additional materials/information not mentioned on the agenda or developed as part of your response to this email.

Have a great weekend!

---

**Tiffany Rose <TRose@nationalmall.org>**

**From:** Tiffany Rose <TRose@nationalmall.org>  
**Sent:** Fri Sep 11 2015 15:50:29 GMT-0600 (MDT)

**To:** "Lee, Leonard" <leonard\_lee@nps.gov>  
**Subject:** RE: Landmark Music Festival Logistics

Leonard,

Thank you for providing feedback on several items that came up during our last Landmark Music Festival meeting. I will share your response with the folks at C3 right away. With only two weeks left until the start of the event, my hope is that we can quickly resolve these matters in a way that won't hamper the visitor experience.

Again, thank you for your continued guidance and assistance. Have a nice weekend.

Best,

Tiffany T. Rose

Director of Special Events  
Trust for the National Mall

1300 Pennsylvania Avenue, NW, Suite 370

Washington, DC 20007

p: (202) 688-3763 | c: (202) 557-9938 | [nationalmall.org](http://nationalmall.org)

Making the National Mall the best park in the world.



LMF Email Sig Lincoln at Night

**From:** Lee, Leonard [mailto:leonard\_lee@nps.gov]  
**Sent:** Friday, September 11, 2015 4:42 PM  
**To:** Tiffany Rose <TRose@nationalmall.org>  
**Cc:** Kristine Fitton <KFitton@nationalmall.org>; Robbin Owen <robbin\_owen@nps.gov>; Sean Kennealy <sean\_kennealy@nps.gov>; Karen Cucurullo <karen\_cucurullo@nps.gov>  
**Subject:** Landmark Music Festival Logistics

Hello Tiffany,

On yesterday, there were a number of agenda items that needed feedback from the National Park Service (NPS). I would like to provide a list of the following with responses:

- 1. Production/Staging;** We were notified of the (70') height of the Main Stage for the headliner, Drake. NPS representatives stated that 70' was a concern since previous advisement was given indicating that stages/structures can not be higher than 40'. United States Park Police, also expressed safety and security concerns. We have consulted with management and we are authorized to approve a stage/structure height of (55') maximum height.
- 2. Production/Staging;** NPS conducted a preliminary review of special effects request for Drake, that included fog/smoke, pyrotechnics, lasers and flames. NPS responded that after a preliminary review, only smoke/fog would be permitted. This is based upon CFR Regulations. Management has been advised and supports this determination. Please provide all specifications to include safety protocols for the use of smoke/fog and special lighting (other than lasers)..
- 3. Ticket Sales Update:** NPS indicated that we had learned of a request to sell tickets onsite. C3 representatives confirmed that it is their intention to sell tickets onsite. Please provide your method for selling tickets onsite. It will be reviewed and a response will be provided as soon as possible.
- 4. Food Court/Water Usage:** There is a request to use NPS fire hydrants for potable water and other water needs. Be advised that a NPS Engineer has been tasked to work directly with C3 to match the water needs with appropriate water sources. The use of the fire hydrants is not

approved.

5. **Transportation Plan:** The current plan, as presented, will be reviewed by Major Booker and myself. Upon receipt of Major Bookers recommendations, I will brief NPS management and secure a response as soon as I can.

I hope that this helps to continue moving the process forward. We will make ourselves available for any additional reviews of any additional materials/information not mentioned on the agenda or developed as part of your response to this email.

Have a great weekend!

**Kristine Fitton <KFitton@nationalmall.org>**

---

**From:** Kristine Fitton <KFitton@nationalmall.org>  
**Sent:** Fri Sep 11 2015 16:08:35 GMT-0600 (MDT)  
**To:** "Lee, Leonard" <leonard\_lee@nps.gov>  
**Subject:** RE: Landmark Music Festival Logistics

I understand, Leonard. Please know I've been working all day to resolve the stage issue on our end.

The C3 team has been going back and forth with Drake's management and they won't give on the stage size, which is needed to accommodate what's apparently a very theatrical set design. This is more than you want to know, I'm sure, but Drake was panned when he played at Coachella this year so he went back and retooled his stage performance into something more elaborate. And he simply won't perform now without this larger set design.

Does the location of the stage make a difference? Sorry for all the questions, but I'm just grasping for a solution that can work for everyone.

--Kristine

**From:** Lee, Leonard [mailto:leonard\_lee@nps.gov]  
**Sent:** Friday, September 11, 2015 5:43 PM  
**To:** Kristine Fitton <KFitton@nationalmall.org>  
**Cc:** Tiffany Rose <TRose@nationalmall.org>; Robbin Owen <robbin\_owen@nps.gov>; Sean Kennealy <sean\_kennealy@nps.gov>; Karen Cucurullo <karen\_cucurullo@nps.gov>  
**Subject:** Re: Landmark Music Festival Logistics

Kristine:

I do not have an exact timeline regarding discussions/notifications of a 40' maximum stage/structure height limitation. I will look through my notes from previous meetings to see if I have anything that can indicate when the discussions began.

I must say however, that it is not uncommon for any of the Permit Specialist, to include myself, to provide guidance as part of a meeting discussion and/or in response to a question, during a review of event site plans and equipment requests.

On Fri, Sep 11, 2015 at 5:00 PM, Kristine Fitton <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)> wrote:

Leonard:

I apologize for missing this part of yesterday's meeting but can you please tell me when the 40 ft stage limit was shared with us and C3?

And is this a FAA issue or something else?

No one involved in the production can find or recall this instruction and we are in a bind because our headliner demands a larger stage.

We are more than happy to address the issue with appropriate authorities (FAA, White House, etc) ASAP because canceling our headliner would be devastating.

Sent from my iPhone

On Sep 11, 2015, at 4:42 PM, "Lee, Leonard" <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)> wrote:

Hello Tiffany,

On yesterday, there were a number of agenda items that needed feedback from the National Park Service (NPS). I would like to provide a list of the following with responses:

- 1. Production/Staging:** We were notified of the (70') height of the Main Stage for the headliner, Drake. NPS representatives stated that 70' was a concern since previous advisement was given indicating that stages/structures can not be higher than 40'. United States Park Police, also expressed safety and security concerns. We have consulted with management and we are authorized to approve a stage/structure height of (55') maximum height.
- 2. Production/Staging:** NPS conducted a preliminary review of special effects request for Drake, that included fog/smoke, pyrotechnics, lasers and flames. NPS responded that after a preliminary review, only smoke/fog would be permitted. This is based upon CFR Regulations. Management has been advised and supports this determination. Please provide all specifications to include safety protocols for the use of smoke/fog and special lighting (other than lasers)..
- 3. Ticket Sales Update:** NPS indicated that we had learned of a request to sell tickets onsite. C3 representatives confirmed that it is their intention to sell tickets onsite. Please provide your method for selling tickets onsite. It will be reviewed and a response will be provided as soon as possible.
- 4. Food Court/Water Usage:** There is a request to use NPS fire hydrants for potable water and other water needs. Be advised that a NPS Engineer has been tasked to work directly with C3 to match the water needs with appropriate water sources. The use of the fire hydrants is not approved.
- 5. Transportation Plan:** The current plan, as presented, will be reviewed by Major Booker and myself. Upon receipt of Major Bookers recommendations, I will brief NPS management and secure a response as soon as I can.

I hope that this helps to continue moving the process forward. We will make ourselves available for any additional reviews of any additional materials/information not mentioned on the agenda or developed as part of your response to this email.

Have a great weekend!

## Conversation Contents

Re: Dental Appointment

"Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>

---

**From:** "Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Sent:** Fri Sep 11 2015 13:23:51 GMT-0600 (MDT)  
**To:** "Wallace, Ned" <[ned\\_wallace@nps.gov](mailto:ned_wallace@nps.gov)>  
**Subject:** Re: Dental Appointment

copy

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Fri, Sep 11, 2015 at 3:14 PM, Wallace, Ned <[ned\\_wallace@nps.gov](mailto:ned_wallace@nps.gov)> wrote:

I have an appointment Monday Morning. Leave request is in quicktime.

I am meeting the Landmark Music folks Monday afternoon in the field to determine water tap locations.

--

Ned K Wallace, PE  
Civil Engineer  
National Mall and Memorial Parks  
202 245 4704 phone  
202 557 4367 cell

## Conversation Contents

Landmark stage issue

**Kristine Fitton <KFitton@nationalmall.org>**

---

**From:** Kristine Fitton <KFitton@nationalmall.org>  
**Sent:** Fri Sep 11 2015 12:57:28 GMT-0600 (MDT)  
**To:** "Karen Cucurullo (karen\_cucurullo@nps.gov)" <karen\_cucurullo@nps.gov>, "Sean Kennealy (sean\_kennealy@nps.gov)" <sean\_kennealy@nps.gov>  
**Subject:** Landmark stage issue

Karen and Sean:

Thank you for your help on the concessions meeting yesterday. As I think you know, just as we were solving one problem, another one arose!

I'm hoping for your help resolving the issues from the Permits meeting regarding stage height. I've called your office about this but realize everyone is busy today.

For reference:

§ the planned height of our main Festival stage is 70'. The other planned stages will be at 42' 23', and 19' high

§ C3's agreements with the Festival headliners (e.g. Drake) require a stage of this width and height to accommodate headliner equipment and production elements

§ Without the 70' stage, the festival will lose its headliner. I've already received inquiries from Scott Higham of the Washington Post about a much smaller line-up changes that occurred last month, and I'm very concerned that losing Drake would create a big public backlash.

§ NPS informed Trust/C3 during a permitting meeting today that stage height could not exceed 40'. This was the first mention of the stage height restrictions, and we haven't been able to find it in an special events regulations. Detailed drawings including the 70' stage height had been previously shared.

My understanding from the Permits meeting is that the stage height is an FAA concern, but would like further guidance on this.

§ C3 and their crane vendor have been directly engaged with the FAA for weeks to secure approval for the crane required to install the planned 70' stage. Application for this 140' crane remains pending. The crane would be on site for approximately two hours during the set-up and tear down.

§ Other landmarks in the immediate vicinity are considerably higher than the planned 70' stage: As you know, the Lincoln Memorial is 98', the Jefferson Memorial is 129'. So it will help us to better understand the flight pattern concern.

I realize that like the concessions issues, there are lessons to be learned here and improvements to be made in future. If we were aware of the stage restriction we wouldn't have booked an act with such demanding set design requirements. Given where we are now, I'd love to discuss the best solution.

Thanks, as always. –Kristine

**"Kennealy, Sean" <sean\_kennealy@nps.gov>**

---

**From:** "Kennealy, Sean" <sean\_kennealy@nps.gov>

**Sent:** Fri Sep 11 2015 13:08:15 GMT-0600 (MDT)  
**To:** Robbin Owen <Robbin\_Owen@nps.gov>, Karen Cucurullo <Karen\_Cucurullo@nps.gov>  
**Subject:** Fwd: Landmark stage issue

Robbin,

See below.....What do you have in writing or other official documentation that the Trust was told that stages could not exceed 40'? When and how many times did you tell them this?

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

----- Forwarded message -----

From: **Kristine Fitton** <<span>KFitton@nationalmall.org</span>>  
Date: Fri, Sep 11, 2015 at 2:57 PM  
Subject: Landmark stage issue  
To: "Karen Cucurullo (<span>karen\_cucurullo@nps.gov</span>)" <<span>karen\_cucurullo@nps.gov</span>>, "Sean Kennealy (<span>sean\_kennealy@nps.gov</span>)" <<span>sean\_kennealy@nps.gov</span>>

Karen and Sean:

Thank you for your help on the concessions meeting yesterday. As I think you know, just as we were solving one problem, another one arose!

I'm hoping for your help resolving the issues from the Permits meeting regarding stage height. I've called your office about this but realize everyone is busy today.

For reference:

§ the planned height of our main Festival stage is 70'. The other planned stages will be at 42' 23', and 19' high

§ C3's agreements with the Festival headliners (e.g. Drake) require a stage of this width and height to accommodate headliner equipment and production elements

§ Without the 70' stage, the festival will lose its headliner. I've already received inquiries from Scott Higham of the Washington Post about a much smaller line-up changes that occurred last month, and I'm very concerned that losing Drake would create a big public backlash.

§ NPS informed Trust/C3 during a permitting meeting today that stage height could not exceed 40'. This was the first mention of the stage height restrictions, and we haven't been able to find it in a special events regulations. Detailed drawings including the 70' stage height had been previously shared.

My understanding from the Permits meeting is that the stage height is an FAA concern, but would like further guidance on this.

§ C3 and their crane vendor have been directly engaged with the FAA for weeks to secure approval for the crane required to install the planned 70' stage. Application for this 140' crane remains pending. The crane would be on site for approximately two hours during the set-up and tear down.

§ Other landmarks in the immediate vicinity are considerably higher than the planned 70' stage: As you know, the Lincoln Memorial is 98', the Jefferson Memorial is 129'. So it will help us to better understand the flight pattern concern.

I realize that like the concessions issues, there are lessons to be learned here and improvements to be made in future. If we were aware of the stage restriction we wouldn't have booked an act with such demanding set design requirements. Given where we are now, I'd love to discuss the best solution.

Thanks, as always. -Kristine



**"Owen, Robbin" <robbin\_owen@nps.gov>**

---

**From:** "Owen, Robbin" <robbin\_owen@nps.gov>  
**Sent:** Fri Sep 11 2015 13:17:25 GMT-0600 (MDT)  
**To:** "Kennealy, Sean" <sean\_kennealy@nps.gov>  
**Subject:** Re: Landmark stage issue

In my notes. Four times it was expressed in meetings. The first two meetings when we first saw the site plan and last week's and this week's meetings. Let's discuss her comments.

Robbin

On Fri, Sep 11, 2015 at 3:08 PM, Kennealy, Sean <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

Robbin,

See below.....What do you have in writing or other official documentation that the Trust was told that stages could not exceed 40'? When and how many times did you tell them this?

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

----- Forwarded message -----

**From:** **Kristine Fitton** <<span>KFitton@nationalmall.org</span>>  
**Date:** Fri, Sep 11, 2015 at 2:57 PM  
**Subject:** Landmark stage issue  
**To:** "Karen Cucurullo (<span>karen\_cucurullo@nps.gov</span>)" <<span>karen\_cucurullo@nps.gov</span>>, "Sean Kennealy (<span>sean\_kennealy@nps.gov</span>)" <<span>sean\_kennealy@nps.gov</span>>

Karen and Sean:

Thank you for your help on the concessions meeting yesterday. As I think you know, just as we were solving one problem, another one arose!

I'm hoping for your help resolving the issues from the Permits meeting regarding stage height. I've called your office about this but realize everyone is busy today.

For reference:

§ the planned height of our main Festival stage is 70'. The other planned stages will be at 42' 23', and 19' high

§ C3's agreements with the Festival headliners (e.g. Drake) require a stage of this width and height to accommodate headliner equipment and production elements

§ Without the 70' stage, the festival will lose its headliner. I've already received inquiries from Scott Higham of the Washington Post about a much smaller line-up changes that occurred last month, and I'm very concerned that losing Drake would create a big public backlash.

§ NPS informed Trust/C3 during a permitting meeting today that stage height could not exceed 40'. This was the first mention of the stage height restrictions, and we haven't been able to find it in an special events regulations. Detailed drawings including the 70' stage height had been previously shared.

My understanding from the Permits meeting is that the stage height is an FAA concern, but would like further guidance on this.

§ C3 and their crane vendor have been directly engaged with the FAA for weeks to secure approval for the crane required to install the planned 70' stage. Application for this 140' crane remains pending. The crane would be on site for approximately two hours during the set-up and tear down.

§ Other landmarks in the immediate vicinity are considerably higher than the planned 70' stage: As you know, the Lincoln Memorial is 98', the Jefferson Memorial is 129'. So it will help us to better understand the flight pattern concern.

I realize that like the concessions issues, there are lessons to be learned here and improvements to be made in future. If we were aware of the stage restriction we wouldn't have booked an act with such demanding set design requirements. Given where we are now, I'd love to discuss the best solution.

Thanks, as always. –Kristine

## Conversation Contents

Fwd: FW: Drake special effects and Stage Docs

"Nixon, Robin" <[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)>

---

**From:** "Nixon, Robin" <[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)>  
**Sent:** Thu Sep 10 2015 12:09:58 GMT-0600 (MDT)  
**To:** Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Subject:** Fwd: FW: Drake special effects and Stage Docs

Robin Nixon  
Chief of Partnerships  
National Mall and Memorial Parks  
National Park Service  
900 Ohio Drive, SW  
Washington, DC 20024  
202-245-4710 (ofc)  
202-738-7956 (cell)  
[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)

----- Forwarded message -----

**From:** Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)>  
**Date:** Thu, Sep 10, 2015 at 2:05 PM  
**Subject:** RE: FW: Drake special effects and Stage Docs  
**To:** "Nixon, Robin" <[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)>

Jefferson (Main) Stage 120w x 82'd x 72' h

Miller Stage -90w x 56d x 40

VW Stage -40w x 40d x 23'h

Roosevelt Stage -32x24x19'h

BMI Tent 30m x 45m (100'x150;)

Tim '2ba' Smith

Production Director

C 3 P R E S E N T S

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512 505 4496o | 785 760 3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)

**From:** Nixon, Robin [mailto:[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)]  
**Sent:** Thursday, September 10, 2015 12:56 PM  
**To:** Tuba  
**Subject:** Re: FW: Drake special effects and Stage Docs

Tuba, can you just give me the basic dimensions of the stages (lxwxh)? We are trying to have that discussion at 2pm with the Superintendent & permits staff as a follow up to this morning's meeting.

Robin Nixon

Chief of Partnerships

National Mall and Memorial Parks

National Park Service

900 Ohio Drive, SW

Washington, DC 20024

202-245-4710 (ofc)

202-738-7956 (cell)

[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)

□

On Thu, Sep 10, 2015 at 1:46 PM, Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)> wrote:

John/jen.

Do you mind printing the document in this link and running it by NPS? Also all of the engineering as well which I will shoot you links for?

**Drake 2015 special effects booklet link:** [http://strictlyfx.com/downloads/blt/1509/Drake\\_tour\\_2015\\_09\\_2020.pdf](http://strictlyfx.com/downloads/blt/1509/Drake_tour_2015_09_2020.pdf)

Main Stage engineering docs

Stamped drawings - <https://www.dropbox.com/s/qqqmlupjmkyhwx/2015-9-2%2C%20Landmark%20Music%20Festival%20Drawings.pdf?dl=0>

Calculations - <https://www.dropbox.com/s/kmcntz6pog639s2/2015-9-02%2C%20Calculations%20-%20Mountain%20Productions%20-%20Landmark%20Music%20Festival%202015.pdf?dl=0>

PGP Stages are Attached.

Stages for reference:

Jefferson –Mountain Stage

Miller Stage –PGP –SAM 575

VW Stage –PGP –SL340

Roosevelt Stage –PGP –SL250

BMI Tent –Classic Party Rentals -30m x 45m

Working on the Elevations rendering.

Thanks

2ba

**Tim '2ba' Smith**

**Production Director**

**C 3 P R E S E N T S**

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512 505 4496o | 785 760 3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)

**From:** Owen, Robbin [mailto:[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)]

**Sent:** Thursday, September 10, 2015 12:21 PM

**To:** Lee, Leonard; Tuba

**Subject:** Re: FW: Drake special effects

Hi Tuba, I cannot open the document. Can someone copy and drop off to the office?

Thanks,

Robbin

On Thu, Sep 10, 2015 at 12:55 PM, Lee, Leonard <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)> wrote:

fyi

----- Forwarded message -----

From: Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)>  
Date: Wed, Sep 9, 2015 at 9:15 PM  
Subject: FW: Drake special effects  
To: "Leonard Lee ([leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov))" <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)>

Leonard,

Wanted to reach out to follow up on our pyro/special effects question for Drake. The link below lines out what they're looking to do if they can do their full show. They understand that mortars are not an option. They are speaking with the FAA about lasers. From what we've gotten back from them they stated that it's a 50/50 chance depending on the flight pattern at DCA. Regardless if they aren't approved then it will not be a problem. You can see the credentials at the end of the document and it does show that this is the top group in the country for special effects.

We can discuss on the call or off line, whichever you would prefer. Happy to provide whatever information you may need.

Thanks

2ba

----- Original message -----

From: Paige Barron <[paige@strictlyfx.com](mailto:paige@strictlyfx.com)>  
Date: 09/09/2015 5:38 PM (GMT-06:00)  
To: Brandon Sossamon <[bsossamon@c3presents.com](mailto:bsossamon@c3presents.com)>  
Cc: Casey Carter <[ccarter@c3presents.com](mailto:ccarter@c3presents.com)>  
Subject: RE: Drake special effects

Hey Brandon,

Good afternoon!

Just thought I'd check in to see whether there have been any objections on the effects? We have a booklet with a more updated version of the show- I've listed it below. I'd like to get the permits in by the end of the week if everything is approved.

**Drake 2015 special effects booklet link:** [http://strictlyfx.com/downloads/blt/1509/Drake\\_tour\\_2015\\_09\\_2020.pdf](http://strictlyfx.com/downloads/blt/1509/Drake_tour_2015_09_2020.pdf)

Thanks so much,

Paige

Paige Barron

Production Coordinator

Strictly FX, I.I.c.

1400 N. Michael Drive, Suite A

Wood Dale, IL 60191

p: 630.694.2394

f: 630.694.2395

[paige@strictlyfx.com](mailto:paige@strictlyfx.com)

[www.strictlyfx.com](http://www.strictlyfx.com)

This email and any attachments may contain confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return email and delete this message in its entirety. You may not retain, distribute or use any information in the email or any of its attachments. Any further distribution or use of this information by a person other than the intended recipient is unauthorized and may be illegal.

---

**From:** Brandon Sossamon [<mailto:bsossamon@c3presents.com>]  
**Sent:** Wednesday, September 02, 2015 5:56 PM  
**To:** Paige Barron  
**Cc:** Casey Carter  
**Subject:** RE: Drake special effects

Thanks.

brandon sossamon

C3 Presents

512-334-8682 office

512-800-2474 cell

Sent Today!

----- Original message -----

From: Paige Barron <[paige@strictlyfx.com](mailto:paige@strictlyfx.com)>  
Date: 09/02/2015 5:54 PM (GMT-06:00)  
To: Brandon Sossamon <[bsossamon@c3presents.com](mailto:bsossamon@c3presents.com)>  
Cc: Casey Carter <[ccarter@c3presents.com](mailto:ccarter@c3presents.com)>  
Subject: RE: Drake special effects

Hey Brandon,

I've attached a couple of diagrams that are close to what we will be requesting to do. Would you like to pass them along to see what they say? They can also give one of our operators a call to talk them through typical safety precautions taken as such if that'll make them feel better? Let me know what else you need from my side!

Thanks,

Paige

Paige Barron

Production Coordinator

Strictly FX, I.I.c.

1400 N. Michael Drive, Suite A

Wood Dale, IL 60191

p: 630.694.2394

f: 630.694.2395

[paige@strictlyfx.com](mailto:paige@strictlyfx.com)

[www.strictlyfx.com](http://www.strictlyfx.com)

This email and any attachments may contain confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return email and delete this message in its entirety. You may not retain, distribute or use any information in the email or any of its attachments. Any further distribution or use of this information by a person other than the intended recipient is unauthorized and may be illegal.

---

**From:** Brandon Sossamon [<mailto:bsossamon@c3presents.com>]

**Sent:** Tuesday, September 01, 2015 1:51 PM

**To:** Paige Barron

**Cc:** Casey Carter

**Subject:** RE: Drake special effects

Paige-

No mortars. Other than that, NPS wants to see what you plan to bring and will review. They're policy is NO PYRO but they are wanting to expand and come up with a guideline for events like ours. Looks like we're blazing new trails.

brandon sossamon

Production Manager

C 3 P R E S E N T S

512 334 8682 Direct

512 800 2474 Cell

---

**From:** Paige Barron [<mailto:paige@strictlyfx.com>]

**Sent:** Tuesday, September 1, 2015 11:00 AM

**To:** Brandon Sossamon

**Cc:** Casey Carter

**Subject:** RE: Drake special effects

Copy that. Thanks for the update!

Paige Barron

Production Coordinator

Strictly FX, I.I.c.

1400 N. Michael Drive, Suite A

Wood Dale, IL 60191

p: 630.694.2394

f: 630.694.2395

[paige@strictlyfx.com](mailto:paige@strictlyfx.com)

[www.strictlyfx.com](http://www.strictlyfx.com)

This email and any attachments may contain confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return email and delete this message in its entirety. You may not retain, distribute or use any information in the email or any of its attachments. Any further distribution or use of this information by a person other than the intended recipient is unauthorized and may be illegal.

---

**From:** Brandon Sossamon [<mailto:bsossamon@c3presents.com>]

**Sent:** Tuesday, September 01, 2015 10:56 AM

**To:** Paige Barron  
**Cc:** Casey Carter  
**Subject:** RE: Drake special effects

Cool. We're meeting with NPS again today and should have some clarity. There's nothing direct with these guys. Might need to pass a bill to get an answer. Hang tight.

brandon sossamon  
Production Manager

C 3 P R E S E N T S

512 334 8682 Direct  
512 800 2474 Cell

---

**From:** Paige Barron [<mailto:paige@strictlyfx.com>]  
**Sent:** Tuesday, September 1, 2015 10:54 AM  
**To:** Brandon Sossamon  
**Cc:** Casey Carter  
**Subject:** RE: Drake special effects

I've forwarded the laser information along to the girl who files for our lasers so she will make sure that gets taken care of. I just wanted to double check that we will be allowed to use pyro/flames/co2 as long as the fire department signs off?

Paige Barron  
Production Coordinator

Strictly FX, I.I.c.  
1400 N. Michael Drive, Suite A  
Wood Dale, IL 60191  
p: 630.694.2394  
f: 630.694.2395

[paige@strictlyfx.com](mailto:paige@strictlyfx.com)  
[www.strictlyfx.com](http://www.strictlyfx.com)

This email and any attachments may contain confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return email and delete this message in its entirety. You may not retain, distribute or use any information in the email or any of its attachments. Any further distribution or use of this information by a person other than the intended recipient is unauthorized and may be illegal.

---

**From:** Brandon Sossamon [<mailto:bsossamon@c3presents.com>]  
**Sent:** Tuesday, September 01, 2015 10:48 AM  
**To:** Paige Barron  
**Cc:** Casey Carter  
**Subject:** RE: Drake special effects

On what piece? Are you clearing FAA on the lasers?

brandon sossamon  
Production Manager



C 3 P R E S E N T S

512 334 8682 Direct

512 800 2474 Cell

---

**From:** Paige Barron [<mailto:paige@strictlyfx.com>]  
**Sent:** Tuesday, September 1, 2015 10:46 AM  
**To:** Brandon Sossamon  
**Cc:** Casey Carter  
**Subject:** RE: Drake special effects

Hey guys,

We're working on putting together the effects/rider for these events and I thought I'd check in. Have you gotten the complete approval that there will be no issues?

Thanks so much,

Paige

Paige Barron

Production Coordinator

Strictly FX, I.I.c.

1400 N. Michael Drive, Suite A

Wood Dale, IL 60191

p: 630.694.2394

f: 630.694.2395

[paige@strictlyfx.com](mailto:paige@strictlyfx.com)

[www.strictlyfx.com](http://www.strictlyfx.com)

This email and any attachments may contain confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return email and delete this message in its entirety. You may not retain, distribute or use any information in the email or any of its attachments. Any further distribution or use of this information by a person other than the intended recipient is unauthorized and may be illegal.

---

**From:** Brandon Sossamon [<mailto:bsossamon@c3presents.com>]  
**Sent:** Tuesday, August 25, 2015 11:46 AM  
**To:** Paige Barron  
**Cc:** Casey Carter  
**Subject:** RE: Drake special effects

I'm not aware of any restrictions on pyro or c02. Let me confirm with NPS before I completely sign off on it. As for lasers, we're smack dab in the middle of the flight path for Reagan. Just a heads up, I know you guys talk to the FAA anyway. Current CAD attached. It's still moving but the Main stage should be pretty well planted.

brandon sossamon

Production Manager

C 3 P R E S E N T S

512 334 8682 Direct

512 800 2474 Cell

---

**From:** Casey Carter  
**Sent:** Tuesday, August 25, 2015 11:33 AM  
**To:** Paige Barron; Brandon Sossamon  
**Subject:** Re: Drake special effects

Hi Paige,

Copying Brandon, the production manager for both festivals. I'm the stage manager for Landmark so I'll be coordinating the stage logistics, timings, labor, etc.

Thanks,

Casey Carter  
Production Director

---

C 3 P R E S E N T S

300 W 6th Street Suite 2100 | Austin, Texas 78701  
512 478 7211 | 512 476 0611 fax | 512 577 9865 cell  
[ccarter@c3presents.com](mailto:ccarter@c3presents.com)  
[www.c3presents.com](http://www.c3presents.com)

---

**From:** Paige Barron <[paige@strictlyfx.com](mailto:paige@strictlyfx.com)>  
**Date:** Tuesday, August 25, 2015 at 11:26 AM  
**To:** Casey Carter <[ccarter@c3presents.com](mailto:ccarter@c3presents.com)>  
**Subject:** Drake special effects

Hey Casey,

Good morning!

We have been working with Drake to provide his special effects and will be requesting permission to use them at his upcoming events at Landmark Music Festival and Austin City Limits Festival. I just wanted to touch base with you guys to see if there were going to be any restrictions on pyro, flames, co2, or lasers. If not, would we be able to get the site diagrams so we can begin permitting with the local fire departments?

Thanks so much,

Paige

Paige Barron  
Production Coordinator

Strictly FX, I.I.c.  
1400 N. Michael Drive, Suite A  
Wood Dale, IL 60191  
p: 630.694.2394

f: 630.694.2395

[paige@strictlyfx.com](mailto:paige@strictlyfx.com)

[www.strictlyfx.com](http://www.strictlyfx.com)

This email and any attachments may contain confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return email and delete this message in its entirety. You may not retain, distribute or use any information in the email or any of its attachments. Any further distribution or use of this information by a person other than the intended recipient is unauthorized and may be illegal.

## Conversation Contents

### Landmark

---

#### "Owen, Robbin" <robbin\_owen@nps.gov>

**From:** "Owen, Robbin" <robbin\_owen@nps.gov>  
**Sent:** Thu Sep 10 2015 10:28:44 GMT-0600 (MDT)  
**To:** Sean Kennealy <sean\_kennealy@nps.gov>  
**Subject:** Landmark

Hi Sean, need to discuss with you items that came up today.

Robbin

---

#### Sean Kennealy <sean\_kennealy@nps.gov>

**From:** Sean Kennealy <sean\_kennealy@nps.gov>  
**Sent:** Thu Sep 10 2015 10:31:54 GMT-0600 (MDT)  
**To:** "Owen, Robbin" <robbin\_owen@nps.gov>  
**Subject:** Re: Landmark

Can you come over at 2 pm?

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

> On Sep 10, 2015, at 12:28 PM, Owen, Robbin <robbin\_owen@nps.gov> wrote:

>

> Hi Sean, need to discuss with you items that came up today.

>

> Robbin

---

#### "Owen, Robbin" <robbin\_owen@nps.gov>

**From:** "Owen, Robbin" <robbin\_owen@nps.gov>  
**Sent:** Thu Sep 10 2015 10:36:41 GMT-0600 (MDT)  
**To:** Sean Kennealy <sean\_kennealy@nps.gov>  
**Subject:** Re: Landmark

sure

On Thu, Sep 10, 2015 at 12:31 PM, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

Can you come over at 2 pm?

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

> On Sep 10, 2015, at 12:28 PM, Owen, Robbin <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)> wrote:

>

> Hi Sean, need to discuss with you items that came up today.

>

> Robbin

# Conversation Contents

## Landmark Water

Tuba <tuba@c3presents.com>

---

**From:** Tuba <tuba@c3presents.com>  
**Sent:** Thu Sep 03 2015 18:00:14 GMT-0600 (MDT)  
**To:** "sean\_kennealy@nps.gov" <sean\_kennealy@nps.gov>  
**Subject:** Landmark Water

Sean,

Mean to give you a call today but I was missing a piece of info.

The large needs we have for potable water are the 4-6 free water/bottle fill stations. These can move closer to a source as needed. The max flow rate they would have is 10 gallons per minute.

Catering and the Food Court will also need potable water but won't have a high volume need per hour. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete

Highest flow rate we would have on restroom trailer would be 100 gallons per hour. This is a non-stop usage (a line formed) type of situation which will not happen at this event how we have them placed. These do not need to be potable. We can also do these as free standing units if we need but it is at a decent amount of added cost.

If there are hose tie ins anywhere near those areas we can snag the hose to get it to where it needs to be. I was under the impression that everyone was open to retrofitting the drinking fountains but Michael had indicated it would be unlikely that we could get everything completed by the 18<sup>th</sup> which is when we need the first tie in for catering. We are happy to entertain figuring out a permanent option for the event year over year but that is likely a post event discussion.

All of this being said I'm happy to do a hybrid system as needed. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete Sunday after show.

Will give you a call tomorrow and we can run through any options you may have available. Grid of needs from North-South on the Map

|   | Location       | Equipment               | Tie in    | Potable | Start Date | End Date |
|---|----------------|-------------------------|-----------|---------|------------|----------|
| 1 | Staff Catering | Dish Washing Sink       | 3/4" hose | Y       | 19-Sep     | 29-Sep   |
| 2 | Media          | Small Restroom Trailer  | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 3 | VIP            | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 4 | Bottle Fill    | (4-6) Units             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 5 | Food Court     | (2) tie ins             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 6 | VIP/Cabana     | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 7 | HL2 Trailer    | Office Trailer Bathroom | 3/4" hose | N       | 24-Sep     | 27-Sep   |

Thanks

Tim

Tim '2ba' Smith  
Production Director

C 3 P R E S E N T S

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512 505 4496o | 785 760 3263c  
tuba@c3presents.com

**Sean Kennealy <sean\_kennealy@nps.gov>**

---

**From:** Sean Kennealy <sean\_kennealy@nps.gov>  
**Sent:** Wed Sep 09 2015 15:16:51 GMT-0600 (MDT)  
**To:** Tuba <tuba@c3presents.com>, Wallace Ned <Ned\_Wallace@nps.gov>  
**Subject:** Re: Landmark Water

Ned,

Welcome back. I need a quick review from you concerning the water distribution layout and needs for the Landmark music festival.

Please see below and the info I placed on your desk. Maybe they can use the water supply's from the 2 mechanical rooms at FDR and the one near MLK in addition to the fire hydrant.

Tim - we will get back to you soon. Don't fret - we will get you the water you need.

Thanks, Sean  
\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 3, 2015, at 8:00 PM, Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)> wrote:

Sean,

Mean to give you a call today but I was missing a piece of info.

The large needs we have for potable water are the 4-6 free water/bottle fill stations. These can move closer to a source as needed. The max flo rate they would have is 10 gallons per minute.

Catering and the Food Court will also need potable water but won't have a high volume need per hour. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete

Highest flow rate we would have on restroom trailer would be 100 gallons per hour. This is a non-stop usage (a line formed) type of situation which will not happen at this event how we have them placed. These do not need to be potable. We can also do these as free standing units if we need but it is at a decent amount of added cost.

If there are hose tie ins anywhere near those areas we can snag the hose to get it to where it needs to be. I was under the impression that everyone was open to retrofitting the drinking fountains but Michael had indicated it would be unlikely that we could get everything completed by the 18<sup>th</sup> which is when we need the first tie in for catering. We are happy to entertain figuring out a permanent option for the event year over year but that is likely a post event discussion.

All of this being said I'm happy to do a hybrid system as needed. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete Sunday after show.

Will give you a call tomorrow and we can run through any options you may have available. Grid of needs from North-South on the Map

|   | Location       | Equipment               | Tie in    | Potable | Start Date | End Date |
|---|----------------|-------------------------|-----------|---------|------------|----------|
| 1 | Staff Catering | Dish Washing Sink       | 3/4" hose | Y       | 19-Sep     | 29-Sep   |
| 2 | Media          | Small Restroom Trailer  | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 3 | VIP            | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 4 | Bottle Fill    | (4-6) Units             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 5 | Food Court     | (2) tie ins             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 6 | VIP/Cabana     | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 7 | HL2 Trailer    | Office Trailer Bathroom | 3/4" hose | N       | 24-Sep     | 27-Sep   |

Thanks

Tim

Tim '2ba' Smith

Production Director

C3 PRESENTS

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
 512 505 4496o | 785 760 3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)

"Wallace, Ned" <ned\_wallace@nps.gov>

---

**From:** "Wallace, Ned" <ned\_wallace@nps.gov>  
**Sent:** Thu Sep 10 2015 05:38:54 GMT-0600 (MDT)  
**To:** Sean Kennealy <sean\_kennealy@nps.gov>  
**Subject:** Re: Landmark Water

Fire hydrants are not safe for potable use. We need to supply out of the MLK and FDR mechanical spaces or construct new taps into the mains in the vicinity of the required uses. Any drinking fountains in the area might be modified to provide a water source. There are no mains in the area around G.

On Wed, Sep 9, 2015 at 5:16 PM, Sean Kennealy <sean\_kennealy@nps.gov> wrote:

Ned,

Welcome back. I need a quick review from you concerning the water distribution layout and needs for the Landmark music festival.

Please see below and the info I placed on your desk. Maybe they can use the water supply's from the 2 mechanical rooms at FDR and the one near MLK in addition to the fire hydrant.

Tim - we will get back to you soon. Don't fret - we will get you the water you need.

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
 Acting Deputy Superintendent  
 National Mall & Memorial Parks  
 National Park Service  
 202-245-4685 (o)  
 202-359-1551 (c)

On Sep 3, 2015, at 8:00 PM, Tuba <tuba@c3presents.com> wrote:

Sean,

Mean to give you a call today but I was missing a piece of info.

The large needs we have for potable water are the 4-6 free water/bottle fill stations. These can move closer to a source as needed. The max flo rate they would have is 10 gallons per minute.

Catering and the Food Court will also need potable water but won't have a high volume need per hour. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete

Highest flow rate we would have on restroom trailer would be 100 gallons per hour. This is a non-stop usage (a line formed) type of situation which will not happen at this event how we have them placed. These do not need to be potable. We can also do these as free standing units if we need but it is at a decent amount of added cost.

If there are hose tie ins anywhere near those areas we can snag the hose to get it to where it needs to be. I was under the impression that everyone was open to retrofitting the drinking fountains but Michael had indicated it would be unlikely that we could get everything completed by the 18<sup>th</sup> which is when we need the first tie in for catering. We are happy to entertain figuring out a permanent option for the event year over year but that is likely a post event discussion.

All of this being said I'm happy to do a hybrid system as needed. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete Sunday after show.

Will give you a call tomorrow and we can run through any options you may have available. Grid of needs from North-South on the Map

|   | Location       | Equipment               | Tie in    | Potable | Start Date | End Date |
|---|----------------|-------------------------|-----------|---------|------------|----------|
| 1 | Staff Catering | Dish Washing Sink       | 3/4" hose | Y       | 19-Sep     | 29-Sep   |
| 2 | Media          | Small Restroom Trailer  | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 3 | VIP            | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 4 | Bottle Fill    | (4-6) Units             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 5 | Food Court     | (2) tie ins             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 6 | VIP/Cabana     | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 7 | HL2 Trailer    | Office Trailer Bathroom | 3/4" hose | N       | 24-Sep     | 27-Sep   |

Thanks

Tim

Tim '2ba' Smith

Production Director

**C 3 P R E S E N T S**

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
 512.505.4496 | 785.760.3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)



Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>

---

**From:** Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Sent:** Thu Sep 10 2015 05:47:29 GMT-0600 (MDT)  
**To:** "Wallace, Ned" <[ned\\_wallace@nps.gov](mailto:ned_wallace@nps.gov)>  
**Subject:** Re: Landmark Water

I will need you to coordinate with Ted from C3 presents. Maybe a walk-through in the next couple days is what we need to do.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 10, 2015, at 7:38 AM, Wallace, Ned <[ned\\_wallace@nps.gov](mailto:ned_wallace@nps.gov)> wrote:

Fire hydrants are not safe for potable use. We need to supply out of the MLK and FDR mechanical spaces or construct new taps into the mains in the vicinity of the required uses. Any drinking fountains in the area might be modified to provide a water source. There are no mains in the area around G.

On Wed, Sep 9, 2015 at 5:16 PM, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

Ned,

Welcome back. I need a quick review from you concerning the water distribution layout and needs for the Landmark music festival.

Please see below and the info I placed on your desk. Maybe they can use the water supply's from the 2 mechanical rooms at FDR and the one near MLK in addition to the fire hydrant.

Tim - we will get back to you soon. Don't fret - we will get you the water you need.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 3, 2015, at 8:00 PM, Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)> wrote:

Sean,

Mean to give you a call today but I was missing a piece of info.

The large needs we have for potable water are the 4-6 free water/bottle fill stations. These can move closer to a source as needed. The max flo rate they would have is 10 gallons per minute.

Catering and the Food Court will also need potable water but won't have a high volume need per hour. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete

Highest flow rate we would have on restroom trailer would be 100 gallons per hour. This is a non-stop usage (a line formed) type of situation which will not happen at this event how we have them placed. These do not need to be potable. We can also do these as free standing units if we need but it is at a decent amount of added cost.

If there are hose tie ins anywhere near those areas we can snag the hose to get it to where it needs to be. I was under the impression that everyone was open to retrofitting the drinking fountains but Michael had indicated it would be unlikely that we could get everything completed by the 18<sup>th</sup> which is when we need the first tie in for catering. We are happy to entertain figuring out a permanent option for the event year over year but that is likely a post event discussion.

All of this being said I'm happy to do a hybrid system as needed. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete Sunday after show.

Will give you a call tomorrow and we can run through any options you may have available. Grid of needs from North-South on the Map

|   | Location       | Equipment               | Tie in    | Potable | Start Date | End Date |
|---|----------------|-------------------------|-----------|---------|------------|----------|
| 1 | Staff Catering | Dish Washing Sink       | 3/4" hose | Y       | 19-Sep     | 29-Sep   |
| 2 | Media          | Small Restroom Trailer  | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 3 | VIP            | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 4 | Bottle Fill    | (4-6) Units             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 5 | Food Court     | (2) tie ins             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 6 | VIP/Cabana     | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 7 | HL2 Trailer    | Office Trailer Bathroom | 3/4" hose | N       | 24-Sep     | 27-Sep   |

Thanks

Tim

Tim '2ba' Smith

Production Director

**C 3 P R E S E N T S**

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512 505 4496o | 785 760 3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)

--

Ned K Wallace, PE  
Civil Engineer  
National Mall and Memorial Parks  
202 245 4704 phone  
202 557 4367 cell

**"Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>**

---

**From:** "Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Sent:** Thu Sep 10 2015 06:28:00 GMT-0600 (MDT)  
**To:** Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)>, Wallace Ned <[Ned\\_Wallace@nps.gov](mailto:Ned_Wallace@nps.gov)>  
**Subject:** Re: Landmark Water

Tim,

I spoke with Ned this morning about water sources other than fire hydrants. He is available tomorrow afternoon to do a walk-thru of the water sources that will meet your needs.

He can be reached via email or at 202-557-4367 (cell).

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 9, 2015 at 5:16 PM, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:  
Ned,

Welcome back. I need a quick review from you concerning the water distribution layout and needs for the Landmark music festival.

Please see below and the info I placed on your desk. Maybe they can use the water supply's from the 2 mechanical rooms at FDR and the one near MLK in addition to the fire hydrant.

Tim - we will get back to you soon. Don't fret - we will get you the water you need.

Thanks, Sean  
\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 3, 2015, at 8:00 PM, Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)> wrote:

Sean,

Mean to give you a call today but I was missing a piece of info.

The large needs we have for potable water are the 4-6 free water/bottle fill stations. These can move closer to a source as needed. The max flo rate they would have is 10 gallons per minute.

Catering and the Food Court will also need potable water but won't have a high volume need per hour. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete

Highest flow rate we would have on restroom trailer would be 100 gallons per hour. This is a non-stop usage (a line formed) type of situation which will not happen at this event how we have them placed. These do not need to be potable. We can also do these as free standing units if we need but it is at a decent amount of added cost.

If there are hose tie ins anywhere near those areas we can snag the hose to get it to where it needs to be. I was under the impression that everyone was open to retrofitting the drinking fountains but Michael had indicated it would be unlikely that we could get everything completed by the 18<sup>th</sup> which is when we need the first tie in for catering. We are happy to entertain figuring out a permanent option for the event year over year but that is likely a post event discussion.

All of this being said I'm happy to do a hybrid system as needed. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete Sunday after show.

Will give you a call tomorrow and we can run through any options you may have available. Grid of needs from North-South on the Map

|   | Location       | Equipment               | Tie in    | Potable | Start Date | End Date |
|---|----------------|-------------------------|-----------|---------|------------|----------|
| 1 | Staff Catering | Dish Washing Sink       | 3/4" hose | Y       | 19-Sep     | 29-Sep   |
| 2 | Media          | Small Restroom Trailer  | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 3 | VIP            | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 4 | Bottle Fill    | (4-6) Units             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 5 | Food Court     | (2) tie ins             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 6 | VIP/Cabana     | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 7 | HL2 Trailer    | Office Trailer Bathroom | 3/4" hose | N       | 24-Sep     | 27-Sep   |

Thanks

Tim

Tim '2ba' Smith

Production Director

C 3 P R E S E N T S

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512 505 4496o | 785 760 3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)

**Tuba <tuba@c3presents.com>**

---

**From:** Tuba <tuba@c3presents.com>  
**Sent:** Thu Sep 10 2015 07:29:35 GMT-0600 (MDT)  
**To:** "Kennealy, Sean" <sean\_kennealy@nps.gov>, Wallace Ned <Ned\_Wallace@nps.gov>  
**Subject:** RE: Landmark Water

Thank you Sean,

I'm actually still in Austin but can see if someone from our DC office can swing by.

Main question I have is if our tie in is on the MLK/FDR side of the park or not. If the tie ins are on Ohio then I feel confident we can handle the distribution ourselves. If its on the east side (which is fine) I'll need to contract a company to convey the water to the other side.

Ned, if you're available to chat with me briefly over the phone I can get our water company moving on the basics like logistics and hotels and we can hash out the connections over the next couple of days.

Appreciate everyone's efforts here.

Tim

Tim '2ba' Smith

Production Director

C 3 P R E S E N T S

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512 505 4496o | 785 760 3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)

**From:** Kennealy, Sean [mailto:sean\_kennealy@nps.gov]  
**Sent:** Thursday, September 10, 2015 7:28 AM  
**To:** Tuba; Wallace Ned  
**Cc:** Jake Perry (j.perry@kilowattevents.com); Kristine Fitton  
**Subject:** Re: Landmark Water

Tim,

I spoke with Ned this morning about water sources other than fire hydrants. He is available tomorrow afternoon to do a walk-thru of the water sources that will meet your needs.

He can be reached via email or at 202-557-4367 (cell).

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 9, 2015 at 5:16 PM, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

Ned,

Welcome back. I need a quick review from you concerning the water distribution layout and needs for the Landmark music festival.

Please see below and the info I placed on your desk. Maybe they can use the water supply's from the 2 mechanical rooms at FDR and the one near MLK in addition to the fire hydrant.

Tim - we will get back to you soon. Don't fret - we will get you the water you need.

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 3, 2015, at 8:00 PM, Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)> wrote:

Sean,

Mean to give you a call today but I was missing a piece of info.

The large needs we have for potable water are the 4-6 free water/bottle fill stations. These can move closer to a source as needed. The max flo rate they would have is 10 gallons per minute.

Catering and the Food Court will also need potable water but won't have a high volume need per hour. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete

Highest flow rate we would have on restroom trailer would be 100 gallons per hour. This is a non-stop usage (a line formed) type of situation which will not happen at this event how we have them placed. These do not need to be potable. We can also do these as free standing units if we need but it is at a decent amount of added cost.

If there are hose tie ins anywhere near those areas we can snag the hose to get it to where it needs to be. I was under the impression that everyone was open to retrofitting the drinking fountains but Michael had indicated it would be unlikely that we could get everything completed by the 18<sup>th</sup> which is when we need the first tie in for catering. We are happy to entertain figuring out a permanent option for the event year over year but that is likely a post event discussion.

All of this being said I'm happy to do a hybrid system as needed. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete Sunday after show.

Will give you a call tomorrow and we can run through any options you may have available. Grid of needs from North-South on the Map

|   | Location       | Equipment               | Tie in    | Potable | Start Date | End Date |
|---|----------------|-------------------------|-----------|---------|------------|----------|
| 1 | Staff Catering | Dish Washing Sink       | 3/4" hose | Y       | 19-Sep     | 29-Sep   |
| 2 | Media          | Small Restroom Trailer  | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 3 | VIP            | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 4 | Bottle Fill    | (4-6) Units             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 5 | Food Court     | (2) tie ins             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 6 | VIP/Cabana     | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 7 | HL2 Trailer    | Office Trailer Bathroom | 3/4" hose | N       | 24-Sep     | 27-Sep   |

Thanks

Tim

Tim '2ba' Smith

Production Director

C3 PRESENTS

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512 505 4496o | 785 760 3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)

**"Wallace, Ned" <ned\_wallace@nps.gov>**

---

**From:** "Wallace, Ned" <ned\_wallace@nps.gov>  
**Sent:** Thu Sep 10 2015 07:37:08 GMT-0600 (MDT)  
**To:** Tuba <tuba@c3presents.com>  
**Subject:** Re: Landmark Water

tomorrow afternoon is the best time for me to discuss water supply with you.

On Thu, Sep 10, 2015 at 9:29 AM, Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)> wrote:

Thank you Sean,

I'm actually still in Austin but can see if someone from our DC office can swing by.

Main question I have is if our tie in is on the MLK/FDR side of the park or not. If the tie ins are on Ohio then I feel confident we can handle the distribution ourselves. If its on the east side (which is fine) I'll need to contract a company to convey the water to the other side.

Ned, if you're available to chat with me briefly over the phone I can get our water company moving on the basics like logistics and hotels and we can hash out the connections over the next couple of days.

Appreciate everyone's efforts here.

Tim

Tim '2ba' Smith

Production Director

**C 3 P R E S E N T S**

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512.505.4496o | 785.760.3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)

**From:** Kennealy, Sean [mailto:[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)]  
**Sent:** Thursday, September 10, 2015 7:28 AM  
**To:** Tuba; Wallace Ned  
**Cc:** Jake Perry ([j.perry@kilowattevents.com](mailto:j.perry@kilowattevents.com)); Kristine Fitton  
**Subject:** Re: Landmark Water

Tim,

I spoke with Ned this morning about water sources other than fire hydrants. He is available tomorrow afternoon to do a walk-thru of the water sources that will meet your needs.

He can be reached via email or at 202-557-4367 (cell).

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 9, 2015 at 5:16 PM, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

Ned,

Welcome back. I need a quick review from you concerning the water distribution layout and needs for the Landmark music festival.

Please see below and the info I placed on your desk. Maybe they can use the water supply's from the 2 mechanical rooms at FDR and the one near MLK in addition to the fire hydrant.

Tim - we will get back to you soon. Don't fret - we will get you the water you need.

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 3, 2015, at 8:00 PM, Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)> wrote:

Sean,

Mean to give you a call today but I was missing a piece of info.

The large needs we have for potable water are the 4-6 free water/bottle fill stations. These can move closer to a source as needed. The max flo rate they would have is 10 gallons per minute.

Catering and the Food Court will also need potable water but won't have a high volume need per hour. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete

Highest flow rate we would have on restroom trailer would be 100 gallons per hour. This is a non-stop usage (a line formed) type of situation which will not happen at this event how we have them placed. These do not need to be potable. We can also do these as free standing units if we need but it is at a decent amount of added cost.

If there are hose tie ins anywhere near those areas we can snag the hose to get it to where it needs to be. I was under the impression that everyone was open to retrofitting the drinking fountains but Michael had indicated it would be unlikely that we could get everything completed by the 18<sup>th</sup> which is when we need the first tie in for catering. We are happy to entertain figuring out a permanent option for the event year over year but that is likely a post event discussion.

All of this being said I'm happy to do a hybrid system as needed. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete Sunday after show.

Will give you a call tomorrow and we can run through any options you may have available. Grid of needs from North-South on the Map

|   | Location       | Equipment               | Tie in    | Potable | Start Date | End Date |
|---|----------------|-------------------------|-----------|---------|------------|----------|
| 1 | Staff Catering | Dish Washing Sink       | 3/4" hose | Y       | 19-Sep     | 29-Sep   |
| 2 | Media          | Small Restroom Trailer  | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 3 | VIP            | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 4 | Bottle Fill    | (4-6) Units             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 5 | Food Court     | (2) tie ins             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 6 | VIP/Cabana     | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 7 | HL2 Trailer    | Office Trailer Bathroom | 3/4" hose | N       | 24-Sep     | 27-Sep   |

Thanks

Tim

Tim '2ba' Smith

Production Director

C 3 P R E S E N T S

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512 505 4496o | 785 760 3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)



--  
Ned K Wallace, PE  
Civil Engineer  
National Mall and Memorial Parks  
202 245 4704 phone  
202 557 4367 cell

**Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>**

---

**From:** Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Sent:** Thu Sep 10 2015 08:42:45 GMT-0600 (MDT)  
**To:** Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)>  
**Subject:** Re: Landmark Water

Ned is available Friday. We have multiple water sources on the MLK and FDR side of the grass event fields.

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office - direct)  
202-359-1551 (cell)

On Sep 10, 2015, at 9:30 AM, Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)> wrote:

Thank you Sean,

I'm actually still in Austin but can see if someone from our DC office can swing by.

Main question I have is if our tie in is on the MLK/FDR side of the park or not. If the tie ins are on Ohio then I feel confident we can handle the distribution ourselves. If its on the east side (which is fine) I'll need to contract a company to convey the water to the other side.

Ned, if you're available to chat with me briefly over the phone I can get our water company moving on the basics like logistics and hotels and we can hash out the connections over the next couple of days.

Appreciate everyone's efforts here.

Tim

**Tim '2ba' Smith**

**Production Director**

**C 3 P R E S E N T S**

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512 505 4496o | 785 760 3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)

**From:** Kennealy, Sean [[mailto:sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)]  
**Sent:** Thursday, September 10, 2015 7:28 AM  
**To:** Tuba; Wallace Ned  
**Cc:** Jake Perry ([j.perry@kilowattevents.com](mailto:j.perry@kilowattevents.com)); Kristine Fitton  
**Subject:** Re: Landmark Water

Tim,

I spoke with Ned this morning about water sources other than fire hydrants. He is available tomorrow afternoon to do a walk-thru of the water sources that will meet your needs.

He can be reached via email or at 202-557-4367 (cell).

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 9, 2015 at 5:16 PM, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

Ned,

Welcome back. I need a quick review from you concerning the water distribution layout and needs for the Landmark music festival.

Please see below and the info I placed on your desk. Maybe they can use the water supply's from the 2 mechanical rooms at FDR and the one near MLK in addition to the fire hydrant.

Tim - we will get back to you soon. Don't fret - we will get you the water you need.

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 3, 2015, at 8:00 PM, Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)> wrote:

Sean,

Mean to give you a call today but I was missing a piece of info.

The large needs we have for potable water are the 4-6 free water/bottle fill stations. These can move closer to a source as needed. The max flo rate they would have is 10 gallons per minute.

Catering and the Food Court will also need potable water but won't have a high volume need per hour. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete

Highest flow rate we would have on restroom trailer would be 100 gallons per hour. This is a non-stop usage (a line formed) type of situation which will not happen at this event how we have them placed. These do not need to be potable. We can also do these as free standing units if we need but it is at a decent amount of added cost.

If there are hose tie ins anywhere near those areas we can snag the hose to get it to where it needs to be. I was under the impression that everyone was open to retrofitting the drinking fountains but Michael had indicated it would be unlikely that we could get everything completed by the 18<sup>th</sup> which is when we need the first tie in for catering. We are happy to entertain figuring out a permanent option for the event year over year but that is likely a post event discussion.

All of this being said I'm happy to do a hybrid system as needed. Catering will be needing water from the 19<sup>th</sup>-29. Otherwise we're looking at needing everything a day or two before show and complete Sunday after show.

Will give you a call tomorrow and we can run through any options you may have available. Grid of needs from North-South on the Map

|   | Location       | Equipment               | Tie in    | Potable | Start Date | End Date |
|---|----------------|-------------------------|-----------|---------|------------|----------|
| 1 | Staff Catering | Dish Washing Sink       | 3/4" hose | Y       | 19-Sep     | 29-Sep   |
| 2 | Media          | Small Restroom Trailer  | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 3 | VIP            | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 4 | Bottle Fill    | (4-6) Units             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 5 | Food Court     | (2) tie ins             | 3/4" hose | Y       | 24-Sep     | 27-Sep   |
| 6 | VIP/Cabana     | (2) Restroom Trailers   | 3/4" hose | N       | 24-Sep     | 27-Sep   |
| 7 | HL2 Trailer    | Office Trailer Bathroom | 3/4" hose | N       | 24-Sep     | 27-Sep   |

Thanks

Tim

Tim '2ba' Smith

Production Director

**C 3 P R E S E N T S**

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
 512 505 44960 | 785 760 3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)

## Conversation Contents

Re: Landmark press conference?

**Karen Cucurullo <karen\_cucurullo@nps.gov>**

---

**From:** Karen Cucurullo <karen\_cucurullo@nps.gov>  
**Sent:** Thu Sep 10 2015 06:09:16 GMT-0600 (MDT)  
**To:** "Litterst, Michael" <mike\_litterst@nps.gov>  
**Subject:** Re: Landmark press conference?

If they want to write a draft for my signature this morning, that would be OK. I am in a union meeting all day today.

I will not be here the Friday before the concert...who would they want?

Karen

Sent from my iPhone

On Sep 9, 2015, at 6:26 PM, Litterst, Michael <mike\_litterst@nps.gov> wrote:

See request below from the Trust about a press conference the Friday before Landmark. What are your thoughts on this? I'm still a little fuzzy on our participation in things like this. Normally for a permitted event, we don't participate in things like this, though I do understand how this is slightly different due to the nature of the event and our relationship with the permittee.

KAREN - Kristine is still waiting to hear from us about putting a welcome letter from you in the concert program; have you had a chance to discuss with Bob?

Mike

~~~~~  
Mike Litterst
Public Affairs Officer

National Park Service
National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

----- Forwarded message -----

From: MacKenzie Babb <mbabb@nationalmall.org>
Date: Wed, Sep 9, 2015 at 9:46 AM
Subject: Landmark press conference?
To: "Litterst, Michael" <mike_litterst@nps.gov>

Hey Mike!

I hope this finds you well. I'm writing to loop back on the idea of a Landmark Music Festival press conference—I know you, Sandee Fenton, Kristine and I had discussed the possibility of holding one the Friday before the festival, but given everything going on for NPS that day, wanted to circle back to ensure doing so is still feasible.

The three of us could handle the planning of it, so all we'd need from NPS would be participation in the press conference itself (and possibly additional permitting to hold it on the Mall).

What do you think?

Thanks so much,

MacKenzie

MacKenzie Babb
Communications Manager

Trust for the National Mall

p: 202.688.3765 | nationalmall.org

Making the National Mall the best park in the world.



[<image004.png>](#)

"Nixon, Robin" <robin_nixon@nps.gov>

From: "Nixon, Robin" <robin_nixon@nps.gov>
Sent: Thu Sep 10 2015 06:12:10 GMT-0600 (MDT)
To: Karen Cucurullo <karen_cucurullo@nps.gov>
Subject: Re: Landmark press conference?

Karen, are you now saying you will do a welcome letter? I am meeting with the Trust this morning, so will need a final answer. Thanks!! Robin

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

On Thu, Sep 10, 2015 at 8:09 AM, Karen Cucurullo <karen_cucurullo@nps.gov> wrote:

If they want to write a draft for my signature this morning, that would be OK. I am in a union meeting all day today.

I will not be here the Friday before the concert...who would they want?

Karen

Sent from my iPhone

On Sep 9, 2015, at 6:26 PM, Litterst, Michael <mike_litterst@nps.gov> wrote:

See request below from the Trust about a press conference the Friday before Landmark. What are your thoughts on this? I'm still a little fuzzy on our participation in things like this. Normally for a permitted event, we don't participate in things like this, though I do understand how this is slightly different due to the nature of the event and our relationship with the permittee.

KAREN - Kristine is still waiting to hear from us about putting a welcome letter from you in the concert program; have you had a chance to discuss with Bob?

Mike

~~~~~  
Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024  
Phone: (202) 245-4676

Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

----- Forwarded message -----

From: **MacKenzie Babb** <[mbabb@nationalmall.org](mailto:mbabb@nationalmall.org)>

Date: Wed, Sep 9, 2015 at 9:46 AM

Subject: Landmark press conference?

To: "Litterst, Michael" <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)>

Hey Mike!

I hope this finds you well. I'm writing to loop back on the idea of a Landmark Music Festival press conference—I know you, Sandee Fenton, Kristine and I had discussed the possibility of holding one the Friday before the festival, but given everything going on for NPS that day, wanted to circle back to ensure doing so is still feasible.

The three of us could handle the planning of it, so all we'd need from NPS would be participation in the press conference itself (and possibly additional permitting to hold it on the Mall).

What do you think?

Thanks so much,

MacKenzie

**MacKenzie Babb**  
Communications Manager

Trust for the National Mall

p: 202.688.3765 | [nationalmall.org](http://nationalmall.org)

Making the National Mall the best park in the world.



<[image004.png](#)>

## Conversation Contents

**PERMIT #15- 0174 Weekly Logistics Meeting - AGENDA attached**

**Attachments:**

/65. PERMIT #15- 0174 Weekly Logistics Meeting - AGENDA attached/1.1 NPS Logistics Agenda (9 10 15).docx

**Tiffany Rose <TRose@nationalmall.org>**

---

**From:** Tiffany Rose <TRose@nationalmall.org>  
**Sent:** Wed Sep 09 2015 22:15:36 GMT-0600 (MDT)  
"Lee, Leonard" <leonard\_lee@nps.gov>, "Owen, Robbin" <robbin\_owen@nps.gov>, "Nixon, Robin (robin\_nixon@nps.gov)" <robin\_nixon@nps.gov>, Sean Kennealy <sean\_kennealy@nps.gov>, "Boyle, Jaime" <jaime\_boyle@nps.gov>, John Swihart <dick\_swihart@nps.gov>, Charlie Jones <cjones@c3presents.com>, Tuba <tuba@c3presents.com>, "pete@npbcompanies.com" <pete@npbcompanies.com>, Darin Williams <darin@npbcompanies.com>, "Booker, Steven" <steve\_booker@nps.gov>, James Murphy <james\_murphy@nps.gov>, James Marker <james\_marker@nps.gov>, "Sheila Gotha (sheila\_gotha-samuel@nps.gov)" <sheila\_gotha-samuel@nps.gov>, Lindsay Robbins <LRobbins@linderglobal.com>, Sam Elkin <samelkin@c3presents.com>, Rose Martin <rmartin@c3presents.com>, Courtney Murphy <cmurphy@c3presents.com>, John Liipfert <jliipfert@c3presents.com>, Jennifer Larus <jlarus@c3presents.com>, Emmett Beliveau <EBeliveau@c3presents.com>, Jake Perry <j.perry@kilowattevents.com>, Mike Diienno <mdiienzo@nationaleventservices.com>, Kelly Thomas <KThomas@nationalmall.org>  
**To:**  
**Subject:** PERMIT #15- 0174 Weekly Logistics Meeting - AGENDA attached  
**Attachments:** NPS Logistics Agenda (9 10 15).docx

**Dial-in Information**

1-800-882-3610  
Host code (Tiffany Rose): 6237046  
Guest code: 1170653

This is an in-person meeting, however if you are not able to attend, please join the meeting by dialing the above number. The meeting agenda, along with any handouts, will be emailed to everyone 24 hours before the start of the meeting. Thank you.

**PERMIT #15- 0174 Trust For The National Mall**

Date of Activity: September 10 - October 8, 2015

Location(s): West Potomac Park

Purpose(s): Raise National awareness and funds for the campaign for the National Mall

Permits Management Office Contact: Leonard D. Lee 245-4715

Anticipated Number of Participants: 50,000

## Conversation Contents

### Status of Funds

"Flottman, Melissa" <melissa\_flottman@nps.gov>

---

**From:** "Flottman, Melissa" <melissa\_flottman@nps.gov>  
**Sent:** Wed Sep 09 2015 14:12:20 GMT-0600 (MDT)  
**To:** Karen Cucurullo <karen\_cucurullo@nps.gov>, Sean Kennealy <sean\_kennealy@nps.gov>  
**Subject:** Status of Funds

Karen and Sean -

FYI, I've been producing our usual, very detailed Status of Funds, but I've been hesitant to send it to the SMT because we still have a lot of holes to plug. Among them, we still don't have:

- A staff list with hours of Interp and Superintendent's Office staff who will be working Landmark (since they aren't charging against the cost recovery deposit).
- A decision about whether we'll get other funding for our support of the Papal Visit
- Remaining micro purchases from Facilities.
- Firm OT numbers for the rest of the fiscal year. We are still getting retroactive info (e.g. finding out today about employees who worked OT last weekend).

Currently, my projection is a surplus of about \$175K. This includes projections of \$30K for Landmark and \$25K for the Pope, so if we don't end up spending that much, the surplus could be more.

Pay period 19 payroll is supposed to process early on Friday. So our plan is to run that and produce another Status of Funds by COB Monday that would account for all OT and Holiday time worked during Labor Day weekend. Hopefully a few of the above questions would be answered by then as well.

I spoke to Jeff Gowen, and he has about \$155K in tree maintenance/pruning needs. He will prepare a PR so that we can submit it to contracting late next week once we have a firmer number.

Thanks!

Melissa Flottman  
Financial Manager  
National Park Service  
National Mall and Memorial Parks  
Division of Administration  
202.619.6393 (Office)  
202.603.6675 (Work cell)

□



## Conversation Contents

Re: Micro Purchase Request

**"Kennealy, Sean" <sean\_kennealy@nps.gov>**

---

**From:** "Kennealy, Sean" <sean\_kennealy@nps.gov>  
**Sent:** Wed Sep 09 2015 13:52:54 GMT-0600 (MDT)  
**To:** "Nixon, Robin" <robin\_nixon@nps.gov>  
**Subject:** Re: Micro Purchase Request

I will approve only after I see the quote.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 9, 2015 at 3:43 PM, Nixon, Robin <[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)> wrote:

Sean, as part of the planning for the NPS tent at Landmark, we would like to have a photo booth. Visitors will be able to pose with props and a NAMA background, and have their pics posted to social media with our (NPS/NPF) hashtags. The Trust hooked us up with a 1/2 off deal, so it will be **\$2500 for the two days**. They will do all set up, etc. and have a group of people there to help visitors upload pix to social media. It's a great deal and we should do it.

Robin Nixon  
Chief of Partnerships  
National Mall and Memorial Parks  
National Park Service  
900 Ohio Drive, SW  
Washington, DC 20024  
202-245-4710 (ofc)  
202-738-7956 (cell)  
[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)

**"Kennealy, Sean" <sean\_kennealy@nps.gov>**

---

**From:** "Kennealy, Sean" <sean\_kennealy@nps.gov>  
**Sent:** Wed Sep 09 2015 14:03:34 GMT-0600 (MDT)  
**To:** "Nixon, Robin" <robin\_nixon@nps.gov>, Melissa Flottman <[melissa\\_flottman@nps.gov](mailto:melissa_flottman@nps.gov)>  
**Subject:** Re: Micro Purchase Request

Approved but take off taxes.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 9, 2015 at 4:00 PM, Nixon, Robin <[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)> wrote:

attached

Robin Nixon  
Chief of Partnerships  
National Mall and Memorial Parks  
National Park Service  
900 Ohio Drive, SW  
Washington, DC 20024  
202-245-4710 (ofc)  
202-738-7956 (cell)  
[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)

On Wed, Sep 9, 2015 at 3:52 PM, Kennealy, Sean <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

I will approve only after I see the quote.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 9, 2015 at 3:43 PM, Nixon, Robin <[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)> wrote:

Sean, as part of the planning for the NPS tent at Landmark, we would like to have a photo booth. Visitors will be able to pose with props and a NAMA background, and have their pics posted to social media with our (NPS/NPF) hashtags. The Trust hooked us up with a 1/2 off deal, so it will be **\$2500 for the two days**. They will do all set up, etc. and have a group of people there to help visitors upload pix to social media. It's a great deal and we should do it.

Robin Nixon  
Chief of Partnerships  
National Mall and Memorial Parks  
National Park Service  
900 Ohio Drive, SW  
Washington, DC 20024  
202-245-4710 (ofc)  
202-738-7956 (cell)  
[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)

□

---

**"Nixon, Robin" <[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)>**

**From:** "Nixon, Robin" <[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)>  
**Sent:** Wed Sep 09 2015 14:05:35 GMT-0600 (MDT)  
**To:** "Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Subject:** Re: Micro Purchase Request

Gotcha, thanks!

Robin Nixon  
Chief of Partnerships  
National Mall and Memorial Parks  
National Park Service  
900 Ohio Drive, SW  
Washington, DC 20024  
202-245-4710 (ofc)  
202-738-7956 (cell)  
[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)

□

On Wed, Sep 9, 2015 at 4:03 PM, Kennealy, Sean <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

Approved but take off taxes.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 9, 2015 at 4:00 PM, Nixon, Robin <[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)> wrote:  
attached

Robin Nixon  
Chief of Partnerships  
National Mall and Memorial Parks  
National Park Service  
900 Ohio Drive, SW

Washington, DC 20024  
202-245-4710 (ofc)  
202-738-7956 (cell)  
[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)

On Wed, Sep 9, 2015 at 3:52 PM, Kennealy, Sean <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

I will approve only after I see the quote.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 9, 2015 at 3:43 PM, Nixon, Robin <[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)> wrote:

Sean, as part of the planning for the NPS tent at Landmark, we would like to have a photo booth. Visitors will be able to pose with props and a NAMA background, and have their pics posted to social media with our (NPS/NPF) hashtags. The Trust hooked us up with a 1/2 off deal, so it will be **\$2500 for the two days**. They will do all set up, etc. and have a group of people there to help visitors upload pix to social media. It's a great deal and we should do it.

Robin Nixon  
Chief of Partnerships  
National Mall and Memorial Parks  
National Park Service  
900 Ohio Drive, SW  
Washington, DC 20024  
202-245-4710 (ofc)  
202-738-7956 (cell)  
[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)

---

**"Flottman, Melissa" <[melissa\\_flottman@nps.gov](mailto:melissa_flottman@nps.gov)>**

**From:** "Flottman, Melissa" <[melissa\\_flottman@nps.gov](mailto:melissa_flottman@nps.gov)>  
**Sent:** Wed Sep 09 2015 14:10:32 GMT-0600 (MDT)  
**To:** "Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Subject:** Re: Micro Purchase Request

Robin,

Who will be making the purchase? It should only be one of the authorized card holders and they should put it on their log. We'll need to know so that we can look for the transaction in the system.

Melissa Flottman  
Financial Manager  
National Park Service  
National Mall and Memorial Parks  
Division of Administration  
202.619.6393 (Office)  
202.603.6675 (Work cell)

On Wed, Sep 9, 2015 at 4:03 PM, Kennealy, Sean <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

Approved but take off taxes.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 9, 2015 at 4:00 PM, Nixon, Robin <[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)> wrote:

attached

Robin Nixon  
Chief of Partnerships  
National Mall and Memorial Parks  
National Park Service  
900 Ohio Drive, SW  
Washington, DC 20024  
202-245-4710 (ofc)  
202-738-7956 (cell)  
[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)

□

On Wed, Sep 9, 2015 at 3:52 PM, Kennealy, Sean <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

I will approve only after I see the quote.

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Wed, Sep 9, 2015 at 3:43 PM, Nixon, Robin <[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)> wrote:

Sean, as part of the planning for the NPS tent at Landmark, we would like to have a photo booth. Visitors will be able to pose with props and a NAMA background, and have their pics posted to social media with our (NPS/NPF) hashtags. The Trust hooked us up with a 1/2 off deal, so it will be **\$2500 for the two days**. They will do all set up, etc. and have a group of people there to help visitors upload pix to social media. It's a great deal and we should do it.

Robin Nixon  
Chief of Partnerships  
National Mall and Memorial Parks  
National Park Service  
900 Ohio Drive, SW  
Washington, DC 20024  
202-245-4710 (ofc)  
202-738-7956 (cell)  
[robin\\_nixon@nps.gov](mailto:robin_nixon@nps.gov)

□

# Conversation Contents

Re: Landmark water

## "Kennealy, Sean" <sean\_kennealy@nps.gov>

---

**From:** "Kennealy, Sean" <sean\_kennealy@nps.gov>  
**Sent:** Fri Sep 04 2015 09:25:09 GMT-0600 (MDT)  
**To:** Tuba <tuba@c3presents.com>  
**Subject:** Re: Landmark water

202-245-4690

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Fri, Sep 4, 2015 at 11:21 AM, Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)> wrote:  
Sean

Wanted to see what number was best to reach you at?

Thanks

2ba

Sent from the Tubaphone!!!

Tim 'Tuba' Smith  
Production Director  
**C 3 P R E S E N T S**

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512 505 4496o  
785-760-3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)  
[www.c3presents.com](http://www.c3presents.com)

## Tuba <tuba@c3presents.com>

---

**From:** Tuba <tuba@c3presents.com>  
**Sent:** Wed Sep 09 2015 11:38:47 GMT-0600 (MDT)  
**To:** "Kennealy, Sean" <sean\_kennealy@nps.gov>  
**Subject:** RE: Landmark water

Sean,

Wanted to follow up and see if you guys had a chance to look into water supply options along Ohio Dr. Just want to make sure I have everything teed up on my side as far as distribution.

Thanks

2ba

Tim '2ba' Smith  
Production Director

**C 3 P R E S E N T S**

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512 505 4496o | 785 760 3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)

**From:** Kennealy, Sean [mailto:sean\_kennealy@nps.gov]  
**Sent:** Friday, September 04, 2015 10:25 AM  
**To:** Tuba  
**Subject:** Re: Landmark water

202-245-4690

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Fri, Sep 4, 2015 at 11:21 AM, Tuba <[tuba@c3presents.com](mailto:tuba@c3presents.com)> wrote:

Sean

Wanted to see what number was best to reach you at?

Thanks

2ba

Sent from the Tubaphone!!!

Tim 'Tuba' Smith  
Production Director  
**C 3 P R E S E N T S**

300 W. 6th Street Suite 2100 | Austin, Texas 78701

512 505 4496o

785-760-3263c

[tuba@c3presents.com](mailto:tuba@c3presents.com)

[www.c3presents.com](http://www.c3presents.com)

## Conversation Contents

Re: Staff Support for Papal Visit and Landmark

**"Ollig, Paul" <paul\_ollig@nps.gov>**

---

**From:** "Ollig, Paul" <paul\_ollig@nps.gov>  
**Sent:** Tue Sep 08 2015 15:11:12 GMT-0600 (MDT)  
**To:** "Boyle, Jaime" <jaime\_boyle@nps.gov>  
**Subject:** Re: Staff Support for Papal Visit and Landmark

Hey Jaime,  
Well, when the RD comes down and says we need to do something, we need to do it.

Supervisors, Jaime will be reaching out to you to identify individuals to do these tasks. If we need to leave sites empty, that's ok. Let's work with Jenn to see if we can get volunteers to backfill.

Jaime, Jenn, and supervisors, please work together to figure out a good solution. Thanks!!

Sean, this is a perfect example of why special events program needs seasonal employees.

Paul Ollig  
Chief, Interpretation and Education  
National Mall and Memorial Parks  
office: (202)245-4682  
cell: (202)603-8974

On Tue, Sep 8, 2015 at 5:01 PM, Boyle, Jaime <jaime\_boyle@nps.gov> wrote:

Hi Paul,

As you know we are now providing a bit more logistical support for the Papal Visit and Landmark. Because of our new responsibilities it is very likely that we will have to pull from the ranger staff to help Stacy with contractors and moving supplies. I wanted to bring this to your attention because I know the supervisory staff will say that we are extremely short staffed. While I understand this, there is no way we will really be able to fulfill the commitments made by the park if Stacy and I do not get two or three rangers to assist. Admittedly, if we had time to plan we could have come up with a way to limit pulling from the staff but we are where we are at this point. I am hoping you can support us with these requests.

Thanks!

Jaime

--

\*\*\*\*\*  
Jaime Boyle  
Special Events Coordinator  
National Mall and Memorial Parks  
900 Ohio Drive SW  
Washington, DC 20024  
202-245-4491 (desk)  
202-438-9674 (cell)  
[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)

□

**Sean Kennealy <sean\_kennealy@nps.gov>**

---

**From:** Sean Kennealy <sean\_kennealy@nps.gov>  
**Sent:** Tue Sep 08 2015 16:28:48 GMT-0600 (MDT)  
**To:** "Ollig, Paul" <paul\_ollig@nps.gov>, Salvatore Joseph <joseph\_salvatore@nps.gov>  
**Subject:** Re: Staff Support for Papal Visit and Landmark

Paul and team,

I copied Joe on this email just to make sure that Jaime is coordinating with facility management on the maintenance needs on September 23. Sanitation and custodial needs will be required in the morning of the 23rd as well as the afternoon in and around the Washington Monument grounds where the Jumbotron is scheduled to be set up.

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 8, 2015, at 5:11 PM, Ollig, Paul <[paul\\_ollig@nps.gov](mailto:paul_ollig@nps.gov)> wrote:

Hey Jaime,

Well, when the RD comes down and says we need to do something, we need to do it.

Supervisors, Jaime will be reaching out to you to identify individuals to do these tasks. If we need to leave sites empty, that's ok. Let's work with Jenn to see if we can get volunteers to backfill.

Jaime, Jenn, and supervisors, please work together to figure out a good solution. Thanks!!

Sean, this is a perfect example of why special events program needs seasonal employees.

Paul Ollig  
Chief, Interpretation and Education  
National Mall and Memorial Parks  
office: (202)245-4682  
cell: (202)603-8974

On Tue, Sep 8, 2015 at 5:01 PM, Boyle, Jaime <[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)> wrote:

Hi Paul,

As you know we are now providing a bit more logistical support for the Papal Visit and Landmark. Because of our new responsibilities it is very likely that we will have to pull from the ranger staff to help Stacy with contractors and moving supplies. I wanted to bring this to your attention because I know the supervisory staff will say that we are extremely short staffed. While I understand this, there is no way we will really be able to fulfill the commitments made by the park if Stacy and I do not get two or three rangers to assist. Admittedly, if we had time to plan we could have come up with a way to limit pulling from the staff but we are where we are at this point. I am hoping you can support us with these requests.

Thanks!

Jaime

--

\*\*\*\*\*

Jaime Boyle  
Special Events Coordinator  
National Mall and Memorial Parks  
900 Ohio Drive SW  
Washington, DC 20024  
202-245-4491 (desk)  
202-438-9674 (cell)  
[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)

□

---

**"Boyle, Jaime" <[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)>**

**From:** "Boyle, Jaime" <[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)>  
**Sent:** Tue Sep 08 2015 16:31:33 GMT-0600 (MDT)  
**To:** Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Subject:** Re: Staff Support for Papal Visit and Landmark

Yes, Stacy and I have been coordinating with FM. Martha, Gig and Jorge have been briefed. We will also be sure to loop in Joe...I was unaware that Jorge would be on leave.

Thanks!

Jaime

On Tue, Sep 8, 2015 at 6:28 PM, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

Paul and team,

I copied Joe on this email just to make sure that Jaime is coordinating with facility management on the maintenance needs on September 23.



Sanitation and custodial needs will be required in the morning of the 23rd as well as the afternoon in and around the Washington Monument grounds where the Jumbotron is scheduled to be set up.

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 8, 2015, at 5:11 PM, Ollig, Paul <[paul\\_ollig@nps.gov](mailto:paul_ollig@nps.gov)> wrote:

Hey Jaime,

Well, when the RD comes down and says we need to do something, we need to do it.

Supervisors, Jaime will be reaching out to you to identify individuals to do these tasks. If we need to leave sites empty, that's ok. Let's work with Jenn to see if we can get volunteers to backfill.

Jaime, Jenn, and supervisors, please work together to figure out a good solution. Thanks!!

Sean, this is a perfect example of why special events program needs seasonal employees.

Paul Ollig  
Chief, Interpretation and Education  
National Mall and Memorial Parks  
office: (202)245-4682  
cell: (202)603-8974

On Tue, Sep 8, 2015 at 5:01 PM, Boyle, Jaime <[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)> wrote:

Hi Paul,

As you know we are now providing a bit more logistical support for the Papal Visit and Landmark. Because of our new responsibilities it is very likely that we will have to pull from the ranger staff to help Stacy with contractors and moving supplies. I wanted to bring this to your attention because I know the supervisory staff will say that we are extremely short staffed. While I understand this, there is no way we will really be able to fulfill the commitments made by the park if Stacy and I do not get two or three rangers to assist. Admittedly, if we had time to plan we could have come up with a way to limit pulling from the staff but we are where we are at this point. I am hoping you can support us with these requests.

Thanks!

Jaime

--

\*\*\*\*\*

Jaime Boyle  
Special Events Coordinator  
National Mall and Memorial Parks  
900 Ohio Drive SW  
Washington, DC 20024  
202-245-4491 (desk)  
202-438-9674 (cell)  
[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)

□

--

\*\*\*\*\*

Jaime Boyle  
Special Events Coordinator  
National Mall and Memorial Parks  
900 Ohio Drive SW  
Washington, DC 20024  
202-245-4491 (desk)  
202-438-9674 (cell)  
[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)

□

Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>

---

**From:** Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Sent:** Tue Sep 08 2015 16:45:18 GMT-0600 (MDT)  
**To:** Salvatore Joseph <[joseph\\_salvatore@nps.gov](mailto:joseph_salvatore@nps.gov)>  
**Subject:** Fwd: Staff Support for Papal Visit and Landmark

Just wanted to make sure you are in the know....

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

Begin forwarded message:

**From:** "Boyle, Jaime" <[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)>  
**Date:** September 8, 2015 at 6:31:33 PM EDT  
**To:** Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Cc:** "Ollig, Paul" <[paul\\_ollig@nps.gov](mailto:paul_ollig@nps.gov)>, Salvatore Joseph <[joseph\\_salvatore@nps.gov](mailto:joseph_salvatore@nps.gov)>, Rosanna Weltzin <[rosanna\\_weltzin@nps.gov](mailto:rosanna_weltzin@nps.gov)>, Jenn Kays <[jenn\\_kays@nps.gov](mailto:jenn_kays@nps.gov)>, Cucurullo Karen <[Karen\\_Cucurullo@nps.gov](mailto:Karen_Cucurullo@nps.gov)>  
**Subject:** Re: Staff Support for Papal Visit and Landmark

Yes, Stacy and I have been coordinating with FM. Martha, Gig and Jorge have been briefed. We will also be sure to loop in Joe...I was unaware that Jorge would be on leave.

Thanks!

Jaime

On Tue, Sep 8, 2015 at 6:28 PM, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:  
Paul and team,

I copied Joe on this email just to make sure that Jaime is coordinating with facility management on the maintenance needs on September 23. Sanitation and custodial needs will be required in the morning of the 23rd as well as the afternoon in and around the Washington Monument grounds where the Jumbotron is scheduled to be set up.

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 8, 2015, at 5:11 PM, Ollig, Paul <[paul\\_ollig@nps.gov](mailto:paul_ollig@nps.gov)> wrote:

Hey Jaime,  
Well, when the RD comes down and says we need to do something, we need to do it.

Supervisors, Jaime will be reaching out to you to identify individuals to do these tasks. If we need to leave sites empty, that's ok. Let's work with Jenn to see if we can get volunteers to backfill.

Jaime, Jenn, and supervisors, please work together to figure out a good solution. Thanks!!

Sean, this is a perfect example of why special events program needs seasonal employees.

Paul Ollig  
Chief, Interpretation and Education  
National Mall and Memorial Parks  
office: (202)245-4682  
cell: (202)603-8974

On Tue, Sep 8, 2015 at 5:01 PM, Boyle, Jaime <[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)> wrote:  
Hi Paul,

As you know we are now providing a bit more logistical support for the Papal Visit and Landmark. Because of our new responsibilities it is very likely that we will have to pull from the ranger staff to help Stacy with contractors and moving

supplies. I wanted to bring this to your attention because I know the supervisory staff will say that we are extremely short staffed. While I understand this, there is no way we will really be able to fulfill the commitments made by the park if Stacy and I do not get two or three rangers to assist. Admittedly, if we had time to plan we could have come up with a way to limit pulling from the staff but we are where we are at this point. I am hoping you can support us with these requests.

Thanks!

Jaime

--

\*\*\*\*\*

Jaime Boyle  
Special Events Coordinator  
National Mall and Memorial Parks  
900 Ohio Drive SW  
Washington, DC 20024  
202-245-4491 (desk)  
202-438-9674 (cell)  
[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)

□

--

\*\*\*\*\*

Jaime Boyle  
Special Events Coordinator  
National Mall and Memorial Parks  
900 Ohio Drive SW  
Washington, DC 20024  
202-245-4491 (desk)  
202-438-9674 (cell)  
[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)

□

**Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>**

---

**From:** Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Sent:** Tue Sep 08 2015 16:45:26 GMT-0600 (MDT)  
**To:** "Boyle, Jaime" <[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)>  
**Subject:** Re: Staff Support for Papal Visit and Landmark

Great.

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 8, 2015, at 6:31 PM, Boyle, Jaime <[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)> wrote:

Yes, Stacy and I have been coordinating with FM. Martha, Gig and Jorge have been briefed. We will also be sure to loop in Joe...I was unaware that Jorge would be on leave.

Thanks!

Jaime

On Tue, Sep 8, 2015 at 6:28 PM, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)> wrote:

Paul and team,

I copied Joe on this email just to make sure that Jaime is coordinating with facility management on the maintenance needs on September 23. Sanitation and custodial needs will be required in the morning of the 23rd as well as the afternoon in and around the Washington Monument grounds where the Jumbotron is scheduled to be set up.

Thanks, Sean  
\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Sep 8, 2015, at 5:11 PM, Ollig, Paul <[paul\\_ollig@nps.gov](mailto:paul_ollig@nps.gov)> wrote:

Hey Jaime,  
Well, when the RD comes down and says we need to do something, we need to do it.

Supervisors, Jaime will be reaching out to you to identify individuals to do these tasks. If we need to leave sites empty, that's ok. Let's work with Jenn to see if we can get volunteers to backfill.

Jaime, Jenn, and supervisors, please work together to figure out a good solution. Thanks!!

Sean, this is a perfect example of why special events program needs seasonal employees.

Paul Ollig  
Chief, Interpretation and Education  
National Mall and Memorial Parks  
office: (202)245-4682  
cell: (202)603-8974

On Tue, Sep 8, 2015 at 5:01 PM, Boyle, Jaime <[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)> wrote:

Hi Paul,

As you know we are now providing a bit more logistical support for the Papal Visit and Landmark. Because of our new responsibilities it is very likely that we will have to pull from the ranger staff to help Stacy with contractors and moving supplies. I wanted to bring this to your attention because I know the supervisory staff will say that we are extremely short staffed. While I understand this, there is no way we will really be able to fulfill the commitments made by the park if Stacy and I do not get two or three rangers to assist. Admittedly, if we had time to plan we could have come up with a way to limit pulling from the staff but we are where we are at this point. I am hoping you can support us with these requests.

Thanks!

Jaime

--  
\*\*\*\*\*  
Jaime Boyle  
Special Events Coordinator  
National Mall and Memorial Parks  
900 Ohio Drive SW  
Washington, DC 20024  
202-245-4491 (desk)  
202-438-9674 (cell)  
[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)

□

--  
\*\*\*\*\*  
Jaime Boyle  
Special Events Coordinator  
National Mall and Memorial Parks  
900 Ohio Drive SW  
Washington, DC 20024  
202-245-4491 (desk)  
202-438-9674 (cell)  
[jaime\\_boyle@nps.gov](mailto:jaime_boyle@nps.gov)

## Conversation Contents

**Fwd: Drake special effects**

**Attachments:**

/75. Fwd: Drake special effects/1.1 ATT00001.htm  
/75. Fwd: Drake special effects/1.2 Drake\_Flames\_2015.pdf  
/75. Fwd: Drake special effects/1.3 Drake\_pyro\_2015.pdf  
/75. Fwd: Drake special effects/1.4 ATT00002.htm  
/75. Fwd: Drake special effects/2.1 ATT00001.htm  
/75. Fwd: Drake special effects/2.2 Drake\_Flames\_2015.pdf  
/75. Fwd: Drake special effects/2.3 Drake\_pyro\_2015.pdf  
/75. Fwd: Drake special effects/2.4 ATT00002.htm

**"Lee, Leonard" <leonard\_lee@nps.gov>**

---

**From:** "Lee, Leonard" <leonard\_lee@nps.gov>  
**Sent:** Fri Sep 04 2015 14:24:22 GMT-0600 (MDT)  
**To:** Robbin Owen <robbin\_owen@nps.gov>, Sean Kennealy <sean\_kennealy@nps.gov>  
**Subject:** Fwd: Drake special effects  
**Attachments:** ATT00001.htm Drake\_Flames\_2015.pdf Drake\_pyro\_2015.pdf ATT00002.htm

Please review request and respond.

Thank you.

----- Forwarded message -----

From: **Tuba** <[tuba@c3presents.com](mailto:tuba@c3presents.com)>  
Date: Thu, Sep 3, 2015 at 10:55 PM  
Subject: Fwd: Drake special effects  
To: Leonard Lee <[Leonard\\_Lee@nps.gov](mailto:Leonard_Lee@nps.gov)>

Leonard

Please see the attached info regarding onstage pyro and special effects for the Saturday Headliner. At your soonest convenience please let us know your thoughts. We are happy to put you or the associated Fire Dept personnel in touch with the special effects folks for any direct questions and/or requests for test shots.

Thank you sir.

2ba

Sent from the Tubaphone!!!

Tim 'Tuba' Smith  
Production Director  
**C 3 P R E S E N T S**

300 W. 6th Street Suite 2100 | Austin, Texas 78701  
512 505 4496o  
785-760-3263c  
[tuba@c3presents.com](mailto:tuba@c3presents.com)  
[www.c3presents.com](http://www.c3presents.com)

Begin forwarded message:

**From:** "Brandon Sossamon" <[bsossamon@c3presents.com](mailto:bsossamon@c3presents.com)>  
**To:** "Tuba" <[tuba@c3presents.com](mailto:tuba@c3presents.com)>  
**Subject:** **Fwd: Drake special effects**

Drake Pyro...

brandon sossamon  
C3 Presents  
512-334-8682 office  
512-800-2474 cell

Sent Today!

----- Original message -----

From: Paige Barron <[paige@strictlyfx.com](mailto:paige@strictlyfx.com)>  
Date: 09/02/2015 5:54 PM (GMT-06:00)  
To: Brandon Sossamon <[bsossamon@c3presents.com](mailto:bsossamon@c3presents.com)>  
Cc: Casey Carter <[ccarter@c3presents.com](mailto:ccarter@c3presents.com)>  
Subject: RE: Drake special effects

Hey Brandon,

I've attached a couple of diagrams that are close to what we will be requesting to do. Would you like to pass them along to see what they say? They can also give one of our operators a call to talk them through typical safety precautions taken as such if that'll make them feel better? Let me know what else you need from my side!

Thanks,

Paige

Paige Barron

Production Coordinator

Strictly FX, I.L.C.

1400 N. Michael Drive, Suite A

Wood Dale, IL 60191

p: 630.694.2394

f: 630.694.2395

[paige@strictlyfx.com](mailto:paige@strictlyfx.com)

[www.strictlyfx.com](http://www.strictlyfx.com)

This email and any attachments may contain confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return email and delete this message in its entirety. You may not retain, distribute or use any information in the email or any of its attachments. Any further distribution or use of this information by a person other than the intended recipient is unauthorized and may be illegal.

---

**"Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>**

**From:** "Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Sent:** Tue Sep 08 2015 08:48:48 GMT-0600 (MDT)  
**To:** Ned Wallace <[ned\\_wallace@nps.gov](mailto:ned_wallace@nps.gov)>  
**Subject:** Fwd: Drake special effects  
**Attachments:** ATT00001.htm Drake\_Flames\_2015.pdf Drake\_pyro\_2015.pdf ATT00002.htm

Ned,

Can you review this and provide any comments to Leonard?

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)

202-359-1551 (cell)

----- Forwarded message -----

From: **Lee, Leonard** <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)>

Date: Fri, Sep 4, 2015 at 4:24 PM

Subject: Fwd: Drake special effects

To: Robbin Owen <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)>, Sean Kennealy <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>

Please review request and respond.

Thank you.

----- Forwarded message -----

From: **Tuba** <[tuba@c3presents.com](mailto:tuba@c3presents.com)>

Date: Thu, Sep 3, 2015 at 10:55 PM

Subject: Fwd: Drake special effects

To: Leonard Lee <[Leonard\\_Lee@nps.gov](mailto:Leonard_Lee@nps.gov)>

Leonard

Please see the attached info regarding onstage pyro and special effects for the Saturday Headliner. At your soonest convenience please let us know your thoughts. We are happy to put you or the associated Fire Dept personnel in touch with the special effects folks for any direct questions and/or requests for test shots.

Thank you sir.

2ba

Sent from the Tubaphone!!!

Tim 'Tuba' Smith  
Production Director  
**C 3 P R E S E N T S**

300 W. 6th Street Suite 2100 | Austin, Texas 78701

512 505 4496o

785-760-3263c

[tuba@c3presents.com](mailto:tuba@c3presents.com)

[www.c3presents.com](http://www.c3presents.com)

Begin forwarded message:

**From:** "Brandon Sossamon" <[bsossamon@c3presents.com](mailto:bsossamon@c3presents.com)>

**To:** "Tuba" <[tuba@c3presents.com](mailto:tuba@c3presents.com)>

**Subject:** Fwd: Drake special effects

Drake Pyro...

brandon sossamon  
C3 Presents  
512-334-8682 office  
512-800-2474 cell

Sent Today!

----- Original message -----

From: Paige Barron <[paige@strictlyfx.com](mailto:paige@strictlyfx.com)>

Date: 09/02/2015 5:54 PM (GMT-06:00)

To: Brandon Sossamon <[bsossamon@c3presents.com](mailto:bsossamon@c3presents.com)>

Cc: Casey Carter <[ccarter@c3presents.com](mailto:ccarter@c3presents.com)>

Subject: RE: Drake special effects

Hey Brandon,

I've attached a couple of diagrams that are close to what we will be requesting to do. Would you like to pass them along to see what they say? They can also give one of our operators a call to talk them through typical safety precautions taken as such if that'll make them feel better? Let me know what else you need from my side!

Thanks,

Paige

Paige Barron

Production Coordinator

Strictly FX, I.I.C.

1400 N. Michael Drive, Suite A

Wood Dale, IL 60191

p: 630.694.2394

f: 630.694.2395

[paige@strictlyfx.com](mailto:paige@strictlyfx.com)

[www.strictlyfx.com](http://www.strictlyfx.com)

This email and any attachments may contain confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return email and delete this message in its entirety. You may not retain, distribute or use any information in the email or any of its attachments. Any further distribution or use of this information by a person other than the intended recipient is unauthorized and may be illegal.

---



## Conversation Contents

**Re: Important**

**Attachments:**

/76. Re: Important/1.1 List of Recent Projects for Mike 8-2015.xlsx

**"Kennealy, Sean" <sean\_kennealy@nps.gov>**

---

**From:** "Kennealy, Sean" <sean\_kennealy@nps.gov>  
**Sent:** Fri Sep 04 2015 09:38:56 GMT-0600 (MDT)  
**To:** "Litterst, Michael" <mike\_litterst@nps.gov>  
**Subject:** Re: Important  
**Attachments:** List of Recent Projects for Mike 8-2015.xlsx

Mike,

Here is what I was able to put together (see attached). Maybe we can compare this to what DSC will assemble and come up with a final product.

Thanks, Sean

\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Fri, Sep 4, 2015 at 8:12 AM, Litterst, Michael <mike\_litterst@nps.gov> wrote:

~~~~~  
Mike Litterst
Public Affairs Officer

National Park Service
National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▯

----- Forwarded message -----

From: Higham, Scott <Scott.Higham@washpost.com>
Date: Fri, Sep 4, 2015 at 7:35 AM
Subject: Re: Important
To: "Litterst, Michael" <mike_litterst@nps.gov>
Cc: "Ruane, Michael" <Michael.Ruane@washpost.com>

Hi Mike,

We're trying to understand how the permit process is supposed to work for events on the Mall and how it was applied to the Landmark Music Festival. Who would be the best person to walk us through that? I thought that would be Robbin, as the head of permitting, but if she declines to speak with us, perhaps someone else can help.

Also, the day before the concert was publicly announced, Robbin wrote an email saying that park regulations prohibiting paid admission events would be enforced for the Landmark concert. The following day, she wrote a second email saying she had been overruled and admission would be charged. We are trying to understand what happened between the time she wrote the first email and the time she wrote the second, and why she apparently didn't know that this would be a paid admission event until the day it was announced.

As you know, Mike Ruane spoke to Mr. Vogel before we received the bulk of the FOIA documents and we'd like to speak with him regarding the permitting process and how the decision was reached to grant this particular permit. I'm looping Mike into this email here and we look forward to speaking to Mr. Vogel after the holiday weekend, preferably on Tuesday if his schedule permits.

Thank you for your consideration and we look forward to speaking with you. And thank you for staying on top of the request for the contractor information.

Best regards,
Scott

Sent from my iPhone

On Sep 3, 2015, at 8:48 PM, Litterst, Michael <mike_litterst@nps.gov> wrote:

Scott:

Updated information on your requests:

- I spoke with my counterpart at the Denver Service Center, the central NPS construction management project office, about a list of contracts they've managed for us. She says she thinks she can get us the list of the contracts administered by Denver Service Center on the National Mall's behalf by COB on Tuesday. I'm still trying to get information on the locally administered contracts.
- I talked to Robbin, and she declined to be interviewed. Please send me any questions or concerns you have regarding permits management at the National Mall, and I will track the information down for you
- I've forwarded your request to interview Bob Vogel on to his office. Since, as you point out, he's already spoken to Mike for this story, what additional questions do you hope to cover with him?

Mike

~~~~~  
Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024  
Phone: (202) 245-4676  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

On Thu, Sep 3, 2015 at 12:29 PM, Higham, Scott <[Scott.Higham@washpost.com](mailto:Scott.Higham@washpost.com)> wrote:

Hey Mike,

Sounds good. Can you please give Robbin Owen permission to speak with me? Thanks.

Washington Post Staff Writer

1150 15<sup>th</sup> Street, NW

Washington, DC 20071

o-202-334-7947

c-202-253-8641

[scott.higham@washpost.com](mailto:scott.higham@washpost.com)

@scotthigham1

---

**From:** Michael Litterst [mailto:[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)]

**Sent:** Thursday, September 03, 2015 12:01 PM

**To:** Higham, Scott

**Subject:** Re: Important

I'm not back until the 14th (here to wrangle media for the dedication of the visitor center and 9/11 observance), but working every day (including the holiday weekend), so feel free to call or email. I forwarded your initial email to the various folks with the answers; I'll give you an update by the end of the day.

Mike

~~~~~  
Mike Litterst

Public Affairs Officer

National Mall and Memorial Parks

Ph: 202-245-4676

Cell: 202-306-4166

Sent from my iPhone

On Sep 3, 2015, at 11:37 AM, Higham, Scott <Scott.Higham@washpost.com> wrote:

Hi Mike,

Well, sorry to hear you're not on vacation, but glad to know you're around. With the holiday weekend, I know things will be a little tricky, but if we could shoot for Tuesday, that would be great. When are you back in the office?

Best,
Scott

Washington Post Staff Writer

1150 15th Street, NW

Washington, DC 20071

o-202-334-7947

c-202-253-8641

scott.higham@washpost.com

@scotthigham1

From: Litterst, Michael [mailto:mike_litterst@nps.gov]

Sent: Thursday, September 03, 2015 11:00 AM

To: Higham, Scott

Subject: Re: Important

Scott:

No worries; I'm not on vacation, but at the Flight 93 memorial through next week. So I'm working and available for emails and phone calls.

Checking on the various elements of your request; I'll try and let you know by the end of the day.

Mike

~~~~~

Mike Litterst

Public Affairs Officer

National Park Service

National Mall & Memorial Parks

900 Ohio Drive, SW

Washington, DC 20024

Phone: (202) 245-4676

Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

On Thu, Sep 3, 2015 at 10:24 AM, Higham, Scott <[Scott.Higham@washpost.com](mailto:Scott.Higham@washpost.com)> wrote:

Hi Mike,

I'm sorry to bother you on vacation. A few things:

We were hoping to get that list of contractors from you as soon as possible.

I'd like to interview Robbin Owen and she suggested that I contact you.

While my partner on this story, Mike Ruane, interviewed Mr. Vogel, I would like to speak to him again at his convenience.

I tried calling Nancy and her number does not pick up and there is no VM

Best,

Scott

Washington Post Staff Writer

1150 15<sup>th</sup> Street, NW

Washington, DC 20071

o-202-334-7947

c-202-253-8641

[scott.higham@washpost.com](mailto:scott.higham@washpost.com)

@scotthigham1

## Conversation Contents

**Fwd: Trust's Landmark food service: cultural food service vending permit**

/77. Fwd: Trust's Landmark food service: cultural food service vending permit/1.1 noname.html

/77. Fwd: Trust's Landmark food service: cultural food service vending permit/1.2 DCculturalcollaboration aug31final.pdf

**Karen Cucurullo <karen\_cucurullo@nps.gov>**

---

**From:** Karen Cucurullo <karen\_cucurullo@nps.gov>  
**Sent:** Tue Sep 01 2015 03:13:01 GMT-0600 (MDT)  
**To:** Sean Kennealy <sean\_kennealy@nps.gov>  
**Subject:** Fwd: Trust's Landmark food service: cultural food service vending permit  
**Attachments:** noname.html DCculturalcollaboration aug31final.pdf

Sent from my iPhone

Begin forwarded message:

**From:** Kristine Fitton <KFitton@nationalmall.org>  
**Date:** August 31, 2015 at 11:43:24 PM EDT  
**To:** Leonard Lee <leonard\_lee@nps.gov>  
**Cc:** "Robbin <robbin\_owen@nps.gov> Owen" <robbin\_owen@nps.gov>, "Karen Cucurullo" <karen\_cucurullo@nps.gov>  
**Subject:** Trust's Landmark food service: cultural food service vending permit

Leonard: After much consideration, the Trust for the National Mall would like to seek a temporary food service permit for culturally-relevant food at the Landmark Festival for the National Mall. In the past several weeks, we've had enormous interest from the city of Washington and Destination DC to leverage Landmark to share the culture of Washington to festivalgoers.

Specifically, the mayor has a new initiative supporting the creative expression of culture in Washington and she plans to attend the festival and present DC-based performer Wale with a special award. The city is thrilled that local chef Jose Andres is curating a "taste of DC" and they want to be a part of our efforts to use the food offerings to highlight the diversity of the city. The idea of bringing the city into the park and the park into the city seems to align well with the NPS's new Urban Agenda, which we'd love to support through Landmark.

I've attached a write-up explaining this interpretive component further. (Please see attached). From the Special Events guidelines, it looks like there may be another document explaining the permit requirements. I saw a reference to an Appendix D, but couldn't find this appendix so please let me know if there are additional materials required.

As you know, our production partners at C3 are working on the food handling qualifications and menu ingredients. I'd be happy to compile these elements into a single document..

From the Special Events regulations:

*Application for Temporary Cultural Food Service Vending Permit (Appendix D) :*

*fProposed Temporary Cultural Food Menu f  
Documentation of food handling qualifications f  
Written interpretive component explaining cultural significance of menu items*

Thank you, as always, for your thoughtful consideration. I can add this to the agenda of our meeting on Wednesday afternoon for discussion. —Kristine

**"Kennealy, Sean" <sean\_kennealy@nps.gov>**

---

**From:** "Kennealy, Sean" <sean\_kennealy@nps.gov>  
**Sent:** Fri Sep 04 2015 09:29:48 GMT-0600 (MDT)  
**To:** "Swihart, John" <dick\_swihart@nps.gov>  
**Subject:** Re: Trust's Landmark food service: cultural food service vending permit

My understanding is that Karen will not approve this as a "cultural" event.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Fri, Sep 4, 2015 at 11:28 AM, Swihart, John <[dick\\_swihart@nps.gov](mailto:dick_swihart@nps.gov)> wrote:

Robbin, Sean -

I didn't hear this discussed at the concert meeting on Wednesday.

I just got a call from GSI saying the discussion about an agreement with TNM/C3 has been put on hold pending the official response from the Park about this. Apparently TNM/C3 believe they won't have to go through GSI for food, beverages & merchandise if the park allows this to be a cultural event.

Has there or will there be a response from the Park to the Trust's letter?

If so, I need to let GSI know so that that negotiations on an agreement can move forward.

Dick Swihart  
Concessions Chief  
National Mall and Memorial Parks  
900 Ohio Dr SW  
Washington, DC 20024  
Office: (202) 619-6392  
Cell: (202) 748-2470  
[Dick\\_Swihart@NPS.gov](mailto:Dick_Swihart@NPS.gov)

On Thu, Sep 3, 2015 at 10:09 AM, Owen, Robbin <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)> wrote:

fyi

----- Forwarded message -----

From: **Kristine Fitton** <[KFitton@nationalmall.org](mailto:KFitton@nationalmall.org)>

Date: Mon, Aug 31, 2015 at 11:43 PM

Subject: Trust's Landmark food service: cultural food service vending permit

To: Leonard Lee <[leonard\\_lee@nps.gov](mailto:leonard_lee@nps.gov)>

Cc: "Robbin <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)> Owen" <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)>, Karen Cucurullo <[karen\\_cucurullo@nps.gov](mailto:karen_cucurullo@nps.gov)>

Leonard: After much consideration, the Trust for the National Mall would like to seek a temporary food service permit for culturally-relevant food at the Landmark Festival for the National Mall. In the past several weeks, we've had enormous interest from the city of Washington and Destination DC to leverage Landmark to share the culture of Washington to festivalgoers.

Specifically, the mayor has a new initiative supporting the creative expression of culture in Washington and she plans to attend the festival and present DC-based performer Wale with a special award. The city is thrilled that local chef Jose Andres is curating a "taste of DC" and they want to be a part of our efforts to use the food offerings to highlight the diversity of the city. The idea of bringing the city into the park and the park into the city seems to align well with the NPS's new Urban Agenda, which we'd love to support through Landmark.

I've attached a write-up explaining this interpretive component further. (Please see attached). From the Special Events guidelines, it looks like there may be another document explaining the permit requirements. I saw a reference to an Appendix D, but couldn't find this appendix so please let me know if there are additional materials required.

As you know, our production partners at C3 are working on the food handling qualifications and menu ingredients. I'd be happy to compile these elements into a single document..

From the Special Events regulations:

*Application for Temporary Cultural Food Service Vending Permit (Appendix D) :*

*fProposed Temporary Cultural Food Menu f*

*Documentation of food handling qualifications f*

***Written interpretive component explaining cultural significance of menu items***

Thank you, as always, for your thoughtful consideration. I can add this to the agenda of our meeting on Wednesday afternoon for discussion. —Kristine

## Conversation Contents

Re: Landmark Friday evening concert

**"Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>**

---

**From:** "Kennealy, Sean" <[sean\\_kennealy@nps.gov](mailto:sean_kennealy@nps.gov)>  
**Sent:** Fri Sep 04 2015 06:47:05 GMT-0600 (MDT)  
**To:** "Owen, Robbin" <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)>  
**Subject:** Re: Landmark Friday evening concert

Probably for the best. Now they can focus on Sat/Sun main event.

Thanks, Sean

\*\*\*\*\*  
Sean Kennealy  
Acting Deputy Superintendent  
National Mall and Memorial Parks  
202-245-4685 (office)  
202-359-1551 (cell)

On Fri, Sep 4, 2015 at 8:29 AM, Owen, Robbin <[robbin\\_owen@nps.gov](mailto:robbin_owen@nps.gov)> wrote:

Good Morning, TNM has cancelled their request for a Friday evening concert at the DC War Memorial.

Robbin

## Conversation Contents

Fwd: Can we take ASAP?

"Swihart, John" <dick\_swihart@nps.gov>

---

**From:** "Swihart, John" <dick\_swihart@nps.gov>  
**Sent:** Thu Sep 03 2015 10:59:59 GMT-0600 (MDT)  
**To:** Sean Kennealy <sean\_kennealy@nps.gov>, Karen Cucurullo <karen\_cucurullo@nps.gov>  
**Subject:** Fwd: Can we take ASAP?

Karen, Sean -

Here's a copy of an email I was cc'd on which gives you both a flavor for how discussions are going (or not) and why it clearly appears GSI appears to want to have all expenses covered and make a bunch of extra money off C3, too. As instructed by Melissa (SOL) I have not gotten in the middle of their negotiations but wanted to keep you two informed as to why C3 says GSI is not being fair. (be sure to note what GSI is charging C3 for a bag of ice!). Maybe time for Bob to place a call to Gerry?

Dick Swihart  
Concessions Chief  
National Mall and Memorial Parks  
900 Ohio Dr SW  
Washington, DC 20024  
Office: (202) 619-6392  
Cell: (202) 748-2470  
Dick\_Swihart@NPS.gov

----- Forwarded message -----

**From:** **Charlie Jones** <cjones@c3presents.com>  
**Date:** Thu, Sep 3, 2015 at 12:34 PM  
**Subject:** Can we take ASAP?  
**To:** Rick Wayland <waylandr@guestservices.com>  
**Cc:** Dick Swihart <Dick\_Swihart@nps.gov>

Got feedback from FBR regarding their call with Bruce. Per our Permit meetings at NPS and our calls this is way beyond the scope of what was discussed. Is there a break in communication somewhere?

I'm in Chicago for City meetings but am available anytime except 2:00-4:00 CST today.

Call when you can.

----- Forwarded message -----

**From:** **Anggay Tenney** <atenney@fbrmgmt.com>  
**Date:** Wed, Sep 2, 2015 at 11:34 AM  
**Subject:** Landmark 2015: Few Key Notes  
**To:** Jeff Waughtal <jeff@waughtal.com>, Matt Luckie <mluckie@fbrmgmt.com>

Jeff & Matt-

Below are a few key notes for Landmark

- **Ice expense (\*\*note comparing this to ice from Loufest 2014)**
  - Loufest 2014
    - Purchased 3329 22lb/bags @ \$2.35/bag = \$7823.15
  - Landmark 2015
    - **If we purchase 3329 40lb/bags @ \$20 = \$66,580**
- Bartender/Cashier expense
  - If we are required to hire through GSI
    - 50 total **bartender/cashiers @ \$290/day**
      - 10 at each bar
    - Total cost = \$29,000
- Tip/Tent tellers
  - If we are required to hire through GSI
    - 10 total **tip/tent tellers @ \$360/day**
      - 2 at each bar
    - Total cost = \$7200
- Cash Managers
  - If we are required to hire through GSI
    - 3 total **cash managers @ \$450/day**
      - Total cost = \$2700
- Other
  - **28% tax to GSI**
  - **10% DC tax**



Let me know if there is anything else!

Thanks,  
Anggay

Sent from my iPhone

## Conversation Contents

Re: URGENT - Request from Scott Higham at the Post

**Brandon Bies** <[brandon\\_bies@nps.gov](mailto:brandon_bies@nps.gov)>

---

**From:** Brandon Bies <[brandon\\_bies@nps.gov](mailto:brandon_bies@nps.gov)>  
**Sent:** Thu Sep 03 2015 10:04:22 GMT-0600 (MDT)  
**To:** "Litterst, Michael" <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)>  
**Subject:** Re: URGENT - Request from Scott Higham at the Post

All - just an FYI that I also received a v/m and an email from Scott this morning asking that I call him. I am in all day meetings offsite but can touch base with him late afternoon.

Thanks  
Brandon

Sent from my iPhone

On Sep 3, 2015, at 11:21 AM, Litterst, Michael <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:

Scott Higham, the Post's investigative reporter who has been working on a Landmark story since April, showed up at the permits office and started asking Robbin questions about an email he has from her that says our policy is to not allow concerts that charge admission fees.

With regards to interviewing Robbin, she has made it clear she does not want to be interviewed by Scott and I have no intention of requiring her to be (or allow her to be, for that matter). I'll will tell Scott to refer any of his question to me.

**Sean/Brandon** - Can we have a conversation about getting the list of NAMA contracts that we discussed last week? It's in our best interest to get this to him sooner rather than later and if, as everyone believes, we won't be able to get it out of the MABO easily, perhaps we should have Melissa run the report for us.

**Jennifer** - We've already talked about this, but I'll let Scott know I've forwarded this to Bob's office.

Mike

~~~~~  
Mike Litterst
Public Affairs Officer

National Park Service
National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

▫

----- Forwarded message -----

From: Higham, Scott <Scott.Higham@washpost.com>
Date: Thu, Sep 3, 2015 at 10:24 AM
Subject: Important
To: "Mike_litterst@nps.gov" <Mike_litterst@nps.gov>

Hi Mike,

I'm sorry to bother you on vacation. A few things:

We were hoping to get that list of contractors from you as soon as possible.

I'd like to interview Robbin Owen and she suggested that I contact you.

While my partner on this story, Mike Ruane, interviewed Mr. Vogel, I would like to speak to him again at his convenience.

I tried calling Nancy and her number does not pick up and there is no VM

Best,

Scott

Washington Post Staff Writer

1150 15th Street, NW

Washington, DC 20071

o-202-334-7947

c-202-253-8641

scott.higham@washpost.com

@scotthigham1



Conversation Contents

Landmark concerns

"Owen, Robbin" <robbin_owen@nps.gov>

From: "Owen, Robbin" <robbin_owen@nps.gov>
Sent: Thu Sep 03 2015 09:23:03 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>
Subject: Landmark concerns

Hi Sean, do you have a few minutes to discuss today? I have a 2:00 pm.

Robbin

Conversation Contents

Fwd: Circulator Capabilities

"Voigt, Eliza" <eliza_voigt@nps.gov>

From: "Voigt, Eliza" <eliza_voigt@nps.gov>
Sent: Thu Sep 03 2015 07:18:20 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>, Susan Spain <Susan_Spain@nps.gov>
Subject: Fwd: Circulator Capabilities

Large events coming up and transportation alternatives -

Circulator is in the loop - but nothing specific has been determined. Bikeshare has also inquired as to how they can be of assistance.

Eliza Voigt, AICP
Park Planner
National Mall and Memorial Parks
900 Ohio Dr. SW
Washington, DC 20024
202-245-4694
202-420-8927 cell

----- Forwarded message -----

From: **Lee, Leonard** <leonard_lee@nps.gov>
Date: Wed, Aug 19, 2015 at 12:09 PM
Subject: Re: Circulator Capabilities
To: "Torruellas, Circe (DDOT)" <Circe.Torruellas@dc.gov>
Cc: "Voigt, Eliza" <eliza_voigt@nps.gov>, "Powell, Sarah (sepowell@wmata.com)" <sepowell@wmata.com>

Good afternoon Circe.

Thank you for your attention to this request for information.

I am meeting with the organizers today and will get back to you to discuss findings. As plans are finalized related to road closures, I will make sure that you and Eliza are in the loop.

Please stand by.

On Wed, Aug 19, 2015 at 9:07 AM, Torruellas, Circe (DDOT) <Circe.Torruellas@dc.gov> wrote:

God morning Leonard,

Yes, we would love to serve the event! We cannot do direct shuttle from Union Station to the event, but if there is a way to establish a detour within the existing Mall Route service (that begins at Union Station) that would serve the event that would be best. We are trying to get an understanding of the road closures, but at this time we were hoping to serve the event by the bus turning right on Independence and continuing on to the Lincoln Memorial stop (skipping three stops in and around the event: #6,7,8 <http://nationalmall.dccirculator.com/#route-anchor>) The cost of the fare would still be \$1 per passenger. We could add additional buses to the route to help with the crowds.

Let us know your thoughts,

Circe

Circe M. Torruellas | Senior Transportation Planner | PTSA | District Department of Transportation

55 M Street SE | Suite 500 | Washington DC 20003

Desk (202) 671-2847 | Cell (202) 409-2201 | Fax (202) 673-1733 | www.ddot.dc.gov

Serving with Integrity and Excellence

d.

From: Voigt, Eliza [mailto:eliza_voigt@nps.gov]
Sent: Wednesday, August 19, 2015 8:48 AM
To: Lee, Leonard; Torruellas, Circe (DDOT); Powell, Sarah (sepowell@wmata.com)
Subject: Re: Circulator Capabilities

Leonard,

Thanks for your email. I have ccd Circe from DDOT and Sarah from WMATA for their response.

Best, Eliza

Eliza Voigt, AICP
Park Planner
National Mall and Memorial Parks
900 Ohio Dr. SW
Washington, DC 20024
202-245-4694
202-420-8927 cell

▫

On Wed, Aug 19, 2015 at 7:34 AM, Lee, Leonard <leonard_lee@nps.gov> wrote:

Good morning Eliza.

The Landmark Music Festival, September 26-27, 2015, and the 20th Anniversary of the Million Man March, October 10, 2015, will involve limited to no vehicular access to the event sites and large crowds going to and from the event sites.

The organizers of these events are formulating transportation plans to accommodate the movement of persons planning to attend each of their respective events.

I was wondering if I could offer the services of the Circulator as a transportation component. The requested services could range from small vehicles providing shuttle services to the use of a full scale bus, providing transportation to and from Union Station for example.

Please let me know your thoughts.

Thank you.

Conversation Contents

VERY Strong message sent to GSI

"Swihart, John" <dick_swihart@nps.gov>

From: "Swihart, John" <dick_swihart@nps.gov>
Sent: Wed Sep 02 2015 14:22:07 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>
Subject: VERY Strong message sent to GSI

I had a firm discussion with Doug Verner of GSI this afternoon. He was told, In no uncertain terms that the park expects GSI to finalize a fair deal with C3/TNM, to negotiate in good faith, and for GSI management to understand the Park wants this concert to happen. Doug asked whether Mr. Gabrys needs to talk to Karen and I advised him that if GSI does not understand what they are being told and needs further clarification then Gerry should definitely feel free to call Karen, if he so desires.

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Thu Sep 03 2015 05:41:28 GMT-0600 (MDT)
To: "Swihart, John" <dick_swihart@nps.gov>
Subject: Re: VERY Strong message sent to GSI

Thank you Dick. Good job! Based on yesterday's discussion with C3 it appears things are moving in the right direction for the food, beverage and merchandise sales for the concert.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Sep 2, 2015, at 4:22 PM, Swihart, John <dick_swihart@nps.gov> wrote:

I had a firm discussion with Doug Verner of GSI this afternoon. He was told, In no uncertain terms that the park expects GSI to finalize a fair deal with C3/TNM, to negotiate in good faith, and for GSI management to understand the Park wants this concert to happen. Doug asked whether Mr. Gabrys needs to talk to Karen and I advised him that if GSI does not understand what they are being told and needs further clarification then Gerry should definitely feel free to call Karen, if he so desires.

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

"Swihart, John" <dick_swihart@nps.gov>

From: "Swihart, John" <dick_swihart@nps.gov>
Sent: Thu Sep 03 2015 06:18:58 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>
Subject: Re: VERY Strong message sent to GSI

FYI -
After another discussion with Doug Verner last evening, GSI still insists on C3/TNM paying for all 20% of the franchise fee, the cost of GSI's participation, the DC sales tax of 10%, and 3% tax for the credit card fees now that this is being run through GSI's account.. In reality, that

franchise fee doesn't kick in until GSI's gross receipts hit \$19.2M. Until then the franchise fee is only 3%. Since GSI will have people employed during this event and getting money from that, it seems evident to me that GSI needs to pay their fair share of the franchise fees. They don't see it that way and they are still insisting on C3 paying for everything. Charlie has already agreed to do that just to ensure there is a concert this year, but I believe this will be a barrier to this event ever being profitable for all parties.

So, no matter what they claim, it's evident GSI isn't yet acting like they are a "partner" in this. Just doesn't seem right that all three parties, including them and the Trust, equally share in the costs and fees.

Dick

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

On Thu, Sep 3, 2015 at 7:41 AM, Sean Kennealy <sean_kennealy@nps.gov> wrote:

Thank you Dick. Good job! Based on yesterday's discussion with C3 it appears things are moving in the right direction for the food, beverage and merchandise sales for the concert.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Sep 2, 2015, at 4:22 PM, Swihart, John <dick_swihart@nps.gov> wrote:

I had a firm discussion with Doug Verner of GSI this afternoon. He was told, In no uncertain terms that the park expects GSI to finalize a fair deal with C3/TNM, to negotiate in good faith, and for GSI management to understand the Park wants this concert to happen. Doug asked whether Mr. Gabrys needs to talk to Karen and I advised him that if GSI does not understand what they are being told and needs further clarification then Gerry should definitely feel free to call Karen, if he so desires.

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

Conversation Contents

Fwd: Buy bags

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Wed Sep 02 2015 08:24:51 GMT-0600 (MDT)
To: Robin Nixon <robin_nixon@nps.gov>
Subject: Fwd: Buy bags

2 events in September where we could get volunteers.....what you think?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

----- Forwarded message -----

From: <sharonparfums@gmail.com>
Date: Tue, Sep 1, 2015 at 2:39 PM
Subject: Buy bags
To: Karen Cucurullo <karen_cucurullo@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Tonya Robinson-Thomas <tonya_thomas@nps.gov>, Robin Nixon <robin_nixon@nps.gov>

Will you be buying bags to hand out at the two events coming up this month (Landmark Festival and the Pope's visit)? May help to meet Vogel's VIP goal.

Also, if anyone has any partnership agreement questions, they can email me, while Robin is out.

Sent from my iPad

Conversation Contents

Fwd: Landmark Music Festival

Karen Cucurullo <karen_cucurullo@nps.gov>

From: Karen Cucurullo <karen_cucurullo@nps.gov>
Sent: Mon Aug 31 2015 15:30:37 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>
Subject: Fwd: Landmark Music Festival

Sent from my iPhone

Begin forwarded message:

From: Robin Nixon <robin_nixon@nps.gov>
Date: August 31, 2015 at 4:23:02 PM EDT
To: "Swihart, John" <dick_swihart@nps.gov>
Cc: Karen Cucurullo <karen_cucurullo@nps.gov>, "Boyle, Jaime" <jaime_boyle@nps.gov>, "Owen, Robbin" <robbin_owen@nps.gov>, Teri Austin <teresa_austin@nps.gov>, Paul Ollig <paul_ollig@nps.gov>
Subject: Re: Landmark Music Festival

Dick, I think there may have been some confusion here: selling merchandise via EN rather than GSI was a possible option offered by the superintendent early in the discussions. If they worked it out so that interpretive stuff was sold via EN and other merch via GSI, I think we should consider. And while their search for options may seem at times like going off the reservation, we should remember that they have received tons of confusing answers over time, as well as now being in the position of losing an awful lot of money.

Sent from my iPhone

On Aug 31, 2015, at 12:24 PM, Swihart, John <dick_swihart@nps.gov> wrote:

Karen - Once again, TNM&C3 are out of line. For TNM to call up EN and state that GSI is not interested in selling retail merchandise is deliberately going against the instructions that I thought the park made perfectly clear to them. I just got off the phone with GSI. They have not said they won't sell retail merchandise, and in fact, are still waiting for a response to a draft agreement that GSI sent to C3 last week which will have GSI personnel sell all the food, beverages and retail products at this event. I was under the impressions the TNM/C3 fully understood that GSI, under their exclusive contract with the NPS, must sell the food, beverages and retail merchandise at this concert in our park. It continues to appear that is not the case or that TNM/C3 are being advised something different from that. Please let me know if something has changed.
Dick

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

On Mon, Aug 31, 2015 at 11:51 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Totally agree with Paul that this type of merchandise falls outside Eastern National and I believe Karen has also stated that.

Robbin

On Mon, Aug 31, 2015 at 11:48 AM, Boyle, Jaime <jaime_boyle@nps.gov> wrote:

Paul just sent this one along...

----- Forwarded message -----

From: Ollig, Paul <paul_ollig@nps.gov>
Date: Mon, Aug 31, 2015 at 11:45 AM
Subject: Re: Landmark Music Festival
To: Stacy Madalena <stacy@easternnational.org>, John Swihart <dick_swihart@nps.gov>
Cc: "Robin Nixon" <robin_nixon@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>, Jaime Boyle <jaime_boyle@nps.gov>, Megan Cartwright <meganc@easternnational.org>, Lee Pettey <leep@easternnational.org>

Generally, I'm ok with the concept of EN helping with the retail section of the festival, but I'm also surprised that GSI isn't wanting to be engaged with respect to artist shirts and merchandise. I have some concerns about EN selling those types of items, since, as Stacy mentioned, they fall well outside the regular mission of EN and the sales agreement. I'm cc'ing Dick Swihart to help us understand the issue with GSI better.

Paul Ollig
Chief, Interpretation and Education
National Mall and Memorial Parks
office: (202)245-4682
cell: (202)603-8974

On Mon, Aug 31, 2015 at 11:15 AM, Stacy Madalena <stacym@easternnational.org> wrote:

Hi Robin,

I just talked to Tiffany Rose from the Trust for the National Mall. We want to help them with their retail but I need to make sure that the NPS is ok with what they are proposing. The merchandise that the Trust is producing is going to have a mission message so that is not problematic. Concert artist shirts and merchandise is outside of our regular mission. I'm surprised that Guest Services doesn't want to be involved. We don't want any issues with GSI and don't want to step on their toes.

Obviously we will do what we can to help. And hopefully this will be financially beneficial to all of the partners.

I couldn't find your phone number or I would have just called you..... But I thought this would be a good way to open the discussion.

Thanks,

Stacy

Stacy Madalena
National Capital Regional Manager
Eastern National
44 Canal Center Plaza, Suite 5, Level G1
Alexandria VA 22314
703-837-0746
fax 703-837-0767

www.eParks.com

Eastern National promotes the public's understanding and support of America's national parks and other public trust partners by providing quality educational experiences, products, and services.

--

Jaime Boyle
Special Events Coordinator
National Mall and Memorial Parks
900 Ohio Drive SW
Washington, DC 20024
202-245-4491 (desk)
202-438-9674 (cell)
jaime_boyle@nps.gov

□

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Mon Aug 31 2015 17:36:56 GMT-0600 (MDT)
To: Karen Cucurullo <karen_cucurullo@nps.gov>
Subject: Re: Landmark Music Festival

Interesting.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 31, 2015, at 5:30 PM, Karen Cucurullo <karen_cucurullo@nps.gov> wrote:

Sent from my iPhone

Begin forwarded message:

From: Robin Nixon <robin_nixon@nps.gov>
Date: August 31, 2015 at 4:23:02 PM EDT
To: "Swihart, John" <dick_swihart@nps.gov>
Cc: Karen Cucurullo <karen_cucurullo@nps.gov>, "Boyle, Jaime" <jaime_boyle@nps.gov>, "Owen, Robbin" <robbin_owen@nps.gov>, Teri Austin <teresa_austin@nps.gov>, Paul Ollig <paul_ollig@nps.gov>
Subject: Re: Landmark Music Festival

Dick, I think there may have been some confusion here: selling merchandise via EN rather than GSI was a possible option offered by the superintendent early in the discussions. If they worked it out so that interpretive stuff was sold via EN and other merch via GSI, I think we should consider. And while their search for options may seem at times like going off the reservation, we should remember that they have received tons of confusing answers over time, as well as now being in the position of losing an awful lot of money.

Sent from my iPhone

On Aug 31, 2015, at 12:24 PM, Swihart, John <dick_swihart@nps.gov> wrote:

Karen - Once again, TNM&C3 are out of line. For TNM to call up EN and state that GSI is not interested in selling retail merchandise is deliberately going against the instructions that I thought the park made perfectly clear to them.

I just got off the phone with GSI. They have not said they won't sell retail merchandise, and in fact, are still waiting for a response to a draft agreement that GSI sent to C3 last week which will have GSI personnel sell all the food, beverages and retail products at this event.

I was under the impressions the TNM/C3 fully understood that GSI, under their exclusive contract with the NPS, must sell the food, beverages and retail merchandise at this concert in our park. It continues to appear that is not the case or that TNM/C3 are being advised something different from that.

Please let me know if something has changed.

Dick

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

On Mon, Aug 31, 2015 at 11:51 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Totally agree with Paul that this type of merchandise falls outside Eastern National and I believe Karen has also stated that.

Robbin

On Mon, Aug 31, 2015 at 11:48 AM, Boyle, Jaime <jaime_boyle@nps.gov> wrote:
Paul just sent this one along...

----- Forwarded message -----

From: **Ollig, Paul** <paul_ollig@nps.gov>
Date: Mon, Aug 31, 2015 at 11:45 AM
Subject: Re: Landmark Music Festival
To: Stacy Madalena <stacym@easternnational.org>, John Swihart <dick_swihart@nps.gov>
Cc: "Robin Nixon (robin_nixon@nps.gov)" <robin_nixon@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>, Jaime Boyle <jaime_boyle@nps.gov>, Megan Cartwright <megan@easternnational.org>, Lee Pettey <leep@easternnational.org>

Generally, I'm ok with the concept of EN helping with the retail section of the festival, but I'm also surprised that GSI isn't wanting to be engaged with respect to artist shirts and merchandise. I have some concerns about EN selling those types of items, since, as Stacy mentioned, they fall well outside the regular mission of EN and the sales agreement. I'm cc'ing Dick Swihart to help us understand the issue with GSI better.

Paul Ollig
Chief, Interpretation and Education
National Mall and Memorial Parks
office: (202)245-4682
cell: (202)603-8974

On Mon, Aug 31, 2015 at 11:15 AM, Stacy Madalena <stacym@easternnational.org> wrote:

Hi Robin,

I just talked to Tiffany Rose from the Trust for the National Mall. We want to help them with their retail but I need to make sure that the NPS is ok with what they are proposing. The merchandise that the Trust is producing is going to have a mission message so that is not problematic. Concert artist shirts and merchandise is outside of our regular mission. I'm surprised that Guest Services doesn't want to be involved. We don't want any issues with GSI and don't want to step on their toes.

Obviously we will do what we can to help. And hopefully this will be financially beneficial to all of the partners.

I couldn't find your phone number or I would have just called you..... But I thought this would be a good way to open the discussion.

Thanks,

Stacy

Stacy Madalena
National Capital Regional Manager
Eastern National
44 Canal Center Plaza, Suite 5, Level G1
Alexandria VA 22314
703-837-0746
fax 703-837-0767

www.eParks.com

Eastern National promotes the public's understanding and support of America's national parks and other public trust partners by providing quality educational experiences, products, and services.

--

Special Events Coordinator
National Mall and Memorial Parks
900 Ohio Drive SW
Washington, DC 20024
202-245-4491 (desk)
202-438-9674 (cell)
jaim_e_boyle@nps.gov

□

Conversation Contents

Updated FY 2015 Status of Funds

Attachments:

/88. Updated FY 2015 Status of Funds/1.1 8.27 NAMA SoF.xlsx

"Flottman, Melissa" <melissa_flottman@nps.gov>

From: "Flottman, Melissa" <melissa_flottman@nps.gov>
Sent: Thu Aug 27 2015 14:42:47 GMT-0600 (MDT)
To: Carol Pannell <carol_pannell@nps.gov>, Catherine Dewey <catherine_dewey@nps.gov>, Joseph Salvatore <joseph_salvatore@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>, Paul Ollig <paul_ollig@nps.gov>, Robbin Owen <robbin_owen@nps.gov>, Robin Nixon <robin_nixon@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Teresa Austin <teresa_austin@nps.gov>
Subject: Updated FY 2015 Status of Funds
Attachments: 8.27 NAMA SoF.xlsx

All -

Please see the attached updated FY 2015 Status of Funds. At this point, we are projecting an available balance of \$177,160. However, this will change based on the decisions made for the Pope's visit and additional Landmark support needs. Without those decisions, our Status of Funds will be inaccurate and incomplete.

The balance is largely due to the following:

- Approximately \$67K: Seven positions in Interp that were programmed and are no longer being filled this fiscal year.
- Approximately \$96K: Several positions in Facilities that were programmed and are no longer being filled this fiscal year, and many revisions in AFS based on new information from FM.

I'm disappointed that we have such a large balance this late in the fiscal year. However, we have identified many of the issues and challenges that caused such a balance. Fundamentally, we just don't have the information we need to project personnel costs across the park.

We've made a lot of headway in the last week -- thanks to Maurice for working so hard to gather all of the schedules, and other info about Facilities staff -- but we still have a long way to go. My staff and I will be brainstorming solutions to this problem, but please feel free to send suggestions!

I'll send out another Status of Funds next week when we have more information about Landmark and the Pope's visit. Fortunately, Jeff Gowen already has a Tree Pruning/Maintenance PR lined up that contracting can easily execute before year-end, so no money will go unspent.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

Conversation Contents

Contracting history for NAMA?

"Litterst, Michael" <mike_litterst@nps.gov>

From: "Litterst, Michael" <mike_litterst@nps.gov>
Sent: Tue Aug 25 2015 12:48:23 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>
Subject: Contracting history for NAMA?

Scott Hlgham, the investigative reporter from the Post who has been working on the Landmark story for the past few months, called today looking for a listing of NAMA construction and rehab/repair projects for the last five years (don't know if it's related to his Landmark story or not). Brandon says it's not necessarily a FOIA request, but is that information that's readily obtainable? Is it easy to get a spreadsheet or printout of our annual contracts?

Mike

~~~~~  
Mike Litterst  
Public Affairs Officer

National Park Service  
National Mall & Memorial Parks  
900 Ohio Drive, SW  
Washington, DC 20024  
Phone: (202) 245-4676  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

Sean Kennealy <sean\_kennealy@nps.gov>

---

**From:** Sean Kennealy <sean\_kennealy@nps.gov>  
**Sent:** Tue Aug 25 2015 16:15:12 GMT-0600 (MDT)  
**To:** "Litterst, Michael" <mike\_litterst@nps.gov>  
**Subject:** Re: Contracting history for NAMA?

I can put something together. I will list the major projects and not get into too much detail with smaller stuff.

Thanks, Sean  
\*\*\*\*\*

Sean Kennealy  
Acting Deputy Superintendent  
National Mall & Memorial Parks  
National Park Service  
202-245-4685 (o)  
202-359-1551 (c)

On Aug 25, 2015, at 2:48 PM, Litterst, Michael <mike\_litterst@nps.gov> wrote:

Scott Hlgham, the investigative reporter from the Post who has been working on the Landmark story for the past few months, called today looking for a listing of NAMA construction and rehab/repair projects for the last five years (don't know if it's related to his Landmark story or not). Brandon says it's not necessarily a FOIA request, but is that information that's readily obtainable? Is it easy to get a spreadsheet or printout of our annual contracts?

Mike

~~~~~  
Mike Litterst
Public Affairs Officer

National Park Service
National Mall & Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Phone: (202) 245-4676

Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

□

Conversation Contents

Re: Potential opportunity for PRC

"Swihart, John" <dick_swihart@nps.gov>

From: "Swihart, John" <dick_swihart@nps.gov>
Sent: Mon Aug 24 2015 06:45:54 GMT-0600 (MDT)
To: Charlotte Hall <chall@potomacriverboatco.com>
Subject: Re: Potential opportunity for PRC

That is absolutely correct, Charlotte - Thank you so much for passing this along to me.

Selling T-shirts from a boat on the shoreline of West Potomac Park does not make it legal for C3 Presents to sell retail merchandise in our park. I am copying members of park management so they are fully aware that C3 is attempting to get around the regulations and policies about retail merchandise sales that have already been made perfectly clear to them.

I am so deeply sorry that there doesn't appear to be a way for PRC to be able to operate the water taxi on this weekend. Maybe next year (since this is going to be an annual event), the park will be able to work out a way for a temporary structure to be anchored in the river attached to the water transportation landing area so PRC can use the bigger boats, evacuate everyone safely at night, and provide Northern VA. concert attendees with an alternative method of travel to/from the event.

Thanks again for this email.

best regards,
Dick

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

On Sat, Aug 22, 2015 at 5:26 PM, Charlotte Hall <chall@potomacriverboatco.com> wrote:

Dick,

This morning I received a call from Lauren with Landmark Events.

She inquired about using a boat from which to sell t-shirts at the dock. I informed her that there was no dock, and informed her of what we were doing.....or hoping to do.....further inquiry from me I found out she is an intern....just thought you should know.... She said she works for a woman at Landmark Events, by the name of Stacey Rodriguez. I told her that I did not believe one was allowed to sell shirts from a boat, due to NPS regs, but that she should touch base with her boss.

Cheers,

C

Charlotte A. Hall

Vice President

Potomac Riverboat Company

205 The Strand

Alexandria, VA 22314

(703) 684-0580

2010 Alexandria Business Leader of the Year Award

2009 Alexandria Tourism Partner of the Year Award

Conversation Contents

ADA Festival Site Accessibility

/94. ADA Festival Site Accessibility/1.1 News Artical on Access for Persons with Mobility Disabilities.pdf

"Lee, Leonard" <leonard_lee@nps.gov>

From: "Lee, Leonard" <leonard_lee@nps.gov>
Sent: Wed Aug 19 2015 15:22:41 GMT-0600 (MDT)
To: Tiffany Rose <trose@nationalmall.org>, Kristine Fitton <KFitton@nationalmall.org>, cjones@c3presents.com, Tuba <tuba@c3presents.com>, John Liipfert <jliipfert@c3presents.com>
Subject: ADA Festival Site Accessibility
Attachments: News Artical on Access for Persons with Mobility Disabilities.pdf

Good afternoon all.

As a followup to our meeting this afternoon, and our discussion centered around the ADA accessibility issue, I am attaching a copy of an article that speaks directly to my concerns about the current site plan and ADA accommodations.

Some of the pages did not print consistently, but the message is clear. The title speaks for itself. I would encourage you to go to the site and read the article in its original format.

That being said, I would recommend that we revisit the site plan to see how we can develop an accessibility plan to maximize the experience for those persons with disabilities.

My colleague, Mr. Jeff Gowen, is our park's ADA Specialist. Jeff has consulted with me and provided feedback to the site plan. Jeff can be reached at (202) 245-4713, for assistance with making the current site plan more accessible.

Let us strive to have the September 28, 2015, Washington Post Headline be, **"You are welcome here. The Trust for the National Mall raised the bar for fans with disabilities."**

Be well.

"Gowen, Jeffrey" <jeff_gowen@nps.gov>

From: "Gowen, Jeffrey" <jeff_gowen@nps.gov>
Sent: Thu Aug 20 2015 06:54:47 GMT-0600 (MDT)
To: "Lee, Leonard" <leonard_lee@nps.gov>, Ned Wallace <ned_wallace@nps.gov>
Subject: Re: ADA Festival Site Accessibility

Leonard,

I found this group, who works with Festival Organizers to ensure the festivals are accessible to everyone. The website is below. Definately a great opportunity for the festival organizers to reach out to this group and have them work together to make this an accessible venue. It will be a win win for everyone. The video on the website homepage describes this groups mission. It is pretty powerful.

<http://www.accessiblefestivals.com/>

Thanks,

Jeff

On Wed, Aug 19, 2015 at 5:22 PM, Lee, Leonard <leonard_lee@nps.gov> wrote:

Good afternoon all.

As a followup to our meeting this afternoon, and our discussion centered around the ADA accessibility issue, I am attaching a copy of an article that speaks directly to my concerns about the current site plan and ADA accommodations.

Some of the pages did not print consistently, but the message is clear. The title speaks for itself. I would encourage you to go to the site and read the article in its original format.

That being said, I would recommend that we revisit the site plan to see how we can develop an accessibility plan to maximize the experience for those persons with disabilities.

My colleague, Mr. Jeff Gowen, is our park's ADA Specialist. Jeff has consulted with me and provided feedback to the site plan. Jeff can be reached at (202) 245-4713, for assistance with making the current site plan more accessible.

Let us strive to have the September 28, 2015, Washington Post Headline be, **"You are welcome here. The Trust for the National Mall raised the bar for fans with disabilities."**

Be well.

--
Jeff Gowen
Landscape Architect
National Mall and Memorial Parks
202-841-0110

"Lee, Leonard" <leonard_lee@nps.gov>

From: "Lee, Leonard" <leonard_lee@nps.gov>
Sent: Thu Aug 20 2015 09:50:21 GMT-0600 (MDT)
Tiffany Rose <trose@nationalmall.org>, Kristine Fitton <KFitton@nationalmall.org>, cjones@c3presents.com, Tuba <tuba@c3presents.com>, John Liipfert <jliipfert@c3presents.com>, Sean Kennealy <sean_kennealy@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>, Robbin Owen <robbin_owen@nps.gov>, Jeffrey Gowen <jeff_gowen@nps.gov>
To:
Subject: Fwd: ADA Festival Site Accessibility

Good morning all.

My colleague, Mr. Jeff Gowen, has located an excellent source for ADA compliance technical assistance. I am forwarding the link for your consideration.

Be well.

----- Forwarded message -----

From: **Gowen, Jeffrey** <jeff_gowen@nps.gov>
Date: Thu, Aug 20, 2015 at 8:54 AM
Subject: Re: ADA Festival Site Accessibility
To: "Lee, Leonard" <leonard_lee@nps.gov>, Ned Wallace <ned_wallace@nps.gov>
Cc: Robin Nixon <robin_nixon@nps.gov>, Robbin Owen <robbin_owen@nps.gov>, Karen Cucurullo <Karen_Cucurullo@nps.gov>, Sean Kennealy <Sean_Kennealy@nps.gov>

Leonard,

I found this group, who works with Festival Organizers to ensure the festivals are accessible to everyone. The website is below. Definately a great opportunity for the festival organizers to reach out to this group and have them work together to make this an accessible venue. It will be a win win for everyone. The video on the website homepage describes this groups mission. It is pretty powerful.

<http://www.accessiblefestivals.com/>

Thanks,

Jeff

On Wed, Aug 19, 2015 at 5:22 PM, Lee, Leonard <leonard_lee@nps.gov> wrote:

Good afternoon all.

As a followup to our meeting this afternoon, and our discussion centered around the ADA accessibility issue, I am attaching a copy of an article that speaks directly to my concerns about the current site plan and ADA accommodations.

Some of the pages did not print consistently, but the message is clear. The title speaks for itself. I would encourage you to go to the site and read the article in its original format.

That being said, I would recommend that we revisit the site plan to see how we can develop an accessibility plan to maximize the experience for those persons with disabilities.

My colleague, Mr. Jeff Gowen, is our park's ADA Specialist. Jeff has consulted with me and provided feedback to the site plan. Jeff can be reached at (202) 245-4713, for assistance with making the current site plan more accessible.

Let us strive to have the September 28, 2015, Washington Post Headline be, "**You are welcome here. The Trust for the National Mall raised the bar for fans with disabilities.**"

Be well.

--
Jeff Gowen
Landscape Architect
National Mall and Memorial Parks
202-841-0110

"Lee, Leonard" <leonard_lee@nps.gov>

From: "Lee, Leonard" <leonard_lee@nps.gov>
Sent: Thu Aug 20 2015 14:10:47 GMT-0600 (MDT)
To: Tuba <tuba@c3presents.com>
Subject: Re: ADA Festival Site Accessibility

Good afternoon Tim.

Thank you.

Be advised that I will be on leave, August 21-31, 2015. For specific questions regarding ADA in my absence, please reach out to Jeff Gowen and/or Robbin Owen.

Be well.

On Thu, Aug 20, 2015 at 12:26 PM, Tuba <tuba@c3presents.com> wrote:

Thank you Leonard and Jeff,

Im adding Cari to the chain who is our lead for Access items. Cari works for a company called Fahntoosh who coordinates the bulk of our access items at all of our events.

We are compiling all of our info now and would like to jump on a conference call next week to run through everything we have teed up as well as work through any concerns you may have with the information provided.

I can assure you that Access for patrons with disabilities is a very important part of the experience we provide to our patrons at all of our events. We will work hard to insure Landmark is no exception.

Let us know a time that works for you towards the end of next week and we can all jump on a call.

Thanks

Tim

Sent from the Tubaphone!!!

Tim 'Tuba' Smith
Production Director
C 3 P R E S E N T S

300 W. 6th Street Suite 2100 | Austin, Texas 78701
512 505 4496o
785-760-3263c
tuba@c3presents.com
www.c3presents.com

On Aug 20, 2015, at 11:50 AM, Lee, Leonard <leonard_lee@nps.gov> wrote:

Good morning all.

My colleague, Mr. Jeff Gowen, has located an excellent source for ADA compliance technical assistance. I am forwarding the link for your consideration.

Be well.

----- Forwarded message -----

From: **Gowen, Jeffrey** <jeff_gowen@nps.gov>
Date: Thu, Aug 20, 2015 at 8:54 AM
Subject: Re: ADA Festival Site Accessibility
To: "Lee, Leonard" <leonard_lee@nps.gov>, Ned Wallace <ned_wallace@nps.gov>
Cc: Robin Nixon <robin_nixon@nps.gov>, Robbin Owen <robbin_owen@nps.gov>, Karen Cucurullo <Karen_Cucurullo@nps.gov>, Sean Kennealy <Sean_Kennealy@nps.gov>

Leonard,

I found this group, who works with Festival Organizers to ensure the festivals are accessible to everyone. The website is below. Definately a great opportunity for the festival organizers to reach out to this group and have them work together to make this an accessible venue. It will be a win win for everyone. The video on the website homepage describes this groups mission. It is pretty powerful.

<http://www.accessiblefestivals.com/>

Thanks,

Jeff

On Wed, Aug 19, 2015 at 5:22 PM, Lee, Leonard <leonard_lee@nps.gov> wrote:

Good afternoon all.

As a followup to our meeting this afternoon, and our discussion centered around the ADA accessibility issue, I am attaching a copy of an article that speaks directly to my concerns about the current site plan and ADA accommodations.

Some of the pages did not print consistently, but the message is clear. The title speaks for itself. I would encourage you to go to the site and read the article in its original format.

That being said, I would recommend that we revisit the site plan to see how we can develop an accessibility plan to maximize the experience for those persons with disabilities.

My colleague, Mr. Jeff Gowen, is our park's ADA Specialist. Jeff has consulted with me and provided feedback to the site plan. Jeff can be reached at (202) 245-4713, for assistance with making the current site plan more accessible.

Let us strive to have the September 28, 2015, Washington Post Headline be, **"You are welcome here. The Trust for the National Mall raised the bar for fans with disabilities."**

Be well.

--

Jeff Gowen
Landscape Architect
National Mall and Memorial Parks
202-841-0110

Conversation Contents

Re: Landmark

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Thu Aug 20 2015 06:24:23 GMT-0600 (MDT)
To: "Owen, Robbin" <robbin_owen@nps.gov>, Karen Cucurullo <Karen_Cucurullo@nps.gov>, Teresa Austin <teresa_austin@nps.gov>
Subject: Re: Landmark

Robbin,

Let's all 4 meet to go over cost recovery letter and the costs, plus how the TNM will react.

Tonya can help set up....

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 20, 2015 at 8:12 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Good Morning Sean, Can we move ahead with the cost recovery letter? Also we would like to talk with you and Karen about the Alcohol sales.

Robbin

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Thu Aug 20 2015 06:57:33 GMT-0600 (MDT)
To: "Owen, Robbin" <robbin_owen@nps.gov>
Subject: Re: Landmark

OK - get with Tonya to set up.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 20, 2015 at 8:25 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Has to be today, since Leonard is on leave from 21-31.

On Thu, Aug 20, 2015 at 8:24 AM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Robbin,

Let's all 4 meet to go over cost recovery letter and the costs, plus how the TNM will react.

Tonya can help set up....

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 20, 2015 at 8:12 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Good Morning Sean, Can we move ahead with the cost recovery letter? Also we would like to talk with you and Karen about the Alcohol sales.

Robbin

Conversation Contents

Outdoor Lights at the Water Transportation Landing during the Landmark Concert

"Swihart, John" <dick_swihart@nps.gov>

From: "Swihart, John" <dick_swihart@nps.gov>
Sent: Tue Aug 18 2015 14:09:19 GMT-0600 (MDT)
To: Robbin Owen <robbin_owen@nps.gov>
Subject: Outdoor Lights at the Water Transportation Landing during the Landmark Concert

Robbin -

Granting C3/Trust a permit for use of West Potomac Park will prevent Potomac Riverboat Company (PRC) from operating the water taxi to our park that weekend unless PRC & C3 can work out an arrangement where PRC's runs exclusive water shuttles for concert attendees. PRC is interested in doing that but when the concert ends it will be dark. PRC wants to know if the park will allow & authorize C3 to put up outdoor lights at the water landing so at night, people can find their way and load onto the boat safely.

If we will permit that, they'll get C3 to put up the lights and run the water taxi for concert ticket holders.

Any problem with that from a park standpoint?

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

Conversation Contents

FW: National Mall Partnership Review Meeting July 2015 Minutes

Attachments:

/102. FW: National Mall Partnership Review Meeting July 2015 Minutes/1.1 National Mall Partnership Review Meeting July 2015 Minutes.docx

Leon Scioscia <LScioscia@nationalmall.org>

From: Leon Scioscia <LScioscia@nationalmall.org>
Sent: Mon Aug 17 2015 08:57:06 GMT-0600 (MDT)
To: "Michael Stachowicz (michael_stachowicz@nps.gov)" <michael_stachowicz@nps.gov>, "robin_nixon@nps.gov" <robin_nixon@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Karen Cucurullo <Karen_Cucurullo@nps.gov>, "wendy_o'sullivan@nps.gov" <wendy_o'sullivan@nps.gov>
Subject: FW: National Mall Partnership Review Meeting July 2015 Minutes
Attachments: National Mall Partnership Review Meeting July 2015 Minutes.docx

Dear All,

Here is the first draft of the partnership meeting minutes as put together by TNM and JD. Please provide your comments as well, and I will circle back with JD.

Thanks,

Leon

Leon Scioscia
Director of Operations and Special Projects

Trust for the National Mall
1300 Pennsylvania Avenue, NW, Suite 370

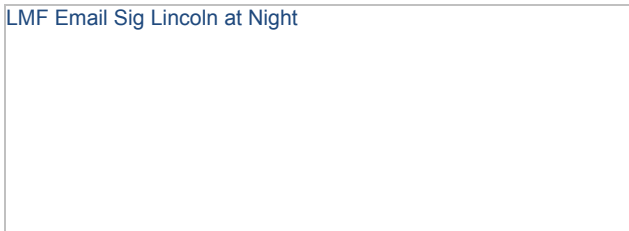
Washington, DC 20004

p: 202.688.3762 m: 703.615.4088 f: 202.407.9422 | nationalmall.org

Making the National Mall the best park in the world.



LMF Email Sig Lincoln at Night



Conversation Contents

Approved Year-end Contracts

/103. Approved Year-end Contracts/1.1 8.12 NAMA SoF.xlsx

/103. Approved Year-end Contracts/7.1 15-0174 Trust for the National Mall Landmark Music Festival Cost Recovery (FM Input - AUG.13.2015).xlsx

"Flottman, Melissa" <melissa_flottman@nps.gov>

From: "Flottman, Melissa" <melissa_flottman@nps.gov>
Sent: Wed Aug 12 2015 08:11:04 GMT-0600 (MDT)
To: Carol Pannell <carol_pannell@nps.gov>, Catherine Dewey <catherine_dewey@nps.gov>, Joseph Salvatore <joseph_salvatore@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>, Paul Ollig <paul_ollig@nps.gov>, Robbin Owen <robbin_owen@nps.gov>, Robin Nixon <robin_nixon@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Teresa Austin <teresa_austin@nps.gov>, Jeffrey Gowen <jeff_gowen@nps.gov>, Michael Stachowicz <michael_stachowicz@nps.gov>
Subject: Approved Year-end Contracts
Attachments: 8.12 NAMA SoF.xlsx

All -

Per our meeting this morning, the following contracts were proposed for year-end funding. I just ran an updated Status of Funds, and I'm projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Thu Aug 13 2015 14:22:46 GMT-0600 (MDT)
To: "Austin, Teresa" <teresa_austin@nps.gov>
Subject: Re: Approved Year-end Contracts

OK!

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent

National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:15 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:
We'll need to carefully review the Landmark estimates tomorrow morning.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Thu, Aug 13, 2015 at 4:11 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Here is an update on where we stand. We've submitted the following PRs to Contracting:

- \$37,500: Lincoln handrails -- Jeff Gowen
- \$25,977: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman
- \$3,605: Repair to wood chipper
- \$26,560: Salt Reserve

I've also updated remaining micro purchase needs from a couple divisions that have sent me information.

Based on these updates, I'm projecting that we still have about \$150K remaining that we could put on a tree or turf maintenance PR (or split between both).

*However, this projection still includes \$50K for the Landmark Fest. If we are confident that we will receive a cost recovery deposit upfront for the event, that makes an additional \$50K available for the tree or turf contracts.

Please let me know ASAP how you'd like to proceed. Tomorrow is my lieu day but I'll bring my laptop home so that I can approve PRs if needed.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Wed, Aug 12, 2015 at 3:02 PM, Salvatore, Joseph <joseph_salvatore@nps.gov> wrote:
Looking at about 320 tons of salt - \$26,880.00

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Wed, Aug 12, 2015 at 10:11 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Per our meeting this morning, the following contracts were proposed for year-end funding. I just ran an updated Status of Funds, and I'm projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Thu Aug 13 2015 14:30:15 GMT-0600 (MDT)
To: "Flottman, Melissa" <melissa_flottman@nps.gov>
Subject: Re: Approved Year-end Contracts

Let's nail down the Landmark costs after everyone puts in their numbers..

Karen indicated we are doing cost recovery, so we may be OK.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:11 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Here is an update on where we stand. We've submitted the following PRs to Contracting:

- \$37,500: Lincoln handrails -- Jeff Gowen
- \$25,977: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman
- \$3,605: Repair to wood chipper
- \$26,560: Salt Reserve

I've also updated remaining micro purchase needs from a couple divisions that have sent me information.

Based on these updates, I'm projecting that we still have about \$150K remaining that we could put on a tree or turf maintenance PR (or split between both).

*However, this projection still includes \$50K for the Landmark Fest. If we are confident that we will receive a cost recovery deposit upfront for the event, that makes an additional \$50K available for the tree or turf contracts.

Please let me know ASAP how you'd like to proceed. Tomorrow is my lieu day but I'll bring my laptop home so that I can approve PRs if needed.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Wed, Aug 12, 2015 at 3:02 PM, Salvatore, Joseph <joseph_salvatore@nps.gov> wrote:

Looking at about 320 tons of salt - \$26,880.00

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Wed, Aug 12, 2015 at 10:11 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Per our meeting this morning, the following contracts were proposed for year-end funding. I just ran an updated Status of Funds, and I'm projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Thu Aug 13 2015 14:44:28 GMT-0600 (MDT)
To: "Austin, Teresa" <teresa_austin@nps.gov>
Subject: Re: Approved Year-end Contracts

Agreed. Once all divisions have submitted, please schedule a meeting with you, Karen, me, Paul, Joe, Robin, and Robbin to review costs.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:42 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Happy to have an answer on the cost recovery.

I'd like to present the trust with an itemized, realistic estimate so we don't mess with their cash flow.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Thu, Aug 13, 2015 at 4:30 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Karen indicated we are doing cost recovery, so we may be OK.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:11 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Here is an update on where we stand. We've submitted the following PRs to Contracting:

- \$37,500: Lincoln handrails -- Jeff Gowen
- \$25,977: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman
- \$3,605: Repair to wood chipper
- \$26,560: Salt Reserve

I've also updated remaining micro purchase needs from a couple divisions that have sent me information.

Based on these updates, I'm projecting that we still have about \$150K remaining that we could put on a tree or turf maintenance PR (or split between both).

*However, this projection still includes \$50K for the Landmark Fest. If we are confident that we will receive a cost recovery deposit upfront for the event, that makes an additional \$50K available for the tree or turf contracts.

Please let me know ASAP how you'd like to proceed. Tomorrow is my lieu day but I'll bring my laptop home so that I can approve PRs if needed.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Wed, Aug 12, 2015 at 3:02 PM, Salvatore, Joseph <joseph_salvatore@nps.gov> wrote:

Looking at about 320 tons of salt - \$26,880.00

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Wed, Aug 12, 2015 at 10:11 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Per our meeting this morning, the following contracts were proposed for year-end funding. I just ran an updated Status of Funds, and I'm projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thanks!

Melissa Flottman

Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

"Salvatore, Joseph" <joseph_salvatore@nps.gov>

From: "Salvatore, Joseph" <joseph_salvatore@nps.gov>
Sent: Fri Aug 14 2015 05:16:43 GMT-0600 (MDT)
To: "Flottman, Melissa" <melissa_flottman@nps.gov>
Subject: Re: Approved Year-end Contracts

Melissa,

Today is Jeff's day off but I had him submit his PR in SharePoint yesterday. It is for ~\$169K. The actual guidance is a little unclear here. Can we afford this PLUS \$50K for turf? That's what I would like to submit.

v/r, Joe

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Thu, Aug 13, 2015 at 4:11 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Here is an update on where we stand. We've submitted the following PRs to Contracting:

- \$37,500: Lincoln handrails -- Jeff Gowen
- \$25,977: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman
- \$3,605: Repair to wood chipper
- \$26,560: Salt Reserve

I've also updated remaining micro purchase needs from a couple divisions that have sent me information.

Based on these updates, I'm projecting that we still have about \$150K remaining that we could put on a tree or turf maintenance PR (or split between both).

*However, this projection still includes \$50K for the Landmark Fest. If we are confident that we will receive a cost recovery deposit upfront for the event, that makes an additional \$50K available for the tree or turf contracts.

Please let me know ASAP how you'd like to proceed. Tomorrow is my lieu day but I'll bring my laptop home so that I can approve PRs if needed.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Wed, Aug 12, 2015 at 3:02 PM, Salvatore, Joseph <joseph_salvatore@nps.gov> wrote:

Looking at about 320 tons of salt - \$26,880.00

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Wed, Aug 12, 2015 at 10:11 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Re: Approved Year-end Contracts - the following contracts were approved for approval funding. I just need an updated Status of Funds and the

projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

"Ollig, Paul" <paul_ollig@nps.gov>

From: "Ollig, Paul" <paul_ollig@nps.gov>
Sent: Fri Aug 14 2015 07:03:05 GMT-0600 (MDT)
To: "Kennealy, Sean" <sean_kennealy@nps.gov>
Subject: Re: Approved Year-end Contracts

Interp's personnel costs are all uploaded on the spreadsheet now.

Paul Ollig
Chief, Interpretation and Education
National Mall and Memorial Parks
office: (202)245-4682
cell: (202)603-8974

On Thu, Aug 13, 2015 at 4:44 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Agreed. Once all divisions have submitted, please schedule a meeting with you, Karen, me, Paul, Joe, Robin, and Robbin to review costs.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:42 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Happy to have an answer on the cost recovery.

I'd like to present the trust with an itemized, realistic estimate so we don't mess with their cash flow.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Thu, Aug 13, 2015 at 4:30 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Let's nail down the Landmark costs after everyone puts in their numbers..

Karen indicated we are doing cost recovery, so we may be OK.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:11 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Here is an update on where we stand. We've submitted the following PRs to Contracting:

- \$37,500: Lincoln handrails -- Jeff Gowen
- \$25,977: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman
- \$3,605: Repair to wood chipper
- \$26,560: Salt Reserve

I've also updated remaining micro purchase needs from a couple divisions that have sent me information.

Based on these updates, I'm projecting that we still have about \$150K remaining that we could put on a tree or turf maintenance PR (or split between both).

*However, this projection still includes \$50K for the Landmark Fest. If we are confident that we will receive a cost recovery deposit upfront for the event, that makes an additional \$50K available for the tree or turf contracts.

Please let me know ASAP how you'd like to proceed. Tomorrow is my lieu day but I'll bring my laptop home so that I can approve PRs if needed.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Wed, Aug 12, 2015 at 3:02 PM, Salvatore, Joseph <joseph_salvatore@nps.gov> wrote:

Looking at about 320 tons of salt - \$26,880.00

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Wed, Aug 12, 2015 at 10:11 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Per our meeting this morning, the following contracts were proposed for year-end funding. I just ran an updated Status of Funds, and I'm projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thank!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

"Salvatore, Joseph" <joseph_salvatore@nps.gov>

From: "Salvatore, Joseph" <joseph_salvatore@nps.gov>
Sent: Fri Aug 14 2015 07:24:24 GMT-0600 (MDT)
To: Teresa Austin <teresa_austin@nps.gov>
Subject: Fwd: Approved Year-end Contracts
Attachments: 15-0174 Trust for the National Mall Landmark Music Festival Cost Recovery (FM Input - AUG.13.2015).xlsx

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

----- Forwarded message -----
From: **Miles, Maurice** <maurice_miles@nps.gov>
Date: Thu, Aug 13, 2015 at 5:50 PM
Subject: Re: Approved Year-end Contracts
To: Joseph Salvatore <joseph_salvatore@nps.gov>

As requested, see attached...

Maurice

Respectfully,

Maurice A. Miles
Management and Program Analyst
National Park Service
National Mall and Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Office: (202) 245-4664
Cell: (202) 870-1725
Fax: (202) 426-0099

"Together Each Achieves More"

On Thu, Aug 13, 2015 at 4:46 PM, Joseph Salvatore <joseph_salvatore@nps.gov> wrote:
Send me a copy after you complete please.

Sent from my iPhone

Begin forwarded message:

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Date: August 13, 2015 at 4:44:28 PM EDT

To: "Austin, Teresa" <teresa_austin@nps.gov>

Cc: "Flottman, Melissa" <melissa_flottman@nps.gov>, "Salvatore, Joseph" <joseph_salvatore@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>, Catherine Dewey <catherine_dewey@nps.gov>, Paul Ollig <paul_ollig@nps.gov>, Robbin Owen <robbin_owen@nps.gov>, Robin Nixon <robin_nixon@nps.gov>, Jeffrey Gowen <jeff_gowen@nps.gov>, Michael Stachowicz <michael_stachowicz@nps.gov>, Jamie Rinehart <jamie_rinehart@nps.gov>, Lucy Gasaway <lucy_gasaway@nps.gov>, Bradley Flood <bradley_flood@nps.gov>

Subject: Re: Approved Year-end Contracts

Agreed. Once all divisions have submitted, please schedule a meeting with you, Karen, me, Paul, Joe, Robin, and Robbin to review costs.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:42 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Happy to have an answer on the cost recovery.

I'd like to present the trust with an itemized, realistic estimate so we don't mess with their cash flow.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Thu, Aug 13, 2015 at 4:30 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Let's nail down the Landmark costs after everyone puts in their numbers..

Karen indicated we are doing cost recovery, so we may be OK.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:11 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Here is an update on where we stand. We've submitted the following PRs to Contracting:

- \$37,500: Lincoln handrails -- Jeff Gowen
- \$25,977: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman
- \$3,605: Repair to wood chipper
- \$26,560: Salt Reserve

I've also updated remaining micro purchase needs from a couple divisions that have sent me information.

Based on these updates, I'm projecting that we still have about \$150K remaining that we could put on a tree or turf maintenance PR (or split between both).

*However, this projection still includes \$50K for the Landmark Fest. If we are confident that we will receive a cost recovery deposit upfront for the event, that makes an additional \$50K available for the tree or turf contracts.

Please let me know ASAP how you'd like to proceed. Tomorrow is my lieu day but I'll bring my laptop home so that I can approve PRs if needed.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Wed, Aug 12, 2015 at 3:02 PM, Salvatore, Joseph <joseph_salvatore@nps.gov> wrote:

Looking at about 320 tons of salt - \$26,880.00

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Wed, Aug 12, 2015 at 10:11 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Per our meeting this morning, the following contracts were proposed for year-end funding. I just ran an updated Status of Funds, and I'm projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

"Austin, Teresa" <teresa_austin@nps.gov>

From: "Austin, Teresa" <teresa_austin@nps.gov>
Sent: Fri Aug 14 2015 07:44:24 GMT-0600 (MDT)
To: "Ollig, Paul" <paul_ollig@nps.gov>
Subject: Re: Approved Year-end Contracts

Since Karen has approved cost recovery reviewing this today is not as urgent. I suggest we discuss it in depth on Tuesday at SMT.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

▫

On Fri, Aug 14, 2015 at 9:03 AM, Ollig, Paul <paul_ollig@nps.gov> wrote:

Interp's personnel costs are all uploaded on the spreadsheet now.

Paul Ollig
Chief, Interpretation and Education
National Mall and Memorial Parks
office: (202)245-4682
cell: (202)603-8974

On Thu, Aug 13, 2015 at 4:44 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Agreed. Once all divisions have submitted, please schedule a meeting with you, Karen, me, Paul, Joe, Robin, and Robbin to review costs.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:42 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Happy to have an answer on the cost recovery.

I'd like to present the trust with an itemized, realistic estimate so we don't mess with their cash flow.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Thu, Aug 13, 2015 at 4:30 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Let's nail down the Landmark costs after everyone puts in their numbers..

Karen indicated we are doing cost recovery, so we may be OK.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:11 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Here is an update on where we stand. We've submitted the following PRs to Contracting:

- \$37,500: Lincoln handrails -- Jeff Gowen
- \$25,977: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman
- \$3,605: Repair to wood chipper
- \$26,560: Salt Reserve

I've also updated remaining micro purchase needs from a couple divisions that have sent me information.

Based on these updates, I'm projecting that we still have about \$150K remaining that we could put on a tree or turf maintenance PR (or split between both).

*However, this projection still includes \$50K for the Landmark Fest. If we are confident that we will receive a cost recovery deposit upfront for the event, that makes an additional \$50K available for the tree or turf contracts.

Please let me know ASAP how you'd like to proceed. Tomorrow is my lieu day but I'll bring my laptop home so that I can approve PRs if needed.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Wed, Aug 12, 2015 at 3:02 PM, Salvatore, Joseph <joseph_salvatore@nps.gov> wrote:

Looking at about 320 tons of salt - \$26,880.00

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Wed, Aug 12, 2015 at 10:11 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Per our meeting this morning, the following contracts were proposed for year-end funding. I just ran an updated Status of Funds, and I'm projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Fri Aug 14 2015 12:00:32 GMT-0600 (MDT)
To: "Flottman, Melissa" <melissa_flottman@nps.gov>
Subject: Re: Approved Year-end Contracts

Melissa,

Please proceed with trees and salt, then balance the budget with turf.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, Aug 14, 2015 at 12:33 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Okay so that makes \$50K available, for a total of \$200K available for turf or tree maintenance.

Karen, Sean and Joe, how would you like to proceed? The tree pruning PR in Sharepoint is for \$169,080. Would you like us to submit that PR and use the remaining amount on turf maintenance?

Thanks.

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Fri, Aug 14, 2015 at 9:44 AM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Since Karen has approved cost recovery reviewing this today is not as urgent. I suggest we discuss it in depth on Tuesday at SMT.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Fri, Aug 14, 2015 at 9:03 AM, Ollig, Paul <paul_ollig@nps.gov> wrote:

Interp's personnel costs are all uploaded on the spreadsheet now.

Paul Ollig
Chief, Interpretation and Education
National Mall and Memorial Parks
office: (202)245-4682
cell: (202)603-8974

On Thu, Aug 13, 2015 at 4:44 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Agreed. Once all divisions have submitted, please schedule a meeting with you, Karen, me, Paul, Joe, Robin, and Robbin to review costs.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:42 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Happy to have an answer on the cost recovery.

I'd like to present the trust with an itemized, realistic estimate so we don't mess with their cash flow.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Thu, Aug 13, 2015 at 4:30 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Let's nail down the Landmark costs after everyone puts in their numbers..

Karen indicated we are doing cost recovery, so we may be OK.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:11 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Here is an update on where we stand. We've submitted the following PRs to Contracting:

- \$25,977: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman
- \$3,605: Repair to wood chipper
- \$26,560: Salt Reserve

I've also updated remaining micro purchase needs from a couple divisions that have sent me information.

Based on these updates, I'm projecting that we still have about \$150K remaining that we could put on a tree or turf maintenance PR (or split between both).

*However, this projection still includes \$50K for the Landmark Fest. If we are confident that we will receive a cost recovery deposit upfront for the event, that makes an additional \$50K available for the tree or turf contracts.

Please let me know ASAP how you'd like to proceed. Tomorrow is my lieu day but I'll bring my laptop home so that I can approve PRs if needed.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Wed, Aug 12, 2015 at 3:02 PM, Salvatore, Joseph <joseph_salvatore@nps.gov> wrote:

Looking at about 320 tons of salt - \$26,880.00

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Wed, Aug 12, 2015 at 10:11 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Per our meeting this morning, the following contracts were proposed for year-end funding. I just ran an updated Status of Funds, and I'm projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

"Flottman, Melissa" <melissa_flottman@nps.gov>

From: "Flottman, Melissa" <melissa_flottman@nps.gov>
Sent: Fri Aug 14 2015 14:40:38 GMT-0600 (MDT)
To: "Kennealy, Sean" <sean_kennealy@nps.gov>, "Salvatore, Joseph" <joseph_salvatore@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>
Subject: Re: Approved Year-end Contracts

All -

The final turf and tree PRs have been approved in FBMS and submitted to the MABO. Thanks to Sandra for all her help today in getting them entered! We met the deadline!

Have a good weekend,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

On Fri, Aug 14, 2015 at 2:02 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
Sean, thanks!

Joe, please have a requisitioner enter the tree PR that is in SP into FBMS. Also, please ask Michael to submit a turf maintenance PR for \$31K.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

On Fri, Aug 14, 2015 at 2:00 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:
Melissa,

Please proceed with trees and salt, then balance the budget with turf.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, Aug 14, 2015 at 12:33 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Okay so that makes \$50K available, for a total of \$200K available for turf or tree maintenance.

Karen, Sean and Joe, how would you like to proceed? The tree pruning PR in Sharepoint is for \$169,080. Would you like us to submit that PR and use the remaining amount on turf maintenance?

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

On Fri, Aug 14, 2015 at 9:44 AM, Austin, Teresa <teresa_austin@nps.gov> wrote:
Since Karen has approved cost recovery reviewing this today is not as urgent. I suggest we discuss it in depth on Tuesday at SMT.

Teri Austin

Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Fri, Aug 14, 2015 at 9:03 AM, Ollig, Paul <paul_ollig@nps.gov> wrote:
Interp's personnel costs are all uploaded on the spreadsheet now.

Paul Ollig
Chief, Interpretation and Education
National Mall and Memorial Parks
office: (202)245-4682
cell: (202)603-8974

On Thu, Aug 13, 2015 at 4:44 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:
Agreed. Once all divisions have submitted, please schedule a meeting with you, Karen, me, Paul, Joe, Robin, and Robbin to review costs.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:42 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:
Happy to have an answer on the cost recovery.

I'd like to present the trust with an itemized, realistic estimate so we don't mess with their cash flow.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Thu, Aug 13, 2015 at 4:30 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:
Let's nail down the Landmark costs after everyone puts in their numbers..

Karen indicated we are doing cost recovery, so we may be OK.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:11 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Here is an update on where we stand. We've submitted the following PRs to Contracting:

- \$37,500: Lincoln handrails -- Jeff Gowen
- \$25,977: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman
- \$3,605: Repair to wood chipper
- \$26,560: Salt Reserve

I've also updated remaining micro purchase needs from a couple divisions that have sent me information.

Based on these updates, I'm projecting that we still have about \$150K remaining that we could put on a tree or turf maintenance PR (or split between both).

*However, this projection still includes \$50K for the Landmark Fest. If we are confident that we will receive a cost recovery deposit upfront for the event, that makes an additional \$50K available for the tree or turf contracts.

Please let me know ASAP how you'd like to proceed. Tomorrow is my lieu day but I'll bring my laptop home so that I can approve PRs if needed.

Thanks,

Melissa Flottman

Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Wed, Aug 12, 2015 at 3:02 PM, Salvatore, Joseph <joseph_salvatore@nps.gov> wrote:
Looking at about 320 tons of salt - \$26,880.00

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Wed, Aug 12, 2015 at 10:11 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Per our meeting this morning, the following contracts were proposed for year-end funding. I just ran an updated Status of Funds, and I'm projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Fri Aug 14 2015 14:56:38 GMT-0600 (MDT)
To: "Flottman, Melissa" <melissa_flottman@nps.gov>
Subject: Re: Approved Year-end Contracts

Great work team!

Nicely done Sandra!! Thank you so much for helping out and meeting the deadline.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 14, 2015, at 4:40 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

The final turf and tree PRs have been approved in FBMS and submitted to the MABO. Thanks to Sandra for all her help today in getting them entered! We met the deadline!

Have a good weekend,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

On Fri, Aug 14, 2015 at 2:02 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Sean, thanks!

Joe, please have a requisitioner enter the tree PR that is in SP into FBMS. Also, please ask Michael to submit a turf maintenance PR for \$31K.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

On Fri, Aug 14, 2015 at 2:00 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Melissa,

Please proceed with trees and salt, then balance the budget with turf.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, Aug 14, 2015 at 12:33 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Okay so that makes \$50K available, for a total of \$200K available for turf or tree maintenance.

Karen, Sean and Joe, how would you like to proceed? The tree pruning PR in Sharepoint is for \$169,080. Would you like us to submit that PR and use the remaining amount on turf maintenance?

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

On Fri, Aug 14, 2015 at 9:44 AM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Since Karen has approved cost recovery reviewing this today is not as urgent. I suggest we discuss it in depth on Tuesday at SMT.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Fri, Aug 14, 2015 at 9:03 AM, Ollig, Paul <paul_ollig@nps.gov> wrote:

Interp's personnel costs are all uploaded on the spreadsheet now.

Paul Ollig
Chief, Interpretation and Education
National Mall and Memorial Parks
office: (202)245-4682
cell: (202)603-8974

On Thu, Aug 13, 2015 at 4:44 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Agreed. Once all divisions have submitted, please schedule a meeting with you, Karen, me, Paul, Joe, Robin, and Robbin to review costs.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:42 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Happy to have an answer on the cost recovery.

I'd like to present the trust with an itemized, realistic estimate so we don't mess with their cash flow.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Thu, Aug 13, 2015 at 4:30 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Let's nail down the Landmark costs after everyone puts in their numbers..

Karen indicated we are doing cost recovery, so we may be OK.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:11 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Here is an update on where we stand. We've submitted the following PRs to Contracting:

- \$37,500: Lincoln handrails -- Jeff Gowen
- \$25,977: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman
- \$3,605: Repair to wood chipper
- \$26,560: Salt Reserve

I've also updated remaining micro purchase needs from a couple divisions that have sent me information.

Based on these updates, I'm projecting that we still have about \$150K remaining that we could put on a tree or turf maintenance PR (or split between both).

*However, this projection still includes \$50K for the Landmark Fest. If we are confident that we will receive a cost recovery deposit upfront for the event, that makes an additional \$50K available for the tree or turf contracts.

Please let me know ASAP how you'd like to proceed. Tomorrow is my lieu day but I'll bring my laptop home so that I can approve PRs if needed.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

On Wed, Aug 12, 2015 at 3:02 PM, Salvatore, Joseph <joseph_salvatore@nps.gov> wrote:
Looking at about 320 tons of salt - \$26,880.00

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Wed, Aug 12, 2015 at 10:11 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Per our meeting this morning, the following contracts were proposed for year-end funding. I just ran an updated Status of Funds, and I'm projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

From: Joseph Salvatore <joseph_salvatore@nps.gov>
Sent: Fri Aug 14 2015 15:03:13 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>
Subject: Re: Approved Year-end Contracts

An incredible showing of team work across MULTIPLE Divisions! I'm proud to be part of this team! I've made a decision to kidnap Melissa and not allow her to leave! Also glad to have Maurice as part of the team! Thank you all again!

Sent from my iPad

On Aug 14, 2015, at 4:56 PM, Sean Kennealy <sean_kennealy@nps.gov> wrote:

Great work team!

Nicely done Sandra!! Thank you so much for helping out and meeting the deadline.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 14, 2015, at 4:40 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

The final turf and tree PRs have been approved in FBMS and submitted to the MABO. Thanks to Sandra for all her help today in getting them entered! We met the deadline!

Have a good weekend,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

On Fri, Aug 14, 2015 at 2:02 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Sean, thanks!

Joe, please have a requisitioner enter the tree PR that is in SP into FBMS. Also, please ask Michael to submit a turf maintenance PR for \$31K.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

On Fri, Aug 14, 2015 at 2:00 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Melissa,

Please proceed with trees and salt, then balance the budget with turf.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, Aug 14, 2015 at 12:33 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Okay so that makes \$50K available, for a total of \$200K available for turf or tree maintenance.

Karen, Sean and Joe, how would you like to proceed? The tree pruning PR in Sharepoint is for \$169,080. Would you like us to submit that PR and use the remaining amount on turf maintenance?

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Fri, Aug 14, 2015 at 9:44 AM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Since Karen has approved cost recovery reviewing this today is not as urgent. I suggest we discuss it in depth on Tuesday at SMT.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Fri, Aug 14, 2015 at 9:03 AM, Ollig, Paul <paul_ollig@nps.gov> wrote:

Interp's personnel costs are all uploaded on the spreadsheet now.

Paul Ollig
Chief, Interpretation and Education
National Mall and Memorial Parks
office: (202)245-4682
cell: (202)603-8974

On Thu, Aug 13, 2015 at 4:44 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Agreed. Once all divisions have submitted, please schedule a meeting with you, Karen, me, Paul, Joe, Robin, and Robbin to review costs.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:42 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Happy to have an answer on the cost recovery.

I'd like to present the trust with an itemized, realistic estimate so we don't mess with their cash flow.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Thu, Aug 13, 2015 at 4:30 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Let's nail down the Landmark costs after everyone puts in their numbers..

Karen indicated we are doing cost recovery, so we may be OK.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:11 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Here is an update on where we stand. We've submitted the following PRs to Contracting:

- \$37,500: Lincoln handrails -- Jeff Gowen
- \$25,977: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman
- \$3,605: Repair to wood chipper
- \$26,560: Salt Reserve

I've also updated remaining micro purchase needs from a couple divisions that have sent me information.

Based on these updates, I'm projecting that we still have about \$150K remaining that we could put on a tree or turf maintenance PR (or split between both).

*However, this projection still includes \$50K for the Landmark Fest. If we are confident that we will receive a cost recovery deposit upfront for the event, that makes an additional \$50K available for the tree or turf contracts.

Please let me know ASAP how you'd like to proceed. Tomorrow is my lieu day but I'll bring my laptop home so that I can approve PRs if needed.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Wed, Aug 12, 2015 at 3:02 PM, Salvatore, Joseph <joseph_salvatore@nps.gov> wrote:
Looking at about 320 tons of salt - \$26,880.00

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Wed, Aug 12, 2015 at 10:11 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Per our meeting this morning, the following contracts were proposed for year-end funding. I just ran an updated Status of Funds, and I'm projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

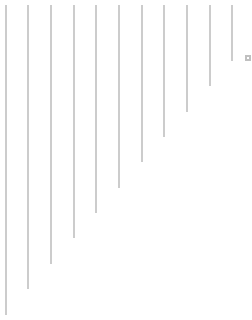
- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)



"Gowen, Jeffrey" <jeff_gowen@nps.gov>

From: "Gowen, Jeffrey" <jeff_gowen@nps.gov>
Sent: Mon Aug 17 2015 06:48:29 GMT-0600 (MDT)
To: "Austin, Teresa" <teresa_austin@nps.gov>
Subject: Re: Approved Year-end Contracts

Did the Salt PR get sorted out? I know there were issues on Friday that I was unable to solve over the phone.

On Mon, Aug 17, 2015 at 8:42 AM, Austin, Teresa <teresa_austin@nps.gov> wrote:
Thanks, everyone! We are in great shape this FY.

I wish we could keep Melissa here. Hopefully our paths cross again at some point.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Fri, Aug 14, 2015 at 5:03 PM, Joseph Salvatore <joseph_salvatore@nps.gov> wrote:
An incredible showing of team work across MULTIPLE Divisions! I'm proud to be part of this team! I've made a decision to kidnap Melissa and not allow her to leave! Also glad to have Maurice as part of the team! Thank you all again!

Sent from my iPad

On Aug 14, 2015, at 4:56 PM, Sean Kennealy <sean_kennealy@nps.gov> wrote:

Great work team!

Nicely done Sandra!! Thank you so much for helping out and meeting the deadline.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 14, 2015, at 4:40 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

The final turf and tree PRs have been approved in FBMS and submitted to the MABO. Thanks to Sandra for all her help today in getting them entered! We met the deadline!

Have a good weekend,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)

202.603.6675 (Work cell)

□

On Fri, Aug 14, 2015 at 2:02 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
Sean, thanks!

Joe, please have a requisitioner enter the tree PR that is in SP into FBMS. Also, please ask Michael to submit a turf maintenance PR for \$31K.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Fri, Aug 14, 2015 at 2:00 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:
Melissa,

Please proceed with trees and salt, then balance the budget with turf.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, Aug 14, 2015 at 12:33 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
Okay so that makes \$50K available, for a total of \$200K available for turf or tree maintenance.

Karen, Sean and Joe, how would you like to proceed? The tree pruning PR in Sharepoint is for \$169,080. Would you like us to submit that PR and use the remaining amount on turf maintenance?

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Fri, Aug 14, 2015 at 9:44 AM, Austin, Teresa <teresa_austin@nps.gov> wrote:
Since Karen has approved cost recovery reviewing this today is not as urgent. I suggest we discuss it in depth on Tuesday at SMT.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Fri, Aug 14, 2015 at 9:03 AM, Ollig, Paul <paul_ollig@nps.gov> wrote:
Interp's personnel costs are all uploaded on the spreadsheet now.

Paul Ollig
Chief, Interpretation and Education
National Mall and Memorial Parks
office: (202)245-4682
cell: (202)603-8974

On Thu, Aug 13, 2015 at 4:44 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:
Agreed. Once all divisions have submitted, please schedule a meeting with you, Karen, me, Paul, Joe, Robin, and Robbin to review costs.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:42 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:
Happy to have an answer on the cost recovery.

I'd like to present the trust with an itemized, realistic estimate so we don't mess with their cash flow.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Thu, Aug 13, 2015 at 4:30 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:
Let's nail down the Landmark costs after everyone puts in their numbers..

Karen indicated we are doing cost recovery, so we may be OK.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, Aug 13, 2015 at 4:11 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Here is an update on where we stand. We've submitted the following PRs to Contracting:

- \$37,500: Lincoln handrails -- Jeff Gowen
- \$25,977: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman
- \$3,605: Repair to wood chipper
- \$26,560: Salt Reserve

I've also updated remaining micro purchase needs from a couple divisions that have sent me information.

Based on these updates, I'm projecting that we still have about \$150K remaining that we could put on a tree or turf maintenance PR (or split between both).

*However, this projection still includes \$50K for the Landmark Fest. If we are confident that we will receive a cost recovery deposit upfront for the event, that makes an additional \$50K available for the tree or turf contracts.

Please let me know ASAP how you'd like to proceed. Tomorrow is my lieu day but I'll bring my laptop home so that I can approve PRs if needed.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Wed, Aug 12, 2015 at 3:02 PM, Salvatore, Joseph <joseph_salvatore@nps.gov> wrote:
Looking at about 320 tons of salt - \$26,880.00

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

All -

Per our meeting this morning, the following contracts were proposed for year-end funding. I just ran an updated Status of Funds, and I'm projecting that we will have ~\$273K available (virtually unchanged since last week). See attached.

APPROVED (total, \$78,514)

- \$36,000: Lincoln handrails -- Jeff Gowen
- \$26,000: Historic Register -- Catherine Dewey
- \$16,514: Remaining need for tree maint. at Hains Point, Pershing Park and Walt Whitman -- Jeff Gowen

REMAINING NEEDS (remaining balance is \$194,486)

- \$3,500: Repair to wood chipper -- Gig Shupe
- Up to \$169,080: remaining need for elm tree pruning -- Jeff Gowen
- Unknown: Salt Reserve -- Jim Burton
- Whatever is available: Turf contract -- Michael Stachowicz

Joe, please send us your funding need for the salt reserve ASAP. Once we have that, you and Sean can figure out remaining amounts for tree and turf maintenance.

Please have your folks submit PRs ASAP and get your requisitioners to input them into FBMS so that we meet the August 15 contracting deadline.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

--
Jeff Gowen
Landscape Architect
National Mall and Memorial Parks
202-841-0110

Label: "FOIA - Scott Higham round 2"

Created by:sean_kennealy@nps.gov

Total Messages in label:476 (179 conversations)

Created: 11-05-2015 at 13:22 PM

Conversation Contents

Spreadsheet for Landmark

"Owen, Robbin" <robbin_owen@nps.gov>

From: "Owen, Robbin" <robbin_owen@nps.gov>
Sent: Thu Aug 13 2015 13:45:53 GMT-0600 (MDT)
To: Teresa Austin <teresa_austin@nps.gov>, Melissa Flottman <melissa_flottman@nps.gov>, Lucy Gasaway <lucy_gasaway@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Karen Cucurullo <Karen_Cucurullo@nps.gov>
Subject: Spreadsheet for Landmark

Hi All, Fac. Maint. is still working on their personnel costs. They are including extra personnel for also the FDR restrooms and MLK restrooms along with Sylvan restrooms. The estimate will be higher since we did not factor in I&E staff.

Robbin

Joseph Salvatore <joseph_salvatore@nps.gov>

From: Joseph Salvatore <joseph_salvatore@nps.gov>
Sent: Thu Aug 13 2015 14:03:54 GMT-0600 (MDT)
To: "Austin, Teresa" <teresa_austin@nps.gov>
Subject: Re: Spreadsheet for Landmark

Was in meeting all day until 2:30pm. Maurice is finishing it up this evening as we speak.

Sent from my iPhone

On Aug 13, 2015, at 3:52 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Will we have it by tomorrow morning?

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

▫

On Thu, Aug 13, 2015 at 3:45 PM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Hi All, Fac. Maint. is still working on their personnel costs. They are including extra personnel for also the FDR restrooms and MLK restrooms along with Sylvan restrooms. The estimate will be higher since we did not factor in I&E staff.

Robbin

Joseph Salvatore <joseph_salvatore@nps.gov>

From: Joseph Salvatore <joseph_salvatore@nps.gov>
Sent: Thu Aug 13 2015 15:52:09 GMT-0600 (MDT)
To: "Miles, Maurice" <maurice_miles@nps.gov>
Subject: Re: Spreadsheet for Landmark

Thanks Maurice!

Sent from my iPhone

On Aug 13, 2015, at 5:48 PM, Miles, Maurice <maurice_miles@nps.gov> wrote:

Joe / Robbin,

I just completed FM and TM portions for the Landmark spreadsheet. Please note that Facilities have 3 tabs in addition to Turf

Management. Let me know if you have any questions. Thanks.

See below for totals -

~Facilities (Grounds) - \$13,354.59
~Turf - \$11,644.50
~Grant Total - \$24,999.09

Maurice

Respectfully,

*Maurice A. Miles
Management and Program Analyst
National Park Service
National Mall and Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Office: (202) 245-4664
Cell: (202) 870-1725
Fax: (202) 426-0099*

"Together Each Achieves More"

On Thu, Aug 13, 2015 at 4:03 PM, Joseph Salvatore <joseph_salvatore@nps.gov> wrote:
Was in meeting all day until 2:30pm. Maurice is finishing it up this evening as we speak.

Sent from my iPhone

On Aug 13, 2015, at 3:52 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Will we have it by tomorrow morning?

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Thu, Aug 13, 2015 at 3:45 PM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Hi All, Fac. Maint. is still working on their personnel costs. They are including extra personnel for also the FDR restrooms and MLK restrooms along with Sylvan restrooms. The estimate will be higher since we did not factor in I&E staff.

Robbin

"Owen, Robbin" <robbin_owen@nps.gov>

From: "Owen, Robbin" <robbin_owen@nps.gov>
Sent: Fri Aug 14 2015 04:46:17 GMT-0600 (MDT)
To: Teresa Austin <teresa_austin@nps.gov>, Melissa Flottman <melissa_flottman@nps.gov>, Lucy Gasaway <lucy_gasaway@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Karen Cucurullo <Karen_Cucurullo@nps.gov>
Subject: Fwd: Spreadsheet for Landmark

Good Morning, The spreadsheet has been completed. The estimate is now over \$77,000. My original estimate of \$50,000 did not include I&E and restroom coverage for MLK and FDR.

Robbin

----- Forwarded message -----

From: **Miles, Maurice** <maurice_miles@nps.gov>

Date: Thu, Aug 13, 2015 at 5:48 PM

Subject: Re: Spreadsheet for Landmark

To: Joseph Salvatore <joseph_salvatore@nps.gov>, "Owen, Robbin" <robbin_owen@nps.gov>

Cc: "Austin, Teresa" <teresa_austin@nps.gov>, Melissa Flottman <melissa_flottman@nps.gov>, Lucy Gasaway <lucy_gasaway@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>

Joe / Robbin,

I just completed FM and TM portions for the Landmark spreadsheet. Please note that Facilities have 3 tabs in addition to Turf Management. Let me know if you have any questions. Thanks.

See below for totals -

~Facilities (Grounds) - \$13,354.59

~Turf - \$11,644.50

~Grant Total - \$24,999.09

Maurice

Respectfully,

*Maurice A. Miles
Management and Program Analyst
National Park Service
National Mall and Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Office: (202) 245-4664
Cell: (202) 870-1725
Fax: (202) 426-0099*

*"Together **E**ach **A**chieves **M**ore"*

On Thu, Aug 13, 2015 at 4:03 PM, Joseph Salvatore <joseph_salvatore@nps.gov> wrote:
Was in meeting all day until 2:30pm. Maurice is finishing it up this evening as we speak.

Sent from my iPhone

On Aug 13, 2015, at 3:52 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Will we have it by tomorrow morning?

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Thu, Aug 13, 2015 at 3:45 PM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Hi All, Fac. Maint. is still working on their personnel costs. They are including extra personnel for also the FDR restrooms and MLK restrooms along with Sylvan restrooms. The estimate will be higher since we did not factor in I&E staff.

Robbin

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Fri Aug 14 2015 05:10:32 GMT-0600 (MDT)
To: "Owen, Robbin" <robbin_owen@nps.gov>
Subject: Re: Spreadsheet for Landmark

Thanks Robbin. We (Chiefs, budget, Supt office) are going to meet soon to review costs.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 14, 2015, at 6:46 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Good Morning, The spreadsheet has been completed. The estimate is now over \$77,000. My original estimate of \$50,000 did not include I&E and restroom coverage for MLK and FDR.

Robbin

----- Forwarded message -----

From: Miles, Maurice <maurice_miles@nps.gov>
Date: Thu, Aug 13, 2015 at 5:48 PM
Subject: Re: Spreadsheet for Landmark
To: Joseph Salvatore <joseph_salvatore@nps.gov>, "Owen, Robbin" <robbin_owen@nps.gov>
Cc: "Austin, Teresa" <teresa_austin@nps.gov>, Melissa Flottman <melissa_flottman@nps.gov>, Lucy Gasaway <lucy_gasaway@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>

Joe / Robbin,

I just completed FM and TM portions for the Landmark spreadsheet. Please note that Facilities have 3 tabs in addition to Turf Management. Let me know if you have any questions. Thanks.

See below for totals -

~Facilities (Grounds) - \$13,354.59
~Turf - \$11,644.50
~Grant Total - \$24,999.09

Maurice

Respectfully,

*Maurice A. Miles
Management and Program Analyst
National Park Service
National Mall and Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Office: (202) 245-4664
Cell: (202) 870-1725
Fax: (202) 426-0099*

"Together Each Achieves More"

On Thu, Aug 13, 2015 at 4:03 PM, Joseph Salvatore <joseph_salvatore@nps.gov> wrote:
Was in meeting all day until 2:30pm. Maurice is finishing it up this evening as we speak.

Sent from my iPhone

On Aug 13, 2015, at 3:52 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Will we have it by tomorrow morning?

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Thu, Aug 13, 2015 at 3:45 PM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Hi All, Fac. Maint. is still working on their personnel costs. They are including extra personnel for also the FDR restrooms and MLK restrooms along with Sylvan restrooms. The estimate will be higher since we did not factor in I&E staff.

Robbin

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Fri Aug 14 2015 05:12:13 GMT-0600 (MDT)
To: "Miles, Maurice" <maurice_miles@nps.gov>
Subject: Re: Spreadsheet for Landmark

Hi Maurice,

I don't see the attachment.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 13, 2015, at 5:48 PM, Miles, Maurice <maurice_miles@nps.gov> wrote:

Joe / Robbin,

I just completed FM and TM portions for the Landmark spreadsheet. Please note that Facilities have 3 tabs in addition to Turf Management. Let me know if you have any questions. Thanks.

See below for totals -

~Facilities (Grounds) - \$13,354.59
~Turf - \$11,644.50
~Grant Total - \$24,999.09

Maurice

Respectfully,

*Maurice A. Miles
Management and Program Analyst
National Park Service
National Mall and Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Office: (202) 245-4664
Cell: (202) 870-1725
Fax: (202) 426-0099*

“Together Each Achieves More”

On Thu, Aug 13, 2015 at 4:03 PM, Joseph Salvatore <joseph_salvatore@nps.gov> wrote:
Was in meeting all day until 2:30pm. Maurice is finishing it up this evening as we speak.

Sent from my iPhone

On Aug 13, 2015, at 3:52 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Will we have it by tomorrow morning?

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Thu, Aug 13, 2015 at 3:45 PM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Hi All, Fac. Maint. is still working on their personnel costs. They are including extra personnel for also the FDR restrooms and MLK restrooms along with Sylvan restrooms. The estimate will be higher since we did not factor in I&E staff.

Robbin

Maurice Miles <maurice_miles@nps.gov>

From: Maurice Miles <maurice_miles@nps.gov>
Sent: Fri Aug 14 2015 06:30:49 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>, Joe Salvatore <joseph_salvatore@nps.gov>
Subject: Re: Spreadsheet for Landmark

Good Morning Sean,

I was told to complete the spreadsheet on the O drive.

Joe - please provide Sean with a copy of the Landmark spreadsheet I provided you yesterday. Thanks.

Sent from my iPhone

On Aug 14, 2015, at 7:12 AM, Sean Kennealy <sean_kennealy@nps.gov> wrote:

Hi Maurice,

I don't see the attachment.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 13, 2015, at 5:48 PM, Miles, Maurice <maurice_miles@nps.gov> wrote:

Joe / Robbin,

I just completed FM and TM portions for the Landmark spreadsheet. Please note that Facilities have 3 tabs in addition to Turf Management. Let me know if you have any questions. Thanks.

See below for totals -

~Facilities (Grounds) - \$13,354.59
~Turf - \$11,644.50
~Grant Total - \$24,999.09

Maurice

Respectfully,

Maurice A. Miles
Management and Program Analyst
National Park Service
National Mall and Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Office: (202) 245-4664
Cell: (202) 870-1725
Fax: (202) 426-0099

“Together Each Achieves More”

On Thu, Aug 13, 2015 at 4:03 PM, Joseph Salvatore <joseph_salvatore@nps.gov> wrote:
Was in meeting all day until 2:30pm. Maurice is finishing it up this evening as we speak.

Sent from my iPhone

On Aug 13, 2015, at 3:52 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Will we have it by tomorrow morning?

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

▫

On Thu, Aug 13, 2015 at 3:45 PM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Hi All, Fac. Maint. is still working on their personnel costs. They are including extra personnel for also the FDR restrooms and MLK restrooms along with Sylvan restrooms. The estimate will be higher since we did not factor in I&E staff.

Robbin

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Fri Aug 14 2015 06:41:51 GMT-0600 (MDT)
To: Maurice Miles <maurice_miles@nps.gov>, Teresa Austin <teresa_austin@nps.gov>
Subject: Re: Spreadsheet for Landmark

Teri needs this too.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)

202-359-1551 (c)

On Aug 14, 2015, at 8:30 AM, Maurice Miles <maurice_miles@nps.gov> wrote:

Good Morning Sean,

I was told to complete the spreadsheet on the O drive.

Joe - please provide Sean with a copy of the Landmark spreadsheet I provided you yesterday. Thanks.

Sent from my iPhone

On Aug 14, 2015, at 7:12 AM, Sean Kennealy <sean_kennealy@nps.gov> wrote:

Hi Maurice,

I don't see the attachment.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 13, 2015, at 5:48 PM, Miles, Maurice <maurice_miles@nps.gov> wrote:

Joe / Robbin,

I just completed FM and TM portions for the Landmark spreadsheet. Please note that Facilities have 3 tabs in addition to Turf Management. Let me know if you have any questions. Thanks.

See below for totals -

~Facilities (Grounds) - \$13,354.59
~Turf - \$11,644.50
~Grant Total - \$24,999.09

Maurice

Respectfully,

*Maurice A. Miles
Management and Program Analyst
National Park Service
National Mall and Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
Office: (202) 245-4664
Cell: (202) 870-1725
Fax: (202) 426-0099*

"Together Each Achieves More"

On Thu, Aug 13, 2015 at 4:03 PM, Joseph Salvatore <joseph_salvatore@nps.gov> wrote:

Was in meeting all day until 2:30pm. Maurice is finishing it up this evening as we speak.

Sent from my iPhone

On Aug 13, 2015, at 3:52 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Will we have it by tomorrow morning?

Teri Austin
Chief, Division of Administration

National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Thu, Aug 13, 2015 at 3:45 PM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Hi All, Fac. Maint. is still working on their personnel costs. They are including extra personnel for also the FDR restrooms and MLK restrooms along with Sylvan restrooms. The estimate will be higher since we did not factor in I&E staff.

Robbin

Conversation Contents

Fwd: Trust for the National Mall Landmark Concert Spreadsheet

"Owen, Robbin" <robbin_owen@nps.gov>

From: "Owen, Robbin" <robbin_owen@nps.gov>
Sent: Thu Aug 13 2015 04:50:03 GMT-0600 (MDT)
To: Teresa Austin <teresa_austin@nps.gov>, Melissa Flottman <melissa_flottman@nps.gov>
Subject: Fwd: Trust for the National Mall Landmark Concert Spreadsheet

----- Forwarded message -----

From: **Richardson, Marisa** <marisa_richardson@nps.gov>
Date: Wed, Aug 12, 2015 at 5:15 PM
Subject: Trust for the National Mall Landmark Concert Spreadsheet
To: Robbin Owen <robbin_owen@nps.gov>, Jaime Boyle <Jaime_Boyle@nps.gov>
Cc: Joseph Salvatore <joseph_salvatore@nps.gov>

Hi Jaime and Joe

The spreadsheet to estimate the cost for your division is located on the S Drive/ Permits Management Division/Landmark Music Festival. I filled in some cost just to make sure the formulas are still working. To get a column to zero (0) out just make the times a minute apart.

Please let Robbin know when you have filled out the sheet.

Thanks

--

Marisa Richardson
Park Ranger
National Park Service
National Mall and Memorial Parks
Division of Permits Management
Office (202) 245-4715
Fax (202) 475-2216

Conversation Contents

Updated FY 2015 NAMA Status of Funds

Attachments:

/109. Updated FY 2015 NAMA Status of Funds/1.1 8.12 NAMA SoF_updated.xlsx

"Flottman, Melissa" <melissa_flottman@nps.gov>

From: "Flottman, Melissa" <melissa_flottman@nps.gov>
Sent: Wed Aug 12 2015 15:09:25 GMT-0600 (MDT)
To: Nancie Ames <nancie_e_ames@nps.gov>, Shelly Murray <Shelly_Murray@nps.gov>
Subject: Updated FY 2015 NAMA Status of Funds
Attachments: 8.12 NAMA SoF_updated.xlsx

Nancie and Shelly -

Please see the attached updated Status of Funds as of today, August 12. At this point, we are projecting a balanced budget. We have a few remaining PRs that will be submitted by the deadline this Friday and these will use any "surplus" we were projecting -- they are all IDIQs or BPAs and easily executed.

We have a few outstanding items, such as big events at the end of September, that could impact our projections, but we will be monitoring everything very closely.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

Conversation Contents

Re: Updated FY 2015 Status of Funds

/112. Re: Updated FY 2015 Status of Funds/6.1 FY2013 YearEnd Project Spending Plan 9-4-2013.xlsx

/112. Re: Updated FY 2015 Status of Funds/6.2 FY2014 YearEnd Project Spending Plan - Professional Services.xlsx

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Mon Aug 10 2015 10:49:04 GMT-0600 (MDT)
To: "Austin, Teresa" <teresa_austin@nps.gov>, Sandra Bonilla-Alicea <sandra_bonilla-alicea@nps.gov>
Subject: Re: Updated FY 2015 Status of Funds

Can Alex get with Sandra since she has quite a bot of information on key systems? Maybe we can incorporate what he knows with Sandra's research?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Mon, Aug 10, 2015 at 10:29 AM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Alex has some estimates for key systems that he is bringing over tomorrow, in case we want to include this year.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Mon, Aug 10, 2015 at 10:22 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Good Morning Karen and Sean -

What are your thoughts on my below recommendations for year-end funding? If you agree with them, I'd like to let Catherine know and the requisitioner assigned to the Lincoln Handrails PR know that they can proceed with funding those items.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Thu, Aug 6, 2015 at 2:54 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Please see the attached Status of Funds as of August 5 and the updated FY 2015 Contracts Status spreadsheet. PRs that have not been awarded are highlighted in red on the contracts spreadsheet.

In summary, we have a projected **\$271K surplus** due to many factors since the last Status of Funds on 7/22 (apparently when I go on vacation money magically appears .).

It should be noted that many of the personnel savings were due to information we received last week. If we don't know about it, we can't update our numbers.

Please see a detailed breakdown of changes since the last report.

Total Savings: Approx. \$262K

- **\$90K:** Downward adjusted projection for utilities because it does not appear that AOC will resolve the duplicate payment issue this fiscal year, in which we would have owed Pepco \$90K.

- **\$25K:** Removed Lincoln Handrails PR from Prof. Services' projected contract commitments. See list of year-end project candidates below.
- **\$31K:** Saved from the emergency waterline break contract. PR was originally submitted for \$60K but it was recently awarded for only \$29K.
- **\$32K:** Saved over \$32K in Interp & Ed personnel costs from:
 - Updating 22 seasonal employees' end dates that were originally programmed through the end of the FY (savings of \$26K)
 - Termination of an employee (savings of \$6,546)
- **\$36K:** Saved over \$36K in Facilities Management personnel costs from:
 - Departures of two perm. employees totaling over \$18K
 - Pushed back seasonal employees' start dates to later pay period due to hiring delays (saved \$18K).
- **\$33K:** Saved over \$33K in Resource Management personnel costs from:
 - Delay in hiring Environmental Protection Specialist (saved over \$22K)
 - Removed programming for BioTech position (\$11K) -- for some reason I thought that might get filled later in the FY; my mistake.
- **\$15K:** Downward adjusted projected seasonal employees' benefits costs due to a number of seasonals leaving prior to their appointment end dates.

Unplanned Costs: \$65K

- **\$25K:** Contract for A/E Study for Brentwood Wall came back almost \$25K above the planned amount.
- **\$40K:** Employee Settlement charge reduced our FY 2015 Authorization by \$40K.

NOTE: We have included \$50K for the Landmark Music Festival and \$5K for the Pope's visit. The \$50K is based on Robbin's initial estimate. If we are going to collect a cost recovery deposit for the festival, or if this estimate should be revised, please let us know immediately, as that will result in additional savings.

We don't really have any information about remaining charge card purchases, so we'll be reaching out to Chiefs for estimates next week.

At this point, we've heard from a few Chiefs about year-end funding needs. The following needs were identified:

- Lincoln Handrails (safety issue): approximately \$36K -- Prof. Services (ready to go in SP)
- National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC)
- Tree Maintenance: as much as possible could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go)

My recommendation would be to fund the Lincoln Handrails because it is a safety issue. A mission critical statement should be submitted with the Lincoln Handrails PR since it is past the July 15 deadline.

I also recommend funding the National Mall Historic Register Nomination because it has been an ongoing, highly visible need. The contract can be easily executed by DSC this week.

Then, I would suggest using any leftover funding on tree maintenance or turf maintenance because they can be easily executed via IDIQs or BPAs before the August 15 deadline for such contracts. The amounts could be finalized next week.

Karen and Sean, please let us know your thoughts on my above recommendations. If we're going to proceed, we should get these items submitted to the MABO ASAP. I'd also like to get those funds committed so that we can send an updated SoF to region next week.

Please let me know if you'd like to discuss anything in person.

Thanks,

Melissa Flottman
 Financial Manager
 National Park Service
 National Mall and Memorial Parks
 Division of Administration
 202.619.6393 (Office)
 202.603.6675 (Work cell)

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Mon Aug 10 2015 10:53:18 GMT-0600 (MDT)
To: "Flottman, Melissa" <melissa_flottman@nps.gov>
Subject: Re: Updated FY 2015 Status of Funds

Since we now have a \$271K surplus, I think we go ahead and move forward with:

Lincoln Handrails approximately \$36K -- Prof. Services (ready to go in SP) Jeff Gowen has lead.
 National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC) Catherine has lead
 Tree Maintenance: as much as possible (I'm thinking \$100K or so) could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go)
 Jeff Gowen has lead.

We can discuss how to spend the rest when we have our budget meeting next week.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Mon, Aug 10, 2015 at 10:22 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
Good Morning Karen and Sean -

What are your thoughts on my below recommendations for year-end funding? If you agree with them, I'd like to let Catherine know and the requisitioner assigned to the Lincoln Handrails PR know that they can proceed with funding those items.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Thu, Aug 6, 2015 at 2:54 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Please see the attached Status of Funds as of August 5 and the updated FY 2015 Contracts Status spreadsheet. PRs that have not been awarded are highlighted in red on the contracts spreadsheet.

In summary, we have a projected **\$271K surplus** due to many factors since the last Status of Funds on 7/22 (apparently when I go on vacation money magically appears .).

It should be noted that many of the personnel savings were due to information we received last week. If we don't know about it, we can't update our numbers.

Please see a detailed breakdown of changes since the last report.

Total Savings: Approx. \$262K

- **\$90K:** Downward adjusted projection for utilities because it does not appear that AOC will resolve the duplicate payment issue this fiscal year, in which we would have owed Pepco \$90K.
- **\$25K:** Removed Lincoln Handrails PR from Prof. Services' projected contract commitments. See list of year-end project candidates below.
- **\$31K:** Saved from the emergency waterline break contract. PR was originally submitted for \$60K but it was recently awarded for only \$29K.
- **\$32K:** Saved over \$32K in Interp & Ed personnel costs from:
 - Updating 22 seasonal employees' end dates that were originally programmed through the end of the FY (savings of \$26K)
 - Termination of an employee (savings of \$6,546)
- **\$36K:** Saved over \$36K in Facilities Management personnel costs from:
 - Departures of two perm. employees totaling over \$18K
 - Pushed back seasonal employees' start dates to later pay period due to hiring delays (saved \$18K).
- **\$33K:** Saved over \$33K in Resource Management personnel costs from:
 - Delay in hiring Environmental Protection Specialist (saved over \$22K)
 - Removed programming for BioTech position (\$11K) -- for some reason I thought that might get filled later in the FY; my mistake.
- **\$15K:** Downward adjusted projected seasonal employees' benefits costs due to a number of seasonals leaving prior to their appointment end dates.

Unplanned Costs: \$65K

- **\$25K:** Contract for A/E Study for Brentwood Wall came back almost \$25K above the planned amount.
- **\$40K:** Employee Settlement charge reduced our FY 2015 Authorization by \$40K.

NOTE: We have included \$50K for the Landmark Music Festival and \$5K for the Pope's visit. The \$50K is based on Robbin's initial estimate. If we are going to collect a cost recovery deposit for the festival, or if this estimate should be revised, please let us know immediately, as that will result in additional savings.

We don't really have any information about remaining charge card purchases, so we'll be reaching out to Chiefs for estimates next week.

At this point, we've heard from a few Chiefs about year-end funding needs. The following needs were identified:

- Lincoln Handrails (safety issue): approximately \$36K -- Prof. Services (ready to go in SP)
- National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC)
- Tree Maintenance: as much as possible could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go)

My recommendation would be to fund the Lincoln Handrails because it is a safety issue. A mission critical statement should be submitted with the Lincoln Handrails PR since it is past the July 15 deadline.

I also recommend funding the National Mall Historic Register Nomination because it has been an ongoing, highly visible need. The contract can be easily executed by DSC this week.

Then, I would suggest using any leftover funding on tree maintenance or turf maintenance because they can be easily executed via IDIQs or BPAs before the August 15 deadline for such contracts. The amounts could be finalized next week.

Karen and Sean, please let us know your thoughts on my above recommendations. If we're going to proceed, we should get these items submitted to the MABO ASAP. I'd also like to get those funds committed so that we can send an updated SoF to region next week.

Please let me know if you'd like to discuss anything in person.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Mon Aug 10 2015 10:54:37 GMT-0600 (MDT)
To: Sandra Bonilla-Alicea <sandra_bonilla-alicea@nps.gov>
Subject: Fwd: Updated FY 2015 Status of Funds

Can you get on me and Karen's calendar this week?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

----- Forwarded message -----

From: **Austin, Teresa** <teresa_austin@nps.gov>
Date: Mon, Aug 10, 2015 at 12:51 PM
Subject: Re: Updated FY 2015 Status of Funds
To: "Kennealy, Sean" <sean_kennealy@nps.gov>
Cc: Sandra Bonilla-Alicea <sandra_bonilla-alicea@nps.gov>, "Flottman, Melissa" <melissa_flottman@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>

He's already done that. Sandra had some great info to share.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Mon, Aug 10, 2015 at 12:49 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Can Alex get with Sandra since she has quite a bot of information on key systems? Maybe we can incorporate what he knows with Sandra's research?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)

On Mon, Aug 10, 2015 at 10:29 AM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Alex has some estimates for key systems that he is bringing over tomorrow, in case we want to include this year.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Mon, Aug 10, 2015 at 10:22 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Good Morning Karen and Sean -

What are your thoughts on my below recommendations for year-end funding? If you agree with them, I'd like to let Catherine know and the requisitioner assigned to the Lincoln Handrails PR know that they can proceed with funding those items.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Thu, Aug 6, 2015 at 2:54 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Please see the attached Status of Funds as of August 5 and the updated FY 2015 Contracts Status spreadsheet. PRs that have not been awarded are highlighted in red on the contracts spreadsheet.

In summary, we have a projected **\$271K surplus** due to many factors since the last Status of Funds on 7/22 (apparently when I go on vacation money magically appears .).

It should be noted that many of the personnel savings were due to information we received last week. If we don't know about it, we can't update our numbers.

Please see a detailed breakdown of changes since the last report.

Total Savings: Approx. \$262K

- **\$90K:** Downward adjusted projection for utilities because it does not appear that AOC will resolve the duplicate payment issue this fiscal year, in which we would have owed Pepco \$90K.
- **\$25K:** Removed Lincoln Handrails PR from Prof. Services' projected contract commitments. See list of year-end project candidates below.
- **\$31K:** Saved from the emergency waterline break contract. PR was originally submitted for \$60K but it was recently awarded for only \$29K.
- **\$32K:** Saved over \$32K in Interp & Ed personnel costs from:
 - Updating 22 seasonal employees' end dates that were originally programmed through the end of the FY (savings of \$26K)
 - Termination of an employee (savings of \$6,546)
- **\$36K:** Saved over \$36K in Facilities Management personnel costs from:
 - Departures of two perm. employees totaling over \$18K
 - Pushed back seasonal employees' start dates to later pay period due to hiring delays (saved \$18K).
- **\$33K:** Saved over \$33K in Resource Management personnel costs from:
 - Delay in hiring Environmental Protection Specialist (saved over \$22K)
 - Removed programming for BioTech position (\$11K) -- for some reason I thought that might get filled later in the FY; my mistake.
- **\$15K:** Downward adjusted projected seasonal employees' benefits costs due to a number of seasonals leaving prior to their appointment end dates.

Unplanned Costs: \$65K

- **\$25K:** Contract for A/E Study for Brentwood Wall came back almost \$25K above the planned amount.
- **\$40K:** Employee Settlement charge reduced our FY 2015 Authorization by \$40K.

NOTE: We have included \$50K for the Landmark Music Festival and \$5K for the Pope's visit. The \$50K is based on Robbin's initial estimate. If we are going to collect a cost recovery deposit for the festival, or if this estimate should be revised, please let us know immediately, as that will result in additional savings.

We don't really have any information about remaining charge card purchases, so we'll be reaching out to Chiefs for estimates next

week.

At this point, we've heard from a few Chiefs about year-end funding needs. The following needs were identified:

- Lincoln Handrails (safety issue): approximately \$36K -- Prof. Services (ready to go in SP)
- National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC)
- Tree Maintenance: as much as possible could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go)

My recommendation would be to fund the Lincoln Handrails because it is a safety issue. A mission critical statement should be submitted with the Lincoln Handrails PR since it is past the July 15 deadline.

I also recommend funding the National Mall Historic Register Nomination because it has been an ongoing, highly visible need. The contract can be easily executed by DSC this week.

Then, I would suggest using any leftover funding on tree maintenance or turf maintenance because they can be easily executed via IDIQs or BPAs before the August 15 deadline for such contracts. The amounts could be finalized next week.

Karen and Sean, please let us know your thoughts on my above recommendations. If we're going to proceed, we should get these items submitted to the MABO ASAP. I'd also like to get those funds committed so that we can send an updated SoF to region next week.

Please let me know if you'd like to discuss anything in person.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

"Austin, Teresa" <teresa_austin@nps.gov>

From: "Austin, Teresa" <teresa_austin@nps.gov>
Sent: Mon Aug 10 2015 11:04:13 GMT-0600 (MDT)
To: "Kennealy, Sean" <sean_kennealy@nps.gov>
Subject: Re: Updated FY 2015 Status of Funds

Additional IDIQ options include road salt and turf.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Mon, Aug 10, 2015 at 12:53 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Since we now have a \$271K surplus, I think we go ahead and move forward with:

Lincoln Handrails approximately \$36K -- Prof. Services (ready to go in SP) Jeff Gowen has lead.
National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC) Catherine has lead
Tree Maintenance: as much as possible (I'm thinking \$100K or so) could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go) Jeff Gowen has lead.

We can discuss how to spend the rest when we have our budget meeting next week.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)

On Mon, Aug 10, 2015 at 10:22 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
Good Morning Karen and Sean -

What are your thoughts on my below recommendations for year-end funding? If you agree with them, I'd like to let Catherine know and the requisitioner assigned to the Lincoln Handrails PR know that they can proceed with funding those items.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Thu, Aug 6, 2015 at 2:54 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Please see the attached Status of Funds as of August 5 and the updated FY 2015 Contracts Status spreadsheet. PRs that have not been awarded are highlighted in red on the contracts spreadsheet.

In summary, we have a projected **\$271K surplus** due to many factors since the last Status of Funds on 7/22 (apparently when I go on vacation money magically appears)

It should be noted that many of the personnel savings were due to information we received last week. If we don't know about it, we can't update our numbers.

Please see a detailed breakdown of changes since the last report.

Total Savings: Approx. \$262K

- **\$90K:** Downward adjusted projection for utilities because it does not appear that AOC will resolve the duplicate payment issue this fiscal year, in which we would have owed Pepco \$90K.
- **\$25K:** Removed Lincoln Handrails PR from Prof. Services' projected contract commitments. See list of year-end project candidates below.
- **\$31K:** Saved from the emergency waterline break contract. PR was originally submitted for \$60K but it was recently awarded for only \$29K.
- **\$32K:** Saved over \$32K in Interp & Ed personnel costs from:
 - Updating 22 seasonal employees' end dates that were originally programmed through the end of the FY (savings of \$26K)
 - Termination of an employee (savings of \$6,546)
- **\$36K:** Saved over \$36K in Facilities Management personnel costs from:
 - Departures of two perm. employees totaling over \$18K
 - Pushed back seasonal employees' start dates to later pay period due to hiring delays (saved \$18K).
- **\$33K:** Saved over \$33K in Resource Management personnel costs from:
 - Delay in hiring Environmental Protection Specialist (saved over \$22K)
 - Removed programming for BioTech position (\$11K) -- for some reason I thought that might get filled later in the FY; my mistake.
- **\$15K:** Downward adjusted projected seasonal employees' benefits costs due to a number of seasonals leaving prior to their appointment end dates.

Unplanned Costs: \$65K

- **\$25K:** Contract for A/E Study for Brentwood Wall came back almost \$25K above the planned amount.
- **\$40K:** Employee Settlement charge reduced our FY 2015 Authorization by \$40K.

NOTE: We have included \$50K for the Landmark Music Festival and \$5K for the Pope's visit. The \$50K is based on Robbin's initial estimate. If we are going to collect a cost recovery deposit for the festival, or if this estimate should be revised, please let us know immediately, as that will result in additional savings.

We don't really have any information about remaining charge card purchases, so we'll be reaching out to Chiefs for estimates next week.

At this point, we've heard from a few Chiefs about year-end funding needs. The following needs were identified:

- Lincoln Handrails (safety issue): approximately \$36K -- Prof. Services (ready to go in SP)
- National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC)
- Tree Maintenance: as much as possible could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go)

My recommendation would be to fund the Lincoln Handrails because it is a safety issue. A mission critical statement should be submitted with the Lincoln Handrails PR since it is past the July 15 deadline.

I also recommend funding the National Mall Historic Register Nomination because it has been an ongoing, highly visible need. The contract can be easily executed by DSC this week.

Then, I would suggest using any leftover funding on tree maintenance or turf maintenance because they can be easily executed via IDIQs

or BPAs before the August 15 deadline for such contracts. The amounts could be finalized next week.

Karen and Sean, please let us know your thoughts on my above recommendations. If we're going to proceed, we should get these items submitted to the MABO ASAP. I'd also like to get those funds committed so that we can send an updated SoF to region next week.

Please let me know if you'd like to discuss anything in person.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Mon Aug 10 2015 11:45:16 GMT-0600 (MDT)
To: "Austin, Teresa" <teresa_austin@nps.gov>
Subject: Re: Updated FY 2015 Status of Funds

Good. We can start the year end spending list when we have the budget meeting.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 10, 2015, at 1:04 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Additional IDIQ options include road salt and turf.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Mon, Aug 10, 2015 at 12:53 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Since we now have a \$271K surplus, I think we go ahead and move forward with:

Lincoln Handrails approximately \$36K -- Prof. Services (ready to go in SP) Jeff Gowen has lead.
National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC) Catherine has lead
Tree Maintenance: as much as possible (I'm thinking \$100K or so) could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go) Jeff Gowen has lead.

We can discuss how to spend the rest when we have our budget meeting next week.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Mon, Aug 10, 2015 at 10:22 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Good Morning Karen and Sean -

What are your thoughts on my below recommendations for year-end funding? If you agree with them, I'd like to let Catherine know and the requisitioner assigned to the Lincoln Handrails PR know that they can proceed with funding those items.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Thu, Aug 6, 2015 at 2:54 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Please see the attached Status of Funds as of August 5 and the updated FY 2015 Contracts Status spreadsheet. PRs that have not been awarded are highlighted in red on the contracts spreadsheet.

In summary, we have a projected **\$271K surplus** due to many factors since the last Status of Funds on 7/22 (apparently when I go on vacation money magically appears)

It should be noted that many of the personnel savings were due to information we received last week. If we don't know about it, we can't update our numbers.

Please see a detailed breakdown of changes since the last report.

Total Savings: Approx. \$262K

- **\$90K:** Downward adjusted projection for utilities because it does not appear that AOC will resolve the duplicate payment issue this fiscal year, in which we would have owed Pepco \$90K.
- **\$25K:** Removed Lincoln Handrails PR from Prof. Services' projected contract commitments. See list of year-end project candidates below.
- **\$31K:** Saved from the emergency waterline break contract. PR was originally submitted for \$60K but it was recently awarded for only \$29K.
- **\$32K:** Saved over \$32K in Interp & Ed personnel costs from:
 - Updating 22 seasonal employees' end dates that were originally programmed through the end of the FY (savings of \$26K)
 - Termination of an employee (savings of \$6,546)
- **\$36K:** Saved over \$36K in Facilities Management personnel costs from:
 - Departures of two perm. employees totaling over \$18K
 - Pushed back seasonal employees' start dates to later pay period due to hiring delays (saved \$18K).
- **\$33K:** Saved over \$33K in Resource Management personnel costs from:
 - Delay in hiring Environmental Protection Specialist (saved over \$22K)
 - Removed programming for BioTech position (\$11K) -- for some reason I thought that might get filled later in the FY; my mistake.
- **\$15K:** Downward adjusted projected seasonal employees' benefits costs due to a number of seasonals leaving prior to their appointment end dates.

Unplanned Costs: \$65K

- **\$25K:** Contract for A/E Study for Brentwood Wall came back almost \$25K above the planned amount.
- **\$40K:** Employee Settlement charge reduced our FY 2015 Authorization by \$40K.

NOTE: We have included \$50K for the Landmark Music Festival and \$5K for the Pope's visit. The \$50K is based on Robbin's initial estimate. If we are going to collect a cost recovery deposit for the festival, or if this estimate should be revised, please let us know immediately, as that will result in additional savings.

We don't really have any information about remaining charge card purchases, so we'll be reaching out to Chiefs for estimates next week.

At this point, we've heard from a few Chiefs about year-end funding needs. The following needs were identified:

- Lincoln Handrails (safety issue): approximately \$36K -- Prof. Services (ready to go in SP)
- National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC)
- Tree Maintenance: as much as possible could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go)

My recommendation would be to fund the Lincoln Handrails because it is a safety issue. A mission critical statement should be submitted with the Lincoln Handrails PR since it is past the July 15 deadline.

I also recommend funding the National Mall Historic Register Nomination because it has been an ongoing, highly visible need. The contract can be easily executed by DSC this week.

Then, I would suggest using any leftover funding on tree maintenance or turf maintenance because they can be easily executed via IDIQs or BPAs before the August 15 deadline for such contracts. The amounts could be finalized next week.

Karen and Sean, please let us know your thoughts on my above recommendations. If we're going to proceed, we should get

these items submitted to the MABO ASAP. I'd also like to get those funds committed so that we can send an updated SoF to region next week.

Please let me know if you'd like to discuss anything in person.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Mon Aug 10 2015 13:16:10 GMT-0600 (MDT)
To: "Austin, Teresa" <teresa_austin@nps.gov>
Subject: Re: Updated FY 2015 Status of Funds
Attachments: FY2013 YearEnd Project Spending Plan 9-4-2013.xlsx FY2014 YearEnd Project Spending Plan - Professional Services.xlsx

Teri,

I think we need to have a quick budget meeting to discuss year-end needs.

I propose 8:30 am to 9:30 am on Wednesday (8/12). Karen and I are open.

Please send invite to Division Chiefs.

I've attached a sample spreadsheet I've used in the past to outline year-end spending needs.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Mon, Aug 10, 2015 at 2:11 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Contracting has a deadline of 8/15 for task orders and delivery orders, so I think we need to decide before next week's budget meeting. We need Joe's input to determine amounts needed for salt, turf and trees before Friday. Copying Joe so he can weigh in.

At this point, any new additional purchases are going to be difficult given contracting capacity and time requirements.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Mon, Aug 10, 2015 at 1:45 PM, Sean Kennealy <sean_kennealy@nps.gov> wrote:

Good. We can start the year end spending list when we have the budget meeting.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 10, 2015, at 1:04 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Additional IDIQ options include road salt and turf.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

□

On Mon, Aug 10, 2015 at 12:53 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Since we now have a \$271K surplus, I think we go ahead and move forward with:

Lincoln Handrails approximately \$36K -- Prof. Services (ready to go in SP) Jeff Gowen has lead.
National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC) Catherine has lead
Tree Maintenance: as much as possible (I'm thinking \$100K or so) could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go) Jeff Gowen has lead.

We can discuss how to spend the rest when we have our budget meeting next week.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Mon, Aug 10, 2015 at 10:22 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Good Morning Karen and Sean -

What are your thoughts on my below recommendations for year-end funding? If you agree with them, I'd like to let Catherine know and the requisitioner assigned to the Lincoln Handrails PR know that they can proceed with funding those items.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Thu, Aug 6, 2015 at 2:54 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Please see the attached Status of Funds as of August 5 and the updated FY 2015 Contracts Status spreadsheet. PRs that have not been awarded are highlighted in red on the contracts spreadsheet.

In summary, we have a projected **\$271K surplus** due to many factors since the last Status of Funds on 7/22 (apparently when I go on vacation money magically appears)

It should be noted that many of the personnel savings were due to information we received last week. If we don't know about it, we can't update our numbers.

Please see a detailed breakdown of changes since the last report.

Total Savings: Approx. \$262K

- **\$90K:** Downward adjusted projection for utilities because it does not appear that AOC will resolve the duplicate payment issue this fiscal year, in which we would have owed Pepco \$90K.
- **\$25K:** Removed Lincoln Handrails PR from Prof. Services' projected contract commitments. See list of year-end project candidates below.
- **\$31K:** Saved from the emergency waterline break contract. PR was originally submitted for \$60K but it was recently awarded for only \$29K.
- **\$32K:** Saved over \$32K in Interp & Ed personnel costs from:
 - Updating 22 seasonal employees' end dates that were originally programmed through the end of the FY (savings of \$26K)
 - Termination of an employee (savings of \$6,546)
- **\$36K:** Saved over \$36K in Facilities Management personnel costs from:
 - Departures of two perm. employees totaling over \$18K
 - Pushed back seasonal employees' start dates to later pay period due to hiring delays (saved \$18K).

- **\$33K:** Saved over \$33K in Resource Management personnel costs from:
 - Delay in hiring Environmental Protection Specialist (saved over \$22K)
 - Removed programming for BioTech position (\$11K) -- for some reason I thought that might get filled later in the FY; my mistake.
- **\$15K:** Downward adjusted projected seasonal employees' benefits costs due to a number of seasonals leaving prior to their appointment end dates.

Unplanned Costs: \$65K

- **\$25K:** Contract for A/E Study for Brentwood Wall came back almost \$25K above the planned amount.
- **\$40K:** Employee Settlement charge reduced our FY 2015 Authorization by \$40K.

NOTE: We have included \$50K for the Landmark Music Festival and \$5K for the Pope's visit. The \$50K is based on Robbin's initial estimate. If we are going to collect a cost recovery deposit for the festival, or if this estimate should be revised, please let us know immediately, as that will result in additional savings.

We don't really have any information about remaining charge card purchases, so we'll be reaching out to Chiefs for estimates next week.

At this point, we've heard from a few Chiefs about year-end funding needs. The following needs were identified:

- Lincoln Handrails (safety issue): approximately \$36K -- Prof. Services (ready to go in SP)
- National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC)
- Tree Maintenance: as much as possible could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go)

My recommendation would be to fund the Lincoln Handrails because it is a safety issue. A mission critical statement should be submitted with the Lincoln Handrails PR since it is past the July 15 deadline.

I also recommend funding the National Mall Historic Register Nomination because it has been an ongoing, highly visible need. The contract can be easily executed by DSC this week.

Then, I would suggest using any leftover funding on tree maintenance or turf maintenance because they can be easily executed via IDIQs or BPAs before the August 15 deadline for such contracts. The amounts could be finalized next week.

Karen and Sean, please let us know your thoughts on my above recommendations. If we're going to proceed, we should get these items submitted to the MABO ASAP. I'd also like to get those funds committed so that we can send an updated SoF to region next week.

Please let me know if you'd like to discuss anything in person.

Thanks,

Melissa Flottman
 Financial Manager
 National Park Service
 National Mall and Memorial Parks
 Division of Administration
 202.619.6393 (Office)
 202.603.6675 (Work cell)

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Mon Aug 10 2015 13:45:48 GMT-0600 (MDT)
To: "Ollig, Paul" <paul_ollig@nps.gov>
Subject: Re: Updated FY 2015 Status of Funds

Paul,

If you have any year end purchase needs, please send a rep. Also, be advised that the purchase has to be "contract ready" by 8/15.

Thanks, Sean

 Sean Kennealy
 Acting Deputy Superintendent
 National Mall and Memorial Parks
 202-245-4685 (office)

202-359-1551 (cell)

On Mon, Aug 10, 2015 at 3:42 PM, Ollig, Paul <paul_ollig@nps.gov> wrote:
I'm meeting a group at 8:30 wednesday morning (until noon). How about Thursday? I'm free all day.

Paul Ollig
Chief, Interpretation and Education
National Mall and Memorial Parks
office: (202)245-4682
cell: (202)603-8974

On Mon, Aug 10, 2015 at 3:35 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:
Agreed.

All, meet at 8:30, Wednesday in the conf room @ 900 for a discussion re: year end.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Mon, Aug 10, 2015 at 3:16 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:
Teri,

I think we need to have a quick budget meeting to discuss year-end needs.

I propose 8:30 am to 9:30 am on Wednesday (8/12). Karen and I are open.

Please send invite to Division Chiefs.

I've attached a sample spreadsheet I've used in the past to outline year-end spending needs.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Mon, Aug 10, 2015 at 2:11 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Contracting has a deadline of 8/15 for task orders and delivery orders, so I think we need to decide before next week's budget meeting. We need Joe's input to determine amounts needed for salt, turf and trees before Friday. Copying Joe so he can weigh in.

At this point, any new additional purchases are going to be difficult given contracting capacity and time requirements.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Mon, Aug 10, 2015 at 1:45 PM, Sean Kennealy <sean_kennealy@nps.gov> wrote:
Good. We can start the year end spending list when we have the budget meeting.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 10, 2015, at 1:04 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Additional IDIQ options include road salt and turf.

Teri Austin

Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Mon, Aug 10, 2015 at 12:53 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Since we now have a \$271K surplus, I think we go ahead and move forward with:

Lincoln Handrails approximately \$36K -- Prof. Services (ready to go in SP) Jeff Gowen has lead.
National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC) Catherine has lead
Tree Maintenance: as much as possible (I'm thinking \$100K or so) could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go) Jeff Gowen has lead.

We can discuss how to spend the rest when we have our budget meeting next week.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Mon, Aug 10, 2015 at 10:22 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Good Morning Karen and Sean -

What are your thoughts on my below recommendations for year-end funding? If you agree with them, I'd like to let Catherine know and the requisitioner assigned to the Lincoln Handrails PR know that they can proceed with funding those items.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Thu, Aug 6, 2015 at 2:54 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Please see the attached Status of Funds as of August 5 and the updated FY 2015 Contracts Status spreadsheet. PRs that have not been awarded are highlighted in red on the contracts spreadsheet.

In summary, we have a projected **\$271K surplus** due to many factors since the last Status of Funds on 7/22 (apparently when I go on vacation money magically appears)

It should be noted that many of the personnel savings were due to information we received last week. If we don't know about it, we can't update our numbers.

Please see a detailed breakdown of changes since the last report.

Total Savings: Approx. \$262K

- **\$90K:** Downward adjusted projection for utilities because it does not appear that AOC will resolve the duplicate payment issue this fiscal year, in which we would have owed Pepco \$90K.
- **\$25K:** Removed Lincoln Handrails PR from Prof. Services' projected contract commitments. See list of year-end project candidates below.
- **\$31K:** Saved from the emergency waterline break contract. PR was originally submitted for \$60K but it was recently awarded for only \$29K.
- **\$32K:** Saved over \$32K in Interp & Ed personnel costs from:
 - Updating 22 seasonal employees' end dates that were originally programmed through the end of the FY (savings of \$26K)
 - Termination of an employee (savings of \$6,546)
- **\$36K:** Saved over \$36K in Facilities Management personnel costs from:
 - Departures of two perm. employees totaling over \$18K
 - Pushed back seasonal employees' start dates to later pay period due to hiring delays (saved \$18K).
- **\$33K:** Saved over \$33K in Resource Management personnel costs from:
 - Delay in hiring Environmental Protection Specialist (saved over \$22K)
 - Removed programming for BioTech position (\$11K) -- for some reason I thought that might get filled later in the FY; my mistake.
- **\$15K:** Downward adjusted projected seasonal employees' benefits costs due to a number of seasonals

leaving prior to their appointment end dates.

Unplanned Costs: \$65K

- **\$25K:** Contract for A/E Study for Brentwood Wall came back almost \$25K above the planned amount.
- **\$40K:** Employee Settlement charge reduced our FY 2015 Authorization by \$40K.

NOTE: We have included \$50K for the Landmark Music Festival and \$5K for the Pope's visit. The \$50K is based on Robbin's initial estimate. If we are going to collect a cost recovery deposit for the festival, or if this estimate should be revised, please let us know immediately, as that will result in additional savings.

We don't really have any information about remaining charge card purchases, so we'll be reaching out to Chiefs for estimates next week.

At this point, we've heard from a few Chiefs about year-end funding needs. The following needs were identified:

- Lincoln Handrails (safety issue): approximately \$36K -- Prof. Services (ready to go in SP)
- National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC)
- Tree Maintenance: as much as possible could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go)

My recommendation would be to fund the Lincoln Handrails because it is a safety issue. A mission critical statement should be submitted with the Lincoln Handrails PR since it is past the July 15 deadline.

I also recommend funding the National Mall Historic Register Nomination because it has been an ongoing, highly visible need. The contract can be easily executed by DSC this week.

Then, I would suggest using any leftover funding on tree maintenance or turf maintenance because they can be easily executed via IDIQs or BPAs before the August 15 deadline for such contracts. The amounts could be finalized next week.

Karen and Sean, please let us know your thoughts on my above recommendations. If we're going to proceed, we should get these items submitted to the MABO ASAP. I'd also like to get those funds committed so that we can send an updated SoF to region next week.

Please let me know if you'd like to discuss anything in person.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Mon Aug 10 2015 13:49:23 GMT-0600 (MDT)
To: "Flottman, Melissa" <melissa_flottman@nps.gov>
Subject: Re: Updated FY 2015 Status of Funds

Looks good to me.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Mon, Aug 10, 2015 at 2:21 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Jeff Gowen just provided me with his funding needs for tree maintenance and pruning. He needs the following:

- \$16,514 to prune and remove trees at Hains Point picnic area, NCR parking lot, Pershing Park and Walk Whitman Park. The remaining funds for those contracts will come from what's left from the FY 2015 plan amount we agreed upon.
- \$169,080 for additional elm tree pruning work that could buy down costs in FY 2016:
 - \$28,420 17th st and Ohio drive
 - \$83,960 along Independent Ave.
 - \$14,720 FDR Memorial
 - \$41,980 Washington Monument

I agree that we should proceed with Lincoln Handrails and Catherine's item. I would suggest providing Jeff with at least the \$16,514 for the top item, and then deciding which items are high priority from the rest of the list. Joe could also weigh those compared to the Turf Maint. BPA and Salt contract.

One item to note is that contracting can quickly and very easily execute TOs/DOs from the Tree and Turf contracts. Jeff, Patricia and I have been knocking out tree PRs left and right. The process works so efficiently -- I know Tracey and Patricia would take no issue if we sent them several more this week.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Mon, Aug 10, 2015 at 2:11 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Contracting has a deadline of 8/15 for task orders and delivery orders, so I think we need to decide before next week's budget meeting. We need Joe's input to determine amounts needed for salt, turf and trees before Friday. Copying Joe so he can weigh in.

At this point, any new additional purchases are going to be difficult given contracting capacity and time requirements.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Mon, Aug 10, 2015 at 1:45 PM, Sean Kennealy <sean_kennealy@nps.gov> wrote:

Good. We can start the year end spending list when we have the budget meeting.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 10, 2015, at 1:04 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Additional IDIQ options include road salt and turf.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

▫

On Mon, Aug 10, 2015 at 12:53 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Since we now have a \$271K surplus, I think we go ahead and move forward with:

Lincoln Handrails approximately \$36K -- Prof. Services (ready to go in SP) Jeff Gowen has lead.
National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC) Catherine has lead
Tree Maintenance: as much as possible (I'm thinking \$100K or so) could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go) Jeff Gowen has lead.

We can discuss how to spend the rest when we have our budget meeting next week.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Mon, Aug 10, 2015 at 10:22 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
Good Morning Karen and Sean -

What are your thoughts on my below recommendations for year-end funding? If you agree with them, I'd like to let Catherine know and the requisitioner assigned to the Lincoln Handrails PR know that they can proceed with funding those items.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Thu, Aug 6, 2015 at 2:54 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Please see the attached Status of Funds as of August 5 and the updated FY 2015 Contracts Status spreadsheet. PRs that have not been awarded are highlighted in red on the contracts spreadsheet.

In summary, we have a projected **\$271K surplus** due to many factors since the last Status of Funds on 7/22 (apparently when I go on vacation money magically appears)

It should be noted that many of the personnel savings were due to information we received last week. If we don't know about it, we can't update our numbers.

Please see a detailed breakdown of changes since the last report.

Total Savings: Approx. \$262K

- **\$90K:** Downward adjusted projection for utilities because it does not appear that AOC will resolve the duplicate payment issue this fiscal year, in which we would have owed Pepco \$90K.
- **\$25K:** Removed Lincoln Handrails PR from Prof. Services' projected contract commitments. See list of year-end project candidates below.
- **\$31K:** Saved from the emergency waterline break contract. PR was originally submitted for \$60K but it was recently awarded for only \$29K.
- **\$32K:** Saved over \$32K in Interp & Ed personnel costs from:
 - Updating 22 seasonal employees' end dates that were originally programmed through the end of the FY (savings of \$26K)
 - Termination of an employee (savings of \$6,546)
- **\$36K:** Saved over \$36K in Facilities Management personnel costs from:
 - Departures of two perm. employees totaling over \$18K
 - Pushed back seasonal employees' start dates to later pay period due to hiring delays (saved \$18K).
- **\$33K:** Saved over \$33K in Resource Management personnel costs from:
 - Delay in hiring Environmental Protection Specialist (saved over \$22K)
 - Removed programming for BioTech position (\$11K) -- for some reason I thought that might get filled later in the FY; my mistake.
- **\$15K:** Downward adjusted projected seasonal employees' benefits costs due to a number of seasonals leaving prior to their appointment end dates.

Unplanned Costs: \$65K

- **\$25K:** Contract for A/E Study for Brentwood Wall came back almost \$25K above the planned amount.
- **\$40K:** Employee Settlement charge reduced our FY 2015 Authorization by \$40K.

NOTE: We have included \$50K for the Landmark Music Festival and \$5K for the Pope's visit. The \$50K is based on Robbin's initial estimate. If we are going to collect a cost recovery deposit for the festival, or if this estimate should be revised, please let us know immediately, as that will result in additional savings.

We don't really have any information about remaining charge card purchases, so we'll be reaching out to Chiefs for estimates next week.

At this point, we've heard from a few Chiefs about year-end funding needs. The following needs were identified:

- Lincoln Handrails (safety issue): approximately \$36K -- Prof. Services (ready to go in SP)
- National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC)
- Tree Maintenance: as much as possible could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go)

My recommendation would be to fund the Lincoln Handrails because it is a safety issue. A mission critical statement should be submitted with the Lincoln Handrails PR since it is past the July 15 deadline.

I also recommend funding the National Mall Historic Register Nomination because it has been an ongoing, highly visible need. The contract can be easily executed by DSC this week.

Then, I would suggest using any leftover funding on tree maintenance or turf maintenance because they can be easily executed via IDIQs or BPAs before the August 15 deadline for such contracts. The amounts could be finalized next week.

Karen and Sean, please let us know your thoughts on my above recommendations. If we're going to proceed, we should get these items submitted to the MABO ASAP. I'd also like to get those funds committed so that we can send an updated SoF to region next week.

Please let me know if you'd like to discuss anything in person.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

"Salvatore, Joseph" <joseph_salvatore@nps.gov>

From: "Salvatore, Joseph" <joseph_salvatore@nps.gov>
Sent: Tue Aug 11 2015 05:41:21 GMT-0600 (MDT)
To: "Austin, Teresa" <teresa_austin@nps.gov>, Michael Stachowicz <michael_stachowicz@nps.gov>, Jeffrey Gowen <jeff_gowen@nps.gov>, James Burton <james_burton@nps.gov>, Gilbert Shupe <gilbert_shupe@nps.gov>
Subject: Re: Updated FY 2015 Status of Funds

Exactly what do you need from us? We have identified tree work that needs funding, I can submit a PR for salt if you tell us to do so.

Michael,

Do you have additional turf requirements identified for this FY incase we have some funds to put on your contract?

v/r, Joe

Joe Salvatore
Chief, Division of Facility Management
National Mall & Memorial Parks
joseph_salvatore@nps.gov
(202)-245-4492

On Mon, Aug 10, 2015 at 2:11 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Contracting has a deadline of 8/15 for task orders and delivery orders, so I think we need to decide before next week's budget meeting. We need Joe's input to determine amounts needed for salt, turf and trees before Friday. Copying Joe so he can weigh in.

At this point, any new additional purchases are going to be difficult given contracting capacity and time requirements.

Teri Austin
Chief, Division of Administration

National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Mon, Aug 10, 2015 at 1:45 PM, Sean Kennealy <sean_kennealy@nps.gov> wrote:
Good. We can start the year end spending list when we have the budget meeting.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Aug 10, 2015, at 1:04 PM, Austin, Teresa <teresa_austin@nps.gov> wrote:

Additional IDIQ options include road salt and turf.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Mon, Aug 10, 2015 at 12:53 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:
Since we now have a \$271K surplus, I think we go ahead and move forward with:

Lincoln Handrails approximately \$36K -- Prof. Services (ready to go in SP) Jeff Gowen has lead.
National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC) Catherine has lead
Tree Maintenance: as much as possible (I'm thinking \$100K or so) could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go) Jeff Gowen has lead.

We can discuss how to spend the rest when we have our budget meeting next week.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Mon, Aug 10, 2015 at 10:22 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
Good Morning Karen and Sean -

What are your thoughts on my below recommendations for year-end funding? If you agree with them, I'd like to let Catherine know and the requisitioner assigned to the Lincoln Handrails PR know that they can proceed with funding those items.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Thu, Aug 6, 2015 at 2:54 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:
All -

Please see the attached Status of Funds as of August 5 and the updated FY 2015 Contracts Status spreadsheet. PRs that have not been awarded are highlighted in red on the contracts spreadsheet.

In summary, we have a projected **\$271K surplus** due to many factors since the last Status of Funds on 7/22 (apparently when I go on vacation money magically appears)

It should be noted that many of the personnel savings were due to information we received last week. If we don't know about it, we can't update our numbers.

Please see a detailed breakdown of changes since the last report.

Total Savings: Approx. \$262K

- **\$90K:** Downward adjusted projection for utilities because it does not appear that AOC will resolve the duplicate payment issue this fiscal year, in which we would have owed Pepco \$90K.
- **\$25K:** Removed Lincoln Handrails PR from Prof. Services' projected contract commitments. See list of year-end project candidates below.
- **\$31K:** Saved from the emergency waterline break contract. PR was originally submitted for \$60K but it was recently awarded for only \$29K.
- **\$32K:** Saved over \$32K in Interp & Ed personnel costs from:
 - Updating 22 seasonal employees' end dates that were originally programmed through the end of the FY (savings of \$26K)
 - Termination of an employee (savings of \$6,546)
- **\$36K:** Saved over \$36K in Facilities Management personnel costs from:
 - Departures of two perm. employees totaling over \$18K
 - Pushed back seasonal employees' start dates to later pay period due to hiring delays (saved \$18K).
- **\$33K:** Saved over \$33K in Resource Management personnel costs from:
 - Delay in hiring Environmental Protection Specialist (saved over \$22K)
 - Removed programming for BioTech position (\$11K) -- for some reason I thought that might get filled later in the FY; my mistake.
- **\$15K:** Downward adjusted projected seasonal employees' benefits costs due to a number of seasonals leaving prior to their appointment end dates.

Unplanned Costs: \$65K

- **\$25K:** Contract for A/E Study for Brentwood Wall came back almost \$25K above the planned amount.
- **\$40K:** Employee Settlement charge reduced our FY 2015 Authorization by \$40K.

NOTE: We have included \$50K for the Landmark Music Festival and \$5K for the Pope's visit. The \$50K is based on Robbin's initial estimate. If we are going to collect a cost recovery deposit for the festival, or if this estimate should be revised, please let us know immediately, as that will result in additional savings.

We don't really have any information about remaining charge card purchases, so we'll be reaching out to Chiefs for estimates next week.

At this point, we've heard from a few Chiefs about year-end funding needs. The following needs were identified:

- Lincoln Handrails (safety issue): approximately \$36K -- Prof. Services (ready to go in SP)
- National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC)
- Tree Maintenance: as much as possible could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go)

My recommendation would be to fund the Lincoln Handrails because it is a safety issue. A mission critical statement should be submitted with the Lincoln Handrails PR since it is past the July 15 deadline.

I also recommend funding the National Mall Historic Register Nomination because it has been an ongoing, highly visible need. The contract can be easily executed by DSC this week.

Then, I would suggest using any leftover funding on tree maintenance or turf maintenance because they can be easily executed via IDIQs or BPAs before the August 15 deadline for such contracts. The amounts could be finalized next week.

Karen and Sean, please let us know your thoughts on my above recommendations. If we're going to proceed, we should get these items submitted to the MABO ASAP. I'd also like to get those funds committed so that we can send an updated SoF to region next week.

Please let me know if you'd like to discuss anything in person.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

Conversation Contents

Attachments:

/113. /1.1 8.5 NAMA SoF.xlsx
/113. /1.2 _NAMA Contracts Status Update as of 8-5-15.xlsx

"Flottman, Melissa" <melissa_flottman@nps.gov>

From: "Flottman, Melissa" <melissa_flottman@nps.gov>
Sent: Thu Aug 06 2015 12:54:55 GMT-0600 (MDT)
To: Carol Pannell <carol_pannell@nps.gov>, Catherine Dewey <catherine_dewey@nps.gov>, Joseph Salvatore <joseph_salvatore@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>, Paul Ollig <paul_ollig@nps.gov>, Robbin Owen <robbin_owen@nps.gov>, Robin Nixon <robin_nixon@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Teresa Austin <teresa_austin@nps.gov>
Subject:
Attachments: 8.5 NAMA SoF.xlsx _NAMA Contracts Status Update as of 8-5-15.xlsx

All -

Please see the attached Status of Funds as of August 5 and the updated FY 2015 Contracts Status spreadsheet. PRs that have not been awarded are highlighted in red on the contracts spreadsheet.

In summary, we have a projected **\$271K surplus** due to many factors since the last Status of Funds on 7/22 (apparently when I go on vacation money magically appears)

It should be noted that many of the personnel savings were due to information we received last week. If we don't know about it, we can't update our numbers.

Please see a detailed breakdown of changes since the last report.

Total Savings: ~~Approx. \$262K~~

- **\$90K:** Downward adjusted projection for utilities because it does not appear that AOC will resolve the duplicate payment issue this fiscal year, in which we would have owed Pepco \$90K.
- **\$25K:** Removed Lincoln Handrails PR from Prof. Services' projected contract commitments. See list of year-end project candidates below.
- **\$31K:** Saved from the emergency waterline break contract. PR was originally submitted for \$60K but it was recently awarded for only \$29K.
- **\$32K:** Saved over \$32K in Interp & Ed personnel costs from:
 - Updating 22 seasonal employees' end dates that were originally programmed through the end of the FY (savings of \$26K)
 - Termination of an employee (savings of \$6,546)
- **\$36K:** Saved over \$36K in Facilities Management personnel costs from:
 - Departures of two perm. employees totaling over \$18K
 - Pushed back seasonal employees' start dates to later pay period due to hiring delays (saved \$18K).
- **\$33K:** Saved over \$33K in Resource Management personnel costs from:
 - Delay in hiring Environmental Protection Specialist (saved over \$22K)
 - Removed programming for BioTech position (\$11K) -- for some reason I thought that might get filled later in the FY; my mistake.
- **\$15K:** Downward adjusted projected seasonal employees' benefits costs due to a number of seasonals leaving prior to their appointment end dates.

Unplanned Costs: \$65K

- **\$25K:** Contract for A/E Study for Brentwood Wall came back almost \$25K above the planned amount.
- **\$40K:** Employee Settlement charge reduced our FY 2015 Authorization by \$40K.

NOTE: We have included \$50K for the Landmark Music Festival and \$5K for the Pope's visit. The \$50K is based on Robbin's initial estimate. If we are going to collect a cost recovery deposit for the festival, or if this estimate should be revised, please let us know immediately, as that will result in additional savings.

We don't really have any information about remaining charge card purchases, so we'll be reaching out to Chiefs for estimates next week.

At this point, we've heard from a few Chiefs about year-end funding needs. The following needs were identified:

- Lincoln Handrails (safety issue): approximately \$36K -- Prof. Services (ready to go in SP)
- National Mall Historic Register Nomination: approximately \$26K -- Resource Mgmt. (ready to go; executed by DSC)
- Tree Maintenance: as much as possible could be used and easily/quickly added to the existing IDIQ contract prior to the Aug. 15 deadline (ready to go)

My recommendation would be to fund the Lincoln Handrails because it is a safety issue. A mission critical statement should be submitted with the Lincoln Handrails PR since it is past the July 15 deadline.

I also recommend funding the National Mall Historic Register Nomination because it has been an ongoing, highly visible need. The contract can be easily executed by DSC this week.

Then, I would suggest using any leftover funding on tree maintenance or turf maintenance because they can be easily executed via IDIQs or BPAs before the August 15 deadline for such contracts. The amounts could be finalized next week.

Karen and Sean, please let us know your thoughts on my above recommendations. If we're going to proceed, we should get these items submitted to the MABO ASAP. I'd also like to get those funds committed so that we can send an updated SoF to region next week.

Please let me know if you'd like to discuss anything in person.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

Conversation Contents

Cost Recovery Estimates For the Landmark Festival

"Owen, Robbin" <robbin_owen@nps.gov>

From: "Owen, Robbin" <robbin_owen@nps.gov>
Sent: Tue Jul 28 2015 07:26:20 GMT-0600 (MDT)
To: Karen Cucurullo <Karen_Cucurullo@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Teresa Austin <teresa_austin@nps.gov>, Melissa Flottman <melissa_flottman@nps.gov>
Subject: Cost Recovery Estimates For the Landmark Festival

Good Morning, With little information and no production schedule, going by the application dates of Sept. 10 through October 8 our cost recovery estimate is \$50,000. This include facility maintenance costs on WAMO restroom cleanings/stocking for the spill over area. It does not include any turf restoration nor damages.

This is based upon a 10 hr. work day. They could ask for longer days and/or a shorter set up and take down schedule.

In addition we need to discuss a new proposal from Tiffany Rose to have a run with 1.000s of runners through Nike and with celebrity Kevin Hart sometime prior to the event. Please be aware we have already approved our nine exceptions, denied a couple of others and we do not allow any runs prior to Labor Day. She is asking for an exception to our ROD.

Robbin

"Austin, Teresa" <teresa_austin@nps.gov>

From: "Austin, Teresa" <teresa_austin@nps.gov>
Sent: Wed Jul 29 2015 07:46:20 GMT-0600 (MDT)
To: "Owen, Robbin" <robbin_owen@nps.gov>
Subject: Re: Cost Recovery Estimates For the Landmark Festival

Hi Robbin,

Do you have a spreadsheet with specifics re: this estimate? If so, would you please send it over?

Thanks much!

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Tue, Jul 28, 2015 at 9:26 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Good Morning, With little information and no production schedule, going by the application dates of Sept. 10 through October 8 our cost recovery estimate is \$50,000. This include facility maintenance costs on WAMO restroom cleanings/stocking for the spill over area. It does not include any turf restoration nor damages.

This is based upon a 10 hr. work day. They could ask for longer days and/or a shorter set up and take down schedule.

In addition we need to discuss a new proposal from Tiffany Rose to have a run with 1.000s of runners through Nike and with celebrity Kevin Hart sometime prior to the event. Please be aware we have already approved our nine exceptions, denied a couple of others and we do not allow any runs prior to Labor Day. She is asking for an exception to our ROD.

Robbin

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Fri Jul 31 2015 15:33:36 GMT-0600 (MDT)
To: "Owen, Robbin" <robbin_owen@nps.gov>
Subject: Re: Cost Recovery Estimates For the Landmark Festival

Hi Robbin,

When you get back, please put together a spreadsheet detailing the costs we anticipate to support this event.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

> On Jul 28, 2015, at 9:26 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

>

> Good Morning, With little information and no production schedule, going by the application dates of Sept. 10 through October 8 our cost recovery estimate is \$50,000. This include facility maintenance costs on WAMO restroom cleanings/stocking for the spill over area. It does not include any turf restoration nor damages.

>

> This is based upon a 10 hr. work day. They could ask for longer days and/or a shorter set up and take down schedule.

>

> In addition we need to discuss a new proposal from Tiffany Rose to have a run with 1.000s of runners through Nike and with celebrity Kevin Hart sometime prior to the event. Please be aware we have already approved our nine exceptions, denied a couple of others and we do not allow any runs prior to Labor Day. She is asking for an exception to our ROD.

>

> Robbin

"Flottman, Melissa" <melissa_flottman@nps.gov>

From: "Flottman, Melissa" <melissa_flottman@nps.gov>
Sent: Mon Aug 03 2015 07:37:43 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>, Karen Cucurullo <Karen_Cucurullo@nps.gov>
Subject: Re: Cost Recovery Estimates For the Landmark Festival

Karen and Sean -

Does this mean that we are definitely collecting a cost recovery deposit from them upfront? I just want to verify since a \$50K estimate would have a huge impact to our budget if we did not collect a deposit.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Fri, Jul 31, 2015 at 5:33 PM, Sean Kennealy <sean_kennealy@nps.gov> wrote:

Hi Robbin,

When you get back, please put together a spreadsheet detailing the costs we anticipate to support this event.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

> On Jul 28, 2015, at 9:26 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

>

> Good Morning, With little information and no production schedule, going by the application dates of Sept. 10 through October 8 our cost recovery estimate is \$50,000. This include facility maintenance costs on WAMO restroom cleanings/stocking for the spill over area. It does not include any turf restoration nor damages.

>

> This is based upon a 10 hr. work day. They could ask for longer days and/or a shorter set up and take down schedule.

>

> In addition we need to discuss a new proposal from Tiffany Rose to have a run with 1.000s of runners through Nike and with celebrity Kevin Hart sometime prior to the event. Please be aware we have already approved our nine exceptions, denied a couple of others and we do not

allow any runs prior to Labor Day. She is asking for an exception to our ROD.

>
> Robbin

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Mon Aug 03 2015 08:00:46 GMT-0600 (MDT)
To: "Flottman, Melissa" <melissa_flottman@nps.gov>
Subject: Re: Cost Recovery Estimates For the Landmark Festival

I don't think we will need \$50k, but Robbin is assembling a spreadsheet outlining our costs.

I think most our costs will be some overtime if we staff the event, as well as monitors to work on setup and tear down.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office - direct)
202-359-1551 (cell)

On Aug 3, 2015, at 9:37 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Karen and Sean -

Does this mean that we are definitely collecting a cost recovery deposit from them upfront? I just want to verify since a \$50K estimate would have a huge impact to our budget if we did not collect a deposit.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

On Fri, Jul 31, 2015 at 5:33 PM, Sean Kennealy <sean_kennealy@nps.gov> wrote:

Hi Robbin,

When you get back, please put together a spreadsheet detailing the costs we anticipate to support this event.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

> On Jul 28, 2015, at 9:26 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

>

> Good Morning, With little information and no production schedule, going by the application dates of Sept. 10 through October 8 our cost recovery estimate is \$50,000. This include facility maintenance costs on WAMO restroom cleanings/stocking for the spill over area. It does not include any turf restoration nor damages.

>

> This is based upon a 10 hr. work day. They could ask for longer days and/or a shorter set up and take down schedule.

>

> In addition we need to discuss a new proposal from Tiffany Rose to have a run with 1.000s of runners through Nike and with celebrity Kevin Hart sometime prior to the event. Please be aware we have already approved our nine exceptions, denied a couple of others and we do not allow any runs prior to Labor Day. She is asking for an exception to our ROD.

>

> Robbin

"Flottman, Melissa" <melissa_flottman@nps.gov>

From: "Flottman, Melissa" <melissa_flottman@nps.gov>
Sent: Mon Aug 03 2015 14:58:38 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>
Subject: Re: Cost Recovery Estimates For the Landmark Festival

Sean,

Great, thanks. Once we have Robbin's estimate from her spreadsheet, I think we just need a decision as to whether we're charging them for cost recovery or not. Once we have that decision, it will make year-end budgeting much more clear.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Mon, Aug 3, 2015 at 10:00 AM, Sean Kennealy <sean_kennealy@nps.gov> wrote:
I don't think we will need \$50k, but Robbin is assembling a spreadsheet outlining our costs.

I think most our costs will be some overtime if we staff the event, as well as monitors to work on setup and tear down.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office - direct)
202-359-1551 (cell)

On Aug 3, 2015, at 9:37 AM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

Karen and Sean -

Does this mean that we are definitely collecting a cost recovery deposit from them upfront? I just want to verify since a \$50K estimate would have a huge impact to our budget if we did not collect a deposit.

Thanks!

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

On Fri, Jul 31, 2015 at 5:33 PM, Sean Kennealy <sean_kennealy@nps.gov> wrote:
Hi Robbin,

When you get back, please put together a spreadsheet detailing the costs we anticipate to support this event.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

> On Jul 28, 2015, at 9:26 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

>

> Good Morning, With little information and no production schedule, going by the application dates of Sept. 10 through October 8 our cost recovery estimate is \$50,000. This include facility maintenance costs on WAMO restroom cleanings/stocking for the spill over area. It does not include any turf restoration nor damages.

>

> This is based upon a 10 hr. work day. They could ask for longer days and/or a shorter set up and take down schedule.

>

> In addition we need to discuss a new proposal from Tiffany Rose to have a run with 1.000s of runners through Nike and with celebrity Kevin Hart sometime prior to the event. Please be aware we have already approved our nine exceptions, denied a couple of others and we do not allow any runs prior to Labor Day. She is asking for an exception to our ROD.

>

> Robbin

Conversation Contents

Updated FY 2015 Status of Funds

/119. Updated FY 2015 Status of Funds/1.1 7.22 NAMA SoF.xlsx

"Flottman, Melissa" <melissa_flottman@nps.gov>

From: "Flottman, Melissa" <melissa_flottman@nps.gov>
Sent: Wed Jul 22 2015 14:17:09 GMT-0600 (MDT)
To: Carol Pannell <carol_pannell@nps.gov>, Catherine Dewey <catherine_dewey@nps.gov>, Joseph Salvatore <joseph_salvatore@nps.gov>, Karen Cucurullo <karen_cucurullo@nps.gov>, Paul Ollig <paul_ollig@nps.gov>, Robbin Owen <robbin_owen@nps.gov>, Robin Nixon <robin_nixon@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Teresa Austin <teresa_austin@nps.gov>
Subject: Updated FY 2015 Status of Funds
Attachments: 7.22 NAMA SoF.xlsx

All -

Please see the attached updated FY 2015 Status of Funds. We are now projecting a \$90K surplus due to the following factors:

- We received \$55,600 in returned Contingency funds from NCR today.
- We deobligated a "bridge" elevator contract during the UDO exercise for over \$39K because the funds were no longer needed.
- GSA agreed to refund us over \$40K due to the WAMO steam leak. The new projected cost is only ~\$144K.
- Hiring for several positions was delayed.
- We downward adjusted our utilities projection based on recent utilities data.

We've also added projections for the Landmark Music Festival and the Pope's visit -- \$25K and \$5K, respectively. We understand that costs associated with these events might be covered by the permit holder or that they might be negligible if staff aren't required to work OT, but we wanted to set aside funds just in case. We'll revise these estimates as we learn more.

As for next steps, when payroll hits in two weeks (8/5), we will develop another detailed Status of Funds. At this point, if we are still projecting a surplus, we could add funding to existing contracts. My suggestion would be to use any additional funds on the turf or tree maintenance contracts since they are BPAs or IDIQs. The contracting deadline for these contracts is not until August 15.

I urge you all to take a close look at this report and the notes I've made in Column "I". Please let me know if there are:

- PRs that I don't know about and should be accounted for in the Projected Commitments column (Joe, I've included your 2 trash trucks; Sean, I've included the Lincoln Handrails PR estimate).
- Staff changes that you haven't communicated to the Budget Office or entered into the On Board/Exit Forms
- Invoices that need to be paid outside of IPP
- Excessive known Overtime costs (e.g. if there is an event that hasn't been announced)
- Relocation costs for new employees
- Other misc. charges

Please let me know if you have any questions or want to discuss your division's information.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

"Cucurullo, Karen" <karen_cucurullo@nps.gov>

From: "Cucurullo, Karen" <karen_cucurullo@nps.gov>
Sent: Thu Jul 23 2015 06:20:17 GMT-0600 (MDT)
To: "Flottman, Melissa" <melissa_flottman@nps.gov>
Subject: Re: Updated FY 2015 Status of Funds

This is good news...rather be in the plus. Would like to replace the copiers at HQ if possible.

Karen

On Wed, Jul 22, 2015 at 4:17 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Please see the attached updated FY 2015 Status of Funds. We are now projecting a \$90K surplus due to the following factors:

- We received \$55,600 in returned Contingency funds from NCR today.
- We deobligated a "bridge" elevator contract during the UDO exercise for over \$39K because the funds were no longer needed.
- GSA agreed to refund us over \$40K due to the WAMO steam leak. The new projected cost is only ~\$144K.
- Hiring for several positions was delayed.
- We downward adjusted our utilities projection based on recent utilities data.

We've also added projections for the Landmark Music Festival and the Pope's visit -- \$25K and \$5K, respectively. We understand that costs associated with these events might be covered by the permit holder or that they might be negligible if staff aren't required to work OT, but we wanted to set aside funds just in case. We'll revise these estimates as we learn more.

As for next steps, when payroll hits in two weeks (8/5), we will develop another detailed Status of Funds. At this point, if we are still projecting a surplus, we could add funding to existing contracts. My suggestion would be to use any additional funds on the turf or tree maintenance contracts since they are BPAs or IDIQs. The contracting deadline for these contracts is not until August 15.

I urge you all to take a close look at this report and the notes I've made in Column "I". Please let me know if there are:

- PRs that I don't know about and should be accounted for in the Projected Commitments column (Joe, I've included your 2 trash trucks; Sean, I've included the Lincoln Handrails PR estimate).
- Staff changes that you haven't communicated to the Budget Office or entered into the On Board/Exit Forms
- Invoices that need to be paid outside of IPP
- Excessive known Overtime costs (e.g. if there is an event that hasn't been announced)
- Relocation costs for new employees
- Other misc. charges

Please let me know if you have any questions or want to discuss your division's information.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

--
Karen Cucurullo
Acting Superintendent
National Mall and Memorial Parks
w:202-245-4670

Joseph Salvatore <joseph_salvatore@nps.gov>

From: Joseph Salvatore <joseph_salvatore@nps.gov>
Sent: Thu Jul 23 2015 07:12:57 GMT-0600 (MDT)
To: "Flottman, Melissa" <melissa_flottman@nps.gov>
Subject: Re: Updated FY 2015 Status of Funds

Just finished recycle proposals and will need another \$36k. Dena will adjust PR.

Sent from my iPhone

On Jul 22, 2015, at 4:17 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Please see the attached updated FY 2015 Status of Funds. We are now projecting a \$90K surplus due to the following factors:

- We received \$55,600 in returned Contingency funds from NCR today.
- We deobligated a "bridge" elevator contract during the UDO exercise for over \$39K because the funds were no longer needed.
- GSA agreed to refund us over \$40K due to the WAMO steam leak. The new projected cost is only ~\$144K.
- Hiring for several positions was delayed.
- We downward adjusted our utilities projection based on recent utilities data.

We've also added projections for the Landmark Music Festival and the Pope's visit -- \$25K and \$5K, respectively. We understand that

costs associated with these events might be covered by the permit holder or that they might be negligible if staff aren't required to work OT, but we wanted to set aside funds just in case. We'll revise these estimates as we learn more.

As for next steps, when payroll hits in two weeks (8/5), we will develop another detailed Status of Funds. At this point, if we are still projecting a surplus, we could add funding to existing contracts. My suggestion would be to use any additional funds on the turf or tree maintenance contracts since they are BPAs or IDIQs. The contracting deadline for these contracts is not until August 15.

I urge you all to take a close look at this report and the notes I've made in Column "I". Please let me know if there are:

- PRs that I don't know about and should be accounted for in the Projected Commitments column (Joe, I've included your 2 trash trucks; Sean, I've included the Lincoln Handrails PR estimate).
- Staff changes that you haven't communicated to the Budget Office or entered into the On Board/Exit Forms
- Invoices that need to be paid outside of IPP
- Excessive known Overtime costs (e.g. if there is an event that hasn't been announced)
- Relocation costs for new employees
- Other misc. charges

Please let me know if you have any questions or want to discuss your division's information.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

□

<7.22 NAMA SoF.xlsx>

"Dewey, Catherine" <catherine_dewey@nps.gov>

From: "Dewey, Catherine" <catherine_dewey@nps.gov>
Sent: Fri Jul 24 2015 08:37:15 GMT-0600 (MDT)
To: "Flottman, Melissa" <melissa_flottman@nps.gov>
Subject: Re: Updated FY 2015 Status of Funds

Morning,

RM needs additional funds to complete the National Mall Historic District National Register Nomination. It is mitigation for the National Mall Plan and highly anticipated by several groups. This project has been going on since 2011 or 2012 and we really need to complete. It was done through an IDIQ through Denver. We received an estimate of \$42,000 yesterday. We are looking at what we can do internally to reduce cost or somehow negotiate it down. It is much more than I anticipated. What is anything can we afford to put towards this?

Please advise.
Thanks!!

Catherine Dewey
National Park Service
Chief of Resource Management
National Mall and Memorial Parks
900 Ohio Drive, SW
Washington, DC 20024
202-245-4711 office
202-510-1117 cell

□

On Thu, Jul 23, 2015 at 9:12 AM, Joseph Salvatore <joseph_salvatore@nps.gov> wrote:
Just finished recycle proposals and will need another \$36k. Dena will adjust PR.

Sent from my iPhone

On Jul 22, 2015, at 4:17 PM, Flottman, Melissa <melissa_flottman@nps.gov> wrote:

All -

Please see the attached updated FY 2015 Status of Funds. We are now projecting a \$90K surplus due to the following factors:

- We received \$55,600 in returned Contingency funds from NCR today.
- We deobligated a "bridge" elevator contract during the UDO exercise for over \$39K because the funds were no longer needed.
- GSA agreed to refund us over \$40K due to the WAMO steam leak. The new projected cost is only ~\$144K.

- Hiring for several positions was delayed.
- We downward adjusted our utilities projection based on recent utilities data.

We've also added projections for the Landmark Music Festival and the Pope's visit -- \$25K and \$5K, respectively. We understand that costs associated with these events might be covered by the permit holder or that they might be negligible if staff aren't required to work OT, but we wanted to set aside funds just in case. We'll revise these estimates as we learn more.

As for next steps, when payroll hits in two weeks (8/5), we will develop another detailed Status of Funds. At this point, if we are still projecting a surplus, we could add funding to existing contracts. My suggestion would be to use any additional funds on the turf or tree maintenance contracts since they are BPAs or IDIQs. The contracting deadline for these contracts is not until August 15.

I urge you all to take a close look at this report and the notes I've made in Column "I". Please let me know if there are:

- PRs that I don't know about and should be accounted for in the Projected Commitments column (Joe, I've included your 2 trash trucks; Sean, I've included the Lincoln Handrails PR estimate).
- Staff changes that you haven't communicated to the Budget Office or entered into the On Board/Exit Forms
- Invoices that need to be paid outside of IPP
- Excessive known Overtime costs (e.g. if there is an event that hasn't been announced)
- Relocation costs for new employees
- Other misc. charges

Please let me know if you have any questions or want to discuss your division's information.

Thanks,

Melissa Flottman
Financial Manager
National Park Service
National Mall and Memorial Parks
Division of Administration
202.619.6393 (Office)
202.603.6675 (Work cell)

▫

<7.22 NAMA SoF.xlsx>



Conversation Contents

Meeting Availability

"Lee, Leonard" <leonard_lee@nps.gov>

From: "Lee, Leonard" <leonard_lee@nps.gov>
Sent: Thu Jul 09 2015 07:39:06 GMT-0600 (MDT)
To: Melissa Lackey <melissa.lackey@sol.doi.gov>, Randolph Myers <randolph.myers@sol.doi.gov>
Subject: Meeting Availability

Good morning Melissa and Randy.

In an attempt to resolve the issues surrounding merchandise, food and beverage sales on our property, as part of the Landmark Music Festival, Guest Services Inc. and C3 presents are negotiating options that would facilitate the sales of these items.

Both parties would like to meet with you both next week to present options and solicit your responses.

The current availabilities that we have in our meeting schedule are as follows:

1. Tuesday, July 14th, 8:00 a.m.-9:00 a.m., 2:00 p.m.-3:00 p.m. or 2:30 p.m.-3:30 p.m.
2. Wednesday, July 15, 8:00 a.m.-9:00 a.m. or 3:00 p.m.-4:00 p.m.
3. Thursday, July 16, 8:00 a.m.-9:00 a.m., 2:00 p.m.-3:00 p.m. or 2:30 p.m.-3:30 p.m.

Please advise which of these days and times will allow you to attend a meeting to discuss any proposals. After receipt of your responses, I will schedule the meeting and invite representatives from The Trust for the National Mall, Guest Services, Inc. to include their Attorney, C3 Presents and NAMA leadership.

Thank you.

Conversation Contents

Re: Landmark Concert Vendor Application

Karen Cucurullo <karen_cucurullo@nps.gov>

From: Karen Cucurullo <karen_cucurullo@nps.gov>
Sent: Mon Jul 06 2015 10:08:46 GMT-0600 (MDT)
To: "Lackey, Melissa" <melissa.lackey@sol.doi.gov>
Subject: Re: Landmark Concert Vendor Application

Yes we met with the TNM, they understood our concerns, we will be having a follow meeting this week.

Sent from my iPhone

On Jul 6, 2015, at 11:50 AM, Lackey, Melissa <melissa.lackey@sol.doi.gov> wrote:

When I returned from vacation, I noticed the attached vendor application in my in-box from June 24. Has anyone followed up with the Trust about the issues we discussed on June 15? If not, you may want to before the promoter commits itself to these vendors then learns it has no authority to do so.

Melissa Lackey

Attorney Advisor
U. S. Department of the Interior, Office of the Solicitor
1849 C Street NW, Room 5323
Mail Stop 5311
Washington, DC 20240

Phone: 202 513-0733 Fax: 202 208-3877

This e-mail (including any and all attachments) is intended for the use of the individual or entity to which it is addressed. It may contain information that is privileged, confidential or otherwise protected by applicable law. If you are not the intended recipient or the employee or agent responsible for delivery of this e-mail to the intended recipient, you are hereby notified that any dissemination, distribution, copying or use of this e-mail or its contents is strictly prohibited. If you received this e-mail in error, please notify the sender immediately and destroy all copies.

<6.24.15 NAMA Landmark Concert Vendor Application.pdf>

Conversation Contents

Fwd: Invitation: Permit #15- 0174 Trust For The National Mall @ Thu Jul 9, 2015 8am - 9am (dick_swihart@nps.gov)

/135. Fwd: Invitation: Permit #15- 0174 Trust For The National Mall @ Thu Jul 9, 2015 8am - 9am (dick_swihart@nps.gov)/1.1 invite.ics

"Cucurullo, Karen" <karen_cucurullo@nps.gov>

From: "Cucurullo, Karen" <karen_cucurullo@nps.gov>
Sent: Fri Jun 26 2015 12:16:54 GMT-0600 (MDT)
To: Teresa Austin <teresa_austin@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>
Subject: Fwd: Invitation: Permit #15- 0174 Trust For The National Mall @ Thu Jul 9, 2015 8am - 9am (dick_swihart@nps.gov)
Attachments: invite.ics

What is your take on this, let's talk.

Karen

----- Forwarded message -----

From: **Swihart, John** <dick_swihart@nps.gov>
Date: Fri, Jun 26, 2015 at 8:38 AM
Subject: Fwd: Invitation: Permit #15- 0174 Trust For The National Mall @ Thu Jul 9, 2015 8am - 9am (dick_swihart@nps.gov)
To: Karen Cucurullo <karen_cucurullo@nps.gov>, Teri Austin <teresa_austin@nps.gov>

Karen, Teri -

The Trust asked Permits to set up this separate meeting on Thursday Jul 9, 2015 8AM – 9AM between them, C3, GSI and me. GSI will have one or more Vice Presidents at this meeting.

I noticed neither of you were invited and very much believe you should have been.

This is the first meeting between all the parties following our learning from the SOL that GSI must be a participant in the Landmark concert. Your participation may be important to ensure the proper tone and to ensure all parties understand the park's position.

thank you,
Dick

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

----- Forwarded message -----

From: **Swihart, John** <dick_swihart@nps.gov>
Date: Thu, Jun 25, 2015 at 11:11 AM
Subject: Fwd: Invitation: Permit #15- 0174 Trust For The National Mall @ Thu Jul 9, 2015 8am - 9am (dick_swihart@nps.gov)
To: Rick Wayland <waylandr@guestservices.com>, Douglas Verner <VernerD@guestservices.com>
Cc: Gerry Gabrys <ggabrys@guestservices.com>, Jeff Marquis <jmarquis@guestservices.com>, Karen Cucurullo <karen_cucurullo@nps.gov>, Teri Austin <teresa_austin@nps.gov>, Robin Nixon <robin_nixon@nps.gov>

Gentlemen -

The Trust for the National Mall has asked our Permits department to set up a meeting with us, GSI and C3 to discuss the Landmark Concert on July 9th at 8AM in the NAM Permits office conference room. I see that Mr. Bruce Ward was invited, however if there has been no other communication between GSI & C3 following the change in GSI's participation status last week on advise of our Solicitors, then I would like to ensure you all are invited to this meeting.

Your participation is welcomed as we collectively define GSI's role and participation in this event.

kind regards,
Dick

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

----- Forwarded message -----

From: **Sheila Gotha** <sheila_gotha-samuel@nps.gov>
Date: Thu, Jun 25, 2015 at 10:31 AM
Subject: Invitation: Permit #15- 0174 Trust For The National Mall @ Thu Jul 9, 2015 8am - 9am (dick_swihart@nps.gov)
To: dick_swihart@nps.gov, Leonard Lee <leonard_lee@nps.gov>, Robin Nixon <robin_nixon@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, cjones@c3presents.com, specialevents@guestservices.com, dstalnecker@c3presents.com, trose@nationalmall.org, kfitton@nationalmall.org

Permit #15- 0174 Trust For The National Mall[more details »](#)

Date of Activity: September 10 - October 8, 2015

Purpose: TO DISCUSS AND FINALIZE MERCHANDISE, AND F&B AGREEMENT FOR LANDMARK MUSIC FESTIVAL

Permits Management Office Contact: Leonard D. Lee 245-4715

When Thu Jul 9, 2015 8am – 9am Eastern Time

Where Permits Management Office - 900 Ohio Dr., SW / NPS-NAMA Annex 2 Large Conference Room ([map](#))Video call https://plus.google.com/hangouts/_/doi.gov/sheila-gotha-saCalendar dick_swihart@nps.gov

Who

- Sheila Gotha - organizer
- Leonard Lee
- Robin Nixon
- Sean Kennealy
- cjones@c3presents.com
- specialevents@guestservices.com
- John Swihart
- dstalnecker@c3presents.com
- trose@nationalmall.org
- kfitton@nationalmall.org

Going? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)Invitation from [Google Calendar](#)You are receiving this email at the account dick_swihart@nps.gov because you are subscribed for invitations on calendar dick_swihart@nps.gov.To stop receiving these emails, please log in to <https://www.google.com/calendar/> and change your notification settings for this calendar.Forwarding this invitation could allow any recipient to modify your RSVP response. Learn more at <https://support.google.com/calendar/answer/37135#forwarding>

--
Karen Cucurullo
Acting Superintendent
National Mall and Memorial Parks
w:202-245-4670
.

"Austin, Teresa" <teresa_austin@nps.gov>

From: "Austin, Teresa" <teresa_austin@nps.gov>
Sent: Mon Jun 29 2015 07:34:51 GMT-0600 (MDT)
To: "Cucurullo, Karen" <karen_cucurullo@nps.gov>
Subject: Re: Invitation: Permit #15- 0174 Trust For The National Mall @ Thu Jul 9, 2015 8am - 9am (dick_swihart@nps.gov)

I'll call Leonard and find out more information about the meeting. If the purpose is to ensure the appropriateness of the merchandise, then I don't see an issue with it. If the purpose is to discuss the agreement between the Trust, C3 and GSI, then we likely do not need to be involved.

Dick and Leonard are both gone today so I'll let you know tomorrow.

Teri Austin
Chief, Division of Administration
National Mall & Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
202.619.7377 Office
202.525.8949 Cell

On Fri, Jun 26, 2015 at 2:16 PM, Cucurullo, Karen <karen_cucurullo@nps.gov> wrote:
What is your take on this, let's talk.

Karen

----- Forwarded message -----

From: **Swihart, John** <dick_swihart@nps.gov>

Date: Fri, Jun 26, 2015 at 8:38 AM

Subject: Fwd: Invitation: Permit #15- 0174 Trust For The National Mall @ Thu Jul 9, 2015 8am - 9am (dick_swihart@nps.gov)

To: Karen Cucurullo <karen_cucurullo@nps.gov>, Teri Austin <teresa_austin@nps.gov>

Karen, Teri -

The Trust asked Permits to set up this separate meeting on Thursday Jul 9, 2015 8AM – 9AM between them, C3, GSI and me. GSI will have one or more Vice Presidents at this meeting.

I noticed neither of you were invited and very much believe you should have been.

This is the first meeting between all the parties following our learning from the SOL that GSI must be a participant in the Landmark concert.

Your participation may be important to ensure the proper tone and to ensure all parties understand the park's position.

thank you,

Dick

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

----- Forwarded message -----

From: **Swihart, John** <dick_swihart@nps.gov>

Date: Thu, Jun 25, 2015 at 11:11 AM

Subject: Fwd: Invitation: Permit #15- 0174 Trust For The National Mall @ Thu Jul 9, 2015 8am - 9am (dick_swihart@nps.gov)

To: Rick Wayland <waylandr@guestservices.com>, Douglas Verner <VernerD@guestservices.com>

Cc: Gerry Gabrys <ggabrys@guestservices.com>, Jeff Marquis <jmarquis@guestservices.com>, Karen Cucurullo <karen_cucurullo@nps.gov>, Teri Austin <teresa_austin@nps.gov>, Robin Nixon <robin_nixon@nps.gov>

Gentlemen -

The Trust for the National Mall has asked our Permits department to set up a meeting with us, GSI and C3 to discuss the Landmark Concert on July 9th at 8AM in the NAM Permits office conference room. I see that Mr. Bruce Ward was invited, however if there has been no other communication between GSI & C3 following the change in GSI's participation status last week on advise of our Solicitors, then I would like to ensure you all are invited to this meeting.

Your participation is welcomed as we collectively define GSI's role and participation in this event.

kind regards,

Dick

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

----- Forwarded message -----

From: **Sheila Gotha** <sheila_gotha-samuel@nps.gov>

Date: Thu, Jun 25, 2015 at 10:31 AM

Subject: Invitation: Permit #15- 0174 Trust For The National Mall @ Thu Jul 9, 2015 8am - 9am (dick_swihart@nps.gov)

To: dick_swihart@nps.gov, Leonard Lee <leonard_lee@nps.gov>, Robin Nixon <robin_nixon@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, cjones@c3presents.com, specialevents@guestservices.com, dstalnecker@c3presents.com, trose@nationalmall.org, kfitton@nationalmall.org

Permit #15- 0174 Trust For The National Mall

[more details »](#)

Date of Activity: September 10 - October 8, 2015

Purpose: TO DISCUSS AND FINALIZE MERCHANDISE, AND F&B AGREEMENT FOR LANDMARK MUSIC FESTIVAL

Permits Management Office Contact: Leonard D. Lee 245-4715

When Thu Jul 9, 2015 8am – 9am Eastern Time

Where Permits Management Office - 900 Ohio Dr., SW / NPS-NAMA Annex 2 Large Conference Room ([map](#))

Video call https://plus.google.com/hangouts/_/doi.gov/sheila-gotha-sa

Calendar dick_swihart@nps.gov

Who

- Sheila Gotha - organizer
- Leonard Lee
- Robin Nixon
- Sean Kennealy
- cjones@c3presents.com
- specialevents@guestservices.com
- John Swihart
- dstalnecker@c3presents.com
- trose@nationalmall.org
- kfitton@nationalmall.org

Going? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from [Google Calendar](#)

You are receiving this email at the account dick_swihart@nps.gov because you are subscribed for invitations on calendar dick_swihart@nps.gov.

To stop receiving these emails, please log in to <https://www.google.com/calendar/> and change your notification settings for this calendar.

Forwarding this invitation could allow you recipient to modify your RSVP response. Learn more at <https://support.google.com/calendar/answer/27425#fwd=invite>

--
Karen Cucurullo
Acting Superintendent
National Mall and Memorial Parks
w:202-245-4670
.

Conversation Contents

Re: Approval for Trust National Mall windboards

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Wed Jun 24 2015 10:25:39 GMT-0600 (MDT)
To: Jeremy Granoff <jgranoff@nationalmall.org>
Subject: Re: Approval for Trust National Mall windboards

Jeremy,

We will take a look at this and get back to you. Robin is out until mid next week, so please look for a note from her next week after she returns from vacation.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Wed, Jun 24, 2015 at 11:55 AM, Jeremy Granoff <jgranoff@nationalmall.org> wrote:

Good afternoon Karen and Sean,

I spoke with Robin Nixon this morning about the Trust purchasing additional windboards to place out on the National Mall to further generate awareness for our upcoming projects and initiatives. She asked that I submit a formal proposal to both of you in memo form to get your approval, which is attached.

During the summer months the messaging focus of these windboards would be to educate visitors about Landmark, and we would of course make sure that the creative is approved by NPS before printing.

Following Landmark we would likely use the windboards to further generate awareness for the rehabilitation of Constitution Gardens, as well as the World War II Memorial mobile app, upcoming days of service, and much more.

We are still working on determining a number to purchase (we currently have two that we were approved to purchase last year), but it would not be more than 2-3 most likely.

Thanks so much, and please let me know if you have additional questions.

All the best,

Jeremy

Jeremy Granoff
Marketing Associate

Trust for the National Mall

p: (202) 688-3759 | nationalmall.org

Making the National Mall the best park in the world.



LMF Email Sig Lincoln at Night

Conversation Contents

Re: concessions follow up -- time for a quick follow up call?

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Mon Jun 22 2015 06:25:20 GMT-0600 (MDT)
To: Kristine Fitton <KFitton@nationalmall.org>
Subject: Re: concessions follow up -- time for a quick follow up call?

Hi Kristine,

I am planning to be over your way at 2 PM today. You indicated you are on vacation this coming week, does that mean now or next? We can call if you are not in office. Just let me know what works best.

I will be on vacation 6/26-7/5, so lets connect this week for sure.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Sun, Jun 21, 2015 at 11:31 PM, Kristine Fitton <KFitton@nationalmall.org> wrote:

Hi: I apologize for the crazy hour of my email. I'm on vacation this coming week, but wanted to make sure I worked with C3 this week on the concessions options we discussed on Friday. (Thank you, again, for the productive meeting Friday.)

I realized this weekend that I had an additional question that I forgot to ask in our meeting. Sean: Do you have a few minutes tomorrow or Tuesday where I can quickly ask a clarifying question to make sure I'm presenting all of the options clearly to C3?

If you let me know when you have a window of time, I'd be happy to give you a call at your convenience.

Thank you --Kristine

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Mon Jun 22 2015 09:49:18 GMT-0600 (MDT)
To: Kristine Fitton <KFitton@nationalmall.org>
Subject: Re: concessions follow up -- time for a quick follow up call?

How about 12:15?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Jun 22, 2015, at 10:43 AM, Kristine Fitton <KFitton@nationalmall.org> wrote:

Thanks for the reply, Sean.

I am on vacation this week, but can make time for a call.

I'm happy to talk just before or after the 2pm meeting. My cell is 202-641-4969. Just let me know the best time and I'll be available.

Thank you. --Kristine

On Jun 22, 2015, at 8:25 AM, "Kennealy, Sean" <sean_kennealy@nps.gov> wrote:

Hi Kristine,

I am planning to be over your way at 2 PM today. You indicated you are on vacation this coming week, does that mean now or next? We can call if you are not in office. Just let me know what works best.

I will be on vacation 6/26-7/5, so lets connect this week for sure.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Sun, Jun 21, 2015 at 11:31 PM, Kristine Fitton <KFitton@nationalmall.org> wrote:

Hi: I apologize for the crazy hour of my email. I'm on vacation this coming week, but wanted to make sure I worked with C3 this week on the concessions options we discussed on Friday. (Thank you, again, for the productive meeting Friday.)

I realized this weekend that I had an additional question that I forgot to ask in our meeting. Sean: Do you have a few minutes tomorrow or Tuesday where I can quickly ask a clarifying question to make sure I'm presenting all of the options clearly to C3?

If you let me know when you have a window of time, I'd be happy to give you a call at your convenience.

Thank you --Kristine

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Mon Jun 22 2015 10:47:19 GMT-0600 (MDT)
To: Kristine Fitton <KFitton@nationalmall.org>
Subject: Re: concessions follow up -- time for a quick follow up call?

Just left a message on your cell.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Mon, Jun 22, 2015 at 10:43 AM, Kristine Fitton <KFitton@nationalmall.org> wrote:

Thanks for the reply, Sean.

I am on vacation this week, but can make time for a call.

I'm happy to talk just before or after the 2pm meeting. My cell is 202-641-4969. Just let me know the best time and I'll be available.

Thank you. --Kristine

On Jun 22, 2015, at 8:25 AM, "Kennealy, Sean" <sean_kennealy@nps.gov> wrote:

Hi Kristine,

I am planning to be over your way at 2 PM today. You indicated you are on vacation this coming week, does that mean now or next? We can call if you are not in office. Just let me know what works best.

I will be on vacation 6/26-7/5, so lets connect this week for sure.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Sun, Jun 21, 2015 at 11:31 PM, Kristine Fitton <KFitton@nationalmall.org> wrote:

Hi: I apologize for the crazy hour of my email. I'm on vacation this coming week, but wanted to make sure I worked with C3 this week on the concessions options we discussed on Friday. (Thank you, again, for the productive meeting Friday.)

I realized this weekend that I had an additional question that I forgot to ask in our meeting. Sean: Do you have a few minutes tomorrow or Tuesday where I can quickly ask a clarifying question to make sure I'm presenting all of the options clearly to C3?

If you let me know when you have a window of time, I'd be happy to give you a call at your convenience.

Thank you --Kristine

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Mon Jun 22 2015 12:01:50 GMT-0600 (MDT)
To: Kristine Fitton <KFitton@nationalmall.org>
Subject: Re: concessions follow up -- time for a quick follow up call?

I will after 3:30.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Jun 22, 2015, at 1:35 PM, Kristine Fitton <KFitton@nationalmall.org> wrote:

Sorry, Sean. I was at the beach with my kids.

I'm back now. Please let me know if there is another time that works this afternoon.

Thank you!

Sent from my iPhone

On Jun 22, 2015, at 12:47 PM, "Kennealy, Sean" <sean_kennealy@nps.gov> wrote:

Just left a message on your cell.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Mon, Jun 22, 2015 at 10:43 AM, Kristine Fitton <KFitton@nationalmall.org> wrote:

Thanks for the reply, Sean.

I am on vacation this week, but can make time for a call.

I'm happy to talk just before or after the 2pm meeting. My cell is 202-641-4969. Just let me know the best time and I'll be available.

Thank you. --Kristine

On Jun 22, 2015, at 8:25 AM, "Kennealy, Sean" <sean_kennealy@nps.gov> wrote:

Hi Kristine,

I am planning to be over your way at 2 PM today. You indicated you are on vacation this coming week, does that mean now or next? We can call if you are not in office. Just let me know what works best.

I will be on vacation 6/26-7/5, so lets connect this week for sure.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Sun, Jun 21, 2015 at 11:31 PM, Kristine Fitton <KFitton@nationalmall.org> wrote:

Hi: I apologize for the crazy hour of my email. I'm on vacation this coming week, but wanted to make sure I worked with C3 this week on the concessions options we discussed on Friday. (Thank you, again, for the productive meeting Friday.)

I realized this weekend that I had an additional question that I forgot to ask in our meeting. Sean: Do you have a few minutes tomorrow or Tuesday where I can quickly ask a clarifying question to make sure I'm presenting all of the options clearly to C3?

If you let me know when you have a window of time, I'd be happy to give you a call at your convenience.

Thank you --Kristine

Conversation Contents

revised docs

/145. revised docs/1.1 Maps - West Potomac Park Area.pdf
/145. revised docs/1.2 Map - Hains Point Area.pdf
/145. revised docs/1.3 Festival Site Analysis 2015-6-10 NPS.docx
/145. revised docs/1.4 Festival Site Analysis Clean with edits 2015-6-10 NPS.docx
/145. revised docs/2.1 Maps - West Potomac Park Area.pdf
/145. revised docs/2.2 Map - Hains Point Area.pdf
/145. revised docs/2.3 Festival Site Analysis 2015-6-10 NPS.docx
/145. revised docs/2.4 Festival Site Analysis Clean with edits 2015-6-10 NPS.docx

"Nixon, Robin" <robin_nixon@nps.gov>

From: "Nixon, Robin" <robin_nixon@nps.gov>
Sent: Wed Jun 10 2015 13:22:55 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>
Subject: revised docs
Attachments: Maps - West Potomac Park Area.pdf Map - Hains Point Area.pdf Festival Site Analysis 2015-6-10 NPS.docx
Festival Site Analysis Clean with edits 2015-6-10 NPS.docx

attached/ maps are still separate docs, I don't know how to cut and paste them into the final doc

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Tue Jun 16 2015 10:21:24 GMT-0600 (MDT)
To: Jeffrey Gowen <jeff_gowen@nps.gov>
Subject: Fwd: revised docs
Attachments: Maps - West Potomac Park Area.pdf Map - Hains Point Area.pdf Festival Site Analysis 2015-6-10 NPS.docx
Festival Site Analysis Clean with edits 2015-6-10 NPS.docx

Jeff,

Can you add a scale to these two maps? Please send to Robin.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

----- Forwarded message -----

From: **Nixon, Robin** <robin_nixon@nps.gov>
Date: Wed, Jun 10, 2015 at 3:22 PM
Subject: revised docs
To: Sean Kennealy <sean_kennealy@nps.gov>

attached/ maps are still separate docs, I don't know how to cut and paste them into the final doc

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service

900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Tue Jun 16 2015 12:02:48 GMT-0600 (MDT)
To: "Gowen, Jeffrey" <jeff_gowen@nps.gov>
Subject: Re: revised docs

Thanks Jeff!

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Tue, Jun 16, 2015 at 1:39 PM, Gowen, Jeffrey <jeff_gowen@nps.gov> wrote:

Robin,

Here are the maps for WPP and Hains Point. I changed them so they are both at the same scale and also added a bar scale to each drawing. Let me know if they need any further adjustments.

Thanks,

Jeff

On Tue, Jun 16, 2015 at 12:21 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Jeff,

Can you add a scale to these two maps? Please send to Robin.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

----- Forwarded message -----

From: Nixon, Robin <robin_nixon@nps.gov>
Date: Wed, Jun 10, 2015 at 3:22 PM
Subject: revised docs
To: Sean Kennealy <sean_kennealy@nps.gov>

attached/ maps are still separate docs, I don't know how to cut and paste them into the final doc

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

□

--

Jeff Gowen
Landscape Architect
National Mall and Memorial Parks
202-841-0110

Conversation Contents

Revised E v W Potomac Park

Attachments:

/146. Revised E v W Potomac Park/1.1 Festival Site Analysis Clean with edits 2015-6-15 NPS.docx
/146. Revised E v W Potomac Park/1.2 Permits - Hains Point Area (1).pdf
/146. Revised E v W Potomac Park/1.3 Permits - West Potomac Park Area (1).pdf

"Nixon, Robin" <robin_nixon@nps.gov>

From: "Nixon, Robin" <robin_nixon@nps.gov>
Sent: Tue Jun 16 2015 11:54:25 GMT-0600 (MDT)
To: Karen Cucurullo <karen_cucurullo@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>
Subject: Revised E v W Potomac Park
Attachments: Festival Site Analysis Clean with edits 2015-6-15 NPS.docx Permits - Hains Point Area (1).pdf Permits - West Potomac Park Area (1).pdf

See attached. Still waiting on some numbers from Permits to fill out the availability portion of the table. Maps are attached; have been changed to match in scale, and have bar scales added

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

□

Conversation Contents

Fwd: Meeting to discuss issues concerning sales of food & beverage and merchandise at Trust for the National Mall Concert

"Swihart, John" <dick_swihart@nps.gov>

From: "Swihart, John" <dick_swihart@nps.gov>
Sent: Mon Jun 15 2015 13:12:33 GMT-0600 (MDT)
To: Teri Austin <teresa_austin@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>
Subject: Fwd: Meeting to discuss issues concerning sales of food & beverage and merchandise at Trust for the National Mall Concert

FYI -
I had heard that either Robbin or Robin had gone to Randy.

Dick Swihart
Concessions Chief
National Mall and Memorial Parks
900 Ohio Dr SW
Washington, DC 20024
Office: (202) 619-6392
Cell: (202) 748-2470
Dick_Swihart@NPS.gov

----- Forwarded message -----

From: Lackey, Melissa <melissa.lackey@sol.doi.gov>
Date: Mon, Jun 15, 2015 at 2:41 PM
Subject: Meeting to discuss issues concerning sales of food & beverage and merchandise at Trust for the National Mall Concert
To: Steve LeBel <steve_lebel@nps.gov>, Robin Nixon <robin_nixon@nps.gov>, Robbin Owen <robbin_owen@nps.gov>, John Swihart <dick_swihart@nps.gov>, Randolph Myers <randolph.myers@sol.doi.gov>

I propose a meeting as soon as possible to go over issues that have come to my attention only in the past few days concerning certain sales associated with the concert. Randy shared with me a copy of the Agreement between the Trust and C3 Presents, Inc., as well as a copy of the Trust's Special Events Permit. It appears that many issues remain unresolved.

I will be out of the office all day Friday, June 19, (but could be available by phone starting around 2), and then will be out of the country on leave from Wednesday, June 24 until Monday, July 6.

Please let me know if/when you would like to discuss the concert-related issues.

Melissa Lackey

Attorney Advisor
U. S. Department of the Interior, Office of the Solicitor
1849 C Street NW, Room 5323
Mail Stop 5311
Washington, DC 20240

Phone: 202 513-0733 Fax: 202 208-3877

This e-mail (including any and all attachments) is intended for the use of the individual or entity to which it is addressed. It may contain information that is privileged, confidential or otherwise protected by applicable law. If you are not the intended recipient or the employee or agent responsible for delivery of this e-mail to the intended recipient, you are hereby notified that any dissemination, distribution, copying or use of this e-mail or its contents is strictly prohibited. If you received this e-mail in error, please notify the sender immediately and destroy all copies.

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Mon Jun 15 2015 13:53:59 GMT-0600 (MDT)
To: "Nixon, Robin" <robin_nixon@nps.gov>, Tonya Thomas <tonya_thomas@nps.gov>
Subject: Re: Meeting to discuss issues concerning sales of food & beverage and merchandise at Trust for the National Mall Concert

I say we try to meet with Melissa and Randy sooner rather than later. It appears Melissa is available this week.

Tonya - please set up. Attendees include: Karen, Teri, Dick, Leonard, Sean, Robin, Randy Myers, Melissa Lackey. Please get with Robin on specifics.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office - direct)
202-359-1551 (cell)

On Jun 15, 2015, at 3:09 PM, Nixon, Robin <robin_nixon@nps.gov> wrote:

Please see message below. I think it will be awful in terms of trying to have a good conversation with so many people on the phone, but I think we should try to talk to Melissa on Friday afternoon. I'm out next week.

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

□

----- Forwarded message -----

From: **Lackey, Melissa** <melissa.lackey@sol.doi.gov>

Date: Mon, Jun 15, 2015 at 2:41 PM

Subject: Meeting to discuss issues concerning sales of food & beverage and merchandise at Trust for the National Mall Concert

To: Steve LeBel <steve_lebel@nps.gov>, Robin Nixon <robin_nixon@nps.gov>, Robbin Owen <robbin_owen@nps.gov>, John Swihart <dick_swihart@nps.gov>, Randolph Myers <randolph.myers@sol.doi.gov>

I propose a meeting as soon as possible to go over issues that have come to my attention only in the past few days concerning certain sales associated with the concert. Randy shared with me a copy of the Agreement between the Trust and C3 Presents, Inc., as well as a copy of the Trust's Special Events Permit. It appears that many issues remain unresolved.

I will be out of the office all day Friday, June 19, (but could be available by phone starting around 2), and then will be out of the country on leave from Wednesday, June 24 until Monday, July 6.

Please let me know if/when you would like to discuss the concert-related issues.

Melissa Lackey

Attorney Advisor
U. S. Department of the Interior, Office of the Solicitor
1849 C Street NW, Room 5323
Mail Stop 5311
Washington, DC 20240

Phone: 202 513-0733 Fax: 202 208-3877

This e-mail (including any and all attachments) is intended for the use of the individual or entity to which it is addressed. It may contain information that is privileged, confidential or otherwise protected by applicable law. If you are not the intended recipient or the employee or agent responsible for delivery of this e-mail to the intended recipient, you are hereby notified that any dissemination, distribution, copying or use of this e-mail or its contents is strictly prohibited. If you received this e-mail in error, please notify the sender immediately and destroy all copies.

Conversation Contents

The Eisenhower Memorial: Arthur Cotton Moore response to the Government's Final Determination of Effect.

Attachments:

/149. The Eisenhower Memorial: Arthur Cotton Moore response to the Government's Final Determination of Effect./1.1 Eisenhower Memorial May Final Determination of Effect.doc.docx

Patricia Moore <patriciamoore1504@gmail.com>

From: Patricia Moore <patriciamoore1504@gmail.com>
Sent: Thu Jun 11 2015 15:42:47 GMT-0600 (MDT)
To: Patricia Moore <patriciamoore1504@gmail.com>
Subject: The Eisenhower Memorial: Arthur Cotton Moore response to the Government's Final Determination of Effect.
Attachments: Eisenhower Memorial May Final Determination of Effect.doc.docx

For your information.

ACM

Conversation Contents

Revised docs

Attachments:

/151. Revised docs/1.1 Festival Site Analysis Clean with edits 2015-6-10 NPS.docx

/151. Revised docs/1.2 Festival Site Analysis 2015-6-10 NPS.docx

"Nixon, Robin" <robin_nixon@nps.gov>

From: "Nixon, Robin" <robin_nixon@nps.gov>
Sent: Wed Jun 10 2015 13:01:46 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>
Subject: Revised docs
Attachments: Festival Site Analysis Clean with edits 2015-6-10 NPS.docx Festival Site Analysis 2015-6-10 NPS.docx

Attached. I could not format the table correctly!!

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

□

Conversation Contents

Quick Update - June 9, 2015

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Tue Jun 09 2015 14:24:44 GMT-0600 (MDT)
To: Karen Cucurullo <Karen_Cucurullo@nps.gov>
Subject: Quick Update - June 9, 2015

Hi Karen,

Some recent highlights:

1. We have a water main break under Outlet Bridge. Working on emergency contract to repair.
2. Volleyball Press Release to go out tomorrow and PEPC analysis. Public meeting on June 23.
3. COGA EA revisions being made. Expect released by June 22.
4. Randy Bibb back pay = \$56K
5. CBF Lunch was nice today. Dianna gave alot of praise to NPS.
6. Robin and I are working on EPP vs WPP analysis for Landmark Music Festival for Bob.
7. Maria from Robin's division is taking another job.
8. Good staff meeting and PMRB
9. Circulator starts June 14. Press event on 6/12 at 11 AM. Bob wants to speak.

See you on June 11.

Sean

Kennealy, Sean <sean_kennealy@nps.gov>

to Karen 6/5/2015...

Hi Karen, Some highlights ending 6/5/2015:

1. WAMO elevator has been running well.
2. Quality Elevator is scheduled to install the compensation rope at WAMO Saturday night.
3. Met with Facility Management about July 4 Portajohn cleaning
4. We are meeting Monday to finalize Press release for volleyball courts
5. I spoke with Ron Chen and gave him my affidavit about Ray Gresham
6. We had a good meeting with the Consulting Parties for COGA
7. Catherine and I are meeting with Tammy and Joel to finalize EA for COGA on Tuesday.
8. Lincoln Reflecting Pool repair agreement almost finalized. I expect repairs to start after July 4

Have a safe trip and enjoy spending time with your son.

Thanks, Sean

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

Label: "FOIA - Scott Higham round 2"

Created by:sean_kennealy@nps.gov

Total Messages in label:476 (179 conversations)

Created: 11-05-2015 at 13:28 PM

Conversation Contents

Fwd: Request for Demsions

Attachments:

/155. Fwd: Request for Demsions/1.1 Permits - Hains Point Area.pdf

/155. Fwd: Request for Demsions/1.2 Permits - West Potomac Park Area.pdf

"Nixon, Robin" <robin_nixon@nps.gov>

From: "Nixon, Robin" <robin_nixon@nps.gov>
Sent: Mon Jun 08 2015 12:23:38 GMT-0600 (MDT)
To: Sean Kennealy <sean_kennealy@nps.gov>
Subject: Fwd: Request for Demsions
Attachments: Permits - Hains Point Area.pdf Permits - West Potomac Park Area.pdf

See attached with dimensions

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

▫

----- Forwarded message -----

From: Gowen, Jeffrey <jeff_gowen@nps.gov>
Date: Mon, Jun 8, 2015 at 8:36 AM
Subject: Re: Request for Demsions
To: "Lee, Leonard" <leonard_lee@nps.gov>
Cc: Robin Nixon <robin_nixon@nps.gov>, Kristine Fitton <KFitton@nationalmall.org>

Leonard,

Here are two maps of the areas you requested with the acreage for each. Let me know if you need anything else.

Thanks,

Jeff

On Fri, Jun 5, 2015 at 7:10 AM, Lee, Leonard <leonard_lee@nps.gov> wrote:

Good morning Jeff.

Currently, the Trust for the National Mall and C3 Presents have a request for a permit to conduct the Landmark Music Festival in West Potomac Park, between Ericsson Statue and Inlet Bridge. In response to their request, NAMA management has suggested that they assess the feasibility of conducting the Landmark Music Festival in East Potomac Park, Hains Point area.

The size of each area is a critical element of their assessment. Please provide the square footage of West Potomac Park, between Inlet Bridge and Ericsson Statue and East Potomac Park, Hains Point, between the southernmost edge of the golf course to the southernmost edge of Hains point.

Thank you.

--

Jeff Gowen
Landscape Architect
National Mall and Memorial Parks
202-841-0110

Conversation Contents

festival: West Potomac Park vs East Potomac Park

Attachments:

/156. festival: West Potomac Park vs East Potomac Park/1.1 festival site analysis.docx

/156. festival: West Potomac Park vs East Potomac Park/2.1 festival site analysis.docx

/156. festival: West Potomac Park vs East Potomac Park/3.1 festival site analysis.docx

Kristine Fitton <KFitton@nationalmall.org>

From: Kristine Fitton <KFitton@nationalmall.org>
Sent: Fri May 29 2015 08:32:43 GMT-0600 (MDT)
To: "Sean Kennealy (sean_kennealy@nps.gov)" <sean_kennealy@nps.gov>
Subject: festival: West Potomac Park vs East Potomac Park
Attachments: festival site analysis.docx

Hello:

I didn't want you to think I forgot about this. I put together a draft memo (see attached) and Caroline wisely suggested I do a comparison in a grid format of WPP vs EPP.

In addition to getting your general sense of the content, do you know the size of the East Potomac Park site (Hains Point) and West Potomac Park? Size of the two locales is actually a big issue for C3 but they could only roughly tell me that WPP is twice as big.

Thank you!

--Kristine

-----Original Message-----

From: Kristine Fitton
Sent: Monday, May 25, 2015 11:22 PM
To: Caroline Cunningham
Cc: Alicia Alexion; Katie O'Neill
Subject: draft memo for Jarvis

I've attached a basic analysis, which I drafted with input from Sean and Charlie. Please let me know what you think.

I'd like to quickly run the final version by them before sending.

Thanks -Kristine

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Mon Jun 08 2015 12:11:52 GMT-0600 (MDT)
To: Robin Nixon <robin_nixon@nps.gov>, Robbin Owen <Robbin_Owen@nps.gov>
Subject: Fwd: festival: West Potomac Park vs East Potomac Park
Attachments: festival site analysis.docx

Hello Everyone,

Please see below and attached. Bob just called me asking about the TNM's evaluation of EPP as a potential venue for the Music festival.

Robbin - Can you provide the size of the East Potomac Park site (Hains Point) and West Potomac Park?

Let me know your thoughts so I can get back to Bob quickly.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

----- Forwarded message -----

From: **Kristine Fitton** <KFitton@nationalmall.org>
Date: Fri, May 29, 2015 at 10:32 AM
Subject: festival: West Potomac Park vs East Potomac Park
To: "Sean Kennealy (sean_kennealy@nps.gov)" <sean_kennealy@nps.gov>
Cc: "Nixon, Robin (robin_nixon@nps.gov)" <robin_nixon@nps.gov>

Hello:

I didn't want you to think I forgot about this. I put together a draft memo (see attached) and Caroline wisely suggested I do a comparison in a grid format of WPP vs EPP.

In addition to getting your general sense of the content, do you know the size of the East Potomac Park site (Hains Point) and West Potomac Park? Size of the two locales is actually a big issue for C3 but they could only roughly tell me that WPP is twice as big.

Thank you!

--Kristine

-----Original Message-----

From: Kristine Fitton
Sent: Monday, May 25, 2015 11:22 PM
To: Caroline Cunningham
Cc: Alicia Alexion; Katie O'Neill
Subject: draft memo for Jarvis

I've attached a basic analysis, which I drafted with input from Sean and Charlie. Please let me know

what you think.

I'd like to quickly run the final version by them before sending.

Thanks -Kristine

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Mon Jun 08 2015 12:21:54 GMT-0600 (MDT)
To: Bob Vogel <bob_vogel@nps.gov>
Subject: Fwd: festival: West Potomac Park vs East Potomac Park
Attachments: festival site analysis.docx

Bob,

This was the latest. I am working with Robin and Robbin to track a few things down and we will get back to you.

In the meantime, you can see what they are saying. Nothing really surprising or earth shattering why EPP won't work.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

----- Forwarded message -----

From: **Kristine Fitton** <KFitton@nationalmall.org>
Date: Fri, May 29, 2015 at 10:32 AM
Subject: festival: West Potomac Park vs East Potomac Park
To: "Sean Kennealy (sean_kennealy@nps.gov)" <sean_kennealy@nps.gov>
Cc: "Nixon, Robin (robin_nixon@nps.gov)" <robin_nixon@nps.gov>

Hello:

I didn't want you to think I forgot about this. I put together a draft memo (see attached) and Caroline wisely suggested I do a comparison in a grid format of WPP vs EPP.

In addition to getting your general sense of the content, do you know the size of the East Potomac Park site (Hains Point) and West Potomac Park? Size of the two locales is actually a big issue for C3 but they could only roughly tell me that WPP is twice as big.

Thank you!

--Kristine

-----Original Message-----

From: Kristine Fitton
Sent: Monday, May 25, 2015 11:22 PM
To: Caroline Cunningham

Cc: Alicia Alexion; Katie O'Neill
Subject: draft memo for Jarvis

I've attached a basic analysis, which I drafted with input from Sean and Charlie. Please let me know what you think.

I'd like to quickly run the final version by them before sending.

Thanks -Kristine

Conversation Contents

Fwd: DTS 18492 Landmark Festival is cancelled

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Thu Jun 04 2015 11:11:12 GMT-0600 (MDT)
To: Robin Nixon <robin_nixon@nps.gov>
Subject: Fwd: DTS 18492 Landmark Festival is cancelled

Is the Letter cancelled or the Festival itself??
Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

----- Forwarded message -----

From: **Thomas, Tonya** <tonya_thomas@nps.gov>
Date: Thu, Jun 4, 2015 at 1:09 PM
Subject: Fwd: DTS 18492 Landmark Festival is cancelled
To: Karen Cucurullo <karen_cucurullo@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Robbin Owen <robbin_owen@nps.gov>, Leonard Lee <leonard_lee@nps.gov>

FYI - see below from RD's Office

----- Forwarded message -----

From: **Watts, Christopher** <christopher_watts@nps.gov>
Date: Thu, Jun 4, 2015 at 12:11 PM
Subject: DTS 18492 Landmark Festival is cancelled
To: Tonya Thomas <tonya_thomas@nps.gov>

not sure if karen/sean informed.

Christopher Watts
(Acting) Staff Assistant for the Office of the Regional Director
and
Staff Assistant
Lands, Planning and Design
National Park Service
National Capital Region
1100 Ohio Drive SW
Washington, DC 20242
202-619-7485

EXPERIENCE YOUR AMERICA™
National Park Service
U.S. Department of the Interior

Conversation Contents

Controlled Correspondence NPS0018492 Landmark Festival PunkLife

Attachments:

/160. Controlled Correspondence NPS0018492 Landmark Festival PunkLife/1.1
CORRESPONDENCE CONTROL COVER SHEET.doc
/160. Controlled Correspondence NPS0018492 Landmark Festival PunkLife/1.2 Landmark
Festival for the National Mall..pdf
/160. Controlled Correspondence NPS0018492 Landmark Festival PunkLife/2.1
CORRESPONDENCE CONTROL COVER SHEET.doc
/160. Controlled Correspondence NPS0018492 Landmark Festival PunkLife/2.2 Landmark
Festival for the National Mall..pdf

"NCR Office of the Regional Director, NPS" <ncr_office_ofthe_regional_director@nps.gov>

From: "NCR Office of the Regional Director, NPS"
<ncr_office_ofthe_regional_director@nps.gov>
Sent: Tue Jun 02 2015 11:22:14 GMT-0600 (MDT)
To: Karen Cucurullo <Karen_Cucurullo@nps.gov>, Sean Kennealy
<sean_kennealy@nps.gov>, Bob Vogel <bob_vogel@nps.gov>
Subject: Controlled Correspondence NPS0018492 Landmark Festival PunkLife
Attachments: CORRESPONDENCE CONTROL COVER SHEET.doc Landmark Festival
for the National Mall..pdf

[DUE: 06/12/2015](#)

Please review the attached and provide your draft response to my attention.
It is technically due in DTS on 06/22/15, but I will not be in the office 06/15/19.
If you can provide a response sooner, great- otherwise I'll address it when I return.

Thanks

Sent by:

Christopher Watts
(Acting) Staff Assistant for the Office of the Regional Director
and
Staff Assistant
Lands, Planning and Design
National Park Service / National Capital Region
1100 Ohio Drive SW
Washington, DC 20242
202-619-7485

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Tue Jun 02 2015 14:37:00 GMT-0600 (MDT)
Robin Nixon <robin_nixon@nps.gov>, Robbin Owen

TO: <Robin_Owen@nps.gov>, Michael Litterst <mike_litterst@nps.gov>
Subject: Fwd: Controlled Correspondence NPS0018492 Landmark Festival PunkLife
Attachments: CORRESPONDENCE CONTROL COVER SHEET.doc Landmark Festival for the National Mall..pdf

Robin,

Please take the lead to draft this response about the Landmark Music Festival. Note due dates.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

----- Forwarded message -----

From: NCR Office of the Regional Director, NPS <ncr_office_ofthe_regional_director@nps.gov>
Date: Tue, Jun 2, 2015 at 1:22 PM
Subject: Controlled Correspondence NPS0018492 Landmark Festival PunkLife
To: Karen Cucurullo <Karen_Cucurullo@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>, Bob Vogel <bob_vogel@nps.gov>
Cc: Christopher Watts <Christopher_Watts@nps.gov>, Lisa Mendelson-Ielmini <lisa_mendelson-ielmini@nps.gov>, Brandon Bies <brandon_bies@nps.gov>

DUE: 06/12/2015

Please review the attached and provide your draft response to my attention. It is technically due in DTS on 06/22/15, but I will not be in the office 06/15/15. If you can provide a response sooner, great- otherwise I'll address it when I return.

Thanks

Sent by:

Christopher Watts
(Acting) Staff Assistant for the Office of the Regional Director
and
Staff Assistant
Lands, Planning and Design
National Park Service / National Capital Region
1100 Ohio Drive SW
Washington, DC 20242
202-619-7485

Conversation Contents

Re: Meeting

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Fri May 22 2015 10:08:46 GMT-0600 (MDT)
To: Kelly Thomas <KThomas@nationalmall.org>
Subject: Re: Meeting

I am not available Friday 5/29 but there appears to be sufficient NPS presence..

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, May 22, 2015 at 11:48 AM, Kelly Thomas <KThomas@nationalmall.org> wrote:

Thank you For connecting us Robin.

Hello everyone,

Per the below email we have a hold on Bob's calendar next Friday to meet and discuss sponsorship activations. We are proposing to meet from 8:00. -9:30. I know Wendy is only available until 9:00 am would it help if we have the meeting at Wendy and Bob's office so we can maximize our time with Wendy?

Please let us know if these times and location works for you?

Thank you
Kelly

On May 22, 2015, at 10:03 AM, Robin Nixon <robin_nixon@nps.gov> wrote:

Kelly, please include Karen Cucurullo and Sean Kennealy in any meetings regarding the festival.

Sent from my iPhone

On May 22, 2015, at 9:14 AM, Kelly Thomas <KThomas@nationalmall.org> wrote:

Hi Wendy,

Happy Friday! Just checking in about the below email. We have a hold on Bob's calendar from 8 - 9:30 am next Friday. Please let us know so we can confirm with the C3 people.

Thank you!

Kelly

On May 21, 2015, at 10:17 AM, Kelly Thomas <KThomas@nationalmall.org> wrote:

Hi Wendy,

Thank you again for your time this week on the phone. Yesterday, Caroline spoke with Bob about meeting next week to discuss sponsorship activation. We think it is best for to review options sooner than later and therefore we have two people from the C3 sponsorship team coming to town on Friday, May 29th. Bob has made himself available on that Friday morning, and we can make our schedules work at the Trust for this important meeting. We hope that you can make your calendar work to join us.

Let me know.

Thank you,

Kelly

Kelly Thomas

Director of Corporate Partnerships

Trust for the National Mall

1300 Pennsylvania Avenue, NW, Suite 370

Washington, DC 20004

p: 202.688.3758 m: f: 202.407.9422 | nationalmall.org

Making the National Mall the best park in the world.

[<image001.gif><image002.gif><image003.jpg>](#)

[<image004.png>](#)

<image001.gif>

<image003.jpg>

<image004.png>

From: Robin Nixon <robin_nixon@nps.gov>
Sent: Fri May 22 2015 10:41:38 GMT-0600 (MDT)
To: "Kennealy, Sean" <sean_kennealy@nps.gov>
Subject: Re: Meeting

What kills me is that they just went straight to Bob to schedule a meeting, which we wouldn't even have known about if Wendy hadn't copied me on her reply

Sent from my iPhone

On May 22, 2015, at 12:08 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

I am not available Friday 5/29 but there appears to be sufficient NPS presence..

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, May 22, 2015 at 11:48 AM, Kelly Thomas <KThomas@nationalmall.org> wrote:

Thank you For connecting us Robin.

Hello everyone,

Per the below email we have a hold on Bob's calendar next Friday to meet and discuss sponsorship activations. We are proposing to meet from 8:00. -9:30. I know Wendy is only available until 9:00 am would it help if we have the meeting at Wendy and Bob's office so we can maximize our time with Wendy?

Please let us know if these times and location works for you?

Thank you
Kelly

On May 22, 2015, at 10:03 AM, Robin Nixon <robin_nixon@nps.gov> wrote:

Kelly, please include Karen Cucurullo and Sean Kennealy in any meetings regarding the festival.

Sent from my iPhone

On May 22, 2015, at 9:14 AM, Kelly Thomas <KThomas@nationalmall.org> wrote:

Hi Wendy,

Happy Friday! Just checking in about the below email. We have a hold on Bob's calendar from 8 - 9:30 am next Friday. Please let us know so we can confirm with the C3 people.

Thank you!

Wendy

On May 21, 2015, at 10:17 AM, Kelly Thomas <KThomas@nationalmall.org> wrote:

Hi Wendy,

Thank you again for your time this week on the phone. Yesterday, Caroline spoke with Bob about meeting next week to discuss sponsorship activation. We think it is best for to review options sooner than later and therefore we have two people from the C3 sponsorship team coming to town on Friday, May 29th. Bob has made himself available on that Friday morning, and we can make our schedules work at the Trust for this important meeting. We hope that you can make your calendar work to join us.

Let me know.

Thank you,

Kelly

Kelly Thomas
Director of Corporate Partnerships

Trust for the National Mall
1300 Pennsylvania Avenue, NW, Suite 370
Washington, DC 20004

p: 202.688.3758 m: f: 202.407.9422 | nationalmall.org

Making the National Mall the best park in the world.

[<image001.gif><image002.gif><image003.jpg>](#)

[<image004.png>](#)

<image001.gif>

<image003.jpg>

<image004.png>

From: Robin Nixon <robin_nixon@nps.gov>
Sent: Fri May 22 2015 10:42:43 GMT-0600 (MDT)
To: "Kennealy, Sean" <sean_kennealy@nps.gov>
Subject: Re: Meeting

I can get on the call at 1, but will be on mute, because at playground

Sent from my iPhone

On May 22, 2015, at 12:08 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

I am not available Friday 5/29 but there appears to be sufficient NPS presence..

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, May 22, 2015 at 11:48 AM, Kelly Thomas <KThomas@nationalmall.org> wrote:

Thank you For connecting us Robin.

Hello everyone,

Per the below email we have a hold on Bob's calendar next Friday to meet and discuss sponsorship activations. We are proposing to meet from 8:00. -9:30. I know Wendy is only available until 9:00 am would it help if we have the meeting at Wendy and Bob's office so we can maximize our time with Wendy?

Please let us know if these times and location works for you?

Thank you
Kelly

On May 22, 2015, at 10:03 AM, Robin Nixon <robin_nixon@nps.gov> wrote:

Kelly, please include Karen Cucurullo and Sean Kennealy in any meetings regarding the festival.

Sent from my iPhone

On May 22, 2015, at 9:14 AM, Kelly Thomas <KThomas@nationalmall.org> wrote:

Hi Wendy,

Happy Friday! Just checking in about the below email. We have a hold on Bob's calendar from 8 - 9:30 am next Friday. Please let us know so we can confirm with the C3 people.

Thank you!

ronny

On May 21, 2015, at 10:17 AM, Kelly Thomas <KThomas@nationalmall.org> wrote:

Hi Wendy,

Thank you again for your time this week on the phone. Yesterday, Caroline spoke with Bob about meeting next week to discuss sponsorship activation. We think it is best for to review options sooner than later and therefore we have two people from the C3 sponsorship team coming to town on Friday, May 29th. Bob has made himself available on that Friday morning, and we can make our schedules work at the Trust for this important meeting. We hope that you can make your calendar work to join us.

Let me know.

Thank you,

Kelly

Kelly Thomas
Director of Corporate Partnerships

Trust for the National Mall
1300 Pennsylvania Avenue, NW, Suite 370

Washington, DC 20004

p: 202.688.3758 m: f: 202.407.9422 | nationalmall.org

Making the National Mall the best park in the world.

[<image001.gif><image002.gif><image003.jpg>](#)

[<image004.png>](#)

<image001.gif>

<image003.jpg>

<image004.png>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Fri May 22 2015 10:45:12 GMT-0600 (MDT)
To: Robin Nixon <robin_nixon@nps.gov>
Subject: Re: Meeting

I know - I hear ya.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On May 22, 2015, at 12:41 PM, Robin Nixon <robin_nixon@nps.gov> wrote:

What kills me is that they just went straight to Bob to schedule a meeting, which we wouldn't even have known about if Wendy hadn't copied me on her reply

Sent from my iPhone

On May 22, 2015, at 12:08 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

I am not available Friday 5/29 but there appears to be sufficient NPS presence..

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Fri, May 22, 2015 at 11:48 AM, Kelly Thomas <KThomas@nationalmall.org> wrote:

Thank you For connecting us Robin.

Hello everyone,

Per the below email we have a hold on Bob's calendar next Friday to meet and discuss sponsorship activations. We are proposing to meet from 8:00. -9:30. I know Wendy is only available until 9:00 am would it help if we have the meeting at Wendy and Bob's office so we can maximize our time with Wendy?

Please let us know if these times and location works for you?

Thank you
Kelly

On May 22, 2015, at 10:03 AM, Robin Nixon <robin_nixon@nps.gov> wrote:

Kelly, please include Karen Cucurullo and Sean Kennealy in any meetings

regarding the festival.

Sent from my iPhone

On May 22, 2015, at 9:14 AM, Kelly Thomas <KThomas@nationalmall.org> wrote:

Hi Wendy,

Happy Friday! Just checking in about the below email. We have a hold on Bob's calendar from 8 - 9:30 am next Friday. Please let us know so we can confirm with the C3 people.

Thank you!

Kelly

On May 21, 2015, at 10:17 AM, Kelly Thomas <KThomas@nationalmall.org> wrote:

Hi Wendy,

Thank you again for your time this week on the phone. Yesterday, Caroline spoke with Bob about meeting next week to discuss sponsorship activation. We think it is best for to review options sooner than later and therefore we have two people from the C3 sponsorship team coming to town on Friday, May 29th. Bob has made himself available on that Friday morning, and we can make our schedules work at the Trust for this important meeting. We hope that you can make your calendar work to join us.

Let me know.

Thank you,

Kelly

Kelly Thomas

Director of Corporate Partnerships

Trust for the National Mall

1300 Pennsylvania Avenue, NW, Suite 370

Washington, DC 20004

p: 202.688.3758 m: f: 202.407.9422| nationalmall.org

Making the National Mall the best park in the world.

~~<image001.gif> <image002.gif> <image003.jpg>~~

<image004.png>

<image001.gif>

<image003.jpg>

<image004.png>

CONVERSATION CONTENTS

Re: info on East Potomac Park

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Thu May 14 2015 09:27:35 GMT-0600 (MDT)
To: Kristine Fitton <KFitton@nationalmall.org>
Subject: Re: info on East Potomac Park

Robbin,

Pleased send Kristine a map of the area. I'm thinking it from the entrance gate at the golf course (Channel side), down Ohio Drive, around Hains Point, back to the exit gate along Ohio Drive (riverside).

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Thu, May 14, 2015 at 10:21 AM, Kristine Fitton <KFitton@nationalmall.org> wrote:

Good morning, Sean and Robbin:

When you have a sec, could you let me know with some specificity what part of East Potomac Park would be available to use for the music festival? (I'm assuming Hains Point, but please let me know if there is a more detailed way to reference this area).

And Robbin, you mentioned on the phone Monday that there are already some picnic permits in for the dates we're holding the festival – Sept 26th and 27th. Any more information on that will be helpful, too, as I pull together the pro/con analysis of the site.

Thanks in advance! --Kristine

Kristine Fitton
Vice President, Marketing & Communications
Trust for the National Mall

T: 202 407-9412

M: 202-641-4969

LMF Email Sig Lincoln at Night

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Thu May 14 2015 10:38:41 GMT-0600 (MDT)
To: Karen Cucurullo <Karen_Cucurullo@nps.gov>
Subject: Fwd: info on East Potomac Park

Robbin reports below that EPP/Hains Point has 4 picnic reservations and the Tour De Cure bike ride on Saturday Sept. 26.

So, it looks like this area is already permitted.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

----- Forwarded message -----

From: Owen, Robbin <robbin_owen@nps.gov>
Date: Thu, May 14, 2015 at 11:34 AM
Subject: Fwd: info on East Potomac Park
To: Kristine Fitton <KFitton@nationalmall.org>
Cc: Leonard Lee <leonard_lee@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>

Yes we have four picnic areas on Haines Point under the reservation system and they have been booked. I also have the Tour De Cure bike ride on Saturday Sept. 26 for East Potomac Park roadways that require the roads being closed.

Robbin

----- Forwarded message -----

From: Kristine Fitton <KFitton@nationalmall.org>
Date: Thu, May 14, 2015 at 10:21 AM
Subject: info on East Potomac Park

<robbin_owen@nps.gov> (robbin_owen@nps.gov)" <robbin_owen@nps.gov>
Cc: "Nixon, Robin (robin_nixon@nps.gov)" <robin_nixon@nps.gov>

Good morning, Sean and Robbin:

When you have a sec, could you let me know with some specificity what part of East Potomac Park would be available to use for the music festival? (I'm assuming Hains Point, but please let me know if there is a more detailed way to reference this area).

And Robbin, you mentioned on the phone Monday that there are already some picnic permits in for the dates we're holding the festival – Sept 26th and 27th. Any more information on that will be helpful, too, as I pull together the pro/con analysis of the site.

Thanks in advance! --Kristine

Kristine Fitton


Vice President, Marketing & Communications

Trust for the National Mall

T: 202 407-9412

M: 202-641-4969

LMF Email Sig Lincoln at Night



Kristine Fitton <KFitton@nationalmall.org>

Sent: Thu May 14 2015 11:11:49 GMT-0600 (MDT)
To: "Owen, Robbin" <robbin_owen@nps.gov>
Subject: RE: info on East Potomac Park

Thank you, Robbin. This is very helpful. --Kristine

From: Owen, Robbin [mailto:robbin_owen@nps.gov]
Sent: Thursday, May 14, 2015 11:34 AM
To: Kristine Fitton
Cc: Leonard Lee; Sean Kennealy
Subject: Fwd: info on East Potomac Park

Yes we have four picnic areas on Haines Point under the reservation system and they have been booked. I also have the Tour De Cure bike ride on Saturday Sept. 26 for East Potomac Park roadways that require the roads being closed.

Robbin

----- Forwarded message -----

From: Kristine Fitton <KFitton@nationalmall.org>
Date: Thu, May 14, 2015 at 10:21 AM
Subject: info on East Potomac Park
To: "Sean Kennealy (sean_kennealy@nps.gov)" <sean_kennealy@nps.gov>, "Owen, Robbin <robbin_owen@nps.gov> (robbin_owen@nps.gov)" <robbin_owen@nps.gov>
Cc: "Nixon, Robin (robin_nixon@nps.gov)" <robin_nixon@nps.gov>

Good morning, Sean and Robbin:

When you have a sec, could you let me know with some specificity what part of East Potomac Park would be available to use for the music festival? (I'm assuming Hains Point, but please let me know if there is a more detailed way to reference this area).

And Robbin, you mentioned on the phone Monday that there are already some picnic permits in for the dates we're holding the festival – Sept 26th and 27th. Any more information on that will be helpful, too, as I pull together the pro/con analysis of the site.

Thanks in advance! --Kristine

Kristine Fitton

Vice President, Marketing & Communications

Trust for the National Mall

T: 202 407-9412

M: 202-641-4969

LMF Email Sig Lincoln at Night

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Mon May 18 2015 05:54:30 GMT-0600 (MDT)
To: Robbin Owen <Robbin_Owen@nps.gov>, Leonard Lee <leonard_lee@nps.gov>
Subject: Fwd: info on East Potomac Park

Hello Robbin and Leonard.

Looks like a small portion of the bike race conflicts with the Landmark Music festival. Please look at ways/options to accommodate both events.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

----- Forwarded message -----

From: **Kristine Fitton** <KFitton@nationalmall.org>
Date: Mon, May 18, 2015 at 12:26 AM
Subject: Fwd: info on East Potomac Park
To: Sean Kennealy <sean_kennealy@nps.gov>, Leonard Lee <leonard_lee@nps.gov>
Cc: Tiffany Rose <TRose@nationalmall.org>

I was putting together some material for the East Potomac Park analysis tonight and took a closer look at the Tour De Cure event on Saturday 9/25. It looks like the route for the cycling event also goes through West Potomac Park with a first aid/rest stop in the West Potomac Park on our planned festival site:
<http://ridewithgps.com/routes/6822724/>

When you have a moment, can we get some clarity around the Tour De Cure in terms of what areas it has permitted?

Thanks --Kristine

Begin forwarded message:

From: "Owen, Robbin" <robbin_owen@nps.gov>
Subject: Fwd: info on East Potomac Park
Date: May 14, 2015 11:34:07 AM EDT
To: Kristine Fitton <KFitton@nationalmall.org>
Cc: Leonard Lee <leonard_lee@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>

Yes we have four picnic areas on Haines Point under the reservation system and they have been booked. I also have the Tour De Cure bike ride on Saturday Sept. 26 for East Potomac Park roadways that require the roads being closed.

Robbin

----- Forwarded message -----

From: **Kristine Fitton** <KFitton@nationalmall.org>
Date: Thu, May 14, 2015 at 10:21 AM
Subject: info on East Potomac Park
To: "Sean Kennealy (sean_kennealy@nps.gov)" <sean_kennealy@nps.gov>, "Owen, Robbin" <robbin_owen@nps.gov> (robbin_owen@nps.gov)" <robbin_owen@nps.gov>
Cc: "Nixon, Robin (robin_nixon@nps.gov)" <robin_nixon@nps.gov>

Good morning, Sean and Robbin:

When you have a sec, could you let me know with some specificity what part of East Potomac Park would be available to use for the music festival? (I'm assuming Hains Point, but please let me know if there is a more detailed way to reference this area).

And Robbin, you mentioned on the phone Monday that there are already some picnic permits in for the dates we're holding the festival – Sept 26th and 27th. Any more information on that will be helpful, too, as I pull together the pro/con analysis of the site.

Thanks in advance! --Kristine

Kristine Fitton

Vice President, Marketing & Communications

Trust for the National Mall

T: 202 407-9412

LMF Email Sig Lincoln at Night

"Owen, Robbin" <robbin_owen@nps.gov>

From: "Owen, Robbin" <robbin_owen@nps.gov>
Sent: Tue May 19 2015 05:34:09 GMT-0600 (MDT)
To: "Kennealy, Sean" <sean_kennealy@nps.gov>
Subject: Re: info on East Potomac Park

I have a meeting with Tour De Cure today. They applied first for the use of East Potomac Park

On Mon, May 18, 2015 at 7:54 AM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Hello Robbin and Leonard.

Looks like a small portion of the bike race conflicts with the Landmark Music festival. Please look at ways/options to accommodate both events.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

----- Forwarded message -----

From: **Kristine Fitton** <KFitton@nationalmall.org>
Date: Mon, May 18, 2015 at 12:26 AM
Subject: Fwd: info on East Potomac Park
To: Sean Kennealy <sean_kennealy@nps.gov>, Leonard Lee <leonard_lee@nps.gov>
Cc: Tiffany Rose <TRose@nationalmall.org>

I was putting together some material for the East Potomac Park analysis tonight and took a closer look at the Tour De Cure event on Saturday 9/25. It looks like the route for the cycling event also goes through West Potomac Park with a first aid/rest stop in the West Potomac Park on our planned festival

When you have a moment, can we get some clarity around the Tour De Cure in terms of what areas it has permitted?

Thanks --Kristine

Begin forwarded message:

From: "Owen, Robbin" <robbin_owen@nps.gov>
Subject: Fwd: info on East Potomac Park
Date: May 14, 2015 11:34:07 AM EDT
To: Kristine Fitton <KFitton@nationalmall.org>
Cc: Leonard Lee <leonard_lee@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>

Yes we have four picnic areas on Haines Point under the reservation system and they have been booked. I also have the Tour De Cure bike ride on Saturday Sept. 26 for East Potomac Park roadways that require the roads being closed.

Robbin

----- Forwarded message -----

From: Kristine Fitton <KFitton@nationalmall.org>
Date: Thu, May 14, 2015 at 10:21 AM
Subject: info on East Potomac Park
To: "Sean Kennealy (sean_kennealy@nps.gov)" <sean_kennealy@nps.gov>, "Owen, Robbin" <robbin_owen@nps.gov> (robbin_owen@nps.gov)" <robbin_owen@nps.gov>
Cc: "Nixon, Robin (robin_nixon@nps.gov)" <robin_nixon@nps.gov>

Good morning, Sean and Robbin:

When you have a sec, could you let me know with some specificity what part of East Potomac Park would be available to use for the music festival? (I'm assuming Hains Point, but please let me know if there is a more detailed way to reference this area).

And Robbin, you mentioned on the phone Monday that there are already some picnic permits in for the dates we're holding the festival – Sept 26th and 27th. Any more information on that will be helpful, too, as I pull together the pro/con analysis of the site.

Thanks in advance! --Kristine

Kristine Fitton

Vice President, Marketing & Communications

Trust for the National Mall

M: 202-641-4969

LMF Email Sig Lincoln at Night

Re: MANDATORY Meeting - Concessions & TRUST Music Festival with Karen, Sean, Robbin, Robin, Teri & Dick

Melissa Flottman <melissa_flottman@nps.gov>

From: Melissa Flottman <melissa_flottman@nps.gov>
Sent: Wed May 06 2015 10:29:18 GMT-0600 (MDT)
To: Teresa Austin <teresa_austin@nps.gov>
Subject: Re: MANDATORY Meeting - Concessions & TRUST Music Festival with Karen, Sean, Robbin, Robin, Teri & Dick

Tonya, am I expected to attend this meeting for Teri and Dick? I never heard back from you. I'm on my lieu day but I'm happy to call in from home.

Thank you,
Melissa

Sent from my iPhone

On May 5, 2015, at 3:21 PM, Teresa Austin <teresa_austin@nps.gov> wrote:

Tonya,

Not sure about the purpose of this meeting. I'm copying Melissa because I think it would be good for her to attend.

Sent from my iPad

On May 5, 2015, at 12:06 PM, Thomas, Tonya <tonya_thomas@nps.gov> wrote:

For meeting on Wed 5/6 at 3PM -
877-992-0316 passcode 6407128

On Tue, May 5, 2015 at 10:43 AM, Teresa Austin <teresa_austin@nps.gov> wrote:

Tonya,

What is the call in number and password?

Sent from my iPad

> On May 5, 2015, at 8:25 AM, Tonya Thomas <tonya_thomas@nps.gov> wrote:

>

> You have been invited to the following event.

>

> Title: MANDATORY Meeting - Concessions & TRUST Music Festival with Karen,

> When: Wed May 6, 2015 3pm - 4pm Eastern Time
> Where: Sean's Office
> Video call: https://plus.google.com/hangouts/_/doi.gov/tonya
> <https://plus.google.com/hangouts/_/doi.gov/tonya?hceid=dG9ueWFfdGhvbWFzQG5wcy5nb3Y.72rl2b09ufhrlgjh17d855hou4>
> Calendar: teresa_austin@nps.gov
> Who:
> * Tonya Thomas - organizer
> * Teresa Austin
> * Sean Kennealy
> * Robin Nixon
> * Karen Cucurullo
> * Sheila Gotha
> * John Swihart
> * Robbin Owen
>
> Event details:
> https://www.google.com/calendar/event?action=VIEW&eid=NzJybDJiMDI1ZmhybGdqaDE3ZDg1NW_hvdTQgdGVyZXNhX2F1c3RpbkBuchMuZ292&tok=MjAjdG9ueWFfdGhvbWFzQG5wcy5nb3ZhMGJjMzY0YzVmMjZIZGE3MGI4ZDIwODQ5YjA3YThkYjcyNTBkM2E3&ctz=America/New_York&hl=en
>
> Invitation from Google Calendar: <https://www.google.com/calendar/>
>
> You are receiving this email at the account teresa_austin@nps.gov because
> you are subscribed for invitations on calendar teresa_austin@nps.gov.
>
> To stop receiving these emails, please log in to
> <https://www.google.com/calendar/> and change your notification settings for
> this calendar.
> <meeting.ics>

Re: Tickets for the Landmark Music Festival at the National Mall

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Tue May 05 2015 14:52:06 GMT-0600 (MDT)
To: "Soni, Sandhya" <sandhya_soni@nps.gov>
Subject: Re: Tickets for the Landmark Music Festival at the National Mall

Hi Sandhya,

Unfortunately, I do not have access to tickets. They can be purchased online for a discounted price at the moment.

Hope you are well. Do you guys have a permanent boss yet?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Tue, May 5, 2015 at 12:47 PM, Soni, Sandhya <sandhya_soni@nps.gov> wrote:

Good morning,
Hope everything is going fine with you,
My daughter asked me to find out if as NPS employee we can get tickets for this festival , and will you be able to get some for us at a discount.
Thanks and sorry for the bother

--

Sandhya Soni
Acting Branch Chief -Park Improvement Program
Recreation Fee Expenditure Manager
202-513-7058-O
202-210-0410-Cell

Sandhya Soni <sandhya_soni@nps.gov>

From: Sandhya Soni <sandhya_soni@nps.gov>
Sent: Wed May 06 2015 05:23:35 GMT-0600 (MDT)
To: "Kennealy, Sean" <sean_kennealy@nps.gov>
Subject: Re: Tickets for the Landmark Music Festival at the National Mall

Thanks Sean , we do not have a permanent boss yet

On May 5, 2015, at 4:52 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

Hi Sandhya,

Unfortunately, I do not have access to tickets. They can be purchased online for a discounted price at the moment.

Hope you are well. Do you guys have a permanent boss yet?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Tue, May 5, 2015 at 12:47 PM, Soni, Sandhya <sandhya_soni@nps.gov> wrote:

Good morning,
Hope everything is going fine with you,
My daughter asked me to find out if as NPS employee we can get tickets for this festival ,
and will you be able to get some for us at a discount.
Thanks and sorry for the bother

--

Sandhya Soni
Acting Branch Chief -Park Improvement Program
Recreation Fee Expenditure Manager
202-513-7058-O
202-210-0410-Cell

Re: Invitation: Meeting re: Trust and music festival @ Thu Apr 30, 2015 8am - 9am
(robbin_owen@nps.gov)

"Owen, Robbin" <robbin_owen@nps.gov>

From: "Owen, Robbin" <robbin_owen@nps.gov>
Sent: Thu Apr 30 2015 04:59:48 GMT-0600 (MDT)
To: Robin Nixon <robin_nixon@nps.gov>, Sean Kennealy <sean_kennealy@nps.gov>
Subject: Re: Invitation: Meeting re: Trust and music festival @ Thu Apr 30, 2015 8am - 9am (robbin_owen@nps.gov)

Leonard is the Permit Specialist on this event, shouldn't he be included in the meeting?

On Wed, Apr 29, 2015 at 4:28 PM, Robin Nixon <robin_nixon@nps.gov> wrote:

Meeting re: Trust and music festival

[more details »](#)

When Thu Apr 30, 2015 8am – 9am Eastern Time
Where Sean's office ([map](#))
Video call https://plus.google.com/hangouts/_/doi.gov/robin
Calendar robbin_owen@nps.gov
Who

- Robin Nixon - organizer
- Robbin Owen
- Sean Kennealy

Going? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from [Google Calendar](#)

You are receiving this email at the account robbin_owen@nps.gov because you are subscribed for invitations on calendar robbin_owen@nps.gov.

To stop receiving these emails, please log in to <https://www.google.com/calendar/> and change your notification settings for this calendar.

Sean Kennealy <sean_kennealy@nps.gov>

From: Sean Kennealy <sean_kennealy@nps.gov>
Sent: Thu Apr 30 2015 05:28:41 GMT-0600 (MDT)
To: "Owen, Robbin" <robbin_owen@nps.gov>
Subject: Re: Invitation: Meeting re: Trust and music festival @ Thu Apr 30, 2015 8am - 9am (robbin_owen@nps.gov)

I think we need to have some discussions with all division Chiefs first, then we will certainly bring in those directly working in this. Certainly, Leonard will be an integral part in this permit and activity, but Robin and I wanted to talk about the overall picture and not get into specific permit requirements at this time.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall & Memorial Parks
National Park Service
202-245-4685 (o)
202-359-1551 (c)

On Apr 30, 2015, at 6:59 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Leonard is the Permit Specialist on this event, shouldn't he be included in the meeting?

On Wed, Apr 29, 2015 at 4:28 PM, Robin Nixon <robin_nixon@nps.gov> wrote:

Meeting re: Trust and music festival

[more details »](#)

When Thu Apr 30, 2015 8am – 9am Eastern Time

Where Sean's office ([map](#))

Video call https://plus.google.com/hangouts/_/doi.gov/robin

Calendar robbin_owen@nps.gov

Who

- Robin Nixon - organizer
- Robbin Owen
- Sean Kennealy

Going? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from [Google Calendar](#)

You are receiving this email at the account robbin_owen@nps.gov because you are subscribed for invitations on calendar robbin_owen@nps.gov.

To stop receiving these emails, please log in to <https://www.google.com/calendar/> and change your notification settings for this calendar.

Re: Music Festival

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Wed Apr 29 2015 09:27:54 GMT-0600 (MDT)
To: "Owen, Robbin" <robbin_owen@nps.gov>, Michael Litterst <mike_litterst@nps.gov>
Subject: Re: Music Festival

I asked Mike to get the brief from the TNM so we can share that with everyone to get them up to speed.

Mike - Can that happen today?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Wed, Apr 29, 2015 at 11:02 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Good Morning All: Now the event has been announced we would like to be briefed on what has been agreed to. We viewed the ticket sales site and are very concerned about some of the things they are seeking to do. When are you all available?

Thanks, Robbin

"Nixon, Robin" <robin_nixon@nps.gov>

From: "Nixon, Robin" <robin_nixon@nps.gov>
Sent: Wed Apr 29 2015 12:15:34 GMT-0600 (MDT)
To: "Kennealy, Sean" <sean_kennealy@nps.gov>
Subject: Re: Music Festival

Sean, I think it would make more sense to have a quick sit-down with Robbin and Leonard so that we have some idea about what it is about the website that concerns them. We can go from there as far as what kind of written information we need to provide to permits that the permittee (TNM) isn't already providing--let's try to avoid creating additional/duplicative work.

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024

202-738-7956 (cell)
robin_nixon@nps.gov

□

On Wed, Apr 29, 2015 at 11:27 AM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

I asked Mike to get the brief from the TNM so we can share that with everyone to get them up to speed.

Mike - Can that happen today?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Wed, Apr 29, 2015 at 11:02 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Good Morning All: Now the event has been announced we would like to be briefed on what has been agreed to. We viewed the ticket sales site and are very concerned about some of the things they are seeking to do. When are you all available?

Thanks, Robbin

sean_kennealy@nps.gov

From: sean_kennealy@nps.gov
Sent: Wed Apr 29 2015 13:10:54 GMT-0600 (MDT)
To: "Nixon, Robin" <robin_nixon@nps.gov>
Subject: Re: Music Festival

I agree. Can you set something up?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office - direct)
202-359-1551 (cell)

On Apr 29, 2015, at 2:15 PM, "Nixon, Robin" <robin_nixon@nps.gov> wrote:

Sean, I think it would make more sense to have a quick sit-down with Robbin and Leonard so that we have some idea about what it is about the website that concerns them. We can go from there as far as what kind of written information we need to provide to permits that the permittee (TNM) isn't already providing--let's try to avoid creating additional/duplicative work.

Robin Nixon

National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

□

On Wed, Apr 29, 2015 at 11:27 AM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

I asked Mike to get the brief from the TNM so we can share that with everyone to get them up to speed.

Mike - Can that happen today?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Wed, Apr 29, 2015 at 11:02 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:

Good Morning All: Now the event has been announced we would like to be briefed on what has been agreed to. We viewed the ticket sales site and are very concerned about some of the things they are seeking to do. When are you all available?

Thanks, Robbin

"Kennealy, Sean" <sean_kennealy@nps.gov>

From: "Kennealy, Sean" <sean_kennealy@nps.gov>
Sent: Wed Apr 29 2015 14:07:27 GMT-0600 (MDT)
To: "Nixon, Robin" <robin_nixon@nps.gov>
Subject: Re: Music Festival

I tried to call you. Your cell phone mailbox is full. You are not in office. I can't reach you!!!

How about Thursday at 8 AM? I have a 8:30 - 5 pm on Thursday.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Wed, Apr 29, 2015 at 3:32 PM, Nixon, Robin <robin_nixon@nps.gov> wrote:

Sean, your schedule looks horrible for both tomorrow and Friday--do you have any gaps in there? I don't think Robbin wants to wait until next week, but I guess she will if she has to. I can go over and

meeting early next week. How does that sound?

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

□

On Wed, Apr 29, 2015 at 3:10 PM, <sean_kennealy@nps.gov> wrote:

I agree. Can you set something up?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office - direct)
202-359-1551 (cell)

On Apr 29, 2015, at 2:15 PM, "Nixon, Robin" <robin_nixon@nps.gov> wrote:

Sean, I think it would make more sense to have a quick sit-down with Robbin and Leonard so that we have some idea about what it is about the website that concerns them. We can go from there as far as what kind of written information we need to provide to permits that the permittee (TNM) isn't already providing--let's try to avoid creating additional/duplicative work.

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

□

On Wed, Apr 29, 2015 at 11:27 AM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

I asked Mike to get the brief from the TNM so we can share that with everyone to get them up to speed.

Mike - Can that happen today?

Thanks, Sean

Sean Kennealy

National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Wed, Apr 29, 2015 at 11:02 AM, Owen, Robbin <robbin_owen@nps.gov> wrote:
Good Morning All: Now the event has been announced we would like to be briefed on what has been agreed to. We viewed the ticket sales site and are very concerned about some of the things they are seeking to do. When are you all available?

Thanks, Robbin

"Nixon, Robin" <robin_nixon@nps.gov>

From: "Nixon, Robin" <robin_nixon@nps.gov>
Sent: Wed Apr 29 2015 14:25:57 GMT-0600 (MDT)
To: "Kennealy, Sean" <sean_kennealy@nps.gov>
Subject: Re: Music Festival

lol...was just across the parking lot...and the damn phone did not ring!! I emptied my voice mail, so you can at least leave a message now :)

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

□

On Wed, Apr 29, 2015 at 4:07 PM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:
I tried to call you. Your cell phone mailbox is full. You are not in office. I can't reach you!!!

How about Thursday at 8 AM? I have a 8:30 - 5 pm on Thursday.

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Wed, Apr 29, 2015 at 3:32 PM, Nixon, Robin <robin_nixon@nps.gov> wrote:

Sean, your schedule looks horrible for both tomorrow and Friday--do you have any gaps in there? I

chat with her tomorrow about what her specific concerns are, and then develop an agenda for a meeting early next week. How does that sound?

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

□

On Wed, Apr 29, 2015 at 3:10 PM, <sean_kennealy@nps.gov> wrote:

I agree. Can you set something up?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office - direct)
202-359-1551 (cell)

On Apr 29, 2015, at 2:15 PM, "Nixon, Robin" <robin_nixon@nps.gov> wrote:

Sean, I think it would make more sense to have a quick sit-down with Robbin and Leonard so that we have some idea about what it is about the website that concerns them. We can go from there as far as what kind of written information we need to provide to permits that the permittee (TNM) isn't already providing--let's try to avoid creating additional/duplicative work.

Robin Nixon
Chief of Partnerships
National Mall and Memorial Parks
National Park Service
900 Ohio Drive, SW
Washington, DC 20024
202-245-4710 (ofc)
202-738-7956 (cell)
robin_nixon@nps.gov

□

On Wed, Apr 29, 2015 at 11:27 AM, Kennealy, Sean <sean_kennealy@nps.gov> wrote:

I asked Mike to get the brief from the TNM so we can share that with everyone to get them up to speed.

Mike - Can that happen today?

Thanks, Sean

Sean Kennealy
Acting Deputy Superintendent
National Mall and Memorial Parks
202-245-4685 (office)
202-359-1551 (cell)

On Wed, Apr 29, 2015 at 11:02 AM, Owen, Robbin <robbin_owen@nps.gov>
wrote:

Good Morning All: Now the event has been announced we would like to be briefed on what has been agreed to. We viewed the ticket sales site and are very concerned about some of the things they are seeking to do. When are you all available?

Thanks, Robbin

WEEK-AHEAD REPORT: NATIONAL PARK SERVICE
September 23 – October 3, 2015

Highlights of Travel, Meetings, and other Public Events

Legislative Testimony:

Nothing to report

Meetings:

Nothing to report

Travel:

On September 24 and 25, Director Jarvis will be in Detroit for a National Park Foundation event.

On September 25, Deputy Director O'Dell will be in Atlanta to participate in the urban campout event at Martin Luther King Jr. National Historic Site.

On September 26, Director Jarvis will be at Independence Hall for the Papal visit.

Public Announcements

September 22

On September 22, the NPS will issue a press release announcing that National Public Lands Day (September 26) will be fee free day.

September 23

On Wednesday, September 23, access to Presidents Park and the Washington Monument grounds will be restricted by extensive security and clearance procedures as part of the papal visit to Washington, D.C. Closures will be established overnight and check stations will be open from 3:00 a.m. – 10:00 a.m. to allow visitors into the secure area to view the Pope's parade around the Ellipse, 15th Street, 17th Street and Constitution Avenue. The northeast corner of the Washington Monument grounds (15th Street NW and Constitution Avenue NW) will hold a Jumbotron that will broadcast papal events from 9:30 a.m. – 7:00 p.m. The event is a first amendment event. The Washington Monument will be closed to visitors until 1:00 p.m.

September 24

On September 24, a First Amendment permit has been issued to Moral Action for Climate for a rally on the National Mall between 3rd and 7th Streets to "create a national-level platform for an inclusive, visible, and loud climate justice conversation." The rally coincides with the Pope's visit to the Capitol to address a joint session of Congress.

September 25

On September 25, the NPS will hold a 4th grade urban campout at Martin Luther King, Jr. National Historic Site to expose students to outdoor recreation and healthy lifestyles. Students will participate in activities to express their ideas, thoughts and concerns about current social issues within the context of fulfilling Dr. King's dream.

September 26

On September 26 and 27, the Landmark Music Festival for the National Mall, sponsored by the Trust for the National Mall, will be held in West Potomac Park.

On September 26, in Philadelphia, the Pope will make an address on immigration and religious freedom in front of Independence Hall at Independence National Historical Park.

On September 26, National Public Lands Day, Rock Creek Park will hold a press event to announce a new stewardship initiative the park is calling Sustaining Our Lands through Volunteer Energy (SOLVE), and will host stewardship events at more than five sites in the park as part of the program.

On September 26, Big Bend National Park staff, in cooperation with The Big Bend Conservancy, the park's friends group, will host a ground breaking ceremony for the 2016 Centennial Cost Share project Fossil Discovery Exhibit (FDE). The FDE has a planned completion date of September, 2016 and upon completion will showcase the park's world-class paleontological diversity covering 120 million years, and four distinct periods of geological time. The FDE exhibit will feature 24/7 access, accessibility of design and will be the single largest interpretive effort in the park's history.

September 27

On September 27, the Pope will hold a mass in the afternoon on the Benjamin Franklin Parkway outside of the park. Organizers anticipate that 2 million people will be in the city for the Sunday mass which exceeds the carrying capacity of the Benjamin Franklin Parkway. Independence Mall is identified as one of the sites for remote viewing using jumbotrons.

September 27 is the 125th anniversary of Rock Creek Park. Rock Creek Park Day will be celebrated at the park's Nature Center featuring guest speakers, youth activities, and hikes and programs with Outdoor Afro, Yoga Hiker, the Y, and REI. The park will encourage visitors to *find yourself in Rock Creek Park* and share photos of themselves via social media.

September 28

Nothing to report

September 29

Nothing to report

September 30

Nothing to report

October 1

Nothing to report

October 2

Nothing to report

October 3

On October 3, Glen Echo Park will host a naturalization ceremony in the Spanish Ballroom. Director of U.S. Citizenship and Immigration Services, Leon Rodriguez will preside at the ceremony. Director Rodriguez grew up in Montgomery County, visited Glen Echo as a child, and holds the park in high regard. The Deputy Secretary of the Department of Homeland Security and the Administrator for the Small Business Administration will also be at the event.

Major Press Inquiries

In late September, the NPS will announce the award of nine projects for \$500,000 through the Historic Preservation Fund Underrepresented Community Grants Program to support the survey, inventory, and designation of historic properties that are associated with communities currently underrepresented in the National Register of Historic Places and among National Historic Landmarks.

In late September, the NPS will announce the award of 3 additional grants totaling \$106,500 through the National Center for Preservation Technology and Training (NCPTT) Grant Program. Grants will be used to provide funding for innovative research, training, and publications that develop new technologies or adapt existing technologies to preserve cultural resources.

Items of Note/Expected Legislative, Legal, Policy Issues

Saguaro National Park (AZ) Minor Boundary Revision – The park and region will proceed with the acquisition of two tracts of land at Saguaro National Park, which will require a minor boundary revision. Public notification of the proposed acquisitions will occur in the next three weeks. Following public notification, letters will be mailed to the congressional delegation, state and local officials, governmental organizations, and neighbors of the park that would be

interested in this action. Completing the acquisition and minor boundary revision can take between 6 to 12 months.

30-60 Day Look Ahead

In late September or early October, the NPS expects to release the Draft Environmental Impact Statement (DEIS) for the Moose-Wilson Corridor Comprehensive Management Plan at Grand Teton National Park (WY). The Plan/DEIS addresses a wide variety of issues related to the protection of natural and cultural resources and use of the corridor by park visitors. Among the actions considered are those related to potential realignment of portions of the road, bicycle use, traffic management, interactions between visitors and wildlife, and parking and turnouts. The Plan/DEIS is likely to be controversial, especially with respect to bicycle use and management of traffic volumes; members of Congress and the governor have already called the NPS Director.

On October 4 and 5, NPS international work on Marine Protected Areas, including on-going work with NOAA, with the Chilean government and a new Memorandum of Understanding (MOU) with Cuba will be highlighted at the second *Our Oceans* conference in Valparaiso, Chile. The conference brings together senior government leaders from around the world seeking greater protection of the world's oceans and marine biodiversity. Principal Deputy Assistant Secretary, Policy Management and Budget, Kristen Sarri will represent Department at the conference as part of the official US government delegation. The new MOU on cooperation in marine conservation between NPS, NOAA and Cuba's protected area agency will be signed during the conference.



Ketcham, Brannon <brannon_ketcham@nps.gov>

Fwd: NPS/USPP Press Release - Road closures, logistics for Landmark Music Festival

Brannon Ketcham <brannon_ketcham@nps.gov>

Wed, Sep 23, 2015 at 5:04 PM

To: Maureen Foster <maureen_foster@nps.gov>, Margaret O'Dell <peggy_o'dell@nps.gov>

FYI - just in for landmark music festival.

Brannon

Sent from my iPhone

Begin forwarded message:

From: "Mummart, Jennifer" <jennifer_mummart@nps.gov>**Date:** September 23, 2015 at 5:00:46 PM EDT**To:** Brannon Ketcham <brannon_ketcham@nps.gov>**Cc:** Michael Litterst <mike_litterst@nps.gov>**Subject:** Fwd: NPS/USPP Press Release - Road closures, logistics for Landmark Music Festival

Hi Brannon,

I wanted to make sure you had a copy of the Landmark logistical release.

Jennifer

Jennifer Mummart
Associate Regional Director - Communications
National Park Service - National Capital Region
(202) 619-7174
www.nps.gov/ncro



**Centennial Goal: Connect with and
create the next generation of park
visitors, supporters, and advocates.**

The National Park Service cares for special places saved by the American people so that all may experience our heritage.


EXPERIENCE YOUR AMERICA™

4 attachments



NPS USPP header.jpg
49K

 **noname.html**
6K

 **NPS press release - Road closures, logistics for Landmark Music Festival.pdf**
243K

 **noname.html**
1K



National Mall and
Memorial Parks

900 Ohio Drive, SW
Washington, DC 20024

Phone: 202-619-7400
www.nps.gov/ncro

National Park Service News Release

For Immediate Release – September 22, 2015

Contact – Mike Litterst, National Park Service, mike_litterst@nps.gov, 202-245-4676
Sgt. Anna Rose, U.S. Park Police, anna_rose@nps.gov, 202-619-7163

Road Closures, Logistics Announced for Landmark Music Festival

Washington – The National Park Service and the United States Park Police in cooperation with local, state and federal law enforcement, public safety and transportation agencies, have developed security, logistics and access plans for The Trust for the National Mall’s permitted Landmark Music Festival. The concert will take place on Saturday and Sunday, September 26-27 from 12 p.m. -10 p.m. in West Potomac Park.

Road Closures

The following roads will be closed and off-limits

- West Basin Drive SW from Independence Avenue SW to Ohio Drive SW -
Closed from 9:30 a.m. September 25 through 9 p.m. September 28
- Ohio Drive SW from 23rd Street SW to Inlet Bridge
Closed from 6 a.m. September 25 through 9 p.m. September 28

Getting There

There is no festival parking in West Potomac Park, and concert-goers are strongly advised to use public transportation. Foggy Bottom/GWU (23rd Street NW & I Street NW) and Smithsonian (12th Street SW & Independence Avenue SW) are the closest Metro stations; visit the Washington [Metropolitan Area Transit Authority website](http://www.wmata.com) for more information.

Public Access

The entry point for the festival is located on West Basin Drive SW off of Independence Avenue SW and will open at 10 a.m. on both Saturday and Sunday, September 26 and 27, 2015.

Security Screenings

All attendees, including general public and ticketed guests, are subject to a thorough security screening before entering the concert venue. Please allow additional time for the security screening, as it is expected that lines may be long.

Prohibited Items

The following items are prohibited at the concert:

- **Coolers of any kind** (exceptions may be made for medical use)
- **Firearms**
- **Marijuana**
- **Chairs of any kind**
- Alcohol or kegs of any kind
- Any and all professional audio recording equipment (at the screener's discretion)
- Large professional detachable zoom lenses, stands, monopods, tripods, attachment sticks (selfie sticks) or other commercial photography equipment (at the screener's discretion)
- Any and all professional video equipment. No video recording is allowed (at the screener's discretion)
- Aerosol containers, including sunscreen and personal beauty products
- Drones or any other remote flying device
- Glass and metal containers of any kind
- Illegal and illicit substances of any kind
- Laser pointers
- Outside food or beverage (including alcohol) of any kind, except two factory sealed bottles of water (up to 1 liter each)
- Pets (except service animals)
- Professional radios or walkie-talkies (at the screener's discretion)
- Selfie sticks
- Skateboards, scooters, bicycles, wagons, carts or any personal motorized vehicles (wheelchairs and scooters for use by patrons with mobility disabilities are permitted)
- Tents, canopies or shade structures of any kind
- Unauthorized/unlicensed vendors are not allowed. No unauthorized solicitation and material including handbills, flyers, stickers, beach balls, give-aways, samples, coolers with any messaging etc.
- Weapons or explosives of any kind
- Fireworks
- Large chains or spiked jewelry
- Bicycles inside festival grounds (free parking is available near festival entrance)
- Framed backpacks
- Hammocks
- Ladders
- Any item deemed inappropriate by security or police

Concert Information

For information about the Landmark Music Festival, including ticketing, lineup and schedule for the show, visit www.landmarkfestival.org.

NPS



Ketcham, Brannon <brannon_ketcham@nps.gov>

Very thin weekly report

1 message

Ketcham, Brannon <brannon_ketcham@nps.gov>

Tue, Sep 22, 2015 at 2:49 PM

To: Maureen Foster <maureen_foster@nps.gov>

Very little response - even after Roberta pinged the regional PAOs...

Requested Landmark festival from NCR monday morning - nothing since then. Have a short sentence.

Also, I have very little for next week.

Brannon

—

Brannon Ketcham

Albright Fellow, NPS Deputy Director's Office

Main Interior Building, 1849 C Street NW, Suite 2228, Washington DC 20240

Phone (202) 208-2308

Mobile (415) 408-1494



**Centennial Goal: Connect with and
create the next generation of park
visitors, supporters, and advocates.**

findyourpark.com Please consider the environment before printing this message.



Fellows Lair, NPS <nps_fellowslair@nps.gov>

Re: NCR Week Ahead submission

Fellows Lair, NPS <nps_fellowslair@nps.gov>
To: "Mummart, Jennifer" <jennifer_mummart@nps.gov>

Mon, Sep 21, 2015 at 9:35 AM

Thanks Jennifer.

We will also need a summary for the Landmark Music Festival on the Mall...

Thanks.
Brannon

July - December 2015

Brannon Ketcham, Albright Fellow - 202-208-2308

On Mon, Sep 21, 2015 at 8:01 AM, Mummart, Jennifer <jennifer_mummart@nps.gov> wrote:
Good morning Brannon,

Attached is NCR submission for this week. Please let me know if you have questions.

Thanks,
Jennifer

Jennifer Mummart
Associate Regional Director - Communications
National Park Service - National Capital Region
(202) 619-7174
www.nps.gov/ncro

2016
National Park Service
CENTENNIAL



**Centennial Goal: Connect with and
create the next generation of park
visitors, supporters, and advocates.**

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA™