

# City of San Antonio Military and Veteran Affairs Department



**Juan G. Ayala**  
(Major General USMC Retired)

**Director, Military and Veteran Affairs Department**

# Agenda



## Military and Veterans Affairs Department (MVAD) Overview

- Military and Veteran Affairs Department (MVAD) Overview
- Joint Base San Antonio (JBSA) Overview
- JBSA's Importance
- JBSA's Impact to the Community
- MVD's Support to the Military
- MVD's Support to CoSA
- Success Stories
- Way Ahead



- Major General Juan G. Ayala (USMC, Ret) Director
  - 36 Years, USMC
  - Combat Veteran: Iraq



- Lieutenant Colonel Tim Woliver (USAF, Ret) Assistant to the Director
  - 24 Years, USAF
  - Combat Veteran: Iraq & Afghanistan



- Captain Nathan Roberts (USA, Vet) Senior Management Analyst
  - 8 Years, USA
  - Operational Deployments: Korea, Europe, Middle East



- Jessica Hallmark Executive Secretary
  - BS Environmental Science (UTSA)

### *Our Mission:*

...To sustain and enhance Joint Base San Antonio's (JBSA) mission readiness, and ensure the long-term protection of its military bases...

# Military and Veteran Affairs Department (MVAD) and JBSA Overview

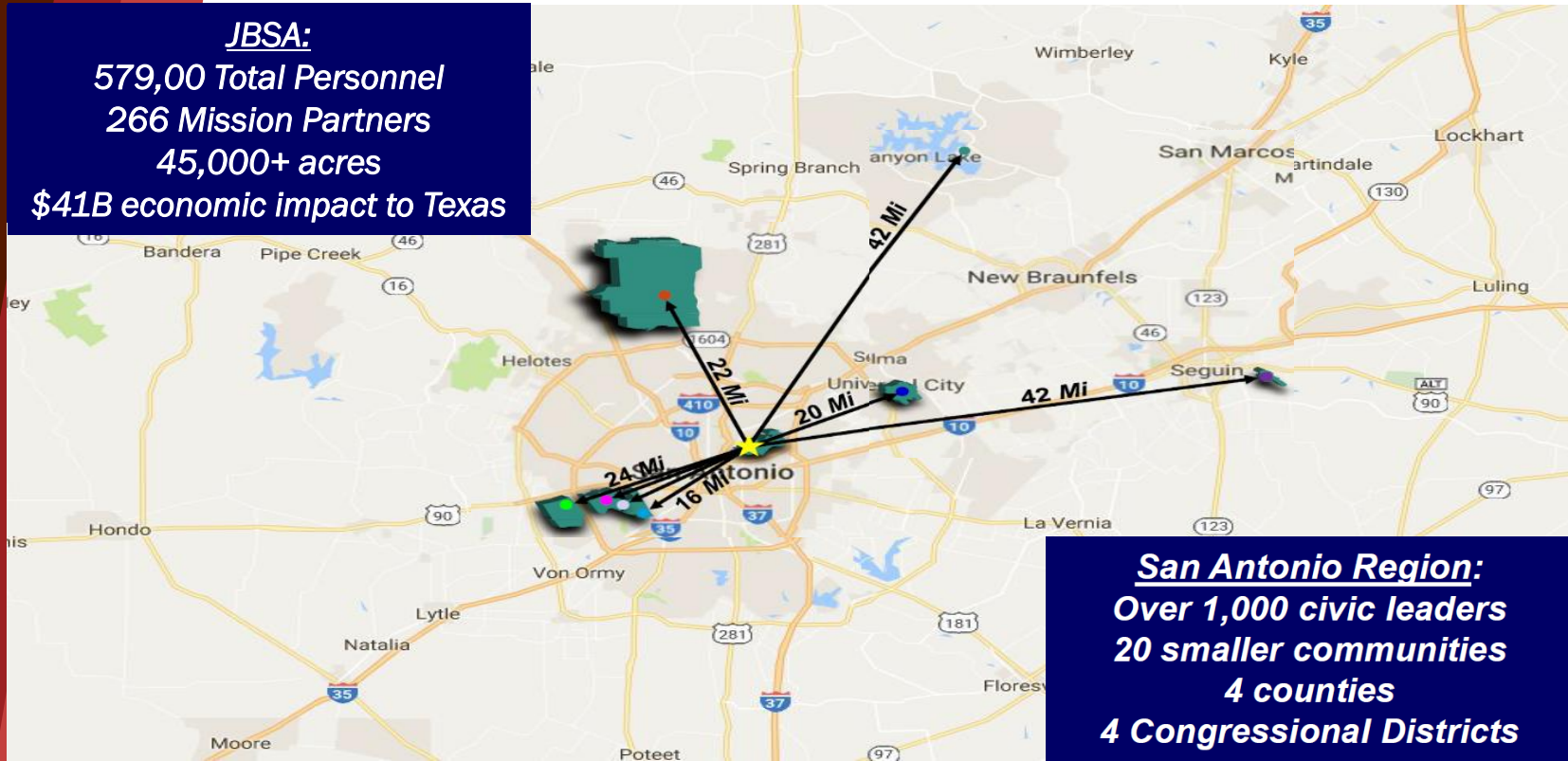
## Joint Base San Antonio (JBSA)



Largest Joint Base in the Department of Defense

- 2005: MVAD created as a City Office under Economic Development Department post 2005 Base Realignment and Closure (BRAC)
- Mission: Protect military missions and installations—prepare for future BRAC
- Name changed to Office of Military and Veteran Affairs
- 2021: Designated a city Department
- Today: Focused on adding military value to JBSA installations in order to keep and gain military missions by:
  - ✓ Ensuring compatible land/air use
  - ✓ Advocating at the Texas Legislature & Pentagon for the military & their families
  - ✓ Investing in military commander infrastructure, environmental & family support priorities
  - ✓ Advocating for region's ¼ million veterans and their families

**JBSA:**  
579,00 Total Personnel  
266 Mission Partners  
45,000+ acres  
\$41B economic impact to Texas



**San Antonio Region:**  
Over 1,000 civic leaders  
20 smaller communities  
4 counties  
4 Congressional Districts

**JBSA:**

Lackland Air Force Base, Randolph Air Force Base, Fort Sam Houston, Camp Bullis (8 geographically separated areas) –Does not include the Texas National Guard which has a large presence in the city.



# JBSA's Importance to San Antonio and to National Defense

## 266 Mission Partners /43 Flag Officers

- U.S. Army North (**Senior Army commander**)
- Air Education and Training Command (**Senior Air Force commander**)
- Naval Medical Forces Support Command (**Senior Navy Commander**)
- Headquarters, Installation Management Command (IMCOM)
- Headquarters, Air Force Installation/Mission Support Center
- U.S. Army Medical Command
- 4<sup>th</sup> Marine Reconnaissance Battalion (**Senior Marine Commander**)
- 502d Air Base Wing (ABW) / JBSA Commander (“Mayor”)
- Brooke Army Medical Center



## Unique Missions in San Antonio:

- Only Air Force Basic Military Training site
- Only Air Force Security Forces training site
- DoD's K-9 school
- 100% of all military enlisted medic training
- All Air Force C5 and Instructor Pilots
- Largest concentration of cyber / intelligence assets outside of D.C.
- Largest USAF Logistics Readiness / Comptroller / Contracting units
- DoD's only stateside Level 1 trauma certified Military Treatment Facility (Brooke Army Medical Center, or BAMC)
- Only 24/7 joint use airfield

# JBSA's Impact to the Community

- Largest employer in the region:
  - 87k (75k are active duty)
- Economic Impact:
  - \$41 Billion Texas
  - \$15.6 Billion San Antonio
- Largest USAF Military Construction Program:
  - Over \$587 Million
- 684k veterans, retirees, and dependents
- 1 in 8 people in Bexar County associated with the military
- ~500 retired generals/admirals in the region
- COVID 19 Example



## MVAD's Support to the Military (includes Texas National Guard)



- Encroachment protections:
  - Compatible air/land use
  - Tree ordinance, lighting/sound overlays
  - Joint Land Use Studies (JLUS) –(RCUP)
  - Military notification procedures
  - Bird Strikes
- Infrastructure investment projects:
  - **\$~115 Million since 2007**- City operating budget, bond programs and federal grants supporting JBSA commander's infrastructure priorities
  - Intergovernmental Support Agreements (IGSA)
- Legislative:
  - Advocacy and representation
  - Federal, state, local
  - Texas Mayors of Military Communities
- Partnerships:
  - Military Transformation Task Force (MTTF)
  - JBSA P4 Meeting
  - Veteran and family support
  - ✓ City's Veteran Affairs Commission
  - ✓ Spouse Employment
  - ✓ SA Ready to Work



## Support to City Departments:

- Metro Health: Tobacco 21, COVID-19 Response
- HR, SAFD, SAPD: Recruitment and Retention (PaYS Program)
- World Heritage Office: World Heritage Festival
- Library and Arts: Veterans Recognition
- PWD: Infrastructure Projects, Land Use
- Economic Development: Business recruitment/SA Military Medical Innovation
- Parks and Recreation: Bird-aircraft strike hazard; Greenways
- Planning: Community Forums, Review
- Sustainability: Energy, Climate Readiness
- Aviation: Operation Exodus, Veteran Parking



## Support to Elected Officials:

- Guidance on military policies/protocol/access
- Ceremonial Support for Veterans' Day Memorial Day, military birthdays, and special recognitions (caregivers, military children, etc.)
- Outreach efforts for elected officials
- Coordinate senior officer visits to council meetings
- Coordinate Mayor's Pentagon visits
- **Commission on Veteran Affairs**
  - MVAD coordinates
  - Representative at each district/Mayor's Office





# Success Stories



- Relocation of Special Operations Wing to San Antonio: 150+ new jobs
- Advocated for BAMC to remain and support agreements to decrease lost costs
- Quantifiable quality of life initiatives (Military Spouse Economic Empowerment Zone, Military Spouse Fellowship Program)
- Inter-governmental support agreement (IGSA) for paving and bulk purchases
- Advocated for, and continue to fight for, legislation to maintain 5-mile buffer around military installations
- Created mission protections for Martindale Army Airfield resulting in future missions to relocate to San Antonio
- Multi-time awardees for the State’s Defense Economic Adjustment Assistance Grant (DEAAG)

Bond Projects	Non-Bond Projects	Intergovernmental Support Agreements
\$80.6 Million	\$13.5 Million	\$1.12 Million

And most importantly, mission success of office by maintaining and slowly growing the JBSA impact



# Way Ahead



- Base Realignment and Closure (BRAC) not currently scheduled but anticipated
- “BRAC-proofing” efforts ongoing
- Continue:
  - advocacy for new missions
- Continue efforts to maintain current missions in the region
- Increase partnerships with JBSA and the Texas National Guard
- Increase community understanding of military's importance in the region through public outreach
- Continue to increase support to military veterans, spouses and families
- Continue daily engagement with JBSA/National Guard



## Active projects include:

- Defense Health Agency relocation to San Antonio
- Space units to San Antonio
  - Infrastructure projects supporting JBSA/National Guard commander priorities
  - National Guard's protections around Martindale Heliport
- Relocation of National Guard assets to Kelly Airfield from around the state
  - City's greenway extension by Fort Sam Houston's horse area
- Along with PWD, explore Defense Community Infrastructure Projects (DCIP) opportunities with the military
  - Military City USA trademark agreements
- Warrior Games





**Thank You**

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