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Subject:
 From: Investment Adviser #1 Risk Manager
 Date: Fri, 14 Nov 2003 12:33:19 -0500
 CC: Investment Adviser #1 Portfolio Manager, Investment Adviser #1 Scientist, Personal Privacy
rsonal Privacy
Like background radiation my concern about Madoff has never
                                                     But if cherry picking is the reason for highly-favourable
fills - who is taking the hit on the other side?
estment Adviser #1 Risk Manager
Law Enforcement
  stment Adviser #1 Portfolio Manager writes:
         > Committee members,
                             are concerned about our
                                                              investment. First of all, we
         > spoke to an ex-Madoff trader (who was applying for a position at
                       and he said that Madoff cherry-picks trades and "takes them
           for the hedge fund". He said Madoff is pretty tight-lipped and
         > therefore he didn't know much about it, but he didn't really know how they made money. Personal Privacy heard a similar story from from a large
         > hedge fund consultant who also interviewed an ex-trader. The head of
         > this well-respected group told us in confidence that he believes that
           Madoff will have a serious problem within a year. We are going to be
           speaking to him in 11 days to see if we can get more specifics.
         > Another point to make here is that not only are we unsure as to how
           makes money for us, we are even more unsure as to how rivacy makes money from us; i.e. why does he let us make so much money? Why doesn't he
           capture that for himself? There could well be a legitimate reason, but
         > I haven't heard any explanation we can be sure of. Additionally, there
         > is a $4 billion Madoff pass-through fund (Fairfield Sentry) that charges
         > 0 and 20% and it's not clear why Madoff allows an outside group to make
         > $100 million per year in fees for doing absolutely nothing (unless he
           gets a piece of that). The point is that as we don't know why he does
         > what he does we have no idea if there are conflicts in his business that
           could come to some regulator's attention. Throw in that his
           brother-in-law is his auditor and his son is also high up in the
           organization (imagine that!) and you have the risk of some nasty
           allegations, the freezing of accounts, etc., etc. To put things in perspective, if Personal vent to zero it would take out 80% of this year's
           profits.
           Perhaps the best reason to get out is that we really don't expect to
         > make an outsized return on this investment. Sure it's the best
           risk-adjusted fund in the portfolio, but on an absolute return basis
         > it's not that compelling (12.16% average return over last three years).
         > If one assumes that there's more risk than the standard deviation would
         > indicate, the investment loses it's luster in a hurry.
         > It's high season on money managers, and Madoff's head would look pretty
> good above Elliot Spitzer's mantle. I propose that unless we can figure
           out a way to get comfortable with the regulatory tail risk in a hurry,
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> > > we get out. The risk-reward on this bet is not in our favor.
> > > Please keep this confidential.
> > Investment Adviser #1 Portfolio Manager
> > >
> > > > Personal Privacy