



#### Racetrack Surfaces and Technology Integration

10 YEARS OF THE ORONO BIOMECHANICAL SURFACE TESTER 5 YEARS OF THE RACING SURFACES TESTING LAB



### Issues in Catastrophic Injury

- Conformation
- Individual predisposition
- Pre-existing disease
- Shoeing

RTHOPAEDIC DESEARCH CENTER

- Training
- Track surfaces
- Multi-factorial risk

No disease no breakdown....

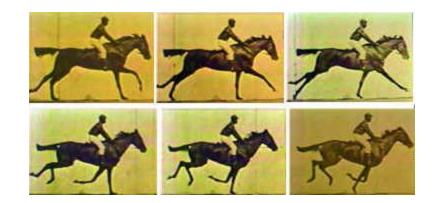
Tracks did not "cause" the problem, they CAN improve the situation





### Why do Research on Surfaces?

- Well developed work on biomechanics
- Work on tracks was usually done with a regional focus
- Need standard testing
- Testing based on biomechanics









# Surface has different function during phases of gait: Impact/loading

Impact Vertical Loading of Soil/Shearing

Shear and Normal Load from Hoof

- Lower vertical modulus reduces strain rate and peak loads
- Shear failure reduces horizontal peak accelerations

High peak load fracture....





#### Surface has different function : Breakover/Propulsion

 Shear strength to support hoof during propulsion



http://cdn.paulickreport.com/wp-content/uploads/2014/05/RideOnCurlin\_gallop\_28May2014.jpg



Low shear strength,

bowed tendons....

Shear

### Surface During Gait

Safety

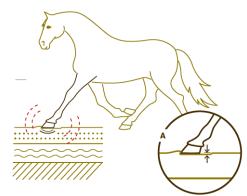


- What the rider feels: **Performance**
- *Musculo-skeletal* loading:
- Focus on safety Focus on Rider Horse8 Rider • FIVE FUNCTIONAL PROPERTIES:
  - firmness
  - cushioning
  - responsiveness
  - -grip
  - uniformity

#### Can we measure these parameters?

Sarah Jane Hobbs, Alison J. Northrop, Christie Mahaffey, Jaime H. Martin, Hilary M. Clayton, Rachel Murray, Lars Roepstorff, Michael "Mick" Peterson Equine Surfaces White Paper, http://www.fei.org/fei/about-fei/publications/fei-books

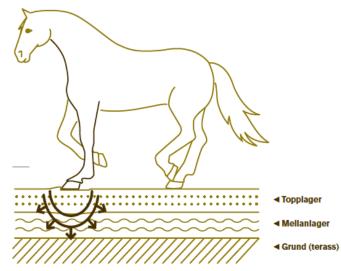




### Surface firmness



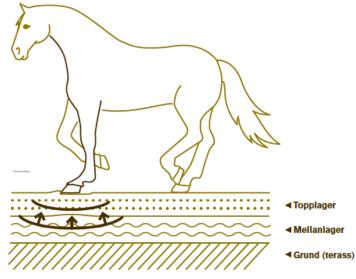
2012-02-25 17:31:18 -0768 0[ms] 000000012 HiSpec 1 color Faster 848x500 @ 500fps 1994us



### Cushioning

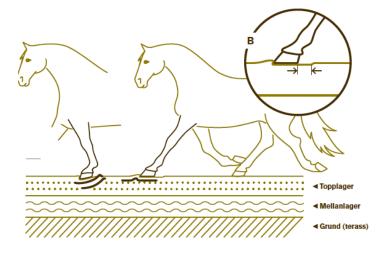


2012-02-25 17:31:18 -0762.0[ms] 000000015 HiSpec 1 color Fastec 848x500 @ 500fps 1994µs



### Responsiveness





### Grip





### Cons Uniformity fection

*uniformity* OF firmness, cushioning, responsiveness, grip







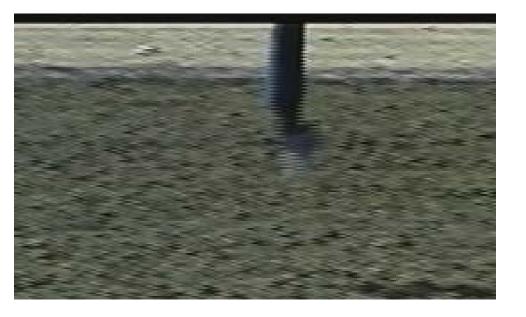
### Surface During Gait

- We need to understand the surface in terms of operational parameters.
- FIVE FUNCTIONAL PROPERTIES:
  - firmness,
  - cushioning,
  - responsiveness,
  - grip
  - uniformity

#### How do we measure these parameters?

Sarah Jane Hobbs, Alison J. Northrop, Christie Mahaffey, Jaime H. Martin, Hilary M. Clayton, Rachel Murray, Lars Roepstorff, Michael "Mick" Peterson Equine Surfaces White Paper, http://www.fei.org/fei/about-fei/publications/fei-books

#### We Learn What Matters from the Horse.... Prior literature showing what is important was limited



Impact Vertical Loading of Soil/Shearing

Vertical Load & Accelerations

Initial Funding from AQHA Racing, Started in 2001

Horizontal Load & Accelerations

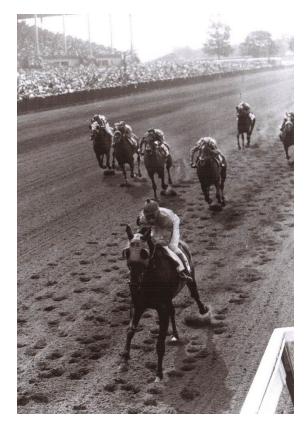




#### Need to Load Like Surface a Horse Track Materials – Synthetic and Natural

Non-linear
 The more the material is loaded the higher the modulus (stiffness)

- Strain rate dependent
  - Synthetic shows creep deformation
  - Dirt and turf shows dynamic response controlled by moisture content
- Measurement tool length scale consistent with hoof



If You Race Small Portable Horses You Can Use a Small Portable Tool

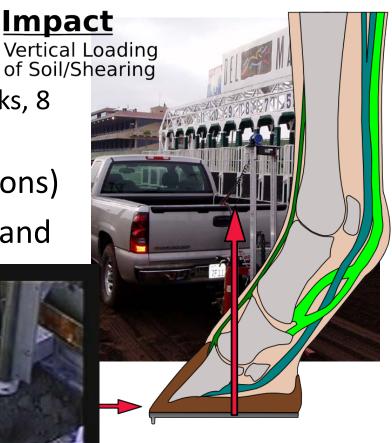


#### Orono Biomechanical Surface Tester **Prototype Testing 2004**

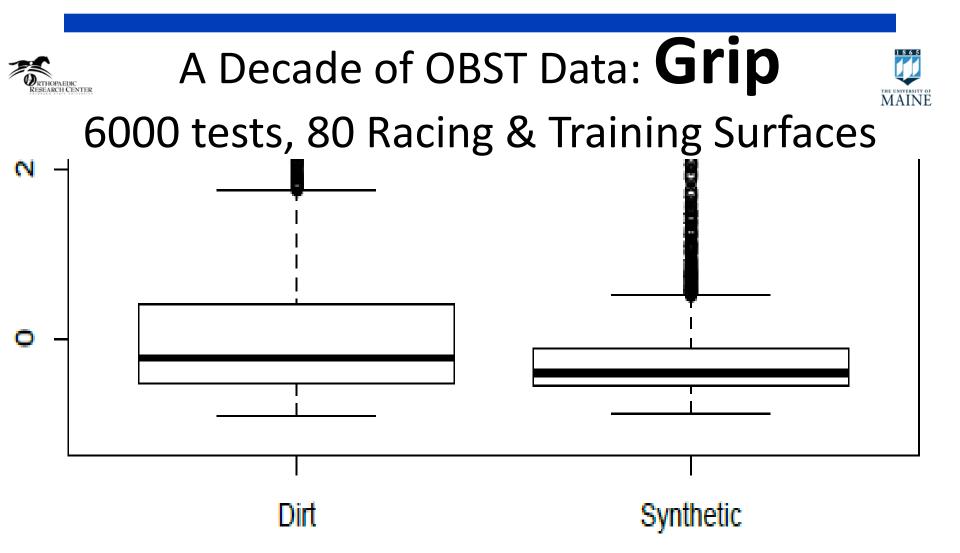
- **Biomechanical Hoof Tester** 
  - Started discussion in 1998
  - Comparison of more than 60 tracks, 8 Synthetic Tracks, 5 turf tracks
- During racing (40 min, 24 locations)
- Simultaneously measure shear and hardness







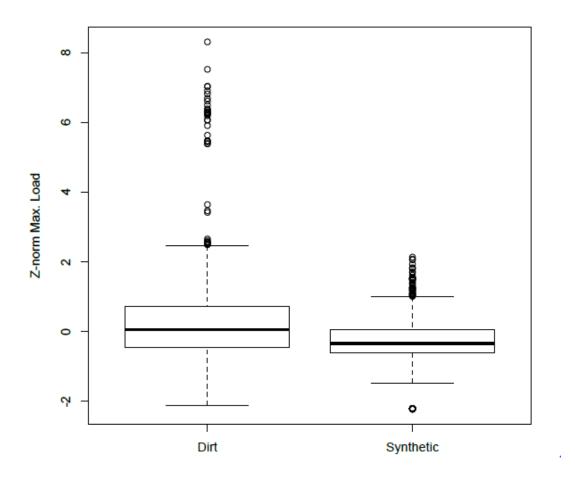
Now the Method has Expanded Beyond Racing



Range of slide data on dirt is MUCH larger than on synthetic Some dirt has less slide (higher Grip) than synthetic



6000 tests, 80 Racing & Training Surfaces



Even Cushioning of dirt overlaps synthetic data

Dirt is much more variable

The Important Conclusion: dirt is more variable than a synthetic track

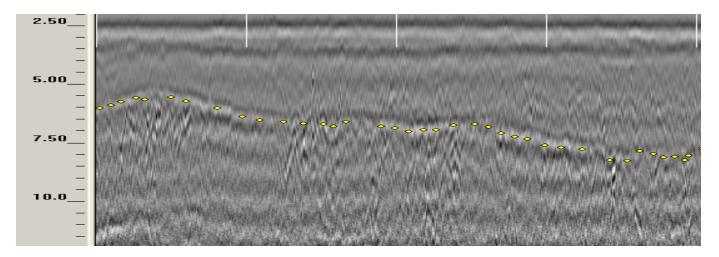


#### More tools:



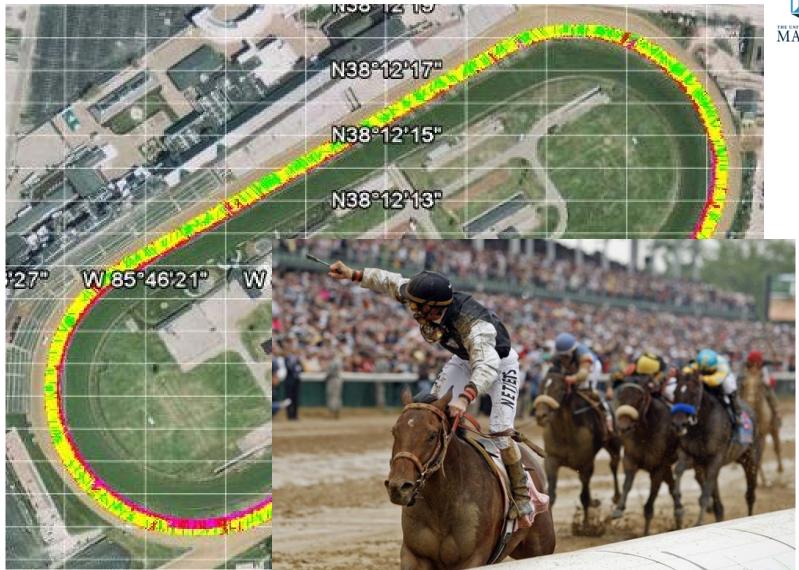
#### **Ground Penetrating Radar**

- Detect variation in the base and depth of cushion: Holes in the base, Separation of materials, Loss of fines drainage, cushion depth
- Identify issues before a problem arises.









### A Decade of Testing: Variability



#### What factors need to be controlled....

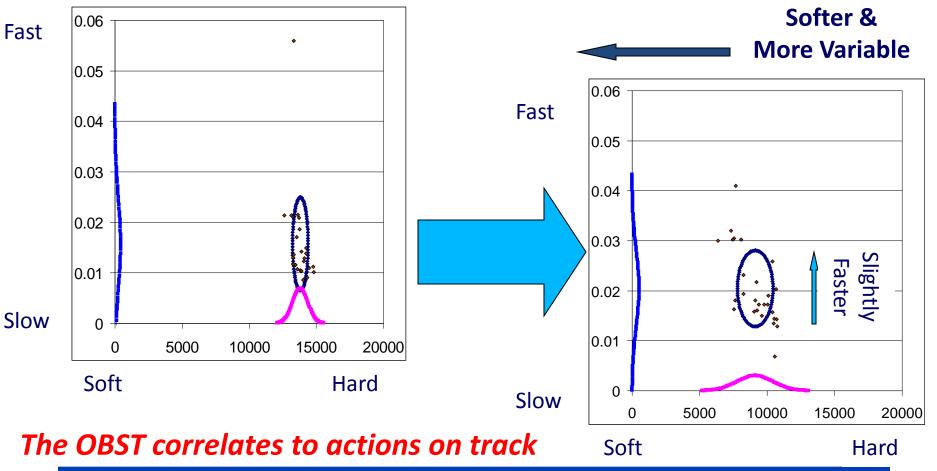
- Synthetic Tracks
  - Spatial
    - Compaction (Cultivator vs. harrow)
    - Grading
    - Segregation of material
  - Temporal
    - Degradation of wax and fiber
    - Loss of rubber
    - Weather and temperature

- Dirt & Turf Tracks
  - Spatial
    - WATER
    - Grading
    - Compaction (tracks with a pad)
    - Segregation of material
  - Temporal
    - WATER
    - Material composition/loss





#### Maintenance Matters: Rip, Till a Racetrack?



Effect of track maintenance on mechanical properties of a dirt racetrack: a preliminary study, Peterson and McIlwraith, Equine Veterinary Journal, 40 (6) p 602-605

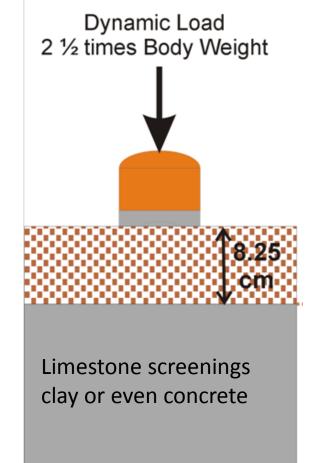


### Not simple!!!!



#### Three Different Dirt Track "Designs"

- Hoof contacts surface of track during impact.
- During breakover the hoof penetrates the cushion.
- Shear and penetration strength must be sufficient to avoid toe contact with base





### Cannot **DEFINE** How to Maintain Track

(X-Ray Diffraction) from the Racing Surfaces Lab

Design & maintenance is defined by rainfall & materials

	Clay content (%)	Organic content (%)	Annual Precipitation	
Shallow Sand False Base	2.35 (1.02)*^ 3.57 (1.53)*	0.26 (0.25)*^ 0.47 (0.35)*	120.2 (28.3)*^ 107.7 (45.2)*†	<ul> <li>* ANOVA p&lt;0.05</li> <li>^ + Tukey-Kramer</li> <li>post-hoc p&lt;0.05</li> </ul>
False Base with Pad	6.76 (3.60)*^	2.49 (2.70)*^	66.0 (25.2)*^†	

#### **Outcome: Maintenance must match materials**

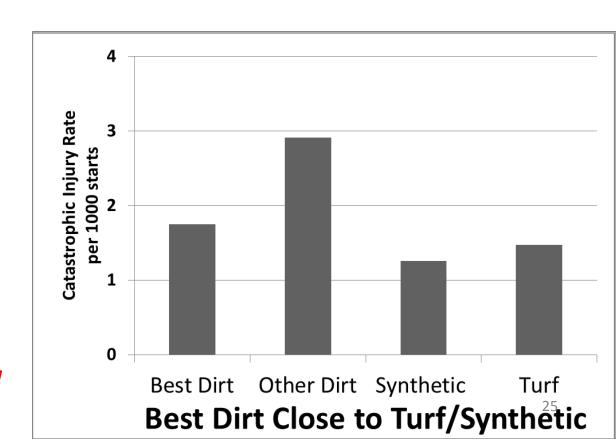
Christie A. Mahaffey, Michael Peterson, C. Wayne McIlwraith, Sports Engineering March 2012, Volume 15, Issue 1, pp 21-27



## What about Safety of Horse and Rider?

- 3 different racetrack designs, Defined by maintenance, climate and clay mineralogy
- What is safest?
- Data is not statistically significant: This year, may not be the same next year

Best Dirt Almost as Safe as Synthetic!

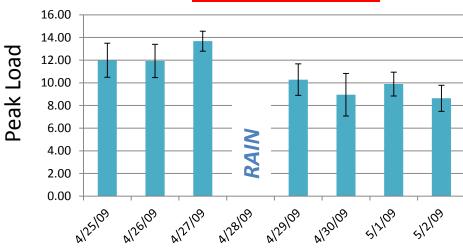


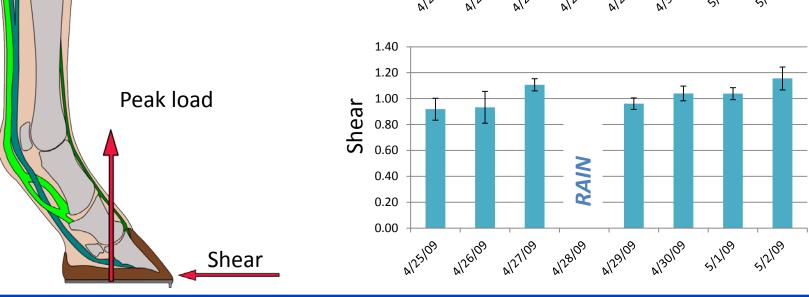


#### From OBST Data .. WATER





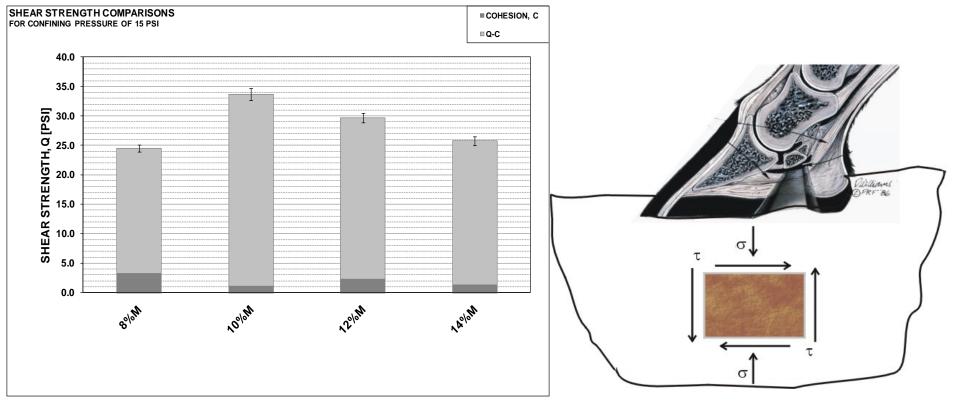




#### The OBST correlates to effects seen on the track

### **Same Effect in the Lab : WATER**

#### On track it can easily vary from 10-14%



#### Moisture: 14% to 10% Shear Strength: 24.6 to 33.7 psi

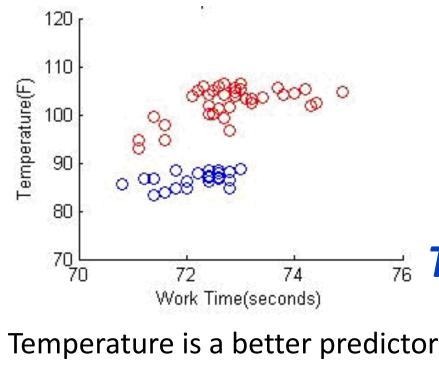


#### Synthetic Tracks,



#### Temperature not water

Temperature at 100mm depth



The entire synthetic track is at the same Temperature MORE CONSISTENT

 70
 72
 74
 76
 To Make Dirt and Turf

 Work Time(seconds)

 MORE CONSISTENT

 Temperature is a better predictor

 MORE CONSISTENT

 than other Clegg, Penetrometer etc.

M.L. Peterson, Raoul F. Reiser, II, Pei-Hsin Kuo, Donald W. Radford, C. Wayne McIlwraith , 28 The effect of temperature on 6 furlong times on a synthetic racing surface, *Equine vet. J.* 42, 2010 351-357.

#### Major Message from Research





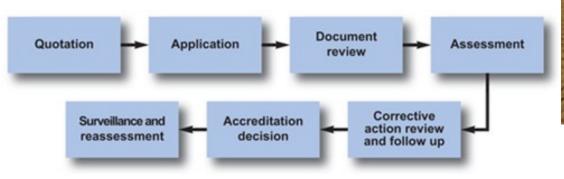
- Maintenance, especially water, needs to be controlled
- Different maintenance for different materials
  - Water
  - Harrow
  - Material addition
  - Grading
- Details matter ....



### **ISO Type Process**



- The goal is not to define the maintenance process...
  - 1. What is going to be done
  - 2. What has been done
  - 3. How work is verified

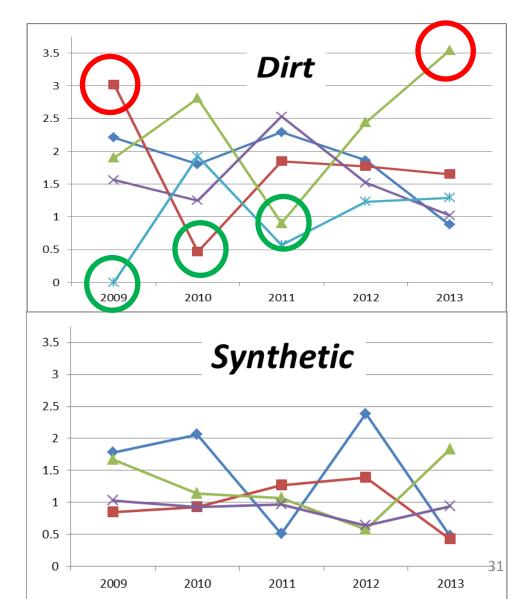




Build a safety critical system every day

#### Dirt Tracks: Some Years are Bad

- Injury rates on dirt tracks very between years
  - Same people
  - Same methods
- Weather
- Response to weather
- Synthetic performance depends on temperature less variation





### Understand and Control Track Variation



- Link testing to the outcomes ..
   Performance and safety
- Water is the single biggest input variable on turf
- Proper surface maintenance makes it consistent for turf:
  - Aeration
  - Top dressing
  - Verticutting



#### How Do Other Industries Do It?

- The goal is not to define maintenance process...
  - 1. What is going to be done
  - 2. What has been done
  - 3. How work is verified
  - Approach suited to job: surgical outcomes improve with paper checklist



#### Safety Checklist for Office-Based Surgery from the Institute for Safety in Office-Based Surgery (ISOBS)



33

				Information - Education - Kes
Introduction Preoperative encounter; with practitioner and patient	Setting Before patient in procedure room; with practitioner and personnel	Operation Before sedation/analgesia; with practitioner and personnel*	Before discharge On arrival to recovery area; with practitioner & personnel	Satisfaction Completed post-proced with practitioner and p
Patient Patient medically optimized for the procedure?	Emergency equipment check complete (e.g. airway, AED, code cart, MH kit)?   Yes   Yes   Oxygen source and suction checked?   Yes   Anticipated duration \$ 6 hours?   Yes   No, but personnel, monitoring and equipment available	Patient identity, procedure, and consent confirmed?       Yes         Is the site marked and side identified?       Yes         Yes       N/A         DVT prophylaxis provided?       Yes         Yes       N/A         Antibiotic prophylaxis administered within 60 minutes prior to procedure?       Yes         Yes       N/A         Essential imaging displayed?       Yes         Yes       N/A         Practitioner confirms verbally:       Local anesthetic toxicity precautions         Patient monitoring (per institutional protocol).       Anticipated critical events addressed with team.         Each member of the team has been addressed proceed.       Yes orceed.	Assessment for pain? Yes Assessment for nausea/ vomiting? Yes Recovery personnel available? Yes Prior to discharge: (with personnel and patient) Discharge criteria achieved? Yes Patient education and instructions provided? Yes Plan for post-discharge follow-up? Yes Escort confirmed? Yes	Unanticipated events documented? Yes Patient satisfaction assessed? Yes Yes

#### Close the gap, all dirt tracks as good as best what is the best

- Difference is between good and bad years
  - Same people
  - Weather can vary
  - Respond to weather
- Document process (like aircraft maintenance)
  - Document what you will do
  - Document what you did
  - Document how you inspected it

Data input on tablet computer



#### DO NOT DEFINE WHAT IS DONE **BUT FOCUS ON THE PROCESS**



### Make Every Dirt Track as Safe as the Safest Dirt Track!!!

Weather Station Summary RSS Weather List SIMM Data

- Goals from WSS .....
- Establish daily reporting of maintenance on racetracks
  - Provide information for track management, owners, trainers, jockeys and racing public
  - Institute database of daily maintenance of the main and turf course

7	veather station summary	<u>R55 W</u>	eather List SIMM	Data				
Site ID	Track	WX Src	Last Weather	Batt			Links	
812	Aiken Training Track	WU	2012-10-14 23:55:00		Weather	Data Entry	Setup Race Sched	Change Pwd
801	Aqueduct	WU	2012-10-14 23:51:00		Weather	Data Entry	Setup Race Sched	Change Pwd
100	Arlington Park	WU	2012-10-15 21:45:00	6.54	Weather	Data Entry	Setup Race Sched	Change Pwd
802	Belmont Park	Active	2012-10-15 22:45:00	6.30	Weather	Data Entry	Setup Race Sched	Change Pwd
105	Calder Race Course	WU	2012-10-14 23:53:00		Weather	Data Entry	Setup Race Sched	Change Pwd
102	Churchill Downs	Active	2012-10-15 22:45:00	6.57	Weather	Data Entry	Setup Race Sched	Change Pwd
813	Darley Stable	WU	2012-10-14 23:53:00		Weather	Data Entry	Setup Race Sched	Change Pwd
107	Del Mar	CHRB	2012-10-15 15:00:00		Weather	Data Entry	Setup Race Sched	Change Pwd
106	Emerald Downs	Active	2012-10-15 19:45:00	6.66	Weather	Data Entry	Setup Race Sched	Change Pwd
303	Evangeline Downs	Active	2012-10-15 21:45:00	6.60	Weather	Data Entry	Setup Race Sched	Change Pwd
103	Fair Grounds Race Course	WU	2012-10-14 23:53:00		Weather	Data Entry	Setup Race Sched	Change Pwd
803	Fair Meadows	WU	2012-10-14 23:53:00		Weather	Data Entry	Setup Race Sched	Change Pwd
301	Fairplex	WU	2012-10-14 23:53:00		Weather	Data Entry	Setup Race Sched	Change Pwd
307	Golden Gate Fields	CHRB	2012-08-02 08:00:00		Weather	Data Entry	Setup Race Sched	Change Pwd
804	Gulfstream Park	WU	2012-10-14 23:53:00		Weather	Data Entry	Setup Race Sched	Change Pwd
101	Hollywood Park	WU	2012-10-15 15:00:00		Weather	Data Entry	Setup Race Sched	Change Pwd
104	Keeneland	Active	2012-09-20 10:00:00	6.90	Weather	Data Entry	Setup Race Sched	Change Pwd
306	Los Alamitos	CHRB	2012-10-15 15:00:00		Weather	Data Entry	Setup Race Sched	Change Pwd
805	Nicosia Race Club	WU	2012-10-14 23:50:00		Weather	Data Entry	Setup Race Sched	Change Pwd
814	Pegasus Training and Equine Rehabilitation Ce	wu	2012-10-14 23:53:00		Weather	<u>Data Entry</u>	Setup Race Sched	Change Pwd
806	Portland Meadows	WU	2012-10-14 23:53:00		Weather	Data Entry	Setup Race Sched	Change Pwd
807	Randall 'Doc' James Racetrack	wu	2012-10-14 23:53:00		Weather	<u>Data Entry</u>	Setup Race Sched	Change Pwd
201	Reeds-Brook Middle School	Active	2012-08-29 19:30:00		Weather	Data Entry	Setup Race Sched	Change Pwd
305	Remington Park	WU	2012-10-14 23:55:00		Weather	Data Entry	Setup Race Sched	Change Pwd
304	Santa Anita	CHRB	2012-10-15 15:00:00		Weather	Data Entry	Setup Race Sched	Change Pwd
809	Saratoga	WU	2012-10-14 23:53:00		Weather	Data Entry	Setup Race Sched	Change Pwd
999	test track		2012-06-19 17:00:00	6.69	Weather	Data Entry	Setup Race Sched	Change Pwd
810	Turfway Park	WU	2012-10-14 23:52:00		Weather	Data Entry	Setup Race Sched	Change Pwd
815	Winstar Farm	WU	2012-10-14 23:54:00		Weather	Data Entry	Setup Race Sched	Change Pwd
811	Woodbine	WU	2012-10-14 23:00:00		Weather	Data Entry	Setup Race Sched	Change Pwd
302	Zia Park	WU	2012-10-14 23:55:00		Weather	Data Entry	Setup Race Sched	Change Pwd

Manual Maintenance Tracking System at 8 Racetracks, Automatic Tracking 6 Racetrack, Weather at 12 Racetracks





#### Critical to Track Data Maintenance $\leftrightarrow$ Weather

- Weather data
  - Station at a standard track location
  - Weather logged to central database
- Water application irrigation, water truck
- Evaporation model
  - Weather and water truck, estimate moisture content
  - Established methods from precision farming



## Enter data for track maintenance

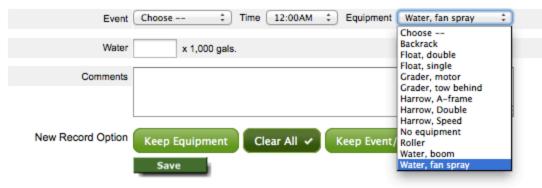
Form for turf

Select Dat	e
Select Date	
Date	05/22/2013
✓ Training	Race Day # 19 Training Breaks 2 Races 9
Grading	× No
Float	* No
Sealed	× No
Remained Sealed for Training	

list | LOG OUT

Enter Maintenance for 05/22/2013

# Form for training



### Track Maintenance for 05/22/2013

Event	Break/ Race #	Time	Equipment	Direction	Rounds	Depth Spec	d Water x 1,000 gals.	Yards	Comments	Entered
Before Training		04:00AM	Harrow, A-frame	Racing direction	1	10.0	5		Edit	2013-05-22 04:21:15
Before Training		04:00AM	Harrow, Double	Racing direction	1	8.0			Edit	2013-05-22 04:21:44
Training Break	1	07:15AM	Water, boom				3.00		Edit	2013-05-22 04:22:20

#### Form for Select Date • Date 05/22/2013 water Race Day # 19 Training Breaks 2 Races 9 ✓ Training truck use Grading × No Float × No Sealed × No Remained Sealed for × No Training Save **Historical** Enter Maintenance for 05/22/2013

Time 12:00AM Equipment Event Choose ---Water, fan spray ÷ Choose ---Backrack Water x 1,000 gals. Float, double Float, single Comments Grader, motor Grader, tow behind Harrow, A-frame Harrow, Double Harrow, Speed No equipment New Record Option Keep Equipment Clear All 🗸 Keep Event/ Roller Water, boom Save Water, fan spray

### Track Maintenance for 05/22/2013

data

Event	Break/ Race #	Time	Equipment	Direction	Rounds	Depth Spee ()	Water x 1,000 gals.	Yards	Comments	Entered
Before Training		04:00AM	Harrow, A-frame	Racing direction	1	10.00			Edit	2013-05-22 04:21:15
Before Training		04:00AM	Harrow, Double	Racing direction	1	8.00			Edit	2013-05-22 04:21:44
Training Break	1	07:15AM	Water, boom				3.00		Edit	2013-05-22 04:22:298









# Aqueduct Inner Dirt Track Moisture Te Dat Ship hip hip hepth map 01-18-2013 10:00AM 9,75 Aqueduct Inner Dirt Track Daily Inspection Report 4 4 4 4 4 4 4 Dat

Daily Inspection Report	4	4	4	4	4	4	
Date: 12-31-2012	4 3 <del>3</del> 4	4	4	4	4	4 3¾	4
	4	4	4	4	4	4	4
							4
							312
4 <sup>1</sup> / <sub>4</sub> 4 4 4 4 <sup>1</sup> / <sub>4</sub>							4 <sup>1</sup> 2 4 4 4 4
	4		•	•		•	4
3 <sup>3</sup> / <sub>4</sub>		4 4 <sup>1</sup> 4	3¾ 4	4 4	4 3 <sup>1</sup> 2	4 4	4 4 4
4		4 3¾ 4	4 <sup>1</sup> / <sub>4</sub> 4 3 <sup>3</sup> / <sub>4</sub>	4 4 4	4 4 4 <sup>1</sup> / <sub>4</sub>	4 4 4 <sup>1</sup> 4	× 4
<b>Comments:</b> Test set - not real data.	Last Update: 2013-	04-11 14:48:00	View/Print Report	I	I	I	
	Co	mments					
Тоо		Sa	ve				ent
	Track: <sup>1</sup> /16 pole,3'	4 <sup>1</sup> / <sub>2</sub>	0-% 0-% 0-%	4 ‡)in.	○ +0 ○ +¼ • +½ (	) +¾	
	Track: <sup>1</sup> / <sub>16</sub> pole,10	4 <sup>3</sup> / <sub>4</sub>	○ -¾ ○ -½ ○ -¼	4 ‡)in.	○ +0 ○ +¼ ○ +½ (	• +¾	
	Track: <sup>1</sup> / <sub>16</sub> pole,20	4 <sup>3</sup> / <sub>4</sub>	0 -¾ 0 -½ 0 -¼	4 ‡)n.	○ +0 ○ +¼ ○ +½ (	• +¾	
	Track: <sup>1</sup> /16 pole,30		○ -¾ ○ -½ ○ -¼		○ +0 ○ +¼ ○ +½ (		
	Track: <sup>1</sup> /16 pole,40'	4 <sup>3</sup> / <sub>4</sub>	0-¾ 0-½ 0-¼	4 ‡)in.	○ +0 ○ +¼ ○ +½ (	• +¾	

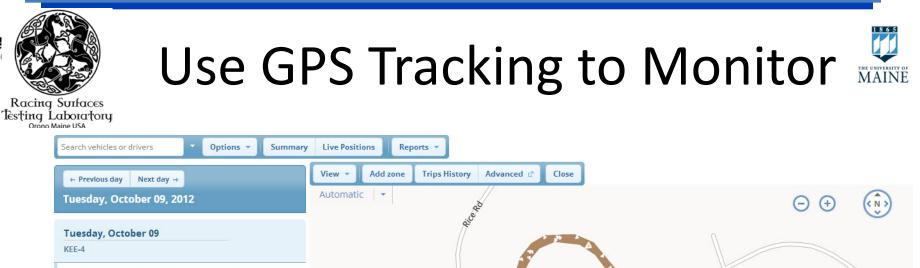
4<sup>1</sup>/<sub>2</sub> ○ -¾ ○ -½ ○ -¼ 4 ‡ in. ○ +0 ○ +¼ ● +½ ○ +¾

 $4^{1}/_{2}$   $\bigcirc -\frac{3}{4}$   $\bigcirc -\frac{1}{2}$   $\bigcirc -\frac{1}{4}$   $4 \Rightarrow n. \bigcirc +0 \bigcirc +\frac{1}{4} \oplus +\frac{1}{2} \bigcirc +\frac{3}{4}$ 

Track: <sup>1</sup>/s pole,3'

Track: 1/8 pole,10'

### 39



GPS Tracking of Critical Maintenance Equipment

Previous Stop: KY at 1:17 PM on 10/08/12

3mi

5mi

0mi

45m 4s

1h 3m 47s

1m 26s

21h 4m stop

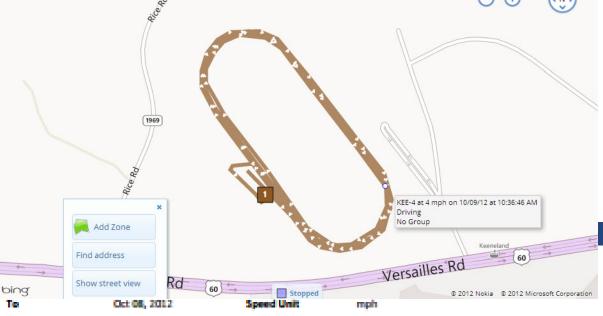
5m 49s stop

3d 0h stop

KY at 11:33 AM

1 KY at 11:26 AM

Daily report of activity: Precision Farming For Horse Racing



	Device	Device Group	Driver	Driver Group	Start DateTime	Dri
	KEE-2	Entire Organization	No Driver Key Used	Entire Organiza	Oct 07, 2012 10:05:29 AM	
	KEE-2	Entire Organization	No Driver Key Used	Entire Organiza	Oct 07, 2012 11:03:16 AM	
	KEE-2	Entire Organization	No Driver Key Used	Entire Organiza	Oct 07, 2012 1:07:50 PM	
	KEE-2	Entire Organization	No Driver Key Used	Entire Organiza	Oct 07, 2012 1:39:31 PM	
_	KEE-2	Entire Organization	No Driver Key Used	Entire Organiza	Oct 07, 2012 2:45:06 PM	
	KEE-2	Entire Organization	No Driver Key Used	Entire Organiza	Oct 07, 2012 3:15:27 PM	
	KEE-2	Entire Organization	No Driver Key Used	Entire Organiza	Oct 07, 2012 4:25:03 PM	
	KEE-2	Entire Organization	No Driver Key Used	Entire Organiza	Oct 07, 2012 5:32/43 PM	
	KEE-2	Entire Organization	No Driver Key Used	Entire Organiza	Oct 07, 2012 5:40:52 PM	



# Tracking of Water Truck Depth Santa Anita



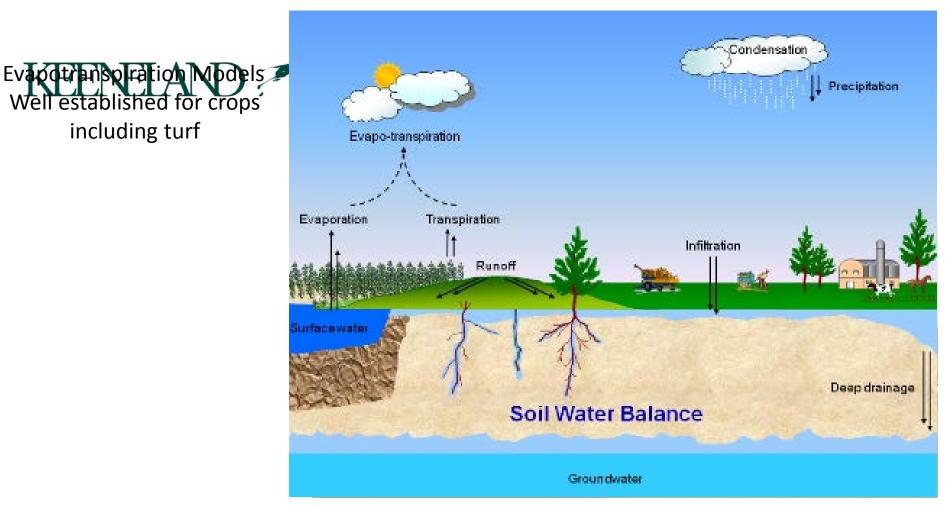




including turf

# **Evaporation Model - Keeneland**





42





# How to Inspect the Work

# Recall:

# The maintenance process...

- 1. What is going to be done
- 2. What has been done
- 3. How work is verified



Surface Tester Used At Start of Meet and On the Big Days



# **Portable Inspection Tools**



- Clegg Hammer
  - Does not correlate strongly to race times
  - Does not match biomechanics
     Lower speed and load than hoof strike
- Going Stick
  - Promising, link to biomechanics?
  - Assumes depth of cushion/turf homogeneity
- Penetrometer
  - Most well established, some link to penetration of shoe in breakover
  - "Penetrometer reading bears some relationship to winning times but is not a reliable predictor of such time" (Chivers, 1996, in Neylan & Stubbs 1997)

### None are correlated to injury. Weaker correlation to race time than: Synthetic Track Temperature\* or moisture in dirt/turf.



<sup>44</sup> 



# **Current Status**



- No simple tools measure everything penetrometer, Clegg and Going Stick
- Use the OBST on a periodic basis, multiple machines in North America and Europe
- Variables understood with OBST and controlled between visits
- Periodic inspection and tracking maintenance
  - Like the ISO certification of tracks
  - Using methods from aircraft maintenance

To Make Dirt and Turf MORE CONSISTENT







## 3<sup>rd</sup> Step: Inspect What was Done





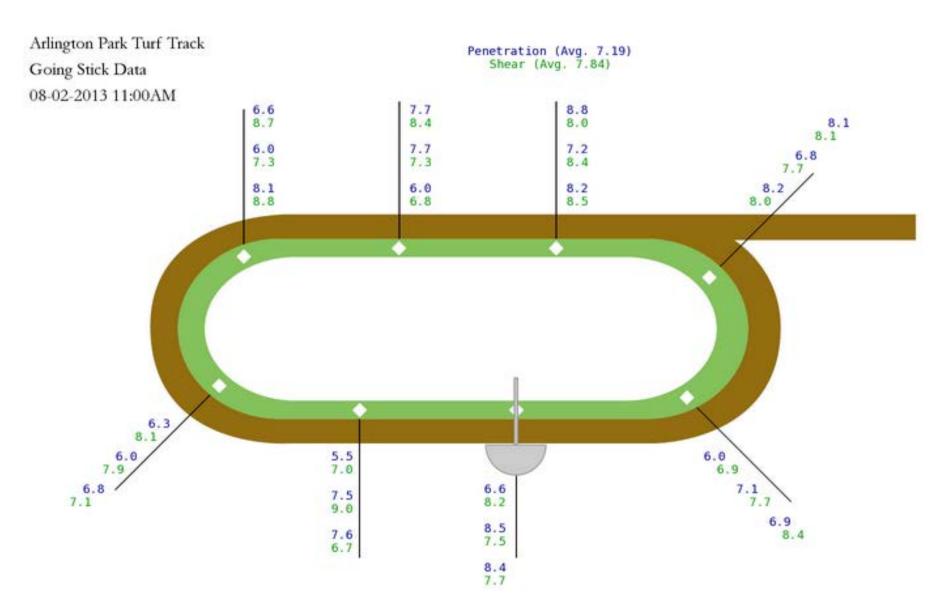






# Map and upload to database

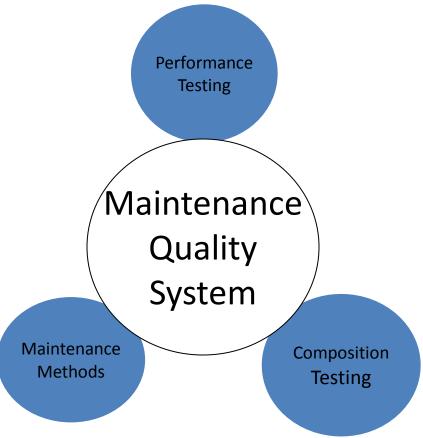


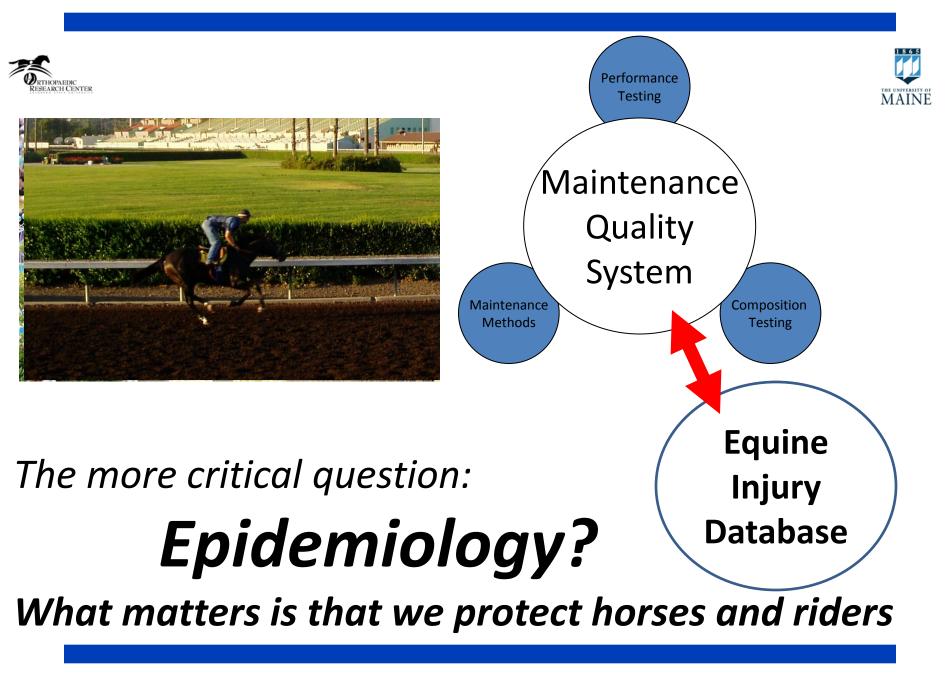






- The goal is to IMPROVE...
  - What is going to be done
  - What has been done
  - How work is verified
- Data can be tied to outcomes
  - Injuries to horses and jockeys
  - Effectiveness of maintenance methods
  - Equipment & labor expenditures







# Surfaces do not "cause" injuries, they CAN improve the situation



For racing, no disease no breakdown.... Issues in Musculoskeletal Disease

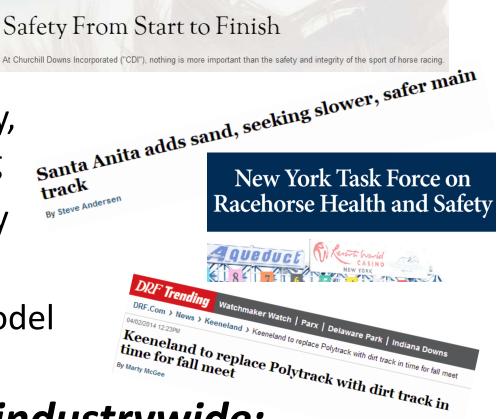
- Conformation
- Individual predisposition
- Pre-existing disease
- Shoeing
- Training
- Track surfaces
- Multi-factorial risk







- Arlington and Churchill Downs: maintenance tracking and measurement of surfaces
- Santa Anita: Sand Durability, Water Truck Depth tracking
- NYRA: Maintenance Quality System
- Keeneland: Evaporation Model and XRD of candidate sand



Information shared industrywide:

Safer surfaces benefit all horses, riders, fans and owners





# Acknowledgements







# June 5, 2014 New York Times



The Complex Battle to Achieve the Perfect Dirt Belmont Park, Site of Failed Triple Crowns, Requires an Army of Caretakers By MELISSA HOPPERT JUNE 5, 2014

Kozak, 43, came to NYRA in 2008 ... he has transformed an antiquated system that relied on old-school methods and paper records. Now NYRA maintenance workers are equipped with iPads and BlackBerrys and are entering data from the seats of their tractors. "He's the future, is what I tell people in track maintenance," said Mick Peterson, "He's able to look every day on his phone and see when the equipment went out, what time it went out, what they were doing. This is more like aircraft maintenance ... but ... we've got the health and safety of the horses and the riders at stake here"