

Transcript of Pension Board Meeting

Date: December 7, 2023

Case: CMPTF Board Meeting, In Re:

Planet Depos

Phone: 888.433.3767

Email: transcripts@planetdepos.com

www.planetdepos.com

Conducted on D	
1	3
	1 APPEARANCES
2	2
3	3 RALPH SICURO - CMPTF Chairperson, Fireman's
4	4 Relief and Pension Fund Representative
5	5 MARK DEPASQUALE - CMPTF Vice Chairperson
6	6 Municipal Pension Fund Representative
7	7 RICHARD RUFFOLO - CMPTF Treasurer,
8 CITY OF PITTSBURGH PENSION BOARD MEETING	8 Policemen's Relief and Pension Fund
9 Pittsburgh, Pennsylvania	9 Representative
10 Thursday, December 7, 2023	10 FREDERICK N. FRANK, ESQUIRE - Solicitor,
11 1:01 p.m.	11 Attorney for CMPTF
12	12 ED GAINEY - Mayor
13	13 JENNIFER GULA - Director/Treasurer of
14	14 Finance, City Of Pittsburgh
15	15 JASON FRANKEN - Foster & Foster
16	16 PAUL BAUGHER - Foster & Foster
17	17 DON TRIVELINE - Palisade Capital Management
18	18 RACHAEL HEISLER - Deputy Controller
19	19 MICHAEL E. LAMB - City Controller
20	20 JAMES WESNER - Investment Consultant
21	21 ROBIN THOMPSON - Attendee
22	22 JOHN SMALLS - Attendee
23 Job No.: 514733	23
24 Pages: 1 - 63	24
25 Recorded By: Jacob Balistreri	25
2	4
<u>'</u>	·
Pension Board Meeting, held at the location of:	1 CONTENTS PAGE
	1 CONTENTS PAGE
	1 CONTENTS PAGE 2 Proceedings 5
Pension Board Meeting, held at the location of: 2	1 CONTENTS PAGE 2 Proceedings 5 3
Pension Board Meeting, held at the location of: Pension Board Meeting, held at the location of: PETERSEURGH MAYOR'S OFFICE	1 CONTENTS PAGE 2 Proceedings 5 3
Pension Board Meeting, held at the location of: Pension Board Meeting, held at the location of: Pittsburgh Mayor's OFFICE 414 Grant Street	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS
Pension Board Meeting, held at the location of: Pension Board Meeting, held at the location of: Pittsburgh Mayor's OFFICE 414 Grant Street	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript)
Pension Board Meeting, held at the location of: Pension Board Meeting, held at the location of: Pittsburgh Mayor's OFFICE 414 Grant Street	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Page 15219	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12
Pension Board Meeting, held at the location of: Pension Board Meeting, held at the location of: Pittsburgh MAYOR'S OFFICE Al4 Grant Street Pittsburgh, Pennsylvania 15219 Pittsburgh, Pennsylvania 15219	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE Al4 Grant Street Pittsburgh, Pennsylvania 15219 Page 10	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22
Pension Board Meeting, held at the location of: Pension Board Meeting, held at the location of: Pension Board Meeting, held at the location of: Pittsburgh MAYOR'S OFFICE Have a second of the location of: Pittsburgh MAYOR'S OFFICE Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri,	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter.	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter.	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary 13 Exhibit 5 Asset Allocation Review 27
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter.	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary 13 Exhibit 5 Asset Allocation Review 27 14
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter. Court Reporter.	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary 13 Exhibit 5 Asset Allocation Review 27 14 15
Pension Board Meeting, held at the location of: Pension Board Meeting, held at the location of: Pittsburgh MAYOR'S OFFICE Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter. Court Reporter.	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary 13 Exhibit 5 Asset Allocation Review 27 14 15 16
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter. Court Reporter.	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary 13 Exhibit 5 Asset Allocation Review 27 14 15 16 17
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter. Court Reporter.	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary 13 Exhibit 5 Asset Allocation Review 27 14 15 16 17 18
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter. Court Reporter.	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary 13 Exhibit 5 Asset Allocation Review 27 14 15 16 17 18 19 20
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter. Court Reporter. 13 14 15 16 17 18 19 20 21	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary 13 Exhibit 5 Asset Allocation Review 27 14 15 16 17 18 19
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter. Court Reporter. 13 14 15 16 17 18 19 20 21	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary 13 Exhibit 5 Asset Allocation Review 27 14 15 16 17 18 19 20 21
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter. Court Reporter. Reporter. Reporter. Pursuant to agreement, before Jacob Balistreri, Court Reporter.	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary 13 Exhibit 5 Asset Allocation Review 27 14 15 16 17 18 19 20 21 22 23
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter. Court Reporter. Reporter. Pursuant to agreement, before Jacob Balistreri, Court Reporter.	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary 13 Exhibit 5 Asset Allocation Review 27 14 15 16 17 18 19 20 21 22 23 24
Pension Board Meeting, held at the location of: PITTSBURGH MAYOR'S OFFICE 414 Grant Street Pittsburgh, Pennsylvania 15219 Pursuant to agreement, before Jacob Balistreri, Court Reporter. Court Reporter. Reporter. Reporter. Reporter. Reporter. Reporter. Reporter.	1 CONTENTS PAGE 2 Proceedings 5 3 4 5 EXHIBITS 6 (Attached to transcript) 7 PENSION BOARD MEETING EXHIBIT PAGE 8 Exhibit 1 Executive Summary 12 9 Exhibit 2 Marquette Update 12 10 Exhibit 3 November Flash Report 22 11 Exhibit 4 Pittsburgh Comprehensive 31 12 Municipal Executive Summary 13 Exhibit 5 Asset Allocation Review 27 14 15 16 17 18 19 20 21 22 23

Conducted on E		7
1 PROCEEDINGS	1 So	7
2 (Whereupon, the court reporter was duly	2 MR. SICURO: All right. We hear from	
3 sworn.)	3 our Solicitor. Do we have a motion to accept,	
4 MR. SICURO: Okay. We'll call the	4 under his recommendation, to finish correcting	
5 meeting to order. The first item is roll call.	5 these?	
6 Mayor Gainey, Council President Theresa Kail-Smith,	6 MR. LAMB: I would move to approve the	
7 Controller Michael Lamb.	7 minutes, given or or with the corrections as	
8 MR. LAMB: Here.	8 recommended by the Solicitor.	
9 MR. SICURO: Deputy Chief of Staff	9 MR. DEPASQUALE: I'll second that motion.	
10 Felicity Williams; Ralph Sicuro, here; Mark	MR. SICURO: Motion has been made by Mr.	
11 DePasquale.	11 Lamb, seconded by Mr. DePasquale. Any discussion	
12 MR. DEPASQUALE: Here.	12 on the motion?	
MAYOR GAINEY: Hello, hello, everybody.	MR. RUFFOLO: Well, obviously, we didn't	
14 How you doing?	14 get to read them, and I didn't either, and it's	
MR. SICURO: Rich Ruffolo?	15 just coming in now, so I just want that noted. I	ļ
16 MAYOR GAINEY: How is everybody?	16 I do agree. I mean, I could probably have went	
17 MR. SICURO: Here?	17 on at the meeting and everything, so I approve, and	
18 MR. RUFFOLO: Here.	18 I'll vote in the affirmative.	
19 MAYOR GAINEY: How you doing? How is	MR. SICURO: Understand. Any other	
20 everybody, good?	20 MR. FRANK: I will I will send the	
21 MR. SICURO: Note that Mayor Gainey is	21 corrected minutes when they come in.	
22 here.	22 MR. SICURO: Thank you.	
23 MAYOR GAINEY: Hey, just real yeah.	23 MR. DEPASQUALE: Thank you.	
24 Just real quick, everybody. I know Felicity	MR. SICURO: Any other discussion?	
25 usually sits in I'm going to be able to sit in	25 Seeing none, all those in favor, signify by saying	
6		8
1 for, like, 20 minutes. Her uncle, who was like her	1 aye.	
2 father, died	2 COUNCIL: Aye.	
3 MR. SICURO: I'm sorry.	3 MR. SICURO: Opposed? Motion moves.	
4 MAYOR GAINEY: and so, of course, the	4 Next is bills and communication. First, is our	
5 family is in flux right now. So I'll be able to	5 report from our executive director. Ms. Gula?	
6 sit in for, like, 20, 25 minutes in case there's	6 MS. GULA: Good afternoon. The funding	
7 anything we need to vote on or anything like that.	7 of the pension is 1.004 billion dollars, 67.67	
8 But I would like for you all to just offer, you	8 percent funded as of September 30th, 2023.	
9 know, some prayers to her and the family.	9 MAYOR GAINEY: What's that percentage	
10 MR. SICURO: Absolutely.	10 again, 60 what?	
MS. KEIL-SMITH: Absolutely.	MS. GULA: 67.67 percent. The return on	
12 MAYOR GAINEY: Thank you.	12 the portfolio over the last 12 months ending	
MR. SICURO: All right. Public comment.	13 09-30-23 is 11.3 percent for the invested portfolio	
14 Do we have anybody here for public comment? I'm	14 and 9.8 percent for the composite portfolio.	
15 seeing none. Approval of the minutes? I'm going	15 Year-to-date, the portfolio is 4.4 percent in the	
16 to ask Frederick to address the issue.	16 invested portion and 5.3 percent for the total	
MR. FRANK: Our former reporter made a	17 fund. The parking asset, which is valued through	
18 series of errors in the minutes, and I have been	18 09-30-23 is valued at 3 or 333.9 million.	
19 trying for weeks to get them corrected. The only	19 That's actually down from where we were last year.	
20 really significant error is misspelling Xponance	20 There is a statement in your packet of the	
21 throughout. I would suggest that you approve the	21 individual pension funding level and the overall	
22 minutes subject to my request of correction.	22 liability as of 09-30-2023. Does anybody have any	
23 MAYOR GAINEY: I'm sorry, what were they	23 questions?	
24 misspelling?	24 MR. LAMB: I I'm sorry, I I didn't	
MR. FRANK: Xponance, the the company.	25 I missed that number. The the amount of the	

Conducted on D	1, 2023	
1 invested portfolio is how much?	1 MR. LAMB: It's amazing. Yeah.	11
2 MS. GULA: The invested is	2 MAYOR GAINEY: What was the total 12	
3 MR. LAMB: Seven something?	3 years ago, dollars?	
4 MS. GULA: In which part, the	4 MR. LAMB: Well, we were when I	
5 year-to-date, or	5 started here, we were 25 percent funded. We are	
6 MR. LAMB: Yeah well, no. What's the	6 now 67 percent funded, which is really amazing work.	
7 amount in the invested portfolio on whatever date	7 MR. WESNER: So I can comment that 10	
8 you offered us?	8 years ago, the beginning market value of the	
9 MS. GULA: Oh, 9.8 percent oh, 11.3	9 invested portfolio was \$368.3 million. Since that	
10 percent for the invested and 9.8 percent for the	10 time, you've had about \$8.5 million in cash	
11 composite.	11 outflows, which highlights how you've funded your	
MR. LAMB: I'm sorry, what was the	12 pension very well. So you've been basically cash	
13 what was the raw I'm sorry, what what was the	13 flow neutral over that time period, and you've had	
14 amount, the market value?	14 \$311 million of investment earnings in that	
MS. GULA: Oh, the amount, the market	15 ten-year period. And again, I can't emphasize	
16 value? I thought you meant the percentage.	16 enough the importance of the fact that those	
MR. LAMB: The market value of the	17 investment earnings have been able to compound and	
18 invested portfolio.	18 you haven't had to sell off assets to meet benefit	
19 MS. GULA: Seven	19 payments. So the steps that you've taken as an	
MR. WESNER: No; it would have been \$670	20 as a city, as a municipality, have really had a	
21 million	21 positive impact on the performance response.	
MS. GULA: Oh, there it is.	22 MR. SICURO: Thank you. Does that	
23 MR. WESNER: in September.	23 complete your report? Okay.	
24 MS. GULA: Thank you.	MR. RUFFOLO: Can we get a copy of the	
25 MR. LAMB: In September and that they	25 ratio page? I don't have one and we normally get	
10		12
1 did November was up to 704; is that right?	1 them.	
2 MR. WESNER: Correct.	2 MAYOR GAINEY: Congratulations to you	
3 MR. LAMB: Okay. Thank you.	3 all. Congratulations. That's a lot of work, a lot	
4 MR. WESNER: We thank you. We have	4 of work. Congratulations. Please.	
5 the materials that are in front of you will reflect	5 MR. SICURO: All right. Next we'll hear	
6 updated numbers. We wanted to be very conscious of	6 from our investment consultant for our third	
7 bringing you preliminary November figures because	7 quarter review. Okay.	
8 November was a very strong month. And as the	8 MR. WESNER: Thank you, Mr. Chairman.	
9 Controller just outlined, you know, you had an over	9 And so, we'll go we'll start behind Exhibit 1.	
10 30almost \$35 million increase in assets from the	10 (Exhibit 1 was marked.)	
11 end of September to the end of November. MP. I AMP: The only reason Unring it up	11 MR. WESNER: And just a real quick	
MR. LAMB: The only reason I bring it up 13 is that I believe that this is the first time in	12 update. We had our investment symposium back in 13 September, the information here to be able to	
13 is that I believe that this is the first time in 14 the history of this Fund that we have had an an	14 you know, you can log on and watch any of the	
15 amount in excess of \$700 million in our invested	15 segments from our investment symposium on our	
16 portfolio, which is really impressive, given where	16 website. It was a great event. You know, you had	
17 we came from, you know, 10, 12, 15 years ago. So	17 had a few folks here able to attend. So you	
18 congratulations, everyone.	18 know, always a great way to hear from other	
19 MS. GULA: Look how many years we hovered	19 Marquette folks other than me. So appreciate the	
20 around 50, and now we're pushing 70 percent funded.	20 support there.	
21 MAYOR GAINEY: That's great. That's	21 Behind Exhibit 2 will be the market	
22 right.	22 tracker for the month of November.	
23 MS. GULA: That's huge.	23 (Exhibit 2 was marked.)	
24 MR. SICURO: That's great.	24 MR. WESNER: As I was mentioning,	
25 MAYOR GAINEY: That's great.	25 November was an exceptionally strong month. If you	
25 MILLON OF MINELL. That's great.	25 110 vermoer was an exceptionarry strong month. If you	

Transcript of Pension Board Meeting Conducted on December 7, 2023

13

think back to our last conversation in September, 1 sensitive to interest rate changes. And you can 2 we were starting to have a more challenging market, see that on a three-year basis, even with the 3 and the market continued to decline throughout strong month of November, long bonds are still down 4 September and most of October. Most of this was 11 percent annualized over the last three years. 5 driven by the consistently increasing interest rate So bonds have shown a lot of volatility, which is 6 environment. And at the -- towards the end of uncharacteristic for that asset class. 7 October, we did hit a point where the ten-year You kind of go down a little bit further 8 treasury hit 5 percent, so -- which was the highest down that table. You'll see high-yield and bank 9 in a very long period of time, you know, going back loans. These are below investment-grade parts in 10 to pre-Great Financial Crisis. 10 the market, but they've been, far and away, the (Exhibit 2 was marked.) 11 best-performing parts of the bond market 11 And what we then saw was the Federal 12 year-to-date. And you can see year-to-date 13 Reserve, in their meeting on November 1st, make 13 high-yield bonds are up 9.5 percent; bank loans are 14 up 11.3 percent. So these are areas that, 14 comments that the market interpreted as they may be 15 done raising rates. The bond market then proceeded 15 federated, one of your active managers on your bond 16 to see rates drop significantly. And during the 16 portfolio can invest in, and, as you can see, 17 month of November, we saw interest rates drop over 17 that's really been a creative to portfolio 18 70 basis points. (Coughs) Excuse me. So the 18 performance. 19 ten-year treasury was down to 4.3 percent. Now, And then if you look at the yield 20 it's down even further to 4.1 percent, 4.15, and 20 curve, which is the chart just below that table, it 21 what that does is it pushes the bond market higher. 21 just highlights, you know, where we are in terms of 22 It also pushes the equity markets higher. 22 rates, interest rates, and interest rates as a 23 So we saw this very broad-based rally 23 whole, you know, aren't too much different than 24 during the month of November. And as you can see 24 where they were last year. Most of the pain was 25 here for the month of November figures, it doesn't 25 felt last year in terms of rates. A year ago, it's 14 16 1 matter whether it was bonds, whether it was stocks; the light gray line is where interest rates were. 2 in most, all markets were higher. There was a few You know, we ended November at the black line. 3 parts of the commodity market that were lower, but It's hard to differentiate a little bit between the 4 again, all in all, very strong period for capital 4 black line and the dark blue line. The dark blue 5 markets globally. 5 line is the end of October. So you can see that So we'll start with fixed income returns solid shift down from the blue line to the black 7 in the upper right-hand part of the page. And not line. That was the interest rate move in November, 8 to bring up a sore subject, but bonds last year and that's what caused all that positive 9 were down 13 percent, so 2022 bonds were down 13 performance in the table above. 10 percent, and through the end of October, bonds were 10 So now we'll go look at the real 11 down again this year. So bonds, which are 11 volatility in the market, the equity markets. So 12 typically the anchor of a portfolio, really 12 this is the left-hand side of the page. We'll 13 struggled. You can see in November, the broad bond 13 start with the US markets, and -- and the top of 14 market in the first row there, up 4.5 percent in 14 the page, the S&P 500 up 9 percent in the month of 15 the month of November. That is an exceptionally 15 November. We continue to see growth stocks leading 16 strong months for bonds. You know, sometimes we 16 the way. A couple statistics that I think are very 17 get -- bonds get overlooked because of the 17 interesting. One is that in terms of the S&P 500, 18 volatility in equities, but 4.5 percent return on a 18 obviously, 500 names in that index, the top 10 19 single month for bonds -- investment-grade bonds is 19 names are now well over 30 percent of that index,

23

20 so getting close to 35 percent, and these are the

24 out that just, you know, really caught my eye was

25 those largest companies, particularly Apple and

21 names. These are Apple, Microsoft, Nvidia, Google,

22 Amazon. They're predominantly large cap tech names.

Another chart that our research team put

20 exceptionally strong.

If you go down -- about halfway down that

22 table, you see long government credit. These are

24 bonds, up almost 10 percent in a seven months.

25 They're more sensitive. Longer bonds are more

23 longer bonds. So think of 20, 30-year government

20

Transcript of Pension Board Meeting Conducted on December 7, 2023

1 Microsoft, which have market caps over \$2 trillion. 1 US has outperformed international stocks by about, Those single companies, as a percentage of the you know, 100 percent, doubled that return. 3 broad global equity benchmark, the MSCI World Some of the headwinds. International 4 benchmark, Apple alone has a larger market stocks, technology is a very modest percentage of 5 capitalization than every single Chinese stock in the international equity markets. So what I mean 6 the benchmark and a larger market capitalization by that is, where in the US markets technology 7 than every single UK based-company in the makes up almost a third of the stock markets, 8 benchmark. So it really puts into perspective how 8 internationally, technology is only about 10 to 12 the global markets have been driven by US large cap percent of the stock market. So when growth is 10 growth names. 10 leading, technology is leading, the international 11 indices and markets just don't have as much -- many 11 If you look at the blue squares in 12 this page, this is just the US Market, but it 12 technology names. And if you think about that, and 13 splits the US market up into large cap and small 13 I ask you to name a -- a technology stock that's 14 cap and growth versus value. And you'll see the 14 not based in the US, yep, you might -- one might 15 upper right-hand blue square, large cap growth up 15 not immediately come to mind; where if I say name a 16 36.6 percent year-to-date. Small cap value, the 16 technology company in the US, you got a handful of 17 lower left-hand square, only up 2 percent. So you 17 names that come -- you know, slip off your tongue 18 have almost a 35 percent differential between the 18 very easily. So it's just something important to 19 keep in mind. 19 best performing and worst performing parts in the 20 market. Large cap growth has just really 20 Emerging markets as well have 21 dominated. Those companies have become more and 21 underperformed this year. China has been a huge 22 more expensive, but they're continuing to put up 22 underperformer. The Chinese market is down. Even 23 very strong growth figure, and the markets have 23 after November, it's still down 9 percent 24 rewarded them, especially with interest rates now 24 year-to-date, and annualized over the last three 25 starting to come down. 25 years, the Chinese market is down 17 percent 18 So as we look forward into 2024, annualized. So just some important things to keep 2 there's a lot of discussion about whether, you 2 in mind. 3 know, small cap stocks can rally back, whether 4 international stocks can rally back. There have 4 5 been discussions that have been had year after year 5

there's a lot of discussion about whether, you
know, small cap stocks can rally back, whether
international stocks can rally back. There have
been discussions that have been had year after year
after year over the past decade, but large cap
growth has continued to outperform. We always say
valuations will matter eventually. In the short
term, the stock is worth what someone else is
willing to pay for it, but valuations cannot stay
out of balance for, you know, long periods of time,
so, eventually, we would think that value stocks
and international stocks should start to outperform
US stocks.
International equities are highlighted in
the middle table there on the left-hand column.

International equities are highlighted in
16 the middle table there on the left-hand column.
17 The top benchmark -- (coughs) excuse me. The top
18 benchmark is the broad global benchmark, which is
19 about 55 percent US, 45 percent international. The
20 ACWI X US benchmark which is the second row there,
21 that's the broad international benchmark. So if
22 you look at the November performance, spot on with
23 the US, up 9 percent, but if you look at

24 year-to-date, international markets are only up 10 25 percent. The S&P 500 was up 20 percent. So the

MR. DEPASOUALE: Is there a reason for that? Is it -- is it COVID? What -- what -- is it MR. WESNER: It was -- part of it was 6 the way they dealt with COVID, that severity of their lockdowns and not, you know, building kind of 9 herd immunity the way, you know, we did here in the 10 US and in other countries around the world. And 11 then, also, they have a lot of troubles within the 12 banking system. Their real estate market and the 13 international market has looked at the Chinese 14 market to say, your numbers that you're putting out 15 in terms of economic growth, we don't have a lot of 16 confidence in those numbers. So the markets have 17 not rewarded them with a lot of the incoming 18 capital. A lot of investors also have said -- you 19 know, private investors have said, we don't feel 20 comfortable putting our market -- money in China. 21 And, you know, it just takes one event. And we 22 obviously saw with Russia, Russian stocks went 23 basically to zero with the invasion in Ukraine. If you would see a Chinese invasion

25 of Taiwan, that concerns investors. So investors

24

Transcript of Pension Board Meeting Conducted on December 7, 2023

1 are -- are much more conservative about moving million. But more importantly is the portfolio value; it's 32 percent of your portfolio. 2 money into Chinese markets right now. And then one 3 final comment, obviously, in -- in terms of We've always -- it's always been 4 international markets You know, not only -- I -- I challenging to try to conduct the asset allocation 5 mentioned the conflict in Ukraine, but the conflict studies for the rest of the portfolio because you 6 in the Mideast now. There's just a lot of have this static asset. So it's always been a geopolitical uncertainty, which increases the risk challenge that we've discussed here, and we've 8 premium for investors in international equities, so obviously managed to work around it, but we'll talk you have to demand a higher return, which means about the asset allocation in a moment because that 10 that pushes prices down. The other parts of the 10 percentage is continually going down. If you look 11 market, you know, hedge funds have continued to 11 at the negative \$6.688 million in the three-month 12 perform, you know, relatively well. Most notably, 12 cash flow, that's just the regular quarterly 13 defensive equity, which is a part of the market 13 payment that we get from the parking asset. So 14 that you have exposure to in your portfolio, and 14 it's not that the parking -- the value goes down, 15 you can see there's -- it's the bottom line in that 15 but it's part of the cash flow that has been -- is 16 hedge fund table -- up 13 percent year-to-date. 16 part of the resolution that was passed to pass A couple headwinds within your portfolio 17 along those revenues. You can see the invested 18 -- or, really the only headwind within the 18 portfolio, again, at just short of \$705 million. 19 portfolio, has been real estate. Real estate has Performance. If we go over to Page 5, 20 struggled. And this is in the bottom left-hand 20 the returns here, so your executive director put 21 side of the page. Real estate is down. You know, 21 in returns through the end of September. You can 22 most managers are down at 8 to 12 percent 22 see, obviously, we're materially higher than those 23 year-to-date, active managers. Most of that's 23 figures. So the total fund year-to-date is up 8.4 24 driven by office. In your portfolio, I would say 24 percent, so, you know, well above your assumed rate 25 you have one manager that's performed consistently 25 of return, and the invested portfolio is up 9 22 1 better than the other manager. I'll comment on 2 them in a moment. But we do have a larger

percent year-to-date, and I would anticipate both of those figures to go up a little bit more when we 3 redemption request in from the underperforming get some of the, you know, finalized performance 4 manager; we've just been slow to get liquidity back for November. 5 out. And then I will talk about asset allocation So how have you generated the strong 6 in a moment, just to give you an update in terms of performance? On the fixed income side, you can see where we see things moving going forward. Any that fixed income. You're almost double the questions on the broad market? benchmark up 2.9 percent year-to-date versus 1.6 So behind Exhibit 3 is the November percent for the benchmark. One of the drivers 10 flash report. 10 there, prior to rates starting to increase last 11 (Exhibit 3 was marked.) 11 year, we were strategically overweight to MR. WESNER: And -- and so, this is a 12 12 shorter-term bonds, and that's helped your 13 preliminary report. There's a few managers where 13 portfolio over the last, you know, kind of, 18 14 we did not have performance information available, 14 months or so. We'll discuss some changes there 15 and so you will see zeros when we go to the 15 when we look at the asset allocation in a moment. 16 performance page. But if you look at where we In terms of US equities, your active 17 stood at the end of November, it was right about 1 17 managers have done, you know, a pretty good job 18 billion, 39 million give or take, and I think it 18 overall in terms of allocations. One thing I will 19 will go up a little bit more, obviously, when we 19 remind you of, as you can see there under US 20 get those additional managers reporting. One thing 20 equity, we still have the State Street S&P 500 21 that's important to note -- and then you'll see it 21 Index Fund, the SSGA. We are just now finalizing 22 with the asset allocation discussion we'll have in 22 the move-over of assets from the State Street Fund 23 a moment -- is the parking asset -- so it's kind of 23 over to Xponance, which is your MWDBE-owned

24 one of the first lines there; it's the second row

25 down -- and you'll see that valuation at \$333.9

24 manager, and that will be happening before the end

25 of the year. So you will have that large portion

27 1 of your portfolio now managed by Xponance, an 1 nicely positioned going forward. African-American-owned investment firm based out of And then real estate -- I hate to end on 3 Philadelphia. the kind of negative note, but real estate Frontier, an active mid-cap strategy, and obviously has been a very challenging environment. 5 you see significant outperformance. And then The most common question we got in real estate is, 6 Palisade, which is your newest manager -- this is are we at the bottom yet? Probably not. Office is the woman-owned firm that we hired earlier this still going to take a few more quarters to bottom 8 year -- you can see modestly outperforming over the out, but multifamily housing and industrials have 9 last three months, but that's been a tougher asset performed quite well, so that is a kind of silver 10 class to be in. So that's why, overall, your US 10 lining there. 11 allocation is a bit below the broad US benchmark. The only other thing I wanted to 11 12 highlight within the quarterly report -- and this The emerging manager portfolio, 13 Gridiron, which is one of your newer managers 13 will go behind Exhibit 5; I'm just going to jump 14 there, obviously, a local firm, you know, nicely 14 around real quick -- was rankings. 15 beating the benchmark. Their strategy has been 15 (Exhibit 5 was marked.) 16 really nice because it's beaten the bond benchmark MR. WESNER: And so I'm going to point 16 17 in both up markets for bonds and down markets for 17 you over to Page 9, behind Exhibit 5, and this just 18 bonds. So that's been a strong performer. Twin 18 highlights a few of the things that Control of Land 19 Capital, you know, very strong performance there, 19 was just highlighting in terms of your performance 20 just modestly underperforming the benchmark 20 and your funding ratio. If you look at the top row 21 year-to-date. And then, CIM, another local firm 21 there for the total fund composite over the last 10 22 we're using, it's modestly underperforming 22 years, you've had an annualized performance net of 23 year-to-date as well. 23 fees of 7.4 percent. That puts you in the top 6 If you look at Page 6 with international 24 percent of the public fund universe. So, 25 performance, year-to-date, we're outperforming by 25 obviously, some of that comes from the stability of 26 28 1 about 2 percent. You can see up 12.3 percent the parking asset. 2 versus a benchmark up 10.1, and that's also with a But if you go down to the next section 2 3 zero currently in there for ABS, which is one of and just look at your invested portfolio, your 4 your emerging market managers for the month of invested portfolio is still in the top third of the 5 November. The benchmark was up 8 percent. So we peer group. And these are figures as of the end of 6 could see a very nice upside there in terms of September when, you know, you were penalized for performance. 7 having more equities and more risk. So if you look A couple other strategies just to at these numbers year-end, I really think the 9 highlight under hedge funds. I mentioned the 9 invested portfolio numbers are going to jump up 10 parametric strategy. Good to see you, Mr. 10 nicely, but you should be very proud of the -- the 11 Merritts. If you're under the hedge fund 11 total fund composite at the top to be in the top 6 12 strategies, I'll highlight the parametric strategy 12 percent of the public fund universe. 13 of 14.2 percent. The ASB strategy, which is the 13 And then, the final thing in this book, 14 top one, does not have the November number in 14 there's, obviously, as you know, a lot of details 15 there. It does have the benchmark figures in 15 in this book. Fees are in the back. You are also 16 there. So that's why you see what looks like a 16 executing a strong performing plan with below 17 larger underperformance, is because there was no 17 average fees. So I'll just kind of leave you with 18 figure in for November yet. The same thing with 18 that statement. The details are all in the back. 19 Entrust. One thing, just a reminder, with Entrust, 19 There's all types of information in here in terms 20 is that -- that is in a more diversified hedge 20 of the growth of the assets and the like, but just 21 strategy. They are -- we are increasing your 21 wanted to give you those few details from that 22 allocation to some of their higher-yielding 22 section. 23 strategies. They have a maritime fund that's been 23 MR. DEPASQUALE: Well, what is the

24 strategy when real estate finally does bottom out?

25 I mean, downtown real estate and office real estate

24 a very strong performer, and we are increasing the

25 allocations there. So we think that portfolio is

Transcript of Pension Board Meeting Conducted on December 7, 2023

29

2	29 31
1 isn't coming back. Well, you know, I know you	1 there, and it's actually a perfect lead-in the
2 mentioned in the past we've been moving into the	2 question is a perfect lead-in to asset allocation.
3 warehouse aspect, the Amazons and and so forth	3 So if you look behind Exhibit 4, we
4 is what's keeping us strong. Do we have a a	4 just have a quick highlight of asset allocation.
5 plan to move out of office space real estate?	5 (Exhibit 4 was marked.)
6 MR. WESNER: So we've seen the so the	6 MR. WESNER: We're not asking for any
7 two funds that you have are both diversified funds.	7 action today. We'll come back and ask for action
8 So they're going to have a combination of office,	8 at the February meeting. But it goes to the the
9 industrials, retail, multifamily housing, and	9 point that was just made, that opportunities are
10 other, which can be, you know, life science	10 going to be created when you have a market
11 buildings, senior living facilities, student	11 dislocation that we change in real estate or other
12 housing, just a lot of other pieces. Office used	12 asset classes; so what changes can we make to the
13 to be almost a almost 30 percent of the	13 portfolio to give us a higher potential rate of
14 benchmark; now, office is 18 percent of the	14 return in the future with, more importantly, less
15 benchmark. So the real estate landscape is	15 volatility. So it's just a reminder for everyone
16 changing, and so what the active managers are doing	16 that we conduct asset allocation studies on a
17 is they are selling off the properties that, as	17 periodic basis. We don't always when we conduct
18 you're kind of alluding to, probably won't come	18 new asset allocation studies, we don't always bring
19 back because they might be lower quality buildings	19 them to the Board. Sometimes we discuss them with
20 in less desirable areas, and they want their	20 staff. Sometimes we discuss them internally and
21 portfolios of office investments to be higher	21 say no changes are needed right now.
22 quality buildings in better performing markets.	But wanted to present some options
There are still pockets of strength	23 today and just begin the education process on a new
24 within office. We have a few pockets in Chicago	24 asset class that we are recommending for many of
25 where, you know, a few blocks makes a big	25 our clients. So on Page 3 is just a highlight of
	30 32
1 difference, but it's definitely going to be a	1 some different portfolios that we'd like to discuss
2 continued evolution within the industry. We won't	2 going forward. When we do the formal asset
3 ever I'll never come back and say you're going	3 allocation study in February, the offerings might
4 to have no office in the portfolio, but I think the	4 look slightly different, and we want to take the
5 percentage of office is going to continue to	5 feedback that we get from today's conversation into
6 decline.	6 account when we're forming these portfolios.
7 MR. DEPASQUALE: Is there a projection	But if we look at the asset allocation
8 where the strength will be in that market over the	8 today and what we're seeing with many clients
9 next decade other than the warehousing?	9 versus a couple of years ago, one of the biggest
10 MR. WESNER: Yeah. And so, it's it's	10 changes we're seeing is that bonds are now
11 a lot of specialized facilities. So one example is	11 yielding, you know, 4 to 5 percent. Two years ago
12 life sciences, where you can have a there's a	12 bonds were yielding 2 percent. So you didn't want
13 lot of life science buildings up in Boston, for	13 very many bonds in the portfolio because it made it
14 example, which you might look at it from the	14 very hard to reach a 7 percent assumed rate of
15 outside and it might look like an office property,	15 return. Well, now we can have more fixed income in
16 but, inside, it's all customized for research for	16 the portfolio, and what does that do? It reduces
17 pharmaceutical companies, for example, and there's	17 the volatility of the portfolio, and it gives us
18 huge demand for that. Because that's a a a	18 more certainty that we can meet our investment
19 a job where you can't work from home, so the	19 objectives.
20 demand for that office space continues to be strong.	20 So the current policy is what's
Now, we've seen a rebound,	21 highlighted in the first column, Portfolio A. It
22 obviously, in hotels. We all know folks are	22 really just breaks out in more detail some of the
23 traveling more so off our hotel properties have	23 sub-asset classes, but the most important changes
24 also, you know, rebounded quite significantly, so	24 are in Portfolios B, C, and D. And what's
25 there are still a lot of pockets of opportunity out	25 highlighted in the red and the green in B, C, and

Conducted on D	7, 2023	
33		35
D, is anything that's highlighted in red is a	And so, the next page just highlights	
2 decrease from Portfolio A, and anything that's	2 the performance changes	
3 green is an increase from Portfolio A. And so,	3 MR. SICURO: Just before we move off of	
4 what you'll notice in Portfolios B, C, and D, all	4 that page, so I assume each portfolio is still	
5 of them have more fixed income because that's a	5 geared to get a targeted rate of retirement?	
6 very easy way to take down volatility in your	6 MR. WESNER: That is correct.	
7 portfolio. All of them also have less equity	7 MR. LAMB: Which is what?	
8 exposure. Again, kind of the same theory of you're	8 MR. WESNER: 7 percent of something.	
9 swapping equity for fixed income; you're going to	9 MR. SICURO: And does each one of these	
10 have less volatility.	10 decrease our volatility? Is that the goal on each	
11 And then, more importantly, in the	11 one of these?	
12 bottom section, you'll see some green for	MR. WESNER: If you flip the page	
13 Portfolios C and D, adding more alternatives.	13 MR. SICURO: Oh.	
14 We've definitely seen alternatives be a very	MR. WESNER: I'll give you the answer	
15 important part of diversifying the portfolio, and	15 to the question. So if if you look at what's	
16 areas like private debt, private credit have been	16 highlighted on Page 4, it says, As we run the asset	
17 one of the best performing asset classes, and we	17 allocation model and give the potential annualized	
18 think it has some of the best potential, going	18 returns on a ten-year basis you can see that,	
19 forward, to be a continual strong asset class.	19 you know, the portfolios are all a little bit	
20 As a reminder, you do have existing	20 different in terms of performance, but especially	
21 exposure to private equity. It's been, probably,	21 if you compare Portfolio A versus some of the other	
22 your best performing asset class over the last	22 portfolios. Portfolio A has one of the higher	
23 decade plus. Private debt is just what the, kind	23 returns, but also has one of the highest risk	
24 of, name alludes to, private credit. It's bonds,	24 levels. And you can see, as you go to Portfolios	
25 it's fixed income, but it's in the private market.	25 B, C, and D, you see decreasing risk levels. And	
34	' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	36
1 In that private market, you have a manager that	1 for Portfolio D, you actually see the highest rate	
2 will purchase these securities for you, negotiate	2 of return, just barely, over Portfolio A. But the	
3 with underlying companies, make these loans, and	3 most important thing is the bottom row, which is a	
4 then they're able to achieve higher rates of return	4 risk-adjusted return figure. You want higher is	
5 because, you know, they negotiate that into the	5 better, and you can see that Portfolio D has the	
6 terms of the agreement. So we're seeing yields	6 highest risk-adjusted return. So it's just the	
7 right now in that private credit space of, you	7 idea that for each unit of risk that you're taking,	
8 know, 10 to 14 percent. Even the conservative	8 you want to maximize the return. So Portfolio D is	
9 managers this year are putting up, you know, 12	9 kind of the direction that we would like to like	
10 percent yields, so it's a very nice way to	10 to go.	
11 diversify the portfolio.	11 I'm not going to go through it today	
12 And another important thing and	12 because I know, you know, it wouldn't be mindful of	
13 and and Mayor Gainey made the point earlier	13 time, but there's a couple pages on the private	
14 about that you were talking about performance, and	14 credit market. And, you know, as we select	
15 I said something about cash flows; because your	15 managers, we have several managers that have made	
16 cash flows are neutral and you don't need to sell	16 it through our diligence process and, similar to	
17 assets on a regular basis, you can take on a little	17 private equity, you would be investing in a a	
18 bit more what we call illiquidity risk and be	18 limited limited partnership for an investment in	
	19 private debt. So again, this is really just more	
19 compensated for that and, right now, you get		
20 compensated very nicely for that illiquidity risk.	20 of a primer to kind of just introduce or	
21 So it's just further highlights how the all the	21 reintroduce the discussion on asset allocation to	
22 steps that you took as a board and a municipality,	22 make sure that we can, again, build a portfolio	
23 you know, in the past decade to show up your	23 that's going to give you the highest potential for	
24 finances allows you to make more investments in	24 meeting your assumed rate of return going forward.	
25 these asset classes.	25 MR. LAMB: That's so the only thing I	

37	T .	39
1 would caution about that is that, that longer-term	1 own? What happens to that dollar value when we no	37
2 investment which reduces your liquidity, would	2 longer	
3 require the City to at least continue to do what	3 MR. LAMB: Can I answer that question?	
4 it's doing on the investment side, right?	4 MR. SICURO: Sure.	
5 MR. WESNER: In terms of contribution.	5 MR. DEPASQUALE: That is the right thing	
6 MR. LAMB: Right. So so the	6 from that whole side of the room.	
7 contribution level would have to stay at or near	7 MR. LAMB: So think about it this way.	
8 the benefit payout level for us to be able to be	8 Today, our investment portfolio is worth \$700	
9 invested in that kind of long-term illiquid	9 million. The total portfolio is worth 1 billion.	
10 investment?	10 30 years from now, it should be we should have	
	11 that money that money is what we're gaining over	
MR. LAMB: Which is a good thing. I'm	12 that time, right? So we we're taking the time	
13 just saying, moving forward, that's what the the	13 value of money of that parking asset and playing	
14 City is going to have to make that decision.	14 that out. It's worth 300 and some million dollars	
MR. WESNER: And there are some vehicles	15 today. As that money comes in, theoretically, and	
16 within the space that have better liquidity	16 I think, really, the investment portfolio grows and	
17 profiles than others. So there are ways to take	17 that the parking asset shrinks, then at some point,	
18 that into account, and it'll be a discussion of the	18 the parking asset goes away and you've got a	
19 confidence that you have in terms of liquidity and	19 billion dollars in the investment portfolio	
20 potential needs. And as we interact with managers	20 MR. DEPASQUALE: Okay.	
21 in this space and this is a growing space within	21 MR. LAMB: hopefully more. But I	
22 the capital markets we've put a lot of pressure	22 yeah.	
23 on investment managers to come up with some unique	MR. DEPASQUALE: Thanks. That's helpful.	
24 structures so that, for private debt, they have	MR. SICURO: Best person to answer the	
25 better liquidity than the traditional private	25 question	
38		40
1 equity. So I mean, your your point is well	1 MR. DEPASQUALE: Yeah.	
2 taken because a lot of pension plans are in a	2 MR. FRANK: before he leaves.	
3 challenging liquidity position and they need better	3 MR. WESNER: Sorry, Mr. Chairman, I have	
4 liquidity from their alternative asset classes.	4 one one other quick thing that the Solicitor	
5 MR. LAMB: They they should be able	5 just reminded me of. I just wanted to give the	
6 to stagger those investments, just like you do on	6 Board a quick update on the DEI discussions that	
7 others.	7 we've continued to have with the DEI Subcommittee	
	we we continued to have with the BEI Subcommittee	
8 MR. WESNER: Yeah. And a lot of them	8 that was instrumental, obviously, in selecting	
MR. WESNER: Yeah. And a lot of them are creating open-end fund structures. So it's		
	8 that was instrumental, obviously, in selecting	
9 are creating open-end fund structures. So it's	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down 12 markets, they haven't had the liquidity lockups	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on 12 their firm diversity characteristics. And we have	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down 12 markets, they haven't had the liquidity lockups 13 that we've seen in the real estate funds. So it's	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on 12 their firm diversity characteristics. And we have 13 had subcommittee discussions on implementing new	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down 12 markets, they haven't had the liquidity lockups 13 that we've seen in the real estate funds. So it's 14 given us more confidence that if someone says they 15 have monthly or quarterly liquidity, they're very	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on 12 their firm diversity characteristics. And we have 13 had subcommittee discussions on implementing new 14 requirements or targets for investment managers for 15 organizational diversity for things like minority	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down 12 markets, they haven't had the liquidity lockups 13 that we've seen in the real estate funds. So it's 14 given us more confidence that if someone says they 15 have monthly or quarterly liquidity, they're very 16 likely to have that when you need the money. So	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on 12 their firm diversity characteristics. And we have 13 had subcommittee discussions on implementing new 14 requirements or targets for investment managers for	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down 12 markets, they haven't had the liquidity lockups 13 that we've seen in the real estate funds. So it's 14 given us more confidence that if someone says they 15 have monthly or quarterly liquidity, they're very 16 likely to have that when you need the money. So 17 it's a a good good point to take into account.	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on 12 their firm diversity characteristics. And we have 13 had subcommittee discussions on implementing new 14 requirements or targets for investment managers for 15 organizational diversity for things like minority 16 brokerage utilization, so continuing to evaluate 17 various DEI initiatives and finding the best ways	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down 12 markets, they haven't had the liquidity lockups 13 that we've seen in the real estate funds. So it's 14 given us more confidence that if someone says they 15 have monthly or quarterly liquidity, they're very 16 likely to have that when you need the money. So	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on 12 their firm diversity characteristics. And we have 13 had subcommittee discussions on implementing new 14 requirements or targets for investment managers for 15 organizational diversity for things like minority 16 brokerage utilization, so continuing to evaluate 17 various DEI initiatives and finding the best ways 18 to memorialize those initiatives in your investment	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down 12 markets, they haven't had the liquidity lockups 13 that we've seen in the real estate funds. So it's 14 given us more confidence that if someone says they 15 have monthly or quarterly liquidity, they're very 16 likely to have that when you need the money. So 17 it's a a good good point to take into account. 18 MR. SICURO: Any other questions for 19 James?	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on 12 their firm diversity characteristics. And we have 13 had subcommittee discussions on implementing new 14 requirements or targets for investment managers for 15 organizational diversity for things like minority 16 brokerage utilization, so continuing to evaluate 17 various DEI initiatives and finding the best ways 18 to memorialize those initiatives in your investment 19 policy statement going forward.	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down 12 markets, they haven't had the liquidity lockups 13 that we've seen in the real estate funds. So it's 14 given us more confidence that if someone says they 15 have monthly or quarterly liquidity, they're very 16 likely to have that when you need the money. So 17 it's a a good good point to take into account. 18 MR. SICURO: Any other questions for 19 James? 20 MR. DEPASQUALE: I have to say that,	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on 12 their firm diversity characteristics. And we have 13 had subcommittee discussions on implementing new 14 requirements or targets for investment managers for 15 organizational diversity for things like minority 16 brokerage utilization, so continuing to evaluate 17 various DEI initiatives and finding the best ways 18 to memorialize those initiatives in your investment 19 policy statement going forward. 20 MR. SICURO: Thank you very much. The	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down 12 markets, they haven't had the liquidity lockups 13 that we've seen in the real estate funds. So it's 14 given us more confidence that if someone says they 15 have monthly or quarterly liquidity, they're very 16 likely to have that when you need the money. So 17 it's a a good good point to take into account. 18 MR. SICURO: Any other questions for 19 James? 20 MR. DEPASQUALE: I have to say that, 21 ladies and gentlemen, I wasn't here on board when	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on 12 their firm diversity characteristics. And we have 13 had subcommittee discussions on implementing new 14 requirements or targets for investment managers for 15 organizational diversity for things like minority 16 brokerage utilization, so continuing to evaluate 17 various DEI initiatives and finding the best ways 18 to memorialize those initiatives in your investment 19 policy statement going forward. 20 MR. SICURO: Thank you very much. The 21 MR. RUFFOLO: I was just getting an eye	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down 12 markets, they haven't had the liquidity lockups 13 that we've seen in the real estate funds. So it's 14 given us more confidence that if someone says they 15 have monthly or quarterly liquidity, they're very 16 likely to have that when you need the money. So 17 it's a a good good point to take into account. 18 MR. SICURO: Any other questions for 19 James? 20 MR. DEPASQUALE: I have to say that, 21 ladies and gentlemen, I wasn't here on board when 22 the parking tax was was brought in. It it	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on 12 their firm diversity characteristics. And we have 13 had subcommittee discussions on implementing new 14 requirements or targets for investment managers for 15 organizational diversity for things like minority 16 brokerage utilization, so continuing to evaluate 17 various DEI initiatives and finding the best ways 18 to memorialize those initiatives in your investment 19 policy statement going forward. 20 MR. SICURO: Thank you very much. The 21 MR. RUFFOLO: I was just getting an eye 22 into that. I was going to bring that up also. I'm	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down 12 markets, they haven't had the liquidity lockups 13 that we've seen in the real estate funds. So it's 14 given us more confidence that if someone says they 15 have monthly or quarterly liquidity, they're very 16 likely to have that when you need the money. So 17 it's a a good good point to take into account. 18 MR. SICURO: Any other questions for 19 James? 20 MR. DEPASQUALE: I have to say that, 21 ladies and gentlemen, I wasn't here on board when 22 the parking tax was was brought in. It it 23 goes away at some point in time. So is it set up	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on 12 their firm diversity characteristics. And we have 13 had subcommittee discussions on implementing new 14 requirements or targets for investment managers for 15 organizational diversity for things like minority 16 brokerage utilization, so continuing to evaluate 17 various DEI initiatives and finding the best ways 18 to memorialize those initiatives in your investment 19 policy statement going forward. 20 MR. SICURO: Thank you very much. The 21 MR. RUFFOLO: I was just getting an eye 22 into that. I was going to bring that up also. I'm 23 glad you did. We met back in October, the	
9 are creating open-end fund structures. So it's 10 more like real estate, and what we've seen for 11 those who have created those, that even in down 12 markets, they haven't had the liquidity lockups 13 that we've seen in the real estate funds. So it's 14 given us more confidence that if someone says they 15 have monthly or quarterly liquidity, they're very 16 likely to have that when you need the money. So 17 it's a a good good point to take into account. 18 MR. SICURO: Any other questions for 19 James? 20 MR. DEPASQUALE: I have to say that, 21 ladies and gentlemen, I wasn't here on board when 22 the parking tax was was brought in. It it	8 that was instrumental, obviously, in selecting 9 Xponance as your diverse-owned index provider. We 10 are continuing to have discussions and evaluations 11 for all of the managers within your portfolio on 12 their firm diversity characteristics. And we have 13 had subcommittee discussions on implementing new 14 requirements or targets for investment managers for 15 organizational diversity for things like minority 16 brokerage utilization, so continuing to evaluate 17 various DEI initiatives and finding the best ways 18 to memorialize those initiatives in your investment 19 policy statement going forward. 20 MR. SICURO: Thank you very much. The 21 MR. RUFFOLO: I was just getting an eye 22 into that. I was going to bring that up also. I'm	

	Conducted on D		, 2022	
1	don't have all the numbers yet, obviously, but the	1	questions?	43
	Subcommittee is going to continue to work on that.	2	-	
	So I appreciate you're out there.		MR. SICURO: Any questions?	
	MR. DEPASQUALE: Yeah, we'll pick that	3	MR. RUFFOLO: The so the Xponance issue is resolved	
4		4		
	back up after the 1 at of the year. So	5	MR. FRANK: Yes.	
6	MR. SICURO: The asset allocation	6	MR. RUFFOLO: correct?	
	recommendation, you believe you'll be ready for the	7	MR. FRANK: Yes.	
	next meeting to make the full recommendation	8	MR. RUFFOLO: And and that was all	
1	presentation on that? MR. WESNER: Yes.	9	done on on your part that we don't need to take	
10			any other or further action	
11	MR. SICURO: Okay. I see no other	11	MR. FRANK: Correct.	
	questions. Thank you for your report. We'll now	12	MR. RUFFOLO: correct? Okay.	
	move to our Solicitor's report.	13	MR. FRANK: It was self-executing,	
14	MR. FRANK: Thank you, Mr. Chairman.		because the Fund approved it, and then I was	
	Good afternoon and happy holidays to everyone.		charged with making the contract according to those	
	You'll recall, the last meeting, we selected		terms.	
	Xponance as our S&P index fund manager. As	17	MR. RUFFOLO: Okay. Thank you.	
	required under the State Pension Act, I prepared a	18	MR. SICURO: Thank you, Mr. Frank. Next	
	summary of the reason for the selection of Xponance		item is presentation of papers. You all have a	
	versus the other applicants, and it was posted on		resolution before you. I will read the resolution:	
	the Finance Department website. We then had to		Resolution to authorize the payment for	
	enter into a formal agreement with Xponance		professional services rendered by Frank Gale Bails,	
	confirming the terms of them serving as manager for		Murcko & Pocrass, P.C., in the amount of \$4,660.00	
	our S&P index fund, and this took longer than I		for the months of May 2023 through July 2023.	
25	would've liked because Xponance wanted to use a	25	MR. FRANK: That's not the right number.	
	42		MC KEN CAUTH THE CALL I I	44
	third-party collective investment trust where our	1	MS. KEIL-SMITH: That's not the right	
	funds would actually be deposited. I explained to	2	number.	
	them there had to be an agreement directly between	3	MR. SICURO: All right. That's all I	
	the Fund and Xponance confirming our terms and that	4	have in front of me.	
	the participation in the collective investment	5	MR. FRANK: All right. That's	
	trust would be governed by those terms. I was able	6	MR. SICURO: Do we have a corrected	
	to get the execution of a separate agreement	7	version?	
	between Xponance and the funds confirming those	8	MR. FRANK: Yeah. It should be the	
	terms and I think that's resolved.		resolution authorizing for September through	
10	There also was a Right-to-Know request		November in the amount of \$6,367.50.	
	directed to the City regarding the award of the	11	MR. LAMB: That was all emailed to us.	
	Xponance contract, and I've assisted the City	12	MR. FRANK: Yeah. And I provided the	
	Right-to-Know Law officer on responding. I		underlying bill, so that's the correct number.	
	clarified with her that it was not the City, but	14	MR. SICURO: All right. Hold on,	
	the Fund that awarded the contract to Xponance, as		because I have two different things. I have the	
	the fund is an independent entity. As noted, we		Resolution Number 4, which tells me from May to	
	had the meeting of the DEI subcommittee, which I		July, I have on our agenda August through July, and	
	attended. On the Carlyle Group class action, we		you're saying it should be?	
	are waiting for the Court to rule on the	19	MR. FRANK: September through November.	
	defendant's motion to dismiss. And in the Avaya	20	MR. SICURO: September through November.	
	case, we are waiting for the Court to rule on the		Was the amount correct?	
	motion for the Fund to be the lead plaintiff in	22	MR. LAMB: No.	
	that action. I've had the normal activities	23	MR. FRANK: The amount is \$6,367.50.	
124	of forwarding possible class action claims to our	24	MR. SICURO: I'm sorry; give me one more	
	custodian to make those claims. Are there any		second.	

Conducted on D	1, 2023	
45 MP EDANIV: \$6.367.50	1. The good nave is that the City had have	47
1 MR. FRANK: \$6,367.50. 2 MR. SICURO: 50 cents. Do I need to	1 The good news is that the City had been	
	2 contributing way in excess of that amount, so it	
3 read it again or are we good to	3 didn't it didn't result in any issues for the	
4 MR. RUFFOLO: They were emailed to us.	4 Fund at all. We they did the prior actuary	
5 MR. LAMB: They were. Last time we were	5 did issue revised reports for 2021, and we had to	
6 here, we saw the invoice.	6 refile you know, we had to, you know, refile the	
7 MR. RUFFOLO: Yes.	7 the all the appropriate filings to disclose	
8 MR. DEPASQUALE: Yeah, they were.	8 the the the new number. So we like, so we	
9 MR. SICURO: Okay. So now, we have the	9 did that after we were hired.	
10 corrected resolution before us. The one I would	Now, you know, this this year rolls	
11 MR. LAMB: I would move to approve the	11 around and we've completed the the 2023	
12 resolution as presented with the new dates and	12 evaluation for all three of of the funds. We	
13 amounts.	13 have you know, in in your packets, the	
14 MR. DEPASQUALE: Second.	14 reports are there, and then and then there is a	
MR. SICURO: We have a motion made by	15 a PowerPoint presentation where we have a	
16 Mr. Lamb, seconded by Mr. DePasquale. Any	16 summary, you know, sort of rather than walking	
17 discussion on a motion? Seeing none, all those in	17 trying to walk through three different reports	
18 favor signify by saying, aye.	18 at once, we're we're just going to focus on the	
19 COUNCIL: Aye.	19 the PowerPoint. This is, obviously, our first	
20 MR. SICURO: Opposed? Motion moves.	20 meeting. It's it's a separate document. It's	
21 All right. We have no continuing business, so	21 it's right here, right here.	
22 we'll go into new business. We have Foster &	22 MR. RUFFOLO: Thank you. Green.	
23 Foster here to make their 2023 pension valuation	23 MR. DEPASQUALE: Yes, got it.	
24 presentation. Jason, do you want to join us? You	MR. FRANKEN: So we're going to, like I	
25 can sit here; it's fine.	25 said, focus on the PowerPoint, just a high level	
46		48
1 MR. FRANKEN: All right. Yeah. Good	1 summary of the results. You know, like I said, we	
2 afternoon, everybody. I apologize for my voice. I	2 we work with hundreds of plans all across the	
3 don't know what's going on with it, but so for	3 country, but I know each individual plan is is	
4 those I haven't met, my name is Jason Franken.	4 unique. So to the extent that there are things	
5 This is my colleague colleague, Paul Baugher.	5 that you want to focus on or wanted to discuss,	
6 We're with Foster & Foster. As you know, this is	6 please let us know; but, otherwise, I'm going to	
7 our first valuation that we're presenting, so just	7 turn it over to Paul so you don't have to listen to	
8 a little bit of the process we went through: Once	8 my scratchy voice. He's going to he's going to	
9 we were hired, we went back and and replicated	9 walk through all all of the evaluation results.	
10 the you know, the the last valuation results	10 And like I said, we're happy to answer any	
11 from 2021, and we, you know, went basically, we	11 questions that you may have.	
12 went through the results, ran all the numbers to	MR. BAUGHER: So we've got I don't	
13 make sure that we were consistent with with your	13 know six pages here. It won't take long guys.	
14 prior actuary. Through the process, there were a	14 But Page 1 just talks about what we do when we do	
15 couple of of things that we noticed. One, first	15 evaluation, okay? So every couple of years, for	
16 off, the the liabilities all the liabilities	16 you all, we gather data, we gather assets. We then	
17 were within 1, 1.5 percent, so they were, you know,	17 use all that information to come up with	
18 consistent with our expectations.	18 liabilities. We take that data, we use the	
19 There was, however, an issue that	19 assumptions and use that to say, okay, when are	
20 we uncovered with the calculation of the minimum	20 each of these members expected to retire, expected	
21 municipal obligation. There there was some of	21 to die, those kinds of things, to figure out cash	
22 the amortizations that were being that weren't	22 flows into the future. We then discount them back	
23 being handled correctly, and so it it	23 to today to come up with your liability, and then	
24 generally, it ended it resulted in an	24 use the methods that you all have selected to then	
25 understatement of the municipal minimum obligation.	25 determine what your annual contributions would be,	
25 understatement of the municipal minimum obligation.	25 determine what your annual continuutions would be,	

1 okay? 2 So it's there's a lot of work that 3 goes into it, but, really, that's the long and 4 short of it, just figuring out what you're going to 5 pay in the future, and then allowing you to 6 allowing us to determine what contributions you're 7 going to need, so that, like we've been talking 4 been talking about today. You can see all three 2 plans are actually improving over the last three 3 valuations, which is great. We fully expect that 4 to continue, based on what we're seeing here. 5 So the municipal plan is right about 77 6 percent now; and you can see the other two plans 7 there as well, with police at 70 and fire at 64,	51
2 So it's there's a lot of work that 3 goes into it, but, really, that's the long and 4 short of it, just figuring out what you're going to 5 pay in the future, and then allowing you to 6 allowing us to determine what contributions you're 2 plans are actually improving over the last three 3 valuations, which is great. We fully expect that 4 to continue, based on what we're seeing here. 5 So the municipal plan is right about 77 6 percent now; and you can see the other two plans	
3 goes into it, but, really, that's the long and 4 short of it, just figuring out what you're going to 5 pay in the future, and then allowing you to 6 allowing us to determine what contributions you're 3 valuations, which is great. We fully expect that 4 to continue, based on what we're seeing here. 5 So the municipal plan is right about 77 6 percent now; and you can see the other two plans	
4 short of it, just figuring out what you're going to 5 pay in the future, and then allowing you to 6 allowing us to determine what contributions you're 4 to continue, based on what we're seeing here. 5 So the municipal plan is right about 77 6 percent now; and you can see the other two plans	
5 pay in the future, and then allowing you to 6 allowing us to determine what contributions you're 5 So the municipal plan is right about 77 6 percent now; and you can see the other two plans	
6 allowing us to determine what contributions you're 6 percent now; and you can see the other two plans	
/ going to need, so that, like we've been talking / there as well, with police at 70 and life at 64,	
8 today, as you get to those future points, you'll 8 okay? So all their funded status to no	
9 have the money that you need to pay those benefits, 9 surprise then, as those was funded statuses go up,	
10 okay? 10 then when you look on the right, the unfunded	
11 If you go to Page 2, really, just 11 liability, that liability minus your assets, sort	
12 looking at a high level what changed from the 2021 12 of what do you have left over to pay for past	
13 to the 2023 valuations, and there's not much. The	
14 assumptions and methods, there was no changes 14 funded status goes up, thankfully, your unfunded	
15 there. As far as the plan or benefit changes, 15 liability is going down as well. So there's less	
16 there was a a contribution rate change for the	
17 municipal plan that we reflected, but there was 17 experience, okay? Any questions on funded status?	
18 nothing in the police and fire plans that was 18 Okay. Let's go to the next page.	
19 needed. The biggest change on the page, you'll see 19 So this page is talking about	
20 there down at the bottom, is the transition of 20 contributions in two pieces. So contributions, if	
21 actuarial services that Jason was talking about. 21 you just look at the math of it, there's two	
22 And like Jason was saying, you we show in 22 components of a contribution calculation. There's	
23 this table at the bottom, we've got, really, two 23 going to be something called a normal cost, which	
24 main liability measures, the PBB, which is 24 we're showing here on the left. That's the value	
25 measuring sort of the value of all the benefits 25 of accruals people or actives are earning during a	
50	52
1 you'll ever pay from the plan, and then the AAL, 1 year, so what's the value of that one year of	
2 the actuarial accrued liability, sort of the value 2 service that the people are earning. And so, for	
3 that people have earned to date, okay? 3 each of the plans, you can see that it's fairly	
So there are actives that might have 10 4 stable from the last valuation to this one. I will	
5 years of service that you expect to work 15 more 5 I did want to note that pretty much, that we	
6 years. We're not looking at their entire 25-year 6 aren't going into member demographics here. We	
7 history; we're just looking at what they've accrued 7 could give you all sorts of numbers, but we gave	
8 to date. And so, you can see on for all three 8 you 100 pages of valuation reports, so I I	
9 plans on both those measures what their their 9 the numbers are there if you want them.	
10 ratios are of their numbers versus our numbers. 10 But one thing to note and we verify	
11 And as we note in that sub-bullet, we're really 11 it even with you all's staff, the police active	
12 looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent on a looking to have everything within 2 percent of his looking to have everything within 2 percent of his looking to have everything within 2 percent of his looking to have everything within 2 percent of his looking to have everything within 2 percent of his looking to have everythi	
13 PBB basis, 5 percent on an AAL basis. Everything 13 valuation to the 2023; not a surprise for	
14 is under 1.5 percent, so we did fine as far as the	
15 transition. There's no concerns as far as what the 15 certainly not a surprise to us. We're seeing that	
16 prior actuary was doing or anything with their 16 with police departments around the country. But we	
17 calculations, okay? 17 just want to make it clear that as we then start	
We go to the next page. We've got 18 talking about contribution amounts going down,	
19 a couple pages here summarizing the financials in 19 you'll see on the right, police is going down. The	
20 terms of this page is handling the funded status 20 biggest chunk of that is just the fact that your	
21 and the unfunded liabilities. This this chart 21 payroll went down, so those normal cost accruals	
22 here on the on the left is showing the funded 22 are going down as well.	
23 status for all three plans showing the last three 23 MR. DEPASQUALE: So this is reflecting a	
24 valuations. Just I like to do that just so you 24 loss of staff?	
25 can see how you're progressing, which you all have 25 MR. BAUGHER: Exactly.	

MR. DEPASQUALE: The current active	$\overline{}$	Conducted on D		,	<i>5.5</i>
2 anticipate doing not an experience study after your 3 next valuation to make sure that the assumptions 4 news. If you get those actives back, this 5 contribution will go up. But 1 – I think based on 6 what Tin hearing on police departments around the 7 country, you'd soomer have the people than worry 8 about the contribution going on. So just something 9 to keep in mind. We're – we're showing here on 10 the right, then, the ARC, the recommended 11 contributions, the amounts you're funding – you 12 are actually funding versus the minimum. And so, 13 these amounts are – are generally going up, but 14 you need to keep in mind, these are for 2022 and 15 2024. The 2024 ARC is still based on the 2021 6 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about \$1 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 10 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 6 you have seed to this, but we really have no concerns 8 as far as these assumptions are – are – in 9 northal for the 2021 (and more plan) and state of the 2021 (and more plan) and the plan and the p	1		1	expectations in the industry. So here we would	33
MR BAUGHER: Yep, And so, there's good 4 news. If you get those actives back, this 5 contribution will go up, But 1 – I think based on 6 what I'm hearing on police departments around the 7 country, you'd sooner have the people than worry 8 about the contribution going on. So just something 9 to keep in mind. We're - we're showing here on 10 the right, then, the ARC, the recommended 11 contributions, the amounts you're funding you 12 are actually funding versus the minimum. And so, 13 these amounts are are generally going up, but 14 you need to keep in mind, these are for 2022 and 15 2024. The 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about \$1 million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions there 2 Okay. Last page, Page 5 here, 3 assumptions there assumptions are - are - in 9 the plans. And, as actuaries, Jason and I haven't 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there - it's a - a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience study. 22 demographics were all reviewed in 2021, and they're 31 using the best available information we have. 14 There's required to the funding the proper interest rate to back t	2				
4 are—are consistent, but as—as Paul mentioned, 5 contribution will go up. But 1—I think based on 6 what Trn hearing on police departments around the 7 country, you'd sooner have the people than worry 8 about the contribution going on. So just something 9 to keep in mind. We're—we're showing here on 10 the right, then, the ARC, the recommended 11 contributions, the amounts you're funding—you 12 are actually funding versus the minimum. And so, 13 these amounts are—are generally going up, but 14 you need to keep in mind, these are for 2022 and 15 2024. The 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. If So going to be not much, 20 about \$1 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 1 questions there? 2 Okay. Last page, Page 5 here, 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an excitting page. And as 4 —1—I really like putting it together because 5 you can see that you're very stable across all your 7 talked about this, but we really have no concerns 8 as far as these assumptions are—are—in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really be pushing to—to change. 18 MR. FRANKEN: And—and you'll notice 19 and staff are in the back On't he situate to reach 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's reality on concerns as far as these 15 assumption					
5 contribution will go up. But 1—1 think based on 6 what I'm hearing on police departments around the 7 country, you'd sooner have the people than worry 8 about the contribution going on. So just something 9 to keep in mind. We're — we're showing here on 10 the right, then, the ARC, the recommended 11 contributions, the amounts you're funding — you 12 are actually funding versus the minimum. And so, 13 these amounts are — are generally going up, but 14 you need to keep in mind, these are for 2022 and 15 2024. The 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about 51 million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 5 you can see that you're very stable across all your 5 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are — are — in 9 relation to these assumptions. Vour interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to — to change. 18 MR. FRANKEN: And — and you'll notice 19 that there — it is — a — a lot of these 20 assumptions are based on the 2021 experience study, 21 Generally, experience study, would be for the 2020 cone reversible to a point of the are pointed to the fining. 19 source of the water of					
6 that at mearing on police departments around the 7 country, you'd sooner have the people than worry 8 about the contribution going on. So just something 9 to keep in mind. We're we're showing here on 10 the right, then, the ARC, the recommended 11 contributions, the amounts you're funding you 12 are actually funding wersus the minimum. And so, 13 these amounts are are generally going up, but 14 you need to keep in mind, these are for 2022 and 15 2024. The 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about \$1 million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 50 AR. BAUGHER: Yeah. 18 MR. SICURO: And then, for the value 15 or experience study, which will be the following 16 year? 18 MR. BAUGHER: Yeah. 18 MR. SICURO: So as soon as you quit the 19 limish the one, you're going to start the next 20 one? 21 MR. BAUGHER: Yeah. 22 MR. FRANKEN: And then, it'll probably 23 be reflected in the '27 valuation report. 24 mr. SICURO: Yeah. Thank you. 25 MR. FRANKEN: So that's all we had. If 26 mind the nice of the you're very stable across all your 27 falked about this, but we really have no concerns 28 as far as these assumptions are harder in 29 relation to these assumptions are harder in 39 or re mict valuation we have. 31 fill on intotal of just better experience that is and to fit bese 30 assumptions are larged to not much, 31 fill on intotal of just better experience that is and to other 2021 and they the probably and the					
7 country, you'd sooner have the people than worry 8 about the contribution going on. So just something 9 to keep in mind. We're we're showing here on 10 the right, then, the ARC, the recommended 11 contributions, the amounts you're funding you 12 are actually funding versus the minimum. And so, 13 these amounts are are generally going up, but 14 you need to keep in mind, these are for 2022 and 15 2024. The 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about \$1 million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 41-1 really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are e- are - in 9 relation to these assumptions are related to, and so when we come 10 back to do the 2025 valuation, really, not anything 11 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 add the sub-ford the 2020 or 9 sorry our next valuation would be for the 2020 or 9 sorry our next valuation would be for the 2025 10 MR. FRANKEN: Yes, sir. 11 MR. SICURO: which you'll begin 12 conducting that in in 25? 13 MR. FRANKEN: Yes, sir. 14 MR. SICURO: which you'll begin 12 conducting that in in 25? 14 MR. SICURO: which you'll begin 12 conducting that in in 25? 14 MR. SICURO: was assoon as you quit the 18 MR. FRANKEN: Yes, Yes. 18 MR. FRANKEN: Yes, Yes. 18 MR.					
8 about the contribution going on. So just something 9 to keep in mind. We're we're showing here on 10 the right, then, the ARC, the recommended 11 contributions, the amounts you're funding you 12 are actually funding versus the minimum. And so, 13 these amounts are are generally going up, but 14 you need to keep in mind, these are for 2022 and 15 2024. He 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about \$1 million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 3 assumptions. This is not an exciting page. And as 41-1 really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns as as far as these assumptions are - are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 m.R. SICURO: And then, for the value 15 or experience study, which will be the following 16 year? 17 MR. BAUGHER: Yea, ye. 18 MR. SICURO: So as soon as you quit the 19 finish the one, you're going to start the next 20 one? 21 MR. BAUGHER: Yeah. Yep. Yep. 22 MR. FRANKEN: And then, it'll probably 23 be reflected in the 27 valuation report. 24 mR. SICURO: Yeah. Thank you. 25 MR. FRANKEN: So that's all we had. If 25 million in total of just better experience that is 26 flowing through. So, again, as those funded 27 assumptions. This is not an exciting page. And as 38 - ratio of the sea seasumptions are - are in 39 you're if you're yeah. If you're if you' 4 can't sleep, keep in on your			1	- · · · · · · · · · · · · · · · · · · ·	
9 sorry our next valuation would be 2025 10 the right, then, the ARC, the recommended 11 contributions, the amounts you're funding you 12 are actually funding versus the minimum. And so, 13 these amounts are are generally going up, but 14 you need to keep in mind, these are for 2022 and 15 2024. The 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. If's going to be not much, 20 about \$1 million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 4 I - I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 1 talked about this, but we really have no concerns 8 as far as these assumptions are related to, and so when we come 10 is right around where indistry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and theyre 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And then, for the value 15 or experience study, which will be the following 16 year? 17 MR. BAUGHER: Yes, sir. 18 MR. SICURO: So as soon as you quit the 19 finish the one, you're going to start the next 20 one? 21 MR. BAUGHER: Yeah. 22 mar. FRANKEN: And then, for the value 23 of experience study, which will be the oflowing 16 year? 21 million in total of just better experience that i					
10 the right, then, the ARC, the recommended 11 contributions, the amounts you're funding you 12 are actually funding versus the minimum. And so, 13 these amounts are are generally going up, but 14 you need to keep in mind, these are for 2022 and 15 2024. The 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about \$1\$ million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an excitting page. And as 41-I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions areare in 9 relation to these assumptions we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: That's you representation. 19 MR. BAUGHER: Yeas, in 10 MR. BAUGHER: Yeas, in 11 MR. SICURO: And then, for the value 12 One? 17 MR. BAUGHER: Yeas, in 18 MR. FRANKEN: And then, i'll probably 29 be reflected in the '27 valuation report. 24 MR. SICURO: And then, for the value 15 or experience study, which will be the following 16 year? 17 MR. BAUGHER: Yeas, in 18 MR. SICURO: And then, for the value 18 MR. BAUGHER: Yeas, in 18 MR. FRANKEN: And then, i'll probably 20 here? 21 MR. BAUGHER: Yeas, in 22 MR. FRANKEN: And then, i'll probably 23 be reflected in the '27 valuation report. 24 MR. SICURO: So as soon as you q					
11 contributions, the amounts you're funding you 12 are actually funding versus the minimum. And so, 13 these amounts are are generally going up, but 14 you need to keep in mind, these are for 2022 and 15 2024. The 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about \$1 million in total of just better experience that is 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 41 I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are reall reviewed in 2021, and they're 10 is right around where indifformation we have. 14 There's really no concerns as far as these 15 assumptions are based on the 2021 experience study. 16 plans. And, as actuaries, Jason and I haven't 17 talked about this, but we really have no concerns 8 as far as these assumptions. Your interest rate 10 is right around where indifformation we have. 14 There's really no concerns as far as these 15 assumptions are based on the 2021 experience study. 16 pare? 11 MR. BAUGHER: Yeah. 18 MR. SICURO: And then, for the value 15 or experience study, which will be the following 16 year? 17 MR. BAUGHER: Yeah. 18 MR. SICURO: And then, for the value 15 or experience study, which will be the following 16 year? 17 MR. BAUGHER: Yeah. 18 MR. SICURO: And then, for the value 19 or experience study, which will be the following 16 year? 17 MR. BAUGHER: Yeah. 18 MR. SICURO: And then, for the val		÷	1		
12 are actually funding versus the minimum. And so, 13 these amounts are are generally going up, but 14 you need to keep in mind, these are for 2022 and 15 2024. The 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 19 2025 ARC to go down. It's going to be not much, 20 about \$1\$ million, maybe, per fund, but that's \$3\$ 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 411 really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions areare in 9 relation to these assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size		_	1		
13 these amounts are are generally going up, but 14 you need to keep in mind, these are for 2022 and 15 2024. The 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about \$1\$ million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 25 there's less of a shortfall to make up. Okay. Any 26 down 1. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 41-I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns as far as these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. BAUGHER: Yeah. 19 finish the one, you're going to start the next 20 one? 21 MR. BAUGHER: Yeah. Yep. 22 One? 21 MR. BAUGHER: Yeah. The next 22 one? 22 MR. FRANKEN: And then, it'll probably 23 be reflected in the '2'r valuation report. 24 this time. So you've got big books to read too, if 3 you're if you're yeah. If you're if you 4 can't sleep, keep it on your nightstand and that 5 million in the one, you're going to really and the mortality and the 19 finish the one, you're and the next 20 one? 21 MR. BAUGHER: Yeah. 22 one? 23 three's yeah. Yep. Yep. 24 this time				•	
14 you need to keep in mind, these are for 2022 and 15 2024. The 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about \$1 million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 24 MR. FRANKEN: And then, it'll probably 23 be reflected in the '27 valuation report. 24 MR. FRANKEN: So that's all we had. If 27 waluation report. 24 MR. FRANKEN: So that's all we had. If 27 waluation report. 24 MR. FRANKEN: So that's all we had. If 27 waluation report. 24 MR. FRANKEN: So that's all we had. If 28 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: So that's all we had. If 27 waluation report. 24 mr. FRANKEN: No waluation report 25 mr. FrankEn: So you've got big book					
15 2024 ARC is still based on the 2021 16 valuation, just due to the timing of things. 17					
16 valuation, just due to the timing of things. 17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about \$1 million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an excitting page. And as 4 - I - I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. BAUGHER: Yeah. 19 - finish the one, you're going to start the next 20 one? 21 MR. BAUGHER: Yeah. 22 one? 21 MR. FRANKEN: And then, i'tll probably 23 be reflected in the '27 valuation report. 24 MR. FRANKEN: So that's all we had. If 25 MR. FRANKEN: So that's all we had. If 26 I there's questions, we're happy to address them at 27 this time. So you've got big books to read too, if 28 you're if you're if you ou if you re if you and the mortality and the 29 was clumping. 20 MR. FRANKEN: You guys are being easy on 30 ws. 31 MR. FRANKEN: Okay. Well, we're glad to 32 herflec				,	
17 So I added the sub-bullet here up 18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about \$1 million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 4 I I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 1 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Vour interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. BAUGHER: Yeah. 18 MR. BAUGHER: Yeah. 19 finish the one, you're going to start the next 20 one? 21 MR. BAUGHER: Yeah. 22 one? 22 MR. FRANKEN: And then, it'll probably 23 be reflected in the '27 valuation report. 24 MR. SICURO: Yeah. Thank you. 25 there's questions, we're happy to address them at 2 this time. So you've got big books to read too, if 3 you're if you're yeah. If you're if you 4 can't sleep, keep it on your nightstand and that 5 might help. So any any questions for us? 6 MS. GULA: No. 7 MR. FRANKEN: Valle and the mortality and the 10 -1 I I represent the Municipal Board and 11 the office is very pleased working Foster & Foster. 12 MR. FRANKEN: Okay. Well, we're glad to 13 heart that. 14 MR. DEPASQUALE: They have high grad					
18 at the top that we expect for all three funds, the 19 2025 ARC to go down. It's going to be not much, 20 about \$1 million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 20 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 41 I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. SICURO: So as soon as you quit the 19 finish the one, you're going to start the next 20 one? 21 MR. BAUGHER: Yeah. Yep. Yep. 22 MR. FRANKEN: And then, it'll probably 23 be reflected in the '27 valuation report. 24 MR. SICURO: So as soon as you quit the 19 finish the one, you're going to start the next 20 one? 21 MR. BAUGHER: Yeah. Yep. Yep. 22 MR. FRANKEN: And then, it'll probably 23 be reflected in the '27 valuation report. 24 MR. FRANKEN: So that's all we had. If 24 this time. So you've got big books to read too, if 3 you're if you're					
19 2025 ARC to go down. It's going to be not much, 20 about \$1 million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 4 I I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size					
20 about \$1 million, maybe, per fund, but that's \$3 21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an excitting page. And as 4 I I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 gyears, typically, for for a plan your size				· -	
21 million in total of just better experience that is 22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 4 I I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size					
22 flowing through. So, again, as those funded 23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 4 I I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size					
23 statuses are going up, you should expect these 24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 4 I I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size					
24 recommended contribution amounts to go down because 25 there's less of a shortfall to make up. Okay. Any 54 1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 4 I I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: So that's all we had. If 54 1 there's questions, we're happy to address them at 2 this time. So you've got big books to read too, if 3 you're if you're yeah. If you're if you 4 can't sleep, keep it on your nightstand and that 5 might help. So any any questions for us? 6 MS. GULA: No. 7 MR. FRANKEN: You guys are being easy on 8 us. 9 MR. DEPASQUALE: I just mentioned I am 10 I I I I - I represent the Municipal Board and 11 the office is very pleased working Foster & Foster. 12 MR. FRANKEN: Okay. Well, we're glad to 13 hear that. 14 MR. DEPASQUALE: They have high grades 15 for you. 16 MR. FRANKEN: That's great. Well, I 17 appreciate that. And like I said, to the extent 18 you have any questions, my email and phone number 19 and stuff are in the back. Don't hesitate to reach 20 out to me or Paul. 21 MR. SICURO: Thank you very much. No 22 years, typically, for for a plan your size					
25 there's less of a shortfall to make up. Okay. Any 26 MR. FRANKEN: So that's all we had. If 27 Jest there's questions, we're happy to address them at this time. So you've got big books to read too, if a sumptions. This is not an exciting page. And as a sumptions. This is not an exciting page. And as a sumptions. This is not an exciting page. And as a sumptions. This is not an exciting page. And as a sumptions. This is not an exciting page. And as a sumptions are that you're very stable across all your follows a sumptions are that you're very stable across all your follows. This is not an exciting page. And as a sumptions are that you're very stable across all your follows. This is not an exciting page. And as a sumptions are ethat you're very stable across all your follows. This is not an exciting page. And as a sumptions. Thank you for your presentation. follows. This is not an exciting page. And as a sumptions there? 2 Okay. Last page, Page 5 here, follows. This is not an exciting page. And as a sumptions where industry stable across all your follows. This is not an exciting page. And as a sumptions are ethat you're very stable across all your follows. This is not an exciting page. And as a sumptions are ethat you're very stable across all your follows. This is mot an exciting page. And as a sumptions are exciting page. And as a sumptions are end too, if follows. This is mot an exciting page. And as during page this powlre if you're yeah.				•	
1 questions there? 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 4 I I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions are related to is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size				•	
1 there's questions, we're happy to address them at 2 Okay. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 4 I I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: and and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size		<u> </u>	H		56
2 Mosy. Last page, Page 5 here, 3 assumptions. This is not an exciting page. And as 4 I I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size	1		1	there's questions, we're happy to address them at	
4 I I really like putting it together because 5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size	2	Okay. Last page, Page 5 here,	2	this time. So you've got big books to read too, if	
5 you can see that you're very stable across all your 6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size	3	assumptions. This is not an exciting page. And as	3	you're if you're yeah. If you're if you	
6 plans. And, as actuaries, Jason and I haven't 7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size	4	I I really like putting it together because	4	can't sleep, keep it on your nightstand and that	
7 talked about this, but we really have no concerns 8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size	5	you can see that you're very stable across all your	5	might help. So any any questions for us?	
8 as far as these assumptions are are in 9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size 8 us. 9 MR. DEPASQUALE: I just mentioned I am 10 I I I I represent the Municipal Board and 11 the office is very pleased working Foster & Foster. 12 MR. FRANKEN: Okay. Well, we're glad to 13 hear that. 14 MR. DEPASQUALE: They have high grades 15 for you. 16 MR. FRANKEN: That's great. Well, I 17 appreciate that. And like I said, to the extent 18 you have any questions, my email and phone number 19 and stuff are in the back. Don't hesitate to reach 20 out to me or Paul. 21 MR. SICURO: Thank you very much. No 22 further questions. Thank you for your presentation.	6	plans. And, as actuaries, Jason and I haven't	6	MS. GULA: No.	
9 relation to these assumptions. Your interest rate 10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size	7	talked about this, but we really have no concerns	7	MR. FRANKEN: You guys are being easy on	
10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size 10 I I I represent the Municipal Board and 11 the office is very pleased working Foster & Foster. 12 MR. FRANKEN: Okay. Well, we're glad to 13 hear that. 14 MR. DEPASQUALE: They have high grades 15 for you. 16 MR. FRANKEN: That's great. Well, I 17 appreciate that. And like I said, to the extent 18 you have any questions, my email and phone number 19 and stuff are in the back. Don't hesitate to reach 20 out to me or Paul. 21 MR. SICURO: Thank you very much. No 22 further questions. Thank you for your presentation.	8	as far as these assumptions are are in	8	us.	
10 is right around where industry standards are right 11 at now. The salary and the mortality and the 12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size 10 I I I represent the Municipal Board and 11 the office is very pleased working Foster & Foster. 12 MR. FRANKEN: Okay. Well, we're glad to 13 hear that. 14 MR. DEPASQUALE: They have high grades 15 for you. 16 MR. FRANKEN: That's great. Well, I 17 appreciate that. And like I said, to the extent 18 you have any questions, my email and phone number 19 and stuff are in the back. Don't hesitate to reach 20 out to me or Paul. 21 MR. SICURO: Thank you very much. No 22 further questions. Thank you for your presentation.			9	MR. DEPASQUALE: I just mentioned I am	
12 demographics were all reviewed in 2021, and they're 13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: That's great. Well, I 17 appreciate that. And like I said, to the extent 18 you have any questions, my email and phone number 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size		=	10		
13 using the best available information we have. 14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size 13 hear that. 14 MR. DEPASQUALE: They have high grades 15 for you. 16 MR. FRANKEN: That's great. Well, I 17 appreciate that. And like I said, to the extent 18 you have any questions, my email and phone number 19 and stuff are in the back. Don't hesitate to reach 20 out to me or Paul. 21 MR. SICURO: Thank you very much. No 22 further questions. Thank you for your presentation.	11	at now. The salary and the mortality and the	11	the office is very pleased working Foster & Foster.	
14 There's really no concerns as far as these 15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: That's great. Well, I 17 appreciate that. And like I said, to the extent 18 you have any questions, my email and phone number 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size 14 MR. DEPASQUALE: They have high grades 15 for you. 16 MR. FRANKEN: That's great. Well, I 17 appreciate that. And like I said, to the extent 18 you have any questions, my email and phone number 19 and stuff are in the back. Don't hesitate to reach 20 out to me or Paul. 21 MR. SICURO: Thank you very much. No 22 further questions. Thank you for your presentation.	12	demographics were all reviewed in 2021, and they're	12	MR. FRANKEN: Okay. Well, we're glad to	
15 assumptions are related to, and so when we come 16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size 15 for you. 16 MR. FRANKEN: That's great. Well, I 17 appreciate that. And like I said, to the extent 18 you have any questions, my email and phone number 19 and stuff are in the back. Don't hesitate to reach 20 out to me or Paul. 21 MR. SICURO: Thank you very much. No 22 further questions. Thank you for your presentation.	13	using the best available information we have.	13		
16 back to do the 2025 valuation, really, not anything 17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size 16 MR. FRANKEN: That's great. Well, I 17 appreciate that. And like I said, to the extent 18 you have any questions, my email and phone number 19 and stuff are in the back. Don't hesitate to reach 20 out to me or Paul. 21 MR. SICURO: Thank you very much. No 22 further questions. Thank you for your presentation.	14	There's really no concerns as far as these			
17 we're going to really be pushing to to change. 18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size 17 appreciate that. And like I said, to the extent 18 you have any questions, my email and phone number 19 and stuff are in the back. Don't hesitate to reach 20 out to me or Paul. 21 MR. SICURO: Thank you very much. No 22 further questions. Thank you for your presentation.	15	assumptions are related to, and so when we come	15	for you.	
18 MR. FRANKEN: And and you'll notice 19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size 18 you have any questions, my email and phone number 19 and stuff are in the back. Don't hesitate to reach 20 out to me or Paul. 21 MR. SICURO: Thank you very much. No 22 further questions. Thank you for your presentation.	16	back to do the 2025 valuation, really, not anything	16	MR. FRANKEN: That's great. Well, I	
19 that there it is a a lot of these 20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size 19 and stuff are in the back. Don't hesitate to reach 20 out to me or Paul. 21 MR. SICURO: Thank you very much. No 22 further questions. Thank you for your presentation.	17	we're going to really be pushing to to change.			
20 assumptions are based on the 2021 experience study. 21 Generally, experience studies are done every five 22 years, typically, for for a plan your size 20 out to me or Paul. 21 MR. SICURO: Thank you very much. No 22 further questions. Thank you for your presentation.	18	MR. FRANKEN: And and you'll notice			
21 Generally, experience studies are done every five 22 years, typically, for for a plan your size 21 MR. SICURO: Thank you very much. No 22 further questions. Thank you for your presentation.	19	that there it is a a lot of these	19	and stuff are in the back. Don't hesitate to reach	
22 years, typically, for for a plan your size 22 further questions. Thank you for your presentation.			20	out to me or Paul.	
	21	Generally, experience studies are done every five	21	MR. SICURO: Thank you very much. No	
	22	years, typically, for for a plan your size	22	further questions. Thank you for your presentation.	
23 for plans your size. During the experience study, 23 MR. DEPASQUALE: Thank you.			23		
24 we review all of the assumptions to make sure 24 MR. BAUGHER: Thank you.			24	· · · · · · · · · · · · · · · · · · ·	
25 they're still consistent with experience and future 25 MR. DEPASQUALE: Have a nice safe	25	they're still consistent with experience and future	25	MR. DEPASQUALE: Have a nice safe	

Conducted on D		
57		59
1 holiday.	1 MR. LAMB: Thank you very much. It's	
2 MR. SICURO: Okay. Our next item under	2 been an honor.	
3 new business is proposed dates for the 2024	3 MR. SICURO: Thank you, Mike.	
4 meetings. We verified it. These are all good for	4 MR. LAMB: I I'm glad that you said	
5 these are our normal Thursday meetings. I'll	5 that. I I thought you were going to say that I	
6 read the dates off. February 1st, 2024; May 2nd,	6 protected your ass.	
7 2024; September 5th, 2024; May 5th, 2024. Do I	7 MR. SICURO: By Pittsburgh, yes.	
8 have a motion to	8 MR. LAMB: You know, it's a little	
9 MR. DEPASQUALE: Did you say you	9 tough. Hey, listen, I I thank you very much for	
MS. GULA: The last one is December.	10 that. And I before we close, I will say this. You	
11 MR. DEPASQUALE: Will you give them	11 know, over the last 16 years, we were we saw	
12 again real quick?	12 some very interesting financial times for this	
MR. SICURO: Yes. What did I say?	13 city, and the fact is that where we stand today is,	
14 MS. GULA: May.	14 in large part, because of the work that's been done	
15 MR. SICURO: Oh. December 5th, 2024.	15 around this table. You know, the the	
16 Do I have a motion to set these dates for our	16 as I mentioned earlier, I think when I came on	
17 calendar for 2024?	17 board that we were 25 percent funded in our pension	
MR. DEPASQUALE: So moved.	18 fund, and, today, we're not only not only are we	
MR. RUFFOLO: I'll second.	19 67 percent funded, but but and growing, we've	
20 MR. SICURO: Motion made by Mr.	20 also set aside funds to pay for our OPEB benefit as	
21 DePasquale and seconded by Mr. Ruffolo. Any	21 well, and that's that's there aren't too many	
22 discussion? Seeing none, all those in favor	22 municipalities across the country that have done	
23 signify by saying, aye.	23 that.	
24 COUNCIL: Aye.	24 And so, I I really credit the work	
25 MR. SICURO: Opposed? Motion moves. So	25 around this Board as probably the biggest factor in	
58		60
one last thing I'd like to do before we adjourn is	1 the turnaround the financial turnaround of this	
2 to take a second to recognize our City Controller	2 city. So I was I'm glad that I was part of it	
3 and longtime Board member, Mike. Sixteen years,	and congratulate all you for your great work.	
4 you've been with us?	4 Bringing on Marquette when we did was was was	
5 MR. LAMB: Yeah.	5 a big part of that too, and Jamie and his group	
6 MR. SICURO: Sixteen years. I just	6 just have done really great work for us. So thank	
7 wanted to say a few things to express my gratitude	7 you.	
8 for your commitment and dedication to the employees	8 MR. SICURO: Thank you for your service	
9 of Pittsburgh, ensuring their retirement security	9 for us.	
10 throughout your your contributions to the	MR. RUFFOLO: Likewise. And thank you	
11 comprehensive Municipal Pension Trust Fund Board.	11 also I've been here just as long with you, just	
12 But most notably in in 2010, your direct	12 a few years before you. All the hard work you've	
13 involvement in crafting the dedicated parking tax	13 done both professional and personal, all the	
14 legislation stands as a testament to your foresight	14 subcommittee work, it's it's put us where we're	
15 and strategic thinking.	15 at today. You've been a very, very important	
That this this has to be the	16 person on this this Committee	
17 single most significant impact to our pension	MR. LAMB: Thank you.	
18 system, ultimately saving our pension system and	MR. RUFFOLO: and we're going to miss	
19 securing the financial well-being for countless	19 you.	
20 employees. Your dedication, thoughtful insight,	20 MR. LAMB: Thank you.	
21 and diligent actions have been instrumental to	MR. RUFFOLO: Good luck and stay healthy.	
22 guiding this Board and protecting our assets. The	22 MR. DEPASQUALE: It's been enjoyable	
23 impact of your service will undoubtedly resonate	23 working with you, Michael.	
24 for long into the future, and we wish you continued	24 MR. LAMB: Thanks.	
25 success in whatever you pursue.	25 MR. DEPASQUALE: We've learned a lot.	
	E DEDOG	_

	cccinoci 7, 2023	
1 You've been very helpful 2 MR. LAMB: Thank you. 3 MR. DEPASQUALE: with a lot of 4 initiatives. 5 MR. SICURO: Well, that concludes our 6 meeting for today. Do I have a motion to adjourn? 7 MR. LAMB: So moved. 8 MR. DEPASQUALE: Second. 9 MR. SICURO: Motion made by Mr. Lamb, 10 seconded by Mr. DePasquale. All those in favor 11 signify by saying aye. 12 COUNCIL: Aye. 13 MR. SICURO: Thank you, everybody. 14 (Off the record at 2:04 p.m.) 15 16 17 18 19 20 21 22 23 24 25	CERTIFICATE OF TRANSCRIBER I, Karen M. Galvez, do hereby certify that this transcript was prepared from the digital audio recording of the foregoing proceeding; that said proceedings were reduced to typewriting under my supervision; that said transcript is a true and accurate record of the proceedings to the best of my knowledge, skills, and ability; and that I am neither counsel for, related to, nor employed by any of the parties to the case and have no interest, financial or otherwise, in its outcome. KAREN M. GALVEZ FLANET DEPOS, LLC December 21, 2023 KAREN M. GALVEZ December 21, 2023	63
CERTIFICATE OF COURT REPORTER - NOTARY PUBLIC I, Jacob Balistreri, the officer before whom the foregoing proceedings were taken, do hereby certify that any witness(es) in the foregoing proceedings were fully sworn; that the proceedings were recorded by me and thereafter reduced to typewriting by a qualified transcriptionist; that said digital audio recording of said proceedings are a true and accurate record to the best of my knowledge, skills, and ability; and that I am neither counsel for, related to, nor employed by any of the parties to this case and have no interest, financial or otherwise, in its outcome. Macob Ealistreri JACOB BALISTRERI, NOTARY PUBLIC FOR THE COMMONWEALTH OF PENNSYLVANIA December 21, 2023		

A	59:22	19:23, 41:5,	54:5, 54:12,
aal	act	47:9, 55:2	54:24, 55:25,
50:1, 50:13	41:18	afternoon	57:4, 57:22,
ability	action	8:6, 41:15,	60:3, 60:12,
62:10, 63:8	31:7, 42:18,	46:2	60:13, 61:10
	42:23, 42:24,	again	all's
able	43:10	8:10, 11:15,	52:11
5:25, 6:5,	actions	14:4, 14:11,	allocation
11:17, 12:13,	58:21	23:18, 33:8,	4:13, 22:5,
12:17, 34:4,	active	36:19, 36:22,	22:22, 23:4,
37:8, 38:5, 42:6	15:15, 21:23,	45:3, 53:22,	23:9, 24:15,
about	24:16, 25:4,	57:12	25:11, 26:22,
11:10, 14:21,	29:16, 52:11,	agenda	31:2, 31:4,
18:2, 18:19,	53:1	44:17	31:16, 31:18,
19:1, 19:8,	actives	ago	32:3, 32:7,
19:12, 21:1,			35:17, 36:21,
22:5, 22:17,	50:4, 51:25,	10:17, 11:3,	41:6
23:9, 26:1,	53:4	11:8, 15:25, 32:9, 32:11	allocations
34:14, 34:15,	activities		24:18, 26:25
37:1, 39:7,	42:23	agree	allowing
48:14, 49:21,	actually	7:16	_
51:1, 51:5,	8:19, 31:1,	agreement	49:5, 49:6 allows
51:19, 52:12,	36:1, 42:2,	2:11, 34:6,	
52:18, 53:8,	51:2, 53:12	41:22, 42:3,	34:24
53:20, 54:7	actuarial	42:7	alludes
above	49:21, 50:2	all	33:24
16:9, 23:24	actuaries	6:8, 6:13, 7:2,	alluding
abs	54:6	7:25, 12:3,	29:18
26:3	actuary	12:5, 14:2,	almost
absolutely	46:14, 47:4,	14:4, 16:8,	14:24, 17:18,
6:10, 6:11	50:16	28:18, 28:19,	19:7, 24:7,
accept	acwi	30:16, 30:22,	29:13
7:3	18:20	33:4, 33:7,	alone
according	added	34:21, 35:19,	17:4
43:15	53:17	40:11, 41:1,	along
account	adding	43:8, 43:19,	23:17
32:6, 37:18,	33:13	44:3, 44:5,	also
38:17	additional	44:11, 44:14,	13:22, 20:11,
accruals	22:20	45:17, 45:21,	20:18, 26:2,
51:13, 51:25,	address	46:1, 46:12,	28:15, 30:24,
52:21	6:16, 56:1	46:16, 47:4,	33:7, 35:23,
accrued	adjourn	47:7, 47:12,	40:22, 42:10,
50:2, 50:7	58:1, 61:6	48:2, 48:9,	59:20, 60:11
accurate	affirmative	48:16, 48:17,	alternative
62:9, 63:7	7:18	48:24, 49:25,	38:4
achieve	african-american-	50:8, 50:23,	alternatives
34:4	-owned	50:25, 51:1,	33:13, 33:14
across	25:2	51:8, 52:7,	always
48:2, 54:5,	after	52:14, 53:18,	12:18, 18:7,
	18:5, 18:6,		
	<u> </u>		

	Conducted on De	.,	10
23:3, 23:6,	anybody	ass	august
31:17, 31:18	6:14, 8:22	59:6	44:17
amazing	anything	asset	authorize
11:1, 11:6	6:7, 33:1,	4:13, 8:17,	43:21
amazon	33:2, 50:16,	15:6, 22:5,	authorizing
16:22	54:16	22:22, 22:23,	44:9
amazons	apologize	23:4, 23:6,	available
29:3	46:2	23:9, 23:13,	22:14, 54:13
amortizations	apple	24:15, 25:9,	avaya
46:22	16:21, 16:25,	28:1, 31:2,	42:20
amount	17:4	31:4, 31:12,	average
8:25, 9:7,	applicants	31:16, 31:18,	28:17
9:14, 9:15,	41:20	31:24, 32:2,	award
10:15, 43:23,	appreciate	32:7, 33:17,	42:11
44:10, 44:21,	12:19, 41:3,	33:19, 33:22,	awarded
44:23, 47:2	56:17	34:25, 35:16,	42:15
amounts	appropriate	36:21, 38:4,	away
45:13, 52:18,	47:7	39:13, 39:17,	15:10, 38:23,
53:11, 53:13,	approval	39:18, 41:6	38:25, 39:18
53:24	6:15	assets	aye
anchor	approve	10:10, 11:18,	8:1, 8:2,
14:12	6:21, 7:6,	24:22, 28:20,	45:18, 45:19,
annual	7:17, 45:11	34:17, 48:16,	57:23, 57:24,
48:25	approved	51:11, 58:22	61:11, 61:12
annualized	43:14	assisted	B
15:4, 19:24,	arc	42:12	
20:1, 27:22,	53:10, 53:15,	assume	back
35:17	53:10, 55:15,	35 : 4	12:12, 13:1,
another	areas	assumed	13:9, 18:3,
16:23, 25:21,	15:14, 29:20,	23:24, 32:14,	18:4, 22:4,
34:12	33:16	36:24	28:15, 28:18,
answer	aren't	assumptions	29:1, 29:19,
35:14, 39:3,	15:23, 52:6,	48:19, 49:14,	30:3, 31:7,
39:24, 48:10	59:21	54:3, 54:8,	40:23, 41:5,
anticipate	around	54:9, 54:15,	46:9, 48:22,
24:1, 55:2	10:20, 20:10,	54:20, 54:24,	53:4, 54:16, 56:19
any	23:8, 27:14,	55:3, 55:5	bails
7:11, 7:19,	47:11, 52:16,	attached	43:22
7:24, 8:22,	53:6, 54:10,	4:6	
12:14, 22:7,	59:15, 59:25	attend	balance
31:6, 38:18,	asb	12:17	18:11
42:25, 43:2,	26:13	attended	balistreri
43:10, 45:16,	aside	42:18	1:25, 2:11,
47:3, 48:10,	59:20	attendee	62:2, 62:18
51:17, 53:25,	asking	3:21, 3:22	bank
56:5, 56:18,	31:6	attorney	15:8, 15:13
57:21, 62:4,	aspect	3:11	banking
62:12, 63:10	29:3	audio	20:12
	27.3	62:8, 63:4	
		<u> </u>	
		·	

	Collaucted off De	•••••••	19
barely	29:2, 33:16,	39:24, 40:17,	14:13, 15:11,
36:2	33:21, 47:1,	54:13, 62:10,	15:15, 25:16
based	49:7, 51:1,	63:7	bonds
19:14, 25:2,	58:4, 58:21,	best-performing	14:1, 14:8,
	59:2, 59:14,	15:11	14:9, 14:10,
51:4, 53:5,	60:11, 60:15,	better	
53:15, 54:20	60:22, 61:1		14:11, 14:16,
based-company	before	22:1, 29:22,	14:17, 14:19,
17:7		36:5, 37:16,	14:23, 14:24,
basically	2:11, 24:24,	37:25, 38:3,	14:25, 15:3,
11:12, 20:23,	35:3, 40:2,	53:21	15:5, 15:13,
46:11	43:20, 45:10,	between	24:12, 25:17,
basis	58:1, 59:10,	16:3, 17:18,	25:18, 32:10,
13:18, 15:2,	60:12, 62:2	42:3, 42:8	32:12, 32:13,
31:17, 34:17,	begin	big	33:24
35:18, 50:13	31:23, 55:11	29:25, 56:2,	book
baugher	beginning	60 : 5	28:13, 28:15
3:16, 46:5,	11:8	biggest	books
48:12, 52:25,	behind	32:9, 49:19,	56:2
53:3, 55:17,	12:9, 12:21,	52:20, 59:25	boston
55:21, 56:24	22:9, 27:13,	bill	30:13
beaten	27:17, 31:3	44:13	both
25:16	being	billion	24:1, 25:17,
beating	46:22, 46:23,	8:7, 22:18,	29:7, 50:9,
25:15	55:6, 56:7	39:9, 39:19	60:13
because	believe	bills	bottom
	10:13, 41:7	8:4	21:15, 21:20,
10:7, 14:17,	below	8:4 bit	27:6, 27:7,
23:5, 23:9,			28:24, 33:12,
25:16, 26:17,	15:9, 15:20,	15:7, 16:3,	
29:19, 30:18,	25:11, 28:16	22:19, 24:2,	36:3, 49:20,
32:13, 33:5,	benchmark	25:11, 34:18,	49:23
34:5, 34:15,	17:3, 17:4,	35:19, 46:8	breaks
36:12, 38:2,	17:6, 17:8,	black	32:22
41:25, 43:14,	18:17, 18:18,	16:2, 16:4,	bring
44:15, 53:24,	18:20, 18:21,	16:6	10:12, 14:8,
54:4, 59:14	24:8, 24:9,	blocks	31:18, 40:22
become	25:11, 25:15,	29:25	bringing
17:21	25:16, 25:20,	blue	10:7, 60:4
been	26:2, 26:5,	16:4, 16:6,	broad
6:18, 7:10,	26:15, 29:14,	17:11, 17:15	14:13, 17:3,
9:20, 11:12,	29:15	board	18:18, 18:21,
11:17, 15:10,	benefit	1:8, 2:1, 4:7,	22:8, 25:11
15:17, 17:9,	11:18, 37:8,	31:19, 34:22,	broad-based
18:5, 19:21,	49:15, 59:20	38:21, 40:6,	13:23
21:19, 22:4,	benefits	56:10, 58:3,	brokerage
23:3, 23:6,	49:9, 49:25	58:11, 58:22,	40:16
23:15, 25:9,	best	59:17, 59:25	brought
25:15, 25:18,	17:19, 33:17,	bond	38:22
26:23, 27:4,	33:18, 33:22,	13:15, 13:21,	build
]		1 2 . 1 2 , 1 2 . 2 1 ,	36:22
			00.22
	l		

building	23:12, 23:15,	50:21	column
20:8	34:15, 34:16,	chicago	18:16, 32:21
buildings	48:21	29:24	combination
29:11, 29:19,	caught	chief	29:8
29:22, 30:13	16:24	5:9	come
business	caused	china	7:21, 17:25,
45:21, 45:22,	16:8	19:21, 20:20	19:15, 19:17,
57:3	caution	chinese	29:18, 30:3,
C C	37:1	17:5, 19:22,	31:7, 37:23,
	cents	19:25, 20:13,	48:17, 48:23,
calculation	45:2	20:24, 21:2	54:15
46:20, 51:22	certainly	chunk	comes
calculations	52:15	52:20	27:25, 39:15
50:17	certainty	cim	comfortable
calendar	32:18	25 : 21	20:20
57 : 17	certificate	city	coming
call	62:1, 63:1	1:8, 3:14,	7:15, 29:1
5:4, 5:5, 34:18	certify	3:19, 11:20,	comment
called	62:4, 63:2	37:3, 37:14,	6:13, 6:14,
51:23	chairman	42:11, 42:12,	11:7, 21:3, 22:1
came	12:8, 40:3,	42:14, 47:1,	comments
10:17, 59:16 can't	41:14	58:2, 59:13,	13:14
11:15, 30:19,	chairperson	60:2	commitment
56:4	3:3, 3:5	claims	58:8
cannot	challenge	42:24, 42:25	committee
18:10	23:7	clarified	60:16
cap	challenging	42:14	commodity
16:22, 17:9,	13:2, 23:4,	class	14:3
17:13, 17:14,	27:4, 38:3	15:6, 25:10,	common
17:15, 17:14,	change	31:24, 33:19,	27 : 5
17:20, 18:3,	31:11, 49:16,	33:22, 42:18,	commonwealth
18:6	49:19, 54:17	42:24	62:19
capital	changed	classes	communication
3:17, 14:4,	49:12	31:12, 32:23,	8:4
20:18, 25:19,	changes	33:17, 34:25,	companies
37:22	15:1, 24:14,	38:4	16:25, 17:2,
capitalization	31:12, 31:21,	clear	17:21, 30:17,
17:5, 17:6	32:10, 32:23,	52:17, 55:7	34:3
caps	35:2, 49:14,	clients	company
17:1	49:15	31:25, 32:8	6:25, 19:16
carlyle	changing	close	compare
42:18	29:16	16:20, 59:10	35:21
case	characteristics	cmptf	compensated
6:6, 42:21,	40:12	3:3, 3:5, 3:7,	34:19, 34:20
62:12, 63:10	charged	3:11	complete
cash	43:15	colleague	11:23
11:10, 11:12,	chart	46:5	completed
	15:20, 16:23,	collective	47:11
		42:1, 42:5	

aomnononta	continue	corrections	22.24 24.7
components		7:7	33:24, 34:7, 36:14, 59:24
51:22	16:15, 30:5,		30:14, 39:24 crisis
composite	37:3, 40:25,	correctly	
8:14, 9:11,	41:2, 51:4	46:23	13:10
27:21, 28:11	continued	cost	current
compound	13:3, 18:7,	51:23, 52:21	32:20, 53:1
11:17	21:11, 30:2,	coughs	currently
comprehensive	40:7, 58:24	13:18, 18:17	26:3, 55:6
4:11, 58:11	continues	could	curve
concerns	30:20	7:16, 26:6,	15:20
20:25, 50:15,	continuing	52:7	custodian
54:7, 54:14,	17:22, 40:10,	council	42:25
55:5	40:16, 45:21	5:6, 8:2,	customized
concludes	contract	45:19, 57:24,	30:16
61:5	42:12, 42:15,	61:12	D
conduct	43:15	counsel	dark
23:4, 31:16,	contributing	62:11, 63:9	16:4
31:17	47:2	count	data
conducting	contribution	52:12	48:16, 48:18
55:12	37:5, 37:7,	countless	date
confidence	49:16, 51:22,	58:19	9:7, 50:3, 50:8
20:16, 37:19,	52:18, 53:5,	countries	dates
38:14	53:8, 53:24	20:10	45:12, 57:3,
confirming	contributions	country	57:6, 57:16
41:23, 42:4,	48:25, 49:6,	48:3, 52:16,	dealt
42:8	51:20, 53:11,	53:7, 59:22	20:7
conflict	58:10	couple	debt
21:5	control	16:16, 21:17,	33:16, 33:23,
congratulate	27:18	26:8, 32:9,	36:19, 37:24
60:3	controller	36:13, 46:15,	decade
congratulations	3:18, 3:19,	48:15, 50:19	18:6, 30:9,
10:18, 12:2,	5:7, 10:9, 58:2	course	33:23, 34:23
12:3, 12:4	conversation	6 : 4	december
conscious	13:1, 32:5	court	1:10, 57:10,
10:6	copy	2:12, 5:2,	57:15, 62:20,
conservative	11:24	42:19, 42:21,	63:17
21:1, 34:8	correct	62:1	decision
consistent	10:2, 35:6,	covid	37:14
46:13, 46:18,	43:6, 43:11,	20:4, 20:7	decline
54:25, 55:4	43:12, 44:13,	crafting	13:3, 30:6
consistently	44:21	58:13	decrease
13:5, 21:25	corrected	created	33:2, 35:10
consultant	6:19, 7:21,	31:10, 38:11	decreasing
3:20, 12:6	44:6, 45:10	creating	35:25
continual	correcting	38:9	dedicated
33:19	7:4	creative	58:13
continually	correction	15:17	dedication
23:10	6:22	credit	58:8, 58:20
		14:22, 33:16,	33.20

defendant's 28:21 45:17, 57:22 15:8, 16:6, 19:22, 19:22, 20:40:6 defensive defensive definitely 48:25, 49:6 18:5, 40:6, 19:23, 19:22, 21:10, 21:10, 21:21, 21:10, 21:21, 23:10, 23:14, 23:10, 23:14, 23:10, 23:14, 23:10, 23:14, 23:10, 23:14, 23:10, 23:14, 23:10, 23:14, 23:10, 23:14, 24:17 dei die dislocation 21:22, 22:22, 22:25, 23:14, 23:10, 23:14, 23:10, 23:14, 23:10, 23:14, 24:17 dei: difference 42:20 33:6, 38:11, 38:11, 40:9 52:12, 52:18, 32:1, 20:18, 32:1, 30:20, 22:4, 35:20, 26:20, 29:7 52:12, 52:18, 32:1, 30:20, 23:24, 35:20, 26:20, 29:7 52:212, 52:18, 32:1, 33:21, 33:20, 34:11 diversering 52:12, 52:18, 32:1, 33:19, 33:11 diversify 53:24 downtown department 17:18 differential diversifying 28:25 driven departments 16:3 digital 40:12, 40:15, 40:15, 40:12, 40:15, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12, 40:12,			CCIIIOCI 7, 2023	
defensive determine discussions 17:25, 19:22, 21:13 die 18:5, 40:6, 19:25, 19:25, definitely 48:21 dislocation 21:22, 22:25, 30:1, 33:14 died 31:11 23:10, 23:14, dei 6:2 dismiss 25:17, 28:2, 40:17, 42:17 difference 42:20 33:6, 38:11, du:17, 42:17 different 40:9 52:12, 52:18, demond 15:23, 32:1, diversified 52:12, 52:21, 30:20 32:4, 35:20, 26:20, 29:7 52:22, 53:19, demographics 44:15, 47:17 diversify 53:24 department 17:18 diversify 53:24 departments 16:3 diversity 13:5, 17:9, 52:16, 53:6 digital 40:12, 40:15, 41:24 departments 66:3 40:25 diversity 13:5, 17:9, 52:16, 53:6 digital 40:12, 40:15, 41:24 depasquale 62:8, 63:3 40:25 40:25	defendant's	28:21	45:17, 57:22	15:8, 16:6,
defensive 48:25, 49:6 18:5, 40:6, 40:10, 40:13 19:23, 19:25, 21:21, dislocation 19:23, 19:25, 21:21, dislocation 21:21, 22:25, 31:11 21:10, 21:21, dislocation 21:22, 22:25, 31:1, dislocation 21:22, 22:25, 31:1, dislocation 21:22, 22:25, 31:1, dislocation 23:10, 23:14, diverse-owned 49:20, 51:15, downed 25:12, 52:18, diversified 52:12, 52:18, diversify 52:12, 52:18, diversify 52:12, 52:19, 52:21, 53:19, diversify 53:24 downed 49:20, 53:19,			T	
21:13 die 40:10, 40:13 21:12, 21:21, dislocation 30:1, 33:14 died 31:11 21:12, 22:25, dismiss 30:1, 33:14 died 31:11 23:10, 23:14, dismiss 25:17, 28:2, dismiss 40:6, 40:7, 40:17, 42:17 difference 42:20 33:16, 33:11, diversified 33:16, 53:11, 52:21, 52:18, diversified demand 15:23, 32:1, diversified 52:19, 52:21, 52:18, diversify 52:12, 52:18, diversify 30:20 32:4, 35:20, denographics 41:12 diversify 52:22, 53:19, diversify 41:21 differential 34:11 downtown 28:25 diversify 41:21 differentiate diversifying diversify 28:25 divenown 41:21 differentiate diversifying diversify 28:25 divenown 41:21 differentiate diversifying	defensive	48:25, 49:6	18:5, 40:6,	19:23, 19:25,
definitely 48:21 dislocation 21:22, 22:25, 30:1, 33:14 died 31:11 23:10, 23:14, dei 6:2 dismiss 25:17, 28:2, 40:6, 40:7, difference 42:20 33:6, 38:11, demand different 40:9 52:12, 52:18, 21:9, 30:18, 15:23, 32:1, diversified 52:12, 52:21, 30:20 32:4, 35:20, diversify 53:24 demographics 44:15, 47:17 diversify 53:24 department 17:18 diversifying 33:15 differentiate 33:15 driven departments 16:3 diversity 15:12, 40:15, 52:16, 53:6 digital 40:12, 40:15, 40:12, 40:15, 4epartments 16:3 diversity 13:16, 13:17 52:16, 53:6 digital 40:12, 40:15, 40:12, 40:15, 4epartments 16:3 diversity 13:16, 13:17 52:16, 53:3 digital 40:15, 40:15, 4epartments		1		21:10, 21:21,
30:1, 33:14 died died 31:11 23:10, 23:14, died dismiss 25:17, 28:2, difference 40:6, 40:7, domand different 42:20 33:6, 38:11, diverse-owned 49:20, 51:15, 52:18, diversified 59:10, 52:21, 52:18, s2:21, s3:20, 26:20, 29:7 52:22, 53:19, 52:21, 53:19, diversify 21:9, 30:18, 32:4, 35:20, 26:20, 29:7 52:22, 53:19, diversify 52:22, 53:19, diversify 52:22, 53:19, diversify 30:20 demographics 44:15, 47:17 diversifying differential 34:11 downtown 28:25 driven 41:21 differentiate 33:15 diversify 31:5, 17:9, 52:24, 40:15, driven 28:25 driven 41:21 departments 16:3 diversifying different 31:5, 17:9, 21:12, 40:15, driven 21:5, 17:9, 21:12, 40:15, drivens 41:21 departments 16:3 diversifying different 40:12, 40:15, drivens 40:25 drivens 3:5, 5:11, different 40:25 drivens 40:25 drivens 40:25 drivens 3:5, 7:9, 7:11, different doing 13:16, 13:17 drevens 38:20, 39:5, sit 47:20 direct 29:16, 37:4, sit 31:16 drevens 49:14, 41:4, drivent 40:14, 41:4, sit 40:14, sit 40:14, sit 40:14, sit 40:14, sit 40:14, si			The state of the	
dei 6:2 dismiss 25:17, 28:2, 40:6, 40:7, difference 42:20 33:6, 38:11, 40:17, 42:17 different 40:9 52:12, 52:18, 42:20, 30:18, 15:23, 32:1, diversified 52:12, 52:18, 30:20 32:4, 35:20, 26:20, 29:7 52:22, 53:19, demographics 44:15, 47:17 diversify 53:24 department 17:18 diversifying 28:25 41:21 differentiate 33:15 driven departments 16:3 diversity 28:25 40:12, 40:15, driven driven 40:21, 7:9, 7:11, 36:16 40:25 drivers 40:27, 7:9, 7:11, 36:16 47:20 drop 51:2, 7:9, 7:11, 36:16 47:20 drop 40:14, 41:4, direct 29:16, 37:4, 53:16 45:8, 45:14, 42:11 39:1 duly 45:16, 47:23, 36:9 8:7, 11:3, 51:25, 54:23 56:23, 56:25, 42:3	<u> </u>			
40:6, 40:7,	•			
40:17, 42:17 diverse-owned different doi:9 diversified 52:12, 52:18, 30:20 32:4, 35:20, 26:20, 29:7 52:22, 53:19, 30:20 demographics 44:15, 47:17 diversify diversify 34:11 differential diversifying diversifying 41:21 differentiale diversifying diversifying 41:22 departments 16:3 diversifying diversifying 41:24 differentiale diversifying diversifying diversify 41:25 departments diversifying				
demand different 40:9 52:12, 52:18, 21:9, 30:18, 15:23, 32:1, diversified 52:19, 52:21, 30:20 32:4, 35:20, 26:20, 29:7 52:22, 53:19, demographics 44:15, 47:17 diversify 53:24 downtown differential diversifying 28:25 department 17:18 diversity 13:5, 17:9, 41:21 differentiate 33:15 dirven 41:21 differentiate 33:15 dirven 41:21 differentiate 33:15 dirven 40:21, 40:15, 21:24 driven departments 16:3 diversity 13:5, 17:9, 31:5, 5:16 digital 40:12, 40:15, 21:24 department 62:8, 63:3 40:25 drivers 31:5, 5:11, diligence document 24:9 40:12, 7:9, 7:11, 36:16 47:20 drop 31:20, 33:23, direct 29:16, 37:4, 53:16 40:1, 41:4, direct			diverse-owned	49:20, 51:15,
21:9, 30:18, 32:4, 35:20, 26:20, 29:7 52:22, 53:19, demographics 44:15, 47:17 diversify 53:24 downtown 24:15; 47:17 diversify 53:24 downtown 24:121 differential 34:11 downtown 24:16; 33:15 driven 40:12, 40:15, driven 40:12, 40:15, drivers 40:12, 40:16, 47:20 drop 47:23, 20:3, diligent 40:10, 47:20 drop 47:24, 53:16, 53:16, 53:16, 53:16, 53:16, 53:16, 53:16, 53:16, 53:16, 53:16, 53:16, 53:12, 53:14, 53:19, 53:14, 53:19, 53:14, 53:19, 53:14, 53:19, 53:14, 53:19, 53:14, 53:19, 53:14, 53:19, 53:14, 53:19, 53:14, 53:19, 53:14, 53:19, 53:14, 53:19, 53:14, 53:19, 53:14, 53:19, 53:14, 53:19, 53:10, 36:7, 33:13, 8:5, don 35:10, 36:7, 33:13, 8:5, don 35:10, 36:7, 33:16, 63:16 drop 43:22 drop				
30:20 demographics 44:15, 47:17 diversify 53:24 demographics 52:6, 54:12 differential 34:11 downtown 41:21 differentiate 41:21 differentiate 41:21 dispartment 41:21 dispartment 40:22, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:15, 40:10, 40:12, 40:15, 40:15, 40:10, 40:12, 40:15, 40:10, 40:12, 40:15, 40:10, 40:12, 40:15, 40:10, 40:12, 40:15, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10, 40:10,			diversified	52:19, 52:21,
demographics 44:15, 47:17 diversify 53:24 52:6, 54:12 differential 34:11 downtown department 17:18 diversifying 28:25 41:21 differentiate 33:15 driven departments 16:3 diversity 13:5, 17:9, 52:16, 53:6 digital 40:12, 40:15, drivers depasquale 62:8, 63:3 40:25 drivers 3:5, 5:11, diligence document 24:9 7:23, 20:3, diligent doing 13:16, 13:17 7:23, 20:3, direct 29:16, 37:4, durop 38:20, 39:5, direct 29:16, 37:4, duly 39:20, 39:23, 58:12 50:16, 55:2 duly 40:1, 41:4, directed dollar 5:2 40:1, 41:4, 42:11 39:1 during 45:16, 47:23, directly 39:14, 39:19 E 56:9, 56:14, directly 39:14, 39:19 E 57:9, 57:11, director	•	1 · · · · · · · · · · · · · · · · · · ·		52:22, 53:19,
52:6, 54:12 differential 34:11 downtown department 17:18 diversifying 28:25 differentiate 33:15 driven 52:16, 53:6 digital 40:12, 40:15, 40:15, 21:24 drivers depasquale 62:8, 63:3 40:25 drivers 3:5, 5:11, diligence document 24:9 drop 5:12, 7:9, 7:11, diligent doing 13:16, 13:17 due 28:23, 30:7, diligent doing 13:16, 13:17 due 38:20, 39:5, direct 29:16, 37:4, direct duly 53:16 40:1, 41:4, direct dollar 5:2 duly 40:1, 41:4, directed dollar 5:2 during 45:16, 47:23, directlon dollars 13:16, 13:24, 5:25, 54:23 56:9, 56:14, directly 39:14, 39:19 E 56:23, 56:25, dir. 42:3 dominated 62:3 57:18, 57:21, director 17:21 35:4, 35:9, 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 36:10, 36:7,		1 · · · · · · · · · · · · · · · · · · ·		
department 17:18 diversifying 28:25 41:21 differentiate 33:15 driven 35:16, 53:6 digital 40:12, 40:15, 21:24 depasquale 62:8, 63:3 40:25 drivers 3:5, 5:11, diligence document 24:9 5:12, 7:9, 7:11, 36:16 47:20 drop 7:23, 20:3, diligent doing 13:16, 13:17 40:25, 30:7, 58:21 5:14, 5:19, 53:16 39:20, 39:5, direct 29:16, 37:4, 53:16 39:20, 39:23, 58:12 50:16, 55:2 duly 40:1, 41:4, directed dollar 5:2 45:8, 45:14, 42:11 39:1 during 45:16, 47:23, directly 39:14, 39:19 E 56:23, 56:24, 42:3 dominated each 57:9, 57:11, director 17:21 35:4, 35:9, 57:9, 57:11, director 17:21 35:4, 36:7, 57:18, 57:21, 3:13, 8:5,			_	downtown
41:21 differentiate 33:15 driven departments 16:3 diversity 13:5, 17:9, 52:16, 53:6 digital 40:12, 40:15, drivers depasquale 62:8, 63:3 40:25 drivers 3:5, 5:11, diligence document 24:9 5:12, 7:9, 7:11, 36:16 47:20 drop 13:16, 13:17 due 33:16, 13:17 due 28:23, 30:7, 58:21 5:14, 5:19, due 39:20, 39:5, direct 29:16, 37:4, 53:16 40:1, 41:4, directed dollar 5:2 40:1, 41:4, directed dollar 5:2 40:1, 41:4, direction dollar 13:16, 13:24, 5:12, 53:13 36:9 8:7, 11:3, 51:25, 54:23 56:23, 56:25, 42:3 dominated each 57:18, 57:21, 3:13, 8:5, don 35:10, 36:7, 50:23, 60:25, 23:20 3:17 48:3, 48:20, 61:30, 61:8, discount <th>1</th> <th></th> <th></th> <th>28:25</th>	1			28:25
departments 16:3 diversity 13:5, 17:9, 52:16, 53:6 digital 40:12, 40:15, 47:vers depasquale 62:8, 63:3 40:25 drivers 3:5, 5:11, diligence document 24:9 5:12, 7:9, 7:11, 36:16 47:20 drop 7:23, 20:3, diligent doing 13:16, 13:17 28:23, 30:7, 58:21 5:14, 5:19, 32:16 39:20, 39:5, direct 29:16, 37:4, 53:16 40:1, 41:4, directed dollar 5:2 45:8, 45:14, 42:11 39:1 during 45:16, 47:23, direction dollars 13:16, 13:24, 52:23, 53:1, 36:9 8:7, 11:3, 51:25, 54:23 56:9, 56:14, directly 39:14, 39:19 6:23, 56:25, 42:3 dominated each 57:18, 57:21, 3i:3, 8:5, don 35:10, 36:7, 35:10, 36:7, 35:10, 36:7, 57:9, 57:11, director 17:21 35:4, 35:9, 48:3, 48:20,	_			driven
52:16, 53:6 digital 40:12, 40:15, 21:24 depasquale 62:8, 63:3 40:25 drivers 3:5, 5:11, 36:16 47:20 drop 5:12, 7:9, 7:11, 36:16 47:20 drop 12:23, 20:3, diligent doing 13:16, 13:17 28:23, 30:7, 58:21 5:14, 5:19, due 38:20, 39:23, 58:12 50:16, 55:2 duly 40:1, 41:4, directed dollar 5:2 45:8, 45:14, 42:11 39:1 during 45:16, 47:23, direction dollars 13:16, 13:24, 51:25, 54:23 direction dollars 13:16, 13:24, 51:25, 54:23 directly 39:14, 39:19 Eech 56:23, 56:14, directly 39:14, 39:19 Eech 56:23, 56:25, 42:3 dominated 35:4, 35:9, 57:18, 57:21, director 17:21 35:4, 35:9, 57:18, 57:21, disclose done 52:3 61:30 47:7 <th></th> <th></th> <th></th> <th>13:5, 17:9,</th>				13:5, 17:9,
depasquale 62:8, 63:3 40:25 drivers 3:5, 5:11, 36:16 47:20 drop 7:23, 20:3, diligent doing 13:16, 13:17 28:23, 30:7, 58:21 5:14, 5:19, due 38:20, 39:5, direct 29:16, 37:4, 53:16 39:20, 39:23, 58:12 50:16, 55:2 duly 40:1, 41:4, directed dollar 5:2 45:8, 45:14, 42:11 39:1 during 45:16, 47:23, direction dollars 13:16, 13:24, 52:23, 53:1, 36:9 8:7, 11:3, 15:25, 54:23 56:9, 56:14, director 17:21 35:4, 35:9, 57:9, 57:11, director 17:21 35:4, 35:9, 57:18, 57:21, 3:13, 8:5, don 35:10, 36:7, 60:22, 60:25, 23:20 3:17 48:3, 48:20, 61:10 47:7 13:15, 24:17, earlier depos discount 43:9, 54:21, 25:7, 34:13, 63:16 48:22 59:14, 59:22, 59:16 deputy 31:20, 32:1,	_			21:24
3:5, 5:11, 5:12, 7:9, 7:11, 36:16 47:20 diligent doing 38:23, 30:7, 38:20, 39:5, direct 39:20, 39:23, 40:1, 41:4, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:11 45:16, 47:23, 42:23 42:3 42:3 42:3 42:41 42:11 43:11 42:11 43:11 43:12 42:11 43:11 43:12 42:11 43:11 43:12 42:11 43:13 43:14 43:14 43:14 43:14 43:15 43:15 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:16 43:17 43:19 43:17 43:19 43:11 43:19 43:11 43:19 43:11 43:19 43:11 43:19 43:11 43:19 43:11 43:19 43:11 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:19 43:10 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11 44:11	 			drivers
5:12, 7:9, 7:11, 36:16 47:20 diong 13:16, 13:17 7:23, 20:3, 58:21 5:14, 5:19, due 38:20, 39:5, direct 29:16, 37:4, 53:16 39:20, 39:23, 58:12 50:16, 55:2 duly 40:1, 41:4, directed dollar 5:2 45:8, 45:14, 42:11 39:1 during 45:16, 47:23, direction dollars 13:16, 13:24, 52:23, 53:1, 36:9 8:7, 11:3, 51:25, 54:23 56:23, 56:25, 42:3 dominated each 57:9, 57:11, directly 39:14, 39:19 E 66:23, 56:25, 42:3 dominated each 57:18, 57:21, 3:13, 8:5, don 35:10, 36:7, 60:22, 60:25, 23:20 3:17 48:3, 48:20, 61:30, 61:8, disclose done 52:3 61:10 47:7 13:15, 24:17, 25:7, 34:13, 63:16 48:22 59:14, 59:22, 59:16 deposited discuss 60:6, 60:13 earned 42:2 disc		I		24:9
7:23, 20:3,		_		drop
28:23, 30:7,				13:16, 13:17
38:20, 39:5, direct 29:16, 37:4, 53:16 39:20, 39:23, 58:12 50:16, 55:2 duly 40:1, 41:4, directed dollar 5:2 45:8, 45:14, 42:11 39:1 during 45:16, 47:23, direction dollars 13:16, 13:24, 52:23, 53:1, 36:9 8:7, 11:3, 51:25, 54:23 56:9, 56:14, directly 39:14, 39:19 E 66:23, 56:25, 42:3 dominated each 57:18, 57:21, 3:13, 8:5, don 35:4, 35:9, 57:18, 57:21, 3:13, 8:5, don 35:10, 36:7, 60:22, 60:25, 23:20 3:17 48:3, 48:20, 61:3, 61:8, disclose done 52:3 61:10 47:7 13:15, 24:17, earlier depos discount 43:9, 54:21, 25:7, 34:13, 48:22 59:14, 59:22, 59:16 deposited discuss 60:6, 60:13 earned 42:2 24:14, 31:19, double 50:3 3:18, 5:9 48:5 doubled 5		_	_	due
39:20, 39:23, directed dollar 5:2 duly 5:2 4:14, 41:4, 42:11 39:1 during 13:16, 13:24, 51:25, 54:23 53:1, 36:9 8:7, 11:3, 39:19 E each 57:9, 57:11, director 17:21 35:4, 35:9, 57:18, 57:21, 3:13, 8:5, 23:20 don 3:17 48:3, 48:20, 61:10 47:7 discount 43:9, 54:21, 25:7, 34:13, 63:16 deposited discuss 42:2 depity 31:20, 32:1, 48:5 doubled 50:3 depity 31:20, 32:1, 48:5 down 13:14, 11:17 detail discussion 8:19, 13:19, 32:22 details 48:2, 22:22, 14:11, 14:21, easy				53:16
40:1, 41:4, directed dollar 5:2 45:8, 45:14, 42:11 39:1 during 45:16, 47:23, direction dollars 13:16, 13:24, 52:23, 53:1, 36:9 8:7, 11:3, 51:25, 54:23 56:9, 56:14, directly 39:14, 39:19 E 66:23, 56:25, 42:3 dominated each 57:9, 57:11, director 17:21 35:4, 35:9, 57:18, 57:21, 3:13, 8:5, don 35:10, 36:7, 60:22, 60:25, 23:20 3:17 48:3, 48:20, 61:3, 61:8, disclose done 52:3 61:10 47:7 13:15, 24:17, earlier depos discount 43:9, 54:21, 25:7, 34:13, 63:16 48:22 59:14, 59:22, 59:16 deposited 48:22 59:14, 59:22, 59:16 deposited 48:5 double 50:3 desirable discussed 19:2 earning 29:20 23:7 down 11:14, 11:17 detail discussion 8:19, 13:19,				duly
45:8, 45:14, 42:11				5 : 2
45:16, 47:23, direction 36:9 8:7, 11:3, 51:25, 54:23 56:9, 56:14, directly 39:14, 39:19 E 66:23, 56:25, 42:3 dominated each 57:18, 57:21, 3:13, 8:5, don 35:4, 35:9, 60:22, 60:25, 23:20 3:17 48:3, 48:20, 61:3, 61:8, disclose done 52:3 61:10 47:7 13:15, 24:17, earlier depos discount 43:9, 54:21, 25:7, 34:13, 63:16 48:22 59:14, 59:22, 59:16 deposited 48:22 60:6, 60:13 earned 42:2 24:14, 31:19, 24:7 earning 3:18, 5:9 48:5 double 51:25, 52:2 desirable 23:7 down 11:14, 11:17 29:20 23:7 down 11:14, 11:17 details 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy				during
52:23, 53:1, 36:9 8:7, 11:3, 51:25, 54:23 56:9, 56:14, directly 39:14, 39:19 E 56:23, 56:25, 42:3 dominated each 57:9, 57:11, 3:13, 8:5, don 35:4, 35:9, 57:18, 57:21, 3:13, 8:5, don 35:10, 36:7, 60:22, 60:25, 23:20 3:17 48:3, 48:20, 61:3, 61:8, disclose done 52:3 61:10 47:7 13:15, 24:17, earlier depos discount 43:9, 54:21, 25:7, 34:13, 63:16 48:22 59:14, 59:22, 59:16 deposited discuss 60:6, 60:13 earned 42:2 24:14, 31:19, 24:7 earning 3:18, 5:9 48:5 double 51:25, 52:2 desirable discussed 19:2 earnings 29:20 23:7 down 11:14, 11:17 detail 31:20, 22:22, 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy				13:16, 13:24,
56:9, 56:14, directly 39:14, 39:19 E 56:23, 56:25, 42:3 dominated each 57:9, 57:11, 3:13, 8:5, don 35:4, 35:9, 57:18, 57:21, 3:13, 8:5, don 35:10, 36:7, 60:22, 60:25, 23:20 3:17 48:3, 48:20, 61:3, 61:8, disclose done 52:3 61:10 47:7 13:15, 24:17, earlier depos discount 43:9, 54:21, 25:7, 34:13, 63:16 48:22 59:14, 59:22, 59:16 deposited discuss 60:6, 60:13 earned 42:2 24:14, 31:19, double 50:3 deputy 31:20, 32:1, 24:7 earning 3:18, 5:9 48:5 doubled 51:25, 52:2 desirable discussed 19:2 earnings 29:20 23:7 down 11:14, 11:17 detail discussion 8:19, 13:19, 13:20, 14:9, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21,				
56:23, 56:25, 42:3 dominated 57:9, 57:11, director 57:18, 57:21, 3:13, 8:5, don 60:22, 60:25, 23:20 3:17 48:3, 48:20, 61:3, 61:8, disclose done 61:10 47:7 13:15, 24:17, earlier 62pos discount 43:9, 54:21, 25:7, 34:13, 63:16 48:22 59:14, 59:22, 59:16 62posited discuss 60:6, 60:13 earned 62:2 24:14, 31:19, double 50:3 62puty 31:20, 32:1, 24:7 earning 63:18, 5:9 48:5 doubled 51:25, 52:2 62sirable discussed 19:2 earnings 62:20 desirable discussion 8:19, 13:19, easily 63:22 7:11, 7:24, 13:20, 14:9, 19:18 62tails 18:2, 22:22, 14:11, 14:21, easy			The state of the s	E
57:9, 57:11, director 17:21 35:4, 35:9, 57:18, 57:21, 3:13, 8:5, don 35:10, 36:7, 60:22, 60:25, 23:20 3:17 48:3, 48:20, 61:3, 61:8, disclose done 52:3 61:10 47:7 13:15, 24:17, earlier depos discount 43:9, 54:21, 25:7, 34:13, 63:16 discuss 60:6, 60:13 earned 42:2 discuss 60:6, 60:13 earned 42:2 24:14, 31:19, double 50:3 deputy 31:20, 32:1, 24:7 earning 3:18, 5:9 48:5 doubled 51:25, 52:2 desirable discussed 19:2 earnings 29:20 23:7 down 11:14, 11:17 detail discussion 8:19, 13:19, 19:18 32:22 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy			The state of the	each
57:18, 57:21, 3:13, 8:5, don 35:10, 36:7, 60:22, 60:25, 23:20 3:17 48:3, 48:20, 61:3, 61:8, disclose done 52:3 61:10 47:7 13:15, 24:17, earlier depos discount 43:9, 54:21, 25:7, 34:13, 63:16 48:22 59:14, 59:22, 59:16 deposited discuss 60:6, 60:13 earned 42:2 24:14, 31:19, double 50:3 deputy 31:20, 32:1, 24:7 earning 3:18, 5:9 48:5 doubled 51:25, 52:2 desirable discussed 19:2 earnings 29:20 23:7 down 11:14, 11:17 detail discussion 8:19, 13:19, 19:18 32:22 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy				
60:22, 60:25, 61:3, 61:8, 61:10 depos discount 43:9, 54:21, 63:16 deposited 42:2 deputy 31:20, 32:1, 3:17 deputy 31:20, 32:1, 3:18, 5:9 desirable 29:20 detail 3:17 discussion 3:17 discussion 48:3, 48:20, 52:3 earlier 25:7, 34:13, 59:14, 59:22, 60:6, 60:13 double 50:3 earned 50:3 earning 50:3 earning 51:25, 52:2 earnings 11:14, 11:17 easily 13:22 details 18:2, 22:22, 14:11, 14:21, 19:18 easy	57:18, 57:21,			
61:3, 61:8, disclose done 52:3 61:10 47:7 13:15, 24:17, earlier depos discount 43:9, 54:21, 25:7, 34:13, 63:16 48:22 59:14, 59:22, 59:16 deposited discuss 60:6, 60:13 earned 42:2 24:14, 31:19, double 50:3 deputy 31:20, 32:1, 24:7 earning 3:18, 5:9 48:5 doubled 51:25, 52:2 desirable discussed 19:2 earnings 29:20 discussion 8:19, 13:19, easily 32:22 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy	60:22, 60:25,			
61:10 47:7 13:15, 24:17, earlier depos 43:9, 54:21, 25:7, 34:13, 63:16 48:22 59:14, 59:22, 59:16 deposited discuss 60:6, 60:13 earned 42:2 24:14, 31:19, double 50:3 deputy 31:20, 32:1, 24:7 earning 3:18, 5:9 48:5 doubled 51:25, 52:2 desirable discussed 19:2 earnings 29:20 23:7 down 11:14, 11:17 detail 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy	61:3, 61:8,			
depos discount 43:9, 54:21, 25:7, 34:13, 63:16 48:22 59:14, 59:22, 59:16 deposited discuss 60:6, 60:13 earned 42:2 24:14, 31:19, double 50:3 deputy 31:20, 32:1, 24:7 earning 3:18, 5:9 48:5 doubled 51:25, 52:2 desirable discussed 19:2 earnings 29:20 23:7 down 11:14, 11:17 detail discussion 8:19, 13:19, easily 32:22 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy	61:10			
63:16 48:22 59:14, 59:22, 59:16 deposited 60:6, 60:13 earned 42:2 24:14, 31:19, double 50:3 deputy 31:20, 32:1, 24:7 earning 3:18, 5:9 48:5 doubled 51:25, 52:2 desirable 29:20 discussed 19:2 earnings 29:20 23:7 down 11:14, 11:17 detail discussion 8:19, 13:19, easily 32:22 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy	_			
deposited discuss 60:6, 60:13 earned 42:2 24:14, 31:19, double 50:3 deputy 31:20, 32:1, 24:7 earning 3:18, 5:9 48:5 doubled 51:25, 52:2 desirable discussed 19:2 earnings 29:20 23:7 down 11:14, 11:17 detail discussion 8:19, 13:19, easily 32:22 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy				
42:2 24:14, 31:19, double 50:3 deputy 31:20, 32:1, 24:7 earning 3:18, 5:9 48:5 doubled 51:25, 52:2 desirable discussed 19:2 earnings 29:20 23:7 down 11:14, 11:17 detail discussion 8:19, 13:19, easily 32:22 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy	deposited			
deputy 31:20, 32:1, 24:7 earning 3:18, 5:9 48:5 doubled 51:25, 52:2 desirable discussed 19:2 earnings 29:20 23:7 down 11:14, 11:17 detail discussion 8:19, 13:19, easily 32:22 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy	42:2			
3:18, 5:9 48:5 doubled 51:25, 52:2 desirable 19:2 earnings 29:20 23:7 down 11:14, 11:17 detail discussion 8:19, 13:19, easily 32:22 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy	deputy	1	24:7	
desirable discussed 19:2 earnings 29:20 23:7 down 11:14, 11:17 detail discussion 8:19, 13:19, easily 32:22 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy	3:18, 5:9		doubled	
29:20 detail 32:22 details 32:22,	desirable		19:2	•
detail discussion 8:19, 13:19, easily 32:22 7:11, 7:24, 13:20, 14:9, 19:18 details 18:2, 22:22, 14:11, 14:21, easy				
32:22 details 7:11, 7:24, 18:2, 22:22, 13:20, 14:9, 14:11, 14:21, 19:18 easy	detail			-
details 18:2, 22:22, 14:11, 14:21, easy	32:22			
	details			
	28:14, 28:18,	1 · · · · · · · · · · · · · · · · · · ·		_
]		

	Conducted on Be	<u>, </u>	1
economic	equities	5:20, 5:24,	expected
20:15	14:18, 18:15,	46:2, 61:13	48:20
ed	21:8, 24:16,	everyone	expensive
3:12	28:7	10:18, 31:15,	17:22
education	equity	41:15	experience
31:23	13:22, 16:11,	everything	51:17, 53:21,
either	17:3, 19:5,	7:17, 50:12,	54:20, 54:21,
7:14	21:13, 24:20,	50:13	54:23, 54:25,
else	33:7, 33:9,	evolution	55:2, 55:8,
18:9	33:21, 36:17,	30:2	55 : 15
email	38:1	exactly	explained
56:18	error	52:25	42:2
emailed	6:20	example	exposure
44:11, 45:4	errors	30:11, 30:14,	21:14, 33:8,
emerging	6:18	30:17	33:21
19:20, 25:12,	especially	exceptionally	express
26:4	17:24, 35:20	12:25, 14:15,	58:7
emphasize	esquire	14:20	extent
11:15	3:10	excess	48:4, 56:17
employed	estate	10:15, 47:2	eye
62:12, 63:9	20:12, 21:19,	exciting	16:24, 40:21
employees	21:21, 27:2,	54:3	F
58:8, 58:20	27:3, 27:5,	excuse	facilities
end	28:24, 28:25, 29:5, 29:15,	13:18, 18:17	29:11, 30:11
10:11, 13:6,	31:11, 38:10,	executing	fact
14:10, 16:5,	38:13	28:16 execution	11:16, 52:20,
22:17, 23:21,	evaluate	42:7	59:13
24:24, 27:2, 28:5	40:16	executive	factor
ended	evaluation	4:8, 4:12, 8:5,	59:25
16:2, 46:24	47:12, 48:9,	23:20	fairly
ending	48:15	exhibit	52:3
8:12	evaluations	4:7, 4:8, 4:9,	family
enjoyable	40:10	4:10, 4:11,	6:5, 6:9 far
60:22	even	4:13, 12:9,	
enough	13:20, 15:2,	12:10, 12:21,	15:10, 49:15,
11:16	19:22, 34:8,	12:23, 13:11,	50:14, 50:15, 54:8, 54:14
ensuring	38:11, 52:11	22:9, 22:11,	father
58:9	event	27:13, 27:15,	6:2
enter	12:16, 20:21	27:17, 31:3,	favor
41:22	eventually	31:5	7:25, 45:18,
entire	18:8, 18:12	existing	57:22, 61:10
50:6	ever	33:20	february
entity	30:3, 50:1	expect	31:8, 32:3,
42:16	every	50:5, 51:3,	57 : 6
entrust	17:5, 17:7,	53:18, 53:23	federal
26:19	48:15, 54:21	expectations	13:12
environment	everybody	46:18, 55:1	
13:6, 27:4	5:13, 5:16,		

	-	December 7, 2023	24
federated	finding	foregoing	full
15:15	40:17	62:3, 62:5,	41:8
feedback	fine	63:4	fully
32:5	45:25, 50:14	foresight	51:3, 62:5
feel	finish	58:14	fund
20:19	7:4, 55:19	formal	3:4, 3:6, 3:8,
fees	fire	32:2, 41:22	8:17, 10:14,
27:23, 28:15,	49:18, 51:7	former	21:16, 23:23,
28:17	fireman's	6:17	24:21, 24:22,
felicity	3:3	forming	26:11, 26:23,
5:10, 5:24	firm	32:6	27:21, 27:24,
felt	25:2, 25:7,	forth	28:11, 28:12,
15:25	25:14, 25:21,	29:3	38:9, 38:25,
few	40:12	forward	41:17, 41:24,
12:17, 14:2,	first	18:1, 22:7,	42:4, 42:15,
22:13, 27:7,	5:5, 8:4,	27:1, 32:2,	42:16, 42:22,
27:18, 28:21,	10:13, 0:4,		43:14, 47:4,
29:24, 29:25,	22:24, 32:21,	33:19, 36:24, 37:13, 40:19	53:20, 58:11,
58:7, 60:12	46:7, 46:15,	forwarding	59:18
figure	47:19	42:24	funded
	five	foster	8:8, 10:20,
17:23, 26:18,			11:5, 11:6,
36:4, 48:21	54:21 fixed	3:15, 3:16,	11:11, 50:20,
figures		45:22, 45:23,	50:22, 51:8,
10:7, 13:25,	14:6, 24:6,	46:6, 56:11	51:9, 51:14,
23:23, 24:2,	24:7, 32:15,	frank	51:17, 53:22,
26:15, 28:5	33:5, 33:9,	3:10, 6:17,	59:17, 59:19
figuring	33:25	6:25, 7:20,	funding
49:4	flash	40:2, 41:14,	8:6, 8:21,
filings	4:10, 22:10	43:5, 43:7,	27:20, 53:11,
47:7	flip	43:11, 43:13,	53:12
final	35 : 12	43:18, 43:22,	funds
21:3, 28:13	flow	43:25, 44:5,	
finalized	11:13, 23:12,	44:8, 44:12,	21:11, 26:9,
24:3	23:15	44:19, 44:23,	29:7, 38:13,
finalizing	flowing	45:1	42:2, 42:8,
24:21	53:22	franken	47:12, 53:18,
finally	flows	3:15, 46:1,	59:20
28:24	34:15, 34:16,	46:4, 47:24,	further
finance	48:22	54:18, 55:10,	13:20, 15:7,
3:14, 41:21	flux	55:13, 55:22,	34:21, 43:10,
finances	6 : 5	55:25, 56:7,	56:22
34:24	focus	56:12, 56:16	future
financial	47:18, 47:25,	frederick	31:14, 48:22,
13:10, 58:19,	48:5	3:10, 6:16	49:5, 49:8,
59:12, 60:1,	folks	front	54:25, 58:24
62:13, 63:11	12:17, 12:19,	10:5, 44:4	G
financials	30:22	frontier	gainey
50:19	following	25 : 4	3:12, 5:6,
	55:15		, ,

	conducted on Be		
5:13, 5:16,	globally	24:17, 26:10,	8:11, 9:2, 9:4,
5:19, 5:21,	14:5	37:12, 38:17,	9:9, 9:15, 9:19,
5:23, 6:4, 6:12,	go	40:24, 41:15,	9:22, 9:24,
6:23, 8:9,	12:9, 14:21,	45:3, 46:1,	10:19, 10:23,
10:21, 10:25,	15:7, 16:10,	47:1, 53:3,	56:6, 57:10,
11:2, 12:2,	22:15, 22:19,	57:4, 60:21	57 : 14
34:13	23:19, 24:2,	google	guys
gaining	27:13, 28:2,	16:21	48:13, 56:7
39:11	35:24, 36:10,	governed	Н
gale	36:11, 45:22,	42:6	halfway
43:22	49:11, 50:18,	government	14:21
galvez	51:9, 51:18,	14:22, 14:23	handful
63:2, 63:15	53:5, 53:19,	grades	19:16
gather	53:24	56:14	handled
48:16	goal	grant	46:23
gave	35:10	2:5	handling
52:7	goes	gratitude	50:20
geared	23:14, 31:8,	58:7	happening
35:5	38:23, 38:24,	gray	24:24
generally	39:18, 49:3,	16:1	happens
46:24, 53:13,	51:14	great	39:1
54:21	going	10:21, 10:24,	happy
generated	5:25, 6:15,	10:25, 12:16,	41:15, 48:10,
24:5	13:9, 22:7,	12:18, 51:3,	56:1
gentlemen	23:10, 27:1,	56:16, 60:3,	hard
38:21	27:7, 27:13,	60:6	16:3, 32:14,
geopolitical	27:16, 28:9,	green	60:12
21:7	29:8, 30:1,	32:25, 33:3,	hate
getting	30:3, 30:5,	33:12, 47:22	27:2
16:20, 40:21	31:10, 32:2,	gridiron	headwind
give	33:9, 33:18,	25:13	21:18
22:6, 22:18,	36:11, 36:23,	group	headwinds
28:21, 31:13,	36:24, 37:14,	28:5, 42:18,	19:3, 21:17
35:14, 35:17,	40:19, 40:22,	60:5	healthy
36:23, 40:5,	40:25, 41:2,	growing	60:21
44:24, 52:7,	46:3, 47:18,	37:21 , 59:19	hear
57:11	47:24, 48:6,	grows	7:2, 12:5,
given	48:8, 49:4,	39:16	12:18, 56:13
7:7, 10:16,	49:7, 51:15,	growth	hearing
38:14	51:23, 52:6,	16:15, 17:10,	53:6
gives	52:18, 52:19,	17:14, 17:15,	hedge
32:17	52:22, 53:8,	17:20, 17:23,	21:11, 21:16,
glad	53:13, 53:19, 53:23, 54:17,	18:7, 19:9,	26:9, 26:11,
40:23, 56:12,	55:19, 59:5,	20:15, 28:20	26:20
59:4, 60:2	60:18	guiding	heisler
global	good	58:22	3:18
17:3, 17:9,	5:20, 8:6,	gula	held
18:18	5.20, 5.0,	3:13, 8:5, 8:6,	2:1
			[

	e on a de te a on B e		
hello	36:1, 36:6,	huge	increasing
5 : 13	36:23	10:23, 19:21,	13:5, 26:21,
help	highlight	30:18	26:24
56:5	26:9, 26:12,	hundreds	independent
helped	27:12, 31:4,	48:2	42:16
24:12	31:25	I	index
helpful	highlighted		16:18, 16:19,
39:23, 61:1	18:15, 32:21,	idea	24:21, 40:9,
herd	32:25, 33:1,	36:7	41:17, 41:24
20:9	35:16	illiquid	indices
here	highlighting	37:9	19:11
5:8, 5:10,	27:19	illiquidity	individual
5:12, 5:17,	highlights	34:18, 34:20	8:21, 48:3
	11:11, 15:21,	immediately	industrials
5:18, 5:22,	27:18, 34:21,	19:15	
6:14, 11:5,	35:1	immunity	27:8, 29:9
12:13, 12:17,	hired	20:9	industry
13:25, 20:9,		impact	30:2, 54:10,
23:7, 23:20,	25:7, 46:9,	11:21, 58:17,	55:1
28:19, 38:21,	47:9	58:23	information
45:6, 45:23,	history	implementing	12:13, 22:14,
45:25, 47:21,	10:14, 50:7	40:13	28:19, 48:17,
48:13, 50:19,	hit	importance	54:13
50:22, 51:4,	13:7, 13:8	11:16	initiatives
51:24, 52:6,	hold	important	40:17, 40:18,
53:9, 53:17,	44:14	19:18, 20:1,	61:4
54:2, 55:1,	holding	22:21, 32:23,	inside
60:11	38:25	33:15, 34:12,	30:16
hereby	holiday	36:3, 60:15	insight
62:4, 63:2	57:1	importantly	58:20
hesitate	holidays	23:1, 31:14,	instrumental
56:19	41:15	33:11	40:8, 58:21
hey	home	impressive	interact
5:23, 59:9	30:19	10:16	37:20
high	honor	improving	interest
47:25, 49:12,	59:2	51:2	13:5, 13:17,
56:14	hopefully	income	15:1, 15:22,
high-yield	39:21, 52:14	14:6, 24:6,	16:1, 16:7,
15:8, 15:13	hotel	24:7, 32:15,	17:24, 54:9,
higher	30:23	33:5, 33:9,	62:13, 63:11
13:21, 13:22,	hotels	33:25	interesting
14:2, 21:9,	30:22	incoming	16:17, 59:12
23:22, 29:21,	housing	20:17	internally
31:13, 34:4,	27:8, 29:9,	increase	31:20
35:22, 36:4	29:12		international
higher-yielding	hovered	10:10, 24:10, 33:3	18:4, 18:13,
26:22	10:19		18:15, 18:19,
highest	however	increases	18:21, 18:24,
13:8, 35:23,	46:19	21:7	19:1, 19:3,
			<u> </u>

	Conducted on D	<u> </u>	T
19:5, 19:10,	46:19, 47:5	kind	lamb
20:13, 21:4,	issues	15:7, 20:8,	3:19, 5:7, 5:8,
21:8, 25:24	47:3	22:23, 24:13,	7:6, 7:11, 8:24,
internationally	it'll	27:3, 27:9,	9:3, 9:6, 9:12,
19:8	37:18 , 55:22	28:17, 29:18,	9:17, 9:25,
interpreted	item	33:8, 33:23,	10:3, 10:12,
13:14	5:5, 43:19,	36:9, 36:20,	11:1, 11:4,
introduce	57 : 2	37:9, 38:24	35:7, 36:25,
36:20	J	kinds	37:6, 37:12,
invasion	jacob	48:21	38:5, 39:3,
20:23, 20:24	1:25, 2:11,	know	39:7, 39:21,
invest	62:2, 62:18	5:24, 6:9,	44:11, 44:22,
15:16	james	10:9, 10:17,	45:5, 45:11,
invested	3:20, 38:19	12:14, 12:16,	45:16, 58:5,
8:13, 8:16,	jamie	12:18, 13:9,	59:1, 59:4,
9:1, 9:2, 9:7,	60:5	14:16, 15:21,	59:8, 60:17,
9:10, 9:18,	iason	15:23, 16:2,	60:20, 60:24,
10:15, 11:9,	3:15, 45:24,	16:24, 18:3,	61:2, 61:7, 61:9
23:17, 23:25,	46:4, 49:21,	18:11, 19:2,	land
28:3, 28:4,	49:22, 54:6	19:17, 20:8,	27:18
28:9, 37:9	jennifer	20:9, 20:19,	landscape
investing	3:13	20:21, 21:4,	29:15
36:17	job	21:11, 21:12,	large
investment	1:23, 24:17,	21:21, 23:24,	16:22, 17:9,
3:20, 11:14,	30:19	24:3, 24:13,	17:13, 17:15,
11:17, 12:6,	john	24:17, 25:14,	17:20, 18:6,
12:12, 12:15,	3:22	25:19, 28:6,	24:25, 59:14
25:2, 32:18,	join	28:14, 29:1,	larger
36:18, 37:2,	45:24	29:10, 29:25,	17:4, 17:6,
37:4, 37:10,	july	30:22, 30:24,	22:2, 26:17
37:23, 39:8,	43:24, 44:17	32:11, 34:5,	largest
39:16, 39:19,	jump	34:8, 34:9, 34:23, 35:19,	16:25
40:14, 40:18,	27:13, 28:9	34:23, 35:19, 36:12, 36:14,	last
42:1, 42:5	K	$-\begin{bmatrix} 36:12, & 36:14, \\ 46:3, & 46:6, \end{bmatrix}$	8:12, 8:19,
investment-grade	kail-smith	-\begin{aligned} 46:3, 46:6, \\ 46:10, 46:11, \end{aligned}	13:1, 14:8,
14:19, 15:9		46:17, 47:6,	15:4, 15:24,
investments	5:6	47:10, 47:13,	15:25, 19:24,
29:21, 34:24,	karen	47:16, 48:1,	24:10, 24:13,
38:6	63:2, 63:15	48:3, 48:6,	25:9, 27:21, 33:22, 41:16,
investors	keep	48:13, 55:5,	45:5, 46:10,
20:18, 20:19,	19:19, 20:1,	59:8, 59:11,	50:23, 51:2,
20:25, 21:8	53:9, 53:14, 56:4	59:15	50:23, 51:2, 52:4, 54:2,
invoice	keeping	knowledge	57:10, 58:1,
45:6	29:4	62:10, 63:8	59:11
involvement	keil-smith	L	law
58:13	6:11, 44:1	ladies	42:13
issue	U.II, 44.I	38:21	lead
6:16, 43:4,		30:21	42:22
			1

		December 7, 2023	
lead-in	likewise	long-term	31:9, 32:13,
31:1, 31:2	60:10	37:9	34:13, 36:15,
leading	limited	longer	45:15, 57:20,
16:15, 19:10	36:18	14:23, 14:25,	61:9
learned	line	39:2, 41:24	main
60:25	16:1, 16:2,	longer-term	49:24
least	16:4, 16:5,	37:1	make
37 : 3	16:6, 16:7,	longtime	13:13, 31:12,
leave	21:15	58:3	34:3, 34:24,
28:17	lines	look	36:22, 37:14,
leaves	22:24	10:19, 15:19,	41:8, 42:25,
40:2	lining	16:10, 17:11,	45:23, 46:13,
left	27:10	18:1, 18:22,	52:17, 53:25,
50:22, 51:12,	liquidity	18:23, 22:16,	54:24, 55:3
51:24	22:4, 37:2,	23:10, 24:15,	makes
left-hand	37:16, 37:19,	25:24, 27:20,	19:7, 29:25
16:12, 17:17,	37:25, 38:3,	28:3, 28:7,	making
18:16, 21:20	38:4, 38:12,	30:14, 30:15,	43:15
legislation	38:15	31:3, 32:4,	managed
58:14	listen	32:7, 35:15,	23:8, 25:1
less	48:7, 59:9	51:10, 51:21	management
29:20, 31:14,	little	looked	3:17
33:7, 33:10,	15:7, 16:3,	20:13	manager
51:15, 53:25	22:19, 24:2,	looking	21:25, 22:1,
let's	34:17, 35:19,	49:12, 50:6,	22:4, 24:24,
51:18	46:8, 59:8	50:7, 50:12	25:6, 25:12,
level	living	looks	34:1, 41:17,
8:21, 37:7,	29 : 11	26:16	41:23
37:8, 47:25,	11c	loss	managers
49:12	63:16	52:24	15:15, 21:22,
levels	loans	lot	21:23, 22:13,
35:24, 35:25	15:9, 15:13,	12:3, 15:5,	22:20, 24:17,
liabilities	34:3	18:2, 20:11,	25:13, 26:4,
46:16, 48:18,	local	20:15, 20:17,	29:16, 34:9,
50:21	25:14, 25:21	20:18, 21:6,	36:15, 37:20,
liability	location	28:14, 29:12,	37:23, 40:11,
8:22, 48:23,	2:1	30:11, 30:13,	40:14
49:24, 50:2,	lockdowns	30:25, 37:22,	many
51:11, 51:15	20:8	38:2, 38:8,	10:19, 19:11,
life	lockups	49:2, 54:19,	31:24, 32:8,
29:10, 30:12,	38:12	60:25, 61:3	32:13, 59:21
30:13	log	lower	maritime
light	12:14	14:3, 17:17,	26:23
16:1	long	29:19	mark
liked	13:9, 14:22,	luck	3:5, 5:10
41:25	15:3, 18:11,	60:21	marked
likely	48:13, 49:3,	M	12:10, 12:23,
38:16	58:24, 60:11	made	13:11, 22:11,
	, , , , , , , , , , , , , , , , , , , ,	6:17, 7:10,	
		· · · · · · · · · · · · · · · · · · ·	

	Conducted on De	,, _ , _ ,	29
27:15, 31:5	5:13, 5:16,	methods	misspelling
market	5:19, 5:21,	48:24, 49:14	6:20, 6:24
9:14, 9:15,	5:23, 6:4, 6:12,	michael	model
9:17, 11:8,	6:23, 8:9,	3:19, 5:7,	35 : 17
12:21, 13:2,	10:21, 10:25,	60:23	modest
13:3, 13:14,	11:2, 12:2,	microsoft	19:4
13:15, 13:21,	34:13	16:21, 17:1	modestly
14:3, 14:14,	mayor's	mid-cap	25:8, 25:20,
15:10, 15:11,	2:4	25:4	25:22
16:11, 17:1,	mean	middle	moment
17:4, 17:6,	7:16, 19:5,	18:16	22:2, 22:6,
17:12, 17:13,	28:25, 38:1	mideast	22:23, 23:9,
17:20, 19:9,	means	21:6	24:15
19:22, 19:25,	21:9	might	money
20:12, 20:13,	meant	19:14, 29:19,	20:20, 21:2,
20:14, 20:20,	9:16	30:14, 30:15,	38:16, 39:11,
21:11, 21:13,	measures	32:3, 50:4, 56:5	39:13, 39:15,
22:8, 26:4,	49:24, 50:9	mike	49:9
30:8, 31:10,	measuring	58:3, 59:3	month
33:25, 34:1,	49:25	million	10:8, 12:22,
36:14	meet	8:18, 9:21,	12:25, 13:17,
markets	11:18, 32:18	10:10, 10:15,	13:24, 13:25,
13:22, 14:2,	meeting	11:9, 11:10,	14:15, 14:19,
14:5, 16:11,	1:8, 2:1, 4:7,	11:14, 22:18,	15:3, 16:14,
16:13, 17:9,	5:5, 7:17,	23:1, 23:11,	26:4
17:23, 18:24,	13:13, 31:8,	23:18, 39:9,	monthly
19:5, 19:6, 19:7, 19:11,	36:24, 40:24,	39:14, 53:20,	38:15
19:20, 20:16,	41:8, 41:16,	53:21	months
21:2, 21:4,	42:17, 47:20,	mind	8:12, 14:16,
25:17, 29:22,	61:6	19:15, 19:19,	14:24, 24:14,
37:22, 38:12	meetings	20:2, 53:9,	25:9, 43:24
marquette	57:4, 57:5	53:14	more
4:9, 12:19,	member	mindful	13:2, 14:25,
60:4	52:6, 58:3	36:12	17:21, 17:22,
materially	members	minimum	21:1, 22:19,
23:22	48:20, 52:12	46:20, 46:25,	23:1, 24:2,
materials	memorialize	53:12	26:20, 27:7, 28:7, 30:23,
10:5	40:18	minority	31:14, 32:15,
math	mentioned	40:15	31:14, 32:15, 32:18, 32:22,
51:21	21:5, 26:9,	minus	32:18, 32:22, 33:5, 33:11,
matter	29:2, 55:4,	51:11	33:13, 34:18,
14:1, 18:8	56:9, 59:16	minutes	34:24, 36:19,
maximize	mentioning 12:24	6:1, 6:6, 6:15,	38:10, 38:14,
36:8	merritts	6:18, 6:22, 7:7,	39:21, 44:24,
maybe	merritts 26:11	7:21 miss	50:5
53 : 20	met	miss 60:18	mortality
mayor	40:23, 46:4	missed	54:11
3:12, 5:6,	40:23, 40:4	missed 8:25	
,,		0:43	
	1		

		1 B 000 11 1, 2020	
most	municipality	news	13:25, 14:13,
13:4, 14:2,	11:20, 34:22	47:1, 53:4	14:15, 15:3,
15:24, 21:12,	murcko	next	16:2, 16:7,
21:22, 21:23,	43:23	8:4, 12:5,	16:15, 18:22,
27:5, 32:23,	mwdbe-owned	28:2, 30:9,	19:23, 22:9,
36:3, 58:12,	24:23	35:1, 41:8,	22:17, 24:4,
58:17	N	43:18, 50:18,	26:5, 26:14,
motion	-	51:18, 55:3,	26:18, 44:10,
7:3, 7:9, 7:10,	name	55:7, 55:9,	44:19, 44:20
7:12, 8:3,	19:13, 19:15,	55:19, 57:2	number
42:20, 42:22,	33:24, 46:4	nice	8:25, 26:14,
45:15, 45:17,	names	25:16, 26:6,	43:25, 44:2,
45:20, 57:8,	16:18, 16:19,	34:10, 56:25	44:13, 44:16,
57:16, 57:20,	16:21, 16:22,	nicely	47:8, 56:18
57:25, 61:6,	17:10, 19:12,	25:14, 27:1,	numbers
61:9	19:17	28:10, 34:20	10:6, 20:14,
move	near	nightstand	20:16, 28:8,
7:6, 16:7,	37:7	56:4	28:9, 41:1,
29:5, 35:3,	need	none	46:12, 50:10,
41:13, 45:11	6:7, 34:16,	6:15, 7:25,	52:7, 52:9
move-over	38:3, 38:16,	45:17, 57:22	nvidia
24:22	43:9, 45:2,	normal	16:21
moved	49:7, 49:9,	42:23, 51:23,	0
57:18, 61:7	53:14	52:21, 57:5	objectives
moves	needed	normally	32:19
8:3, 45:20,	31:21, 49:19	11:25	obligation
57:25	needs	notably	46:21, 46:25
moving	37:20	21:12, 58:12	obviously
21:1, 22:7,	negative	notary	7:13, 16:18,
29:2, 37:13	23:11, 27:3	62:1, 62:18	20:22, 21:3,
msci	negotiate	note	20:22, 21:3, 22:19, 23:8,
17:3	34:2, 34:5	5:21, 22:21,	23:22, 25:14,
much	neither	27:3, 50:11,	27:4, 27:25,
9:1, 15:23,	62:11, 63:9	52:5, 52:10	28:14, 30:22,
19:11, 21:1,	net	noted	40:8, 41:1,
40:20, 49:13,	27 : 22	7:15, 42:16	47:19
52:5, 53:19,	neutral	nothing	october
56:21, 59:1,	11:13, 34:16	49:18	13:4, 13:7,
59:9	never	notice	14:10, 16:5,
multifamily	30:3	33:4, 54:18	40:23
27:8, 29:9	new	noticed	offer
municipal	31:18, 31:23,	46:15	6:8
3:6, 4:12,	40:13, 45:12,	november	offered
46:21, 46:25,	45:22, 47:8,	4:10, 10:1,	9:8
49:17, 51:5,	57 : 3	10:7, 10:8,	offerings
56:10, 58:11	newer	10:11, 12:22,	32:3
municipalities	25:13	12:25, 13:13,	office
59:22	newest	13:17, 13:24,	2:4, 21:24,
	25:6		2.1, 21.21,
	1		1

	Conducted on Dec		31
27:6, 28:25,	19:8, 21:4,	outlined	35:4, 35:12,
29:5, 29:8,	21:18, 27:11,	10:9	35:16, 48:14,
29:12, 29:14,	36:25, 59:18	outperform	49:11, 49:19,
29:21, 29:24,	opeb	18:7, 18:13	50:18, 50:20,
30:4, 30:5,	59:20	outperformance	51:18, 51:19,
30:15, 30:20,	open-end	25:5	54:2, 54:3
56:11	38:9	outperformed	pages
officer	opportunities	19:1	1:24, 36:13,
42:13, 62:2	31:9		48:13, 50:19,
oh	opportunity	outperforming	52:8
9:9, 9:15,	30:25	25:8, 25:25	pain
9:22, 35:13,		outside	15:24
57:15	opposed	30:15	palisade
	8:3, 45:20,	over	-
okay	57 : 25	8:12, 10:9,	3:17, 25:6
5:4, 10:3,	options	11:13, 13:17,	papers
11:23, 12:7,	31:22	15:4, 16:19,	43:19
39:20, 41:11,	order	17:1, 18:6,	parametric
43:12, 43:17,	5:5	19:24, 23:19,	26:10, 26:12
45:9, 48:15,	organizational	24:13, 24:23,	parking
48:19, 49:1,	40:15	25:8, 27:17,	8:17, 22:23,
49:10, 50:3,	other	27:21, 30:8,	23:13, 23:14,
50:17, 51:8,	7:19, 7:24,	33:22, 36:2,	28:1, 38:22,
51:17, 51:18,	12:18, 12:19,	39:11, 48:7,	39:13, 39:17,
53:25, 54:2,	20:10, 21:10,	51:2, 51:12,	39:18, 58:13
56:12, 57:2	22:1, 26:8,	59:11	part
once	27:11, 29:10,	overall	9:4, 14:7,
46:8, 47:18	29:12, 30:9,	8:21, 24:18,	20:6, 21:13,
one	31:11, 35:21,	25:10	23:15, 23:16,
11:25, 15:15,	38:18, 40:4,	overlooked	33:15, 43:9,
16:17, 19:14,	41:11, 41:20,	14:17	59:14, 60:2,
20:21, 21:2,	43:10, 51:6	overweight	60:5
21:25, 22:20,	others	24:11	participation
22:24, 24:9,	37:17, 38:7	own	42:5
24:18, 25:13,	otherwise	39:1	particularly
26:3, 26:14,	48:6, 62:13,	P	16:25
26:19, 30:11,	63:11	packet	parties
32:9, 33:17,	out	8:20	62:12, 63:10
35:9, 35:11,	16:24, 18:11,	packets	partnership
35:22, 35:23,	20:14, 22:5,	47:13	36:18
40:4, 44:24,	25:2, 27:8,		parts
45:10, 46:15,	28:24, 29:5,	page	14:3, 15:9,
52:1, 52:4,	30:25, 32:22,	4:1, 4:7,	15:11, 17:19,
52:10, 55:19,	39:14, 41:3,	11:25, 14:7,	21:10
55:20, 57:10,	48:21, 49:4,	16:12, 16:14,	pass
58:1	56:20	17:12, 21:21,	23:16
only	outcome	22:16, 23:19,	passed
6:19, 10:12,	62:14, 63:11	25:24, 27:17,	23:16
17:17, 18:24,	outflows	31:25, 35:1,	past
	11:11		18:6, 29:2,
	1		
	1		
L	<u> </u>		

	Conducted on Dec	.,	
34:23, 51:12,	15:4, 15:13,	period	plus
51:16	15:14, 16:14,	11:13, 11:15,	33:23
paul	16:19, 16:20,	13:9, 14:4	pockets
3:16, 46:5,	17:16, 17:17,	periodic	29:23, 29:24,
48:7, 55:4,	17:18, 18:19,	31:17	30:25
56:20	18:23, 18:25,	periods	pocrass
pay	19:2, 19:9,	18:11	43:23
18:10, 49:5,	19:23, 19:25,	person	point
49:9, 50:1,	21:16, 21:22,	39:24, 60:16	13:7, 27:16,
51:12, 51:16,	23:2, 23:24,	personal	31:9, 34:13,
59:20	24:1, 24:8,	60:13	38:1, 38:17,
payment	24:9, 26:1,	perspective	38:23, 39:17
23:13, 43:21	26:5, 26:13,	17:8	points
payments	27:23, 27:24,	pharmaceutical	13:18, 49:8
11:19	28:12, 29:13,	30:17	police
payout	29:14, 32:11,	philadelphia	49:18, 51:7,
37 : 8	32:12, 32:14,	25:3	52:11, 52:16,
payroll	34:8, 34:10,	phone	52:19, 53:6
52:21	35:8, 46:17,	56:18	policemen's
pbb	50:12, 50:13,	pick	3:8
49:24, 50:13	50:14, 51:6,	41:4	policy
peer	59:17, 59:19	pieces	32:20, 40:19
28:5	percentage	29:12, 51:20	portfolio
penalized	8:9, 9:16,	pittsburgh	8:12, 8:13,
28:6	17:2, 19:4,	1:8, 1:9, 2:4,	8:14, 8:15, 9:1,
pennsylvania	23:10, 30:5	2:6, 3:14, 4:11,	9:7, 9:18,
1:9, 2:6, 62:19	perfect	58:9, 59:7	10:16, 11:9,
pension	31:1, 31:2	plaintiff	14:12, 15:16,
1:8, 2:1, 3:4,	perform	42:22	15:17, 21:14,
3:6, 3:8, 4:7,	21:12	plan	21:17, 21:19,
8:7, 8:21,	performance	28:16, 29:5,	21:24, 23:1,
11:12, 38:2,	11:21, 15:18,	48:3, 49:15,	23:2, 23:5,
41:18, 45:23,	16:9, 18:22,	49:17, 50:1,	23:18, 23:25,
58:11, 58:17,	22:14, 22:16,	51:5, 51:16,	24:13, 25:1,
58:18, 59:17	23:19, 24:3,	54:22	25:12, 26:25,
people	24:6, 25:19,	planet	28:3, 28:4,
50:3, 51:25,	25:25, 26:7,	63:16	28:9, 30:4,
52:2, 53:7	27:19, 27:22,	plans	31:13, 32:13,
percent	34:14, 35:2, 35:20	38:2, 48:2,	32:16, 32:17,
8:8, 8:11,	performed	49:18, 50:9,	32:21, 33:2,
8:13, 8:14,	-	50:23, 51:2,	33:3, 33:7,
8:15, 8:16, 9:9,	21:25, 27:9 performer	51:6, 52:3,	33:15, 34:11,
9:10, 10:20,	25:18, 26:24	54:6, 54:23	35:4, 35:21,
11:5, 11:6,	performing	playing	35:22, 36:1,
13:8, 13:19,	17:19, 28:16,	39:13	36:2, 36:5,
13:20, 14:9,	29:22, 33:17,	please	36:8, 36:22,
14:10, 14:14,	33:22	12:4, 48:6	39:8, 39:9,
14:18, 14:24,	JJ• 44	pleased	39:16, 39:19,
		56:11	

Conducted on December 7, 2023			
40:11	president	proposed	question
portfolios	5 : 6	57 : 3	27:5, 31:2,
29:21, 32:1,	pressure	protected	35:15, 39:3,
32:6, 32:24,	37 : 22	59 : 6	39:25
33:4, 33:13,	pretty	protecting	questions
35:19, 35:22,	24:17, 52:5	58:22	8:23, 22:8,
35:24	prices	proud	38:18, 41:12,
portion	21:10	28:10	43:1, 43:2,
8:16, 24:25	primer	provided	48:11, 51:17,
position	36:20	44:12	54:1, 56:1,
38:3	prior	provider	56:5, 56:18,
positioned	24:10, 46:14,	40:9	56:22
27:1	47:4, 50:16	public	quick
positive	private	6:13, 6:14,	5:24, 12:11,
11:21, 16:8	20:19, 33:16,	27:24, 28:12,	27:14, 31:4,
possible	33:21, 33:23,	62:1, 62:18	40:4, 40:6,
42:24	33:24, 33:25,	purchase	57 : 12
posted	34:1, 34:7,	34:2	quit
41:20	36:13, 36:17,	pursuant	55 : 18
potential	36:19, 37:24,	2:11	quite
31:13, 33:18,	37 : 25	pursue	27:9, 30:24
35:17, 36:23,	probably	58:25	R
37:20	7:16, 27:6,	pushes	rachael
powerpoint	29:18, 33:21,	13:21, 13:22,	3:18
47:15, 47:19,	55:22, 59:25	21:10	raising
47:25	proceeded	pushing	13:15
prayers	13:15	10:20, 54:17	rally
6:9	proceeding	put	13:23, 18:3,
pre-great	63:4	16:23, 17:22,	18:4
13:10	proceedings	23:20, 37:22,	ralph
predominantly	4:2, 62:3,	60:14	3:3, 5:10
16:22	62:5, 62:6,	puts	ran
preliminary	62:9, 63:5, 63:7	17:8, 27:23	46:12
10:7, 22:13	process	putting	rankings
premium	31:23, 36:16,	20:14, 20:20,	27:14
21:8	46:8, 46:14	34:9, 54:4	rate
prepared	professional	Q	13:5, 15:1,
41:18, 63:3	43:22, 60:13	qualified	16:7, 23:24,
present	profiles	62:7	31:13, 32:14,
31:22	37:17	quality	35:5, 36:1,
presentation	progressing	29:19, 29:22	36:24, 49:16,
41:9, 43:19,	50:25	quarter	54:9
45:24, 47:15,	projection	12:7	rates
56:22	30:7	quarterly	13:15, 13:16,
presented	properties	23:12, 27:12,	13:17, 15:22,
45:12	29:17, 30:23	38:15	15:25, 16:1,
presenting	property	quarters	17:24, 24:10,
46:7	30:15	27:7	

34:4	recall	remind	resolved
rather	41:16	24:19	42:9, 43:4
47:16	recognize	reminded	resonate
ratio	58:2	40:5	58:23
11:25, 27:20	recommendation	reminder	responding
ratios	7:4, 41:7, 41:8	26:19, 31:15,	42:13
50:10	recommended	33:20	response
raw	7:8, 53:10,	rendered	11:21
9:13	53:24	43:22	rest
reach	recommending	replicated	23:5, 38:25
32:14, 56:19	31:24	46:9	result
read	record	report	47:3
7:14, 43:20,	61:14, 62:9,	4:10, 8:5,	resulted
45:3, 56:2, 57:6	63:7	11:23, 22:10,	46:24
ready	recorded	22:13, 27:12,	results
41:7	1:25, 62:6	41:12, 41:13,	46:10, 46:12,
real	recording	55:23	48:1, 48:9
5:23, 5:24,	62:8, 63:4	reporter	retail
12:11, 16:10,	red	2:12, 5:2,	29:9
20:12, 21:19,	32:25, 33:1	6:17, 62:1	retire
21:21, 27:2,	redemption	reporting	48:20
27:3, 27:5,	22:3	22:20	retirement
27:14, 28:24,	reduced	reports	35:5, 58:9
28:25, 29:5,	62:7, 63:5	47:5, 47:14,	return
29:15, 31:11,	reduces	47:17, 52:8	8:11, 14:18,
38:10, 38:13,	32:16, 37:2	represent	19:2, 21:9,
57:12	refile	56:10	23:25, 31:14,
really	47:6	representative	32:15, 34:4,
6:20, 10:16,	reflect	3:4, 3:6, 3:9	36:2, 36:4,
11:6, 11:20,	10:5	request	36:6, 36:8,
14:12, 15:17,	reflected	6:22, 22:3,	36:24
16:24, 17:8,	49:17, 55:23	42:10	returns
17:20, 21:18,	reflecting	require	14:6, 23:20,
25:16, 28:8, 32:22, 36:19,	52:23	37:3	23:21, 35:18,
39:16, 49:3,	regarding	required	35:23
49:11, 49:23,	42:11	41:18	revenues
50:11, 54:4,	regular	requirements	23:17
54:7, 54:14,	23:12, 34:17	40:14	review
54:16, 54:17,	reintroduce	research	4:13, 12:7,
59:24, 60:6	36:21	16:23, 30:16,	54:24
reason	related	40:25	reviewed
10:12, 20:3,	54:15, 62:11,	reserve	54:12
41:19	63:9	13:13	revised
rebound	relation	resolution	47:5
30:21	54:9	23:16, 43:20,	rewarded
rebounded	relatively	43:21, 44:9,	17:24, 20:17 rich
30:24	21:12	44:16, 45:10, 45:12	5:15
	relief	40.TC	3:13
	3:4, 3:8		
			I .

	Conducted on Dec		
richard	57:19, 57:21,	61:11	seeing
3:7	60:10, 60:18,	says	6:15, 7:25,
right	60:21	35:16, 38:14	32:8, 32:10,
6:5, 6:13, 7:2,	rule	science	34:6, 45:17,
10:1, 10:22,	42:19, 42:21	29:10, 30:13	51:4, 52:15,
12:5, 21:2,	run	sciences	57 : 22
22:17, 31:21,	35:16	30:12	seen
34:7, 34:19,	russia	scratchy	29:6, 30:21,
37:4, 37:6,	20:22	48:8	33:14, 38:10,
39:5, 39:12,	russian	second	38:13
43:25, 44:1,	20:22	7:9, 18:20,	segments
44:3, 44:5,	S	22:24, 44:25,	12:15
44:14, 45:21,	s&p	45:14, 57:19,	select
46:1, 47:21,	16:14, 16:17,	58:2, 61:8	36:14
51:5, 51:10,	18:25, 24:20,	seconded	selected
52:19, 53:10,	41:17, 41:24	7:11, 45:16,	41:16, 48:24
54:10	safe	57:21, 61:10	selecting
right-hand	56:25	section	40:8
14:7, 17:15	said	28:2, 28:22,	selection
right-to-know	20:18, 20:19,	33:12	41:19
42:10, 42:13	34:15, 47:25,	securing	self-executing
risk	48:1, 48:10,	58:19	43:13
21:7, 28:7,	56:17, 59:4,	securities	sell
34:18, 34:20,	62:8, 62:9,	34 : 2	11:18, 34:16
35:23, 35:25,	63:5, 63:6	security	selling
36:7	salary	58:9	29:17
risk-adjusted	54:11	see	send
36:4, 36:6	same	13:16, 13:24,	7:20
robin	26:18, 33:8	14:13, 14:22,	senior
3:21	saving	15:2, 15:8,	29:11
roll	58:18	15:12, 15:16,	sensitive
5:5	saw	16:5, 16:15,	14:25, 15:1
rolls	13:12, 13:17,	17:14, 20:24,	separate
47:10	13:23, 20:22,	21:15, 22:7,	42:7, 47:20
room	45:6, 59:11	22:15, 22:21,	september
39:6	say	22:25, 23:17,	8:8, 9:23,
row	18:7, 19:15,	23:22, 24:6,	9:25, 10:11,
14:14, 18:20,	20:14, 21:24,	24:19, 25:5,	12:13, 13:1,
22:24, 27:20,	30:3, 31:21,	25:8, 26:1,	13:4, 23:21,
36:3 ruffolo	38:20, 48:19,	26:6, 26:10,	28:6, 44:9,
3:7, 5:15,	57:9, 57:13,	26:16, 33:12, 35:18, 35:24,	44:19, 44:20,
5:18, 7:13,	58:7, 59:5,	35:25, 36:1,	57:7
11:24, 40:21,	59:10	36:5, 41:11,	series
43:3, 43:6,	saying	49:19, 50:8,	6:18
43:8, 43:12,	7:25, 37:13,	50:25, 51:1,	service
43:17, 45:4,	44:18, 45:18,	51:6, 52:3,	50:5, 52:2,
45:7, 47:22,	49:22, 57:23,	52:19, 54:5	58:23, 60:8
			services
			43:22, 49:21
		l	

	Conducted on Dec	eemeer 7, 2025	30
serving	39:24, 40:20,	six	soon
41:23	41:6, 41:11,	48:13	55:18
set	43:2, 43:18,	sixteen	sooner
38:23, 57:16,	44:3, 44:6,	58:3, 58:6	53:7
59:20	44:14, 44:20,	size	sore
seven	44:24, 45:2,	54:22, 54:23	14:8
9:3, 9:19,	45:9, 45:15,	skills	sorry
14:24	45:20, 55:7,	62:10, 63:8	6:3, 6:23,
several	55:11, 55:14,	sleep	8:24, 9:12,
36:15	55:18, 55:24,	56 : 4	9:13, 40:3,
severity	56:21, 57:2,	slightly	44:24, 55:9
20:7	57:13, 57:15,	32:4	sort
shift	57:20, 57:25,	slip	47:16, 49:25,
16:6	58:6, 59:3,	19:17	50:2, 51:11
short	59:7, 60:8,	slow	sorts
18:8, 23:18,	61:5, 61:9,	22:4	52 : 7
49:4	61:13	small	space
shorter-term	side	17:13, 17:16,	29:5, 30:20,
24:12	16:12, 21:21,	18:3	34:7, 37:16,
shortfall	24:6, 37:4, 39:6	smalls	37:21
53:25	signature-mig2k	3:22	specialized
should	62:16	solicitor	30:11
18:13, 28:10,	signature-p1kal	3:10, 7:3, 7:8,	splits
38:5, 39:10,	63:13	40:4	17:13
44:8, 44:18,	significant	solicitor's	spot
53:23	6:20, 25:5,	41:13	18:22
show	58:17	solid	square
34:23, 49:22	significantly	16:6	17:15, 17:17
showing	13:16, 30:24	some	squares
50:22, 50:23,	signify	6:9, 19:3,	17:11
51:24, 53:9	7:25, 45:18,	20:1, 24:3,	ssga
shown	57:23, 61:11	24:14, 26:22,	24:21
15:5	silver	27:25, 31:22,	stability
shrinking	27:9	32:1, 32:22,	27:25
51:13	similar	33:12, 33:18,	stable
shrinks	36:16	35:21, 37:15,	52:4, 54:5
39:17	since	37:23, 38:23,	staff
sicuro	11:9	39:14, 39:17,	5:9, 31:20,
3:3, 5:4, 5:9,	single	46:21, 59:12	52:11, 52:24,
5:10, 5:15,	14:19, 17:2,	someone	53:2
5:17, 5:21, 6:3,	17:5, 17:7,	18:9, 38:14	stagger
6:10, 6:13, 7:2,	58:17	something	38:6
7:10, 7:19,	sir	9:3, 19:18,	stand
7:22, 7:24, 8:3,	55:10, 55:13	34:15, 35:8,	59:13
10:24, 11:22,	sit	51:23, 53:8	standards
12:5, 35:3,	5:25, 6:6,	sometimes	54:10
35:9, 35:13,	45:25	14:16, 31:19,	stands
38:18, 39:4,	sits	31:20	58:14
	5:25		

start	strategic	42:17, 60:14	taken
12:9, 14:6,	58:15	subject	11:19, 38:2,
•		, -	62:3
16:13, 18:13,	strategically	6:22, 14:8	takes
52:17, 55:19	24:11	success	
started	strategies	58:25	20:21
11:5	26:8, 26:12,	suggest	taking
starting	26:23	6:21	36:7, 39:12
13:2, 17:25,	strategy	summarizing	talk
24:10	25:4, 25:15,	50:19	22:5, 23:8
state	26:10, 26:12,	summary	talked
24:20, 24:22,	26:13, 26:21,	4:8, 4:12,	54:7
41:18	28:24	41:19, 47:16,	talking
statement	street	48:1	34:14, 49:7,
8:20, 28:18,	2:5, 24:20,	supervision	49:21, 51:1,
40:19	24:22	63:6	51:19, 52:18
static	strength	support	talks
23:6	29:23, 30:8	12:20	48:14
statistics	strong	sure	targeted
16:16	10:8, 12:25,	36:22, 39:4,	35:5
status	14:4, 14:16,	46:13, 54:24,	targets
50:20, 50:23,	14:20, 15:3,	55 : 3	40:14
51:8, 51:14,	17:23, 24:5,	surprise	tax
51:17	25:18, 25:19,	51:9, 52:13,	38:22 , 58:13
statuses	26:24, 28:16,	52:14, 52:15	team
51:9, 53:23	29:4, 30:20,	swapping	16:23
stay	33:19	33:9	tech
18:10, 37:7,	structures	sworn	16:22
60:21	37:24, 38:9	5:3, 62:5	technology
steps	struggled	symposium	19:4, 19:6,
11:19, 34:22	14:13, 21:20	12:12, 12:15	19:8, 19:10,
still	student	system	19:12, 19:13,
15:3, 19:23,	29:11	20:12, 58:18	19:16
24:20, 27:7,	studies	T	tells
28:4, 29:23,	23:5, 31:16,	table	44:16
30:25, 35:4,	31:18, 54:21	14:22, 15:8,	ten-year
53:15, 54:25	study	15:20, 16:9,	11:15, 13:7,
stock	32:3, 54:20,	18:16, 21:16,	13:19, 35:18
17:5, 18:9,	54:23, 55:2,	49:23, 59:15	term
19:7, 19:9,	55:8, 55:15	taiwan	18:9
19:13	stuff	20:25	terms
stocks	56:19	take	15:21, 15:25,
14:1, 16:15,	sub-asset	22:18, 27:7,	16:17, 20:15,
18:3, 18:4,	32:23	32:4, 33:6,	21:3, 22:6,
18:12, 18:13,	sub-bullet	34:17, 37:17,	24:16, 24:18,
18:14, 19:1,	50:11, 53:17	38:17, 43:9,	26:6, 27:19,
19:4, 20:22	subcommittee	48:13, 48:18,	28:19, 34:6,
stood	40:7, 40:13,	58:2	35:20, 37:5,
22:17	40:24, 41:2,		37:19, 41:23,

	Conducted on De-	<u> </u>	
42:4, 42:6,	53:16, 58:7	11:13, 13:9,	transcriber
42:9, 43:16,	think	18:11, 36:13,	63:1
50:20	13:1, 14:23,	38:23, 38:24,	transcript
testament	16:16, 18:12,	39:12, 45:5,	4:6, 63:3, 63:6
58:14	19:12, 22:18,	56:2	transcriptionist
th	26:25, 28:8,	times	62:8
8:8	30:4, 33:18,	59:12	transition
thank	39:7, 39:16,	timing	49:20, 50:15
6:12, 7:22,	42:9, 53:5,	53:16	traveling
7:23, 9:24,	59:16	today	30:23
10:3, 10:4,	thinking	31:7, 31:23,	treasurer
11:22, 12:8,	58:15	32:8, 36:11,	3:7, 3:13
40:20, 41:12,	third	39:8, 39:15,	treasury
41:14, 43:17,	12:6, 19:7,	48:23, 49:8,	13:8, 13:19
43:18, 47:22,	28:4	51:1, 59:13,	trillion
55:24, 56:21,	third-party	59:18, 60:15,	17:1
56:22, 56:23,	42:1	61:6	triveline
56:24, 59:1,	thompson	today's	3:17
59:3, 59:9,	3:21	32 : 5	troubles
60:6, 60:8,	thought	together	20:11
60:10, 60:17,	9:16, 59:5	54:4	true
60:20, 61:2,	thoughtful	tongue	62:9, 63:6
61:13	58:20	19:17	trust
thankfully	three	took	42:1, 42:6,
51:14	15:4, 19:24,	34:22, 41:24	58:11
thanks	25:9, 47:12,	top	try
39:23, 60:24	47:17, 50:8,	16:13, 16:18,	23:4
theoretically	50:23, 51:1,	18:17, 26:14,	trying
39:15	51:2, 53:18	27:20, 27:23,	6:19, 47:17
theory	three-month	28:4, 28:11,	turn
33:8	23:11	53:18	48:7
thereafter	three-year	total	turnaround
62:6	15:2	8:16, 11:2,	60:1
theresa	through	23:23, 27:21,	twin
5:6	8:17, 14:10,	28:11, 39:9,	25:18
thing	23:21, 36:11,	53:21	two
22:20, 24:18,	36:16, 43:24,	tough	29:7, 32:11,
26:18, 26:19,	44:9, 44:17,	59:9	44:15, 49:23,
27:11, 28:13,	44:19, 44:20,	tougher	51:6, 51:20,
34:12, 36:3,	46:8, 46:12,	25:9	51:21
36:25, 37:12,	46:14, 47:17,	towards	types
39:5, 40:4,	48:9, 53:22	13:6	28:19
52:10, 58:1	throughout	tracker	typewriting
things	6:21, 13:3,	12:22	62:7, 63:5
20:1, 22:7,	58:10	traditional	typically
27:18, 40:15,	thursday	37 : 25	14:12, 54:22
44:15, 46:15,	1:10, 57:5	training	U U
48:4, 48:21,	time	38:24	uk
	10:13, 11:10,		17:7
			± / • /

		December 7, 2023	
ukraine	updated	version	39:7, 47:2
20:23, 21:5	10:6	44:7	ways
ultimately	upper	versus	37:17, 40:17
58:18	14:7, 17:15	17:14, 24:8,	we'll
uncertainty	upside	26:2, 32:9,	5:4, 12:5,
21:7	26:6	35:21, 41:20,	12:9, 14:6,
uncharacteristic	use	50:10, 53:12	16:10, 16:12,
15 : 6	41:25, 48:17,	vice	22:22, 23:8,
uncle	48:18, 48:19,	3 : 5	24:14, 31:7,
6:1	48:24	voice	41:4, 41:12,
uncovered	using	46:2, 48:8	45:22
46:20	25:22, 54:13	volatility	we're
under	usually	14:18, 15:5,	10:20, 23:22,
7:4, 24:19,	5 : 25	16:11, 31:15,	25:22, 25:25,
26:9, 26:11,	utilization	32:17, 33:6,	31:6, 32:6,
41:18, 50:14,	40:16	33:10, 35:10	32:8, 32:10,
57:2, 63:5	V	vote	34:6, 39:11,
underfunding	valuation	6:7, 7:18	39:12, 46:6,
51:16	22:25, 45:23,	W	46:7, 47:18,
underlying	46:7, 46:10,	waiting	47:24, 48:10,
34:3, 44:13	52:4, 52:8,	42:19, 42:21	50:6, 50:7,
underperformance	52:13, 53:16,	walk	50:11, 51:4,
26:17	54:16, 55:3,	47:17, 48:9	51:24, 52:15,
underperformed	55:9, 55:23	walking	53:9, 54:17,
19:21	valuations	47:16	56:1, 56:12, 59:18, 60:14,
underperformer	18:8, 18:10,	want	60:18
19:22	49:13, 50:24,	7:15, 29:20,	we've
underperforming	51:3	32:4, 32:12,	22:4, 23:3,
22:3, 25:20,	value	36:4, 36:8,	23:7, 29:2,
25:22	9:14, 9:16,	45:24, 48:5,	29:6, 30:21,
understand	9:17, 11:8,	52:5, 52:9,	33:14, 37:22,
7:19	17:14, 17:16,	52:17	38:10, 38:13,
understatement	18:12, 23:2,	wanted	40:7, 47:11,
46:25	23:14, 39:1,	10:6, 27:11,	48:12, 49:7,
undoubtedly	39:13, 49:25,	28:21, 31:22,	49:23, 50:18,
58:23	50:2, 51:24,	40:5, 41:25,	59:19, 60:25
unfunded	52:1, 55:14	48:5, 58:7	website
50:21, 51:10,	valued	warehouse	12:16, 41:21
51:14	8:17, 8:18	29:3	weeks
unique	various	warehousing	6 : 19
37:23, 48:4	40:17	30:9	well-being
unit	vehicles	watch	58:19
36:7	37:15	12:14	went
universe	verified	way	7:16, 20:22,
27:24, 28:12	57:4	12:18, 16:16,	46:8, 46:9,
update	verify	20:7, 20:9,	46:11, 46:12,
4:9, 12:12,	52:10	33:6, 34:10,	52:12, 52:21
22:6, 40:6			
		<u> </u>	

	0011000000000	December 7, 2023	70
weren't	48:2, 49:2,	24:25, 25:8,	\$333.9
46:22	50:5, 59:14,	34:9, 41:5,	22:25
wesner	59:24, 60:3,	47:10, 50:6,	\$35
3:20, 9:20,	60:6, 60:12,	52:1, 55:16	10:10
9:23, 10:2,	60:14	year-end	\$368.3
10:4, 11:7,	working	28:8	11:9
12:8, 12:11,	56:11, 60:23	year-to-date	\$4,660.00
12:24, 20:6,	world	8:15, 9:5,	43:23
22:12, 27:16,	17:3, 20:10	15:12, 17:16,	\$6,367.50
29:6, 30:10,	worry	18:24, 19:24,	44:10, 44:23,
31:6, 35:6,	53:7	21:16, 21:23,	45:1
35:8, 35:12,	worst	23:23, 24:1,	\$6.688
35:14, 37:5,	17:19	24:8, 25:21,	23:11
37:11, 37:15,	worth	25:23, 25:25	\$670
38:8, 40:3,	18:9, 39:8,	years	9:20
41:10	39:9, 39:14	10:17, 10:19,	\$700
whatever	would've	11:3, 11:8,	10:15, 39:8
9:7, 58:25	41:25	15:4, 19:25,	\$705
wheels	wouldn't	27:22, 32:9,	23:18
38:24	36:12	32:11, 39:10,	\$8.5
whereupon	X	48:15, 50:5,	11:10
5:2	xponance	<u> </u>	0
whether	6:20, 6:25,	58:3, 58:6,	01
14:1, 18:2,	24:23, 25:1,	59:11, 60:12	1:11
18:3	40:9, 41:17,	yep	04
whole	41:19, 41:22,	19:14, 53:3,	61:14
15:23, 39:6	41:25, 42:4,	55:21	09
williams	42:8, 42:12,	yield	8:13, 8:18,
5:10	42:15, 43:3	15:19	8:22
willing	Y	— yielding	1
18:10	yeah	32:11, 32:12	
wish	5:23, 9:6,	yields	1
58:24	11:1, 30:10,	34:6, 34:10	1:11
within	37:11, 38:8,	Z	1.004
20:11, 21:17,	39:22, 40:1,	zero	8:7
21:18, 27:12,	41:4, 44:8,	20:23, 26:3	1.5
29:24, 30:2,	44:12, 45:8,	zeros	46:17, 50:14
37:16, 37:21,	46:1, 55:17,	22:15	1.6
40:11, 46:17,	55:21, 55:24,	\$	24:8
50:12	56:3, 58:5	\$1	— 10
witness (es	year	53:20	10:17, 11:7,
62:4	8:19, 14:8,	\$2	14:24, 16:18,
woman-owned	14:11, 14:23,	17:1	18:24, 19:8, 27:21, 34:8,
25 : 7	15:24, 15:25,	\$3	50:4
work	18:5, 18:6,	53:20	10.1
11:6, 12:3,	19:21, 24:11,	\$311	26:2
12:4, 23:8, 30:19, 41:2,		11:14	20:2
JU:19, 41:2,			

	Conducted on De	<u> </u>	41
100	2021	333.9	64
19:2, 52:8	46:11, 47:5,	8:18	51:7
11	49:12, 52:12,	35	67
15:4	53:15, 54:12,	16:20, 17:18	11:6, 59:19
11.3	54:20	36.6	67.67
8:13, 9:9,	2022	17:16	8:7, 8:11
15:14	14:9, 53:14	39	7
12	2023	22:18	
4:8, 4:9, 8:12,	1:10, 8:8,		7.4
10:17, 11:2,	8:22, 43:24,	4	27:23
19:8, 21:22,	45:23, 47:11,	4.1	70
34:9	49:13, 52:13,	13:20	10:20, 13:18,
12.3	62:20, 63:17	4.15	51:7
	2024	13:20	704
26:1		4.3	10:1
13	18:1, 53:15,	13:19	77
14:9, 21:16	57:3, 57:6, 57:7, 57:15	4.4	51:5
14	57:7, 57:15,	8:15	8
34:8	57:17 2025	4.5	8.4
14.2		14:14, 14:18	23:23
26:13	53:19, 54:16,	414	9
15	55:9 21	2:5	
10:17, 50:5		45	9.5
15219	62:20, 63:17	18:19	15:13
2:6	22	5	9.8
16	4:10	5	8:14, 9:9, 9:10
59:11	23		
17	8:13, 8:18	27:13	
19:25	25	5.3	
170	6:6, 11:5,	8:16	
52:12	50:6, 55:12,	50	
18	59:17	10:20, 45:2	
24:13, 29:14	27	500	
1at	4:13, 55:23	16:14, 16:17,	
41:5	2nd	16:18, 18:25,	
1st	57:6	24:20	
13:13, 57:6	3	514733	
2	30	1:23	
2	8:8, 8:13,	55	
61:14	8:18, 8:22,	18:19	
2.9	10:10, 14:23,	5th	
24:8	16:19, 29:13,	57:7, 57:15	
20	39:10	6	
6:1, 6:6,	300	60	
14:23, 18:25	39:14	8:10	
2010	31	63	
58:12	4:11	1:24	
2020	32		
55:8	23:2		
JJ:0			
	<u> </u>		