

# 2021-2025 OPUC Efficiency Sector Summary of Costs and Savings

2024-25 Final Proposed

			Actual	Actual	Budget	Year-end Forecast	Budget	Budget		
			2021	2022	Approved Budget	2023	2024-25 Final Proposed	2024-25 Final Proposed		
			2023	2023	2023	2023	2024	2025		
<b>Fully Loaded Costs</b>	Electric	Commercial Sector	59,539,713	54,988,659	77,469,320	74,675,427	107,971,759	109,570,028		
		Industry and Agriculture Sector	30,922,378	31,400,734	37,153,904	40,295,558	53,959,372	59,733,601		
		Residential Sector	37,167,531	36,913,253	41,541,197	46,383,149	60,527,806	65,496,883		
		OPUC Efficiency	\$ 127,629,622	\$ 123,302,646	\$ 156,164,421	\$ 161,354,133	\$ 222,458,936	\$ 234,800,512		
	Natural Gas	Commercial Sector	13,012,239	12,629,934	16,158,448	13,674,685	19,480,018	21,934,124		
		Industry and Agriculture Sector	3,015,534	2,486,743	4,322,248	3,255,106	6,908,979	7,540,570		
		Residential Sector	18,389,205	20,404,628	22,264,261	19,779,157	24,800,208	24,760,959		
		OPUC Efficiency	\$ 34,416,978	\$ 35,521,305	\$ 42,744,957	\$ 36,708,947	\$ 51,189,206	\$ 54,235,653		
		<b>Reportable Energy</b>	Electric	Commercial Sector	177,105,942	142,467,350	194,988,063	193,298,445	186,721,772	210,509,333
				Industry and Agriculture Sector	132,069,787	178,361,407	126,772,719	149,992,716	150,057,420	150,059,511
Residential Sector	76,161,357			88,709,944	73,912,743	77,265,700	83,308,669	90,255,855		
OPUC Efficiency Division	385,337,086			409,538,701	395,673,526	420,556,861	420,087,860	450,824,699		
Natural Gas	Commercial Sector		3,090,526	2,247,520	2,447,880	2,139,153	2,932,956	2,936,522		
	Industry and Agriculture Sector		1,301,748	1,286,777	1,279,515	1,195,350	1,619,458	1,548,418		
	Residential Sector		2,703,713	2,408,548	2,321,949	2,266,770	1,973,736	2,140,895		
	OPUC Efficiency Division		7,095,988	5,942,844	6,049,345	5,601,273	6,526,151	6,625,834		
	<b>Levelized Cost</b>		Electric (\$/kWh)	Commercial Sector	0.034	0.040	0.038	0.040	0.056	0.049
				Industry and Agriculture Sector	0.026	0.018	0.031	0.030	0.039	0.042
Residential Sector		0.048		0.043	0.052	0.058	0.063	0.060		
OPUC Efficiency Division		\$ 0.034		\$ 0.031	\$ 0.039	\$ 0.040	\$ 0.052	\$ 0.049		
Natural Gas (\$/Therm)		Commercial Sector	0.40	0.56	0.64	0.74	0.68	0.74		
		Industry and Agriculture Sector	0.22	0.24	0.32	0.27	0.44	0.48		
		Residential Sector	0.43	0.56	0.60	0.55	0.79	0.73		
		OPUC Efficiency Division	\$ 0.375	\$ 0.495	\$ 0.544	\$ 0.525	\$ 0.646	\$ 0.658		
		<b>Reportable WAML</b>	Electric	Commercial Sector	13.34	13.05	14.32	12.82	14.17	14.88
				Industry and Agriculture Sector	12.07	12.92	12.65	11.73	12.26	12.60
Residential Sector	13.75			13.05	15.08	14.35	16.87	18.02		
OPUC Efficiency Division	12.99			13.00	13.93	12.71	14.02	14.75		
Natural Gas	Commercial Sector		14.78	13.67	14.27	11.19	13.29	13.85		
	Industry and Agriculture Sector		14.77	10.41	14.80	13.42	13.20	14.07		
	Residential Sector		27.92	26.21	28.79	28.62	29.47	29.22		
	OPUC Efficiency Division		19.79	18.05	19.96	18.72	18.16	18.87		
	<b>Discount Rate</b>		PGE PacificPower NW Natural Cascade Natural Gas Avista Gas	Efficiency General	2020	2022	2023	2023	2024	2025
				Efficiency General	4.50%	4.60%	4.50%	4.50%	4.60%	4.60%
Efficiency General		4.50%		4.60%	4.50%	4.50%	4.60%	4.60%		
Efficiency General		4.50%		4.60%	4.50%	4.50%	4.60%	4.60%		
Efficiency General		4.50%		4.60%	4.50%	4.50%	4.60%	4.60%		
Efficiency General		4.50%		4.60%	4.50%	4.50%	4.60%	4.60%		

# 2021-2025 Washington Efficiency Sector Summary of Costs and Savings

2024-25 Final Proposed

			Actual	Actual	Budget	Year-end Forecast	Budget	Budget
			2021	2022	Approved Budget	2023	2024-25 Final Proposed	2024-25 Final Proposed
			2021	2022	2023	2023	2024	2025
<b>Fully Loaded Costs</b>	Washington	NEEA Commercial Washington						
		Commercial Washington	947,826	1,530,537	1,582,123	1,487,799	1,346,925	1,515,212
		NEEA Residential Washington						
		Residential Washington	2,121,485	1,784,927	1,670,983	1,701,098	2,117,068	2,176,277
		<b>Washington</b>	<b>\$ 3,069,312</b>	<b>\$ 3,315,463</b>	<b>\$ 3,253,106</b>	<b>\$ 3,188,898</b>	<b>\$ 3,463,993</b>	<b>\$ 3,691,489</b>
<b>Reportable Energy</b>	Washington	NEEA Commercial Washington						
		Commercial Washington	128,309	244,841	169,245	199,593	133,179	153,413
		NEEA Residential Washington						
		Residential Washington	217,013	150,873	112,663	106,215	111,060	118,002
		<b>Washington Programs</b>	<b>345,322</b>	<b>395,714</b>	<b>281,908</b>	<b>305,809</b>	<b>244,239</b>	<b>271,415</b>
<b>Reportable WAML</b>		NEEA Commercial Washington						
		Commercial Washington	18.74	16.03	15.74	13.60	12.41	12.03
		NEEA Residential Washington						
		Residential Washington	26.84	22.83	23.21	23.65	23.97	23.89
		<b>Washington Programs</b>	<b>23.83</b>	<b>18.62</b>	<b>18.73</b>	<b>17.09</b>	<b>17.67</b>	<b>17.19</b>
<b>Levelized Cost</b>	Natural Gas (\$/Therm)	NEEA Commercial Washington	-	-	-	-	-	-
		Commercial Washington	0.602	0.528	0.800	0.712	1.012	1.013
		NEEA Residential Washington	-	-	-	-	-	-
		Residential Washington	0.648	0.784	0.973	1.039	1.174	1.139
			<b>Washington Programs</b>	<b>\$ 0.628</b>	<b>\$ 0.636</b>	<b>\$ 0.872</b>	<b>\$ 0.841</b>	<b>\$ 1.080</b>
<b>Discount Rate</b>	NWN Washington	Washington General	2020	2022	2023	2023	2024	2025
			4.70%	3.80%	3.80%	3.80%	3.39%	3.39%

Energy Trust of Oregon  
Income Statement  
Q3 Forecast for the period ending 2023

	Oregon OPUC Efficiency Funders								Oregon OPUC Renewables Funders			Other Funding Sources				TOTAL			
	PGE	Pacific Power	NW Natural Industrial	NW Natural	Cascade	Avista	Avista Interruptible	Total Oregon OPUC Efficiency	PGE	Pacific Power	Total Renewables	NW Natural Transport	Cascade Transport	Avista Transport	Washington		Grants & Contracts	Fund Development	Investments / Contingency
Net Assets Beginning of Year	31,116,141	16,190,547	2,524,102	3,571,721	3,310,064	2,788,257	-	59,500,832	11,194,920	6,872,162	18,067,082	-	-	-	382,226	635,543	384,242	10,340,262	89,310,187
Revenue	88,879,480	59,403,752	7,231,588	33,452,089	3,771,531	2,193,292	310,002	195,241,733	11,224,471	7,348,846	18,573,317			250,000	3,160,185	1,295,899	12,638	2,827,806	221,361,578
Incentives	46,319,290	35,474,125	3,269,221	11,313,418	1,689,961	1,951,949	23,882	100,041,847	7,413,279	4,096,329	11,509,607				1,453,920	311,141			113,316,516
Program Delivery Contractors	33,463,326	21,665,205	921,584	8,665,493	1,586,098	1,650,852	93,599	68,046,159	969,613	626,463	1,596,076		-	25,000	941,295	106,800			70,715,330
Employee Salaries & Fringe Benefits	7,848,852	5,618,287	385,475	1,963,899	312,549	352,068	10,340	16,491,471	1,982,160	1,251,623	3,233,784				526,596	771,268	173,133		21,343,081
Internal Costs	6,366,558	4,598,489	304,211	1,663,057	255,644	287,047	8,598	13,483,604	1,463,852	899,863	2,363,715				267,087	549,839	18,433		16,682,677
Expenditures	93,998,026	67,356,107	4,880,492	23,605,867	3,844,252	4,241,917	136,420	198,063,080	11,828,904	6,874,278	18,703,182		-	25,000	3,188,898	1,739,048	191,566		222,057,603
Operating Net Income	(5,118,547)	(7,952,355)	2,351,096	9,846,222	(72,721)	(2,048,625)	173,582	(2,821,348)	(604,433)	474,568	(129,865)	-	-	225,000	(28,713)	(443,149)	(178,927)	2,827,806	(696,026)
Interest Income Distribution	922,386	394,524	119,499	274,383	105,741	56,975	2,803	1,876,310	351,834	229,635	581,469			3,634	11,882	13,371	8,623	(2,496,179)	(890)
Transfer Between FS									(100,653)		(100,653)					(307,764)	408,417		-
Net Assets	26,919,980	8,632,716	4,994,697	13,692,325	3,343,084	796,608	176,385	58,555,795	10,841,667	7,576,365	18,418,032	-	-	228,634	365,396	(101,999)	622,355	10,671,889	88,613,272

less: Renewables Dedicated  
Renewables funds yet to be dedicated for future periods

(2,101,770)	(1,090,922)	(3,192,692)
8,739,897	6,485,443	15,225,340

	PGE	Pacific Power	NW Natural Industrial	NW Natural	Cascade	Avista	Avista Interruptible	Total Oregon OPUC Efficiency	PGE	Pacific Power	Total Renewables	NW Natural Transport	Cascade Transport	Avista Transport	Washington	Grants & Contracts	Fund Development	Investments / Contingency	TOTAL
<b>Reportable Energy</b>	236,399,358	184,157,503	1,574,917	2,986,844	527,374	490,419	21,719		35,610,568	22,535,296	58,145,863				305,809				

Energy Trust of Oregon  
Income Statement  
2024-25 Final Proposed for the period ending 2024

	Oregon OPUC Efficiency Funders								Oregon OPUC Renewables Funders			Other Funding Sources					TOTAL		
	PGE	Pacific Power	NW Natural Industrial	NW Natural	Cascade	Avista	Avista Interruptible	Total Oregon OPUC Efficiency	PGE	Pacific Power	Total Renewables	NW Natural Transport	Cascade Transport	Avista Transport	Washington	Grants & Contracts		Fund Development	Investments / Contingency
Net Assets Beginning of Year	26,919,980	8,632,716	4,994,697	13,692,325	3,343,084	796,608	176,385	58,555,795	10,841,667	7,576,365	18,418,032	-	-	228,634	365,396	(101,999)	622,355	10,671,889	88,613,272
Revenue	105,775,482	85,987,358	9,331,588	28,021,754	3,392,891	3,304,186	360,550	236,173,809	12,000,000	8,051,622	20,051,622	1,417,227	-	296,850	3,433,935	2,409,804		1,500,000	265,283,247
Incentives	68,701,340	49,275,709	6,352,019	14,804,426	2,461,954	1,827,636	260,987	143,684,070	8,906,954	5,948,250	14,855,204	257,500		220,362	1,580,200	848,468			161,445,804
Program Delivery Contractors	41,325,678	28,403,281	3,603,444	10,623,366	1,861,373	1,334,395	122,220	87,273,756	1,085,135	678,012	1,763,147	126,420		155,710	963,446	145,417			90,427,897
Employee Salaries & Fringe Benefits	10,120,157	7,058,803	862,918	2,408,247	385,834	299,169	33,377	21,168,505	2,603,927	1,723,042	4,326,969	35,573		33,990	540,814	791,517	38,515		26,935,883
Internal Costs	10,300,475	7,273,495	850,443	2,388,925	384,085	291,630	32,758	21,521,811	2,521,145	1,792,165	4,313,310	33,126		32,561	379,533	551,382	6,538		26,838,260
Expenditures	130,447,648	92,011,288	11,668,824	30,224,964	5,093,246	3,752,830	449,341	273,648,142	15,117,161	10,141,469	25,258,630	452,619		442,623	3,463,993	2,336,784	45,053		305,647,844
Operating Net Income	(24,672,166)	(6,023,930)	(2,337,236)	(2,203,210)	(1,700,355)	(448,644)	(88,791)	(37,474,333)	(3,117,161)	(2,089,847)	(5,207,008)	964,608	-	(145,773)	(30,058)	73,020	(45,053)	1,500,000	(40,364,597)
Interest Income Distribution	323,220	124,572	84,797	279,046	55,250	12,683	2,925	882,492	205,739	144,755	350,494	10,689		3,452	7,765	(1,451)	13,308	(1,266,749)	0
Transfer Between FS																			
Net Assets	2,571,034	2,733,358	2,742,258	11,768,161	1,697,979	360,647	90,519	21,963,954	7,930,246	5,631,273	13,561,519	975,297	-	86,313	343,103	(30,430)	590,610	10,905,140	48,248,675
less: Renewables Dedicated									(253,540)	(259,150)	(512,690)								
Renewables funds yet to be dedicated for future periods									7,676,706	5,372,123	13,048,829								

	PGE	Pacific Power	NW Natural Industrial	NW Natural	Cascade	Avista	Avista Interruptible	Total Oregon OPUC Efficiency	PGE	Pacific Power	Total Renewables	NW Natural Transport	Cascade Transport	Avista Transport	Washington	Grants & Contracts	Fund Development	Investments / Contingency	TOTAL
<b>Reportable Energy</b>	250,777,124	169,310,737	2,311,687	3,147,419	600,465	370,133	96,446		22,136,475	18,141,850	40,278,325	96,066		81,049	244,239				

Energy Trust of Oregon  
Income Statement  
2024-25 Final Proposed for the period ending 2025

	Oregon OPUC Efficiency Funders								Oregon OPUC Renewables Funders			Other Funding Sources					TOTAL		
	PGE	Pacific Power	NW Natural Industrial	NW Natural	Cascade	Avista	Avista Interruptible	Total Oregon OPUC Efficiency	PGE	Pacific Power	Total Renewables	NW Natural Transport	Cascade Transport	Avista Transport	Washington	Grants & Contracts		Fund Development	Investments / Contingency
Net Assets Beginning of Year	2,571,034	2,733,358	2,742,258	11,768,161	1,697,979	360,647	90,519	21,963,954	7,930,246	5,631,273	13,561,519	975,297	-	86,313	343,103	(30,430)	590,610	10,905,140	48,248,675
Revenue	139,306,060	95,377,691	11,335,588	28,021,754	4,959,352	3,732,041	481,385	283,213,871	12,000,000	8,051,622	20,051,622	2,528,927	-	603,310	3,686,218	1,774,946		1,500,000	313,358,894
Incentives	70,660,787	49,237,457	6,883,626	15,148,451	2,517,181	1,791,947	275,251	146,514,699	11,301,290	8,358,250	19,659,540	1,858,286		295,098	1,689,479	510,846			170,527,948
Program Delivery Contractors	45,853,929	30,666,220	3,889,753	11,375,736	2,038,812	1,388,306	129,157	95,341,912	1,011,657	629,949	1,641,606	859,337		200,227	912,836	56,600			99,012,517
Employee Salaries & Fringe Benefits	12,007,960	8,183,661	1,042,996	2,798,863	454,744	331,627	39,167	24,859,017	3,147,346	2,140,129	5,287,475	265,679		49,025	634,836	834,709	40,163		31,970,904
Internal Costs	10,802,240	7,388,258	877,078	2,526,508	399,015	294,398	33,039	22,320,536	2,746,426	1,978,087	4,724,513	221,546		40,996	454,339	265,366	6,619		28,033,914
Expenditures	139,324,916	95,475,595	12,693,453	31,849,557	5,409,752	3,806,278	476,613	289,036,164	18,206,719	13,106,416	31,313,134	3,204,846		585,346	3,691,489	1,667,521	46,782		329,545,283
Operating Net Income	(18,856)	(97,904)	(1,357,865)	(3,827,803)	(450,400)	(74,237)	4,772	(5,822,293)	(6,206,719)	(5,054,794)	(11,261,512)	(675,919)	-	17,964	(5,271)	107,425	(46,782)	1,500,000	(16,186,389)
Interest Income Distribution	97,509	102,184	78,542	375,110	56,062	12,315	3,536	725,260	183,739	118,151	301,891	24,261		3,627	12,960	886	21,615	(1,090,500)	(0)
Transfer Between FS																			
Net Assets	2,649,687	2,737,637	1,462,935	8,315,468	1,303,641	298,725	98,827	16,866,921	1,907,266	694,631	2,601,897	323,638	-	107,904	350,792	77,881	565,443	11,314,640	32,062,286

less: Renewables Dedicated  
Renewables funds yet to be dedicated for future periods

(15,000)	(100,000)	(115,000)
1,892,266	594,631	2,486,897

	PGE	Pacific Power	NW Natural Industrial	NW Natural	Cascade	Avista	Avista Interruptible	Total Oregon OPUC Efficiency	PGE	Pacific Power	Total Renewables	NW Natural Transport	Cascade Transport	Avista Transport	Washington	Grants & Contracts	Fund Development	Investments / Contingency	TOTAL
<b>Reportable Energy</b>	254,088,116	196,736,584	2,116,282	3,361,910	624,494	430,017	93,130		17,529,225	13,874,150	31,403,375	787,902		107,166	271,415				

2022-2025 Detailed Income Statement

	2022		2023		2024		2025
	Approved Budget	Actual	Approved Budget	Year-end Forecast	Approved Budget	2024-25 Final Proposed	2025 Final Proposed
(41000) Revenue from Utilities	202,906,807	205,447,005	213,324,418	217,225,235	216,246,144	261,373,443	310,083,948
(42000) Contract Revenue	1,216,686	1,306,116	2,563,044	1,296,366	2,059,954	2,403,804	1,774,946
(43000) Grant Revenue		3,509	6,366	10,276	6,763	6,000	
(45000) Contributed Income				1,896			
(48000) Investment Income	208,000	420,345	249,996	2,827,806	249,996	1,500,000	1,500,000
<b>(40000) Revenue</b>	<b>204,331,493</b>	<b>207,176,975</b>	<b>216,143,824</b>	<b>221,361,578</b>	<b>218,562,857</b>	<b>265,283,247</b>	<b>313,358,894</b>
<b>(71000) Incentives</b>	<b>121,453,704</b>	<b>94,052,587</b>	<b>112,336,058</b>	<b>113,316,516</b>	<b>125,255,590</b>	<b>161,445,804</b>	<b>170,527,948</b>
(7010) Program Management	2,722,645	4,549,355	4,463,939	4,845,715	4,842,518	8,455,018	8,861,860
(7034) PMC Performance Compensation	645,000	(668,339)	571,000	571,000	571,000	941,000	838,000
(7040) Program Delivery	53,547,986	48,846,561	61,435,523	60,278,167	66,038,422	75,090,145	82,899,501
(7044) PMC Marketing	3,407,910	3,347,685	4,600,447	5,020,448	4,645,135	5,941,734	6,413,156
<b>(72000) Program Delivery Contractors</b>	<b>60,323,540</b>	<b>56,075,263</b>	<b>71,070,909</b>	<b>70,715,330</b>	<b>76,097,076</b>	<b>90,427,897</b>	<b>99,012,517</b>
(72100) Salaries	13,714,090	13,447,590	16,157,107	16,007,301	18,106,359	20,153,486	23,800,812
(7220) Payroll Taxes	1,124,555	1,007,883	1,244,097	1,231,448	1,394,190	1,555,735	1,837,288
(7230) Benefits	2,476,446	2,451,044	2,988,857	2,910,708	3,381,919	3,387,380	4,569,747
(7231) 401k Expense	815,265	788,375	969,426	920,250	1,086,382	1,216,591	1,435,715
(7234) Benefit Administrative Fees	82,425	88,692	86,546	86,546	95,000	95,000	95,000
(7235) Vacation Expense	69,617	35,930	104,589	149,828	133,123	487,690	192,341
(7270) Employee Recognition/Acknowledgment	25,500	18,974	37,000	37,000	32,000	40,000	40,000
<b>(73000) Employee Salaries &amp; Fringe Benefits</b>	<b>18,307,899</b>	<b>17,838,489</b>	<b>21,587,623</b>	<b>21,343,081</b>	<b>24,228,973</b>	<b>26,935,883</b>	<b>31,970,904</b>
(78010) Agency Contractor Services	2,693,463	1,416,764	2,097,171	1,460,435	2,187,731	2,127,692	1,460,508
(7450) Evaluation Services	3,470,348	2,743,959	3,378,573	1,841,959	3,779,317	3,539,288	3,935,010
(7455) Planning Services	620,748	535,910	571,302	521,302	612,000	622,000	682,926
<b>(78020) Planning and Evaluation Services</b>	<b>4,091,096</b>	<b>3,279,869</b>	<b>3,949,875</b>	<b>2,363,261</b>	<b>4,391,317</b>	<b>4,161,288</b>	<b>4,617,936</b>
(7560) Website Design & Maintenance	467,000	343,855	401,000	416,000	421,000	625,000	455,000
(7570) Public Relations	480,000	494,397	632,000	632,000	658,000	997,000	1,101,000
(7575) Creative Services	379,000	370,445	715,000	470,000	470,300	753,000	778,000
(7580) Media Advertising	1,637,000	1,452,951	1,549,000	1,549,000	1,540,300	1,400,000	1,707,000
(7582) Printed Collateral	82,000	138,190	151,000	194,538	145,000	240,000	243,000
(7585) Coop Marketing	173,000	69,241	165,000	85,000	165,000	165,000	165,000
(7590) Events Co-Sponsorship	373,000	257,557	393,000	382,001	381,000	561,000	588,400
(7600) Market Development/Research	151,000		150,000	25,000	130,000	155,000	160,000
<b>(78030) Advertising and Marketing Services</b>	<b>3,742,000</b>	<b>3,126,636</b>	<b>4,156,000</b>	<b>3,753,539</b>	<b>3,910,600</b>	<b>4,896,000</b>	<b>5,197,400</b>
(7039) Community Grants	250,000	125,177	150,000	150,000	300,000	20,000	200,000
(7250) Hiring Expenses	28,350	125,443	161,155	161,155	37,300	322,100	322,100
(7510) Accounting Services	68,500	59,325	70,000	85,000	94,710	75,000	102,000
(7530) Legal Services	38,000	39,414	34,000	4,000	38,000	63,000	48,000
(7550) Other Professional Services	5,310,628	3,323,820	6,405,404	4,771,657	5,878,371	9,624,829	10,124,096
(8425) Call Center	267,173	176,612	328,400	283,332	321,400	430,000	497,000
<b>(78040) Other Professional Services</b>	<b>5,962,651</b>	<b>3,849,789</b>	<b>7,148,959</b>	<b>5,455,144</b>	<b>6,669,781</b>	<b>10,534,929</b>	<b>11,293,196</b>
(8310) Travel	137,220	87,855	288,398	261,552	322,353	446,990	461,000
(8315) Travel Per Diem		3,567		4,177		21,916	23,991
(8510) Business Meetings	76,470	39,827	158,720	123,733	186,155	150,340	156,658
(8520) Conferences & Training	132,480	73,993	274,260	230,767	273,913	414,510	448,895
<b>(78050) Travel, Meetings, Trainings &amp; Conferences</b>	<b>346,170</b>	<b>205,241</b>	<b>721,378</b>	<b>620,229</b>	<b>782,421</b>	<b>1,033,756</b>	<b>1,090,544</b>
(8910) Subscriptions & Memberships	223,347	209,796	275,439	260,457	282,013	317,335	339,915
(8920) Licenses and Fees	54,550	59,704	60,575	60,575	62,700	168,825	168,880
<b>(78060) Dues, Licenses and Fees</b>	<b>277,897</b>	<b>269,500</b>	<b>336,014</b>	<b>321,032</b>	<b>344,713</b>	<b>486,160</b>	<b>508,795</b>
(8110) Computer Equipment	118,350	9,834	87,820	115,120	77,361	136,220	129,502
(8115) Software	660,320	556,046	705,753	606,266	776,710	963,937	1,278,226
(8116) Software maintenance	71,680	48,368	98,230	91,430	116,204	475,208	429,589
<b>(78070) Software and Hardware</b>	<b>850,350</b>	<b>614,249</b>	<b>891,803</b>	<b>812,816</b>	<b>970,275</b>	<b>1,575,365</b>	<b>1,837,317</b>
(8150) Depreciation Expense	246,408	340,254	279,944	377,171	222,301	459,373	485,147
<b>(78080) Depreciation &amp; Amortization</b>	<b>246,408</b>	<b>340,254</b>	<b>279,944</b>	<b>377,171</b>	<b>222,301</b>	<b>459,373</b>	<b>485,147</b>
(8010) Rent	876,896	904,064	1,106,000	1,106,000	1,140,000	1,136,707	1,169,160
(8020) Bldg Repair & Maintenance	40,000	26,248	20,000	20,000	30,000	30,000	30,000
(8030) Utilities	5,250	4,220	5,250	5,250	5,250	5,250	5,250
(8120) Equipment Maintenance	34,000	23,206	42,300	44,000	43,690	49,750	53,537
(8130) Office Equipment	11,000		11,000	11,000	11,000	11,000	11,000
(8710) Business Insurance	133,000	138,447	133,000	133,000	133,000	133,000	133,000
<b>(78090) Office Rent and Equipment</b>	<b>1,100,146</b>	<b>1,096,185</b>	<b>1,317,550</b>	<b>1,319,250</b>	<b>1,362,940</b>	<b>1,365,707</b>	<b>1,401,947</b>
(7710) Supplies	27,200	11,725	25,900	24,450	25,725	96,750	26,350
(7810) Telephone	28,200	21,241	27,400	27,400	28,700	31,400	31,780
(7830) Internet Services	25,200	19,697	29,000	29,000	30,400	30,400	31,164
(7910) Postage	33,600	7,571	27,500	12,800	27,340	14,870	26,900
(8210) Printing	16,550	7,350	14,050	13,300	14,050	12,800	12,900
<b>(78100) Materials Postage and Telephone</b>	<b>130,750</b>	<b>67,583</b>	<b>123,850</b>	<b>106,950</b>	<b>126,215</b>	<b>186,220</b>	<b>129,094</b>
(8620) Bank Fees	7,500	9,978	10,500	10,700	7,500	7,750	8,000
(8830) Miscellaneous Project Expense	4,000	8,214	4,000	4,000	4,000	4,020	4,030
<b>(78110) Miscellaneous Expenses</b>	<b>11,500</b>	<b>18,192</b>	<b>14,500</b>	<b>14,700</b>	<b>11,500</b>	<b>11,770</b>	<b>12,030</b>
<b>(78000) Internal Costs</b>	<b>19,452,431</b>	<b>14,284,262</b>	<b>21,037,044</b>	<b>16,604,527</b>	<b>20,979,794</b>	<b>26,838,260</b>	<b>28,033,914</b>
<b>(70000) Expenditures</b>	<b>219,537,574</b>	<b>182,250,602</b>	<b>226,031,634</b>	<b>221,979,453</b>	<b>246,561,433</b>	<b>305,647,844</b>	<b>329,545,283</b>
<b>(40) Net Income</b>	<b>(15,206,080)</b>	<b>24,926,373</b>	<b>(9,887,810)</b>	<b>(618,765)</b>	<b>(27,998,576)</b>	<b>(40,364,597)</b>	<b>(16,186,389)</b>

Energy Trust of Oregon  
 Administrative Cost Organization Wide vs. Subject to OPUC Performance Measure - 2024  
 Year 2024

	2024		2023		2023	
	2024-25 Final Proposed		Year-end Forecast		Approved Budget	
	OPUC Programs	Total Company	OPUC Programs	Total Company	OPUC Programs	Total Company
1 Incentives	158,539,274	161,445,804	111,551,454	113,316,516	109,633,852	112,336,058
2 Program Delivery Contractors	89,036,903	90,427,897	69,642,235	70,715,330	69,858,008	71,070,909
3 Employee Salaries & Fringe Benefits	12,581,927	13,580,312	9,147,737	10,333,452	9,296,684	10,364,356
4 Services	15,937,523	16,559,789	9,486,823	9,976,610	13,099,079	13,590,575
5 Total Program Direct Costs	276,095,628	282,013,802	199,828,249	204,341,908	201,887,623	207,361,898
6 Program Support (under GAAP, program / under OPUC, support)	6,007,342	6,453,807	4,177,984	4,587,464	4,674,033	5,163,473
7 Communications and General Outreach	6,656,786	6,805,909	5,248,561	5,367,868	5,074,019	5,214,320
8 Management & General	10,147,015	10,374,326	7,511,469	7,682,214	8,068,833	8,291,943
9 Total Administrative	16,803,801	17,180,235	12,760,030	13,050,082	13,142,852	13,506,263
10 Total Administrative and Program Support	22,811,144	23,634,042	16,938,013	17,637,546	17,816,885	18,669,736
11 Total Expenditures	298,906,772	305,647,844	216,766,262	221,979,453	219,704,508	226,031,634
12 Total Revenue	256,225,431	265,283,247	213,815,050	221,361,578	209,847,143	216,143,824

For Organization wide "GAAP" reporting, comparison to other non-profits  
 Programs (rows 5 + 6 ) 288,467,609  
 Administration ( row 9 ) 17,180,235  
 Administrative percent of total Expenditure 5.6%

208,929,371  
 13,050,082  
 5.9%

212,525,371  
 13,506,263  
 6.0%

For Oregon Performance Measure, comparison to measure and other 1149-funded programs  
 Programs ( row 5 ) 276,095,628  
 Administrative and Program Support ( rows 6+9 ) 22,811,144  
 Administrative and Program Support percent of Revenue 8.90%  
 Administrative and Program Support Year over Year Increase 34.67%

199,828,249  
 16,938,013  
 7.92%

201,887,623  
 17,816,885  
 8.49%

Energy Trust of Oregon

Administrative Cost Organization Wide vs. Subject to OPUC Performance Measure - 2025

Year 2025

		2025		2024	
		2024-25 Final Proposed		2024-25 Final Proposed	
		OPUC Programs	Total Company	OPUC Programs	Total Company
1	Incentives	166,174,239	170,527,948	158,539,274	161,445,804
2	Program Delivery Contractors	96,983,518	99,012,517	89,036,903	90,427,897
3	Employee Salaries & Fringe Benefits	14,652,560	15,870,130	12,581,927	13,580,312
4	Services	17,060,142	17,593,627	15,937,523	16,559,789
5	Total Program Direct Costs	294,870,460	303,004,222	276,095,628	282,013,802
6	Program Support (under GAAP, program / under OPUC, support)	6,589,550	7,112,294	6,007,342	6,453,807
7	Communications and General Outreach	7,808,226	8,031,229	6,656,786	6,805,909
8	Management & General	11,081,063	11,397,539	10,147,015	10,374,326
9	Total Administrative	18,889,288	19,428,768	16,803,801	17,180,235
10	Total Administrative and Program Support	25,478,839	26,541,062	22,811,144	23,634,042
11	<b>Total Expenditures</b>	<b>320,349,299</b>	<b>329,545,283</b>	<b>298,906,772</b>	<b>305,647,844</b>
12	<b>Total Revenue</b>	<b>303,265,493</b>	<b>313,358,894</b>	<b>256,225,431</b>	<b>265,283,247</b>

For Organization wide "GAAP" reporting, comparison to other non-profits

Programs (rows 5 + 6 )	310,116,515	288,467,609
Administration ( row 9 )	19,428,768	17,180,235
Administrative percent of total Expenditure	5.9%	5.6%

For Oregon Performance Measure, comparison to measure and other 1149-funded programs

Programs ( row 5 )	294,870,460	276,095,628
Administrative and Program Support ( rows 6+9 )	25,478,839	22,811,144
Administrative and Program Support percent of Revenue	8.40%	8.90%
Administrative and Program Support Year over Year Increase	11.69%	



Expenditures by Major Program and Utility  
**2024-25 Final Proposed**  
**2023 Q3 Year-end Forecast**

		Electric	Natural Gas	PGE	PGE LMI	Pacific Power	Pacific Power LMI	NW Natural Industrial	NW Natural	Cascade	Avista	Avista Interruptible	OPUC	Cascade Transport	Avista Transport	Washington	All Funding Sources	
<b>Expenditures</b>	Existing Buildings with MF	57,256,980	12,114,398	33,808,249		23,448,731		3,336,770	5,942,049	1,472,065	1,249,262	114,250	69,371,378				\$ 69,371,378	
	New Buildings	14,148,536	1,071,026	8,798,559		5,349,977		49,583	756,565	138,935	125,943		15,219,562				\$ 15,219,562	
	NEEA Commercial	3,269,911	489,261	1,896,548		1,373,363			334,489	95,327	59,445		3,759,171				\$ 3,759,171	
	Industry and Agriculture	40,295,558	3,255,106	22,781,241		17,514,316		1,494,138	818,703	438,978	481,116	22,170	43,550,663	-	25,000		\$ 43,575,663	
	NEEA - Industrial	(0)		0		(0)							(0)				\$ (0)	
	Residential	42,855,724	19,512,296	24,667,522		18,188,202			15,571,618	1,646,952	2,293,726		62,368,020				\$ 62,368,020	
	NEEA Residential	3,527,425	266,861	2,045,906		1,481,518			182,442	51,995	32,423		3,794,285				\$ 3,794,285	
	<b>OPUC Efficiency</b>	<b>161,354,133</b>	<b>36,708,947</b>	<b>93,998,026</b>		<b>67,356,107</b>		<b>4,880,492</b>	<b>23,605,867</b>	<b>3,844,252</b>	<b>4,241,917</b>	<b>136,420</b>	<b>198,063,080</b>	-	<b>25,000</b>		<b>\$ 198,088,080</b>	
	<b>OPUC Renewables</b>	<b>18,703,182</b>			<b>4,413,413</b>	<b>4,774,402</b>	<b>2,099,876</b>							<b>18,703,182</b>				<b>\$ 18,703,182</b>
	Commercial Washington																1,487,799	\$ 1,487,799
	Residential Washington																1,701,098	\$ 1,701,098
	<b>Washington</b>																<b>3,188,898</b>	<b>\$ 3,188,898</b>
	Solar with Justice (USDOE)																	\$ 12,033
	Oregon Community Solar Program																	\$ 292,299
	PGE Smart Battery Pilot																	\$ 173,166
	NWN Geo TLM Phase 3																	\$ 29,958
	Solar Ambassadors (NREL)																	\$ 235,335
	Smart Grid Test Bed Collaboration (USDOE)																	\$ 364,854
	SERV (FEMA)																	\$ 3,036
	PGE Smart Solar Study																	\$ 37,058
	Landlord Provided Cooling (ODOE)																	\$ 423,563
PGE Flexible Feeder																	\$ 167,746	
<b>Programs</b>	<b>180,057,315</b>	<b>36,708,947</b>	<b>101,413,517</b>	<b>4,413,413</b>	<b>72,130,509</b>	<b>2,099,876</b>	<b>4,880,492</b>	<b>23,605,867</b>	<b>3,844,252</b>	<b>4,241,917</b>	<b>136,420</b>	<b>216,766,262</b>	-	<b>25,000</b>	<b>3,188,898</b>	<b>\$ 221,719,208</b>		
Functional Activities																	\$ 191,566	
<b>Total Company</b>	<b>\$ 180,057,315</b>	<b>\$ 36,708,947</b>	<b>\$ 101,413,517</b>	<b>\$ 4,413,413</b>	<b>\$ 72,130,509</b>	<b>\$ 2,099,876</b>	<b>\$ 4,880,492</b>	<b>\$ 23,605,867</b>	<b>\$ 3,844,252</b>	<b>\$ 4,241,917</b>	<b>\$ 136,420</b>	<b>\$ 216,766,262</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 3,188,898</b>	<b>\$ 222,057,603</b>		
<b>Incentives</b>	Existing Buildings with MF	28,052,301	4,983,185	15,321,931		12,730,370		2,077,222	1,985,761	491,129	416,795	12,278	33,035,486				\$ 33,035,486	
	New Buildings	4,988,942	370,312	3,111,687		1,877,254		12,720	264,832	48,655	44,105		5,359,253				\$ 5,359,253	
	Industry and Agriculture	23,621,472	2,075,724	12,923,586		10,697,886		1,179,279	416,623	223,388	244,831	11,604	25,697,196				\$ 25,697,196	
	Residential	25,130,701	10,819,211	14,962,086		10,168,615			8,646,203	926,790	1,246,219		35,949,912				\$ 35,949,912	
	<b>OPUC Efficiency</b>	<b>81,793,415</b>	<b>18,248,432</b>	<b>46,319,290</b>		<b>35,474,125</b>		<b>3,269,221</b>	<b>11,313,418</b>	<b>1,689,961</b>	<b>1,951,949</b>	<b>23,882</b>	<b>100,041,847</b>				<b>\$ 100,041,847</b>	
	<b>OPUC Renewables</b>	<b>11,509,607</b>		<b>4,382,612</b>	<b>3,030,667</b>	<b>2,658,269</b>	<b>1,438,060</b>						<b>11,509,607</b>				<b>\$ 11,509,607</b>	
	Commercial Washington																601,031	\$ 601,031
	Residential Washington																852,889	\$ 852,889
	<b>Washington</b>																<b>1,453,920</b>	<b>\$ 1,453,920</b>
	PGE Smart Battery Pilot																	\$ 80,000
	PGE Smart Solar Study																	\$ 9,500
	Landlord Provided Cooling (ODOE)																	\$ 221,641
	<b>Programs</b>	<b>93,303,022</b>	<b>18,248,432</b>	<b>50,701,902</b>	<b>3,030,667</b>	<b>38,132,394</b>	<b>1,438,060</b>	<b>3,269,221</b>	<b>11,313,418</b>	<b>1,689,961</b>	<b>1,951,949</b>	<b>23,882</b>	<b>111,551,454</b>				<b>1,453,920</b>	<b>\$ 113,316,516</b>
	<b>Total Company</b>	<b>\$ 93,303,022</b>	<b>\$ 18,248,432</b>	<b>\$ 50,701,902</b>	<b>\$ 3,030,667</b>	<b>\$ 38,132,394</b>	<b>\$ 1,438,060</b>	<b>\$ 3,269,221</b>	<b>\$ 11,313,418</b>	<b>\$ 1,689,961</b>	<b>\$ 1,951,949</b>	<b>\$ 23,882</b>	<b>\$ 111,551,454</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 1,453,920</b>	<b>\$ 113,316,516</b>	
	<b>Program Delivery Contractors</b>	Existing Buildings with MF	21,304,442	5,471,931	13,821,434		7,483,007		802,549	3,142,363	779,324	661,370	86,324	26,776,372				\$ 26,776,372
New Buildings		6,289,224	465,410	3,901,855		2,387,370		25,981	325,441	59,789	54,199		6,754,634				\$ 6,754,634	
NEEA Commercial		3,032,386	453,721	1,758,784		1,273,602			310,191	88,403	55,127		3,486,107				\$ 3,486,107	
Industry and Agriculture		10,580,006	696,161	6,412,346		4,167,661		93,054	280,544	150,424	164,864	7,275	11,276,168	-	25,000		\$ 11,301,168	
NEEA - Industrial		-		0		(0)							-				\$ -	
Residential		10,662,871	5,583,805	5,678,338		4,984,533			4,438,363	460,111	685,331		16,246,676				\$ 16,246,676	
NEEA Residential		3,259,603	246,599	1,890,570		1,369,033			168,590	48,047	29,962		3,506,202				\$ 3,506,202	
<b>OPUC Efficiency</b>		<b>55,128,532</b>	<b>12,917,627</b>	<b>33,463,326</b>		<b>21,665,205</b>		<b>921,584</b>	<b>8,665,493</b>	<b>1,586,098</b>	<b>1,650,852</b>	<b>93,599</b>	<b>68,046,159</b>	-	<b>25,000</b>		<b>\$ 68,071,159</b>	
<b>OPUC Renewables</b>		<b>1,596,076</b>		<b>766,629</b>	<b>202,984</b>	<b>525,971</b>	<b>100,492</b>						<b>1,596,076</b>				<b>\$ 1,596,076</b>	
Commercial Washington																	549,254	\$ 549,254
Residential Washington																	392,041	\$ 392,041
<b>Washington</b>																	<b>941,295</b>	<b>\$ 941,295</b>
PGE Smart Battery Pilot																		\$ 31,800
Landlord Provided Cooling (ODOE)																		\$ 75,000
<b>Programs</b>		<b>56,724,608</b>	<b>12,917,627</b>	<b>34,229,956</b>	<b>202,984</b>	<b>22,191,176</b>	<b>100,492</b>	<b>921,584</b>	<b>8,665,493</b>	<b>1,586,098</b>	<b>1,650,852</b>	<b>93,599</b>	<b>69,642,235</b>	-	<b>25,000</b>	<b>941,295</b>	<b>\$ 70,715,330</b>	
<b>Total Company</b>	<b>\$ 56,724,608</b>	<b>\$ 12,917,627</b>	<b>\$ 34,229,956</b>	<b>\$ 202,984</b>	<b>\$ 22,191,176</b>	<b>\$ 100,492</b>	<b>\$ 921,584</b>	<b>\$ 8,665,493</b>	<b>\$ 1,586,098</b>	<b>\$ 1,650,852</b>	<b>\$ 93,599</b>	<b>\$ 69,642,235</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 941,295</b>	<b>\$ 70,715,330</b>		

Expenditures by Major Program and Utility  
**2024-25 Final Proposed**  
**2023 Q3 Year-end Forecast**

		Electric	Natural Gas	PGE	PGE LMI	Pacific Power	Pacific Power LMI	NW Natural Industrial	NW Natural	Cascade	Avista	Avista Interruptible	OPUC	Cascade Transport	Avista Transport	Washington	All Funding Sources	
<b>Internal Costs</b>	Existing Buildings with MF	3,745,393	779,765	2,211,524		1,533,869		214,747	382,527	94,739	80,400	7,353	4,525,158				\$ 4,525,158	
	New Buildings	1,319,734	119,491	820,704		499,030		5,520	84,483	15,467	14,021		1,439,224				\$ 1,439,224	
	NEEA Commercial	74,366	11,127	43,132		31,234			7,607	2,168	1,352		85,493				\$ 85,493	
	Industry and Agriculture	2,383,057	182,879	1,347,270		1,035,787		83,944	45,997	24,663	27,030	1,246	2,565,936				\$ 2,565,936	
	NEEA - Industrial	(0)		(0)		0							(0)				\$ (0)	
	Residential	3,359,474	1,419,014	1,895,775		1,463,699			1,138,150	117,383	163,481		4,778,488				\$ 4,778,488	
	NEEA Residential	83,024	6,281	48,154		34,870			4,294	1,224	763		89,306				\$ 89,306	
	<b>OPUC Efficiency</b>	<b>10,965,047</b>	<b>2,518,557</b>	<b>6,366,558</b>		<b>4,598,489</b>		<b>304,211</b>	<b>1,663,057</b>	<b>255,644</b>	<b>287,047</b>	<b>8,598</b>	<b>13,483,604</b>				<b>\$ 13,483,604</b>	
	<b>OPUC Renewables</b>	<b>2,363,715</b>		<b>978,496</b>	<b>485,356</b>	<b>668,933</b>	<b>230,930</b>							<b>2,363,715</b>				<b>\$ 2,363,715</b>
	Commercial Washington																108,964	\$ 108,964
	Residential Washington																158,123	\$ 158,123
	<b>Washington</b>																<b>267,087</b>	<b>\$ 267,087</b>
	Solar with Justice (USDOE)																	\$ 1,586
	Oregon Community Solar Program																	\$ 78,364
	PGE Smart Battery Pilot																	\$ 32,564
	NWN Geo TLM Phase 3																	\$ 6,530
	Solar Ambassadors (NREL)																	\$ 181,499
	Smart Grid Test Bed Collaboration (USDOE)																	\$ 91,584
	SERV (FEMA)																	\$ 307
	PGE Smart Solar Stufy																	\$ 8,391
Landlord Provided Cooling (ODOE)																	\$ 21,185	
PGE Flexible Feeder																	\$ 127,828	
<b>Programs</b>	<b>13,328,762</b>	<b>2,518,557</b>	<b>7,345,054</b>	<b>485,356</b>	<b>5,267,422</b>	<b>230,930</b>	<b>304,211</b>	<b>1,663,057</b>	<b>255,644</b>	<b>287,047</b>	<b>8,598</b>	<b>15,847,318</b>				<b>267,087</b>	<b>\$ 16,664,244</b>	
Functional Activities																	\$ 18,433	
<b>Total Company</b>	<b>\$ 13,328,762</b>	<b>\$ 2,518,557</b>	<b>\$ 7,345,054</b>	<b>\$ 485,356</b>	<b>\$ 5,267,422</b>	<b>\$ 230,930</b>	<b>\$ 304,211</b>	<b>\$ 1,663,057</b>	<b>\$ 255,644</b>	<b>\$ 287,047</b>	<b>\$ 8,598</b>	<b>\$ 15,847,318</b>				<b>\$ 267,087</b>	<b>\$ 16,682,677</b>	
<b>Employee Salaries &amp; Fringe Benefits</b>	Existing Buildings with MF	4,154,845	879,517	2,453,360		1,701,485		242,253	431,399	106,873	90,698	8,295	5,034,362				\$ 5,034,362	
	New Buildings	1,550,636	115,814	964,313		586,323		5,362	81,810	15,024	13,619		1,666,450				\$ 1,666,450	
	NEEA Commercial	163,160	24,413	94,633		68,527			16,690	4,757	2,966		187,572				\$ 187,572	
	Industry and Agriculture	3,711,023	300,341	2,098,040		1,612,982		137,861	75,540	40,504	44,391	2,046	4,011,364				\$ 4,011,364	
	NEEA - Industrial	(0)		(0)		(0)							(0)				\$ (0)	
	Residential	3,702,678	1,690,266	2,131,323		1,571,355			1,348,902	142,668	198,696		5,392,945				\$ 5,392,945	
	NEEA Residential	184,797	13,980	107,182		77,615			9,558	2,724	1,699		198,777				\$ 198,777	
	<b>OPUC Efficiency</b>	<b>13,467,139</b>	<b>3,024,332</b>	<b>7,848,852</b>		<b>5,618,287</b>		<b>385,475</b>	<b>1,963,899</b>	<b>312,549</b>	<b>352,068</b>	<b>10,340</b>	<b>16,491,471</b>				<b>\$ 16,491,471</b>	
	<b>OPUC Renewables</b>	<b>3,233,784</b>		<b>1,287,754</b>	<b>694,406</b>	<b>921,229</b>	<b>330,394</b>							<b>3,233,784</b>				<b>\$ 3,233,784</b>
	Commercial Washington																228,550	\$ 228,550
	Residential Washington																298,046	\$ 298,046
	<b>Washington</b>																<b>526,596</b>	<b>\$ 526,596</b>
	Solar with Justice (USDOE)																	\$ 10,446
	Oregon Community Solar Program																	\$ 213,935
	PGE Smart Battery Pilot																	\$ 28,802
	NWN Geo TLM Phase 3																	\$ 23,428
	Solar Ambassadors (NREL)																	\$ 53,836
	Smart Grid Test Bed Collaboration (USDOE)																	\$ 273,271
	SERV (FEMA)																	\$ 2,729
	PGE Smart Solar Stufy																	\$ 19,167
Landlord Provided Cooling (ODOE)																	\$ 105,737	
PGE Flexible Feeder																	\$ 39,917	
<b>Programs</b>	<b>16,700,923</b>	<b>3,024,332</b>	<b>9,136,606</b>	<b>694,406</b>	<b>6,539,516</b>	<b>330,394</b>	<b>385,475</b>	<b>1,963,899</b>	<b>312,549</b>	<b>352,068</b>	<b>10,340</b>	<b>19,725,255</b>				<b>526,596</b>	<b>\$ 21,023,119</b>	
Functional Activities																	\$ 319,963	
<b>Total Company</b>	<b>\$ 16,700,923</b>	<b>\$ 3,024,332</b>	<b>\$ 9,136,606</b>	<b>\$ 694,406</b>	<b>\$ 6,539,516</b>	<b>\$ 330,394</b>	<b>\$ 385,475</b>	<b>\$ 1,963,899</b>	<b>\$ 312,549</b>	<b>\$ 352,068</b>	<b>\$ 10,340</b>	<b>\$ 19,725,255</b>				<b>\$ 526,596</b>	<b>\$ 21,343,081</b>	

Expenditures by Major Program and Utility  
**2024-25 Final Proposed**  
**2024**

		Electric	Natural Gas	PGE	PGE LMI	Pacific Power	Pacific Power LMI	NW Natural Industrial	NW Natural	Cascade	Avista	Avista Interruptible	OPUC	NW Natural Transport	Avista Transport	Washington	All Funding Sources	
<b>Expenditures</b>	Existing Buildings with MF	85,099,632	16,950,442	45,284,845	3,825,843	31,726,922	4,262,022	6,223,120	7,365,562	2,298,275	834,350	229,136	102,050,073	92,715	153,967		\$ 102,296,755	
	New Buildings	18,843,715	1,573,687	13,059,376		5,784,340		107,142	1,211,578	140,768	110,386	3,812	20,417,402		7,364		\$ 20,424,766	
	NEEA Commercial	4,028,412	955,890	2,336,479		1,691,933			754,324	97,732	103,834		4,984,302				\$ 4,984,302	
	Industry and Agriculture	53,878,740	6,908,979	31,483,884		22,394,857		5,338,562	719,812	527,482	106,730	216,394	60,787,720	359,904	281,292		\$ 61,428,916	
	NEEA - Industrial	80,631		46,766		33,865							80,631				\$ 80,631	
	Residential	56,769,270	23,959,319	21,955,464	10,275,041	9,871,083	14,667,682		19,510,115	1,943,014	2,506,189		80,728,588				\$ 80,728,588	
	NEEA Residential	3,758,536	840,889	2,179,951		1,578,585			663,573	85,974	91,342		4,599,425				\$ 4,599,425	
	<b>OPUC Efficiency</b>	<b>222,458,936</b>	<b>51,189,206</b>	<b>116,346,764</b>	<b>14,100,884</b>	<b>73,081,584</b>	<b>18,929,704</b>	<b>11,668,824</b>	<b>30,224,964</b>	<b>5,093,246</b>	<b>3,752,830</b>	<b>449,341</b>	<b>273,648,142</b>	<b>452,619</b>	<b>442,623</b>		<b>\$ 274,543,384</b>	
	<b>OPUC Renewables</b>	<b>25,258,630</b>		<b>8,418,617</b>	<b>6,698,544</b>	<b>6,578,429</b>	<b>3,563,040</b>						<b>25,258,630</b>				<b>\$ 25,258,630</b>	
	Commercial Washington																1,346,925	\$ 1,346,925
	Residential Washington																2,117,068	\$ 2,117,068
	<b>Washington</b>																<b>3,463,993</b>	<b>\$ 3,463,993</b>
	Oregon Community Solar Program																	\$ 361,994
	PGE Smart Battery Pilot																	\$ 414,499
	Smart Grid Test Bed Collaboration (USDOE)																	\$ 529,730
	PGE Smart Solar Study																	\$ 50,106
	Landlord Provided Cooling (ODOE)																	\$ 668,761
PGE Flexible Feeder																	\$ 311,693	
<b>Programs</b>	<b>247,717,566</b>	<b>51,189,206</b>	<b>124,765,381</b>	<b>20,799,428</b>	<b>79,660,013</b>	<b>22,492,744</b>	<b>11,668,824</b>	<b>30,224,964</b>	<b>5,093,246</b>	<b>3,752,830</b>	<b>449,341</b>	<b>298,906,772</b>	<b>452,619</b>	<b>442,623</b>	<b>3,463,993</b>		<b>\$ 305,602,791</b>	
Functional Activities																	\$ 45,053	
<b>Total Company</b>	<b>\$ 247,717,566</b>	<b>\$ 51,189,206</b>	<b>\$ 124,765,381</b>	<b>\$ 20,799,428</b>	<b>\$ 79,660,013</b>	<b>\$ 22,492,744</b>	<b>\$ 11,668,824</b>	<b>\$ 30,224,964</b>	<b>\$ 5,093,246</b>	<b>\$ 3,752,830</b>	<b>\$ 449,341</b>	<b>\$ 298,906,772</b>	<b>\$ 452,619</b>	<b>\$ 442,623</b>	<b>\$ 3,463,993</b>		<b>\$ 305,647,844</b>	
<b>Incentives</b>	Existing Buildings with MF	44,086,228	7,664,557	23,245,526	1,750,876	17,139,335	1,950,491	2,754,600	3,376,322	1,053,513	382,460	97,662	51,750,785	42,500	41,277		\$ 51,834,562	
	New Buildings	7,739,801	656,326	5,368,708		2,371,093		57,440	493,571	57,346	44,969	3,000	8,396,127		3,000		\$ 8,399,127	
	Industry and Agriculture	33,768,460	4,551,963	19,356,834		14,411,626		3,539,979	476,694	302,980	71,985	160,325	38,320,422	215,000	176,085		\$ 38,711,507	
	Residential	32,382,560	12,834,176	13,642,716	5,336,680	5,785,022	7,618,142		10,457,839	1,048,115	1,328,222		45,216,736				\$ 45,216,736	
	<b>OPUC Efficiency</b>	<b>117,977,049</b>	<b>25,707,022</b>	<b>61,613,784</b>	<b>7,087,556</b>	<b>39,707,076</b>	<b>9,568,633</b>	<b>6,352,019</b>	<b>14,804,426</b>	<b>2,461,954</b>	<b>1,827,636</b>	<b>260,987</b>	<b>143,684,070</b>	<b>257,500</b>	<b>220,362</b>		<b>\$ 144,161,932</b>	
	<b>OPUC Renewables</b>	<b>14,855,204</b>		<b>4,906,954</b>	<b>4,000,000</b>	<b>3,813,250</b>	<b>2,135,000</b>						<b>14,855,204</b>				<b>\$ 14,855,204</b>	
	Commercial Washington																408,943	\$ 408,943
	Residential Washington																1,171,257	\$ 1,171,257
	<b>Washington</b>																<b>1,580,200</b>	<b>\$ 1,580,200</b>
	PGE Smart Battery Pilot																	\$ 311,040
	PGE Smart Solar Study																	\$ 25,000
	Landlord Provided Cooling (ODOE)																	\$ 360,000
	PGE Flexible Feeder																	\$ 152,428
	<b>Programs</b>	<b>132,832,253</b>	<b>25,707,022</b>	<b>66,520,738</b>	<b>11,087,556</b>	<b>43,520,326</b>	<b>11,703,633</b>	<b>6,352,019</b>	<b>14,804,426</b>	<b>2,461,954</b>	<b>1,827,636</b>	<b>260,987</b>	<b>158,539,274</b>	<b>257,500</b>	<b>220,362</b>	<b>1,580,200</b>		<b>\$ 161,445,804</b>
	<b>Total Company</b>	<b>\$ 132,832,253</b>	<b>\$ 25,707,022</b>	<b>\$ 66,520,738</b>	<b>\$ 11,087,556</b>	<b>\$ 43,520,326</b>	<b>\$ 11,703,633</b>	<b>\$ 6,352,019</b>	<b>\$ 14,804,426</b>	<b>\$ 2,461,954</b>	<b>\$ 1,827,636</b>	<b>\$ 260,987</b>	<b>\$ 158,539,274</b>	<b>\$ 257,500</b>	<b>\$ 220,362</b>	<b>\$ 1,580,200</b>		<b>\$ 161,445,804</b>
	<b>Program Delivery Contractors</b>	Existing Buildings with MF	29,105,816	6,937,934	15,702,826	1,539,635	10,148,189	1,715,166	2,606,502	2,968,972	926,408	336,317	99,735	36,043,749	37,372	91,362		\$ 36,172,484
		New Buildings	7,302,602	582,299	5,056,221		2,246,381		26,890	460,044	53,451	41,914		7,884,901		2,796		\$ 7,887,697
NEEA Commercial		3,737,792	886,930	2,167,920		1,569,873			699,905	90,682	96,343		4,624,722				\$ 4,624,722	
Industry and Agriculture		11,618,580	1,284,761	7,164,950		4,453,630		970,052	131,405	142,638	18,180	22,485	12,903,341	89,048	61,551		\$ 13,053,941	
NEEA - Industrial		76,098		44,137		31,961							76,098				\$ 76,098	
Residential		14,405,692	7,073,770	4,473,583	3,156,628	2,269,376	4,506,105		5,748,222	568,537	757,010		21,479,462				\$ 21,479,462	
NEEA Residential		3,482,377	779,105	2,019,779		1,462,599			614,817	79,657	84,631		4,261,482				\$ 4,261,482	
<b>OPUC Efficiency</b>		<b>69,728,958</b>	<b>17,544,798</b>	<b>36,629,415</b>	<b>4,696,263</b>	<b>22,182,009</b>	<b>6,221,271</b>	<b>3,603,444</b>	<b>10,623,366</b>	<b>1,861,373</b>	<b>1,334,395</b>	<b>122,220</b>	<b>87,273,756</b>	<b>126,420</b>	<b>155,710</b>		<b>\$ 87,555,887</b>	
<b>OPUC Renewables</b>		<b>1,763,147</b>		<b>887,397</b>	<b>197,738</b>	<b>580,182</b>	<b>97,830</b>						<b>1,763,147</b>				<b>\$ 1,763,147</b>	
Commercial Washington																	573,729	\$ 573,729
Residential Washington																	389,716	\$ 389,716
<b>Washington</b>																	<b>963,446</b>	<b>\$ 963,446</b>
PGE Smart Battery Pilot																		\$ 36,000
Landlord Provided Cooling (ODOE)																		\$ 75,000
PGE Flexible Feeder																		\$ 34,417
<b>Programs</b>		<b>71,492,105</b>	<b>17,544,798</b>	<b>37,516,812</b>	<b>4,894,001</b>	<b>22,762,191</b>	<b>6,319,101</b>	<b>3,603,444</b>	<b>10,623,366</b>	<b>1,861,373</b>	<b>1,334,395</b>	<b>122,220</b>	<b>89,036,903</b>	<b>126,420</b>	<b>155,710</b>	<b>963,446</b>		<b>\$ 90,427,897</b>
<b>Total Company</b>		<b>\$ 71,492,105</b>	<b>\$ 17,544,798</b>	<b>\$ 37,516,812</b>	<b>\$ 4,894,001</b>	<b>\$ 22,762,191</b>	<b>\$ 6,319,101</b>	<b>\$ 3,603,444</b>	<b>\$ 10,623,366</b>	<b>\$ 1,861,373</b>	<b>\$ 1,334,395</b>	<b>\$ 122,220</b>	<b>\$ 89,036,903</b>	<b>\$ 126,420</b>	<b>\$ 155,710</b>	<b>\$ 963,446</b>		<b>\$ 90,427,897</b>

Expenditures by Major Program and Utility  
**2024-25 Final Proposed**  
**2024**

	Electric	Natural Gas	PGE	PGE LMI	Pacific Power	Pacific Power LMI	NW Natural Industrial	NW Natural	Cascade	Avista	Avista Interruptible	OPUC	NW Natural Transport	Avista Transport	Washington	All Funding Sources
<b>Internal Costs</b>																
Existing Buildings with MF	6,213,315	1,212,854	3,306,348	279,333	2,316,454	311,180	445,283	527,028	164,448	59,700	16,395	7,426,169	6,634	11,017		\$ 7,443,820
New Buildings	1,916,293	179,079	1,328,060		588,233		12,192	137,872	16,019	12,561	434	2,095,372		838		\$ 2,096,210
NEEA Commercial	99,978	23,724	57,987		41,991			18,721	2,426	2,577		123,702				\$ 123,702
Industry and Agriculture	4,103,040	508,566	2,397,599		1,705,441		392,968	52,985	38,828	7,856	15,929	4,611,606	26,492	20,706		\$ 4,658,804
NEEA - Industrial	1,731		1,004		727							1,731				\$ 1,731
Residential	5,145,279	2,002,513	1,968,947	906,481	975,843	1,294,007		1,635,664	160,207	206,642		7,147,792				\$ 7,147,792
NEEA Residential	94,334	21,105	54,714		39,620			16,655	2,158	2,293		115,439				\$ 115,439
<b>OPUC Efficiency</b>	<b>17,573,970</b>	<b>3,947,841</b>	<b>9,114,660</b>	<b>1,185,814</b>	<b>5,668,308</b>	<b>1,605,187</b>	<b>850,443</b>	<b>2,388,925</b>	<b>384,085</b>	<b>291,630</b>	<b>32,758</b>	<b>21,521,811</b>	<b>33,126</b>	<b>32,561</b>		<b>\$ 21,587,498</b>
<b>OPUC Renewables</b>	<b>4,313,310</b>		<b>1,305,623</b>	<b>1,215,522</b>	<b>1,145,613</b>	<b>646,552</b>						<b>4,313,310</b>				<b>\$ 4,313,310</b>
Commercial Washington															139,878	\$ 139,878
Residential Washington															239,655	\$ 239,655
<b>Washington</b>															<b>379,533</b>	<b>\$ 379,533</b>
Oregon Community Solar Program																\$ 132,171
PGE Smart Battery Pilot																\$ 21,741
Smart Grid Test Bed Collaboration (USDOE)																\$ 194,627
PGE Smart Solar Study																\$ 5,356
Landlord Provided Cooling (ODOE)																\$ 121,986
PGE Flexible Feeder																\$ 75,501
<b>Programs</b>	<b>21,887,280</b>	<b>3,947,841</b>	<b>10,420,283</b>	<b>2,401,336</b>	<b>6,813,922</b>	<b>2,251,738</b>	<b>850,443</b>	<b>2,388,925</b>	<b>384,085</b>	<b>291,630</b>	<b>32,758</b>	<b>25,835,121</b>	<b>33,126</b>	<b>32,561</b>	<b>379,533</b>	<b>\$ 26,831,722</b>
Functional Activities																\$ 6,538
<b>Total Company</b>	<b>\$ 21,887,280</b>	<b>\$ 3,947,841</b>	<b>\$ 10,420,283</b>	<b>\$ 2,401,336</b>	<b>\$ 6,813,922</b>	<b>\$ 2,251,738</b>	<b>\$ 850,443</b>	<b>\$ 2,388,925</b>	<b>\$ 384,085</b>	<b>\$ 291,630</b>	<b>\$ 32,758</b>	<b>\$ 25,835,121</b>	<b>\$ 33,126</b>	<b>\$ 32,561</b>	<b>\$ 379,533</b>	<b>\$ 26,838,260</b>
<b>Employee Salaries &amp; Fringe Benefits</b>																
Existing Buildings with MF	5,694,273	1,135,097	3,030,145	255,999	2,122,944	285,185	416,735	493,239	153,905	55,873	15,344	6,829,370	6,209	10,310		\$ 6,845,889
New Buildings	1,885,019	155,983	1,306,387		578,633		10,620	120,091	13,953	10,941	378	2,041,003		730		\$ 2,041,732
NEEA Commercial	190,641	45,237	110,572		80,069			35,698	4,625	4,914		235,878				\$ 235,878
Industry and Agriculture	4,388,660	563,690	2,564,501		1,824,159		435,563	58,728	43,036	8,708	17,655	4,952,350	29,364	22,950		\$ 5,004,664
NEEA - Industrial	2,802		1,625		1,177							2,802				\$ 2,802
Residential	4,835,739	2,048,859	1,870,218	875,252	840,842	1,249,427		1,668,389	166,155	214,314		6,884,598				\$ 6,884,598
NEEA Residential	181,825	40,679	105,458		76,366			32,101	4,159	4,419		222,504				\$ 222,504
<b>OPUC Efficiency</b>	<b>17,178,960</b>	<b>3,989,545</b>	<b>8,988,906</b>	<b>1,131,251</b>	<b>5,524,191</b>	<b>1,534,612</b>	<b>862,918</b>	<b>2,408,247</b>	<b>385,834</b>	<b>299,169</b>	<b>33,377</b>	<b>21,168,505</b>	<b>35,573</b>	<b>33,990</b>		<b>\$ 21,238,068</b>
<b>OPUC Renewables</b>	<b>4,326,969</b>		<b>1,318,643</b>	<b>1,285,284</b>	<b>1,039,383</b>	<b>683,659</b>						<b>4,326,969</b>				<b>\$ 4,326,969</b>
Commercial Washington															224,375	\$ 224,375
Residential Washington															316,440	\$ 316,440
<b>Washington</b>															<b>540,814</b>	<b>\$ 540,814</b>
Oregon Community Solar Program																\$ 229,823
PGE Smart Battery Pilot																\$ 45,718
Smart Grid Test Bed Collaboration (USDOE)																\$ 335,103
PGE Smart Solar Study																\$ 19,751
Landlord Provided Cooling (ODOE)																\$ 111,775
PGE Flexible Feeder																\$ 49,347
<b>Programs</b>	<b>21,505,929</b>	<b>3,989,545</b>	<b>10,307,549</b>	<b>2,416,535</b>	<b>6,563,574</b>	<b>2,218,271</b>	<b>862,918</b>	<b>2,408,247</b>	<b>385,834</b>	<b>299,169</b>	<b>33,377</b>	<b>25,495,474</b>	<b>35,573</b>	<b>33,990</b>	<b>540,814</b>	<b>\$ 26,897,368</b>
Functional Activities																\$ 38,515
<b>Total Company</b>	<b>\$ 21,505,929</b>	<b>\$ 3,989,545</b>	<b>\$ 10,307,549</b>	<b>\$ 2,416,535</b>	<b>\$ 6,563,574</b>	<b>\$ 2,218,271</b>	<b>\$ 862,918</b>	<b>\$ 2,408,247</b>	<b>\$ 385,834</b>	<b>\$ 299,169</b>	<b>\$ 33,377</b>	<b>\$ 25,495,474</b>	<b>\$ 35,573</b>	<b>\$ 33,990</b>	<b>\$ 540,814</b>	<b>\$ 26,935,883</b>

Expenditures by Major Program and Utility  
**2024-25 Final Proposed**  
**2025**

		Electric	Natural Gas	PGE	PGE LMI	Pacific Power	Pacific Power LMI	NW Natural Industrial	NW Natural	Cascade	Avista	Avista Interruptible	OPUC	NW Natural Transport	Avista Transport	Washington	All Funding Sources	
<b>Expenditures</b>	Existing Buildings with MF	81,456,100	19,290,625	45,596,713	2,802,033	30,610,469	2,446,885	6,774,043	8,534,163	2,636,825	1,086,743	258,852	100,746,725	1,438,980	228,886		\$ 102,414,591	
	New Buildings	23,601,181	1,797,440	16,963,658		6,637,523		80,349	1,344,878	233,373	132,521	6,318	25,398,621		11,758		\$ 25,410,379	
	NEEA Commercial	4,512,747	846,059	2,617,393		1,895,354			667,653	86,503	91,904		5,358,806				\$ 5,358,806	
	Industry and Agriculture	59,626,234	7,540,570	35,634,884		23,991,350		5,839,061	786,944	584,879	118,242	211,443	67,166,804	1,765,866	344,702		\$ 69,277,372	
	NEEA - Industrial	107,367		62,273		45,094							107,367				\$ 107,367	
	Residential	61,745,508	23,359,843	20,959,053	12,513,112	9,952,611	18,320,732		19,410,255	1,724,918	2,224,671		85,105,352				\$ 85,105,352	
	NEEA Residential	3,751,375	1,401,115	2,175,797		1,575,577			1,105,665	143,253	152,197		5,152,490				\$ 5,152,490	
	<b>OPUC Efficiency</b>	<b>234,800,512</b>	<b>54,235,653</b>	<b>124,009,772</b>	<b>15,315,145</b>	<b>74,707,978</b>	<b>20,767,617</b>	<b>12,693,453</b>	<b>31,849,557</b>	<b>5,409,752</b>	<b>3,806,278</b>	<b>476,613</b>	<b>289,036,164</b>	<b>3,204,846</b>	<b>585,346</b>		<b>\$ 292,826,357</b>	
	<b>OPUC Renewables</b>	<b>31,313,134</b>		<b>10,972,399</b>	<b>7,234,320</b>	<b>8,688,848</b>	<b>4,417,567</b>							<b>31,313,134</b>				<b>\$ 31,313,134</b>
	Commercial Washington																1,515,212	\$ 1,515,212
	Residential Washington																2,176,277	\$ 2,176,277
	<b>Washington</b>																<b>3,691,489</b>	<b>\$ 3,691,489</b>
	Oregon Community Solar Program																	\$ 392,078
	PGE Smart Battery Pilot																	\$ 129,295
	Smart Grid Test Bed Collaboration (USDOE)																	\$ 405,397
	PGE Smart Solar Study																	\$ 24,897
	Landlord Provided Cooling (ODOE)																	\$ 427,745
PGE Flexible Feeder																	\$ 288,109	
<b>Programs</b>	<b>266,113,646</b>	<b>54,235,653</b>	<b>134,982,171</b>	<b>22,549,464</b>	<b>83,396,827</b>	<b>25,185,184</b>	<b>12,693,453</b>	<b>31,849,557</b>	<b>5,409,752</b>	<b>3,806,278</b>	<b>476,613</b>	<b>320,349,299</b>	<b>3,204,846</b>	<b>585,346</b>	<b>3,691,489</b>		<b>\$ 329,498,501</b>	
Functional Activities																	\$ 46,782	
<b>Total Company</b>	<b>\$ 266,113,646</b>	<b>\$ 54,235,653</b>	<b>\$ 134,982,171</b>	<b>\$ 22,549,464</b>	<b>\$ 83,396,827</b>	<b>\$ 25,185,184</b>	<b>\$ 12,693,453</b>	<b>\$ 31,849,557</b>	<b>\$ 5,409,752</b>	<b>\$ 3,806,278</b>	<b>\$ 476,613</b>	<b>\$ 320,349,299</b>	<b>\$ 3,204,846</b>	<b>\$ 585,346</b>	<b>\$ 3,691,489</b>		<b>\$ 329,545,283</b>	
<b>Incentives</b>	Existing Buildings with MF	39,650,746	8,477,526	22,042,286	1,217,461	15,327,847	1,063,152	3,025,144	3,715,863	1,148,101	473,179	115,239	48,128,272	626,547	69,659		\$ 48,824,478	
	New Buildings	10,123,193	768,236	7,281,860		2,841,333		35,752	571,892	99,239	56,353	5,000	10,891,429		5,000		\$ 10,896,429	
	Industry and Agriculture	36,575,649	4,928,942	21,531,242		15,044,407		3,822,730	524,079	346,198	80,923	155,012	41,504,591	1,231,739	220,439		\$ 42,956,768	
	Residential	33,548,656	12,441,752	12,047,307	6,540,631	5,384,431	9,576,287		10,336,617	923,643	1,181,492		45,990,408				\$ 45,990,408	
	<b>OPUC Efficiency</b>	<b>119,898,244</b>	<b>26,616,456</b>	<b>62,902,695</b>	<b>7,758,092</b>	<b>38,598,018</b>	<b>10,639,439</b>	<b>6,883,626</b>	<b>15,148,451</b>	<b>2,517,181</b>	<b>1,791,947</b>	<b>275,251</b>	<b>146,514,699</b>	<b>1,858,286</b>	<b>295,098</b>		<b>\$ 148,668,083</b>	
	<b>OPUC Renewables</b>	<b>19,659,540</b>		<b>6,876,290</b>	<b>4,425,000</b>	<b>5,633,250</b>	<b>2,725,000</b>							<b>19,659,540</b>				<b>\$ 19,659,540</b>
	Commercial Washington																489,926	\$ 489,926
	Residential Washington																1,199,553	\$ 1,199,553
	<b>Washington</b>																<b>1,689,479</b>	<b>\$ 1,689,479</b>
	PGE Smart Battery Pilot																	\$ 77,760
	Landlord Provided Cooling (ODOE)																	\$ 205,000
	PGE Flexible Feeder																	\$ 228,086
	<b>Programs</b>	<b>139,557,784</b>	<b>26,616,456</b>	<b>69,778,985</b>	<b>12,183,092</b>	<b>44,231,268</b>	<b>13,364,439</b>	<b>6,883,626</b>	<b>15,148,451</b>	<b>2,517,181</b>	<b>1,791,947</b>	<b>275,251</b>	<b>166,174,239</b>	<b>1,858,286</b>	<b>295,098</b>	<b>1,689,479</b>		<b>\$ 170,527,948</b>
	<b>Total Company</b>	<b>\$ 139,557,784</b>	<b>\$ 26,616,456</b>	<b>\$ 69,778,985</b>	<b>\$ 12,183,092</b>	<b>\$ 44,231,268</b>	<b>\$ 13,364,439</b>	<b>\$ 6,883,626</b>	<b>\$ 15,148,451</b>	<b>\$ 2,517,181</b>	<b>\$ 1,791,947</b>	<b>\$ 275,251</b>	<b>\$ 166,174,239</b>	<b>\$ 1,858,286</b>	<b>\$ 295,098</b>	<b>\$ 1,689,479</b>		<b>\$ 170,527,948</b>
	<b>Program Delivery Contractors</b>	Existing Buildings with MF	29,849,786	8,016,540	16,862,054	1,173,309	10,789,828	1,024,596	2,766,867	3,581,104	1,106,464	456,019	106,087	37,866,327	603,825	126,045		\$ 38,596,197
		New Buildings	8,797,336	654,158	6,317,518		2,479,818		27,832	492,369	85,440	48,517		9,451,494		4,305		\$ 9,455,799
		NEEA Commercial	4,159,663	779,863	2,412,605		1,747,059			615,415	79,735	84,713		4,939,526				\$ 4,939,526
Industry and Agriculture		13,641,583	1,421,890	8,480,468		5,161,115		1,095,054	138,703	146,400	18,663	23,070	15,063,473	255,512	69,876		\$ 15,388,861	
NEEA - Industrial		101,036		58,601		42,435							101,036				\$ 101,036	
Residential		16,515,778	6,658,904	4,930,325	3,615,168	2,677,234	5,293,051		5,529,842	488,839	640,223		23,174,682				\$ 23,174,682	
NEEA Residential		3,454,966	1,290,408	2,003,880		1,451,086			1,018,303	131,934	140,171		4,745,375				\$ 4,745,375	
<b>OPUC Efficiency</b>		<b>76,520,150</b>	<b>18,821,763</b>	<b>41,065,452</b>	<b>4,788,477</b>	<b>24,348,574</b>	<b>6,317,646</b>	<b>3,889,753</b>	<b>11,375,736</b>	<b>2,038,812</b>	<b>1,388,306</b>	<b>129,157</b>	<b>95,341,912</b>	<b>859,337</b>	<b>200,227</b>		<b>\$ 96,401,475</b>	
<b>OPUC Renewables</b>		<b>1,641,606</b>		<b>813,919</b>	<b>197,738</b>	<b>532,119</b>	<b>97,830</b>							<b>1,641,606</b>				<b>\$ 1,641,606</b>
Commercial Washington																	585,004	\$ 585,004
Residential Washington																	327,832	\$ 327,832
<b>Washington</b>																	<b>912,836</b>	<b>\$ 912,836</b>
PGE Smart Battery Pilot																		\$ 6,600
Landlord Provided Cooling (ODOE)																		\$ 50,000
<b>Programs</b>		<b>78,161,756</b>	<b>18,821,763</b>	<b>41,879,371</b>	<b>4,986,215</b>	<b>24,880,693</b>	<b>6,415,476</b>	<b>3,889,753</b>	<b>11,375,736</b>	<b>2,038,812</b>	<b>1,388,306</b>	<b>129,157</b>	<b>96,983,518</b>	<b>859,337</b>	<b>200,227</b>	<b>912,836</b>		<b>\$ 99,012,517</b>
<b>Total Company</b>		<b>\$ 78,161,756</b>	<b>\$ 18,821,763</b>	<b>\$ 41,879,371</b>	<b>\$ 4,986,215</b>	<b>\$ 24,880,693</b>	<b>\$ 6,415,476</b>	<b>\$ 3,889,753</b>	<b>\$ 11,375,736</b>	<b>\$ 2,038,812</b>	<b>\$ 1,388,306</b>	<b>\$ 129,157</b>	<b>\$ 96,983,518</b>	<b>\$ 859,337</b>	<b>\$ 200,227</b>	<b>\$ 912,836</b>		<b>\$ 99,012,517</b>

Expenditures by Major Program and Utility  
**2024-25 Final Proposed**  
**2025**

	Electric	Natural Gas	PGE	PGE LMI	Pacific Power	Pacific Power LMI	NW Natural Industrial	NW Natural	Cascade	Avista	Avista Interruptible	OPUC	NW Natural Transport	Avista Transport	Washington	All Funding Sources
<b>Internal Costs</b>																
Existing Buildings with MF	5,645,685	1,300,696	3,160,287	194,208	2,121,597	169,592	456,749	575,427	177,791	73,275	17,453	6,946,380	97,025	15,433		\$ 7,058,838
New Buildings	2,259,131	192,084	1,623,780		635,351		8,587	143,721	24,939	14,162	675	2,451,214		1,257		\$ 2,452,471
NEEA Commercial	114,800	21,523	66,584		48,216			16,984	2,201	2,338		136,323				\$ 136,323
Industry and Agriculture	4,205,904	531,725	2,513,607		1,692,297		411,743	55,492	41,243	8,338	14,910	4,737,630	124,520	24,307		\$ 4,886,457
NEEA - Industrial	2,074		1,203		871							2,074				\$ 2,074
Residential	5,866,554	2,048,024	2,007,725	1,178,963	953,718	1,726,147		1,706,487	149,161	192,377		7,914,578				\$ 7,914,578
NEEA Residential	96,351	35,986	55,883		40,467			28,398	3,679	3,909		132,337				\$ 132,337
<b>OPUC Efficiency</b>	<b>18,190,498</b>	<b>4,130,038</b>	<b>9,429,069</b>	<b>1,373,171</b>	<b>5,492,518</b>	<b>1,895,740</b>	<b>877,078</b>	<b>2,526,508</b>	<b>399,015</b>	<b>294,398</b>	<b>33,039</b>	<b>22,320,536</b>	<b>221,546</b>	<b>40,996</b>		<b>\$ 22,583,077</b>
<b>OPUC Renewables</b>	<b>4,724,513</b>		<b>1,537,995</b>	<b>1,208,431</b>	<b>1,240,170</b>	<b>737,917</b>						<b>4,724,513</b>				<b>\$ 4,724,513</b>
Commercial Washington															173,560	\$ 173,560
Residential Washington															280,779	\$ 280,779
<b>Washington</b>															<b>454,339</b>	<b>\$ 454,339</b>
Oregon Community Solar Program																\$ 135,413
PGE Smart Battery Pilot																\$ 6,558
Smart Grid Test Bed Collaboration (USDOE)																\$ 53,495
PGE Smart Solar Study																\$ 3,121
Landlord Provided Cooling (ODOE)																\$ 56,994
PGE Flexible Feeder																\$ 9,786
<b>Programs</b>	<b>22,915,011</b>	<b>4,130,038</b>	<b>10,967,064</b>	<b>2,581,602</b>	<b>6,732,688</b>	<b>2,633,657</b>	<b>877,078</b>	<b>2,526,508</b>	<b>399,015</b>	<b>294,398</b>	<b>33,039</b>	<b>27,045,049</b>	<b>221,546</b>	<b>40,996</b>	<b>454,339</b>	<b>\$ 28,027,296</b>
Functional Activities																\$ 6,619
<b>Total Company</b>	<b>\$ 22,915,011</b>	<b>\$ 4,130,038</b>	<b>\$ 10,967,064</b>	<b>\$ 2,581,602</b>	<b>\$ 6,732,688</b>	<b>\$ 2,633,657</b>	<b>\$ 877,078</b>	<b>\$ 2,526,508</b>	<b>\$ 399,015</b>	<b>\$ 294,398</b>	<b>\$ 33,039</b>	<b>\$ 27,045,049</b>	<b>\$ 221,546</b>	<b>\$ 40,996</b>	<b>\$ 454,339</b>	<b>\$ 28,033,914</b>
<b>Employee Salaries &amp; Fringe Benefits</b>																
Existing Buildings with MF	6,309,883	1,495,863	3,532,086	217,056	2,371,197	189,545	525,283	661,769	204,469	84,270	20,072	7,805,746	111,584	17,749		\$ 7,935,078
New Buildings	2,421,522	182,962	1,740,500		681,021		8,179	136,895	23,755	13,489	643	2,604,483		1,197		\$ 2,605,680
NEEA Commercial	238,284	44,674	138,205		100,079			35,254	4,568	4,853		282,958				\$ 282,958
Industry and Agriculture	5,203,097	658,013	3,109,567		2,093,530		509,534	68,671	51,038	10,318	18,451	5,861,111	154,095	30,080		\$ 6,045,285
NEEA - Industrial	4,257		2,469		1,788							4,257				\$ 4,257
Residential	5,814,521	2,211,164	1,973,696	1,178,349	937,229	1,725,247		1,837,309	163,275	210,580		8,025,684				\$ 8,025,684
NEEA Residential	200,058	74,720	116,033		84,024			58,964	7,640	8,117		274,778				\$ 274,778
<b>OPUC Efficiency</b>	<b>20,191,620</b>	<b>4,667,396</b>	<b>10,612,556</b>	<b>1,395,404</b>	<b>6,268,869</b>	<b>1,914,792</b>	<b>1,042,996</b>	<b>2,798,863</b>	<b>454,744</b>	<b>331,627</b>	<b>39,167</b>	<b>24,859,017</b>	<b>265,679</b>	<b>49,025</b>		<b>\$ 25,173,721</b>
<b>OPUC Renewables</b>	<b>5,287,475</b>		<b>1,744,195</b>	<b>1,403,151</b>	<b>1,283,309</b>	<b>856,820</b>						<b>5,287,475</b>				<b>\$ 5,287,475</b>
Commercial Washington															266,722	\$ 266,722
Residential Washington															368,114	\$ 368,114
<b>Washington</b>															<b>634,836</b>	<b>\$ 634,836</b>
Oregon Community Solar Program																\$ 256,665
PGE Smart Battery Pilot																\$ 38,377
Smart Grid Test Bed Collaboration (USDOE)																\$ 351,902
PGE Smart Solar Study																\$ 21,777
Landlord Provided Cooling (ODOE)																\$ 115,751
PGE Flexible Feeder																\$ 50,236
<b>Programs</b>	<b>25,479,096</b>	<b>4,667,396</b>	<b>12,356,751</b>	<b>2,798,555</b>	<b>7,552,178</b>	<b>2,771,612</b>	<b>1,042,996</b>	<b>2,798,863</b>	<b>454,744</b>	<b>331,627</b>	<b>39,167</b>	<b>30,146,492</b>	<b>265,679</b>	<b>49,025</b>	<b>634,836</b>	<b>\$ 31,930,741</b>
Functional Activities																\$ 40,163
<b>Total Company</b>	<b>\$ 25,479,096</b>	<b>\$ 4,667,396</b>	<b>\$ 12,356,751</b>	<b>\$ 2,798,555</b>	<b>\$ 7,552,178</b>	<b>\$ 2,771,612</b>	<b>\$ 1,042,996</b>	<b>\$ 2,798,863</b>	<b>\$ 454,744</b>	<b>\$ 331,627</b>	<b>\$ 39,167</b>	<b>\$ 30,146,492</b>	<b>\$ 265,679</b>	<b>\$ 49,025</b>	<b>\$ 634,836</b>	<b>\$ 31,970,904</b>

# Capital Expenditure Budget

Description	Useful Lives / Depreciation Policy	2024	2025
Information Systems			
Servers and Storage	3 years	247,400	134,400
Computer Equipment	3 years	372,000	174,000
Leashold Improvements			
none			
TOTAL CAPITAL PURCHASES		619,400	308,400