

To the Editor, Washington Post: In reference to “Emails show EPA turned to climate skeptics to craft ‘red team-blue team exercise.

Regarding your question about my role in the Red Team- Blue Team Method

I take offense to your claim that I am not qualified to advise people on decision-making procedures related to climate change given that I do not have a degree in climate science. Let me explain.

I am a [Professor at the Wharton School, University of Pennsylvania](#). Benjamin Franklin, our founder, said that the job of the faculty is to discover useful scientific knowledge and to disseminate that knowledge. At the Wharton School, a main focus is to do scientific research to develop improved decision-making procedures for managers in all areas of life. Based on literature reviews in various areas, business schools and related areas of the social sciences are responsible for almost all useful scientific discoveries on decision-making methods over the last century.

My scientific papers are easily available to everyone. The red team-blue team methods by my colleague, Kesten Green, and me, have been described on the [IronLawofRegulation](#) website since January 15, 2018. It provides experimental evidence that these methods are superior to other methods such as group meetings or expert opinions. Thus, it should be useful to all government decision-makers for all contentious policy issues.

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other methods such as group meetings or expert opinions. Thus, it should be useful to all government decision-makers for all contentious policy issues.

If the case is clear about current climate-change policies, wouldn't it be useful to show that this conclusion is upheld when the most effective evidence-based methods for evaluation are in agreement? Otherwise, people might assume that a reluctance to testing is due to a belief that the policies will not be supported.

[Professor J. Scott Armstrong](#)

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This letter has not been submitted to any other media nor posted on any website.

There are no conflicts of interest. (Over my 50-year career, I have never received a government grant for research.) I have no personal or financial interests relevant in the subject matter of this letter.

May 11, 2018

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