

2022 NRPA

AGENCY PERFORMANCE REVIEW



FAIRFAX COUNTY PARK AUTHORITY



NATIONAL RECREATION
AND PARK ASSOCIATION

Using Data to Drive Optimal Decision Making

You have many questions about how to best lead your parks and recreation agency. The questions may be about budget size, optimal staffing or revenues generated from agency activities. Perhaps you are looking towards the future and seeking opportunities where your agency can better serve its community while also outperforming its peers elsewhere in the U.S.

In your hands is one resource that can assist you with answering these many questions. The customized Parks and Recreation Agency Performance Report shows you how your community's parks and recreation services compare to those of its peers throughout the U.S. The data in this report comes from what your agency and other agencies entered in [NRPA's Park Metrics](#) website and compares specific measures of parks and recreation efficiency and effectiveness against thousands of other parks and recreation agencies across the country. Use this report to make informed decisions about your parks and recreation agency. Capitalize on your strengths and address your weaknesses – and increase the positive impact of your parks and recreation offerings on those in the community you serve.

Of course, data itself does not provide complete answers to your many questions. But combined with the collective knowledge of yourself, your team, your external partners and other resources, the insights contained within this report are an important step to lead your agency into the future.

About this Report

Earlier this year, your agency submitted operational information into the National Recreation and Park Association's (NRPA) *Park Metrics* website by completing your Agency Performance Survey. Thanks to the participation of park and recreation agencies throughout the U.S., NRPA is providing the field with key data on the management and operation of park and recreation agencies. The [Agency Performance Review](#) is a customized look at your agency in comparison to all agencies that responded to the survey and a subset of agencies that serve a similar population density (the online NRPA Park Metrics system allows you to create much more detailed data aggregations to **compare your agency to agencies that meet specific criteria of your choice**). The results contained in this report offer broad “yardsticks” on your agency's management and operations, allowing you to gauge your agency's strengths, weaknesses and improvement opportunities.

The aggregated data contained in this report was derived from 2019 – 2021 data in the *NRPA Park Metrics* database as of February 2022. As the NRPA Park Metrics system is available 24/7/365, the data can and will change throughout the year. [NRPA Park Metrics](#) allows you to run reports on-demand, based on real-time data, so the reports you create will always be based on the most current data available. To run additional reports, simply login to your account and go to the “Reports” tab to use *Agency Performance Reports* or *Agency Performance Dashboards* to drill-down into the full data set to compare your agency alongside agencies that meet your search criteria in areas such as Jurisdiction Population, Budget Size, State, Population Density, etc.

For a broader view of park and recreation agency benchmark and performance data, check out the *2022 NRPA Agency Performance Review* and its accompanying interactive tools. This report is the most comprehensive resource of data and insights for park and recreation agencies in the United States. The report and interactive tools present *NRPA Park Metrics* data from 2019 through 2021 with 24 figures that highlight critical park and recreation metrics on park facilities, programming, responsibilities of park & recreation agencies, staffing, budget and agency funding. [Explore the 2022 NRPA Agency Performance Review.](#)

Using this Report

The *Agency Performance Report* is designed to assist you in evaluating your own agency's results relative to other *Agency Performance Survey* participants. The information in this report is designed to be a tool for helping you to better evaluate your agency and its offerings. Spotting significant differences between your own figures and the composites can be the first step toward identifying improvement opportunities. Please keep in mind:

1. A deviation between your figures and figures in the report is not necessarily good or bad. It merely indicates additional analysis may be required. As a rule, the larger the difference, the greater the need for further investigation.
2. In situations where large deviations do exist, it may be helpful to go back and calculate the same measure over the past several years to identify any trends that may exist.
3. The information in this report should be used as a tool for informed decision making rather than absolute standards. Since agencies differ as to their location, size, and other factors, any two agencies can be successful yet have very different experiences with regard to certain measures.

If you have any questions or comments about this report, please contact Greg Manns of Industry Insights at gmanns@industryinsights.com or 614-389-2100.

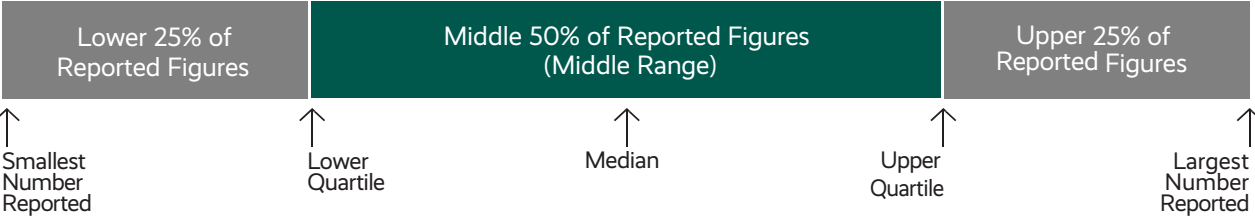
2022 NRPA Agency Performance Review Key Findings



Interpreting the Numbers

Most of the results included in this study are reported on the basis of medians rather than arithmetical averages or means. Unlike the mean, the median is not distorted by a few unusually high or low values that may exist in the sample due to special circumstances. The “median” value represents the mid-point of the data for a particular measure, with one-half of the respondents reporting figures above it and one-half below. Each median was computed independently based on the agencies that reported for that item. As a result, mathematical relationships do not always exist when different ratios are used together in the calculation.

Figures reported were not used unless they were in accordance with the survey instructions and definitions. In cases where the number of respondents was considered inadequate for the computation of a meaningful figure, “ISD” appears in the tables.



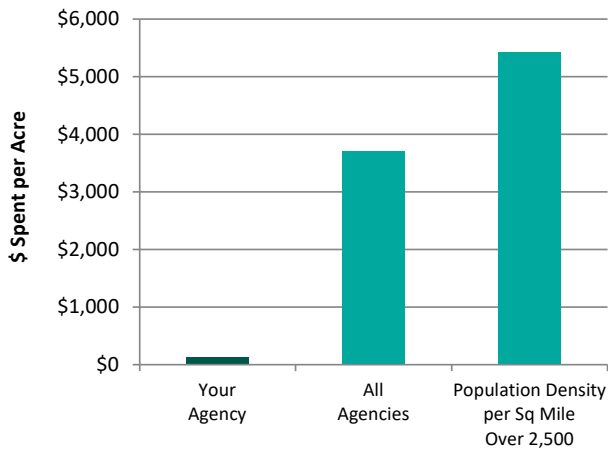
If you see “no data” in the table of data under a graph, you haven’t answered the required Agency Performance Survey questions to generate this comparison.

Definitions

- Median (or 50th percentile):**
The center value of the total distribution of the data that was reported (e.g., it is the value at which 50% of the responses are above and 50% are below). This measure is less likely than an average to be distorted by a few outlying responses.
- Lower Quartile (or 25th Percentile):**
The observation point below which 25% of the responses lie (e.g., 25% of the respondents reported a figure less than this amount and 75% a figure higher than this amount).
- Upper Quartile (or 75th Percentile):**
The observation point below which 75% of the responses lie (e.g., 75% of the respondents reported a figure less than this amount and 25% a figure higher than this amount).

Executive Summary

Park Operating Expenditures per Acre of Parkland



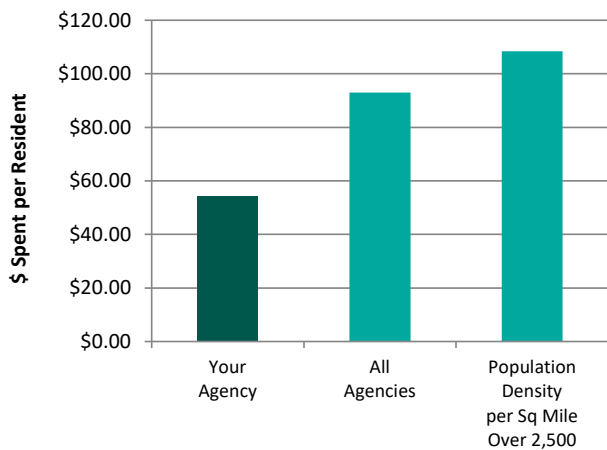
	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
Lower Quartile		\$1,721	\$2,615
Median	\$138	\$3,708	\$5,424
Upper Quartile		\$7,708	\$11,513

Two metrics that can be used to gauge whether a community is adequately funded to manage, operate, and maintain its parks and recreation areas are “park related operating expenditures per acre of parkland managed” and “operating expenditures per capita.” The first metric, operating expenditures per acre, is calculated by dividing total park related operating expenditures by total parkland acres managed by the agency. The second metric, operating expenditures per capita, is calculated by dividing total operating expenditures by the population of the jurisdiction served by the agency.

Operating expenditures include all of the costs to provide parks and recreation services to the community, including personnel salaries, benefits, utilities, equipment, and materials. Operating expenditures may also include debt service if it is paid out of the annual operating budget, as well as any expenditures incurred as part of a special or enterprise fund (such as a golf course) managed by the public agency.

It is important to note that operating costs can vary widely between communities due to differences in parks and recreation facility standards, types of equipment, repair and replacement schedules, types and topography of parkland, degree of maintenance required, levels of use, and other variables. Operating costs and efficiencies can also vary with the number of acres managed and/or the size of the population served. For example a community that manages extensive conservation lands will have a lower ratio of expenditures/acre than a community that primarily manages developed parkland.

Operating Expenditures Per Capita

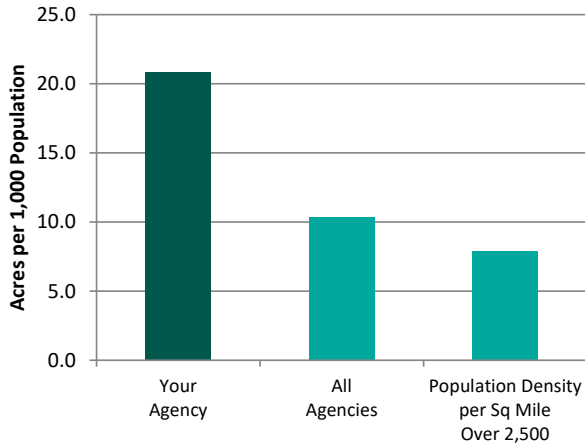


	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
Lower Quartile		\$51.40	\$69.11
Median	\$54.27	\$93.01	\$108.36
Upper Quartile		\$171.18	\$198.12

Communities that benchmark operating expenditures should conduct follow-up research to analyze and document the specific reasons for differences in operating expenditures. For example it may be helpful to find a similar agency in Park Metrics (formerly PRORAGIS), then visit and photograph the facilities at benchmarked communities, and meet with agency staff to document key differences in facility quality or levels of maintenance. It may also be helpful to determine if a community is serving a larger population than its own residents. Elected officials, managers, and residents may be more supportive of increased operation budgets if they clearly understand the reasons for variations in funding between communities, and/or the implications of different funding levels.

Are you adequately funded?

Acres of Parkland per 1,000 Population



	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
Lower Quartile		5.1	3.9
Median	20.8	10.4	7.9
Upper Quartile		18.2	14.5

Do you have enough parkland?

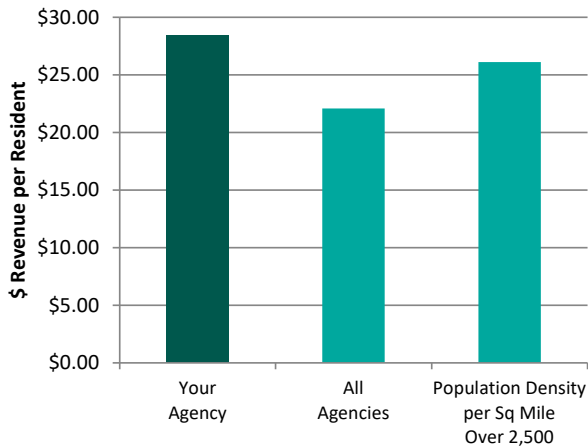
The “acres of parkland per 1,000 population” metric is the most common technique for determining whether a community has “enough” parkland. It is also known as a community’s “acreage level of service (LOS).” There is no standard acreage LOS in the United States, and LOS can vary widely due to a community’s history, culture, demographics, density, development patterns, and other factors. For example the acreage LOS of communities within the Park Metrics (formerly PRORAGIS) database ranges from less than 2 acres per 1,000 citizens to over 100 acres per 1,000 citizens.

An often-asked question is “what should be counted in an acreage LOS?” Unfortunately there is no standard answer. Some communities include public golf courses and beaches, while others include publicly accessible lakes and wetlands. Some cities and counties also include public parkland owned by other agencies, such as state parks and national forests. Some communities also count private recreation areas, owned and managed by homeowners associations, because these areas help meet residents’ local recreation needs. Since the primary purpose of acreage LOS is to determine a community’s need for parkland, it is recommended that communities only count developable, publicly accessible parkland within their jurisdiction.

Open space lands that are undevelopable, such as privately owned open spaces, private golf courses, or private beaches; or open space lands that are permanently protected such as wetlands, water bodies, or protected conservation lands, cannot be used in calculations to determine how much open space is needed for future community needs for facilities such as parks, playgrounds, athletic fields, or community recreation centers. Privately owned parkland is not open to the public, and could be sold or redeveloped. Public parkland owned by another jurisdiction (such as state or county-owned land within a municipality) should be counted only for the population served by that jurisdiction.

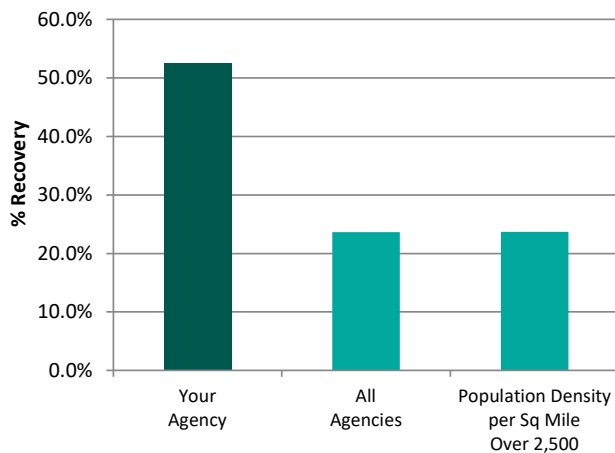
Acreage LOS should be used in conjunction with other needs assessment techniques to gauge a community’s need for additional parkland. For example a community may conclude that it is not necessary to acquire additional parkland after comparing its acreage LOS to other communities. However other needs assessment techniques such as surveys, focus group meetings, and population projections may indicate that residents’ needs are not being met, and additional parkland may be required.

Revenue per Capita



	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
Lower Quartile		\$6.24	\$9.34
Median	\$28.49	\$22.08	\$26.11
Upper Quartile		\$54.36	\$57.02

Revenue as a % of Operating Expenditures (Cost Recovery)



	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
Lower Quartile		11.1%	11.6%
Median	52.5%	23.6%	23.7%
Upper Quartile		43.4%	42.5%

Revenues (also known as “annual direct revenues”) include all of the monies generated directly from parks and recreation classes, programs, memberships, concessions, permits, rentals, and other non-tax sources. Revenues do not include funding from taxes, grants, foundations, bonds, assessments, or other indirect sources.

Two metrics that can be used to track revenues, and/or compare revenue generation to other agencies, are “revenue per capita” and “revenue as a percentage of total operating expenditures.” The first metric, revenue per capita, is calculated by dividing the total revenues generated by the agency by the population of the jurisdiction served by the agency. The second metric, revenue as a percentage of total operating expenditures (also known as “cost recovery”), is calculated by dividing the total revenues generated by the agency by the total operating expenditures of the agency.

In addition to using these metrics for revenue tracking and benchmarking, they can also be used to establish cost recovery policies and goals. There are no industry standards for cost recovery; for example, some communities have established different cost recovery policies for senior, adult, and youth programs, while others have established overall cost recovery goals as a percentage of operating expenses. NRPA Park Metrics (formerly PRORAGIS) can help agencies to determine reasonable and realistic cost recovery goals based on data from other agencies.

How much are you making?

Agency Effectiveness Ratios

	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
1. Operating expenditures per capita	\$54.27	\$93.01	\$108.36
2. Revenue per capita	\$28.49	\$22.08	\$26.11
3. Total revenue to total operating expenditures	52.5%	23.6%	23.7%
4. Total tax expenditures per capita	\$25.78	\$64.75	\$77.78
5. Park operating expenditures per acre of parkland	\$138	\$3,708	\$5,424
6. Operating expenditures per acre of parkland	\$2,608	\$9,236	\$14,678
7. Operating expenditures per acres of parks and non-park sites	\$1,523	\$7,823	\$12,512
8. Operating expenditures per FTE	\$65,108	\$102,530	\$106,686
9. FTE's per 10,000 population	8.3	8.9	10.0
10. Acres of parks per 1,000 residents	20.8	10.4	7.9
11. Number of residents per park	2,739	2,323	2,261
12. Number of acres per park	57.0	22.5	16.5
13. Number of participants per program	10	48	36
14. Ratio of fee programs to all programs	84.6	81.4	83.3
15. Ratio of building attendance to park attendance	12.1	38.7	36.9

Agency Operations: Operating Budget

	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
1. Agency's total annual operating expenditures			
<i>Number of Responses</i>		874	290
Lower Quartile		\$1,969,110	\$4,126,980
Median	\$62,427,815	\$5,079,256	\$9,463,701
Upper Quartile		\$14,157,797	\$22,724,211
2. Percentage of agency's total operating expenditures for the following categories:			
<i>Number of Responses</i>		819	276
Parks	5.3%	44.7%	41.4%
Recreation	43.0%	42.0%	45.2%
Other	51.7%	13.3%	13.5%
3. Percentage of agency's total operating expenditures for the following categories:			
<i>Number of Responses</i>		832	274
Personnel services	59.4%	54.4%	56.7%
Operating expenses	37.0%	38.2%	37.4%
Capital expense not in CIP	0.1%	5.2%	4.0%
Other	3.5%	2.2%	1.8%
4. Percentage of agency's total operating expenditures from the following sources:			
<i>Number of Responses</i>		818	273
General Fund Tax Support	46.4%	61.2%	61.6%
Dedicated Levies	0.0%	7.9%	8.1%
Earned/Generated Revenue	27.2%	22.8%	22.3%
Other Dedicated Taxes	0.0%	2.8%	2.6%
Sponsorships	0.7%	0.8%	0.6%
Grants	1.5%	1.9%	1.8%
Other	24.2%	2.6%	3.0%
5. Agency's total annual non-tax revenues			
<i>Number of Responses</i>		811	271
Lower Quartile		\$344,450	\$679,949
Median	\$32,771,950	\$1,178,229	\$2,119,632
Upper Quartile		\$3,809,564	\$5,522,416

Capital Budget

	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
1. Agency's total capital budget for the next 5 years and total capital budget for the fiscal year:			
a. Capital budget for next 5 years			
<i>Number of Responses</i>		708	238
Lower Quartile		\$1,481,250	\$3,068,599
Median	\$142,588,000	\$8,000,000	\$14,633,560
Upper Quartile		\$24,498,169	\$35,024,150
b. Capital budget for the fiscal year			
<i>Number of Responses</i>		781	263
Lower Quartile		\$220,000	\$780,299
Median	\$49,013,849	\$1,229,495	\$2,694,819
Upper Quartile		\$5,705,000	\$10,762,194
2. Agency's current year's capital budget expenditures from the following sources:			
<i>Number of Responses</i>		595	209
Bonds (general obligation and/or revenue) tied directly to the park and recreation agencies	83.0%	12.4%	17.2%
Bonds (general obligation and/or revenue) tied to my jurisdiction (e.g., city, town, county)	1.0%	11.1%	14.1%
Federal and/or state grants	0.0%	9.5%	8.9%
Nonprofit group grants/fundraising (e.g., friends groups, foundations)	3.0%	2.1%	1.8%
Private sector grants/gifts raised directly by the park and recreation agency	0.0%	1.4%	1.5%
General fund tax support	13.0%	42.7%	34.9%
Other	0.0%	20.8%	21.6%
3. Percentage of agency's current fiscal year's capital budget designated for the following purposes:			
<i>Number of Responses</i>		714	247
Renovation	56.0%	55.8%	58.8%
New Development	28.0%	29.9%	29.9%
Acquisition	8.0%	7.1%	6.2%
Other	8.0%	7.2%	5.2%
4. Value of deferred maintenance projects your agency faces:			
<i>Number of Responses</i>		587	190
Lower Quartile		\$0	\$0
Median	\$166,000,000	\$480,500	\$927,061
Upper Quartile		\$5,000,000	\$10,000,000
5. Dollar value of authorized general obligation bonds and revenue bonds authorized for the agency this year			
a. Value of general obligation bonds authorized			
<i>Number of Responses</i>		595	212
Lower Quartile		\$0	\$0
Median	\$61,057,000	\$0	\$0
Upper Quartile		\$537,383	\$2,119,796
b. Value of revenue bonds authorized			
<i>Number of Responses</i>		544	188
Lower Quartile		\$0	\$0
Median	\$775,000	\$0	\$0
Upper Quartile		\$0	\$0

Personnel

	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
1. Number of funded employees at your agency:			
a. Number of full-time employees			
<i>Number of Responses</i>		822	275
Lower Quartile		10	21
Median	612	30	46
Upper Quartile		77	112
b. Number of non-full-time employees			
<i>Number of Responses</i>		790	267
Lower Quartile		25	45
Median	2,229	85	157
Upper Quartile		234	350
c. Total annual hours worked by non-full-time employees			
<i>Number of Responses</i>		728	246
Lower Quartile		9,599	24,018
Median	721,416	35,000	83,729
Upper Quartile		114,430	181,655
d. Total number of full-time equivalent employees (FTEs)			
<i>Number of Responses</i>		825	277
Lower Quartile		17.3	32.4
Median	958.8	49.4	94.0
Upper Quartile		127.3	213.5
2. Percentage of total full-time equivalents (FTEs) involved in the following operational areas:			
<i>Number of Responses</i>		778	261
Administration	10.0%	17.3%	14.8%
Operations/Maintenance	27.0%	44.6%	43.1%
Programmers	56.0%	30.9%	34.6%
Capital Development	6.0%	2.9%	2.6%
Other	1.0%	4.4%	4.9%
3. Number of volunteers and number of annual hours worked by the volunteers at the agency			
a. Number of volunteers			
<i>Number of Responses</i>		730	251
Lower Quartile		25	60
Median	5,059	125	225
Upper Quartile		500	844
b. Total hours worked by volunteers			
<i>Number of Responses</i>		670	233
Lower Quartile		681	1,200
Median	98,606	2,960	5,089
Upper Quartile		11,925	14,588
4. Percentage of agency's that have staff covered by collective bargaining (i.e., are union members)			
<i>Number of Responses</i>		820	279
Yes		37.7%	48.4%
No	X	62.3%	51.6%

Workload

	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
1. Number of individual parks or non-park sites the department/ agency maintains and/or has management responsibility over:			
a. Total number of parks			
<i>Number of Responses</i>		801	272
Lower Quartile		10.0	16.0
Median	420.0	21.0	33.0
Upper Quartile		47.0	71.3
b. Total park acres			
<i>Number of Responses</i>		785	267
Lower Quartile		173.5	213.5
Median	23,939.0	496.0	514.0
Upper Quartile		1,600.0	1,800.3
c. Total number of non-park sites			
<i>Number of Responses</i>		801	272
Lower Quartile		0.0	0.0
Median	68.0	3.0	3.0
Upper Quartile		10.0	12.3
d. Total acres of non-park sites			
<i>Number of Responses</i>		785	267
Lower Quartile		0.0	0.0
Median	17,062.0	9.9	7.3
Upper Quartile		100.0	118.5
Total number of parks + non-park sites			
<i>Number of Responses</i>		801	272
Lower Quartile		13.0	20.0
Median	488.0	29.0	44.5
Upper Quartile		64.0	93.3
Total acres of parks + non-park sites			
<i>Number of Responses</i>		785	267
Lower Quartile		205.5	251.8
Median	41,001.0	635.0	647.6
Upper Quartile		2,053.0	2,344.5
2. Number of acres of developed and undeveloped open space for which the agency has management responsibility or maintains:			
a. Developed			
<i>Number of Responses</i>		712	241
Lower Quartile		100.0	102.0
Median	6,632.0	309.1	353.3
Upper Quartile		925.8	1,065.0
b. Undeveloped			
<i>Number of Responses</i>		699	236
Lower Quartile		30.0	49.5
Median	17,000.0	191.0	218.5
Upper Quartile		816.0	832.3
3. Total number of trail miles managed or maintained by the agency			
<i>Number of Responses</i>		740	250
Lower Quartile		5.0	5.0
Median	334.0	14.0	15.0
Upper Quartile		39.3	43.5

Workload (continued)

	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
4. Number of buildings and the square footage of the buildings operated by the agency:			
a. Number of operated buildings			
<i>Number of Responses</i>		719	250
Lower Quartile		3	4
Median	68	7	8
Upper Quartile		19	22
b. Square footage of operated buildings			
<i>Number of Responses</i>		628	212
Lower Quartile		27,668.0	53,218.5
Median	835,000.0	80,047.0	124,776.5
Upper Quartile		219,915.3	314,945.3
5. Number of programs the agency offers annually and the number of people (i.e., contacts) served by these programs:			
a. Total number of programs offered			
<i>Number of Responses</i>		665	218
Lower Quartile		50	100
Median	15,240	179	382
Upper Quartile		934	2,043
b. Number of fee based programs			
<i>Number of Responses</i>		644	208
Lower Quartile		25	51
Median	12,899	102	250
Upper Quartile		628	1,233
c. Total program contacts (estimate as necessary)			
<i>Number of Responses</i>		626	210
Lower Quartile		4,163	9,276
Median	145,445	15,816	23,963
Upper Quartile		54,332	76,229
6. Number of contacts (e.g. participants, users) of the agency's parks and facilities per year:			
a. Total building facility contacts			
<i>Number of Responses</i>		593	190
Lower Quartile		5,000	21,523
Median	1,496,255	54,398	100,000
Upper Quartile		263,000	421,139
b. Total park facility contacts			
<i>Number of Responses</i>		593	190
Lower Quartile		10,000	7,000
Median	12,336,779	100,000	120,500
Upper Quartile		670,080	740,715
c. Total facilities and parks contacts			
<i>Number of Responses</i>		593	190
Lower Quartile		50,000	115,500
Median	13,833,034	285,000	450,000
Upper Quartile		1,062,424	1,286,435

Agency Responsibilities

	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
1. Agency Responsibilities			
a. Operate and maintain park sites	X	97.8%	97.2%
b. Operate and maintain indoor facilities	X	91.1%	94.1%
c. Operate, maintain, or contract golf courses	X	35.7%	44.4%
d. Operate, maintain, or contract campgrounds	X	18.2%	14.0%
e. Operate, maintain, or contract indoor swim facilities/water parks	X	32.3%	39.2%
f. Operate, maintain, or contract outdoor swim facilities/water parks	X	67.3%	72.0%
g. Operate, maintain, or contract racquet sport activities/courts/facilities	X	63.1%	68.2%
h. Operate, maintain, or contract tourism attractions	X	36.3%	32.5%
i. Provide recreation programming and services	X	94.3%	96.5%
j. Operate and maintain non-park sites	X	69.1%	72.7%
k. Operate, maintain, or manage trails, greenways, and/or blueways (TGB)	X	81.5%	80.4%
l. Operate, maintain, or manage special purpose parks and open spaces	X	73.3%	73.4%
m. Manage or maintain fairgrounds		6.4%	3.2%
n. Maintain, manage or lease indoor performing arts center		19.8%	23.4%
o. Administer or manage farmer's markets	X	21.2%	24.8%
p. Administer community gardens	X	45.5%	54.9%
q. Manage large performance outdoor amphitheaters	X	37.0%	44.8%
r. Administer or manage professional or college-type stadium/arena/racetrack		9.1%	10.1%
s. Administer or manage tournament/event quality indoor sports complexes	X	19.6%	22.0%
t. Administer or manage tournament/event quality outdoor sports complexes	X	56.3%	58.0%
u. Conduct jurisdiction wide special events	X	81.0%	87.8%
v. Have budgetary responsibility for your administrative staff	X	86.7%	88.1%
w. Include in its operating budget the funding for planning and development functions	X	71.0%	71.7%
x. Operate, maintain or contract marinas	X	11.0%	9.4%
y. Maintain or manage beaches (inclusive of all waterbody types)		22.4%	18.9%

Facilities

	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
1. Median jurisdiction population per facility or activity areas within facilities			
a. Recreation centers	127,812	31,239	38,271
b. Community centers		29,036	35,105
c. Senior centers		59,603	75,000
d. Teen centers		57,109	100,438
e. Stadiums		75,026	103,570
f. Ice rink	1,150,309	50,863	57,109
g. Arena		65,466	81,145
h. Performance amphitheater		68,181	99,952
i. Nature centers	230,062	114,696	139,497

Facilities (continued)

	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
2. Median jurisdiction population per outdoor facility			
a. Playgrounds	7,014	3,750	3,737
b. Totlots	18,858	11,983	11,017
c. Community gardens	1,725	30,140	31,059
d. Basketball courts	9,666	7,403	7,542
e. Multiuse courts -basketball, volleyball	76,687	18,232	18,569
f. Diamond fields: baseball - youth	5,810	7,000	9,016
g. Diamond fields: baseball - adult	28,758	20,127	32,000
h. Diamond fields: softball fields - youth	63,906	11,339	14,036
i. Diamond fields: softball fields - adult	23,006	14,302	18,016
j. Skate park	34,858	53,708	65,000
k. Dog park	575,155	43,586	48,478
l. Ice rink (outdoor only)	104,574	16,887	29,900
m. Rectangular fields: multi-purpose		9,622	9,372
n. Rectangular fields: cricket field	14,939	129,840	112,291
o. Rectangular fields: field hockey field		26,409	32,266
p. Rectangular fields: football field		26,493	34,935
q. Rectangular fields: lacrosse field		28,786	37,763
r. Rectangular fields: soccer field - adult		13,200	17,348
s. Rectangular fields: soccer field - youth		7,382	9,123
t. Overlay field		16,044	28,826
u. Multipurpose synthetic field	26,751	39,736	51,043
3. Median jurisdiction population per golf facility			
a. Driving range stations	5,253	23,977	17,722
b. Regulation 18-hole courses	287,577	86,277	101,300
c. Regulation 9-hole courses		152,108	202,600
d. Executive 9-hole courses	575,155	225,520	241,435
e. Executive 18-hole courses		136,115	156,798
f. Par 3; 18-hole courses	1,150,309	234,883	939,489
g. Par 3; 9-hole courses	1,150,309	128,500	294,331
4. Median jurisdiction population per swimming facility			
a. Aquatics centers		53,025	70,591
b. Swimming pools (outdoor only)	575,155	38,000	52,530
c. Indoor competitive swimming pools: 50 meters	383,436	154,840	236,268
d. Indoor competitive swimming pools: 25 meters	191,718	58,373	87,436
e. Other indoor competitive swimming pools	383,436	94,374	124,136
f. Indoor separated diving well		82,917	117,335
g. Total indoor competitive swimming pools	95,859	56,163	71,514
h. Indoor pool designated exclusively for leisure (i.e. non-competitive)	1,150,309	57,295	67,037
i. Therapeutic pool		75,525	115,000
5. Median jurisdiction population per racquet sports facility			
a. Tennis courts (outdoor)	5,810	5,608	5,604
b. Tennis courts (indoor)		15,600	16,126
c. Pickleball (outdoor)	22,121	14,714	20,850
d. Pickleball (indoor)		16,813	18,721
e. Multiuse courts- Tennis, Pickleball (outdoor)	32,866	15,802	19,451
f. Multiuse courts- Tennis, Pickleball (indoor)		14,950	29,021
g. Racquetball/handball/squash courts (outdoor)	164,330	47,330	61,834
h. Racquetball/handball/squash courts (indoor)		35,757	34,491

Activities

	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
1. Percentage of agencies offering the following activities:			
a. Health and wellness education	X	80.3%	89.2%
b. Safety training	X	72.2%	79.1%
c. Fitness enhancement classes	X	82.2%	89.6%
d. Team sports	X	86.9%	89.6%
e. Individual sports	X	75.9%	82.1%
f. Running/cycling races	X	50.2%	51.5%
g. Racquet sports	X	71.2%	78.7%
h. Martial arts	X	58.8%	76.9%
i. Aquatics	X	70.2%	76.1%
j. Golf	X	47.9%	58.2%
k. Social recreation events	X	88.4%	90.3%
l. Cultural crafts	X	61.6%	71.6%
m. Performing arts	X	63.5%	78.0%
n. Visual arts	X	62.6%	73.5%
o. Natural and cultural history activities	X	61.6%	70.9%
p. Themed special events	X	89.9%	93.3%
q. Trips and tours	X	61.2%	75.4%
r. eSports/eGaming	X	12.2%	14.2%
2. Percentage of agencies offering the following Out-of-School Time (OST) activities:			
a. Summer camp	X	83.2%	92.1%
b. Before school programs		19.0%	25.3%
c. After school programs		54.5%	65.1%
d. Preschool	X	34.5%	44.5%
e. Full daycare		7.1%	10.2%
f. Specific teen programs	X	66.3%	79.9%
g. Specific senior programs	X	78.6%	87.4%
h. Programs for people with disabilities	X	62.4%	75.5%
i. STEM programs	X	57.6%	66.7%

Policies

	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
1. Does your agency have a policy barring the use of all tobacco products in its parks and at its facilities and grounds?			
<i>Number of Responses</i>		727	250
Yes, at all locations	X	52.0%	56.0%
Yes, at select locations		28.3%	27.2%
No		18.4%	15.6%
N/A		1.2%	1.2%
2. Does your agency have a policy that allows the consumption of alcohol by legal-aged adults on its premises?			
<i>Number of Responses</i>		725	250
Yes, at all locations		15.0%	11.2%
Yes, at select locations	X	58.5%	65.6%
No		25.8%	22.4%
N/A		0.7%	0.8%
3. Does your agency sell alcoholic beverages to legal-aged adults on its premises (sold either by the agency or by a concessionaire authorized by the agency)?			
<i>Number of Responses</i>		727	252
Yes, at all locations		3.0%	3.2%
Yes, at select locations	X	45.8%	51.2%
No		49.2%	43.3%
N/A		1.9%	2.4%
4. Does your agency provide healthy food options in its vending machines?			
<i>Number of Responses</i>		720	248
Yes, at all locations		16.5%	17.3%
Yes, at select locations	X	27.6%	36.7%
No		21.5%	20.6%
N/A		34.3%	25.4%
5. Does your agency provide healthy food options at its concession stands?			
<i>Number of Responses</i>		715	247
Yes, at all locations		18.0%	17.8%
Yes, at select locations	X	34.8%	40.9%
No		20.1%	14.2%
N/A		27.0%	27.1%
6. Does your agency charge a parking fee at its parks or facilities?			
<i>Number of Responses</i>		729	252
Yes, at all locations		0.8%	1.6%
Yes, at select locations	X	15.5%	19.1%
No		80.7%	75.8%
N/A		3.0%	3.6%
7. Does your agency charge an admission fee to enter its parks?			
<i>Number of Responses</i>		730	254
Yes, at all locations		1.0%	0.4%
Yes, at select locations	X	16.2%	15.4%
No		81.0%	83.1%
N/A		1.9%	1.2%
8. Does your agency have an expressed commitment to diversity, equity and inclusion (DEI) in vision, mission and/or strategic plan documents?			
<i>Number of Responses</i>		339	112
Yes, at all locations	X	73.8%	82.1%
Yes, at select locations		2.1%	2.7%
No		19.2%	13.4%
N/A		5.0%	1.8%

Policies (continued)

9. Does your agency have hiring practices and policies that promote a diverse agency workforce?

<i>Number of Responses</i>		342	113
Yes, at all locations	X	88.0%	92.9%
Yes, at select locations		0.9%	0.0%
No		7.6%	6.2%
N/A		3.5%	0.9%

Jurisdiction Information

	Your Agency	All Agencies	Population Density per Sq Mile Over 2,500
1. Agency/department's jurisdiction type			
<i>Number of Responses</i>		1,054	335
Borough		0.5%	0.3%
Village		2.4%	2.4%
City		55.5%	72.5%
Town		9.9%	3.6%
Township		3.4%	2.1%
County	X	14.7%	3.0%
State		0.1%	0.3%
Special District		10.1%	11.3%
Regional/Metro Authority		0.4%	0.0%
Independent District/Authority		1.5%	2.4%
School District		0.5%	0.9%
Military Department		0.4%	0.3%
Tribal Lands/Reservation		0.0%	0.0%
Other		0.8%	0.9%
2. Country			
<i>Number of Responses</i>		1,054	335
United States	X	99.5%	99.7%
Canada		0.5%	0.3%
Mexico		0.0%	0.0%
Other		0.0%	0.0%
3. Jurisdiction's total annual operating and capital budget			
a. Jurisdiction annual total operating budget			
<i>Number of Responses</i>		975	314
Lower Quartile		\$4,240,175	\$9,054,026
Median	\$4,470,000,000	\$20,060,135	\$44,426,554
Upper Quartile		\$103,847,582	\$201,014,590
b. Jurisdiction annual capital budget			
<i>Number of Responses</i>		942	306
Lower Quartile		\$536,309	\$1,515,986
Median	\$997,392,426	\$3,912,264	\$9,546,644
Upper Quartile		\$22,936,575	\$52,679,470
4. Square mileage and population of the incorporated jurisdiction the agency serves			
a. Square mileage of incorporated jurisdiction			
<i>Number of Responses</i>		1,023	335
Lower Quartile		12.0	8.0
Median	391.0	32.3	18.0
Upper Quartile		143.0	44.1
b. Population of jurisdiction			
<i>Number of Responses</i>		1,036	335
Lower Quartile		19,398	31,030
Median	1,150,309	44,106	69,760
Upper Quartile		134,300	175,001



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