



## MEMORANDUM

To: Tom Flanagan, Superintendent  
From: Joe Weith, Senior Project Manager  
Date: March 30, 2023  
Re: BHS | BTC Project Schedule Update

The purpose of this memorandum is to provide an update on the master project schedule. The recently submitted Guaranteed Maximum Price (GMP) for early bid package #1 included, and is based upon, an updated project schedule prepared by Whiting Turner. The updated schedule is projecting a substantial project completion date of November 2025, and a building occupancy date of January 2026. Several key milestone dates contained in the updated project schedule include:

- March 2023: Start of building abatement and demolition.
- April 2023: GMP #2 – presented for board approval.
- July 2023: Buildings A and B abatement/demolition complete.
- July 2023: Mobilization for site/building construction.
- July/August 2023: 50% CD project cost estimate review.
- September 2023: GMP #3 (final GMP) - presented for board approval.
- September 2023: GMP #3 – project schedule update.
- November 2025: Construction substantial completion.
- Nov. 2025 – Dec. 2025: School setup & move-in
- January 2026: Building occupancy by students/teachers.

This schedule update represents a snapshot and good faith estimate of key milestone dates. It is based on where we are today in the design and bidding process and what we know regarding the current construction market in northern New England (e.g., labor availability and supply chains). As with any construction project of this size and complexity, there are multiple components and variables that will continue to evolve as the project progresses. We all understood going in that our original schedule goal was very aggressive, but potentially doable, IF all variables came together perfectly. Since project

initiation and the passage of the bond vote, several key items have led to a new project schedule including:

1. Delay in the start of building abatement and demolition due to the state permitting process and legal challenges related to PCBs and demolition/abatement contract award.
2. Unforeseen underground discovery and additional site testing has slowed foundation and structural engineering for seismic and an economical design.
3. Continued strained bidding market and limited labor resources.
4. Unfavorable lead times on critical project components (e.g., switchgear and panelboards).

As the project moves forward, the project team will continue to evaluate any opportunities that may allow for schedule efficiencies, which will ultimately improve our completion date. However, with a project of this size and complexity, there is always risk that other issues may arise which further impact the schedule. The project team will continue to be proactive by analyzing known risks and developing mitigation strategies to minimize schedule impacts as best we can. We anticipate the next major update to the project schedule will occur in September as part of the final GMP #3.