

# MGM SPRINGFIELD QUARTERLY STATUS REPORT #5

Monitoring of Project Construction and Licensee Requirements 205 CMR 135

For the Period: January–March 2016



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135.02.2 The commission shall, in accordance with M.G.L. c. 23K. §§ 10 and 11 approve for each gaming licensee, a project schedule for the gaming licensee's capital investment in its gaming establishment and related infrastructure which includes:

(a) all major stages of design and construction; including all permitting and approvals, design deliverables, site preparation, foundation, structure, plumbing, electrical, mechanical, exterior finish and fenestration, long lead items, insulation, interior finish and furnishings and landscaping, building commissioning and commissioning of gaming equipment and information technology systems.

(b) For a Category 1 gaming establishment, a timeline for commencement of the final stage of construction pursuant to M.G.L. c. 23K, § 10(a); and

(c) a timeline for the stage of construction at which the gaming licensee shall be approved to open for business or operate a slot machine pursuant to M.G.L. c. 23K, §§10(c) and 11(a).

135.02.4 If unforeseen and/or changed circumstances necessitate a change to a project schedule approved pursuant to 205 CMR 135.02(2) which will impact the completion date or requires a major change in the method or progress of construction, the gaming licensee may submit to the commission for its approval a revised project schedule, with a detailed statement of the unforeseen changed circumstances which justify the revised project schedule. If the commission approves such revised project schedule, it shall substitute and supersede the previously approved project schedule.

#### 1 PROJECT SCHEDULE

#### 1a CURRENT SCHEDULE

On August 6, 2015, the Massachusetts Gaming Commission approved a revised opening date of thirty (30) days following a construction completion date of either August 6, 2018 or the date on which the I-91 Viaduct Project achieves Full and Beneficial Use (as defined in MassDOT project documents), whichever occurs later. MGM submitted a final project schedule for consideration on November 6, 2015. In accordance with our commitment to providing monthly schedule updates, schedule updates were provided to MGC's representative on January 7, February 3, March 3, and March 30 of this year. The March 30<sup>th</sup> update is included in this document as <u>Appendix A</u>.

#### 1b PROJECT SCHEDULE CHANGES

There are no changes to report that would alter MGM's opening date.



135.02.3 Within the time frame provided in the award of the gaming license, the licensee shall provide to the commission for commission approval an affirmative action program of equal opportunity whereby the licensee establishes specific goals for the utilization of minorities, women and veterans on construction jobs and for contracting with minority, women or veteran owned businesses during either design or construction; provided, however that such goals shall be equal to or greater than the goals contained in Executive Office of Administration and Finance Administrative Bulletin Number 14.

135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(e) a detailed statistical report pursuant to M.G.L. c. 23K,  $\S21(a)(23)$  on the number, gender and race, and veteran status of individuals by job classifications hired to perform labor as part of the construction of the gaming establishment and related infrastructure, and a comparison of this report with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K,  $\S21(a)(22)$ .). In the event the licensee's hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.

(f) a report describing the number of contracts, total dollar amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the gaming establishment and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(21). In the event the licensee's hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.

#### 2 CONSTRUCTION PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY

#### 2a DIVERSITY SUMMARY

The following is a snapshot of Construction and Design Diversity Commitments through March 31:

GROUP	PROJECT GOALS	COMMITMENTS	VARIANCE	COMPANY COUNT	VALUE
WBE	10.00%	16.6%	6.6%	29	\$11.50M
MBE	5.00%	9.9%	4.9%	19	\$6.84M
VBE	2.00%	6.2%	4.2%	8	\$4.27M

Notes:

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1. Total Commitments through March 31, 2016 are \$69.3M

2. Includes companies that are certified with the following agencies:

- MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.



Updates on outreach activities and additional diversity reporting are presented monthly to the Access and Opportunity Committee of the Massachusetts Gaming Commission. The most recent AOC presentation of April 12, 2016 is included as Appendix B.

#### 2b COMMITMENTS

#### **Design Commitments**

The following is a snapshot of Design Diversity Commitments through March 31:					
GROUP	COMMITMENTS	COMPANY COUNT	VALUE		
WBE	11.3%	9	\$2.65M		
MBE	8.4%	8	\$1.96M		
VBE	4.1%	2	\$0.96M		

Notes:

- 1. Total Commitments through March 31, 2015 are \$23.4M
- 2. Includes companies that are certified with the following agencies:
  - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. ٠
  - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
  - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- 3. Value for VBE (Stevens & Associates) is included in the Construction Commitments because they are being billed through the Construction Manager, Tishman Construction Corporation.

A listing of construction companies included in the totals above is included in Appendix B.

#### **Construction Commitments**

The following is a snapshot of	<b>Construction Diversity</b>	Commitments through March 31:
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<b>U</b> 1	,	0	
GROUP	COMMITMENTS	COMPANY COUNT	VALUE
WBE	19.3%	20	\$8.85M
MBE	10.6%	11	\$4.88M
VBE	7.2%	6	\$3.31M

Notes:

1. Total Commitments through March 31, 2016 are \$45.9M

- 2. Includes companies that are certified with the following agencies:
  - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. •
  - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
  - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission. ٠

A listing of construction companies included in the totals above is included in Appendix B.



#### 2c WORKFORCE STATISTICS

Subcontractors have been submitting workforce tracking forms after each pay period. The most recent available results have been tallied and are included as Appendix C.

Summary workforce statistics for the total Project as of March 28 are as follows:

GROUP	PROJECT GOALS	PROJECT TO DATE %	
Women	6.90%	10.56%	
Minority	15.30%	28.35%	
Veteran	8.00%	8.65%	

Note: Statistics include all workforce reports that were received by MGM as of March 28, 2016.

Additional workforce statistics and reporting is included in Appendix B.



135.02.5a To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(a) the total estimated cost of construction of the project and related infrastructure improvements, including a sworn certification regarding costs incurred pursuant to 205 CMR 122.03: Costs Included in the Calculation of Capital Investment, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements

(b) a sworn certification regarding the capitalization of the gaming licensee, sufficient for the commission to determine, pursuant to M.G.L. c. 23K §10(e) or 11(c), that the gaming licensee has adequate funds to complete the gaming establishment and related infrastructure improvements.

#### 3 COST OF CONSTRUCTION / CAPITALIZATION OF GAMING LICENSEE

Pursuant to 205 CMR 135.02.5(a) and (b), please see <u>Appendix D</u> for a certification regarding (a) the total estimated cost of construction of the project and related infrastructure improvements, and (b) the capitalization of MGM Springfield.



135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(c) a copy of all design and construction contracts executed within the prior quarter by the gaming licensee to design and construct the gaming establishment and related infrastructure improvements

#### 4 DESIGN & CONSTRUCTION CONTRACTS

The following contracts were executed in the first quarter of 2016:

CO	MPANY	CONTRACT	MGC STATUS
1.	Tishman Construction Company	Letter of Authorization for Design-Build Services for Parking Garage	REGISTRANT
2.	AFO Consulting	Construction Support Services	REGISTRANT
3.	Strategic Building Solutions dba Colliers International	Commissioning and Testing Services	REGISTRANT
4.	Thornton Tomasetti, Inc.	Independent Structural Engineering Peer Review Services	REGISTRANT

Copies of executed contracts are available to the Massachusetts Gaming Commission's Representative for review.



135.02.5d To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(d) a status report reflecting the progress of construction and certifying compliance with the approved project schedule for major stages of construction. In the event that the progress of construction does not comply with the project schedule approved pursuant to 205 CMR 135.02, the licensee shall submit a detailed plan to bring the progress of construction into compliance with the approved project schedule or submit a request for a revised project schedule pursuant to 205 CMR 135.02(4)

#### 5 STATUS OF WORK COMPLETED / PROGRESS PHOTOGRAPHS

#### 5a STATUS OF WORK COMPLETED

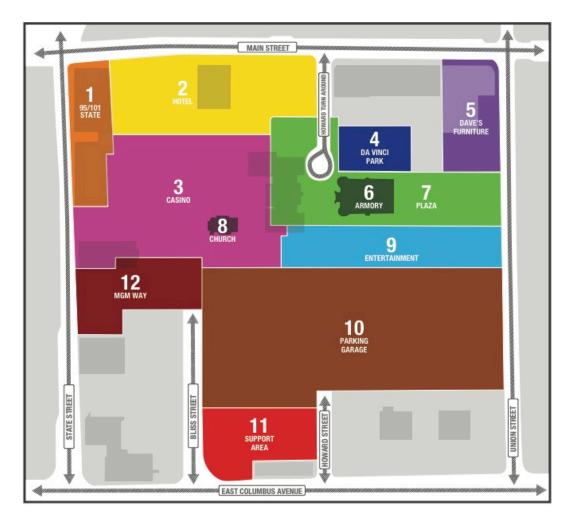
#### **Onsite Activities**

The following onsite activities took place in the past quarter or are currently underway:

- Demolition was completed for 59 Howard Street (Zanetti School), 79-83 State Street, 1090-1104 Main Street, 1120 Main Street, 1126 Main Street, 1156-1178 Main Street (Edisonia Theater Block), 15 Bliss Street (VFW), 19 Bliss Street (former Springfield Rescue Mission), rear garage of 1132-1142 Main Street (Union House/Chandler Hotel)
- Abatement and Interior demolition of 95 State Street is underway.
- Utility disconnects were completed in preparation for demolition of 15 Bliss Street (VFW), 19 Bliss Street (former Springfield Rescue Mission), Union House/Chandler Hotel.
- The haul road for the French Church relocation was constructed, and the foundation poured at the new location. Equipment is being mobilized to prepare for the relocation. Interior bracing is underway in preparation for the move.
- Site clearing and bulk excavation is underway for the new Parking Garage. Dust monitoring is in place and dust control measures are being implemented as necessary.
- YWCA building exterior salvage work was completed.
- Discontinuances of Bliss and Howard Streets were approved and barriers and fencing were installed.
- The Springfield Rescue Mission vacated its former building at 19 Bliss Street on 12/31/15.
- Utility work took place on and around the site, including a storm drain tie in at Bliss Street, Howard Street sewer work, water and sewer work on State Street, a gas main at State Street, and storm drain at 1317-1343 E. Columbus Avenue.
- The water main and storm drain is being installed at the site of the future MGM Way.
- Soil removal work has begun in the former parking lot between Bliss and Howard Streets.



A revised site key plan was developed to notify property abutters and the general public via biweekly email and website updates of upcoming construction activities.



MGM Springfield Project Site Key Plan for Bi-Weekly Construction Activities Updates

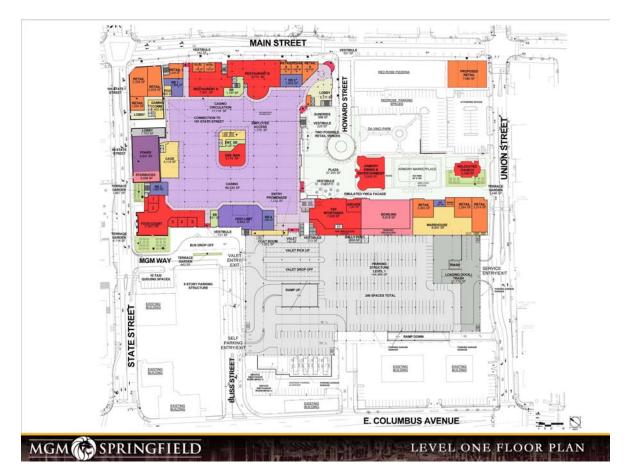


#### **Design Progress**

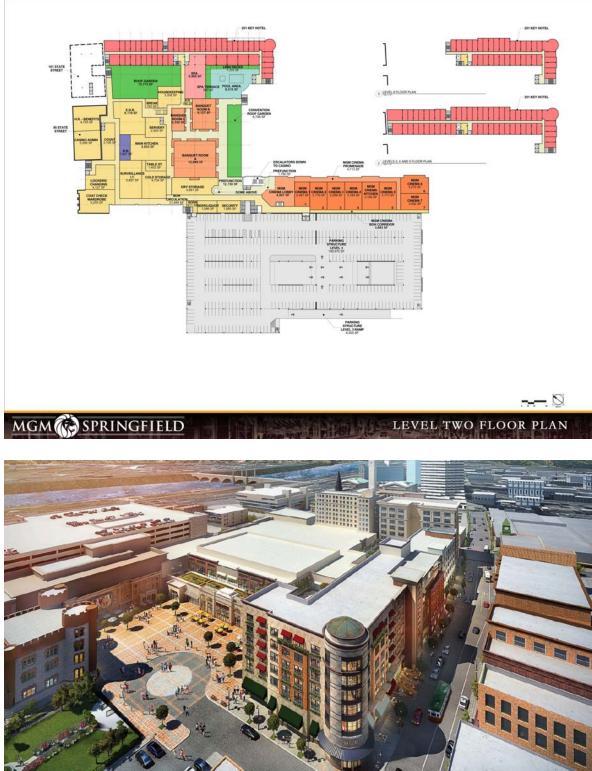
MGM presented its final site plan to the City of Springfield for review and approval by the City Council. The Council approved MGM's Site Plan with certain conditions on February 22, 2016. A copy of the Findings and Decision of the City Council including the conditions is included in this document as <u>Appendix E</u>. The Design Team is working towards a final design presentation to the MGC in early May. Select progress plans and renderings are included below.

A core and shell design development set for the hotel/podium was prepared by the team and submitted for owner review on 1/29/16, and a progress construction document package was submitted on 3/18/16.

The Garage Design/Build team submitted a schematic design set for owner review. Material samples for the exterior facades of the garage were reviewed with the City of Springfield.







View of Main & Howard Streets





View of Garage and Signage from I-91



Main Street Elevation



#### 5b PROGRESS PHOTOGRAPHS

An images set of construction site progress photographs as of March 31, 2016 is included in this document as Appendix F.



135.02.6 The licensee shall have a continuing obligation, pursuant to 205 CMR 120.01(2) to timely provide to the commission an updated permits chart and all documents and information listed in 205 CMR 120.01: Permitting Requirements, as well as any updates to the MEPA process such that the commission is continuously apprised of all material developments with respect to all permits and approvals required for the gaming establishment. Pursuant to 205 CMR 120.01(1)(h) the licensee shall provide to the commission copies of any appeal within 20 days of filing, whether to a municipal or state entity or for judicial review, filed with respect to any permit of approval listed in 205 CMR 120.01(1) along with a copy of the docket sheet and each decision on any appeal.

#### 6 PERMITS

The following is the status of required permits and approvals:

AGENCY OR GOVERNING LEGAL AUTHORITY		PERMIT, REVIEW, OR APPLICATION	DATE APPLICATION SUBMITTED OR ESTIMATED ANTICIPATED APPLICATION DATE	
FEDERAL				
1.	US Environmental Protection Agency	USEPA Construction General Permit	Permit received 2/23/15: USEPA MAR120000	
	(EPA)	NPDES General Permit	Permit for Main St. and East Columbus Ave. received 3/9/15: <i>MAR12B410</i>	
		NPDES Remediation General Permit (RGP)	Based on foundation design, no permit is expected to be required.	
2.	Federal Aviation Administration	Determination of No Hazard to Air Navigation	Aeronautical Study Requests for Parking Garage and Hotel/Podium filed with FAA on 2/22/16.	
ST.	ATE			
1.	Massachusetts Gaming Commission	Gaming License	Received 11/7/14	
	Commission	Findings issued pursuant to M.G.L. ch. 30 sec. 61	Section 61 Findings issued by MGC on December 17, 2015.	
2.	Executive Office of Energy and Environmental Affairs	Massachusetts Environmental Policy Act (MEPA) Review	Certificate on Final Environmental Impact Report Received 12/31/14 (EEA 15033); Certificate on Notice of Project Change (NPC) finding no Supplement Environmental Impact Report required issued on November 25, 2015.	
3.	Massachusetts Department of Environmental	MA DEP Underground Injection Control (UIC) BRP WS-06	To be filed at project completion	
	Protection (MA DEP)	Construction Dewatering Permit	Based on foundation design, no permit is required as groundwater can be managed internal to the site boundary. A permit will be pursued if any deeper excavation is required.	



4.	Massachusetts Historical Commission (MHC)	Review of project relative to potential effects of State Register historic/ archeological resources	Final Memorandum of Agreement Approved by MGC on December 17, 2015 and Signed by MHC on December 18, 2015.
5.	Massachusetts Department of Transportation (MassDOT)	Findings pursuant to M.G.L c. 30, sec. 61	Final Road Safety Audits (RSAs) provided to MassDOT in December 2015 consistent with MEPA Certificate. Revised Draft Section 61 Findings Presented to MassDOT on December 23, 2015. MassDOT issued finding pursuant to G.L. c. 30, sec. 61 on March 28, 2016. These findings will be incorporated by reference into the Massachusetts Gaming Commission Section 61 Findings.
		Category III Application for Permit to Access State Highway	MGM submited a 25% design package and Design Exception Report for MassDOT review on 2/8/16– assumed to be a Category III Application for Permit to Access State Highway. Upon receipt of the 25% level comments, MGM will prepare a combined 75%/100% design package for MassDOT's review. Upon receipt of 75/100% level comments, MGM will prepare a PS&E design package for MassDOT's final review. MassDOT will issue the Highway Access Permit prior to construction of multimodal roadway and traffic control improvements.
6.	Massachusetts Department of Housing and Community Development	Chapter 121A Designation as an Urban Redevelopment Project	Approval letter received 12/31/14
7.	Massachusetts Department of Public	Elevator Decommission Permit	Permit to decommission elevator at 83 State Street, 2/9/16: <i>No. ELV16-</i>
	Safety		0359Permit to decommission elevator at 1170 Main Street, 2/9/16: <i>No. ELV16-0360</i>
		Elevator Construction Permits	Application(s) to be filed pending final drawings
		Storage Permit	Not required per 527 CMR 9.00. No fuel tanks in excess of 10,000 gallons are expected to be included in the project.
LO	CAL PERMITS AND APPF	ROVALS UPDATE FOR FIRST G	UARTER 2016
1.	City of Springfield Department of Public Works	General Roadway Excavation, Trenching	Howard Street between Main Street and E. Columbus Ave., 2/12/16: <i>No. 20160198</i>
			Main Street between Gridiron Street and Union Street, 1/29/16: <i>No. 20160119</i>



		Construction Management & Temporary Traffic Control Plans	Phase 3, Rev. 3 Approval Letter dated 2/22/16
		Proposed Stormwater Change	Updated hydrocad stormwater model prepared by Allen and Major and memo concerning pipe diameter change to drainage on Bliss St. – Approval letter dated 2/10/16
		Phase 2 Interim Utility Package Site Plan	Approval Letter dated 2/3/16
2.	City of Springfield – Code Enforcement/Building	Building Permit Demolition	Demolish YWCA/former detention center at 26 Howard Street, application date 3/30/16
	Division		Demolish Garage at rear of parcel at 1132-1142 Main Street, 3/28/16: <i>No. 16BLDOT-00053AL</i>
			Demolish former Mission at 21 Bliss Street*, 3/22/16: No. 16DEMO-00022 **Note: address on permit is listed in error; building is at 19 Bliss Street.
			Demolish former VFW at 19 Bliss Street*, 3/22/16: No. 16DEMO-00023 *Note: address on permit is listed in error; building is at 15 Bliss Street.
			Demolish interior of 95 State Street, 3/21/16: <i>No.</i> 16BLDOT-00051AL
			Demolish office building at 1156 Main Street, 3/15/16: No. 16DEMO-00020
			Demolish former commercial space at 79 State Street, 1/28/16: <i>No. 16DEMO-00010</i>
			Demolish retail building at 1090 Main Street, 1/22/16: No. 16DEMO-00004
			Demolish business building at 1120 Main Street, 1/14/16: <i>No. 15DEMO-00115</i>
			Demolish retail building at 1126 Main Street, 1/8/16: No. 15DEMO-00114
			Demolish former school at 59 Howard Street, 1/6/16: No. 15DEMO-00028
		Permit to Move French Church	94 Union Street, 1/28/16: No. 16BDOT-00004ER
3.	City of Springfield Historical Commission	MHC Review Concurring Party; Demolition Delay	SHC approved changes to design for purposes of historic resources and revised MOU on October 23, 2015.



4.	Springfield City Council	Overlay District Special Permit	Overlay District Special Permit approved by City Council on December 22, 2015.
		Site Plan Review	MGM Site Plan submission deemed completed on November 23, 2015. The City Council voted to approval the plan on 2/22/16.
		Amendments to HCA	Amendment No. 1 approved by Council vote on 6/22/15.
			Amendment No. 2 approved by Council vote on 2/22/16.
		Public Way Discontinuance Approval	The City Council voted to approve street discontinuances of both Bliss and Howard Streets on 1/26/16.
5.	City of Springfield Department of Health and Human Services	Food Service Establishment Permit	TBD as venues are finalized
6.	City of Springfield – Forestry Division	Municipal Tree Work Permit	No Current Permits
7.	Springfield Water and Sewer Commission	Water and Sewer Connection Permits	New Main at Howard Street between E. Columbus and Main Street, 2/4/16
			CIPP lining existing pipe at Howard Street between E. Columbus and Main Street, 2/4/16
8.	City of Springfield – Fire Prevention Bureau	Sprinkler Shutdown	Fire Sprinkler Shutdown at 95 State Street, 3/4/16: No. 160475
		Installation of Above Ground Storage Tank Permit(s)	To be filed at installation of emergency generators and fire pump.
		Fuel Oil, Gasoline and Diesel Fuel Storage Permit	To be filed prior to occupancy of the Parking Garage.



135.02.7 In furtherance of specific goals for the utilization of minorities, women and veterans on construction jobs, the licensee shall send and provide a copy to the commission, to each labor union or representative of workers with which the licesee has a collective bargaining agreement or other contract of understanding, a notice advising the labor union or workers representative of the licensee's commitments pursuant to M.G.L. c. 23K  $\S(15)$  and  $\S§21(a)(21)$  and (22).

#### 7 ORGANIZED LABOR LETTER

The Project Labor Agreement (PLA) was executed on February 26, 2015. Article XVIII on Page 25 of the Agreement states the construction manager and labor unions' commitment to comply with Owner's Diversity and Affirmative Marketing Program as adopted on January 22, 2015.

A copy of the executed PLA is available to the Massachusetts Gaming Commission's Representative for review.



135.02.8 Prior to the gaming establishment opening for business, in furtherance of specific goals for the utilization of minority business enterprises, women business enterprises and veteran business enterprises as vendors in the provision of goods and services to the gaming establishment, the licensee shall provide to the commission an affirmative marketing plan in which the licensee identifies specific goals, expressed as an overall program goal applicable to the total dollar value of contracts entered into, for the utilization of minority business enterprises, women business enterprises and veteran business enterprises to participate as vendors in the provision of goods and services procured by the gaming establishment and any businesses operated as part of the gaming establishment; provided, however, that the specific goals for the utilization of such minority business enterprises, women business enterprises and veteran business enterprises enterprises and veteran business enterprises and veteran business enterprises enterprises enterprises and veteran business enterprises enterprises enterprises enterprises and veteran business enterprises enterprises enterprises enterprises enterprises enterprises enterprises.

#### 8 OPERATIONAL PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY

MGM's Diversity and Affirmative Marketing Program was approved on January 22, 2015. MGM will comply with this program to meet goals for Diversity participation in the operational phase of the project.



APPENDIX A

#### LEVEL 1, LEVEL 2 AND DETAILED PROJECT SCHEDULES

AS OF MARCH 30, 2016

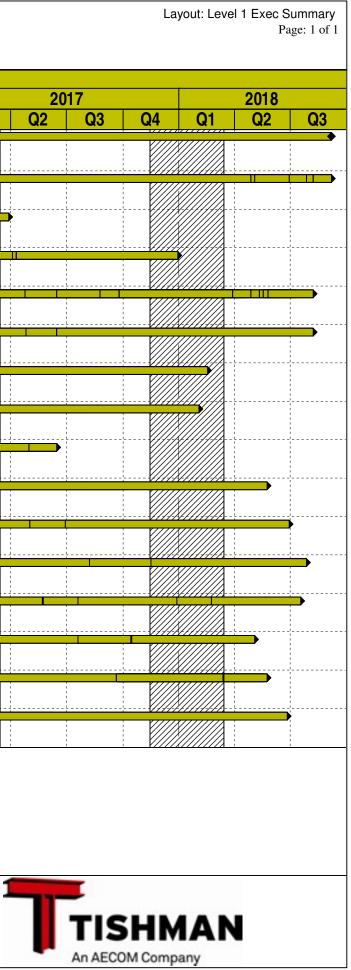


## **MGM Springfield Project Schedule**

Phase			1								· ·
	Q3	Q4	Q1	20 Q2	015 Q3	Q4	Q1	2( 2	)16 Q3	Q4	Q1
MGM Springfield Sep 2018 Opening - CU											
PROJECT MANAGEMENT		<b>—</b>									
ENABLING	•										
PARKING GARAGE											
HOTEL											
PODIUM											
95 STATE ST (LvI 4 & Up)											
101 STATE ST											
SITEWORK & UTILS			<b>C</b>								
OFFSITE IMPROVEMENTS (per FEIR)			 								
PLAZA RETAIL								<u></u>			
ARMORY			 					•			
DaVINCI PARK			 					<u></u>			
DAYCARE			 					<b></b>			
ENTERTAINMENT BLK (F/O)											
RESIDENTIAL								•			







tivity ID	Activity Name	Orig Dur	Start	Finish		2016				2017
		Dur			Feb M	ar   Apr   May   Jun   Jul   Aug   Sep   Oct   No	/ Dec Jan	Feb   Mar   A	pr May .	
MGM S	pringfield Sep 2018 Opening - CURRENT	928	9/19/14 A	9/5/18						
	CT MANAGEMENT	928	11/4/14 A	9/5/18						
PM-100	Referendum Vote / Project Start	0	11/4/14 A			↓ <mark>↓</mark> · · · · · · · · · · · · · · · · · · ·				
PM-200		0	11/5/14 A							
PM-999	O Construction Completion (TCO): Aug 06, 2018	0		8/6/18				/		
PM-220		0		8/6/18						
PM-990		0		9/5/18*		• • • • • • • • • • • • • • • • • • •		/_/_//		
Assist	MGM with development of Project Criteria	57	1/2/15 A	4/29/16						
	ate and Finalize Project Labor Agreement	39	1/7/15 A	2/26/15 A		↓ <mark>•</mark> · · · · · · · · · · · · · · · · · · ·		,/_/_/_/		
	Gaming Commission	866	11/4/14 A	9/5/18						
I-91 Via		802	12/3/14 A	8/6/18		↓ <mark>•</mark>				
	cs Planning	132	11/4/14 A	6/15/17	_{//////		X///X///X			
	iurnover Milestones	122	12/29/17	6/22/18						
LEED		816	5/1/15 A	7/26/18						
ENABLI	NG	564	9/19/14 A	3/28/17						
Design		506	11/10/14 A	1/5/17		Design Pa				
	EMENTS - BY OWNER	436	10/29/14 A	9/23/16						
Procure		318	12/8/14 A	5/31/16	-					
	Relocation	267	9/19/14 A	1/22/16 A						
	Demo Misc	402	2/26/15 A	11/2/16	-					
	ition of Historic Structures	564	12/2/14 A	3/28/17			<u> </u>			
	ep / Construction	0	3/28/16	3/28/16	-////					
Temp S		294	4/15/15 A	6/30/16						
	G GARAGE	483	12/21/15 A	12/29/17						
						•				
Milesto		423	2/1/16 A	10/3/17	-7///					
Contrac		0	12/29/17	12/29/17				////		
Enablin		41	12/21/15 A	4/12/16						
Design		113	2/1/16 A	7/12/16						
Permitt		84	3/4/16 A	7/26/16						
Procure		215	3/28/16 A	2/2/17			7//////////////////////////////////////	<u> </u>	<u></u>	
Fabrica		240	5/17/16	4/28/17	_////					
Constru	uction	444	3/14/16 A	12/29/17						•••••
HOTEL		868	2/9/15 A	8/6/18						
Design		397	2/9/15 A	9/22/16						
Procure		155	3/28/16	11/4/16						
Fabrica		412	5/3/16	12/19/17					<b>       </b>	
	uction / Core & Shell	361	11/1/16	4/5/18			7//////////////////////////////////////			
Fit Out		239	8/25/17	8/6/18						
PODIUM		868	2/9/15 A	8/6/18						
Design		407	2/9/15 A	12/12/16			<b>#</b> ////////////////////////////////////			
Permitt	ling	255	3/14/16 A	3/30/17				3	/10/16	
Procure	ement	150	3/25/16 A	11/14/16						
Fabrica	ation	269	4/19/16	5/11/17			<u>~~~~~~~~</u>			

Actual Work

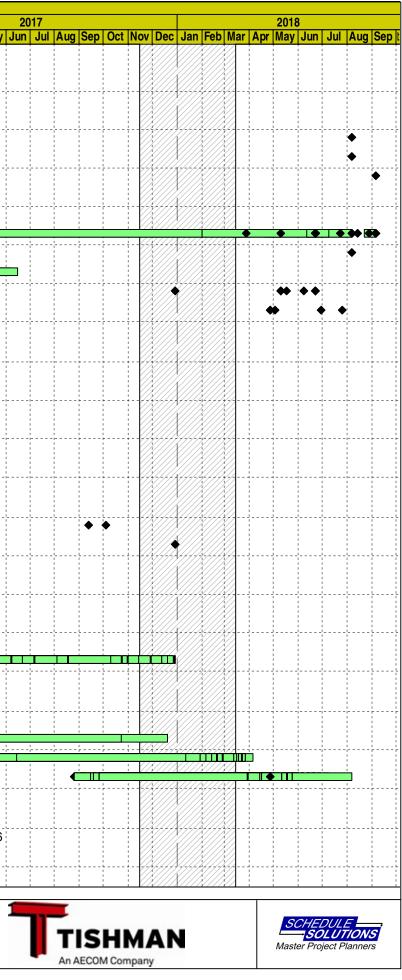
Remaining Work

Critical Remaining Work

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MGM Springfield Sep 2018 Opening - CURRENT / Page 1 of 3 Level 2 Exec Summary / DD 3/27/16 / Printed 3/30/16



tivity ID	Activity Name	Orig Dur	Start	Finish	2016	2017
					Feb   Mar   Apr   May   Jun   Jul   Aug   Sep   Oct   Nov   Dec   Jan   Feb   Mar   Apr   May	Jun Jul
Core & S		567	4/12/16	7/10/18		
Constru		288	6/15/17	8/6/18		
95 STATE	E ST (Lvl 4 & Up)	750	2/9/15 A	2/15/18		
Design		398	2/9/15 A	9/22/16		
Permitti	ng	80	1/4/16 A	8/24/16		
Procure		110	5/10/16	10/14/16		
Fabricat		80	10/17/16	2/9/17		
Constru		427	6/8/16	2/15/18		: :
101 STAT	'E ST	741	2/9/15 A	2/2/18		
Design		521	2/9/15 A	3/21/17		
Permitti	ng	80	2/1/17	5/24/17		
Procure		134	10/14/16	4/26/17		
Fabricat	tion	80	4/20/17	8/11/17		
Constru		309	11/14/16	2/2/18		
SITEWO	RK & UTILS	557	2/26/15 A	6/15/17		
Design		264	2/26/15 A	4/27/16		
Permitti	ng	100	6/3/15 A	10/9/15 A		
Procure	ement	75	2/26/15 A	1/26/16 A		
Constru	iction	535	5/4/15 A	6/15/17		
OFFSITE	IMPROVEMENTS (per FEIR)	546	3/28/16	5/24/18		
Design		50	8/1/16	10/11/16		
Permitti	ng	40	10/12/16	12/8/16		
Procure	ement	335	3/28/16	7/25/17		
Fabricat	tion	50	7/26/17	10/4/17		ļ
Constru	lotion	522	4/12/16	5/24/18		•
PLAZA R	ETAIL	409	11/17/16	6/29/18		
Design		75	11/17/16	3/6/17		
Permitti	ng	40	3/7/17	5/2/17		
Procure	ement	40	3/7/17	5/2/17		
Fabricat	tion	90	5/3/17	9/8/17		
Constru	iction	254	6/29/17	6/29/18		}
ARMORY	/	534	6/15/16	7/26/18		
Design		79	6/15/16	10/5/16		
Permitti	ng	40	10/6/16	12/5/16		
Procure	ement	60	10/6/16	1/4/17		
Fabricat	tion	80	1/5/17	4/27/17		
Constru	iction	395	1/5/17	7/26/18		· · ·
DaVINCI	PARK	470	9/6/16	7/17/18		
Design		180	9/6/16	5/23/17		
Permitti	ng	40	5/24/17	7/20/17		
Procure	ement	40	5/24/17	7/20/17		
Fabricat	tion	40	12/28/17	2/22/18		
Constru	Iction	100	2/23/18	7/17/18		

Actual Work

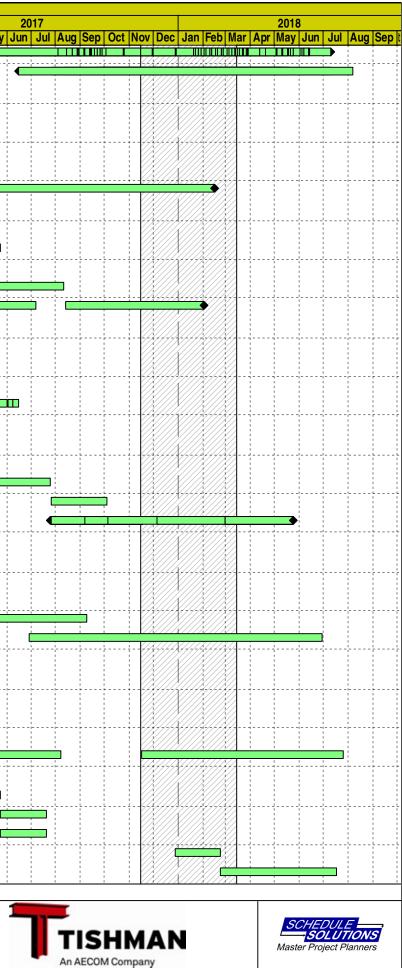
Remaining Work

Critical Remaining Work

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MGM Springfield Sep 2018 Opening - CURRENT / Page 2 of 3 Level 2 Exec Summary / DD 3/27/16 / Printed 3/30/16



Activity ID Activity Name	Orig	Start	Finish													
	Dur				2016						17				2018	
				Feb Ma	ar Apr May Jun Jul	Aug Sep Oc	t Nov Dec	Jan Feb	Mar Ap	r May Jun	Jul Aug	Sep Oct Nov D	ec Jan F	Feb Mar A	Apr May	Jun Jul Aug Sep
DAYCARE	490	5/25/16	5/3/18													
Design	55	5/25/16	8/11/16													
Permitting	40	6/30/16	8/25/16													
Procurement	40	8/5/16	9/30/16													
Fabrication	60	7/20/17	10/13/17													
Construction	140	10/16/17	5/3/18													
ENTERTAINMENT BLK (F/O)	313	2/28/17	5/23/18													
Procurement	154	2/28/17	10/5/17							· ·						
Interior Fit Outs	170	9/21/17	5/23/18													
RESIDENTIAL	555	4/15/16	6/26/18													
Design	150	4/15/16	11/17/16													
Permitting	40	11/28/16	1/24/17			1 1 1 1 1 1 1 1 1 1 1 1										
Procurement	40	11/18/16	1/17/17													
Fabrication	100	1/18/17	6/8/17										X			
Construction	360	1/25/17	6/26/18						77 <b>1</b> ·			· · · ////	///////////////////////////////////////	/////		







Activity ID	Activity Name	Orig	Start	Finish					0040					
		Dur			Oct N	DJ	FM	AM	2016 J Jul			N D	JF	
MGM Sprin	gfield Sep 2018 Opening - CURRENT	928	9/19/14 A	9/5/18									X//////	
	ANAGEMENT	928	11/4/14 A	9/5/18									<u> </u>	
PM-100	Referendum Vote / Project Start	0	11/4/14 A											
PM-200	Tishman Const Co Released	0	11/5/14 A											
PM-999	Construction Completion (TCO): Aug 06, 2018	0		8/6/18		+								
PM-220	I-91 Viaduct (Milestone 03 Beneficial Use): Aug 06, 2018	0		8/6/18										
PM-990	Operations Commencement: Sept 5, 2018 (I-91 Milestone 03 +30CD)	0		9/5/18*		· •								
Assist MGM	with development of Project Criteria	57	1/2/15 A	4/29/16									<i>\\\\\</i>	
PM-918	Parking Garage Concept Design	0		1/12/15 A		· + <sup> </sup>			+					
PM-926	Begin SD	0	3/18/15 A		-									
PM-920	Kickoff Meeting	0	3/18/15 A			+			+					
PM-922	Enabling Design – (March)	30	2/4/15 A	5/29/15 A										
PM-910	Budget review	22	1/2/15 A	4/29/16		· +	+							
	nd Finalize Project Labor Agreement	39	1/7/15 A	2/26/15 A										
PM-916	Negotiate and Finalize Project Labor Agreement	39	1/7/15 A	2/26/15 A										· · · · · · · · · · · · · · · · · · ·
	ng Commission	866	11/4/14 A	9/5/18			;			: :	1			
1 Statute-Cl				2/18/16 A	4				+			[]]]/]		· · · · · · · · · · · · · · · · · · ·
		235	11/4/14 A											
MGC-653	Own land within 60 days of license issuance	0	10/00/14.4	11/4/14 A					· +					·····
MGC-070	Prep & Submit: expected vehicle traffic generated by the site, and plans for mitigating v	10	12/22/14 A	12/31/14 A	-									
MGC-063	Prep & Submit: PLA. MGM to show plans for insuring labor harmony during constr & op	10	2/16/15 A	2/26/15 A										<b>, -</b>
MGC-651	provide a community impact fee to the host community;	0		8/1/15 A	-									
MGC-652	Prep& Submit: Licensees required to (15) provide commission aggr demographic info	10	8/1/15 A	8/1/15 A		. <u>.</u>							<i>\</i>	
MGC-650	Have a certified and binding vote by the host community in favor of the license;	0	045404	8/1/15 A	-									
MGC-067	Prep & Submit: names and addresses of the architects, engineers and designers of the	5	2/15/16 A	2/18/16 A		·								4
2 Licensing		40	3/15/18	5/10/18										
MGC-655	Prep& Submit: create plan to identify potential local vendor in ninety (90) days fr Effecti	10	3/15/18	3/28/18					+					
MGC-656	Rev& Approv: create plan to identify potential local vendor in ninety (90) days fr Effectiv	10	4/27/18	5/10/18			1							
3 205 CMR		866	2/17/15 A	9/5/18								}		
MGC-136	Prep & Submit: Affirmative Action Plan	1	2/17/15 A	2/27/15 A	_									
MGC-149	Submit Schematic Designs (Site Plan)	0		2/22/16 A		·			++	· • • • • • • • • • • • • • • • • • • •			<i></i>	<b>/</b>
MGC-659	Prep& Submit: The commission may request or have access to, at any time, plans spe	0		8/10/16	_									
MGC-171	MGC Requested Review - Access; eg doors, locking systems, sally port (front - versus	0		8/11/16		· <del> </del>			· <del> </del>	•				4
MGC-172	MGC Requested Review - Location of staff entrance	0		8/11/16	-									
MGC-173	MGC Requested Review - Location of security office	0		8/11/16		·								<b>//</b>
MGC-174	MGC Requested Review - Number, nature and type of conx pts between gaming and	0		8/11/16	-									
MGC-175	MGC Requested Review - Surveillance coverage (location and types of cameras)	0		8/11/16					+	•		/////	<i>\ </i>	· · · · · · · · · · · · · · · · · · ·
MGC-176	MGC Requested Review - Surveillance monitoring (eg location of surv rm, dedicated s	0		8/11/16	_					•				
MGC-177	MGC Requested Review-Count rm layout & design (eg size, reinf walls, washrm, move	0		8/11/16						•			\$ <i>      </i>	4
MGC-178	MGC Requested Review - Cage layout (eg mantrap, reinforced walls, window design)	0		8/11/16	-					•				
MGC-179	MGC Requested Review - Slot floor layout (eg placement of machines, services, integ	0		8/11/16					·	.   <b>♦</b> _   -				
MGC-180	MGC Requested Review - Access to gaming floor (eg adequacy of security positions,	0		8/11/16	_									
MGC-181	MGC Requested Review - Regulator office space (eg size, location, IT Requirements)	0		8/11/16		·+								<b>/</b>
MGC-182	MGC Requested Review - Policing agency space (eg office size, interview areas, hold	0		8/11/16	_								\//\//	
MGC-183	MGC Requested Review - Responsible gaming space (eg size, access and placeme	0		8/11/16		·+k			+				<i>{////////////////////////////////////</i>	
MGC-184	MGC Requested Review - Sensitive areas (eg definition (cage, count room, surveilland	0		8/11/16	-							[]]]]	\$/////	
MGC-185	MGC Requested Review - Building system specs	0		8/11/16					+	•		[]]]]	<i>\\\\\</i>	4
MGC-186	MGC Requested Review - i. back-up generator	0		8/11/16	_								\$//////	
MGC-187	MGC Requested Review - ii. Independent power sources	0		8/11/16			1			•		/////	<u> </u>	

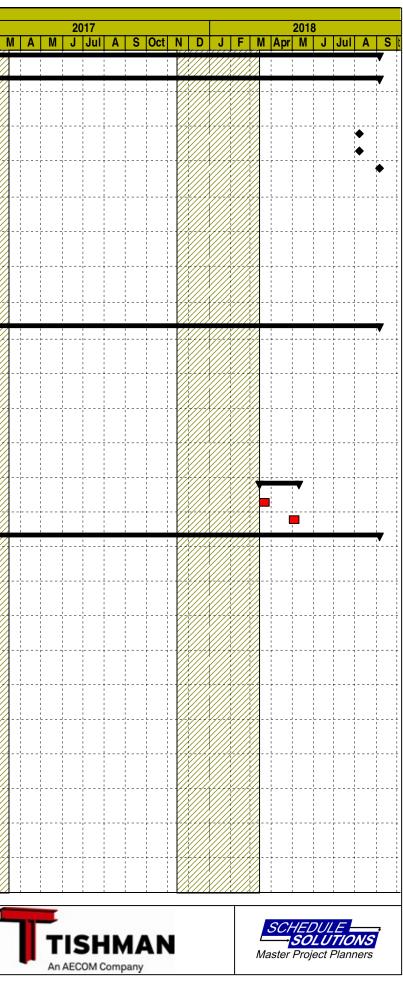
Remaining Level of Effort

Actual Work Remaining Work

Critical Re... • Milestone Summary -



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Activity ID	Activity Name	Orig	Start	Finish									
		Dur							2016		NID		
MGC-188	MGC Requested Review - iii. Redundancy	0		8/11/16	UCI	N D J				A S Oct		JF	
MGC-189	MGC Requested Review - iv. Emergency lighting	0		8/11/16						<b>,</b>		X/////	
MGC-190	MGC Requested Review - Access to smoking areas without passing security (eg secu	0		8/11/16					•	•			**
MGC-191	MGC Requested Review - Visibility and sight lines to gaming floor from exterior	0		8/11/16									
MGC-192	MGC Requested Review - Location and size of secure storage areas	0		8/11/16									
MGC-182b	MGC to Participate in Design	0	3/18/15 A	9/8/16									
MGC-150	Submit final site plan and architectural design package	0	0/10/10/1	9/23/16						••••••••••••••••••••••••••••••••••••••	- /////	X	
MGC-192b	MGC Release Deposit Bond	0		2/1/18*									
MGC-1525	Provide Notice of Reaching Final Stage of Construction	0		2/1/18					·			X	
MGC-669	MGC Requested Rev - Slot machine certification - Prep & Submit	10	3/8/18	3/21/18									
MGC-683	MGC Requested Rev - Slot machine certification - Rev& Approve	10	4/20/18	5/3/18				·	· • • • • • • • • • • • • • • • • • • •			X/////////////////////////////////////	<b>//</b>
MGC-660	205 CMR 135.00 Pursuant to M.G.L. c. 23K, § 10(c), the commission shall not make	0	4/20/10	6/22/18									
MGC-661	completed the permanent gaming area - Pursuant to M.G.L. c. 23K, § 10(c), the commission shall for make	0		6/22/18					· +		- /////		×
MGC-662	completed all infrastructure improvements on and off site - Pursuant to M.G.L. c. 23K,	0		6/22/18	-								
MGC-662 MGC-663	inspect the completed gaming establishment - Pursuant to M.G.L. c. 23K, § 10(c), the	0						i i i	· +				4
	tbd -comply with 5. cert of octcupancy permits - Pursuant to M.G.L. c. 23K, § 10(c), the	0		6/22/18	-								
MGC-667	comply with 2. M.G.L. c. 23K, and 205 CMR; - Pursuant to M.G.L. c. 23K, § 10(c), the	-		7/9/18									<b>//</b>
MGC-664		0		8/6/18	-							X/////	
MGC-665	comply with 3. host and surrounding community agreements - Pursuant to M.G.L. c. 23	0		8/6/18							- []		<b>//</b>
MGC-666	comply with 4. impacted live entertainment venue - Pursuant to M.G.L. c. 23K, § 10(c)	0		8/6/18	-							X//////	
MGC-668	commission has: (e) issued an operations certificate - Pursuant to M.G.L. c. 23K, § 10	0	0/00/4.0	8/28/18					·		- ////	X	4
MGC-658	Prep& Submit: The commission's representative may request construction packages f	10	8/22/18	9/5/18								<u> </u>	
Quarterly Rep		723	8/31/15 A	8/14/18								X	4
MGC-15-Q3	Prep & Submit Quarterly Status Reports	0		8/31/15 A	-								
MGC-15-Q4	Prep & Submit Quarterly Status Reports	0		12/31/15 A							- /////		<i>A</i>
MGC-16-Q1	Prep & Submit Quarterly Status Reports	0		3/7/16 A	-								
MGC-16-Q2	Prep & Submit Quarterly Status Reports	0		5/17/16				•			- []]]	X/////////////////////////////////////	4
MGC-16-Q3	Prep & Submit Quarterly Status Reports	0		8/16/16	-					* I I I I I I I I I I I I I I I I I I I		X/////	
MGC-16-Q4	Prep & Submit Quarterly Status Reports	0		11/17/16					·		- ////	X//////	·
MGC-17-Q1	Prep & Submit Quarterly Status Reports	0		2/14/17	_							X//////	
MGC-17-Q2	Prep & Submit Quarterly Status Reports	0		5/17/17					· +		- /////	X/////////////////////////////////////	•
MGC-17-Q3	Prep & Submit Quarterly Status Reports	0		8/15/17	_								
MGC-17-Q4	Prep & Submit Quarterly Status Reports	0		11/15/17		+			·		- /////		
MGC-18-Q1	Prep & Submit Quarterly Status Reports	0		2/14/18									
MGC-18-Q2	Prep & Submit Quarterly Status Reports	0		5/15/18		+					- ////		
MGC-18-Q3	Prep & Submit Quarterly Status Reports	0		8/14/18									
_4 HCA		781	11/4/14 A	9/5/18								X	·
MGC-670	Prep&Submit: The Guaranty and Keep Well Agreement, executed by Parent Company	0		11/4/14 A								X//////	
MGC-671	Prep&Submit: Transfer Restriction Agrmnts, executed by Parent Company &Restricted	0		11/4/14 A									
MGC-672	Prep&Submit: An opinion of counsel from Developer to the City covering customary or	0		11/4/14 A								X//////	
MGC-673	Prep&Submit: The Closing Certificate	0		11/4/14 A									
MGC-674	Prep&Submit: The Notice of Agreement	0		11/4/14 A								X//////	
MGC-675	Prep&Submit: The Tax Affidavit	0		11/4/14 A									
MGC-676	Prep&Submit: Evidence of payment of Developer's share of due and unpaid Developr	0		11/4/14 A								<i>`\\\\\\\\</i>	
MGC-677	Prep&Submit: A form of release attached hereto as Exhibit N, duly executed by Develc	0		11/4/14 A								X//////	
MGC-678	Prep&Submit: Board resolutions of Developer, properly certified, approving this Agree	0		11/4/14 A								X//////	
MGC-679	Prep&Submit: The Radius Restriction Agreements, executed by Parent Company.	0		11/4/14 A								X//////	
MGC-680	Prep&Submit: to City for review but not approval, docs relating to each Financing.	0		11/4/14 A			· · · · · · · · · · · · · · · · · · ·					X//////	
M00 007	Upon obtaining such Approvals, the Developer shall develop& construct the Project in	0		5/7/15 A		1						X//////	
MGC-227	oportoblaining such Approvais, the Developer shall develop a construct the Project int	0		5/7/15 A							1/1//	'///////	

 Remaining Level of Effort

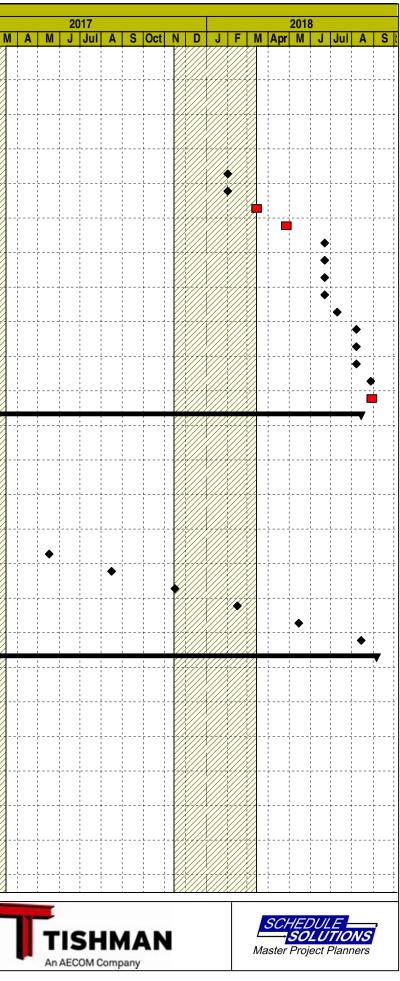
 Actual Work

 Remaining Work

Critical Re... Milestone Summary



MGM Springfield Sep 2018 Opening - CURRENT / Page 2 of 52 MGM Detail Schedule / DD 3/27/16 / Printed 3/30/16



ctivity ID	Activity Name	Orig	Start	Finish						0010					
		Dur			Oct N		JF	= M	AM	2016	AS	Oct N		JF	MAM
MGC-228	Provide 50% CDs	0		7/20/16						•					
MGC-229	Provide 95% CDs	0		9/8/16						· · · · · · · · · · · · · · · · · · ·	•				
MGC-681	Prep&Submit: By the Closing Date, deliver or cause to be delivered all of the Closing E	10	6/11/18	6/22/18											
MGC-204	"Complete" means completion of Work, as evidenced by the issuance of a temporary	0		8/6/18			-			+					
MGC-205	"Construction Completion Date"	0		8/6/18											
MGC-206	"Final Completion" means the completion of the Work, as evidenced by issuance of a te	0		8/6/18				· - <del>¦</del> <mark>-</mark>		+					
MGC-207	"Final Completion Date"	0		8/6/18											
MGC-226	Provide Approval Status Reports Monthly	655	1/4/16 A	8/6/18						+					
MGC-210	"Operations Commencement Date"	0		9/5/18											
6 FEIR Trackir	-	866	11/4/14 A	9/5/18		- +		· - • •		+		+-+			
MGC-609b	Photographic documentation of the buildings prior to demolition	1	3/13/15 A	8/1/15 A											
MGC-633b	Establish truck traffic routes and coordinate detours with the I-91 viaduct project	0		8/1/15 A				·		+					
MGC-608	Publish an updated schedule of upcoming work every two weeks and disseminate to a	0		8/1/15 A											
MGC-696	Registration of the stormwater system's infiltration system in accordance with the Mass	0		8/1/15 A				·		+					
MGC-697	Prep&Submit: Develop traffic management plans, including temporary during the Cons	0		8/1/15 A											
MGC-698	Establish vibration limits and performance criteria in the Construction Management Plar	0		8/1/15 A						+					
MGC-695	Execution of a Memorandum of Understanding (MOU) with the SWSC to memorialize v	0		8/29/15 A	-										
MGC-535	Conduct RSA's as part of the 25% design process for intersection improvements at: E	0		2/8/16 A			<u> </u>								
MGC-536	Conduct RSA's as part of the 25% design process for intersection improvements at: 1	0		2/8/16 A	-										
MGC-537	Conduct RSA's as part of the 25% design process for intersection improvements at: x	0		2/8/16 A						+			[]]/]/		
MGC-538	Conduct RSA's as part of the 25% design process for intersection improvements at: 5	0		2/8/16 A	-										
MGC-539	Conduct RSA's as part of the 25% design process for intersection improvements at: U	0		2/8/16 A				·		+					· · · · · · · · · · · · · · · · · · ·
MGC-540	Conduct RSA's as part of the 25% design process for intersection improvements at: V	0		2/8/16 A	-										
MGC-541	Conduct RSA's as part of the 25% design process for intersection improvements at: F	0		2/8/16 A				·		+					
MGC-690	Conduct precondition surveys and vibration monitoring to document initial site condition:	0		2/16/16 A	-										
MGC-090 MGC-441	Stage 1 -demolition of existing buildings onsite and removal of materials from the	210	5/18/15 A	3/22/16 A						++		÷÷-			
MGC-694	Replacement of a 12-inch vitrified clay sewer main and upgrade hot water mains in Ho	0	5/10/13 A	6/16/16											
MGC-634b	Implement a Construction parking plan, including the GC's plans and protocols for enfor	0		7/27/16				· - +							
MGC-692	Replacement of a 10-inch sewer main within Union Street with a 12-inch sewer main.	0		8/26/16	-										
MGC-693	Replacement of a 24-inch water main in Union Street	0		8/26/16							·····				
MGC-610b	Salvage and reuse of architectural elements within the Project	1	11/4/14 A	9/8/16	-				i						
MGC-691	Replacement of the twin 12-inch water mains in Main Street with one-16-iinch water mai	0	11/4/14 A	9/15/16						+	····				
MGC-891 MGC-442	Stage 2 -Excavation and prep site for constr. Offsite Pkg for Constr pers.	135	3/28/16	10/6/16	-					<u> </u>					
MGC-442 MGC-689	During the construction of the I-91 Viaduct Deck Replacement and MGM Springfield Pr	0	3/20/10	11/21/16*						+					
MGC-889 MGC-443	Stage 3 -Construction of the parking garage and building superstructure. Durin	331	10/7/16		-										
MGC-443 MGC-573b	Install on-site stationary sources of potential air pollutants, including the proposed CHP		10/7/16	1/31/18 3/28/18				· - <del>-</del> <mark>-</mark>		+					
		0			-										
MGC-459	Reconstruction Union Street under I-91 Overpass to 5-Lane cross-section           Signal Timing Optimization at Dwight Street/I-291 WB Ramps	0		5/10/18				· - +		+					
MGC-447 MGC-448	Signal Timing Optimization at East Columbus Avenue/West Columbus Avenue/Main Str	0		6/22/18	-										
MGC-448 MGC-449		0		6/22/18				·		+					·
	Signal Timing Optimization at Mill Street/Locust Street/Belmont Avenue/Fort Pleasant Av	-		6/22/18	-										
MGC-450	Signal Timing Optimization at Belmont Avenue/Sumner Avenue/Dickinson Street/Lenox	0		6/22/18 6/22/18				· - +							
MGC-451	Widen sidewalks along site frontage	-			-										
MGC-452	Complete pavement mill and overlay on Union Street between Main Street and West (	0		6/22/18				·		+					
MGC-453 MGC-454	Construct trolley stop adjacent to Armory Square Widen and restripe roadway along site frontage	0		6/22/18 6/22/18	-									//////	
								· - <del>-</del>		+					·
MGC-455	Upgrade accessible wheelchair ramps	0		6/22/18											
MGC-456	Install vehicular/pedestrian/bicycle wayfinding signs	0		6/22/18						÷					/
MGC-457	Install mid-block crosswalk, pedestrian flasher assembly, and raised median island eas	0		6/22/18									/////		
MGC-458	Install bicycle "sharrows" and share-the-road signage	0		6/22/18					1				[][[]]	[[]][]]]	

Remaining Level of Effort

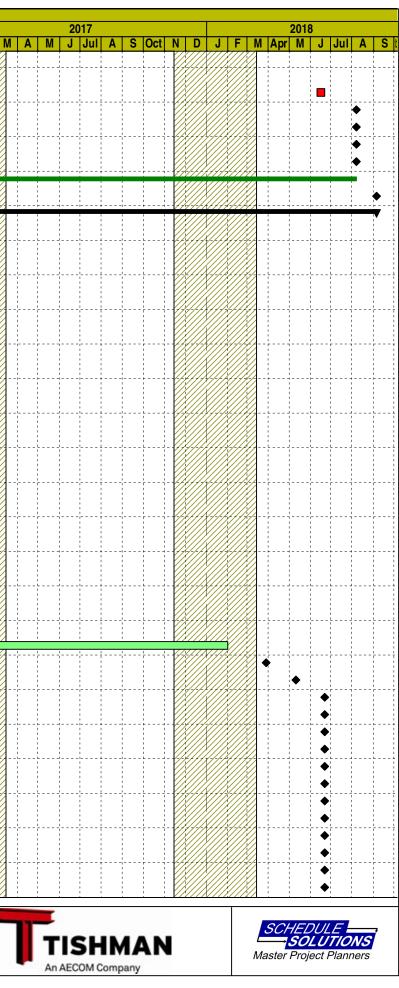
Remaining Work

Actual Work

Critical Re... • Milestone Summary -



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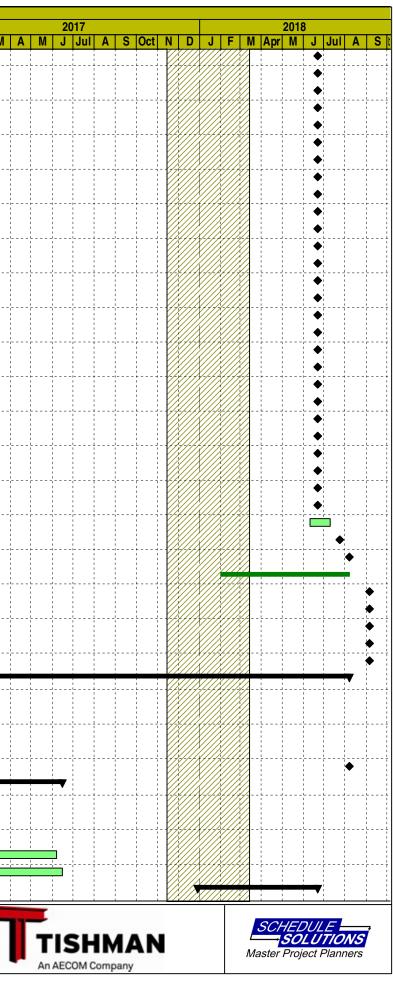


Activity ID	Activity Name	Orig	Start	Finish														
		Dur						2016				FM	ΔΜ	2017				018 M   J  Jul  A
MGC-460	Modify vehicular and pedestrian signal phasing scheme at Union Street / East and We	0		6/22/18														• • • • • • •
MGC-461	Upgrade vehicular and pedestrian traffic signal equipment and infrastructure at corrido	0		6/22/18														•
MGC-462	Optimize traffic signal timings, clearance intervals, signal coordination, and offset timing	0		6/22/18	<del>-</del>			· · · · · · · · · · · · · · · · · · ·							-i			•
MGC-463	Widen sidewalks along site frontage	0		6/22/18														•
MGC-464	Construct trolley stop adjacent to MGM Springfield	0		6/22/18		+												•
MGC-465	Restripe State Street along site frontage	0		6/22/18														•
MGC-466	Stripe intersection tracking markings across intersection of State Street/Main Street	0		6/22/18														•
MGC-467	Complete pavement mill and overlay State Street between Dwight Street and East Co	0		6/22/18														•
MGC-468	Upgrade accessible wheelchair ramps at State St/Main St; State St/E.Columbus Ave; a	0		6/22/18		-												•
MGC-469	Install vehicular/pedestrian/bicycle wayfinding signs	0		6/22/18														•
MGC-470	Install mid-block crosswalk, pedestrian flasher assembly and raised median island wes	0		6/22/18	;;	-			·;;									•
MGC-471	Install bicycle "sharrows" and share-the-road signage, install bike boxes, shift stop lines	0		6/22/18														•
MGC-472	Modify pedestrian crossing across East Columbus Avenue north of State Street interse	0		6/22/18														•
MGC-473	Construction pedestrian refuge island along St. James Avenue approach to State Stree	0		6/22/18														•
MGC-474	Upgrade pedestrian traffic signal equipment only at: State Street/Chestnut Street/Map	0		6/22/18										· · · · · · · · · · · · · · · · · · ·				•
MGC-475	Upgrade vehicular and pedestrian traffic signal equipment and infrastructure at: State	0		6/22/18														•
MGC-476	Modify traffic signal phasing at intersection of State Street/Main Street	0		6/22/18				4	· · · · · · · · · · · · · · · · · · ·									•
MGC-477	Optimize traffic signal timings, clearance intervals, signal coordination and offset timings	0		6/22/18														•
MGC-478	Widen sidewalks along site frontage	0		6/22/18														•
MGC-479	Relocate PVTA bus stops along Main Street	0		6/22/18														•
MGC-480	Complete a pavement mill and overlay Main Street between State Street and Union St	0		6/22/18														•
MGC-481	Restripe Main Street between State Street and Union Street	0		6/22/18														•
MGC-482	Stripe intersection tracking markings across intersection of Main Street/Boland Way/Ha	0		6/22/18		++	•••••••••••••••••••••••••••••••••••••••											•
MGC-483	Upgrade accessible wheelchair ramps at: Main Street/Union Street; Main Street/Stat \$	0		6/22/18														•
MGC-484	Install vehicular/pedestrian/bicycle wayfinding signs	0		6/22/18														•
MGC-485	Install mid-block crosswalk north of Howard Street	0		6/22/18														•
MGC-486	Install bicycle "sharrows" and share-the-road signage between Mill Street and Union St	0		6/22/18		-												•••••••••••••••••••••••••••••••••••••••
MGC-487	Install bike lane northbound and bicycle "sharrows" southbound with share-the-road sig	0		6/22/18														•
MGC-488	Install bike boxes, shift stop lines and recalculated clearance intervals at intersections w	0		6/22/18		-				·								•
MGC-489	Install new parking regulation signs along Main Street between State Street and Union	0		6/22/18														•
MGC-490	Upgrade pedestrian traffic signal equipment only at: Main Street/Falcons Way/Court St	0		6/22/18						·····								•
MGC-491	Optimize traffic signal timings, clearance intervals, signal coordination and offset timings	0		6/22/18														•
MGC-492	Restripe Lyman Street between Main Street and Dwight Street	0		6/22/18	+													•
MGC-493	Install bicycle lanes and wayfinding signage	0		6/22/18														•
MGC-494	Install vehicular/pedestrian/bicycle wayfinding signs	0		6/22/18	+													••••
MGC-495	Restripe Boland Way eastbound between East Columbus Avenue and West Columbu	0		6/22/18														•
MGC-496	Stripe intersection tracking markings across intersection of West Columbus Avenue/Bo	0		6/22/18			·											•••••
MGC-497	Install "sharrows" along Boland Way between East Columbus Avenue and Main Street	0		6/22/18												[][]]][]]]		•
MGC-498	Upgrade accessible wheelchair ramps at: East Columbus Avenue/Boland Way; West	0		6/22/18			· •											•
MGC-499	Upgrade vehicular and pedestrian traffic signal equipment at East Columbus Avenue/B	0		6/22/18							[]/////////////////////////////////////					[]////////		•
MGC-500	Optimize traffic signal timings, clearance intervals, signal coordination and offset timings	0		6/22/18			· • • • • • • • • • • • • • • • • • • •			††- <b> </b>								•
MGC-501	Install vehicular/pedestrian/bicycle wayfinding signs	0		6/22/18														•
MGC-502	Restripe West Columbus Avenue southbound approach and Memorial Bridge receivin	0		6/22/18		- ++	·				X//X///							•
MGC-503	Complete pavement mill and overlay East Columbus Avenue between Union Street an	0		6/22/18												[]]/]/]/]/]/]/]/]/]/]/]/]/]/]/]/]/]/]/]		•
MGC-504	Restripe West Columbus Avenue between Boland Way and Union Street	0		6/22/18	+		·				K/////////////////////////////////////					1 <u>                                     </u>		•
MGC-505	Restripe Memorial Bridge cross-section and install bike lanes	0		6/22/18							///////////////////////////////////////					[]]]]X[]]X[]]X[]		•
MGC-506	Remove scored concrete median	0		6/22/18			·		· · · · · · · · · · · · · · · · · · ·									· · · · · · · · · · · · · · · · · · ·
MGC-507	Reconstruct gaps along former scored concrete median with bituminous asphalt paver	0		6/22/18							[]]])]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]					[]]/X[/]]		•
MGC-508	Complete pavement mill and overlay Memorial Bridge	0		6/22/18						+								•
Mide 500		0		0/22/10						: : /						<u> </u>		
Remaining L Actual Work Remaining N				field Sep 20 etail Sc						2							S	EDULE OLUTIONS roject Planners

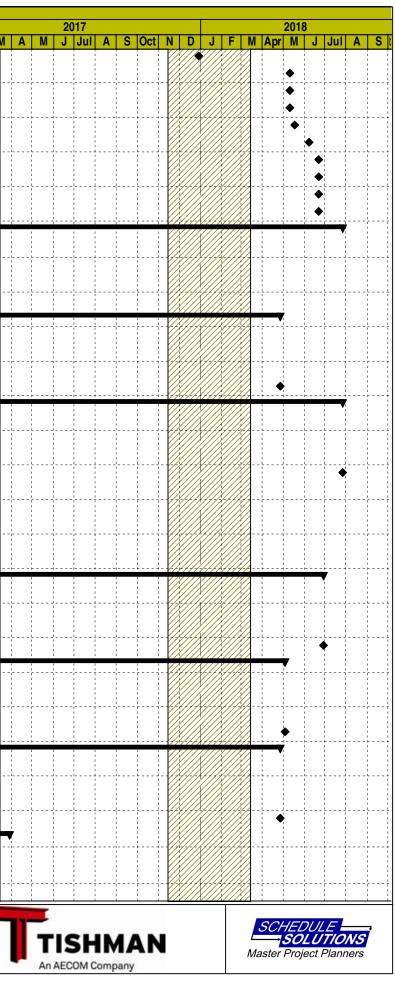




MGC-509		Dur			2016	
MGC-509		Dui			Oct N D J F M A M J Ju	I A S Oct N D J F M /
	Restriping the Plainfield Street westbound approach from the existing two through lanes	0		6/22/18		
MGC-510	Restriping Plainfield Street westbound to provide one through travel lane between the I	0		6/22/18		
MGC-511	Restriping the terminus of the I-91 NB Off-Ramp to enter Plainfield Street, west of the ir	0		6/22/18		
MGC-512	Construct new sidewalk along Plainfield Street north of US Route 20	0		6/22/18	─ <u></u> {···· <sup></sup> {···· <sup></sup> {···· <sup>†</sup> ···· <sup>†</sup> ··· <sup>†</sup> ·· <sup>†</sup> ·· <sup>†</sup> ··· <sup>†</sup> ···· <sup>†</sup> ··· <sup>†</sup> ··· <sup>†</sup> ··· <sup>†</sup> ···· <sup>†</sup> ··· <sup>†</sup> ···· <sup>†</sup> ··· <sup>†</sup> ···· <sup>†</sup> ··· <sup>†</sup> ·· <sup>†</sup> ··· <sup>†</sup> ··· <sup>†</sup> ···· <sup>†</sup> ··· <sup>†</sup> ··· <sup>†</sup> ··· <sup>†</sup> ··· <sup>†</sup> ··· <sup>†</sup> ·	
MGC-513	Remove existing offset sidewalk between the newly constructed sidewalk connections	0		6/22/18		
MGC-514	Install new crosswalk with flashing warning assembly and ADA-compliant accessible rai	0		6/22/18	─ <mark>╞</mark> ╌╌┊╌╌┊╌╌┊╌╴┊╌╴┊╴╴ <mark>┊</mark> ╴╴┊╴	
MGC-515	Install "No Pedestrian Crossing" signage at locations along the northerly side of Plainfie	0		6/22/18		
MGC-516	Construct accessible wheelchair ramps, install new pedestrian countdown indications a	0		6/22/18		
MGC-517	Proponent has committed to work with MassDOT to deploy variable message signs al	0		6/22/18		
MGC-519	Update and retrofit pedestrian signal equipment at study area intersections surrounding	0		6/22/18		
MGC-520	Provide striping improvements for bicycle lanes or sharrows along with corresponding	0		6/22/18		
MGC-521	Provide pedestrian and bicycle wayfinding signage throughout Downtown Springfield of	0		6/22/18		
MGC-522	Provide ADA improvements at wheelchair ramps near the site	0		6/22/18		
MGC-523	Provide enhanced connectivity to the Connecticut River Walk and Bikeway	0		6/22/18		
MGC-523	Provide secure, weather protected, long-term bicycle parking (for employees and resi	0		6/22/18		
MGC-525	Provide bicycle racks for short-term users at several locations on-site	0		6/22/18		
MGC-525	Provide bicycles and equipment for employees	0		6/22/18		
MGC-528	Provide showers for employees who commute by walking or biking	0		6/22/18	<b> </b>	
MGC-528	Include a repair station near the bike cages and/or advertised visits by a local mechanic	0		6/22/18		
MGC-529	Reconstruct sidewalks along streets surrounding the site that are affected by construct	0		6/22/18	<mark>-</mark>	
MGC-531	Construction mid-block crossing with pedestrian warning device on State Street to serv	0		6/22/18		
MGC-531 MGC-532	Construction mid-block crossing with pedestrian warning device on State Street to service pede	0		6/22/18		
MGC-532 MGC-533	-	0		6/22/18		
MGC-533	Provide charging stations for electric vehicles, which will be located near the doorways Implement an intelligent parking system to direct drivers to open parking spaces or near	0		6/22/18		- • • • • • • • • • • • • •
MGC-542	Reconstruct existing curb cut ramps to bring into compliance with ADA and AAB	0		6/22/18		
MGC-542 MGC-543	Reconstruct pedestrian traffic signals to bring them into compliance with the most recer	0		6/22/18		
MGC-543		0				
MGC-544 MGC-546	Bicycle and pedestrian accommodations where feasible such as "bike boxes" at all sig	20	6/11/10	6/22/18 7/9/18	·	
MGC-548 MGC-579	Prep & Submit: LEED Gold Level or higher (Grnhs Gas Emis)	20	6/11/18	7/9/18		
MGC-379 MGC-425	Provide a self-certification document to the MEPA Office indicating completion	0				
MGC-425 MGC-444	Project certified at LEED Gold or higher Stage 4 - (Final Stage of Constr) Bldg finishing and fit-out. Garage Open	130	2/1/18	8/6/18 8/6/18		
MGC-684		0	2/1/10		<mark> </mark>	
MGC-685	MGM will initiate and fund the implementation of a Trolley Service/Downtown Circulator			9/5/18		
	MGM will provide funds to PVTA to operate two existing PVTA public trolley-style buses	0		9/5/18	<mark>-</mark>	
MGC-686	MGM shall reimburse PVTA for costs associated with operating the trolleys on a negotian MCM will now for the cost of retrefitting (accessed prime the trolleys or may be required or	0		9/5/18		
MGC-687	MGM will pay for the cost of retrofitting/accessorizing the trolleys as may be required of	0		9/5/18		
MGC-688	MGM will reimburse the PVTA for the cost of providing ADA paratransit trips to the Proje	0		9/5/18		
I-91 Viaduct		802	12/3/14 A	8/6/18		
91V-016	Project Update Presentation	0		12/3/14 A		
91V-018	Contract Awarded	0		4/15/15 A		
91V-020	Notice to Proceed	0		5/27/15 A		
91V-022	Kickoff / Coord Mtg	0		6/11/15 A		
91V-024	Construction Completion (TCO) - I-91 Viaduct (Milestone 03 – Beneficial Use): August	0		8/6/18*		
Logistics Plann		132	11/4/14 A	6/15/17		
PM-924	MGM Secure Satelite Parking Sites	0		4/30/15 A		
PM-912	Soils Management Plan	50	1/2/15 A	3/15/16 A	·····	
PM-930	Tishman Prep Satellite Parking Sites	30	5/29/15 A	8/31/16		
PM-901	Construction Access and circulation	50	11/4/14 A	6/7/17	· · · · · · · · · · · · · · · · · · ·	
PM-906	I-91 Via Duct Coord w Mass DOT & City of Sprfld	120	11/14/14 A	6/15/17		
	r Milestones	122	12/29/17	6/22/18		



ivity ID	Activity Name	Orig Dur	Start	Finish			21	016	
		Dur			Oct N D	JFM			S Oct N D J F M
PM-ET-08	Garage 100% Complete	0		12/29/17*					
PM-ET-01	Loading Dock	0		5/10/18					
PM-ET-03	EDR	0		5/10/18					
PM-ET-05	Banquet	0		5/10/18	-				
PM-ET-04	Security	0		5/17/18					
PM-ET-07	Lobby (Hotel)	0		6/8/18	-				
PM-ET-09	95 State BOH Offices	0		6/22/18		kk			
PM-ET-02	Kitchens	0		6/22/18	-				
PM-ET-06	Gaming Ops	0		6/22/18					
PM-ET-10	Casino Ready	0		6/22/18	-				
LEED		816	5/1/15 A	7/26/18	·····				
LEED-01	MGM Select LEED Consultant	5	1/4/16 A	1/8/16 A					
	s Credit Submission	333	5/1/15 A	9/8/16					
LEED-10	Master Site Registration	0	5/1/13 A	5/1/15 A					
LEED-10	Master Site PreCertification Review	0		9/8/16			· · · · · · · · · · · · · · · · · · ·		
	m, Hotel & Adjacent Buildings	737	5/1/15 A	9/8/16 4/27/18					
LEED-20	Registration	0	3/1/13 A	4/27/18 5/1/15 A	•				
LEED-20	Energy Modeling Complete & Reviewed	0		5/17/16	-				
LEED-21 LEED-22		0							
	Design Submission Completion	0		10/6/16	_				
LEED-23	Construction Credit Submssion		5/1/15 A	4/27/18		+	+		
Armory LEED-30	Pagistration	789	5/1/15 A	7/26/18 5/1/15 A					
	Registration	0							
LEED-31	Energy Modeling Complete & Reviewed	0		5/17/16	-		•		
LEED-32	Design Submission Completion	0		10/5/16					
LEED-33	Construction Credit Submssion	0		7/26/18					
Chapel	Description for a	279	5/1/15 A	7/19/16					
LEED-40	Registration	0		5/1/15 A	_				
LEED-41	Energy Modeling Complete & Reviewed	0		5/17/16					
LEED-42	Design Submission Completion	0		6/15/16	_				
LEED-43	Construction Credit Submssion	0		7/19/16		+	        +		
Retail	Description for a	781	5/1/15 A	6/29/18					
LEED-50	Registration	0		5/1/15 A					
LEED-51	Energy Modeling Complete & Reviewed	0		9/16/16	_				
LEED-52	Design Submission Completion	0		11/23/16			 		
LEED-53	Construction Credit Submssion	0		6/29/18					
Daycare		400	10/3/16	5/3/18					
LEED-60	Registration	0		10/3/16*	-				
LEED-61	Energy Modeling Complete & Reviewed	0		10/31/16					
LEED-62	Design Submission Completion	0		11/30/16	-				
LEED-63	Construction Credit Submssion	0		5/3/18			        ++	       	
	ghborhood Development	754	5/1/15 A	4/27/18					
LEED-70	Registration	0		5/1/15 A					
LEED-71	Smart Location & Linkage Prerequisite Review	0		9/8/16					
LEED-72	Initial Stage Review	0		9/8/16			; ; ; ; ;;;;		
LEED-73	Subsequent Stage Review	0		4/27/18					
ENABLING		564	9/19/14 A	3/28/17	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·		
Design		506	11/10/14 A	1/5/17					
Design Summ		426	1/2/15 A	9/8/16					
DES-154	Develop packaging approach	30	2/4/15 A	4/27/15 A					
Remaining Actual Wo			iM Springfi IGM De	-	-	-			



Activity ID	Activity Name	Orig	Start	Finish							0040							
		Dur			Oct N		J	FM			2016	I A		ct N	D	TE	M	
DES-108	Full Consultant Team On Board (excl Int Deigners)	40	1/2/15 A	4/27/15 A							0 100							
DES-172	Schematic Design 10 weeks	50	3/18/15 A	5/29/15 A		- <u>i</u>	· -											
DES-184	REVISED Schematic Design (Core & Shell)	60	1/4/16 A	2/22/16 A											Y/X			
DES-174	MGM / City of Sprfd Project Scope Reconciliation	15	7/15/15 A	2/23/16 A			· -		}									
PKG-05a	Pkg 5a - 95 State St Interior Gut	0		3/14/16 A				•							///X/.			
DES-182	Project Budget Reconciliation	15	2/29/16 A	3/18/16 A			!							+-			//	
DES-178	Design Development (Core & Shell)	50	3/21/16 A	5/31/16					i i			-			<i>\\\\</i> \			
DES-180	Construction Docs 14 weeks (Core & Shell)	70	6/1/16	9/8/16				+		· · · · ¦ · · ·	¦							
	oup Design Packages	316	10/2/15 A	1/5/17		_			: :			_						
PKG-01	Pkg 1 - DB Parking Garage / Bridge Docs	0		10/2/15 A	Freid	Imutt	er Des	ign Pl	(ġs		!							
PKG-02a	Pkg 2a - Hotel Twr Core & Shell	0		5/16/16				-		•	÷				<i>]]]]]</i> ]			
PKG-02b	Pkg 2b - Hotel Facade Pkg & Mock Up	0		5/16/16						٠								
PKG-05b	Pkg 5b - 95 State St Fit Out	0		6/7/16						•	•							
PKG-20	Pkg 20 - 101 State St Minor Upgrades	0		6/7/16						•	Frei	dmutt	er Des	sign P	kgs			
PKG-04	Pkg 4 - Podium Core & Shell	0		6/15/16*						•	•				M///.			
PKG-06	Pkg 6 - Landscape Hardscape Drainage 70%	0		6/15/16						•	♦				5//X/.			
PKG-03	Pkg 3 - Armory Structure & Shell Pkg	0		6/15/16*						•	•							
PKG-08	Pkg 8 - Adjacent Roadwork - TEC/Allen Major	0		8/1/16		1						•			' <u> </u>			
PKG-07	Pkg 7 - Offsite Roadway - TEC	0		8/1/16								÷.						
PKG-12	Pkg 12 - Daycare	0		8/4/16								•					0	
PKG-14	Pkg 14 - Starbucks	0		9/2/16							i	-	•		K//K			
PKG-13b	Pkg 13b - Hotel FF&E	0		9/2/16			'						•					
PKG-15	Pkg 15 - Landscape Hardscape FINAL Sitework	0		9/2/16							-	-	•		X//X/,			
PKG-13a	Pkg 13a - Hotel Interiors	0		9/2/16									•					
PKG-10	Pkg 10 - Podium Fit Out	0		10/14/16							-	1			¥//X/			
PKG-09	Pkg 9 - Food Court 1,2,3,4 Seating , RR's	0		10/14/16														
PKG-16	Pkg 16 - Hotel Public Spaces (Lobby, Lob Bar, Rtl)	0		11/23/16							i							
PKG-11	Pkg 11 - Venue A,B & Tap Bar fit out	0		12/13/16														
PKG-18	Pkg 18 - Podium Banquet Rms, Pre-Func, RR's	0		12/22/16														
PKG-17	Pkg 17 - Spa, Salon, Fitness	0		12/22/16														
PKG-19	Pkg 19 - Armory Fit Out	0		1/5/17							-							
Site Investigation	ons:	262	11/10/14 A	1/15/16 A								-			X//X/.			
Geotech		100	11/10/14 A	7/27/15 A							j		j					
DES-111	Geotech (Site Work)	50	11/10/14 A	5/8/15 A														
DES-113	Geotech Report & Fdn Recomendations	15	5/11/15 A	7/27/15 A														
-	tions Surveys Environmental:	223	2/3/15 A	1/15/16 A		1					i							
Phase 1		43	2/3/15 A	3/26/15 A				+							<u>]//}/</u> ,		<u>/</u>	
TR-208	Howard St School	5	2/3/15 A	2/24/15 A							-							
TR-206	Armory	20	2/3/15 A	3/26/15 A											]]]]]]		4	
TR-220	Union/ Chandler House	20	2/26/15 A	3/26/15 A								1						
TR-223	68 Union Car Wash	20	2/3/15 A	3/26/15 A														
TR-211	33-37 Bliss French Church	20	2/3/15 A	3/26/15 A											Y//X			
TR-209	82 Howard St	20	2/3/15 A	3/26/15 A													<u></u>	
Phase 2		126	2/26/15 A	8/7/15 A											'//X/,	/////		
TR-210	United Electric / 73 State	10	3/3/15 A	3/26/15 A									; ; {		%/////	/////		·
TR-212	Office Bldg. 79 State	10	3/3/15 A	3/26/15 A											\]//\/	/////		
TR-229	1345-1357 E Columbus - Robbie's Auto	5	3/3/15 A	3/26/15 A											///X/	/////		
TR-218	Edisonia block / 1156-1178 Main St	20	2/26/15 A	4/10/15 A								i.			Y////.	[]]]].		
TR-207	16-30 Bliss St / Garage	10	4/16/15 A	4/29/15 A											<u>%///X/</u>	<u>/////////////////////////////////////</u>		

Remaining Level of Effort
 Actual Work
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TR-214	Office Pldg 05 State	20	8/1/15 A	8/7/15 A	Oct N	DJ	FM		JJ	ul A S	Oct N	D	JF	MA	. M .
Phase 3	Office Bldg. 95 State	173	5/11/15 A	1/15/16 A								IN.			
TR-226	YWCA / Sherriff	10	5/11/15 A	6/5/15 A					+		·····			<u>/</u>	
TR-220	WCA Boarding House / Rescue Mission	10	1/4/16 A	1/15/16 A	-							//X/			
Civil Design	WCA Boarding House / Rescue Mission	311	12/2/14 A	3/28/16				<b>.</b>	+					/	
DES-106	Cut, cap, make safe plans	10	12/2/14 A	12/15/14 A								////			
DES-104	Demolition plans: Phase I - Parking Garage	15	12/2/14 A	12/22/14 A					+					<u></u>	
DES-126	Developing column loads for use by the Geotechnical Consultant for a 25-story hotel to	15	2/2/15 A	2/20/15 A		, I						////			
DES-176	Roadway Disontinuance plan submission	20	2/2/15 A	2/20/15 A								////		·	·
DES-166	Demolition plans: Phase III - Podium (1o2)	15	2/26/15 A	3/18/15 A								////			
DES-112	Church Relocation plan	20	4/1/15 A	4/24/15 A				{}	+			/////		/	·
DES-164	Demolition plans: Phase II - Hotel Tower	15	2/2/15 A	5/1/15 A								'IXI.			
DES-170	Civil - Issue Excavation Plan (incl SOE Podium Sheet Piling)	0		5/1/15 A					+					2	·
DES-168	Submit Site civil plan	80	2/26/15 A	10/30/15 A								////			
DES-186	Approve Site Civil Plan	0	2,20,10,1	3/28/16*		'			+			[]]]]]			·
Site Investigati		124	12/8/14 A	6/22/15 A								//X/.			
TR-178	Existing building structural/ seismic	50	12/8/14 A	2/25/15 A			L							<u>/</u>	
TR-176	Soils pre-classification (by Owner)	40	4/29/15 A	6/22/15 A								' <u>  } </u>			
	Phase Design Criteria	65	1/27/15 A	5/29/15 A					$\frac{1}{1}$ $\frac{1}{1}$ $\frac{1}{1}$ $\frac{1}{1}$					2	
DES-138	Civil and MEP Design/ Engineering for temporary services	25	2/9/15 A	2/25/15 A											
DES-150	LEED – Registration (lock in 2009 LEED scoring criteria)	20	1/27/15 A	2/26/15 A					+			/////		/	
DES-134	Phase 1 probe program to expose existing structures	10	2/27/15 A	3/12/15 A		I I									
DES-144	Phase 1 probe program TBD	10	3/13/15 A	3/31/15 A					+					/	·
DES-152	District Heating & Cooling – Need decision March	30	2/27/15 A	4/10/15 A		Ì						////			
DES-146	Vertical Transportation requirements	20	4/1/15 A	4/28/15 A					+			H		/	
DES-148	Utility corridors	20	3/23/15 A	5/20/15 A											
DES-140	MEP Planning – Project load letter refinement and coordination with utilities and enablin	25	3/16/15 A	5/29/15 A					1						- L!
DES-142	Set column grid (spacing and set ceiling height) – Podium components	40	2/9/15 A	5/29/15 A								////			
	tions Performance Criteria	357	2/16/15 A	7/27/16				<u></u>	+	₹		111.			
DES-132	French Church Relocation – Feasability Study	30	2/16/15 A	4/14/15 A								IN.			
DES-128	Union/Chandler – Temp Stabilization Perf Criteria	30	4/1/15 A	5/8/15 A					+					//···	
DES-130	Armory (after pkg3)- Partial Demo of rear bays in prep of new external and internal co	30	6/15/16	7/27/16								//X/,			
Sustainablilty		86	2/19/15 A	2/24/16 A					+					2	
DES-102	MGM Register Project for LEED Certification - 2009	0	2/19/15 A									////			
DES-110	Develop LEED scorecoard	40	4/1/15 A	2/24/16 A	4+-				+			////			
Architectural	ssistance and site survey work	30	2/25/15 A	4/24/15 A		I I									
DES-124	Church Relocation (including site planning)	30	2/25/15 A	4/24/15 A					±						
Historic Buildi	ng pre-demolition planning and documentation	195	3/6/15 A	3/31/16			· ·	× 1				////			
DES-122	Salvage Scope Identified Phase 1	20	3/6/15 A	4/6/15 A					+						
DES-136	Salvage Scope Identified Phase 2	30	4/7/15 A	5/18/15 A											
DES-120	Historic commission requirements (if any)	5	1/4/16 A	3/31/16			<u>-</u>	Å i	÷;			[]_X[			
ENTITLEMEN	TS - BY OWNER	436	10/29/14 A	9/23/16				<u> </u>	÷			'IXI.			
ENT-244	Entitlements in place	0		4/4/16			L		1 I						
NPDES Natl P	ollutant Discharge Elimination System	45	2/16/15 A	3/14/15 A								////			
ENT-106	US EPA - NPDES Storm Water Gen. Permit	45	2/16/15 A	3/14/15 A		' 			+			- - ¥			
	storic Preservation	269	12/16/14 A	12/21/15 A		-						//X/	/////.		
ENT-209	Define Salvage Scope - detailed above #DES-122,136	5	3/1/15 A	3/31/15 A				<u> </u>	÷			·////	+//////		
ENT-207	Notification of Early Demo Activities	15	2/3/15 A	4/2/15 A								' <u>  }  </u>	//////		
ENT-208						!	r	<b>/</b> 1i			· /-/-/	- + + + + +	1-1-1/1/1		
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 Remaining Level of Effort

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 Remaining Work

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MGM Springfield Sep 2018 Opening - CURRENT / Page 8 of 52 MGM Detail Schedule / DD 3/27/16 / Printed 3/30/16



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Approval       0       3/3/15A       3/3/15A         WWP - Submission       20       2/16/15A       3/3/15A         WWP - Submission       20       2/3/15A       4/4/16'         Issiden       28       2/29/16A       4/4/16'         IGC Design & Schedule Approval       26       4/3/15A       4/21/16         Igo Sprgld Hit Comm Plan Approval       0       10/19/15A       4/21/16         Igo Sprgld Approval of 50%DD Submission       40       2/1/16A       4/21/16         Igo Sprgld Approval of 50%DD Submission       0       10/19/15A       12/2/15A         Igo Continuance       28       12/2/15A       12/2/15A         Igo Continuance: Howard Street       0       1/2/2/16A       2/2/3/16A         Igo Continuance: Howard Street       0       1/2/2/16A       2/2/3/16A         Igo C	EPA ReSubmission NPC       23       10/6/15A       11/8/15A       11/8/15A         IGC Votes on Section 61 Findings in Montor       11       12/14/15A       12/21/15A       1         econdition of FEIR Scope       42       20/15A       30/16A       11/8/15A       12/21/15A       1         dear Pollution Provention Plan       63       22/16/15A       30/15A       30/15A       30/15A         WWP - Submission       20       21/6/15A       30/15A       30/15A       30/15A         WWP - Submission       20       21/6/15A       30/15A       30/15A       30/15A         WWP - Submission       20       21/6/15A       30/15A       30/15A       30/15A         yof Sprgfd Hist Comm Plan Approval       0       43/15A       40/16       40/1	EPA ReSubmission NPC       23       10/16/15A       11/21/15A       12/21/15A         IGG Vites on Section 61 Findings       10       12/14/15A       12/21/15A       1         Ublication of Section 61 Findings       10       12/14/15A       12/21/15A       1         econolitation of FEIR Scope       42       2/30/15A       30/11/5A       1         Adar Pollution Prevention Plan       63       2/16/15A       30/11/5A       1         WWP - Approval       0       30/15/A       30/11/5A       1       1         WWP - Review       40       36/15/A       30/11/5A       1	EPA Resubmission NPC       23       10/16/15A       11/14/15A       1221/15A         IGC Votes on Section 61 Findings in Montor       11       12/14/15A       1221/15A         econciliation of Findings in Montor       11       12/14/15A       1221/15A         econciliation of Findings in Montor       11       12/14/15A       1221/15A         econciliation of Findings in Montor       10       12/14/15A       1221/15A         econciliation of Findings in Montor       20       2/16/15A       3/31/15A         WWP - Revention Plan       20       2/16/15A       3/31/15A         WWP - Revew       40       3/6/15A       3/31/15A       1         GC Design & Schedule Approval       26       2/29/16A       4/4/16       1         GC Or Sign & Schedule Approval       20       2/16/15A       3/21/15A       4/21/16         ity of Spright Hist Comm Plan Approval       0       4/3/15A       4/21/16       1       1         ity of Spright Approval of 50%DD Submission       40       10/19/15A       1/22/16A       1       1         ity of Spright Machanission       0       10/19/15A       1/22/16A       1       1       1         ity of Spright Machanission       0       1/22/16A       2/22/16A	EPA Residemission NPC       23       10/16/15.A       11/21/15.A       12/21/15.A         IGG Votes on Section 61 Findings in Monitor       11       12/14/15.A       12/21/15.A       12/21/15.A         econciliation of FEIR Scope       42       2/21/15.A       30/31/15.A       10/11/15.A       12/11/15.A       12/11/15.A	EPA Residumission NPC       23       10/16/15.A       11/16/15.A         IGG Volas on Section 61 Findings in Monitor       10       12/14/16.A       12/21/15.A         Biotaction of Socion 61 Findings in Monitor       11       12/14/16.A       13/21/15.A         Biotaction of Scolen 61 Findings in Monitor       11       12/14/16.A       13/21/15.A         Biotaction of Scolen 61 Findings in Monitor       12       2/21/15.A       3/31/15.A         WWP - Submission       20       2/21/15.A       3/31/15.A         WWP - Approval       0       3/31/15.A       3/31/15.A         Ci Co Desgin & Schedule Approval       25       2/29/15.A       4/43/16         Ci Co Desgin & Schedule Approval       0       4/31/5.A       4/21/16         (b) O Spright Hist Comm Plan Approval       0       4/31/5.A       4/21/16         (b) O Spright Hist Comm Plan Approval       0       2/31/5.A       4/21/16         (c) O Spright Hist Comm Plan Approval       0       2/31/5.A       1/2/21/5.A         (c) O Spright Approval of 5%/D D Submission       0       1/10/16.A       4/23/16         (c) Spright Approval of 5%/D D Submission       0       1/10/16.A       4/23/16         (c) Spright Approval of 5%/D D Submission       0       2/23/16.A       2/23/1	BEA Besturmsson NPC       23       101/1615A       111/1615A       111/1615A <td>EIFA Residumesion NPC       23       101615A       111815A       121815A       111815A       122115A         Ublocation of Section 51       Findings in Montor       11       1218115A       122115A       531116         ublocation of Section 51       Findings in Montor       63       21015A       531116       1         wWP - Submesson       20       21015A       36115A       1<td>EPA Ruskumssion NPC       23       10/16/5A       11/18/15A       12/14/5A       12/14/5A</td><td>EPA RoSumsson NPC       23       101/615A       11/815A         Gio Vuesa os Section 51 Findings in Montor       11       12/14/15A       12/21/15A         abordation of EFIR Scope       42       2/31/5A       5/31/16         abordation of EFIR Scope       42       2/31/5A       5/31/16         WUP - Submission       20       2/16/15A       3/31/5A         WWP - Approval       0       3/31/5A       3/31/5A         WVP - Approval       0       3/31/5A       3/31/5A         Igo Specific Hier Comm Plan Approval       25       2/29/16A       4/4/16         100 Stresson       201       4/31/5A       4/31/5A         100 Specific Hier Comm Plan Approval       20       5/8/15A       4/31/5A         100 Specific Hier Comm Plan Approval       20       5/8/15A       4/31/5A         101 Specific Hier Comm Plan Approval       20       5/8/15A       4/31/5A         101 Specific Hier Comm Plan Approval       20       5/8/15A       1/17/5A         101 Specific Hier Comm Plan Approval       20       5/8/15A       1/2/15A         101 Specific Hier Comm Plan Approval       20       5/8/15A       1/2/15A         101 Specific Hier Comm Plan Approval       20       1/16A       4/176A     </td></td>	EIFA Residumesion NPC       23       101615A       111815A       121815A       111815A       122115A         Ublocation of Section 51       Findings in Montor       11       1218115A       122115A       531116         ublocation of Section 51       Findings in Montor       63       21015A       531116       1         wWP - Submesson       20       21015A       36115A       1 <td>EPA Ruskumssion NPC       23       10/16/5A       11/18/15A       12/14/5A       12/14/5A</td> <td>EPA RoSumsson NPC       23       101/615A       11/815A         Gio Vuesa os Section 51 Findings in Montor       11       12/14/15A       12/21/15A         abordation of EFIR Scope       42       2/31/5A       5/31/16         abordation of EFIR Scope       42       2/31/5A       5/31/16         WUP - Submission       20       2/16/15A       3/31/5A         WWP - Approval       0       3/31/5A       3/31/5A         WVP - Approval       0       3/31/5A       3/31/5A         Igo Specific Hier Comm Plan Approval       25       2/29/16A       4/4/16         100 Stresson       201       4/31/5A       4/31/5A         100 Specific Hier Comm Plan Approval       20       5/8/15A       4/31/5A         100 Specific Hier Comm Plan Approval       20       5/8/15A       4/31/5A         101 Specific Hier Comm Plan Approval       20       5/8/15A       4/31/5A         101 Specific Hier Comm Plan Approval       20       5/8/15A       1/17/5A         101 Specific Hier Comm Plan Approval       20       5/8/15A       1/2/15A         101 Specific Hier Comm Plan Approval       20       5/8/15A       1/2/15A         101 Specific Hier Comm Plan Approval       20       1/16A       4/176A     </td>	EPA Ruskumssion NPC       23       10/16/5A       11/18/15A       12/14/5A       12/14/5A	EPA RoSumsson NPC       23       101/615A       11/815A         Gio Vuesa os Section 51 Findings in Montor       11       12/14/15A       12/21/15A         abordation of EFIR Scope       42       2/31/5A       5/31/16         abordation of EFIR Scope       42       2/31/5A       5/31/16         WUP - Submission       20       2/16/15A       3/31/5A         WWP - Approval       0       3/31/5A       3/31/5A         WVP - Approval       0       3/31/5A       3/31/5A         Igo Specific Hier Comm Plan Approval       25       2/29/16A       4/4/16         100 Stresson       201       4/31/5A       4/31/5A         100 Specific Hier Comm Plan Approval       20       5/8/15A       4/31/5A         100 Specific Hier Comm Plan Approval       20       5/8/15A       4/31/5A         101 Specific Hier Comm Plan Approval       20       5/8/15A       4/31/5A         101 Specific Hier Comm Plan Approval       20       5/8/15A       1/17/5A         101 Specific Hier Comm Plan Approval       20       5/8/15A       1/2/15A         101 Specific Hier Comm Plan Approval       20       5/8/15A       1/2/15A         101 Specific Hier Comm Plan Approval       20       1/16A       4/176A

Remaining Level of Effort Actual Work

• Remaining Work -



MGM RESORTS

MGM Springfield Sep 2018 Opening - CURRENT / Page 9 of 52 MGM Detail Schedule / DD 3/27/16 / Printed 3/30/16



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ity ID	Activity Name	Orig Dur	Start	Finish				2016			
			0/0/10.0	4/4.4/4.0	Oct N D J	FM	A M J	Jul A	S Oct N	DJ	FM
ENT-237	Combined Sewer Discharge Permit	40	2/8/16 A	4/14/16	_						
ENT-239	Sewer Discharge Permit	40	2/8/16 A	4/14/16		· · · · · · · · · ·	<b>_</b>			]	
ENT-236	Sewer Discharge Permits (Temp Service Area)	40	2/29/16 A	4/25/16							
-	t & Temp Traffic Control Plan	322	3/6/15 A	8/3/16		 				7,	<i></i>
Phase 1 Ena		35	3/6/15 A	6/9/15 A						%//X///	
ENT-281	Submission	30	3/6/15 A	4/24/15 A		· · · · · · · · · · · · · · · · · · ·	·			///X///	
ENT-282	Review by City	30	4/27/15 A	5/12/15 A	_					'/////////////////////////////////////	
ENT-284	Incorp Comments / Submit for 2nd Review	10	5/13/15 A	6/2/15 A							<i></i>
ENT-283	Approval	0		6/9/15 A						' <u>         </u>	
Phase 2 Core		60	5/10/16	8/3/16							
ENT-278	Submission	30	5/10/16	6/21/16	_						
ENT-280	Approval	0		8/3/16							
ENT-279	Review by City	30	6/22/16	8/3/16						<i>\\\\\\\\</i>	
De-Watering		277	5/4/15 A	6/7/16	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·				
ENT-275	De-Water - Submission (As Needed)	20	5/4/15 A	4/11/16	_					`///X///	
ENT-276	De-Water- Review	40	4/12/16	6/7/16							
ENT-277	De-Water-Approval	0		6/7/16			•				
	and Coordination Activities	25	2/4/15 A	4/22/15 A	ł						
Coordination	n with City of Springfield	0	2/25/15 A	2/25/15 A							
ENT-184	Liaison - Kickoff Mtg	0	2/25/15 A								
Secure Initia	I Demo & Bldg Permits (w MGM)	25	2/4/15 A	4/22/15 A							
ENT-178	Secure initial demolition & building permits	25	2/4/15 A	4/22/15 A						'///x///	
Building Pern	nits	346	2/18/15 A	6/10/16						7//////	
ENT-142	Site Perimeter Fence Plan	13	2/18/15 A	3/16/15 A						'//X//	
ENT-154	Mass. Dig Safe Utility Mark Out Plan	10	3/17/15 A	3/30/15 A			·   + ·				
ENT-144	Secure Site	120	3/17/15 A	4/30/15 A							
ENT-129	Parcels 25a,b, 1c, 1d, Non-Historic	20	4/27/15 A	5/19/15 A							
ENT-128	Parcels: 10a, 11a,b,c,d, 12, 13a,b,c, 15 - Demolition Non-Historic	20	4/27/15 A	5/19/15 A						<i>`\\\\\\\</i>	
ENT-188	Establish Service Areas Plan	0	6/5/15 A				·				
ENT-140	Temporary Project Water, Electrical, Lighting Plan	30	5/4/15 A	6/15/15 A							
ENT-126	Howard St. School (Zanetti) - Permit to Demo	3	1/4/16 A	1/6/16 A		;; <mark>;</mark> <mark>;</mark> -					
ENT-218	Relocate: French Congregational Church Bldg Moving Permit	15	1/4/16 A	1/22/16 A						X//X///	
ENT-200	Demo Permit: Office Building (79 State)	14	2/1/16 A	2/10/16 A							
ENT-240	Initial Mass Excavation Permit	19	3/7/16 A	3/16/16 A	-					¥//¥///	
ENT-202	Interior Demo: Office Building (95 State)	10	3/14/16 A	3/25/16 A							
ENT-214	Demolition: Edisonia Theatre Block	5	3/15/16 A	3/25/16 A							
ENT-220	Demolition: YWCA/ Corrections (22-30 Howard)	5	3/15/16 A	4/7/16			]				
ENT-198	Retain Façade: United Electric Building (73 State) Stabil & Demo Permit	24	2/29/16 A	4/15/16	-					<i>\\\\\\\</i>	
ENT-216	Retain Façade (portions): Union House/ Chandler House Stabil & Demo	20	3/23/16 A	4/29/16		· · · · · · · · · · · · · · · · · · ·					
ENT-222	Partial reuse: State Armory Bldg. Stabil & Demo	73	2/29/16 A	6/10/16	-					<i>`\\\\\\\</i>	
rocurement		318	12/8/14 A	5/31/16		<mark></mark>		· † † †			
	al Contractor Outreach	318	12/8/14 A	5/31/16						']//X///	
PRO-116	Expression of Interest - Enabling	0		2/6/15 A			·			%X	
PRO-116	Expression of Interest - Core & Shell	0		3/5/15 A	-					'///X///	
PRO-166		160	12/8/14 A							¥///	<i></i>
	Development and MGC Acceptance of MGM Diversity Participation Plan			3/31/15 A						"///X///	
PRO-102	MWVBE, Local Contractor Outreach	160	12/8/14 A	4/29/16		;;			·····	Y///////	/////
PRO-112	Pre-Qual	160	12/8/14 A	4/29/16	-					7//////////////////////////////////////	
PRO-182	Expression of Interest - Fitout	0		5/31/16						`/////////////////////////////////////	
arly Works	Packages	292	2/16/15 A	4/15/16			▼			K///X///	

Actual Work Remaining Work -

Summary



MGM Detail Schedule / DD 3/27/16 / Printed 3/30/16



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PRO-105 PRO-104	Activity Name	Orig Start Dur	Finish					2016					
		Dur			Oct N	DJ	FM	A M	J Jul /	A S Oct	ND	JF	MAM
PRO-105	Abate/Demo Pkg 1 Zanetti (Incl Clear & Grub) (Prequal-Procure)	20	2/16/15 A	3/11/15 A					0 000 7		V///		
PRO-104	Site Fence, Guard Shacks, Construction Trailers	20	2/25/15 A	4/9/15 A			· <b>-</b>						
PRO-106	Probe program	20	2/25/15 A	4/10/15 A									
PRO-107	Abate/Demo Pkg 2 68 Union / 53 Howard/Armory / (Prequal-Procure)	30	4/1/15 A	4/24/15 A			· <u>+</u> <mark>-</mark> •				-		<b>/</b>
PRO-111	Abate/Demo Pkg 5 Robbies/ 82 Howrd/ Parc 1C/ Edisonia/ 1126 Main/ 1120 Main/ 10	20	4/1/15 A	5/8/15 A									
PRO-108	Relocation of French Congregational Church	20	4/27/15 A	6/5/15 A			·+				-		
PRO-109	Abate/Demo Pkg 3 Union-Ch/ 73ST/ 79 ST/ Fr Church (Prequal-Procure)	20	3/17/15 A	6/5/15 A									
PRO-115	Abate/Demo Pkg 7 YWCA (Prequal-Procure)	20	6/3/15 A	6/30/15 A			· +						
PRO-113	Abate/Demo Pkg 6 Mission (Prequal-Procure)	20	12/7/15 A	12/31/15 A									
PRO-110	Abate/Demo Pkg 4 95 ST (Prequal-Procure)	10	1/4/16 A	1/15/16 A			· +	+-					·
PRO-117	Procure Mass Ex (Pkg Garage / Podium) / Final Award	20	3/7/16 A	4/7/16			i de la constante de la consta	1				X/////	
PRO-183	Buy: Union/Chandler Stabilization of existing structures	20	2/3/16 A	4/15/16				<b>.</b>					·····
Tenant Reloc		267	9/19/14 A	1/22/16 A				-					
Relocation of				4/14/15 A	<b>.</b>		·				- /////		<b>/</b>
		38	2/2/15 A										
TR-232	Feasibility Study	20	2/2/15 A	4/14/15 A			· +				- /////		<b>/</b>
TR-238	Confirm route	15	3/20/15 A	4/14/15 A									
	king Garage):	43	9/19/14 A	3/31/15 A	4		· +				- /////	XX	/
	Zanetti School	0	9/19/14 A	9/19/14 A									
TR-102	Building Vacated	0	9/19/14 A								- ////	XX	4
-	53- 57 Bliss & 48 Howard	1	12/31/14 A	12/31/14 A									
TR-114	Closed by	0	12/31/14 A				·				-////		<u>/</u>
TR-116	Vacated by	1	12/31/14 A	12/31/14 A									
-	61 Bliss Street	1	11/25/14 A	11/25/14 A							-////		
TR-108	Closed by	0	11/25/14 A										
TR-110	Vacated by	1	11/25/14 A	11/25/14 A						· · · · · · · · · · · · · · · · · · ·	- ////		
-	NS Howard Street	1	12/5/14 A	12/12/14 A									
TR-234	Closed by	0	12/5/14 A										
TR-236	Vacated by	1	12/6/14 A	12/12/14 A								X/////	
Parking lot:	69-71 Bliss Street	12	11/5/14 A	11/21/14 A									
TR-104	Closed by	0	11/5/14 A									X//////	
TR-106	Vacated by	12	11/6/14 A	11/21/14 A									
1357 E. Colu	umbus / Robbies Auto	43	12/30/14 A	3/31/15 A									
TR-112	Closed by	0	12/30/14 A										
TR-118	Vacated by	5	12/31/14 A	3/31/15 A									
82-84 Howa	rd / Rectory	10	12/1/14 A	12/14/14 A									
TR-120	Closed by	0	12/1/14 A					+-					
TR-122	Vacated by	10	12/1/14 A	12/14/14 A									
68 Union (Ca	ar Wash) & 53 Howard St (Parking)	1	12/2/14 A	12/2/14 A				L L - I I I I I		·			
TR-124	Closed by	0	12/2/14 A									X/////	
TR-126	Vacated by	1	12/2/14 A	12/2/14 A			·						
29 Howard /	State Armory Bldg.	0	12/2/14 A	12/2/14 A								X//////	
TR-128	Building Vacated	0	12/2/14 A				·						
PHASE II (Ho		168	11/19/14 A	8/1/15 A									
	fice Building	80	11/19/14 A	3/30/15 A	- <mark>-</mark> +++		· +						
TR-132	Notification period	15	11/19/14 A	12/22/14 A									
TR-252	Vacated by	42	1/5/15 A	3/30/15 A			· +				-		
16- 30 Bliss	-	76	12/2/14 A	6/5/15 A								X//////	
TR-134	Closed by	0	12/2/14 A	0,0,10 A	· · · · · · · · · · · · · · · · · · ·		·				-	XXXXXXXXX	4
TR-134	16-30 Bliss St - Vacated by	5	12/3/14 A	6/5/15 A	-							///////////////////////////////////////	

 Remaining Level of Effort

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MGM Springfield Sep 2018 Opening - CURRENT / Page 11 of 52 MGM Detail Schedule / DD 3/27/16 / Printed 3/30/16 Tr

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ty ID	Activity Name	Orig	Start	Finish			20	6			
		Dur			Oct N D J	FM			S Oct N	DJ	FMA
95 State / Of	ffice Building	168	12/2/14 A	8/1/15 A		-					
TR-138	Notification period	63	12/2/14 A	12/10/14 A							
TR-292	Closed by	0	1/5/15 A								
TR-294	Lvls 2-5, 7-10 Vacated by	0	8/1/15 A								
PHASE III (Po	odium):	103	12/2/14 A	5/8/15 A	4   +	+					
Bliss / Fr Ch	urch	0	1/5/15 A	1/5/15 A							
TR-140	Closed by	0	1/5/15 A		J I J						
TR-142	Vacated by	0	1/5/15 A								
1132-1142 M	Aain / Union Chandler House	63	1/5/15 A	3/26/15 A							
TR-144	Notification period	63	1/5/15 A	2/25/15 A		}					
TR-288	Closed by	1	2/16/15 A	2/25/15 A							
TR-296	Building Vacated	0		3/26/15 A							
	Alain / Edisonia Theatre Block	47	1/5/15 A	3/30/15 A							
TR-146	Notification period	16	1/5/15 A	1/19/15 A							
TR-254	Edisonia Closed by	47	1/26/15 A	1/31/15 A	· · · · · · · · · · · · · · · · · · ·						
TR-290	Edisonia Building Vacated	0	3/30/15 A	1/01/10//							
Bliss / Frenc	-	28	1/2/15 A	2/10/15 A	· · · · · · · · · · · · · · · · · · ·			LJ			
TR-148	Notification period	28	1/2/15 A	2/10/15 A							
TR-260	Building Vacated	0	2/10/15 A	2/10/13 A							
	rd / YWCA / Sheriff	60	1/2/15 A	5/8/15 A		}					
TR-150											
	Notification period	60	1/2/15 A	2/6/15 A							
TR-298	Closed by	0	4/30/15 A		, , , , , , , , , , , , , , , , , , ,						////
TR-300	Building Vacated	0	5/8/15 A								
1126 Main S		65	1/2/15 A	1/31/15 A							
TR-152	Closed by	0	1/2/15 A								
TR-154	Vacated by	65	1/2/15 A	1/31/15 A			· · · · · · · · · · · · · · · · · · ·				
1120 Main S		65	1/2/15 A	1/31/15 A		-					
TR-156	Closed by	0	1/2/15 A								////
TR-158	Vacated by	65	1/2/15 A	1/31/15 A		}					
1090- 1104 I		65	1/2/15 A	1/31/15 A	 						
TR-160	Closed by	0	1/2/15 A								
TR-162	Vacated by	65	1/2/15 A	1/31/15 A							
	Main / Daves Furniture	46	1/2/15 A	3/30/15 A							
TR-164	Closed by	0	1/2/15 A								
TR-166	Vacated by	0	3/30/15 A			:					
37 Howard /	Apt Bldg	1	12/2/14 A	12/2/14 A							
TR-168	Vacated by	1	12/2/14 A	12/2/14 A							
35 Howard /	Apt Bldg	0	12/2/14 A	12/2/14 A							
TR-170	Demolition Complete	0	12/2/14 A								
PHASE IV (M	ission):	229	1/2/15 A	1/22/16 A	<b></b>						
19 Bliss / Mi		229	1/2/15 A	1/22/16 A	<b>-</b>	<del>i</del>					
TR-172	Notification period	90	1/2/15 A	2/11/15 A							
TR-328	Building Vacated (90CD after offsite CofO)	0	1/2/16 A		•	+					
TR-330	Haz Bldg Matl Survey	15	1/2/16 A	1/22/16 A		1				[]//X///]	
15 Bliss / VF		0	1/2/16 A	1/2/16 A	··						
TR-324	Closed and Vacated by	0	1/2/16 A							[]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]	
Abate / Demo		402	2/26/15 A	11/2/16	· · · · · · · · · · · · · · · · · · ·		·				
Enabling: Bic		25	2/26/15 A	3/31/15 A						[]/]	
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Demolition &	& Stabilization (Pkg 02)	25	2/26/15 A	3/31/15 A						X///X/////	

Actual Work

 Milestone • Remaining Work Summary -



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Activity ID	Activity Name	Orig	Start	Finish											
		Dur							2016					1	
AB-136	Civil work ahead of demolition	25	2/26/15 A	3/31/15 A	Oct N	D	JFM	Α	M J Ju		S Oct N	I D	JF	M	AM
Parking Garage		312	2/20/15 A	6/27/16										<b>/</b>	
	Zanetti School	12	2/27/15 A	3/19/15 A					•						
AB-138	Abatement duration (on shifts)	12	2/27/15 A	3/16/15 A		-									·
AB-130 AB-172	Abatement cert. by Spfld DoB	0	3/17/15 A	3/10/13 A											
AB-172 AB-105	Demo Permit	6	3/12/15 A	3/19/15 A		!-								<i>/////////////////////////////////////</i>	·
	3- 57 Bliss & 48 Howard	5	3/27/15 A	6/4/15 A											
AB-140	Make Ready for Mass Ex / UST Removal	5	3/27/15 A	6/4/15 A					+					///	·
	11 Bliss Street	5	3/27/15 A	6/4/15 A											
AB-142	Make Ready for Mass Ex / UST Removal	5	3/27/15 A	6/4/15 A	+	-		-11-	+					///	·
	IS Howard Street	5	3/27/15 A	6/4/15 A											
AB-144	Make Ready for Mass Ex / UST Removal	5	3/27/15 A	6/4/15 A		-									·
	9-71 Bliss Street	5	3/27/15 A	6/25/15 A									/////		
AB-146	Make Ready for Mass Ex / UST Removal	5	3/27/15 A	6/25/15 A	i										·
	mbus / Robbie's	25	4/15/15 A	5/18/15 A		1									
AB-148	Abatement	25	4/15/15 A	5/18/15 A	<u>-</u> <u>+</u>										·
	r Wash) & 53 Howard (Parking)	25	4/15/15 A	5/7/15 A		l									
AB-152	Abatement & Duration	25	4/15/15 A	5/7/15 A		-									·
	State Armory Bldg.	226	6/15/15 A	6/27/16											
AB-154	Abatement duration (Allow)	50	6/15/15 A	6/10/16	4 +		+	-1				/////			·
AB-198	Abatement cert. by Spfld DoB	0	6/27/16	0,10,10											
Hotel Tower	Abdition of the bob	202	6/8/15 A	3/28/16											·
	ited Electric Building	98	7/13/15 A	9/2/15 A											
AB-164	Abatement duration (Allow)	20	7/13/15 A	8/28/15 A											·
AB-194	Abatement cert. by Spfid DoB	0	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	9/2/15 A	-										
79 State / Off		142	6/15/15 A	9/3/15 A		-									·
AB-166	Abatement duration (Allow)	15	6/15/15 A	6/29/15 A											
AB-196	Abatement cert. by Spfld DoB	0	0,10,10,1	9/3/15 A	+	-			+						·
16- 30 Bliss /		80	6/8/15 A	6/30/15 A											
AB-192	Abatement cert. by Spfld DoB	0	6/8/15 A												·
AB-174	Abatement duration (Allow)	15	6/10/15 A	6/30/15 A		1									
95 State / Off		50	1/18/16 A	3/28/16	i		<b>.</b>	ii- 7							·
AB-188	Abatement duration (Allow)	50	1/18/16 A	3/25/16 A											
AB-246	Abatement cert. by Spfld DoB	0		3/28/16	+	-		¦							
Podium		329	5/26/15 A	9/20/16				i i		i i	▼				
Bliss / Fr Chu	rch	5	5/10/16	5/16/16	+	-			₩						
AB-200	Make ready for Mass Ex	5	5/10/16	5/16/16											
	ain / Union Chandler House	127	7/24/15 A	3/25/16 A	<u>i i i</u>	'-		 							
AB-202	Abatement duration (Allow) INTERIOR	30	7/24/15 A	8/28/15 A											
AB-220	Abatement duration (Allow) EXTERIOR	20	2/5/16 A	2/19/16 A											
AB-234	Abatement cert. by Axiom	0		3/25/16 A											
Bliss / French		147	6/3/15 A	1/4/16 A	<b>.</b>										· L
AB-182	Abatement duration (Allow)	15	6/3/15 A	7/21/15 A				Í				[][]]]	//////		
AB-224	Abatement cert. by Spfld DoB	0		1/4/16 A		-									
22-30 Howar		186	7/27/15 A	4/28/16								////	[]]]]]].		
AB-206	Abatement duration (Allow)	50	7/27/15 A	4/14/16	<u> </u>										
AB-244	Abatement cert. by Spfld DoB	0	-	4/28/16		ĺ		•					<i>[]]]</i> ]]		
1126 Main St		25	5/26/15 A	6/5/15 A				í	<u>+</u>						
AB-208	Abatement & Demo	25	5/26/15 A	6/5/15 A											
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190. 190 Max Street         199         60.15 A         192.16 A         192.17 A           AB-212         Asabren (5,0440arts) Complete)         25         69.15 A         19.15 A         19.15 A           AB-222         Demo         25         15.16 A         19.21 A         19.22 A													S Oct	N		EM	
All 212       Austernert (Subarchie) Complete)       25       60.015 A       11.016 A         AB 220       Dore       25       160.04       102.116 A         1000-1028 Mail Steel (Subarchie) Complete)       25       160.04       1000-1028 Mail Steel (Subarchie) Complete)         Particular (Subarchie) Controls (Sublication       26       161.04       11.021.16 A         Particular (Subarchie) Controls (Sublication)       26       161.04 A       11.021.16 A         Phase Leff-Ring Garage       35       51.05.16 A       11.021.16 A         Phase Leff-Ring Garage       36       11.021.16 A       11.021.16 A         Phase Leff-Ring Garage       36       11.12.51.16 A       11.021.16 A         Phase Leff-Ring Garage       36       11.01.16 A       11.021.16 A         Phase Leff-Ring Garage       36       41.16 A       40.016 A         AB-103       Denote Courbox / Indule Foundation       40       6.291.16 A       20016 A         AB-123       Recurs / Indule Foundation       40       6.291.16 A       20016 A       20016 A         AB-124       Denoteon Cage Value (Status / Status /	1090- 1104	Main Street	189	6/3/15 A	1/22/16 A								3 000				
AP 200         Domo         25         15716.4         1/2/2/10.4           1000-1028 Min Stret J.Dows Fundace         25         87161.6         9201.6         9201.6           AB 214         Mastement & Demo         25         87161.6         9201.6         9201.6           Demotophysicsbackano         25         87161.6         9201.6         9201.6         9201.6           Batta         Demoto E Columbus / Robbes         25         87161.5         112.515.5         112.515.5           AB 108         Reductore Ministre / Mutching         10         8115.5         112.515.5         112.515.5           AB 108         Demotopol Process 10 (Bits Garage), 2.6         40         6115.5         4301.6         40.6115.5           AB 102         Demotopol Process 10 (Bits Garage), 2.6         40         6131.6         40.6115.6         40.6115.6           AB 102         Demotopol Process 10 (Bits Garage), 2.6         40         6131.6         40.6115.6         40.6115.6           AB 102         Demotopol Process 10 (Bits Garage), 2.6         40         6131.6         40.6116.6         40.6116.6           AB 102         Demotopol Process 10 (Bits Garage), 2.6         40         6131.6         40.6116.6         40.6116.6         40.6116.6																	
100:028 Main Street. Deves Fundance         25         81/61/6         92/01/6           ABe 744         Abatement & 25         81/61/6         92/01/6           Demolitory Bisibilitation         300         41/15/A         11/251/6           Demolitory Bisibilitation         300         41/15/A         11/251/6           Phase LP Advisories         20         61/01/5         61/01/5         61/01/5           Phase LP Advisories         20         61/01/5         61/01/5         61/01/5           Phase LP Advisories         20         61/01/5         61/01/5         61/01/5           Phase LP Advisories         10         61/01/5         61/01/5         61/01/5           Phase LP Advisories         10         61/01/5         61/01/5         61/01/5           AB-102         Demolitor of Baces to depth Excendrom Phase II         0         61/01/5         61/01/5           AB-112         Demolitor of Eduania         10         62/01/6         11/01/6         62/01/6           AB-128         Reacy to beght Excendrom Other Station         20         22/01/6         12/01/6         12/01/6           AB-130         Demolitor of Eduania         20         22/01/6         12/01/6         22/01/6           AB-141 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>- +</td> <td></td> <td>+</td> <td></td> <td>- +</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							- +		+		- +						
A 26:14       A beam or & Demo       25       47.016       92.016       1												-					
Demoklow Skabaration         BB0         4/1/16.4         1/1/2/16           Phase LPArking Garage         20         5/1/16.4         1/2/2/16           AB-109         Demo E Columbus / hobbies         20         5/1/16.4         1/2/2/16           AB-100         Demo E Columbus / hobbies         20         5/1/16.4         1/2/16.4           AB-101         Demotion of Parces I C Bits Garage). 2.6         40         6/1/16.4         4/2/16.4           AB-126         Demotion of Parces I C Bits Garage). 2.6         40         6/1/16.4         4/2/016.4           AB-126         Ready to begin Exeavation threthold Fortunation         0         5/2/16         -           AB-126         Ready to begin Exeavation threthold Fortunation         0         5/2/16         -           AB-126         Ready to begin Exeavation threthold Fortunation         0         2/2/16         -         -           AB-126         Beady to begin Exeavation thretholt Fortunation         0         2/2/16.4         -         -         -           AB-124         Demotion of Educina         2/2         2/2/16.4         -         -         -         -           DHS 00         Demotion 2 Educina         0         2/2/16.4         -         -         -				1													
Phase IParking Garage         35         51015A         11015A							-					_		¥ //			
Beno         Demo Ecolambus / Robies         20         918/15.4         1/1/16.4           AB-116         Relocade Ordende Lines (Verson)         10         511015.4         11/2515.4           Phace (Itolian Tower):         284         4/175.4         4/2915.6         1           AB-162         Cur, cap, make safe         30         4/175.4         4/2915.6         1           AB-162         Demoltano (Parcek 1C) Black Canagh, 2, 6         40         6/1515.4         1         4           AB-128         Bady by bogn Exeavalian (Phothe Function)         0         5/271.6         1         4           AB-128         Bady by bogn Exeavalian (Phothe Function)         10         5/271.6         1         4           AB-129         Demoltano (Fitosonia         20         22916.4         12716         4         4           AB-134         Demoltano fitosonia         0         22916.4         12916.4         4					11/25/15 A		<b>V</b>			Jl.	· #		Jl_   				
Phase It (Idoa Tower):         284         44176A         42016           AB-162         Demolskin of Parcels 1C (Bas Carage); 2, 6         40         61/16/16         42016A           AB-263         Demolskin of Parcels 1C (Bas Carage); 2, 6         40         61/16/16         42016A           AB-263         Beady to begin Exavation for Houles Bluiding (IS State)         0         52/16         61/16/16           AB-126         Beady to begin Exavation for Houles Bluiding (IS State)         153         328/16 A         61/16/18           Phase III (Postum):         Tristing AB-176         Demolskin of Exavation For Houles         20         328/16 A         11/216           Phase III (Postum):         Tristing AB-176         Demolskin of Exavation For Houles         20         328/16 A         11/216           Demolskin of Parcel State State         564         128/16 A         328/16 A         128/16 A           DH-30         Demolskin of Camplele         0         122/116 A         222/16 A         222/16 A           DH-30         Demolskin of Camplele         0         122/116 A         222/16 A         222/16 A           DH-30         Demolskin of Camplele         0         120/16 A         122/16 A         22/11 A           DH-30         Demolskin of Camplele				5/18/15 A			i.										
Phase It (Idoa Tower):         284         44176A         42016           AB-162         Demolskin of Parcels 1C (Bas Carage); 2, 6         40         61/16/16         42016A           AB-263         Demolskin of Parcels 1C (Bas Carage); 2, 6         40         61/16/16         42016A           AB-263         Beady to begin Exavation for Houles Bluiding (IS State)         0         52/16         61/16/16           AB-126         Beady to begin Exavation for Houles Bluiding (IS State)         153         328/16 A         61/16/18           Phase III (Postum):         Tristing AB-176         Demolskin of Exavation For Houles         20         328/16 A         11/216           Phase III (Postum):         Tristing AB-176         Demolskin of Exavation For Houles         20         328/16 A         11/216           Demolskin of Parcel State State         564         128/16 A         328/16 A         128/16 A           DH-30         Demolskin of Camplele         0         122/116 A         222/16 A         222/16 A           DH-30         Demolskin of Camplele         0         122/116 A         222/16 A         222/16 A           DH-30         Demolskin of Camplele         0         120/16 A         122/16 A         22/11 A           DH-30         Demolskin of Camplele	AB-116	Relocated Overhead Lines (Verizon)	10	5/15/15 A	11/25/15 A		<b>i</b> †	-									
AB-169       Cut, cap, make safe       30       4/0155 A       4/2015 A         AB-176       Demolton of Purcents in C (Bas Ganger), 2, 6       400       6/01515 A       8/2015 A         AB-126       Beady to begin Exavation for Hole Foundation       0       5/2016 A       6/1316 B         AB-126       Dendotion of Exavation for Hole Foundation       57       12/2016 A       6/1316 B         AB-126       Demoltion of Existion for Hole Foundation       20       2/2016 A       12/2016 A         AB-126       Demoltion of Existion for Hole Foundation       20       2/2016 A       12/2016 A         AB-126       Demoltion of Existion for Hole Foundation       20       2/2016 A       12/2016 A         AB-136       Demoltion of Existion for Hole Foundation       20       2/2016 A       12/2016 A         Difs 00       MKI AMOA Recod       0       12/2016 A       12/2016 A         Difs 01       Demolts 0: Complex       0       7/1118       -       -         Sequence 1       17/8       7/0015 A       2/2016 A       -       -         AB-141       Demolts 0: Stocol / 2001 Hole Main Stoc	Phase II (Ho	otel Tower):	284	4/1/15 A	6/16/16					1 I							
AP-176       Demoliton of Parce 1C (Blas Gango), 2, 6       40       671976       80015A       80015A         AP-126       Ready to begin Exavation (M Holls Fourdation)       0       527.6       61316         AP-126       Ready to begin Exavation (M Holls Fourdation)       15       225016A       112016         AP-178       Demolition of Edisonia       20       222916A       112016         AP-18       Demolition of Edisonia       20       222916A       312516         AP-18       Demolition of Edisonia       20       222916A       312516         AP-18       Demolition of Edisonia       0       122116A       40000         DHS 00       MHC MOX Recvd       0       122116A       40000         DHS 00       Demos 9a; 2 Complete       0       7/1116       400000         DHS 00       Demos 9a; 2 Complete       0       7/1116       400000       400000         AB-226       1156-112 AMAS Plantement and by 5pd DoB       0       17/1116       4000000       400000       400000       4000000       4000000       4000000000000000000000000000000000000		·	30	4/1/15 A	4/29/15 A		- +	-		() 			 				
AB 228       Rady to bogh Exavation for Houl Foundation       0       567 36         AB 178       Steled Demo Office Building (05 Stale)       57       325/16 A       101/16         AB 181       Demotion of Edsorits       20       226/16 A       112/16         AB 118       Demotion of Edsorits       20       226/16 A       112/16         AB 120       Demotion of Edsorits       20       226/16 A       112/16         AB 120       Demotion of Edsorits       20       226/16 A       112/16         Demotion of Edsorits       0       122/115 A       1       1         DHS-00       MrG MOA Reord       0       122/115 A       1       1         DHS-01       Demotism of Complete       0       2/2/16 A       1       1         DHS-02       Demo Seq 2 Complete       0       7/11/16 A       1       1         Sequence 1       17/10/15 A       7/30/15 A       1 </td <td>AB-176</td> <td></td> <td>40</td> <td>6/15/15 A</td> <td>8/30/15 A</td> <td></td> <td>-</td> <td></td>	AB-176		40	6/15/15 A	8/30/15 A		-										
AB-126       Ready to begin Exavation Phase II       0       613/16         AB-126       Soleci Lamo (Dise Buding (6 Stalls)       57       32.576.A       610/16         Phase III (Podium):       153       22.9216.A       32.2576.A       11/216         AB-128       Demolton of Editoria       20       32.2576.A       32.2576.A       11/216         AB-124       Demolton-of Editoria       20       32.2176.A       32.2577.A       4       4       2       4	AB-228		0	5/2/16				-		•	· • • • • • • •		;; 				
A1-78       Select Demo Office Euliding (95 Site)       97       92676 A       6-1676 A       6-1676 A         Phese III (Policity)       153       22916 A       32576 A       6-1676 A       32576 A         AB-118       Demoltion of Edisoria       20       20916 A       32576 A       6-1676 A         Demoltion of Edisoria       20       20916 A       32576 A       6-1676 A       32677 A         Demoltion of Edisoria       0       22916 A       32576 A       6-1127 A       112716       112716         DH5-00       Demolsen Completa       0       1221176 A       -	AB-126		0		6/13/16						•						
Phase III (Podum):         153         282916 A         11/216           AB-118         Demokinon of Elisonia         20         22916 A         32516 A           AB-124         Demokinon of Elisonia         20         22916 A         32516 A           AB-124         Demokinon of Elisonia         20         22916 A         32617 A           Demokinon of Historio Structures         00         11/216         11/216           DHS-00         Demo Seq 1 Complete         0         22916 A         4           DHS-03         Demo Seq 2 Complete         0         7/11/16         -         -           Sequence1         0         7/11/16         -         <	AB-178		57	3/25/16 A			- +			-1			4         				-
AB-118         Demolitor of Edisonal         20         229/16A         325/16A           AB-124         Demolitor of Heartic Structores         564         122/14A         228/16A           DHS-00         MHC MOA Reard         0         122/11A         228/16A           DHS-00         Demols of Complete         0         229/16A         228/16A           DHS-00         Demo Sag 2 Complete         0         7/11/16         -           DHS-02         Demo Sag 2 Complete         0         7/11/16         -           DHS-03         Demo Sag 2 Complete         0         7/11/16         -           Sequence 1         T/10         7/11/16         -         -           AB-141         Demo Sag 2 Completa         0         1/11/16         1/22/16A           AB-121         Demo Sag 2 Completa         0         1/11/16A         1/22/16A           AB-121         Demo Sag 2 Completa         0         1/11/16A         1/22/16A           AB-241         156-1178 Main St Edison Abatement cort. by Splid DoB         0         1/22/16A         2/22/16A           AB-108         Demo Howard St School Zanetti         30         1/22/16A         2/22/16A           AB-108         Demon Howard St School Zanetti <td>Phase III (Po</td> <td></td> <td>153</td> <td>2/29/16 A</td> <td>11/2/16</td> <td></td> <td>i.</td> <td></td> <td></td> <td></td> <td><u>i i</u></td> <td>-</td> <td></td> <td>▼ 2</td> <td></td> <td></td> <td></td>	Phase III (Po		153	2/29/16 A	11/2/16		i.				<u>i i</u>	-		▼ 2			
A-1-24         Demolibrio-Dave fumme         30         92/116         11/216           Demolibrio of Historic Structures         564         92/116         32/217           DHS-00         MHC MOA Roord         0         12/2115A         32/217           DHS-00         MHC MOA Roord         0         12/2115A         32/217           DHS-00         Demo Seq 2 Complete         0         7/11/16         •         •         •           Sciumer Structures         0         7/11/16         22/316A         7/11/16         •         <			20	2/29/16 A	3/25/16 A												
Demolition of Historic Structures         564         122/14 A         928/17           DHS-00         MHC MOA Revol         0         122/116 A         •           DHS-01         Demo Seq 1 Complete         0         22/916 A         •           DHS-02         Demo Seq 2 Complete         0         7/11/16         •           Sequence 1         178         7/0015A         22/916 A         •           AB-14         Demo Seq 3 Complete         0         7/11/16         •           Sequence 1         178         7/0015A         2/29/16 A         •           AB-14         Demo Seq 3 Complete         0         1/16/16 A         1/29/16 A           AB-20         1060-1174 Man S1 Abatement cur, by Spld DoB         0         1/16/16 A         1/29/16 A           AB-166         Demolikh 79 State Street         30         1/2/16 A         1/29/16 A           Sequence 2         162/16 A         2/29/16 A         2/2/17 A         1/24/17           AB-106         Demolikh 79 State Street         35         1/11/16 A         2/2/16 A           Sequence 2         12/2/14 A         2/2/14 A         2/2/17 A         1/2/14 A           AB-106         Demo Howard St School / Zaneti         35 <t< td=""><td>AB-124</td><td>Demolition - Dave's furniture</td><td></td><td></td><td></td><td></td><td>i.</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	AB-124	Demolition - Dave's furniture					i.										
DHS 00       MHC MOA Recvd       0       1221/15A         DHS 01       Demo Seq 1 Complete       0       2/29/16A         DHS 02       Demo Seq 2 Complete       0       7/11/16         DHS 03       Demo Seq 3 Complete       0       7/11/16         DHS 04       Demo Seq 3 Complete       0       7/11/16         Sequence 1       178       7/10/15A       2/29/16A         AB-141       Demo 82 Howard rectory       31       7/10/15A       7/30/15A         AB-241       1059/1104 Main St Datement cert by Splf DoB       0       1/18/16A       1/22/16A         AB-241       1059/1104 Main St Edisonia Abatement duration (Alow)       20       1/4/16A       1/22/16A         AB-186       Demotish 79 State Street       30       1/25/16A       2/29/16A       -         Sequence 2       Sequence 3       11/11/6A       2/29/16A       -       -       -         AB-186       Demotish 79 State Street       30       1/25/16A       2/29/16A       -	Demoilition	of Historic Structures		12/2/14 A									!	+-	<u> </u>	/-/-/- /////	₹
DHS-01         Demo Seq 1 Complete         0         2/29/16.A           DHS-02         Demo Seq 2 Complete         0         7/11/16         •           DHS-03         Demo Seq 2 Complete         0         7/11/16         •         •           DHS-03         Demo Seq 2 Complete         0         7/11/16         •         •         •           AB-141         Demo Seq 2 Complete         0         1/18/16A         2/29/16A         •							•										
DHS 02         Demo Seq 2 Complete         0         7/11/16         Image: Complete         0         7/11/16         0         7/11/16         Image: Complete         0         7/11/16         1mage: Complete			-						••••••••••••••••••••••••••••••••••••••	        	-+		    				
DHS-03       Demo Seq 3 Complete       0       7/11/16         Sequence 1       Demo S2 Howard rectory       31       7/10/15A       2/29/16A         AB:141       Demo S2 Howard rectory       31       7/10/15A       2/29/16A         AB:232       1156-1178 Main S1Abatement cert. by Splid DoB       0       1/18/16A       1/22/16A         AB:20       1090-1104 Main S1 Ediconia Abatement duration (Allow)       20       1/4/16A       1/22/16A         AB:146       Demolsh 79 State Street       30       1/25/16A       2/29/16A       -         Sequence 2       562       1/22/14A       3/24/17       -       -         AB:140       Demolkin 79 State Street       35       1/11/16A       2/29/16A       -       -         Stabilize 75 State / United Electric       562       1/22/14A       3/24/17       -       -       -         735-12       Closed by       0       1/22/14A       3/24/17       -       -       -       -         735-12       Closed by       0       1/22/14A       3/24/17       -       -       -       -         735-14       Vacatod by       42       1/5/15A       3/30/15A       -       -       -       -       -			-				1				•						
Sequence 1         178         7/10/15 A         2/29/16 A           AB-141         Demo 82 Howard retory         31         7/10/15 A         7/30/15 A           AB-232         1156-1178 Main St Abatement cort. by Spltd DoB         0         1/18/16 A         1/22/16 A           AB-204         1156-1178 Main St Edisonia Abatement duration (Allow)         20         1/4/16 A         1/22/16 A           AB-204         1156-1178 Main St Edisonia Abatement duration (Allow)         20         1/4/16 A         1/22/16 A           AB-186         Demolish 79 State Street         30         125/16 A         2/29/16 A           Sequence 2         Sequence 3         111/16 A         2/29/16 A         3/24/17           AB-108         Demolison of YWCA (Sherriffs)         40         4/29/16 6         6/24/16           Stabilize 73 State United Electric         562         1/2/14 A         3/24/17           735-10         Notification period         15         1/22/14 A         1/24/14 A           735-10         Notification period         15         1/22/14 A         1/24/14 A           735-14         Vacated by         42         1/51/5 A         3/30/15 A           735-16         73 State Stabilization of oxising structures         51         4/27/15 A			-							  l 	•						
AB-141       Demo 82 Howard rectory       31       7/10/15 A       7/30/15 A         AB-232       1156-1178 Main StAbatement our. by Split DoB       0       118/16 A         AB-204       1156-1178 Main St Abatement duration (Allow)       20       1/4/16 A       1/22/16 A         AB-204       1156-1178 Main St Edisonia Abatement duration (Allow)       20       1/4/16 A       1/22/16 A         AB-186       Demolish 79 State Street       30       125/16 A       2/29/16 A         Sequence 2       2       2/2/14 A       3/24/17         AB-108       Demolithor 1 WCA (Sherriffs)       40       4/29/16 G       6/24/16 G         Stabilize 73 State / United Electric       52       1/21/14 A       3/24/17         735-12       Closed by       0       122/14 A       3/24/17 A         735-12       Closed by       0       122/14 A       3/24/17 A         735-12       Closed by       0       122/14 A       3/24/17 A         735-14       Vacated by       0       122/14 A       3/24/17 A         735-15       73 State (Incl dome salvage)       30       2/25/15 A       3/20/15 A         735-16       73 State Street - Stabilize single bay, allow for demolition of balance of structure, assis       30       2/15/			-	7/10/15 A					<b>-</b>								
AB-232       1156-1178 Main St Abatement cert. by Splid DoB       0       1/18/16 A         AB-210       1090-1104 Main St Demo       25       1/14/16 A       1/22/16 A         AB-204       1156-1178 Main St Edicina Abatement duration (Allow)       20       1/4/16 A       1/22/16 A         AB-204       1156-1178 Main St Edicina Abatement duration (Allow)       20       1/4/16 A       1/22/16 A         AB-186       Demolsh 79 State Street       30       1/25/16 A       2/29/16 A         Sequence 2       562       122/14 A       3/24/17         AB-108       Demo Howard St School / Zanetti       35       1/11/16 A       2/12/14 A         Stabilize 73 State / United Electric       552       122/14 A       3/24/17         738-10       Notification period       15       122/14 A       12/2/14 A         738-20       Structural Probes       10       3/16/15 A       3/27/15 A         738-18       73 State Street – Stabilize single bay, allow for demolition of balance of structure, assis       30       2/16/15 A       5/1/15 A         738-28       Buy: 73 State Street – Stabilize single bay, allow for demolition of balance of structure, assis       30       2/16/15 A       5/1/15 A         738-26       Stabilization of 73 State - Ready (Abatement Complete)       0		Demo 82 Howard rectory					- +	-									
AB-210       1090-1104 Main St Demo       25       1/4/16 A       1/22/16 A         AB-204       1156-1178 Main St Edisonia Abatement duration (Allow)       20       1/4/16 A       1/22/16 A         AB-86       Demolish 79 State Street       562       12/2/14 A       3/24/17         AB-108       Demolsh 79 State Street       562       12/2/14 A       3/24/17         AB-108       Demolsh of YWCA (Sherriffs)       35       1/11/16 A       2/12/16 A         Stabilize 73 State / United Electric       562       12/2/14 A       3/24/17         73S-12       Closed by       0       12/2/14 A       3/24/17 A         73S-10       Notification period       15       12/2/14 A       3/24/17 A         73S-12       Closed by       0       12/2/14 A       3/24/17 A         73S-13       Notification period       15       12/2/14 A       3/24/17 A         73S-14       Vacated by       42       1/5/15 A       3/24/15 A         73S-16       73 State Stabilization of easing structures       15       4/22/15 A       5/11/15 A         73S-28       Stabilization of easing structures       15       4/22/15 A       4/24/15 A       1         73S-26       Stabilization of asing structures       15 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>i.</td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							i.	•									
AB-204       1156-1178 Main St Edisonia Abatement duration (Allow)       20       1/4/16 A       1/29/16 A         AB-166       Demoish 79 State Street       30       1/25/16 A       2/29/16 A         Sequence 2       562       122/14 A       3/24/17         AB-108       Demo Howard St School / Zanetti       35       1/11/16 A       2/12/16 A         AB-114       Demoltion of VWCA (Sherriffs)       40       4/29/16       6/24/16         Stabilize 73 State / United Electric       562       12/2/14 A       3/24/17         73S-12       Closed by       0       12/2/14 A       3/24/17         73S-10       Notification period       15       12/2/14 A       12/4/14 A         73S-14       Vacated by       0       12/5/15 A       3/01/5 A         73S-18       73 State Stabilize single bay, allow for demolition of balance of structure, assis       30       2/16/15 A       5/1/15 A         73S-26       Stabilization of axisting structures       15       4/27/15 A       6/5/15 A       5/1/15 A         73S-28       Complete Mod Accumentation as needed       5       3/16/15 A       5/1/15 A       6/5/15 A         73S-26       Stabilization of axisting canopy       0       9/14/15 A       1/2/16 A       1/2/16 A			25		1/22/16 A		- +				- +						
AB-186       Demolish 79 State Street       30       1/25/16 A       2/29/16 A         Sequence 2       652       12/2/14 A       3/24/17         AB-108       Demo Howard St School/Zanetti       35       1/11/16 A       2/12/16 A         AB-114       Demolition of WVCA (Sherriffs)       40       4/29/16       6/24/16         Stabilize 73 State / United Electric       562       12/2/14 A       3/24/17         73S-12       Closed by       0       12/2/14 A       3/24/17         73S-10       Notification period       15       12/2/14 A       3/24/17         73S-12       Closed by       0       12/2/14 A       3/24/17 A         73S-14       Vacated by       10       3/16/15 A       3/27/15 A         73S-14       Vacated by       42       1/5/15 A       3/30/15 A         73S-16       73 State (inclown esalvage)       30       2/2/5/15 A       4/2/115 A       5/1/15 A         73S-22       Buy: 73 State street – Stabilize stront of existing structures       30       2/16/15 A       5/1/15 A         73S-24       Dome Salvage       20       5/1/15 A       3/18/16 A       3/18/16 A         73S-36       Auger Heical Piles & Install       5       3/18/16 A       3/18				1	1		}										
Sequence 2         562         12/2/14 A         3/24/17           AB-108         Demo Howard SI School / Zanetti         35         1/1/1/16 A         2/12/16 A           AB-114         Demo Howard SI School / Zanetti         35         1/1/1/16 A         2/12/16 A           AB-114         Demo Howard SI School / Zanetti         40         4/29/16         6/24/16           Stabilize 73 State / United Electric         562         12/2/14 A         3/24/17           73S-12         Closed by         0         12/2/14 A         3/24/17           73S-12         Closed by         0         12/2/14 A         3/24/17           73S-10         Notification period         15         12/2/14 A         12/4/14 A           73S-14         Vacated by         42         1/5/15 A         3/30/15 A           73S-14         Vacated by         42         1/5/15 A         3/30/15 A           73S-18         73 State Sthelization of demolition of balance of structure, assis         30         2/2/5/15 A         4/24/15 A           73S-22         Bu; 73 State Sthelization of existing structures         12         4/2/15 A         6/5/11/5 A           73S-24         Dome Salvage         20         5/11/15 A         6/2/15 A         1							- +	-'									
AB-108       Demo Howard St School / Zanetti       35       1/11/16 A       2/12/16 A         AB-114       Demolition of YWCA (Sherriffs)       40       4/29/16       6/24/16         Stabilize 73 State / United Electric       562       12/2/14 A       3/24/17         73S-12       Closed by       0       12/2/14 A       3/24/17         73S-10       Notification period       15       12/2/14 A       12/4/14 A         73S-10       Structural Probes       10       3/16/15 A       3/27/15 A         73S-14       Vacated by       42       1/5/15 A       3/30/15 A         73S-14       Vacated by       30       2/2/16/15 A       5//15 A         73S-16       73 State (incl dome salvage)       30       2/2/5/15 A       4/24/15 A         73S-22       Buy: 73 State Stabilization of existing structures       15       4/27/15 A       6/5/15 A         73S-24       Dome Salvage       20       5/11/15 A       6/2/15 A       1/2/2/16 A         73S-28       Complete demolition and backfil 79 State Street       6       3/7/16 A       3/18/16 A         73S-30       Complete MOA documentation as needed       5       3/28/16       4/4/16       1         73S-34       Provide shoring support and pr							-					_					<b>7</b>
AB-114         Demolition of YWCA (Sherriffs)         40         4/29/16         6/24/16           Stabilize 73 State / United Electric         562         12/2/14 A         3/24/17           73S-12         Closed by         0         12/2/14 A         3/24/17           73S-12         Closed by         0         12/2/14 A         12/2/14 A           73S-10         Notification period         15         12/2/14 A         12/2/14 A           73S-20         Structural Probes         10         3/16/15 A         3/30/15 A           73S-14         Vacated by         30         2/25/15 A         4/24/15 A           73S-16         73 State Street – Stabilize single bay, allow for demolition of balance of structure, assis         30         2/16/15 A         5/1/15 A           73S-26         Buy: 73 State Stabilization of 73 State - Ready (Abatement Complete)         0         9/14/15 A         6/21/15 A           73S-28         Complete demolition and backfill 79 State Street         6         3/71/16 A         3/18/16 A         1           73S-30         Complete MOA documentation as needed         5         3/28/16         4/14/16         1           73S-32         Install interior and exterior bracing         10         4/11/16         4/22/16         1																	
Stabilize 73 State / United Electric         562         12/2/14 A         3/24/17           73S-12         Closed by         0         12/2/14 A <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td><u> </u></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							-				<u> </u>						
73S-12       Closed by       0       12/2/14 A         73S-10       Notification period       15       12/2/14 A       12/4/14 A         73S-20       Structural Probes       10       3/16/15 A       3/27/15 A         73S-14       Vacated by       42       1/5/15 A       3/27/15 A         73S-16       73 State (incl dome salvage)       30       2/25/15 A       4/24/15 A         73S-16       73 State Street - Stabilize single bay, allow for demolition of balance of structure, assis       30       2/16/15 A       5/1/15 A         73S-22       Buy: 73 State Strabilization of existing structures       15       4/27/15 A       6/5/15 A         73S-24       Dome Salvage       20       5/11/15 A       6/2/15 A         73S-26       Stabilization of 73 State - Ready (Abatement Complete)       0       9/14/15 A         73S-28       Complete demolition and backfill 79 State Street       6       3/7/16 A       3/18/16 A         73S-30       Complete MOA documentation as needed       5       3/28/16       4/22/16       1         73S-32       Install interior and exterior bracing       10       4/11/16       4/22/16       1       1         73S-34       Provide shoring support and protection for existing canopy       10       4/11/							- i				· · · · · · · · · · · · · · · · · · ·				+++++++++++++++++++++++++++++++++++++++		<b>.</b>
73S-10       Notification period       15       12/2/14 A       12/4/14 A         73S-20       Structural Probes       10       3/16/15 A       3/27/15 A         73S-14       Vacated by       42       1/5/15 A       3/30/15 A         73S-18       73 State (incl dome salvage)       30       2/25/15 A       4/24/15 A         73S-16       73 State Street – Stabilize single bay, allow for demolition of balance of structure, assis       30       2/16/15 A       5/1/15 A         73S-22       Buy: 73 State Stabilization of existing structures       15       4/27/15 A       6/5/15 A         73S-24       Dome Salvage       20       5/11/15 A       6/22/15 A         73S-26       Stabilization of 73 State - Ready (Abatement Complete)       0       9/14/15 A         73S-30       Complete demolition and backfill 79 State Street       6       3/7/16 A       3/18/16 A         73S-32       Install interior and exterior bracing       10       4/11/16       4/22/16       Image: Complete Abord and protection for existing canopy       10         73S-34       Provide shoring support and protection for existing canopy       10       4/11/16       4/22/16       Image: Complete Abord and protection for existing canopy       10       5/20/16       6/3/16       Image: Complete Abord and protection for existing			1														
73S-20       Structural Probes       10       3/16/15 A       3/27/15 A         73S-14       Vacated by       42       1/5/15 A       3/30/15 A         73S-18       73 State (incl dome salvage)       30       2/25/15 A       4/24/15 A         73S-16       73 State Street – Stabilize single bay, allow for demolition of balance of structure, assis       30       2/16/15 A       5/1/15 A         73S-22       Buy: 73 State Stabilization of existing structures       15       4/27/15 A       6/5/15 A         73S-24       Dome Salvage       20       5/11/15 A       6/2/15 A         73S-26       Stabilization of 73 State - Ready (Abatement Complete)       0       9/14/15 A         73S-28       Complete demolition and backfill 79 State Street       6       3/7/16 A       3/18/16 A         73S-30       Complete MOA documentation as needed       5       3/28/16       4/14/16       1         73S-32       Install interior and exterior bracing       10       4/11/16       4/22/16       1       1         73S-34       Provide shoring support and protection for existing canopy       10       5/20/16       6/3/16       1       1					12/4/14 A									+			
73S-14       Vacated by       42       1/5/15 A       3/30/15 A         73S-18       73 State (incl dome salvage)       30       2/25/15 A       4/24/15 A         73S-16       73 State Street – Stabilize single bay, allow for demolition of balance of structure, assis       30       2/16/15 A       5/1/15 A         73S-22       Buy: 73 State Stabilization of existing structures       15       4/27/15 A       6/5/15 A         73S-24       Dome Salvage       20       5/1/115 A       6/22/15 A         73S-26       Stabilization of 73 State - Ready (Abatement Complete)       0       9/14/15 A         73S-30       Complete demolition and backfill 79 State Street       6       3/7/16 A       3/18/16 A         73S-32       Install interior and exterior bracing       5       4/18/16       4/22/16         73S-34       Provide shoring support and protection for existing canopy       10       4/11/16       4/22/16         73S-40       Monitoring Points & Survey       10       5/20/16       6/3/16							-										
73S-18       73 State (incl dome salvage)       30       2/25/15 A       4/24/15 A         73S-16       73 State Street – Stabilize single bay, allow for demolition of balance of structure, assis       30       2/16/15 A       5/1/15 A         73S-22       Buy: 73 State Stabilization of existing structures       15       4/27/15 A       6/5/15 A         73S-24       Dome Salvage       20       5/11/15 A       6/2/215 A         73S-26       Stabilization of 73 State - Ready (Abatement Complete)       0       9/14/15 A         73S-28       Complete demolition and backfill 79 State Street       6       3/7/16 A       3/18/16 A         73S-30       Complete MOA documentation as needed       5       3/28/16       4/4/16         73S-32       Install interior and exterior bracing       10       4/11/16       4/22/16         73S-34       Provide shoring support and protection for existing canopy       10       5/20/16       6/3/16         73S-40       Monitoring Points & Survey       10       5/20/16       6/3/16       6/3/16							- +		+					+- //			
73S-1673 State Street - Stabilize single bay, allow for demolition of balance of structure, assis302/16/15 A5/1/15 A73S-22Buy: 73 State Stabilization of existing structures154/27/15 A6/5/15 A73S-24Dome Salvage205/11/15 A6/22/15 A73S-26Stabilization of 73 State - Ready (Abatement Complete)09/14/15 A73S-28Complete demolition and backfill 79 State Street63/7/16 A3/18/16 A73S-30Complete MOA documentation as needed53/28/164/4/1673S-32Install interior and exterior bracing104/11/164/22/1673S-34Provide shoring support and protection for existing canopy105/20/166/3/1673S-40Monitoring Points & Survey105/20/166/3/16																	
73S-22Buy: 73 State Stabilization of existing structures154/27/15 A6/5/15 A73S-24Dome Salvage205/11/15 A6/22/15 A73S-26Stabilization of 73 State - Ready (Abatement Complete)09/14/15 A73S-28Complete demolition and backfill 79 State Street63/7/16 A3/18/16 A73S-30Complete MOA documentation as needed53/28/164/4/1673S-36Auger Helical Piles & Install54/18/164/22/1673S-32Install interior and exterior bracing104/11/164/22/1673S-34Provide shoring support and protection for existing canopy105/20/166/3/1673S-40Monitoring Points & Survey105/20/166/3/16				1			- +		+								
73S-24Dome Salvage205/11/15 A6/22/15 A73S-26Stabilization of 73 State - Ready (Abatement Complete)09/14/15 A							i.										
73S-26Stabilization of 73 State - Ready (Abatement Complete)09/14/15 A73S-28Complete demolition and backfill 79 State Street63/7/16 A3/18/16 A73S-30Complete MOA documentation as needed53/28/164/4/1673S-36Auger Helical Piles & Install54/18/164/22/1673S-32Install interior and exterior bracing104/11/164/22/1673S-34Provide shoring support and protection for existing canopy104/11/164/22/1673S-40Monitoring Points & Survey105/20/166/3/16													    				
73S-28Complete demolition and backfill 79 State Street63/7/16 A3/18/16 A73S-30Complete MOA documentation as needed53/28/164/4/1673S-36Auger Helical Piles & Install54/18/164/22/1673S-32Install interior and exterior bracing104/11/164/22/1673S-34Provide shoring support and protection for existing canopy104/11/164/22/1673S-40Monitoring Points & Survey105/20/166/3/16					5,22,13 A												
73S-30Complete MOA documentation as needed53/28/164/4/1673S-36Auger Helical Piles & Install54/18/164/22/1673S-32Install interior and exterior bracing104/11/164/22/1673S-34Provide shoring support and protection for existing canopy104/11/164/22/1673S-40Monitoring Points & Survey105/20/166/3/16					3/18/16 Δ			-		  l 							
73S-36Auger Helical Piles & Install54/18/164/22/1673S-32Install interior and exterior bracing104/11/164/22/1673S-34Provide shoring support and protection for existing canopy104/11/164/22/1673S-40Monitoring Points & Survey105/20/166/3/16		•					1										
73S-32Install interior and exterior bracing104/11/164/22/1673S-34Provide shoring support and protection for existing canopy104/11/164/22/1673S-40Monitoring Points & Survey105/20/166/3/16										 •							
73S-34       Provide shoring support and protection for existing canopy       10       4/11/16       4/22/16         73S-40       Monitoring Points & Survey       10       5/20/16       6/3/16       Image: Construction for existing canopy		-		1			-								///////////////////////////////////////		
73S-40 Monitoring Points & Survey 10 5/20/16 6/3/16		-													///////////////////////////////////////		
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	733-30		23	7/23/10	0/0/10	<u> </u>			;			1					

• Remaining Work

Critical Re... Milestone P Summary

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Activity ID	Activity Name	Orig Dur	Start	Finish					20	16					
		Dui			Oct N	DJ	FI	ΛΑ			S Oct	N D	JF	M	A M J
73S-42	Prepare separation trough	10	6/6/16	6/17/16											
73S-44	Shore up floor slabs to remain	5	6/13/16	6/17/16					1						
73S-46	Building separation - Saw cut façade walls and interior floor slabs and foundation elem	10	6/20/16	7/1/16											
73S-48	Daily intensive monitoring 1 week duration	5	7/5/16	7/11/16											
73S-50	Demolish rear of 73 State Street - continue monitoring twice daily	4	7/12/16	7/15/16					-	0					
73S-52	Install expanded polystyrene foam	25	7/18/16	8/19/16						-					
73S-54	Install temporary enclosure with air circulation	10	8/22/16	9/2/16											
73S-56	New foundation elements and slab designed by DeSimone	9	9/6/16	9/16/16											· · · · · · · · · · · · · · · · · · ·
73S-58	Install new podium structural steel frame (Seq 1 Complete)	0		1/27/17											
73S-60	Tie 73 State Street façade into podium frame (Connecting structure design by DeSimo	15	1/30/17	2/17/17					+		+         				· · · · · · · · · · · · · · · · · · ·
73S-62	Resume intense monitoring	5	2/20/17	2/24/17											
73S-64	Remove Temp Bracing	5	2/27/17	3/3/17						     	, , , , , , , , , , , , , , , , , , ,			1	· · · · · · · · · · · · · · · · · · ·
73S-66	Remove weather tight enclosure	5	3/6/17	3/10/17										1	
73S-68	Demolish remaining floor slabs	5	3/13/17	3/17/17							,				
73S-70	Survey existing façade conditions and implement selective façade restoration	5	3/20/17	3/24/17											
37 Bliss / Fre	nch Church	138	1/4/16 A	7/19/16			· <del>'</del>	· • • • • • • • • • • • • • • • • • • •	<u>†</u>		;;- 				
Prep New Lo	cation	57	1/4/16 A	3/31/16		-	_	<b>-</b>							
FC-10	Demo, Excavate & Prep. For New Foundation	20	1/4/16 A	1/22/16 A		;	·;	· • • • • • • • • • • • • • • • • • • •	<del>i</del>		;;- 				
FC-12	Ph1: Form/Rebar/Pour (FR&P) New Foundation/Mat	10	1/25/16 A	1/29/16 A											
FC-14	Excavate Mirafi, Back Fill, Compact (Haul/Move Road)	15	2/2/16 A	3/18/16 A											
FC-16	Underground Utilites Ready	0	3/31/16												
Prep Church		85	1/4/16 A	5/3/16		····		• • • • • • • • • • • • • • • • • • •			l l Å . I I I I				L
FC-20	Abatement Completed	0		1/4/16 A		•									
FC-22	Prep & Grade Haul Road	5	3/10/16 A	3/16/16 A	+		· · · · · · · · · · · · · · · · · · ·	· • • • • • • • • • • • • • • • • • • •							·
FC-24	Misc. Structure Demo as required	5	3/14/16 A	3/18/16 A					-						
FC-26	Prepare Church for moving activities	0	3/21/16 A		+			•							
FC-28	Install Internal Bracing as required	5	3/21/16 A	4/4/16											
FC-32	Shim & Pin Needle Beams to Existing Structure	7	3/29/16	4/7/16	+		+		+		, <del>,</del> <del>,</del>				
FC-30	Install Needle, Cross, Main Beams, & Cribbing	15	3/21/16 A	4/18/16					-						
FC-34	Jack Church	3	4/19/16	4/21/16											
FC-36	Misc. Demo of basement walls	2	4/27/16	4/28/16											
FC-40	Church Move Ready	0	,	5/3/16			· <del>i</del>	•	<u>+</u>						
FC-38	Install Transfer Beams & Dollies	3	4/29/16	5/3/16											
Move Church		48	5/4/16	7/19/16			· <del>i</del>								
FC-50	Move Church to New Found Pad	3	5/4/16	5/9/16					1	•					
FC-52	Church Clear of MASS EX Area	0	0, 1, 10	5/9/16			· <del>¦</del>								
FC-54	Crib Church at Final Elevation & Remove Dollies	5	5/10/16	5/16/16											
FC-56	Install New Block Foundation Walls	20	5/17/16	6/16/16			· <del>¦</del>	·						////···	
FC-58	Lower to New Foundation/Remove Beams	5	6/20/16	6/24/16					<u> </u>						
FC-60	Misc. Brick Masonry Infills / Backfill Foundation	5	6/27/16	7/1/16		!									
FC-62	Building Stabilized / Remove Bracing	5	6/27/16	7/1/16											
FC-62 FC-64	Church Relocation Complete	0	0/21/10	7/1/16				. <b>.</b>	···-	 	· · · · · · · · · · · · · · · · · · ·				L
FC-66	Provide Temp Climate Controls	10	7/5/16	7/19/16											
FC-68	Ready for TI Buildout	0	7/3/10	7/19/16				. <b>.</b>			<u> </u> <u> </u> -				
		272	2/29/16 A	3/28/17					i	•					
Sequence 3	in / Union Chandler				·										
		272	2/29/16 A	3/28/17					1						
UC-10	Demolish one story garage section of building	5	2/29/16 A	3/11/16 A			· <del> </del>				, , , , , , , , , , , , , , , , , , ,				
UC-14	Complete (MHC) MOA documentation as needed (in coordination with MGM, FGLV, ar	0	4/0/10	4/6/16*											
UC-16	Perform test pile(s) as needed (sacrificial)	5	4/8/16	4/14/16								/////	//////		· · ·

Remaining Level of Effort

Actual Work Remaining Work

Critical Re... • Milestone Summary -



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Activity ID	Activity Name	Orig	Start	Finish								
		Dur						2016		NID		
UC-18	Stevens Provide Dwgs Overlaying V86 w Adjacent Fdns	0		4/15/16	Oct N	D J F		J Jul A	S Oct		JF	MAM
UC-24	Stevens Provide Docs to Secure Bldg Permit - Temp Stabil, & Perm Fdn, Elements, (N	0		4/15/16	-							
UC-20	Locate drilled mini-piles (Interior) H1.7 (approx) and HG.5	2	4/15/16	4/19/16					+			//
UC-22	Stevens Provide Fenestration Dwgs (reinf & modif) Provide Sawcutting, Separation Trc	2	4/15/16	4/19/16								
UC-26	Install shoring as required and complete selective demolition for mini pile rig (south exte	5	4/19/16	4/26/16					+			
UC-36	Abate Union Chandler and receive clearance report	0		4/29/16							Y/////	
UC-38	Start Union Chandler Demo	0	5/2/16							-		
UC-42	Stevens Provide Bracing Dwgs Incl Towers & Needle Beams	0		5/3/16	-							
UC-30	Salvage & Reinforce Bliss St Fenestration as needed	10	4/19/16	5/3/16								
UC-32	Install drilled mini-piles (Exterior) Ph1	10	4/22/16	5/5/16								
UC-28	Salvage & Reinforce Main St Fenestration as needed	15	4/19/16	5/10/16							X/////////////////////////////////////	
UC-34	Install drilled mini-piles (Interior)	25	4/26/16	6/1/16								
UC-46	Rework Main Street Fenestration in coordination with FGLV, Dietz, Stevens, DeSimone	15	5/10/16	6/1/16		·		<b>.</b>				
UC-40	Rework Bliss Street Fenestration as needed in coordination with FGLV, Dietz, Stevens,	20	5/3/16	6/1/16								
UC-50	Place Continuous Cap Interior	5	6/1/16	6/8/16		·¦	· • · · - · · · · · · · · · · · ·					
UC-48	Permit (Stabilization & Permanent Structure)	15	5/23/16	6/13/16								
UC-52	Abandon Vault V86 (Clear area and confirm utility services are made safe) Review fou	5	6/16/16	6/22/16			· • · · · · · · · · · · · · · · ·					
UC-54	Isolate / Demo Trough b/t Remain'g Structure & Supports	5	6/17/16	6/23/16							Y////	
UC-58	Cut Free	2	6/24/16	6/27/16				0				
UC-60	Temp: Stabilization Complete - Union Chandler	0		6/27/16				•				
UC-62	Ready for Hotel Foundations	0		6/27/16				•				<i>,</i>
UC-56	Install Drilled Mini Piles (Exterior) Phase II	5	6/23/16	6/29/16								
UC-64	Place Continuous Cap Exterior	5	6/30/16	7/7/16								
UC-66	Foundation Elements in Place - Fenestration re-worked and reinforced	0		7/7/16				•				
UC-68	Install Monitoring Points	2	7/8/16	7/11/16			·	0	+			
UC-44	Bid / Award / Fab / Deliver Steel Structure	50	5/3/16	7/14/16								
UC-70	Install New Temp Steel Structure to Support Existing Columns (5 locns)	5	7/14/16	7/21/16		·	· · · · · · · · · · · · · · · · · · ·					
UC-72	Make Connection to Existing Columns	2	7/21/16	7/25/16				0				
UC-74	Install New Beam (Built Up) to Pick Up Facade (1 Location)	2	7/25/16	7/27/16		·¦¦¦						
UC-76	Selective Demo of Fieldstone Fdn Wall (at area of new post to beam) 9 locations	5	7/25/16	8/1/16								
UC-78	Install New Grade Beam and Post up to Facade Support Beam (existing)	8	8/1/16	8/11/16								
UC-82	Survey Top of Concrete coord w Structural Steel Pkg	5	8/11/16	8/18/16								
UC-84	Install Temp Facade Support Twrs - Interior Bracing - Handwork	5	8/11/16	8/18/16								
UC-80	Install temporary façade support towers - Complete	18	8/11/16	9/7/16								
UC-86	Install connection points for permanent tie back to Hotel and Podium structure	5	9/7/16	9/14/16				+				
UC-88	Demolish Chimneys Handwork	5	9/7/16	9/14/16								
UC-90	Existing Facade Support Columns & Temp Needle Beams Removed (1 by 1) and resu	18	9/7/16	10/3/16								
UC-92	Sawcut and create separation trough (handwork)	8	10/3/16	10/14/16								
UC-98	Structure Separated	0		10/14/16					•		\$/////	
UC-94	Begin intensive monitoring - 1 week	5	10/14/16	10/21/16								
UC-96	Complete salvage of Bliss Street face brick as requested by MGM	5	10/14/16	10/21/16							X//////	
UC-100	Demolish Union Chandler - top down, handwork - shoring as required	15	10/21/16	11/14/16								
UC-102	Ready for Mass excavation operation and backfill/ compact as required	0		11/14/16						<i>\    </i>	×[[]]]	
UC-104	Ready to Install remaining foundation systems	0		11/14/16						€ <u>///</u>	X/////	1
UC-106	Install Cast in Place Slab on Grade w Haunch at Perimeter	5	11/14/16	11/21/16							<u> </u>	
UC-108	Tie back Union Chandler façade to new structure with intermediate structure	5	3/8/17	3/14/17				· · · · · · · · · · · · · · · · · · ·			XIIII	<b>/</b>
UC-12	Provide for monitoring of adjacent utility services (Deep sewer line)	268	2/29/16 A	3/21/17							X///////	
UC-110	Intensive monitoring	5	3/15/17	3/21/17							<i>\     </i>	
UC-112	Remove temporary bracing 'towers'	5	3/15/17	3/21/17							X//////	

- Remaining Level of Effort Actual Work
- Remaining Work
- Critical Re... ♦ ♦ Milestone Summary -



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rity ID	Activity Name	Orig	Start	Finish									
		Dur					FI		2016			JF	
UC-114	Survey Facade Conditions & Implement Selective restoration Program	5	3/22/17	3/28/17	Oct N	JJ	FI			A S Oct			
Sequence 4		227	1/2/16 A	11/25/16		····	- i i	· - <b>-</b>					
19 Bliss / Mis	sion	89	1/2/16 A	3/25/16 A		-							
AB-272	Mission Vacated	0	.,_,	1/2/16 A		• • • • • • • • •							
AB-250	Abatement duration (Allow)	20	1/11/16 A	2/25/16 A									
AB-222	Cut, cap, make safe (tied to Mission Sched)	10	2/1/16 A	2/25/16 A		! 		••••			+		
AB-238	Demolition of WCA (Mission)	30	2/22/16 A	3/22/16 A									
AB-252	Abatement cert. by Axiom	0		3/25/16 A				•					
29 Howard /		83	7/28/16	11/25/16					-				
AB-254	Misc Demo Phase 1 - Demo Ready	15	7/28/16	8/17/16	ii-					i			
AB-256	Shore Turret Towers (Secure/Stabilize)	15	7/28/16	8/17/16									
AB-258	Bracing of 2 Existing Sidewalls (as required)	20	7/28/16	8/24/16	· · · · · · · · · · · · ·								
AB-260	Enable Demo of Rear Annex Bldg	20	7/29/16	8/25/16									
AB-262	Demo Rear Annex Bldg and Brace	35	8/26/16	10/17/16									
AB-264	Gut Armory to Structural Frame	45	8/30/16	11/2/16		Ì							
AB-266	Interior Structural Bracing (as required)	15	11/3/16	11/25/16	iii								
AB-268	Complete Gut Demo	15	11/3/16	11/25/16									
AB-270	Preserve Armory Facade & 2 Walls Complete	0		11/25/16									
Site Prep / Co	onstruction	0	3/28/16	3/28/16				<b>†</b>					
AB-304	Ready to Start Mass Ex: Parking Garage	0	3/28/16					•					
emp Service		294	4/15/15 A	6/30/16									
	Area 1 (Howard / Columbus)	283	4/15/15 A	6/30/16	·			· - <mark>-</mark>			+- (/////		/
TS1-10	Pull Feeders / Schedule w Eversource	20	4/15/15 A	6/1/15 A									
TS1-12	Establish Service Area Perimeter	10	9/5/15 A	9/16/15 A	· · · · ·								
TS1-14	Energize Temp Power Step 1 (1000A, 208v 3ph)	5	9/14/15 A	9/18/15 A									
TS1-16	Set Restrooms / Est Sewer Connection	2	4/25/16	4/26/16				- <b>I</b>					
TS1-18	Create Temp Water Station	5	4/27/16	5/3/16				Ó					
TS1-20	Energize Temp Power Step 2 (1600A, 480v 3ph)	5	6/24/16	6/30/16*									
<b>Temp Service</b>	Area 2 & 2A (Union St)	241	4/22/15 A	5/5/16									
TS2-10	Pull Feeders / Schedule w Eversource	15	4/22/15 A	6/1/15 A									
TS2-12	Establish Service Area Perimeter	10	6/22/15 A	7/16/15 A									
TS2-14	Energize Temp Power Step 1 (208v 3ph)	5	1/18/16 A	1/22/16 A					-+				
TS2-16	Set Restrooms / Est Sewer Connection	2	4/27/16	4/28/16				i i					
TS2-18	Create Temp Water Station	5	4/29/16	5/5/16				<b>P</b>					
<b>Temp Service</b>	Area 3 (Howard St Plaza)	21	5/2/16	5/31/16				<b>—</b>	➡ ! !				
TS3-10	Establish Service Area Perimeter	2	5/2/16*	5/3/16				•					
TS3-12	Set Restrooms / Est Sewer Connection	2	5/4/16	5/5/16									
TS3-14	Install Conduits to Service Area & Office Trailers	5	5/4/16	5/10/16				0					
TS3-16	Create Temp Water Station	5	5/9/16	5/13/16				0					
TS3-18	Pull Feeders / Schedule w Eversource	10	5/11/16	5/24/16									
TS3-20	Energize Temp Power (2000A, 480v 3ph)	4	5/25/16	5/31/16									
ARKING GAR	RAGE	483	12/21/15 A	12/29/17		-	+				······································	<u>                                     </u>	
Milestones		423	2/1/16 A	10/3/17								<u> </u>	
PG-M-10	Award / MGM Issue NTP	0		2/1/16 A			• •				+- (		
PG-M-12	Fully Execute Notice of Award	15	2/1/16 A	3/2/16 A								[[[[]]]	
PG-M-14	Executed Contract	0		4/12/16*	i-			•				+++++++ //////////////////////////////	
PG-M-16	Garage Available for Parking 1200 Construction Vehicles	0		9/12/17*								///////////////////////////////////////	
PG-M-18	Parking Garage Substantially Complete - Except Pass Elev	0		10/3/17*				· • • • • • • • • • • • • • • • • • • •				[-[-[]]]]]	7

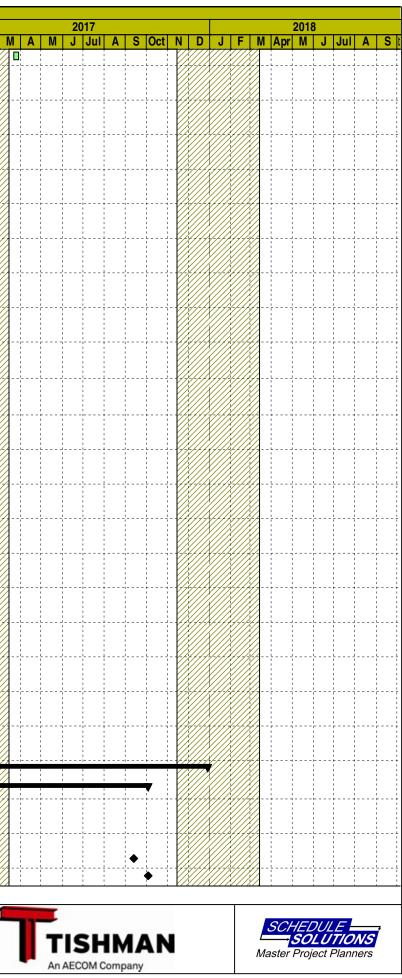
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Activity ID	Activity Name	Orig	Start	Finish						0044	<b>c</b>				
		Dur			Oct	N		JFI				S Oct	N D	JF	
Contract		0	12/29/17	12/29/17				· · · ·							
PG-M-20	Contractual Required Project Completion	0		12/29/17*					••••			·			
Enabling		41	12/21/15 A	4/12/16											
PG-M-22	MGM Complete MEPA Process	0		12/21/15 A			••••					· J			///
PG-M-24	MGM Receive Zoning Overlay Approval	0		12/21/15 A			•								
PG-M-24	Howard Street School Demolished and all Foundations Removed	0		2/11/16 A			· · · · ·		•••						
PG-M-28	MGC Secondary Gaming License in Place	0		2/16/16 A											
PG-M-30	MGM Receive - Roadway Discontinuance	0		2/29/16 A					•••		·	·			<i></i>
PG-M-32	MGM Receive Site Plan Approval	0		2/29/16 A										X/////	
PG-M-34	MGM Complete Entitlement Process	0		2/29/16 A											
PG-M-34	Tishman to Submit Ins Certificate	0		3/2/16 A											
PG-M-38	CMP City of Springfield Approved	0		3/11/16 A											///
PG-M-40	MGM Issue Decision on Alternates	0		3/28/16			1								
PG-M-42	Owner provide infor re:Exterior Sign Loads & Conx Points	0		4/12/16					•			· J			
	Owner provide million re. Extendit Sign Loads & Conkin Gints	113	2/1/16 A	7/12/16			i i				,				
Design	Deacha Award Nation Journe with Dears / Charge Mall								· - <mark>-</mark>						///
PG-02	Resolve Award Notice Issues with Ramp / Shear Wall	18	2/1/16 A	2/22/16 A											
PG-10	Schematic Design (SD)	15	2/9/16 A	2/29/16 A					·	+!		·			
PG-14	Owner Review & Approval - SD	10	3/1/16 A	3/25/16 A											
PG-04	Resolve Award Notice Issues with Exterior Skin	30	2/1/16 A	4/11/16								· · · · · · · · · · · · · · · · · · ·			
PG-16	Design Development (DD)	20	3/17/16 A	4/15/16											
PG-22	Owner Review & Approval DD	10	4/18/16	4/29/16					· <mark> </mark> · · · · · · · · · · · · · · · · · · ·	<u></u>					
PG-26	Construction Documents (CD)	40	5/2/16	6/27/16											
PG-30	Owner Review & Approval CD	10	6/28/16	7/12/16					. <mark>.</mark>						//
Foundation		46	2/1/16 A	4/6/16											
PG-38	Foundation Design Complete	20	2/1/16 A	3/9/16 A					. <mark>.</mark>						
PG-40	Foundation Peer Review Complete	10	3/10/16 A	4/6/16										X/////	
PG-42	Foundation Permit Submission	0		4/6/16						+		· · · · · · · · · · · · · · · · · · ·			////
Presentations		62	4/6/16	7/5/16											
PG-32	Foundation Permit Presentation	0		4/6/16								·			
PG-48	Schematic Design Presentation to the City	0		4/18/16			1								
PG-52	50% Design Documents Presentation	0		4/22/16					· • • • • • • • • • • • • • • • • • • •			·			///
PG-54	95% Design Documents Presentation	0		7/5/16											
Permitting		84	3/4/16 A	7/26/16						+				X/////	
PG-56	Mass Excavation Permit	10	3/4/16 A	3/18/16 A											
PG-46	Superstructure Peer Review	10	4/4/16	4/15/16						+!					
PG-18	Foundation Permit	25	4/7/16	5/11/16							_				
PG-20	Building Permit	10	7/13/16	7/26/16			 			<u>+</u>	<b>.</b>				
Procurement		215	3/28/16 A	2/2/17							-				
PG-PRO-14	Secure Staging Yard	0		3/28/16*					<b>•</b>	+					
PG-PRO-16	Bid - Award HVAC Contractor	5	3/28/16	4/4/16											
PG-PRO-20	Prep & Submit Shop Dwgs Exhaust Fans	10	4/5/16	4/18/16	<b>.</b>					· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·			
PG-PRO-26	Bid - Award Elev Pit Damproofing	5	5/2/16	5/6/16					0					X////	
PG-PRO-22	Rev & Appv Shop Dwgs Boilers	20	4/19/16	5/16/16						]					
PG-PRO-24	Rev & Appv Shop Dwgs Exhaust Fans	20	4/19/16	5/16/16						]					
Precast Struct	ure Vendor Shop Dwgs	215	3/28/16 A	2/2/17											
PG-PRO-12	Owner Approval of Structure	0		3/28/16 A			-1								
PG-PRO-10	Precast 3D Model & Framing Drawings (Blakesley)	135	3/28/16 A	10/6/16										X////	
PG-PRO-28	Precast Member Design & Production Dwgs	190	5/3/16	2/2/17								, (	/////		

 Remaining Level of Effort

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HVAC Shop D	wgs	10	4/5/16	4/18/16			<b>•••</b>					
PG-PRO-18	Prep & Submit Shop Dwgs Boilers	10	4/5/16	4/18/16								
Fabrication		240	5/17/16	4/28/17							X///X///	
PG-58	Fab & Deliver Snow Melt Boilers	30	5/17/16	6/28/16								2
PG-60	Fab & Deliver Exhaust Fans	50	5/17/16	7/27/16								
PG-36	First Precast Delivery	0		9/7/16*				+ -           				
PG-50	Fab & Deliver Elevators	110	7/13/16	12/19/16								
PG-24	Fab & Deliver Precast Structure	230	6/1/16	4/28/17							× / / / / / / / / / / / / / / / / / / /	7,
Construction		444	3/14/16 A	12/29/17							///////////////////////////////////////	
Foundation / E	Exc	336	3/14/16 A	7/26/17				ii-		·····//////	X	/
PG-101	Site Demo	10	3/14/16 A	4/8/16								
PG-206	Excavate Elevator Pit	5	5/16/16	5/20/16		·	- +	0				
PG-702	Construct Elev Pits	10	5/23/16	6/7/16	-							
PG-712	Damproofing Elev Pits	10	6/8/16	6/21/16		·						2
PG-100	Bulk Ex Soil Improvement (MASS-X-01) SUMMARY	20	3/22/16 A	7/7/16			i <b>ji</b>				X/////	
PG-700	Cast Slab on Grade Part 1	35	10/25/16	12/16/16	1	·	-+				×	//:
PG-704	Cast Slab on Grade Part 2	68	4/18/17	7/26/17	-							
Column Lines		57	3/22/16 A	6/29/16								
PG-102	Bulk Excavation / Col. G10-G15 (MASS EX 01)	20	3/22/16 A	4/15/16								
PG-201	Structural Excavation G10-G15	5	4/28/16	5/4/16		·''						0
PG-202	Install Foundation / Footings / Grade Beams G10-G15	27	5/5/16	6/15/16								
PG-210	Back Fill to -2' G10-G15 (& Soil Improvement)	10	6/16/16	6/29/16								
Column Lines		80	4/18/16	8/9/16			-					
PG-103	Bulk Excavation / Col. G5-G10 (MASS EX 01)	15	4/18/16	5/6/16		·	· · · · · ·	<u>.</u>				
PG-203	Structural Excavation G5-G10	5	6/9/16	6/15/16	-							
PG-204	Install Foundation / Footings / Grade Beams G5-G10	26	6/16/16	7/25/16		·						
PG-212	Back Fill to -2' G5-G10 (& Soil Improvement)	10	7/26/16	8/9/16								
Column Lines		54	6/16/16	8/31/16			- + <mark>-</mark>					2
PG-104	Bulk Excavation / Col. G1-G5 (MASS EX 01)	15	6/16/16	7/7/16								
PG-205	Structural Excavation G1-G5	5	7/19/16	7/25/16			-+					2
PG-208	Install Foundation / Footings / Grade Beams G1-G5	16	7/26/16	8/17/16	-							
PG-214	Back Fill to -2' G1-G5 (& Soil Improvement)	10	8/18/16	8/31/16								
	Topping Slabs	107	3/15/17	8/16/17								
PG-216	Form & Place Quad #1	10	3/15/17*	3/29/17								
PG-218	Form & Place Quad #2	10	3/29/17	4/13/17								0
PG-242	Form & Place Quad #3	10	7/20/17	8/2/17								
PG-244	Form & Place Quad #4	10	8/3/17	8/16/17	-							
	ture Erection	200	9/8/16	7/19/17		·			····		///////////////////////////////////////	/- <u>/</u> ¦
PG-ES-01	Erect Sequence 1	10	9/8/16	9/22/16								
PG-ES-02	Erect Sequence 2	9	9/27/16	10/11/16								//
PG-ES-03	Erect Sequence 3	8	10/12/16	10/24/16								
PG-ES-04	Erect Sequence 4	8	10/25/16	11/3/16							X////////	
PG-ES-05	Erect Sequence 5	8	11/4/16	11/16/16								
PG-ES-06	Erect Sequence 6	7	11/17/16	11/29/16		·	- • • • • • • • • • • • • • • • •					
PG-ES-07	Erect Sequence 7	8	11/30/16	12/12/16	-						<u> </u>	
PG-ES-08	Erect Sequence 8	8	12/13/16	12/12/16		·	<mark>-</mark>				XX	6
PG-ES-09	Erect Sequence 9	8	12/27/16	1/9/17								
PG-ES-10	Erect Sequence 10	7	1/12/17	1/23/17								/
PG-ES-11	Erect Sequence 11	7	1/24/17	2/2/17								
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Actual Work 
Remaining Work

MGM RESORTS

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ctivity ID	Activity Name	Orig	Start	Finish											
		Dur			Oct N	DJ	FN	1   A   M	2016	) ul A S (	Oct N	D J	FM		M L
PG-ES-12	Erect Sequence 12	7	2/3/17	2/14/17											
PG-ES-13	Erect Sequence 13	7	2/15/17	2/23/17											
PG-ES-14	Erect Sequence 14	7	2/27/17	3/7/17					- <del>-</del>						
PG-ES-15	Erect Sequence 15	7	3/8/17	3/17/17		1									į
PG-ES-16	Erect Sequence 16	7	3/20/17	3/29/17					- +						
PG-ES-17	Erect Sequence 17	7	3/30/17	4/10/17		Í									
PG-ES-18	Erect Sequence 18	8	4/11/17	4/20/17					- 4						
PG-ES-19	Erect Sequence 19	8	4/24/17	5/3/17											
PG-ES-20	Erect Sequence 20	8	5/10/17	5/22/17											
PG-ES-21	Erect Sequence 21	8	5/23/17	6/2/17											
PG-ES-22	Erect Sequence 22	8	6/5/17	6/14/17											
PG-ES-23	Erect Sequence 23	8	6/15/17	6/26/17											1
PG-ES-24	Erect Sequence 24	8	6/27/17	7/7/17		l 									
PG-ES-25	Erect Sequence 25	8	7/10/17	7/19/17											
Facade		193	9/23/16	7/25/17		<u>-</u>			+		+	<u>                                     </u>	+++++ /////		
PG-F-01	Facade Installation #1	2	9/23/16	9/26/16											į
PG-F-02	Facade Installation #2	2	10/12/16	10/13/16							Ι			-l L -	!
PG-F-09	Facade Installation #9	2	1/10/17	1/11/17											į
PG-F-19	Facade Installation #19	4	5/4/17	5/9/17											
PG-F-25	Facade Installation #25	4	7/20/17	7/25/17											
MEP / Finishe		83	5/18/17	9/14/17	+-										
PG-622	Install Way Finding Signage 6d Per Level (Owner Item)	48	5/18/17	7/26/17		1									ė
PG-628	Install Roofing at Stairwells	10	7/20/17	8/2/17					- +						
PG-640	Install Storefront / Windows	40	7/14/17	9/8/17											1
PG-636	Punchlist	30	8/3/17	9/14/17											
PG-668	Painting	40	7/20/17	9/14/17											
Electrical		302	6/7/16	8/16/17								<u> - -\ - - - - - - - - - - - - - - - - -</u>			
PG-680	Install Duct Bank System	20	6/7/16	7/5/16											
PG-630	Install Fire Alarm Device per level	48	5/25/17	8/2/17											
PG-644	Test Fire Alarm System	10	8/3/17	8/16/17											
Rough In		111	1/24/17	6/29/17		'									
PG-682	Rough In Conduits Quad #1	20	1/24/17	2/20/17											
PG-684	Rough In Conduits Quad #2	20	2/21/17	3/20/17					- +						
PG-686	Rough In Conduits Quad #3	20	5/4/17	6/1/17											
PG-688	Rough In Conduits Quad #4	20	6/2/17	6/29/17											
Lighting		91	3/21/17	7/28/17										<u> </u>	
PG-626	Install Light Fixtures Quad #1	20	3/21/17	4/18/17										-ii-	
PG-690	Install Light Fixtures Quad #2	20	4/19/17	5/16/17		1									
PG-692	Install Light Fixtures Quad #3	20	6/2/17	6/29/17				<b>.</b>							
PG-694	Install Light Fixtures Quad #4	20	6/30/17	7/28/17	-	i									
Security		111	2/21/17	7/28/17											
PG-632	Security: Rough In Pipe / Boxes w Pull String Quad #1	20	2/21/17	3/20/17											
PG-696	Security: Rough In Pipe / Boxes w Pull String Quad #2	20	3/21/17	4/18/17											
PG-698	Security: Rough In Pipe / Boxes w Pull String Quad #2	20	6/2/17	6/29/17	-										
PG-706	Security: Rough In Pipe / Boxes w Pull String Quad #4	20	6/30/17	7/28/17					+						
Plumbing		302	6/21/16	8/30/17								X   }			
PG-220	Underslab Plumbing	302	6/21/16	8/3/16		!			·						
Drains		111	1/24/17	6/29/17						_					
PG-222	Pipe Floor Drain / Roof Drain Leaders Quad #1	20	1/24/17	2/20/17				<b>.</b>							
10-222	TIPETIOU DIAIIT/ NOULDIAIITEEAUEIS QUAU #1	20	1/4/1/	L/LU/11	- K - L - L - L - L		- i - i -	1	- i - i -	i i i		1////		i i	i i

Remaining Level of Effort

Actual Work Remaining Work

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Critical Re... Milestone 19) Summary

MGM RESORTS

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Activity ID	Activity Name	Orig	Start	Finish															
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PG-224	Pipe Floor Drain / Roof Drain Leaders Quad #2	20	2/21/17	3/20/17		N	D	J	FM		MJ	J Jul	Α	S Oct		D J			Ţ
PG-224	Pipe Floor Drain / Roof Drain Leaders Quad #2	20	5/4/17	6/1/17						<b>.</b>						}		<b>T</b>	
PG-228	Pipe Floor Drain / Roof Drain Leaders Quad #3	20	6/2/17	6/29/17	-				Ì							/////			
Hose Bibs		101	2/21/17	7/14/17						<b>.</b>						' <u> }</u>		·····	·
PG-230	Install Hose Bibs Quad #1	10	2/21/17	3/6/17															
PG-232	Install Hose Bibs Quad #1	10	3/21/17	4/3/17			¦			<b>.</b>							/////		·{-
PG-234	Install Hose Bibs Quad #2	10	6/2/17	6/15/17	-	-													5
PG-234 PG-236	Install Hose Bibs Quad #4	10	6/30/17	7/14/17			; 									<i> }}</i> /.			·
Gas Lines		63	6/2/17	8/30/17			1									////			
PG-240	Rough In Gas Line to Snow Melt Boilers in Mech Rm	20	6/2/17	6/29/17										!	- //	<i>  </i>			۲  ا
PG-238	Rough In Gas Line to Show Melt Bollers in Mechanical Rough In Gas Line to Roof Level Snow Melter	30	7/20/17	8/30/17	-											//X//			
HVAC		161	2/8/17	9/26/17										!			<u>                                     </u>	······	!.
PG-634	Install Glycol System Under Union St Ramp	10	2/8/17	2/21/17	-											/////			
PG-708	Install Snow Melt Boiler in Mech Rm	20	3/30/17	4/27/17						<b>.</b>						}			
PG-708 PG-710	Install Quad #1 & #2 Supply / Exhaust Fans	20	3/30/17	4/27/17	-				Ì	i.									į
	Install Ductless Split Units Elev Cntrl Rms						; ; ;			<b>.</b>						////			
PG-718 PG-642	Install Glycol System at Roof Ramp	20	6/5/17 7/20/17	6/30/17 8/2/17	-											////			
PG-642 PG-716		10									+				- //	<u> }} </u>			·
	Install Ductless Split Units Elec Rms	30	7/3/17	8/14/17	-											////			
PG-714	Install Quad #3 & #4 Supply / Exhaust Fans	20	7/20/17	8/16/17							+				- //	////			
PG-720	Install Ductless Split Units IDF Rms	30	8/15/17	9/26/17		-										<u>////</u> ,			
Fire Protection		122	1/24/17	7/21/17												}			
PG-624	Install fire Protection Stand Pipes Stair #3	15	1/24/17	2/14/17	-	-													
PG-672	Install fire Protection Stand Pipes Stair #2	15	2/15/17	3/8/17			; ;								+- //	////		<u> </u>	
PG-674	Install fire Protection Stand Pipes Stair #4	15	3/9/17	3/29/17			1												
PG-676	Install fire Protection Stand Pipes Stair #1	12	6/5/17	6/20/17											÷-//	<i>    </i>  .			  ¦-
PG-678	Install fire Protection Stand Pipes Stair #5	12	6/21/17	7/7/17	_											////			
PG-646	Test Standpipe System	10	7/10/17	7/21/17							+					<u> </u>	////		
Misc Metals		181	11/30/16	8/16/17	i											[[]][]	}///		
PG-650	Install Stair 3 Guard Rails	10	11/30/16	12/13/16							  +					<u> </u>			
PG-648	Install Stair 2 Guard Rails	10	12/14/16	12/28/16	_											<u>    </u>			
PG-652	Install Stair 4 Guard Rails	10	3/30/17	4/13/17												}  -			-
PG-638	Install Stair 1 Guard Rails	10	6/15/17	6/28/17			 									////			
PG-654	Install Stair 5 Guard Rails	10	7/20/17	8/2/17			; ;								//,	}			
PG-656	Install Guard Rail at Top of Spandrels	40	6/7/17	8/2/17	_											////			
PG-658	Install Pipe Protection Guards	20	7/20/17	8/16/17			; ; 				<u></u>					<u>        </u>			
Elevators		405	5/23/16	12/29/17	-									1		/////	/////		
Freight		279	5/23/16	6/29/17			¦			<b>.</b>						1 <u>7</u> 7/1			
PG-304	Install Freight elevator Piston Casing	3	5/23/16	5/25/16	_						U								
PG-660	Construct Elev Shafts for Frieght Elev - Stops Basement, L 1 and Mezz Level	10	3/8/17	3/21/17			 								- //	}			-
PG-662	Construct Freight Elevator Machine Rooms	10	3/22/17	4/4/17	_			i											
PG-670	Install Ductless Split AC Unit at Elevator Machine Rooms	10	4/5/17	4/19/17			¦   +									////	//////////////////////////////////////		
PG-664	Install Service Elevator No. 1	30	4/5/17	5/17/17												//X//.	////		
PG-666	Install Service Elevator No. 2	30	5/18/17	6/29/17		¦	¦ +			<b>.</b>						/////			
	vators Cars 1 & 2	126	4/5/17	10/3/17												[]][].			-
PG-EE1-02	Delivery & Unload Elev No.1 &2	3	4/5/17	4/10/17			¦ 			<b>.</b>			 			////			
PG-EE1-04	Stage Hoistway	5	4/11/17	4/17/17												'/X//,			
PG-EE1-06	Install Brackets/Rails	10	4/18/17	5/1/17	<b>_</b>					<b>.</b>	+					<u>     </u>			
PG-EE1-08	Set Machine Beams/Machines/OH Eqpt	10	5/2/17	5/15/17												[]][],			
PG-EE1-10	Set Control Room Eqpt	5	5/16/17	5/22/17												<u>  X  </u> ,			

Remaining Level of Effort
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 Remaining Work

Critical Re... Milestone Summary



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Activity ID	Activity Name	Orig	Start	Finish							
		Dur					2016				
PG-EE1-12	Build Car Sling	8	5/23/17	6/2/17	Oct N D J F M	AM	J JUI A	S Oct I	N D	JF	
PG-EE1-12 PG-EE1-14	Install Elevator Fronts	o 15	6/5/17	6/23/17							
PG-EE1-14 PG-EE1-16	Install Elevator Fixtures									///////////////////////////////////////	·
PG-EE1-16 PG-EE1-18	Install Elevator Pixtures	8	6/26/17	7/6/17 8/7/17							
PG-EE1-18 PG-EE1-20		22	7/7/17	8/15/17				·			<u></u>
PG-EE1-20 PG-EE1-22	Pipe & Wire Hoistway Work by Others - Pit Ladder, Lights, Disconnects	8	8/4/17 8/16/17	8/15/17							
PG-EE1-22 PG-EE1-24	Build Elevator Cab				····		L	· · · · · · · · · · · · · · · · · · ·			· · · · · · · · · · · · · · · · · · ·
PG-EE1-24 PG-EE1-26	Pipe & Wire Cab	8	8/21/17	8/30/17 9/7/17							
		5	8/31/17								<b>/</b>
PG-EE1-28 PG-EE1-30	Hang Car Doors	5	9/8/17 9/15/17	9/14/17 9/19/17						///////	
PG-EE1-30 PG-EE1-32	Elevator Flooring by Others			9/19/17						///////////////////////////////////////	<u></u>
	Adjust/Test/Commission Elev # 1	8	9/20/17								
PG-EE1-34	Elevator Inspection	2	10/2/17	10/3/17	<b>.</b>		, , , , , , , , , , , , , , , , , , ,	· · · · ·			
Passenger Ele Pass Cars 1,2		183	4/11/17	12/29/17							
PG-PE1-02		183	4/11/17	4/17/17							
PG-PE1-02 PG-PE1-04	Delivery & Unload Elev No.1	5	4/11/17	4/17/17							
PG-PE1-04 PG-PE1-06	Stage Hoistway Install Brackets/Rails	8	4/18/17			, i 	i i i LLL			///////////////////////////////////////	<b>_</b>
PG-PE1-08		14	4/28/17	5/17/17 6/7/17							
	Set Machine Beams/Machines/OH Eqpt		5/18/17								<u></u>
PG-PE1-10	Set Control Room Eqpt	10	6/8/17	6/21/17							
PG-PE1-12	Build Car Sling	10	6/22/17	7/6/17							
PG-PE1-14	Install Elevator Fronts	20	7/7/17	8/3/17							
PG-PE1-16	Install Elevator Fixtures	10	8/4/17	8/17/17							<u></u>
PG-PE1-18	Install Elevator Doors	40	8/18/17	10/16/17							
PG-PE1-20	Pipe & Wire Hoistway	10	10/10/17	10/23/17			· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		///////////////////////////////////////	
PG-PE1-22	Work by Others - Pit Ladder, Lights, Disconnects	5	10/24/17	10/30/17						///////	
PG-PE1-24	Build Elevator Cab	10	10/31/17	11/13/17				·		///////////////////////////////////////	
PG-PE1-26	Pipe & Wire Cab	10	11/14/17	11/28/17	-						
PG-PE1-28	Hang Car Doors	10	11/29/17	12/12/17				· { }			
PG-PE1-30	Elevator Flooring by Others	5	12/13/17	12/19/17	_						
PG-PE1-32	Adjust/Test/Commission Elev # 1	5	12/20/17	12/27/17							
PG-PE1-34	Elevator Inspection	2	12/28/17	12/29/17							
Pass Cars 4,5		183	4/11/17	12/29/17						///////////////////////////////////////	<u></u>
PG-PE4-02	Delivery & Unload Elev No.4	5	4/11/17	4/17/17							
PG-PE4-04	Stage Hoistway	8	4/18/17	4/27/17			+++				
PG-PE4-06	Install Brackets/Rails	14	4/28/17	5/17/17							
PG-PE4-08	Set Machine Beams/Machines/OH Eqpt	14	5/18/17	6/7/17				·			·
PG-PE4-10	Set Control Room Eqpt	10	6/8/17	6/21/17	_						
PG-PE4-12	Build Car Sling	10	6/22/17	7/6/17				·			<b>/</b>
PG-PE4-14	Install Elevator Fronts	20	7/7/17	8/3/17						///////////////////////////////////////	
PG-PE4-16	Install Elevator Fixtures	10	8/4/17	8/17/17						///////////////////////////////////////	<b>_</b>
PG-PE4-18	Install Elevator Doors	40	8/18/17	10/16/17						/////k/	
PG-PE4-20	Pipe & Wire Hoistway	10	10/10/17	10/23/17						///////////////////////////////////////	4
PG-PE4-22	Work by Others - Pit Ladder, Lights, Disconnects	5	10/24/17	10/30/17						///////////////////////////////////////	
PG-PE4-24	Build Elevator Cab	10	10/31/17	11/13/17						///////////////////////////////////////	
PG-PE4-26	Pipe & Wire Cab	10	11/14/17	11/28/17						///////////////////////////////////////	
PG-PE4-28	Hang Car Doors	10	11/29/17	12/12/17			, , , , , , , , , , , , , , , , , , ,	· · · · · · · · · · · · · · · · · · ·		[]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]	3
PG-PE4-30	Elevator Flooring by Others	5	12/13/17	12/19/17						///////////////////////////////////////	
PG-PE4-32	Adjust/Test/Commission Elev # 4	5	12/20/17	12/27/17				· · · · · · · · · · · · · · · · · · ·		//////	<b>_</b>
PG-PE4-34	Elevator Inspection	2	12/28/17	12/29/17					/////	<u> ////////////////////////////////////</u>	<u>}      </u>

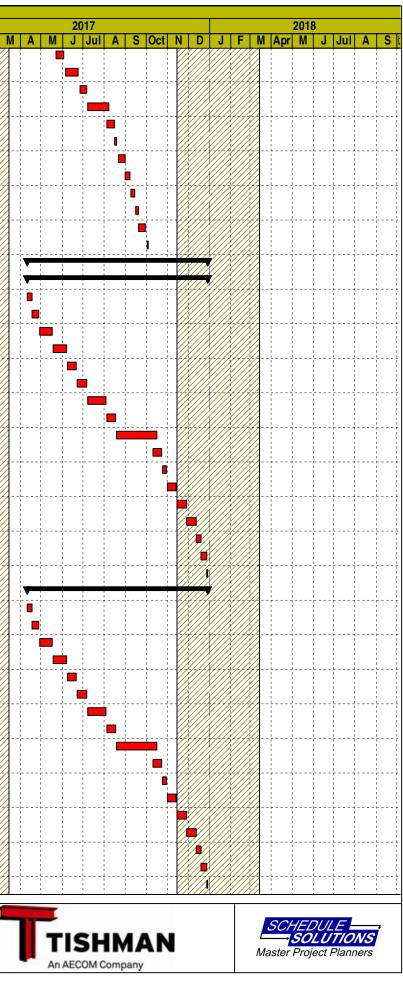
 Remaining Level of Effort

 Actual Work

 Remaining Work



MGM Springfield Sep 2018 Opening - CURRENT / Page 22 of 52 MGM Detail Schedule / DD 3/27/16 / Printed 3/30/16



tivity ID	Activity Name	Orig Dur	Start	Finish						201	6					
		Dui			Oct N	I D	JF	- M	AN			S Oct	N	DJ	FI	MA
HOTEL		868	2/9/15 A	8/6/18				:			-					
Design		397	2/9/15 A	9/22/16	ii !			·		·	; !					
Phases		397	2/9/15 A	9/22/16			_		-		-					
HT-100	Enabling Phase Deliverables	20	2/9/15 A	3/9/15 A				·		· - 4						
HT-102	Concept Phase (4Wks)	20	2/9/15 A	3/10/15 A												
HT-104	Schematic Design (10 Wks) (SD)	13	3/30/15 A	6/1/15 A								4				
HT-106	Owner Approval - SD	5	3/28/16	4/4/16				i t	1		-					
HT-108	Design Development (DD)	50	4/5/16	6/14/16				·				 				
HT-110	Owner Approval DD	5	6/15/16	6/21/16												
HT-112	Construction Documents (CD)	70	6/15/16	9/22/16							p					
HT-114	Owner Approval CD	5	9/16/16	9/22/16												
Procurement I		125	3/28/16	9/22/16				· · · · · · · · · · · · · · · · · · ·		-+		····				
HT-130	100%SD - Issue Vertical Transp Pkg	0		3/28/16							ł					
HT-120	100%SD - Issue Fdn & Utility Corridor Pkg	0		4/4/16						- 4		Jl				
HT-122	100%SD - Issue Mockup Pkg	0		4/4/16							i			/////		
HT-124	100%SD - Issue Laundry Chute Pkg	0		5/16/16					•	•						
HT-126	100%SD - Issue Undergrnd MEPs Pkg	0		5/16/16					•							
HT-128	100%DD - Issue Steel Frame Structure Pkg	0		5/17/16		-		·								
HT-134	100%DD - Issue MEP Long Lead Equip Pkg	0		6/21/16												
HT-136	100%DD - Issue MEP/Low V D/A Pkg	0		6/21/16				·		•						
HT-138	20%CD - Issue Drywall & Framing Pkg	0		7/7/16												
HT-140	100%CD - Issue Finishes Pkg	0		9/22/16								•				
Permitting Pac		91	5/16/16	9/22/16					T		-					
HT-160	100%DD - Issue for Foundation Permit	0		5/16/16					•	•				'/////		
HT-162	100%DD - Issue for Superstructure Permit	0		5/16/16					•							
HT-164	100%DD - Issue for Core & Shell Permit	0		5/16/16				·	•	•						
HT-166	20%CD - Issue for Fit Out Permit	0		9/22/16								•		/////		
Host Commun	ity Pkgs	60	5/9/16	8/3/16	ii				▼	· - <del>i</del> i-		ii				
HT-180	50%DD - Submission to City of Springfield	0		5/9/16					•					////		
HT-184	100%DD - Submission to City of Springfield	0		6/14/16						•						
HT-182	50%CD - Submission to City of Springfield	0		8/3/16							•					
Procurement		155	3/28/16	11/4/16						- +			▼///			
HT-PRO-14	Foundation(Bid/Descope/Award)	20	4/5/16	5/2/16							Ì					
HT-PRO-16	Mockup Package	20	4/5/16	5/2/16		- + -		· - +								
HT-PRO-10	Vertical Transportation - Design Assist	30	3/28/16	5/9/16				i i								
HT-PRO-12	Elevators	40	3/28/16	5/23/16				· - <del>;</del> <mark>-</mark>		<b>.</b>						
HT-PRO-18	Steel Frame Hotel Structure (incl tie-in to Union Chandler)	35	4/26/16	6/14/16					ė							
HT-PRO-20	UG MEP's (Bid/Descope/Award)	30	5/16/16	6/27/16	ii			·		- i i- 						
HT-PRO-22	Long Lead Equipment	40	6/22/16	8/17/16												
HT-PRO-24	Hotel MEPs DA Subcontractor	40	6/22/16	8/17/16				·								
HT-PRO-26	Drywall and Framing	30	7/8/16	8/18/16						1	i					
HT-PRO-28	Hotel Façade Bid & Award	30	7/21/16	8/31/16								1				
HT-PRO-30	Finishes	30	9/23/16	11/4/16												
Fabrication		412	5/3/16	12/19/17		- +		· - +					+/-/-/-/	<u>  } - - </u>		
HT-410	DA Mockups w Owner Approval	70	5/3/16	8/10/16										<u>     </u>		
HT-414	Fab & Deliver Elevators	100	5/24/16	10/14/16				·		<b>.</b>		<u></u>		}/ //	[]_//]	
HT-408	Structural Steel Frame	100	6/15/16	11/4/16							;		<i>⊨                                    </i>	/////		
HT-416	Fab & Deliver Facade	80	8/11/16	12/6/16				·				4	<u>- ////</u>	( } - -		
HT-410	Switchgear	80	8/18/16	12/13/16								1 1		[][]]		
HI-212	Owitorgeal	00	0/10/10	12/10/10	n (			- i - 🖬			- ; <b>-</b>	1 1	1 1/1/	//X///	/////	1

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Activity ID	Activity Name	Orig	Start	Finish					0010				
		Dur			Oct N	П	JF		2016	A S Oct		JFN	
HT-RSK-60	PROCURE HOODS & WALK-IN COOLERS	110	5/17/17	10/23/17									
HT-RSK-62	PROCURE FOOD SERVICE EQUIPMENT (DA / DB PACKAGE)	154	5/11/17	12/19/17	-								
Construction /		361	11/1/16	4/5/18			+-						
Hoist		224	1/18/17	12/5/17									
HT-HST-04	Erect Hoist	5	1/18/17	1/24/17									
HT-HST-08	Hoist In Operation	209	1/25/17	11/20/17									
HT-HST-06	Remove Hoist	10	11/21/17	12/5/17		· <del> </del>							
Hotel Superstr		126	11/1/16	5/2/17									
Girder & Plan		126	11/1/16	5/2/17		+	+-		-++		- {-/-/-/-/-/-/-/-/-/-/-/-/-/-/-/-/-/-/-	<u>                                     </u>	· -
HT-GP-01	Hotel Seq 1 - Steel & Plank Erection	52	11/1/16*	1/17/17									
HT-GP-02	Hotel Seq 2 - Steel & Plank Erection	41	1/10/17	3/7/17		· •						///////////////////////////////////////	
HT-GP-03	Hotel Seq 3 - Steel & Plank Erection	45	2/28/17	5/2/17									
Roofing		25	8/18/17	9/22/17		1	L L I I I I I	· · · · · · · · · · · · · · · · · · ·					
HT-RF-26	Hotel Final Roof	25	8/18/17	9/22/17									
Enclosure		235	5/3/17	4/5/18		+							· · · · · · · · · · · · · · · · · · ·
HT-ENC-WT	WEATHER TIGHT	0		9/22/17									
HT-ENC-HST	Hoistway Bay Enclosure	30	12/6/17	1/23/18		+		•••••••••••••••••••••••••••••••••••••••	-+	·			
North		40	5/3/17	6/28/17									· · · · ·
HT-ENC-10	North Face Weather Tight Sheething	20	5/3/17	5/31/17	h	+	+-	· • • • • • • • • • • • • • • • • • • •	-+	·			
HT-ENC-06	North Facade	20	6/1/17	6/28/17									
Main St		110	5/24/17	10/30/17		· •							
HT-ENC-07	Main St Weather Tight Sheething	30	5/24/17	7/6/17									
HT-ENC-03	Main St Facade	80	7/7/17	10/30/17		· i							
Howard St		130	6/29/17	1/4/18									
HT-ENC-08	Howard St Weather Tight Sheething	20	6/29/17	7/27/17									
HT-ENC-04	Howard St Facade	40	10/31/17	1/4/18									
West		180	7/21/17	4/5/18		· <del> </del>		••••					
HT-ENC-09	West Face Weather Tight Sheething	20	7/21/17	8/17/17									
HT-ENC-05	West Facade	60	1/5/18	4/5/18			+-	•••••••••••••••••••••••••••••••••••••••					
Electrical Syst		149	1/18/17	8/17/17									_
HT-EL-10	Layout / Frame / Construct Electrical Rm	15	1/18/17	2/7/17	<b>-</b>	· •							
HT-EL-12	Set Equipment	10	2/8/17	2/21/17									
HT-EL-16	Install Lightning Protection	15	5/3/17	5/23/17			LL- I I I I	· • • • • • • • • • • • • • • • • • • •					
HT-EL-14	Install Electrical & Communication Risers	124	2/22/17	8/17/17									
Fire Pump Roc		149	1/18/17	8/17/17		+							
HT-FP-10	Layout/ Frame/ Construct Fire Pump Rm	15	1/18/17	2/7/17									
HT-FP-12	Set Equipment	10	2/8/17	2/21/17		· <del> </del>	++-	•					
HT-FP-14	Install Standpipe	124	2/22/17	8/17/17									
Hotel Elevators	••	234	4/24/17	3/26/18		· <del>;</del>							
Hotel Passeng		89	4/24/17	8/28/17									· · · · · · · · · · · · · · · · · · ·
HT-P1-10	Delivery & Unload Elev No.1	2	4/24/17*	4/25/17			+-						l
HT-P1-12	Stage Hoistway	3	4/24/17	4/26/17									
HT-P1-14	Install Brackets/Rails	15	4/27/17	5/17/17									
HT-P1-16	Set Machine Beams/Machines/OH Eqpt	10	5/18/17	6/1/17									
HT-P1-18	Set Control Room Eqpt	5	6/2/17	6/8/17									
HT-P1-20	Build Car Sling	5	6/2/17	6/8/17									
HT-P1-22	Install Elevator Fronts	10	6/9/17	6/22/17		· <del> </del>		•					
HT-P1-24	Install Elevator Fixtures	5	6/23/17	6/29/17									
HT-P1-26	Install Elevator Doors	15	6/30/17	7/21/17		· <del>;</del>		-					
				1	<u>l</u> t 1	1	1 1	<b>1</b> 111		1 1		///////////////////////////////////////	

 Remaining Level of Effort

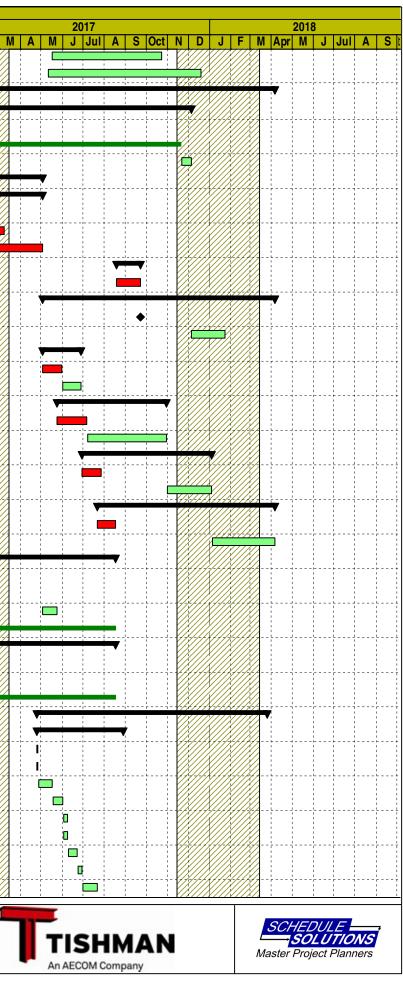
 Actual Work

 Remaining Work

Critical Re... ♦ Milestone ▼ Summary

MGM RESORTS

MGM Springfield Sep 2018 Opening - CURRENT / Page 24 of 52 MGM Detail Schedule / DD 3/27/16 / Printed 3/30/16



Activity ID	Activity Name	Orig	Start	Finish											
		Dur							2016			<u> </u>			
HT-P1-28	Pipe & Wire Hoistway	5	7/24/17	7/28/17		D	J		JJU	S Oct		JJ		MA	
HT-P1-30	Work by Others - Pit Ladder, Lights, Disconnects	5	7/24/17	7/28/17		<u>+</u>		       		 	-				
HT-P1-32	Build Elevator Cab	5	7/31/17	8/4/17	-										
HT-P1-34	Pipe & Wire Cab	5	8/7/17	8/11/17		+		 		 	- ////	}		}	
HT-P1-36	Hang Car Doors	5	8/7/17	8/11/17	-										
HT-P1-38	Elevator Flooring by Others	4	8/14/17	8/17/17		÷		 		 	- ///			/	
HT-P1-40	Adjust/Test/Commission Elev # 1	5	8/18/17	8/24/17	-	-									
HT-P1-40	Elevator Inspection	2	8/25/17	8/28/17		;		 		 				<b>/</b>	
	nger Elev - HP2	147	4/24/17	11/20/17											-
HT-P2-10	Delivery & Unload Elev No.2	2	4/24/17	4/25/17		÷		     -   		 	- ////			·	
HT-P2-12	Stage Hoistway	3	4/26/17	4/28/17	-										• •
HT-P2-14	Install Brackets/Rails	15	5/1/17	5/19/17				 		 	- ///				
HT-P2-16	Set Machine Beams/Machines/OH Eqpt	25	5/22/17	6/26/17	-										
HT-P2-18	Set Control Room Eqpt	10	6/27/17	7/11/17						 	- ///			/	
HT-P2-18 HT-P2-20	Build Car Sling	10	7/12/17	7/25/17	-										
HT-P2-22	Install Elevator Fronts	15	7/26/17	8/15/17				 		 	- ///			<u></u>	
HT-P2-22 HT-P2-24	Install Elevator Fixtures	5	8/16/17	8/22/17		-									
HT-P2-24 HT-P2-26	Install Elevator Doors	20	8/23/17	9/20/17		÷		 		 	- ///	}	<i>\\\\</i>	<u></u>	
HT-P2-28	Pipe & Wire Hoistway	5	9/21/17	9/20/17		-									
HT-P2-30	Work by Others - Pit Ladder, Lights, Disconnects	5	9/21/17	10/4/17		; 		 i i 	- +	 	- ///		<i>\</i>		
HT-P2-30	Build Elevator Cab	5		10/12/17	-										
HT-P2-32 HT-P2-34		5	10/5/17					 	- <u>+</u> <u>-</u>	 	-	}			
	Pipe & Wire Cab		10/13/17	10/19/17	-	-									
HT-P2-36	Hang Car Doors	10	10/20/17	11/2/17		; +		 i i 		 	- ////	////		<u>.</u>	
HT-P2-38	Elevator Flooring by Others	5	11/3/17	11/9/17	-	-									
HT-P2-40 HT-P2-42	Adjust/Test/Commission Elev # 2	5	11/10/17	11/16/17		÷		 	- +	 	- ///-			<u>.</u>	
	Elevator Inspection	2	11/17/17	11/20/17											
	nger Elev - HP3	147	4/24/17	11/20/17		+		 	-+	 	- ///			<b>.</b>	
HT-P3-10	Delivery & Unload Elev	2	4/24/17	4/25/17	-										
HT-P3-12	Stage Hoistway	3	4/26/17	4/28/17		÷		 		 	- ////	}		4	
HT-P3-14	Install Brackets/Rails	15	5/1/17	5/19/17	-	-									
HT-P3-16	Set Machine Beams/Machines/OH Eqpt	25	5/22/17	6/26/17				 		 	- ////			<u>}</u>	
HT-P3-18	Set Control Room Eqpt	10	6/27/17	7/11/17	-	: 1									
HT-P3-20	Build Car Sling	10	7/12/17	7/25/17				 	- + +	 	- ///			<u>}</u>	
HT-P3-22	Install Elevator Fronts	15	7/26/17	8/15/17	-										
HT-P3-24	Install Elevator Fixtures	5	8/16/17	8/22/17		÷		 		 	- ///	}	////	<b>.</b>	
HT-P3-26	Install Elevator Doors	20	8/23/17	9/20/17	-										
HT-P3-28	Pipe & Wire Hoistway	5	9/21/17	9/27/17		¦		 	-+	 	- ////			<u></u>	
HT-P3-30	Work by Others - Pit Ladder, Lights, Disconnects	5	9/28/17	10/4/17	-	-									
HT-P3-32	Build Elevator Cab	5	10/5/17	10/12/17		; 		 		 +	- ///			<u>.</u>	
HT-P3-34	Pipe & Wire Cab	5	10/13/17	10/19/17	-										
HT-P3-36	Hang Car Doors	10	10/20/17	11/2/17		; ;		 	- 4	 +	- ///			<u></u>	
HT-P3-38	Elevator Flooring by Others	5	11/3/17	11/9/17	-	-									
HT-P3-40	Adjust/Test/Commission Elev # 2	5	11/10/17	11/16/17		; +	<u>-</u>	 ; ;;	- +	 	- ////		<u> </u>	<b>/</b>	
HT-P3-42	Elevator Inspection	2	11/17/17	11/20/17									////		
Hotel Service		145	8/29/17	3/26/18		÷		 		 	- ////		<i>[]]]</i> ],	<b>_</b>	
HT-S1-10	Delivery & Unload Elev No.2	2	8/29/17	8/30/17	-								////		
HT-S1-12	Stage Hoistway	3	8/31/17	9/5/17		¦		 		 	- ///		////	<u>}</u>	
HT-S1-14	Install Brackets/Rails	15	9/6/17	9/26/17									////		
HT-S1-16	Set Machine Beams/Machines/OH Eqpt	25	9/27/17	11/1/17	<u> </u>							X	<u>/////</u>		

 Remaining Level of Effort

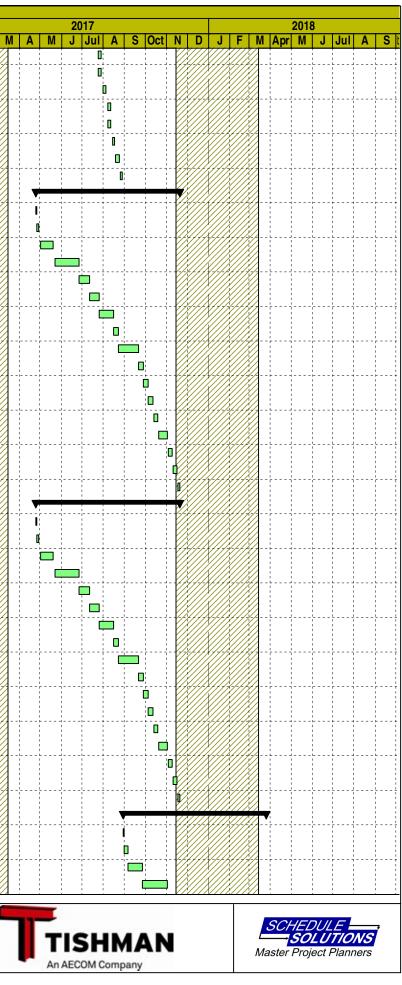
 Actual Work

 Remaining Work

♦ Milestone
rk ▼ Summary



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Activity ID	Activity Name	Orig	Start	Finish												
		Dur							2016							
HT-S1-18	Set Central Deem Fant	10	11/2/17	11/15/17	Oct	ND	JFN		M   J  Jul	Α	S Oct	N D	J	F	MA	M
HT-S1-18 HT-S1-20	Set Control Room Eqpt Build Car Sling	10	11/16/17	11/30/17									XIII			
HT-S1-20	Install Elevator Fronts							·		·			X	////	·	
HT-S1-22	Install Elevator Fronts	15	12/1/17	12/21/17	-								////			
		5	12/22/17					·		·			X//			
HT-S1-26 HT-S1-28	Install Elevator Doors	20	1/2/18	1/29/18 2/5/18									XII			
	Pipe & Wire Hoistway	5	1/30/18					·					////			
HT-S1-30 HT-S1-32	Work by Others - Pit Ladder, Lights, Disconnects Build Elevator Cab	5	2/6/18	2/12/18	_											
		5	2/13/18	2/19/18				·					};		·	
HT-S1-34 HT-S1-36	Pipe & Wire Cab	5 10	2/20/18 2/27/18	2/26/18 3/12/18	-											
	Hang Car Doors	-						· - <mark>-</mark> {{		·			XIII	<u>    </u>	<u>.</u>	
HT-S1-38	Elevator Flooring by Others	4	3/13/18	3/16/18	_											
HT-S1-40 HT-S1-42	Adjust/Test/Commission Elev # 2 Elevator Inspection	4	3/19/18	3/22/18									<i> }  </i>	<u>    </u>		
	•	2	3/23/18	3/26/18												
Hotel Service		145	8/29/17	3/26/18				·					<i> }_  </i>		·	+
HT-S2-10	Delivery & Unload Elev No.2	2	8/29/17	8/30/17	_								X//;	////		
HT-S2-12	Stage Hoistway	3	8/31/17	9/5/17				·							·	L
HT-S2-14	Install Brackets/Rails	15	9/6/17	9/26/17	_								////			
HT-S2-16	Set Machine Beams/Machines/OH Eqpt	25	9/27/17	11/1/17				. <mark>.</mark>							<u>.</u>	
HT-S2-18	Set Control Room Eqpt	10	11/2/17	11/15/17									X//;			
HT-S2-20	Build Car Sling	10	11/16/17	11/30/17				. <mark>.</mark>				. ////		////	<b>.</b>	
HT-S2-22	Install Elevator Fronts	15	12/1/17	12/21/17									X///	[]]]]		
HT-S2-24	Install Elevator Fixtures	5	12/22/17	12/29/17					+							·
HT-S2-26	Install Elevator Doors	20	1/2/18	1/29/18	_								XIII			
HT-S2-28	Pipe & Wire Hoistway	5	1/30/18	2/5/18									XII			
HT-S2-30	Work by Others - Pit Ladder, Lights, Disconnects	5	2/6/18	2/12/18	_											
HT-S2-32	Build Elevator Cab	5	2/13/18	2/19/18									X//	////	·	
HT-S2-34	Pipe & Wire Cab	5	2/20/18	2/26/18	_											
HT-S2-36	Hang Car Doors	10	2/27/18	3/12/18						·			X		<b>.</b>	·
HT-S2-38	Elevator Flooring by Others	4	3/13/18	3/16/18												
HT-S2-40	Adjust/Test/Commission Elev # 2	4	3/19/18	3/22/18									<i> }</i>	<i>]]]</i> ]		·
HT-S2-42	Elevator Inspection	2	3/23/18	3/26/18									XIII			
Porte Cochere		145	6/15/17	1/11/18		+	<del>-</del> +		+			. ////	///	<i>[]]</i> ],		
HT-PC	Porte Cochere Summary	145	6/15/17	1/11/18									XIII			
Fit Out		239	8/25/17	8/6/18												
1st Floor Hote		130	10/10/17	4/13/18									X///			
HT-01-00	Lobby Fit Out Summary	130	10/10/17	4/13/18				· <b></b>		·		. ////				
2nd Floor		127	8/25/17	2/26/18									////			
HT-02-02	2nd Flr: Start Fit Out	0	8/25/17						+				XII			·
HT-02-04	2nd Flr: Layout	5	8/25/17	8/31/17									<i>\\\\\</i> }			
HT-02-06	2nd Flr: Exhaust Shafts	5	9/1/17	9/8/17												
HT-02-08	2ndFlr: Laundry Chutes	5	9/1/17	9/8/17	_								////			
HT-02-12	2ndFlr: Prefab Shower Bases / Tubs	10	9/11/17	9/22/17						.i			XII			
HT-02-14	2ndFlr: Framing / Bucks (incl Soffits)	15	9/1/17	9/22/17										[]][]		
HT-02-16	2ndFlr: Plumbing Roughing	20	9/25/17	10/23/17						ļ].			X///			
HT-02-18	2ndFlr: HVAC Roughing / VFC Units	25	9/25/17	10/30/17										[]]]]]		
HT-02-20	2ndFlr: Elec Roughing	30	9/25/17	11/6/17	i					ļ. į			<u>}///</u>	<u>]]]]</u>		
HT-02-22	2ndFlr: Sprinkler Roughing	20	10/10/17	11/6/17									/////	]]]]]		
HT-02-24	2ndFlr: Firestop (need Temp Roof Above)	5	11/7/17	11/13/17									<u> </u>			
HT-02-26	2ndFlr: Insulation	5	11/7/17	11/13/17									X//}.			
	÷	· ·			<u>r 1</u>				a 1			41111			<u> </u>	

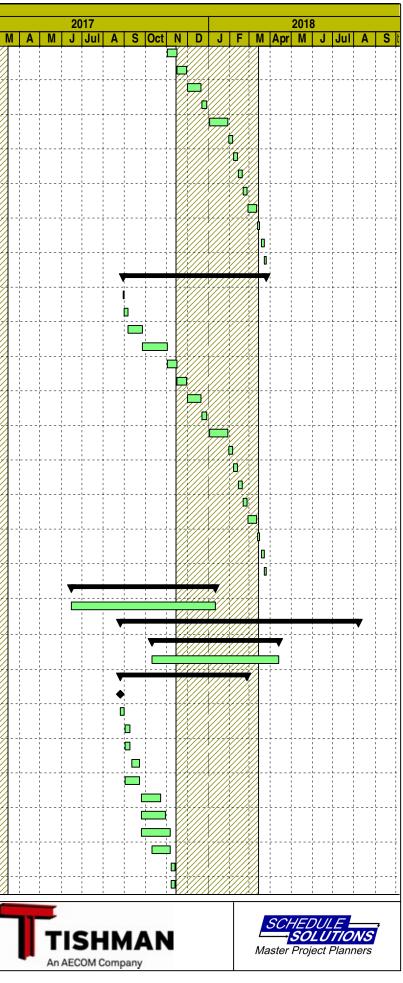
Remaining Level of Effort Actual Work • Remaining Work

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Critical Re... 2-5 Milestone P) Summary

MGM RESORTS

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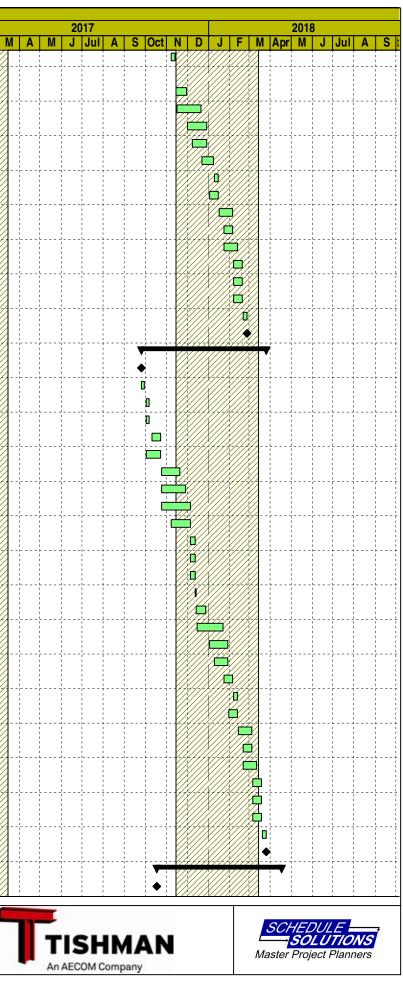
Activity ID	Activity Name	Orig	Start	Finish										
		Dur			Oct N		JFM		2016 /  J  Jul  A	S Oct	ND	JF	MA	
HT-02-27	2ndFlr: MEP Rough Inspections	5	11/7/17	11/13/17			JFW			5 000				
HT-02-28	2ndFlr: Firestopping / Insulation Insp - City/QC	1	11/14/17	11/14/17										
HT-02-31	2ndFlr: Frame Suspended Drywall Ceilings	10	11/15/17	11/29/17								XIIIII		
HT-02-29	2ndFlr: Sheetrock Walls & Ceilings	25	11/16/17	12/21/17		· +								
HT-02-30	2ndFir: Tape & Spackle	20	12/1/17	12/29/17		-						X/////		
HT-02-32	2ndFir: Prep Floor Substrate / Tile	15	12/8/17	12/29/17		· +'	<del> </del>							
HT-02-40	2nd Flr: Prime Paint Walls / Clgs	10	12/22/17	1/8/18		1						X/////		
HT-02-48	2nd Flr: Vanities	5	1/9/18	1/15/18		· • • • • •								
HT-02-36	2nd Flr: Carpet / Flooring	10	1/2/18	1/15/18								X//////		
HT-02-38	2ndFlr: Wood Trim & Base / Millwork	15	1/16/18	2/5/18			+							
HT-02-50	2ndFlr: Entry Doors / Doors & Hardware	10	1/23/18	2/5/18								X/////		
HT-02-52	2nd Flr: Final Paint	15	1/23/18	2/12/18					±					
HT-02-42	2nd Flr: Light Fixtures	10	2/6/18	2/19/18										
HT-02-44	2nd Fir: Elec Devices / Termination	10	2/6/18	2/19/18			<u>-</u> <u>-</u>							
HT-02-46	2nd Flr: Plumbing Finishes & Fixtures	10	2/6/18	2/19/18								X/////		
HT-02-54	2nd Flr: Punch & Clean / Final Inspections	5	2/20/18	2/26/18		·								
HT-02-56	2ndFlr: Complete / Ready for Corridor Carpet	0		2/26/18								X/////		
3rd Floor		127	9/25/17	3/26/18		÷		-ii 			-			
HT-03-02	3rdFlr: Start Fit Out	0	9/25/17			-						X/////		
HT-03-04	3rdFlr: Layout	5	9/25/17	9/29/17			+							
HT-03-06	3rdFlr: Exhaust Shafts	5	10/2/17	10/6/17		-								
HT-03-08	3rdFlr: Laundry Chutes	5	10/2/17	10/6/17			'kk 							
HT-03-12	3rdFlr: Prefab Shower Bases / Tubs	10	10/10/17	10/23/17								XIIIII		
HT-03-14	3rdFlr: Framing / Bucks (incl Soffits)	15	10/2/17	10/23/17		+								
HT-03-16	3rdFlr: Plumbing Roughing	20	10/24/17	11/20/17								X/////		
HT-03-18	3rdFlr: HVAC Roughing / VFC Units	25	10/24/17	11/28/17		÷	<del> -</del> <del> </del>		<del>;</del> ;;			×///////		
HT-03-20	3rdFlr: Elec Roughing	30	10/24/17	12/5/17										
HT-03-22	3rdFlr: Sprinkler Roughing	20	11/7/17	12/5/17										
HT-03-24	3rdFlr: Firestop (need Temp Roof Above)	5	12/6/17	12/12/17										
HT-03-26	3rdFlr: Insulation	5	12/6/17	12/12/17			++	       	+					
HT-03-27	3rdFlr: MEP Rough Inspections	5	12/6/17	12/12/17		1								
HT-03-28	3rdFlr: Firestopping / Insulation Insp - City/QC	1	12/13/17	12/13/17										
HT-03-31	3rdFlr: Frame Suspended Drywall Ceilings	10	12/14/17	12/28/17								X/////		
HT-03-29	3rdFlr: Sheetrock Walls & Ceilings	25	12/15/17	1/22/18										
HT-03-30	3rdFlr: Tape & Spackle	20	1/2/18	1/29/18		-						XIIII		
HT-03-32	3rdFlr: Prep Floor Substrate / Tile	15	1/9/18	1/29/18										
HT-03-40	3rdFlr: Prime Paint Walls / Clgs	10	1/23/18	2/5/18								X/////		
HT-03-48	3rdFlr: Vanities	5	2/6/18	2/12/18										
HT-03-36	3rdFlr: Carpet / Flooring	10	1/30/18	2/12/18								X//////		
HT-03-38	3rdFlr: Wood Trim & Base / Millwork	15	2/13/18	3/5/18										
HT-03-50	3rdFir: Entry Doors / Doors & Hardware	10	2/20/18	3/5/18								X//////		
HT-03-52	3rdFlr: Final Paint	15	2/20/18	3/12/18		-								
HT-03-42	3rdFlr: Light Fixtures	10	3/6/18	3/19/18										
HT-03-44	3rdFlr: Elec Devices / Termination	10	3/6/18	3/19/18								:X/////		
HT-03-46	3rdFlr: Plumbing Finishes & Fixtures	10	3/6/18	3/19/18								<u>//////</u>		
HT-03-54	3rdFlr: Punch & Clean / Final Inspections	5	3/20/18	3/26/18								X//////		
HT-03-56	3rdFlr: Complete / Ready for Corridor Carpet	0		3/26/18								<u> </u>		
4th Floor		127	10/17/17	4/17/18								X//////		
HT-04-02	4thFlr: Start Fit Out	0	10/17/17									X//X//		
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Remaining Work





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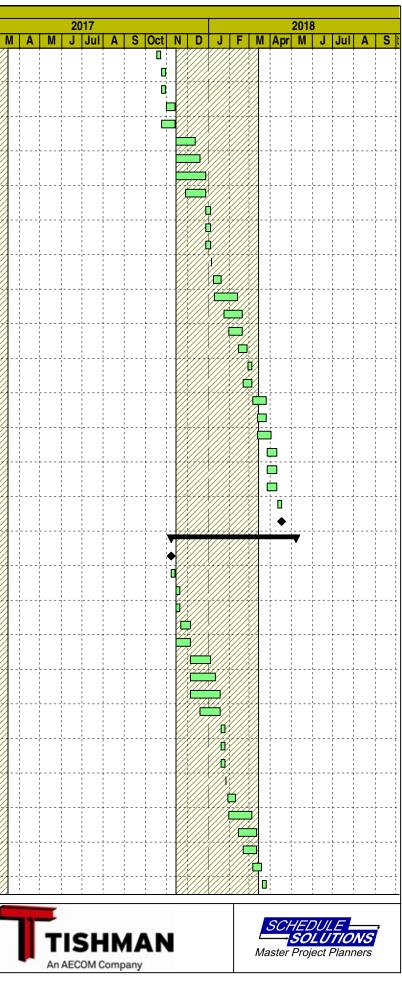
Activity ID	Activity Name	Orig	Start	Finish										
		Dur				5		2016						
HT-04-04	4thFlr: Layout	5	10/17/17	10/23/17	Oct N		J F M	I J Jul	AS	Oct		JF		AM
HT-04-06	4thFlr: Exhaust Shafts	5	10/24/17	10/30/17	-									
HT-04-08	4thFlr: Laundry Chutes	5	10/24/17	10/30/17		+		 -++					///	
HT-04-12	4thFir: Prefab Shower Bases / Tubs	10	10/31/17	11/13/17	-									
HT-04-14	4thFlr: Framing / Bucks (incl Soffits)	15	10/24/17	11/13/17		+ 	++	 						
HT-04-16	4thFlr: Plumbing Roughing	20	11/14/17	12/12/17		-								
HT-04-18	4thFlr: HVAC Roughing / VFC Units	25	11/14/17	12/19/17				 						
HT-04-20	4thFlr: Elec Roughing	30	11/14/17	12/27/17	—									
HT-04-22	4thFlr: Sprinkler Roughing	20	11/29/17	12/27/17		+ !		 						
HT-04-24	4thFlr: Firestop (need Temp Roof Above)	5	12/28/17	1/4/18	-	-								
HT-04-26	4thFlr: Insulation	5	12/28/17	1/4/18		+ !		 						
HT-04-27	4thFlr: MEP Rough Inspections	5	12/28/17	1/4/18	-									
HT-04-28	4thFlr: Firestopping / Insulation Insp - City/QC	1	1/5/18	1/5/18		+		 -+						
HT-04-31	4thFlr: Frame Suspended Drywall Ceilings	10	1/8/18	1/19/18	-	-								
HT-04-29	4thFlr: Sheetrock Walls & Ceilings	25	1/9/18	2/12/18		÷'		 						
HT-04-30	4thFlr: Tape & Spackle	20	1/23/18	2/19/18	-									
HT-04-32	4thFlr: Prep Floor Substrate / Tile	15	1/30/18	2/19/18				 						ll
HT-04-40	4thFlr: Prime Paint Walls / Clgs	10	2/13/18	2/26/18	—									
HT-04-48	4thFlr: Vanities	5	2/27/18	3/5/18		+ !	<u>-</u> <u>+</u>	 $\begin{array}{c} -\frac{1}{4}\frac{1}{4} \frac{1}{4} \\ $						
HT-04-36	4thFlr: Carpet / Flooring	10	2/20/18	3/5/18	-									
HT-04-38	4thFlr: Wood Trim & Base / Millwork	15	3/6/18	3/26/18		+		 						
HT-04-50	4thFlr: Entry Doors / Doors & Hardware	10	3/13/18	3/26/18	-									
HT-04-52	4thFlr: Final Paint	15	3/13/18	4/2/18		+ !		 -+						
HT-04-42	4thFlr: Light Fixtures	10	3/27/18	4/10/18										
HT-04-44	4thFlr: Elec Devices / Termination	10	3/27/18	4/10/18				 					///	
HT-04-46	4thFlr: Plumbing Finishes & Fixtures	10	3/27/18	4/10/18										
HT-04-54	4thFlr: Punch & Clean / Final Inspections	5	4/11/18	4/17/18			LL	 - 4						<sup>L</sup> <sup>J</sup>
HT-04-56	4thFlr: Complete / Ready for Corridor Carpet	0		4/17/18	-	-								
5th Floor	· · · · · · · · · · · · · · · · · · ·	127	11/7/17	5/8/18		+	<u>-</u> <u>+</u>	 						
HT-05-02	5thFlr: Start Fit Out	0	11/7/17											
HT-05-04	5thFlr: Layout	5	11/7/17	11/13/17		+'	<u>-</u>	 -+						
HT-05-06	5thFlr: Exhaust Shafts	5	11/14/17	11/20/17		-								
HT-05-08	5thFlr: Laundry Chutes	5	11/14/17	11/20/17		; !		 						
HT-05-12	5thFlr: Prefab Shower Bases / Tubs	10	11/21/17	12/5/17	_									
HT-05-14	5thFlr: Framing / Bucks (incl Soffits)	15	11/14/17	12/5/17		+	+	 -+						
HT-05-16	5thFlr: Plumbing Roughing	20	12/6/17	1/4/18										
HT-05-18	5thFlr: HVAC Roughing / VFC Units	25	12/6/17	1/11/18		+   	       	- 4						ll 
HT-05-20	5thFlr: Elec Roughing	30	12/6/17	1/18/18		-								
HT-05-22	5thFlr: Sprinkler Roughing	20	12/20/17	1/18/18		+ 								
HT-05-24	5thFlr: Firestop (need Temp Roof Above)	5	1/19/18	1/25/18										
HT-05-26	5thFlr: Insulation	5	1/19/18	1/25/18		†   	<u>-</u> <u>-</u>			·				· · · · · ·
HT-05-27	5thFlr: MEP Rough Inspections	5	1/19/18	1/25/18		-								
HT-05-28	5thFlr: Firestopping / Insulation Insp - City/QC	1	1/26/18	1/26/18										
HT-05-31	5thFlr: Frame Suspended Drywall Ceilings	10	1/29/18	2/9/18										
HT-05-29	5thFlr: Sheetrock Walls & Ceilings	25	1/30/18	3/5/18		+	++	 -+						
HT-05-30	5thFlr: Tape & Spackle	20	2/13/18	3/12/18										
HT-05-32	5thFlr: Prep Floor Substrate / Tile	15	2/20/18	3/12/18										·
HT-05-40	5thFlr: Prime Paint Walls / Clgs	10	3/6/18	3/19/18		-					[]]///			
HT-05-48	5thFlr: Vanities	5	3/20/18	3/26/18										

• Remaining Work

Critical Re... Milestone Summary



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Activity ID	Activity Name	Orig	Start	Finish													
		Dur					<b>.</b>				016			_			
HT-05-36	5thFlr: Carpet / Flooring	10	3/13/18	3/26/18	Oct N	D	J	FN		MJ	Jul A	S Oc		D	JF	M	AM
HT-05-38	5thFlr: Wood Trim & Base / Millwork	15	3/13/18	4/17/18		- <u>+</u>			<b>.</b>							1	
HT-05-50	5thFir: Entry Doors / Doors & Hardware	10	4/3/18	4/17/18	-												
HT-05-52	5thFlr: Final Paint	15	4/3/18	4/17/18			-		<b>.</b>						////	///	
HT-05-52 HT-05-42	5thFlr: Light Fixtures	10	4/18/18	5/1/18	-												
HT-05-44	5thFlr: Elec Devices / Termination	10	4/18/18	5/1/18												////	÷
HT-05-46	5thFlr: Plumbing Finishes & Fixtures	10	4/18/18	5/1/18	-												
HT-05-54	5thFlr: Punch & Clean / Final Inspections	5	5/2/18	5/8/18									-+-			////	
HT-05-56	5thFlr: Complete / Ready for Corridor Carpet	0	3/2/10	5/8/18	-												
6th Floor		132	11/24/17	6/1/18			-									///	
HT-06-02	6thFlr: Start Fit Out	0	11/24/17	0/1/10													
HT-06-04	6thFlr: Layout	5	11/24/17	11/30/17												<i>[]</i> ]	
HT-06-06	6thFlr: Exhaust Shafts	5	12/1/17	12/7/17	-												
HT-06-08	6thFlr: Laundry Chutes	5	12/1/17	12/7/17					<b>.</b>	<u>+</u>					////		
HT-06-12	6thFlr: Prefab Shower Bases / Tubs	10	12/15/17	12/29/17	-												
HT-06-14	6thFlr: Framing / Bucks (incl Soffits)	15	12/8/17	12/29/17												////	
HT-06-16	6thFlr: Plumbing Roughing	20	1/2/18	1/29/18	-												
HT-06-18	6thFlr: HVAC Roughing / VFC Units	25	1/2/18	2/5/18			-										
HT-06-20	6thFlr: Elec Roughing	30	1/2/18	2/12/18	-					į							
HT-06-22	6thFlr: Sprinkler Roughing	20	1/16/18	2/12/18										[]]]]		///	
HT-06-24	6thFlr: Firestop (need Temp Roof Above)	5	2/13/18	2/19/18	-												
HT-06-26	6thFlr: Insulation	5	2/13/18	2/19/18												////	
HT-06-27	6thFlr: MEP Rough Inspections	5	2/13/18	2/19/18	-												
HT-06-28	6thFlr: Firestopping / Insulation Insp - City/QC	1	2/20/18	2/20/18			<u>-</u>										
HT-06-31	6thFlr: Frame Suspended Drywall Ceilings	10	2/21/18	3/6/18													
HT-06-29	6thFlr: Sheetrock Walls & Ceilings	25	2/22/18	3/28/18						+			-+				
HT-06-30	6thFlr: Tape & Spackle	20	3/8/18	4/4/18													
HT-06-32	6thFlr: Prep Floor Substrate / Tile	15	3/15/18	4/4/18				+		+			-+-			///	
HT-06-40	6thFlr: Prime Paint Walls / Clgs	10	3/29/18	4/12/18													
HT-06-48	6thFlr: Vanities	5	4/13/18	4/19/18													
HT-06-36	6thFlr: Carpet / Flooring	10	4/5/18	4/19/18													
HT-06-38	6thFlr: Wood Trim & Base / Millwork	15	4/20/18	5/10/18													
HT-06-50	6thFlr: Entry Doors / Doors & Hardware	10	4/27/18	5/10/18						i							
HT-06-52	6thFlr: Final Paint	15	4/27/18	5/17/18			-										
HT-06-42	6thFlr: Light Fixtures	10	5/11/18	5/24/18													
HT-06-44	6thFlr: Elec Devices / Termination	10	5/11/18	5/24/18			-										
HT-06-46	6thFlr: Plumbing Finishes & Fixtures	10	5/11/18	5/24/18													
HT-06-54	6thFlr: Punch & Clean / Final Inspections	5	5/25/18	6/1/18													
HT-06-56	6thFlr: Complete / Ready for Corridor Carpet	0		6/1/18													
Corridors		40	5/11/18	7/9/18						+							
Ceilings		25	5/11/18	6/15/18													
HT-CL-02	Frame Clg Soffits / Install Clg Grid 2nd Flr	5	5/11/18	5/17/18						+							
HT-CL-03	Frame Clg Soffits / Install Clg Grid 3rd Flr	5	5/18/18	5/24/18													
HT-CL-04	Frame Clg Soffits / Install Clg Grid 4th Flr	5	5/25/18	6/1/18	1		-								[]]]]		
HT-CL-05	Frame Clg Soffits / Install Clg Grid 5th Flr	5	6/4/18	6/8/18													
HT-CL-06	Frame Clg Soffits / Install Clg Grid 6th Flr	5	6/11/18	6/15/18			-			<del>;</del> ! !					·/////		
ACT		25	5/18/18	6/22/18		-								S///X	/////		
HT-AT-02	ACT 2nd Flr	5	5/18/18	5/24/18			1							<u>/////////////////////////////////////</u>	/////		
HT-AT-03	ACT 3rd Flr	5	5/25/18	6/1/18		1									////.		

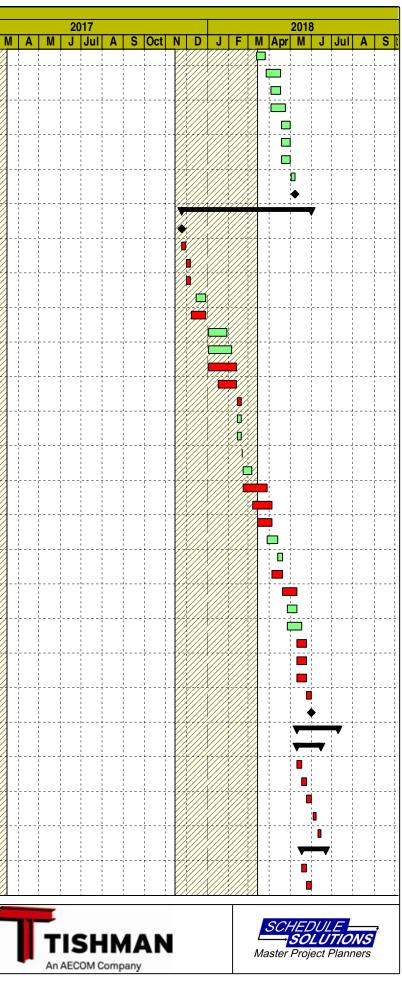
Remaining Level of Effort Actual Work ٠ Remaining Work

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Critical Re... 2.5 Milestone P) Summary

MGM RESORTS

MGM Springfield Sep 2018 Opening - CURRENT / Page 29 of 52 MGM Detail Schedule / DD 3/27/16 / Printed 3/30/16

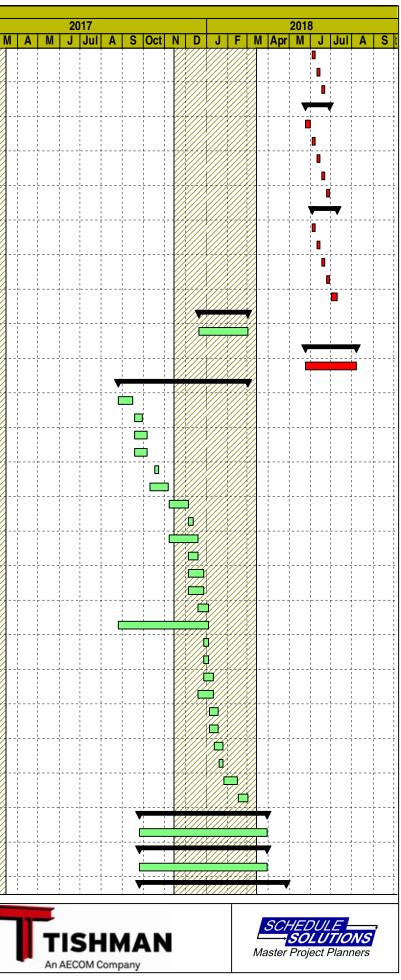


rity ID	Activity Name	Orig Dur	Start	Finish				2016				
		Dui			Oct N I	JFM	AM		A S Oct	ND	JF	M
HT-AT-04	ACT 4th Flr	5	6/4/18	6/8/18								7
HT-AT-05	ACT 5th Flr	5	6/11/18	6/15/18								
HT-AT-06	ACT 6th Flr	5	6/18/18	6/22/18								/
Fixtures / Dev	rices	25	5/25/18	6/29/18								
HT-FD-02	Fixtures / Devices / Sconces 2nd Flr	5	5/25/18	6/1/18				+				2
HT-FD-03	Fixtures / Devices / Sconces 3rd Flr	5	6/4/18	6/8/18								
HT-FD-04	Fixtures / Devices / Sconces 4th Flr	5	6/11/18	6/15/18								
HT-FD-05	Fixtures / Devices / Sconces 5th Flr	5	6/18/18	6/22/18								
HT-FD-06	Fixtures / Devices / Sconces 6th Flr	5	6/25/18	6/29/18				+				
Carpet		25	6/4/18	7/9/18								
HT-CC-02	Corridor Carpet - 2nd Flr	5	6/4/18	6/8/18				++				
HT-CC-03	Corridor Carpet - 3rd Flr	5	6/11/18	6/15/18								
HT-CC-04	Corridor Carpet - 4th Flr	5	6/18/18	6/22/18				+				
HT-CC-05	Corridor Carpet - 5th Flr	5	6/25/18	6/29/18								
HT-CC-06	Corridor Carpet - 6th Flr	5	7/2/18	7/9/18				+				//
Hoistway Finis		50	12/21/17	3/2/18								
HT-HF	Hoistway Bay Finishes	50	12/21/17	3/2/18								/
Hotel FF&E		50	5/25/18	8/6/18								
HT-FFE	FF&E	50	5/25/18	8/6/18				+				·//
Spa Placehold		130	8/25/17	3/1/18								
HT-SPA-556	FRAME CEILINGS & SOFFITS	150	8/25/17	9/15/17				+				·//
HT-SPA-568	ROUGH-IN FOR EQUIPMENT DATA STATIONS	10	9/18/17	9/29/17	-							
HT-SPA-553	MEPS Wall Rough In	15	9/18/17	10/6/17								<u>/</u>
HT-SPA-555 HT-SPA-554	INSTALL WATE - ROUGH-IN	15	9/18/17	10/6/17	-							
HT-SPA-555	DRYWALL RIPPER	5	10/17/17	10/23/17				+				/ <u>/</u>
HT-SPA-555 HT-SPA-557	MEPS DROPS TO CEILING & SOFFITS	20	10/10/17	11/6/17	-							
HT-SPA-558	DRYWALL/TAPE/PAINT-WALLS/CEILING	20	11/7/17	12/5/17						-		·//
HT-SPA-570	INSTALL CARPET	5	12/6/17	12/12/17	-							
HT-SPA-570 HT-SPA-550	MILLWORK - SHOP DRWNGS/COORD/APPROVAL	30	11/7/17	12/12/17				+				<i>[]</i>
					-							
HT-SPA-566		10	12/6/17	12/19/17								/ <u>/</u>
HT-SPA-560	INSTALL TILE FLOOR/WALL/COUNTERTOPS IN RESTROOMS	15	12/6/17	12/27/17	_							
HT-SPA-562	INSTALL STOREFRONT GLASS	15	12/6/17	12/27/17				+		- /////////////////////////////////////	///////////////////////////////////////	/ <b>/</b>
HT-SPA-551	OWNER APPROVAL	10	12/20/17	1/4/18	_							
HT-SPA-552	STONE - PROCUREMNT/FABRICATION	90	8/25/17	1/4/18				+				//
HT-SPA-564	INSTALL EXERCISE FLOORING/MATS	5	12/28/17	1/4/18	_							
HT-SPA-569	HANG DOORS & HARDWARE	5	12/28/17	1/4/18				· · · · · · · · · · · · · · · · · · ·				/ <u>/</u>
HT-SPA-561	INSTALL PLUMBING FIXTURES	10	12/28/17	1/11/18	_							
HT-SPA-567	MEPS TRIM WALLS/CEILING	15	12/20/17	1/11/18						-		/
HT-SPA-559	INSTALL MILLWORK/SPECIAL FINISHES (Montble	10	1/5/18	1/18/18								
HT-SPA-565	INSTALL MIRROR WALLS IN FITNESS ROOM	10	1/5/18	1/18/18						-		<u>/</u>
HT-SPA-563	INSTALL TOILET PARTITIONS & ACCESSORIES	10	1/12/18	1/25/18							///////////////////////////////////////	
HT-SPA-571	OWNER SIGNAGE	5	1/19/18	1/25/18						-	/////	/
HT-SPA-572	CLEAN & PUNCHLIST	15	1/26/18	2/15/18						VIII K.	'/////k	
HT-SPA-573	OWNER PUNCH AND FINAL	10	2/16/18	3/1/18				+		-	/////	1
Gym		130	9/25/17	3/29/18						VIIX.	//////	
HT-GYM-10	Summary Fit Out	130	9/25/17	3/29/18				· · · · · · · · · · · · · · · · · · ·		- ///////	/////	4
Business Cent		130	9/25/17	3/29/18							//////	
HT-BC-10	Summary Fit Out	130	9/25/17	3/29/18				¦		- /////////////////////////////////////	//////////////////////////////////////	4
<b>Room Service</b>	Kitchen	150	9/25/17	4/27/18								

 Milestone • Remaining Work Summary -



MGM Detail Schedule / DD 3/27/16 / Printed 3/30/16



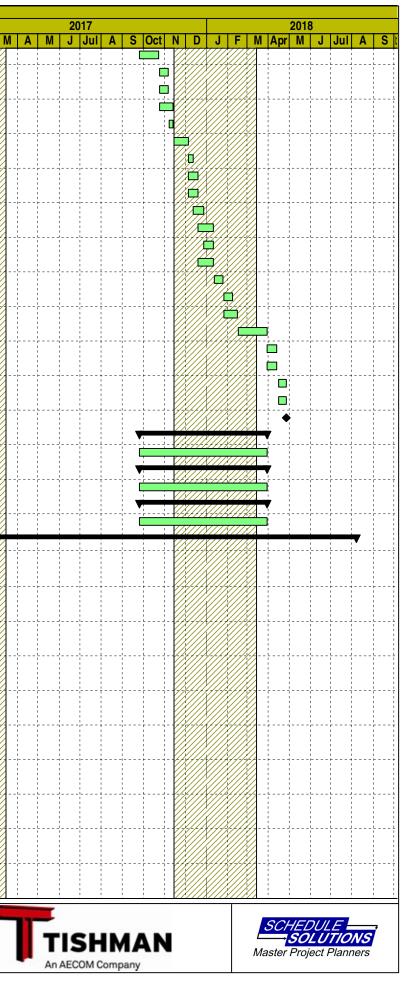
Activity ID	Activity Name	Orig	Start	Finish									
		Dur					FM		2016	ASOc		JF	
HT-RSK-10	FRAME WALLS/DOOR FRAMES	20	9/25/17	10/23/17	Oct N	DJ			JJUI				
HT-RSK-12	INSTALL HOODS & WALK-IN COOLERS	10	10/24/17	11/6/17		• • • • • • • • • • • • • • • • • • • •				· • · · · · · · · · · · · · · · · · · ·			
HT-RSK-14	HANG & INSTALL GREASE DUCT	10	10/24/17	11/6/17									
HT-RSK-16	MEPS ROUGH-IN WALLS/BACKING	15	10/24/17	11/13/17		· •				· · · · · · · · · · · · · · · · · · ·			
HT-RSK-18	TERMINATE HOOD TO GREASE DUCT/WRAP	5	11/7/17	11/13/17	_								
HT-RSK-20	DRYWALL & TAPE WALLS	15	11/14/17	12/5/17		· • • • • • • • • • • • • • • • • • • •							
HT-RSK-22	INSTALL CEILING GRID	5	12/6/17	12/12/17									
HT-RSK-24	FRP/STAINLESS WALL COVERING	10	12/6/17	12/19/17		· • · · · · · · · · · · · · · · · · · ·			- +				/
HT-RSK-26	INSTALL QUARRY TILE FLOOR	10	12/6/17	12/19/17									
HT-RSK-28	MEPS DROPS TO GRID	10	12/13/17	12/27/17					- +				////····
HT-RSK-30	INSTALL FOOD SERVICE EQUIPMENT	15	12/20/17	1/11/18	-							X/////	
HT-RSK-32	INSTALL CEILING TILE	10	12/28/17	1/11/18						· · · · · · · · · · · · · · · · · · ·			
HT-RSK-34	Install Specialty Equipment	10	12/20/17	1/11/18	-								
HT-RSK-36	MEPS WALL/CEILING TRIM	10	1/12/18	1/25/18									
HT-RSK-38	3RD PARTY SCENARIO / DEVICE VERIFICATION	10	1/12/18	2/8/18	-								
HT-RSK-40				2/0/10		·				·}	[]///		<i>///</i> /////////////////////////////////
	FLS PRE-TESTING (CONTRACTORS)         3RD PARTY REPORT	15	1/26/18		_								
HT-RSK-42		30	2/16/18	3/29/18									//
HT-RSK-44	City of Spfld / 3RD PARTY FINAL	10	3/30/18	4/13/18	_								
HT-RSK-46		10	3/30/18	4/13/18					-+	· · · · · · · · · · · · · · · · · · ·			
HT-RSK-48	TEMPORARY CERTIFICATE OF OCCUPANCY	10	4/16/18	4/27/18									
HT-RSK-50	SITE SIGN OFF / CLEARANCES	10	4/16/18	4/27/18					- +	·			////
HT-RSK-52	Ready for Burn In	0		4/27/18									
Bar / Lounge		130	9/25/17	3/29/18		· +			- <del> </del> <del> </del>	·			//
HT-BL-10	Bar Lounge Summary Fit Out	130	9/25/17	3/29/18									
Back of House		130	9/25/17	3/29/18		· <del>+</del>	- <del>-</del> <del>-</del>		-+	·			<i></i>
HT-BOH-10	Back of House Summary Fit Out	130	9/25/17	3/29/18									
FOH / Commo		130	9/25/17	3/29/18					-+	·			<i>A</i>
HT-FOH-10	FOH Common Areas Summary Fit Out	130	9/25/17	3/29/18								X/////	
		868	2/9/15 A	8/6/18						· · · · · · · · · · · · · · · · · · ·			<i>//.</i>
Design		407	2/9/15 A	12/12/16									
Phases		407	2/9/15 A	12/12/16					+				
PO-092	Concept Design	30	2/9/15 A	4/24/15 A									
PO-090	Enabling Phase Deliverables	30	2/9/15 A	5/8/15 A									
PO-100	Validate program	12	4/15/15 A	5/19/15 A									
PO-102	Schematic Design (SD)	45	3/20/15 A	6/1/15 A									
PO-116	Identify Slab Depressions	0		4/11/16				♦					
PO-104	Owner Approval - SD	10	3/28/16	4/11/16								X////	
PO-106	Design Development (DD)	60	3/28/16	6/21/16									
PO-108	Owner Approval DD	5	6/22/16	6/28/16					٥				
PO-110	Construction Documents (CD)	70	6/22/16	9/29/16								X/////	
PO-112	Owner Approval CD	5	9/30/16	10/6/16						Þ			
PO-114	MEP Coordination	100	3/20/15 A	12/12/16		+	+				· + - <b>( / / / /</b> /		
Procurement I	Pkgs	169	1/29/16 A	9/29/16									
Entertainmen	It Alley and Podium	169	1/29/16 A	9/29/16			· · · · · · · · · · · · · · · · · · ·						
	100%SD - Grid & Perimeter Frozen	0		1/29/16 A			<b>♦</b>						
PO-109			<u> </u>	4/11/16		+		¦¦				//////////////////////////////////////	
PO-109 PO-120	100%SD - Issue Fdn & Utility Corridor Pkg	0		4/11/10		1		1 7 1	1 1	1 I I	1 1////	////////	
	100%SD - Issue Fdn & Utility Corridor Pkg	0		4/11/16	_			•					
PO-120 PO-130	100%SD - Issue Fdn & Utility Corridor Pkg 100%SD - Issue Vertical Transp Pkg			4/11/16				•	- <del>1</del>				
PO-120	100%SD - Issue Fdn & Utility Corridor Pkg	0						•	•				

Actual Work Remaining Work

 Milestone • Summary -



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PO-138 PO-136 PO-140 PO-144 <b>POdium ONLY</b> PO-124 PO-122	100%DD - Issue MEP Design Assist Pkg 50%CD - Issue Drywall & Framing Pkg 100%CD - Theming Pkg 100%CD - Issue Signage Pkg 100%CD - Issue Venues Pkg	Dur           0           0           0           0           0           0           0           0           0		6/21/16	Oct N	DJ	F M A	2010 MJJJ	ul A S	Oct N	D J	F M A M
PO-138 PO-136 PO-140 PO-144 <b>Podium ONLY</b> PO-124 PO-122	50%CD - Issue Drywall & Framing Pkg 100%CD - Theming Pkg 100%CD - Issue Signage Pkg	0										
PO-138 PO-136 PO-140 PO-144 <b>POdium ONLY</b> PO-124 PO-122	50%CD - Issue Drywall & Framing Pkg 100%CD - Theming Pkg 100%CD - Issue Signage Pkg	0		0// 0// -								
PO-136 PO-140 PO-144 <b>Podium ONLY</b> PO-124 PO-122	100%CD - Theming Pkg 100%CD - Issue Signage Pkg			8/10/16					•			
PO-140 PO-144 Podium ONLY PO-124 PO-122	100%CD - Issue Signage Pkg	0		9/29/16						• 7		
PO-144 <b>Podium ONLY</b> PO-124 PO-122				9/29/16						$\diamond$		
PO-124 PO-122	•	0		9/29/16						• /		
PO-122		60	3/28/16	6/21/16				<b></b>				
	100%SD - Issue Enclosure Themed D/A Pkg	0		3/28/16			·····					
PO-146	100%SD - Issue Mockup Program Pkg	0		4/11/16			•					
	50%DD - Budget Scope Signoff - Facade	0		6/15/16								
PO-142	100%DD - Issue Undergrnd MEPs Pkg	0		6/21/16				•				
Entertainment	Niley ONLY	0	4/11/16	4/11/16								
	50%DD - Issue Undergrnd MEPs Pkg	0		4/11/16			•					
	50%DD - Issue MEP Long Lead Equip Pkg	0		4/11/16			•					
Permitting Pkgs		65	4/11/16	7/13/16					7			
PO-160	50%SD - Issue for Internal Review / Mass Ex Permit	0		4/11/16								
PO-164	50%DD - Issue for Foundation Permit	0		6/1/16				↓ ♦ ↓				
PO-162	100%DD - Issue for Superstructure Permit	0		6/15/16				•				
	20%CD - Issue for Fit Out Permit	0		7/13/16								
Host Community	Pkgs	35	8/10/16	9/29/16						▼ 2		
	50%CD - Submission to City of Springfield	0		8/10/16					•			
	95%CD - Submission to City of Springfield	0		9/29/16						•		
Permitting		255	3/14/16 A	3/30/17			<b></b>					
	dium / Hotel) Permits	80	3/14/16 A	7/20/16			····	·	▼			
	Mass Ex Permit (Podium & Hotel)	30	3/14/16 A	4/15/16								
	Foundation & UG MEP's Permit	20	4/19/16*	5/16/16				<u></u>				
	Superstructure Permit	30	6/8/16	7/20/16	-							
	Core & Shell Pernit	30	6/8/16	7/20/16								////
Podium Interiors		144	9/2/16	3/30/17					-			
	Casino A (Casino, Ent Bar, Walk-Up Bar)	30	9/2/16*	10/17/16							iors Pern	vit Scope 3/10
	Casino B (Poker, High Limit, RR, Vestibules)	30	9/2/16	10/17/16								
	Venue - TAP	30	9/30/16*	11/14/16								
	Bowling Alley & Arcade	30	9/30/16*	11/14/16								
	Pool	30	10/21/16*	12/5/16								
	Landscape	30	10/21/16*	12/5/16								
	BOH, Public Space (see Diagram)	30	10/21/16*	12/5/16								
	Conference	30	11/4/16*	12/19/16								
	Venue A - Mediterranean	30	12/30/16*	2/10/17			+					
	Venue B - St	30	12/30/16	2/10/17								
	Food Market	30	12/30/16	2/10/17							//// <u>/////////////////////////////////</u>	
	Podium Signage	30	2/17/17*	3/30/17	-							
Hotel Interiors P		149	8/26/16	3/30/17					·····		- <u></u>	<i></i>
	BOH 95	30	8/26/16*	10/7/16								
	Hotel Typ Rms & Corridors (NO MOCK UP)	30	10/21/16*	12/5/16								
	Hotel Suites	30	10/21/16	12/5/16	-							
	Hotel Lobby	30	10/21/16	12/5/16								
	Fitness	30	10/21/16	12/5/16	_							
	BOH (all other areas)	30	10/21/16	12/5/16								/////
	Hotel Signage	30	2/17/17*	3/30/17							///////////////////////////////////////	
Procurement		150	3/25/16 A	11/14/16								
riocurement		150	0/23/10 K	11/14/10								
Remaining Le	vel of Effort Critical Re	and and the state of the state	M Springfie							52		T

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AEC	OMO	Comp	any									,				

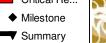
vity ID	Activity Name	Orig Dur	Start	Finish				2016			
		Dui			Oct N D	JFI	MAM		S Oct N	DJF	MAM
PO-306	Vertical Transportation	5	4/12/16	4/18/16			0				
PO-308	Steel Procure	21	3/25/16 A	5/10/16	_						
PO-300	Foundations	21	5/17/16	6/15/16							
PO-310	Podium MEP's	16	6/22/16	7/14/16	_						
PO-309	Long Lead Equip	30	6/15/16	7/27/16				· · · · · · · · · · · · · · · · · · ·			
PO-312	Podium Facades	30	6/15/16	7/27/16							
PO-311	Complete Procurement of Major Long Leads	0		7/27/16				•	<u></u>		<u></u>
PO-318	Drywall & Framing	30	8/11/16	9/22/16							
PO-340	Millwork Finishes Theming	30	9/30/16	11/14/16			· - <mark></mark>	1 1 1 1 1 +	· · · · · · · · · · · · · · · · · · ·		
Fabrication		269	4/19/16	5/11/17							
PO-422	Elevators	80	4/19/16	8/10/16				- <u>+</u>			
PO-406	Cooling Towers	40	7/28/16	9/22/16							
PO-402	Steel Fab	110	5/24/16	10/28/16				· · · · · · · · · · · · · · · · · · ·			
PO-416	Podium Facades	80	7/28/16	11/21/16							
PO-414	Switchgear	80	7/28/16	11/21/16					· · · · · · · · · · · · · · · · · · ·		
PO-418	Drywall & Framing	45	9/23/16	11/29/16							
PO-412	Co-Gen	90	7/28/16	12/6/16							
PO-404	Custom AHU's	110	7/28/16	1/5/17							
PO-408	Chillers	110	7/28/16	1/5/17							
PO-410	Generators	130	7/28/16	2/2/17				. –			
PO-420	Millwork / Finishes / Theming	60	11/15/16	2/9/17					🗖		
PO-PAL-904	PROCURE HOODS & WALK-IN COOLERS Palio	110	9/30/16	3/9/17							J
PO-1RA-904	PROCURE HOODS & WALK-IN COOLERS Rest A	110	9/30/16	3/9/17						k	
PO-1RB-904	PROCURE HOODS & WALK-IN COOLERS Rest B	110	9/30/16	3/9/17							
PO-FC-12	PROCURE HOODS & WALK-IN COOLERS Food Court	110	9/30/16	3/9/17							1
PO-EDRK-10	PROCURE HOODS & WALK-IN COOLERS EDR	110	9/30/16	3/9/17							
PO-CSK-451	PROCURE HOODS & WALK-IN COOLERS Cat Sat Kitchen	110	9/30/16	3/9/17							<b>y</b>
PO-PAL-902	PROCURE FOOD SERVICE EQUIP (DA / DB PACKAGE) Palio	154	9/30/16	5/11/17							
PO-1RA-902	PROCURE FOOD SERVICE EQUIP (DA / DB PACKAGE) Rest A	154	9/30/16	5/11/17							
PO-1RB-902	PROCURE FOOD SERVICE EQUIP (DA / DB PACKAGE) Rest B	154	9/30/16	5/11/17						x	
PO-FC-10	PROCURE FOOD SERVICE EQUIP (DA / DB PACKAGE) Food Court	154	9/30/16	5/11/17							
PO-EDRK-12	PROCURE FOOD SERVICE EQUIP (DA / DB PACKAGE) EDR	154	9/30/16	5/11/17							
PO-CSK-450	PROCURE FOOD SERVICE EQUIP Catering Sat Kitchen	154	9/30/16	5/11/17							
Core & Shell		567	4/12/16	7/10/18			-	· · · · · ·		///////////////////////////////////////	
Mass Ex		86	5/11/16	9/16/16			-	1 I I	+		
PO-513	MASS-X-02 YWCA	15	6/27/16	7/19/16				🔲 Ma	ss Ex Plan 8/5	WV6	
PO-511	MASS-X-02 (Grid Line P3-P13)	47	5/11/16	7/20/16				Ma	iss Ex Plan 3/	9/16	
PO-515	MASS-X-02 73 State	10	7/12/16	7/26/16*			· · · · · · · · · · · · · · · · · · ·				
PO-525	Underground MEP Rough In	20	7/18/16	8/15/16							
PO-514	MASS-X-03	19	7/21/16	8/17/16							
PO-517	Structural Excavation Mass Ex 2	20	7/21/16	8/18/16							
PO-555	Structural Excavation Mass Ex 3	20	8/18/16	9/16/16		+					
Podium & Hote	el Foundation	169	5/17/16	1/30/17			•				
PO-521	Foundation FOUND-01 (mini piles)	30	5/17/16	6/29/16							
PO-539	Foundation FOUND-05 (rock anchors)	10	6/30/16	7/14/16							
PO-541	Foundation FOUND-01 (spread ftgs & caps)	40	6/10/16	8/9/16	-   -						
PO-523	Foundation FOUND-02 (spread ftgs & grade beams)	40	7/21/16	9/19/16							
PO-533	Foundation FOUND-03 (spread ftgs & grade beams)	30	8/10/16	9/22/16	-						
PO-535	Foundation FOUND-04 (rock anchors)	10	11/14/16	11/29/16							

Actual Work

Remaining Work

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MGM RESORTS

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ctivity ID	Activity Name	Orig	Start	Finish									
		Dur			Oct N		JFI	N A I	2016 M   J  Jul	A S Oct	N D	JF	
PO-543	Foundation FOUND-04 (spread ftgs & grade beams)	10	11/29/16	12/14/16							VO		
PO-545	Foundation FOUND-05 (spread ftgs & grade beams)	30	12/14/16	1/30/17									
Crane		272	4/12/16	5/9/17	i					·iii		1X	
HT-TC-02	Crane P.E. Eng Base & Hoist	10	4/12/16	4/25/16									
HT-TC-04	Erect Crane	5	8/4/16	8/10/16			+-		+				
HT-TC-08	Crane In Operation	182	8/11/16	5/2/17								//////////////////////////////////////	
HT-TC-06	Remove Crane	5	5/3/17	5/9/17									
Superstruct	ure	199	8/9/16	6/7/17								X///X//X	
PO-537	Ready for Steel	0		8/9/16						•			
PO-538	Podium Seq 1 - Steel Erection	57	11/1/16	1/27/17									
PO-540	Podium Seq 2 - Steel Erection	20	1/30/17	2/27/17									
PO-542	Podium Seq 3 - Steel Erection	21	2/28/17	3/29/17									
PO-544	Podium Seq 4 - Steel Erection	18	3/30/17	4/25/17									
PO-546	Podium Seq 5 - Steel Erection	28	4/26/17	6/7/17									
Decking		92	2/7/17	6/21/17									
PO-564	Decking Seq 1	10	2/7/17	2/20/17							- /////		
PO-568	Decking Seq 2	10	3/8/17	3/21/17									
PO-574	Decking Seq 3	10	4/6/17	4/20/17						· · · · · · · · · · · · · · · · · · ·	- /////		
PO-576	Decking Seq 4	10	5/3/17	5/17/17									
PO-578	Decking Seq 5	10	6/8/17	6/21/17							- ////		
	n Metal Deck	117	2/21/17	8/10/17									
PO-566	COMD Seq 1	10	2/21/17	3/7/17		·			++	·	- ////		<u>///</u>
PO-570	COMD Seq 2	10	3/22/17	4/4/17									
PO-580	COMD Seq 3	10	4/21/17	5/4/17							- /////		
PO-582	COMD Seq 4	10	5/18/17	6/1/17									
PO-584	COMD Seq 5	10	6/22/17	7/6/17							- ////		<i>[</i> ]
PO-572	Roof Slab	25	7/7/17	8/10/17									
	Weather Tight 1st Line Framing)	145	3/15/17	10/16/17				· <mark>-</mark>			- ////		<u></u>
PO-622	MGM Way Casino Storefront	60	3/15/17	6/14/17	-								
PO-624	Emergency Egress - b/t 95 & 101 State Hotel Main St Facades	40	4/26/17	6/23/17				· - <mark>-</mark>			-		
PO-552		60	5/1/17	7/27/17	-								
PO-625 PO-626	Podium Howard St Facade Podium Facade - State St	40	6/2/17 6/15/17	7/28/17 8/10/17				·		·	- /////		/
PO-626 PO-627	Podium Pacade - State St Podium YWCA	40	7/7/17		-								
PO-627 PO-629	Hotel West Facade above Roof	40	8/11/17	8/31/17 10/6/17			+-	·	+	+	-		A
PO-628	Podium Entertainment Alley	40	8/18/17	10/16/17									
Themed Fac	-	260	6/15/17	7/10/18			· L L L L L L L L			·			
PO-653	Emergency Egress - b/t 95 & 101 State	40	6/26/17	8/21/17									
PO-652	MGM Way Casino Storefront & Facade	60	6/15/17	9/8/17				· <mark>-</mark>			-		· · · · · · · · · · · · · · · · · · ·
PO-654	Podium Facade - State St	40	9/11/17	11/6/17									
PO-657	Podium YWCA	80	9/1/17	1/4/18				•••			-		
PO-659	Hotel West Facade above Roof	80	10/10/17	2/13/18									
PO-655	Hotel Main St Facades	100	11/7/17	4/13/18				•			- {////	XX	
PO-658	Podium Entertainment Alley	80	1/5/18	5/4/18									
PO-656	Podium Howard St Facade	60	4/16/18	7/10/18			·++-	· • • • • • • • • • • • • • • • • • • •			- {////		1
	ht Enclosure	220	8/11/17	7/10/18									
PO-534	Podium Roof (TPO)	30	8/11/17	9/22/17	<b>-</b>								
PO-630	Mechanical Area Roofing (IRMA Soprema)	40	8/18/17	10/16/17								X/////	
PO-632	All Roofing Complete	0		10/16/17		- +		••••			- {////		1

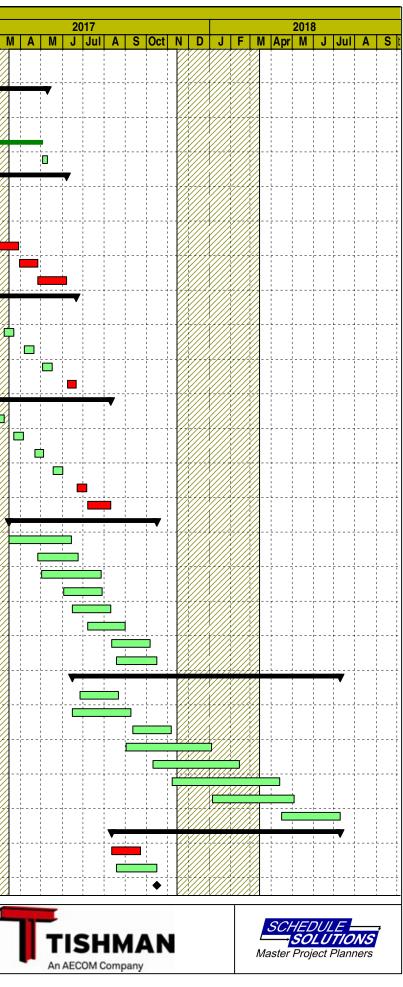
Remaining Level of Effort Actual Work ٠ Remaining Work

Critical Re... Milestone Summary

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Acti	vity ID	Activity Name	Orig	Start	Finish									
			Dur			Oct N	DJFN	I A M	2016 J Jul A	S Oct		JF	IMI	
	PO-634	Fully Enclosed / All Facades Complete	0		7/10/18									
	Mechanical Sy		93	8/11/17	12/26/17				- 4					
	PO-636	Set Donnage	5	8/11/17	8/17/17							X/////		
	PO-640	MEP Screening	15	8/18/17	9/8/17									
	PO-643	Set Cooling Towers	8	9/1/17	9/13/17							X/////		
	PO-645	Set Chillers	8	9/1/17	9/13/17				-+					
	PO-644	Set Custom AHU's	10	9/14/17	9/27/17							X/////		
	PO-642	MEP Cooling / Heating Piping	50	9/14/17	11/27/17	ii								
	PO-650	Main Ductwork Trunks	50	9/28/17	12/11/17	-						X//////		
	PO-646	MEP Insulation	20	11/20/17	12/18/17				-+	+				
	PO-648	Final Connections & Startup	20	11/28/17	12/26/17							X//////		
	Electrical		100	2/3/17	6/26/17	<b>4</b>			- 4					
	PO-649	Central Plant - TBD	100	2/3/17	6/26/17									ii
	Podium Elevate	ors	288	4/26/17	6/14/18	<b>--</b>								
	Podium Passe	nger Elevator PP1	127	10/23/17	4/23/18							·//////		
	PO-BPE-02	Delivery & Unload Elev No.2	2	10/23/17	10/24/17			<b>*</b> ****				1//////////////////////////////////////		
	PO-BPE-04	Stage Hoistway	3	10/25/17	10/27/17									
	PO-BPE-06	Install Brackets/Rails	15	10/30/17	11/17/17						-			
	PO-BPE-08	Set Machine Beams/Machines/OH Eqpt	15	11/20/17	12/11/17							X/////		
	PO-BPE-10	Set Control Room Eqpt	10	12/12/17	12/26/17				-+	+				
	PO-BPE-12	Build Car Sling	5	12/27/17	1/3/18									
	PO-BPE-14	Install Elevator Fronts	20	1/4/18	1/31/18									
	PO-BPE-16	Install Elevator Fixtures	5	2/1/18	2/7/18									
	PO-BPE-18	Install Elevator Doors	18	2/8/18	3/5/18									
	PO-BPE-20	Pipe & Wire Hoistway	5	3/6/18	3/12/18							X/////		
	PO-BPE-22	Work by Others - Pit Ladder, Lights, Disconnects	5	3/13/18	3/19/18									
	PO-BPE-24	Build Elevator Cab	5	3/20/18	3/26/18							Y//////		
	PO-BPE-26	Pipe & Wire Cab	5	3/27/18	4/2/18									
	PO-BPE-28	Hang Car Doors	5	4/3/18	4/10/18									
	PO-BPE-30	Elevator Flooring by Others	2	4/11/18	4/12/18									
	PO-BPE-32	Adjust/Test/Commission Elev # 2	5	4/13/18	4/19/18									
	PO-BPE-34	Elevator Inspection	2	4/20/18	4/23/18									
		nger Elevator PP2	127	10/23/17	4/23/18							X/////		
	PO-BPE-36	Delivery & Unload Elev	2	10/23/17	10/24/17									
	PO-BPE-38	Stage Hoistway	3	10/25/17	10/27/17									
	PO-BPE-40	Install Brackets/Rails	15	10/30/17	11/17/17									
	PO-BPE-42	Set Machine Beams/Machines/OH Eqpt	15	11/20/17	12/11/17							X/////		
	PO-BPE-44	Set Control Room Eqpt	10	12/12/17	12/26/17									
	PO-BPE-46	Build Car Sling	5	12/27/17	1/3/18							X/////		
	PO-BPE-48	Install Elevator Fronts	20	1/4/18	1/31/18				-+	+				
	PO-BPE-50	Install Elevator Fixtures	5	2/1/18	2/7/18									
	PO-BPE-52	Install Elevator Doors	18	2/8/18	3/5/18				- <u>+</u>			`X[]]\]		
	PO-BPE-54	Pipe & Wire Hoistway	5	3/6/18	3/12/18	1						`\//////		
	PO-BPE-56	Work by Others - Pit Ladder, Lights, Disconnects	5	3/13/18	3/19/18									
	PO-BPE-58	Build Elevator Cab	5	3/20/18	3/26/18							///////////////////////////////////////		
	PO-BPE-60	Pipe & Wire Cab	5	3/27/18	4/2/18					+		*X		
	PO-BPE-62	Hang Car Doors	5	4/3/18	4/10/18							///////		
	PO-BPE-64	Elevator Flooring by Others	2	4/11/18	4/12/18	1						*****		
	PO-BPE-66	Adjust/Test/Commission Elev # 2	5	4/13/18	4/19/18							'X//X//.		
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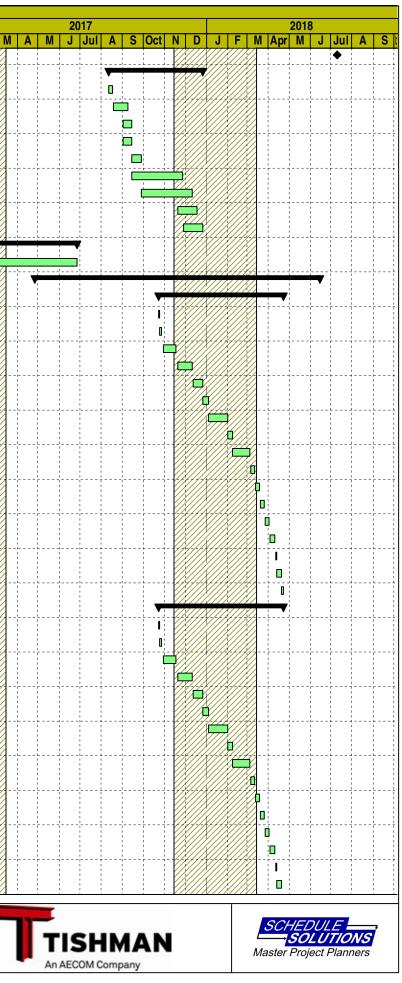
 Remaining Level of Effort

 Actual Work

 Remaining Work



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Activity ID	Activity Name	Orig	Start	Finish								
		Dur			Oct N	DJFM	AM	2016 J Jul A	S Oct			
PO-BPE-68	Elevator Inspection	2	4/20/18	4/23/18							X/////	
Podium Servic	e Elevator PS1	69	12/18/17	3/26/18							X/////	
PO-BPE-104	Delivery & Unload Elev	2	12/18/17*	12/19/17	i			÷				
PO-BPE-106	Stage Hoistway	3	12/20/17	12/22/17							///////	
	Install Brackets/Rails	10	12/26/17	1/9/18				+				
	Set Machine Beams/Machines/OH Eqpt	10	1/10/18	1/23/18								
PO-BPE-112	Set Control Room Eqpt	10	1/10/18	1/23/18				1				
PO-BPE-114	Build Car Sling	5	1/24/18	1/30/18								
PO-BPE-116	Install Elevator Fronts	10	1/31/18	2/13/18				+				
PO-BPE-118	Install Elevator Fixtures	5	2/14/18	2/20/18							X/////	
PO-BPE-120	Install Elevator Doors	5	2/14/18	2/20/18				+				
PO-BPE-122	Pipe & Wire Hoistway	5	2/21/18	2/27/18								
	Work by Others - Pit Ladder, Lights, Disconnects	5	2/21/18	2/27/18		·		+	iii-			
	Build Elevator Cab	5	2/28/18	3/6/18								
	Pipe & Wire Cab	4	3/1/18	3/6/18			 	+				
	Hang Car Doors	5	3/7/18	3/13/18	-							
	Elevator Flooring by Others	3	3/14/18	3/16/18	· · · · · · · · · · · · · · · · · · ·		       	1			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	Adjust/Test/Commission Elev # 2	4	3/19/18	3/22/18	-						X//X//	
	Elevator Inspection	2	3/23/18	3/26/18		++++		+				
	nger Elevator PP4	69	3/8/18	6/14/18							//////	
PO-BPE-70	Delivery & Unload Elev	2	3/8/18*	3/9/18		+++++		+				
PO-BPE-72	Stage Hoistway	3	3/12/18	3/14/18								
PO-BPE-74	Install Brackets/Rails	10	3/15/18	3/28/18				+				
PO-BPE-76	Set Machine Beams/Machines/OH Eqpt	10	3/29/18	4/12/18								
PO-BPE-78	Set Control Room Eqpt	10	3/29/18	4/12/18								//
PO-BPE-80	Build Car Sling	5	4/13/18	4/19/18								
PO-BPE-82	Install Elevator Fronts	10	4/20/18	5/3/18		·			1			
PO-BPE-84	Install Elevator Fixtures	5	5/4/18	5/10/18	_						X/////	
PO-BPE-86	Install Elevator Doors	5	5/4/18	5/10/18		+++						
PO-BPE-88	Pipe & Wire Hoistway	5	5/11/18	5/17/18	-							
PO-BPE-90	Work by Others - Pit Ladder, Lights, Disconnects	5	5/11/18	5/17/18				+	1			
PO-BPE-92	Build Elevator Cab	5	5/18/18	5/24/18							X//X//	
PO-BPE-94	Pipe & Wire Cab	4	5/21/18	5/24/18				+				
PO-BPE-96	Hang Car Doors	5	5/25/18	6/1/18							X//X//.	
PO-BPE-98	Elevator Flooring by Others	3	6/4/18	6/6/18				+				
	Adjust/Test/Commission Elev # 2	4	6/7/18	6/12/18	-						//////	
	Elevator Inspection	2	6/13/18	6/14/18		· · · · · · · · · · · · · · · · · · ·		·	iii-			
	e Elevator PS2	69	6/19/17	9/25/17								
	Delivery & Unload Elev	2	6/19/17*	6/20/17		+++		++				
	Stage Hoistway	3	6/21/17	6/23/17	-							
	Install Brackets/Rails	10	6/26/17	7/10/17				+				
	Set Machine Beams/Machines/OH Eqpt	10	7/11/17	7/24/17							.	
	Set Control Room Eqpt	10	7/11/17	7/24/17							Y/////////////////////////////////////	
	Build Car Sling	5	7/25/17	7/31/17							X//////	
	Install Elevator Fronts	10	8/1/17	8/14/17				+			^/////////////////////////////////////	
	Install Elevator Fixtures	5	8/15/17	8/21/17							X//////	
	Install Elevator Doors	5	8/15/17	8/21/17		· <sup>/</sup>		· · · · · · · · · · · · · · · · · · ·			<i>`}}}}}</i>	
	Pipe & Wire Hoistway	5	8/22/17	8/28/17								
	Work by Others - Pit Ladder, Lights, Disconnects	5	8/22/17	8/28/17		·						Ø
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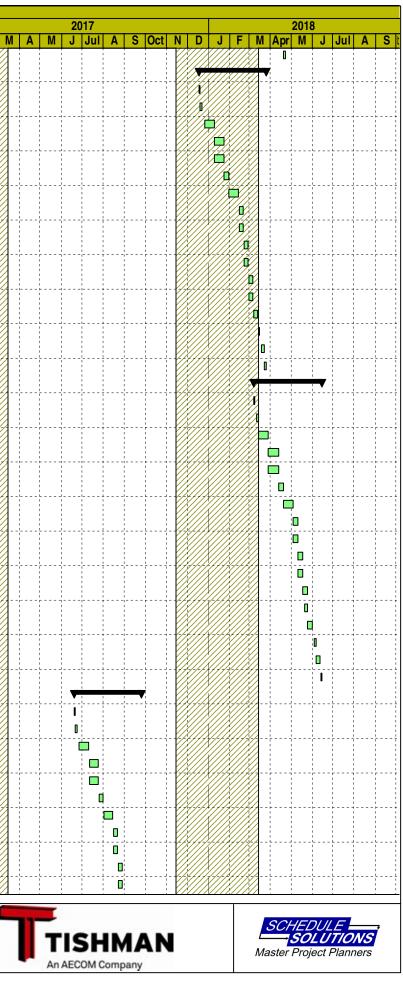
Remaining Level of Effort

Actual Work Remaining Work

Critical Re... • Milestone Summary



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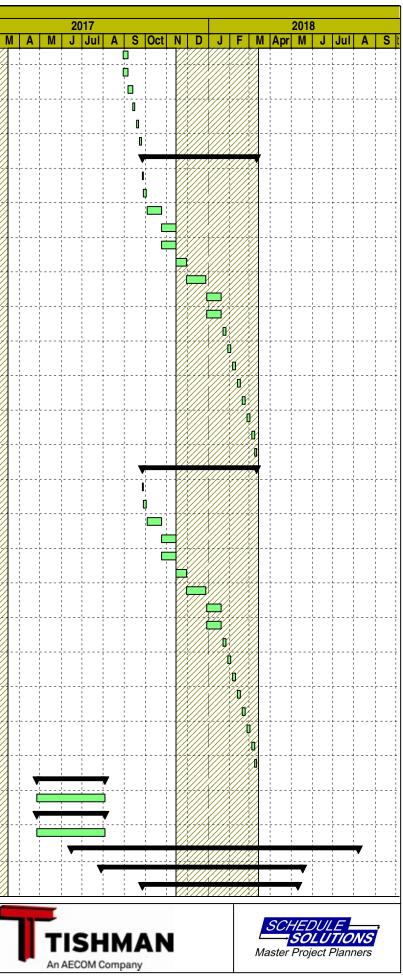
ty ID	Activity Name	Orig Dur	Start	Finish					2016					_
		Dur			Oct N	DJ	FM	AM		I A S	Oct N		JF	M
PO-BPE-160	Build Elevator Cab	5	8/29/17	9/5/17										
PO-BPE-162	Pipe & Wire Cab	4	8/30/17	9/5/17										2
PO-BPE-164	Hang Car Doors	5	9/6/17	9/12/17										
PO-BPE-166	Elevator Flooring by Others	3	9/13/17	9/15/17										2
PO-BPE-168	Adjust/Test/Commission Elev # 2	4	9/18/17	9/21/17								1 <u>      </u>		
PO-BPE-170	Elevator Inspection	2	9/22/17	9/25/17										21
Entertainment	Passenger Elevator EP1	116	9/26/17	3/12/18								[]		
PO-BPE-172	Delivery & Unload Elev	2	9/26/17*	9/27/17		:								
PO-BPE-174	Stage Hoistway	3	9/28/17	10/2/17								[]]]]]]].		
PO-BPE-176	Install Brackets/Rails	15	10/3/17	10/24/17					+					/
PO-BPE-178	Set Machine Beams/Machines/OH Eqpt	15	10/25/17	11/14/17								//////		
PO-BPE-180	Set Control Room Eqpt	15	10/25/17	11/14/17										
PO-BPE-182	Build Car Sling	10	11/15/17	11/29/17										
PO-BPE-184	Install Elevator Fronts	20	11/30/17	12/28/17										
PO-BPE-186	Install Elevator Fixtures	15	12/29/17	1/19/18	-									
PO-BPE-188	Install Elevator Doors	15	12/29/17	1/19/18	1	!			i 			T///X//	]]]]]]	2
PO-BPE-190	Pipe & Wire Hoistway	5	1/22/18	1/26/18										
PO-BPE-192	Work by Others - Pit Ladder, Lights, Disconnects	5	1/29/18	2/2/18					1			1 <u>]////</u>		//
PO-BPE-194	Build Elevator Cab	5	2/5/18	2/9/18										
PO-BPE-196	Pipe & Wire Cab	5	2/12/18	2/16/18		+			+					//
PO-BPE-198	Hang Car Doors	5	2/19/18	2/23/18										
PO-BPE-200	Elevator Flooring by Others	5	2/26/18	3/2/18		+	· · · · · · · · · · · · · · · · · · ·	-ll	+					//
PO-BPE-202	Adjust/Test/Commission Elev # 2	4	3/5/18	3/8/18										
PO-BPE-204	Elevator Inspection	2	3/9/18	3/12/18		+			+					//
Entertainment	Passenger Elevator EP2	116	9/26/17	3/12/18								<u>      </u>		
PO-BPE-206	Delivery & Unload Elev	2	9/26/17	9/27/17										2
PO-BPE-208	Stage Hoistway	3	9/28/17	10/2/17								[]]]]]		
PO-BPE-210	Install Brackets/Rails	15	10/3/17	10/24/17										$\boldsymbol{\beta}^{}$
PO-BPE-212	Set Machine Beams/Machines/OH Eqpt	15	10/25/17	11/14/17										
PO-BPE-214	Set Control Room Eqpt	15	10/25/17	11/14/17		+			+					///////////////////////////////////////
PO-BPE-216	Build Car Sling	10	11/15/17	11/29/17										
PO-BPE-218	Install Elevator Fronts	20	11/30/17	12/28/17		+	· · · · · · · · · · · · · · · · · · ·		+			1 <u>7</u> 7777		//
PO-BPE-220	Install Elevator Fixtures	15	12/29/17	1/19/18								//////		
PO-BPE-222	Install Elevator Doors	15	12/29/17	1/19/18										//
PO-BPE-224	Pipe & Wire Hoistway	5	1/22/18	1/26/18										2
PO-BPE-226	Work by Others - Pit Ladder, Lights, Disconnects	5	1/29/18	2/2/18		÷								//
PO-BPE-228	Build Elevator Cab	5	2/5/18	2/9/18										
PO-BPE-230	Pipe & Wire Cab	5	2/12/18	2/16/18					T					//
PO-BPE-232	Hang Car Doors	5	2/19/18	2/23/18								[]]])]]		
	Elevator Flooring by Others	5	2/26/18	3/2/18				     	+			11////////////////////////////////////	' <u>     </u>	//
	Adjust/Test/Commission Elev # 2	4	3/5/18	3/8/18								[]]]])]]]	[]]]]],	
	Elevator Inspection	2	3/9/18	3/12/18			· · · · · · · · · · · · · · · · · · ·	     	±			• <i>•••</i> /////////////////////////////////		1
Cinema Escala	•	70	4/26/17	8/3/17								[]]])]	/////	
PO-BPE-240		70	4/26/17*	8/3/17		+			++				/////	
Employee Esc	-	70	4/26/17	8/3/17								·[]]]]]]]	/////	
PO-BPE-242		70	4/26/17*	8/3/17		+ 	· <del>} </del> +	 	+					/
Construction		288	6/15/17	8/6/18									/////	
Level 1 Fit Outs		205	7/28/17	5/18/18	<b>.</b>	<u>;</u>	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	 					
1st Flr Restau		158	9/26/17	5/10/18								///////////////////////////////////////	/////	

Remaining Work

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Activity ID	Activity Name	Orig	Start	Finish										
		Dur			Oct N			EIM		201			JF	
PO-1BA-100	1 st Flr Rest A Start	0	9/26/17				J			JJJ				
	1st Fir Rest A Complete	0	0,20,11	5/7/18										
	1st Fir Rest A	155	9/26/17	5/7/18		+		+	-1	· - +	 			
Kitchen		158	9/26/17	5/10/18										
	FRAME WALLS/DOOR FRAMES	25	9/26/17	10/31/17					-		 			
	INSTALL HOODS & WALK-IN COOLERS	10	11/1/17	11/14/17										
	HANG & INSTALL GREASE DUCT	10	11/1/17	11/14/17		÷					 			5,
	MEPS ROUGH-IN WALLS/BACKING	15	11/1/17	11/21/17										
	TERMINATE HOOD TO GREASE DUCT/WRAP	5	11/15/17	11/21/17				· <del>i</del>			 			
	DRYWALL & TAPE WALLS	20	11/22/17	12/20/17										
	INSTALL CEILING GRID	5	12/21/17	12/28/17		+					 			
	FRP/STAINLESS WALL COVERING	10	12/21/17	1/5/18										
	INSTALL QUARRY TILE FLOOR	10	12/21/17	1/5/18		+					 			4
	MEPS DROPS TO GRID	10	12/29/17	1/12/18										
	INSTALL CEILING TILE	10	1/15/18	1/26/18		+			-   		 			
	INSTALL FOOD SERVICE EQUIPMENT	20	1/8/18	2/2/18										
	Install Specialty Equipment	20	1/8/18	2/2/18					, , , , , , , , , , , , , , , , , , , ,	· - 4	 			
	MEPS WALL/CEILING TRIM	10	1/29/18	2/9/18									X/////	
	3RD PARTY SCENARIO / DEVICE VERIFICATION	10	2/12/18	2/23/18							 			//
	FLS PRE-TESTING (CONTRACTORS)	15	2/12/18	3/2/18										
	3RD PARTY REPORT	28	3/5/18	4/12/18		+					 			<b>4</b>
	City of Spfld / 3RD PARTY FINAL	10	4/13/18	4/26/18										
	SFD DEVICE CERTIFICATION	10	4/13/18	4/26/18		+					 			
	TEMPORARY CERTIFICATE OF OCCUPANCY	10	4/27/18	5/10/18										
	SITE SIGN OFF / CLEARANCES	10	4/27/18	5/10/18							 			//
	Ready for Burn In	0	4/27/10	5/10/18										
1st Flr Restau	-	155	9/26/17	5/7/18		+			  l 		 			
	1 st Flr Rest B Start	0	9/26/17	3///10										
	1st Fir Rest B Complete	0	5/20/17	5/7/18		÷ -		· ‡			 			1//
	1st Fir Rest B	155	9/26/17	5/7/18										
Kitchen		155	9/26/17	5/7/18		÷		· <del>;</del>		·	 			*
	FRAME WALLS/DOOR FRAMES	25	9/26/17	10/31/17										
	INSTALL HOODS & WALK-IN COOLERS	10	11/1/17	11/14/17		÷					 			·····
	HANG & INSTALL GREASE DUCT	10	11/1/17	11/14/17										
	MEPS ROUGH-IN WALLS/BACKING	15	11/1/17	11/21/17					 -		 			4
	TERMINATE HOOD TO GREASE DUCT/WRAP	5	11/15/17	11/21/17									X/////	
	DRYWALL & TAPE WALLS	20	11/22/17	12/20/17					    					
	INSTALL CEILING GRID	5	12/21/17	12/28/17				-						
	FRP/STAINLESS WALL COVERING	10	12/21/17	1/5/18							 			
	INSTALL QUARRY TILE FLOOR	10	12/21/17	1/5/18										
	MEPS DROPS TO GRID	10	12/29/17	1/12/18				· <del> </del>			 			<i>4</i>
	INSTALL CEILING TILE	10	1/15/18	1/26/18										
	INSTALL FOOD SERVICE EQUIPMENT	20	1/8/18	2/2/18		÷					 		X	4
	Install Specialty Equipment	20	1/8/18	2/2/18										
	MEPS WALL/CEILING TRIM	10	1/29/18	2/2/18		÷					 		X/////////////////////////////////////	
	3RD PARTY SCENARIO / DEVICE VERIFICATION	10	2/12/18	2/9/18									X/////	
	FLS PRE-TESTING (CONTRACTORS)	10	2/12/18	3/2/18		<u>+</u> +					 		<i> }</i>	1/
	3RD PARTY REPORT	25	3/5/18	4/9/18									X/////	
	City of Spfld / 3RD PARTY FINAL	10	4/10/18	4/9/18		ŧ····γ				· - <del> </del>	 			<i>M</i>
10-10-930		10	4/10/10	4/23/10	L	1		1	1			: <i>[]///</i>	<u> }////////////////////////////////////</u>	

Remaining Level of Effort

Actual Work

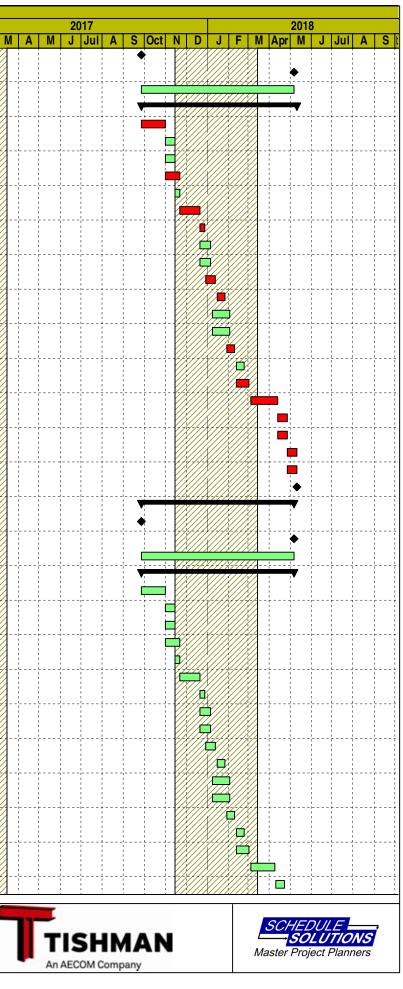
Remaining Work

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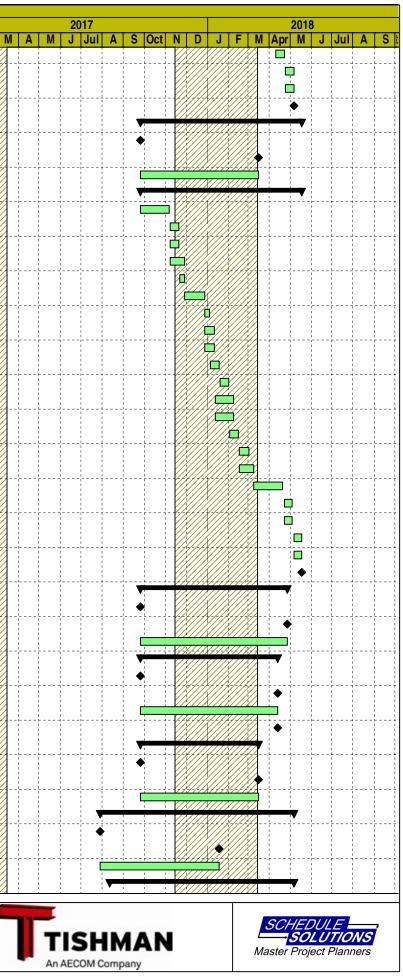
Activity ID	Activity Name	Orig	Start	Finish				0040				
		Dur			Oct N		MAM	2016	A S Oct	ND	JF	
PO-1RB-942	SFD DEVICE CERTIFICATION	10	4/10/18	4/23/18								
PO-1RB-936	TEMPORARY CERTIFICATE OF OCCUPANCY	10	4/24/18	5/7/18		++-			·			
PO-1RB-944	SITE SIGN OFF / CLEARANCES	10	4/24/18	5/7/18								
PO-1RB-946	Ready for Burn In	0		5/7/18		<u>+</u>	••••	-+				
1st Flr Food Co	-	165	9/25/17	5/18/18								
PO-FCT-100	1st Flr Food Court Start	0	9/25/17			;;;;;;;;;;;;						
PO-FCT-900	1st Flr Food Court Complete	0		3/15/18							X/////	
PO-FCT-102	1st Flr Food Court	120	9/25/17	3/15/18								
Kitchen	1	165	9/25/17	5/18/18							X/////	
PO-FC-32	FRAME WALLS/DOOR FRAMES	30	9/25/17	11/6/17	· · · · · · · · · · · · · · · · · · ·	++-		-+				
PO-FC-30	INSTALL HOODS & WALK-IN COOLERS	10	11/7/17	11/20/17								
PO-FC-34	HANG & INSTALL GREASE DUCT	10	11/7/17	11/20/17		±±±±-						
PO-FC-16	MEPS ROUGH-IN WALLS/BACKING	15	11/7/17	11/28/17								
PO-FC-38	TERMINATE HOOD TO GREASE DUCT/WRAP	5	11/21/17	11/28/17		++-						
PO-FC-28	DRYWALL & TAPE WALLS	20	11/29/17	12/27/17								
PO-FC-36	INSTALL CEILING GRID	5	12/28/17	1/4/18		;;;;-			· · · · · · · · · · · · · · · · · · ·			
PO-FC-24	FRP/STAINLESS WALL COVERING	10	12/28/17	1/11/18								
PO-FC-26	INSTALL QUARRY TILE FLOOR	10	12/28/17	1/11/18								
PO-FC-22	MEPS DROPS TO GRID	10	1/5/18	1/18/18								
PO-FC-20	INSTALL CEILING TILE	10	1/19/18	2/1/18		+						
PO-FC-14	INSTALL FOOD SERVICE EQUIPMENT	20	1/12/18	2/8/18								
PO-FC-56	Install Specialty Equipment	20	1/12/18	2/8/18				- 4	·			
PO-FC-18	MEPS WALL/CEILING TRIM	10	2/2/18	2/15/18								
PO-FC-48	3RD PARTY SCENARIO / DEVICE VERIFICATION	10	2/16/18	3/1/18		++++						
PO-FC-42	FLS PRE-TESTING (CONTRACTORS)	15	2/16/18	3/8/18								
PO-FC-40	3RD PARTY REPORT	30	3/9/18	4/20/18		++-		-++-				
PO-FC-46	City of Spfld / 3RD PARTY FINAL	10	4/23/18	5/4/18								
PO-FC-50	SFD DEVICE CERTIFICATION	10	4/23/18	5/4/18		+++++++++++++						
PO-FC-44	TEMPORARY CERTIFICATE OF OCCUPANCY	10	5/7/18	5/18/18								
PO-FC-52	SITE SIGN OFF / CLEARANCES	10	5/7/18	5/18/18			· • • • • • • • • • • • • • • • • • • •					
PO-FC-54	Ready for Burn In	0		5/18/18								
Hotel Lobby	J	150	9/25/17	4/27/18		±±±±-			· 4 1 4 · 1 4 · 1 4 ·			
	Hotel Lobby Start	0	9/25/17									
PO-LOB-900	Hotel Lobby Complete	0		4/27/18		++-						
PO-LOB-102	Hotel Lobby Fit Out	150	9/25/17	4/27/18								
Casino Floor		140	9/25/17	4/13/18		++++++++++++			····;····;····;			
PO-CAS-100	Casino Floor Start	0	9/25/17									
PO-CAS-900	Casino Floor Complete	0		4/13/18			· • • • • • • • • • • • • • • • • • • •		·			
PO-CAS-102	Casino Floor Fit Out	140	9/25/17	4/13/18							X/////	
	Ready for Slot Machine Install	0		4/13/18				- +	++			
Back of House		120	9/25/17	3/15/18								
PO-BOH-100		0	9/25/17			L		- 4 1	· J   J 			
	BOH Complete	0		3/15/18							X///////	
	Back of House Fit Out	120	9/25/17	3/15/18	<b>.</b>						\///\//	
Palio	·	196	7/28/17	5/7/18								
	Palio Start	0	7/28/17		[	$\frac{1}{1}$ $\frac{1}{1}$ $\frac{1}{1}$ $\frac{1}{1}$ $\frac{1}{1}$ $\frac{1}{1}$ $\frac{1}{1}$ $\frac{1}{1}$	-			- (		
	Palio Complete	0		1/18/18								
PO-PAL-102		120	7/28/17	1/18/18	1	÷	-			- {////	×////////	
Kitchen	! 	186	8/11/17	5/7/18								
					E !					<u> </u>	<u> X       </u>	

Remaining Work

• Milestone Summary



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Activity ID	Activity Name	Orig	Start	Finish										
		Dur							2016					
PO-PAL -924	FRAME WALLS/DOOR FRAMES	30	8/11/17	9/22/17		DJ		M A M	JJU			JF	MA	IVI
	INSTALL HOODS & WALK-IN COOLERS	10	9/25/17	10/6/17										
	HANG & INSTALL GREASE DUCT	10	9/25/17	10/6/17		-+	+-	·	-+	 				
	MEPS ROUGH-IN WALLS/BACKING	15	9/25/17	10/16/17										
	TERMINATE HOOD TO GREASE DUCT/WRAP	5	10/10/17	10/16/17				· - <mark>-</mark>		 				
	DRYWALL & TAPE WALLS	20	10/17/17	11/13/17	-									
	INSTALL CEILING GRID	5	11/14/17	11/20/17					· •	 				
	FRP/STAINLESS WALL COVERING	10	11/14/17	11/28/17										
	INSTALL QUARRY TILE FLOOR	10	11/14/17	11/28/17				·		 				
	MEPS DROPS TO GRID	10	11/21/17	12/5/17										
	INSTALL CEILING TILE	10	12/6/17	12/19/17		- +		•••••••••••••••••••••••••••••••••••••••		 				
	INSTALL FOOD SERVICE EQUIPMENT	20	11/29/17	12/27/17										
	Install Specialty Equipment	20	11/29/17	12/27/17				•		 				
	MEPS WALL/CEILING TRIM	10	12/20/17	1/4/18										
	3RD PARTY SCENARIO / DEVICE VERIFICATION	10	1/5/18	1/18/18		· •		·		 				
	FLS PRE-TESTING (CONTRACTORS)	15	1/5/18	1/25/18										
	3RD PARTY REPORT	30	1/26/18	3/8/18		1			· · · · · · · · · · · · · · · · · · ·	 				
	City of Spfld / 3RD PARTY FINAL	10	3/9/18	3/22/18										
	SFD DEVICE CERTIFICATION	10	3/9/18	3/22/18		- +				 				
	TEMPORARY CERTIFICATE OF OCCUPANCY	10	3/23/18	4/5/18										
	SITE SIGN OFF / CLEARANCES	10	3/23/18	4/5/18		- +				 				
	Ready for Burn In	0		5/7/18										
1st Flr Casino R		120	9/25/17	3/15/18		- +	+	· • • • • • • • • • • • • • • • • • • •	- +	 				
	1 st Flr Casino Rtl Start	0	9/25/17											
PO-CRT-900	1st Flr Casino Rtl Complete	0		3/15/18			+-		+	 				
	1 st Flr Casino Rtl	120	9/25/17	3/15/18										
Public Space		130	9/25/17	3/29/18			- L L			 				
	Public Space Start	0	9/25/17											i
	Public Space Complete	0		3/29/18				••••		 				
PO-PS-102	Public Space Fitout	130	9/25/17	3/29/18										
Level 2 Fit Outs		160	9/21/17	5/9/18				•••••••••••••••••••••••••••••••••••••••	· <del>;</del> ;	 				
Employee Dinir	ng Rm - Commisary & RR	148	9/25/17	4/25/18										
	FRAME WALLS/DOOR FRAMES	10	9/25/17	10/6/17				·		 				
PO-EDRC-116	MEPS ROUGH-IN WALLS/BACKING	10	10/10/17	10/23/17										
PO-EDRC-103	FRAME HARDLID CEILING/SOFFITS	15	10/10/17	10/30/17			+-		+	 				
PO-EDRC-115	DRYWALL RIPPER AT CEILING	10	10/17/17	10/30/17										
PO-EDRC-101	DRYWALL, TAPE& PAINT WALLS & CEILINGS	15	10/24/17	11/13/17					- 4	 				
PO-EDRC-102	MEPS DROP TO HARDLID/SOFFITS	15	10/31/17	11/20/17										
PO-EDRC-113	MEPS WALL/CEILING TRIM/DL FIXTURES	10	11/14/17	11/28/17						 				
PO-EDRC-105	INSTALL STONE FLOORING IN DINING AREA	10	11/21/17	12/5/17										
PO-EDRC-108	INSTALL TILE FLOORS & WALLS/COUNTERTOPS IN RESTROOMS	10	11/21/17	12/5/17						 				
PO-EDRC-119	INSTALL CARPET FLOOR INSERTS	5	12/6/17	12/12/17										1
PO-EDRC-120	INSTALL DOORS & HARDWARE	5	12/6/17	12/12/17										
PO-EDRC-121	INSTALL SERVICE LINE COUNTER	5	12/6/17	12/12/17										
PO-EDRC-107	INSTALL PLUMBING FIXTURES	10	12/6/17	12/19/17			+-		*	 		/////		
PO-EDRC-112	INSTALL BANQUET SEATING	10	12/6/17	12/19/17										
PO-EDRC-114	INSTALL FOOD SERVICE EQUIPMENT AT SERVICE LINE	10	12/6/17	12/19/17					· · · · · · · · · · · · · · · · · · ·	 				
PO-EDRC-100	INSTALL MILLWORK/SPECIAL FINISHES	20	12/6/17	1/4/18							[]]]]]]			
	INSTALL TOILET PARTITIONS & ACCESSORIES	10	12/20/17	1/4/18	1	1		•		 		[]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]]	1111	

Remaining Level of Effort

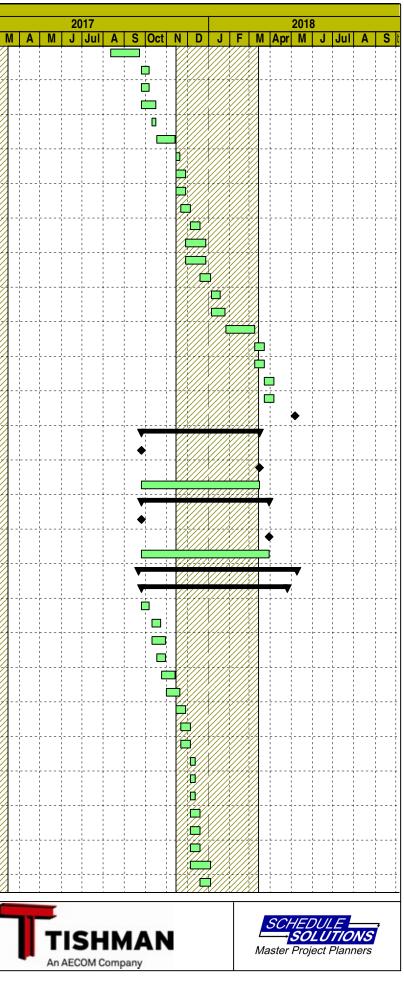
Actual Work Remaining Work



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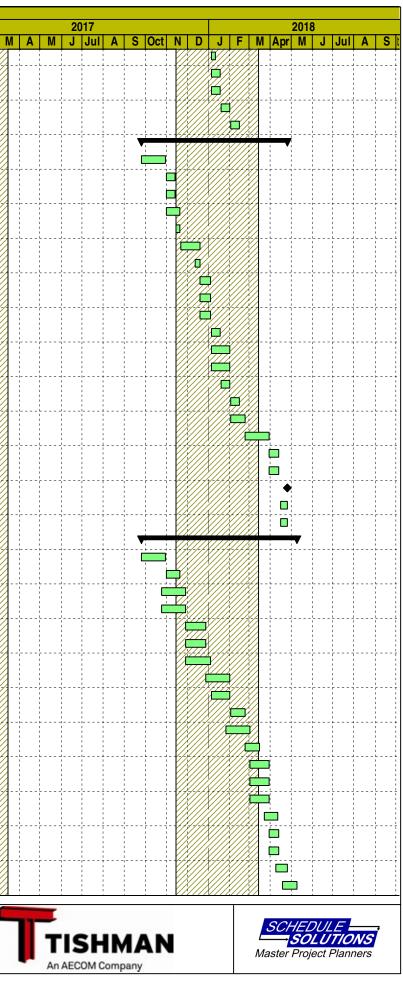
Activity ID	Activity Name	Orig	Start	Finish				
		Dur					2016	
PO-EDBC-1	18 INSTALL OWNER SIGNAGE	5	1/5/18	1/11/18	Oct N D	J F M A		N D J F M A M
	09 OWNER FF&E	10	1/5/18	1/18/18			· · · · · · · · · · · · · · · · · · ·	
	11 CLEAN & PUNCHLIST	10	1/5/18	1/18/18	-			
	10 HEALTH DEPARTMENT INSPECTION	10	1/19/18	2/1/18			······································	
	04 OWNER PUNCH & FINAL	10	2/2/18	2/15/18	_			
Kitchen		148	9/25/17	4/25/18				
	14 FRAME WALLS/DOOR FRAMES	25	9/25/17	10/30/17	-			
	16 INSTALL HOODS & WALK-IN COOLERS	10	10/31/17	11/13/17			·····	
	18 HANG & INSTALL GREASE DUCT	10	10/31/17	11/13/17	-			
	20 MEPS ROUGH-IN WALLS/BACKING	15	10/31/17	11/20/17			· · · · · · · · · · · · · · · · · · ·	· · <i>· / · · · · · · · · · · · · · · · ·</i>
	22 TERMINATE HOOD TO GREASE DUCT/WRAP	5	11/14/17	11/20/17	-			
	24 DRYWALL & TAPE WALLS	20	11/21/17	12/19/17				
	26 INSTALL CEILING GRID	5	12/13/17	12/19/17	-			
	32 MEPS DROPS TO GRID	10	12/20/17	1/4/18				
	28 FRP/STAINLESS WALL COVERING	10	12/20/17	1/4/18	_			
	30 INSTALL QUARRY TILE FLOOR	10	12/20/17	1/4/18				
	34 INSTALL CEILING TILE	10	1/5/18	1/18/18	-			
	38 Install Specialty Equipment	20	1/5/18	2/1/18				
	36 INSTALL FOOD SERVICE EQUIPMENT	20	1/5/18	2/1/18				
	40 MEPS WALL/CEILING TRIM	10	1/19/18	2/1/18				
	42 3RD PARTY SCENARIO / DEVICE VERIFICATION	10	2/2/18	2/17/18	-			
	44 FLS PRE-TESTING (CONTRACTORS)	10	2/2/18	2/13/18				· · · · · · · · · · · · · · · · · · ·
	46 3RD PARTY REPORT	25	2/2/18	3/29/18	_			
	48 City of Spfid / 3RD PARTY FINAL	10	3/30/18	4/13/18			· · · · · · · · · · · · · · · · · · ·	
	50 SFD DEVICE CERTIFICATION	10		4/13/18	_			
	56 Ready for Burn In	0	3/30/18	4/13/18			· · · · · · · · · · · · · · · · · · ·	
	52 TEMPORARY CERTIFICATE OF OCCUPANCY	8	4/16/18	4/25/18	_			
	54 SITE SIGN OFF / CLEARANCES	8	4/16/18	4/25/18			······································	
Grand Bang		158	9/25/17	5/9/18				
PO-GB-151		25	9/25/17	10/30/17			i i i i 	
PO-GB-162		15	10/31/17	11/20/17	-			
PO-GB-152		25	10/24/17	11/28/17				
PO-GB-152		25	10/24/17	11/28/17			$\begin{array}{cccccccccccccccccccccccccccccccccccc$	
PO-GB-159		20	11/29/17	12/27/17				
PO-GB-160		20	11/29/17	12/27/17				
PO-GB-154		25	11/29/17	1/4/18		<mark>-</mark>		
PO-GB-154		25	12/28/17	2/1/18	-			
PO-GB-167		20	1/5/18	2/1/18			· · · · · · · · · · · · · · · · · · ·	
PO-GB-166		15	2/2/18	2/1/18	_			
PO-GB-155		25	1/26/18	3/1/18				
PO-GB-165		15	2/23/18	3/15/18	_			
PO-GB-165		20	3/2/18	3/29/18				
PO-GB-150		20	3/2/18	3/29/18	_			
PO-GB-157		20	3/2/18	3/29/18				
PO-GB-158 PO-GB-164				4/11/18	_		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
PO-GB-164 PO-GB-168		13	3/23/18					
PO-GB-168 PO-GB-169		10	3/30/18	4/13/18				
PO-GB-169 PO-GB-163		13	3/30/18	4/13/18 4/25/18			· · · · · · · · · · · · · · · · · · ·	
					-			
PO-GB-161	OWNER PUNCH & FINAL	15	4/19/18	5/9/18				

• Remaining Work

Critical Re... Milestone Summary



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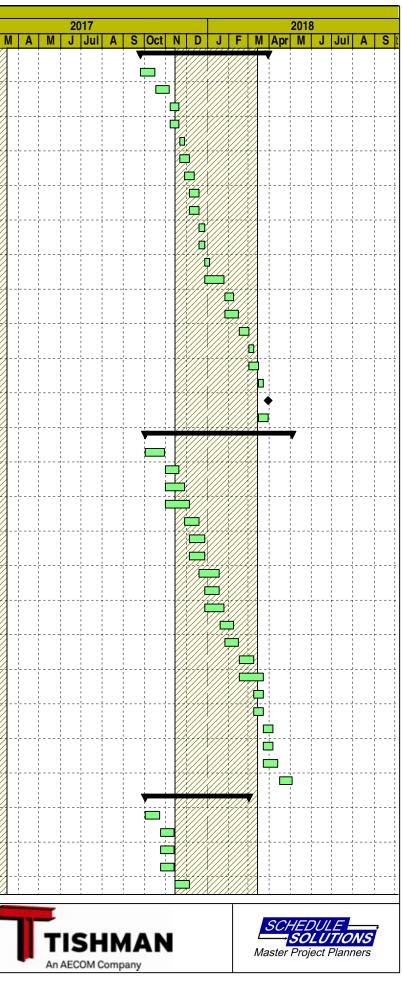
Activity ID	Activity Name	Orig	Start	Finish											
		Dur	oturt	1						016					
Detering ( 2a		100	0/05/47	0/00/4.0	Oct N	D	JF	MA	MJ	Jul	A S	Oct I	N D	JF	MAM
	tellite Kitchen 9 FRAME WALLS/DOOR FRAMES	130	9/25/17	3/29/18		i.									
		15	9/25/17	10/16/17		+						+			A
	3 MEPS ROUGH-IN WALLS/BACKING	15	10/17/17	11/6/17	-										
	7 DRYWALL & TAPE WALLS	10	11/7/17	11/20/17		+		·				+	[]]]		<u>}</u>
	0 HANG & INSTALL GREASE DUCT	10	11/7/17	11/20/17	-	1									
	3 INSTALL CEILING GRID	5	11/21/17	11/28/17		÷		· <mark>-</mark>							4
	6 INSTALL QUARRY TILE FLOOR	10	11/21/17	12/5/17	-	1									
	4 MEPS DROPS TO GRID	10	11/29/17	12/12/17				<mark>.</mark>							<u>/</u>
	5 FRP/STAINLESS WALL COVERING	10	12/6/17	12/19/17	_	1									
	8 INSTALL HOODS & WALK-IN COOLERS	10	12/6/17	12/19/17				· <mark>-</mark>							/
	2 INSTALL CEILING TILE	5	12/20/17	12/27/17	_	1									
	4 TERMINATE HOOD TO GREASE DUCT/WRAP	5	12/20/17	12/27/17		+		· <mark>-</mark>							
	1 MEPS WALL/CEILING TRIM	5	12/28/17	1/4/18	_	1									
	2 INSTALL FOOD SERVICE EQUIPMENT	20	12/28/17	1/25/18								+			2
	1 3RD PARTY SCENARIO / DEVICE VERIFICATION	10	1/26/18	2/8/18	_	-									
	0 FLS PRE-TESTING (CONTRACTORS)	15	1/26/18	2/15/18		¦									
	3 3RD PARTY REPORT	10	2/16/18	3/1/18	_	-									
	5 City of Springfield Signoff & 3RD PARTY FINAL	5	3/2/18	3/8/18		¦				 					
	2 SFD DEVICE CERTIFICATION	10	3/2/18	3/15/18	_	-									
PO-CSK-50	4 SITE SIGN OFF / CLEARANCES	5	3/16/18	3/22/18		<u>.</u>									
PO-CSK-50	8 Ready for Burn In	0		3/29/18		-									
PO-CSK-50	6 TEMPORARY CERTIFICATE OF OCCUPANCY	10	3/16/18	3/29/18											
Banquet 2		150	10/2/17	5/4/18		i.									
PO-B2-201	FRAME WALLS/CEILING/CHANDELIER SUPPORTS	20	10/2/17	10/30/17					· · · · · · · · · · · · · · · · · · ·						
PO-B2-212	DRYWALL RIPPER	15	10/31/17	11/20/17		Ì									
PO-B2-203	MEPS WALL ROUGH-IN/BACKING	20	10/31/17	11/28/17											
PO-B2-202	FRAME SOFFIT	25	10/31/17	12/5/17		-									
PO-B2-209	MEPS DROP TO CEILING	15	11/29/17	12/19/17		-									
PO-B2-210	SOFFIT MEPS ROUGHS	15	12/6/17	12/27/17		-									
PO-B2-217	HANG PARTITION TRACK	15	12/6/17	12/27/17		-									
PO-B2-204	INSTALL HIGH FLOATING CEILING	20	12/20/17	1/18/18											
PO-B2-216	INSTALL PARTITION WALL POCKETS	15	12/28/17	1/18/18		-									
PO-B2-200	DRYWALL/TAPE & TEXTURE	20	12/28/17	1/25/18	1	!									
PO-B2-207	MEPS FIXTURES & WALL/CEILING TRIM	15	1/19/18	2/8/18		i.									
PO-B2-205	PRIME SOFFIT/WALLS	15	1/26/18	2/15/18		!						- +			
PO-B2-206	INSTALL FLOOR COVERING	15	2/16/18	3/8/18		i.									
PO-B2-208	INSTALL MILLWORK	25	2/16/18	3/22/18		+			L	-l		-1+-			
PO-B2-214	INSTALL DOORS & HARDWARE	10	3/9/18	3/22/18	-	i.									
PO-B2-215	INSTALL & ADJUST MOVABLE PARTITION WALLS	10	3/9/18	3/22/18		+									
PO-B2-218	OWNER FF&E	10	3/23/18	4/5/18		i.									
PO-B2-219	INSTALL OWNER SIGNAGE	10	3/23/18	4/5/18		+									
PO-B2-213	CLEAN & PUNCHLIST	15	3/23/18	4/13/18		Ì									
PO-B2-211	OWNER PUNCH & FINAL	15	4/16/18	5/4/18		÷									<i>y</i>
Banquet 3		105	10/2/17	3/1/18				į.					/////		
PO-B3-251	FRAME WALLS/CEILING/CHANDELIER SUPPORTS	15	10/2/17	10/23/17		+			· · · · · · · · · · · · · · · · · · ·			+			1
PO-B3-252	FRAME SOFFIT	15	10/24/17	11/13/17		}	l l						[]]]]]		
PO-B3-253	MEPS WALL ROUGH-IN/BACKING	15	10/24/17	11/13/17			<sup> </sup>	·	· · · · · · · · · · · · · · · · · · ·						<b>/</b>
PO-B3-262	DRYWALL RIPPER	15	10/24/17	11/13/17	-	-		i.					[]]]]]		
PO-B3-262 PO-B3-250	DRYWALL/TAPE & TEXTURE	15	11/14/17	12/5/17		÷			· · · · · · · · · · · · · · · · · · ·				}_//		2
10-20-200		15	11/17/17	12/0/17	<u>l: :</u>	!		!	! !		1	1	[[][[]]	(//////////////////////////////////////	<u> </u>

Remaining Work

Critical Re... • Milestone Summary



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Activity ID	Activity Name	Orig	Start	Finish										
		Dur						2016						
		15	11/14/17	10/5/17	Oct N	DJ	FN	I J Ju	S Oct	N	) J	FIN	ΛΑ	M
PO-B3-260		15	11/14/17	12/5/17		; 		 	 	- ////				
PO-B3-267		15	11/14/17	12/5/17	-									:
PO-B3-255		10	12/6/17	12/19/17		; ;		 	 	- ////				
PO-B3-259		15	12/6/17	12/27/17	-									
PO-B3-266		15	12/6/17	12/27/17		; ;		 	 	- ///				; 
PO-B3-256		10	12/20/17	1/4/18	-									· · ·
PO-B3-254		10	12/28/17	1/11/18		¦		 	 	- ////		////		
PO-B3-264		10	1/5/18	1/18/18	-									
PO-B3-265		10	1/5/18	1/18/18		; ;		 - +	 +	- ////				
PO-B3-258		25	12/20/17	1/25/18										
PO-B3-257		15	1/12/18	2/1/18				 	 	- ///				
PO-B3-268		10	1/26/18	2/8/18										
PO-B3-269		10	1/26/18	2/8/18				 -+	 ¦       	-///				
PO-B3-263		15	2/2/18	2/22/18										
PO-B3-261	OWNER PUNCH & FINAL	15	2/9/18	3/1/18		¦		 	 	-				
	R#1 and RR#2	115	9/25/17	3/8/18										
PO-BRR-3	64 FRAME METAL STUD WALLS/DOOR FRAMES	10	9/25/17	10/6/17					 					
PO-BRR-3	57 FRAME CEILINGS & SOFFITS	15	10/10/17	10/30/17										
PO-BRR-3	58 MEPS WALL ROUGH-IN/BACKING	15	10/10/17	10/30/17		; ; ;								
PO-BRR-3	33 DRYWALL RIPPER	10	10/17/17	10/30/17										: 1
PO-BRR-3	52 MEPS DROPS TO CEILING & SOFFITS	20	10/31/17	11/28/17					 					
PO-BRR-3	51 DRYWALL/TAPE/PAINT-WALLS/CEILINGS	25	10/31/17	12/5/17										
PO-BRR-3	66 INSTALL CARPET INSERTS	5	12/6/17	12/12/17										[]
PO-BRR-3	55 MEPS TRIM WALLS/CEILING	15	12/6/17	12/27/17										· · ·
PO-BRR-3	56 INSTALL TILE FLOORING/WALLS/COUNTERTOPS IN RESTROOMS	15	12/6/17	12/27/17										
PO-BRR-3	50 INSTALL MILLWORK/SPECIAL FINISHES	25	12/6/17	1/11/18										
PO-BRR-3 <sup>,</sup>	60 HANG DOORS & HARDWARE	10	12/28/17	1/11/18										1
PO-BRR-3 <sup>/</sup>	62 INSTALL PLUMBING FIXTURES	10	12/28/17	1/11/18										
PO-BRR-3 <sup>/</sup>	65 OWNER SIGNAGE	5	1/12/18	1/18/18										
PO-BRR-3	59 OWNER FF&E	10	1/12/18	1/25/18		:								
PO-BRR-3 <sup>/</sup>	61 INSTALL TOILET PARTITIONS & ACCESSORIES	10	1/12/18	1/25/18										
PO-BRR-3	54 CLEAN & PUNCHLIST	15	1/26/18	2/15/18										
PO-BRR-3	53 OWNER PUNCH & FINAL	15	2/16/18	3/8/18										
Pre-Functio	n	140	9/21/17	4/11/18		÷			 					
PO-PF-301	FRAME WALLS/CEILING/CHANDELIER SUPPORTS	30	9/21/17	11/2/17										
PO-PF-306	DRYWALL RIPPER	15	11/3/17	11/24/17		;  ; 			 ii					
PO-PF-303	MEPS WALL ROUGH-IN/BACKING	20	11/3/17	12/1/17										
PO-PF-302	FRAME SOFFIT	25	11/3/17	12/8/17		;' 		 	 iii- 					[]
PO-PF-311	MEPS DROP TO CEILING	15	12/4/17	12/22/17										· ·
PO-PF-313		15	12/11/17	1/2/18				 -+	 					
PO-PF-300	DRYWALL/TAPE & TEXTURE	30	12/4/17	1/16/18	-									: :
PO-PF-312		15	1/3/18	1/23/18	1 	+		 - ±! ! ! !	 J L I _ I I _ I I _ I _ I _ I _ I _ I _ I _ I _ I _ I I _ I I _ I I I _ I I I _ I I I _ I					
PO-PF-309		15	1/24/18	2/13/18										
PO-PF-304		20	1/17/18	2/13/18		+		 - +	 					
PO-PF-308		15	2/14/18	3/6/18	-									
PO-PF-310		15	2/14/18	3/6/18		+  !		 - +	 	- ////				[]
PO-PF-314		10	3/7/18	3/20/18								////		1
PO-PF-315		10	3/7/18	3/20/18		+		 - +	 	- (///				
PO-PF-316		10	3/7/18	3/20/18										: 1

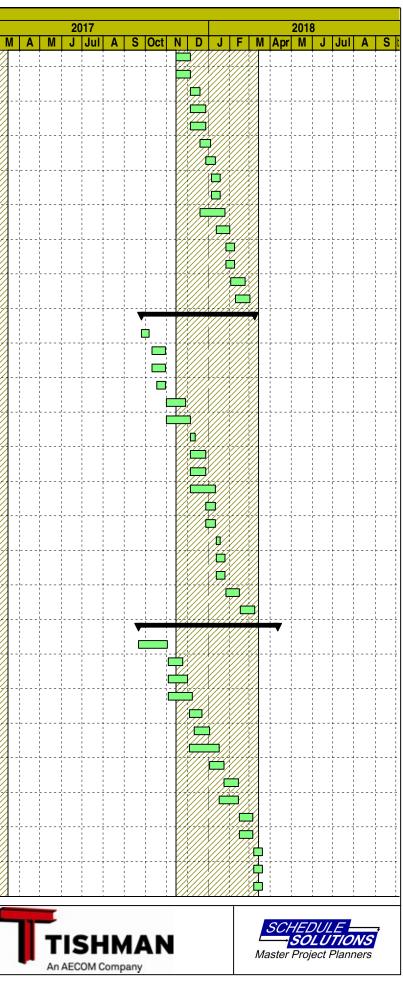
Remaining Level of Effort

Actual Work Remaining Work

Critical Re... • Milestone Summary



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Duri         Duri         Cli N 0         J F M A M J J M A S Cer N 0         J F M A           PO-DPF-030         CWMER PUNCH & FINAL         15         32718         32718         4         1         1         3         32718         0         1	Activity ID	Activity Name	Orig	Start	Finish													
PO-PR-307       CLEAN & FUNCH-LIST       15       3/718       3/2718         PO-PR-307       CLEAN & FUNCH-LIST       15       3/2178       4/11/18         BOH Corridors       75       11/3/17       12/8/17         PO-BOH-021       INSTALL DUFCKERED PLATE AT CORRIDON WALLS       10       11/3/17       11/8/17         PO-BOH-021       INSTALL AULWORK       5       11/3/17       12/8/17         PO-BOH-001       INSTALL AULWORK       15       11/3/17       12/8/17         PO-BOH-001       NEPS IDPOST GORID       15       11/3/18       1/6/18         PO-BOH-040       INSTALL CELING TILE       10       1/3/18       1/8/18       2/8/18         PO-BOH-040       INSTALL SELING       10       1/3/18       1/8/18       2/8/18       2/0/18         PO-BOH-040       INSTAL SELING       10       1/3/18       2/8/18       2/0/18       2/0/18         PO-BOH-040       INSTAL SELINAGE       5       4/3/18 <td< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></td<>																		
POP P305         OWNER PUNCH & FINAL         15         28/11/01         411/18         1           BOK Conders         76         21/01/7         220/01         11/01/7         220/01           PO-BCH-402         INSTALL DORS & HARDWARE         5         11/01/7 <t< th=""><th></th><th></th><th>15</th><th>0/7/10</th><th>0/07/10</th><th>Oct</th><th>N D</th><th>J</th><th>FM</th><th>Α</th><th>MJ</th><th>Jul A</th><th>S</th><th>Oct</th><th>ND</th><th>JF</th><th>M</th><th>AM</th></t<>			15	0/7/10	0/07/10	Oct	N D	J	FM	Α	MJ	Jul A	S	Oct	ND	JF	M	AM
BOR Concises         76         114/07         220/18           PO-BOH-402         INSTALL MOCRS & HAPOWARE         5         111/01/7         11/04/7           PO-BOH-402         INSTALL MUNORK         5         111/07/7         11/04/7           PO-BOH-402         INSTALL MUNORK         5         111/07/7         12/04/7           PO-BOH-403         INSTALL MUNORK         5         111/07/7         12/04/7           PO-BOH-403         INSTALL MUNORK         5         111/07/7         12/04/7           PO-BOH-403         INSTALL MUNORK         5         111/07/7         12/04/7           PO-BOH-404         INSTALL MUNORK         5         111/07/7         12/04/7           PO-BOH-404         INSTALL MUNORK         10         12/07         12/01/8           PO-BOH-404         INSTALL BURNALLSOE         10         12/07         11/07/8         13/00/8           PO-BOH-405         MURER SISNAGE         5         13/01/8         20/01         20/01           PO-BOH-405         OLEAN SUNCHIST         10         20/018         5/01/01         20/018           PO-BOH-405         OLEAN SUNCHIST         10         20/018         5/01/01         20/018           PO-BOH-405						_												
PO-BOH-402         INSTALL CHECKETED PLATE AT CORRIDOR WALLS         10         11/17/17         11/18/17           PO-BOH-402         INSTALL MILWORK         5         11/27/17         12/117         12/117           PO-BOH-403         INSTALL MILWORK         5         11/27/17         12/117         12/117           PO-BOH-403         INSTALL CHEING GRID         15         11/17/17         12/117         12/117           PO-BOH-403         INSTALL CHEING GRID         15         11/17/17         12/117         12/117           PO-BOH-403         INSTALL CHEING GRID         15         11/17/17         12/117         12/117           PO-BOH-404         INSTALL CHEING GRID         15         11/17/18         11/3/018         10/11/17           PO-BOH-404         INSTALL CHEING         10         11/3/18         12/01/18         10/018           PO-BOH-409         ICLEAN & PUNCHLIST         10         2/7/18         2/2/18         10/11/17         12/117         10/118         10/11/18         10/11/18         10/11/18         10/11/18         10/11/18         10/11/18         10/11/18         10/11/18         10/11         10/11/18         10/11/18         10/11/18         10/11/18         10/11/18         10/11         10/11														+-			<i>[]</i>	
PO-BCH-407         INSTALL DORS & JARDWARE         5         11/7/7         112/1/7           PO-BCH-407         INSTALL CELING GHD         15         11/7/7         12/8/7           PO-BCH-400         INSTALL CELING GHD         15         11/7/7         12/8/7           PO-BCH-404         INSTALL CELING TILE         10         13/18         11/6/18           PO-BCH-404         INSTALL CELING TILE         10         13/18         11/6/18           PO-BCH-404         INSTALL MWALLSCELING         10         11/7/18         10/18           PO-BCH-404         INSTALL MWALLSCELING         10         11/7/18         10/18           PO-BCH-409         ICLENA SUNCHLIST         10         21/16         86/18           PO-BCH-408         OWNER SIGNAGE         5         43/18         71/018           PO-BCH-108         Demmenore Power Available         0 <td></td>																		
POBCH-403         INSTALL MULWORK         5         11/27/7         12/1/7           POBCH-403         INSTALL GLING GRID         15         11/17/7         12/817           POBCH-401         MEPS DPCPT TO GRID         15         12/11/7         12/817           POBCH-401         MEPS DPCPT TO GRID         15         12/11/7         12/18           POBCH-401         METALL CELING TILE         10         13/18         11/61/8           POBCH-400         VCICAMPET FLOORING & BASE         10         11/7/18         130/18           POBCH-400         VCICAMPET FLOORING & BASE         10         13/1/8         26/18           POBCH-400         VCICAMPET FLOORING & BASE         10         21/17         8(1)           POBCH-400         VCICAMP SINACE         5         13/1/8         26/18           POBCH-400         VCICAMP SINACE         5         13/1/8         26/18           PO-50H         70/013         Permanent Power Available         0         6/15/17           PO-COM-102         Commissioning BCH & MEPs         28         6/16/17         8/18           95 STATE ST (LVI 4 & LUP)         700         22/15A         2/15/18         1           Destign         Comoresproval DD <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>        - </td><td></td><td> +-</td><td></td><td></td><td>//</td><td></td></t<>												     -		+-			//	
POBOH-000         INSTALL CELLING GRID         15         11/17/17         12/81/7           POBOH-401         MESTALL CELLING TILE         10         13/18         11/81/8           POBOH-406         VOTCARPET FLOORING & BASE         10         13/18         11/81/8           POBOH-406         VOTCARPET FLOORING & BASE         10         13/18         11/81/8           POBOH-406         VOTCARPET FLOORING & BASE         10         13/18         11/81/8           POBOH-409         CLEAN & PUNCHLIST         10         27/18         220/18           POBOH-409         CLEAN & PUNCHLIST         50         4/30/18         71/01/18           POBOH-40102         Commissioning BOH & MEPs         288         6/15/17         8/6/18           PO-COM-102         Commissioning BOH & MEPs         288         6/15/17         8/6/18           PO-COM-102         Commissioning BOH & MEPs         288         6/15/17         8/6/18           PO-COM-102         Commissioning BOH & MEPs         289         4/01/18         9/22/16           PDEORIMON         Concept Design         20         29/15/A         9/22/16         9/22/16           POSS-104         Concept Design         20         22/15/A         6/11/5/A         9/22/						-					-							
PO-BOH-401         NEPS DROPS TO GRID         15         12/11/7         12/18         1																	//	[
PO-BOH-404         NSTALL CELING TILE         10         1/3/18         1/16/18           PO-BOH-406         VCTCARPET FLOORING & BASE         10         1/3/18         1/16/18           PO-BOH-406         VCTCARPET FLOORING & BASE         10         1/17/18         1/30/18           PO-BOH-406         VCTCARPET FLOORING & BASE         10         1/17/18         1/30/18           PO-BOH-409         CEAR & PUNCHLIST         10         2/7/18         2/20/18           PO-BOH-409         CEAR & PUNCHLIST         10         2/7/18         2/20/18           PO-BOH-409         CEAR & PUNCHLIST         10         2/7/18         2/20/18           PO-BOH-409         CEAR & PUNCHLIST         2/0         4/30/18         7/10/18           PO-COM-102         Commissioning BOH & MEPs         2/8         6/16/17         8/6/18           SSS 110         Concept Design         2/8         9/2/16         9/2/16           95SS 120<													-					
PO-BOH-406         VCTCARPET FLOORING & BASE         10         1/16/18         1/16/18           PO-BOH-405         MEPS TRIM WALLS/CELING         10         1/17/18         1/30/18         1/16/18           PO-BOH-406         OWNER SKNAGE         5         1/31/18         2/01/18         1/16/18           PO-BOH-409         OLEAN & PUNCHLIST         10         2/71/18         2/20/18         1/16/18           FFAE         50         4/30/18         7/10/19         1/16/18         1/16/18           PO-FEE         FFAE         50         4/30/18         7/10/18         1/16/18           PO-COM-103         Permanent Power Available         0         6/15/17         86/16         1/16/18           PO-COM-102         Commissioning DH & MEPs         288         6/16/17         86/16         1/16/18           PO-COM-102         Commissioning DH & MEPs         288         2/9/15/A         2/3/16         1/16/16           Poacing         208         2/9/15/A         5/8/16         9/9/16         9/9/16         1/16         1/16           Phages         209         2/9/15/A         5/8/16         9/9/16         1/16         1/16         1/16           955S112         Enabling Phase Dalwerables </td <td></td> <td>·</td> <td></td> <td></td> <td></td> <td></td> <td>////</td> <td>///</td> <td>[</td>											·					////	///	[
PO-BOH-405         MEPS TRIN WALLS/CELLING         10         1/17/18         1/30/18           PO-BOH-406         DOWNER SIGNAGE         5         1/31/18         2/6/18           PO-BOH-406         CLEAN & PUNCHLEST         10         2/7/18         2/20/18           FFAE         50         4/30/18         7/10/19           PO-COM-103         Permanent Power Available         0         6.15/17         8/6/18           PO-COM-102         Demissioning BOH & MEPs         288         6/15/17         8/6/18           9S STATE ST (LVL 4 & Up)         750         2/9/15/A         8/0/2/16           Phases         208         2/9/15/A         8/0/18         4/0/14           Phases         208         2/9/15/A         8/0/2/16         4/0/14           Phase         208         2/9/15/A         8/0/2/16         4/0/14           Phase         208         2/9/15/A         8/0/16         4/0/14           95SS102         Enabling Phase Deliverables         20         2/9/15/A         9/0/15/A         4/0/16           95SS104         Concount (DD)         50         8/2/16         6/7/16         4/0/16           95SS112         Design Devolopment (DD)         50         8/2/16			-			_							-					
PO-BOH-408         OWNER SIGNAGE         5         131/18         26/18           PO-BOH-409         OLEAN & PUNCHLIST         10         2/7/18         2/20/18           PO-BOH-409         OLEAN & PUNCHLIST         10         2/7/18         2/20/18           PO-FE         FF&E         50         4/30/18         7/10/18           Commissioning         0         6/15/17         8/018         7/10/18           PO-COM-102         Commissioning BOH & MEPs         28         6/16/17         8/018           90-COM-102         Commissioning BOH & MEPs         288         6/16/17         8/018           Phase         790         2/9/15 A         9/2/16         9/2/16           95S5-102         Enabling Phase Delverables         20         2/9/15 A         9/2/16         9/2/16           95SS-112         Design Development (DD)         50         3/2/16         6/1/16         0           95SS-122         Enabling Phase Delverables         20         2/9/15 A         5/8/15 A         9/2/16         0/2/16           95SS-124         Downer Approval DD         50         6/8/16         6/1/4/16         0         0           95SS-125         Desub or Fitout Porumt         0         5/8/16 <td></td> <td>·</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>//</td> <td>  </td>											·						//	
PO-BOH-409         CLEAN & PUNCHLIST         10         27/18         220/18           FF&E         50         4/30/18         7/10/18           PO-FCM-102         FF&E         50         4/30/18         7/10/18           PO-COM-103         Permanent Power Available         0         6/15/17         86/18           PO-COM-102         Commissioning BOH & MEPs         288         6/16/17         86/18           9S STATE ST (U-I & Up)         700         2/9/15 A         9/2/16           Design         700         2/9/15 A         9/2/16           Phases         998         2/9/15 A         9/2/16           95SS-102         Enabling Phase Deliverables         20         2/9/15 A         9/2/16           95SS-112         Design         20         2/9/15 A         5/6/15 A           95SS-112         Design Phase Deliverables         20         2/9/15 A         6/7/16           95SS-112         Design Phase Deliverables         20         2/9/15 A         6/7/16           95SS-112         Design Phase Deliverables         20         2/9/15 A         6/7/16           95SS-112         Design Development (DD)         50         3/2/8/16         6/7/16           95SS-122						_												
FF&E         50         4/30/18         7/10/18           PO-FFE         FR&E         50         4/30/18         7/10/18           Commissioning         288         6/15/17         8/6/18           PO-COM-102         Commissioning GD4 & MEPs         288         6/16/17         8/6/18           95 STATE ST (Lv1 & Up)         700         2/9/15A         9/22/16           Phases         298         2/9/15A         9/22/16           Phases         298         2/9/15A         9/22/16           95SS-102         Enabling Phase Deliverables         20         2/9/15A         9/22/16           95SS-104         Concept Design         20         2/9/15A         9/22/16           95SS-104         Concept Design         20         2/9/15A         9/22/16           95SS-104         Concept Design         20         2/9/15A         6/1/15           95SS-104         Concept Design         20         2/9/15A         6/1/15           95SS-104         Construction Documents (CD)         50         3/28/16         6/1/15           95SS-122         Owner Approval CD         5         9/16/16         9/15/16         9/16/16           95SS-124         Issuse Demolition Pkg																	1.	
PO-FFE         IF&E         50         4/30/18         7/10/18           Commissioning         288         6/15/17         3/6/18         6/15/17           PO-COM-102         Demanent Power Available         0         6/15/17         8/6/18           PO-COM-102         Commissioning BOH & MEPs         288         6/16/17         8/6/18           95 STATE ST (Lvf 4 & Up)         7/30         2/3015A         2/15/18           Design         288         6/16/17         8/6/18           Phases         9/805-102         Enabling Phase Deliverables         20         2/9/15A         9/2/2/16           9/SSS-102         Enabling Phase Deliverables         20         2/9/15A         9/2/2/16         0           9/SSS-102         Enabling Phase Deliverables         20         2/9/15A         9/2/2/16         0           9/SSS-112         Design Development (DD)         50         3/2/2/16         6/17/16         0           9/SSS-112         Design Development (CD)         50         3/2/2/16         9/15/16         0           9/SSS-124         Design Development (CD)         50         3/2/2/16         9/15/16         0         0           9/SSS-124         Doword Approval DD         50		CLEAN & PUNCHLIST											-					
Commissioning         288         6/15/17         8/6/18           PO-COM-102         Commissioning BOH & MEPs         28         6/16/17         8/6/18           95         STATE ST (Lvl 4 & Up)         750         2/9/15 Å         2/15/18           Decode/102         Commissioning BOH & MEPs         286         6/16/17         8/6/18           95         STATE ST (Lvl 4 & Up)         750         2/9/15 Å         9/2/16         9/2/16           Phases         388         2/9/15 Å         9/2/16         9/2/16         9/2/16         9/2/16           Phases         388         2/9/15 Å         5/8/15 Å         9/2/16										     		     		  +-			///	, i 
PO-COM-103         Permanent Power Available         0         6/15/17           PO-COM-102         Commissioning BOH & MEPs         288         6/16/17         88/18           95 STATE ST (Lv1 & & Up)         750         2/9/15 A         2/15/18           Design         398         2/9/15 A         3/2/16           Phases         398         2/9/15 A         5/8/15 A           95S5-102         Enabling Phase Deliverables         20         2/9/15 A         5/8/15 A           95S5-112         Design Development (DD)         50         3/2/8/16         6/14/16           95S5-118         Concept Design         20         2/9/15 A         6/1/15 A           95S5-118         Concentration Documents (CD)         70         6/8/16         6/14/16           95S5-124         Issue Selsmic Pkg         10         1         1           95S5-124         Issue Demolition Pkg         0         3/2/8/16         9/15/16           95S5-124         Issue Selsmic Pkg         0         6/2/8/16         9/15/16           95S5-124         Issue Demolition Pkg         0         6/2/8/16         9/15/16           95S5-124         Issue Float Pkg         9         6/2/8/16         9/15/16 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td></t<>													-					
PO-COM-102         Commissioning BOH & MEPs         288         6/16/17         8/6/18           95 STATE ST (LVI 4 & Up)         750         2/9/15A         9/2/15A         9/2/15A           Design         398         2/9/15A         9/2/15A         9/2/15A           95SS-102         Enabling Phase Deliverables         20         2/9/15A         5/8/15A           95SS-104         Concept Design         20         2/9/15A         5/8/15A           95SS-105         Design Development (DD)         50         3/28/16         6/1/17           95SS-116         Owner Approval DD         50         3/28/16         9/15/16           95SS-122         Owner Approval DD         50         3/28/16         9/15/16           95SS-124         Issue Seismic Pkg         0         3/28/16         9/15/16           95SS-126         Issue Demoltion Pkg         0         3/28/16         9/15/16           95SS-126         Issue Demoltion Pkg         0         6/28/16         6/28/16           95SS-126         Issue Demoltion Pkg         0         6/28/16         6/28/16           95SS-126         Issue Demoltion Pkg         0         6/28/16         6/28/16           95SS-120         100%CD - Issue Fitout Pkg </td <td></td> <td></td> <td>288</td> <td>6/15/17</td> <td></td> <td></td> <td>İ</td> <td></td> <td></td> <td> </td> <td></td> <td>  </td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>, , , , , , , , , , , , , , , , , , , ,</td>			288	6/15/17			İ			 		  						, , , , , , , , , , , , , , , , , , , ,
95 STATE ST (Lvl 4 & Up)         750         2/9/15 A         2/15/18           Design         398         2/9/15 A         9/922/16           Phases         398         2/9/15 A         9/922/16           95SS-102         Enabling Phase Deliverables         20         2/9/15 A         5/8/15 A           95SS-104         Concept Design         20         2/9/15 A         6/1/15 A           95SS-112         Design Development (DD)         50         3/28/16         6/7/16           95SS-116         Owner Approval DD         50         3/28/16         6/7/16           95SS-116         Construction Documents (CD)         70         6/8/16         9/15/16           95SS-122         Owner Approval CD         5         9/16/16         9/22/16           Procument Pkgs         120         3/28/16         9/15/16         9/22/16           95SS-126         Issue Desidin Pkg         0         5/9/15/16         9/22/16           95SS-126         Issue Demotifion Pkg         0         9/15/16         9/15/16           95SS-130         100%CD - Issue Frout Pkg         9/6         4/29/16         9/15/16           95SS-180         50%CD - Submission to City of Springfield         0         6/28/16 <t< td=""><td></td><td></td><td>0</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td></t<>			0										-					
Design         398         29/15A         9/22/16           Phases         398         29/15A         9/22/16           95SS-102         Enabling Phase Deliverables         20         2/9/15A         5/8/15A           95SS-104         Concept Design         20         2/9/15A         5/8/15A           95SS-104         Concept Design         20         2/9/15A         6/1/15A           95SS-112         Design Development (DD)         50         3/28/16         6/7/16           95SS-112         Design Documents (CD)         70         6/8/16         9/15/16           95SS-122         Owner Approval CD         5         9/16/16         9/22/16           95SS-124         Issue Seismic Pkg         0         3/28/16         9/15/16           95SS-126         Issue Demolition Pkg         0         3/28/16         9/15/16           95SS-126         Issue Demolition Pkg         0         3/28/16         9/15/16           95SS-126         Issue Fitout Pkg         0         6/28/16         6/28/16           95SS-126         Issue Fitout Pkg         0         6/28/16         6/28/16           95SS-142         20%CD - Issue Fitout Pkg         9         6/4/29/16         4/29/16		-	288	6/16/17	8/6/18	_						  						, , , , , , , , , , , , , , , , , , , ,
Phases         398         2/9/15 A         9/2/16           95SS-102         Enabling Phase Deliverables         20         2/9/15 A         5/8/15 A           95SS-104         Concept Design         20         2/9/15 A         6/1/15 A           95SS-112         Design Development (DD)         50         3/28/16         6/1/16           95SS-116         Owner Approval DD         5         6/8/16         6/14/16           95SS-118         Construction Documents (CD)         70         6/8/16         9/15/16           95SS-122         Owner Approval CD         5         9/16/16         9/22/16         0           95SS-124         Issue Seismic Pkg         120         3/28/16         9/15/16         0           95SS-126         Issue Demolition Pkg         0         5/9/16/16         9/22/16         0         0           95SS-126         Issue Demolition Pkg         0         3/28/16         9/15/16         0         0           95SS-124         Issue Demolition Pkg         0         6/28/16         6/28/16         0         0           95SS-130         100%CD - Issue Fitout Permit         0         6/28/16         6/28/16         0         0           95SS-142         20	95 STATE ST (L	vl 4 & Up)	750	2/9/15 A	2/15/18													
95SS-102       Enabling Phase Deliverables       20       2/9/15 A       5/8/15 A         95SS-104       Concept Design       20       2/9/15 A       6/1/15 A         95SS-112       Design Development (DD)       50       3/28/16       6/7/16         95SS-116       Owner Approval DD       5       6/8/16       6/14/16         95SS-118       Construction Documents (CD)       70       6/8/16       9/15/16         95SS-124       Usue Seismic Pkg       120       3/28/16       9/15/16         95SS-124       Issue Seismic Pkg       0       3/28/16       9/15/16         95SS-124       Issue Demolition Pkg       0       5/9/16/6       9/15/16         95SS-126       Issue Demolition Pkg       0       6/28/16       6/28/16         95SS-130       100%CD - Issue Fitout Pkg       0       6/28/16       6/28/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16       6/28/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16       9/15/16         95SS-142       20%CD - Submission to City of Springfield       0       7/27/16       4/29/16         95SS-142       50%CD - Submission to City of Springfield       0       7/27/16	Design		398	2/9/15 A	9/22/16		_				_							
95SS-104       Concept Design       20       2/9/15 A       6/1/15 A         95SS-112       Design Development (DD)       50       3/28/16       6/7/16         95SS-116       Owner Approval DD       5       6/8/16       6/14/16         95SS-118       Construction Documents (CD)       70       6/8/16       9/15/16         95SS-122       Owner Approval CD       5       9/16/16       9/22/16         95SS-124       Issue Seismic Pkg       0       3/28/16       9/15/16         95SS-124       Issue Seismic Pkg       0       3/28/16       9/15/16         95SS-124       Issue Seismic Pkg       0       5/9/16       9/15/16         95SS-130       100% CD - Issue Fitout Pkg       0       6/28/16       9/15/16         95SS-142       20% CD - Issue fort Pkrmit       0       6/28/16       9/15/16         95SS-142       20% CD - Issue fort Pkrmit       0       6/28/16       9/15/16         95SS-184       50% CD - Submission to City of Springfield       0       4/29/16       9/15/16         95SS-184       100% CD - Submission to City of Springfield       0       9/15/16       9/15/16         95SS-202       Demo / Core & Shell Permit R/A       40       1/4/16 A       3/3/	Phases		398	2/9/15 A	9/22/16						· <u>+</u> ·							
95SS-104       Concept Design       20       2/9/15 A       6/1/15 A         95SS-112       Design Development (DD)       50       3/28/16       6/7/16         95SS-116       Owner Approval DD       5       6/8/16       6/14/16         95SS-118       Construction Documents (CD)       70       6/8/16       9/15/16         95SS-122       Owner Approval CD       5       9/16/16       9/22/16         95SS-124       Issue Seismic Pkg       0       3/28/16       9/15/16         95SS-124       Issue Seismic Pkg       0       3/28/16       9/15/16         95SS-124       Issue Seismic Pkg       0       5/9/16       9/15/16         95SS-130       100% CD - Issue Fitout Pkg       0       6/28/16       9/15/16         95SS-142       20% CD - Issue fort Pkrmit       0       6/28/16       9/15/16         95SS-142       20% CD - Issue fort Pkrmit       0       6/28/16       9/15/16         95SS-184       50% CD - Submission to City of Springfield       0       4/29/16       9/15/16         95SS-184       100% CD - Submission to City of Springfield       0       9/15/16       9/15/16         95SS-202       Demo / Core & Shell Permit R/A       40       1/4/16 A       3/3/	95SS-102	Enabling Phase Deliverables	20	2/9/15 A	5/8/15 A													
95SS-112       Design Development (DD)       50       3/28/16       6/7/16         95SS-116       Owner Approval DD       5       6/8/16       6/14/16         95SS-118       Construction Documents (CD)       70       6/8/16       9/15/16         95SS-122       Owner Approval CD       5       9/16/16       9/22/16       Image: Construction Documents (CD)         95SS-124       Issue Seismic Pkg       120       3/28/16       9/15/16       Image: Construction Pkg         95SS-126       Issue Demolition Pkg       0       3/28/16       9/15/16       Image: Construction Pkg         95SS-130       10%CD - Issue Fitout Pkg       0       6/28/16       6/28/16       Image: Construction Pkg       Image: Construction Pkg         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16       Image: Construction Pkg		-	20								· <del>¦</del> ·							
95SS-116       Owner Approval DD       5       6/8/16       6/14/16         95SS-118       Construction Documents (CD)       70       6/8/16       9/15/16         95SS-122       Owner Approval CD       5       9/16/16       9/22/16         Procurement Pkgs       120       3/28/16       9/15/16         95SS-124       Issue Seismic Pkg       0       3/28/16         95SS-126       Issue Demolition Pkg       0       5/9/16/16         95SS-130       100%CD - Issue Fitout Pkg       0       9/15/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16         95SS-184       50%CD - Submission to City of Springfield       0       7/27/16         95SS-184       100%CD - Submission to City of Springfield       0       7/27/16         95SS-184       100%CD - Submission to City of Springfield       0       9/15/16         95SS-184       100%CD - Submission to City of Springfield       0       9/15/16         95SS-202       Demo / Core & Shell Permit R/A       40       1/4/16 A       3/3/16 A										!!!								
95SS-118       Construction Documents (CD)       70       6/8/16       9/15/16         95SS-122       Owner Approval CD       5       9/16/16       9/22/16         Procurement Pkgs       120       3/28/16       9/15/16         95SS-124       Issue Seismic Pkg       0       3/28/16         95SS-126       Issue Demolition Pkg       0       3/28/16         95SS-130       100%CD - Issue Fitout Pkg       0       9/15/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16       6/28/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16       9/15/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16       9/15/16         95SS-142       20%CD - Submission to City of Springfield       0       4/29/16       9/15/16         95SS-180       50%CD - Submission to City of Springfield       0       7/2/716            95SS-184       100%CD - Submission to City of Springfield       0       9/15/16           95SS-184       100%CD - Submission to City of Springfield       0       9/15/16           95SS-202       Demo / Core & Shell Permit R/A       40       1/4/16 A       3/3/16 A									+					+-				
95SS-122       Owner Approval CD       5       9/16/16       9/22/16         Procurement Pkgs       120       3/28/16       9/15/16         95SS-124       Issue Seismic Pkg       0       3/28/16         95SS-126       Issue Demolition Pkg       0       5/9/16         95SS-130       100%CD - Issue Fitout Pkg       0       9/15/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16         95SS-180       50%DD - Submission to City of Springfield       0       4/29/16         95SS-184       100%CD - Submission to City of Springfield       0       7/27/16         95SS-184       100%CD - Submission to City of Springfield       0       9/15/16         95SS-184       100%CD - Submission to City of Springfield       0       9/15/16         95SS-184       100%CD - Submission to City of Springfield       0       9/15/16         95SS-182       Demo / Core & Shell Permit R/A       40       1/4/16 A       3/3/16 A												!!!						
Procurement Pkgs         120         3/28/16         9/15/16           95SS-124         Issue Seismic Pkg         0         3/28/16           95SS-126         Issue Demolition Pkg         0         5/9/16           95SS-130         100%CD - Issue Fitout Pkg         0         9/15/16           95SS-142         20%CD - Issue for Fitout Permit         0         6/28/16           95SS-142         20%CD - Issue for Fitout Permit         0         6/28/16           95SS-180         50%DD - Submission to City of Springfield         0         4/29/16           95SS-182         50%CD - Submission to City of Springfield         0         7/27/16           95SS-184         100%CD - Submission to City of Springfield         0         9/15/16           95SS-202         Demo / Core & Shell Permit R/A         40         1/4/16 A         3/3/16 A																	//	
95SS-124         Issue Seismic Pkg         0         3/28/16           95SS-126         Issue Demolition Pkg         0         5/9/16           95SS-130         100%CD - Issue Fitout Pkg         0         9/15/16           95SS-142         20%CD - Issue for Fitout Permit         0         6/28/16         6/28/16           95SS-142         20%CD - Issue for Fitout Permit         0         6/28/16         9/15/16           95SS-142         20%CD - Issue for Fitout Permit         0         6/28/16         9/15/16           95SS-180         50%DD - Submission to City of Springfield         0         4/29/16         9/15/16           95SS-182         50%CD - Submission to City of Springfield         0         7/27/16         •           95SS-184         100%CD - Submission to City of Springfield         0         9/15/16         •           95SS-202         Demo / Core & Shell Permit R/A         40         1/4/16 A         3/3/16 A         •																		
95SS-126       Issue Demolition Pkg       0       5/9/16         95SS-130       100%CD - Issue Fitout Pkg       0       9/15/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16       6/28/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16       9/15/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16       9/15/16         95SS-180       50%DD - Submission to City of Springfield       0       4/29/16       9/15/16         95SS-182       50%CD - Submission to City of Springfield       0       7/27/16       •       •         95SS-184       100%CD - Submission to City of Springfield       0       9/15/16       •       •         95SS-184       100%CD - Submission to City of Springfield       0       9/15/16       •       •         95SS-202       Demo / Core & Shell Permit R/A       40       1/4/16 A       3/3/16 A       •       •											·							       
95SS-130       100%CD - Issue Fitout Pkg       0       9/15/16         Permit Pkgs       0       6/28/16       6/28/16         95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16         Host Community Pkgs       96       4/29/16       9/15/16         95SS-180       50%DD - Submission to City of Springfield       0       4/29/16         95SS-182       50%CD - Submission to City of Springfield       0       7/27/16         95SS-184       100%CD - Submission to City of Springfield       0       9/15/16         Permitting       80       1/4/16 A       8/24/16         95SS-202       Demo / Core & Shell Permit R/A       40       1/4/16 A       3/3/16 A			-															
Permit Pkgs         0         6/28/16         6/28/16           95SS-142         20%CD - Issue for Fitout Permit         0         6/28/16           Host Community Pkgs         96         4/29/16         9/15/16           95SS-180         50%DD - Submission to City of Springfield         0         4/29/16           95SS-182         50%CD - Submission to City of Springfield         0         7/27/16           95SS-184         100%CD - Submission to City of Springfield         0         9/15/16           Permitting         80         1/4/16 A         8/24/16           95SS-202         Demo / Core & Shell Permit R/A         40         1/4/16 A         3/3/16 A			-					1					•					
95SS-142       20%CD - Issue for Fitout Permit       0       6/28/16         Host Community Pkgs       96       4/29/16       9/15/16         95SS-180       50%DD - Submission to City of Springfield       0       4/29/16         95SS-182       50%CD - Submission to City of Springfield       0       7/27/16         95SS-184       100%CD - Submission to City of Springfield       0       9/15/16         95SS-184       100%CD - Submission to City of Springfield       0       9/15/16         95SS-202       Demo / Core & Shell Permit R/A       40       1/4/16 A       3/3/16 A				6/28/16														
Host Community Pkgs         96         4/29/16         9/15/16           95SS-180         50%DD - Submission to City of Springfield         0         4/29/16           95SS-182         50%CD - Submission to City of Springfield         0         7/27/16           95SS-184         100%CD - Submission to City of Springfield         0         9/15/16           95SS-184         100%CD - Submission to City of Springfield         0         9/15/16           95SS-202         Demo / Core & Shell Permit R/A         40         1/4/16 A         3/3/16 A		20%CD - Issue for Fitout Permit															//!	
95SS-180       50%DD - Submission to City of Springfield       0       4/29/16         95SS-182       50%CD - Submission to City of Springfield       0       7/27/16         95SS-184       100%CD - Submission to City of Springfield       0       9/15/16         Permitting         95SS-202       Demo / Core & Shell Permit R/A       40       1/4/16 A       3/3/16 A				4/29/16						-	_							
95SS-182       50%CD - Submission to City of Springfield       0       7/27/16         95SS-184       100%CD - Submission to City of Springfield       0       9/15/16         Permitting         95SS-202       Demo / Core & Shell Permit R/A       40       1/4/16 A       3/3/16 A										¦} ¦∳				+-			10	
95SS-184       100%CD - Submission to City of Springfield       0       9/15/16         Permitting       80       1/4/16 A       8/24/16         95SS-202       Demo / Core & Shell Permit R/A       40       1/4/16 A       3/3/16 A												•						
Permitting         80         1/4/16 A         8/24/16           95SS-202         Demo / Core & Shell Permit R/A         40         1/4/16 A         3/3/16 A													•	+-				
95SS-202 Demo / Core & Shell Permit R/A 40 1/4/16 A 3/3/16 A				1/4/16 A				-	_				V					
		Dama / Caro & Shall Parmit P/A									·						//	
	95SS-202 95SS-200	Interiors Permit R/A	40	6/29/16	8/24/16													
			_										<b>.</b> 				<u>//</u>	
Procurement 110 5/10/16 10/14/16																		
95SS-302 Procure Demo 20 5/10/16 6/7/16										; ; <b>;</b> ;;	· <del>¦</del> ·			<u></u> +-			//	
95SS-300 Procure Fit Out 20 9/16/16 10/14/16		Procure Fit Out																
Fabrication         80         10/17/16         2/9/17																		, 
95SS-400 Fab for Fit Out 80 10/17/16 2/9/17		Fab for Fit Out													V////X			
Construction 427 6/8/16 2/15/18	Construction		427	6/8/16	2/15/18			_				· ·		 	/////			
95SS-500 Demo 50 6/8/16 8/17/16	95SS-500	Demo	50	6/8/16	8/17/16													
95SS-502 Core & Shell 60 9/16/16 12/13/16	95SS-502	Core & Shell	60	9/16/16	12/13/16						<u> </u>			. i		<u>////</u> //		

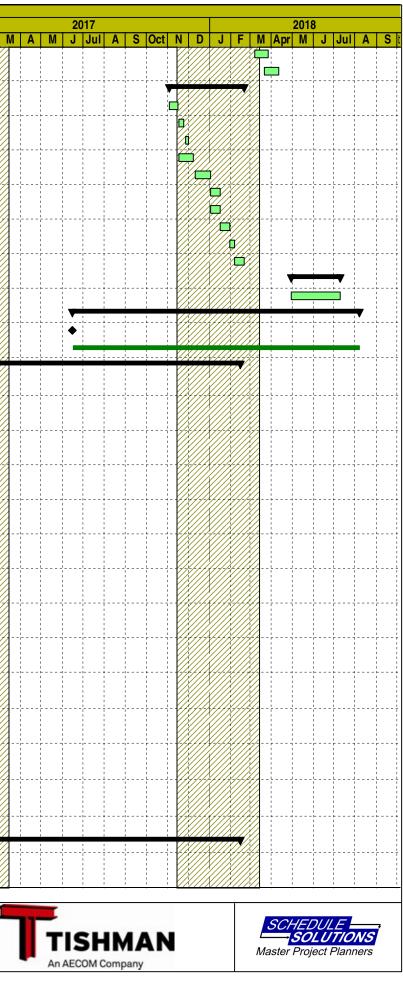
 Remaining Level of Effort
 Critical Re...

 Actual Work
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 Remaining Work
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 Summary



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tivity ID	Activity Name	Orig Dur	Start	Finish						2016		
		Dur			Oct	NC	J	FM	AM		S Oct	N D J F M
95SS-999	COMPLETE Move In Ready (16 Wks Prior to Final TCO)	0		2/15/18								
95SS-504	Fit Out	297	12/14/16	2/15/18								
Elevator Mode	rnization	77	8/8/16	11/28/16	1						· · · · · ·	
95SS-244	Delivery & Unload Elev	2	8/8/16*	8/9/16						I I		
95SS-246	Stage Hoistway	3	8/10/16	8/12/16					     		+	
95SS-248	Install Brackets/Rails	18	8/15/16	9/8/16								
95SS-250	Set Machine Beams/Machines/OH Eqpt	10	9/9/16	9/22/16					,			
95SS-252	Set Control Room Eqpt	10	9/9/16	9/22/16								
95SS-254	Build Car Sling	5	9/23/16	9/29/16								
95SS-256	Install Elevator Fronts	10	9/30/16	10/14/16								
95SS-258	Install Elevator Fixtures	5	10/17/16	10/21/16				·;	() 	;;; ; ; ;		
95SS-260	Install Elevator Doors	5	10/17/16	10/21/16								
95SS-262	Pipe & Wire Hoistway	5	10/24/16	10/28/16				·;		;		
95SS-264	Work by Others - Pit Ladder, Lights, Disconnects	5	10/24/16	10/28/16							0	
95SS-266	Build Elevator Cab	5	10/31/16	11/4/16					       	+             		
95SS-268	Pipe & Wire Cab	4	11/1/16	11/4/16								
95SS-270	Hang Car Doors	5	11/7/16	11/14/16						4		
95SS-272	Elevator Flooring by Others	3	11/15/16	11/17/16								
95SS-274	Adjust/Test/Commission Elev # 2	4	11/18/16	11/23/16				· <del> </del> <b>-</b>		+	+	
95SS-276	Elevator Inspection	2	11/25/16	11/28/16								I
101 STATE ST		741	2/9/15 A	2/2/18	;	· · · ·		· <del>'</del>	{	+		╶╶┟╱╎┥┥╌╳╱╱┊┥
Design		521	2/9/15 A	3/21/17								
Phases		486	2/9/15 A	1/31/17				<del> </del>				
101SS-102	Enabling Phase Deliverables	20	2/9/15 A	5/8/15 A	-							
101SS-104	Concept Design	20	2/9/15 A	6/1/15 A				· <del>¦</del>		+++	+	
101SS-104	Schematic Design (SD)	25	6/16/16	7/21/16	-							
101SS-110	Owner Approval - SD	5	7/22/16	7/28/16							+	
101SS-112	Design Development (DD)	48	7/29/16	10/5/16	-							
101SS-116	Owner Approval DD	5	10/6/16	10/13/16						· · · · · · · · · · · · · · · · · · ·		
101SS-118	Construction Documents (CD)	69	10/14/16	1/24/17	- 1							
101SS-122	Owner Approval CD	5	1/25/17	1/31/17						+	+	
Dustant		143		3/21/17								
101SS-124	100%SD - Issue Seismic Pkg	0	0/24/10	8/24/16				· <del> </del>				
101SS-124	100%DD - Issue Demolition Pkg	0		10/13/16	-							
101SS-128	100%CD - Issue Core & Shell Pkg	0		1/24/17				·;		+	·	
101SS-120	100%CD - Issue Fitout Pkg	0		3/21/17	-							
Permit Pkgs		44	8/31/16	11/3/16						+	+	
101SS-140	50%DD Issue for Core & Shell Permit	0	0/31/10	8/31/16								
101SS-140	20%CD - Issue for Fitout Permit	0		11/3/16				·			·····	
			0/21/16	1/24/17								
Host Communi 101SS-180		98	8/31/16	8/31/16				·	 		<u> </u>	
101SS-180 101SS-182	50%DD - Submission to City of Springfield 50%CD - Submission to City of Springfield	0		11/28/16	-						<b>Y</b>	
101SS-182 101SS-184		-						·		÷	·	
	100%CD - Submission to City of Springfield	0	0/1/17	1/24/17								
Permitting		80	2/1/17	5/24/17	<b>.</b>				,       	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	
101SS-202	Core & Shell Permit R/A	40	2/1/17	3/28/17	-							
101SS-200	Interiors Permit R/A	40	3/29/17	5/24/17	<b>.</b>				; ; {}			
Procurement		134	10/14/16	4/26/17								
101SS-302	Procure Demo	20	10/14/16	11/10/16					· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		
101SS-300	Procure Fit Out	20	3/22/17	4/19/17								
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Activity ID	Activity Name	Orig	Start	Finish					004	6					
		Dur			Oct N	J. J	FM		201 // ./ .	b Jul A	S Oct		JF	MA	MI.
101SS-304	Procure Core & Shell	20	3/29/17	4/26/17								////			<u> </u>
Fabrication		80	4/20/17	8/11/17		+		J l I I I I I							
101SS-400	Fab for Fit Out	80	4/20/17	8/11/17											
Construction		309	11/14/16	2/2/18		÷					•		×		
101SS-500	Demo	50	11/14/16	1/25/17											
101SS-502	Core & Shell	50	4/27/17	7/7/17		:		·							
101SS-504	Fit Out	120	8/14/17	2/2/18											
101SS-999	COMPLETE (16 Wks Prior to Final TCO)	0		2/2/18		+									
SITEWORK &		557	2/26/15 A	6/15/17											
Design		264	2/26/15 A	4/27/16	·	<u>.</u>									
SW-104	Team Kickoff Mtg	0	3/16/15 A												
SW-102	Utility Load Letter Issued	10	2/26/15 A	3/24/15 A		+									
SW-108	Schematic Design (SD)	50	3/25/15 A	6/12/15 A											
SW-110	Owner Approval - SD	5	6/15/15 A	6/19/15 A				-ii							
SW-114	Develop & Issue Civil Util Pkg (Tim Williams)	13	6/22/15 A	7/23/15 A											
SW-112	Design Development (DD) / SW&S Early Util Pkg PH1	70	6/22/15 A	1/15/16 A	4 !	<u>+</u>					l # - 1 1 1 1				!
SW-116	Owner Approval DD PH1	5	1/18/16 A	1/22/16 A											
SW-120	Design Development (DD) / SW&S Early Util Pkg PH2	44	2/1/16 A	4/13/16		+' 		·							
SW-118	Construction Documents (CD)	30	3/16/16 A	4/27/16											
SW-122	Owner Approval CD	5	4/21/16	4/27/16		+ ¦		; 							
Permitting		100	6/3/15 A	10/9/15 A	-										
SW-200	Permits	40	6/3/15 A	10/2/15 A		+  !		-ll       							
SW-202	DPW Rev & Appr Civil Util Pkg (Ph 1 Scope)	15	9/21/15 A	10/9/15 A											
Procurement		75	2/26/15 A	1/26/16 A			<b>V</b>								
SW-302	Early Release Pkg / Electrical	5	2/26/15 A	3/4/15 A											
SW-304	Early Release Pkg / State St Water Line C&C	24	2/26/15 A	3/31/15 A		;  !		-	+						
SW-316	Bid & Award Union, Main, E Columb Conx - Water & Sewer	20	6/19/15 A	9/2/15 A											
SW-306	MGM Negotiate Columbia Gas Discontinuance Agreement	15	3/16/15 A	1/26/16 A		<u>+</u>		-ll       							
SW-308	MGM Negotiate Verizon Discontinuance Agreement	15	3/16/15 A	1/26/16 A											
SW-310	MGM Negotiate SWSC Discontinuance Agreement	15	3/16/15 A	1/26/16 A		+									
SW-312	MGM Negotiate Eversource Discontinuance Agreement	15	3/16/15 A	1/26/16 A		1	I								
SW-314	MGM Negotiate Comcast Discontinuance Agreement	15	3/16/15 A	1/26/16 A			I								
SWSC Approv	ves Demo Pkgs	60	3/23/15 A	6/18/15 A											
SW-126	Issue Demo Pkg B - 10 Mill St	0		3/23/15 A											
SW-130	Issue Demo Pkg D - 73, 79 State St	0		3/27/15 A		¦   +			+						
SW-128	Issue Demo Pkg C - 82 Howard/68 Union / 1357 E Columb	0		4/10/15 A											
SW-132	Issue Demo Pkg E - 1132,56-78 Main Edisonia / 16-30 Bliss Garage	0		6/1/15 A		; 									
SW-136	Issue Demo Pkg G - Sherriff & Mission	0		6/1/15 A											
SW-134	Issue Demo Pkg F - Union to Bliss on Main St	0		6/18/15 A											
	Approves Demo Pkgs	63	2/26/15 A	5/15/15 A											
SW-521	Issue Demo Pkg C - 82 Howard/68 Union / 1357 E Columb	28	2/26/15 A	4/28/15 A		; ;									
SW-522	Issue Demo Pkg D - 73, 79 State St	22	2/26/15 A	5/15/15 A											
SW-523	Issue Demo Pkg E - 1132,56-78 Main Edisonia / 16-30 Bliss Garage	48	2/26/15 A	5/15/15 A					+						
SW-524	Issue Demo Pkg F - Union to Bliss on Main St	58	2/26/15 A	5/15/15 A											
SW-525	Issue Demo Pkg G - Sherriff & Mission	63	2/26/15 A	5/15/15 A		¦	-++	     	+						
Construction		535	5/4/15 A	6/15/17								/////			
SW-532	Dig Test Pits	10	5/4/15 A	6/12/15 A		;   ;									
SW-506	Western MASS Electric Pwr Feed - W Columbus to Bliss Temp Service 1	45	5/15/15 A	8/28/15 A									X///////		

 Remaining Level of Effort

Actual Work

Remaining Work

Critical Re...
Milestone
Summary

MGM Springfield Sep 2018 Opening - CURRENT / Page 46 of 52 MGM Detail Schedule / DD 3/27/16 / Printed 3/30/16



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Activity ID	Activity Name	Orig Dur	Start	Finish	2016										
					Oct N D J F M A M J Jul A S Oct N D J F M A M									M	
SW-512	Main St Medium Pressure Gas Line	40	7/1/15 A	9/9/15 A											
SW-520	SW&S L.A. Approval - Union St Ph1	0		10/9/15 A	•		1 1								
SW-536	SW&S L.A. Approval - State St	0		11/6/15 A	•										
SW-518	Verizon Refeed to E Columbus (addr tbd)	20	11/2/15 A	11/16/15 A											
SW-542	SW&S L.A. Approval - Bliss St	0		2/1/16 A			•								
SW-548	SW&S L.A. Approval - Union St Ph 2 - Sewer	0		2/1/16 A			•								
SW-540	SW&S L.A. Approval - MGM Way	0		3/28/16				<b>♦</b>							
SW-544	SW&S L.A. Approval - Upper Howard St	0		3/28/16				•			1				
SW-546	SW&S L.A. Approval - Lower Howard St	0		3/28/16				♦ 1	1						
SW-538	SW&S L.A. Approval - E Columbus Ave	0		4/4/16*				•			+         				
SW-534	SW&S L.A. Approval - Main St	0		4/5/16				•							
SW-528	Chlorinate Test & Flush Entire System	10	4/3/17	4/17/17											
SW-530	Commission Entire Utility System	10	4/18/17	5/1/17		, i									<b>i</b> :
SW-999	ALL OFFSITE UTILITY WORK COMPLETE	0		5/1/17											•
Powerhouse		346	1/11/16 A	6/15/17					1				<u> </u>		
SW-550	Design (Elec Components / Subm Appvls)	30	1/11/16 A	9/13/16					· <del>i</del>						
SW-552	Construct Powerhouse Bldg	40	9/14/16	11/9/16											
SW-554	Procure Switchgear	180	9/14/16	6/1/17									<u> </u>	17,	
SW-556	Deliver	5	6/2/17	6/8/17											0
SW-558	Install	5	6/9/17	6/15/17							+				
Allen & Major	Offsite Imp Requirements	491	5/5/15 A	5/1/17									X/////////////////////////////////////		<b>•</b>
Main Street		335	5/11/15 A	9/15/16	· · · · · · · · · · ·										!-
SW-604	Gas: Cut& cap service laterals fr Existing Bldgs at the utility main	15	5/11/15 A	6/1/15 A											
SW-606	Sewer: Cut& cap service laterals fr Existing Bldgs at the utility main	20	5/11/15 A	6/1/15 A					· <del> </del>						
SW-608	Water: Cut& cap service laterals fr Existing Bldgs at the Existing utility main	20	5/11/15 A	6/1/15 A					1						
SW-610	Main Street Lining Project Spfld SWSD	20	4/5/16	5/2/16					· <del> </del>						
SW-602	Replace the 12-inch watermains in Main Street with one 16-inch watermain.	84	4/6/16	8/3/16						<u>.</u>					
SW-612	Stub in proposed water service laterals	10	8/4/16	8/17/16					· <u>+</u>						
SW-614	ReFeed Red Rose	10	8/18/16	8/31/16		1					1				
SW-901	SIgn Off & FINAL Approvals by Authority Having Jurisdiction -AHJ	10	9/1/16	9/15/16					·						
Union Street		322	5/11/15 A	9/20/16											
SW-624	Sewer: Cut& cap service laterals fr Existing Bldgs at the utility main	5	5/11/15 A	5/15/15 A						-l	· · · · · · · · · · · · · · · · · · ·				
SW-626	Water: Cut& cap service laterals fr Existing Bldgs at the utility main	5	5/18/15 A	5/20/15 A											
SW-622	Gas: Cut& cap service laterals fr Existing Bldgs at the utility main	8	6/22/15 A	9/13/15 A											
SW-634	Reinforce Existing 24" Water Line w New Restraints	5	10/12/15 A	1/15/16 A											
SW-632	Stub in proposed stormwater lateral to service the garage/retail block/outparcel.	25	4/4/16	5/6/16					] ;		+				
SW-628	Stub in a proposed sewer lateral to service the garage.	5	7/18/16	7/22/16					1	0					
SW-620	Replacing Section of 24-inch water main within Union Street.	30	7/1/16*	8/12/16		· ' 			·						
SW-630	Stub in a proposal water service for a future loop condition to Howard Street.	15	7/25/16	8/12/16						ė –					
SW-902	SIgn Off & FINAL Approvals by Authority Having Jurisdiction -AHJ	10	8/15/16	8/26/16											
SW-618	Reline the existing 10-inch sewer within Union Street add 3 Manholes	23	3/15/16 A	9/20/16			1	1 1							
State Street		486	5/18/15 A	4/24/17					i			- //////	k/-/-/-/-/-/-/-/-/-/-/-/-/-/-/-/-/-/-/-		
SW-642	Gas: Cut& cap service laterals fr Existing Bldgs at the utility main	10	5/18/15 A	6/1/15 A											
SW-644	Sewer: Cut& cap service laterals fr Existing Bldgs at the utility main	30	5/18/15 A	6/1/15 A			- L L		· <del> </del> 						
SW-646	Water: Cut& cap service laterals fr Existing Bldgs at the utility main	20	5/18/15 A	6/1/15 A									\$///\$///		
SW-648	Rebuild Sever & Lining	30	10/27/15 A	1/29/16 A				<b>.</b>	· <del> </del> !					1	
SW-640	Stub in proposed gas service.	5	4/3/17*	4/10/17		1									
SW-904	Sign Off & FINAL Approvals by Authority Having Jurisdiction -AHJ	10	4/11/17	4/24/17					· <del>¦</del> !			-	X///////		1
MGM Way		249	5/5/16	5/1/17									[]]]]]]]]]		

Remaining Work

• Milestone Summary -

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MGM Springfield Sep 2018 Opening - CURRENT / Page 47 of 52 MGM Detail Schedule / DD 3/27/16 / Printed 3/30/16



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ivity ID	Activity Name	Orig	Start	Finish				2016									
		Dur			Oct N		JEN		J Ju		Oct N	D J	FIN				
SW-1047	Install New Watermain Tie to Bliss St	15	5/5/16	5/25/16			• • • •										
SW-1055	Install new drainage with Infiltration System	15	5/5/16	5/25/16													
SW-1051	Install New Gas Mains	5	4/11/17	4/17/17													
SW-1057	SIgn Off & FINAL Approvals by Authority Having Jurisdiction -AHJ	10	4/18/17	5/1/17													
	et @ Main Street (Upper)	263	5/18/15 A	6/16/16				- <mark>-</mark> ii	<b></b>								
SW-656	Cut and Cap gas service beyond Red Rose service connection.	8	5/18/15 A	6/1/15 A													
SW-654	Replace extg 12" Sewer- Partial fr Main-Howard beyond RedRose	16	3/28/16*	4/18/16			L L							I I I I I I I I I I			
SW-652	Replace existing 6" Watermain @ Turnaroud	31	4/6/16	5/18/16													
SW-660	Install new drainage for street and Red Rose parking lot within right-of-way.	31	4/6/16	5/18/16													
SW-658	Install new telephone duct bank.	5	5/26/16	6/2/16							X						
SW-906	SIgn Off & FINAL Approvals by Authority Having Jurisdiction -AHJ	10	6/3/16	6/16/16				· · · · · · · · · · · · · · · · · · ·									
	et @ E Columbus (Lower)	236	5/5/15 A	4/26/16							Y Y						
SW-670	Cut and Cap gas service beyond #1331-1333 building.	15	5/5/15 A	5/15/15 A		- + -											
SW-674	Terminate electrical duct bank @ How St Discontinuance	10	2/29/16 A	3/11/16 A													
SW-668	Replace existing 12" Sewer Main.	10	3/8/16 A	3/21/16 A			····										
SW-908	SIgn Off & FINAL Approvals by Authority Having Jurisdiction -AHJ	10	4/4/16	4/15/16	-												
SW-666	Replace existing 6" Watermain.	17	4/4/16	4/26/16													
	@ Main Street	211	8/1/15 A	6/30/16		-											
SW-682	Terminate existing 10" Watermain at main in Main Street.	10	1/18/16 A	2/1/16 A													
SW-686	Terminate gas service at Main St	10	1/20/16 A	2/1/10 A	-												
SW-600	Terminate telephone duct bank Connection to Main Street.	20	3/28/16	4/22/16				<b>.</b>									
SW-690	Terminate Fiber Optics line and the manhole #15 in Main Street.	20	3/28/16	4/22/16	-												
SW-932	SIgn Off & FINAL Approvals by Authority Having Jurisdiction -AHJ	10	6/17/16	6/30/16													
Vault 86	Sign Oil & FlivAL Approvals by Authonity Having Junsuiction - And	201	8/1/15 A	6/16/16													
SW-689	Eversource Des & Eng	201	8/1/15 A	1/8/16 A		- +								$ \stackrel{l}{\underset{l}{\overset{l}{\underset{l}{\overset{l}{\underset{l}{\overset{l}{\underset{l}{\overset{l}{\underset{l}{\overset{l}{\underset{l}{\underset$			
SW-695	Eversource Obtain City Approvals for New Vault	20	1/11/16 A	4/7/16	-	-											
SW-695	Procure Transformer (by Eversource)	50	10/2/15 A	4/12/16		- <u>+</u>											
SW-691 SW-693	Clear Infrastructure in Area of Relo Vault 86	12		4/12/16	-												
SW-693 SW-701	Citear Infrastructure in Area of Neio Vault 66 Cut Remove Existing Feeders from Existing Vault (Eversource)	6	3/28/16	4/13/16													
			4/8/16		-						X						
SW-703	Modify Existing Electric Manhole to Accommodate New Conduits	5	4/14/16	4/20/16													
SW-707	Excavation	2	5/3/16	5/4/16	-						X						
SW-687	Install New Vault Structure	5	5/5/16	5/17/16													
SW-705	Install Conduits & Pull Tape to Vault	8	5/6/16	5/17/16	_						Y						
SW-688	Install Transformer & New Feeders from Electrical (Eversource)	9	5/13/16	5/25/16					<b>.</b>								
SW-699	Start Up / Energize New Transformer (Eversource)	3	5/25/16	5/27/16	_												
SW-697	Demo & Remove Existing electrical transformer.(on Bliss St) (Eversource)	16	5/25/16	6/16/16					· · · · · · · · · · · · · · · · · · ·								
		70	2/1/16 A	5/18/16													
SW-702	Terminate gas service at Bliss St Discontinuance	5	3/21/16 A	3/25/16 A				• •									
SW-710	Stub in proposed stormwater lateral to service garage, parking lot.	22	3/28/16*	4/26/16	_												
SW-708	Install New storm drain and catch basins	44	3/1/16 A	4/29/16			·		- <del> </del> <del> </del>								
SW-700	Reline existing 12" Sewer main	21	4/4/16	5/2/16	_												
SW-704	Install New 8" CI Water Main	5	2/1/16 A	5/4/16													
SW-912	SIgn Off & FINAL Approvals by Authority Having Jurisdiction -AHJ	10	5/5/16	5/18/16								///////					
	@ Bliss Street	216	8/31/15 A	7/8/16			····					}					
SW-1015	Springfield SWSC Provide Access to E Col. 36" Water Main	5	8/31/15 A	6/2/16			1 1										
SW-1001	Install & Connect existing 6" Watermain fr Bliss to E Columbus	10	6/3/16	6/16/16		4		<b>.</b>				}					
SW-1003	Terminate existing 12" Sewer Main.	10	6/3/16	6/16/16								//////					
SW-1007	Connect new drainage to existing Manholes E Colu	5	6/17/16	6/23/16				<b>.</b>				}					
SW-1013	SIgn Off & FINAL Approvals by Authority Having Jurisdiction - AHJ	10	6/24/16	7/8/16	r '			<b>-</b>	; 🛑		1 1/2	///X///	/////				

Remaining Level of Effort

Remaining Work



Critical Re... • Milestone Summary -



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ivity ID	Activity Name	Orig	Start	Finish				0010				
		Dur			Oct N D J	FM		2016	S Oct I	N D	JF	MAM
E Columbus @	Howard St	35	6/3/16	7/22/16						/////		
SW-1017	Install & Connect existing 6" Watermain fr Howard to E Columbus	10	6/3/16	6/16/16			i. 					
SW-1019	Terminate existing 12" Sewer Main.	10	6/3/16	6/16/16								
SW-1021	Terminate gas service at the main in columbus	5	6/17/16	6/23/16				••••				·
SW-1023	Stub in new install new drainage.	5	6/17/16	6/23/16	_							
SW-1025	Stub in proposed stormwater lateral to Bliss Street.	10	6/17/16	6/30/16			+					<b>/</b> -++
SW-1027	Stub in proposed stormwater lateral to service garage, parking lot.	10	6/17/16	6/30/16	_							
SW-1029	Sign Off & FINAL Approvals by Authority Having Jurisdiction -AHJ	10	7/11/16	7/22/16			+					
E Columbus @		45	6/3/16	8/5/16								
SW-1033	Install & Connect existing 6" Watermain fr Union to E Columbus	10	6/3/16	6/16/16					+			4
SW-1035	Terminate existing 12" Sewer Main.	10	6/3/16	6/16/16	-							
SW-1037	Terminate gas service at the main in columbus	5	6/17/16	6/23/16								·····
SW-1039	Stub in new install new drainage.	5	6/17/16	6/23/16	_							
SW-1000	Stub in proposed stormwater lateral to Bliss Street.	10	6/17/16	6/30/16								<b>/</b>
SW-1041	Stub in proposed stormwater lateral to service garage, parking lot.	10	6/17/16	6/30/16	_							
SW-1045	Sign Off & FINAL Approvals by Authority Having Jurisdiction -AHJ	10	7/25/16	8/5/16								<b>/</b>
	OVEMENTS (per FEIR)	546	3/28/16	5/24/18								
			8/1/16	10/11/16								·
Design		50										
OFF-118	Construction Documents (CD)	40	8/1/16	9/26/16								· · · · · · · · · · · · · · · · · · ·
OFF-124	Owner Approval CD	10	9/27/16	10/11/16								
Permitting		40	10/12/16	12/8/16								
OFF-200	Permits	40	10/12/16	12/8/16								
Procurement		335	3/28/16	7/25/17								
OFF-302	Early Release Pkg: Constr Parking	10	3/28/16	4/11/16		· · · · · · · · · · · · · · · · · · ·						
OFF-300	Procurement	60	5/1/17	7/25/17								
Fabrication		50	7/26/17	10/4/17								
OFF-400	Fabrication	50	7/26/17	10/4/17								
Construction		522	4/12/16	5/24/18				· · · · · · · · · · · · · · · · · · ·		(] <del>           </del>	<u> </u>	
OFF-526	Establish Offsite Parking Areas for Construction	40	4/12/16	6/9/16								
OFF-544	Traffic Lights Poles Trusses Cameras Security - Ready	0		7/25/17								
OFF-528	Lyman St Corridor Improvements	30	7/26/17	9/6/17								
OFF-532	Traffic Control, Conduits, Ducts, Operators	80	7/26/17	11/17/17								
OFF-536	Traffic Control Bases, Pullboxes MH's System	80	7/26/17	11/17/17								
OFF-538	Full Depth Road/Street Reconstruction	80	7/26/17	11/17/17			+					
OFF-540	Grading Curbs Paving & Sidewalk	80	7/26/17	11/17/17								
OFF-542	Misc Traffic Structures	80	7/26/17	11/17/17								
OFF-546	Misc Traffic Control System Upgrades per the Citry	80	7/26/17	11/17/17	_							
OFF-548	Porte Cochere Paving Walks & Hardscape	80	7/26/17	11/17/17								
OFF-550	Misc Road & Access Way Road Construction	80	7/26/17	11/17/17	_							
OFF-552	Final Paving Finish Layer	80	7/26/17	11/17/17								····
OFF-554	Brick Paving & Stamped Concrete	80	7/26/17	11/17/17	—							
OFF-534	Substation Construction for De-CUP & Garage Block	80	7/26/17	11/17/17								<b>/</b>
OFF-502	Union St Widening	80	7/26/17	11/17/17							<i>[[]]]</i> ]	
OFF-506	Main St Lane Width & Shoulder Width Mods	80	7/26/17	11/17/17							\/////////////////////////////////////	4
OFF-508	State St East of Main St - Shoulder Width Mods	80	7/26/17	11/17/17							<i>\/////</i>	
OFF-508	State St West of Main St - Lane & Shoulder Width Mods	80	7/26/17	11/17/17						(]///	\$ <i>  }</i>	/
	West Columbus Ave (b/t Mem Bridge / Boland Way Union St) Shldr Wid Mods	80	7/26/17	11/17/17								
OFF-512										11111	x///x///	

Remaining Level of Effort Actual Work Remaining Work

Critical Re... 2-5-♦ ♦ Milestone Summary

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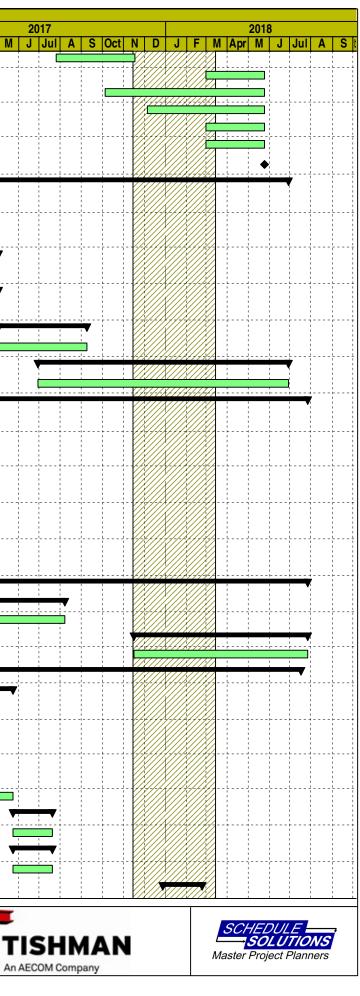


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	Activity Name	Orig	Start	Finish					2010			
		Dur			Oct N		EM	AM	2016 J Jul A		N D J F	M
OFF-518	Plainfield St Bridge Shldr Width Pedestrian / Bicycle Accommodations	80	7/26/17	11/17/17					JUUIA	3 000		
OFF-504	Implement Signal Timing Improvements	60	3/1/18	5/24/18		+			· · · · · · · · · · · · · · · · · · ·	44.		
OFF-514	Mem Bridge Lane & Shidr Width Mods	160	10/5/17	5/24/18								
OFF-520	Misc: Ped Signals / Striping / Retrof ADA Ramps / Widen Sidewalks / Upgrade Crossir	120	12/5/17	5/24/18		÷					· / //////////////////////////////////	
OFF-522	Misc: Bus Shelters / Main St Bus Stops /	60	3/1/18	5/24/18	-							
OFF-524	Mise: Signage / Vehicular / Pedestrian	60	3/1/18	5/24/18		÷					· / / / / / / / / / / / / / / / / / / /	/
OFF-530	Offsite Improvements FEIR Requirements Complete	0	0/1/10	5/24/18	-							
PLAZA RETAIL		409	11/17/16	6/29/18		÷					· ////////////////////////////////////	<u>/</u>
Design		75	11/17/16	3/6/17	<b>_</b>	; 					- /////////////////////////////////////	//
RTL-118	Construction Documents (CD)	70	11/17/16	2/27/17	_							
RTL-124	Owner Approval CD	5	2/28/17	3/6/17	<b>.</b>	÷						2
Permitting		40	3/7/17	5/2/17								
RTL-200	50% CD Permitting Submission	40	3/7/17	5/2/17						ļļ		
Procurement		40	3/7/17	5/2/17								
RTL-300	Procure	40	3/7/17	5/2/17		<u>.</u>						
Fabrication		90	5/3/17	9/8/17								
RTL-400	Fab	90	5/3/17	9/8/17								
Construction		254	6/29/17	6/29/18								
RTL-500	Construct	254	6/29/17	6/29/18								
ARMORY		534	6/15/16	7/26/18								·/•
Design		79	6/15/16	10/5/16								
ARM-118	Construction Documents (CD)	70	6/15/16	9/22/16						<u></u>		/
ARM-122	Owner Approval CD	10	9/22/16	10/5/16								
Permitting		40	10/6/16	12/5/16		÷						<u>/</u>
ARM-200	Permits	40	10/6/16	12/5/16								
	Fernils	60	10/6/16	1/4/17		÷						//
Procurement	Description											
ARM-300	Procurement	60	10/6/16	1/4/17								/
Fabrication		80	1/5/17	4/27/17								
ARM-400	Fab	80	1/5/17	4/27/17		+					- /////////////////////////////////////	/ <u>,</u>
Construction		395	1/5/17	7/26/18								
	e & Shell Rehab	150	1/5/17	8/7/17								/
ARM-502	Summary	150	1/5/17	8/7/17								
Fit Out		175	11/16/17	7/26/18								4
ARM-500	Summary	175	11/16/17	7/26/18								
DaVINCI PARK		470	9/6/16	7/17/18						M		
Design		180	9/6/16	5/23/17								
DAV-102	Program development	20	9/6/16	10/3/16								
DAV-104	Owner Approval - Program	10	10/4/16	10/18/16								
DAV-106	Validate program	20	10/19/16	11/16/16							¥////X////////////////////////////////	
DAV-108	Landscape Design	40	11/17/16	1/16/17								
DAV-116	Public Approval	40	1/17/17	3/13/17								
DAV-122	Final Design Docs	50	3/14/17	5/23/17								
Permitting		40	5/24/17	7/20/17								
DAV-200	Permits	40	5/24/17	7/20/17		*						
Procurement		40	5/24/17	7/20/17								
DAV-300	Procurement	40	5/24/17	7/20/17	<b></b>	+ 						1
		40	12/28/17	2/22/18								
Fabrication											VIVIII////////////////////////////////	1/1 1



ctivity ID	Activity Name	Orig	Start	Finish		-			004	<u> </u>				
		Dur			Oct N		JF	MA	201 M		S Oct		JE	
DAV-400	Fab & Deliver	40	12/28/17	2/22/18										
Construction		100	2/23/18	7/17/18										
DAV-500	Construction	100	2/23/18	7/17/18		· <u>;</u>								· · · · · · · · · · · · · · · · · · ·
DAYCARE		490	5/25/16	5/3/18										
Design		55	5/25/16	8/11/16		· <del>;</del>		<mark>-</mark>						·····
	Construction Decuments (OD)													
DAY-112	Construction Documents (CD)	50	5/25/16	8/4/16		·								· · · · · · · · · · · · · · · · · · ·
DAY-114	Owner Approval CD	5	8/5/16	8/11/16					_	Ľ				
Permitting		40	6/30/16	8/25/16										<b>//</b>
DAY-118	50% CD Permitting Submission	40	6/30/16	8/25/16						<u></u>				
Procurement		40	8/5/16	9/30/16										4
DAY-120	Procurement	40	8/5/16	9/30/16										
Fabrication		60	7/20/17	10/13/17										
DAY-122	Fab & Deliver	60	7/20/17	10/13/17										
Construction		140	10/16/17	5/3/18										
DAY-116	Summary	140	10/16/17	5/3/18										
DAY-117	LEED Platinum Commissioning	40	3/8/18	5/3/18										
ENTERTAINME	NT BLK (F/O)	313	2/28/17	5/23/18		+			+		+- +-			
Procurement		154	2/28/17	10/5/17										
EB-TS-12	PROCURE HOODS & WALK-IN COOLERS	110	2/28/17	8/3/17							+-		X	4
EB-TS-10	PROCURE FOOD SERVICE EQUIPMENT (DA / DB PACKAGE)	154	2/28/17	10/5/17										
Interior Fit Out		170	9/21/17	5/23/18		· •								1
1st Flr Bowling		115	9/25/17	3/8/18		-								
		0	9/25/17	3/0/10		· • • • • • • • • • • • • • • • • • • •		<mark>-</mark>						×/
EB-BOW-100	1st Fir Bowling Complete	0	9/23/17	3/8/18	-									
EB-BOW-900		115	9/25/17	3/8/18		+					+-			4
Tap Sportsbar		165	9/25/17	5/18/18										
Kitchen		165	9/25/17	5/18/18										
EB-TS-32	FRAME WALLS/DOOR FRAMES	30	9/25/17	11/6/17										
EB-TS-30	INSTALL HOODS & WALK-IN COOLERS	10	11/7/17	11/20/17		·								//
EB-TS-34	HANG & INSTALL GREASE DUCT	10	11/7/17	11/20/17	-									
EB-TS-16	MEPS ROUGH-IN WALLS/BACKING	15	11/7/17	11/28/17		· <del>;</del>		- <mark>-</mark>						4
EB-TS-38	TERMINATE HOOD TO GREASE DUCT/WRAP	5	11/21/17	11/28/17	-									
EB-TS-28	DRYWALL & TAPE WALLS	20	11/29/17	12/27/17		· <del>.</del>								·
EB-TS-36	INSTALL CEILING GRID	5	12/28/17	1/4/18	-									
EB-TS-24	FRP/STAINLESS WALL COVERING	10	12/28/17	1/11/18		· <u> </u>								//
EB-TS-24 EB-TS-26	INSTALL QUARRY TILE FLOOR	10	12/28/17	1/11/18	-	i i								
EB-TS-22	MEPS DROPS TO GRID	10	1/5/18	1/18/18		·+								1
EB-TS-20	INSTALL CEILING TILE	10	1/19/18	2/1/18	-									
EB-TS-14	INSTALL FOOD SERVICE EQUIPMENT	20	1/12/18	2/1/18		·								
EB-TS-56	Install Specialty Equipment	20	1/12/18	2/8/18	-									
EB-TS-30	MEPS WALL/CEILING TRIM	10	2/2/18	2/15/18		•		<mark>-</mark>						4
EB-TS-18 EB-TS-48	3RD PARTY SCENARIO / DEVICE VERIFICATION	10	2/2/18	3/1/18	-								X//////	
EB-TS-48 EB-TS-42	FLS PRE-TESTING (CONTRACTORS)	15	2/16/18	3/1/18		· <del>;</del>						<i>[]]</i>		<i>M</i>
EB-TS-42 EB-TS-40	3RD PARTY REPORT				-									
		30 10	3/9/18	4/20/18		· <del>.</del>					+-			4
EB-TS-46	City of Spfid / 3RD PARTY FINAL		4/23/18	5/4/18	-									
EB-TS-50	SFD DEVICE CERTIFICATION	10	4/23/18	5/4/18		·							X/////////////////////////////////////	1
EB-TS-44	TEMPORARY CERTIFICATE OF OCCUPANCY	10	5/7/18	5/18/18	-								///////	
EB-TS-52	SITE SIGN OFF / CLEARANCES	10	5/7/18	5/18/18	1						1 1	V////	X///X//	1/

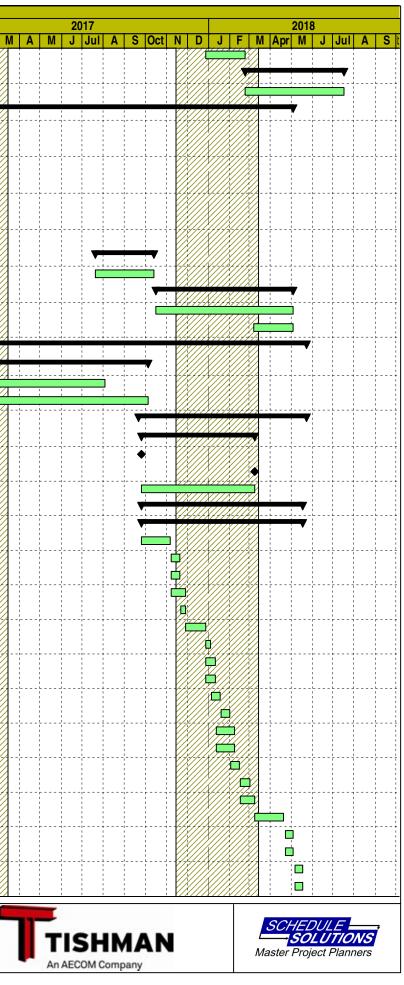
Remaining Level of Effort Actual Work

• Remaining Work



MGM RESORTS

MGM Springfield Sep 2018 Opening - CURRENT / Page 51 of 52 MGM Detail Schedule / DD 3/27/16 / Printed 3/30/16



Activity ID	Activity Name	Orig	Start	Finish												
		Dur								2016						
EB-TS-54	Deardy far Dume In	0		E/10/10	Oct	ND	J	FI		N J J	ulA	S Oct N	N D	J	FN	
	Ready for Burn In	0	0/05/47	5/18/18		i										
1st Fir Entertai		115	9/25/17	3/8/18			-	+-	· <mark>-</mark>	+						
EB-1ER-100	1 st Flr Entertainment Rtl Start	0	9/25/17		_	i										
EB-1ER-900	1 st Flr Entertainment Rtl Complete	0		3/8/18			-	+-					////			
EB-1ER-102	1st Flr Entertainment Rtl	115	9/25/17	3/8/18		Ì								X///		
2nd Flr Cinema		120	9/21/17	3/13/18				L L								
EB-CIN-100	Cinema Start	0	9/21/17		_											
EB-CIN-900	Cinema Complete	0		3/13/18												
EB-CIN-102	Cinema	120	9/21/17	3/13/18												
FF&E		50	3/14/18	5/23/18				+-				· · · · · · · · · · · · · · · · · · ·				
EB-FFE-102	FF&E	50	3/14/18	5/23/18												
RESIDENTIAL		555	4/15/16	6/26/18												
Design		150	4/15/16	11/17/16					-							
RES-108	Schematic Design (SD)	50	4/15/16*	6/24/16					: 📫							
RES-110	Owner Approval - SD	5	6/27/16	7/1/16						ļ						
RES-112	Design Development (DD)	45	7/5/16	9/6/16												
RES-116	Owner Approval DD	5	9/7/16	9/13/16												
RES-118	Construction Documents (CD)	40	9/14/16	11/9/16												
RES-122	Owner Approval CD	5	11/10/16	11/17/16									V////			
Permitting		40	11/28/16	1/24/17									7777			
RES-200	Interiors Permits	40	11/28/16	1/24/17			1						1			
Procurement		40	11/18/16	1/17/17												
RES-300	Procurement	40	11/18/16	1/17/17			-							XIIII		
Fabrication		100	1/18/17	6/8/17												
RES-400	Fab & Deliver	100	1/18/17	6/8/17												
Construction		360	1/25/17	6/26/18												
RES-500	Fit Out Phase 1 Units	240	1/25/17	1/5/18											7777	
RES-502	Fit Out Phase 2 Units	185	10/3/17	6/26/18		-					-					

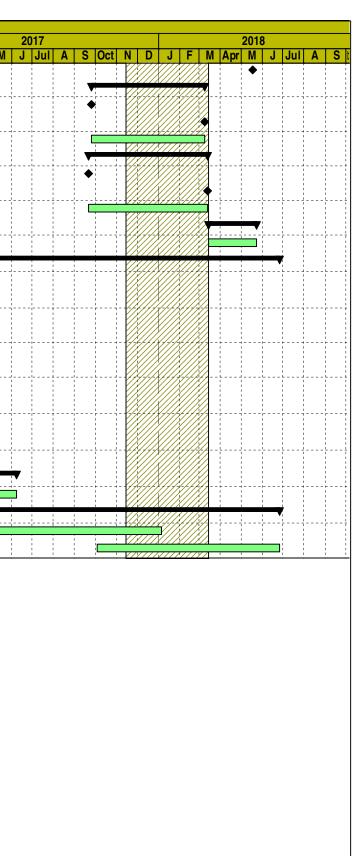
 Remaining Level of Effort
 Critical Re...

 Actual Work
 Milestone

 Remaining Work
 Summary









APPENDIX B

PRESENTATION TO THE ACCESS AND OPPORTUNITY COMMITTEE OF APRIL 12, 2016



# Access and Opportunity Committee April 12, 2016



## Agenda

- 1. Outreach Update
- 2. Construction Workforce
- 3. Design Commitments
- 4. Construction Commitments



### SPRINGFIELD

Outreach Update



### SPRINGFIELD

# **OUTREACH UPDATE**

- 1. Outreach to MBE, WBE & VBE Companies
- 2. Outreach to local Community Groups
- 3. Community Partners Network
- **Construction Diversity Task Force** 4.
- 5. Union Partnership & Outreach
  - Putnam Vocation Academy Graduating Seniors MGM Springfield Site Tour ightarrow
  - MGM Springfield Diversity Program MGC Presentation ightarrow
  - One on One meetings with Unions and Union Apprenticeship Programs ightarrow
- Outreach Events 6.
  - Union and Union Apprenticeship Program Referral Update
  - Upcoming Outreach Events/ Dates ightarrow



# **OUTREACH TO MBE, WBE & VBE COMPANIES**

### **Design & Consulting:**

Ref	Company	Location
1	Business Solutions Unplugged	Birmingham, MA
2	Gericho Construction	Springfield, MA
3	IMC Private Security Services <sup>(1)</sup>	Springfield, MA
4	Pari Riahi Architects, Inc.	Amherst, MA

### **Construction:**

Ref	Company	Location
5	Avid Ironworks Inc.	Springfield, MA
6	Boss Steel Inc.	Everett, MA
7	C4 Cable (2)	Taunton, MA
8	Chapman Construction Corporation Inc.	Sandwich, MA
9	Costa Brothers Masonry, Inc.	Fairhaven, MA
10	Fisher Contracting Corporation	Worcester, MA
11	Fletcher Sewer & Drain Inc.	Ludlow, MA
12	Gericho Construction	Springfield, MA
13	H.M. Nunes & Sons Construction	Ludlow, MA
14	Ms. Pipe, LLC.	South Windsor, CT

### Notes:

Business has an application pending with Mass. Supplier Diversity Office for MBE Certification. C4 Cable is both a Design & Construction business. (1)

(2)



<b>Diversity Status</b>
MBE
MBE/WBE
MBE
WBE

Diversity Status
WBE
WBE
WBE
MBE
MBE
MBE/WBE
WBE
MBE/WBE
MBE/WBE
WBE

## OUTREACH TO LOCAL COMMUNITY GROUPS/ ORGANIZATIONS/ DEPARTMENTS

Ref	Company	
1	A.W.A.K.E. Inc.	
2	American Legion	
3	City of Springfield Department of Veterans Services	
4	Community Partners Network	
5	Community Works	
6	Interise Collaborative	
7	Neighbor to Neighbor	
8	Springfield Partners for Community Action	
9	S.T.E.M. Young Urban Engineering & Entrepreneur Academy	
10	Urban League of Springfield	
11	VOICE Collaborative	
12	YWCA/ Youth Build	



Location
Springfield, MA
Western Massachusetts
Springfield, MA
Springfield, MA
Springfield, MA
Springfield, MA
Northampton, MA
Springfield, MA

# **COMMUNITY PARTNERS NETWORK**

Ref	Organization	
1	A.W.A.K.E. Inc.	
2	Career Point	
3	Community Works	
4	East African Cultural Center	
5	Greater Springfield NAACP	
6	HAP Housing	
7	Ludlow Veterans Services Organization	
8	Neighbor to Neighbor	S
9	Partners for Community	S
10	ROCA	
11	School Based Services	
12	Springfield Partners for Community Action	
13	Springfield Veterans Services Dept.	
14	Springfield Vets Center	
15	UMASS Employment Collaborative	
16	Uptown Construction Collaborative	
17	Urban League of Greater Springfield	
18	Veteran's Inc.	
19	VOICE-Veteran Service Organizations Collaborative	V
20	Westover Job Corps.	
21	YWCA/Youth Build	

Notes:

Organizations highlighted in yellow represent new organizations to the network since last AOC meeting. (1)





**Location** Springfield, MA Holyoke, MA Springfield, MA Springfield, MA Springfield, MA Springfield, MA Ludlow, MA Springfield/Holyoke, MA Springfield/Holyoke, MA Springfield, MA Springfield, MA Springfield, MA Springfield, MA West Springfield, MA Springfield, MA Springfield, MA Springfield, MA Springfield, MA Nestern Massachusetts Westover, MA Springfield, MA

# **COMMUNITY PARTNERS NETWORK**

### **Progress Made to Date:**

- Holding bi-weekly meetings to finalize mission, vision, and action plans with a paid facilitator.
- Has identified 2 main areas of focus:
  - Working together to recruit diverse populations who meet union requirements and are ready to join a Union/Union JATC.
  - Working to recruit diverse populations who may not meet union requirements, and who need supportive services and soft skill training.
- Has grown in new members from 9 to 21 community based organizations.
- Hosting a Union Construction Information Session for their program participants on April 5th in Springfield, done in partnership with local trade union representatives.
- Working on developing a plan for Advocacy for Diversity in Construction.
- Continued referrals and work to get diverse populations into the local trade unions.



# **CONSTRUCTION DIVERSITY TASK FORCE**

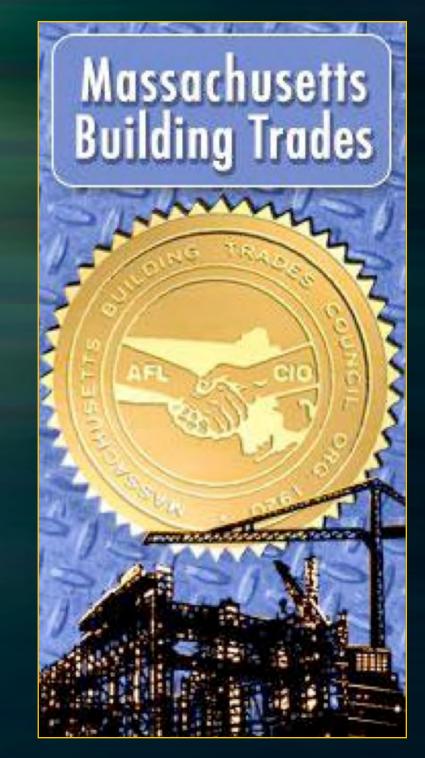
## **Progress Made to Date:**

 March 10, 2016 - First Task Force Meeting was held and attended by the 4 elected community partners, representatives from the Pioneer Valley Building Trades Unions, Carpenters Union #108, Tishman Construction, and MGM Springfield.

### **Meeting Outcomes:**

- Formal introductions between the community partners and the union representatives occurred.
- Task Force members agreed that there is a need for a working body of community representatives, owners, construction representatives, and trade unions to address diversity in the construction career and unions.





9

# **CONSTRUCTION DIVERSITY TASK FORCE**

## **Meeting Outcomes:**

- Allowed attendees to develop lines of igodolcommunication with each other outside of the **Diversity Task Force meetings.**
- The interaction between community partners igodoland the union representatives gave attendees a better understanding of union membership and recruitment processes, and allowed room to address misconceptions about the issue of lack of diversity in the unions.



Attendees gained a better understanding of the construction landscape of igodolWestern MA, and began discussions on how to "right size" their outreach, diversity recruitment, and programming in relationship to current/upcoming construction projects in the area.



# **CONSTRUCTION DIVERSITY TASK FORCE**

## **Meeting Outcomes:**

- Began discussion on the diversity membership of the local trade unions, i.e.  $\bullet$ diverse individuals working on jobs, what diversity exists on the bench.
- MGM Springfield will continue to act as the convener of the Diversity Task Force until the task force develops into an established and self-sustaining initiative.
- Task Force agreed that it should address diversity in the unions and entire  $\bullet$ construction workforce, and not just focus solely on the MGM Springfield project.



Putnam Vocational Academy Seniors MGM Springfield Site Tour

- March 3, 2016 Walking Tour done with MGM Springfield and Tishman Construction representatives.
- Partnered with Carpenters Union #108, and Ironworkers #7 to deliver the presentation to attendees.
- Attended by 14 Putnam Graduating Seniors in the Vocational/Construction Careers Program.







## **Putnam Vocational Academy Seniors MGM Springfield Site Tour**

MGM Springfield and Tishman igodotConstruction is exploring the possibility of developing an on-going partnership with Putnam Vocational Academy students interested in joining unions and working on the MGM Springfield job site.

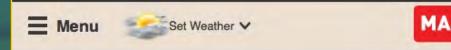




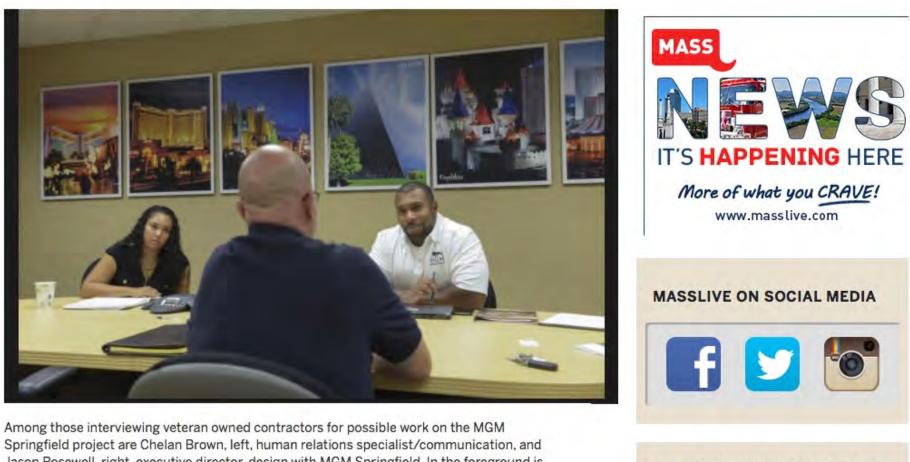


**Massachusetts Gaming Commission Invites MGM Springfield and Carpenters Union #108 to Monthly Meeting To Share Diversity Work and Best Practices** 

March 17, 2016 - MGM ightarrowSpringfield Construction Staff delivered the March Access & **Opportunities Committee (AOC)** presentation to the full Mass. Gaming Commission.



### MGM Springfield exceeding diversity targets on construction



Jason Rosewell, right, executive director, design with MGM Springfield. In the foreground is Difference and deat of the City Containment Calutions have die Wast Waster





Subscribe



BREAKING NEWS NEWSLETTER

- MGM answered questions from MGC Commissioners about the work of the Diversity Outreach Program, Union Partnership, and Partnership with **Community Partners.**
- MGC Commissioners cited MGM Springfield's Diversity Program work as Best ightarrowPractices around increasing access and opportunities to the union construction workforce for diverse populations.
- Carpenters Union #108 shared success stories that have happened as a result of partnering with the unions such as getting new minority, women, and veteran owned companies signatory with the local trade unions, and getting new women, minorities, and veterans in the union pipeline for work.



### Individual Meetings with Local Trade Unions

MGM has met/outreached with the following trade unions individually as well. ightarrowMGM will continue to meet individually with local trade unions.

Ref	Union Name	Trade	Location	
1	Boilermakers #29	Boilermakers	Quincy, MA	
2	Bricklayers and Allied Craftsmen Union Local #3	Bricklayers	Springfield, MA	
3	Carpenters Union #108	Carpentry	Springfield, MA	
4	Heat & Frost Insulators and Allied Workers #6	Heat & Frost Insulation	Dorchester, MA	
5	IBEW	Electrical	Springfield, MA	
6	International Alliance Theatrical Stage Employees Local #53	Stage Hands/Theatre Workers/Rigging/Audio/	Springfield, MA	
7	International Union Elevator Constructors Local #41	Elevator Construction	Springfield, MA	
8	Ironworkers Local #7	Iron	Springfield, MA	
9	Laborers Union #999	General Construction Labor	East Longmeadow, MA	

Notes:

Unions highlighted in yellow represent new unions met with since last AOC meeting.



## Individual Meetings with Local Trade Unions

MGM has met/outreached with the following trade unions individually as well. ightarrowMGM will continue to meet individually with local trade unions.

Ref	Union Name	Trade	Location
10	LiUna Building Wreckers #1421	Demolition/Complete Building Teardowns	Tewsbury, MA
11	Painters & Allied Traders Council #35	Painting	Springfield, MA
12	Plasters & Cement Masons #534	Plasters & Cement Masonry	Dorchester, MA
13	Plumbers & Pipefitters #104	Plumbing/Pipefitting	Chicopee, MA
14	PVBT Business Managers	All trades	Western Massachusetts
15	Road Sprinkler Fitters Local #669	Sprinkler Fitters	Rutland, MA
16	Sheet Metal Workers Local	Sheet Metal	Springfield, MA
17	Teamsters #404	Trucking/Hauling	Springfield, MA

Notes:

Unions highlighted in yellow represent new unions met with since last AOC meeting.





## **Goals of One on One Union Meetings:**

- Share Construction Timelines of the MGM Springfield Project  $\bullet$
- Discuss/Review MGM Springfield Diversity Program
- Discuss/Review ability for the unions to meet the diversity goals of the ightarrowMGM Springfield project
- Discuss potential partnerships between MGM and the unions  $\bullet$
- Discuss MGM Springfield Union Referral System





## **Trade Union Referral System:**

- MGM is following up with over 100 contacts who may be interested in joining  $\bullet$ the unions through the following:
  - MGM Springfield On-Line Construction Workforce Interest Form
  - Referrals and list from our community partners
  - Attendance at outreach events
- MGM is tracking the progress of each referral and documenting all union  $\bullet$ referral work in a union referral database.





## **Trade Union Referral System:**

- Referred individuals are placed into categories in relation to them being  $\bullet$ eligible for union placement:
  - Eligible/Ready for Work (meets all union requirements)
  - Ineligible/Referred to Community Partners (doesn't meet all of the union requirements)
  - Existing Union Member (diverse person already accepted into unions and are looking for work to complete their apprenticeship program hours requirement)





## **Trade Union Referral System:**

Basic Eligibility Assessment/Screening Process: (In relation to successful union acceptance)

- Applicant must have High School Diploma or Hi-Set (G.E.D.) (all except ightarrowInternational Alliance Theatrical Stage Employees Local #53)
- Applicant must be able to pass a Drug Test ullet
- Applicant must have access to reliable transportation ightarrow
- Must be 18 years of age at time of Apprenticeship acceptance ullet
- Must be physically capable of performing the work of interested trade ightarrow
- Must have a valid driver's license or photo ID (some unions require a valid ightarrowdrivers license)





## **Trade Union Referral System:**

**Eligible Applicants Tracking:** 

- Attended Mandatory/Outreach Information Session/Meeting ullet
- **Application in Process/Completed** ullet
- Interview Scheduled/Completed ullet
- Drug Test Scheduled/Completed ullet
- Acceptance/Ready for Work or Not Accepted ullet
- Placed on a job site ightarrow





# OTHER DIVERSITY WORK & UPCOMING OUTREACH/ EVENTS

- **April 2016 Construction Diversity Task Force Meeting**  $\bullet$
- April 1, 2016 Tour of YWCA Youth Build Program
- April 28, 2016 Minorities Interested in Union Construction Open Houses in • partnership with the Greater Springfield Urban League, A.W.A.K.E., Veteran's Inc., and Neighbor to Neighbor Jobs Not Jails Program
- April 29, 2016 Baypath College Annual Women's Conference Exhibit Table  $\bullet$ w/Union Partners
- May 2016 MGM Springfield Construction Website Updates to include **Community Partners Directory/Information**
- May 2016 Women Interested in Union Construction Open Houses; in partnership with the Springfield Y.W.C.A. and the Youth Build program





# Construction Workforce



### SPRINGFIELD

## WORKFORCE DIVERSITY STATISTICS - UNION THROUGH MARCH 28, 2016

Group	Project Goals	
Women	6.90%	
Minority	15.30%	
Veteran	8.00%	

Notes:

(1) Statistics include all workforce reports that were received by MGM as of March 28, 2016.



## **Project To Date %**

## 8.94%

## 39.31%

## 6.38%

## WORKFORCE DIVERSITY STATISTICS - TOTAL THROUGH MARCH 28, 2016

Group	Project Goals	F
Women	6.90%	
Minority	15.30%	
Veteran	8.00%	

Notes:

(1) Statistics include all workforce reports that were received by MGM as of March 28, 2016.

(2) The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 4.75% of total workforce hours are included in two of the diversity categories. There are not any hours currently reported within three diversity categories.



## Project To Date %

## 10.56%

## 28.35%

## 8.65%

## **WORKFORCE 3 MONTH LOOK AHEAD**

- 1. Work in Progress 95 State Street Abatement
- 2. Work in Progress Water/Sewer Infrastructure
- 3. Work in Progress 95 State Interior Demo
- 4. Work in Progress Site Prep for Garage
- 5. Work in Progress YWCA Demolition
- 6. April 2016 3rd Party Inspections Award for Garage

- 7. April 2016 73 State Street Support
- 8. April 2016 Temp Power Connections
- 9. Late April 2016 French Church Relocation
- 10. May 2016 Armory Rear Demo
- 11. May 2016 Vault V86 Relocation
- 12. May 2016 Union Chandler Facade **Preservation/Demo**





# Design & Construction Commitments



### SPRINGFIELD

## DESIGN & CONSTRUCTION COMMITMENTS THROUGH MARCH 31, 2016

Group	Project Goals	Commitments	Variance	Company Count	Value
WBE	10.0%	16.6%	6.6%	29	\$11.50M
MBE	5.0%	9.9%	4.9%	19	\$6.84M
VBE	2.0%	6.2%	4.2%	8	\$4.27M

Notes:

- (1) Total Commitments through March 31, 2016 are \$69.3M.
- (2) Includes companies that are certified with the following agencies:
  - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
  - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
  - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



Design Commitments



### SPRINGFIELD

### **DESIGN COMMITMENTS THROUGH MARCH 31, 2016**

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	11.3%	9	\$2.65M
MBE	5.0%	8.4%	8	\$1.96M
VBE <sup>(3)</sup>	2.0%	4.1%	2	\$0.96M

Notes:

- Total Commitments through March 31, 2016 are \$23.4M. (1)
- Includes companies that are certified with the following agencies: (2)
  - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council. VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission. •
  - •
  - •
- Value for VBE (Stevens & Associates) is included in the Construction Commitments because they are being billed through Tishman. (3)WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



### **DESIGN COMPANIES** THROUGH MARCH 31, 2016

Ref	Company	Scope	Location	Diversity Status
	AAC Investments, LLC dba Avenue Interior Design	Interior Design	Los Angeles, CA	WBE
2	Akal Engineering, Inc.	MEP Consulting Engineering Services	Berlin, MA	MBE
3	AFO Project Consulting, LLC	Construction Consulting	Las Vegas, NV	VBE
4	Andelman & Lelek Engineering, Inc.	Energy Modeling	Norwood, MA	WBE
5	Convergent Technologies Design Group, Inc.	Acoustics/ Audio Visual/ IT/ Low Voltage	Lockport, NY	WBE
6	Copley Wolff Design Group, Inc.	Full Landscape Architectural Services	Boston, MA	WBE
7	Desman, Inc.	Parking Garage Bridging Documents (LOA)	Boston, MA	MBE
8	Dietz & Company Architects, Inc.	Full Service Architecture and Interior Design	Springfield, MA	WBE
9	Engineers Design Group, Inc.	Structural Engineering Consulting Services	Malden, MA	MBE

#### Notes:

Includes companies that are certified with the following agencies:

- MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. •
- WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council. VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission. •
- •

Green highlighted companies have been paid as of February 29, 2016. (2)

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



### **DESIGN COMPANIES THROUGH MARCH 31, 2016**

Ref	Company	Scope
10	Fernandez & Associates	Fire Protection Design and Code Consulting Services
11	Marshall Moya Design, LLC	Architectural Services
12	MCLA, Inc.	Lighting
13	Pari Riahi Architects, Inc.	Executive Architect
14	Soden Sustainability Consulting, LLC	LEED
15	Spec's Design Group, LLC	Interior Design
16	Stevens & Associates	Façade Stabilization Design
17	Timothy Haahs & Associates, Inc.	Architect and Engineer of Record/ Parking Consultant
18	VAV International, Inc.	Mechanical Consulting
19	WA Architects, Inc.	Architectural Services

Notes:

Includes companies that are certified with the following agencies:

- MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. •
- WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council. VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission. •
- •

Green highlighted companies have been paid as of February 29, 2016. (2)

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



Location	Diversity Status
Byfield, MA	MBE
Washington, DC	MBE
Washington, DC	WBE
Amherst, MA	WBE
Winchester, MA	WBE
Springfield, MA	WBE
Brattleboro, VT	VBE
Blue Bell, PA	MBE
Woburn, MA	MBE
Cleveland, OH	MBE

# Construction Commitments



#### SPRINGFIELD

### **CONSTRUCTION COMMITMENTS** THROUGH MARCH 31, 2016

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	19.3%	20	\$8.85M
MBE	5.0%	10.6%	11	\$4.88M
VBE <sup>(3)</sup>	2.0%	7.2%	6	\$3.31M

Notes:

- Total Commitments through March 31, 2016 are \$45.9M. (1)
- Includes companies that are certified with the following agencies: (2)
  - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council. •
  - •
  - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission. •

Connecticut Temperature controls VBE diversity is not currently being counted pending a review by the Massachusetts Gaming Commission. WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



### **DIVERSE CONSTRUCTION COMPANIES** THROUGH MARCH 31, 2016

Ref	Company	Scope	Location	Diversity Status
1	American Environmental, Inc.	Abatement	Holyoke, MA 01040	MBE
2	Arrow Security Corporation	Security Guard Services	Springfield, MA 01114	VBE
3	Ayala Excavating and Trucking, LLC	Trucking	Springfield, MA 01107	MBE
4	BECO Electrical Contractors, Inc.	Electrical	Monson, MA 01057	VBE
5	Berkshire Concrete Cutting, LLC	Saw Cutting	Torrington, CT 06790	WBE
6	C&C Contractors, LLC	Trucking Services	Springfield, MA 01104	MBE
7	CK Flooring Solutions, Inc.	Carpet Installer	Chicopee, MA 01020	WBE
8	CMJ, LLC	Property Management/Maintenance	Springfield, MA 01101	MBE
9	Connecticut Drywall Finishing, Inc.	Drywall	West Springfield, MA 01089	WBE
10	EDM Construction, Inc.	Carpentry & Structural Steel Erection	Merrimac, MA 01860	WBE
11	E L Waterman, Inc.	Pipe Supplier	Foxboro, MA 02035	WBE
12	Erection & Welding, LLC	Steel Supplier	New Milford, CT 06776	MBE
13	Evermore Light & Power, Inc.	Electrical	Somerville, MA 02145	WBE

Notes:

Green highlighted companies have worked on site and been paid as of February 29, 2016. (1)

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



### **DIVERSE CONSTRUCTION COMPANIES** THROUGH MARCH 31, 2016

Ref	Company	Scope	Location	Diversity Status
14	Federal Concrete, Inc.	Concrete Services	Hopedale, MA 01743	WBE
15	Fletcher Sewer & Drain, Inc.	Inspection - FEIR	Ludlow, MA 01056	WBE
16	Frisoli Electric, Inc.	Electrical	Holbrook, MA 02343	VBE
17	Gomes Construction Co. Inc.	Utility Connections	Ludlow, MA 01056	WBE
18	Granite City Electric Supply Company, Inc.	Electrical Supplier	Quincy, MA 02169	WBE
19	JRL Construction, Inc.	General Contractor - Demolition	Springfield, MA 01103	VBE
20	Kittredge Equipment Company, Inc.	Kitchen Equipment	Agawam, MA 01001	WBE
21	L.K. Sheet Metal, Inc.	Sheet Metal	East Hartford, CT 06108	WBE
22	Larry's Trucking Co.	Trucking	Springfield, MA 01129	MBE
23	Lindon Group	Piping Materials	East Providence, RI 02914	WBE
24	Medeiros Hydroseeding & Landscaping Construction, Inc.	Trucking and Soil Materials	Monson, MA 01057	MBE
25	New England Foundation Company, Inc.	Helical Piles	Andover, MA 01810	WBE
26	Northeastern Steel Corporation	Steel Distributor	Revere, MA 02151	MBE

Notes:

Green highlighted companies have worked on site and been paid as of February 29, 2016. (1)

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



### **DIVERSE CONSTRUCTION COMPANIES** THROUGH MARCH 31, 2016

Ref	Company	Scope	Location	Diversity Status
27	Optimum Building & Inspection, Inc.	Carpentry	Springfield, MA 01104	MBE
28	Performance Testing & Balancing LLC	Testing & Balancing	South Hampton, MA 01073	VBE
29	Rebars & Mesh, Inc.	Concrete	Haverhill, MA 01835	WBE
30	S&F Concrete Contractors, Inc. Concrete		Hudson, MA 01749	MBE
31	Security Construction Services, Inc.	Fencing	Hudson, MA 01749	WBE
32	Steere Engineering, Inc.	Engineering Services	Warwick, RI 02886	WBE
33	T & M Equipment Corporation	Excavating Contractor	Springfield, MA 01104	VBE
34	Titan Roofing Company	Roofing	Springfield, MA 01104	MBE
35	Triton Leasing and Rental, Inc.	Demolition & Abatement	Feeding Hills,MA 01030	WBE
36	Ultimate Abatement Company, Inc.	Abatement	Plainfield, MA 01070	WBE
37	Willow Tree Outdoor, LLC	Landscape	Springfield, MA 01105	WBE

#### Notes:

(1) Green highlighted companies have worked on site and been paid as of February 29, 2016. WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



APPENDIX C

#### CONSTRUCTION WORKFORCE STATISTICS AS OF MARCH 28, 2016



#### MGM Springfield Workforce Company Union Hours Diversity Report - Construction As of: March 28, 2016

				This Month's	Workforce D	iversity Statisti	cs					Project To Dat	e Workforce	Diversity Statisti	ics		
				Wom	en	Minor	ity	Vetera	an			Wome	en	Minori	ty	Vetera	in
		Employee	This Month's Total							Employee	Project To Date						
Reference	Company	Count	Hours	Hours	%	Hours	%	Hours	%	Count	Total Hours	Hours	%	Hours	%	Hours	%
1	Allied Fire Protection, Inc Sub to Harry Grodsky & Co., Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,354.00	0.00	0.00%	256.00	18.91%	0.00	0.00%
2	American Environmental, Inc.	18	677.50	32.00	4.72%	593.00	87.53%	29.00	4.28%	134	19,932.25	1,498.00	7.52%	18,304.75	91.83%	280.50	1.41%
3	Ayotte & King For Tile, Inc Sub to Fontaine Bros, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	23	450.50	0.00	0.00%	4.00	0.89%	0.00	0.00%
4	Bay State Elevator Company	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	315.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
5	Beco Electrical Contractors, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	248.00	0.00	0.00%	0.00	0.00%	158.00	63.71%
6	Champlain Masonry, Inc Sub to Fontaine Bros, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	37	5,090.75	100.00	1.96%	1,965.00	38.60%	679.50	13.35%
7	Chandler Architectural Products, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	455.50	0.00	0.00%	53.00	11.64%	64.00	14.05%
8	CK Flooring Solutions, Inc Sub to Fontaine Bros, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	231.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
9	Collins Electric Co.	4	49.50	0.00	0.00%	0.00	0.00%	17.50	35.35%	15	1,662.00	423.50	25.48%	250.00	15.04%	561.00	33.75%
10	Commonwealth Guardrail - Sub to Willow Tree Outdoor	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	16	690.00	4.00	0.58%	69.00	10.00%	0.00	0.00%
11	Connecticut Drywall Finishing - Professional Drywall - Sub to Fontaine Bros, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	1,335.50	0.00	0.00%	158.50	11.87%	0.00	0.00%
12	Edward F. Corcoran Plumbing & Heating Co., Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	16.00	16.00	100.00%	0.00	0.00%	0.00	0.00%
13	Evermore Light & Power, Inc Sub to Universal Electric Co.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	613.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
14	Fontaine Bros, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	40	5,476.00	568.00	10.37%	2,016.00	36.82%	0.00	0.00%
15	Food Equipment Installation, Inc Sub to Kittredge Equipment Co., Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
16	Frisoli Electric Inc Sub to Universal Electric Co.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	299.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
17	Gagliarducci Construction, Inc.	4	75.00	0.00	0.00%	34.00	45.33%	0.00	0.00%	38	3,778.00	635.00	16.81%	611.00	16.17%	796.50	21.08%
18	Harry Grodsky & Co., Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	28	5,446.00	322.50	5.92%	26.00	0.48%	0.00	0.00%
19	JDC-Cyn Environmental Services	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	0	24.00	0.00	0.00%	24.00	100.00%	0.00	0.00%
20	JDC Demolition Company	7	672.00	72.00	10.71%	192.00	28.57%	0.00	0.00%	14	2,520.00	202.00	8.02%	416.00	16.51%	40.00	1.59%
21	JRL Construction, Inc.	5	336.00	80.00	23.81%	160.00	47.62%	0.00	0.00%	5	944.00	232.00	24.58%	464.00	49.15%	0.00	0.00%
22	L.K. Sheet Metal - Sub to Harry Grodsky & Co., Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	2,925.50	294.00	10.05%	0.00	0.00%	0.00	0.00%
23	Langan Insulation, LLC - Sub to Harry Grodsky & Co., Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	568.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
24	Marr Scaffolding, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	72.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
25	Medeiros Hydro Seeding & Landscape Construction - Sub to Northern Construction Service, LLC	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	17.00	0.00	0.00%	11.00	64.71%	0.00	0.00%
26	Northeast Steel Erectors, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,335.00	34.00	2.55%	183.00	13.71%	393.00	29.44%
27	Northeastern Steel Corp - Sub to Fontaine Bros, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	64.00	9.00	14.06%	50.00	78.13%	0.00	0.00%
28	Northern General Contractors	14	904.50	0.00	0.00%	225.00	24.88%	0.00	0.00%	23	5,791.00	406.50	7.02%	729.00	12.59%	18.00	0.31%
29	P. Gioioso and Sons, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	834.50	114.50	13.72%	0.00	0.00%	0.00	0.00%
30	Performance Testing & Balancing, LLC - Sub to Harry Grodsky Co.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	64.00	0.00	0.00%	0.00	0.00%	38.00	59.38%
31	Professional Drywall Construction Inc Sub to Fontaine Bros, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	64	3,793.50	196.50	5.18%	776.50	20.47%	347.00	9.15%
32	RoadSafe Traffic Systems, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	25.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
33	S&F Concrete Contractors, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	12	221.00	0.00	0.00%	83.50	37.78%	0.00	0.00%
34	Security Construction Services, Inc.	5	76.00	0.00	0.00%	16.00	21.05%	0.00	0.00%	12	3,382.00	300.00	8.87%	1,029.25	30.43%	0.00	0.00%
35	Soep Painting Corp - Sub to Fontaine Bros, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,475.50	0.00	0.00%	6.00	0.41%	0.00	0.00%
36	Superior Caulking & Waterproofing Co., Inc Sub to Fontaine Bros, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	193.00	0.00	0.00%	155.50	80.57%	0.00	0.00%
37	T & M Equipment Corporation - Sub to Fontaine Bros, Inc.	8	232.00	56.00	24.14%	72.00	31.03%	0.00	0.00%	35	3,186.00	135.50	4.25%	672.00	21.09%	0.00	0.00%
38	Tech Valley Contracting, LLC - Sub to Fontaine Bros, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	2,018.00	206.00	10.21%	0.00	0.00%	0.00	0.00%
39	Tishman Construction	5	600.00	120.00	20.00%	240.00	40.00%	240.00	40.00%	10	6,720.00	1,600.00	23.81%	800.00	11.90%	2,720.00	40.48%
40	Titan Roofing, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	38	1,720.50	0.00	0.00%	201.00	11.68%	138.00	8.02%
41	TJ Conway Company	4	274.00	0.00	0.00%	78.00	28.47%	0.00	0.00%	10	500.00	0.00	0.00%	95.00	19.00%	0.00	0.00%
42	Triton Leasing & Rental, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	33	3,187.50	0.00	0.00%	1,547.50	48.55%	0.00	0.00%
43	Ultimate Abatement Co, Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	43	8,598.00	1,438.00	16.72%	8,390.00	97.58%	0.00	0.00%
44	Universal Electric Co., Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	5,635.00	556.50	9.88%	1,284.50	22.80%	394.00	6.99%
45	William Roberts Electric Co., Inc Sub to Harry Grodsky & Co., Inc.	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	292.50	0.00	0.00%	93.00	31.79%	0.00	0.00%
46	Willow Tree Outdoor	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	261.50	0.00	0.00%	105.50	40.34%	0.00	0.00%
Total - Unions		74	3,896.50	360.00	9.24%	1,610.00	41.32%	286.50	7.35%	799	103,877.00	9,291.50	8.94%	40,829.50	39.31%	6,627.50	6.38%
			,								,	,				,	
46	On-Site Design / Management	29	2,738.00	360.00	13.15%	163.00	5.95%	514.00	18.77%	69	46,426.75	6,574.00	14.16%	1,789.00	3.85%	6,367.00	13.71%
		103	6.634.50	720.00	10.85%	1.773.00	26.72%	800.50	12.07%	868	150,303.75	15.865.50	10.56%	42.618.50	28.35%	12,994.50	8.65%

Totals - Overall							
Group	Project Goals	Project To Date	Delta				
Women	6.90%	10.56%	3.66%				
Minority	15.30%	28.35%	13.05%				
Veteran	8.00%	8.65%	0.65%				

Notes:

(1) Statistics Include all workforce reports that were received by MGM as of March 28, 2016.
(2) Hours for AFO Project Consulting, LLC, Allen & Major Associates, Inc., Fletcher Sewer & Drain Inc, Form + Place Inc., Howard Stein Hudson, Kittredge Equipment Co., Inc., Northern Construction Service, LLC, Unwin Overhead Doors and Valet Park of America are included in "On-Site Design / Management".

#### MGM Springfield Workforce Union Diversity Report - Construction As of: March 28, 2016

		This Month's Workforce Diversity Statistics					I	Project To Date Workforce Diversity Statistics									
				Wom		Minor		Vetera	an			Women		Minor	1	Vetera	an
		Employee	This Month's Total				5			Employee	Project To Date						
Reference	Union	Count	Hours	Hours	%	Hours	%	Hours	%	Count	Total Hours	Hours	%	Hours	%	Hours	%
1	Asbestos Workers #6	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	24	2.864.50	0.00	0.00%	1483.50	51.79%	0.00	0.00%
2	Boston Plasters' & Cement Masons' - Asphalt Layers' Union #534	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	25.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
3	Bricklayers Local #3	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	56	5,661.50	206.00	3.64%	1038.00	18.33%	679.50	12.00%
4	Carpenters - Local #108	1	120.00	0.00	0.00%	120.00	100.00%	120.00	100.00%	89	8,992.00	352.00	3.91%	1915.00	21.30%	2,651.00	29.48%
5	Carpenters Local #107	1	120.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	240.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
6	Carpenters Local #475	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	39.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
7	CT Bricklayers #1	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	24.00	0.00	0.00%	24.00	100.00%	0.00	0.00%
8	Floorcoverers Local #2168	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	304.50	0.00	0.00%	4.00	1.31%	0.00	0.00%
9	International Brotherhood of Electrical Workers - IBEW Local #7	4	49.50	0.00	0.00%	0.00	0.00%	17.50	35.35%	48	8,814.00	980.00	11.12%	1659.50	18.83%	1,113.00	12.63%
10	International Brotherhood of Electrical Workers - IBEW Local #455	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	112.25	50.75	45.21%	112.25	100.00%	0.00	0.00%
11	International Association of Iron Workers Local #7	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	1,431.00	43.00	3.00%	233.00	16.28%	393.00	27.46%
12	International Union of Elevator Constructors Local #41	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	315.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
13	International Union of Operating Engineers – IUOE Local #4	4	222.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	1,557.00	0.00	0.00%	0.00	0.00%	40.00	2.57%
14	International Union of Operating Engineers - IUOE Local #98	13	546.00	16.00	2.93%	42.00	7.69%	0.00	0.00%	49	4,898.50	16.00	0.33%	127.50	2.60%	926.50	18.91%
15	International Union of Painters and Allied Trades - IUPAT District #11	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	125.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
16	International Union of Painters and Allied Trades - IUPAT Local #1333	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	306.50	0.00	0.00%	29.00	9.46%	64.00	20.88%
17	Laborer's International Union of North America - LIUNA Building Wreckers Local #1421	9	458.00	0.00	0.00%	318.00	69.43%	0.00	0.00%	139	22,327.75	1,682.75	7.54%	21100.25	94.50%	0.00	0.00%
18	Laborers Local #22	1	100.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	462.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
19	Laborers Local #230	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	58.75	0.00	0.00%	58.75	100.00%	0.00	0.00%
20	Laborers Local #243	1	163.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	1,085.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
21	Laborers Local #39	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	124.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
22	Laborers Local #455	3	224.00	80.00	35.71%	224.00	100.00%	0.00	0.00%	6	1,971.50	643.50	32.64%	1971.50	100.00%	0.00	0.00%
23	Laborers Local #473	1	93.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	988.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
24	Laborers Local #596	8	473.50	0.00	0.00%	324.00	68.43%	29.00	6.12%	61	7,383.25	725.00	9.82%	1810.00	24.51%	45.00	0.61%
25	Laborers Local #609	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	67.50	0.00	0.00%	8.00	11.85%	0.00	0.00%
26	Laborers Local #611	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	270.50	0.00	0.00%	270.50	100.00%	0.00	0.00%
27	Laborers Local #665	1	72.00	32.00	44.44%	72.00	100.00%	0.00	0.00%	1	596.50	32.00	5.36%	596.50	100.00%	0.00	0.00%
28	Laborers Local #675	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	133.50	0.00	0.00%	133.50	100.00%	0.00	0.00%
29	Laborers Local #999	18	924.00	232.00	25.11%	432.00	46.75%	120.00	12.99%	100	17,142.00	3,813.50	22.25%	7491.25	43.70%	651.50	3.80%
30	NY Bricklayers #2	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
31	Operating Engineers Local #4	2	20.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	34.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
32	Painters and Allied Trades District Council #35	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	24	2,717.50	0.00	0.00%	164.50	6.05%	0.00	0.00%
33	Plumbers & Pipefitters #104	4	274.00	0.00	0.00%	78.00	28.47%	0.00	0.00%	39	5,962.00	338.50	5.68%	121.00	2.03%	0.00	0.00%
34	Roofers #248	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	30	1,516.00	0.00	0.00%	206.00	13.59%	26.00	1.72%
35	Sheet Metal Workers #17	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
36	Sheet Metal Workers #40	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	436.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
37	Sheet Metal Workers #63	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	2,651.00	294.00	11.09%	0.00	0.00%	38.00	1.43%
38	Sprinkler Fitters #669	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,354.00	0.00	0.00%	256.00	18.91%	0.00	0.00%
39	Teamsters' #404	3	36.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	765.50	114.50	14.96%	16.00	2.09%	0.00	0.00%
Total - Unions		74	3,896.50	360.00	9.24%	1,610.00	41.32%	286.50	7.35%	799	103,877.00	9,291.50	8.94%	40,829.50	39.31%	6,627.50	6.38%
40	On-Site Design / Management	29	2.738.00	360.00	13.15%	163.00	5.95%	514.00	18.77%	69	46,426,75	6.574.00	14.16%	1.789.00	3.85%	6.367.00	13.71%
Total	on one oongin / maningement	103	,	720.00	10.85%	1.773.00	26.72%	800.50	12.07%	868	150.303.75	15.865.50	10.56%	42.618.50	28.35%	12.994.50	8.65%

	Totals - Ov	erall	
Group	Project Goals	Project To Date	Delta
Women	6.90%	10.56%	3.66%
Minority	15.30%	28.35%	13.05%
Veteran	8.00%	8.65%	0.65%

Notes: (1) Statistics include all workforce reports that were received by MGM as of March 28, 2016.

APPENDIX D

#### LETTER REGARDING COST OF CONSTRUCTION AND CAPITALIZATION OF GAMING LICENSE





April 26, 2016

Massachusetts Gaming Commission 101 Federal Street, 12<sup>th</sup> Floor Boston, MA 02110

#### Re: Quarterly Report – First Quarter 2016

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a) of the Massachusetts Gaming Commission Monitoring of Project Construction and Licensee Requirements (the "Monitoring Regulations"), please see on the attached <u>Exhibit A</u> the costs of construction, infrastructure improvements and related costs incurred by Blue Tarp reDevelopment, LLC ("MGM") through March 31, 2016 in connection with the development of MGM Springfield project in Springfield, Massachusetts (the "Project") compared to MGM's cost estimates as of that date, which costs have been calculated in accordance with 205 CMR 122.03: Costs Included in the Calculation of Capital Investment.

In addition, in accordance with 205 CMR 135.02(b) of the Monitoring Regulations, I direct you to the publicly-filed financial statements of MGM Resorts International, the parent company of Blue Tarp reDevelopment, LLC (the "Licensee"), including MGM's Annual Report on Form 10-K for the year ended December 31, 2015, filed with Securities and Exchange Commission (the "SEC") on February 29, 2016, which is available at <u>www.sec.gov</u>. As reflected in these financial statements, the Licensee has sufficient resources in order to meet all expected financial obligations relating to the completion of the gaming establishment and related infrastructure improvements associated with the Project.

I hereby certify that the foregoing and attached information is truthful and accurate to the best of my knowledge and belief.

Sincerely,

Seth N. Stratton Vice President & General Counsel

cc: Michael Mathis, President & COO Edward Pikula, Esq., Springfield City Solicitor

> MGM Springfield One Monarch Place - Suite 910 Springfield, MA 01144 413-273-5000

### EXHIBIT A

## Q1 2016 COST ESTIMATE (\$mm)

Ref	Description	Incurred To Date	Remaining	Total Estimate
1	Construction / Design	\$31.9	\$463.5	\$495.5
2	FF&E	\$0	\$74.9	\$74.9
3	OSE	\$0	\$43.7	\$43.7
	Subtotal of Eligible Cap. Costs	\$31.9	\$582.2	\$614.1
4	Land	\$49.5	\$1.8	\$51.3
5	Off-site Parcel Improvements	\$11.2	\$0.2	\$11.4
6	License/ Application Fees	\$85.0	\$0	\$85.0
7	Pre-opening Exp. / Host Comm. Costs	\$29.5	\$80.6	\$110.1
8	Fin. Costs / Capitalized Int.	\$6.4	\$62.1	\$68.5
9	Project Contingency	\$0	\$35.0 - \$55.1	\$35.0 - \$55.1
	Subtotal of Ineligible Costs	\$181.6	\$179.7- \$199.8	\$361.3 - \$381.4
	Total	\$213.5	\$761.9 - \$782.0	\$975.4 - \$995.5

Notes:

(1) Majority of Contingency will be spent on Eligible Capital Costs.

(2) The figures above are approximations to the nearest hundred thousand, which in some instances results in minor discrepancies (\$100k or less) in sums.



APPENDIX E

**CITY OF SPRINGFIELD** 

SITE PLAN REVIEW

FINDINGS AND DECISION OF THE CITY COUNCIL





REGENED.

City of Springfield

2016 MAR -4 P 4:14

STTY GLERN'S OFFICE SPRINGFIELD, MA Office of Planning & Economic Development 70 Tapley Street Springfield, MA 01104

#### SITE PLAN REVIEW

#### FINDINGS AND DECISION OF THE CITY COUNCIL

**Project:** For a Casino Overlay Site Plan Review to Facilitate the Location of a Licensed Casino and Casino Complex with the Boundaries Established by the City of Springfield for Casino Gaming Activities as Outlined Under the Casino Overlay Regulations (Article 8, Section 8.5) at the Property Bounded by State Street, Main Street, Union Street and East Columbus Avenue.

Owner: Blue Tarp reDevelopment, LLC

By: Seth Stratton, Vice President & General Counsel

#### SITE PLAN REVIEW DECISION

#### I. MATERIALS SUBMITTED INTO RECORD :

The materials submitted into the record of the hearing on the application for Site Plan Review, in addition to the plans as recorded were submitted into the public record, are listed in the attached Exhibit A, and are incorporated by reference into this decision.

#### **II. FINDINGS and CONDITIONS:**

- A. Using the criteria for evaluation set forth in Section 12.3.51 the City Council finds that the application complies with such review criteria in Section 12.3.51. Specifically:
  - 1. Complies with all applicable provisions and requirements of this Ordinance, including all use, dimensional, site, utility, and overlay district standards: *The City's review of the site plan submittal materials confirms general compliance with the Ordinance. The plans illustrate a development that responds to the opportunities within the site and through the "casino overlay district".*
  - 2. Avoids significant detrimental environmental impacts, including storm water runoff, erosion or sedimentation: *The civil engineering and utility plans*

sufficiently address all site work aspects and the integration of open space, landscape terraces and roof gardens within the site illustrates a positive environmental effect of the project.

- 3. Ensures adequate light and air quality for adjacent properties and minimize detrimental visual impacts on adjacent uses and public STREETs, parks, BUILDINGs, and other public places: *The site plan embodies improvements including additional setback from adjacent structures, specifically the parking garage; additionally the inclusion of significant usable open space throughout the project including the main Plaza, the Armory Marketplace, improved Da Vinci Park, abundant outdoor terraces and roof top gardens, ensure the project has minimized any adverse impacts on light and air quality.*
- 4. Does not impair pedestrian safety or overload existing roads, considering their current width, surfacing, and condition: *Springfield's downtown city streets can accommodate additional load without compromising public safety or quality of life, and the addition of new businesses, pedestrian and vehicular activity is a positive to the overall urban condition.*
- 5. Provides adequate access for fire, police, and emergency vehicles: *Proper widths, materials and access have all been reviewed with the relevant City agencies including enhancements to public areas, paved open spaces/promenades to ensure proper safety and emergency accessibility.*
- 6. Minimizes noise, dust, odors, solid waste, glare, or any other nuisances in accordance with the City Ordinance. *The site plan materials reflect that all noise, dust, odors, solid waste, glare, or any other nuisance are planned for and will be addressed during construction and upon operation in accordance with the City Ordinance and such reasonable conditions on the issuance of any Building or other permit.*
- 7. Minimizes impacts on historic resources as determined by Section 12.7: *The site plan materials reflect that all historic resources have been addressed consistent with the MOU with local and state historic preservation agencies.*

#### B. Pursuant to Section 12.3.60, the City Council makes the following Specific Findings:

1. Pursuant to Section 12.3.62 the City Council finds that the application meets all zoning requirements, and imposes reasonable conditions as set forth in this decision to ensure compliance with these requirements and other provisions of this Ordinance, consistent with the limitations set forth in Section 12.3.70. These conditions shall be incorporated into any BUILDING PERMIT Road and Curb Cut Permit, Public Way Discontinuance, approved Application for Re-Zoning as well as the Host Community Agreement ("HCA") and any amendments thereto Plan or any other approval issued by the City including

but not limited to the City's involvement as to Traffic and Transportation mitigation matters, many of which must be coordinated with the City and others and which may involve the Commonwealth of Massachusetts Department of Transportation ("MassDOT") or the Pioneer Valley Transit Authority ("PVTA"); Air Quality mitigation measures that may involve Commonwealth of Massachusetts Department of Environmental Protection ("MassDEP"); Greenhouse Gas Emissions; Water and Wastewater mitigation matters that may involve the City and the Springfield Water and Sewer Commission ("SWSC"); Historic Resources which involve the Massachusetts Historic Commission ("MHC"), Springfield Historic Commission, ("SHC") or Springfield Preservation Trust ("SPT"); Storm water mitigation measures that may involve the SWSC and MassDEP; Hazardous Materials which may involve City of Springfield regulations; and Construction Period issues which involve the City and MassDOT insofar as they affect traffic management including road closures, detours, and parking; noise, use or occupation of the public ways, or otherwise authorizing the City's participation as to compliance with the terms and conditions of the Notice of Project Change ("NPC") Letter or the findings of the Massachusetts Gaming Commission, ("MGC") In accordance with M.G.L. c. 30, section 61 ("Section 61 Pursuant to Section 12.3.63 prior to granting approval of Findings").2. the Site Plan Review application, the City Council makes a finding that the proposed DEVELOPMENT is in conformance with this Ordinance, and if applicable, that with conditions imposed, the review criteria in Section 12.3.50 will be satisfied.

3. Pursuant to Section 12.3.64 such findings in this Decision shall pertain to the entire proposed DEVELOPMENT, including any Site Plan modifications requested by the City Council as a condition of its approval, and any off-site improvements proposed by the applicant or required by the City Council as condition of its approval.

#### C. Pursuant to Section 12.3.70 City Council Site Plan Review the following Conditions, Limitations and Safeguards are imposed:

- 1. Approval of the Site Plan submittal is contingent on the following general conditions and performance parameters:
  - a. This Casino Overlay Site Plan Review approval is granted solely for the development of a licensed casino and casino complex with the boundaries established by the City of Springfield for casino gaming activities as outlined under the Casino Overlay District Regulations (Article 8, Section 8.5) at the properties listed above. b. The use shall be developed according to the attached plans and elevations, except as listed in the conditions and provided for by the amendment process outlined below.

- c. All other requirements and permits shall be sought and received, including, but not limited to, utility connections and Board of Health approvals. The Applicant shall bear the burden of ensuring all state and local permitting has been sought and received, including but not limited to any licenses and/or permits issued by the SWSC, MGC, and any conditions contained in any such license including but not limited to the Section 61 Findings and the Memorandum of Agreement (MOA) with the MHC.
- d. All of the lastly revised plans, including those submitted during the public hearings and as referenced above, shall be updated as Conditioned in this Decision and three (3) complete sets shall be provided to the Office of Planning and Economic Development ("OPED") and the Department of Public Works ("DPW"). The plans shall be properly stamped and as certified by the applicant (dated and indexed). These plans shall indicate compliance with all applicable zoning by-laws.
- e. The Applicant shall coordinate with OPED and the Casino Liaison Office to set up a pre-construction meeting with staff prior to the start of any construction to review these conditions and any and all final construction sequencing, details, and/or plans for this Project. The limit of work line for the particular area or phase being developed shall be demarcated at this time through the placement of temporary fence material or erosion control barriers. Periodic status reports and progress meetings (agreed upon at said pre-construction meeting) shall be coordinated with parties mentioned above, which shall outline the general status of the construction and major milestones completed.
- f. The Applicant shall continue to advance the design and construction documents in substantial conformance with the governing drawings and documents collectively contained in Section I (MATERIALS) of this Decision.
- g. The Applicant shall continue an ongoing and regular dialogue with the City departments and their consultants to pursue further advancement to design and engineering details so that the final construction documents meet or exceed the intent herein resulting in construction of a high quality urban development.
- h. Should any of the requirements set forth in the conditions herein be temporarily inapplicable or impractical to comply with due to repair, renovation or remodeling, tenant moves, utility repairs, necessary life safety accommodations or similar issues, the Applicant shall promptly notify OPED of the same.

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- D. Approval of the Site Plan submittal is contingent on the following Conditions Limitations and Safeguards and performance parameters by use in the various Hotel/Casino/Convention Complex, Entertainment Complex, and Parking Garage and relating to abutting property.
  - 1. The proposed hotel shall be developed and operated as a four (4) star quality, urban venue including but not limited to the level of interior fit out and finishes, guest/public amenities, programming, marketing and branding suitable to be highly competitive with other four star urban hospitality venues in the state and region.
  - 2. MGM Way shall be established as a public way. An ANR (Approval Not Required) Plan, incorporating all the individual parcels, shall be submitted to the Springfield Planning Board for review and approval and filed at the Hampden County Registry of Deeds.
  - 3. Pursuant to the Section 61 Findings the Howard Street cul-de-sac shall meet all requirements of a public way as outlined in the Springfield Subdivision Regulations. The proposed Howard Street cul-de-sac shall meet all the underlying requirements of the Board of Public Works, including all fire lanes. Directional signage shall be installed to minimize impact on the business and parking area located at 1070-1076 Main Street and currently used by Red Rose Pizzeria, Inc. (identified in the Assessors Map ID: 081300096; Street Parcel 8130-0096), containing approximately 40,976 sq. ft. according to the Assessors Property Card. In order to avoid confusion to patrons of Red Rose seeking to utilize its parking lot, and to clarify that the Howard Street cul-de-sac is a public way, the surface materials used for Howard Street shall be generally consistent with public ways in Springfield and shall be subject to the mutual agreement of DPW and Red Rose Pizzeria, Inc., which agreement shall not be unreasonably withheld or delayed. No on street parking shall be allowed on either side of Howard Street. In order to discourage "drop off" traffic in the cul-de-sac area, signage will be provided indicating that no parking or idling is allowed. The preceding shall be incorporated within a traffic, parking and signed plan to be recommended by DPW.
  - 4. The Applicant shall coordinate the installation of all street trees with the City Forester in conformance with the "Agreement for Removal and Replacement of Trees", signed October 26, 2015.
  - 5. The Applicant shall have the responsibility of maintaining or replacing landscaping, fencing and lighting as indicated in the plans required herein and if such landscape maintenance is not handled directly by the Applicant's

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employees, the Applicant shall be required to maintain a contract with professional landscaping and maintenance services company. Irrigation systems shall also be installed within all areas proposed to be grassed and/or turf.

- 6. An ornamental fence shall be installed to encircle DaVinci Park. Final landscaping plans, including improvements to Da Vinci Park, shall be submitted to OPED and the Parks Department for review and approval, prior to installation.
- 7. Adequate landscaping and screening shall be placed around the generators shown as located on the west side of the Applicant's property between Bliss and Howard Streets, to insure that the generators are not visually or audibly intrusive.
- 8. Pursuant to the Section 61 Findings, the traffic signals installed at the intersection of Union and Main Streets shall be appropriately timed to accommodate extra traffic turning left from Union Street onto Main Street in order to reach the public way portion of Howard Street.
- 9. Any trash receptacles located on the Applicant's property in the vicinity of its parking area westerly of its generators shall be adequately screened to view from Howard and Bliss Streets, and East Columbus Avenue.
- 10. The Applicant agrees that it will pay or reimburse Courthouse Park for the expense of the installation of a parking barrier that would be either radio controlled or some other mechanism on Courthouse Park property at its driveway on Bliss Street for customers and employees of its property to enter and exit, that is reasonably suited to reduce the potential for "cut through" traffic movements through the property and unauthorized parking on the property, particularly after normal office business hours. The Applicant shall also pay or reimburse for the installation of an ornamental fence on the Courthouse Park property along Bliss Street to improve the appearance of the public way and for the installation of appropriate traffic signage on the property. The Applicant shall also install signage directing traffic exiting its garage for right and left turns to avoid entrance onto the Courthouse Park property.
- 11. The Applicant agrees that it shall, at its expense, reconstruct the sidewalk along the northerly side of Bliss Street and maintain suitable landscaping in the tree belt.
- 12. The Applicant agrees that it shall construct a curbing in the west end of Howard Street adjacent to Colvest's property line substantially as shown on a plan submitted into the record as an attachment to Exhibit 43 and marked as "Abutter Conditions Exhibit A – The Colvest Group" attached to a submission

from abutters as "SITE PLAN ABUTTER PROPOSED CONDITIONS WITH MGM RESPONSE (Revisions to January 25, 2016 Version) February 17, 2016", or the City shall and construct the curbing, which shall be paid for by the Applicant as part of its expense in constructing its access to Howard Street, in accordance with DPW standards for curbing on public ways, to prevent the use of the Colvest property as a "cut-through" to Union Street by the Applicant's visitors exiting the Applicant's parking garage.

- 13. As part of the redesign and restriping of Union Street between Main Street and East Columbus Avenue, the Applicant shall install and maintain a "Do Not Block the Box" area (box and cross hatching) with appropriate signage in front of the Pride Union Street Driveway to improve traffic mitigation and to maintain the existing usage of the Pride Union Street entrance/exit.
- 14. During construction and following project completion, the Applicant shall continue to reasonably work with the abutters and the City to review proposed mitigation measure to remedy additional impacts to the abutters based on the project related impacts that were not reasonably foreseen at the time of the Site Plan Review process, and abutters shall be given the opportunity to review with the Applicant and OPED any issues addressed in the Findings and Conditions of the Final Site Plan Approval from time to time.
- 15. Within the surface parking lots shown in the plans submitted with the application for Site Plan approval, the Applicant shall permit two (2) hour free public parking from 8:00 a.m. to 6:00 p.m. and handicapped parking sufficient to replace the number of handicapped parking spaces formerly available on Bliss and Howard Streets, of which at least twenty-five (25) spaces shall be in the lot immediately adjacent to what has been identified in the hearing as "Parcel 14", also known as 1317-1343 East Columbus Avenue, which is shown on Assessor's Map ID: 043030502, Parcel No. 04303-0502, such abutting property currently owned by Jay N. Michelman & Jeffrey A. Burstein. Such abutting property is currently used for a mix of commercial and residential use, and such adjacent property currently uses approximately 3,614 square feet as residential apartments containing five (5) living units. The Applicant further agrees that so long as the current owners continue to use the property for residential use, it will provide one (1) parking space for each residential living unit up to a total of five (5) parking spaces for overnight use of the occupants renting the residential living units on Parcel 14 upon provision of reasonable evidence of occupancy and rental agreement, which spaces shall be for such residential occupant's personal vehicles only and shall be non-transferable. Such spaces are intended generally for daily use, and not for long term or extended vehicle storage. Applicant may terminate this arrangement if the above conditions are not met or if it reasonably believes that the misuse of such space is interfering with its parking operations or the experience of the other occupants of the lot.

- 16. During construction of the Project and upon reasonable waiver of claims and indemnification by the current owners of Parcel 14, the Applicant agrees it will provide the current owners of Parcel 14 with a license to use six (6) parking spots located in the parking lot adjacent to Parcel 14's northern border (See Exhibit 44 in the record), or at some other location with reasonable walking distance to Parcel 14 in the Applicant's sole and exclusive discretion. Said parking spots shall be designated for the sole use of the customers and tenants of Parcel 14. In addition, during construction of the Project, the Applicant agrees that it will reimburse the current owners of Parcel 14 for the monthly cost of up to an additional four spaces leased from a third party, not to exceed seventy-five (\$75.00) dollars per month per space, upon the presentation of reasonable documentation that such expense was incurred and paid.
- 17. The current owners of Parcel 14 will be allowed to use space on the north side of Parcel 14 as depicted on Exhibit 44 in the record, attached thereto, for the storage and servicing of trash receptacles, the provision and servicing of which shall be the sole and exclusive responsibility of the current owners of Parcel 14.
- 18. The Applicant shall reimburse the current owners of Parcel 14, upon presentation of reasonable documentation, reasonable funds actually expended for fabric awnings or interior window treatments for use by the residential occupants in any one (1) of the five (5) living units currently on Parcel 14, as appropriate, to mitigate any effect that the lighting for the Project have on the residential occupants.
- 19. Sidewalks in and around Parcel 14 shall be constructed as provided for as depicted on Exhibit 44 in the record, attached thereto and shall be available for public use.
- 20. The Applicant will generally offer parking within its garage during the day for use by the public to offset the parking that will be displaced by project as described in the Final Environmental Impact Report ("FEIR"); Notice of Project Change (NPC), and Section 61 Findings. MGM has agreed to the following:
  - a. The Applicant's garage will contain approximately 3,400 spaces.
  - b. A minimum of approximately 700 spaces will be generally available for public parking from 8:00 a.m. to 6:00 p.m. Monday through Friday at rate to be determined by the Applicant in its reasonable discretion.
  - c. Rates may vary periodically based on peak usage, special events and other parking demands, as well as any applicable employee or patron discount programs.

- d. The Applicant may restrict overnight/24-hour parking to invited hotel/casino guests.
- e. Leaving unaccompanied minors in vehicles shall be prohibited.
- f. The Applicant will engage in best efforts to provide:
  - i. preferential parking for rideshare, carpool, and hybrid vehicles;
  - ii. charging stations for electric vehicles; and
  - iii. incentives for employees to use alternative modes of transportation.
- g. The Applicant reserves the right to enforce all applicable rules in its discretion, including without limitation through towing violators' vehicles at the violators' expense.
- h. The Applicant reserves the right to modify these rules and practices from time to time in its reasonable discretion.
- 21. In the event that traffic at the intersection of Union Street and East Columbus Avenue requires improvements that the City Council determines at some future proceeding, and specifically not being determined as of the date of this Site Plan Review, can only be achieved through a widening of the right of way on Union Street between Main Street and East Columbus Avenue through the exercise of its eminent domain powers, the Applicant will be required to construct an additional turning lane with associated traffic appurtenances, on Union Street to improve traffic mitigation at the intersection of Union Street and East Columbus Avenue.
- 22. The owner of 55 State Street may apply at any time for a curb cut off of the proposed MGM Way. If a curb cut is applied for by the owner, the proposed parking area will be required to meet all current zoning rules and regulations under the OPED and the DPW including but not limited to setbacks, landscaping, open air parking permit, drainage, parking space size, drive aisle width, entrance / exit curb radii, driveway aprons, fencing, etc. Plans stamped by a Civil Engineer need to be submitted to the Engineering Division of DPW for proper review. Modification of any Open Air parking permit need to be addressed to the City Clerk's office for consideration by the City Council.
- E. Additional Conditions Limitations and Safeguards:
- 1. The Fire Suppression System, hydrant locations and alarm design shall be subject to approval by the Fire Commissioner or his/her designee and the Code Enforcement Commissioner or his/her designee.

- 2. No refuse containers, trailers, construction materials or construction equipment of any kind shall be placed, parked or stored upon a public way without written approval from DPW.
- 3. The public sidewalks immediately adjacent to the Project site along State Street, Main Street, Union Street and East Columbus Avenue shall be maintained, including snow removal. The applicant will be responsible for street sweeping, snow removal and general upkeep of MGM Way, Bliss Street and both sections of Howard Street.
- 4. The Applicant shall ensure daily that exterior areas of the site remain clear of debris, trash and any equipment used in connection with commercial activity on the site, and any property or refuse from the commercial operation of the tenants shall not accumulate off-site. The Applicant shall ensure that the required parking spaces are accessible at all times. Snow storage shall not restrict sight lines or damage landscaping.
- 5. The Applicant shall submit final architectural renderings for all buildings, indicating the proposed construction details, which shall be subject to design review and approval by OPED. These renderings shall indicate a consistent treatment of the elevations on all sides in terms of design, detail, relief, colors and materials. EFIS systems should be avoided. Further, the elevation plans shall include details on the proposed valet entrance within the garage.
- 6. The final drainage, grading and utility designs shall be revised according to this Decision, subject to further review and approval, as necessary, by the City Engineer or his/her designee.
- 7. Final construction plans shall be submitted to the Commissioner of Code Enforcement or his/her designee and Fire Commissioner or his/her designee, for review and approval, prior to the issuance of a Building Permit.
- 8. All documentation on prior environmental remediation shall be provided to the Commissioner of Code Enforcement; any further contamination or analysis identified shall be remediated in accordance with applicable local, state and federal standards.
- 9. The Applicant shall schedule a meeting with the Building Inspector, Casino Liaison Office and OPED at least thirty (30) days before the request for a Building Permit to review compliance with this Decision.

- 10. The Applicant shall provide written proof to the OPED, City Engineer and the Building Inspector that the performance standards, as Conditioned herein, were included in the construction documents.
- 11. The Applicant shall provide a detailed Construction Sequencing Plan, subject to the approval of the City Engineer or his/her designee, the Casino Liaison Office and the Commissioner of Code Enforcement or his/her designee.
- 12. All DPW comments/conditions, as outlined in the December 21, 2015: MGM 30-Day Comments/Questions Response and Appendices and as noted above in the "materials submittals", shall be reasonably addressed by the applicant, prior to the issuance of a Building Permit.
- 13. A full detailed sign plan (as per Article 8, Section 8.5.70) indicating locations, sizes, materials, type of illumination, etc., of all signage shall be submitted to the City Council for review and approval, prior to the issuance of a sign permit(s).
- 14. The Applicant shall use best efforts, including appropriate signage, subject to the approval of the City Council, to ensure that all delivery trucks to the businesses on the premises shall access and exit the property to and from Union Street.
- 15. The Applicant shall submit the location for the off-site bus parking to the Department of Public Works (DPW).
- 16. All proposed new street lights, to be located on the public way, shall be reviewed and approved by Eversource, OPED and DPW.
- 17. The Applicant shall continue to work with DPW to review taxi drop-off/pickup issues to ensure that traffic related issues do not occur at the new hotel entrance located at the corner of Main Street and Howard Street.
- 18. All proposed entrances/exits providing access to the food and/or retail establishments, from a public way, shall generally remain open during full food and/or retail business hours. Prior to issuance of a building permit, any plans to change the proposed layout of the entrances or exits shall be reviewed and approved by OPED.
- 19. The Applicant shall work with the Springfield Police Department on plans for security related issues during construction including the implementation of the resources provided for under the HCA to enhance public safety in the surrounding area, as well as any post construction issues in so far as the use or

jurisdiction of Springfield Police Officers in accordance with an MOU with the State Police pursuant to the provisions of G.L. c. 23K.

- 20. Construction activities shall be conducted in a workmanlike manner at all times. Blowing dust or debris shall be controlled by the Applicant through stabilization, wetting down, and proper storage and disposal methods, subject to the approval of the Code Enforcement Commissioner or designee. The Applicant shall ensure that abutting local streets and private ways are kept clear of dirt and debris, which may accumulate as a result of construction activities for the Project and documentation, shall be provided demonstrating ongoing pest management control, subject to the approval of and administration by the Code Enforcement Commissioner.
- 21. Public transportation access shall be maintained throughout the construction phase to the extent that necessary public utility work or life safety measures in connection with construction do not prohibit.
- 22. The applicant shall work with OPED and PVTA to coordinate the final proposed trolley transit linkages to other activities and venues with the City of Springfield.
- 23. The Applicant shall work with remaining tenants on the Project Site, including Focus Springfield, to facilitate relocation.
- 24. The Applicant shall meet all terms and commitments contained and referenced in the HCA, as amended (including full and satisfactory performance related to joint agreements with civic organizations and other public agencies).
- 25. The Applicant shall demonstrate, through submission of plans, specifications, or other satisfactory documentation, submitted to OPED and for approval by the Mayor and City Council, its compliance with Applicant's residential development commitment set forth in the HCA, as amended.

#### **III. MODIFICATIONS**

A. Approved site plans and elevations, and other aspects of the development proposal, including uses, may be amended from what is specified in the HCA and Site Plan Approval, pursuant to the same procedure and subject to the same limitations and requirements by which said plans and proposals were initially approved. However, upon written request by the petitioner minor changes from what is specified in the HCA and approved development parameters may be permitted by the Office of Planning & Economic Development subject to a finding that such changes will not cause any of the following:

- i. A change in the character of the development, including the overall massing, primary land uses, quality of materials or significant deviation from the architectural character or building footprints of approved site plans and elevations; or
- ii. An increase in the ratio of gross floor area (as specified in the HCA) to LOT area by more than twenty five percent (25%); or
- iii. A material decrease in open space, pedestrian areas, parks and amenities within Applicant's control unless justified by changes in other factors; or
- iv. A material reduction or increase in approved off-street parking unless justified by changes in other factors.
- v. Copies of all changes found to be "minor" by the Mayor shall be forwarded to the City Council.

Dated: Voted and approved February 22, 2016 Filed with City Clerk March 4, 2016

Philip Dromey, Deputy Director of Planning Office of Planning & Economic Development

Appeal: The Appeal of any decision of the City council hereunder shall be made in accordance with the provisions of Mass. Gen. L. 40A, Section 17 within 20 days after filing with the City Clerk.

DATE: 3/4/2016

#### **CASINO OVERLAY SITE PLAN REVIEW MEETINGS**

#### JANUARY 4, 19, 20, 25, 26/ FEBRUARY 17, 22, 2016

#### **EXHIBITS**

- **Exhibit 1** Office of Planning & Economic Development Analysis
- **Exhibit 2** The Chicago Consultants Studio, Inc. Summary Report
- Exhibit 3 MGM Springfield Responses Letter 1-11-16 (Includes 11-25-15 NPC Letter from the State Office of Environmental Affairs – Mitigation Section 61 Findings)
- **Exhibit 4** Law Department Draft Findings and Decision 1-19-16
- **Exhibit 5** MGM Springfield Power Point Presentation 1-19-16
- Exhibit 6 Robinson Donovan Letter dated 1-5-16 1-19-16
- Exhibit 7 Robinson Donovan Letter dated 1-12-16 1-19-16
- Exhibit 8 Mitigation Request of Abutting Parcel # 14 dated 1/8/16 1-19-16
- Exhibit 9 Mary Kay Wydra Written Testimony 1-19-16
- ⊠Exhibit 10 Aimee Loiselle Letter 1-20-16
- Exhibit 11 Mark Checkwicz CNBC Letter 1-20-16
- Exhibit 12 Pride Objections and Response Memo to Site Changes -1-20-16
- ⊠Exhibit 13 Michael Thomas Vertical Farm Concept Letter 1-20-16
- **Exhibit 14** Jennifer Kiely Evan Plotkin's Email 1-20-16

- Exhibit 15 Abutter Parcel #14 Site Plan Review remarks and PowerPoint Presentation 1-20-16
- Exhibit 16 Robinson Donovan Letter dated 1-19-16 1-20-16
- Exhibit 17 Draft Conditions Robinson Donovan on behalf of Abutters 1-20-16
- **Exhibit 18 MGM Site Plan Review Submittal #1 10-19-15**
- **Exhibit 19 MGM Storm Water Management 12-22-15**
- Exhibit 20 MGM Site Plan Review Submittal #2 10-23-15
- **Exhibit 21** MGM Elevation Materials Board/Signage Letter 11-18-15
- Exhibit 22 Allen & Major, Landscaping Plans 11-12-15
- Exhibit 23 Record of the public meeting including MGM PowerPoint presentation and Questions & Answers – 11-18-15
- Exhibit 24 MGM 30-Day Comments/Questions Response and Appendices -12-21-15
- ☑Exhibit 25 MGM Reissued Site Improvement Plans for MGM-Springfield; Allen and Major, Civil/Landscape -12-22-15
- Exhibit 26 "Agreement for Removal and Replacement of Trees" -10-26-15
- Exhibit 27 M.G.L. c. 30, §61 Agency Findings, Including Massachusetts Historical Commission Memorandum of Agreement - 12-22-15
- ⊠Exhibit 28 "Project Property Line Plan; prepared and stamped by Allen & Major Associates, Inc.
- Exhibit 29 City comments submitted during the EIR process as to project design and mitigation measures related to traffic and transportation impacts.
- Exhibit 30 Abutter comments submitted to the Springfield Planning Board -12-16-15

Exhibit 31 Fitzgerald Attorney at Law Abutter response letter -1-19-16

Exhibit 32 DPW Notice of Discontinuance of Bliss Street and Howard Street -1-22-16

- **Exhibit 33** Office of Planning & Economic Development Determination of Incomplete Application – 10-26-15/ Determination of Completed Application -11-23-15
- Exhibit 34 BrownRudnick submission to Mass Gaming Commission 1-18-16
- Exhibit 35 MGM revised renderings submitted to MGC -1-18-16
- ⊠Exhibit 36 MGM Quarterly Status Report #4 (October-December) submitted to MGC -1-21-16
- ⊠Exhibit 37 TEC/MGM response letter to Pride Convenience & Gas Station Site Plan Review Comments – 1-25-16
- Exhibit 38 MGM Site Plan Abutter Comments with Exhibits 1-25-16
- Exhibit 39 Additional Pride Abutter Comments 1-25-16
- **Exhibit 40** Pride Email and Proposed Plan 2-16-16
- Exhibit 41 Briarwood Thirteen Letter 2-16-16
- Exhibit 42 City Response to Briarwood Thirteen Letter 2-17-16
- Exhibit 43 Exhibits Attached to City Solicitor's Opinion 2-17-16
- Exhibit 44 MGM Schematic 2016.08 C-1829-02D-Parcel 14 Sidewalks etc. F. Fitzgerald Site Plan – Final 2-8-16
- Exhibit 45 City Council Minutes/Agenda's 1-4-16, 1-19-16, 1-20-16, 1-25-16, 1-26-16,
   2-17-16 & 2-22-16

APPENDIX F

#### **CONSTRUCTION SITE PROGRESS IMAGES AS OF MARCH 31, 2016**



## **OVERALL SITE PROGRESS**



Aerial View - December 26, 2015

Aerial View - March 25, 2016



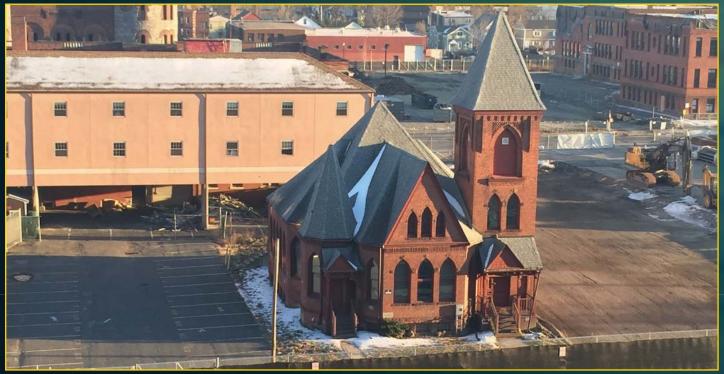
## **OVERALL SITE PROGRESS**



**Overall Site Activity - March 24, 2016** 



## FRENCH CHURCH RELOCATION



French Church Prepared for Relocation - January 7, 2016



Preparing new Church foundation - January 28, 2016



Clearing soil from Church foundations - March 16, 2016



### FRENCH CHURCH RELOCATION



Workers bracing Church for move - March 18, 2016



New foundation pad for Church - March 24, 2016



Lifting Church for relocation - March 31, 2016



### **BUILDING SALVAGE**



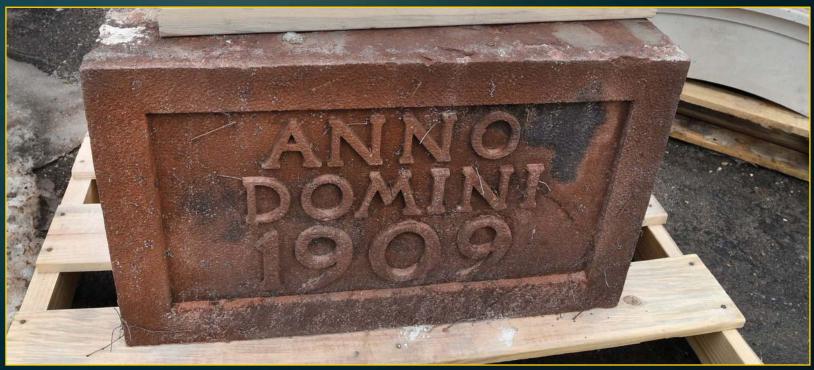
YWCA Building Salvage - January 22, 2016



YWCA Building Salvage - January 25, 2016



Howard Street School Sign - January 28, 2016



YWCA Corner Stone - February 17, 2016



## **DEMOLITION - HOWARD STREET SCHOOL**



Howard Street School Demolition - January 11, 2016

Howard Street School Demolition - January 12, 2016

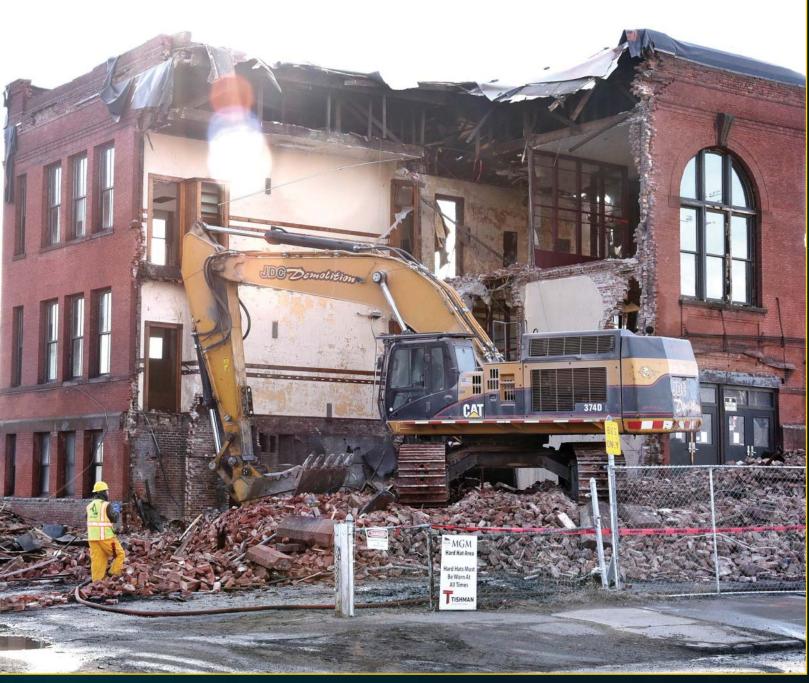


Howard Street School Demolition - January 21, 2016



## **DEMOLITION - HOWARD STREET SCHOOL**





Howard Street School Demolition - January 26, 2016

Howard Street School Demolition - January 27, 2016



## **DEMOLITION - MAIN STREET**



Main Street Demolition and Recycling - March 8, 2016



1156 Main Street Demolition - March 10, 2016



**Edisonia Block Demolition - March 9, 2016** 





### **DEMOLITION - BLISS STREET**



**Bliss Street Demolition - March 3, 2016** 



**Bliss Street Demolition - March 16, 2016** 

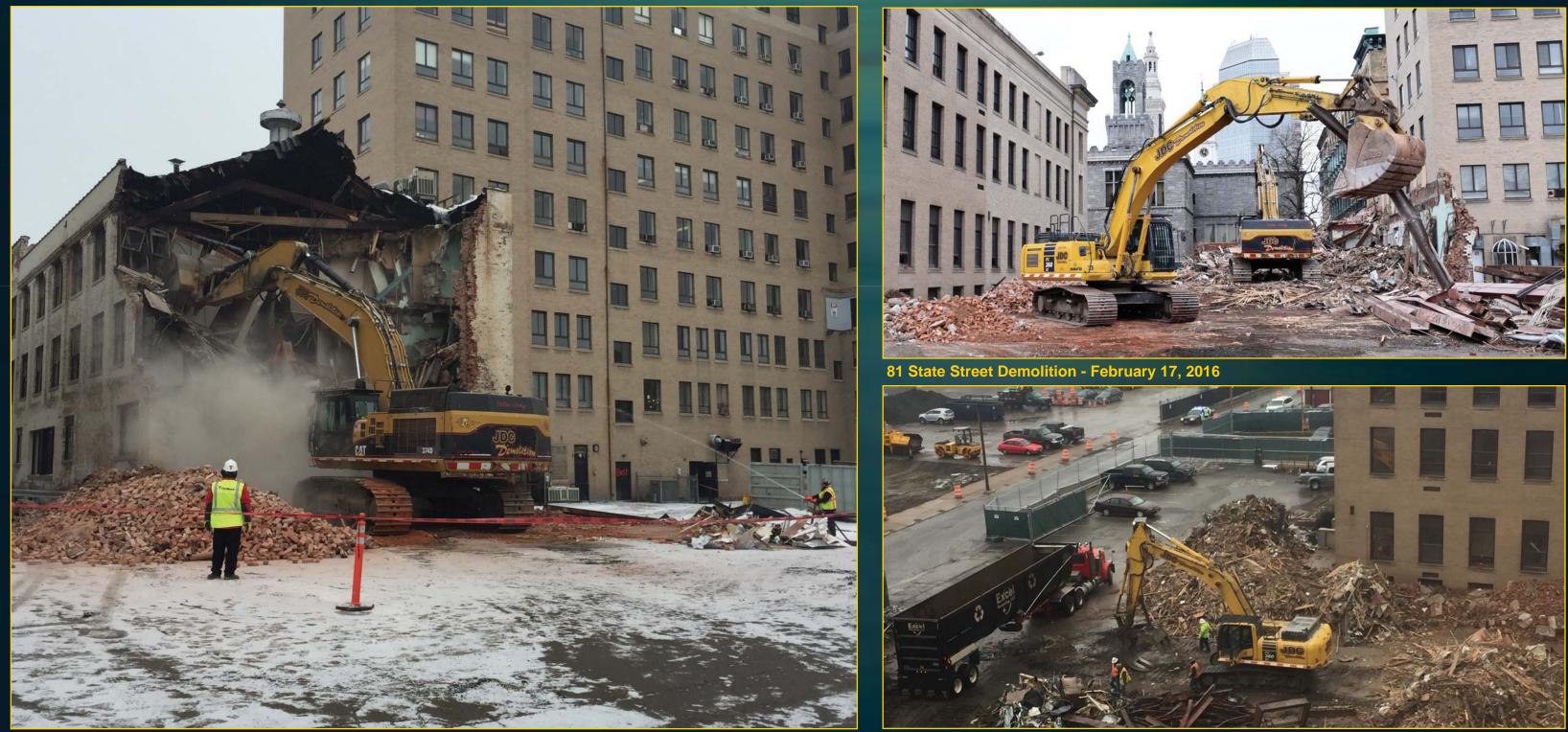


**Bliss Street Demolition - March 18, 2016** 





## **DEMOLITION - STATE STREET**



79 State Street Demolition - February 15, 2016







### **SORTING AND RECYCLING**





March 18, 2016





March 29, 2016



March 30, 2016

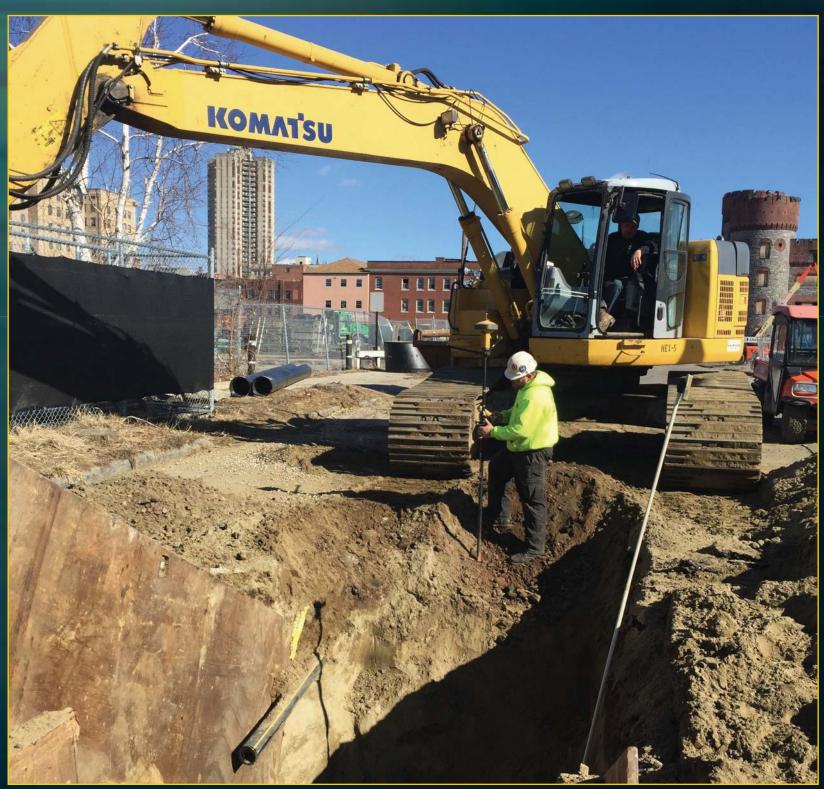




## SITE UTILITY WORK



Offsite Utility Work - January 14, 2016



Howard Street Sewer - February 22, 2016



### **ROAD CLOSURES**



Howard Street Closure - February 25, 2016



