



MGM SPRINGFIELD

QUARTERLY STATUS REPORT #9

Monitoring of Project Construction and
Licensee Requirements
205 CMR 135

For the Period:
January–March 2017



QUARTERLY STATUS REPORT: JANUARY-MARCH 2017

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135.02.2 The commission shall, in accordance with M.G.L. c. 23K, §§ 10 and 11 approve for each gaming licensee, a project schedule for the gaming licensee's capital investment in its gaming establishment and related infrastructure which includes:

(a) all major stages of design and construction; including all permitting and approvals, design deliverables, site preparation, foundation, structure, plumbing, electrical, mechanical, exterior finish and fenestration, long lead items, insulation, interior finish and furnishings and landscaping, building commissioning and commissioning of gaming equipment and information technology systems.

(b) For a Category 1 gaming establishment, a timeline for commencement of the final stage of construction pursuant to M.G.L. c. 23K, § 10(a); and

(c) a timeline for the stage of construction at which the gaming licensee shall be approved to open for business or operate a slot machine pursuant to M.G.L. c. 23K, §§10(c) and 11(a).

135.02.4 If unforeseen and/or changed circumstances necessitate a change to a project schedule approved pursuant to 205 CMR 135.02(2) which will impact the completion date or requires a major change in the method or progress of construction, the gaming licensee may submit to the commission for its approval a revised project schedule, with a detailed statement of the unforeseen changed circumstances which justify the revised project schedule. If the commission approves such revised project schedule, it shall substitute and supersede the previously approved project schedule.

1 PROJECT SCHEDULE

1a CURRENT SCHEDULE

On August 6, 2015, the Massachusetts Gaming Commission approved a revised opening date of thirty (30) days following a construction completion date of either August 6, 2018 or the date on which the I-91 Viaduct Project achieves Full and Beneficial Use (as defined in MassDOT project documents), whichever occurs later. MGM submitted a final project schedule for consideration on November 6, 2015. In accordance with our commitment to providing monthly schedule updates, schedule updates were provided to MGC's representative on January 1st, January 29th, February 26th, and April 5th of 2017 (data date 4/2/17). The April 5th update is included in this document as Appendix A.

1b PROJECT SCHEDULE CHANGES

There are no changes to report that would alter MGM's opening date.

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135.02.3 Within the time frame provided in the award of the gaming license, the licensee shall provide to the commission for commission approval an affirmative action program of equal opportunity whereby the licensee establishes specific goals for the utilization of minorities, women and veterans on construction jobs and for contracting with minority, women or veteran owned businesses during either design or construction; provided, however that such goals shall be equal to or greater than the goals contained in Executive Office of Administration and Finance Administrative Bulletin Number 14.

135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(e) a detailed statistical report pursuant to M.G.L. c. 23K, §21(a)(23) on the number, gender and race, and veteran status of individuals by job classifications hired to perform labor as part of the construction of the gaming establishment and related infrastructure, and a comparison of this report with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(22).). In the event the licensee’s hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.

(f) a report describing the number of contracts, total dollar amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the gaming establishment and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(21). In the event the licensee’s hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.

2 CONSTRUCTION PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY

2a DIVERSITY SUMMARY

The following is a snapshot of Construction and Design Diversity Commitments through March 31:

GROUP	PROJECT GOALS	COMMITMENTS	VARIANCE	COMPANY COUNT	VALUE
WBE	10.00%	16.6%	6.6%	58	\$55.63M
MBE	5.00%	7.7%	2.7%	32	\$25.87M
VBE	2.00%	5.3%	3.3%	19	\$17.79M

Notes:

1. Total Commitments through March 31, 2017 are \$335.3M
2. Includes companies that are certified with the following agencies:
 - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
 - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.



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Updates on outreach activities and additional diversity reporting are presented monthly to the Access and Opportunity Committee of the Massachusetts Gaming Commission. The most recent AOC presentation for April 11, 2017 is included as [Appendix B](#).

2b COMMITMENTS

Design and Consulting Commitments

The following is a snapshot of Design and Consulting Diversity Commitments through March 31:

GROUP	PROJECT GOALS	COMMITMENTS	CONSULTANT COUNT	VALUE
Women	10.00%	15.3%	14	\$6.04M
Minority	5.00%	12.7%	14	\$5.03M
Veteran	2.00%	7.1%	3	\$2.79M

Notes:

- Total Commitments through March 31, 2017 are \$39.5M
- Includes companies that are certified with the following agencies:
 - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
 - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

A listing of design and consulting companies included in the totals above is included in [Appendix B](#).

Construction Commitments

The following is a snapshot of Construction Diversity Commitments through March 31:

GROUP	PROJECT GOALS	COMMITMENTS	CONSULTANT COUNT	VALUE
Women	10.0%	16.8%	44	\$49.59M
Minority	5.0%	7.0%	18	\$20.83M
Veteran ⁽³⁾	2.0%	5.1%	16	\$15.00M

Notes:

- Total Commitments through March 31, 2016 are \$295.8M
- Includes companies that are certified with the following agencies:
 - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
 - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

A listing of construction companies included in the totals above is included in [Appendix B](#).



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2c WORKFORCE STATISTICS

Subcontractors have been submitting workforce tracking forms after each pay period. The most recent available results have been tallied and are included as [Appendix C](#).

Summary workforce statistics for the total Project as of March 30 are as follows:

GROUP	PROJECT GOALS	PROJECT TO DATE %
Women	6.90%	10.27%
Minority	15.30%	24.07%
Veteran	8.00%	10.37%

Notes:

- 1. Statistics include all workforce reports that were received by MGM as of March 30, 2017.

Additional workforce statistics and reporting is included in [Appendix B](#).



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135.02.5a To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(a) the total estimated cost of construction of the project and related infrastructure improvements, including a sworn certification regarding costs incurred pursuant to 205 CMR 122.03: Costs Included in the Calculation of Capital Investment, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements

(b) a sworn certification regarding the capitalization of the gaming licensee, sufficient for the commission to determine, pursuant to M.G.L. c. 23K §10(e) or 11(c), that the gaming licensee has adequate funds to complete the gaming establishment and related infrastructure improvements.

3 COST OF CONSTRUCTION / CAPITALIZATION OF GAMING LICENSEE

Pursuant to 205 CMR 135.02.5(a) and (b), please see [Appendix D](#) for a certification regarding (a) the total estimated cost of construction of the project and related infrastructure improvements, and (b) the capitalization of MGM Springfield.

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135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(c) a copy of all design and construction contracts executed within the prior quarter by the gaming licensee to design and construct the gaming establishment and related infrastructure improvements

4 DESIGN & CONSTRUCTION CONTRACTS

The following contracts were executed in the first quarter of 2017:

COMPANY	CONTRACT	MGC STATUS
1. Northern Construction	Letter of Agreement for Offsite Improvements General Contractor	Registrant
2. Kleeberg Sheet Metal, Inc.	Tishman Letter of Agreement for Sheet Metal Systems for the Podium Core and Shell	Subcontractor to Tishman
3. Massey's Plate Glass	Tishman Letter of Agreement for Aluminum Curtain Wall, Windows, Doors, Entrances, Storefronts and Glazing	Subcontractor to Tishman
4. Baron Industries	Tishman Letter of Agreement for Fire Rated Coiling Doors	Subcontractor to Tishman
5. KHS&S	Tishman Letter of Agreement for Exterior Façade	Subcontractor to Tishman
6. Schneider Electric	Tishman Letter of Agreement for ATC/BMS Systems	Subcontractor to Tishman
7. Unistrut Construction	Tishman Letter of Agreement for Strut Support System	Subcontractor to Tishman
8. John W. Egan Co., Inc.	Tishman Letter of Agreement for Paint and Central Electric Facility	Subcontractor to Tishman
9. Willco Sales	Tishman Letter of Agreement for Operable Partitions	Subcontractor to Tishman
10. Jensen Hughes	Smoke Control Testing Services	Pending
11. Blackford	Design Support Services	Registrant
12. Maryann Thompson Architects	Letter of Agreement for Architectural Services for Childcare Facility	Pending
13. TempAir	Tishman Letter of Agreement for Temporary Heat Equipment	Subcontractor to Tishman

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14. Fontaine Brothers	Letter of Agreement for 95 State Street General Contractor	Registrant
15. CK Flooring Solutions	Tishman Letter of Agreement for Hotel Podium Self-Leveling Flooring	Subcontractor to Tishman
16. Wolverine Fire Protection	Tishman Letter of Agreement for Fire Protection Systems at Hotel Podium, Entertainment and CUP Areas	Subcontractor to Tishman
17. ML Schmitt	Tishman Letter of Agreement for Construction Power Distribution at Hotel Podium	Subcontractor to Tishman
18. Edwards System Technology (EST)	Tishman Letter of Agreement for Fire Alarm	Subcontractor to Tishman

Copies of executed agreements are available to the Massachusetts Gaming Commission's Representative for review.

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135.02.5d To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(d) a status report reflecting the progress of construction and certifying compliance with the approved project schedule for major stages of construction. In the event that the progress of construction does not comply with the project schedule approved pursuant to 205 CMR 135.02, the licensee shall submit a detailed plan to bring the progress of construction into compliance with the approved project schedule or submit a request for a revised project schedule pursuant to 205 CMR 135.02(4)

5 STATUS OF WORK COMPLETED / PROGRESS PHOTOGRAPHS

5a STATUS OF WORK COMPLETED

The following onsite activities took place in the first quarter of 2017:

- Parking Garage: Precast concrete erection and slab pours are underway. Installation of lighting is proceeding on all levels. Storm drainage piping is proceeding on all levels. Wiring for Fire Alarm and CCTV Security is proceeding on several levels. Fire protection is being installed on several levels. Glycol tubes for the snow melt system are being installed on exterior ramp. Glass/glazing installation at stair towers has begun.
- Hotel: The following activities are ongoing: Structural steel erection, grouting of hollow core planks, scaffold erection and wrapping, temporary power and lighting installation, above ground storm piping, spray on fireproofing, and exterior framing. The Steel topping off event took place on March 29th. Installation of man and material hoist and associated loading dock took place.
- Casino/Podium: The following activities are ongoing: Structural steel erection, slab on metal deck placements, slab on grade placements in the Food Market area, scaffold erection and wrapping, temporary power and lighting installation, spray on fireproofing miscellaneous concrete masonry wall construction, above ground storm piping, roof curb installation and roofing. Underslab MEP in the food market area took place
- 95 and 101 State Street: 95 State Fit-Out began in late January. Interior demolition is ongoing.
- Entertainment block: The following activities are ongoing: steel detailing, concrete on metal deck placements, temporary power and lighting installation, and scaffold erection and wrapping. Structural steel erection, slab on grade placements, spray on fireproofing, miscellaneous concrete masonry wall construction, above ground storm piping, roof curb installation and roofing all took place.
- Plaza: Staging took place for third crane and entertainment steel. Installation of underground storm water tank for irrigation reuse took place between the Armory and French Church.
- Surrounding Streets/Offsite Utilities
 - Main Street: Reflectorized drums have been placed in the south bound lane to shift traffic from 6am-6pm to allow for the unloading of certain materials onto the construction site. The barrels are moved out of the road at the end of each day to allow parking during non-working hours. Two way traffic is maintained at all times and police details are present.
 - Union and Bliss Streets: Sewer lining took place in February.
- Central Electric Facility (CEF): Core and shell construction is underway.
- Model Room: Construction continues on the hotel room mock-up.

Design Progress

- A 50% construction documents design review workshop was held with the City of Springfield Planning Department and their consultants, Chicago Consultants Studio, at the offices of architect Friedmutter Group on January 24, 2017. A tour and review of the exterior facades and finishes mock-ups also took place at this meeting.
- Design work on the Childcare Center began, with a team led by Massachusetts-based WBE Maryann Thompson Architects.
- Garage construction drawings Addenda 6, 7 and 8 were submitted to the City of Springfield Building Department as updates to the Permit Set.
- Delta 1 to the 95 State Street permit set was issued.
- The 100% submission for the Intelligent Transportation System (ITS) enhancements and roadway lighting mitigation as part of Package 2 (of 2) was submitted by TEC to MassDOT on 3/6/17.

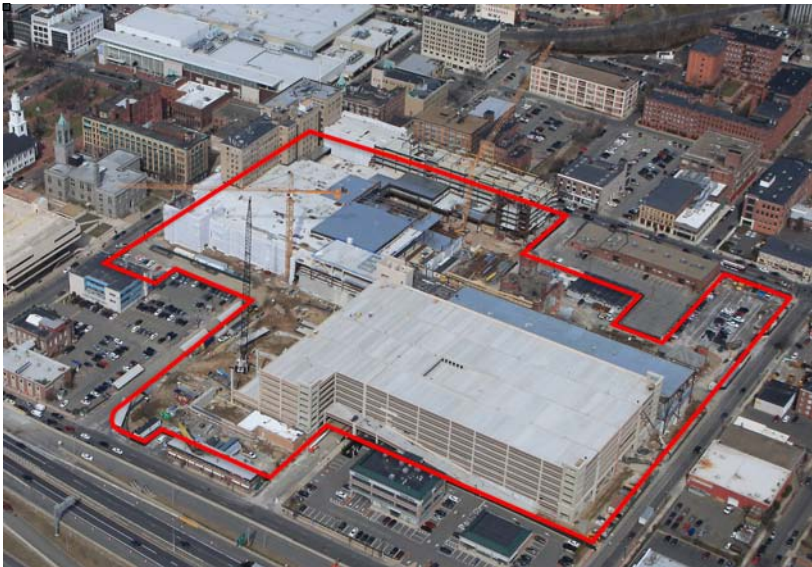
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5b PROGRESS PHOTOGRAPHS

A set of construction site progress photographs as of March 31, 2017 is included in this document as Appendix E. The overall aerial and panoramic views below show progress over the course of the 1st Quarter, including substantial garage precast and podium structural steel erection.



December 14, 2016



March 13, 2017

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Parking Garage progress comparison in the last three months:



December 14, 2016



March 13, 2016

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Aerial view from Armory over the last three months:



December 28, 2016



February 8, 2017



March 13, 2017

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135.02.6 The licensee shall have a continuing obligation, pursuant to 205 CMR 120.01(2) to timely provide to the commission an updated permits chart and all documents and information listed in 205 CMR 120.01: Permitting Requirements, as well as any updates to the MEPA process such that the commission is continuously apprised of all material developments with respect to all permits and approvals required for the gaming establishment. Pursuant to 205 CMR 120.01(1)(h) the licensee shall provide to the commission copies of any appeal within 20 days of filing, whether to a municipal or state entity or for judicial review, filed with respect to any permit of approval listed in 205 CMR 120.01(1) along with a copy of the docket sheet and each decision on any appeal.

6 PERMITS

The following is the status of required permits and approvals, including local permits issued in the First Quarter of 2017:

AGENCY OR GOVERNING LEGAL AUTHORITY	PERMIT, REVIEW, OR APPLICATION	DATE APPLICATION SUBMITTED OR ESTIMATED ANTICIPATED APPLICATION DATE
FEDERAL		
1. US Environmental Protection Agency (EPA)	USEPA Construction General Permit	Permit received 2/23/15: USEPA MAR120000
	NPDES General Permit	Permit for Main St. and East Columbus Ave. received 3/9/15: MAR12B410
	NPDES Remediation General Permit (RGP)	Based on foundation design, no permit is expected to be required.
2. Federal Aviation Administration	Determination of No Hazard to Air Navigation	Approval letters received April 13, 2016: 2016-ANE-471-OE for Hotel/Casino 2016-ANE-471-OE for Parking Garage
		Approval letters received July 14, 2016 for Tower Crane and Liebherr 1250 Crawler Crane
	Form 7460-2: Notice of Actual Construction or Alteration	To be e-filed for Hotel/Casino and Parking Garage within 5 days after the construction reaches its greatest height.
STATE		
1. Massachusetts Gaming Commission	Gaming License	Received 11/7/14
	Findings issued pursuant to M.G.L. ch. 30 sec. 61	Section 61 Findings issued by MGC on Dec. 17, 2015.
	Site Plan Approval	Final Design/Site Plan approved by unanimous vote at meeting on May 12, 2016.

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2. Executive Office of Energy and Environmental Affairs	Massachusetts Environmental Policy Act (MEPA) Review	Certificate on Final Environmental Impact Report Received 12/31/14 (EEA 15033); Certificate on Notice of Project Change (NPC) finding no Supplement Environmental Impact Report required issued 11/25/15.
3. Massachusetts Department of Environmental Protection (MA DEP)	Underground Injection Control (UIC) BRP WS-06	To be filed at project completion
	Construction Dewatering Permit	Based on foundation design, no permit is required as groundwater can be managed internal to the site boundary. A permit will be pursued if any deeper excavation is required.
4. Massachusetts Historical Commission (MHC)	Review of project relative to potential effects of State Register historic/ archeological resources	Final Memorandum of Agreement Approved by MGC on December 17, 2015 and Signed by MHC on December 18, 2015.
5. Massachusetts Department of Transportation (MassDOT)	Findings pursuant to M.G.L. c. 30, sec. 61	Section 61 Findings issued by MassDOT on March 28, 2016.
	Category III Application for Permit to Access State Highway – Package 1 of 2	MGM submitted a 25% design package and Design Exception Report for MassDOT review on 2/8/16– assumed to be a Category III Application for Permit to Access State Highway. Comments on the 25% level package received 4/11/16. Comments were addressed in a 75/100% design package submitted for MassDOT’s review on 5/23/16. PS&E design package submitted 9/7/16 for MassDOT’s review. Minor comments received and incorporated in final submission of 10/20/16. Highway Access Permit #2-2016-0079 granted on 11/9/16 for construction of multimodal roadway and traffic control improvements for all work affecting the State’s infrastructure.
	Category III Application for Permit to Access State Highway – Package 2 of 2	The 25/75% submission for the Intelligent Transportation System (ITS) enhancements and roadway lighting mitigation as part of Package 2 was submitted to MassDOT on 12/2/16. Comments were received from MassDOT’s District 2 office in early 2017. The 100% PS&E drawings incorporating those comments were submitted on 3/6/17.
6. Massachusetts Dept. of Housing & Community Development	Chapter 121A Designation as an Urban Redevelopment Project	Approval letter received 12/31/14

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7. Massachusetts Department of Public Safety	New Elevator Construction Permit	New installation of direct hydraulic freight elevators at 1200 Main Street, 2/6/17: <i>ELV17-0331</i> and <i>EV17-0328</i>
		New installation of direct hydraulic freight elevators at 1200 Main Street, 2/28/17: <i>ELV17-0493</i> and <i>ELV17-0494</i> .
		New installation of traction passenger elevators at 1200 Main Street-Parking Garage, 3/20/17: <i>ELEV17-0644</i> , <i>ELEV17-0645</i> , <i>ELEV17-0646</i> , <i>ELEV17-0648</i> , <i>ELEV17-0649</i> , <i>ELEV17-0650</i> , <i>ELEV17-0606</i> , <i>ELEV17-0607</i> .
	Certificate For Use of Man/Material Hoist	Certificate for Use of Elevator, 1441 Main Street, 3/21/17: <i>INS-088733</i> and <i>INS088738</i>
	Storage Permit	Not required per 527 CMR 9.00. No fuel tanks in excess of 10,000 gallons are expected to be included in the project.
8. Commonwealth of Massachusetts-Dept. of Fire Services-Office of State Fire Marshall	Storage Tank Removal Permit	None this reporting period.
9. Massachusetts Division of Fisheries and Wildlife	Natural Heritage and Endangered Species Prog.	Filing exemption for Memorial Bridge improvements received on 6/21/16.
LOCAL PERMITS AND APPROVALS UPDATE FOR JANUARY-MARCH, 2017		
1. City of Springfield Department of Public Works – Engineering Division	Non-Excavation Occupancy	Temporary fencing around the perimeter of 95 State Street, 1/27/17: <i>20170099</i>
		Temporary fencing around the perimeter of MGM property - new permit replacing <i>20160883</i> , 1/27/17: <i>20170099</i> .
2. City of Springfield – Code Enforcement/Building Division	Building Permit Alteration	Alter 100,100 sq. ft. of a full renovation of floors 1-8 and core and shell renovations for floors 9-11; exterior envelope repairs and upgrades; and the installation of new mechanical systems and life safety systems at 95 State Street, 12/28/16 (not reported last quarter): <i>16BLDOT-00273AL</i>
	Permit To Do Plumbing	Basement 12 roof top drain at 95 State Street, 12/23/16 (not reported last quarter): <i>16BDOT-00874PL</i>
		Cross connection / mop sink / water piping / safety shower / 3 prv's at 12 MGM Way, 1/27/17: <i>17BDOT-00058PL</i>
	Building Permit – Sheet Metal	Install sheet metal for new central utility plant, 3/1/17: <i>17BDOT-00020SM</i>

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City of Springfield – Code Enforcement/Building Division, cont'd	Building Permit – Sheet Metal, cont'd	Install AHU's and trunkline to VAV's between Union and State Street, 3/22/17: no permit number.
	Permit To Do Electrical Wiring	3 Feeder @ 250A 13800 - Generator / Service at 12 MGM Way, 1/18/17: 17BDOT-00138EL
		Wiring of HVAC controls on all floors at 34 MGM Way, 2/3/17: 17BDOT-00292EL
		Suite 701-Install card reader / electric lock / release button at 101 State Street, 2/7/17: 17BDOT-00304EL
Permit To Do Gas Piping	Install 6 2,934,000 BTU generators / 6 40,000,000 BTU boilers at 12 MGM Way, 1/27/17: 17BDOT-00097GA	
3. City of Springfield Historical Commission	MHC Review Concurring Party; Demolition Delay	SHC approved changes to design for purposes of historic resources and revised MOU on 10/23/15.
4. Springfield City Council	Overlay District Special Permit	Overlay District Special Permit approved by City Council on December 22, 2015.
	Site Plan Review	MGM Site Plan submission deemed completed on November 23, 2015. The City Council voted to approve the plan on 2/22/16.
	Amendments to HCA	Amendment No. 1 approved by Council vote on 6/22/15. Amendment No. 2 approved by Council vote on 2/22/16.
	Public Way Discontinuance Approval	The City Council voted to approve street discontinuances of both Bliss and Howard Streets on 1/26/16.
5. City of Springfield Department of Health and Human Services	Food Service Establishment Permit	TBD as venues are finalized
6. City of Springfield – Forestry Division	Municipal Tree Work Permit	None this reporting period.
7. Springfield Water and Sewer Commission		None this reporting period
8. City of Springfield – Fire Prevention Bureau	Sprinkler Shut Down	None this reporting period.
	Installation of Above Ground Storage Tank Permit(s)	To be filed at installation of emergency generators and fire pump.
	Fuel Oil, Gasoline and Diesel Fuel Storage Permit	To be filed prior to occupancy of the Parking Garage.
9. City of Springfield – Conservation Comm.	Wetlands Protection Act Filing Exemption	None this reporting period.

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135.02.7 In furtherance of specific goals for the utilization of minorities, women and veterans on construction jobs, the licensee shall send and provide a copy to the commission, to each labor union or representative of workers with which the licensee has a collective bargaining agreement or other contract of understanding, a notice advising the labor union or workers representative of the licensee's commitments pursuant to M.G.L. c. 23K §(15) and §§21(a)(21) and (22).

7 ORGANIZED LABOR LETTER

The Project Labor Agreement (PLA) was executed on February 26, 2015. Article XVIII on Page 25 of the Agreement states the construction manager and labor unions' commitment to comply with Owner's Diversity and Affirmative Marketing Program as adopted on January 22, 2015.

A copy of the executed PLA is available to the Massachusetts Gaming Commission's Representative for review.

135.02.8 Prior to the gaming establishment opening for business, in furtherance of specific goals for the utilization of minority business enterprises, women business enterprises and veteran business enterprises as vendors in the provision of goods and services to the gaming establishment, the licensee shall provide to the commission an affirmative marketing plan in which the licensee identifies specific goals, expressed as an overall program goal applicable to the total dollar value of contracts entered into, for the utilization of minority business enterprises, women business enterprises and veteran business enterprises to participate as vendors in the provision of goods and services procured by the gaming establishment and any businesses operated as part of the gaming establishment; provided, however, that the specific goals for the utilization of such minority business enterprises, women business enterprises and veteran business enterprises shall be based on the availability of such minority business enterprises, women business enterprises and veteran business enterprises engaged in the type of work to be contracted by the gaming licensee.

8 OPERATIONAL PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY

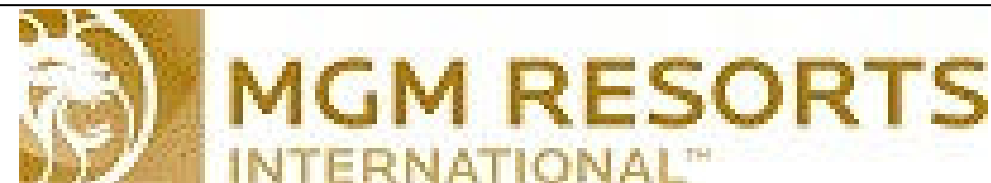
MGM's Diversity and Affirmative Marketing Program was approved on January 22, 2015. MGM will comply with this program to meet goals for Diversity participation in the operational phase of the project.

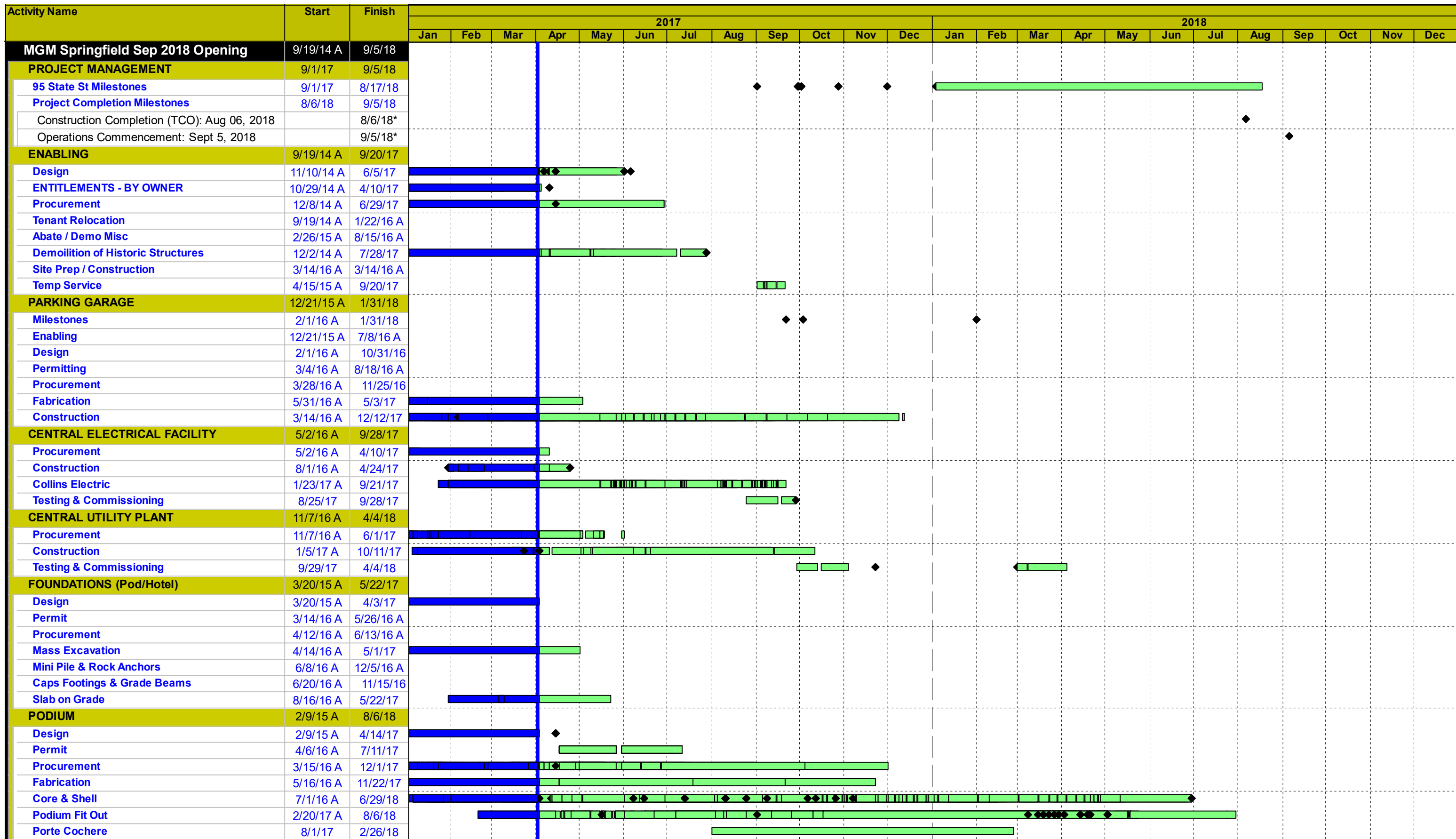
APPENDIX A

LEVEL 1 AND LEVEL 2 PROJECT SCHEDULES

APRIL 5, 2017 (DATA DATE APRIL 2, 2017)

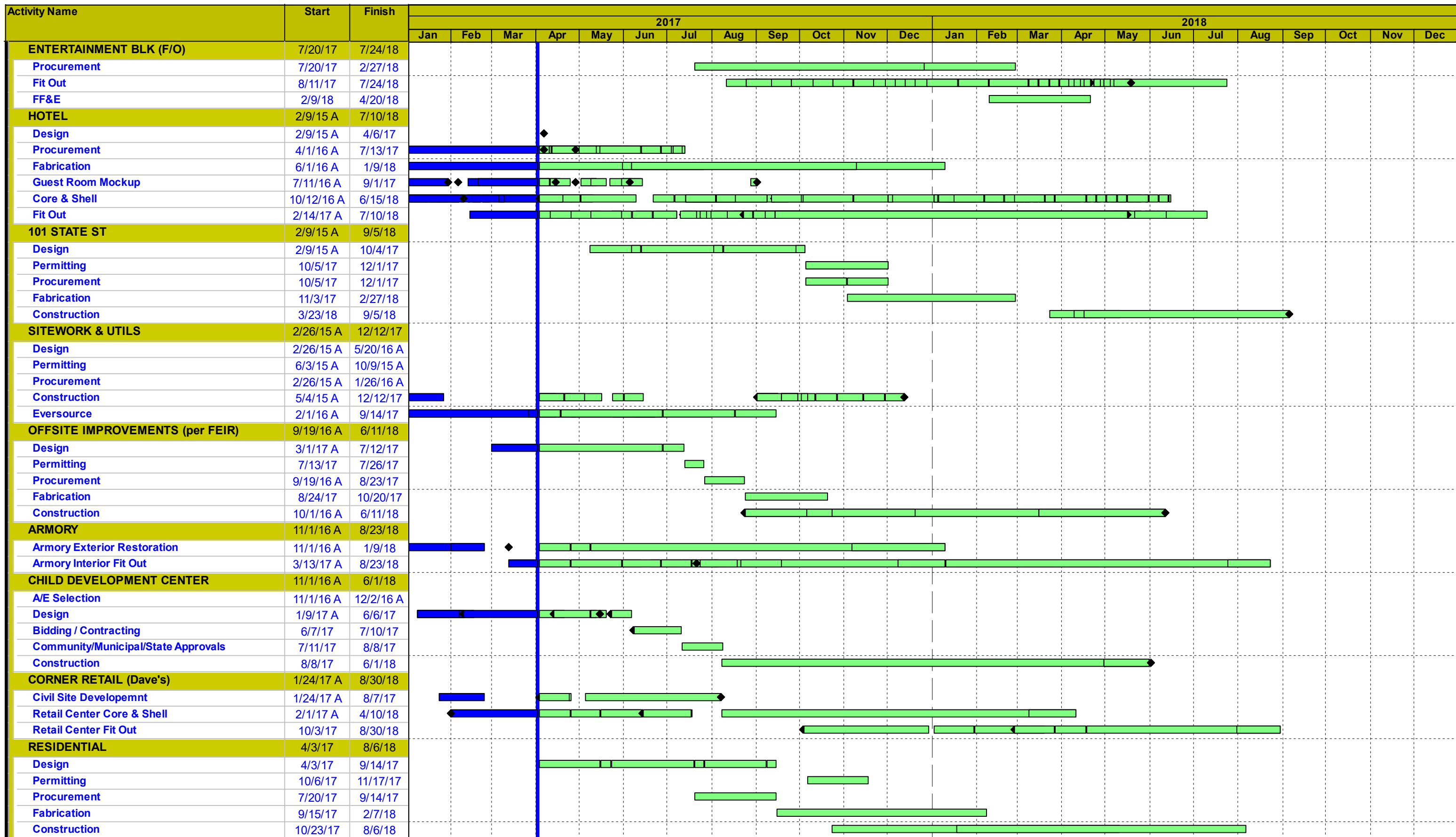
MGM Springfield Project Schedule





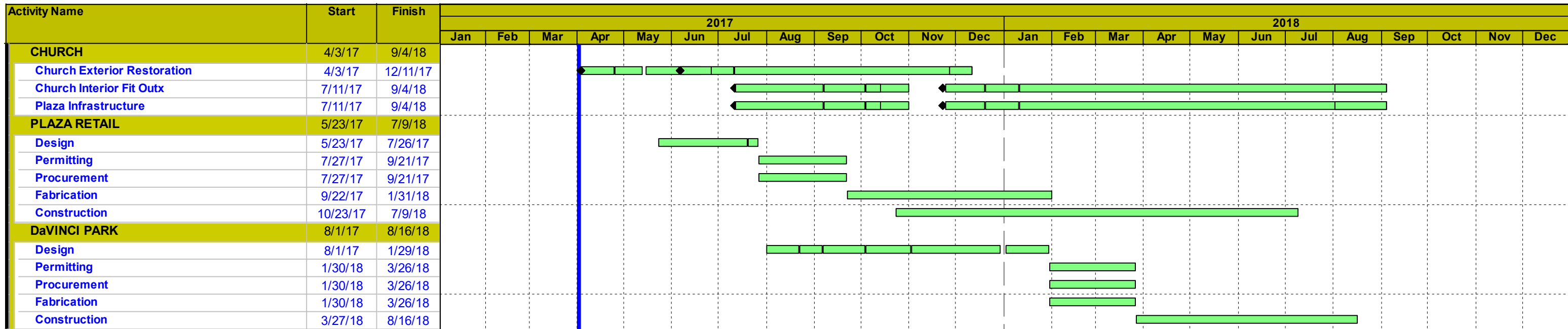
- Actual Work
- Remaining Work
- Critical Remaining Work
- Milestone





- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone





█ Actual Work
█ Remaining Work
█ Critical Remaining Work
◆ Milestone



APPENDIX B

PRESENTATION TO THE ACCESS AND OPPORTUNITY COMMITTEE OF APRIL 11, 2017

Access and Opportunity Committee

April 11, 2017



Agenda

1. Outreach Update
2. Construction Workforce
3. Design Commitments
4. Construction Commitments



Outreach Update



OUTREACH UPDATE

1. Outreach to MBE, WBE & VBE Companies
2. Community Partners Network
3. Union Partnership & Outreach
4. Other Diversity Outreach Work
5. Upcoming Events

OUTREACH TO MBE, WBE & VBE COMPANIES

Construction:

Ref	Company	Location	Diversity Status
1	Baron Industries, Inc.	Woburn, MA	VBE
2	Capasso Restoration	North Haven, CT	WBE
3	CK Flooring	Chicopee, MA	WBE
4	Dagle Electrical Construction Corp.	Melrose, MA	WBE
5	Eagle Elevator Company, Inc.	Boston, MA	VBE
6	EDM Construction Co.	Merrimack, MA	WBE
7	Markings, Inc.	Pembroke, MA	WBE
8	Piping Systems, Inc.	Assonet, MA	WBE
9	Professional Drywall Co.	West Springfield, MA	WBE
10	Protocol Management Services	North Attleboro, MA	WBE
11	Superior Caulking & Waterproofing, Co. Inc.	Palmer, MA	VBE
12	Titan Roofing	Springfield, MA	MBE

Supplier:

13	C4 Cables	Taunton, MA	WBE
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Notes:

(1) Baron Industries Inc. is also a supplier.

COMMUNITY PARTNERS NETWORK

Ref	Organization	Location
1	A.W.A.K.E. Inc.	Springfield, MA
2	Association of Black Businesses & Professionals	Springfield, MA
3	Betterman Construction, Inc.	Springfield, MA
4	Carpenters Union #108	Springfield, MA
5	Community Works	Springfield, MA
6	Corporation for Public Management	Springfield, MA
7	East African Cultural Center	Springfield, MA
8	Gandara Springfield Family Resource Center	Springfield, MA
9	HAP Housing	Springfield, MA
10	Ironworkers Union #7	Springfield, MA
11	Laborers #999	Springfield, MA
12	Lighthouse/ Human Resources Unlimited	Springfield, MA
13	Neighbor to Neighbor	Springfield/Holyoke, MA

Notes:

(1) 2 new community based organizations joined this month.

COMMUNITY PARTNERS NETWORK

Ref	Organization	Location
14	Springfield Veterans Services Dept.	Springfield, MA
15	STCC Workforce Development Department	Springfield, MA
16	Training Resources of America	Western Massachusetts
17	Uptown Construction Collaborative	Springfield, MA
18	Urban League of Greater Springfield	Springfield, MA
19	Veteran's Inc.	Springfield, MA
20	We The Villagers	Springfield, MA
21	Western Mass. COSH	Western Massachusetts
22	Western Mass. Employment Collaborative	Springfield, MA
23	Westover Job Corps.	Westover, MA
24	Young Urban Engineering Entrepreneurship Academy	Springfield, MA
25	YWCA/Youth Build	Springfield, MA

Notes:

(1) 2 new community based organizations joined this month.

COMMUNITY PARTNERS NETWORK

March 1, 2017: Community Partners Network Meeting

Meeting Highlights:

- 14 Community Partners attended
- Solidified training topics for the Work Readiness trainings
- Reviewed Upcoming Union Apprenticeship Enrollment/Application Dates and had discussions with Carpenters #108 and Laborers #999 about partnership on outreach event and promotions around next cycle



COMMUNITY PARTNERS NETWORK

- Finalizing the 2017 CPN Workplan:
 - Advocacy Items
 - Referrals Update
 - Trainings needed/to be offered
 - Union Outreach Events/ Collaboration
 - Working with the MGM Springfield Operations Team on Operations Hiring
 - Outreach Campaign & Membership Drive
 - On-Site Union Presentations (at the home of partnering CBO's)
- Information Sessions: Organizations in the CPN were given time to share information with each other on upcoming events and activities of their organization in relation to workforce development/readiness.
- Introductory and Diversity meeting with Baystate Medical Center to begin formalizing a partnership with the CPN to increase diversity on their upcoming construction projects.



COMMUNITY PARTNERS NETWORK UPDATES

Action Teams Updates

Membership Team:

- 3 Month Membership Drive for new community based organizations (CBO's).
- 3 Month Membership Drive of new Owners/Developers.



COMMUNITY PARTNERS NETWORK UPDATES

Action Teams Updates

Advocacy Team:

- Advocacy work regarding work with Baystate Medical Center to adapt specific diversity goals and partner with the CPN on Construction Diversity for their new developments.
- Continuing to reach out to local General Contractors and Construction projects in the region to meet with those owners and GC's about Diversity Hiring and Contracting.
- Meetings w/local trade unions.



COMMUNITY PARTNERS NETWORK UPDATES

Action Teams Updates

Work Readiness/Success Team:

- Coordination and tracking of non-eligible union applicants.
- Coordination and tracking of union eligible applicants.
- Working with MGM and other developers to share the Union Labor Pool list of diverse union members looking to work.
- Tracking placement in unions, apprenticeship programs, and regional job sites.
- Coordinating supportive services for non-eligible union referrals.
- Partnering with Carpenters #108 and Laborers #999 to promote upcoming apprentice enrollment dates.
- Management of CPN Work Readiness/Union Eligibility trainings, workshops, information sessions.



UNION PARTNERSHIP & OUTREACH

Continued meetings and discussions with local trade unions to include:

- Assistance with targeted diversity recruitment based on the needs of the individual trade union.
- Assistance with upcoming new Union Apprenticeship Enrollment events.
- Partnerships on upcoming outreach events.
- Addressing challenges of newly accepted union members and working with a community sponsor to assist in retaining new members.
- Sharing the MGM Labor Pool of eligible diverse union members looking for work as the unions ramp up on the MGM Springfield project and other local construction projects.



UNION PARTNERSHIP & OUTREACH

Continued referrals and tracking of new diverse union applicants in their union application process.

- Capturing and tracking success stories and highlights.
- Continued referrals and tracking of new diverse union applicants in their union application process.
- **9 newly identified union members** looking for work identified through outreach and added to the MGM Springfield Available Labor Pool list and shared with Tishman Construction and MGM Springfield Sub-Contractors looking for union workers.



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

March 1, 2017: MGM Springfield Vendor Outreach Session: FF&E focused

- Over 250 Registered
- 200 Actual Attendees
- Certification Partners and Mass. Gaming Commission's information tables added value to participants looking to gain information on how to get certified as a diverse company, and how to register with the Mass. Gaming Commission
- FAQ Developed to post on website
- Business Roundtables received positive feedback from attendees



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

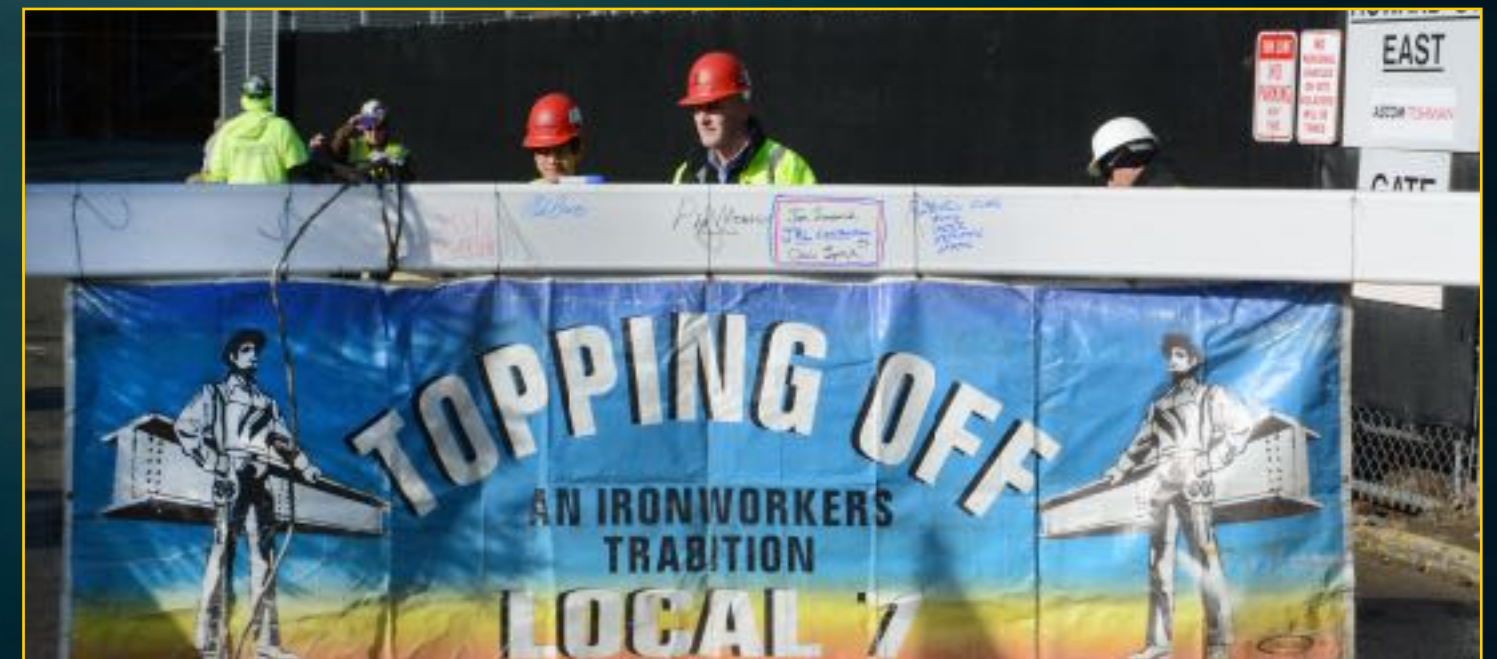
March 1, 2017: MGM Springfield Vendor Outreach Session: FF&E focused

- Chamber members Luncheon held on 2/28/17
- Reviewed sourcing information slating against timeline
- Great leads for future opportunities
- Continued engagement for future outreach
- Lessons learned
- Updated website, online registration and post FAQ for Operations



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

March 29, 2017: MGM Springfield Topping Off Ceremony:



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

March 29, 2017: MGM Springfield Topping Off Ceremony:



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

Tishman Construction & Putnam Vocational Academy: Student Construction Program On Site Tour and Classroom Experience

- Nine (9) students participating in mentorship
- Students will be divided into 2 groups
- Dates for project visits:
 - Group A: 4/10/17 & 5/03/17
 - Group B: 4/13/17 & 5/15/17



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

Ongoing Diversity Work:

- Participation in the Western Mass. Girls In Trades Fair Planning Group
- Working with the Association of Black Businesses & Professionals on the Springfield Interise Program for capacity building for diverse companies
- CPN Phon-A-Thon held 3-22-17; 158 calls made to new website and union referrals from community partners
- Workforce and subcontracting reviews with Tishman Construction:
 - Daily Badging Reports
 - Workforce Projections
 - Diverse Spend Review & Projections
 - Issues with Unions or Subcontractors in meeting diversity goals
 - Upcoming Scopes of Work

AECOM TISHMAN

OTHER DIVERSITY WORK & OUTREACH/ EVENTS

Ongoing Diversity Work:

- Diversity Kick-Off and Review/Assistance Meetings with new and current subcontractors on the job site:
- **For New Subs:** Diversity of their workforce, and/or areas where they will need assistance, past diversity performance on other jobs, what union (s) they will be calling on for workforce, and review of any diverse spend commitments
- **For Current Subs:** Review of diversity goals that they have challenges in meeting, discuss ways to assist subs who are low on a specific diversity goal, and review of any diverse spend commitments



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

Ongoing Diversity Work:

- MGM Springfield Construction Team Announces Union Construction Worker Office Hours

Outreach Will Include:

- Appearances and Radio PSA's at the local community radio stations
- Ads in the cultural and neighborhood newspapers
- Regular posting on all social media, facebook, websites
- Emailing all our community partners
- Sharing flyer with all trade unions
- Sharing flyer with local vocational schools

BUILDING A STRONG FOUNDATION

ARE YOU A UNION TRADESPERSON INTERESTED IN WORKING ON THE MGM SPRINGFIELD PROJECT?

Effective January 31, MGM Springfield will host office hours every Tuesday and Friday from 9:30 AM until 11:00 AM for union tradespeople interested in work on the Springfield project. These 20 minute 1 on 1 informational meetings are by appointment only. MGM Springfield construction staff will explain the process for working on the job site and will take the opportunity to learn about your trade history and experience. Minority, women, veteran, and local western Massachusetts' union tradespeople are strongly encouraged to attend.

When: Tuesdays and Fridays
20-minute slots available from 9:30 a.m. to 11:30 a.m.

BY APPOINTMENT ONLY
To schedule an appointment, email cbrown@mgmspringfield.com

Where: MGM Springfield Construction Office
101 State Street, Suite 701
Springfield, MA 01144



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

Ongoing Diversity Work:

- MGM Springfield Open Call for Meetings with Diverse Businesses

Outreach Will Include:

- Appearances and Radio PSA's at the local community radio stations
- Ads in the cultural and neighborhood newspapers
- Regular posting on all social media, facebook, websites
- Emailing all our community partners
- Periodic email blast/mailings to our Gaming & Diversity Certification partners: Greater New England Minority Supplier Development Council, Mass. Supplier Diversity Office, WBENC, U.S. Dept. of Veteran Affairs, and Mass. Gaming Commission
- Periodic email blast/mailings to our Business Partners and Chamber of Commerce's

OPEN CALL!

Minority, Women, and Veteran Owned Businesses

MGM Resorts International is committed to providing access to opportunities for certified minority, women, and veteran owned businesses in the construction of MGM Springfield.

If you are a MBE, WBE or VBE contractor interested in working with MGM Springfield our construction team wants to meet with you.

In addition to learning about your company, we will provide you with information on:

- Pre-Qualification Process and Requirements
- Construction plans and timeline
- Certifying your business as a MBE, WBE or VBE w/approved MGC approved certifying agencies

1-on-1 meetings with our team will be scheduled on an ongoing basis by appointment only.

To schedule an appointment, please contact:

Chelan Brown
Diversity Specialist
cbrown@mgmresort.com
413-273-5926

MGM Springfield, Building Excitement

DIVERSITY SUCCESS STORIES

MGM Springfield Union Construction Worker March 2017 Highlight:

Michelle Campbell, WBE/MBE

- Carpenters Local 43



Construction Workforce



WORKFORCE DIVERSITY STATISTICS - UNION

AS OF MARCH 30, 2017

Group	Project Goals	Project To Date %
Women	6.90%	8.87%
Minority	15.30%	28.62%
Veteran	8.00%	9.10%

Notes:

(1) Statistics include all workforce reports that were received by MGM as of March 30, 2017.

WORKFORCE DIVERSITY STATISTICS - TOTAL

AS OF MARCH 30, 2017

Group	Project Goals	Project To Date %
Women	6.90%	10.27%
Minority	15.30%	24.07%
Veteran	8.00%	10.37%

Notes:

- (1) Statistics include all workforce reports that were received by MGM as of March 30, 2017.
- (2) The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 6.52% of total workforce hours are included in two of the diversity categories and 0.30% of total workforce hours are included in three diversity categories.
- (3) While this is not a reporting requirement of the approved diversity plan, the total hours worked through 1st Quarter 2017 is as follows:
 - Approximately 38% are from Springfield/ Surrounding Communities
 - Approximately 59% are from Western Massachusetts
 - Approximately 82% are from Massachusetts

WORKFORCE 3 MONTH LOOK AHEAD

1. **Work in Progress** - Water/Sewer/Gas/Electric Infrastructure
2. **Work in Progress** - Generator Switch Gear Area
3. **Work in Progress** - Concrete Slab on Grade for Podium
4. **Work in Progress** - Garage Erection
5. **Work in Progress** - Hotel Concrete Plank Installation
6. **Work in Progress** - Temp Heating
7. **Work in Progress** - Interior Fitout of 95 State
8. **Work in Progress** - Scaffolding
9. **Work in Progress** - Spray Fireproofing
10. **Work in Progress** - Concrete Slab on Metal Deck
11. **Work in Progress** - CEF Masonry
12. **Work in Progress** - Garage Interior MEP, Sprinklers, Storm
13. **Work in Progress** - MEP Distribution for Podium
14. **Work in Progress** - Interior Masonry
15. **Work in Progress** - Garage Elevators
16. **Work in Progress** - Podium roofing
17. Apr 2017 - Building Enclosure
18. Apr 2017 - Exterior Framing
19. Apr 2017 - Major Equipment for Central Plant
20. May 2017 - Interior Framing
21. June 2017 - Hotel MEP

Design & Construction Commitments



DESIGN & CONSTRUCTION COMMITMENTS

AS OF MARCH 31, 2017

Group	Project Goals	Commitments	Variance	Company Count	Value
WBE	10.0%	16.6%	6.6%	58	\$55.63M
MBE	5.0%	7.7%	2.7%	32	\$25.87M
VBE	2.0%	5.3%	3.3%	19	\$17.79M

Notes:

(1) Total Commitments through March 31, 2017 are \$335.3M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

Design & Consulting Commitments



DESIGN & CONSULTING COMMITMENTS

AS OF MARCH 31, 2017

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	15.3%	14	\$6.04M
MBE	5.0%	12.7%	14	\$5.03M
VBE	2.0%	7.1%	3	\$2.79M

Notes:

(1) Total Commitments through March 31, 2017 are \$39.5M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DESIGN & CONSULTING COMMITMENTS

AS OF MARCH 31, 2017

Ref	Company	Scope	Location	Diversity Status
1	AAC Investments, LLC	Interior Design	Los Angeles, CA	WBE
2	AFO Project Consulting, LLC	Construction Consulting	Las Vegas, NV	VBE
3	Akal Engineering, Inc.	MEP Consulting Engineering Services	Boylston, MA	MBE
4	Andelman & Lelek Engineering, Inc.	Energy Modeling	Norwood, MA	WBE
5	Blackford, LLC	Construction Management	Las Vegas, NV	VBE
6	Black Hawk Group	Consulting Engineer Services	Philadelphia, PA	MBE
7	C&C Consulting Engineers, LLC	Structural Peer Review	Allston, MA	MBE
8	Calvin Consulting Services, LLC	Construction Consulting	Las Vegas, NV	WBE
9	Communications for Design LLC	Design and Project Management Support Services	Northfield, MN	WBE
10	Convergent Technologies	Acoustics/ Audio Visual/ IT/ Low Voltage	Lockport, NY	WBE
11	Copley Wolff Design Group, Inc.	Full Landscape Architectural Services	Boston, MA	WBE
12	Desert Construction Consulting, Ltd	Estimating and Contractor Bidding Services	Henderson, NV	MBE
13	Desman, Inc.	Parking Garage Bridging Documents (LOA)	Boston, MA	MBE
14	Dietz & Company Architects, Inc.	Full Service Architecture and Interior Design	Springfield, MA	WBE
15	Engineers Design Group, Inc.	Structural Engineering Consulting Services	Malden, MA	MBE
16	Erin Chrusciel Photography, LLC	Photography	East Longmeadow, MA	WBE

Notes:

(1) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

(2) Green highlighted companies have been paid as of February 28, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DESIGN & CONSULTING COMMITMENTS

AS OF MARCH 31, 2017

Ref	Company	Scope	Location	Diversity Status
17	Fernandez & Associates	Fire Protection Design and Code Consulting Services	Byfield, MA	MBE
18	JoAnn Jones	Administrative Services	Henderson, NV	WBE
19	Marshall Moya Design, LLC	Architectural Services	Washington, DC	MBE
20	MCLA, Inc.	Lighting	Washington, DC	WBE
21	Nitsch Engineering, Inc.	Engineering Services	Boston, MA	WBE
22	Pristine Engineers, Inc.	MEP Peer Review Services	Raynham, MA	MBE
23	Renderready, LLC	Rendering and Graphic Design	Albuquerque, NM	MBE
24	Soden Sustainability Consulting, LLC	LEED	Winchester, MA	WBE
25	Spec's Design Group, LLC	Interior Design	Springfield, MA	WBE
26	Stevens & Associates	Façade Stabilization Design	Brattleboro, VT	VBE
27	Timothy Haahs & Associates, Inc.	Architect and Engineer of Record/ Parking Consultant	Blue Bell, PA	MBE
28	US Inspection & Consulting, LLC	Construction Inspections	Lake Havasu City, AZ	MBE
29	VAV International, Inc.	Mechanical Consulting	Woburn, MA	MBE
30	WA Architects, Inc.	Architectural Services	Cleveland, OH	MBE
31	YA Construction Services, LLC	MEP Peer Review	St. Louis, MO	WBE

Notes:

(1) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

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Construction Commitments



CONSTRUCTION COMMITMENTS

AS OF MARCH 31, 2017

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	16.8%	44	\$49.59M
MBE	5.0%	7.0%	18	\$20.83M
VBE	2.0%	5.1%	16	\$15.00M

Notes:

(1) Total Commitments through March 31, 2017 are \$295.8M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF MARCH 31, 2017

Ref	Company	Scope	Location	Diversity Status
1	Aces Enterprises, LLC	Steel Plate Supplier	Dunlap, IL	VBE
2	AeroSage, LLC	Materials Fabricator	Tampa, FL	VBE
3	Alares, LLC	Commissioning and Construction Services	Quincy, MA	VBE
4	All American Signs	Signage	Plymouth, MA	VBE
5	Alonzee Consulting	Construction Consulting	Las Vegas, NV	WBE
6	American Environmental, Inc.	Abatement	Holyoke, MA	MBE
7	American Stair Corporation	Stair Supplier	Romeoville, IL	VBE
8	Architectural Products, Inc.	Glass and Glazing	Burlington, CT	WBE
9	Argent Associates, Inc.	Material Vendor	Burlington, CT	WBE
10	Arrow Security Corporation	Security Guard Services	Springfield, MA	VBE
11	Ayala Excavating and Trucking, LLC	Trucking	Springfield, MA	MBE
12	Baron Industries, Inc	Coiling Doors	Woburn, MA	VBE
13	BECO Electrical Contractors, Inc.	Electrical	Monson, MA	VBE
14	Berkshire Concrete Cutting, LLC	Saw Cutting	Torrington, CT	WBE
15	Brican, Inc.	General Contracting Services	Springfield, MA	VBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of February 28, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF MARCH 31, 2017

Ref	Company	Scope	Location	Diversity Status
16	C4 Cables	Datacom, Cabling, Fiber Supplier	Taunton, MA	WBE
17	C&C Contractors, LLC	Trucking Services	Springfield, MA	MBE
18	C&D Electronics, Inc.	Cabling, Wiring, Electronics Supplier	Holyoke, MA	WBE/MBE
19	Capasso Restoration, Inc.	Masonry Contractor	North Haven, CT	WBE
20	Chabot & Burnett Construction Co., Inc.	Masonry Contractor	Agawam, MA	WBE
21	CK Flooring Solutions, Inc.	Carpet Installer	Chicopee, MA	WBE
22	CMJ, LLC	Property Management/Maintenance	Springfield, MA	MBE
23	Connecticut Drywall Finishing, Inc.	Drywall	West Springfield, MA	WBE
24	Connecticut Temperature Controls, LLC	Controls	Newington, CT	VBE
25	Coghlin Electrical Contractors, Inc.	Electrical Services	Worcester, MA	WBE
26	C.R. Levesque Trucking Corp.	Hauling & Equipment Transportation	Monson, MA	WBE
27	Dagle Electrical Construction Corp.	Electrical	Melrose, MA	WBE
28	Davenport Advisors, LLC	Property Management/ Maintenance	Boston, MA	MBE
29	Dependable Masonry Construction Company, Inc.	Masonry and Brickpaving	North Reading, MA	MBE
30	Eastern General Contractors, Inc.	General Contractor - Rigging	Springfield, MA	MBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of February 28, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF MARCH 31, 2017

Ref	Company	Scope	Location	Diversity Status
31	EDM Construction, Inc.	Carpentry & Structural Steel Erection	Merrimac, MA	WBE
32	E L Waterman, Inc.	Pipe Supplier	Foxboro, MA	WBE
33	Evermore Light & Power, Inc.	Electrical	Somerville, MA	WBE
34	Fabiano Oil Corp.	Fuel & Oil Supplier	Wrentham, MA	WBE
35	Federal Concrete, Inc.	Concrete Services	Hopedale, MA	WBE
36	Fisher Contracting Corporation	General Contracting Services	Worcester, MA	WBE
37	Fletcher Sewer & Drain, Inc.	Inspection - FEIR	Ludlow, MA	WBE
38	Folan Waterproofing and Construction Company, Inc.	Masonry Contractors & Waterproofing	South Easton, MA	WBE
39	Frisoli Electric, Inc.	Electrical	Holbrook, MA	VBE
40	Gomes Construction Co. Inc.	Utility Connections	Ludlow, MA	WBE
41	Granite City Electric Supply Company, Inc.	Electrical Supplier	Quincy, MA	WBE
42	Green Insulation, Inc.	Insulation	Adams, MA	WBE
43	H B Welding, Inc.	Steel, Welding, Iron Work	Johnston, RI	WBE
44	Homeland Mechanical, LLC	Pipe Supplier	Quincy, MA	VBE
45	Industrial Flame Cutting, Inc.	Steel Plate Supplier	Beacon Falls, CT	VBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of February 28, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF MARCH 31, 2017

Ref	Company	Scope	Location	Diversity Status
46	JMK Building Supply, Inc	Drywall	Colchester, CT	WBE
47	JRL Construction, Inc.	General Contractor - Demolition	Springfield, MA	VBE
48	Kittredge Equipment Company, Inc.	Kitchen Equipment	Agawam, MA	WBE
49	L.K. Sheet Metal, Inc.	Sheet Metal	East Hartford, CT	WBE
50	Larry's Trucking Co.	Trucking	Springfield, MA	MBE
51	Lindon Group	Piping Materials	East Providence, RI	WBE
52	Markings Inc.	Pavement Marking Services	Pembroke, MA	WBE
53	Medeiros Hydroseeding & Landscaping Construction, Inc.	Trucking and Soil Materials	Monson, MA	MBE
54	Moor Metals, Inc.	Sales and Distribution of Metals	Holliston, MA	MBE
55	Ms. Pipe, LLC	Procurement of Valves, Pipes and Fittings	South Windsor, CT	WBE
56	New England Foundation Company, Inc.	Helical Piles	Boston, MA	WBE
57	Northeastern Steel Corporation	Steel Distributor	Revere, MA	MBE
58	Performance Testing & Balancing LLC	Testing & Balancing	South Hampton, MA	VBE
59	Piping Systems, Inc.	HVAC	Assonet, MA	WBE
60	Protocol Management Services, Inc.	Access Flooring	North Attleboro, MA	WBE
61	R K Insulation Contractors, Inc.	Insulation Services	Hartford, CT	MBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of February 28, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF MARCH 31, 2017

Ref	Company	Scope	Location	Diversity Status
62	Rebars & Mesh, Inc.	Concrete	Haverhill, MA	WBE
63	Regis Steel Corporation	Steel Erection/ Reinforcing	Fall River, MA	MBE
64	S&F Concrete Contractors, Inc.	Concrete	Hudson, MA	MBE
65	Security Construction Services, Inc.	Fencing	Hudson, MA	WBE
66	SOS Corporation	Construction Cleaning, Selective Interior Demolition	Milford, MA	WBE
67	Steere Engineering, Inc.	Engineering Services	Warwick, RI	WBE
68	Strategic Environmental Services, Inc.	Environmental Consultants	Sutton, MA	WBE
69	Supplies Exchange Systems	Materials Supplier	Dorchester, MA	MBE
70	Tavares, LLC	Fireproofing	Providence, RI	MBE
71	T & M Equipment Corporation	Excavating Contractor	Springfield, MA	VBE
72	Titan Roofing Company	Roofing	Springfield, MA	MBE
73	Triton Leasing and Rental, Inc.	Demolition & Abatement	Feeding Hills, MA	WBE
74	Turtle & Hughes, Inc.	Electrical Supplier	Linden, NJ	WBE
75	Ultimate Abatement Company, Inc.	Abatement	Plainfield, MA	WBE
76	Welch Associates Land Surveyors, Inc.	Land Surveying	West Bridgewater, MA	WBE
77	Willow Tree Outdoor, LLC	Landscape	Springfield, MA	WBE
78	Younger Brothers Construction, LLC	Materials Supplier	Watertown, MA	MBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of February 28, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

APPENDIX C

CONSTRUCTION WORKFORCE STATISTICS AS OF MARCH 30, 2017

MGM Springfield
Workforce Diversity Report (By Company)
As of: March 30, 2017

Reference	Company	This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
1	Acraom Masonry Enterprises, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	1,580.50	0.00	0.00%	824.50	52.17%	0.00	0.00%
2	AeroClean	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	2,236.00	0.00	0.00%	1,103.50	49.35%	0.00	0.00%
3	Allied Fire Protection, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,354.00	0.00	0.00%	256.00	18.91%	0.00	0.00%
4	American Environmental, Inc.	14	1,185.00	112.00	9.45%	1,185.00	100.00%	0.00	0.00%	190	30,318.75	1,822.00	6.01%	27,138.25	89.51%	288.50	0.95%
5	AmQuip Crane Rental LLC	2	245.00	0.00	0.00%	122.50	50.00%	0.00	0.00%	9	2,226.50	0.00	0.00%	1,089.00	48.91%	0.00	0.00%
6	Ayotte & King For Tile, Inc	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	24	450.50	0.00	0.00%	4.00	0.89%	0.00	0.00%
7	Bay Crane Northeast	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	10.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
8	Bay State Elevator Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	315.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
9	BECO Electrical Contractors, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	3,433.50	0.00	0.00%	1,116.50	32.52%	2,088.00	60.81%
10	Berkshire Concrete Cutting	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.50	0.00	0.00%	0.00	0.00%	7.50	30.61%
11	Berlin Steel Construction Company	47	5,382.00	297.50	5.53%	737.50	13.70%	160.00	2.97%	81	32,381.50	2,786.00	8.60%	4,812.00	14.86%	2,799.50	8.65%
12	BG Mechanical Contractors, Inc.	6	402.00	0.00	0.00%	0.00	0.00%	99.00	24.63%	6	554.00	0.00	0.00%	0.00	0.00%	235.00	42.42%
13	Blakeslee Prestress, Inc.	19	2,049.00	217.50	10.61%	322.00	15.71%	217.50	10.61%	40	18,304.00	1,725.00	9.42%	2,255.50	12.32%	1,518.50	8.30%
14	Chabot & Burnett Construction Co., Inc.	36	2,089.00	157.00	7.52%	364.00	17.42%	110.00	5.27%	59	6,506.50	388.00	5.96%	1,287.00	19.78%	623.00	9.58%
15	Champlain Masonry, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	36	5,090.75	100.00	1.96%	1,492.00	29.31%	688.00	13.51%
16	Chandler Architectural Products	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	455.50	0.00	0.00%	53.00	11.64%	64.00	14.05%
17	CIP Concrete, Inc.	9	541.00	0.00	0.00%	104.00	19.22%	0.00	0.00%	12	2,544.00	0.00	0.00%	469.00	18.44%	0.00	0.00%
18	CK Flooring Solutions, Inc.	9	652.50	207.00	31.72%	207.00	31.72%	111.00	17.01%	17	961.50	223.00	23.19%	207.00	21.53%	111.00	11.54%
19	Coghlin Electrical Contractors, Inc.	27	1,899.00	224.00	11.80%	253.00	13.32%	261.00	13.74%	33	8,629.00	756.00	8.76%	856.00	9.92%	1,088.00	12.61%
20	Collins Electrical	21	1,942.00	175.00	9.01%	377.00	19.41%	117.00	6.02%	52	16,327.00	2,389.50	14.64%	2,014.00	12.34%	2,441.50	14.95%
21	Commonwealth Guardrail, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	690.00	4.00	0.58%	69.00	10.00%	0.00	0.00%
22	Connecticut Drywall Finishing, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	1,335.50	0.00	0.00%	158.50	11.87%	0.00	0.00%
23	Conte Company, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.00	0.00	0.00%	0.00	0.00%	8.00	33.33%
24	EDM Construction, Inc.	7	312.00	0.00	0.00%	78.00	25.00%	81.00	25.96%	14	899.50	82.50	9.17%	208.50	23.18%	247.50	27.52%
25	EF Corcoran Plumbing & Heating, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	16.00	16.00	100.00%	0.00	0.00%	0.00	0.00%
26	Evermore Light and Power, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	613.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
27	Federal Concrete, Inc.	9	207.00	0.00	0.00%	12.00	5.80%	16.00	7.73%	68	19,281.00	1,464.50	7.60%	3,388.00	17.57%	1,609.50	8.35%
28	Folan Waterproofing & Construction	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,263.00	0.00	0.00%	534.50	42.32%	0.00	0.00%
29	Fontaine Bros, Inc.	10	718.00	144.00	20.06%	144.00	20.06%	147.00	20.47%	53	6,697.00	712.00	10.63%	2,160.00	32.25%	147.00	2.20%
30	Food Equipment Installation, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
31	Frisoli Electric Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	299.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
32	Fusion Electric, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	112.00	0.00	0.00%	104.00	92.86%	0.00	0.00%
33	Gagliarducci Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	47	4,262.50	635.00	14.90%	709.50	16.65%	906.50	21.27%
34	Gomes Construction Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	575.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
35	Green Insulation, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	230.00	0.00	0.00%	16.00	6.96%	0.00	0.00%
36	H. Carr & Sons, Inc.	9	562.00	0.00	0.00%	360.00	64.06%	0.00	0.00%	9	902.00	0.00	0.00%	574.00	63.64%	0.00	0.00%
37	Harry Grodsky & Co.	6	240.00	0.00	0.00%	72.00	30.00%	0.00	0.00%	44	12,316.00	767.50	6.23%	1,346.50	10.93%	0.00	0.00%
38	Hayward Baker Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	36	4,465.50	306.50	6.86%	1,170.50	26.21%	775.00	17.36%
39	Heritage Restoration, Inc.	6	420.00	0.00	0.00%	192.00	45.71%	0.00	0.00%	13	2,345.00	82.00	3.50%	866.00	36.93%	0.00	0.00%
40	Hickman & Sgroi Electric Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	192.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
41	Cyn Environmental Services	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	24.00	0.00	0.00%	24.00	100.00%	0.00	0.00%
42	JDC Demolition	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	23	3,504.00	400.00	11.42%	734.00	20.95%	160.00	4.57%
43	Jones Engineering LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	168.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
44	JRL Construction, Inc.	22	1,341.00	378.50	28.23%	416.50	31.06%	351.50	26.21%	78	26,075.56	4,259.21	16.33%	9,508.50	36.47%	5,322.00	20.41%
45	L.K. Sheet Metal, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	2,925.50	294.00	10.05%	0.00	0.00%	0.00	0.00%
46	Langan Insulation LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	568.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
47	M.L. Schmitt, Inc.	5	613.00	139.00	22.68%	104.00	16.97%	142.00	23.16%	12	2,327.25	205.00	8.81%	344.75	14.81%	408.50	17.55%
48	Marr Scaffold	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	551.00	0.00	0.00%	253.00	45.92%	16.50	2.99%
49	Marguerite Concrete	9	85.50	0.00	0.00%	9.00	10.53%	9.00	10.53%	34	1,237.00	0.00	0.00%	86.00	6.95%	63.00	5.09%
50	Medeiros Hydroseeding & Landscape Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	17.00	0.00	0.00%	11.00	64.71%	0.00	0.00%
51	Moran Sheet Metal, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	330.25	0.00	0.00%	64.25	19.45%	0.00	0.00%
52	NER Construction Management	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	893.00	0.00	0.00%	245.00	27.44%	0.00	0.00%
53	New England Foundation Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	2,727.00	0.00	0.00%	587.50	21.54%	226.00	8.29%
54	Northeast Lighting Protection, LLC	2	20.12	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	186.59	0.00	0.00%	61.76	33.10%	0.00	0.00%
55	Northeast Steel Erectors	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,335.00	34.00	2.55%	183.00	13.71%	393.00	29.44%
56	Northeastern Steel Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	64.00	9.00	14.06%	50.00	78.13%	0.00	0.00%
57	Northern General	9	271.00	24.00	8.86%	87.00	32.10%	24.00	8.86%	72	25,153.00	1,514.50	6.02%	4,353.00	17.31%	1,071.00	4.26%
58	P. Gioioso & Sons Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	834.50	114.50	13.72%	0.00	0.00%	0.00	0.00%
59	Palmer Paving Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	50	708.00	34.50	4.87%	14.00	1.98%	0.00	0.00%
60	Performance Testing & Balancing, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	64.00	0.00	0.00%	0.00	0.00%	38.00	59.38%
61	Professional Drywall Construction Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	64	3,793.50	196.50	5.18%	776.50	20.47%	347.00	9.15%

MGM Springfield
Workforce Diversity Report (By Company)
As of: March 30, 2017

Reference	Company	This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
62	Regis Steel Corp	7	280.00	35.00	12.50%	3.00	1.07%	0.00	0.00%	56	7,977.00	1,190.50	14.92%	2,042.00	25.60%	289.00	3.62%
63	RoadSafe Traffic Systems	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	49.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
64	S & F Concrete Contractors, Inc.	98	4,617.00	521.00	11.28%	1,725.50	37.37%	565.50	12.25%	260	45,704.00	2,816.00	6.16%	13,119.50	28.71%	4,319.50	9.45%
65	Safespan	2	70.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	709.50	0.00	0.00%	56.00	7.89%	0.00	0.00%
66	Safeway Services	17	1,094.08	80.00	7.31%	656.00	59.96%	88.00	8.04%	54	4,495.08	330.00	7.34%	2,843.00	63.25%	459.00	10.21%
67	Save-On-Wall Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	290.50	45.00	15.49%	45.00	15.49%	8.00	2.75%
68	Security Construction Services, Inc. d/b/a: Security Fence Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	3,866.00	300.00	7.76%	1,233.25	31.90%	40.00	1.03%
69	Soep Painting Corp	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,475.50	0.00	0.00%	6.00	0.41%	0.00	0.00%
70	Stamford Wrecking	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,669.00	76.00	4.55%	122.00	7.31%	74.00	4.43%
71	Superior Caulking & Waterproofing Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	193.00	0.00	0.00%	155.50	80.57%	0.00	0.00%
72	T & M Equipment Corporation	9	532.00	144.00	27.07%	80.00	15.04%	48.00	9.02%	65	25,755.05	2,365.50	9.18%	4,995.05	19.39%	1,056.50	4.10%
73	Tech Valley Contracting, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	2,018.00	206.00	10.21%	0.00	0.00%	0.00	0.00%
74	Tishman	6	720.00	120.00	16.67%	120.00	16.67%	120.00	16.67%	19	17,461.00	2,901.00	16.61%	3,600.00	20.62%	5,520.00	31.61%
75	Titan Roofing Company	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	47	1,891.50	0.00	0.00%	201.00	10.63%	148.00	7.82%
76	T.J. Conway Company	15	1,429.50	128.00	8.95%	253.00	17.70%	152.00	10.63%	47	11,344.50	795.50	7.01%	1,750.00	15.43%	825.00	7.27%
77	Triton Leasing and Rental, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	35	3,187.50	0.00	0.00%	1,547.50	48.55%	239.00	7.50%
78	Ultimate Abatement Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	48	10,430.50	3,632.50	34.83%	10,119.50	97.02%	0.00	0.00%
79	Universal Electric Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	5,635.00	556.50	9.88%	1,284.50	22.80%	394.00	6.99%
80	William Roberts Electric Co., Inc.	2	64.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	648.50	0.00	0.00%	93.00	14.34%	0.00	0.00%
81	Willow Tree Outdoor, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	261.50	0.00	0.00%	105.50	40.34%	0.00	0.00%
82	Wolfe House Movers, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,194.50	0.00	0.00%	306.00	25.62%	228.00	19.09%
83	Wolverine Fire Protection Co	8	704.00	0.00	0.00%	208.00	29.55%	112.00	15.91%	10	1,878.00	0.00	0.00%	699.00	37.22%	192.00	10.22%
84	Worcester Elevator Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	12.00	0.00	0.00%	0.00	0.00%	6.00	50.00%
Total - Unions		448	30,686.70	3,103.50	10.11%	8,192.00	26.70%	2,931.50	9.55%	2,179	411,970.28	36,535.21	8.87%	117,901.81	28.62%	37,489.00	9.10%
85	On-Site Design / Management	72	6,206.70	732.20	11.80%	1,162.70	18.73%	580.25	9.35%	284	145,124.15	20,669.75	14.24%	16,166.10	11.14%	20,303.55	13.99%
Total		520	36,893.40	3,835.70	10.40%	9,354.70	25.36%	3,511.75	9.52%	2,463	557,094.43	57,204.96	10.27%	134,067.91	24.07%	57,792.55	10.37%

Totals - Overall			
Group	Project Goals	Project To Date	Delta
Women	6.90%	10.27%	3.37%
Minority	15.30%	24.07%	8.77%
Veteran	8.00%	10.37%	2.37%

- Notes:**
(1) Statistics include all workforce reports that were received by MGM as of March 30, 2017.
(2) The total number of unique union workers that have worked on site is approximately 2,036. The 2,179 union workers identified above includes workers that have worked for multiple companies.

MGM Springfield
 Workforce Diversity Report (By Union)
 As of: March 30, 2017

Reference	Union	This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
1	AFSCME Local #230	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	48.00	0.00	0.00%	48.00	100.00%	0.00	0.00%
2	Asbestos Workers #6	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	30	3,094.50	0.00	0.00%	1,499.50	48.46%	239.00	7.72%
3	Boston Plasters' & Cement Masons' - Asphalt Layers' Union #534	19	425.50	0.00	0.00%	98.50	23.15%	0.00	0.00%	71	3,102.00	0.00	0.00%	452.00	14.57%	38.50	1.24%
4	Bricklayers Local #1	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	572.00	0.00	0.00%	11.00	1.92%	0.00	0.00%
5	Bricklayers Local #3	32	1,963.50	53.00	2.70%	270.50	13.78%	96.00	4.89%	125	16,987.50	357.00	2.10%	3,337.00	19.64%	875.50	5.15%
6	Carpenters - Local #108	48	3,215.58	631.50	19.64%	1,472.50	45.79%	450.00	13.99%	268	53,242.18	5,297.50	9.95%	15,482.00	29.08%	8,561.00	16.08%
7	Carpenters Local #107	2	200.00	0.00	0.00%	80.00	40.00%	0.00	0.00%	9	2,664.00	0.00	0.00%	304.00	11.41%	0.00	0.00%
8	Carpenters Local #210	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	16.00	0.00	0.00%	0.00	0.00%	8.00	50.00%
9	Carpenters Local #33	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	264.00	45.00	17.05%	0.00	0.00%	0.00	0.00%
10	Carpenters Local #424	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	72.00	0.00	0.00%	72.00	100.00%	65.00	90.28%
11	Carpenters Local #475	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	39.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
12	Carpenters Local #535	1	72.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	104.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
13	CT Bricklayers #1	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	41.50	0.00	0.00%	24.00	57.83%	0.00	0.00%
14	Floorcoverers Local #2168	8	603.50	207.00	34.30%	207.00	34.30%	111.00	18.39%	23	970.00	207.00	21.34%	211.00	21.75%	111.00	11.44%
15	International Association of Iron Workers Local #7	39	4,590.50	286.50	6.24%	472.00	10.28%	160.00	3.49%	85	29,533.00	1,977.00	6.69%	4,162.50	14.09%	2,465.00	8.35%
16	International Brotherhood of Electrical Workers - IBEW Local #455	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	112.25	50.75	45.21%	112.25	100.00%	0.00	0.00%
17	International Brotherhood of Electrical Workers - IBEW Local #7	55	4,518.00	538.00	11.91%	734.00	16.25%	520.00	11.51%	143	38,257.75	3,907.00	10.21%	5,844.75	15.28%	6,420.00	16.78%
18	International Brotherhood of Electrical Workers - IBEW Local #35	2	20.12	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	186.59	0.00	0.00%	61.76	33.10%	0.00	0.00%
19	International Brotherhood of Electrical Workers - IBEW 2nd District	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	23.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
20	International Union of Elevator Constructors Local #4	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
21	International Union of Elevator Constructors Local #41	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	327.00	0.00	0.00%	0.00	0.00%	6.00	1.83%
22	International Union of Operating Engineers - IUOE Local #4	7	90.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	60	6,393.00	0.00	0.00%	241.50	3.78%	807.00	12.62%
23	International Union of Operating Engineers - IUOE Local #5	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	9.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
24	International Union of Operating Engineers - IUOE Local #98	17	1,536.50	75.00	4.88%	435.00	28.31%	48.00	3.12%	160	34,095.05	1,409.00	4.13%	4,900.55	14.37%	2,087.00	6.12%
25	International Union of Operating Engineers - IUOE Local #478	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	168.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
26	International Union of Painters and Allied Trades - IUPAT District #11	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	125.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
27	International Union of Painters and Allied Trades - IUPAT Local #1333	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	306.50	0.00	0.00%	29.00	9.46%	64.00	20.88%
28	Iron Workers District Council of New England	29	1,983.00	252.50	12.73%	415.00	20.93%	298.50	15.05%	117	23,375.00	3,102.00	13.27%	5,498.00	23.52%	2,045.00	8.75%
29	Laborers' District Council	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	21	2,451.00	0.00	0.00%	1,013.00	41.33%	15.00	0.61%
30	Laborer's International Union of North America - LIUNA Building Wreckers Local #1421	4	348.00	0.00	0.00%	348.00	100.00%	0.00	0.00%	184	28,270.75	3,869.25	13.69%	26,758.75	94.65%	0.00	0.00%
31	Laborers Local #138	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	89.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
32	Laborers Local #151	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	150.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
33	Laborers Local #22	3	59.00	0.00	0.00%	0.00	0.00%	16.00	27.12%	18	6,005.50	0.00	0.00%	454.00	7.56%	980.50	16.33%
34	Laborers Local #223	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	148.00	0.00	0.00%	54.00	36.49%	0.00	0.00%
35	Laborers Local #230	1	112.00	0.00	0.00%	112.00	100.00%	0.00	0.00%	8	691.25	0.00	0.00%	666.75	96.46%	7.50	1.08%
36	Laborers Local #243	1	68.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	3,429.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
37	Laborers Local #39	1	24.00	0.00	0.00%	0.00	0.00%	24.00	100.00%	3	1,002.50	0.00	0.00%	0.00	0.00%	833.00	83.09%
38	Laborers Local #455	2	184.00	112.00	60.87%	184.00	100.00%	0.00	0.00%	16	4,732.00	1,335.50	28.22%	4,732.00	100.00%	0.00	0.00%
39	Laborers Local #473	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,166.00	0.00	0.00%	2.00	0.17%	0.00	0.00%
40	Laborers Local #547	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	686.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
41	Laborers Local #560	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
42	Laborers Local #596	36	1,876.50	128.00	6.82%	597.50	31.84%	14.00	0.75%	133	24,811.75	2,219.00	8.94%	7,209.00	29.05%	465.50	1.88%
43	Laborers Local #609	2	21.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	336.50	0.00	0.00%	32.00	9.51%	0.00	0.00%
44	Laborers Local #610	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
45	Laborers Local #611	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	270.50	0.00	0.00%	270.50	100.00%	0.00	0.00%
46	Laborers Local #665	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,659.50	32.00	1.93%	1,659.50	100.00%	0.00	0.00%
47	Laborers Local #675	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	133.50	0.00	0.00%	133.50	100.00%	0.00	0.00%
48	Laborers Local #88 [Tunnel Workers]	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	338.50	0.00	0.00%	8.00	2.36%	41.00	12.11%
49	Laborers Local #999	97	5,676.00	684.00	12.05%	2,064.00	36.36%	822.00	14.48%	387	80,729.96	10,731.71	13.29%	27,095.25	33.56%	9,817.00	12.16%
50	Laborers Local #1000	3	24.00	8.00	33.33%	8.00	33.33%	0.00	0.00%	3	24.00	8.00	33.33%	8.00	33.33%	0.00	0.00%
51	Massachusetts Laborers' District Council	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	400.00	0.00	0.00%	85.00	21.25%	0.00	0.00%
52	NY Bricklayers #2	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
53	Operating Engineers Local #4	1	92.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	845.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
54	Operating Engineers Local #478	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	329.50	0.00	0.00%	139.50	42.34%	0.00	0.00%
55	Painters and Allied Trades District Council #35	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	24	2,717.50	0.00	0.00%	164.50	6.05%	0.00	0.00%
56	Pile Drivers Local #56	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	19	2,114.00	0.00	0.00%	468.50	22.16%	180.50	8.54%
57	Plasterers and Cement Masons Local #534	6	192.00	0.00	0.00%	161.00	83.85%	9.00	4.69%	23	667.00	0.00	0.00%	319.50	47.90%	41.00	6.15%
58	Plumbers & Pipefitters #104	27	2,071.50	128.00	6.18%	325.00	15.69%	251.00	12.12%	98	24,230.50	1,579.00	6.52%	3,096.50	12.78%	1,060.00	4.37%
59	Roofers #248	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	38	1,677.00	0.00	0.00%	206.00	12.28%	26.00	1.55%
60	Sheet Metal Workers #17	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
61	Sheet Metal Workers #40	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	436.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
62	Sheet Metal Workers #63	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	28	2,981.25	294.00	9.86%	64.25	2.16%	38.00	1.27%
63	Sprinkler Fitters #669	8	704.00	0.00	0.00%	208.00	29.55%	112.00	15.91%	19	3,232.00	0.00	0.00%	955.00	29.55%	192.00	5.94%
64	Teamsters #404	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	945.50	114.50	12.11%	16.00	1.69%	0.00	0.00%
Subtotal - Other Unions		453	30,686.70	3,103.50	10.11%	8,192.00	26.70%	2,931.50	9.55%	2,261	411,970.28	36,535.21	8.87%	117,901.81	28.62%	37,489.00	9.10%
65	On-Site Design / Management	72	6,206.70	732.20	11.80%	1,162.70	18.73%	580.25	9.35%	284	145,124.15	20,669.75	14.24%	16,166.10	11.14%	20,303.55	13.99%
Total		525	36,893.40	3,835.70	10.40%	9,354.70	25.36%	3,511.75	9.52%	2,545	557,094.43	57,204.96	10.27%	134,067.91	24.07%	57,792.55	10.37%

Totals - Overall			
Group	Project Goals	Project To Date	Delta
Women	6.90%	1	

APPENDIX D

LETTER REGARDING COST OF CONSTRUCTION AND CAPITALIZATION OF GAMING LICENSE



May 22, 2017

Massachusetts Gaming Commission
101 Federal Street, 12th Floor
Boston, MA 02110

Re: Quarterly Report – First Quarter 2017

Dear Commissioners:

In accordance with 205 CMR.135.02(5)(a) of the Massachusetts Gaming Commission Monitoring of Project Construction and Licensee Requirements (the "Monitoring Regulations"), please see on the attached Exhibit A the costs of construction, infrastructure improvements and related costs incurred by Blue Tarp reDevelopment, LLC ("MGM") through March 31, 2017 in connection with the development of MGM Springfield project in Springfield, Massachusetts (the "Project") compared to MGM's cost estimates as of that date, which costs have been calculated in accordance with 205 CMR 122.03: Costs Included in the Calculation of Capital Investment.

In addition, in accordance with 205 CMR 135.02(b) of the Monitoring Regulations, I direct you to the publicly-filed financial statements of MGM Resorts International, the parent company of Blue Tarp reDevelopment, LLC (the "Licensee"), including MGM's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2017, filed with Securities and Exchange Commission (the "SEC") on May 9, 2017, which is available at www.sec.gov. As reflected in these financial statements, the Licensee has sufficient resources in order to meet all expected financial obligations relating to the completion of the gaming establishment and related infrastructure improvements associated with the Project.

I hereby certify that the foregoing and attached information is truthful and accurate to the best of my knowledge and belief.

Sincerely,

Courtney Wenleder
Vice President & CFO

cc: Michael Mathis, President & COO
Seth N. Stratton, Vice President & Legal Counsel
Edward Pikula, Esq., Springfield City Solicitor

MGM Springfield
One Monarch Place - Suite 910
Springfield, MA 01144
413-273-5000

EXHIBIT A

Q1 2017 COST ESTIMATE (\$mm)

Ref	Description	Incurred To Date	Remaining	Total Estimate
1	Construction / Design	\$183.6	\$313.2	\$496.8
2	FF&E	\$0.1	\$74.9	\$75.0
3	OSE	\$0	\$43.7	\$43.7
	Subtotal of Eligible Cap. Costs	\$183.7	\$431.8	\$615.5
4	Land	\$49.5	\$1.8	\$51.3
5	Off-site Parcel Improvements	\$11.3	\$0	\$11.3
6	License/ Application Fees	\$85.0	\$0	\$85.0
7	Pre-opening Exp. / Host Comm. Costs	\$47.7	\$74.8	\$122.5
8	Fin. Costs / Capitalized Int.	\$18.0	\$50.5	\$68.5
9	Project Contingency	\$0	\$35.0 - \$41.8	\$35.0 - \$41.8
	Subtotal of Ineligible Costs	\$211.5	\$162.1 – \$168.9	\$373.6 - \$380.4
	Total	\$395.2	\$593.9 - \$600.7	\$989.1 - \$995.9

Notes:

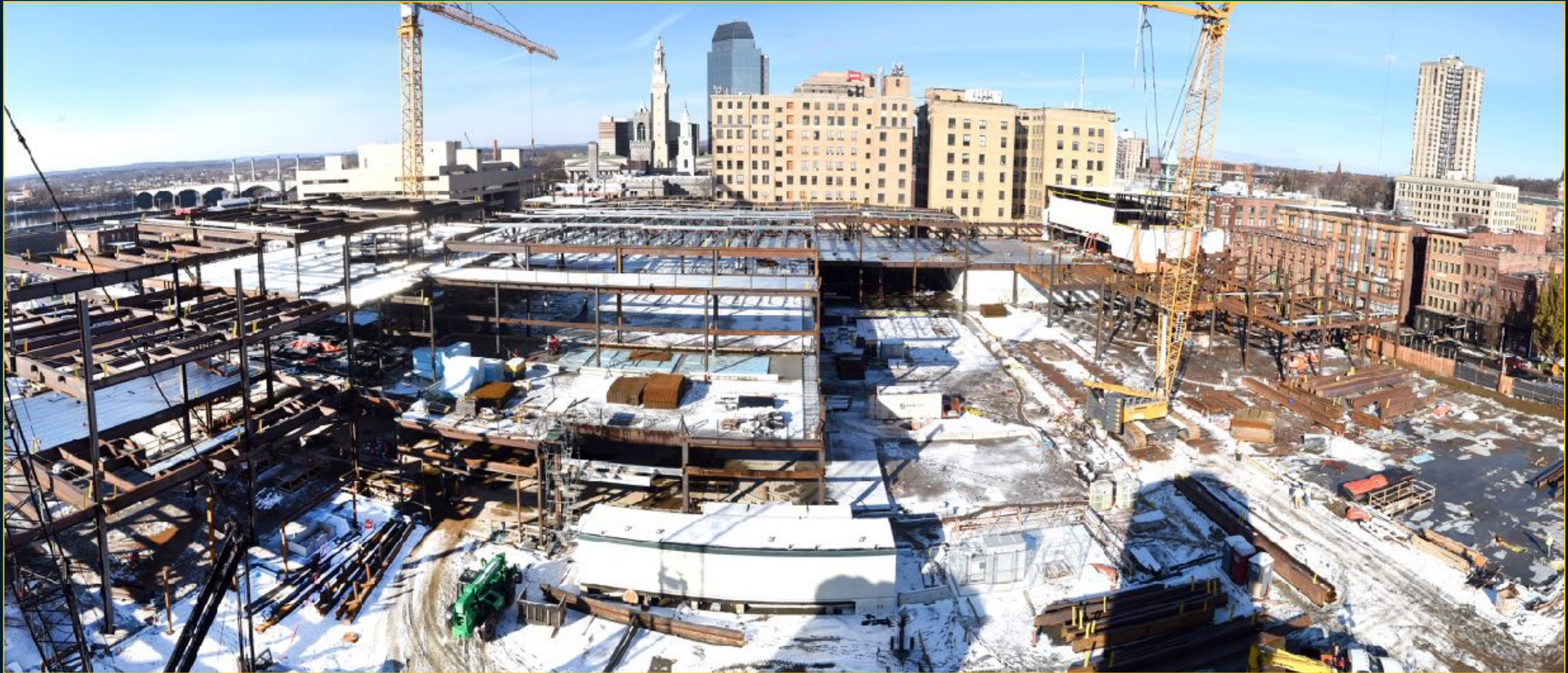
(1) Total estimate before Contingency is \$954.1mm. If spent, Contingency is more likely to be spent on and reclassified as Eligible Capital Costs.

(2) The figures above are approximations to the nearest hundred thousand, which in some instances results in minor discrepancies (\$100k or less) in sums.

APPENDIX E

CONSTRUCTION SITE PROGRESS IMAGES AS OF MARCH 31, 2017

OVERALL SITE PROGRESS



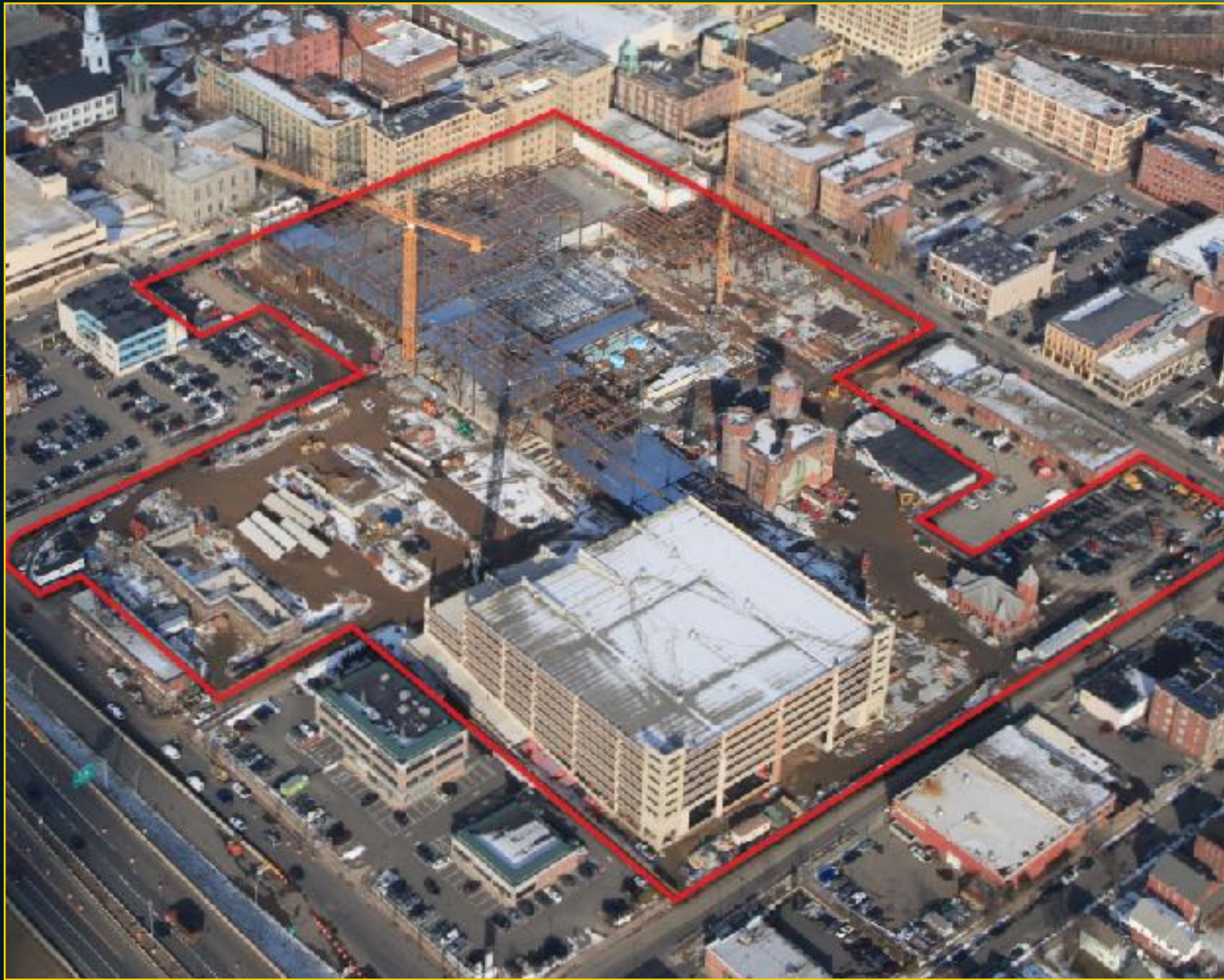
Overall Site Activity from Armory - December 13, 2016

OVERALL SITE PROGRESS

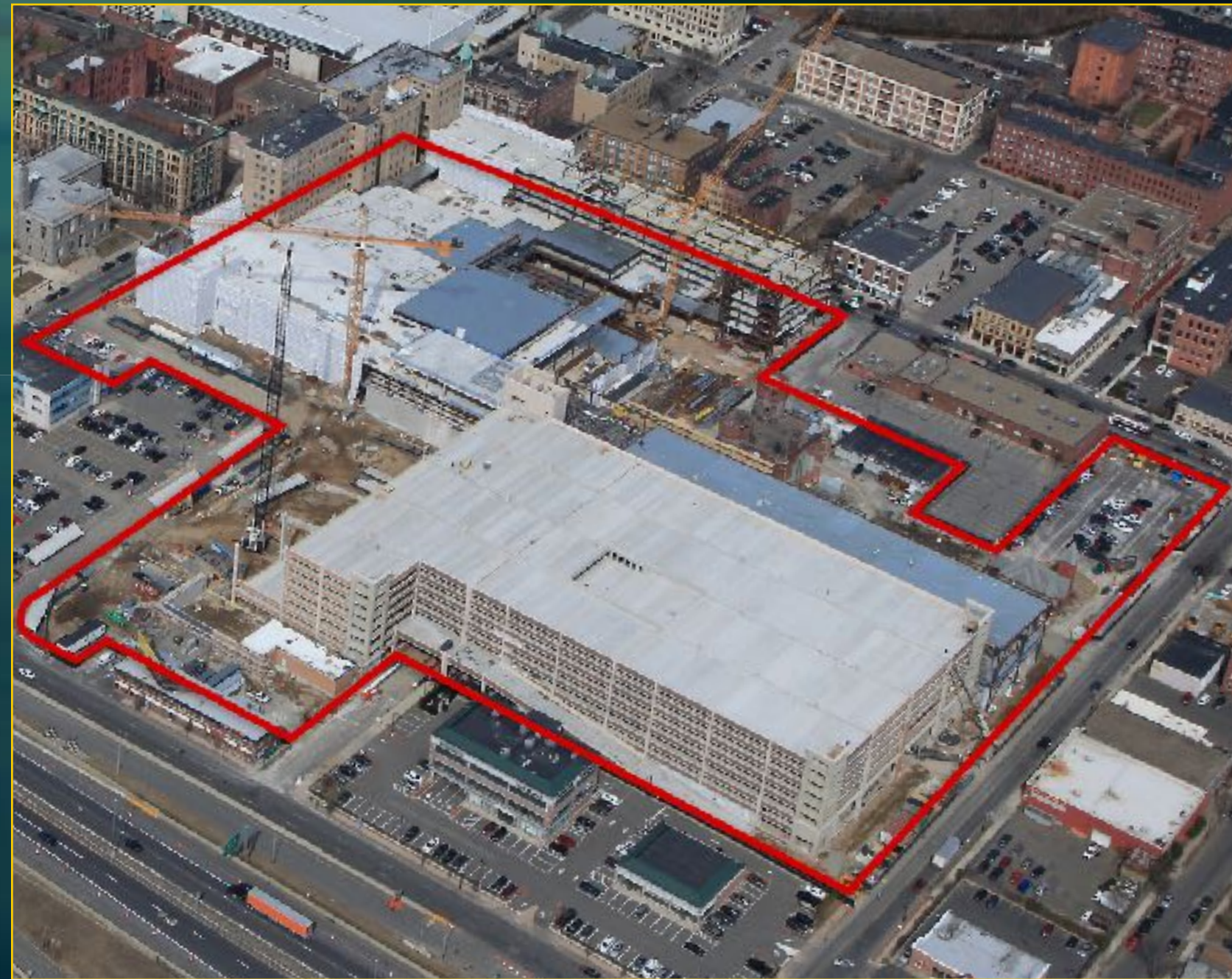


Overall Site Activity from Armory - March 13, 2017

AERIAL PROGRESS



Aerial View - December 14, 2016



Aerial View - March 13, 2017

PODIUM CONSTRUCTION PROGRESS



73 State Construction - January 26, 2017



Podium Enclosure - March 8, 2017



Podium Construction - March 8, 2017

PODIUM CONSTRUCTION PROGRESS



Podium Enclosure - March 21, 2017



Clean Up - March 15, 2017



Podium Steel - March 28, 2017

HOTEL CONSTRUCTION PROGRESS



Main Street Scaffolding - January 19, 2017



Hotel Construction - February 8, 2017



Hotel Construction - February 7, 2017

HOTEL CONSTRUCTION PROGRESS



Hotel Entrance - January 25, 2017



Hotel Entrance - February 24, 2017



Hotel Entrance - March 8, 2017



Hotel Entrance - March 29, 2017

ENTERTAINMENT CONSTRUCTION PROGRESS



Entertainment Steel Erection - January 26, 2017



Entertainment Steel Erection - February 6, 2017

GARAGE CONSTRUCTION PROGRESS



Garage Construction - February 6, 2017



Garage Construction - March 3, 2017



Garage Construction - March 8, 2017

GARAGE CONSTRUCTION PROGRESS



Garage Construction - March 8, 2017



Garage Construction - March 28, 2017

TOPPING OFF CEREMONY



Topping Off Ceremony - March 29, 2017



Beam Signatures - March 29, 2017

TOPPING OFF CEREMONY



Topping Off Ceremony - March 29, 2017



Beam Signatures - March 29, 2017



Topping Off Ceremony - March 29, 2017