



# MGM SPRINGFIELD

## QUARTERLY STATUS REPORT #10

Monitoring of Project Construction and  
Licensee Requirements  
205 CMR 135

For the Period:  
April–June 2017



**QUARTERLY STATUS REPORT: APRIL-JUNE 2017**

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135.02.2 The commission shall, in accordance with M.G.L. c. 23K, §§ 10 and 11 approve for each gaming licensee, a project schedule for the gaming licensee's capital investment in its gaming establishment and related infrastructure which includes:

(a) all major stages of design and construction; including all permitting and approvals, design deliverables, site preparation, foundation, structure, plumbing, electrical, mechanical, exterior finish and fenestration, long lead items, insulation, interior finish and furnishings and landscaping, building commissioning and commissioning of gaming equipment and information technology systems.

(b) For a Category 1 gaming establishment, a timeline for commencement of the final stage of construction pursuant to M.G.L. c. 23K, § 10(a); and

(c) a timeline for the stage of construction at which the gaming licensee shall be approved to open for business or operate a slot machine pursuant to M.G.L. c. 23K, §§10(c) and 11(a).

135.02.4 If unforeseen and/or changed circumstances necessitate a change to a project schedule approved pursuant to 205 CMR 135.02(2) which will impact the completion date or requires a major change in the method or progress of construction, the gaming licensee may submit to the commission for its approval a revised project schedule, with a detailed statement of the unforeseen changed circumstances which justify the revised project schedule. If the commission approves such revised project schedule, it shall substitute and supersede the previously approved project schedule.

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### 1 PROJECT SCHEDULE

#### 1a CURRENT SCHEDULE

On August 6, 2015, the Massachusetts Gaming Commission approved a revised opening date of thirty (30) days following a construction completion date of either August 6, 2018 or the date on which the I-91 Viaduct Project achieves Full and Beneficial Use (as defined in MassDOT project documents), whichever occurs later. MGM submitted a final project schedule for consideration on November 6, 2015. In accordance with our commitment to providing monthly schedule updates, schedule updates were provided to MGC's representative on April 2nd, May 4th, May 25th, and July 5th of 2017 (data date 7/2/17). The July 5th update is included in this document as Appendix A.

#### 1b PROJECT SCHEDULE CHANGES

There are no changes to report that would alter MGM's opening date.

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*135.02.3 Within the time frame provided in the award of the gaming license, the licensee shall provide to the commission for commission approval an affirmative action program of equal opportunity whereby the licensee establishes specific goals for the utilization of minorities, women and veterans on construction jobs and for contracting with minority, women or veteran owned businesses during either design or construction; provided, however that such goals shall be equal to or greater than the goals contained in Executive Office of Administration and Finance Administrative Bulletin Number 14.*

*135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:*

*(e) a detailed statistical report pursuant to M.G.L. c. 23K, §21(a)(23) on the number, gender and race, and veteran status of individuals by job classifications hired to perform labor as part of the construction of the gaming establishment and related infrastructure, and a comparison of this report with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(22). ). In the event the licensee’s hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.*

*(f) a report describing the number of contracts, total dollar amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the gaming establishment and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(21). In the event the licensee’s hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.*

**2 CONSTRUCTION PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY**

**2a DIVERSITY SUMMARY**

The following is a snapshot of Construction and Design Diversity Commitments through June 30:

<b>GROUP</b>	<b>PROJECT GOALS</b>	<b>COMMITMENTS</b>	<b>VARIANCE</b>	<b>COMPANY COUNT</b>	<b>VALUE</b>
<b>WBE</b>	10.00%	19.5%	9.5%	66	\$80.89M
<b>MBE</b>	5.00%	8.9%	3.9%	40	\$36.66M
<b>VBE</b>	2.00%	7.6%	5.6%	23	\$31.61M

Notes:

1. Total Commitments through June 30, 2017 are \$414.2M
2. Includes companies that are certified with the following agencies:
  - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
  - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
  - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.



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Updates on outreach activities and additional diversity reporting are presented monthly to the Access and Opportunity Committee of the Massachusetts Gaming Commission. The most recent AOC presentation for July 11, 2017 is included as [Appendix B](#).

## 2b COMMITMENTS

### Design and Consulting Commitments

The following is a snapshot of Design and Consulting Diversity Commitments through June 30:

GROUP	PROJECT GOALS	COMMITMENTS	CONSULTANT COUNT	VALUE
Women	10.00%	16.5%	18	\$6.99M
Minority	5.00%	12.7%	16	\$5.38M
Veteran	2.00%	7.1%	3	\$2.99M

Notes:

- Total Commitments through June 30, 2017 are \$42.26M
- Includes companies that are certified with the following agencies:
  - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
  - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
  - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

A listing of design and consulting companies included in the totals above is included in [Appendix B](#).

### Construction Commitments

The following is a snapshot of Construction Diversity Commitments through June 30:

GROUP	PROJECT GOALS	COMMITMENTS	CONSULTANT COUNT	VALUE
Women	10.0%	19.9%	48	\$73.90M
Minority	5.0%	8.4%	24	\$31.28M
Veteran <sup>(3)</sup>	2.0%	7.7%	20	\$28.62M

Notes:

- Total Commitments through June 30, 2017 are \$371.9M
- Includes companies that are certified with the following agencies:
  - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
  - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
  - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

A listing of construction companies included in the totals above is included in [Appendix B](#).



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### 2c WORKFORCE STATISTICS

Subcontractors have been submitting workforce tracking forms after each pay period. The most recent available results have been tallied and are included as [Appendix C](#).

Summary workforce statistics for the total Project as of June 30 are as follows:

GROUP	PROJECT GOALS	PROJECT TO DATE %
Women	6.90%	9.78%
Minority	15.30%	23.52%
Veteran	8.00%	10.2%

Notes:

1. Statistics include all workforce reports that were received by MGM as of June 30, 2017.

Additional workforce statistics and reporting is included in [Appendix B](#).

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135.02.5a To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(a) the total estimated cost of construction of the project and related infrastructure improvements, including a sworn certification regarding costs incurred pursuant to 205 CMR 122.03: Costs Included in the Calculation of Capital Investment, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements

(b) a sworn certification regarding the capitalization of the gaming licensee, sufficient for the commission to determine, pursuant to M.G.L. c. 23K §10(e) or 11(c), that the gaming licensee has adequate funds to complete the gaming establishment and related infrastructure improvements.

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### 3 COST OF CONSTRUCTION / CAPITALIZATION OF GAMING LICENSEE

Pursuant to 205 CMR 135.02.5(a) and (b), please see [Appendix D](#) for a certification regarding (a) the total estimated cost of construction of the project and related infrastructure improvements, and (b) the capitalization of MGM Springfield.

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135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(c) a copy of all design and construction contracts executed within the prior quarter by the gaming licensee to design and construct the gaming establishment and related infrastructure improvements

### 4 DESIGN & CONSTRUCTION CONTRACTS

The following contracts were executed in the second quarter of 2017:

COMPANY	CONTRACT	MGC STATUS
1. Kittredge Equipment Co.	Tishman Letter of Agreement for Kitchen Equipment for the Podium	Subcontractor to Tishman
2. Duray /JF Duncan Industries	Tishman Letter of Agreement for Kitchen Equipment for the Podium	Subcontractor to Tishman
3. M. Frank Higgins Company	Tishman Letter of Agreement for Tile & Stone and Casino Floor Mockup Carpet	Subcontractor to Tishman
4. Hardware Specialties, Inc.	Tishman Letter of Agreement for Doors, Frames and Hardware	Subcontractor to Tishman
5. Illuminating Concepts, Inc.	Tishman Letter of Agreement for Lighting Design and Coordination Services	Subcontractor to Tishman
6. Pro.Cure LLC	Project Management and FF&E Services	Registrant
7. Weston and Sampson	Tishman Letter of Agreement for Pool/Water Feature Installation	Subcontractor to Tishman
8. Central Ceilings	Tishman Letter of Agreement for Drywall Partitions and Ceilings	Subcontractor to Tishman
9. Thompson and Lichtner Co., Inc.	Construction and Field Observation Services for PVC Roofing Systems at Hote/Podium/Entertainment	Application in Process
10. Longden Company	Tishman Letter of Agreement for Raised Access Flooring at Podium	Subcontractor to Tishman

Copies of executed agreements are available to the Massachusetts Gaming Commission's Representative for review.





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135.02.5d To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(d) a status report reflecting the progress of construction and certifying compliance with the approved project schedule for major stages of construction. In the event that the progress of construction does not comply with the project schedule approved pursuant to 205 CMR 135.02, the licensee shall submit a detailed plan to bring the progress of construction into compliance with the approved project schedule or submit a request for a revised project schedule pursuant to 205 CMR 135.02(4)

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### 5 STATUS OF WORK COMPLETED / PROGRESS PHOTOGRAPHS

#### 5a STATUS OF WORK COMPLETED

The following onsite activities took place in the second quarter of 2017:

- Parking Garage: Precast erection was completed and a topping off ceremony occurred on May 17. Above ground mechanical, electrical and plumbing installation; waterproofing and caulking; interior masonry wall erection in electric/IDF rooms; painting and line striping; installation of storefront; and elevator construction work is ongoing. The Parking Garage crane was disassembled and removed. Slab on grade concrete is 90% complete.
- Hotel: Above ground storm piping, spray on fireproofing, exterior framing and power distribution work is ongoing. Floor leveling, scaffold erection, temporary power and lighting installation, and installation of above ground storm piping took place.
- Podium: Installation of above ground storm piping; exterior framing; overhead mechanical, electrical and plumbing (MEP) installation; roofing; interior framing; fire protection; and power distribution work is ongoing. Scaffold erection and wrapping; slab on metal deck placements; temporary power and lighting installation; miscellaneous concrete masonry wall construction; and spray on fireproofing work is ongoing. Steel erection, roof curb installation and tower crane demobilization took place.
- 95 State Street: Interior demolition; floor leveling; exterior façade work; and window delivery and installation work is ongoing. Installation of a swing stage system for façade repair work took place.
- Church: Waterproofing of the foundation took place.
- Armory, Dave's Furniture, Plaza: No work this period.
- Entertainment block: Spray on fireproofing; temporary power and lighting installation; scaffold erection and wrapping; and exterior framing work is ongoing. Steel erection and air handling unit and roof curb installation took place.
- Surrounding Streets/Offsite Utilities:
  - Main Street: Reflectorized drums have been placed in the south bound lane to shift traffic from 6am-6pm to allow for the unloading of certain materials onto the construction site. The barrels are moved out of the road at the end of each day to allow parking during non-working hours. Two way traffic is maintained at all times and police details are present.
  - Beginning in mid June and continuing throughout the summer, utility work will be taking place at the intersections of Union, Howard West, and Bliss Street with East Columbus Ave. During this work, Union Street will be closed to through traffic from Main Street to East Columbus Avenue.

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- Water bypass work took place on Bliss and Howard Streets.
- Central Electric Facility (CEF): Core and shell work and equipment load in took place.
- Model Room: Construction was completed on the hotel room mock-up.

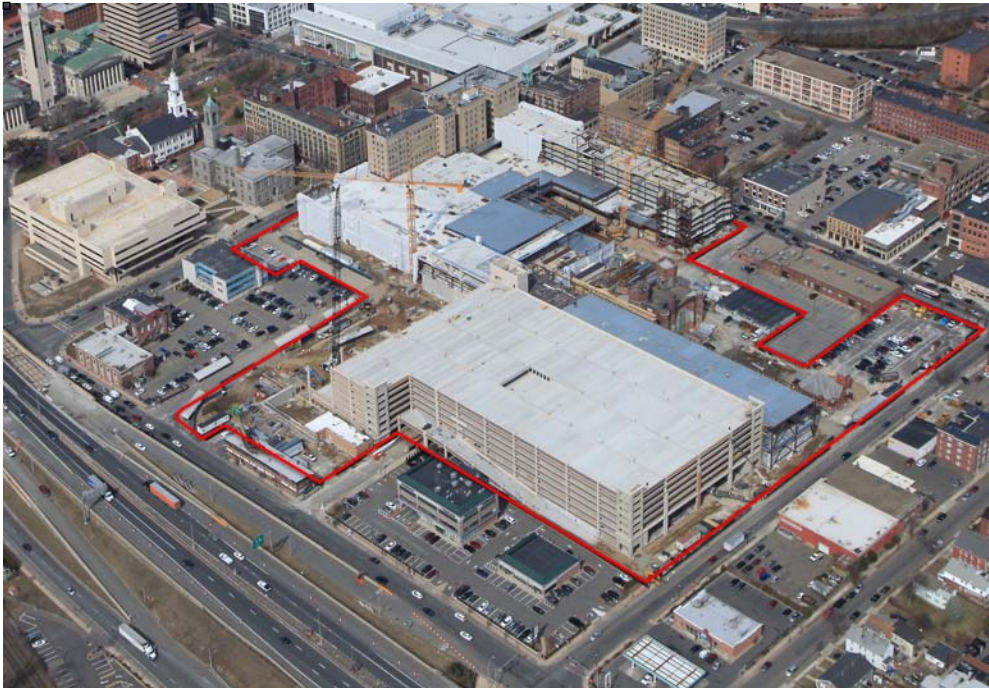
### Design Progress

- A 95% progress set was submitted to both the City of Springfield and Springfield Historical Commission, comprised of the following packages:
  1. Podium Core and Shell
  2. Podium Fit-Out
  3. Hotel Fit-Out
  4. 95 State Street
  5. 101 State Street Ground Floor
  6. Armory Envelope Repairs
  7. Armory Fit-Out
  8. Parking Garage
  9. Signage
  10. Site Landscape
  11. Civil Site Plan
  12. Offside Roadway
  13. Childhood Center
  14. Square Footage Calculations
- Design work on the Childcare Center continued, and construction documents were issued for bid.
- Exterior signage concepts were developed and will be presented to the Springfield City Council in the next quarter.
- Delta 2 to the 95 State Street permit set was issued.
- The Hotel and Podium Fit Out permit packages were issued, as well as Delta 1 to the Podium Fit Out.
- Delta 6 to the Podium Core and Shell permit set was issued.
- Addendum 3 to the Civil Site plans was issued to the Springfield Department of Public Works.

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## 5b PROGRESS PHOTOGRAPHS

A set of construction site progress photographs as of June 30, 2017 is included in this document as Appendix E. The overall aerial and panoramic views below show progress over the course of the 2nd Quarter, including substantial garage precast and podium structural steel erection, roofing and scaffolding.



March 13, 2017



June 20, 2017

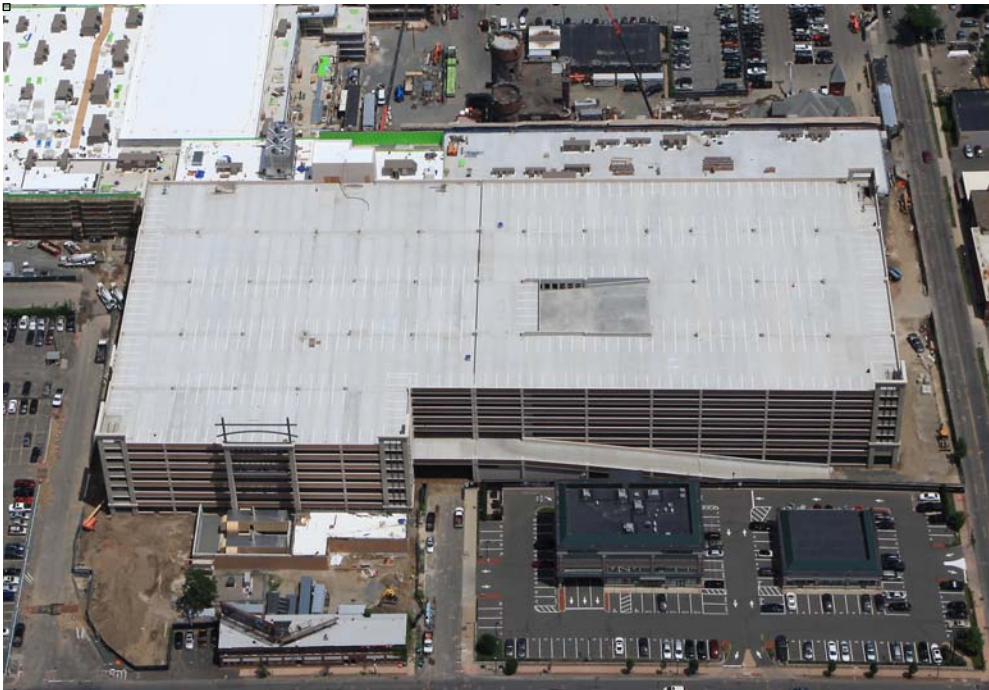
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Parking Garage progress comparison in the last three months:



March 13, 2017



June 20, 2017

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Aerial view from Armory over the last three months:



March 13, 2017



May 23, 2017



June 20, 2017

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135.02.6 The licensee shall have a continuing obligation, pursuant to 205 CMR 120.01(2) to timely provide to the commission an updated permits chart and all documents and information listed in 205 CMR 120.01: Permitting Requirements, as well as any updates to the MEPA process such that the commission is continuously apprised of all material developments with respect to all permits and approvals required for the gaming establishment. Pursuant to 205 CMR 120.01(1)(h) the licensee shall provide to the commission copies of any appeal within 20 days of filing, whether to a municipal or state entity or for judicial review, filed with respect to any permit of approval listed in 205 CMR 120.01(1) along with a copy of the docket sheet and each decision on any appeal.

### 6 PERMITS

The following is the status of required permits and approvals, including local permits issued in the First Quarter of 2017:

AGENCY OR GOVERNING LEGAL AUTHORITY	PERMIT, REVIEW, OR APPLICATION	DATE APPLICATION SUBMITTED OR ESTIMATED ANTICIPATED APPLICATION DATE
<b>FEDERAL</b>		
1. US Environmental Protection Agency (EPA)	USEPA Construction General Permit	Permit received 2/23/15: USEPA MAR120000
	NPDES General Permit	Permit for Main St. and East Columbus Ave. received 3/9/15: MAR12B410
	NPDES Remediation General Permit (RGP)	Based on foundation design, no permit is expected to be required.
2. Federal Aviation Administration	Determination of No Hazard to Air Navigation	Approval letters received April 13, 2016: 2016-ANE-471-OE for Hotel/Casino 2016-ANE-471-OE for Parking Garage
		Approval letters received July 14, 2016 for Tower Crane and Liebherr 1250 Crawler Crane
	Form 7460-2: Notice of Actual Construction or Alteration	To be e-filed for Hotel/Casino and Parking Garage within 5 days after the construction reaches its greatest height.
<b>STATE</b>		
1. Massachusetts Gaming Commission	Gaming License	Received 11/7/14
	Findings issued pursuant to M.G.L. ch. 30 sec. 61	Section 61 Findings issued by MGC on Dec. 17, 2015.
	Site Plan Approval	Final Design/Site Plan approved by unanimous vote at meeting on May 12, 2016.

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2. Executive Office of Energy and Environmental Affairs	Massachusetts Environmental Policy Act (MEPA) Review	Certificate on Final Environmental Impact Report Received 12/31/14 (EEA 15033); Certificate on Notice of Project Change (NPC) finding no Supplement Environmental Impact Report required issued 11/25/15.
3. Massachusetts Department of Environmental Protection (MA DEP)	Underground Injection Control (UIC) BRP WS-06	To be filed at project completion
	Construction Dewatering Permit	Based on foundation design, no permit is required as groundwater can be managed internal to the site boundary. A permit will be pursued if any deeper excavation is required.
4. Massachusetts Historical Commission (MHC)	Review of project relative to potential effects of State Register historic/ archeological resources	Final Memorandum of Agreement Approved by MGC on December 17, 2015 and Signed by MHC on December 18, 2015.
5. Massachusetts Department of Transportation (MassDOT)	Findings pursuant to M.G.L c. 30, sec. 61	Section 61 Findings issued by MassDOT on March 28, 2016.
	Category III Application for Permit to Access State Highway – Package 1 of 2	MGM submitted a 25% design package and Design Exception Report for MassDOT review on 2/8/16– assumed to be a Category III Application for Permit to Access State Highway. Comments on the 25% level package received 4/11/16. Comments were addressed in a 75/100% design package submitted for MassDOT’s review on 5/23/16. PS&E design package submitted 9/7/16 for MassDOT’s review. Minor comments received and incorporated in final submission of 10/20/16. Highway Access Permit #2-2016-0079 granted on 11/9/16 for construction of multimodal roadway and traffic control improvements for all work affecting the State’s infrastructure.
	Category III Application for Permit to Access State Highway – Package 2 of 2	The 25/75% submission for the Intelligent Transportation System (ITS) enhancements and roadway lighting mitigation as part of Package 2 was submitted to MassDOT on 12/2/16. Comments were received from MassDOT’s District 2 office in early 2017. The 100%/PS&E drawings incorporating those comments were submitted on 3/6/17. Comments on that package were received on April 7, 2017 and the response is being prepared.
6. Massachusetts Dept. of Housing & Community Development	Chapter 121A Designation as an Urban Redevelopment Project	Approval letter received 12/31/14

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7. Massachusetts Department of Public Safety	New Elevator Construction Permit	New installation of direct hydraulic freight elevators at 1200 Main Street, 2/6/17: <i>ELV17-0331</i> and <i>EV17-0328</i>
		New installation of direct hydraulic freight elevators at 1200 Main Street, 2/28/17: <i>ELV17-0493</i> and <i>ELV17-0494</i> .
		New installation of traction passenger elevators at 1200 Main Street-Parking Garage, 3/20/17: <i>ELEV17-0644</i> , <i>ELEV17-0645</i> , <i>ELEV17-0646</i> , <i>ELEV17-0648</i> , <i>ELEV17-0649</i> , <i>ELEV17-0650</i> , <i>ELEV17-0606</i> , <i>ELEV17-0607</i> .
	Certificate For Use of Man/Material Hoist	Certificate for Use of Elevator, 1441 Main Street, 3/21/17: <i>INS-088733</i> and <i>INS088738</i>
	Storage Permit	Not required per 527 CMR 9.00. No fuel tanks in excess of 10,000 gallons are expected to be included in the project.
8. Commonwealth of Massachusetts-Dept. of Fire Services-Office of State Fire Marshall	Storage Tank Removal Permit	None this reporting period.
9. Massachusetts Division of Fisheries and Wildlife	Natural Heritage and Endangered Species Prog.	Filing exemption for Memorial Bridge improvements received on 6/21/16.
<b>LOCAL PERMITS AND APPROVALS UPDATE FOR APRIL-JUNE, 2017</b>		
1. City of Springfield Department of Public Works – Engineering Division	Site Plan/Development Plans	Plan set titled Site Improvement Plans MGM Springfield, Springfield MA, Approval Letter Dated 05/24/17
	Non-Excavation Occupancy	Staging Area on Union Street for concrete trucks, Union Street between Walnut and Colton, 4/4/17: <i>20170398</i>
		Occupancy required to provide safe construction & traffic mitigation for MGM work on Union St. between Walnut and East Columbus Ave. at Union Street between Walnut and Colton, 6/23/17: <i>20171387</i>
	General Roadway Excavation, Trenching	Reconstruction work, MGM off site roadwork restoration. Work will be on Boland Way between East Columbus Ave. and Hall of Fame Ave. at Boland Way between Main St. and W. Columbus Ave, 5/26/17: <i>20171080</i>



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City of Springfield Department of Public Works – Engineering Division, continued	General Roadway Excavation, Trenching, continued	Reconstruction work, MGM off site roadwork restoration. Work will be on the Memorial Bridge between Hall of Fame Ave. and Rt. 5 rotary at Hall of Fame Ave. between West St. and Boland Way, 5/26/17: 20171079
		Reconstruction work, MGM off site roadwork restoration. Work will be on Dwight St. between Patton St. and Congress St. at Dwight St. between Worthington St. and Lyman St., 5/26/17: 20171078
		MGM off-site project work at 25 various locations. Completing traffic signal maintenance and Operational work at various locations, 5/26/17: 20171081
		Reconstruction work, MGM off site roadwork restoration. Work will be on Plainfield St. between John St. and West St. at Plainfield St. between Clayton St. and Chicopee Line, 5/26/17: 20171077
		Reconstruction work, MGM off site roadwork restoration. Work will be on Plainfield St. from St. George St. to and connecting Rd. at Plainfield St. between Clayton St. and Chicopee Line, 5/26/17: 20171076
		Excavating, backfill and patching for installation of water main on East Columbus Ave. between Union St. and State St. at East Columbus Ave. between Bruno St. and State St., 6/23/17: 20171388
		Excavating, backfill and patching for repair of water main AVA on Main St. between State St., and Stockbridge St. at Main Street between Gridiron and Union, 6/23/17: 20171389
	East Columbus Avenue Utility Installation	Traffic Management Plan sheets 12, prepared by Howard/Stein-Hudson, dated May 5, 2017 at MGM Springfield 6/14/17: Approval Letter dated 06/14/17
2. City of Springfield – Code Enforcement/Building Division	Building Permit Alteration	Install a fire alarm system for the ramp access open parking garage, 4/24/17: 17BLDOT-00100AL
	Permit To Do Fire Extinguishing Equipment	Installation of Sprinkler System at 95 State Street, 6/23/17: 17BDOT-000027SP
	Permit To Do Electrical Wiring	Installation of electrical decodes/lighting fixtures at 99 Union Street, 4/24/17 17BDOT00541EL
		MGM-Install power dist system / Branch power / Lighting / Circuits / Fire Alarm / Tel+Data+LV Raceway / Rough for 338020 sqft Podium - MGM Casino at

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City of Springfield – Code Enforcement/Building Division, continued	Permit To Do Electrical Wiring, continued	1200 Main Street, 6/20/17: 17BDOT-01335EL
	Permit To Do Gas Piping	1st Fl 7 test unit heater at 99 Union Street, 6/1/17: 17BDOT-00541GA
	Permit To Do Plumbing	1st Fl water piping at 99 Union Street, 6/1/17: 17BDOT-00347PL 2nd thru 6th floor 19 tubs, 6 Floor/Area drains, 277 lavs, 240 Showerstalls, 260 toilets at 12 MGM Way, 5/11/17: 17BDOT-00301PL
3. City of Springfield Historical Commission	MHC Review Concurring Party; Demolition Delay	SHC approved changes to design for purposes of historic resources and revised MOU on 10/23/15.
4. Springfield City Council	Overlay District Special Permit	Overlay District Special Permit approved by City Council on December 22, 2015.
5. Springfield City Council	Site Plan Review	MGM Site Plan submission deemed completed on November 23, 2015. The City Council voted to approve the plan on 2/22/16.
	Amendments to HCA	Amendment No. 1 approved by Council vote on 6/22/15. Amendment No. 2 approved by Council vote on 2/22/16.
	Public Way Discontinuance Approval	The City Council voted to approve street discontinuances of both Bliss and Howard Streets on 1/26/16.
6. City of Springfield Department of Health and Human Services	Food Service Establishment Permit	TBD as venues are finalized
7. City of Springfield – Forestry Division	Municipal Tree Work Permit	None this reporting period.
8. Springfield Water and Sewer Commission		None this reporting period
9. City of Springfield – Fire Prevention Bureau	Sprinkler Shut Down	None this reporting period.
10. City of Springfield – Fire Prevention Bureau	Installation of Above Ground Storage Tank Permit(s)	To be filed at installation of emergency generators and fire pump.
	Fuel Oil, Gasoline and Diesel Fuel Storage Permit	To be filed prior to occupancy of the Parking Garage.
11. City of Springfield – Conservation Comm.	Wetlands Protection Act Filing Exemption	None this reporting period.

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*135.02.7 In furtherance of specific goals for the utilization of minorities, women and veterans on construction jobs, the licensee shall send and provide a copy to the commission, to each labor union or representative of workers with which the licensee has a collective bargaining agreement or other contract of understanding, a notice advising the labor union or workers representative of the licensee's commitments pursuant to M.G.L. c. 23K §(15) and §§21(a)(21) and (22).*

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### 7 ORGANIZED LABOR LETTER

The Project Labor Agreement (PLA) was executed on February 26, 2015. Article XVIII on Page 25 of the Agreement states the construction manager and labor unions' commitment to comply with Owner's Diversity and Affirmative Marketing Program as adopted on January 22, 2015.

A copy of the executed PLA is available to the Massachusetts Gaming Commission's Representative for review.

## QUARTERLY STATUS REPORT: APRIL-JUNE 2017

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*135.02.8 Prior to the gaming establishment opening for business, in furtherance of specific goals for the utilization of minority business enterprises, women business enterprises and veteran business enterprises as vendors in the provision of goods and services to the gaming establishment, the licensee shall provide to the commission an affirmative marketing plan in which the licensee identifies specific goals, expressed as an overall program goal applicable to the total dollar value of contracts entered into, for the utilization of minority business enterprises, women business enterprises and veteran business enterprises to participate as vendors in the provision of goods and services procured by the gaming establishment and any businesses operated as part of the gaming establishment; provided, however, that the specific goals for the utilization of such minority business enterprises, women business enterprises and veteran business enterprises shall be based on the availability of such minority business enterprises, women business enterprises and veteran business enterprises engaged in the type of work to be contracted by the gaming licensee.*

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### **8 OPERATIONAL PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY**

MGM's Diversity and Affirmative Marketing Program was approved on January 22, 2015. MGM will comply with this program to meet goals for Diversity participation in the operational phase of the project.

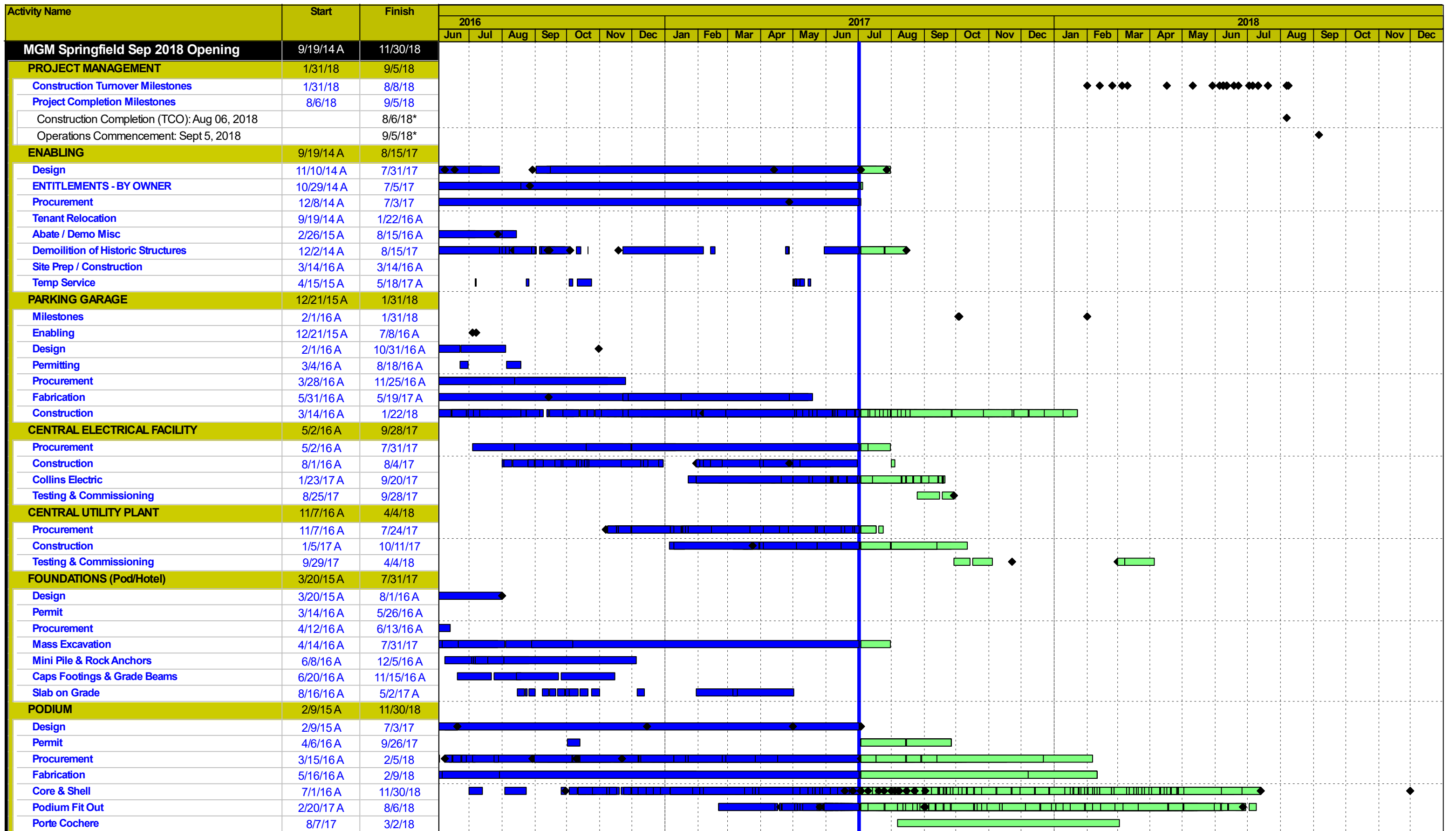
**APPENDIX A**

**LEVEL 1 AND LEVEL 2 PROJECT SCHEDULES**

**JULY 5, 2017 (DATA DATE JULY 2, 2017)**

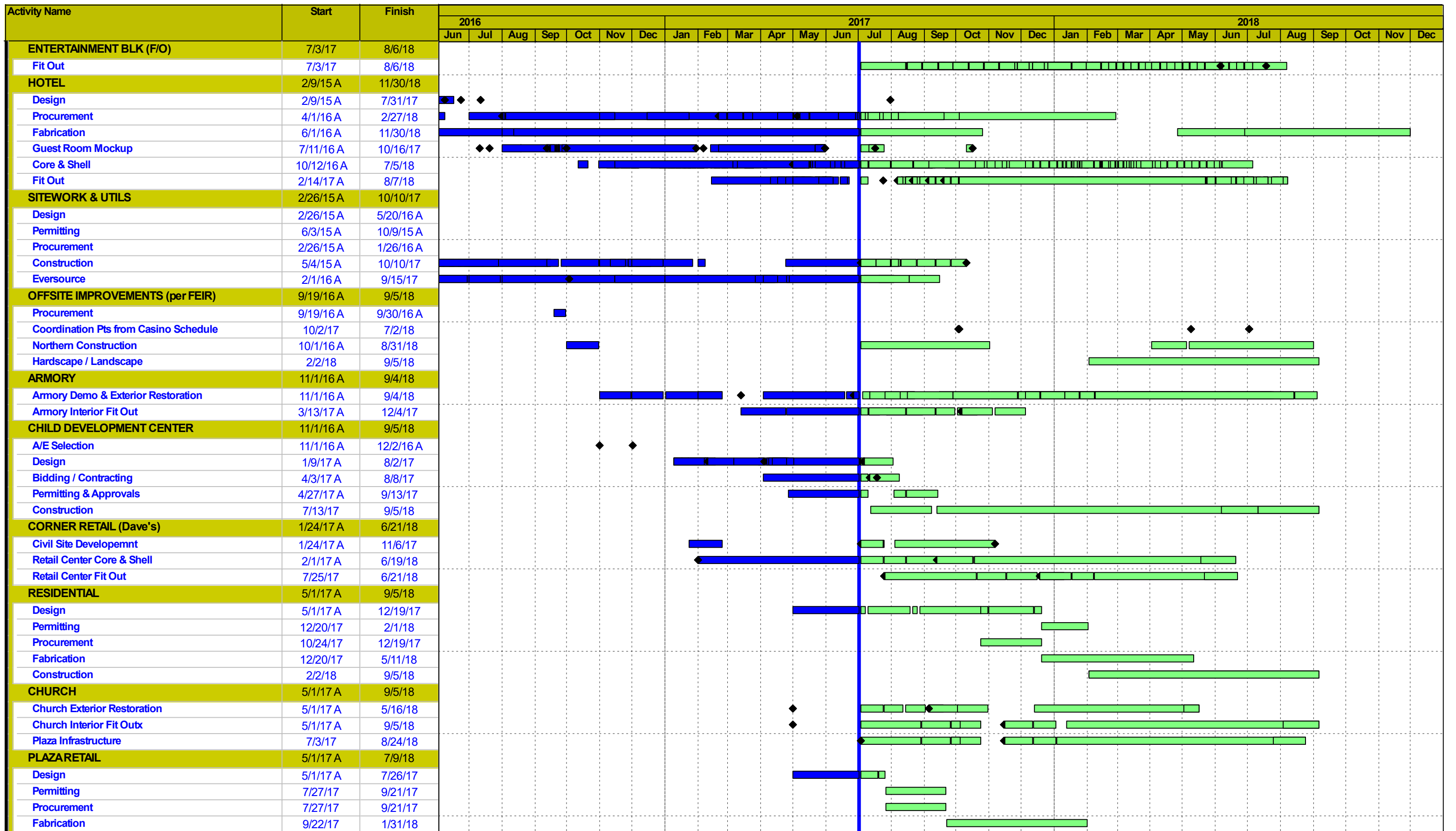
# MGM Springfield Project Schedule





- Actual Work
- Remaining Work
- Critical Remaining Work
- Milestone





■ Actual Work  
■ Remaining Work  
■ Critical Remaining Work  
◆ Milestone



**MGM Springfield Sep 2018 Opening** Page 2 of 3  
**Level 2 Summary** / Data Date 7/2/17 / Printed 7/5/17







**APPENDIX B**

**PRESENTATION TO THE ACCESS AND OPPORTUNITY COMMITTEE OF JULY 11, 2017**

# Access and Opportunity Committee

July 11, 2017



# Agenda

1. Outreach Update
2. Construction Workforce
3. Design Commitments
4. Construction Commitments



# Outreach Update



# OUTREACH UPDATE

1. Outreach to MBE, WBE & VBE Companies
2. Community Partners Network
3. Union Partnership & Outreach
4. Other Diversity Outreach Work
5. Upcoming Events

# OUTREACH TO MBE, WBE & VBE COMPANIES

## Construction:

Ref	Company	Location	Diversity Status
1	Construction Labor Unlimited	West Springfield, MA	WBE
2	Dagle Electrical Construction Corp.	Melrose, MA	WBE
3	Sullivan & Narey Construction Co., Inc.	Holyoke, MA	VBE

## Supplier:

4	J.F. Duncan Industries, Inc. – Duray	Downer, CA	MBE
5	Quinette King Consulting	Las Vegas, NV	MBE
6	United Personnel Services, Inc.	Springfield, MA	WBE

## Consultant:

7	Hyde Business Services	Medina, MN	WBE
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# COMMUNITY PARTNERS NETWORK UPDATES

## Outreach Update

### Community Partners Network Update:

- 27 current partners representing community and social service agencies throughout Western Massachusetts
- 1 new community organization joined the CPN in June:
  - Women In Business Club
- 2 Steering Committee meetings held in May





# COMMUNITY PARTNERS NETWORK UPDATES

## Sub-Committee Updates

### Membership:

- Continuing membership drive for new community based organizations to join the CPN
- Planning CPN Membership Night for July 2017



# COMMUNITY PARTNERS NETWORK UPDATES

## Action Teams Updates

### Advocacy Team:

- Continued one on one meetings with the Union Business Agents and Apprenticeship Directors
- Continued meetings with local owners/developers of major construction projects to encourage diversity contracting and workforce requirements and programming
- Continued negotiations with Baystate Medical Center Construction Department on Baystate implementing diversity requirements as asked by the CPN



# COMMUNITY PARTNERS NETWORK UPDATES

## Action Teams Updates

### Work Readiness/Union Referral Team:

- 3 sub-teams of the committee - Total Current Caseload: 257



### 1. Already in the union: 103 Workers

- Working with MGM to place diverse union members on the MGM Springfield project
- MGM Diversity Watch List of New Diverse Apprentices: Tracking new apprentices on our job; paying special attention to women
- Working with unions to identify other work sites that new diverse apprentices and/or union members might be able to find work
- Sharing information on these union members with other general contractors and developers looking for diverse union members. This will be piloted through the Baystate/CPN Partnership soon

# COMMUNITY PARTNERS NETWORK UPDATES

## 2. Union Eligible: 50 Eligible Applications

- Working with new diverse union applicants who have been assessed as eligible
- Working with new diverse union applicants who have been assessed and determined to have high likelihood of success at being accepted into the union and in completing union apprenticeship programs
- Providing new union applicants with access to referral sources to help with any issues impeding successful placement in apprenticeship program or work site

## 3. Non-Eligible: 104 Not Eligible or Pending Assessment

- Working with Applicants/Referrals who were assessed and determined not eligible/ready to apply to a union apprenticeship program or who are still pending assessment
- Team works with these individuals on case management and referral to community and social service organizations to help them get union and/or work ready
- Coordinates the CPN Training/Workshops Calendar

# UNION PARTNERSHIP & OUTREACH

## Continued meetings and discussions with local trade unions to include:

- CPN Steering Committee members met with three (3) union business managers this month:
  - Assistance with targeted diversity recruitment based on the needs of the individual trade union
  - Assistance with upcoming new Union Apprenticeship Enrollment events
  - Partnerships on upcoming outreach events
  - Addressing challenges of newly accepted union members and working with a community sponsor to assist in retaining new members



# UNION PARTNERSHIP & OUTREACH

**Continued referrals and tracking of new diverse union applicants in their union application process. To our knowledge, there were 8 new applicants from the Eligible Applicant Pool who put in applications at unions in June.**

- **Seven (7) newly identified union members** looking for work identified through outreach and added to the MGM Springfield Available Labor Pool list and shared with Tishman Construction and MGM Springfield Sub-Contractors looking for union workers



# OTHER DIVERSITY WORK & OUTREACH/ EVENTS

## Ongoing Diversity Work:

- Diversity Task Force Meeting
- CPN Steering Committee Meetings
- Out of Work Union Members/Contractors Meet & Greet
- New Union Apprentice & CPN Meet & Greet
- CPN Workforce Readiness Training

**BUILDING A STRONG FOUNDATION**

ARE YOU A UNION TRADESPERSON INTERESTED IN WORKING ON THE MGM SPRINGFIELD PROJECT?

Effective January 31, MGM Springfield will host office hours every Tuesday and Friday from 9:30 AM until 11:00 AM for union tradespeople interested in work on the Springfield project. These 20 minute 1-on-1 informational meetings are by appointment only. MGM Springfield construction staff will explain the process for working on the job site and will take the opportunity to learn about your trade history and experience. Minority, women, veteran, and local western Massachusetts' union tradespeople are strongly encouraged to attend.

When: Tuesdays and Fridays  
20-minute slots available from 9:30 a.m. to 11:20 a.m.  
BY APPOINTMENT ONLY  
To schedule an appointment, email [cbrown@mgspringfield.com](mailto:cbrown@mgspringfield.com)

Where: MGM Springfield  
Construction Office  
101 State Street, Suite 701  
Springfield, MA 01144

  
  
  
©2016 MGM Springfield

# DIVERSITY SUCCESS STORIES

**Diversity Success Story: July 2017 Spotlight**

**S-Cel-O The Painting Company**

**Springfield Based M/WBE**



# Construction Workforce



# WORKFORCE DIVERSITY STATISTICS - UNION

## AS OF JUNE 30, 2017

Group	Project Goals	Project To Date %
Women	6.90%	8.47%
Minority	15.30%	26.67%
Veteran	8.00%	9.36%

Notes:

(1) Statistics include all workforce reports that were received by MGM as of June 30, 2017.

# WORKFORCE DIVERSITY STATISTICS - TOTAL

## AS OF JUNE 30, 2017

Group	Project Goals	Project To Date %
Women	6.90%	9.78%
Minority	15.30%	23.52%
Veteran	8.00%	10.20%

**Notes:**

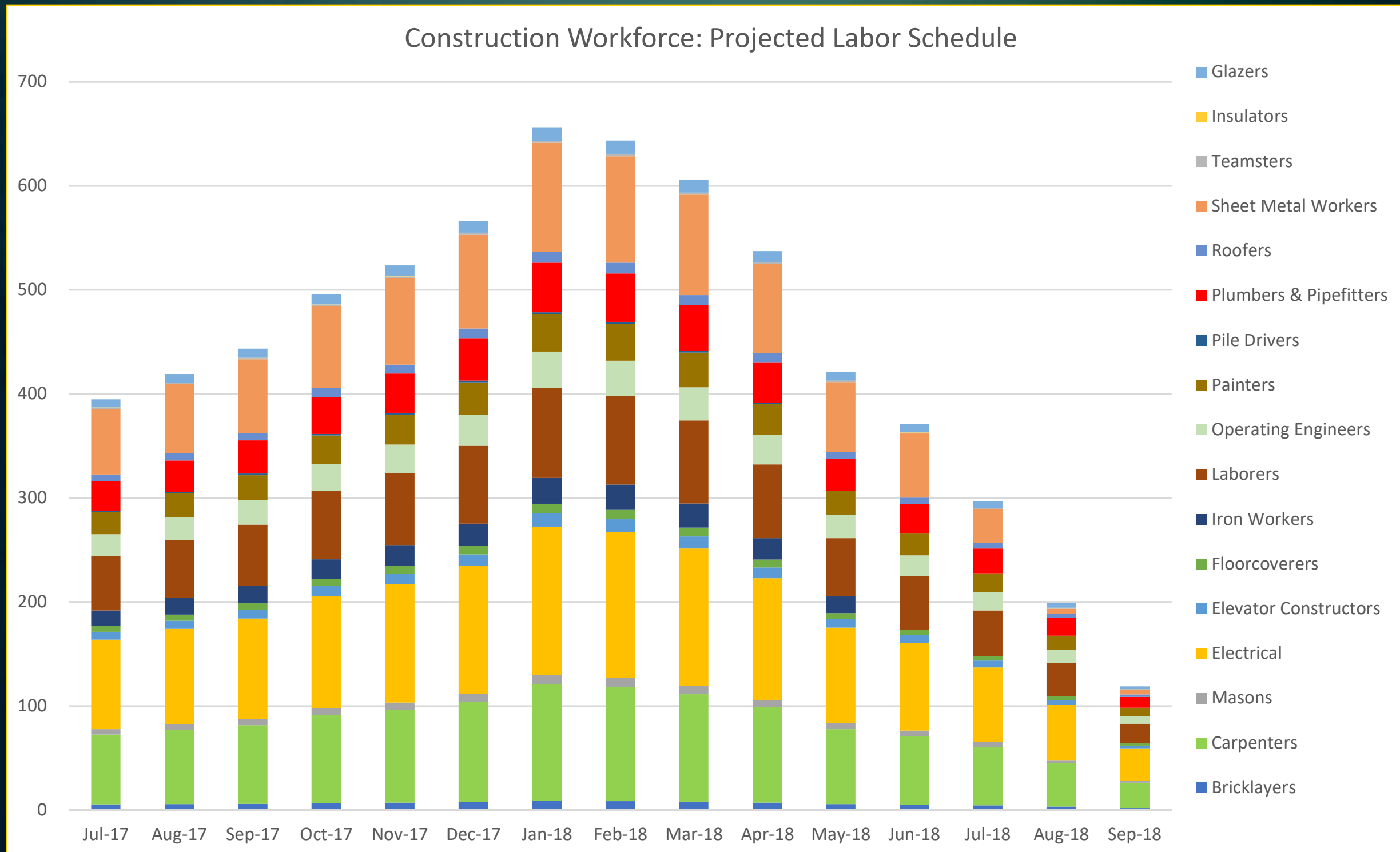
- (1) Statistics include all workforce reports that were received by MGM as of June 30, 2017.
- (2) The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 6.41% of total workforce hours are included in two of the diversity categories and 0.33% of total workforce hours are included in three diversity categories.
- (3) While this is not a reporting requirement of the approved diversity plan, the total hours worked through 2nd Quarter 2017 is as follows:
  - Approximately 38% are from Springfield/ Surrounding Communities
  - Approximately 59% are from Western Massachusetts
  - Approximately 81% are from Massachusetts

# WORKFORCE 3 MONTH LOOK AHEAD

1. **Work in Progress** - Water/Sewer/Gas/Electric Infrastructure
2. **Work in Progress** - Generator Switch Gear Area
3. **Work in Progress** - Interior Fitout of 95 State
4. **Work in Progress** - Scaffolding
5. **Work in Progress** - Spray Fireproofing
6. **Work in Progress** - Garage Interior MEP, Sprinklers, Storm
7. **Work in Progress** - MEP Distribution for Podium
8. **Work in Progress** - Interior Masonry
9. **Work in Progress** - Garage Elevators
10. **Work in Progress** - Garage Erection
11. **Work in Progress** - Concrete Slab on Metal Deck
12. **Work in Progress** - Podium roofing
13. **Work in Progress** - Building Enclosure
14. **Work in Progress** - Exterior Framing
15. **Work in Progress** - Major Equipment for Central Plant
16. **Work in Progress** - Interior Framing
17. June 2017 - Hotel MEP
18. July 2017 - Electrical/ Low Voltage
19. August 2017 - Food Service Equipment

# CONSTRUCTION WORKFORCE

## PROJECTED LABOR SCHEDULE



# Design & Construction Commitments



# DESIGN & CONSTRUCTION COMMITMENTS

## AS OF JUNE 30, 2017

Group	Project Goals	Commitments	Variance	Company Count	Value
WBE	10.0%	19.5%	9.5%	66	\$80.89M
MBE	5.0%	8.9%	3.9%	40	\$36.66M
VBE	2.0%	7.6%	5.6%	23	\$31.61M

**Notes:**

(1) Total Commitments through June 30, 2017 are \$414.2M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# Design & Consulting Commitments





# DESIGN & CONSULTING COMMITMENTS

## AS OF JUNE 30, 2017

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	16.5%	18	\$6.99M
MBE	5.0%	12.7%	16	\$5.38M
VBE	2.0%	7.1%	3	\$2.99M

**Notes:**

(1) Total Commitments through June 30, 2017 are \$42.26M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DESIGN & CONSULTING COMMITMENTS

## AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
1	AAC Investments, LLC	Interior Design	Los Angeles, CA	WBE
2	AFO Project Consulting, LLC	Construction Consulting	Las Vegas, NV	VBE
3	Akal Engineering, Inc.	MEP Consulting Engineering Services	Boylston, MA	MBE
4	Andelman & Lelek Engineering, Inc.	Energy Modeling	Norwood, MA	WBE
5	Blackford, LLC	Construction Management	Las Vegas, NV	VBE
6	Black Hawk Group	Consulting Engineer Services	Philadelphia, PA	MBE
7	C&C Consulting Engineers, LLC	Structural Peer Review	Allston, MA	MBE
8	Calvin Consulting Services, LLC	Construction Consulting	Las Vegas, NV	WBE
9	Communications for Design LLC	Design and Project Management Support Services	Northfield, MN	WBE
10	Convergent Technologies	Acoustics/ Audio Visual/ IT/ Low Voltage	Lockport, NY	WBE
11	Copley Wolff Design Group, Inc.	Full Landscape Architectural Services	Boston, MA	WBE
12	Desert Construction Consulting, Ltd	Estimating and Contractor Bidding Services	Henderson, NV	MBE
13	Desman, Inc.	Parking Garage Bridging Documents (LOA)	Boston, MA	MBE
14	Dietz & Company Architects, Inc.	Full Service Architecture and Interior Design	Springfield, MA	WBE
15	Engineers Design Group, Inc.	Structural Engineering Consulting Services	Malden, MA	MBE
16	Erin Chrusciel Photography, LLC	Photography	East Longmeadow, MA	WBE
17	Fernandez & Associates	Fire Protection Design and Code Consulting Services	Byfield, MA	MBE
18	Hamilton Anderson Associates, Inc.	Architectural Services	Detroit, MI	MBE

**Notes:**

(1) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

(2) Green highlighted companies have been paid as of May 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DESIGN & CONSULTING COMMITMENTS

## AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
19	Hyde Business Services, LLC	Permit and Community Commitment Coordination	Medina, MN	WBE
20	Independent Design, LLC	Building Design/ Historic Restoration	Quincy, MA	WBE
21	JoAnn Jones	Administrative Services	Henderson, NV	WBE
22	Marshall Moya Design, LLC	Architectural Services	Washington, DC	MBE
23	Maryann Thompson Architects	Architectural Design Services	Henderson, NV	WBE
24	MCLA, Inc.	Lighting	Washington, DC	WBE
25	Nitsch Engineering, Inc.	Engineering Services	Boston, MA	WBE
26	Pristine Engineers, Inc.	MEP Peer Review Services	Raynham, MA	MBE
27	Renderready, LLC	Rendering and Graphic Design	Albuquerque, NM	MBE
28	RSE Associates, Inc.	Engineering Design	Watertown, MA	MBE
29	Soden Sustainability Consulting, LLC	LEED	Winchester, MA	WBE
30	Spec's Design Group, LLC	Interior Design	Springfield, MA	WBE
31	Stevens & Associates	Façade Stabilization Design	Brattleboro, VT	VBE
32	Timothy Haahs & Associates, Inc.	Architect and Engineer of Record/ Parking Consultant	Blue Bell, PA	MBE
33	Two Twelve	Graphic Designer	New York, NY	WBE
34	US Inspection & Consulting, LLC	Construction Inspections	Lake Havasu City, AZ	MBE
35	VAV International, Inc.	Mechanical Consulting	Woburn, MA	MBE
36	WA Architects, Inc.	Architectural Services	Cleveland, OH	MBE
37	YA Construction Services, LLC	MEP Peer Review	St. Louis, MO	WBE

**Notes:**

(1) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

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WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# Construction Commitments



# CONSTRUCTION COMMITMENTS

## AS OF JUNE 30, 2017

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	19.9%	48	\$73.90M
MBE	5.0%	8.4%	24	\$31.28M
VBE	2.0%	7.7%	20	\$28.62M

Notes:

(1) Total Commitments through June 30, 2017 are \$371.9M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DIVERSE CONSTRUCTION COMPANIES

AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
1	Aces Enterprises, LLC	Steel Plate Supplier	Dunlap, IL	VBE
2	AeroSage, LLC	Materials Fabricator	Tampa, FL	VBE
3	Alares, LLC	Commissioning and Construction Services	Quincy, MA	VBE
4	All American Signs	Signage	Plymouth, MA	VBE
5	Alonzee Consulting	Construction Consulting	Las Vegas, NV	WBE
6	American Environmental, Inc.	Abatement	Holyoke, MA	MBE
7	American Stair Corporation	Stair Supplier	Romeoville, IL	VBE
8	Architectural Products, Inc.	Glass and Glazing	Burlington, CT	WBE
9	Argent Associates, Inc.	Material Vendor	Burlington, CT	WBE
10	Arrow Security Corporation	Security Guard Services	Springfield, MA	VBE
11	Ayala Excavating and Trucking, LLC	Trucking	Springfield, MA	MBE
12	Baron Industries, Inc	Coiling Doors	Woburn, MA	VBE
13	Beacon Light & Supply, Co.	Electrical Supplier	Burlington, CT	WBE
14	BECO Electrical Contractors, Inc.	Electrical	Monson, MA	VBE
15	Berkshire Concrete Cutting, LLC	Saw Cutting	Torrington, CT	WBE
16	Brican, Inc.	General Contracting Services	Springfield, MA	VBE
17	C&C Contractors, LLC	Trucking Services	Springfield, MA	MBE
18	C&D Electronics, Inc.	Cabling, Wiring, Electronics Supplier	Holyoke, MA	WBE/MBE

**Notes:**

(1) Green highlighted companies have worked on site and been paid as of May 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DIVERSE CONSTRUCTION COMPANIES

AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
19	C4 Cables	Datacom, Cabling, Fiber Supplier	Taunton, MA	WBE
20	Capasso Restoration, Inc.	Masonry Contractor	North Haven, CT	WBE
21	Carol's Lighting & Supply Company	Electrical Supplies	Canton, MA	MBE
22	Certified Connection, Inc.	Electrical Supplier	Worcester, MA	MBE
23	Central Ceilings, Inc.	Drywall Contractor	South Easton, MA	VBE
24	Chabot & Burnett Construction Co., Inc.	Masonry Contractor	Agawam, MA	WBE
25	Charle George Companies, Inc.	Solid Waste Disposal, Recycling, Trucking	Londonberry, NH	WBE
26	CK Flooring Solutions, Inc.	Carpet Installer	Chicopee, MA	WBE
27	CMJ, LLC	Property Management/Maintenance	Springfield, MA	MBE
28	Connecticut Drywall Finishing, Inc.	Drywall	West Springfield, MA	WBE
29	Connecticut Temperature Controls, LLC	Controls	Newington, CT	VBE
30	Coghlin Electrical Contractors, Inc.	Electrical Services	Worcester, MA	WBE
31	C.R. Levesque Trucking Corp.	Hauling & Equipment Transportation	Monson, MA	WBE
32	Critical Power Testing and Maintenance, Inc.	Commissioning	Amesbury, MA	VBE
33	Dagle Electrical Construction Corp.	Electrical	Melrose, MA	WBE
34	Davenport Advisors, LLC	Property Management/ Maintenance	Boston, MA	MBE
35	Dependable Masonry Construction Company, Inc.	Masonry and Brickpaving	North Reading, MA	MBE
36	Duray/J.F. Duncan Industries, Inc.	Food Service Equipment	Downey, CA	MBE

**Notes:**

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# DIVERSE CONSTRUCTION COMPANIES

AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
37	Eagle Elevator Company, Inc.	Elevator Repairs, Service, Maintenance	Boston, MA	VBE
38	Eastern General Contractors, Inc.	General Contractor - Rigging	Springfield, MA	MBE
39	EDM Construction, Inc.	Carpentry & Structural Steel Erection	Merrimac, MA	WBE
40	E L Waterman, Inc.	Pipe Supplier	Foxboro, MA	WBE
41	Evermore Light & Power, Inc.	Electrical	Somerville, MA	WBE
42	Fabiano Oil Corp.	Fuel & Oil Supplier	Wrentham, MA	WBE
43	Federal Concrete, Inc.	Concrete Services	Hopedale, MA	WBE
44	Fisher Contracting Corporation	General Contracting Services	Worcester, MA	WBE
45	Fletcher Sewer & Drain, Inc.	Inspection - FEIR	Ludlow, MA	WBE
46	Folan Waterproofing and Construction Company, Inc.	Masonry Contractors & Waterproofing	South Easton, MA	WBE
47	Frisoli Electric, Inc.	Electrical	Holbrook, MA	VBE
48	Gomes Construction Co. Inc.	Utility Connections	Ludlow, MA	WBE
49	Granite City Electric Supply Company, Inc.	Electrical Supplier	Quincy, MA	WBE
50	Green Insulation, Inc.	Insulation	Adams, MA	WBE
51	H B Welding, Inc.	Steel, Welding, Iron Work	Johnston, RI	WBE
52	Homeland Mechanical, LLC	Pipe Supplier	Quincy, MA	VBE
53	Industrial Flame Cutting, Inc.	Steel Plate Supplier	Beacon Falls, CT	VBE
54	JMK Building Supply, Inc	Drywall	Colchester, CT	WBE

**Notes:**

(1) Green highlighted companies have worked on site and been paid as of May 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



# DIVERSE CONSTRUCTION COMPANIES

AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
55	JRL Construction, Inc.	General Contractor - Demolition	Springfield, MA	VBE
56	Kittredge Equipment Company, Inc.	Kitchen Equipment	Agawam, MA	WBE
57	L.K. Sheet Metal, Inc.	Sheet Metal	East Hartford, CT	WBE
58	Larry's Trucking Co.	Trucking	Springfield, MA	MBE
59	Lindon Group	Piping Materials	East Providence, RI	WBE
60	M. Frank Higgins & Co., Inc.	Tile and Stone	Newington, CT	WBE
61	Markings Inc.	Pavement Marking Services	Pembroke, MA	WBE
62	Medeiros Hydroseeding & Landscaping Construction, Inc.	Trucking and Soil Materials	Monson, MA	MBE
63	Moor Metals, Inc.	Sales and Distribution of Metals	Holliston, MA	MBE
64	Ms. Pipe, LLC	Procurement of Valves, Pipes and Fittings	South Windsor, CT	WBE
65	New England Foundation Company, Inc.	Helical Piles	Boston, MA	WBE
66	Northeastern Steel Corporation	Steel Distributor	Revere, MA	MBE
67	Performance Testing & Balancing LLC	Testing & Balancing	South Hampton, MA	VBE
68	Piping Systems, Inc.	HVAC	Assonet, MA	WBE
69	Protocol Management Services, Inc.	Access Flooring	North Attleboro, MA	WBE
70	R K Insulation Contractors, Inc.	Insulation Services	Hartford, CT	MBE
71	Rebars & Mesh, Inc.	Concrete	Haverhill, MA	WBE
72	Regis Steel Corporation	Steel Erection/ Reinforcing	Fall River, MA	MBE
73	S&F Concrete Contractors, Inc.	Concrete	Hudson, MA	MBE

**Notes:**

(1) Green highlighted companies have worked on site and been paid as of May 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DIVERSE CONSTRUCTION COMPANIES

AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
74	S-Cel-O, LLC	Commercial and Residential Painting	Springfield, MA	MBE
75	Security Construction Services, Inc.	Fencing	Hudson, MA	WBE
76	SOS Corporation	Construction Cleaning, Selective Interior Demolition	Milford, MA	WBE
77	Steere Engineering, Inc.	Engineering Services	Warwick, RI	WBE
78	Strategic Environmental Services, Inc.	Environmental Consultants	Sutton, MA	WBE
79	Superior Caulking & Waterproofing	Caulking & Waterproofing	Palmer, MA	VBE
80	Supplies Exchange Systems	Materials Supplier	Dorchester, MA	MBE
81	Tavares, LLC	Fireproofing	Providence, RI	MBE
82	T & M Equipment Corporation	Excavating Contractor	Springfield, MA	VBE
83	Titan Roofing Company	Roofing	Springfield, MA	MBE
84	Total Mechanical Service Corp.	Mechanical Contractor	Plymouth, MA	MBE
85	Triton Leasing and Rental, Inc.	Demolition & Abatement	Feeding Hills, MA	WBE
86	Turtle & Hughes, Inc.	Electrical Supplier	Linden, NJ	WBE
87	United Personnel Services, Inc.	Temporary Staffing Services	Springfield, MA	WBE
88	Ultimate Abatement Company, Inc.	Abatement	Plainfield, MA	WBE
89	Welch Associates Land Surveyors, Inc.	Land Surveying	West Bridgewater, MA	WBE
90	Willow Tree Outdoor, LLC	Landscape	Springfield, MA	WBE
91	Woodchuck's Building & Hone Center	Construction Supplier	Rockland, MA	MBE
92	Younger Brothers Construction, LLC	Materials Supplier	Watertown, MA	MBE

**Notes:**

(1) Green highlighted companies have worked on site and been paid as of May 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

**APPENDIX C**

**CONSTRUCTION WORKFORCE STATISTICS AS OF JUNE 30, 2017**

**MGM Springfield**  
**Workforce Diversity Report (By Company)**  
As of: June 30, 2017

Reference	Company	This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
1	Acranom Masonry Enterprises, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	1,580.50	0.00	0.00%	824.50	52.17%	0.00	0.00%
2	AeroClean	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	2,236.00	0.00	0.00%	1,103.50	49.35%	0.00	0.00%
3	Allied Fire Protection, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,354.00	0.00	0.00%	256.00	18.91%	0.00	0.00%
4	American Environmental, Inc.	2	32.00	24.00	75.00%	32.00	100.00%	0.00	0.00%	181	32,476.25	2,146.00	6.61%	29,295.75	90.21%	288.50	0.89%
5	AmQuip Crane Rental LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,981.50	0.00	0.00%	966.50	48.78%	0.00	0.00%
6	Ardex, L.P.	3	94.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	268.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
7	Ayotte & King For Tile, Inc	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	24	450.50	0.00	0.00%	4.00	0.89%	0.00	0.00%
8	Bay Crane Northeast	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	10.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
9	Bay State Elevator Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	315.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
10	BECO Electrical Contractors, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	3,433.50	0.00	0.00%	1,116.50	32.52%	2,088.00	60.81%
11	Berkshire Concrete Cutting	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.50	0.00	0.00%	0.00	0.00%	7.50	30.61%
12	Berlin Steel Construction Company	16	573.00	40.00	6.98%	61.00	10.65%	22.00	3.84%	83	40,480.00	3,167.00	7.82%	6,004.50	14.83%	3,242.50	8.01%
13	BG Mechanical Contractors, Inc.	14	1,371.00	0.00	0.00%	224.00	16.34%	145.00	10.58%	24	4,514.00	0.00	0.00%	496.00	10.99%	898.00	19.89%
14	Blakeslee Prestress, Inc.	13	730.50	66.50	9.10%	152.00	20.81%	24.00	3.29%	43	26,221.00	2,475.00	9.44%	3,649.50	13.92%	2,200.50	8.39%
15	Blue Construction, Inc.	8	856.00	0.00	0.00%	16.00	1.87%	144.00	16.82%	9	1,573.50	0.00	0.00%	96.00	6.10%	270.00	17.16%
16	Capasso Restoration, Inc.	5	475.00	0.00	0.00%	224.00	47.16%	104.00	21.89%	8	902.00	0.00	0.00%	530.00	58.76%	225.00	24.94%
17	Central Ceilings, Inc.	35	3,464.00	320.00	9.24%	1,239.50	35.78%	579.50	16.73%	39	5,622.50	536.00	9.53%	1,991.50	35.42%	1,096.00	19.49%
18	Chabot & Burnett Construction Co., Inc.	29	2,270.50	229.00	10.09%	813.50	35.83%	210.50	9.27%	73	17,708.50	1,331.00	7.52%	5,448.00	30.76%	1,419.50	8.02%
19	Champlain Masonry, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	36	5,090.75	100.00	1.96%	1,965.00	38.60%	688.00	13.51%
20	Chandler Architectural Products	7	538.50	96.00	17.83%	29.00	5.39%	0.00	0.00%	20	1,074.00	96.00	8.94%	82.00	7.64%	64.00	5.96%
21	CIP Concrete, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	4,273.00	0.00	0.00%	687.00	16.08%	0.00	0.00%
22	CK Flooring Solutions, Inc.	12	687.00	144.00	20.96%	204.00	29.69%	118.00	17.18%	24	4,276.00	881.00	20.60%	1,157.00	27.06%	521.50	12.20%
23	Coghlin Electrical Contractors, Inc.	21	2,846.00	314.00	11.03%	298.00	10.47%	312.00	10.96%	42	16,121.00	1,774.00	11.00%	1,842.00	11.43%	2,088.00	12.95%
24	Collins Electrical	48	4,519.00	304.00	6.73%	568.00	12.57%	178.00	3.94%	82	29,010.50	3,356.00	11.57%	3,901.00	13.45%	2,871.50	9.90%
25	Commonwealth Guardrail, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	690.00	4.00	0.58%	69.00	10.00%	0.00	0.00%
26	Connecticut Drywall Finishing, Inc.	3	152.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	23	1,557.50	0.00	0.00%	158.50	10.18%	0.00	0.00%
27	Construction Labor Unlimited, Inc.	4	48.00	0.00	0.00%	8.00	16.67%	0.00	0.00%	6	222.00	0.00	0.00%	100.00	45.05%	0.00	0.00%
28	Conte Company, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.00	0.00	0.00%	0.00	0.00%	8.00	33.33%
29	Dependable Masonry Construction Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	439.00	32.00	7.29%	219.00	49.89%	0.00	0.00%
30	Division Six Installers, Inc.	2	14.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	68.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
31	EDM Construction, Inc.	6	336.00	0.00	0.00%	48.00	14.29%	64.00	19.05%	17	2,637.00	156.00	5.92%	579.50	21.98%	550.50	20.88%
32	EF Corcoran Plumbing & Heating, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	16.00	16.00	100.00%	0.00	0.00%	0.00	0.00%
33	Evermore Light and Power, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	613.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
34	Federal Concrete, Inc.	17	917.50	118.00	12.86%	16.00	1.74%	80.00	8.72%	73	21,810.50	1,782.50	8.17%	3,460.00	15.86%	1,757.50	8.06%
35	Folan Waterproofing & Construction	2	52.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,323.00	0.00	0.00%	534.50	40.40%	0.00	0.00%
36	Fontaine Bros, Inc.	9	967.00	112.00	11.58%	112.00	11.58%	224.00	23.16%	59	10,618.50	1,165.00	10.97%	2,637.00	24.83%	755.00	7.11%
37	Food Equipment Installation, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
38	Frisoli Electric Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	299.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
39	Fusion Electric, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	112.00	0.00	0.00%	104.00	92.86%	0.00	0.00%
40	Gagliarducci Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	47	4,264.50	635.00	14.89%	709.50	16.64%	906.50	21.26%
41	Gomes Construction Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	575.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
42	Green Insulation, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	236.00	0.00	0.00%	16.00	6.78%	0.00	0.00%
43	H. Carr & Sons, Inc.	59	5,186.50	379.50	7.32%	1,104.50	21.30%	542.50	10.46%	67	15,813.50	610.50	3.86%	4,160.00	26.31%	1,382.00	8.74%
44	Harry Grodsky & Co.	50	4,363.50	56.00	1.28%	450.00	10.31%	666.00	15.26%	92	23,860.50	1,127.50	4.73%	2,507.50	10.51%	1,141.00	4.78%
45	Hayward Baker Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	32	4,465.50	306.50	6.86%	1,170.50	26.21%	775.00	17.36%
46	HB Welding	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	6,833.00	148.50	2.17%	470.00	6.88%	1,082.00	15.83%
47	Heritage Restoration, Inc.	11	494.00	0.00	0.00%	254.00	51.42%	0.00	0.00%	18	4,310.00	82.00	1.90%	1,880.00	43.62%	0.00	0.00%
48	Hickman & Sgroi Electric Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	192.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
49	Cyn Environmental Services	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	24.00	0.00	0.00%	24.00	100.00%	0.00	0.00%
50	JDC Demolition	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	23	3,504.00	400.00	11.42%	734.00	20.95%	160.00	4.57%
51	John W. Egan	5	204.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	233.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
52	Jones Engineering LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	168.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
53	JRL Construction, Inc.	5	367.00	152.00	41.42%	152.00	41.42%	0.00	0.00%	89	28,824.06	5,156.71	17.89%	10,651.00	36.95%	5,272.00	18.29%
54	Kleeberg Mechanical Services, LLC	4	204.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	1,375.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
55	L.K. Sheet Metal, Inc.	22	2,321.50	118.00	5.08%	537.00	23.13%	318.00	13.70%	32	10,744.50	762.50	7.10%	1,775.00	16.52%	854.00	7.95%
56	Langan Insulation LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	568.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
57	Longden Company, Inc.	5	134.00	0.00	0.00%	0.00	0.00%	32.00	23.88%	5	134.00	0.00	0.00%	0.00	0.00%	32.00	23.88%
58	M.L. Schmitt, Inc.	5	405.50	108.00	26.63%	48.00	11.84%	109.00	26.88%	14	4,018.75	592.00	14.73%	699.25	17.40%	845.50	21.04%

**MGM Springfield**  
**Workforce Diversity Report (By Company)**  
As of: June 30, 2017

Reference	Company	This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
59	Marr Scaffold	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	21	638.00	0.00	0.00%	282.00	44.20%	16.50	2.59%
60	Marguerite Concrete	20	179.00	0.00	0.00%	17.00	9.50%	26.00	14.53%	61	1,917.00	0.00	0.00%	152.00	7.93%	139.50	7.28%
61	Massey's Plate Glass & Aluminum, Inc.	3	448.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	1,376.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
62	Maxim Crane Works LP	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,132.00	0.00	0.00%	542.00	47.88%	24.00	2.12%
63	Medeiros Hydroseeding & Landscape Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	17.00	0.00	0.00%	11.00	64.71%	0.00	0.00%
64	Moran Sheet Metal, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	347.75	0.00	0.00%	72.25	20.78%	0.00	0.00%
65	NER Construction Management	2	64.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	1,737.00	0.00	0.00%	365.00	21.01%	0.00	0.00%
66	New England Concrete Cutting, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	456.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
67	New England Foundation Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	2,727.00	0.00	0.00%	587.50	21.54%	226.00	8.29%
68	Northeast Lighting Protection, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	219.35	0.00	0.00%	78.14	35.62%	0.00	0.00%
69	Northeast Steel Erectors	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,335.00	34.00	2.55%	183.00	13.71%	393.00	29.44%
70	Northeastern Steel Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	64.00	9.00	14.06%	50.00	78.13%	0.00	0.00%
71	Northern General	6	436.50	72.00	16.49%	72.00	16.49%	72.50	16.61%	75	26,306.00	1,586.50	6.03%	4,509.50	17.14%	1,197.50	4.55%
72	P. Gioioso & Sons Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	834.50	114.50	13.72%	0.00	0.00%	0.00	0.00%
73	Palmer Paving Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	48	708.00	34.50	4.87%	14.00	1.98%	0.00	0.00%
74	Performance Testing & Balancing, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	64.00	0.00	0.00%	0.00	0.00%	38.00	59.38%
75	Professional Drywall Construction, Inc.	11	541.00	32.00	5.91%	160.00	29.57%	213.00	39.37%	82	6,577.50	366.50	5.57%	1,228.50	18.68%	1,115.00	16.95%
76	Regis Steel Corp	2	26.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	63	9,009.50	1,396.50	15.50%	2,169.00	24.07%	289.00	3.21%
77	RoadSafe Traffic Systems	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	49.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
78	S & F Concrete Contractors, Inc.	72	3,224.00	286.50	8.89%	1,181.50	36.65%	322.00	9.99%	300	58,267.00	4,129.50	7.09%	17,476.50	29.99%	5,766.00	9.90%
79	Safespan	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	780.50	0.00	0.00%	56.00	7.17%	0.00	0.00%
80	Safway Services	13	1,052.00	32.00	3.04%	651.00	61.88%	0.00	0.00%	46	10,017.58	402.00	4.01%	6,162.00	61.51%	728.00	7.27%
81	Save-On-Wall Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	290.50	45.00	15.49%	45.00	15.49%	8.00	2.75%
82	Schindler Elevator Corp	5	229.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,713.40	112.00	6.54%	112.00	6.54%	112.00	6.54%
83	Security Construction Services, Inc. d/b/a: Security Fence Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	3,866.00	300.00	7.76%	1,233.25	31.90%	40.00	1.03%
84	Soep Painting Corp	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,475.50	0.00	0.00%	6.00	0.41%	0.00	0.00%
85	Stamford Wrecking	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	12	1,693.00	76.00	4.49%	138.00	8.15%	74.00	4.37%
86	Superior Caulking & Waterproofing Co., Inc.	3	70.00	0.00	0.00%	13.00	18.57%	0.00	0.00%	14	582.50	0.00	0.00%	221.50	38.03%	0.00	0.00%
87	T & M Equipment Corporation	8	605.00	260.00	42.98%	116.00	19.17%	0.00	0.00%	66	28,849.55	3,351.00	11.62%	5,444.55	18.87%	1,448.50	5.02%
88	Tavares, LLC	6	556.50	0.00	0.00%	65.00	11.68%	0.00	0.00%	9	1,968.50	254.00	12.90%	326.00	16.56%	0.00	0.00%
89	Tech Valley Contracting, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	2,018.00	206.00	10.21%	0.00	0.00%	0.00	0.00%
90	Tishman	7	840.00	240.00	28.57%	120.00	14.29%	0.00	0.00%	15	20,541.00	3,621.00	17.63%	4,080.00	19.86%	5,760.00	28.04%
91	Titan Roofing Company	33	2,513.75	0.00	0.00%	499.50	19.87%	162.75	6.47%	89	9,226.50	0.00	0.00%	1,525.00	16.53%	794.00	8.61%
92	T.J. Conway Company	28	3,792.00	120.00	3.16%	593.00	15.64%	768.00	20.25%	64	21,938.50	1,214.00	5.53%	3,335.00	15.20%	2,681.00	12.22%
93	Triton Leasing and Rental, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	35	3,187.50	0.00	0.00%	1,547.50	48.55%	239.00	7.50%
94	Ultimate Abatement Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	47	10,430.50	3,632.50	34.83%	10,119.50	97.02%	0.00	0.00%
95	Universal Electric Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	5,635.00	556.50	9.88%	1,284.50	22.80%	394.00	6.99%
96	William Roberts Electric Co., Inc.	3	452.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,922.50	8.00	0.42%	93.00	4.84%	0.00	0.00%
97	Willow Tree Outdoor, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	261.50	0.00	0.00%	105.50	40.34%	0.00	0.00%
98	Wolfe House Movers, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,194.50	0.00	0.00%	306.00	25.62%	228.00	19.09%
99	Wolverine Fire Protection Co	15	1,532.50	227.50	14.85%	467.50	30.51%	240.00	15.66%	18	5,773.50	433.50	7.51%	1,788.50	30.98%	825.00	14.29%
100	Worcester Elevator Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	12.00	0.00	0.00%	0.00	0.00%	6.00	50.00%
<b>Total - Unions</b>		<b>659</b>	<b>51,184.25</b>	<b>3,851.00</b>	<b>7.52%</b>	<b>10,546.00</b>	<b>20.60%</b>	<b>5,676.75</b>	<b>11.09%</b>	<b>2,743</b>	<b>598,847.44</b>	<b>50,721.21</b>	<b>8.47%</b>	<b>159,723.69</b>	<b>26.67%</b>	<b>56,031.50</b>	<b>9.36%</b>
101	On-Site Design / Management	92	8,441.75	1,411.00	16.71%	1,842.25	21.82%	757.00	8.97%	361	184,144.03	25,885.35	14.06%	24,474.83	13.29%	23,818.30	12.93%
<b>Total</b>		<b>751</b>	<b>59,626.00</b>	<b>5,262.00</b>	<b>8.83%</b>	<b>12,388.25</b>	<b>20.78%</b>	<b>6,433.75</b>	<b>10.79%</b>	<b>3,104</b>	<b>782,991.47</b>	<b>76,606.56</b>	<b>9.78%</b>	<b>184,198.52</b>	<b>23.52%</b>	<b>79,849.80</b>	<b>10.20%</b>

Totals - Overall			
Group	Project Goals	Project To Date	Delta
Women	6.90%	9.78%	2.88%
Minority	15.30%	23.52%	8.22%
Veteran	8.00%	10.20%	2.20%

**Notes:**  
(1) Statistics include all workforce reports that were received by MGM as of June 30, 2017.  
(2) The total number of unique union workers that have worked on site is approximately 2,528. The 2,743 union workers identified above includes workers that have worked for multiple companies.

**MGM Springfield**  
**Workforce Diversity Report (By Union)**  
**As of: June 30, 2017**

Reference	Union	This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
1	AEEF CWA Local #1300	1	40.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	40.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
2	AFSCME Local #230	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	48.00	0.00	0.00%	48.00	100.00%	0.00	0.00%
3	Asbestos Workers #6	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	30	3,100.50	0.00	0.00%	1,499.50	48.36%	239.00	7.71%
4	Boston Plasters' & Cement Masons' - Asphalt Layers' Union #534	13	247.00	0.00	0.00%	85.50	34.62%	0.00	0.00%	85	4,175.50	0.00	0.00%	760.00	18.20%	38.50	0.92%
5	Bricklayers Local #1	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	572.00	0.00	0.00%	11.00	1.92%	0.00	0.00%
6	Bricklayers Local #3	42	2,693.50	112.00	4.16%	873.50	32.43%	216.00	8.02%	160	29,544.50	810.00	2.74%	6,953.00	23.53%	1,588.50	5.38%
7	Carpenters - Local #108	126	10,329.50	850.00	8.23%	2,867.50	27.76%	1,502.00	14.54%	387	82,873.68	7,816.50	9.43%	23,735.50	28.64%	12,537.00	15.13%
8	Carpenters Local #107	3	192.00	0.00	0.00%	72.00	37.50%	0.00	0.00%	9	3,613.00	0.00	0.00%	773.00	21.39%	0.00	0.00%
9	Carpenters Local #109	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	117.00	117.00	100.00%	117.00	100.00%	0.00	0.00%
10	Carpenters Local #210	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	16.00	0.00	0.00%	0.00	0.00%	8.00	50.00%
11	Carpenters Local #33	1	136.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	600.00	45.00	7.50%	0.00	0.00%	0.00	0.00%
12	Carpenters Local #424	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	72.00	0.00	0.00%	72.00	100.00%	65.00	90.28%
13	Carpenters Local #475	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	39.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
14	Carpenters Local #535	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	328.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
15	CT Bricklayers #1	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	41.50	0.00	0.00%	24.00	57.83%	0.00	0.00%
16	Floorcoverers Local #2168	12	687.00	144.00	20.96%	204.00	29.69%	118.00	17.18%	30	4,248.50	865.00	20.36%	1,161.00	27.33%	521.50	12.27%
17	International Association of Iron Workers Local #7	14	530.00	40.00	7.55%	40.00	7.55%	0.00	0.00%	99	41,028.00	2,466.50	6.01%	5,235.00	12.76%	3,932.00	9.58%
18	International Association of Iron Workers Local #15	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	2,211.50	40.00	1.81%	137.00	6.19%	0.00	0.00%
19	International Brotherhood of Electrical Workers - IBEW Local #455	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	112.25	50.75	45.21%	112.25	100.00%	0.00	0.00%
20	International Brotherhood of Electrical Workers - IBEW Local #7	77	8,222.50	726.00	8.83%	914.00	11.12%	599.00	7.28%	188	61,398.75	6,286.50	10.24%	9,072.25	14.78%	8,287.00	13.50%
21	International Brotherhood of Electrical Workers - IBEW Local #35	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	219.35	0.00	0.00%	78.14	35.62%	0.00	0.00%
22	International Brotherhood of Electrical Workers - IBEW 2nd District	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	23.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
23	International Union of Elevator Constructors Local #4	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
24	International Union of Elevator Constructors Local #41	5	229.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	2,040.40	112.00	5.49%	112.00	5.49%	118.00	5.78%
25	International Union of Operating Engineers - IUOE Local #4	3	89.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	61	6,646.50	0.00	0.00%	241.50	3.63%	807.00	12.14%
26	International Union of Operating Engineers - IUOE Local #5	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	9.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
27	International Union of Operating Engineers - IUOE Local #98	15	503.25	144.00	28.61%	21.00	4.17%	63.25	12.57%	174	39,073.55	1,945.00	4.98%	5,801.55	14.85%	2,668.50	6.83%
28	International Union of Operating Engineers - IUOE Local #478	1	72.00	0.00	0.00%	72.00	100.00%	0.00	0.00%	3	240.00	0.00	0.00%	72.00	30.00%	0.00	0.00%
29	International Union of Painters and Allied Trades - IUPAT District #11	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	125.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
30	International Union of Painters and Allied Trades - IUPAT Local #1333	6	661.50	0.00	0.00%	8.00	1.21%	0.00	0.00%	15	1,936.00	0.00	0.00%	37.00	1.91%	64.00	3.31%
31	Iron Workers District Council of New England	17	660.50	66.50	10.07%	144.00	21.80%	88.00	13.32%	129	31,030.00	4,131.50	13.31%	7,102.00	22.89%	3,030.00	9.76%
32	Laborers' District Council	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	22	2,574.00	0.00	0.00%	1,136.00	44.13%	15.00	0.58%
33	Laborer's International Union of North America - LIUNA Building Wreckers Local #1421	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	179	28,942.75	3,989.25	13.78%	27,426.75	94.76%	0.00	0.00%
34	Laborers Local #138	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	114.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
35	Laborers Local #151	2	16.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	191.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
36	Laborers Local #22	4	258.00	0.00	0.00%	8.00	3.10%	80.00	31.01%	20	6,663.50	0.00	0.00%	486.00	7.29%	1,128.50	16.94%
37	Laborers Local #223	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	148.00	0.00	0.00%	54.00	36.49%	0.00	0.00%
38	Laborers Local #230	1	8.00	0.00	0.00%	8.00	100.00%	0.00	0.00%	9	911.75	0.00	0.00%	887.25	97.31%	7.50	0.82%
39	Laborers Local #243	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	3,502.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
40	Laborers Local #39	2	188.50	0.00	0.00%	0.00	0.00%	72.50	38.46%	5	1,397.00	0.00	0.00%	0.00	0.00%	925.00	66.21%
41	Laborers Local #455	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	5,004.00	1,463.50	29.25%	5,004.00	100.00%	0.00	0.00%
42	Laborers Local #473	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,182.00	0.00	0.00%	2.00	0.17%	0.00	0.00%
43	Laborers Local #547	3	208.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,445.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
44	Laborers Local #560	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
45	Laborers Local #596	38	2,719.50	397.50	14.62%	932.50	34.29%	252.50	9.28%	159	36,597.25	3,151.50	8.61%	11,856.00	32.40%	982.00	2.68%
46	Laborers Local #609	2	16.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	402.50	0.00	0.00%	40.00	9.94%	0.00	0.00%
47	Laborers Local #610	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
48	Laborers Local #611	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	270.50	0.00	0.00%	270.50	100.00%	0.00	0.00%
49	Laborers Local #665	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,659.50	32.00	1.93%	1,659.50	100.00%	0.00	0.00%
50	Laborers Local #675	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	133.50	0.00	0.00%	133.50	100.00%	0.00	0.00%
51	Laborers Local #88 [Tunnel Workers]	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	338.50	0.00	0.00%	8.00	2.36%	41.00	12.11%
52	Laborers Local #999	72	5,145.50	849.50	16.51%	1,278.50	24.85%	377.00	7.33%	437	101,013.96	13,723.21	13.59%	33,799.75	33.46%	11,724.50	11.61%
53	Laborers Local #1000	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.00	8.00	33.33%	8.00	33.33%	0.00	0.00%
54	Massachusetts Laborers' District Council	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	700.00	0.00	0.00%	85.00	12.14%	0.00	0.00%
55	NY Bricklayers #2	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
56	Operating Engineers Local #4	1	127.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	1,413.00	0.00	0.00%	20.00	1.42%	0.00	0.00%
57	Operating Engineers Local #478	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	329.50	0.00	0.00%	139.50	42.34%	0.00	0.00%
58	Operative Plasterers and Cement Masons International Association, Local 40	11	663.50	0.00	0.00%	229.50	34.59%	24.00	3.62%	11	663.50	0.00	0.00%	229.50	34.59%	24.00	3.62%
59	Painters and Allied Trades District Council #35	8	356.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	33	3,173.00	0.00	0.00%	164.50	5.18%	0.00	0.00%
60	Pile Drivers Local #56	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	2,114.00	0.00	0.00%	468.50	22.16%	180.50	8.54%
61	Plasterers and Cement Masons Local #534	13	124.00	0.00	0.00%	17.00	13.71%	26.00	20.97%	47	2,308.00	0.00	0.00%	881.50	38.19%	98.00	4.25%
62	Plumbers & Pipefitters #104	96	9,730.50	176.00	1.81%	1,267.00	13.02%	1,579.00	16.23%	196	51,704.50	2,357.50	4.56%	6,338.50	12.26%	4,720.00	9.13%
63	Roofers #248	30	2,388.50	0.00	0.00%	499.50	20.91%	121.50	5.09%	76	8,735.50	0.00	0.00%	1,530.00	17.51%	564.50	6.46%
64	Sheet Metal Workers #17	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%

**MGM Springfield**  
**Workforce Diversity Report (By Union)**  
**As of: June 30, 2017**

Reference	Union	This Month's Workforce Diversity Statistics							Project To Date Workforce Diversity Statistics								
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
65	Sheet Metal Workers #40	3	144.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	580.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
66	Sheet Metal Workers #63	21	2,261.50	118.00	5.22%	537.00	23.75%	318.00	14.06%	49	10,834.75	762.50	7.04%	1,847.25	17.05%	892.00	8.23%
67	Sheet Metal Workers #83	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
68	Sprinkler Fitters #669	15	1,532.50	227.50	14.85%	467.50	30.51%	240.00	15.66%	27	7,127.50	433.50	6.08%	2,044.50	28.68%	825.00	11.57%
69	Teamsters' #404	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	961.50	114.50	11.91%	32.00	3.33%	0.00	0.00%
<b>Subtotal - Other Unions</b>		<b>659</b>	<b>51,184.25</b>	<b>3,851.00</b>	<b>7.52%</b>	<b>10,546.00</b>	<b>20.60%</b>	<b>5,676.75</b>	<b>11.09%</b>	<b>2,843</b>	<b>598,847.44</b>	<b>50,721.21</b>	<b>8.47%</b>	<b>159,723.69</b>	<b>26.67%</b>	<b>56,031.50</b>	<b>9.36%</b>
70	On-Site Design / Management	92	8,441.75	1,411.00	16.71%	1,842.25	21.82%	757.00	8.97%	361	184,144.03	25,885.35	14.06%	24,474.83	13.29%	23,818.30	12.93%
<b>Total</b>		<b>751</b>	<b>59,626.00</b>	<b>5,262.00</b>	<b>8.83%</b>	<b>12,388.25</b>	<b>20.78%</b>	<b>6,433.75</b>	<b>10.79%</b>	<b>3,204</b>	<b>782,991.47</b>	<b>76,606.56</b>	<b>9.78%</b>	<b>184,198.52</b>	<b>23.52%</b>	<b>79,849.80</b>	<b>10.20%</b>

Totals - Overall			
Group	Project Goals	Project To Date	Delta
Women	6.90%	9.78%	2.88%
Minority	15.30%	23.52%	8.22%
Veteran	8.00%	10.20%	2.20%

**Notes:**

- (1) Statistics include all workforce reports that were received by MGM as of June 30, 2017.
- (2) The total number of unique union workers that have worked on site is approximately 2,528. The 2,843 union workers identified above includes workers that have worked for multiple companies and/or multiple unions.

**APPENDIX D**

**LETTER REGARDING COST OF CONSTRUCTION AND CAPITALIZATION OF GAMING LICENSE**





August 7, 2017

Massachusetts Gaming Commission  
101 Federal Street, 12<sup>th</sup> Floor  
Boston, MA 02110

**Re: Quarterly Report – Second Quarter 2017**

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a) of the Massachusetts Gaming Commission Monitoring of Project Construction and Licensee Requirements (the "Monitoring Regulations"), please see on the attached Exhibit A the costs of construction, infrastructure improvements and related costs incurred by Blue Tarp reDevelopment, LLC ("MGM") through June 30, 2017 in connection with the development of MGM Springfield project in Springfield, Massachusetts (the "Project") compared to MGM's cost estimates as of that date, which costs have been calculated in accordance with 205 CMR 122.03: Costs Included in the Calculation of Capital Investment.

In addition, in accordance with 205 CMR 135.02(b) of the Monitoring Regulations, I direct you to the publicly-filed financial statements of MGM Resorts International, the parent company of Blue Tarp reDevelopment, LLC (the "Licensee"), including MGM's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2017, filed with Securities and Exchange Commission (the "SEC") on May 9, 2017, which is available at [www.sec.gov](http://www.sec.gov). As reflected in these financial statements, the Licensee has sufficient resources in order to meet all expected financial obligations relating to the completion of the gaming establishment and related infrastructure improvements associated with the Project.

I hereby certify that the foregoing and attached information is truthful and accurate to the best of my knowledge and belief.

Sincerely,

Courtney Wenleder  
Vice President & CFO

cc: Michael Mathis, President & COO  
Seth N. Stratton, Vice President & Legal Counsel  
Edward Pikula, Esq., Springfield City Solicitor

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MGM Springfield  
One Monarch Place - Suite 910  
Springfield, MA 01144  
413-273-5000

# Q2 2017 COST ESTIMATE (\$mm)

Ref	Description	Incurred To Date	Remaining	Total Estimate
1	Construction / Design	\$260.0	\$236.7	\$496.8
2	FF&E	\$0.2	\$74.7	\$75.0
3	OSE	\$0.0	\$43.7	\$43.7
	<b>Subtotal of Eligible Cap. Costs</b>	<b>\$260.3</b>	<b>\$355.1</b>	<b>\$615.4</b>
4	Land	\$49.5	\$1.8	\$51.3
5	Off-site Parcel Improvements	\$11.3	\$0	\$11.3
6	License/ Application Fees	\$85.0	\$0	\$85.0
7	Pre-opening Exp. / Host Comm. Costs	\$53.2	\$69.4	\$122.5
8	Fin. Costs / Capitalized Int.	\$22.8	\$45.7	\$68.5
9	Project Contingency	\$0	\$35.0 - \$41.8	\$35.0 - \$41.8
	<b>Subtotal of Ineligible Costs</b>	<b>\$221.8</b>	<b>\$151.9 – \$158.7</b>	<b>\$373.7 - \$380.5</b>
	<b>Total</b>	<b>\$482.1</b>	<b>\$507.0 - \$513.8</b>	<b>\$989.1 - \$995.9</b>

Notes:

(1) Total estimate before Contingency is \$954.1mm. If spent, Contingency is more likely to be spent on and reclassified as Eligible Capital Costs.

(2) The figures above are approximations to the nearest hundred thousand, which in some instances results in minor discrepancies (\$100k or less) in sums.

**APPENDIX E**

**CONSTRUCTION SITE PROGRESS IMAGES AS OF JUNE 30, 2017**

# AERIAL PROGRESS



Aerial View - March 13, 2017



Aerial View - June 20, 2017

# OVERALL SITE PROGRESS



Overall Site Activity from Armory - March 13, 2017

# OVERALL SITE PROGRESS



Overall Site Activity from Armory - June 20, 2017

# OVERALL SITE PROGRESS



Overall Site Activity from 95 State - June 26, 2017

# HOTEL CONSTRUCTION PROGRESS



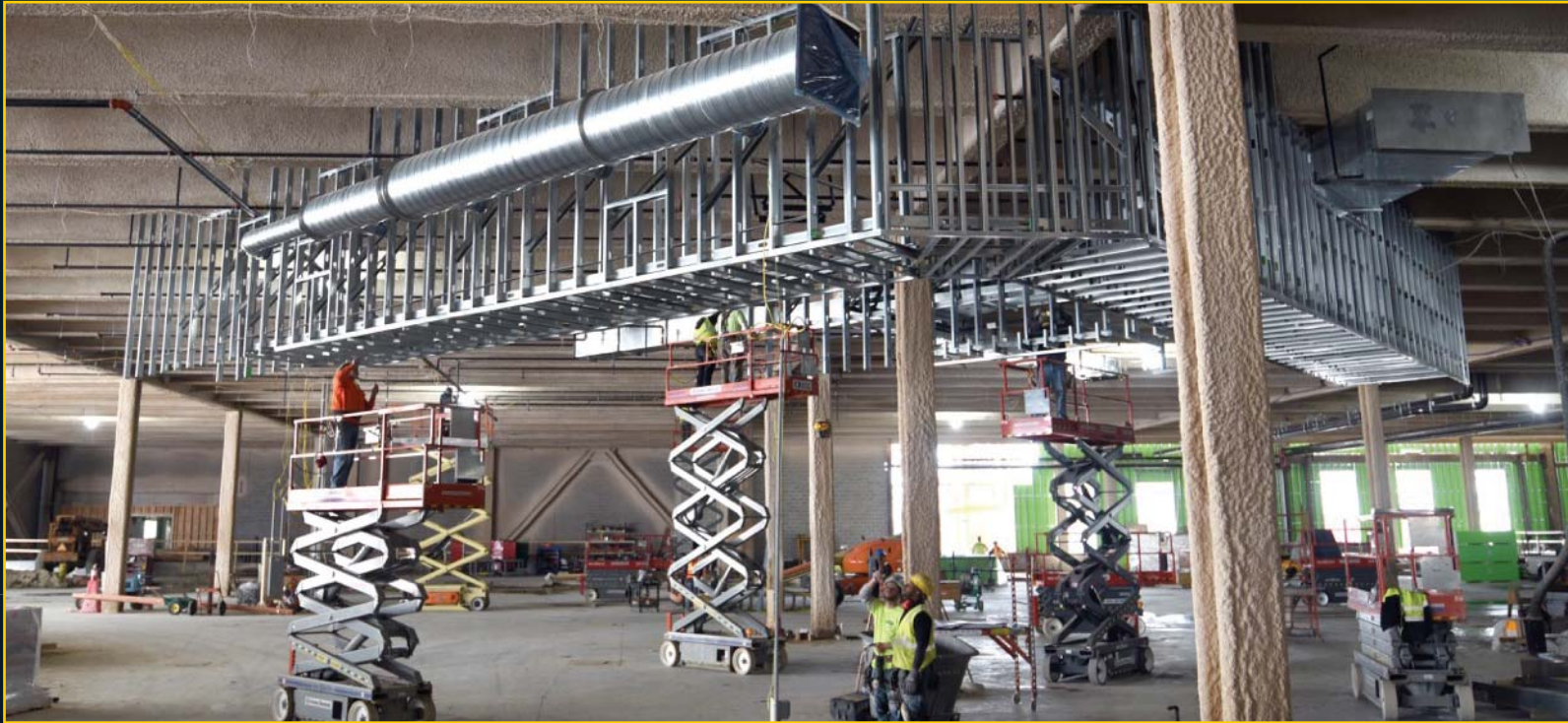
Hotel Entrance - May 11, 2017



Hotel Entrance - May 11, 2017



# PODIUM CONSTRUCTION PROGRESS



Podium Framing - May 23, 2017



Podium MEP - May 23, 2017



Podium Air Handlers Lifted in Place - June 6, 2017

# 73 STATE CONSTRUCTION PROGRESS



73 State Street - April 28, 2017



73 State Street - April 28, 2017

# 73 STATE CONSTRUCTION PROGRESS



73 State and Garage - May 22, 2017



Podium Construction - June 15, 2017



73 State Chimney - June 26, 2017

# GARAGE CONSTRUCTION PROGRESS



Garage Facade - April 19, 2017



Garage Construction - April 18, 2017



Garage Facade - April 28, 2017

# GARAGE CONSTRUCTION PROGRESS



Garage Topping Off - May 17, 2017



Garage Topping Off - May 17, 2017



Garage Topping Off - May 17, 2017

# GARAGE CONSTRUCTION PROGRESS



Parking Garage Facade - May 24, 2017



Parking Garage Striping - June 7, 2017



Parking Garage Facade - June 15, 2017

# ARMORY/PLAZA



Armory & Plaza View - May 11, 2017



Armory & Plaza View - May 11, 2017



Convention Center Green Roof - June 8, 2017

# ENTERTAINMENT/CHURCH PROGRESS



Entertainment Block Construction - April 5, 2017



Church Construction - April 18, 2017



# ENTERTAINMENT BLOCK



Entertainment Block Construction - June 15, 2017



Entertainment Block & Church - June 20, 2017