



MGM SPRINGFIELD

QUARTERLY STATUS REPORT #11

Monitoring of Project Construction and
Licensee Requirements
205 CMR 135

For the Period:
July–September 2017



QUARTERLY STATUS REPORT: JULY-SEPTEMBER 2017

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135.02.2 The commission shall, in accordance with M.G.L. c. 23K, §§ 10 and 11 approve for each gaming licensee, a project schedule for the gaming licensee's capital investment in its gaming establishment and related infrastructure which includes:

(a) all major stages of design and construction; including all permitting and approvals, design deliverables, site preparation, foundation, structure, plumbing, electrical, mechanical, exterior finish and fenestration, long lead items, insulation, interior finish and furnishings and landscaping, building commissioning and commissioning of gaming equipment and information technology systems.

(b) For a Category 1 gaming establishment, a timeline for commencement of the final stage of construction pursuant to M.G.L. c. 23K, § 10(a); and

(c) a timeline for the stage of construction at which the gaming licensee shall be approved to open for business or operate a slot machine pursuant to M.G.L. c. 23K, §§10(c) and 11(a).

135.02.4 If unforeseen and/or changed circumstances necessitate a change to a project schedule approved pursuant to 205 CMR 135.02(2) which will impact the completion date or requires a major change in the method or progress of construction, the gaming licensee may submit to the commission for its approval a revised project schedule, with a detailed statement of the unforeseen changed circumstances which justify the revised project schedule. If the commission approves such revised project schedule, it shall substitute and supersede the previously approved project schedule.

1 PROJECT SCHEDULE

1a CURRENT SCHEDULE

On August 6, 2015, the Massachusetts Gaming Commission approved a revised opening date of thirty (30) days following a construction completion date of either August 6, 2018 or the date on which the I-91 Viaduct Project achieves Full and Beneficial Use (as defined in MassDOT project documents), whichever occurs later. MGM submitted a final project schedule for consideration on November 6, 2015. In accordance with our commitment to providing monthly schedule updates, schedule updates were provided to MGC's representative on August 4, September 5, and October 10, 2017 (data date October 1). The October 1st update is included in this document as Appendix A.

1b PROJECT SCHEDULE CHANGES

There are no changes to report that would alter MGM's opening date.

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135.02.3 Within the time frame provided in the award of the gaming license, the licensee shall provide to the commission for commission approval an affirmative action program of equal opportunity whereby the licensee establishes specific goals for the utilization of minorities, women and veterans on construction jobs and for contracting with minority, women or veteran owned businesses during either design or construction; provided, however that such goals shall be equal to or greater than the goals contained in Executive Office of Administration and Finance Administrative Bulletin Number 14.

135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(e) a detailed statistical report pursuant to M.G.L. c. 23K, §21(a)(23) on the number, gender and race, and veteran status of individuals by job classifications hired to perform labor as part of the construction of the gaming establishment and related infrastructure, and a comparison of this report with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(22).). In the event the licensee’s hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.

(f) a report describing the number of contracts, total dollar amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the gaming establishment and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(21). In the event the licensee’s hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.

2 CONSTRUCTION PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY

2a DIVERSITY SUMMARY

The following is a snapshot of Construction and Design Diversity Commitments through September 30:

GROUP	PROJECT GOALS	COMMITMENTS	VARIANCE	COMPANY COUNT	VALUE
WBE	10.00%	19.2%	9.2%	69	\$85.57M
MBE	5.00%	8.4%	3.4%	40	\$37.56M
VBE	2.00%	7.3%	5.3%	24	\$32.69M

Notes:

1. Total Commitments through September 30, 2017 are \$445.7M
 2. Includes companies that are certified with the following agencies:
 - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
 - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- WBE = Woman-owned Business Enterprise; MBE=Minority-owned Business Enterprise; VBE=Veteran-owned Business Enterprise.



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The following is a snapshot of Construction and Design Diversity Payments through September 30:

GROUP	PROJECT GOALS	PAYMENTS	VARIANCE	COMPANY COUNT	VALUE
WBE	10.00%	17.7%	7.7%	61	\$47.3M
MBE	5.00%	7.0%	2.0%	34	\$18.7M
VBE	2.00%	6.6%	4.6%	21	\$17.7 M

Notes:

- Total Payments through September 30, 2017 are \$267.0M. Total payment is inclusive of \$49.2M in plan approved exemptions. Exemption amount has been updated to include an additional \$367K since the November 14 AOC presentation.
 - Includes companies that are certified with the following agencies:
 - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
 - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- WBE = Woman-owned Business Enterprise; MBE=Minority-owned Business Enterprise; VBE=Veteran-owned Business Enterprise.

Updates on outreach activities and additional diversity reporting are presented monthly to the Access and Opportunity Committee of the Massachusetts Gaming Commission. The most recent AOC presentation for October 10, 2017 is included as [Appendix B](#).

2b COMMITMENTS

Design and Consulting Commitments

The following is a snapshot of Design and Consulting Diversity Commitments through September 30:

GROUP	PROJECT GOALS	COMMITMENTS	CONSULTANT COUNT	VALUE
Women	10.00%	16.6%	18	\$7.15M
Minority	5.00%	13.0%	16	\$5.57M
Veteran	2.00%	7.0%	3	\$2.99M

Notes:

- Total Commitments through September 30, 2017 are \$43.0M
 - Includes companies that are certified with the following agencies:
 - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
 - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- WBE = Woman-owned Business Enterprise; MBE=Minority-owned Business Enterprise; VBE=Veteran-owned Business Enterprise.

A listing of design and consulting companies included in the totals above is included in [Appendix B](#).



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Construction Commitments

The following is a snapshot of Construction Diversity Commitments through June 30:

GROUP	PROJECT GOALS	COMMITMENTS	CONSULTANT COUNT	VALUE
Women	10.0%	19.5%	51	\$78.42M
Minority	5.0%	7.9%	24	\$31.99M
Veteran ⁽³⁾	2.0%	7.5%	21	\$29.69M

Notes:

1. Total Commitments through September 30, 2017 are \$402.7M
 2. Includes companies that are certified with the following agencies:
 - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
 - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- WBE = Woman-owned Business Enterprise; MBE=Minority-owned Business Enterprise; VBE=Veteran-owned Business Enterprise.

A listing of construction companies included in the totals above is included in [Appendix B](#).

2c WORKFORCE STATISTICS

Subcontractors have been submitting workforce tracking forms after each pay period. The most recent available results have been tallied and are included as [Appendix C](#).

Summary workforce statistics for the total Project as of September 30 are as follows:

GROUP	PROJECT GOALS	PROJECT TO DATE %
Women	6.90%	9.25%
Minority	15.30%	22.23%
Veteran	8.00%	10.16%

Notes:

1. Statistics include all workforce reports that were received by MGM as of August 31, 2017.

Additional workforce statistics and reporting is included in [Appendix B](#).



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135.02.5a To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(a) the total estimated cost of construction of the project and related infrastructure improvements, including a sworn certification regarding costs incurred pursuant to 205 CMR 122.03: Costs Included in the Calculation of Capital Investment, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements

(b) a sworn certification regarding the capitalization of the gaming licensee, sufficient for the commission to determine, pursuant to M.G.L. c. 23K §10(e) or 11(c), that the gaming licensee has adequate funds to complete the gaming establishment and related infrastructure improvements.

3 COST OF CONSTRUCTION / CAPITALIZATION OF GAMING LICENSEE

Pursuant to 205 CMR 135.02.5(a) and (b), please see [Appendix D](#) for a certification regarding (a) the total estimated cost of construction of the project and related infrastructure improvements, and (b) the capitalization of MGM Springfield.

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135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(c) a copy of all design and construction contracts executed within the prior quarter by the gaming licensee to design and construct the gaming establishment and related infrastructure improvements

4 DESIGN & CONSTRUCTION CONTRACTS

The following contracts were executed in the third quarter of 2017:

COMPANY	CONTRACT	MGC STATUS
1. Midwest Pro Painting, Inc.	Tishman Letter of Agreement for Painting (Dryfall)	Subcontractor to Tishman
2. Environmental Testing & Balancing, Inc.	Tishman Letter of Agreement for Testing, Adjustment and Balancing	Subcontractor to Tishman
3. Won-Door Corporation	Tishman Letter of Agreement for Horizontal Sliding Accordion-Type Fire Doors	Subcontractor to Tishman
4. Sullivan and Narey Construction Company, Inc.	Tishman Letter of Agreement for Masonry and Restoration Work	Subcontractor to Tishman
5. Stamford Wrecking, Inc.	Tishman Letter of Agreement for Demolition Work at the Armory	Subcontractor to Tishman
6. D.A. Sullivan & Sons, Inc.	Letter of Agreement for Daycare General Contractor	Registrant
7. Hamilton Anderson Associates, Inc.	Letter of Agreement for Architect of Record Services at the Armory/Church	Registrant

Copies of executed agreements are available to the Massachusetts Gaming Commission's Representative for review.

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135.02.5d To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(d) a status report reflecting the progress of construction and certifying compliance with the approved project schedule for major stages of construction. In the event that the progress of construction does not comply with the project schedule approved pursuant to 205 CMR 135.02, the licensee shall submit a detailed plan to bring the progress of construction into compliance with the approved project schedule or submit a request for a revised project schedule pursuant to 205 CMR 135.02(4)

5 STATUS OF WORK COMPLETED / PROGRESS PHOTOGRAPHS

5a STATUS OF WORK COMPLETED

The following onsite activities took place in the third quarter of 2017:

- **Parking Garage:** The current target is to have construction workers begin parking in the garage in mid to late October. Ongoing work includes above ground mechanical, electrical and plumbing installation; waterproofing and caulking; painting and line striping; storefront installation; and elevator construction. The stamped concrete slab on grade is currently being installed at the valet. Light fixtures were installed, including rooftop light poles, and the fire alarm and duress system was installed.
- **Hotel:** Support scaffolding was removed from the historic Union Chandler façade. Above ground storm piping, MEP installation, exterior framing, interior framing and layout, façade installation, and window installation work is ongoing. Power distribution work, spray on fireproofing, and dryfall painting took place.
- **Podium:** Installation of above ground storm piping; exterior framing; overhead mechanical, electrical and plumbing (MEP) installation; roofing; interior framing and sheet rock; fire protection; dryfall painting; and façade installation work is ongoing. Power distribution, escalator and truss installation and painting of telecommunications rooms took place.
- **95 State Street:** Interior fit-out is underway. Window delivery and installation took place and exterior masonry work is ongoing.
- **Armory:** Exterior masonry and select interior demolition is ongoing.
- **Church, Dave's Furniture, Plaza:** No work this period.
- **Entertainment Block:** Exterior framing, interior fit-out, MEP installation, and roofing work are ongoing. Spray on fireproofing; temporary power and lighting installation; scaffold erection and wrapping; and exterior framing work took place.
- **Surrounding Streets/Offsite Utilities:**
 - Utility work is taking place at the intersections of Union, Howard West, and Bliss Street with East Columbus Ave. During this work, Union Street will be closed to through traffic from Main Street to East Columbus Avenue.
 - East Columbus Avenue, Bliss Street and Howard Street work is ongoing to repair/replace portions of water main piping.
- **Central Electric Facility (CEF):** Installation of glass fiber reinforced concrete (GFRC) cornice work is ongoing.
- **Daycare:** Site work began, including preparation of the building pad and storm drain system installation.

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- **Offsite Mitigation:** Work continues on several intersections in Springfield per agreements made as a part of community commitments, including reconstruction of sidewalks and curbing, along with installation of wheelchair curb ramps, signal conduits, foundations and pull boxes. To date, work has taken place or is currently underway at 16 locations throughout the City.

Design Progress

- Delta 7 to the Podium Core and Shell permit set was issued.
- Deltas 2, 3 and 4 to the Podium Fit Out package were issued.
- Deltas 1, 2 and 3 to the Hotel Fit Out package were issued.
- Construction documents for the Childcare Center were issued for permit.
- Supplemental packages to the 95% Design Progress Set were submitted to the City of Springfield for the following areas:
 - Landscape Design
 - Lighting Design
 - Ground Floor Layout
 - Poker Room Layout
 - Exterior Signage
 - Coffee Retailer

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5b PROGRESS PHOTOGRAPHS

A set of construction site progress photographs as of September 30, 2017 is included in this document as Appendix E. The overall aerial and panoramic views at the end of the reporting period are included below.



September 22, 2017



September 22, 2017

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Parking Garage status as of the end of the 3rd Quarter:



September 22, 2017



October 3, 2017

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Aerial view comparison from Armory over the last three months:



June 20, 2017



October 3, 2017

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135.02.6 The licensee shall have a continuing obligation, pursuant to 205 CMR 120.01(2) to timely provide to the commission an updated permits chart and all documents and information listed in 205 CMR 120.01: Permitting Requirements, as well as any updates to the MEPA process such that the commission is continuously apprised of all material developments with respect to all permits and approvals required for the gaming establishment. Pursuant to 205 CMR 120.01(1)(h) the licensee shall provide to the commission copies of any appeal within 20 days of filing, whether to a municipal or state entity or for judicial review, filed with respect to any permit of approval listed in 205 CMR 120.01(1) along with a copy of the docket sheet and each decision on any appeal.

6 PERMITS

The following is the status of required permits and approvals, including local permits issued in the Third Quarter of 2017:

AGENCY OR GOVERNING LEGAL AUTHORITY	PERMIT, REVIEW, OR APPLICATION	DATE APPLICATION SUBMITTED OR ESTIMATED ANTICIPATED APPLICATION DATE
FEDERAL		
1. US Environmental Protection Agency (EPA)	USEPA Construction General Permit	Permit received 2/23/15: USEPA MAR120000
	NPDES General Permit	Permit for Main St. and East Columbus Ave. received 3/9/15: MAR12B410
	NPDES Remediation General Permit (RGP)	Based on foundation design, no permit is expected to be required.
2. Federal Aviation Administration	Determination of No Hazard to Air Navigation	Approval letters received April 13, 2016: 2016-ANE-471-OE for Hotel/Casino 2016-ANE-471-OE for Parking Garage
		Approval letters received July 14, 2016 for Tower Crane and Liebherr 1250 Crawler Crane
	Form 7460-2: Notice of Actual Construction or Alteration	To be e-filed for Hotel/Casino and Parking Garage within 5 days after the construction reaches its greatest height.
STATE		
1. Massachusetts Gaming Commission	Gaming License	Received 11/7/14
	Findings issued pursuant to M.G.L. ch. 30 sec. 61	Section 61 Findings issued by MGC on Dec. 17, 2015.
	Site Plan Approval	Final Design/Site Plan approved by unanimous vote at meeting on May 12, 2016.



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2. Executive Office of Energy and Environmental Affairs	Massachusetts Environmental Policy Act (MEPA) Review	Certificate on Final Environmental Impact Report Received 12/31/14 (EEA 15033); Certificate on Notice of Project Change (NPC) finding no Supplement Environmental Impact Report required issued 11/25/15.
3. Massachusetts Department of Environmental Protection (MA DEP)	Underground Injection Control (UIC) BRP WS-06	To be filed at project completion
	Construction Dewatering Permit	Based on foundation design, no permit is required as groundwater can be managed internal to the site boundary. A permit will be pursued if any deeper excavation is required.
4. Massachusetts Historical Commission (MHC)	Review of project relative to potential effects of State Register historic/ archeological resources	Final Memorandum of Agreement Approved by MGC on December 17, 2015 and Signed by MHC on December 18, 2015.
5. Massachusetts Department of Transportation (MassDOT)	Findings pursuant to M.G.L c. 30, sec. 61	Section 61 Findings issued by MassDOT on March 28, 2016.
	Category III Application for Permit to Access State Highway – Package 1 of 2	MGM submitted a 25% design package and Design Exception Report for MassDOT review on 2/8/16– assumed to be a Category III Application for Permit to Access State Highway. Comments on the 25% level package received 4/11/16. Comments were addressed in a 75/100% design package submitted for MassDOT’s review on 5/23/16. PS&E design package submitted 9/7/16 for MassDOT’s review. Minor comments received and incorporated in final submission of 10/20/16. Highway Access Permit #2-2016-0079 granted on 11/9/16 for construction of multimodal roadway and traffic control improvements for all work affecting the State’s infrastructure.
	Category III Application for Permit to Access State Highway – Package 2 of 2	The 25/75% submission for the Intelligent Transportation System (ITS) enhancements and roadway lighting mitigation as part of Package 2 was submitted to MassDOT on 12/2/16. Comments were received from MassDOT’s District 2 office on 1/5/2017. The 100%/PS&E drawings incorporating those comments were submitted on 3/6/17. Comments on that package were received on 4/7/2017. A Request for Determination of Applicability (RDA) was filed with the West Springfield Conservation Commission on 4/27/2017 and a ‘negative’ determination was issued by the Commission on 5/10/2017. A supplemental PS&E(2) design package was submitted to MassDOT on 9/19/2017 and further revised based on minor changes in the design on 9/28/2017.

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6. Massachusetts Dept. of Housing & Community Development	Chapter 121A Designation as an Urban Redevelopment Project	Approval letter received 12/31/14
7. Massachusetts Department of Public Safety	New Elevator Construction Permit	New installation of direct hydraulic freight elevators at 1200 Main Street, 2/6/17: <i>ELV17-0331</i> and <i>EV17-0328</i>
		New installation of direct hydraulic freight elevators at 1200 Main Street, 2/28/17: <i>ELV17-0493</i> and <i>ELV17-0494</i> .
		New installation of traction passenger elevators at 1200 Main Street-Parking Garage, 3/20/17: <i>ELEV17-0644</i> , <i>ELEV17-0645</i> , <i>ELEV17-0646</i> , <i>ELEV17-0648</i> , <i>ELEV17-0649</i> , <i>ELEV17-0650</i> , <i>ELEV17-0606</i> , <i>ELEV17-0607</i> .
	Certificate For Use of Man/Material Hoist	Certificate for Use of Elevator, 1441 Main Street, 3/21/17: <i>INS-088733</i> and <i>INS088738</i>
	Storage Permit	Not required per 527 CMR 9.00. No fuel tanks in excess of 10,000 gallons are expected to be included in the project.
8. Commonwealth of Massachusetts Division of Professional Licensure	Certificate for Use of Elevator	Permit to Use Elevator at 95 State Street, 9/12/17: <i>INS-146454</i>
9. Commonwealth of Massachusetts-Dept. of Fire Services-Office of State Fire Marshall	Storage Tank Removal Permit	None this reporting period.
10. Massachusetts Division of Fisheries and Wildlife	Natural Heritage and Endangered Species Prog.	Filing exemption for Memorial Bridge improvements received on 6/21/16.
LOCAL PERMITS AND APPROVALS UPDATE FOR JULY-SEPTEMBER, 2017		
1. City of Springfield Department of Public Works Division	Approval Letter	Main Street Barrier and Gate Plan at MGM Springfield, 8/17/17: Approval Letter Dated 08/17/17.
		Construction Management Plan and Temporary Traffic Control Plan at MGM Springfield, 8/17/17: Approval Letter Dated 08/17/17.
	Conditional Approval Letter	Early Childhood Center Site Plans dated 2/10/17, Conditional Approval Letter Dated 05/16/17.
	General Roadway Excavation – Trenching	Traffic utility work as well as sidewalk, curbing, island and roadway work on State Street from hall of fame Ave. to East Columbus Ave, 9/21/17: 20172231.

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2. City of Springfield – Code Enforcement/Building Division	Building Permit	Daycare Building Permit at 145 Union Street, 8/30/17: 17BDOT-00075ER.
	Application for Other than a Dwelling Permit	Exterior Shell Renovation at 29 Howard Street (Former Armory), 9/26/17: 17BLDOT-00087RE.
		Demolition of Interior at 29 Howard Street (Former Armory), 9/7/17: 17BLDOT-00230AL.
	Building Permit Alteration	Install fire alarm detection system wiring and devices for casino only; MGM casino at 1224 MGM Way, 8/28/2017: 17BDOT-00211AL.
	Permit To Do Fire Extinguishing Equipment	Install fire protection sprinkler system; 1,232 heads; PVTA maintenance facility at 34 MGM Way, 8/28/2017: 17BDOT-00036SP.
	Permit To Do Electrical Wiring	Wiring of new Daycare-600 amp service, 8/28/17: 17BDOT-01948EL.
		Temp service on weekend at 95 State Street, 8/25/2017: 17BDOT-01939EL.
		Control wiring on 2 floors at MGM Way, 07/27/17: 17BDOT-01668EL.
		Renovation of 100,000 sq. ft. of building at 95 State Street, 12/30/16: 16BDOT-03032EL.
	Building Permit Sheet Metal	S-2, Open parking garage: Furnish and Install 4 louvers in the CEF Building within the generator yard at 34 MGM Way, 7/18/17: 17BDOT-00064SM.
Fabricate and install supply and return sheet metal ductwork throughout entire multi-story building at 95 State Street, 3/01/17: 17BDOT-00019SM.		
Temporary Heat and HVAC at 95 State Street, 1/10/17: 17BDOT00001SM.		
Permit To Do Plumbing	Basement to 11th floor at 95 State Street, 2/27/17: 17BDOT00106PL.	
3. City of Springfield Historical Commission	MHC Review Concurring Party; Demolition Delay	SHC approved changes to design for purposes of historic resources and revised MOU on 10/23/15.
4. Springfield City Council	Overlay District Special Permit	Overlay District Special Permit approved by City Council on December 22, 2015.
	Site Plan Review	MGM Site Plan submission deemed completed on November 23, 2015. The City Council voted to approve the plan on 2/22/16.

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Springfield City Council, Continued	Amendments to HCA	Amendment No. 1 approved by Council vote on 6/22/15. Amendment No. 2 approved by Council vote on 2/22/16.
	Public Way Discontinuance Approval	The City Council voted to approve street discontinuances of both Bliss and Howard Streets on 1/26/16.
5. City of Springfield Department of Health and Human Services	Food Service Establishment Permit	TBD as venues are finalized
6. City of Springfield – Forestry Division	Tree Removal Permit	Tree Removal Permit at Daycare, 7/10/17: Certificate Dated 7/10/17
7. Springfield Water and Sewer Commission	Status of Water Service for Irrigation at 12-24 MGM Way- - Phase 1	Phase 1 work only from the main in Union Street to 3 feet inside the new curb line at 12-24 MGM Way, 8/23/2017: Permit Memorandum Dated 08/23/17
8. City of Springfield – Fire Prevention Bureau	Sprinkler Shut Down	None this reporting period.
9. City of Springfield – Fire Prevention Bureau	Installation of Above Ground Storage Tank Permit(s)	To be filed at installation of emergency generators and fire pump.
	Fuel Oil, Gasoline and Diesel Fuel Storage Permit	To be filed prior to occupancy of the Parking Garage.
10. City of Springfield – Conservation Comm.	Wetlands Protection Act Filing Exemption	None this reporting period.
11. City of Springfield – City Clerk	Open Air Parking License	License to conduct and maintain open-air parking for 3498 vehicles at 34 MGM Way, 5/23/17
	Flammables and Explosives Registration	Registration for the lawful use of the building at 34 MGM Way for the keeping, storing, manufacture or sales of flammables or explosives, 4/18/17

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135.02.7 In furtherance of specific goals for the utilization of minorities, women and veterans on construction jobs, the licensee shall send and provide a copy to the commission, to each labor union or representative of workers with which the licensee has a collective bargaining agreement or other contract of understanding, a notice advising the labor union or workers representative of the licensee's commitments pursuant to M.G.L. c. 23K §(15) and §§21(a)(21) and (22).

7 ORGANIZED LABOR LETTER

The Project Labor Agreement (PLA) was executed on February 26, 2015. Article XVIII on Page 25 of the Agreement states the construction manager and labor unions' commitment to comply with Owner's Diversity and Affirmative Marketing Program as adopted on January 22, 2015.

A copy of the executed PLA is available to the Massachusetts Gaming Commission's Representative for review.

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135.02.8 Prior to the gaming establishment opening for business, in furtherance of specific goals for the utilization of minority business enterprises, women business enterprises and veteran business enterprises as vendors in the provision of goods and services to the gaming establishment, the licensee shall provide to the commission an affirmative marketing plan in which the licensee identifies specific goals, expressed as an overall program goal applicable to the total dollar value of contracts entered into, for the utilization of minority business enterprises, women business enterprises and veteran business enterprises to participate as vendors in the provision of goods and services procured by the gaming establishment and any businesses operated as part of the gaming establishment; provided, however, that the specific goals for the utilization of such minority business enterprises, women business enterprises and veteran business enterprises shall be based on the availability of such minority business enterprises, women business enterprises and veteran business enterprises engaged in the type of work to be contracted by the gaming licensee.

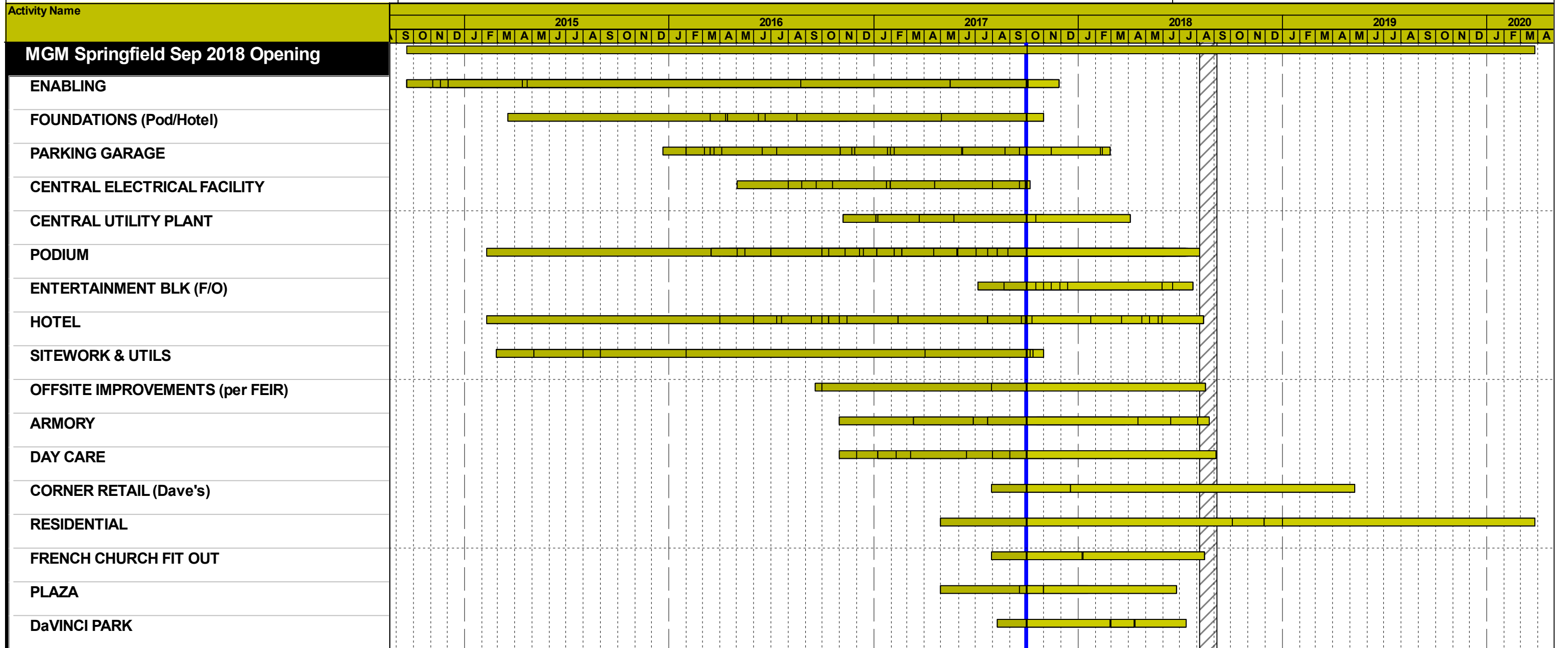
8 OPERATIONAL PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY

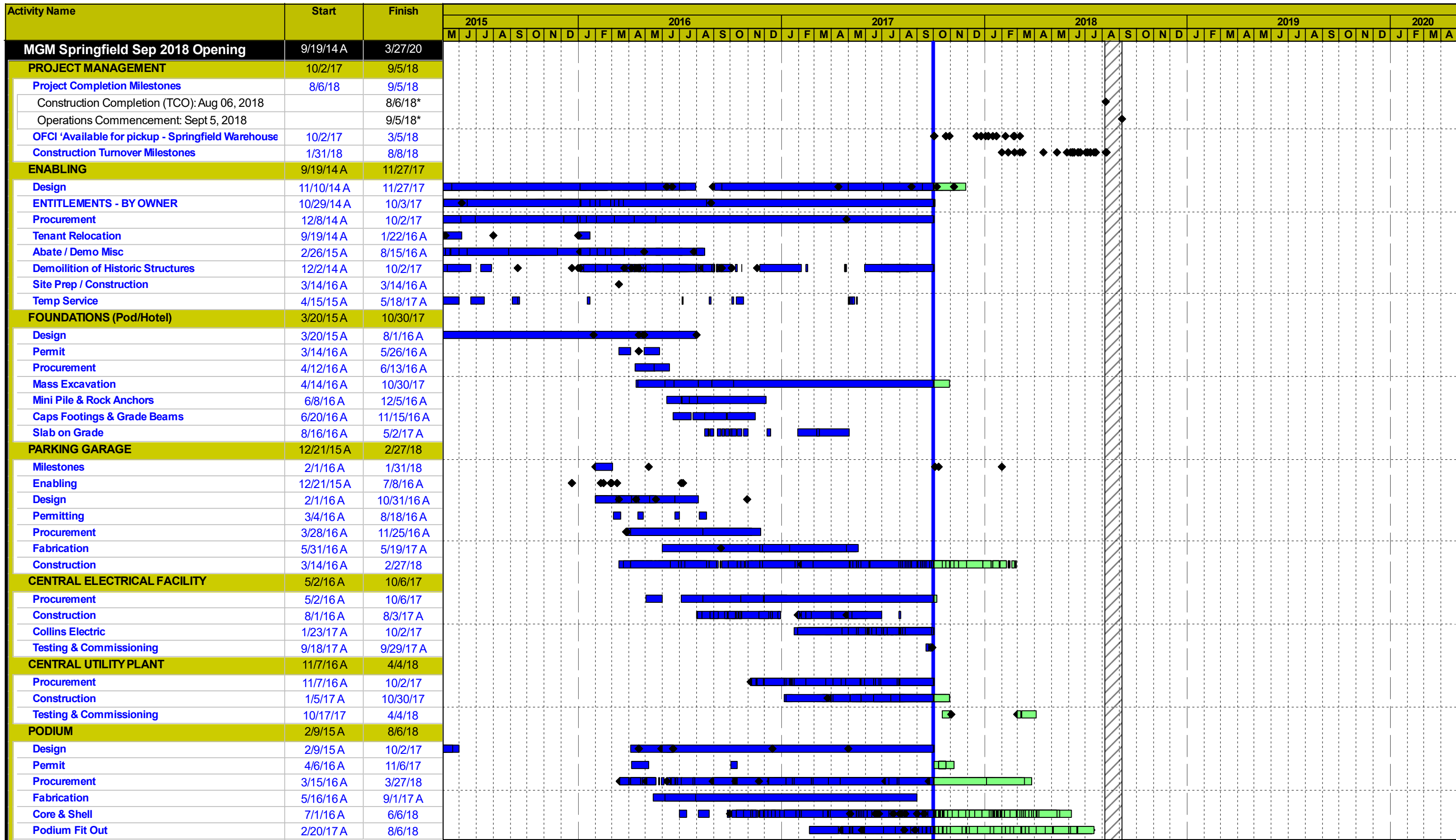
MGM's Diversity and Affirmative Marketing Program was approved on January 22, 2015. MGM will comply with this program to meet goals for Diversity participation in the operational phase of the project.

APPENDIX A

**LEVEL 1 AND LEVEL 2 PROJECT SCHEDULES
OCTOBER 10, 2017 (DATA DATE OCTOBER 1, 2017)**

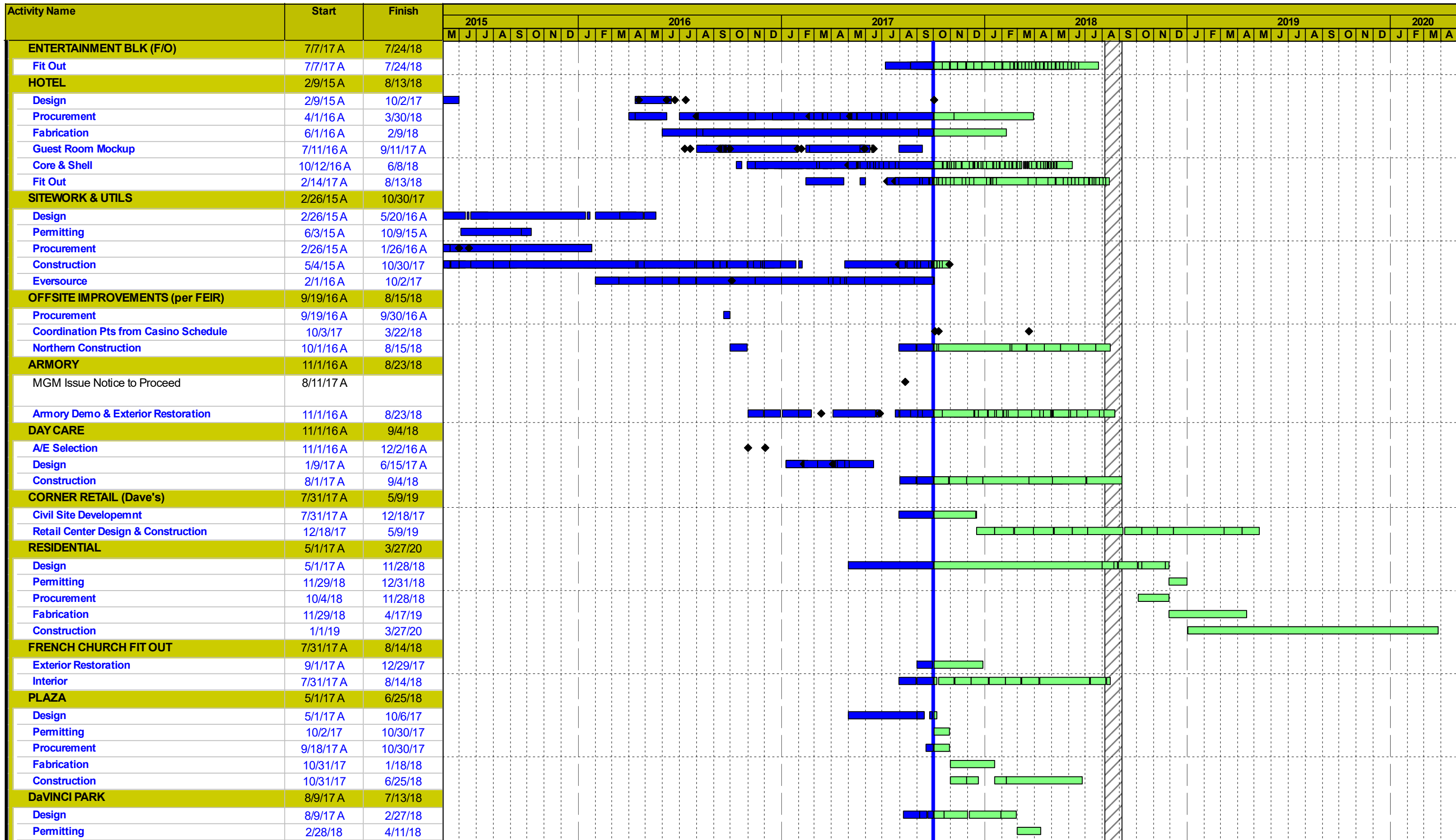
MGM Springfield Project Schedule





- Actual Work
- Remaining Work
- Critical Remaining Work
- Milestone





- Actual Work
- Remaining Work
- Critical Remaining Work
- Milestone



APPENDIX B

PRESENTATION TO THE ACCESS AND OPPORTUNITY COMMITTEE OF OCTOBER 10, 2017

Access and Opportunity Committee

October 10, 2017



Agenda

1. Outreach Update
2. Construction Workforce
3. Design Commitments
4. Construction Commitments



Outreach Update



OUTREACH UPDATE

1. Outreach to MBE, WBE & VBE Companies
2. Community Partners Network
3. Union Partnership & Outreach
4. Other Diversity Outreach Work
5. Upcoming Events

OUTREACH TO MBE, WBE & VBE COMPANIES

Construction:

Ref	Company	Location	Diversity Status
1	CSL, Inc.	Ludlow, MA	WBE
2	EDI Landscape, LLC.	Hartford, CT	WBE
3	Mastercraft FC, LLC. ⁽¹⁾	Glenpool, OK	WBE
4	McElroy Scenic Services, LLC.	Ashley Falls, MA	WBE

Supplier:

5	Architectural Products, Inc.	Burlington, CT	WBE
6	Osprey Construction Supply, LLC.	Sharon, MA	WBE

Notes:

(1) Mastercraft FC, LLC is both a Construction Contractor and Supplier.

COMMUNITY PARTNERS NETWORK UPDATES

Community Partners Network Update:

No Monthly Meeting Held; Individual Committees met and facilitated activities around their work

Work Readiness Team:

- Outreach to increase union applicants to include new social media post and distribution of flyers at community events and centers
- Following up and tracking of existing union applicants and their status; includes conducting case management of non-eligible union applicants (i.e. conducting referrals to other community and social service agencies)
- Have begun assisting union applicants that have been determined not likely to be a successful union candidate to complete their MGM Springfield SkillSmart Profile



COMMUNITY PARTNERS NETWORK UPDATES

Advocacy Team:

- Continuing negotiations with Baystate Medical Center for final Diversity Workforce and Procurement Policy for upcoming construction projects
- Meeting with union business managers and starting to schedule meetings with Union Apprenticeship Program Directors to learn more about the Apprenticeship Program and encourage unions lacking diversity to open up new apprenticeship cycles
- Working to support efforts around amending CORI regulations under the Mass. Gaming Law for the long term casino operations careers



COMMUNITY PARTNERS NETWORK UPDATES

Membership Team:

- Membership Committee focusing on recruiting new community based organizations and facilitating networking events of existing and new CBO's



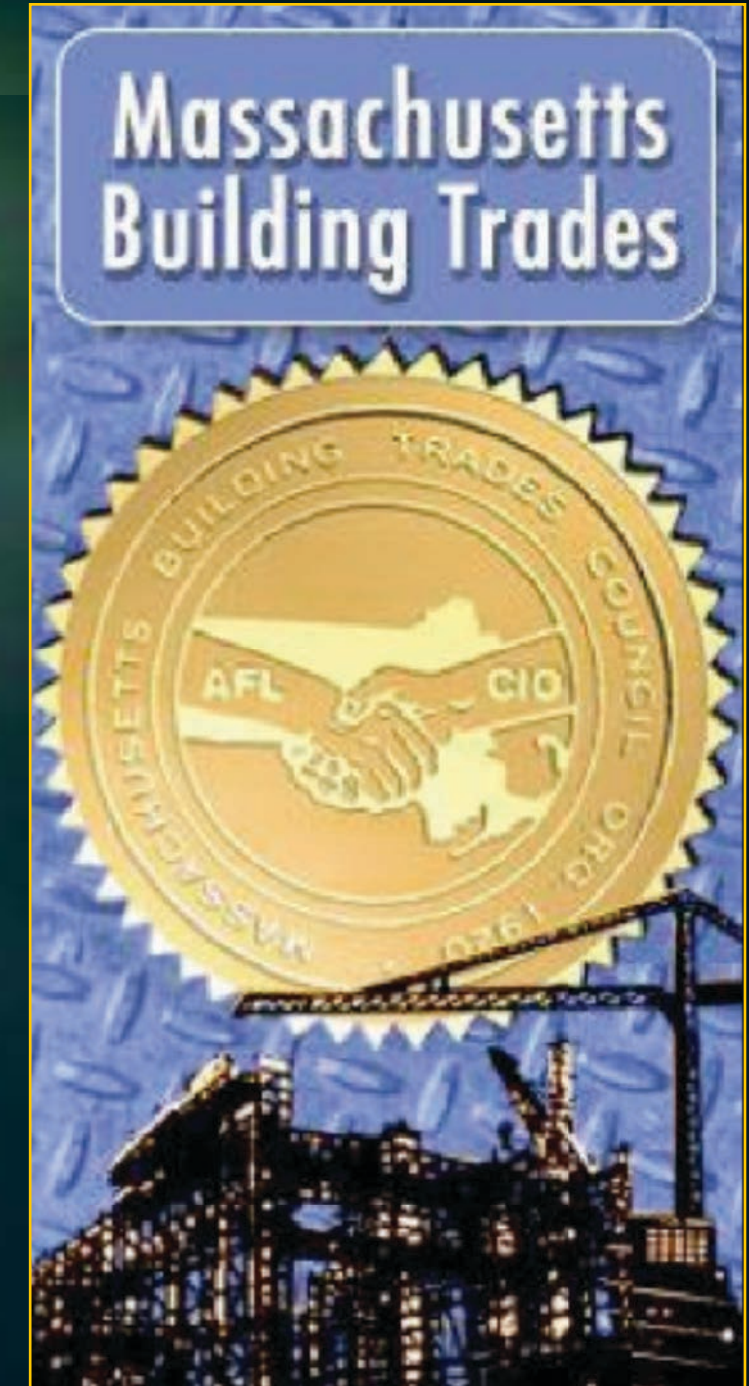
Other:

- Strategic Planning Session planning for October 2017 to finalize Construction Diversity work plan for the last year of MGM Construction, and discuss plans to move forward with other developers and projects
- Joined the MGM Construction Marching Contingency in the Springfield Puerto Rican Parade; disseminated the Union Apprenticeship Directory and provided information to those at the parade that are interested in joining the union

UNION PARTNERSHIP & OUTREACH

MGM Staff met four (4) union business managers this month to discuss:

- MGM Union Labor Pool Review
- Union Diversity Participation Review Meetings: Focusing on unions that have low or decreased numbers in any diversity category (Done with Tishman Construction)
- PLA Meetings with Tishman Construction and the Pioneer Valley Building Trades to discuss union issues including Current Diversity Participation, Upcoming Scopes of Work, Issues with Sub-Contractors and Diversity Compliance, Anticipated Labor Needs
- Assistance with targeted diversity recruitment based on the needs of the individual trade union
- Assistance with outreach for upcoming new Union Apprenticeship Enrollment events
- Partnerships on upcoming community outreach events



UNION PARTNERSHIP & OUTREACH

Continued referrals and tracking of new diverse union applicants in their union application process.

- **Five (5) newly identified union members** looking for work identified through outreach and added to the MGM Springfield Available Labor Pool list and shared with Tishman, Fontaine, Northern and MGM Springfield Sub-Contractors looking for union workers.
- **Two (2) new diverse individuals** put in union apprenticeship applications this month; will work with CPN Work Readiness Team to track application outcome.



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

MGM Diversity Meetings with new Community Based Organizations:

- This month we met with 4 community based organizations, 3 new and 1 who is a current partner:
 - West of the River Chamber of Commerce
 - Black Leaders Alliance
 - Latino Chamber of Commerce
 - Sixteen Acres Civic Association



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

Working with Tishman Construction:

- Tishman Construction continues to meet with the Pioneer Valley Building Trades and the New England Regional Council of Carpenters on a monthly basis to go over project status, upcoming work and workforce requirements.
- Every month a letter is sent to the Pioneer Valley Building Trades and the New England Regional Council of Carpenters identifying underrepresented unions in the minority, women and veteran categories. Tishman also requests that every union provide their membership composition to help improve forward-looking projections and address any anticipated deficiencies in meeting workforce goals.
- On a monthly basis, Tishman shares MGM's labor pool list with all active subcontractors and unions represented on the project.
- MGM continues to work with direct lower tier subs and their lower tier subs to ensure everyone understands and meets the goals throughout the life of the project. This is achieved by constantly calling/communicating and meeting with all contractors and unions. In the past month, there have been meetings with H. Carr & Sons, Northern Construction, Schindler Elevator, Harry Grodsky and Titan Roofing among others.

OTHER DIVERSITY WORK & OUTREACH/ EVENTS

Outreach:

- All significant construction procurement activities are substantially complete at this stage. Tishman continues to seek, identify, and add diverse companies to their bidders list through individual contacts and vetting.



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

Construction Mentorship and Work with Area Vocational Schools:

Putnam Academy

AECOM Tishman continues to coordinate the mentorship program for 2017-2018 with Putnam Academy personnel and Mr. David Cruise, President & CEO of the Regional Employment Board of Hampden County (REBHC), Inc. There are also discussions regarding the creation of a scholarship for the school.



Westfield Technical Academy

AECOM Tishman has also started a program with the help of the REBHC and the Westfield Technical Academy's construction technology program students for tours of the project. The first tour for the Construction Technology Department students is scheduled for Wednesday, October 25th.



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

Upcoming Diversity Work

- **Oct 5, 2017:** CPN Steering Committee and Co-Chairs Strategic Planning Luncheon
- **Oct 18, 2017:** CPN Full Network Meeting
- **Oct 20, 2017:** 2017 CWE Women Business Leaders Conference (WBLC) – Event Sponsor-October
- **Oct 25, 2017:** Westfield Technical Academy Construction Technology Department MGM Springfield Site Tour
- **Oct 31, 2017:** MGM Construction Best Practices and Addressing Diversity Needs with PGTI (Policy Group on Tradeswomen Issues) and PVBT (Pioneer Valley Building Trades) session
- **TBD:** CPN Hi-Set Testing Night

BUILDING A STRONG FOUNDATION

ARE YOU A UNION TRADESPERSON INTERESTED IN WORKING ON THE MGM SPRINGFIELD PROJECT?

Effective January 31, MGM Springfield will have office hours every Tuesday and Friday from 9:30 AM until 11:30 AM for union tradespeople interested in work on the Springfield project. These 20 minute informational meetings are by appointment only. MGM Springfield construction staff will explain the process for working on the job site and will take the opportunity to learn about your trade history and experience. Minority, women, veterans, and local western Massachusetts union tradespeople are strongly encouraged to attend.

When: Tuesdays and Fridays
20-minute slots available from 9:30 a.m. to 11:30 a.m.
BY APPOINTMENT ONLY
To schedule an appointment, email laburns@mgspringfield.com

Where: MGM Springfield Construction Office
101 State Street, Suite 701
Springfield, MA 01114





cutting edge construction

DIVERSITY SUCCESS STORIES

Diversity Success Story: October 2017 Spotlight

Lindsay Gustafson

T.J. Conway Co.

Plumber



Construction Workforce



WORKFORCE DIVERSITY STATISTICS - UNION

AS OF SEPTEMBER 30, 2017

Group	Project Goals	Project To Date %
Women	6.90%	7.89%
Minority	15.30%	23.98%
Veteran	8.00%	9.65%

Notes:

(1) Statistics include all workforce reports that were received by MGM as of August 31, 2017.

WORKFORCE DIVERSITY STATISTICS - TOTAL

AS OF SEPTEMBER 30, 2017

Group	Project Goals	Project To Date %
Women	6.90%	9.25%
Minority	15.30%	22.23%
Veteran	8.00%	10.16%

Notes:

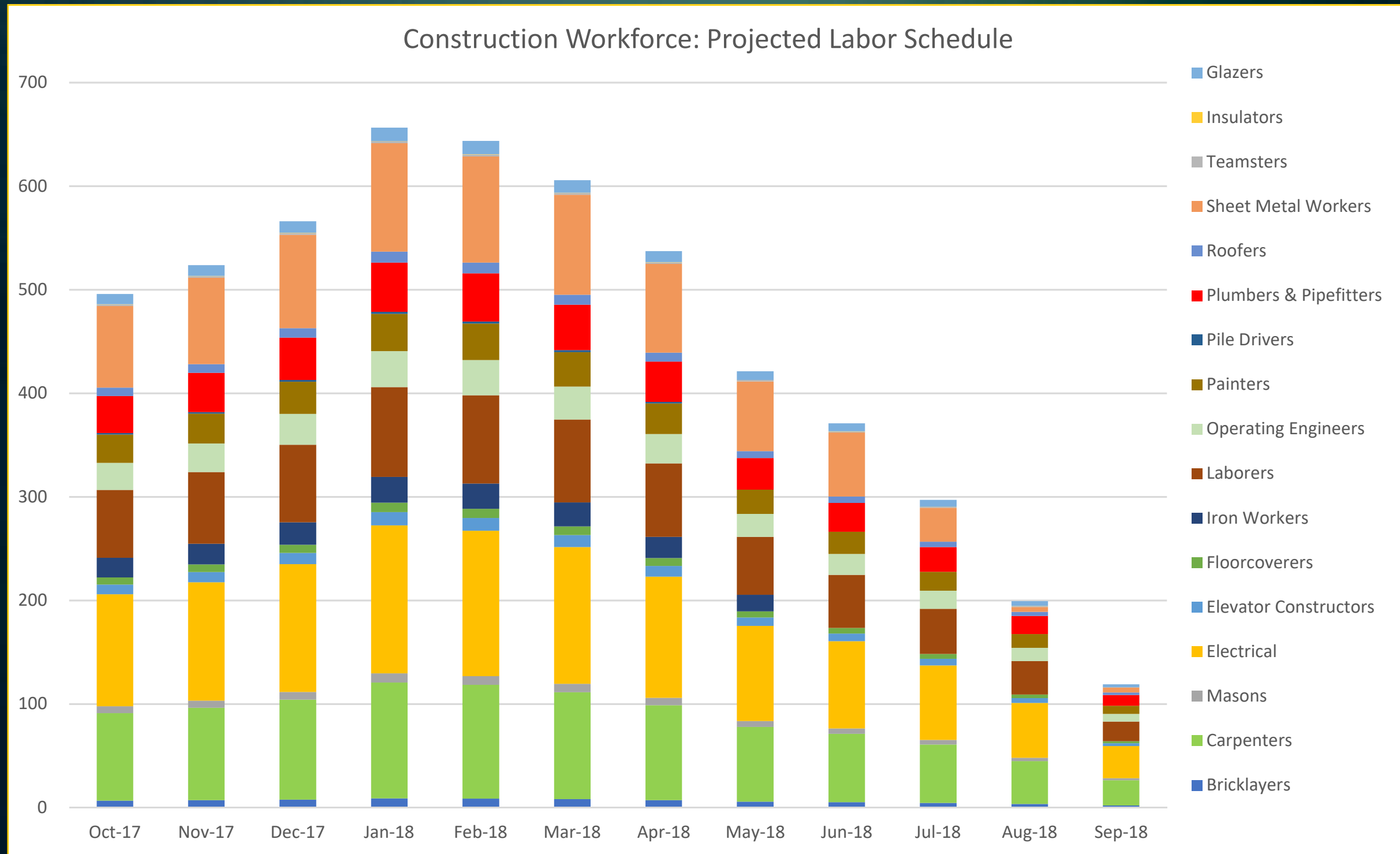
- (1) Statistics include all workforce reports that were received by MGM as of August 31, 2017.
- (2) The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 5.72% of total workforce hours are included in two of the diversity categories and 0.23% of total workforce hours are included in three diversity categories.
- (3) While this is not a reporting requirement of the approved diversity plan, the total hours worked through 3rd Quarter 2017 is as follows:
 - Approximately 37% are from Springfield/ Surrounding Communities
 - Approximately 57% are from Western Massachusetts
 - Approximately 76% are from Massachusetts

WORKFORCE 3 MONTH LOOK AHEAD

1. **Work in Progress** - Water/Sewer/Gas/Electric Infrastructure
2. **Work in Progress** - Generator Switch Gear Area
3. **Work in Progress** - Interior Fitout of 95 State
4. **Work in Progress** - Scaffolding
5. **Work in Progress** - Garage Interior MEP, Sprinklers, Storm
6. **Work in Progress** - MEP Distribution for Podium
7. **Work in Progress** - Garage Elevators
8. **Work in Progress** - Podium roofing
9. **Work in Progress** - Building Enclosure
10. **Work in Progress** - Interior Framing
11. **Work in Progress** - Exterior Framing
12. **Work in Progress** - Major Equipment for Central Plant
13. **Work in Progress** - Offsite Roadwork
14. **Work in Progress** - Hotel MEP
15. **Work in Progress** - Electrical/ Low Voltage
16. **Work in Progress** - Food Service Equipment
17. **Work in Progress** - Exterior Facade
18. **Work in Progress** - Exterior Windows
19. **Work in Progress** - Daycare
20. **Work in Progress** - Armory Button Up Scope
21. Oct 2017 - Security/Surveillance
22. Nov 2017 - Gaming Floor Interior Finishes
23. Dec 2017 - Banquet Fit Out
24. Dec 2017 - Cinema MEP

CONSTRUCTION WORKFORCE

PROJECTED LABOR SCHEDULE



Design & Construction Commitments



DESIGN & CONSTRUCTION COMMITMENTS

AS OF SEPTEMBER 30, 2017

Group	Project Goals	Commitments	Variance	Company Count	Value
WBE	10.0%	19.2%	9.2%	69	\$85.57M
MBE	5.0%	8.4%	3.4%	40	\$37.56M
VBE	2.0%	7.3%	5.3%	24	\$32.69M

Notes:

(1) Total Commitments through September 30, 2017 are \$445.7M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

Design & Consulting Commitments



DESIGN & CONSULTING COMMITMENTS

AS OF SEPTEMBER 30, 2017

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	16.6%	18	\$7.15M
MBE	5.0%	13.0%	16	\$5.57M
VBE	2.0%	7.0%	3	\$2.99M

Notes:

(1) Total Commitments through September 30, 2017 are \$43.0M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DESIGN & CONSULTING COMMITMENTS

AS OF SEPTEMBER 30, 2017

Ref	Company	Scope	Location	Diversity Status
1	AAC Investments, LLC	Interior Design	Los Angeles, CA	WBE
2	AFO Project Consulting, LLC	Construction Consulting	Las Vegas, NV	VBE
3	Akal Engineering, Inc.	Project Commissioning - MEP Services	Boylston, MA	MBE
4	Andelman & Lelek Engineering, Inc.	Energy Modeling	Norwood, MA	WBE
5	Blackford, LLC	Construction Management	Las Vegas, NV	VBE
6	Black Hawk Group	Consulting Engineer Services	Philadelphia, PA	MBE
7	C&C Consulting Engineers, LLC	Structural Peer Review	Allston, MA	MBE
8	Calvin Consulting Services, LLC	Construction Consulting	Las Vegas, NV	WBE
9	Communications for Design LLC	Design and Project Management Support Services	Northfield, MN	WBE
10	Convergent Technologies	Acoustics/ Audio Visual/ IT/ Low Voltage	Lockport, NY	WBE
11	Copley Wolff Design Group, Inc.	Full Landscape Architectural Services	Boston, MA	WBE
12	Desert Construction Consulting, Ltd	Estimating and Contractor Bidding Services	Henderson, NV	MBE
13	Desman, Inc.	Parking Garage Bridging Documents (LOA)	Boston, MA	MBE
14	Dietz & Company Architects, Inc.	Full Service Architecture and Interior Design	Springfield, MA	WBE
15	Engineers Design Group, Inc.	Structural Engineering Consulting Services	Malden, MA	MBE
16	Erin Chrusciel Photography, LLC	Photography	East Longmeadow, MA	WBE
17	Fernandez & Associates	Fire Protection Design and Code Consulting Services	Byfield, MA	MBE
18	Hamilton Anderson Associates, Inc.	Architectural Services	Detroit, MI	MBE

Notes:

(1) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

(2) Green highlighted companies have been paid as of August 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DESIGN & CONSULTING COMMITMENTS

AS OF SEPTEMBER 30, 2017

Ref	Company	Scope	Location	Diversity Status
19	Hyde Business Services, LLC	Permit and Community Commitment Coordination	Medina, MN	WBE
20	Independent Design, LLC	Historical MOA Research/ Signage Design	Quincy, MA	WBE
21	JoAnn Jones	Administrative Services	Henderson, NV	WBE
22	Marshall Moya Design, LLC	Architectural Services	Washington, DC	MBE
23	Maryann Thompson Architects	Architectural Design Services	Henderson, NV	WBE
24	MCLA, Inc.	Lighting	Washington, DC	WBE
25	Nitsch Engineering, Inc.	Engineering Services	Boston, MA	WBE
26	Pristine Engineers, Inc.	MEP Peer Review Services	Raynham, MA	MBE
27	Renderready, LLC	Rendering and Graphic Design	Albuquerque, NM	MBE
28	RSE Associates, Inc.	Engineering Design	Watertown, MA	MBE
29	Soden Sustainability Consulting, LLC	LEED	Winchester, MA	WBE
30	Spec's Design Group, LLC	Interior Design	Springfield, MA	WBE
31	Stevens & Associates	Façade Stabilization Design	Brattleboro, VT	VBE
32	Timothy Haahs & Associates, Inc.	Architect and Engineer of Record/ Parking Consultant	Blue Bell, PA	MBE
33	Two Twelve	Graphic Designer	New York, NY	WBE
34	US Inspection & Consulting, LLC	Construction Inspections	Lake Havasu City, AZ	MBE
35	VAV International, Inc.	Mechanical Consulting	Woburn, MA	MBE
36	WA Architects, Inc.	Architectural Services	Cleveland, OH	MBE
37	YA Construction Services, LLC	MEP Peer Review	St. Louis, MO	WBE

Notes:

- (1) Includes companies that are certified with the following agencies:
 - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
 - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
 - (2) Green highlighted companies have been paid as of August 31, 2017.
- WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

Construction Commitments



CONSTRUCTION COMMITMENTS

AS OF SEPTEMBER 30, 2017

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	19.5%	51	\$78.42M
MBE	5.0%	7.9%	24	\$31.99M
VBE	2.0%	7.4%	21	\$29.69M

Notes:

(1) Total Commitments through September 30, 2017 are \$402.7M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF SEPTEMBER 30, 2017

Ref	Company	Scope	Location	Diversity Status
1	Aces Enterprises, LLC	Steel Plate Supplier	Dunlap, IL	VBE
2	AeroSage, LLC	Fire Protection Material Supplier	Tampa, FL	VBE
3	Alares, LLC	Commissioning and Construction Services	Quincy, MA	VBE
4	All American Signs	Signage	Plymouth, MA	VBE
5	Alonzee Consulting	Construction Consulting	Las Vegas, NV	WBE
6	American Environmental, Inc.	Abatement	Holyoke, MA	MBE
7	American Stair Corporation	Stair Supplier	Romeoville, IL	VBE
8	Architectural Products, Inc.	Glass and Glazing	Burlington, CT	WBE
9	Argent Associates, Inc.	Material Vendor	Burlington, CT	WBE
10	Arrow Security Corporation	Security Guard Services	Springfield, MA	VBE
11	Ayala Excavating and Trucking, LLC	Trucking	Springfield, MA	MBE
12	Baron Industries, Inc	Coiling Doors	Woburn, MA	VBE
13	Beacon Light & Supply, Co.	Electrical Supplier	Burlington, CT	WBE
14	BECO Electrical Contractors, Inc.	Electrical	Monson, MA	VBE
15	Berkshire Concrete Cutting, LLC	Saw Cutting	Torrington, CT	WBE
16	Brican, Inc.	General Contracting Services	Springfield, MA	VBE
17	C&C Contractors, LLC	Trucking Services	Springfield, MA	MBE
18	C&D Electronics, Inc.	Cabling, Wiring, Electronics Supplier	Holyoke, MA	WBE/MBE
19	C4 Cables	Hotel Electrical Material Supplier	Taunton, MA	WBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of August 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF SEPTEMBER 30, 2017

Ref	Company	Scope	Location	Diversity Status
20	Capasso Restoration, Inc.	95 State Masonry Contractor	North Haven, CT	WBE
21	Carol's Lighting & Supply Company	Electrical Supplies	Canton, MA	MBE
22	Certified Connection, Inc.	Podium Electrical Material Supplier	Worcester, MA	MBE
23	Central Ceilings, Inc.	Drywall Contractor	South Easton, MA	VBE
24	Chabot & Burnett Construction Co., Inc.	Masonry Contractor	Agawam, MA	WBE
25	Charle George Companies, Inc.	Solid Waste Disposal, Recycling, Trucking	Londonberry, NH	WBE
26	CK Flooring Solutions, Inc.	Carpet Installer	Chicopee, MA	WBE
27	CMJ, LLC	Property Management/Maintenance	Springfield, MA	MBE
28	Connecticut Drywall Finishing, Inc.	Drywall	West Springfield, MA	WBE
29	Connecticut Temperature Controls, LLC	Controls	Newington, CT	VBE
30	Construction Labor Unlimited	Labor/Clean-Up	West Springfield, MA	WBE
31	Coghlin Electrical Contractors, Inc.	Electrical Services	Worcester, MA	WBE
32	C.R. Levesque Trucking Corp.	Hauling & Equipment Transportation	Monson, MA	WBE
33	Critical Power Testing and Maintenance, Inc.	Podium Electrical Commissioning	Amesbury, MA	VBE
34	CSL, Inc.	Daycare Landscaping	Ludlow, MA	WBE
35	Dagle Electrical Construction Corp.	Offsite Improvements - Electrical	Melrose, MA	WBE
36	Davenport Advisors, LLC	Property Management/ Maintenance	Boston, MA	MBE
37	DeLucca Fence Company, Inc	Offsite Improvements - Guardrail Contractor	Methuen, MA	WBE
38	Dependable Masonry Construction Company, Inc.	Masonry and Brickpaving	North Reading, MA	MBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of August 31, 2017.

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DIVERSE CONSTRUCTION COMPANIES

AS OF SEPTEMBER 30, 2017

Ref	Company	Scope	Location	Diversity Status
39	Duray/J.F. Duncan Industries, Inc.	Food Service Equipment Package A, C and Beverage Conduits	Downey, CA	MBE
40	Eagle Elevator Company, Inc.	Elevator Repairs, Service, Maintenance	Boston, MA	VBE
41	EDM Construction, Inc.	Carpentry & Structural Steel Erection	Merrimac, MA	WBE
42	E L Waterman, Inc.	Pipe Supplier	Foxboro, MA	WBE
43	Evermore Light & Power, Inc.	Electrical	Somerville, MA	WBE
44	Fabiano Oil Corp.	Fuel & Oil Supplier	Wrentham, MA	WBE
45	Federal Concrete, Inc.	Concrete Services	Hopedale, MA	WBE
46	Fisher Contracting Corporation	General Contracting Services	Worcester, MA	WBE
47	Fletcher Sewer & Drain, Inc.	Inspection - FEIR	Ludlow, MA	WBE
48	Folan Waterproofing and Construction Company, Inc.	Masonry Contractors & Waterproofing	South Easton, MA	WBE
49	Frisoli Electric, Inc.	Electrical	Holbrook, MA	VBE
50	Gomes Construction Co. Inc.	Utility Connections	Ludlow, MA	WBE
51	Granite City Electric Supply Company, Inc.	Electrical Supplier	Quincy, MA	WBE
52	Green Insulation, Inc.	Insulation	Adams, MA	WBE
53	H B Welding, Inc.	Steel, Welding, Iron Work	Johnston, RI	WBE
54	Hiway Safety Systems, Inc	Offsite Improvements - Traffic line striping	Rockland, MA	WBE
55	Homeland Mechanical, LLC	Pipe Supplier	Quincy, MA	VBE
56	Industrial Flame Cutting, Inc.	Steel Plate Supplier	Beacon Falls, CT	VBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of August 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF SEPTEMBER 30, 2017

Ref	Company	Scope	Location	Diversity Status
57	JMK Building Supply, Inc	Drywall	Colchester, CT	WBE
58	JRL Construction, Inc.	General Contractor - Demolition	Springfield, MA	VBE
59	Kittredge Equipment Company, Inc.	Kitchen Equipment	Agawam, MA	WBE
60	L.K. Sheet Metal, Inc.	Sheet Metal	East Hartford, CT	WBE
61	Larry's Trucking Co.	Trucking	Springfield, MA	MBE
62	Lindon Group	Piping Materials	East Providence, RI	WBE
63	M. Frank Higgins & Co., Inc.	Casino Tile and Stone	Newington, CT	WBE
64	Medeiros Hydroseeding & Landscaping Construction, Inc.	Trucking and Soil Materials	Monson, MA	MBE
65	Moor Metals, Inc.	Sales and Distribution of Metals	Holliston, MA	MBE
66	Ms. Pipe, LLC	Procurement of Valves, Pipes and Fittings	South Windsor, CT	WBE
67	New England Foundation Company, Inc.	Helical Piles	Boston, MA	WBE
68	Northeastern Steel Corporation	Steel Distributor	Revere, MA	MBE
69	Performance Testing & Balancing LLC	Testing & Balancing	South Hampton, MA	VBE
70	Piping Systems, Inc.	HVAC	Assonet, MA	WBE
71	Protocol Management Services, Inc.	Raised Access Floors Material Supplier	North Attleboro, MA	WBE
72	Quinette King Consulting	Blackout Paint Supplier	Las Vegas, NV	MBE
73	R K Insulation Contractors, Inc.	Podium Sheet Metal Insulation	Hartford, CT	MBE
74	Rebars & Mesh, Inc.	Concrete	Haverhill, MA	WBE
75	Regis Steel Corporation	Steel Erection/ Reinforcing	Fall River, MA	MBE
76	S&F Concrete Contractors, Inc.	Concrete	Hudson, MA	MBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of August 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF SEPTEMBER 30, 2017

Ref	Company	Scope	Location	Diversity Status
77	S-Cel-O, LLC	95 State Painting	Springfield, MA	MBE
78	Security Construction Services, Inc.	Fencing	Hudson, MA	WBE
79	SOS Corporation	Construction Cleaning, Selective Interior Demolition	Milford, MA	WBE
80	Steere Engineering, Inc.	Engineering Services	Warwick, RI	WBE
81	Strategic Environmental Services, Inc.	Environmental Consultants	Sutton, MA	WBE
82	Sullivan and Narey Construction, Inc.	Armory Building Masonry	Holyoke, MA	VBE
83	Superior Caulking & Waterproofing	Caulking & Waterproofing	Palmer, MA	VBE
84	Supplies Exchange Systems	Materials Supplier	Dorchester, MA	MBE
85	Tavares, LLC	Fireproofing	Providence, RI	MBE
86	T & M Equipment Corporation	Excavating Contractor	Springfield, MA	VBE
87	Titan Roofing Company	Roofing	Springfield, MA	MBE
88	Total Mechanical Service Corp.	Pool Mechanical Contractor	Plymouth, MA	MBE
89	Triton Leasing and Rental, Inc.	Demolition & Abatement	Feeding Hills, MA	WBE
90	Turtle & Hughes, Inc.	Podium Unistrut Supplier	Linden, NJ	WBE
91	United Personnel Services, Inc.	Kitchen Equipment Labor	Springfield, MA	WBE
92	Ultimate Abatement Company, Inc.	Abatement	Plainfield, MA	WBE
93	Welch Associates Land Surveyors, Inc.	Land Surveying	West Bridgewater, MA	WBE
94	Willow Tree Outdoor, LLC	Landscape	Springfield, MA	WBE
95	Woodchuck's Building & Home Center	Construction Supplier	Rockland, MA	MBE
96	Younger Brothers Construction, LLC	Materials Supplier	Watertown, MA	MBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of August 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

APPENDIX C

CONSTRUCTION WORKFORCE STATISTICS AS OF SEPTEMBER 30, 2017

MGM Springfield
Workforce Diversity Report (By Company)
As of: September 30, 2017

Reference	Company	This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
1	Acranom Masonry Enterprises, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	1,580.50	0.00	0.00%	824.50	52.17%	0.00	0.00%
2	AeroClean	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	2,236.00	0.00	0.00%	1,103.50	49.35%	0.00	0.00%
3	Allied Fire Protection, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,354.00	0.00	0.00%	256.00	18.91%	0.00	0.00%
4	American Environmental, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	183	32,751.75	2,194.00	6.70%	29,571.25	90.29%	288.50	0.88%
5	AmQuip Crane Rental LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,989.50	0.00	0.00%	970.50	48.78%	0.00	0.00%
6	Ardex, L.P.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	268.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
7	Axon Specialty Contracting	10	854.00	0.00	0.00%	344.00	40.28%	0.00	0.00%	18	2,198.00	0.00	0.00%	830.00	37.76%	0.00	0.00%
8	Ayotte & King For Tile, Inc	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	24	450.50	0.00	0.00%	4.00	0.89%	0.00	0.00%
9	Barber Firestop Systems LLC	3	188.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	674.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
10	Bay Crane Northeast	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	10.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
11	Bay State Elevator Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	315.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
12	BECO Electrical Contractors, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	3,433.50	0.00	0.00%	1,116.50	32.52%	2,088.00	60.81%
13	Berkshire Concrete Cutting	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.50	0.00	0.00%	0.00	0.00%	7.50	30.61%
14	Berlin Steel Construction Company	6	216.00	40.00	18.52%	0.00	0.00%	0.00	0.00%	83	44,923.50	3,663.00	8.15%	6,172.50	13.74%	3,242.50	7.22%
15	BG Mechanical Contractors, Inc.	12	1,409.00	0.00	0.00%	356.00	25.27%	138.00	9.79%	36	11,698.62	0.00	0.00%	2,197.00	18.78%	1,949.00	16.66%
16	Blakeslee Prestress, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	43	27,632.50	2,515.50	9.10%	3,753.00	13.58%	2,218.50	8.03%
17	Blue Construction, Inc.	9	1,386.50	326.00	23.51%	358.00	25.82%	170.00	12.26%	13	5,909.50	672.00	11.37%	1,219.00	20.63%	824.00	13.94%
18	Capasso Restoration, Inc.	5	336.00	0.00	0.00%	160.00	47.62%	56.00	16.67%	10	2,930.00	0.00	0.00%	1,450.00	49.49%	594.50	20.29%
19	Central Ceilings, Inc.	53	7,652.00	594.00	7.76%	2,398.00	31.34%	821.00	10.73%	65	30,141.00	2,607.50	8.65%	9,598.50	31.85%	3,888.50	12.90%
20	Chabot & Burnett Construction Co., Inc.	10	530.00	0.00	0.00%	85.00	16.04%	85.00	16.04%	79	21,369.50	1,585.50	7.42%	6,607.50	30.92%	1,789.00	8.37%
21	Champlain Masonry, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	36	5,090.75	100.00	1.96%	1,965.00	38.60%	688.00	13.51%
22	Chandler Architectural Products	6	117.00	0.00	0.00%	45.00	38.46%	0.00	0.00%	28	2,836.00	404.00	14.25%	127.00	4.48%	472.00	16.64%
23	CIP Concrete, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	4,337.00	0.00	0.00%	687.00	15.84%	0.00	0.00%
24	CK Flooring Solutions, Inc.	9	455.00	0.00	0.00%	99.00	21.76%	0.00	0.00%	27	4,973.50	881.00	17.71%	1,381.00	27.77%	521.50	10.49%
25	Coghlin Electrical Contractors, Inc.	252	21,633.00	1,011.00	4.67%	3,239.50	14.97%	2,793.50	12.91%	265	56,729.50	4,403.00	7.76%	8,068.50	14.22%	6,482.50	11.43%
26	Collins Electrical	65	6,692.75	428.00	6.39%	759.50	11.35%	383.00	5.72%	109	60,337.25	5,034.00	8.34%	7,635.50	12.65%	5,055.50	8.38%
27	Commonwealth Guardrail, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	868.00	26.00	3.00%	115.00	13.25%	0.00	0.00%
28	Connecticut Drywall Finishing, Inc.	7	725.00	96.00	13.24%	208.00	28.69%	0.00	0.00%	29	3,383.50	130.00	3.84%	480.50	14.20%	0.00	0.00%
29	Construction Labor Unlimited, Inc.	3	84.00	0.00	0.00%	76.00	90.48%	0.00	0.00%	9	724.00	8.00	1.10%	375.00	51.80%	0.00	0.00%
30	Conte Company, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.00	0.00	0.00%	0.00	0.00%	8.00	33.33%
31	D.A. Sullivan & Sons, Inc.	1	15.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	15.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
32	DeLucca Fence Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	184.00	8.00	4.35%	16.00	8.70%	0.00	0.00%
33	Dependable Masonry Construction Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	439.00	32.00	7.29%	219.00	49.89%	0.00	0.00%
34	Division Six Installers, Inc.	2	32.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	188.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
35	EDM Construction, Inc.	3	182.00	0.00	0.00%	0.00	0.00%	63.00	34.62%	18	3,418.00	180.00	5.27%	749.50	21.93%	756.50	22.13%
36	EF Corcoran Plumbing & Heating, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	16.00	16.00	100.00%	0.00	0.00%	0.00	0.00%
37	Evermore Light and Power, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	613.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
38	Federal Concrete, Inc.	17	912.50	0.00	0.00%	70.00	7.67%	0.00	0.00%	75	25,170.00	1,870.50	7.43%	3,530.00	14.02%	1,757.50	6.98%
39	Folan Waterproofing & Construction	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	12	1,460.50	0.00	0.00%	547.50	37.49%	0.00	0.00%
40	Fontaine Bros, Inc.	9	577.00	150.00	26.00%	147.00	25.48%	40.00	6.93%	59	13,305.00	1,662.50	12.50%	3,131.50	23.54%	1,230.00	9.24%
41	Food Equipment Installation, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
42	Frisoli Electric Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	299.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
43	Fusion Electric, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	112.00	0.00	0.00%	104.00	92.86%	0.00	0.00%
44	Gagliarducci Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	47	4,264.50	635.00	14.89%	709.50	16.64%	906.50	21.26%
45	Gomes Construction Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	575.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
46	Green Insulation, Inc.	2	304.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	1,292.00	0.00	0.00%	48.00	3.72%	0.00	0.00%
47	H. Carr & Sons, Inc.	115	14,965.50	888.50	5.94%	3,555.00	23.75%	1,970.00	13.16%	161	60,561.50	3,541.50	5.85%	14,391.50	23.76%	7,448.00	12.30%
48	Harry Grodsky & Co.	98	7,584.00	144.00	1.90%	546.00	7.20%	951.00	12.54%	166	51,805.50	1,539.50	2.97%	4,598.00	8.88%	5,514.50	10.64%
49	Hayward Baker Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	32	4,465.50	306.50	6.86%	1,170.50	26.21%	775.00	17.36%
50	HB Welding	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	6,833.00	148.50	2.17%	470.00	6.88%	1,082.00	15.83%
51	Heritage Restoration, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	5,858.00	82.00	1.40%	2,336.00	39.88%	0.00	0.00%
52	Hickman & Sgroi Electric Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	192.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
53	Cyn Environmental Services	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	24.00	0.00	0.00%	24.00	100.00%	0.00	0.00%
54	JDC Demolition	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	23	3,504.00	400.00	11.42%	734.00	20.95%	160.00	4.57%
55	John W. Egan	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	540.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
56	Jones Engineering LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	168.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
57	JRL Construction, Inc.	1	165.50	165.50	100.00%	165.50	100.00%	0.00	0.00%	89	29,700.56	5,684.21	19.14%	11,178.50	37.64%	5,272.00	17.75%
58	K&K Acoustical Ceilings, Inc.	3	96.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	208.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
59	KHS&S Contractors, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	750.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
60	Kleeberg Mechanical Services, LLC	17	648.00	0.00	0.00%	168.00	25.93%	0.00	0.00%	28	2,143.50	0.00	0.00%	184.00	8.58%	0.00	0.00%
61	L.K. Sheet Metal, Inc.	50	5,686.50	313.00	5.50%	1,009.50	17.75%	508.00	8.93%	64	29,564.00	1,577.50	5.34%	5,617.00	19.00%	2,535.50	8.58%
62	Langan Insulation LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	568.00	0.00	0.00%	0.00	0.00%	0.00	0.00%

MGM Springfield
Workforce Diversity Report (By Company)
As of: September 30, 2017

Reference	Company	This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
63	Longden Company, Inc.	2	16.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	232.00	0.00	0.00%	24.00	10.34%	32.00	13.79%
64	M. Frank Higgins & Co., Inc.	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	333.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
65	M.L. Schmitt, Inc.	17	1,561.00	331.75	21.25%	200.00	12.81%	0.00	0.00%	31	9,758.25	1,787.25	18.32%	1,481.25	15.18%	990.00	10.15%
66	Manganaro Northeast, LLC	3	184.00	0.00	0.00%	144.00	78.26%	0.00	0.00%	3	184.00	0.00	0.00%	144.00	78.26%	0.00	0.00%
67	Marr Equipment Company	7	321.50	98.50	30.64%	112.00	34.84%	0.00	0.00%	18	3,060.75	1,182.75	38.64%	2,391.25	78.13%	0.00	0.00%
68	Marr Scaffold	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	21	638.00	0.00	0.00%	282.00	44.20%	16.50	2.59%
69	Marguerite Concrete	18	348.00	0.00	0.00%	118.00	33.91%	8.00	2.30%	77	2,720.00	0.00	0.00%	328.00	12.06%	203.50	7.48%
70	Massey's Plate Glass & Aluminum, Inc.	9	717.00	76.00	10.60%	76.00	10.60%	40.00	5.58%	13	3,178.00	76.00	2.39%	92.00	2.89%	56.00	1.76%
71	Maxim Crane Works LP	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,136.00	0.00	0.00%	543.00	47.80%	24.00	2.11%
72	Medeiros Hydroseeding & Landscape Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	17.00	0.00	0.00%	11.00	64.71%	0.00	0.00%
73	Midwest Pro Painting Inc	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	1,011.50	214.50	21.21%	195.50	19.33%	220.00	21.75%
74	Moran Sheet Metal, Inc.	5	236.00	0.00	0.00%	61.50	26.06%	0.00	0.00%	13	928.25	0.00	0.00%	276.75	29.81%	0.00	0.00%
75	NER Construction Management	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	19	2,125.00	0.00	0.00%	405.00	19.06%	0.00	0.00%
76	New England Concrete Cutting, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	456.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
77	New England Foundation Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	2,727.00	0.00	0.00%	587.50	21.54%	226.00	8.29%
78	Northeast Lighting Protection, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	376.31	0.00	0.00%	112.45	29.88%	0.00	0.00%
79	Northeast Steel Erectors	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,335.00	34.00	2.55%	183.00	13.71%	393.00	29.44%
80	Northeastern Steel Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	64.00	9.00	14.06%	50.00	78.13%	0.00	0.00%
81	Northern General	24	2,719.00	262.00	9.64%	416.50	15.32%	261.00	9.60%	101	35,313.00	2,389.00	6.77%	5,389.50	15.26%	2,326.00	6.59%
82	Orissa, LLC	3	9.00	6.00	66.67%	0.00	0.00%	0.00	0.00%	8	78.00	54.00	69.23%	13.00	16.67%	0.00	0.00%
83	P. Gioioso & Sons Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	834.50	114.50	13.72%	0.00	0.00%	0.00	0.00%
84	Palmer Paving Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	48	708.00	34.50	4.87%	14.00	1.98%	0.00	0.00%
85	Performance Testing & Balancing, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	64.00	0.00	0.00%	0.00	0.00%	38.00	59.38%
86	Professional Drywall Construction, Inc.	16	1,034.50	8.00	0.77%	117.00	11.31%	117.00	11.31%	94	10,912.50	438.50	4.02%	2,110.50	19.34%	1,608.00	14.74%
87	Regis Steel Corp	1	16.00	0.00	0.00%	0.00	0.00%	16.00	100.00%	64	9,222.50	1,396.50	15.14%	2,215.00	24.02%	305.00	3.31%
88	RoadSafe Traffic Systems	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	49.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
89	S & F Concrete Contractors, Inc.	32	945.50	0.00	0.00%	93.50	9.89%	0.00	0.00%	315	66,298.50	4,478.00	6.75%	19,970.50	30.12%	6,217.50	9.38%
90	Safespan	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	780.50	0.00	0.00%	56.00	7.17%	0.00	0.00%
91	Safeway Services	10	390.50	40.00	10.24%	190.00	48.66%	32.00	8.19%	51	13,855.58	752.00	5.43%	8,142.00	58.76%	1,092.00	7.88%
92	Save-On-Wall Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	290.50	45.00	15.49%	45.00	15.49%	8.00	2.75%
93	S-Cel-O Painting, LLC	10	1,191.00	160.00	13.43%	401.00	33.67%	254.00	21.33%	12	2,159.00	160.00	7.41%	641.00	29.69%	414.00	19.18%
94	Schindler Elevator Corp	9	463.00	0.00	0.00%	61.00	13.17%	0.00	0.00%	16	3,977.50	112.00	2.82%	295.70	7.43%	112.00	2.82%
95	Security Construction Services, Inc. d/b/a: Security Fence Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	3,866.00	300.00	7.76%	1,233.25	31.90%	40.00	1.03%
96	Soep Painting Corp	16	2,219.00	0.00	0.00%	412.00	18.57%	0.00	0.00%	26	5,130.50	0.00	0.00%	418.00	8.15%	0.00	0.00%
97	Southern New England Electrical Testing, LLC	4	273.00	0.00	0.00%	0.00	0.00%	120.00	43.96%	4	1,123.00	0.00	0.00%	0.00	0.00%	356.00	31.70%
98	Stamford Wrecking	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	12	1,693.00	76.00	4.49%	138.00	8.15%	74.00	4.37%
99	Sullivan & Narey Construction Co., Inc.	6	484.00	0.00	0.00%	106.50	22.00%	0.00	0.00%	6	484.00	0.00	0.00%	106.50	22.00%	0.00	0.00%
100	Superior Caulking & Waterproofing Co., Inc.	1	62.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	758.00	0.00	0.00%	237.50	31.33%	4.00	0.53%
101	T & M Equipment Corporation	5	478.00	126.00	26.36%	0.00	0.00%	0.00	0.00%	67	30,900.05	4,118.50	13.33%	5,673.55	18.36%	1,448.50	4.69%
102	Tavares, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	2,974.00	254.00	8.54%	326.00	10.96%	0.00	0.00%
103	Tech Valley Contracting, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	2,018.00	206.00	10.21%	0.00	0.00%	0.00	0.00%
104	Tishman	10	1,440.00	480.00	33.33%	320.00	22.22%	320.00	22.22%	18	25,261.00	5,101.00	20.19%	4,920.00	19.48%	6,320.00	25.02%
105	Titan Roofing Company	43	4,080.50	0.00	0.00%	845.50	20.72%	262.00	6.42%	112	19,668.25	0.00	0.00%	3,499.50	17.79%	1,529.25	7.78%
106	T.J. Conway Company	36	3,691.00	232.00	6.29%	645.00	17.47%	878.50	23.80%	75	35,378.00	1,883.50	5.32%	5,269.50	14.89%	5,026.00	14.21%
107	Triton Leasing and Rental, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	35	3,187.50	0.00	0.00%	1,547.50	48.55%	239.00	7.50%
108	Ultimate Abatement Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	47	10,430.50	3,632.50	34.83%	10,119.50	97.02%	0.00	0.00%
109	Unistrut International Corporation	5	108.00	0.00	0.00%	28.00	25.93%	0.00	0.00%	8	268.00	0.00	0.00%	68.00	25.37%	0.00	0.00%
110	Universal Electric Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	5,635.00	556.50	9.88%	1,284.50	22.80%	394.00	6.99%
111	Wallco Installations, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	501.00	108.50	21.66%	191.00	38.12%	93.00	18.56%
112	William Roberts Electric Co., Inc.	8	470.00	64.00	13.62%	0.00	0.00%	0.00	0.00%	16	3,854.50	256.00	6.64%	93.00	2.41%	0.00	0.00%
113	Willow Tree Outdoor, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	261.50	0.00	0.00%	105.50	40.34%	0.00	0.00%
114	Wolfe House Movers, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,194.50	0.00	0.00%	306.00	25.62%	228.00	19.09%
115	Wolverine Fire Protection Co	27	2,597.00	72.00	2.77%	278.00	10.70%	126.00	4.85%	31	12,755.00	1,020.00	8.00%	3,224.00	25.28%	1,327.00	10.40%
116	Worcester Elevator Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	12.00	0.00	0.00%	0.00	0.00%	6.00	50.00%
Total - Unions		1,098	99,525.25	6,112.25	6.14%	18,414.50	18.50%	10,413.00	10.46%	3,606	921,724.37	72,697.21	7.89%	221,026.45	23.98%	88,921.25	9.65%
117	On-Site Design / Management	149	12,113.30	2,929.50	24.18%	2,500.00	20.64%	1,162.50	9.60%	437	229,179.18	33,748.35	14.73%	34,871.58	15.22%	28,017.05	12.22%
Total		1,247	111,638.55	9,041.75	8.10%	20,914.50	18.73%	11,575.50	10.37%	4,043	1,150,903.55	106,445.56	9.25%	255,898.03	22.23%	116,938.30	10.16%

Totals - Overall			
Group	Project Goals	Project To Date	Delta
Women	6.90%	9.25%	2.35%
Minority	15.30%	22.23%	6.93%
Veteran	8.00%	10.16%	2.16%

Notes:
(1) Statistics include all workforce reports that were received by MGM as of September 30, 2017.
(2) The total number of unique union workers that have worked on site is approximately 3,307. The 3,606 union workers identified above includes workers that have worked for multiple companies.

MGM Springfield
Workforce Diversity Report (By Union)
As of: September 30, 2017

Reference	Union	This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
1	AEEF CWA Local #1300	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	324.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
2	AFSCME Local #230	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	48.00	0.00	0.00%	48.00	100.00%	0.00	0.00%
3	Asbestos Workers #6	12	1,158.00	0.00	0.00%	344.00	29.71%	0.00	0.00%	49	6,354.50	0.00	0.00%	2,361.50	37.16%	239.00	3.76%
4	Boston Plasters' & Cement Masons' - Asphalt Layers' Union #534	18	305.00	0.00	0.00%	43.00	14.10%	8.00	2.62%	100	5,239.00	0.00	0.00%	962.50	18.37%	55.50	1.06%
5	Bricklayers Local #1	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	572.00	0.00	0.00%	11.00	1.92%	0.00	0.00%
6	Bricklayers Local #3	26	1,572.00	0.00	0.00%	269.00	17.11%	56.00	3.56%	180	37,542.50	984.50	2.62%	9,133.50	24.33%	2,145.00	5.71%
7	Building Wreckers Union #1421	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	542.00	0.00	0.00%	542.00	100.00%	0.00	0.00%
8	Carpenters Local #24	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	10.50	10.50	100.00%	0.00	0.00%	0.00	0.00%
9	Carpenters - Local #108	189	21,669.00	1,246.00	5.75%	6,060.00	27.97%	2,394.50	11.05%	524	155,542.68	12,702.50	8.17%	43,666.00	28.07%	21,505.50	13.83%
10	Carpenters Local #107	5	176.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	12	4,265.00	0.00	0.00%	797.00	18.69%	0.00	0.00%
11	Carpenters Local #109	1	117.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	529.50	117.00	22.10%	117.00	22.10%	0.00	0.00%
12	Carpenters Local #1305	2	52.00	0.00	0.00%	28.00	53.85%	0.00	0.00%	3	140.00	0.00	0.00%	28.00	20.00%	0.00	0.00%
13	Carpenters Local #210	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	16.00	0.00	0.00%	0.00	0.00%	8.00	50.00%
14	Carpenters Local #33	4	256.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	1,325.00	45.00	3.40%	0.00	0.00%	0.00	0.00%
15	Carpenters Local #424	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	72.00	0.00	0.00%	72.00	100.00%	65.00	90.28%
16	Carpenters Local #475	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	39.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
17	Carpenters Local #535	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	328.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
18	Carpenters Local #67	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	32.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
19	Carpenters Local #1977	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	542.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
20	CT Bricklayers #1	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	49.50	0.00	0.00%	24.00	48.48%	0.00	0.00%
21	Floorcoverers Local #2168	5	75.00	0.00	0.00%	35.00	46.67%	0.00	0.00%	36	4,719.00	865.00	18.33%	1,255.00	26.59%	521.50	11.05%
22	Glaziers Union Local 1133	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
23	International Association of Heat and Frost Insulators - Local 33	1	96.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	352.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
24	International Association of Iron Workers Local #7	7	368.00	40.00	10.87%	0.00	0.00%	0.00	0.00%	106	45,917.50	2,962.50	6.45%	5,427.00	11.82%	3,932.00	8.56%
25	International Association of Iron Workers Local #15	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	2,211.50	40.00	1.81%	137.00	6.19%	0.00	0.00%
26	International Brotherhood of Electrical Workers - IBEW Local #455	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	112.25	50.75	45.21%	112.25	100.00%	0.00	0.00%
27	International Brotherhood of Electrical Workers - IBEW Local #7	343	30,476.75	1,834.75	6.02%	4,199.00	13.78%	3,296.50	10.82%	462	141,361.50	12,036.75	8.51%	19,815.25	14.02%	15,366.00	10.87%
28	International Brotherhood of Electrical Workers - IBEW Local #35	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	376.31	0.00	0.00%	112.45	29.88%	0.00	0.00%
29	International Brotherhood of Electrical Workers - IBEW Local #90	3	153.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	767.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
30	International Brotherhood of Electrical Workers - IBEW 2nd District	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	23.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
31	International Union of Elevator Constructors Local #4	3	50.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	326.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
32	International Union of Elevator Constructors Local #41	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	19	2,912.30	112.00	3.85%	112.00	3.85%	118.00	4.05%
33	International Union of Operating Engineers - IUOE Local #4	5	270.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	68	7,801.50	0.00	0.00%	241.50	3.10%	807.00	10.34%
34	International Union of Operating Engineers - IUOE Local #5	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	9.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
35	International Union of Operating Engineers - IUOE Local #98	11	1,074.00	224.50	20.90%	112.00	10.43%	54.00	5.03%	182	44,236.05	3,690.25	8.34%	8,205.80	18.55%	2,848.25	6.44%
36	International Union of Operating Engineers - IUOE Local #106	1	12.00	0.00	0.00%	12.00	100.00%	12.00	100.00%	1	12.00	0.00	0.00%	12.00	100.00%	12.00	100.00%
37	International Union of Operating Engineers - IUOE Local #478	1	122.50	0.00	0.00%	122.50	100.00%	0.00	0.00%	3	761.00	0.00	0.00%	593.00	77.92%	0.00	0.00%
38	International Union of Painters and Allied Trades - IUPAT District #11	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	125.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
39	International Union of Painters and Allied Trades - IUPAT Local #1333	4	340.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	3,859.00	0.00	0.00%	37.00	0.96%	64.00	1.66%
40	Iron Workers District Council of New England	8	291.00	0.00	0.00%	5.00	1.72%	119.00	40.89%	134	32,204.50	4,196.00	13.03%	7,346.50	22.81%	3,326.00	10.33%
41	IUEC Local #41	9	463.00	0.00	0.00%	61.00	13.17%	0.00	0.00%	11	1,392.20	0.00	0.00%	183.70	13.19%	0.00	0.00%
42	Laborers' District Council	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	22	2,664.50	0.00	0.00%	1,226.50	46.03%	15.00	0.56%
43	Laborer's International Union of North America - LIUNA Building Wreckers Local #1421	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	178	28,416.75	3,997.25	14.07%	26,900.75	94.67%	0.00	0.00%
44	Laborers Local #133	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
45	Laborers Local #138	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	114.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
46	Laborers Local #151	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	216.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
47	Laborers Local #175	3	80.00	0.00	0.00%	80.00	100.00%	0.00	0.00%	6	153.00	8.00	5.23%	129.00	84.31%	0.00	0.00%
48	Laborers Local #22	4	257.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	21	7,470.50	0.00	0.00%	486.00	6.51%	1,128.50	15.11%
49	Laborers Local #223	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	148.00	0.00	0.00%	54.00	36.49%	0.00	0.00%
50	Laborers Local #230	1	4.00	0.00	0.00%	4.00	100.00%	0.00	0.00%	9	1,033.25	0.00	0.00%	1,008.75	97.63%	7.50	0.73%
51	Laborers Local #243	1	56.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	3,885.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
52	Laborers Local #385	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	32.00	0.00	0.00%	8.00	25.00%	0.00	0.00%
53	Laborers Local #39	1	128.00	0.00	0.00%	0.00	0.00%	128.00	100.00%	5	2,077.50	0.00	0.00%	0.00	0.00%	1,452.50	69.92%
54	Laborers Local #429	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	24.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
55	Laborers Local #455	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	5,036.00	1,479.50	29.38%	5,036.00	100.00%	0.00	0.00%
56	Laborers Local #473	1	212.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,868.00	0.00	0.00%	2.00	0.11%	0.00	0.00%
57	Laborers Local #547	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,887.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
58	Laborers Local #560	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	32.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
59	Laborers Local #596	34	3,304.50	470.50	14.24%	823.50	24.92%	324.00	9.80%	188	48,193.75	4,938.50	10.25%	14,085.00	29.23%	2,478.50	5.14%
60	Laborers Local #609	3	59.50	0.00	0.00%	16.00	26.89%	43.50	73.11%	16	1,043.00	0.00	0.00%	65.00	6.23%	114.50	10.98%
61	Laborers Local #610	2	28.00	0.00	0.00%	14.00	50.00%	0.00	0.00%	6	87.50	0.00	0.00%	14.00	16.00%	0.00	0.00%
62	Laborers Local #611	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	270.50	0.00	0.00%	270.50	100.00%	0.00	0.00%
63	Laborers Local #665	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,659.50	32.00	1.93%	1,659.50	100.00%	0.00	0.00%
64	Laborers Local #675	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	133.50	0.00	0.00%	133.50	100.00%	0.00	0.00%

MGM Springfield
Workforce Diversity Report (By Union)
As of: September 30, 2017

Reference	Union	This Month's Workforce Diversity Statistics							Project To Date Workforce Diversity Statistics								
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
65	Laborers Local #88 [Tunnel Workers]	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	338.50	0.00	0.00%	8.00	2.36%	41.00	12.11%
66	Laborers Local #999	54	4,620.00	1,279.50	27.69%	1,268.00	27.45%	530.00	11.47%	477	120,979.96	17,765.71	14.68%	39,412.25	32.58%	13,352.00	11.04%
67	Laborers Local #1000	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.00	8.00	33.33%	8.00	33.33%	0.00	0.00%
68	Massachusetts Laborers' District Council	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	828.00	0.00	0.00%	85.00	10.27%	0.00	0.00%
69	Nevada Laborer's Local #872	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	208.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
70	NY Bricklayers #2	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
71	Operating Engineers Local #4	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	1,637.00	0.00	0.00%	20.00	1.22%	0.00	0.00%
72	Operating Engineers Local #478	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	329.50	0.00	0.00%	139.50	42.34%	0.00	0.00%
73	Operative Plasterers and Cement Masons International Association, Local 40	13	1,558.00	0.00	0.00%	0.00	0.00%	396.00	25.42%	20	4,678.00	0.00	0.00%	674.50	14.42%	845.00	18.06%
74	Painters and Allied Trades 1M	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	381.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
75	Painters and Allied Trades District Council #35	34	4,143.00	256.00	6.18%	1,021.00	24.64%	254.00	6.13%	72	11,750.00	504.50	4.29%	1,735.00	14.77%	634.00	5.40%
76	Pile Drivers Local #56	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	2,114.00	0.00	0.00%	468.50	22.16%	180.50	8.54%
77	Plasterers and Cement Masons Local #534	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	52	2,550.50	0.00	0.00%	897.50	35.19%	135.00	5.29%
78	Plumbers & Pipefitters #104	154	12,837.00	376.00	2.93%	1,611.00	12.55%	1,832.50	14.28%	297	99,961.62	3,439.00	3.44%	12,128.50	12.13%	12,091.50	12.10%
79	Plumbers & Pipefitters Local #777	11	587.00	0.00	0.00%	104.00	17.72%	135.00	23.00%	13	1,402.00	0.00	0.00%	120.00	8.56%	398.00	28.39%
80	Roofers #248	35	3,557.50	0.00	0.00%	772.50	21.71%	154.00	4.33%	94	18,083.50	0.00	0.00%	3,431.50	18.98%	1,092.50	6.04%
81	Sheet Metal Workers #17	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
82	Sheet Metal Workers #40	18	2,055.00	0.00	0.00%	232.00	11.29%	0.00	0.00%	23	7,520.00	0.00	0.00%	1,052.00	13.99%	0.00	0.00%
83	Sheet Metal Workers #63	40	3,989.50	313.00	7.85%	839.00	21.03%	550.00	13.79%	69	23,863.25	1,577.50	6.61%	4,841.75	20.29%	2,615.50	10.96%
84	Sheet Metal Workers #83	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
85	Sprinkler Fitters #669	27	2,597.00	72.00	2.77%	278.00	10.70%	126.00	4.85%	40	14,109.00	1,020.00	7.23%	3,480.00	24.67%	1,327.00	9.41%
86	Teamsters' #404	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	961.50	114.50	11.91%	32.00	3.33%	0.00	0.00%
87	Teamsters Local #25	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	63.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
88	United Union of Roofers, Waterproofers and Allied Workers/ Local Union #12	2	274.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	299.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
89	United Union of Roofers, Waterproofers and Allied Workers/ Local Union #9	1	61.00	0.00	0.00%	61.00	100.00%	0.00	0.00%	1	61.00	0.00	0.00%	61.00	100.00%	0.00	0.00%
Subtotal - Other Unions		1,100	99,525.25	6,112.25	6.14%	18,414.50	18.50%	10,413.00	10.46%	3,733	921,724.37	72,697.21	7.89%	221,026.45	23.98%	88,921.25	9.65%
90	On-Site Design / Management	149	12,113.30	2,929.50	24.18%	2,500.00	20.64%	1,162.50	9.60%	437	229,179.18	33,748.35	14.73%	34,871.58	15.22%	28,017.05	12.22%
Total		1,249	111,638.55	9,041.75	8.10%	20,914.50	18.73%	11,575.50	10.37%	4,170	1,150,903.55	106,445.56	9.25%	255,898.03	22.23%	116,938.30	10.16%

Totals - Overall			
Group	Project Goals	Project To Date	Delta
Women	6.90%	9.25%	2.35%
Minority	15.30%	22.23%	6.93%
Veteran	8.00%	10.16%	2.16%

Notes:

- (1) Statistics include all workforce reports that were received by MGM as of September 30, 2017.
- (2) The total number of unique union workers that have worked on site is approximately 3,307. The 3,733 union workers identified above includes workers that have worked for multiple companies and/or multiple unions.

APPENDIX D

LETTER REGARDING COST OF CONSTRUCTION AND CAPITALIZATION OF GAMING LICENSE



December 18, 2017

Massachusetts Gaming Commission
101 Federal Street, 12th Floor
Boston, MA 02110

Re: Quarterly Report – Third Quarter 2017

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a) of the Massachusetts Gaming Commission Monitoring of Project Construction and Licensee Requirements (the "Monitoring Regulations"), please see below for the costs of construction, infrastructure improvements and related costs incurred by Blue Tarp reDevelopment, LLC ("MGM") through September 30, 2017 in connection with the development of MGM Springfield project in Springfield, Massachusetts (the "Project") compared to MGM's cost estimates as of that date, which costs have been calculated in accordance with 205 CMR 122.03: Costs Included in the Calculation of Capital Investment.

Eligible Capital Costs

Total estimated eligible capital costs is \$708.7mm. This total consists of: (i) \$597.9mm for construction and design; (ii) \$63.7mm for furniture, fixture, and equipment, and (iii) \$47.1mm for operating supplies and equipment. As of September 30, 2017, the following amounts have been incurred toward those categories: (i) \$340.5mm for construction and design; (ii) \$2.1mm for furniture, fixture, and equipment; and (iii) \$1.5mm for operating supplies and equipment.

Ineligible Costs

Total estimated ineligible costs include: (iv) \$85.0mm for license/application fee; (v) \$134.8mm for pre-opening expenses and host community costs; (vi) \$30.0mm for project contingency; (vii) \$60.7mm for land; and (viii) \$75.5mm for capitalized interest. As of September 30, 2017, the following amounts have been incurred toward those categories: (iv) \$85.0mm for license/application fee; (v) \$66.2mm for pre-opening expenses and host community costs; (vi) \$0.0mm in project contingency costs; (vii) \$60.7mm for land; and (viii) \$28.6mm for capitalized interest.

In addition, in accordance with 205 CMR 135.02(b) of the Monitoring Regulations, I direct you to the publicly-filed financial statements of MGM Resorts International, the parent company of Blue Tarp reDevelopment, LLC (the "Licensee"), including MGM's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2017, filed with Securities and Exchange Commission (the "SEC") on November 9, 2017, which is available at www.sec.gov. As reflected in these financial statements, the Licensee has sufficient resources in order to meet all expected financial

obligations relating to the completion of the gaming establishment and related infrastructure improvements associated with the Project.

I hereby certify that the foregoing information is truthful and accurate to the best of my knowledge and belief.

Sincerely,



Courtney Wenleder
Vice President & CFO

cc: Michael Mathis, President & COO
Seth N. Stratton, Vice President & Legal Counsel
Edward Pikula, Esq., Springfield City Solicitor

APPENDIX E

CONSTRUCTION SITE PROGRESS IMAGES AS OF SEPTEMBER 30, 2017

AERIAL PROGRESS



Aerial View - September 22, 2017



Aerial View - September 22, 2017

OVERALL SITE PROGRESS



Overall Site Activity from Armory - October 3, 2017

HOTEL CONSTRUCTION PROGRESS



Hotel Construction - August 21, 2017



Hotel Entrance - August 31, 2017

HOTEL CONSTRUCTION PROGRESS



Hotel Construction - September 28, 2017



Hotel Entrance - September 28, 2017

PODIUM CONSTRUCTION PROGRESS



Podium Framing - July 18, 2017



Entertainment Construction - August 11, 2017



Podium Construction - August 21, 2017

PODIUM CONSTRUCTION PROGRESS



Podium Framing - August 31, 2017



Podium Construction - August 31, 2017



Podium Construction - September 13, 2017

UNION CHANDLER



Union Chandler Construction - July 29, 2017



Union Chandler Construction - July 30, 2017

UNION CHANDLER



Union Chandler Construction - August 31, 2017



Union Chandler Construction - September 28, 2017

95 STATE CONSTRUCTION PROGRESS



95 State Construction - September 13, 2017

Notes:

(1) Reference Quarter 3 2017 Status Report Section 1a and Appendix A.



95 State Office Near Completion - September 15, 2017

ENTERTAINMENT BLOCK



Entertainment Block Construction - August 31, 2017



Entertainment Block Construction - September 13, 2017

ARMORY



Armory Construction - August 31, 2017



Armory Construction - August 31, 2017

GARAGE CONSTRUCTION PROGRESS



Garage Construction - July 18, 2017



Valet Area Concrete



Garage Construction - August 21, 2017