



# MGM SPRINGFIELD

## QUARTERLY STATUS REPORT #13

Monitoring of Project Construction and  
Licensee Requirements  
205 CMR 135

For the Period:  
January–March 2018



**QUARTERLY STATUS REPORT: JANUARY-MARCH 2018**

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135.02.2 The commission shall, in accordance with M.G.L. c. 23K, §§ 10 and 11 approve for each gaming licensee, a project schedule for the gaming licensee's capital investment in its gaming establishment and related infrastructure which includes:

(a) all major stages of design and construction; including all permitting and approvals, design deliverables, site preparation, foundation, structure, plumbing, electrical, mechanical, exterior finish and fenestration, long lead items, insulation, interior finish and furnishings and landscaping, building commissioning and commissioning of gaming equipment and information technology systems.

(b) For a Category 1 gaming establishment, a timeline for commencement of the final stage of construction pursuant to M.G.L. c. 23K, § 10(a); and

(c) a timeline for the stage of construction at which the gaming licensee shall be approved to open for business or operate a slot machine pursuant to M.G.L. c. 23K, §§10(c) and 11(a).

135.02.4 If unforeseen and/or changed circumstances necessitate a change to a project schedule approved pursuant to 205 CMR 135.02(2) which will impact the completion date or requires a major change in the method or progress of construction, the gaming licensee may submit to the commission for its approval a revised project schedule, with a detailed statement of the unforeseen changed circumstances which justify the revised project schedule. If the commission approves such revised project schedule, it shall substitute and supersede the previously approved project schedule.

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## 1 PROJECT SCHEDULE

### 1a CURRENT SCHEDULE

On August 6, 2015, the Massachusetts Gaming Commission approved a revised opening date of thirty (30) days following a construction completion date of either August 6, 2018 or the date on which the I-91 Viaduct Project achieves Full and Beneficial Use (as defined in MassDOT project documents), whichever occurs later. MGM submitted a final project schedule for consideration on November 6, 2015. In accordance with our commitment to providing monthly schedule updates, schedule updates were provided to MGC's representative on January 31, March 10, and April 9, 2018 (data date April 1). The April 9th update is included in this document as Appendix A.

### 1b PROJECT SCHEDULE CHANGES

There are no changes to report that would alter MGM's opening date.

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135.02.3 Within the time frame provided in the award of the gaming license, the licensee shall provide to the commission for commission approval an affirmative action program of equal opportunity whereby the licensee establishes specific goals for the utilization of minorities, women and veterans on construction jobs and for contracting with minority, women or veteran owned businesses during either design or construction; provided, however that such goals shall be equal to or greater than the goals contained in Executive Office of Administration and Finance Administrative Bulletin Number 14.

135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(e) a detailed statistical report pursuant to M.G.L. c. 23K, §21(a)(23) on the number, gender and race, and veteran status of individuals by job classifications hired to perform labor as part of the construction of the gaming establishment and related infrastructure, and a comparison of this report with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(22). In the event the licensee’s hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.

(f) a report describing the number of contracts, total dollar amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the gaming establishment and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(21). In the event the licensee’s hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.

**2 CONSTRUCTION PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY**

**2a DIVERSITY SUMMARY**

The following is a snapshot of Construction and Design Diversity Commitments through March 31:

| GROUP | PROJECT GOALS | COMMITMENTS | VARIANCE | COMPANY COUNT | VALUE    |
|-------|---------------|-------------|----------|---------------|----------|
| WBE   | 10.00%        | 21.7%       | 11.7%    | 80            | \$116.8M |
| MBE   | 5.00%         | 7.9%        | 2.9%     | 46            | \$42.5M  |
| VBE   | 2.00%         | 6.7%        | 4.7%     | 25            | \$36.0M  |

Notes:

1. Total Commitments through March 31, 2018 are \$539.5M
  2. Includes companies that are certified with the following agencies:
    - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
    - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
    - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- WBE = Woman-owned Business Enterprise; MBE=Minority-owned Business Enterprise; VBE=Veteran-owned Business Enterprise.



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The following is a snapshot of Construction and Design Diversity Payments through February 28:

| GROUP | PROJECT GOALS | PAYMENTS | VARIANCE | COMPANY COUNT | VALUE   |
|-------|---------------|----------|----------|---------------|---------|
| WBE   | 10.00%        | 18.6%    | 8.6%     | 67            | \$73.7M |
| MBE   | 5.00%         | 6.7%     | 1.7%     | 41            | \$26.6M |
| VBE   | 2.00%         | 6.5%     | 4.5%     | 24            | \$25.7M |

Notes:

1. Total Payments through February 28, 2018 are \$396.0M. Total payment is inclusive of \$72.4M in plan approved exemptions.
  2. Includes companies that are certified with the following agencies:
    - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
    - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
    - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- WBE = Woman-owned Business Enterprise; MBE=Minority-owned Business Enterprise; VBE=Veteran-owned Business Enterprise.

A presentation of the most recent statistics for the first quarter of 2018 is included as [Appendix B](#).

## 2b COMMITMENTS

### Design and Consulting Commitments

The following is a snapshot of Design and Consulting Diversity Commitments through March 31:

| GROUP    | PROJECT GOALS | COMMITMENTS | CONSULTANT COUNT | VALUE  |
|----------|---------------|-------------|------------------|--------|
| Women    | 10.00%        | 17.2%       | 21               | \$8.2M |
| Minority | 5.00%         | 14.4%       | 18               | \$6.9M |
| Veteran  | 2.00%         | 6.2%        | 3                | \$3.0M |

Notes:

1. Total Commitments through March 31, 2018 are \$47.9M
  2. Includes companies that are certified with the following agencies:
    - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
    - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
    - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- WBE = Woman-owned Business Enterprise; MBE=Minority-owned Business Enterprise; VBE=Veteran-owned Business Enterprise.

A listing of design and consulting companies included in the totals above is included in [Appendix B](#).



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## Construction Commitments

The following is a snapshot of Construction Diversity Commitments through March 31:

| GROUP                  | PROJECT GOALS | COMMITMENTS | COMPANY COUNT | VALUE    |
|------------------------|---------------|-------------|---------------|----------|
| Women                  | 10.0%         | 22.1%       | 59            | \$108.6M |
| Minority               | 5.0%          | 7.2%        | 28            | \$35.6M  |
| Veteran <sup>(3)</sup> | 2.0%          | 6.7%        | 22            | \$33.0M  |

Notes:

- Total Commitments through March 31, 2018 are \$491.5M
  - Includes companies that are certified with the following agencies:
    - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
    - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
    - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- WBE = Woman-owned Business Enterprise; MBE=Minority-owned Business Enterprise; VBE=Veteran-owned Business Enterprise.

A listing of construction companies included in the totals above is included in [Appendix B](#).

## 2c WORKFORCE STATISTICS

Subcontractors have been submitting workforce tracking forms after each pay period. The most recent available results have been tallied and are included as [Appendix C](#).

Summary workforce statistics for the total Project as of March 31 are as follows:

| GROUP    | PROJECT GOALS | PROJECT TO DATE % |
|----------|---------------|-------------------|
| Women    | 6.90%         | 8.86%             |
| Minority | 15.30%        | 21.43%            |
| Veteran  | 8.00%         | 9.63%             |

Notes:

- Statistics include all workforce reports that were received by MGM as of March 31, 2018.

Detailed workforce statistics for the reporting period are included in [Appendix C](#).



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135.02.5a To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(a) the total estimated cost of construction of the project and related infrastructure improvements, including a sworn certification regarding costs incurred pursuant to 205 CMR 122.03: Costs Included in the Calculation of Capital Investment, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements

(b) a sworn certification regarding the capitalization of the gaming licensee, sufficient for the commission to determine, pursuant to M.G.L. c. 23K §10(e) or 11(c), that the gaming licensee has adequate funds to complete the gaming establishment and related infrastructure improvements.

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### 3 COST OF CONSTRUCTION / CAPITALIZATION OF GAMING LICENSEE

Pursuant to 205 CMR 135.02.5(a) and (b), please see [Appendix D](#) for a certification regarding (a) the total estimated cost of construction of the project and related infrastructure improvements, and (b) the capitalization of MGM Springfield.

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135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(c) a copy of all design and construction contracts executed within the prior quarter by the gaming licensee to design and construct the gaming establishment and related infrastructure improvements

**4 DESIGN & CONSTRUCTION CONTRACTS**

The following contracts were executed in the first quarter of 2018:

| <b>COMPANY</b>  | <b>CONTRACT</b>  | <b>MGC STATUS</b>        |
|---|--|--------------------------|
| 1. <b>New England Decks &amp; Floors, Inc.</b>                    | Base Agreement for Epoxy Flooring and Flush Cove Base Installation       | Subcontractor to Tishman |
| 2. <b>Sign Design Inc.</b>  | Base Agreement for Interior Signage for Casino, Back of House, and Hotel | Registrant               |
| 3. <b>Hi Rise Graphics, Inc.</b>                                  | Base Agreement for Interior Signage for the Hotel and Podium             | Registrant               |
| 4. <b>JJ Curran &amp; Son</b>                                     | Tishman Letter of Authorization for Wood Flooring Installation           | Subcontractor to Tishman |
| 5. <b>Gable Signs &amp; Graphics, Inc.</b>                        | Base Agreement for exterior signage at the Hotel/Podium                  | Registrant               |
| 6. <b>Front Line, Inc.</b>  | Tishman Letter of Authorization for Final cleaning of the Hotel Podium.  | Subcontractor to Tishman |
| 7. <b>Global Workplace Solutions, LLC</b>                         | Base Agreement for Material Storage and Handling                         | Registrant               |
| 8. <b>Bekins Commercial Installations, Inc. dba BCI Worldwide</b> | FF&E Installation  | Registrant               |

Copies of executed agreements are available to the Massachusetts Gaming Commission’s Representative for review.





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135.02.5d To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(d) a status report reflecting the progress of construction and certifying compliance with the approved project schedule for major stages of construction. In the event that the progress of construction does not comply with the project schedule approved pursuant to 205 CMR 135.02, the licensee shall submit a detailed plan to bring the progress of construction into compliance with the approved project schedule or submit a request for a revised project schedule pursuant to 205 CMR 135.02(4)

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### 5 STATUS OF WORK COMPLETED / PROGRESS PHOTOGRAPHS

#### 5a STATUS OF WORK COMPLETED

The following onsite activities took place in the first quarter of 2018:

##### Construction Progress

- **Parking Garage:** The garage is in use for craft labor parking. Elevator work is ongoing. Security fencing was installed.
- **Hotel:** Interior fit-out, exterior façade work, fixed window installation and storefront installation is underway.
- **Podium:** Interior fit-out is ongoing. Exterior façade installation is underway as well as fixed window and storefront installation.
- **95 and 101 State Street:** 95 State Street move-ins took place. Alleyway work is underway.
- **Armory:** Work included selective demolition, concrete foundations, steel erection, and concrete slab placements.
- **Dave's Retail Corner:** No work this period.
- **Hardscape/Landscape:** Tree installation work began.
- **Central Electric Facility (CEF):** Surface parking lot work and generator testing took place. Landscape/hardscape work began.
- **Church:** Interior fit out work began.
- **Entertainment Block:** Interior fit out, exterior façade work and fixed window installation are underway. Fixed window installation took place.
- **Surrounding Streets:**
  - Main Street and State Street: road milling and leveling took place. Reconstruction of sidewalks, curb ramps, and wheelchair ramps took place.
  - Union Street: Curbing, traffic signs and posts, brick sidewalk and drive aprons work is underway.
  - Bliss Street: Curbing and sidewalk work is complete. Installation of drive aprons is underway.
  - East Columbus Avenue: Reconstruction of sidewalks, curb ramps, wheelchair ramps and traffic signal took place. Road milling and leveling took place.
  - Howard Street and MGM Way landscape and hardscape work has begun.
- **Early Childhood Center:** Interior building framing and exterior façade work is underway. HVAC, plumbing and electrical work is underway.
- **Offsite Traffic:** Work continues on several intersections in Springfield per agreements made as a part of

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community commitments. Work including reconstruction of sidewalks and curbing, along with installation of wheelchair curb ramps, signal conduits, foundations and pull boxes has taken place or is currently underway at 33 locations. Work is underway in West Springfield on the ITS (Intelligent Transportation System) installation at five intersections on the opposite side of the River.

### Design Progress

- Deltas 7, 8 and 9 to the Podium Fit Out package were issued.
- Deltas 5 and 6 to the Hotel Fit Out package was issued.
- Delta 3, 4 to the Armory Fit-Out package was issued.
- Delta 1 to the French Church/Kringle package was issued.
- The Interior Fit Out for Indian Motorcycle package was issued for Permit.
- The Interior Fit Out for Cinema package was issued for Permit and Delta 1.
- The Interior Fit Out for Top Golf package was issued for Permit.

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## 5b PROGRESS PHOTOGRAPHS

A set of construction site photographs showing progress in first quarter of 2018 included in this document as Appendix E. Current site aerial photos are included below.



March 19, 2018



March 19, 2018

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135.02.6 The licensee shall have a continuing obligation, pursuant to 205 CMR 120.01(2) to timely provide to the commission an updated permits chart and all documents and information listed in 205 CMR 120.01: Permitting Requirements, as well as any updates to the MEPA process such that the commission is continuously apprised of all material developments with respect to all permits and approvals required for the gaming establishment. Pursuant to 205 CMR 120.01(1)(h) the licensee shall provide to the commission copies of any appeal within 20 days of filing, whether to a municipal or state entity or for judicial review, filed with respect to any permit of approval listed in 205 CMR 120.01(1) along with a copy of the docket sheet and each decision on any appeal.

### 6 PERMITS

The following is the status of required permits and approvals, including local permits issued in the First Quarter of 2018:

| AGENCY OR GOVERNING LEGAL AUTHORITY         | PERMIT, REVIEW, OR APPLICATION                           | DATE APPLICATION SUBMITTED OR ESTIMATED ANTICIPATED APPLICATION DATE  |
|---|--|---|
| <b>FEDERAL</b>                              |  |   |
| 1. US Environmental Protection Agency (EPA) | USEPA Construction General Permit                        | Permit received 2/23/15: USEPA MAR120000  |
|   | NPDES General Permit                                     | Permit for Main St. and East Columbus Ave. received 3/9/15: MAR12B410   |
|   | NPDES Remediation General Permit (RGP)                   | Based on foundation design, no permit is expected to be required.   |
| 2. Federal Aviation Administration          | Determination of No Hazard to Air Navigation             | Approval letters received April 13, 2016:<br>2016-ANE-471-OE for Hotel/Casino<br>2016-ANE-471-OE for Parking Garage |
|   |  | Approval letters received July 14, 2016 for Tower Crane and Liebherr 1250 Crawler Crane                             |
|   | Form 7460-2: Notice of Actual Construction or Alteration | To be e-filed for Hotel/Casino and Parking Garage within 5 days after the construction reaches its greatest height. |
| <b>STATE</b>                                |  |   |
| 1. Massachusetts Gaming Commission          | Gaming License   | Received 11/7/14  |
|   | Findings issued pursuant to M.G.L. ch. 30 sec. 61        | Section 61 Findings issued by MGC on Dec. 17, 2015.   |
|   | Site Plan Approval                                       | Final Design/Site Plan approved by unanimous vote at meeting on May 12, 2016.                                       |

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|  |   |   |
|--|---|---|
| 2. Executive Office of Energy and Environmental Affairs          | Massachusetts Environmental Policy Act (MEPA) Review  | Certificate on Final Environmental Impact Report Received 12/31/14 (EEA 15033); Certificate on Notice of Project Change (NPC) finding no Supplement Environmental Impact Report required issued 11/25/15. |
| 3. Massachusetts Department of Environmental Protection (MA DEP) | Underground Injection Control (UIC) BRP WS-06   | Approval letter for UIC Registration ID# MAS11A281212-5A24 received on January 11, 2017.  |
|  | Construction Dewatering Permit  | Based on foundation design, no permit is required as groundwater can be managed internal to the site boundary. A permit will be pursued if any deeper excavation is required.                             |
| 4. Massachusetts Historical Commission (MHC)                     | Review of project relative to potential effects of State Register historic/ archeological resources | Final Memorandum of Agreement Approved by MGC on December 17, 2015 and Signed by MHC on December 18, 2015.  |
| 5. Massachusetts Department of Transportation (MassDOT)          | Findings pursuant to M.G.L c. 30, sec. 61   | Section 61 Findings issued by MassDOT on March 28, 2016.  |
|  | Category III Application for Permit to Access State Highway – Package 1 of 2                        | Highway Access Permit #2-2016-0079 granted on 11/9/16 for construction of multimodal roadway and traffic control improvements for all work affecting the State's infrastructure.                          |
|  | Category III Application for Permit to Access State Highway – Package 2 of 2                        | Highway Access Permit #2-2017-086 was granted on 11/16/17 for construction of ITS enhancements and roadway lighting mitigation affecting the State's infrastructure.                                      |
| 6. Massachusetts Dept. of Housing & Community Development        | Chapter 121A Designation as an Urban Redevelopment Project  | Approval letter received 12/31/14   |
| 7. Massachusetts Department of Public Safety                     | New Elevator Construction Permit  | New installation of direct hydraulic freight elevators at 1200 Main St., 2/6/17: ELV17-0331 and ELV17-0328  |
|  |   | New installation of direct hydraulic freight elevators at 1200 Main Street, 2/28/17: ELV17-0493 and ELV17-0494.   |
|  |   | New installation of traction passenger elevators at 1200 Main Street-Parking Garage, 3/20/17: ELEV17-0644, ELEV17-0645, ELEV17-0646, ELEV17-0648, ELEV17-0649, ELEV17-0650, ELEV17-0606, ELEV17-0607.     |
|  | Certificate For Use of Man/Material Hoist   | Certificate to Use Elevator, 95 State Street, 10/17/17: INS-127597  |
|  |   | Certificate for Use of Elevator, 1441 Main Street, 3/21/17: INS-088733 and INS088738  |

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|--|--|--|
| Massachusetts<br>Department of Public<br>Safety, Continued                                     | Storage Permit                                   | Not required per 527 CMR 9.00. No fuel tanks in excess of 10,000 gallons are expected to be included in the project.   |
| 8. Commonwealth of<br>Massachusetts Division<br>of Professional<br>Licensure                   | Certificate for Use of Elevator                  | Permit to Use Elevator at 95 State Street, 9/12/17: <i>INS-146454</i>  |
|  |  | Certificate for use of elevator; 95 State Street, 12/27/17: <i>ID# 281-P-672; Ins# INS-175035</i>  |
| 9. Commonwealth of<br>Massachusetts-Dept. of<br>Fire Services-Office of<br>State Fire Marshall | Storage Tank Removal<br>Permit                   | None this reporting period.  |
| 10. Massachusetts Division<br>of Fisheries and Wildlife  | Natural Heritage and<br>Endangered Species Prog. | Filing exemption for Memorial Bridge improvements received on 6/21/16.   |
| <b>LOCAL PERMITS AND APPROVALS UPDATE FOR JANUARY-MARCH, 2018</b>                              |  |  |
| 1. City of Springfield<br>Department of Public<br>Works Division                               | General Roadway Excavation<br>– Trenching        | Installation granite curbing, sidewalks, WCR, milling and paving. Work on Union St from Main St. to Hall of Fame Ave; 11750 Union St. between E. Columbus Ave. and Walnut Street, 3/28/18: <i>20173452</i>   |
|  |  | Removal and replacement of curbing, sidewalks and associated restoration at the intersection of MGM Way and State Street; 11110 State Street between Columbus Ave. and Main St., 2/28/18: <i>20173299</i>    |
|  |  | Installation of granite curbing, sidewalks and WCRs from the intersection of Bliss St. to Howard St.; 04303 East Columbus Ave. between Bruno St. and State St., 2/28/18: <i>20173300</i>                     |
|  |  | Curb removal and edge milling of MGM side of Main St. between Howard St. and State St. Install curbing WCR's and signal conduit; 08130 Main St. between Gridiron St. and Union St., 2/28/18; <i>20173298</i> |
| 2. City of Springfield –<br>Code<br>Enforcement/Building<br>Division                           | Building Permit Alteration                       | Interior Tenant Fit Out for Indian Motorcycle at MGM Casino; 12 24 MGM WY, 03/28/2018: <i>18BLDOT-00064AL</i>  |
|  |  | Interior Tenant Fit Out for Cinema MGM at Casino; 12 24 MGM WY, 03/28/2018: <i>18BLDOT-00066AL</i>   |
|  |  | Interior Tenant Fit Out for Top Golf at MGM Casino; 12 24 MGM WY, 03/28/2018: <i>18BLDOT-00065AL</i>   |
|  |  | Install 4 Verizon Wireless roof mounted replacement antennas and 3 replacement radio heads; MGM building; 101 95 State Street, 1/23/2018: <i>18BLDOT-00017AL</i>   |

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|   |   |  |
|---|---|--|
| City of Springfield – Code Enforcement/Building Division, Continued | Permit To Do Electrical Wiring                | Extra electrical work after final inspection - basement and lobby; 95 State Street, 1/3/2018: 18BDOT-00027EL           |
|   | Sign Permit                                   | Garage signage at 34 MGM Way, 3/29/18: 18BDOT-00075SI  |
|   |   | Garage signage at 34 MGM Way, 3/29/18: 18BDOT-00076SI  |
|   |   | Garage signage at 34 MGM Way, 3/29/18: 18BDOT-00077SI  |
|   |   | Garage signage at 34 MGM Way, 3/29/18: 18BDOT-00078SI  |
|   |   | Garage signage at 34 MGM Way, 3/29/18: 18BDOT-00079SI  |
|   |   | Garage signage at 34 MGM Way, 3/29/18: 18BDOT-00080SI  |
| 3. City of Springfield Historical Commission                        | MHC Review Concurring Party; Demolition Delay | SHC approved changes to design for purposes of historic resources and revised MOU on 10/23/15.                         |
| 4. Springfield City Council   | Overlay District Special Permit               | Overlay District Special Permit approved by City Council on December 22, 2015.   |
|   | Site Plan Review                              | MGM Site Plan submission deemed completed on November 23, 2015. The City Council voted to approve the plan on 2/22/16. |
|   | Amendments to HCA                             | Amendment No. 1 approved by Council vote on 6/22/15.<br>Amendment No. 2 approved by Council vote on 2/22/16.           |
|   | Public Way Discontinuance Approval            | The City Council voted to approve street discontinuances of both Bliss and Howard Streets on 1/26/16.                  |
| 5. City of Springfield Department of Health and Human Services      | Food Service Establishment Permit             | TBD as venues are finalized  |
| 6. City of Springfield – Forestry Division                          | Tree Removal Permit                           | None this reporting period.  |
| 7. Springfield Water and Sewer Commission                           | Approval Memo                                 | None this reporting period.  |

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|---|---|---|
| 8. City of Springfield – Fire Department        | Sprinkler System Inspection                         | Final fire sprinkler system test, inspection dated 10/3/17  |
| 9. City of Springfield – Fire Prevention Bureau | Installation of Above Ground Storage Tank Permit(s) | See City of Springfield City Clerk Flammables and Explosives Registration, 4/18/17.   |
|   | Fuel Oil, Gasoline and Diesel Fuel Storage Permit   | See City of Springfield City Clerk Flammables and Explosives Registration, 4/18/17.   |
| 10. City of Springfield – Conservation Comm.    | Wetlands Protection Act Filing Exemption            | None this reporting period.   |
| 11. City of Springfield – City Clerk            | Open Air Parking License                            | License to conduct and maintain open-air parking for 3498 vehicles at 34 MGM Way, 5/23/17   |
|   | Flammables and Explosives Registration              | Registration for the lawful use of the building at 34 MGM Way for the keeping, storing, manufacture or sales of flammables or explosives, 4/18/17 |



## QUARTERLY STATUS REPORT: JANUARY-MARCH 2018

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*135.02.7 In furtherance of specific goals for the utilization of minorities, women and veterans on construction jobs, the licensee shall send and provide a copy to the commission, to each labor union or representative of workers with which the licensee has a collective bargaining agreement or other contract of understanding, a notice advising the labor union or workers representative of the licensee's commitments pursuant to M.G.L. c. 23K §(15) and §§21(a)(21) and (22).*

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### **7 ORGANIZED LABOR LETTER**

The Project Labor Agreement (PLA) was executed on February 26, 2015. Article XVIII on Page 25 of the Agreement states the construction manager and labor unions' commitment to comply with Owner's Diversity and Affirmative Marketing Program as adopted on January 22, 2015.

A copy of the executed PLA is available to the Massachusetts Gaming Commission's Representative for review.

## QUARTERLY STATUS REPORT: JANUARY-MARCH 2018

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*135.02.8 Prior to the gaming establishment opening for business, in furtherance of specific goals for the utilization of minority business enterprises, women business enterprises and veteran business enterprises as vendors in the provision of goods and services to the gaming establishment, the licensee shall provide to the commission an affirmative marketing plan in which the licensee identifies specific goals, expressed as an overall program goal applicable to the total dollar value of contracts entered into, for the utilization of minority business enterprises, women business enterprises and veteran business enterprises to participate as vendors in the provision of goods and services procured by the gaming establishment and any businesses operated as part of the gaming establishment; provided, however, that the specific goals for the utilization of such minority business enterprises, women business enterprises and veteran business enterprises shall be based on the availability of such minority business enterprises, women business enterprises and veteran business enterprises engaged in the type of work to be contracted by the gaming licensee.*

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### **8 OPERATIONAL PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY**

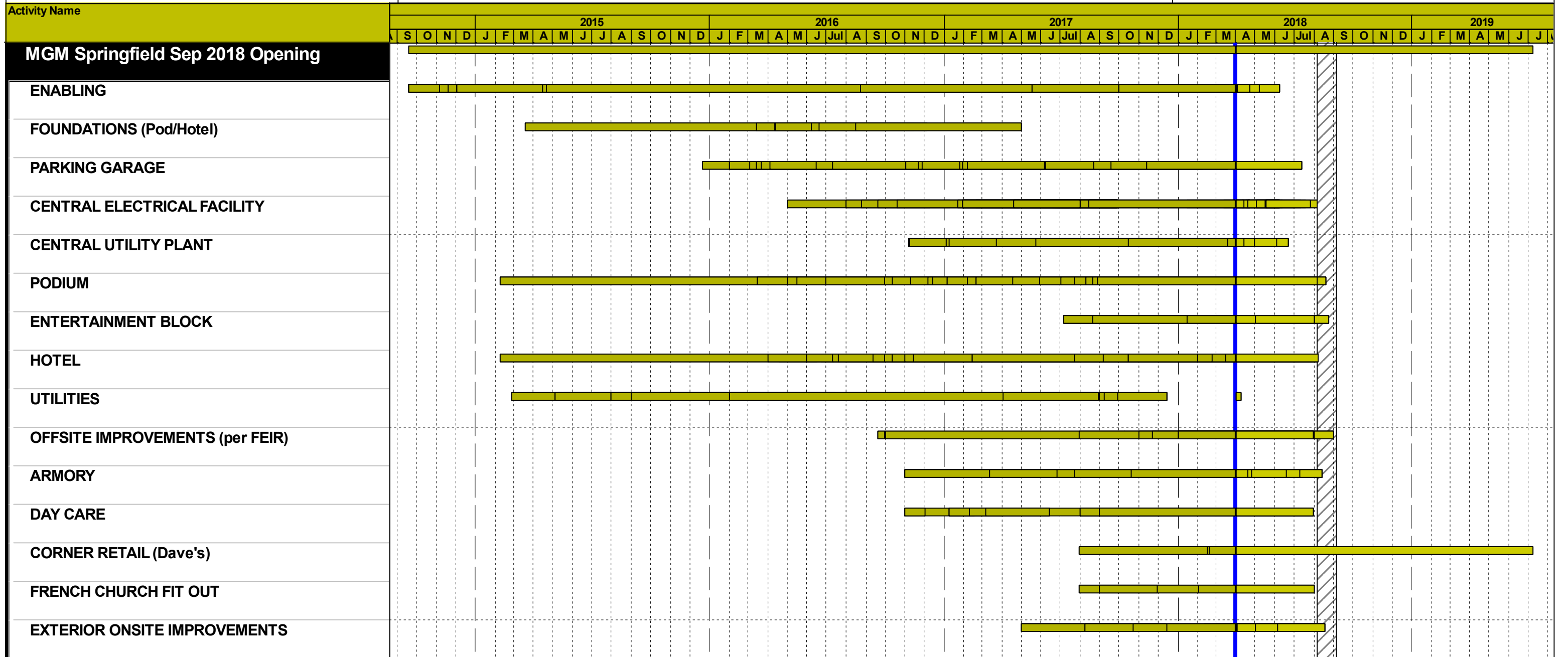
MGM's Diversity and Affirmative Marketing Program was approved on January 22, 2015. MGM will comply with this program to meet goals for Diversity participation in the operational phase of the project.

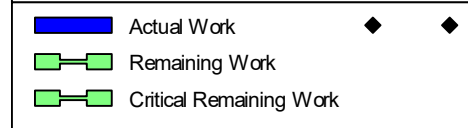
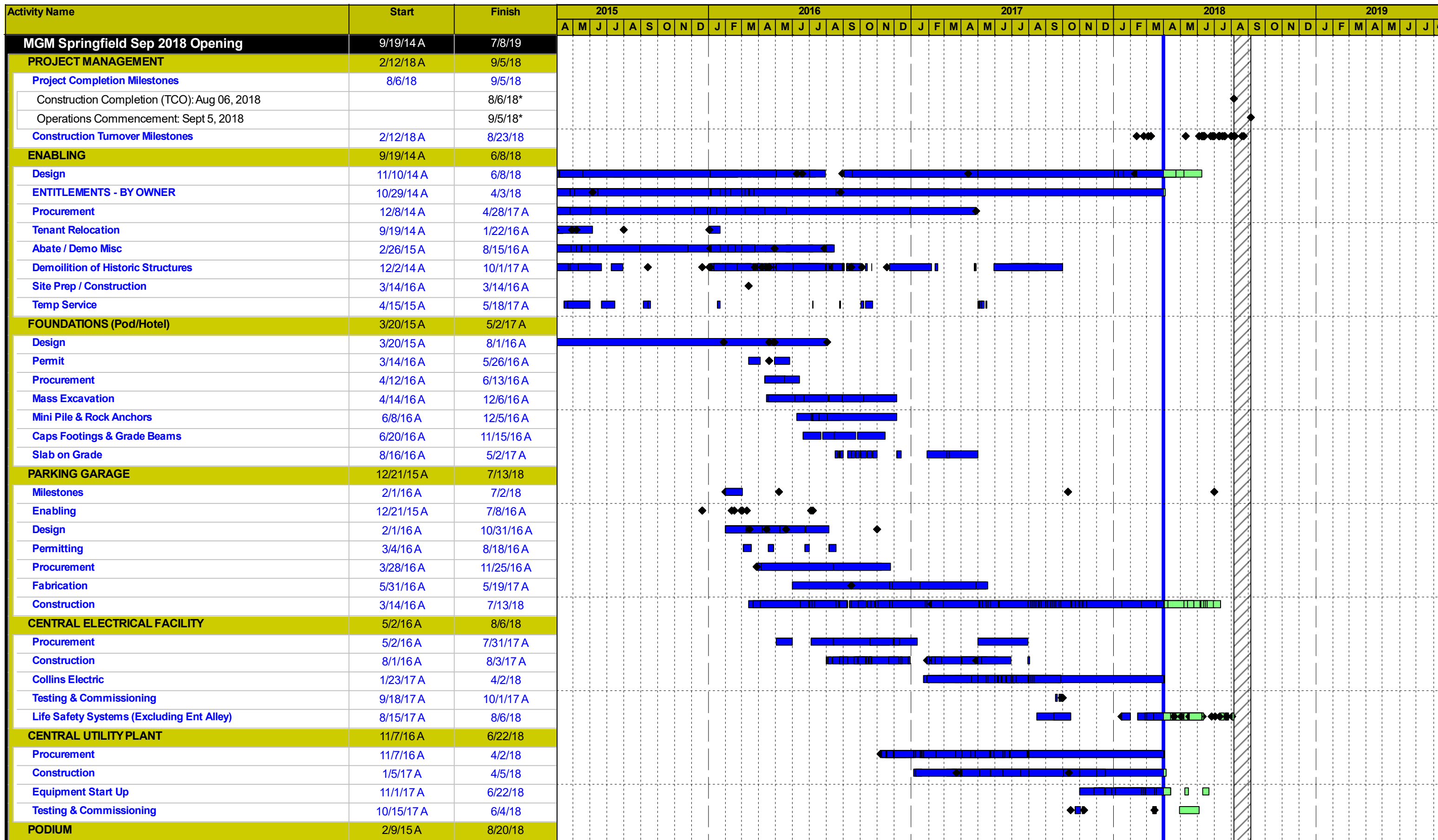
**APPENDIX A**

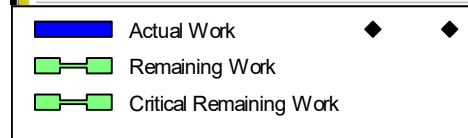
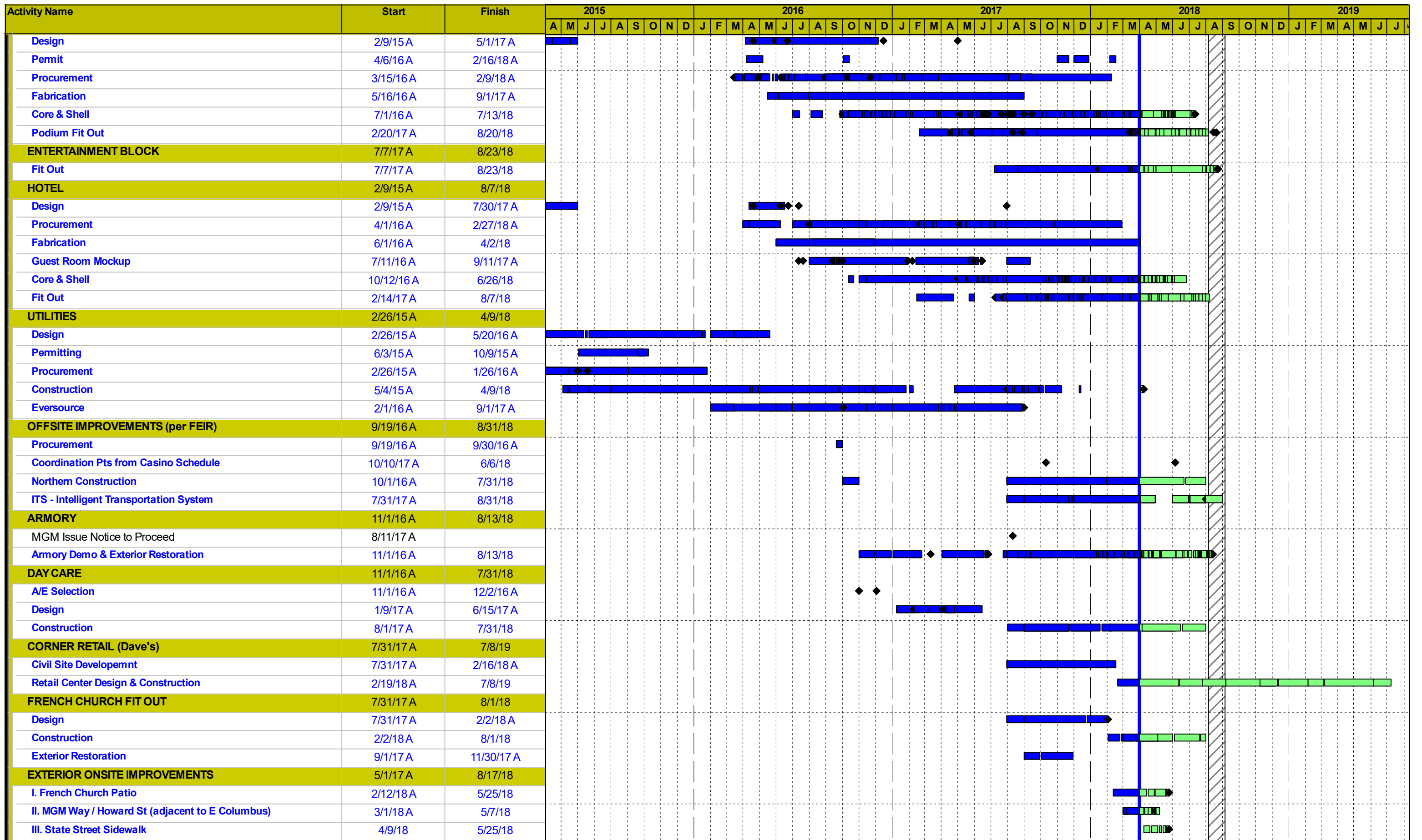
**LEVEL 1 AND LEVEL 2 PROJECT SCHEDULES**

**MARCH 29, 2018 (DATA DATE APRIL 1, 2018)**

# MGM Springfield Project Schedule









**APPENDIX B**

**PRESENTATION OF DIVERSITY STATISTICS AS OF MARCH 31, 2018**



# Access and Opportunity Committee

April 10, 2018



# Agenda

1. Outreach Update
2. Construction Workforce
3. Design & Construction Payments
4. Design Commitments
5. Construction Commitments



# Outreach Update



# OUTREACH UPDATE

1. Outreach to MBE, WBE & VBE Companies
2. Community Partners Network
3. Union Partnership & Outreach
4. Other Diversity Outreach Work/ Upcoming Events
5. Diversity Success Story

# OUTREACH TO MBE, WBE & VBE COMPANIES

## Construction:

| Ref | Company                            | Location        | Diversity Status |
|-----|------------------------------------|-----------------|------------------|
| 1   | Beacon Light & Supply, Co.         | Hartford, CT    | MBE              |
| 2   | EDM Construction, Inc.             | Merrimack, MA   | WBE              |
| 3   | JRL Construction, Inc.             | Springfield, MA | VBE              |
| 4   | Woodchuck's Building & Home Center | Rockland, MA    | MBE              |

## Design:

|   |                              |                |     |
|---|------------------------------|----------------|-----|
| 5 | JS Consulting Engineers, LLC | Salem, NH      | WBE |
| 6 | Moya Design Partners         | Washington, DC | WBE |

### Notes:

- (1) Two (2) Certified Minority Owned Companies.
- (2) Three (3) Certified Women Owned Companies.
- (3) One (1) Certified Veteran Owned Company

# COMMUNITY PARTNERS NETWORK UPDATES

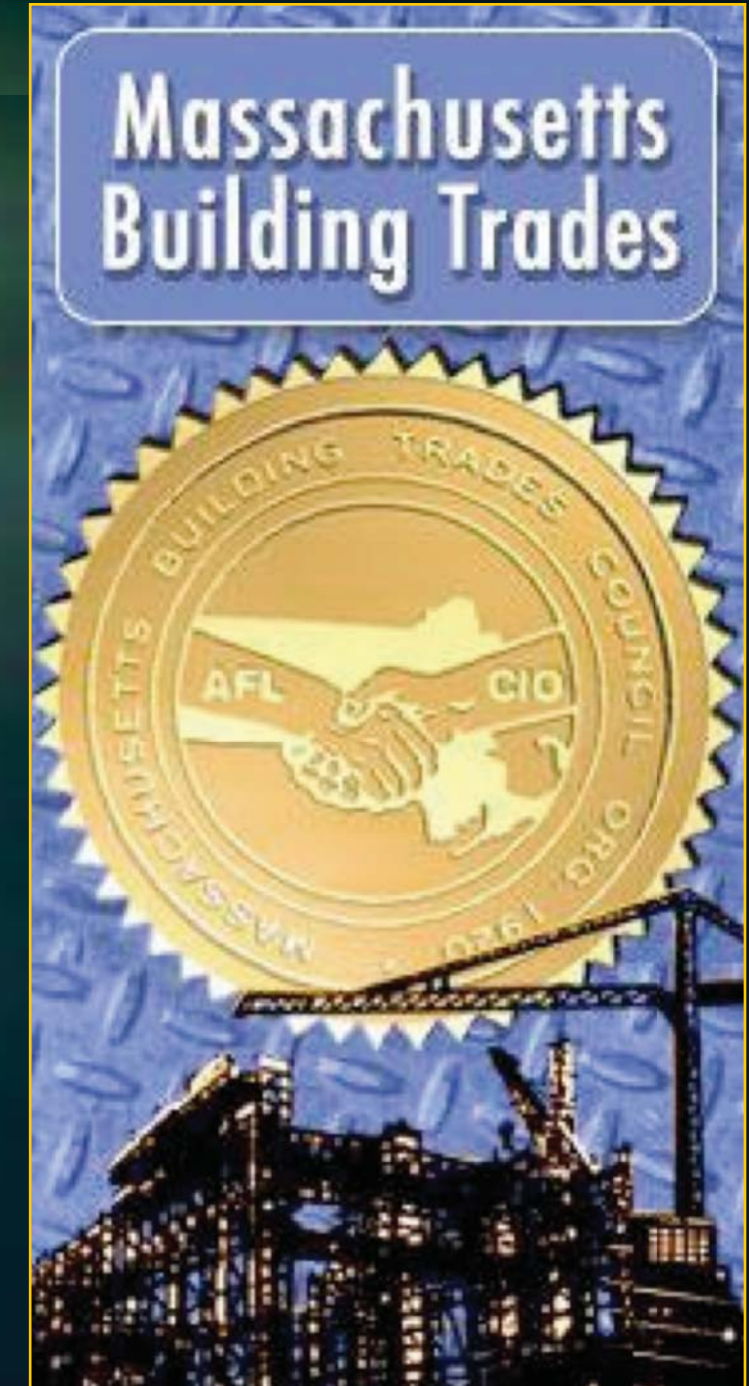
- **No Full Network Meeting held in February**
- **Leadership Team meeting held March 20, 2018**
- **Topics worked on:**
  - CPN Leadership, Membership, & Structure
  - Continued Advocacy for Diversity on local Construction Projects
  - Referrals to local trade unions of interested diverse candidates
  - Western Mass. Construction Trade Fair



# UNION PARTNERSHIP & OUTREACH

## MGM Staff met three (3) union business managers this month to discuss:

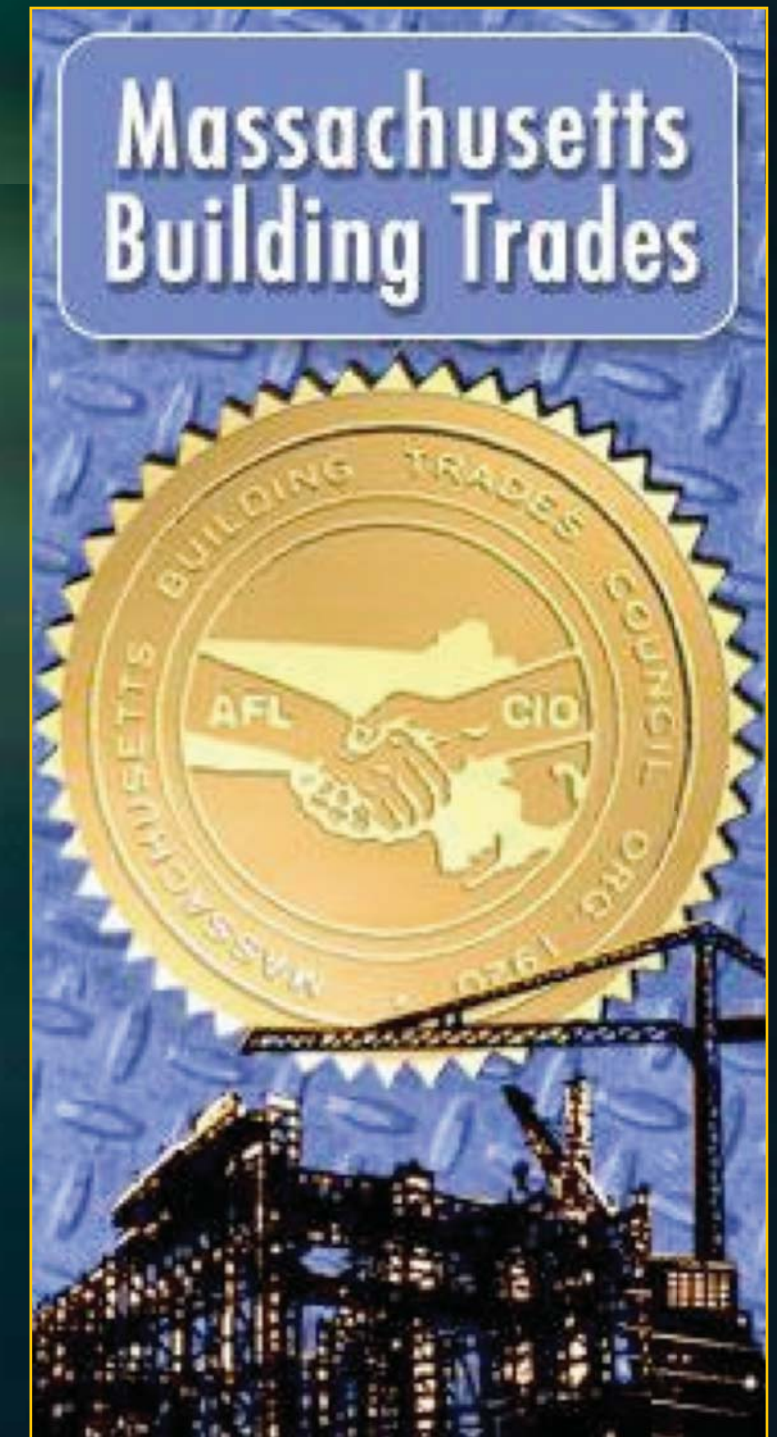
- MGM Union Labor Pool Review
- Union Diversity Participation Review Meetings (Done with Tishman Construction)
- PLA Meetings with Tishman Construction and the Pioneer Valley Building Trades to discuss union issues including Current Diversity Participation, Upcoming Scopes of Work, Issues with Sub-Contractors and Diversity Compliance and Anticipated Labor Needs. PLA Meeting held on February 8, 2018
- Partnering with the CPN to host Union Information Nights on site at local community organizations
- MGM/Tishman Union Apprenticeship Program Listening Tour meetings with each individual union apprenticeship program and unions.



# UNION PARTNERSHIP & OUTREACH

## Continued referrals and tracking of new diverse union applicants in their union application process

- **Four (4) newly identified union members** looking for work identified through outreach and added to the MGM Springfield Available Labor Pool list and shared with General Contractors and Subcontractors looking for union workers
- **Three (3) new diverse individuals** put in union apprenticeship applications this month; will work with CPN Work Readiness Team to track application outcome
- Apprenticeship Update: To date, there have been **at least 450 apprentices** who have worked on the MGM site






# OTHER DIVERSITY WORK & OUTREACH/ UPCOMING EVENTS

## Other Outreach Events/Work:

- **March 20, 2018:** NCTE Tradeswomen Tuesday

## Upcoming Events:

- **April 4, 2018:** Full CPN meeting
- **April 26, 2018:** Union & Community Diversity Task Force Meeting
- **TBD:** MGM & CPN Western Mass. Construction & Resource Fair



**TRADESWOMEN TUESDAYS**  
for women interested in construction careers

**NEW DATE**  
**March 20**  
5-6:30 pm  
1 Federal St,  
Springfield MA

Join us next Tuesday from 5-6:30 pm at the **Scibelli Enterprise Center** to learn about opportunities for women in the union building trades.

**CONTACT US**  
✉ katencte@gmail.com ☎ 857 800 8881  
[BuildALifeMA.org](http://BuildALifeMA.org)

NORTHEAST CENTER FOR **NCTE** Co-sponsored by:  
**MGM**  
TRADESWOMEN'S EQUITY SPRINGFIELD

# APRIL 2018 DIVERSITY SUCCESS STORY



**Adrian Rolon  
Hernandez**

**Carpenters Local 336**

**Video Credit:  
Ellen Webber/NERCC**

# Construction Workforce



# WORKFORCE DIVERSITY STATISTICS - UNION

## AS OF MARCH 31, 2018

| Group    | Project Goals | Project To Date % |
|----------|---------------|-------------------|
| Women    | 6.90%         | 7.67%             |
| Minority | 15.30%        | 22.40%            |
| Veteran  | 8.00%         | 9.34%             |

Notes:

(1) Statistics include all workforce reports that were received by MGM as of March 31, 2018.

# WORKFORCE DIVERSITY STATISTICS - TOTAL

## AS OF MARCH 31, 2018

| Group    | Project Goals | Project To Date % |
|----------|---------------|-------------------|
| Women    | 6.90%         | 8.86%             |
| Minority | 15.30%        | 21.43%            |
| Veteran  | 8.00%         | 9.63%             |

Notes:

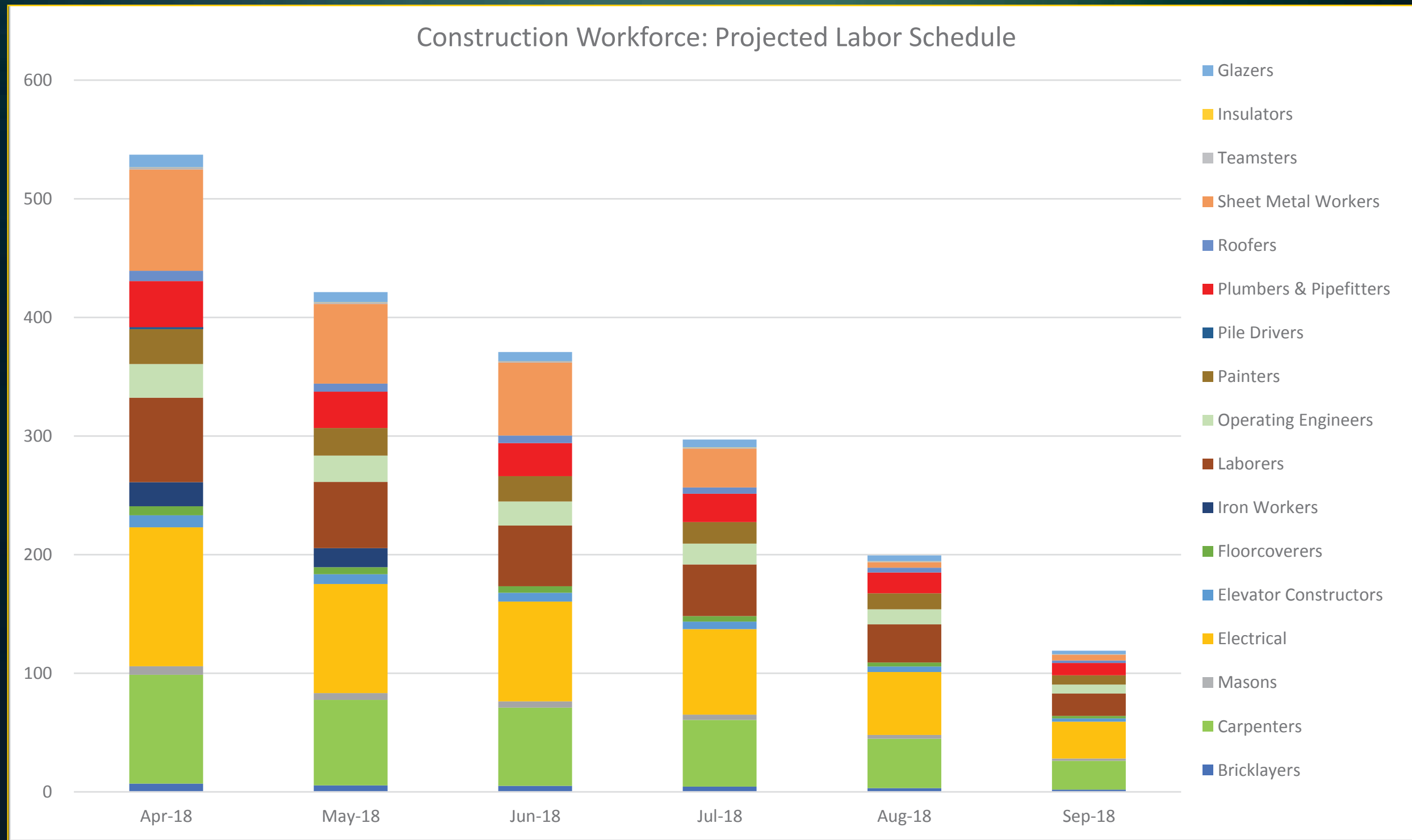
- (1) Statistics include all workforce reports that were received by MGM as of March 31, 2018.
- (2) The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 5.38% of total workforce hours are included in two of the diversity categories and 0.22% of total workforce hours are included in three diversity categories.
- (3) While this is not a reporting requirement of the approved diversity plan, the total hours worked through 1st Quarter 2018 is as follows:
  - Approximately 36% are from Springfield/ Surrounding Communities
  - Approximately 55% are from Western Massachusetts
  - Approximately 72% are from Massachusetts

# WORKFORCE 3 MONTH LOOK AHEAD

1. **Work in Progress** - Water/Sewer/Gas/Electric Infrastructure
2. **Work in Progress** - Generator Switch Gear Area
3. **Work in Progress** - Scaffolding
4. **Work in Progress** - Garage Interior MEP, Sprinklers, Storm
5. **Work in Progress** - MEP Distribution for Podium
6. **Work in Progress** - Garage Elevators
7. **Work in Progress** - Podium roofing
8. **Work in Progress** - Interior Framing
9. **Work in Progress** - Offsite Roadwork
10. **Work in Progress** - Hotel MEP
11. **Work in Progress** - Electrical/ Low Voltage
12. **Work in Progress** - Food Service Equipment
13. **Work in Progress** - Exterior Facade
14. **Work in Progress** - Exterior Windows
15. **Work in Progress** - Daycare
16. **Work in Progress** - Armory Button Up Scope
17. **Work in Progress** - Security/Surveillance
18. **Work in Progress** - Gaming Floor Interior Finishes
19. **Work in Progress** - Banquet Fit Out
20. **Work in Progress** - Cinema MEP
21. **Work in Progress** - Hotel Interior Finishes
22. **Work in Progress** - French Church Build Out
23. **Work in Progress** - Door & Hardware
24. Mar 2018 - Commission of Systems
25. Mar 2018 - Armory Interior Steel
26. Mar 2018 - Casino Carpet
27. Mar 2018 - Plaza Truss install
28. Apr 2018 - Hardscape / Landscape
29. Apr 2018 - Casino Floor Load In
30. May 2018 - Trailer Demobilization
31. June 2018 - DaVinci Park Work
32. June 2018 - Cinema Fit Out
33. June 2018 - Retail Fit Out
34. June 2018 - Murals & Iconic Signage

# CONSTRUCTION WORKFORCE

## PROJECTED LABOR SCHEDULE



# Design & Construction Payments





# DESIGN & CONSTRUCTION PAYMENTS

AS OF FEBRUARY 28, 2018

| Group | Project Goals | Payments | Variance | Company Count | Value   |
|-------|---------------|----------|----------|---------------|---------|
| WBE   | 10.0%         | 18.6%    | 8.6%     | 67            | \$73.7M |
| MBE   | 5.0%          | 6.7%     | 1.7%     | 41            | \$26.6M |
| VBE   | 2.0%          | 6.5%     | 4.5%     | 24            | \$25.7M |

Notes:

(1) Total Payments through February 28, 2018 are \$396.0M. Total payments is inclusive of \$72.7M in plan approved exemptions.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# Design & Construction Commitments



# DESIGN & CONSTRUCTION COMMITMENTS

## AS OF MARCH 31, 2018

| Group | Project Goals | Commitments | Variance | Company Count | Value    |
|-------|---------------|-------------|----------|---------------|----------|
| WBE   | 10.0%         | 21.7%       | 11.7%    | 80            | \$116.8M |
| MBE   | 5.0%          | 7.9%        | 2.9%     | 46            | \$42.5M  |
| VBE   | 2.0%          | 6.7%        | 4.7%     | 25            | \$36.0M  |

**Notes:**

(1) Total Commitments through March 31, 2018 are \$539.5M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# Design & Consulting Commitments



# DESIGN & CONSULTING COMMITMENTS

## AS OF MARCH 31, 2018

| Group | Project Goals | Commitments | Company Count | Value  |
|-------|---------------|-------------|---------------|--------|
| WBE   | 10.0%         | 17.2%       | 21            | \$8.2M |
| MBE   | 5.0%          | 14.4%       | 18            | \$6.9M |
| VBE   | 2.0%          | 6.2%        | 3             | \$3.0M |

Notes:

(1) Total Commitments through March 31, 2018 are \$47.9M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DESIGN & CONSULTING COMMITMENTS

## AS OF MARCH 31, 2018

| Ref | Company                             | Scope   | Location            | Diversity Status |
|-----|-------------------------------------|---|---------------------|------------------|
| 1   | AAC Investments, LLC                | Interior Design                                     | Los Angeles, CA     | WBE              |
| 2   | AFO Project Consulting, LLC         | Construction Consulting                             | Las Vegas, NV       | VBE              |
| 3   | Akal Engineering, Inc.              | Project Commissioning - MEP Services                | Boylston, MA        | MBE              |
| 4   | American Project Management         | Signage Installation Management                     | Las Vegas, NV       | MBE              |
| 5   | Andelman & Lelek Engineering, Inc.  | Energy Modeling                                     | Norwood, MA         | WBE              |
| 6   | Blackford, LLC                      | Construction Management                             | Las Vegas, NV       | VBE              |
| 7   | Black Hawk Group                    | Consulting Engineer Services                        | Philadelphia, PA    | MBE              |
| 8   | C&C Consulting Engineers, LLC       | Structural Peer Review                              | Allston, MA         | MBE              |
| 9   | Calvin Consulting Services, LLC     | Construction Consulting                             | Las Vegas, NV       | WBE              |
| 10  | Communications for Design LLC       | Design and Project Management Support Services      | Northfield, MN      | WBE              |
| 11  | Convergent Technologies             | Acoustics/ Audio Visual/ IT/ Low Voltage            | Lockport, NY        | WBE              |
| 12  | Copley Wolff Design Group, Inc.     | Full Landscape Architectural Services               | Boston, MA          | WBE              |
| 13  | Desert Construction Consulting, Ltd | Estimating and Contractor Bidding Services          | Henderson, NV       | MBE              |
| 14  | Desman, Inc.                        | Parking Garage Bridging Documents (LOA)             | Boston, MA          | MBE              |
| 15  | Dietz & Company Architects, Inc.    | Full Service Architecture and Interior Design       | Springfield, MA     | WBE              |
| 16  | Engineers Design Group, Inc.        | Structural Engineering Consulting Services          | Malden, MA          | MBE              |
| 17  | Erin Chrusciel Photography, LLC     | Photography   | East Longmeadow, MA | WBE              |
| 18  | Fernandez & Associates              | Fire Protection Design and Code Consulting Services | Byfield, MA         | MBE              |
| 19  | Hamilton Anderson Associates, Inc.  | Architectural Services                              | Detroit, MI         | MBE              |
| 20  | Hi-Rise Graphics, Inc.              | Signage Design                                      | Lawrence, MA        | MBE              |
| 21  | Hyde Business Services, LLC         | Permit and Community Commitment Coordination        | Medina, MN          | WBE              |

**Notes:**

- (1) Includes companies that are certified with the following agencies:
- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
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  - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- (2) Green highlighted companies have been paid as of February 28, 2018.
- WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DESIGN & CONSULTING COMMITMENTS

## AS OF MARCH 31, 2018

| Ref | Company                              | Scope  | Location             | Diversity Status |
|-----|--------------------------------------|--|----------------------|------------------|
| 22  | Independent Design, LLC              | Historical MOA Research/ Signage Design              | Quincy, MA           | WBE              |
| 23  | JoAnn Jones                          | Administrative Services                              | Henderson, NV        | WBE              |
| 24  | Marshall Moya Design, LLC            | Architectural Services                               | Washington, DC       | MBE              |
| 25  | Maryann Thompson Architects          | Architectural Design Services                        | Henderson, NV        | WBE              |
| 26  | MCLA, Inc.                           | Lighting   | Washington, DC       | WBE              |
| 27  | Moya Design Partners                 | Interior Design                                      | Henderson, NV        | WBE              |
| 28  | Nitsch Engineering, Inc.             | Engineering Services                                 | Boston, MA           | WBE              |
| 29  | Pristine Engineers, Inc.             | MEP Peer Review Services                             | Raynham, MA          | MBE              |
| 30  | Pro Cure, LLC                        | FFE Project Management                               | National Harbor, MD  | WBE              |
| 31  | Renderready, LLC                     | Rendering and Graphic Design                         | Albuquerque, NM      | MBE              |
| 32  | RSE Associates, Inc.                 | Engineering Design                                   | Watertown, MA        | MBE              |
| 33  | Sign Design, Inc.                    | Signage Design                                       | Brockton, MA         | WBE              |
| 34  | Soden Sustainability Consulting, LLC | LEED   | Winchester, MA       | WBE              |
| 35  | Spec's Design Group, LLC             | Interior Design                                      | Springfield, MA      | WBE              |
| 36  | Stevens & Associates                 | Façade Stabilization Design                          | Brattleboro, VT      | VBE              |
| 37  | Timothy Haahs & Associates, Inc.     | Architect and Engineer of Record/ Parking Consultant | Blue Bell, PA        | MBE              |
| 38  | Two Twelve                           | Graphic Designer                                     | New York, NY         | WBE              |
| 39  | US Inspection & Consulting, LLC      | Construction Inspections                             | Lake Havasu City, AZ | MBE              |
| 40  | VAV International, Inc.              | Mechanical Consulting                                | Woburn, MA           | MBE              |
| 41  | WA Architects, Inc.                  | Architectural Services                               | Cleveland, OH        | MBE              |
| 42  | YA Construction Services, LLC        | MEP Peer Review                                      | St. Louis, MO        | WBE              |

**Notes:**

- (1) Includes companies that are certified with the following agencies:
- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
  - WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
  - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
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# Construction Commitments





# CONSTRUCTION COMMITMENTS

## AS OF MARCH 31, 2018

| Group | Project Goals | Commitments | Company Count | Value    |
|-------|---------------|-------------|---------------|----------|
| WBE   | 10.0%         | 22.1%       | 59            | \$108.6M |
| MBE   | 5.0%          | 7.2%        | 28            | \$35.6M  |
| VBE   | 2.0%          | 6.7%        | 22            | \$33.0M  |

Notes:

(1) Total Commitments through March 31, 2018 are \$491.5M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

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# DIVERSE CONSTRUCTION COMPANIES

AS OF MARCH 31, 2018

| Ref | Company                            | Scope                                   | Location        | Diversity Status |
|-----|------------------------------------|---|-----------------|------------------|
| 1   | 84 Lumber                          | Material Supplier                       | Hampden, MA     | WBE              |
| 2   | Aces Enterprises, LLC              | Steel Plate Supplier                    | Dunlap, IL      | VBE              |
| 3   | AeroSage, LLC                      | Fire Protection Material Supplier       | Tampa, FL       | VBE              |
| 4   | Alares, LLC                        | Commissioning and Construction Services | Quincy, MA      | VBE              |
| 5   | All American Signs                 | Signage                                 | Plymouth, MA    | VBE              |
| 6   | Alonzee Consulting                 | Construction Consulting                 | Las Vegas, NV   | WBE              |
| 7   | American Environmental, Inc.       | Abatement                               | Holyoke, MA     | MBE              |
| 8   | American Stair Corporation         | Stair Supplier                          | Romeoville, IL  | VBE              |
| 9   | Architectural Products, Inc.       | Glass and Glazing                       | Burlington, CT  | WBE              |
| 10  | Argent Associates, Inc.            | Material Vendor                         | Burlington, CT  | WBE              |
| 11  | Arrow Security Corporation         | Security Guard Services                 | Springfield, MA | VBE              |
| 12  | Ayala Excavating and Trucking, LLC | Trucking                                | Springfield, MA | MBE              |
| 13  | Baron Industries, Inc              | Coiling Doors                           | Woburn, MA      | VBE              |
| 14  | Beacon Light & Supply, Co.         | Electrical Supplier                     | Burlington, CT  | WBE              |
| 15  | BECO Electrical Contractors, Inc.  | Electrical                              | Monson, MA      | VBE              |
| 16  | Berkshire Concrete Cutting, LLC    | Saw Cutting                             | Torrington, CT  | WBE              |
| 17  | Brican, Inc.                       | General Contracting Services            | Springfield, MA | VBE              |
| 18  | C&C Contractors, LLC               | Trucking Services                       | Springfield, MA | MBE              |
| 19  | C&D Electronics, Inc.              | Cabling, Wiring, Electronics Supplier   | Holyoke, MA     | MBE              |

**Notes:**

(1) Green highlighted companies have worked on site and been paid as of February 28, 2018.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DIVERSE CONSTRUCTION COMPANIES

## AS OF MARCH 31, 2018

| Ref | Company                                      | Scope                                     | Location             | Diversity Status |
|-----|--|---|----------------------|------------------|
| 20  | C4 Cables                                    | Hotel Electrical Material Supplier        | Taunton, MA          | WBE              |
| 21  | Capasso Restoration, Inc.                    | 95 State Masonry Contractor               | North Haven, CT      | WBE              |
| 22  | Carl-Louis & Co, Inc.                        | Plumbing, Pipe Fitting, Heating           | Dorchester, MA       | MBE              |
| 23  | Carol's Lighting & Supply Company            | Electrical Supplies                       | Canton, MA           | MBE              |
| 24  | Certified Connection, Inc.                   | Podium Electrical Material Supplier       | Worcester, MA        | MBE              |
| 25  | Central Ceilings, Inc.                       | Drywall Contractor                        | South Easton, MA     | VBE              |
| 26  | Chabot & Burnett Construction Co., Inc.      | Masonry Contractor                        | Agawam, MA           | WBE              |
| 27  | Charle George Companies, Inc.                | Solid Waste Disposal, Recycling, Trucking | Londonberry, NH      | WBE              |
| 28  | CK Flooring Solutions, Inc.                  | Carpet Installer                          | Chicopee, MA         | WBE              |
| 29  | CMJ, LLC                                     | Property Management/Maintenance           | Springfield, MA      | MBE              |
| 30  | Connecticut Drywall Finishing, Inc.          | Drywall                                   | West Springfield, MA | WBE              |
| 31  | Connecticut Temperature Controls, LLC        | Controls                                  | Newington, CT        | VBE              |
| 32  | Construction Labor Unlimited                 | Labor/Clean-Up                            | West Springfield, MA | WBE              |
| 33  | Coghlin Electrical Contractors, Inc.         | Electrical Services                       | Worcester, MA        | WBE              |
| 34  | C.R. Levesque Trucking Corp.                 | Hauling & Equipment Transportation        | Monson, MA           | WBE              |
| 35  | Critical Power Testing and Maintenance, Inc. | Podium Electrical Commissioning           | Amesbury, MA         | VBE              |
| 36  | CSL, Inc.                                    | Daycare Landscaping                       | Ludlow, MA           | WBE              |
| 37  | Dagle Electrical Construction Corp.          | Offsite Improvements - Electrical         | Melrose, MA          | WBE              |

### Notes:

(1) Green highlighted companies have worked on site and been paid as of February 28, 2018.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DIVERSE CONSTRUCTION COMPANIES

## AS OF MARCH 31, 2018

| Ref | Company  | Scope                                  | Location          | Diversity Status |
|-----|--|--|-------------------|------------------|
| 38  | Davenport Advisors, LLC                            | Property Management/ Maintenance       | Boston, MA        | MBE              |
| 39  | DeLucca Fence Company, Inc                         | Offsite Improvements - Guardrail       | Methuen, MA       | WBE              |
| 40  | Dependable Masonry Construction Company, Inc.      | Masonry and Brickpaving                | North Reading, MA | MBE              |
| 41  | Duray/J.F. Duncan Industries, Inc.                 | Food Service Equipment Packages        | Downey, CA        | MBE              |
| 42  | D & W Construction, LLC                            | Drywall Finishing, Material & Labor    | Winchester, MA    | MBE              |
| 43  | Eagle Elevator Company, Inc.                       | Elevator Repairs, Service, Maintenance | Boston, MA        | VBE              |
| 44  | EDI Landscape, LLC                                 | Landscaping Services                   | Hartford, CT      | WBE              |
| 45  | EDM Construction, Inc.                             | Carpentry & Structural Steel Erection  | Merrimac, MA      | WBE              |
| 46  | E L Waterman, Inc.                                 | Pipe Supplier                          | Foxboro, MA       | WBE              |
| 47  | Evermore Light & Power, Inc.                       | Electrical                             | Somerville, MA    | WBE              |
| 48  | Fabiano Oil Corp.                                  | Fuel & Oil Supplier                    | Wrentham, MA      | WBE              |
| 49  | Federal Concrete, Inc.                             | Concrete Services                      | Hopedale, MA      | WBE              |
| 50  | Fisher Contracting Corporation                     | General Contracting Services           | Worcester, MA     | WBE              |
| 51  | Fletcher Sewer & Drain, Inc.                       | Inspection - FEIR                      | Ludlow, MA        | WBE              |
| 52  | Folan Waterproofing and Construction Company, Inc. | Masonry Contractors & Waterproofing    | South Easton, MA  | WBE              |
| 53  | Frisoli Electric, Inc.                             | Electrical                             | Holbrook, MA      | VBE              |
| 54  | Front Line, Inc.                                   | Final Cleaning                         | Hopedale, MA      | WBE              |
| 55  | Gomes Construction Co. Inc.                        | Utility Connections                    | Ludlow, MA        | WBE              |

**Notes:**

(1) Green highlighted companies have worked on site and been paid as of February 28, 2018.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DIVERSE CONSTRUCTION COMPANIES

## AS OF MARCH 31, 2018

| Ref | Company  | Scope  | Location            | Diversity Status |
|-----|--|--|---------------------|------------------|
| 56  | Granite City Electric Supply Company, Inc.             | Electrical Supplier                          | Quincy, MA          | WBE              |
| 57  | Great In Counters, Inc.                                | Natural Stone & Quarts Fabrication           | Smithfield, RI      | WBE              |
| 58  | Green Insulation, Inc.                                 | Insulation                                   | Adams, MA           | WBE              |
| 59  | H B Welding, Inc.                                      | Steel, Welding, Iron Work                    | Johnston, RI        | WBE              |
| 60  | Hiway Safety Systems, Inc                              | Offsite Improvements - Traffic line striping | Rockland, MA        | WBE              |
| 61  | Homeland Mechanical, LLC                               | Pipe Supplier                                | Quincy, MA          | VBE              |
| 62  | Industrial Flame Cutting, Inc.                         | Steel Plate Supplier                         | Beacon Falls, CT    | VBE              |
| 63  | J.J. Curran & Sons, Inc.                               | Specialty Flooring                           | Albany, NY          | WBE              |
| 64  | JMK Building Supply, Inc                               | Drywall                                      | Colchester, CT      | WBE              |
| 65  | JRL Construction, Inc.                                 | General Contractor - Demolition              | Springfield, MA     | VBE              |
| 66  | Kittredge Equipment Company, Inc.                      | Kitchen Equipment                            | Agawam, MA          | WBE              |
| 67  | L.K. Sheet Metal, Inc.                                 | Sheet Metal                                  | East Hartford, CT   | WBE              |
| 68  | Larry's Trucking Co.                                   | Trucking                                     | Springfield, MA     | MBE              |
| 69  | Lindon Group   | Piping Materials                             | East Providence, RI | WBE              |
| 70  | Liquore Sand & Gravel, LLC                             | Trucking and Materials                       | Enfield, CT         | VBE              |
| 71  | M. Frank Higgins & Co., Inc.                           | Casino Tile and Stone                        | Newington, CT       | WBE              |
| 72  | Mastercraft Floor Covering, Inc.                       | Carpet Installation                          | Glenpool, OK        | WBE              |
| 73  | McElroy Scenic Service, LLC                            | Millwork Fabricator                          | Ashley Falls, MA    | WBE              |
| 74  | Medeiros Hydroseeding & Landscaping Construction, Inc. | Trucking and Soil Materials                  | Monson, MA          | MBE              |
| 75  | Moor Metals, Inc.                                      | Sales and Distribution of Metals             | Holliston, MA       | MBE              |

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# DIVERSE CONSTRUCTION COMPANIES

AS OF MARCH 31, 2018

| Ref | Company                                       | Scope  | Location            | Diversity Status |
|-----|---|--|---------------------|------------------|
| 76  | Ms. Pipe, LLC                                 | Procurement of Valves, Pipes and Fittings            | South Windsor, CT   | WBE              |
| 77  | Multi-Residential Kitchens                    | Cabinetry, Countertops, Millwork, Install            | Hagerstown, MD      | WBE              |
| 78  | New Bedford Floor Covering Sales Company, Inc | Floor Covering Supplier                              | New Bedford, MA     | MBE              |
| 79  | New England Foundation Company, Inc.          | Helical Piles  | Boston, MA          | WBE              |
| 80  | Northeastern Steel Corporation                | Steel Distributor                                    | Revere, MA          | MBE              |
| 81  | Orissa, LLC                                   | Cleaning Service                                     | Rocky Hill, CT      | MBE              |
| 82  | Performance Testing & Balancing LLC           | Testing & Balancing                                  | South Hampton, MA   | VBE              |
| 83  | Piping Systems, Inc.                          | HVAC   | Assonet, MA         | WBE              |
| 84  | Protocol Management Services, Inc.            | Raised Access Floors Material Supplier               | North Attleboro, MA | WBE              |
| 85  | Quinette King Consulting                      | Blackout Paint Supplier                              | Las Vegas, NV       | MBE              |
| 86  | Rebars & Mesh, Inc.                           | Concrete   | Haverhill, MA       | WBE              |
| 87  | Regis Steel Corporation                       | Steel Erection/ Reinforcing                          | Fall River, MA      | MBE              |
| 88  | S&F Concrete Contractors, Inc.                | Concrete   | Hudson, MA          | MBE              |
| 89  | S-Cel-O, LLC                                  | 95 State Painting                                    | Springfield, MA     | MBE              |
| 90  | Security Construction Services, Inc.          | Fencing  | Hudson, MA          | WBE              |
| 91  | SOS Corporation                               | Construction Cleaning, Selective Interior Demolition | Milford, MA         | WBE              |
| 92  | Steere Engineering, Inc.                      | Engineering Services                                 | Warwick, RI         | WBE              |
| 93  | Strategic Environmental Services, Inc.        | Environmental Consultants                            | Sutton, MA          | WBE              |

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# DIVERSE CONSTRUCTION COMPANIES

## AS OF MARCH 31, 2018

| Ref | Company                               | Scope                                     | Location             | Diversity Status |
|-----|---------------------------------------|---|----------------------|------------------|
| 94  | Sullivan and Narey Construction, Inc. | Armory Building Masonry                   | Holyoke, MA          | VBE              |
| 95  | Superior Caulking & Waterproofing     | Caulking & Waterproofing                  | Palmer, MA           | VBE              |
| 96  | Supplies Exchange Systems             | Materials Supplier                        | Dorchester, MA       | MBE              |
| 97  | Tavares, LLC                          | Fireproofing                              | Providence, RI       | MBE              |
| 98  | T & M Equipment Corporation           | Excavating Contractor                     | Springfield, MA      | VBE              |
| 99  | Titan Roofing Company                 | Roofing                                   | Springfield, MA      | MBE              |
| 100 | Total Mechanical Service Corp.        | Pool Mechanical Contractor                | Plymouth, MA         | MBE              |
| 101 | Triton Leasing and Rental, Inc.       | Demolition & Abatement                    | Feeding Hills, MA    | WBE              |
| 102 | Turtle & Hughes, Inc.                 | Podium Unistrut Supplier                  | Linden, NJ           | WBE              |
| 103 | United Personnel Services, Inc.       | Kitchen Equipment Labor                   | Springfield, MA      | WBE              |
| 104 | Ultimate Abatement Company, Inc.      | Abatement                                 | Plainfield, MA       | WBE              |
| 105 | Welch Associates Land Surveyors, Inc. | Land Surveying                            | West Bridgewater, MA | WBE              |
| 106 | West Floor Covering, Inc.             | Sales and Installation of Floor Coverings | Pembroke, MA         | WBE              |
| 107 | Willow Tree Outdoor, LLC              | Landscape                                 | Springfield, MA      | WBE              |
| 108 | Woodchuck's Building & Hone Center    | Construction Supplier                     | Rockland, MA         | MBE              |
| 109 | Younger Brothers Construction, LLC    | Materials Supplier                        | Watertown, MA        | MBE              |

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**APPENDIX C**

**CONSTRUCTION WORKFORCE STATISTICS AS OF MARCH 31, 2018**



MGM Springfield

Workforce Diversity Report (By Company)

As of: March 31, 2018

| Reference | Company                                    | This Month's Workforce Diversity Statistics |                          |        |        |          |         |          |        | Project To Date Workforce Diversity Statistics |                             |           |        |           |         |           |        |
|-----------|--|---|--------------------------|--------|--------|----------|---------|----------|--------|--|-----------------------------|-----------|--------|-----------|---------|-----------|--------|
|           |  | Employee Count                              | This Month's Total Hours | Women  |        | Minority |         | Veteran  |        | Employee Count                                 | Project To Date Total Hours | Women     |        | Minority  |         | Veteran   |        |
|           |  |   |                          | Hours  | %      | Hours    | %       | Hours    | %      |  |                             | Hours     | %      | Hours     | %       | Hours     | %      |
| 1         | Acranom Masonry Enterprises, Inc.          | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 13   | 1,580.50                    | 0.00      | 0.00%  | 824.50    | 52.17%  | 0.00      | 0.00%  |
| 2         | AeroClean                                  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 20   | 3,382.50                    | 0.00      | 0.00%  | 1,808.00  | 53.45%  | 0.00      | 0.00%  |
| 3         | AK Installation Inc.                       | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 12   | 2,518.00                    | 674.00    | 26.77% | 798.00    | 31.69%  | 124.00    | 4.92%  |
| 4         | Allied Fire Protection, Inc.               | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 9  | 1,354.00                    | 0.00      | 0.00%  | 256.00    | 18.91%  | 0.00      | 0.00%  |
| 5         | American Environmental, Inc.               | 5   | 64.00                    | 0.00   | 0.00%  | 64.00    | 100.00% | 0.00     | 0.00%  | 196  | 33,141.25                   | 2,250.50  | 6.79%  | 29,949.75 | 90.37%  | 288.50    | 0.87%  |
| 6         | AmQuip Crane Rental LLC                    | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 9  | 1,989.50                    | 0.00      | 0.00%  | 970.50    | 48.78%  | 0.00      | 0.00%  |
| 7         | Ardex, L.P.                                | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 6  | 268.50                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%  |
| 8         | Axion Specialty Contracting                | 9   | 492.00                   | 0.00   | 0.00%  | 100.00   | 20.33%  | 236.00   | 47.97% | 26   | 7,208.00                    | 0.00      | 0.00%  | 2,730.00  | 37.87%  | 1,030.00  | 14.29% |
| 9         | Ayotte & King For Tile, Inc                | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 24   | 450.50                      | 0.00      | 0.00%  | 4.00      | 0.89%   | 0.00      | 0.00%  |
| 10        | Barber Firestop Systems LLC                | 2   | 6.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 5  | 1,557.00                    | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%  |
| 11        | Bay Crane Northeast                        | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1  | 10.00                       | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%  |
| 12        | Bay State Elevator Co.                     | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 8  | 315.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%  |
| 13        | BECO Electrical Contractors, Inc.          | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 11   | 3,433.50                    | 0.00      | 0.00%  | 1,116.50  | 32.52%  | 2,088.00  | 60.81% |
| 14        | Berkshire Concrete Cutting                 | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 7  | 136.50                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 7.50      | 5.49%  |
| 15        | Berlin Steel Construction Company          | 18  | 1,996.00                 | 293.00 | 14.68% | 0.00     | 0.00%   | 0.00     | 0.00%  | 91   | 54,779.50                   | 5,340.00  | 9.75%  | 6,476.50  | 11.82%  | 3,242.50  | 5.92%  |
| 16        | BG Mechanical Contractors, Inc.            | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 26   | 14,428.62                   | 0.00      | 0.00%  | 2,605.00  | 18.05%  | 2,632.00  | 18.24% |
| 17        | Blakeslee Prestress, Inc.                  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 43   | 27,616.50                   | 2,515.50  | 9.11%  | 3,753.00  | 13.59%  | 2,218.50  | 8.03%  |
| 18        | Blue Construction, Inc.                    | 6   | 1,052.00                 | 143.00 | 13.59% | 328.50   | 31.23%  | 0.00     | 0.00%  | 14   | 14,613.00                   | 2,197.00  | 15.03% | 3,859.50  | 26.41%  | 1,564.00  | 10.70% |
| 19        | Capasso Restoration, Inc.                  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 10   | 4,172.00                    | 0.00      | 0.00%  | 2,148.00  | 51.49%  | 706.50    | 16.93% |
| 20        | Central Ceilings, Inc.                     | 45  | 5,929.00                 | 386.50 | 6.52%  | 1,252.50 | 21.12%  | 1,066.50 | 17.99% | 76   | 75,916.00                   | 6,923.00  | 9.12%  | 20,535.00 | 27.05%  | 12,145.00 | 16.00% |
| 21        | Chabot & Burnett Construction Co., Inc.    | 2   | 208.00                   | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 90   | 31,519.00                   | 2,451.50  | 7.78%  | 9,847.50  | 31.24%  | 1,990.00  | 6.31%  |
| 22        | Champlain Masonry, Inc.                    | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 37   | 5,090.75                    | 100.00    | 1.96%  | 1,965.00  | 38.60%  | 688.00    | 13.51% |
| 23        | Chandler Architectural Products            | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 32   | 3,368.50                    | 404.00    | 11.99% | 127.00    | 3.77%   | 472.00    | 14.01% |
| 24        | CIP Concrete, Inc.                         | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 15   | 4,337.00                    | 0.00      | 0.00%  | 687.00    | 15.84%  | 0.00      | 0.00%  |
| 25        | CK Flooring Solutions, Inc.                | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 30   | 7,594.50                    | 1,126.00  | 14.83% | 2,252.50  | 29.66%  | 521.50    | 6.87%  |
| 26        | Coghlin Electrical Contractors, Inc.       | 154   | 21,104.00                | 933.50 | 4.42%  | 3,326.00 | 15.76%  | 2,000.00 | 9.48%  | 419  | 237,493.00                  | 11,501.00 | 4.84%  | 40,933.00 | 17.24%  | 28,128.00 | 11.84% |
| 27        | Collins Electrical                         | 26  | 1,601.00                 | 0.00   | 0.00%  | 168.50   | 10.52%  | 57.50    | 3.59%  | 122  | 81,623.75                   | 6,560.00  | 8.04%  | 10,012.00 | 12.27%  | 6,285.50  | 7.70%  |
| 28        | Commonwealth Guardrail, Inc.               | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 20   | 1,133.00                    | 77.00     | 6.80%  | 166.00    | 14.65%  | 48.00     | 4.24%  |
| 29        | Connecticut Drywall Finishing, Inc.        | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 29   | 4,516.50                    | 207.00    | 4.58%  | 861.50    | 19.07%  | 0.00      | 0.00%  |
| 30        | Construction Labor Unlimited, Inc.         | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 9  | 747.00                      | 8.00      | 1.07%  | 398.00    | 53.28%  | 0.00      | 0.00%  |
| 31        | Conte Company, LLC                         | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 3  | 24.00                       | 0.00      | 0.00%  | 0.00      | 0.00%   | 8.00      | 33.33% |
| 32        | Cross Country Food Service Installers Inc. | 4   | 258.00                   | 0.00   | 0.00%  | 61.00    | 23.64%  | 82.00    | 31.78% | 9  | 1,823.00                    | 0.00      | 0.00%  | 380.00    | 20.84%  | 506.00    | 27.76% |
| 33        | Cushing and Sons, Inc.                     | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 6  | 174.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 42.00     | 24.14% |
| 34        | Cyn Environmental Services                 | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1  | 24.00                       | 0.00      | 0.00%  | 24.00     | 100.00% | 0.00      | 0.00%  |
| 35        | D.A. Sullivan & Sons, Inc.                 | 25  | 1,743.00                 | 312.00 | 17.90% | 392.00   | 22.49%  | 0.00     | 0.00%  | 29   | 3,602.00                    | 392.00    | 10.88% | 866.00    | 24.04%  | 164.00    | 4.55%  |
| 36        | Dagle Electrical Construction              | 4   | 308.00                   | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 15   | 3,147.00                    | 180.00    | 5.72%  | 0.00      | 0.00%   | 0.00      | 0.00%  |
| 37        | Day & Nite Refrigeration                   | 2   | 160.00                   | 0.00   | 0.00%  | 80.00    | 50.00%  | 0.00     | 0.00%  | 4  | 2,212.00                    | 0.00      | 0.00%  | 1,565.00  | 70.75%  | 0.00      | 0.00%  |
| 38        | DeLucca Fence Company, Inc.                | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 10   | 184.00                      | 8.00      | 4.35%  | 16.00     | 8.70%   | 0.00      | 0.00%  |
| 39        | Dependable Masonry Construction Co., Inc.  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 6  | 439.00                      | 32.00     | 7.29%  | 219.00    | 49.89%  | 0.00      | 0.00%  |
| 40        | Division Six Installers, Inc.              | 21  | 1,903.00                 | 0.00   | 0.00%  | 374.00   | 19.65%  | 208.00   | 10.93% | 25   | 8,543.00                    | 296.00    | 3.46%  | 1,748.00  | 20.46%  | 1,047.00  | 12.26% |
| 41        | Eagle Fence & Guardrail Construction, Inc. | 7   | 228.25                   | 0.00   | 0.00%  | 85.75    | 37.57%  | 0.00     | 0.00%  | 8  | 237.75                      | 0.00      | 0.00%  | 90.50     | 38.07%  | 0.00      | 0.00%  |
| 42        | East Coast Air Barrier & Restoration, Inc. | 1   | 16.00                    | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1  | 132.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%  |
| 43        | EDI Landscape, LLC                         | 10  | 1,079.50                 | 130.00 | 12.04% | 701.00   | 64.94%  | 0.00     | 0.00%  | 11   | 1,756.50                    | 190.00    | 10.82% | 1,162.00  | 66.15%  | 0.00      | 0.00%  |
| 44        | EDM Construction, Inc.                     | 3   | 18.00                    | 0.00   | 0.00%  | 0.00     | 0.00%   | 10.00    | 55.56% | 23   | 4,086.50                    | 188.00    | 4.60%  | 850.00    | 20.80%  | 1,091.00  | 26.70% |
| 45        | EF Corcoran Plumbing & Heating, Inc.       | 4   | 197.00                   | 40.00  | 20.30% | 40.00    | 20.30%  | 0.00     | 0.00%  | 21   | 6,347.50                    | 983.00    | 15.49% | 1,808.00  | 28.48%  | 0.00      | 0.00%  |
| 46        | Energy Insulation Conservation Inc.        | 5   | 432.00                   | 0.00   | 0.00%  | 48.00    | 11.11%  | 0.00     | 0.00%  | 15   | 4,840.00                    | 0.00      | 0.00%  | 1,532.00  | 31.65%  | 0.00      | 0.00%  |
| 47        | Environmental Testing & Balancing          | 4   | 413.00                   | 0.00   | 0.00%  | 98.00    | 23.73%  | 0.00     | 0.00%  | 6  | 1,148.50                    | 0.00      | 0.00%  | 226.00    | 19.68%  | 0.00      | 0.00%  |
| 48        | Evermore Light and Power, Inc.             | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 4  | 613.50                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%  |
| 49        | Federal Concrete, Inc.                     | 4   | 160.00                   | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 84   | 27,195.00                   | 2,364.00  | 8.69%  | 3,561.00  | 13.09%  | 1,757.50  | 6.46%  |
| 50        | First Choice Finishes                      | 6   | 633.00                   | 72.00  | 11.37% | 104.00   | 16.43%  | 0.00     | 0.00%  | 10   | 4,238.00                    | 465.00    | 10.97% | 497.00    | 11.73%  | 547.50    | 12.92% |
| 51        | Folan Waterproofing & Construction         | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 13   | 1,471.50                    | 0.00      | 0.00%  | 547.50    | 37.21%  | 0.00      | 0.00%  |
| 52        | Fontaine Bros, Inc.                        | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 59   | 18,035.50                   | 2,784.50  | 15.44% | 4,790.00  | 26.56%  | 1,230.00  | 6.82%  |
| 53        | Food Equipment Installation, Inc.          | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 4  | 116.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%  |
| 54        | Frisoli Electric Inc.                      | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1  | 299.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%  |
| 55        | Fusion Electric, Inc.                      | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 2  | 112.00                      | 0.00      | 0.00%  | 104.00    | 92.86%  | 0.00      | 0.00%  |
| 56        | Gagliarducci Construction, Inc.            | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 47   | 4,264.50                    | 635.00    | 14.89% | 709.50    | 16.64%  | 906.50    | 21.26% |
| 57        | Gomes Construction Company, Inc.           | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 4  | 575.50                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%  |
| 58        | Granite State Specialties LLC              | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 5  | 322.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%  |
| 59        | Green Insulation, Inc.                     | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 5  | 2,264.00                    | 0.00      | 0.00%  | 48.00     | 2.12%   | 0.00      | 0.00%  |
| 60        | H. Carr & Sons, Inc.                       | 82  | 8,732.00                 | 556.50 | 6.37%  | 2,220.50 | 25.43%  | 786.00   | 9.00%  | 200  | 127,871.50                  | 6,844.00  | 5.35%  | 32,318.00 | 25.27%  | 13,624.00 | 10.65% |

MGM Springfield

Workforce Diversity Report (By Company)

As of: March 31, 2018

| Reference | Company  | This Month's Workforce Diversity Statistics |                          |        |        |          |        |         |        | Project To Date Workforce Diversity Statistics |                             |          |        |           |        |           |        |
|-----------|--|---|--------------------------|--------|--------|----------|--------|---------|--------|--|-----------------------------|----------|--------|-----------|--------|-----------|--------|
|           |  | Employee Count                              | This Month's Total Hours | Women  |        | Minority |        | Veteran |        | Employee Count                                 | Project To Date Total Hours | Women    |        | Minority  |        | Veteran   |        |
|           |  |   |                          | Hours  | %      | Hours    | %      | Hours   | %      |  |                             | Hours    | %      | Hours     | %      | Hours     | %      |
| 61        | Harry Grodsky & Co.  | 48  | 3,438.00                 | 309.00 | 8.99%  | 136.00   | 3.96%  | 364.00  | 10.59% | 203  | 96,070.50                   | 3,998.00 | 4.16%  | 8,349.50  | 8.69%  | 10,155.50 | 10.57% |
| 62        | Hayward Baker Inc.   | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 32   | 4,465.50                    | 306.50   | 6.86%  | 1,170.50  | 26.21% | 775.00    | 17.36% |
| 63        | HB Welding   | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 17   | 6,833.00                    | 148.50   | 2.17%  | 470.00    | 6.88%  | 1,082.00  | 15.83% |
| 64        | Heritage Restoration, Inc.                                     | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 17   | 5,868.00                    | 82.00    | 1.40%  | 2,336.00  | 39.81% | 100.00    | 1.70%  |
| 65        | Hickman & Sgroi Electric Inc.                                  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 2  | 192.00                      | 0.00     | 0.00%  | 0.00      | 0.00%  | 0.00      | 0.00%  |
| 66        | HL Foster Company  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | -  | 0.00                        | 0.00     | 0.00%  | 0.00      | 0.00%  | 0.00      | 0.00%  |
| 67        | Insulation Contractor of New England LLC                       | 4   | 378.00                   | 0.00   | 0.00%  | 118.00   | 31.22% | 0.00    | 0.00%  | 25   | 6,998.00                    | 0.00     | 0.00%  | 2,690.00  | 38.44% | 902.00    | 12.89% |
| 68        | Jantile Boston   | 24  | 2,257.00                 | 0.00   | 0.00%  | 140.00   | 6.20%  | 0.00    | 0.00%  | 40   | 8,329.00                    | 0.00     | 0.00%  | 602.00    | 7.23%  | 0.00      | 0.00%  |
| 69        | JDC Demolition   | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 29   | 3,874.00                    | 400.00   | 10.33% | 792.00    | 20.44% | 160.00    | 4.13%  |
| 70        | John W. Egan   | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 6  | 542.50                      | 0.00     | 0.00%  | 0.00      | 0.00%  | 0.00      | 0.00%  |
| 71        | Jones Engineering LLC  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 2  | 168.00                      | 0.00     | 0.00%  | 0.00      | 0.00%  | 0.00      | 0.00%  |
| 72        | JRL Construction, Inc.   | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 88   | 29,913.56                   | 5,897.21 | 19.71% | 11,391.50 | 38.08% | 5,272.00  | 17.62% |
| 73        | K&K Acoustical Ceilings, Inc.                                  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 8  | 2,237.56                    | 321.50   | 14.37% | 357.50    | 15.98% | 0.00      | 0.00%  |
| 74        | KHS&S Contractors, Inc.  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 77   | 25,843.00                   | 2,506.00 | 9.70%  | 5,923.00  | 22.92% | 0.00      | 0.00%  |
| 75        | Kleeberg Mechanical Services, LLC                              | 2   | 32.00                    | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 29   | 2,635.50                    | 0.00     | 0.00%  | 334.00    | 12.67% | 0.00      | 0.00%  |
| 76        | Kleeberg Sheet Metal, Inc.                                     | 6   | 300.00                   | 74.00  | 24.67% | 68.00    | 22.67% | 0.00    | 0.00%  | 10   | 1,108.50                    | 255.00   | 23.00% | 104.00    | 9.38%  | 0.00      | 0.00%  |
| 77        | L.K. Sheet Metal, Inc.   | 14  | 1,108.00                 | 46.00  | 4.15%  | 142.00   | 12.82% | 0.00    | 0.00%  | 76   | 54,474.25                   | 3,674.75 | 6.75%  | 9,723.75  | 17.85% | 4,348.00  | 7.98%  |
| 78        | Langan Insulation LLC  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 2  | 568.00                      | 0.00     | 0.00%  | 0.00      | 0.00%  | 0.00      | 0.00%  |
| 79        | Legere Group   | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 9  | 2,599.00                    | 372.00   | 14.31% | 484.00    | 18.62% | 277.00    | 10.66% |
| 80        | Longden Company, Inc.  | 4   | 300.00                   | 0.00   | 0.00%  | 194.00   | 64.67% | 0.00    | 0.00%  | 13   | 2,770.00                    | 184.00   | 6.64%  | 1,270.00  | 45.85% | 144.00    | 5.20%  |
| 81        | M. Frank Higgins & Co., Inc.                                   | 15  | 1,419.00                 | 0.00   | 0.00%  | 288.00   | 20.30% | 0.00    | 0.00%  | 29   | 6,055.00                    | 0.00     | 0.00%  | 1,077.00  | 17.79% | 0.00      | 0.00%  |
| 82        | M.L. Schmitt, Inc.   | 14  | 1,480.00                 | 389.25 | 26.30% | 208.00   | 14.05% | 0.00    | 0.00%  | 42   | 28,221.00                   | 4,842.00 | 17.16% | 4,305.00  | 15.25% | 1,826.50  | 6.47%  |
| 83        | Manganaro Northeast, LLC                                       | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 3  | 184.00                      | 0.00     | 0.00%  | 144.00    | 78.26% | 0.00      | 0.00%  |
| 84        | Marr Equipment Company   | 4   | 456.00                   | 231.00 | 50.66% | 324.00   | 71.05% | 0.00    | 0.00%  | 21   | 6,076.25                    | 2,522.75 | 41.52% | 4,529.25  | 74.54% | 0.00      | 0.00%  |
| 85        | Marr Scaffold  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 21   | 638.00                      | 0.00     | 0.00%  | 282.00    | 44.20% | 16.50     | 2.59%  |
| 86        | Marguerite Concrete  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 85   | 3,282.00                    | 0.00     | 0.00%  | 420.00    | 12.80% | 275.50    | 8.39%  |
| 87        | Massey's Plate Glass & Aluminum, Inc.                          | 12  | 1,880.00                 | 184.00 | 9.79%  | 340.00   | 18.09% | 280.00  | 14.89% | 29   | 15,410.00                   | 1,104.00 | 7.16%  | 2,410.00  | 15.64% | 943.00    | 6.12%  |
| 88        | Maxim Crane Works LP   | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 7  | 1,136.00                    | 0.00     | 0.00%  | 543.00    | 47.80% | 24.00     | 2.11%  |
| 89        | Medeiros Hydroseeding & Landscape Construction, Inc.           | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 2  | 17.00                       | 0.00     | 0.00%  | 11.00     | 64.71% | 0.00      | 0.00%  |
| 90        | Midwest Pro Painting Inc                                       | 25  | 3,117.00                 | 372.00 | 11.93% | 1,278.00 | 41.00% | 141.00  | 4.52%  | 31   | 12,400.00                   | 1,916.50 | 15.46% | 4,262.00  | 34.37% | 808.00    | 6.52%  |
| 91        | Moran Sheet Metal, Inc.  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 16   | 1,051.25                    | 0.00     | 0.00%  | 289.75    | 27.56% | 0.00      | 0.00%  |
| 92        | MTK Construction Services, Inc.                                | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 24   | 985.00                      | 0.00     | 0.00%  | 56.00     | 5.69%  | 0.00      | 0.00%  |
| 93        | NER Construction Management                                    | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 19   | 2,125.00                    | 0.00     | 0.00%  | 405.00    | 19.06% | 0.00      | 0.00%  |
| 94        | New England Concrete Cutting, Inc.                             | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 3  | 456.00                      | 0.00     | 0.00%  | 0.00      | 0.00%  | 0.00      | 0.00%  |
| 95        | New England Decks & Floors, Inc.                               | 7   | 332.00                   | 48.00  | 14.46% | 62.00    | 18.67% | 0.00    | 0.00%  | 11   | 2,556.00                    | 502.00   | 19.64% | 340.00    | 13.30% | 0.00      | 0.00%  |
| 96        | New England Foundation Co., Inc.                               | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 20   | 2,727.00                    | 0.00     | 0.00%  | 587.50    | 21.54% | 226.00    | 8.29%  |
| 97        | New Hampshire Steel Erectors, LLC                              | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 12   | 2,753.50                    | 518.50   | 18.83% | 104.00    | 3.78%  | 0.00      | 0.00%  |
| 98        | North East Foam Solutions, Inc.                                | 3   | 144.00                   | 0.00   | 0.00%  | 80.00    | 55.56% | 0.00    | 0.00%  | 3  | 328.00                      | 0.00     | 0.00%  | 264.00    | 80.49% | 0.00      | 0.00%  |
| 99        | Northeast Contractors, Inc.                                    | 17  | 1,692.00                 | 145.00 | 8.57%  | 24.00    | 1.42%  | 121.00  | 7.15%  | 21   | 5,812.50                    | 488.00   | 8.40%  | 127.00    | 2.18%  | 321.00    | 5.52%  |
| 100       | Northeast Lighting Protection, LLC                             | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 5  | 384.31                      | 0.00     | 0.00%  | 112.45    | 29.26% | 0.00      | 0.00%  |
| 101       | Northeast Steel Erectors                                       | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 7  | 1,335.00                    | 34.00    | 2.55%  | 183.00    | 13.71% | 393.00    | 29.44% |
| 102       | Northeastern Steel Corporation                                 | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 6  | 64.00                       | 9.00     | 14.06% | 50.00     | 78.13% | 0.00      | 0.00%  |
| 103       | Northern General   | 20  | 1,258.50                 | 135.00 | 10.73% | 279.00   | 22.17% | 104.00  | 8.26%  | 111  | 44,046.50                   | 3,114.50 | 7.07%  | 7,369.50  | 16.73% | 3,130.00  | 7.11%  |
| 104       | Orissa, LLC  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 8  | 78.00                       | 54.00    | 69.23% | 13.00     | 16.67% | 0.00      | 0.00%  |
| 105       | P. Gioioso & Sons Inc.   | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 9  | 834.50                      | 114.50   | 13.72% | 0.00      | 0.00%  | 0.00      | 0.00%  |
| 106       | Palmer Paving Corporation                                      | 3   | 12.00                    | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 59   | 942.00                      | 53.00    | 5.63%  | 14.00     | 1.49%  | 0.00      | 0.00%  |
| 107       | Performance Testing & Balancing, LLC                           | 1   | 38.00                    | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 4  | 102.00                      | 0.00     | 0.00%  | 0.00      | 0.00%  | 38.00     | 37.25% |
| 108       | Professional Drywall Construction, Inc.                        | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 93   | 12,835.50                   | 438.50   | 3.42%  | 2,254.50  | 17.56% | 1,862.00  | 14.51% |
| 109       | Regis Steel Corp   | 4   | 168.00                   | 8.00   | 4.76%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 69   | 9,720.50                    | 1,436.50 | 14.78% | 2,335.00  | 24.02% | 305.00    | 3.14%  |
| 110       | RoadSafe Traffic Systems                                       | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 6  | 49.00                       | 0.00     | 0.00%  | 0.00      | 0.00%  | 0.00      | 0.00%  |
| 111       | S & F Concrete Contractors, Inc.                               | 52  | 1,987.50                 | 356.00 | 17.91% | 825.00   | 41.51% | 0.00    | 0.00%  | 346  | 75,006.50                   | 5,515.50 | 7.35%  | 23,101.00 | 30.80% | 6,373.00  | 8.50%  |
| 112       | Safespan   | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 11   | 780.50                      | 0.00     | 0.00%  | 56.00     | 7.17%  | 0.00      | 0.00%  |
| 113       | Safeway Services   | 19  | 1,190.50                 | 38.00  | 3.19%  | 379.00   | 31.84% | 0.00    | 0.00%  | 67   | 25,497.08                   | 2,007.00 | 7.87%  | 11,803.50 | 46.29% | 1,269.00  | 4.98%  |
| 114       | Save-On-Wall Co., Inc.   | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 9  | 290.50                      | 45.00    | 15.49% | 45.00     | 15.49% | 8.00      | 2.75%  |
| 115       | S-Cel-O Painting, LLC  | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 18   | 6,106.50                    | 594.50   | 9.74%  | 1,764.00  | 28.89% | 1,066.00  | 17.46% |
| 116       | Schindler Elevator Corp  | 14  | 1,317.00                 | 131.50 | 9.98%  | 63.50    | 4.82%  | 394.00  | 29.92% | 30   | 15,947.50                   | 363.00   | 2.28%  | 1,115.70  | 7.00%  | 1,028.00  | 6.45%  |
| 117       | Security Construction Services, Inc. d/b/a: Security Fence Co. | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 14   | 3,866.00                    | 300.00   | 7.76%  | 1,233.25  | 31.90% | 40.00     | 1.03%  |
| 118       | Skyline Drywall, Inc.  | 6   | 640.00                   | 120.00 | 18.75% | 176.00   | 27.50% | 160.00  | 25.00% | 14   | 6,643.50                    | 755.50   | 11.37% | 2,068.50  | 31.14% | 1,556.50  | 23.43% |
| 119       | Soep Painting Corp   | -   | 0.00                     | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 31   | 9,833.50                    | 0.00     | 0.00%  | 1,092.00  | 11.10% | 0.00      | 0.00%  |
| 120       | SOS Corporation  | 1   | 24.00                    | 0.00   | 0.00%  | 0.00     | 0.00%  | 0.00    | 0.00%  | 1  | 70.00                       | 0.00     | 0.00%  | 0.00      | 0.00%  | 0.00      | 0.00%  |

MGM Springfield

Workforce Diversity Report (By Company)

As of: March 31, 2018

| Reference             | Company                                      | This Month's Workforce Diversity Statistics |                          |                 |              |                  |               |                 |              | Project To Date Workforce Diversity Statistics |                             |                   |              |                   |               |                   |              |
|-----------------------|--|---|--------------------------|-----------------|--------------|------------------|---------------|-----------------|--------------|--|-----------------------------|-------------------|--------------|-------------------|---------------|-------------------|--------------|
|                       |  | Employee Count                              | This Month's Total Hours | Women           |              | Minority         |               | Veteran         |              | Employee Count                                 | Project To Date Total Hours | Women             |              | Minority          |               | Veteran           |              |
|                       |  |   |                          | Hours           | %            | Hours            | %             | Hours           | %            |  |                             | Hours             | %            | Hours             | %             | Hours             | %            |
| 121                   | Southern New England Electrical Testing, LLC | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 4  | 1,129.00                    | 0.00              | 0.00%        | 0.00              | 0.00%         | 356.00            | 31.53%       |
| 122                   | Stamford Wrecking                            | 1   | 8.00                     | 0.00            | 0.00%        | 8.00             | 100.00%       | 0.00            | 0.00%        | 19   | 2,629.75                    | 76.00             | 2.89%        | 445.50            | 16.94%        | 244.00            | 9.28%        |
| 123                   | Sullivan & Narey Construction Co., Inc.      | 3   | 151.00                   | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 19   | 3,841.50                    | 22.50             | 0.59%        | 634.50            | 16.52%        | 115.00            | 2.99%        |
| 124                   | Superior Caulking & Waterproofing Co., Inc.  | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 12   | 1,018.50                    | 0.00              | 0.00%        | 277.50            | 27.25%        | 4.00              | 0.39%        |
| 125                   | T & M Equipment Corporation                  | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 70   | 32,192.05                   | 4,787.00          | 14.87%       | 5,673.55          | 17.62%        | 1,448.50          | 4.50%        |
| 126                   | Tavares, LLC                                 | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 9  | 2,974.00                    | 254.00            | 8.54%        | 326.00            | 10.96%        | 0.00              | 0.00%        |
| 127                   | Tech Valley Contracting, LLC                 | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 8  | 2,018.00                    | 206.00            | 10.21%       | 0.00              | 0.00%         | 0.00              | 0.00%        |
| 128                   | Tishman                                      | 13  | 1,800.00                 | 480.00          | 26.67%       | 640.00           | 35.56%        | 0.00            | 0.00%        | 27   | 36,461.00                   | 8,741.00          | 23.97%       | 8,760.00          | 24.03%        | 7,120.00          | 19.53%       |
| 129                   | Titan Roofing, Inc.                          | 24  | 1,522.25                 | 100.00          | 6.57%        | 34.00            | 2.23%         | 41.25           | 2.71%        | 117  | 30,435.50                   | 272.25            | 0.89%        | 5,163.50          | 16.97%        | 2,193.00          | 7.21%        |
| 130                   | T.J. Conway Company                          | 13  | 1,127.50                 | 0.00            | 0.00%        | 281.50           | 24.97%        | 249.50          | 22.13%       | 80   | 52,818.50                   | 2,237.00          | 4.24%        | 8,677.50          | 16.43%        | 9,494.50          | 17.98%       |
| 131                   | Triton Leasing and Rental, Inc.              | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 35   | 3,187.50                    | 0.00              | 0.00%        | 1,547.50          | 48.55%        | 239.00            | 7.50%        |
| 132                   | Ultimate Abatement Company, Inc.             | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 47   | 10,430.50                   | 3,632.50          | 34.83%       | 10,119.50         | 97.02%        | 0.00              | 0.00%        |
| 133                   | Unistrut International Corporation           | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 25   | 5,477.50                    | 586.00            | 10.70%       | 1,069.00          | 19.52%        | 184.00            | 3.36%        |
| 134                   | Universal Electric Co.                       | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 18   | 5,635.00                    | 556.50            | 9.88%        | 1,284.50          | 22.80%        | 394.00            | 6.99%        |
| 135                   | Wallco Installations, LLC                    | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 9  | 527.00                      | 98.00             | 18.60%       | 199.00            | 37.76%        | 93.00             | 17.65%       |
| 136                   | Whitehawk Construction Company Inc.          | 8   | 240.00                   | 32.00           | 13.33%       | 0.00             | 0.00%         | 40.00           | 16.67%       | 13   | 983.00                      | 48.00             | 4.88%        | 16.00             | 1.63%         | 89.00             | 9.05%        |
| 137                   | William Roberts Electric Co., Inc.           | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 22   | 12,444.50                   | 488.00            | 3.92%        | 220.00            | 1.77%         | 0.00              | 0.00%        |
| 138                   | Willow Tree Outdoor, LLC                     | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 5  | 261.50                      | 0.00              | 0.00%        | 105.50            | 40.34%        | 0.00              | 0.00%        |
| 139                   | Wolfe House Movers, LLC                      | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 10   | 1,194.50                    | 0.00              | 0.00%        | 306.00            | 25.62%        | 228.00            | 19.09%       |
| 140                   | Wolverine Fire Protection Co                 | 20  | 1,750.00                 | 78.00           | 4.46%        | 210.00           | 12.00%        | 0.00            | 0.00%        | 34   | 25,729.50                   | 1,744.00          | 6.78%        | 4,938.00          | 19.19%        | 1,615.00          | 6.28%        |
| 141                   | Worcester Elevator Co., Inc.                 | -   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 2  | 12.00                       | 0.00              | 0.00%        | 0.00              | 0.00%         | 6.00              | 50.00%       |
| <b>Total - Unions</b> |  | <b>850</b>                                  | <b>80,300.00</b>         | <b>6,143.25</b> | <b>7.65%</b> | <b>15,741.75</b> | <b>19.60%</b> | <b>6,340.75</b> | <b>7.90%</b> | <b>4,628</b>                                   | <b>1,645,928.68</b>         | <b>126,318.46</b> | <b>7.67%</b> | <b>368,672.95</b> | <b>22.40%</b> | <b>153,650.50</b> | <b>9.34%</b> |
| 142                   | On-Site Design / Management                  | 125   | 11,992.55                | 2,032.30        | 16.95%       | 1,717.50         | 14.32%        | 1,104.50        | 9.21%        | 522  | 309,055.68                  | 46,953.40         | 15.19%       | 50,375.33         | 16.30%        | 34,695.30         | 11.23%       |
| <b>Total</b>          |  | <b>975</b>                                  | <b>92,292.55</b>         | <b>8,175.55</b> | <b>8.86%</b> | <b>17,459.25</b> | <b>18.92%</b> | <b>7,445.25</b> | <b>8.07%</b> | <b>5,150</b>                                   | <b>1,954,984.36</b>         | <b>173,271.86</b> | <b>8.86%</b> | <b>419,048.28</b> | <b>21.43%</b> | <b>188,345.80</b> | <b>9.63%</b> |

| Totals - Overall |               |                 |       |
|------------------|---------------|-----------------|-------|
| Group            | Project Goals | Project To Date | Delta |
| Women            | 6.90%         | 8.86%           | 1.96% |
| Minority         | 15.30%        | 21.43%          | 6.13% |
| Veteran          | 8.00%         | 9.63%           | 1.63% |

Notes:

(1) Statistics include all workforce reports that were received by MGM as of March 31, 2018

(2) The total number of unique union workers that have worked on site is approximately 4,173. The 4,628 union workers identified above includes workers that have worked for multiple companies.

MGM Springfield  
 Workforce Diversity Report (By Union)  
 As of: March 31, 2018

| Reference | Union  | This Month's Workforce Diversity Statistics |                          |          |        |          |         |          | Project To Date Workforce Diversity Statistics |                |                             |           |        |           |         |           |         |
|-----------|--|---|--------------------------|----------|--------|----------|---------|----------|--|----------------|-----------------------------|-----------|--------|-----------|---------|-----------|---------|
|           |  | Employee Count                              | This Month's Total Hours | Women    |        | Minority |         | Veteran  |  | Employee Count | Project To Date Total Hours | Women     |        | Minority  |         | Veteran   |         |
|           |  |   |                          | Hours    | %      | Hours    | %       | Hours    | %  |                |                             | Hours     | %      | Hours     | %       | Hours     | %       |
| 1         | AEEF CWA Local #1300   | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 324.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 2         | AFSCME Local #230  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 48.00                       | 0.00      | 0.00%  | 48.00     | 100.00% | 0.00      | 0.00%   |
| 3         | Asbestos Workers #6  | 18  | 1,302.00                 | 0.00     | 0.00%  | 266.00   | 20.43%  | 236.00   | 18.13%   | 97             | 24,174.50                   | 0.00      | 0.00%  | 8,483.50  | 35.09%  | 2,171.00  | 8.98%   |
| 4         | Boston Plasters' & Cement Masons' - Asphalt Layers' Union #534                       | 13  | 287.50                   | 48.00    | 16.70% | 27.00    | 9.39%   | 0.00     | 0.00%  | 105            | 6,816.00                    | 502.00    | 7.37%  | 989.50    | 14.52%  | 55.50     | 0.81%   |
| 5         | Bricklayers Local #1   | 7   | 598.00                   | 0.00     | 0.00%  | 288.00   | 48.16%  | 0.00     | 0.00%  | 24             | 4,207.00                    | 0.00      | 0.00%  | 1,516.00  | 36.04%  | 0.00      | 0.00%   |
| 6         | Bricklayers Local #3   | 41  | 3,638.50                 | 0.00     | 0.00%  | 202.00   | 5.55%   | 0.00     | 0.00%  | 250            | 62,047.00                   | 1,929.00  | 3.11%  | 13,680.50 | 22.05%  | 2,376.00  | 3.83%   |
| 7         | Building Wreckers Union #1421  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 3              | 542.00                      | 0.00      | 0.00%  | 542.00    | 100.00% | 0.00      | 0.00%   |
| 8         | Carpenters Local #24   | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 4              | 33.50                       | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 9         | Carpenters Local #26   | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 21.00                       | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 10        | Carpenters - Local #108  | 64  | 4,656.50                 | 429.50   | 9.22%  | 1,198.00 | 25.73%  | 248.00   | 5.33%  | 707            | 256,771.74                  | 21,291.50 | 8.29%  | 70,065.50 | 27.29%  | 30,933.50 | 12.05%  |
| 11        | Carpenters Local #107  | 3   | 216.00                   | 0.00     | 0.00%  | 56.00    | 25.93%  | 0.00     | 0.00%  | 19             | 6,840.00                    | 0.00      | 0.00%  | 1,570.00  | 22.95%  | 112.00    | 1.64%   |
| 12        | Carpenters Local #109  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 2              | 636.50                      | 117.00    | 18.38% | 117.00    | 18.38%  | 0.00      | 0.00%   |
| 13        | Carpenters Local #1305   | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 4              | 366.00                      | 0.00      | 0.00%  | 226.00    | 61.75%  | 0.00      | 0.00%   |
| 14        | Carpenters Local #210  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 2              | 16.00                       | 0.00      | 0.00%  | 0.00      | 0.00%   | 8.00      | 50.00%  |
| 15        | Carpenters Local #218  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 6.00                        | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 16        | Carpenters Local #33   | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 13             | 3,259.50                    | 45.00     | 1.38%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 17        | Carpenters Local #327  | 1   | 206.00                   | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 706.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 18        | Carpenters Local #336  | 111   | 12,472.50                | 792.00   | 6.35%  | 3,083.00 | 24.72%  | 1,558.50 | 12.50%   | 146            | 49,401.00                   | 3,863.50  | 7.82%  | 12,865.50 | 26.04%  | 5,511.50  | 11.16%  |
| 19        | Carpenters Local #346  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 32.00                       | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 20        | Carpenters Local #424  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 2              | 80.00                       | 0.00      | 0.00%  | 72.00     | 90.00%  | 65.00     | 81.25%  |
| 21        | Carpenters Local #43   | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 2              | 40.00                       | 0.00      | 0.00%  | 32.00     | 80.00%  | 0.00      | 0.00%   |
| 22        | Carpenters Local #475  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 39.00                       | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 23        | Carpenters Local #535  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 3              | 565.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 24        | Carpenters Local #67   | 2   | 88.00                    | 0.00     | 0.00%  | 24.00    | 27.27%  | 0.00     | 0.00%  | 3              | 208.00                      | 0.00      | 0.00%  | 112.00    | 53.85%  | 0.00      | 0.00%   |
| 25        | Carpenters Local #1977   | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 10             | 2,830.00                    | 0.00      | 0.00%  | 160.00    | 5.65%   | 0.00      | 0.00%   |
| 26        | CT Bricklayers #1  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 6              | 319.50                      | 0.00      | 0.00%  | 294.00    | 92.02%  | 0.00      | 0.00%   |
| 27        | Floorcoverers Local #2168  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 40             | 6,234.00                    | 1,054.00  | 16.91% | 1,905.50  | 30.57%  | 521.50    | 8.37%   |
| 28        | Glaziers Union Local 1133  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 7              | 369.50                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 29        | International Association of Heat and Frost Insulators - Local 33                    | 1   | 3.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 2              | 768.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 30        | International Association of Iron Workers Local #7                                   | 20  | 2,282.00                 | 293.00   | 12.84% | 0.00     | 0.00%   | 0.00     | 0.00%  | 131            | 60,178.00                   | 5,158.00  | 8.57%  | 5,843.00  | 9.71%   | 3,932.00  | 6.53%   |
| 31        | International Association of Iron Workers Local #15                                  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 5              | 2,219.50                    | 40.00     | 1.80%  | 137.00    | 6.17%   | 0.00      | 0.00%   |
| 32        | International Brotherhood of Electrical Workers - IBEW Local #455                    | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 3              | 112.25                      | 50.75     | 45.21% | 112.25    | 100.00% | 0.00      | 0.00%   |
| 33        | International Brotherhood of Electrical Workers - IBEW Local #7                      | 195   | 24,193.00                | 1,322.75 | 5.47%  | 3,702.50 | 15.30%  | 2,057.50 | 8.50%  | 650            | 371,193.25                  | 23,947.50 | 6.45%  | 58,007.00 | 15.63%  | 39,078.00 | 10.53%  |
| 34        | International Brotherhood of Electrical Workers - IBEW Local #35                     | 12  | 1,273.00                 | 192.00   | 15.08% | 280.00   | 22.00%  | 160.00   | 12.57%   | 29             | 11,265.81                   | 1,220.50  | 10.83% | 2,677.95  | 23.77%  | 2,104.00  | 18.68%  |
| 35        | International Brotherhood of Electrical Workers - IBEW Local #90                     | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 3              | 773.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 36        | International Brotherhood of Electrical Workers - IBEW Local #103                    | 1   | 70.00                    | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 9              | 1,268.00                    | 180.00    | 14.20% | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 37        | International Brotherhood of Electrical Workers - IBEW Local #104                    | 1   | 120.00                   | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 3              | 810.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 38        | International Brotherhood of Electrical Workers - IBEW 2nd District                  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 23.00                       | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 39        | International Union of Elevator Constructors Local #4                                | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 6              | 404.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 40        | International Union of Elevator Constructors Local #41                               | 14  | 1,317.00                 | 131.50   | 9.98%  | 63.50    | 4.82%   | 394.00   | 29.92%   | 39             | 16,182.50                   | 363.00    | 2.24%  | 1,115.70  | 6.89%   | 1,034.00  | 6.39%   |
| 41        | International Union of Elevator Constructors Local #42                               | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 46.00                       | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 42        | International Union of Elevator Constructors Local #43                               | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 46.00                       | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 43        | International Union of Operating Engineers - IUOE Local #4                           | 1   | 8.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 76             | 8,119.50                    | 0.00      | 0.00%  | 241.50    | 2.97%   | 807.00    | 9.94%   |
| 44        | International Union of Operating Engineers - IUOE Local #5                           | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 9.00                        | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 45        | International Union of Operating Engineers - IUOE Local #98                          | 16  | 1,194.75                 | 231.00   | 19.33% | 420.50   | 35.20%  | 41.25    | 3.45%  | 206            | 52,120.30                   | 5,624.25  | 10.79% | 10,922.80 | 20.96%  | 3,133.50  | 6.01%   |
| 46        | International Union of Operating Engineers - IUOE Local #106                         | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 12.00                       | 0.00      | 0.00%  | 12.00     | 100.00% | 12.00     | 100.00% |
| 47        | International Union of Operating Engineers - IUOE Local #478                         | 1   | 125.50                   | 0.00     | 0.00%  | 125.50   | 100.00% | 0.00     | 0.00%  | 4              | 1,054.00                    | 0.00      | 0.00%  | 886.00    | 84.06%  | 0.00      | 0.00%   |
| 48        | International Union of Painters and Allied Trades - IUPAT District #11               | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 6              | 125.50                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 49        | International Union of Painters and Allied Trades - IUPAT Local #1333                | 4   | 666.00                   | 0.00     | 0.00%  | 0.00     | 0.00%   | 138.00   | 20.72%   | 21             | 8,405.00                    | 0.00      | 0.00%  | 37.00     | 0.44%   | 691.00    | 8.22%   |
| 50        | International Union of Painters and Allied Trades - IUPAT, DC #11, Local #481        | 4   | 472.00                   | 248.00   | 52.54% | 224.00   | 47.46%  | 0.00     | 0.00%  | 5              | 1,587.00                    | 969.00    | 61.06% | 400.00    | 25.20%  | 0.00      | 0.00%   |
| 51        | Iron Workers District Council of New England   | 9   | 504.00                   | 8.00     | 1.59%  | 0.00     | 0.00%   | 152.00   | 30.16%   | 150            | 35,072.00                   | 4,244.00  | 12.10% | 7,583.00  | 21.62%  | 3,920.50  | 11.18%  |
| 52        | Laborers' District Council   | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 22             | 2,664.50                    | 0.00      | 0.00%  | 1,226.50  | 46.03%  | 15.00     | 0.56%   |
| 53        | Laborer's International Union of North America - LIUNA Building Wreckers Local #1421 | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 186            | 28,874.75                   | 4,005.25  | 13.87% | 27,108.75 | 93.88%  | 0.00      | 0.00%   |
| 54        | Laborers Local #133  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 2              | 64.00                       | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 55        | Laborers Local #138  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 4              | 219.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 56        | Laborers Local #151  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 4              | 240.00                      | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 57        | Laborers Local #175  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 7              | 199.00                      | 8.00      | 4.02%  | 175.00    | 87.94%  | 0.00      | 0.00%   |
| 58        | Laborers Local #22   | 1   | 40.00                    | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 25             | 8,256.00                    | 493.50    | 5.98%  | 493.00    | 5.97%   | 1,128.50  | 13.67%  |
| 59        | Laborers Local #223  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 5              | 204.00                      | 0.00      | 0.00%  | 110.00    | 53.92%  | 0.00      | 0.00%   |
| 60        | Laborers Local #230  | 1   | 31.00                    | 0.00     | 0.00%  | 31.00    | 100.00% | 0.00     | 0.00%  | 12             | 1,158.75                    | 0.00      | 0.00%  | 1,094.25  | 94.43%  | 7.50      | 0.65%   |
| 61        | Laborers Local #243  | 1   | 21.50                    | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 5              | 3,967.50                    | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |
| 62        | Laborers Local #385  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 5              | 133.00                      | 0.00      | 0.00%  | 8.00      | 6.02%   | 0.00      | 0.00%   |
| 63        | Laborers Local #39   | 1   | 104.00                   | 0.00     | 0.00%  | 0.00     | 0.00%   | 104.00   | 100.00%  | 5              | 2,710.50                    | 0.00      | 0.00%  | 0.00      | 0.00%   | 2,085.50  | 76.94%  |
| 64        | Laborers Local #429  | 0   | 0.00                     | 0.00     | 0.00%  | 0.00     | 0.00%   | 0.00     | 0.00%  | 1              | 24.00                       | 0.00      | 0.00%  | 0.00      | 0.00%   | 0.00      | 0.00%   |

MGM Springfield  
 Workforce Diversity Report (By Union)  
 As of: March 31, 2018

| Reference                      | Union  | This Month's Workforce Diversity Statistics |                          |                 |              |                  |               |                 |              | Project To Date Workforce Diversity Statistics |                             |                   |              |                   |               |                   |              |
|--------------------------------|--|---|--------------------------|-----------------|--------------|------------------|---------------|-----------------|--------------|--|-----------------------------|-------------------|--------------|-------------------|---------------|-------------------|--------------|
|                                |  | Employee Count                              | This Month's Total Hours | Women           |              | Minority         |               | Veteran         |              | Employee Count                                 | Project To Date Total Hours | Women             |              | Minority          |               | Veteran           |              |
|                                |  |   |                          | Hours           | %            | Hours            | %             | Hours           | %            |  |                             | Hours             | %            | Hours             | %             | Hours             | %            |
| 65                             | Laborers Local #455  | 1   | 8.00                     | 0.00            | 0.00%        | 8.00             | 100.00%       | 0.00            | 0.00%        | 23   | 5,723.50                    | 1,496.00          | 26.14%       | 5,723.50          | 100.00%       | 0.00              | 0.00%        |
| 66                             | Laborers Local #473  | 1   | 11.00                    | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 11   | 2,487.50                    | 0.00              | 0.00%        | 2.00              | 0.08%         | 0.00              | 0.00%        |
| 67                             | Laborers Local #547  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 7  | 2,039.00                    | 0.00              | 0.00%        | 0.00              | 0.00%         | 0.00              | 0.00%        |
| 68                             | Laborers Local #560  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 3  | 176.00                      | 0.00              | 0.00%        | 0.00              | 0.00%         | 0.00              | 0.00%        |
| 69                             | Laborers Local #596  | 28  | 2,482.50                 | 386.00          | 15.55%       | 364.00           | 14.66%        | 168.00          | 6.77%        | 210  | 66,553.25                   | 7,157.00          | 10.75%       | 18,343.00         | 27.56%        | 3,713.00          | 5.58%        |
| 70                             | Laborers Local #609  | 2   | 33.00                    | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 22   | 1,621.00                    | 0.00              | 0.00%        | 89.00             | 5.49%         | 122.50            | 7.56%        |
| 71                             | Laborers Local #610  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 12   | 314.50                      | 0.00              | 0.00%        | 14.00             | 4.45%         | 0.00              | 0.00%        |
| 72                             | Laborers Local #611  | 9   | 587.50                   | 0.00            | 0.00%        | 445.00           | 75.74%        | 0.00            | 0.00%        | 16   | 1,248.50                    | 0.00              | 0.00%        | 1,003.25          | 80.36%        | 0.00              | 0.00%        |
| 73                             | Laborers Local #665  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 9  | 1,659.50                    | 32.00             | 1.93%        | 1,659.50          | 100.00%       | 0.00              | 0.00%        |
| 74                             | Laborers Local #675  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 1  | 133.50                      | 0.00              | 0.00%        | 133.50            | 100.00%       | 0.00              | 0.00%        |
| 75                             | Laborers Local #88 [Tunnel Workers]  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 4  | 338.50                      | 0.00              | 0.00%        | 8.00              | 2.36%         | 41.00             | 12.11%       |
| 76                             | Laborers Local #721  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 1  | 33.00                       | 0.00              | 0.00%        | 0.00              | 0.00%         | 0.00              | 0.00%        |
| 77                             | Laborers Local #876  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 1  | 40.00                       | 0.00              | 0.00%        | 0.00              | 0.00%         | 0.00              | 0.00%        |
| 78                             | Laborers Local #999  | 79  | 6,050.25                 | 1,182.50        | 19.54%       | 2,032.25         | 33.59%        | 0.00            | 0.00%        | 568  | 164,736.46                  | 26,977.21         | 16.38%       | 53,865.50         | 32.70%        | 15,110.00         | 9.17%        |
| 79                             | Laborers Local #1000   | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 3  | 24.00                       | 8.00              | 33.33%       | 8.00              | 33.33%        | 0.00              | 0.00%        |
| 80                             | Massachusetts Laborers' District Council                                   | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 11   | 962.00                      | 0.00              | 0.00%        | 85.00             | 8.84%         | 96.00             | 9.98%        |
| 81                             | Nevada Laborer's Local #872  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 4  | 1,816.00                    | 0.00              | 0.00%        | 0.00              | 0.00%         | 0.00              | 0.00%        |
| 82                             | Nevada Painters Local #159   | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 11   | 1,396.00                    | 144.00            | 10.32%       | 92.00             | 6.59%         | 0.00              | 0.00%        |
| 83                             | NY Bricklayers #2  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 1  | 4.00                        | 0.00              | 0.00%        | 0.00              | 0.00%         | 0.00              | 0.00%        |
| 84                             | Operating Engineers Local #4   | 2   | 17.50                    | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 16   | 1,686.50                    | 0.00              | 0.00%        | 20.00             | 1.19%         | 0.00              | 0.00%        |
| 85                             | Operating Engineers Local #478   | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 6  | 668.00                      | 0.00              | 0.00%        | 171.50            | 25.67%        | 0.00              | 0.00%        |
| 86                             | Operative Plasterers and Cement Masons International Association, Local 40 | 22  | 2,238.00                 | 108.00          | 4.83%        | 697.00           | 31.14%        | 247.00          | 11.04%       | 39   | 14,960.50                   | 371.00            | 2.48%        | 3,158.00          | 21.11%        | 2,243.00          | 14.99%       |
| 87                             | Painters and Allied Trades 1M  | 1   | 208.00                   | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 13   | 2,516.00                    | 121.00            | 4.81%        | 390.00            | 15.50%        | 0.00              | 0.00%        |
| 88                             | Painters and Allied Trades District Council #35                            | 21  | 2,469.00                 | 124.00          | 5.02%        | 1,054.00         | 42.69%        | 141.00          | 5.71%        | 103  | 29,234.50                   | 1,628.00          | 5.57%        | 7,189.50          | 24.59%        | 1,874.00          | 6.41%        |
| 89                             | Pile Drivers Local #56   | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 18   | 2,114.00                    | 0.00              | 0.00%        | 468.50            | 22.16%        | 180.50            | 8.54%        |
| 90                             | Plasterers and Cement Masons Local #534                                    | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 59   | 2,885.00                    | 0.00              | 0.00%        | 938.00            | 32.51%        | 202.00            | 7.00%        |
| 91                             | Plumbers & Pipefitters #104  | 65  | 4,764.50                 | 349.00          | 7.33%        | 537.50           | 11.28%        | 545.50          | 11.45%       | 353  | 171,452.62                  | 7,218.00          | 4.21%        | 23,195.00         | 13.53%        | 21,067.00         | 12.29%       |
| 92                             | Plumbers & Pipefitters Local #777  | 5   | 193.00                   | 0.00            | 0.00%        | 0.00             | 0.00%         | 68.00           | 35.23%       | 15   | 3,849.00                    | 0.00              | 0.00%        | 144.00            | 3.74%         | 1,215.00          | 31.57%       |
| 93                             | Roofers #248   | 16  | 926.50                   | 0.00            | 0.00%        | 32.50            | 3.51%         | 0.00            | 0.00%        | 94   | 26,081.00                   | 0.00              | 0.00%        | 4,881.00          | 18.71%        | 1,337.50          | 5.13%        |
| 94                             | Sheet Metal Workers #17  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 4  | 116.00                      | 0.00              | 0.00%        | 0.00              | 0.00%         | 0.00              | 0.00%        |
| 95                             | Sheet Metal Workers #19  | 2   | 164.00                   | 0.00            | 0.00%        | 0.00             | 0.00%         | 82.00           | 50.00%       | 5  | 1,196.00                    | 0.00              | 0.00%        | 0.00              | 0.00%         | 506.00            | 42.31%       |
| 96                             | Sheet Metal Workers #40  | 6   | 541.00                   | 0.00            | 0.00%        | 98.00            | 18.11%        | 0.00            | 0.00%        | 29   | 12,172.00                   | 0.00              | 0.00%        | 1,372.00          | 11.27%        | 0.00              | 0.00%        |
| 97                             | Sheet Metal Workers #63  | 29  | 1,966.50                 | 220.00          | 11.19%       | 272.50           | 13.86%        | 0.00            | 0.00%        | 106  | 49,034.00                   | 4,202.00          | 8.57%        | 9,353.00          | 19.07%        | 4,625.50          | 9.43%        |
| 98                             | Sheet Metal Workers #83  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 2  | 17.00                       | 0.00              | 0.00%        | 0.00              | 0.00%         | 0.00              | 0.00%        |
| 99                             | Sprinkler Fitters #669   | 20  | 1,750.00                 | 78.00           | 4.46%        | 210.00           | 12.00%        | 0.00            | 0.00%        | 43   | 27,083.50                   | 1,744.00          | 6.44%        | 5,194.00          | 19.18%        | 1,615.00          | 5.96%        |
| 100                            | Teamsters' #404  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 10   | 972.50                      | 114.50            | 11.77%       | 32.00             | 3.29%         | 0.00              | 0.00%        |
| 101                            | Teamsters Local #25  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 7  | 111.00                      | 0.00              | 0.00%        | 0.00              | 0.00%         | 0.00              | 0.00%        |
| 102                            | United Union of Roofers, Waterproofers and Allied Workers/ Local Union #12 | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 2  | 761.50                      | 0.00              | 0.00%        | 0.00              | 0.00%         | 0.00              | 0.00%        |
| 103                            | United Union of Roofers, Waterproofers and Allied Workers/ Local Union #9  | 0   | 0.00                     | 0.00            | 0.00%        | 0.00             | 0.00%         | 0.00            | 0.00%        | 1  | 270.50                      | 0.00              | 0.00%        | 270.50            | 100.00%       | 0.00              | 0.00%        |
| <b>Subtotal - Other Unions</b> |  | <b>852</b>                                  | <b>80,300.00</b>         | <b>6,143.25</b> | <b>7.65%</b> | <b>15,741.75</b> | <b>19.60%</b> | <b>6,340.75</b> | <b>7.90%</b> | <b>4,935</b>                                   | <b>1,645,928.68</b>         | <b>126,318.46</b> | <b>7.67%</b> | <b>368,672.95</b> | <b>22.40%</b> | <b>153,650.50</b> | <b>9.34%</b> |
| 104                            | On-Site Design / Management  | 125   | 11,992.55                | 2,032.30        | 16.95%       | 1,717.50         | 14.32%        | 1,104.50        | 9.21%        | 522  | 309,055.68                  | 46,953.40         | 15.19%       | 50,375.33         | 16.30%        | 34,695.30         | 11.23%       |
| <b>Total</b>                   |  | <b>977</b>                                  | <b>92,292.55</b>         | <b>8,175.55</b> | <b>8.86%</b> | <b>17,459.25</b> | <b>18.92%</b> | <b>7,445.25</b> | <b>8.07%</b> | <b>5,457</b>                                   | <b>1,954,984.36</b>         | <b>173,271.86</b> | <b>8.86%</b> | <b>419,048.28</b> | <b>21.43%</b> | <b>188,345.80</b> | <b>9.63%</b> |

| Totals - Overall |               |                 |       |
|------------------|---------------|-----------------|-------|
| Group            | Project Goals | Project To Date | Delta |
| Women            | 6.90%         | 8.86%           | 1.96% |
| Minority         | 15.30%        | 21.43%          | 6.13% |
| Veteran          | 8.00%         | 9.63%           | 1.63% |

**Notes:**

- (1) Statistics include all workforce reports that were received by MGM as of March 31, 2018.
- (2) The total number of unique union workers that have worked on site is approximately 4,173. The 4,935 union workers identified above includes workers that have worked for multiple companies and/or multiple unions.

**APPENDIX D**

**LETTER REGARDING COST OF CONSTRUCTION AND CAPITALIZATION OF GAMING LICENSE**



May 22, 2018

Massachusetts Gaming Commission  
101 Federal Street, 12<sup>th</sup> Floor  
Boston, MA 02110

**Re: Quarterly Report – First Quarter 2018**

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a) of the Massachusetts Gaming Commission Monitoring of Project Construction and Licensee Requirements (the "Monitoring Regulations"), please see below for the costs of construction, infrastructure improvements and related costs incurred by Blue Tarp reDevelopment, LLC ("MGM") through March 31, 2018 in connection with the development of MGM Springfield project in Springfield, Massachusetts (the "Project") compared to MGM's cost estimates as of that date, which costs have been calculated in accordance with 205 CMR 122.03: Costs Included in the Calculation of Capital Investment.

**Eligible Capital Costs**

**Total estimated eligible capital costs is \$729.1mm.** This total consists of: (i) \$616.5mm for construction and design; (ii) \$65.5mm for furniture, fixture, and equipment, and (iii) \$47.1mm for operating supplies and equipment. As of March 31, 2018, the following amounts have been incurred toward those categories: (i) \$509.4mm for construction and design; (ii) \$12.0mm for furniture, fixture, and equipment; and (iii) \$6.0mm for operating supplies and equipment.

**Ineligible Costs**

Total estimated ineligible costs include: (iv) \$85.0mm for license/application fee; (v) \$135.0mm for pre-opening expenses and host community costs; (vi) \$9.4mm for project contingency; (vii) \$60.7mm for land; and (viii) \$75.5mm for capitalized interest. As of March 31, 2018, the following amounts have been incurred toward those categories: (iv) \$85.0mm for license/application fee; (v) \$82.1mm for pre-opening expenses and host community costs; (vi) \$0.0mm in project contingency costs; (vii) \$60.7mm for land; and (viii) \$47.4mm for capitalized interest.

In addition, in accordance with 205 CMR 135.02(b) of the Monitoring Regulations, I direct you to the publicly-filed financial statements of MGM Resorts International, the parent company of Blue Tarp reDevelopment, LLC (the "Licensee"), including MGM's Quarterly Report on Form 10-Q for the quarter period ended March 31, 2018, filed with Securities and Exchange Commission (the "SEC") on May 7, 2018, which is available at [www.sec.gov](http://www.sec.gov). As reflected in these financial statements, the Licensee has sufficient resources in order to meet all expected financial obligations

relating to the completion of the gaming establishment and related infrastructure improvements associated with the Project.

I hereby certify that the foregoing information is truthful and accurate to the best of my knowledge and belief.

Sincerely,

A handwritten signature in black ink, appearing to read 'CW', with a long horizontal flourish extending to the right.

Courtney Wenleder  
Vice President & CFO

cc: Michael Mathis, President & COO  
Seth N. Stratton, Vice President & Legal Counsel  
Edward Pikula, Esq., Springfield City Solicitor



**APPENDIX E**

**CONSTRUCTION SITE PROGRESS IMAGES FOR Q1 2018**

# AERIAL PROGRESS



Aerial View - March 19, 2018

# AERIAL PROGRESS



Aerial View - March 19, 2018

# 95 STATE STREET



95 State 8th Floor Exec Offices



95 State 4th Floor Training Room



95 State 8th Floor



95 State 3rd Floor

# HOTEL EXTERIOR PROGRESS



Main Entrance Construction



# HOTEL EXTERIOR PROGRESS



Main Street Facade Construction



# HOTEL ROOM PROGRESS



Hotel Room



# PODIUM INTERIOR PROGRESS



South End Market



Cal Mare



Chandler Steakhouse



# PODIUM INTERIOR PROGRESS



73 State Street Dome Construction



# ENTERTAINMENT PROGRESS



Entertainment Block Facade Construction



# ENTERTAINMENT PROGRESS



Entertainment Block Facade Construction



Entertainment Block Facade Construction

# ARMORY PROGRESS

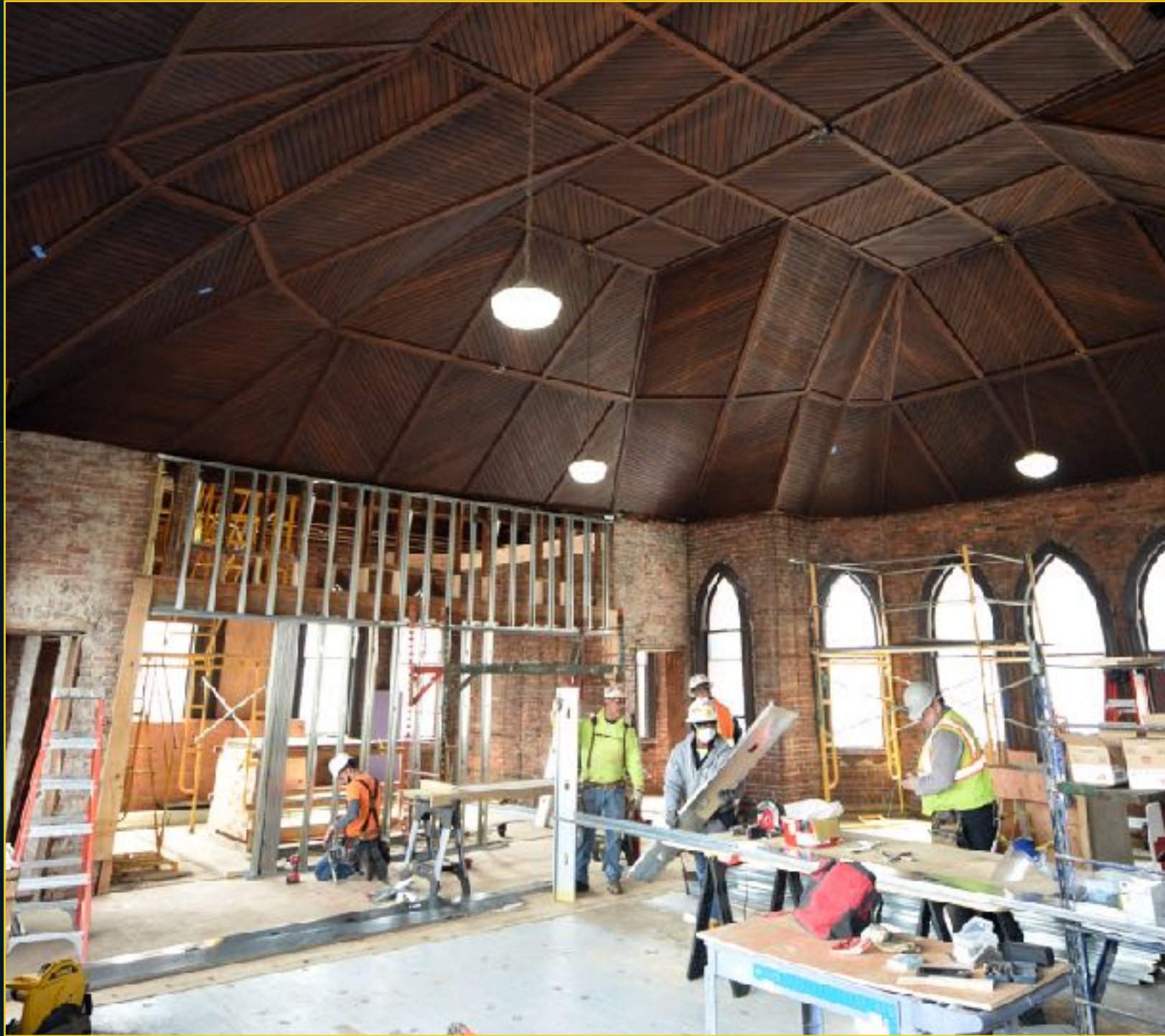


Armory Exterior Construction



Armory Interior Construction

# CHURCH PROGRESS



Church Interior Construction



Church Exterior Construction

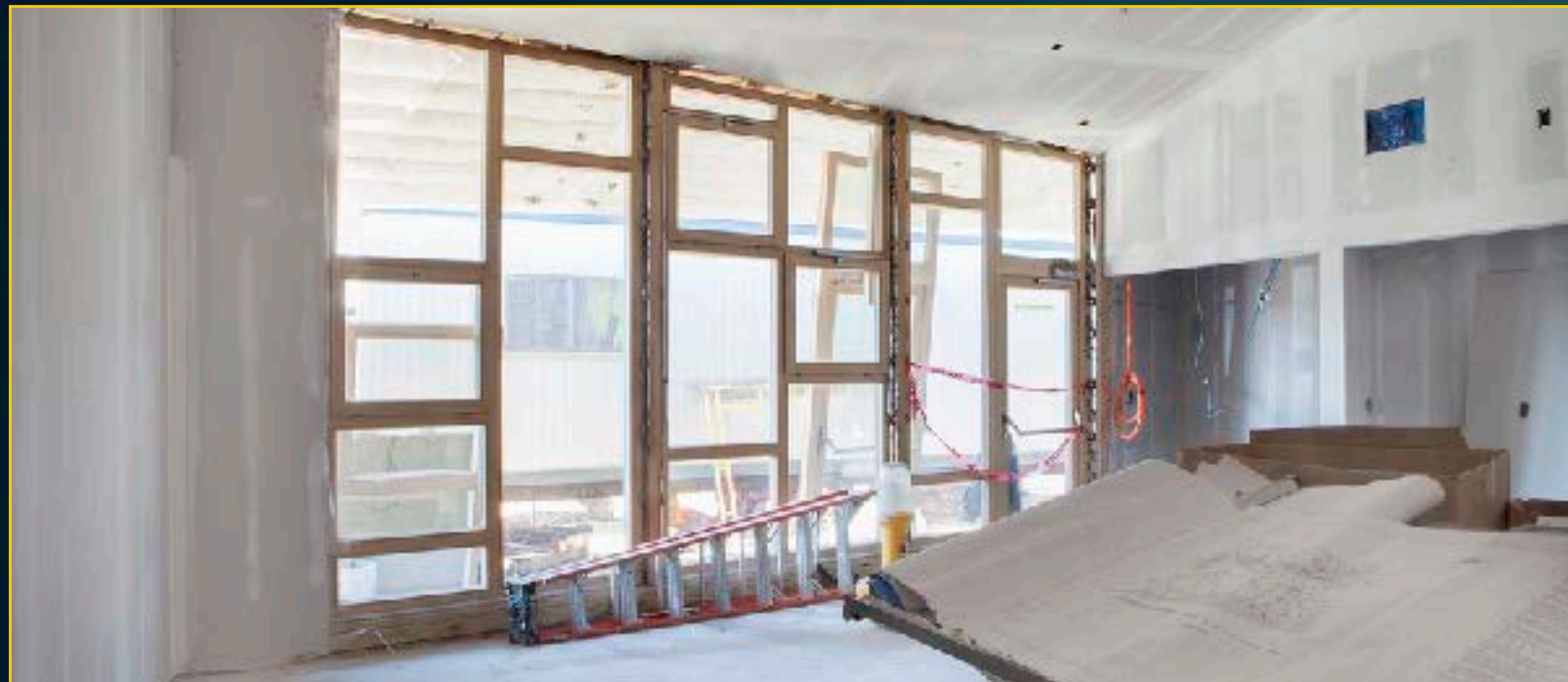
# EARLY CHILDHOOD CENTER



Early Childhood Center Construction



Early Childhood Center Construction

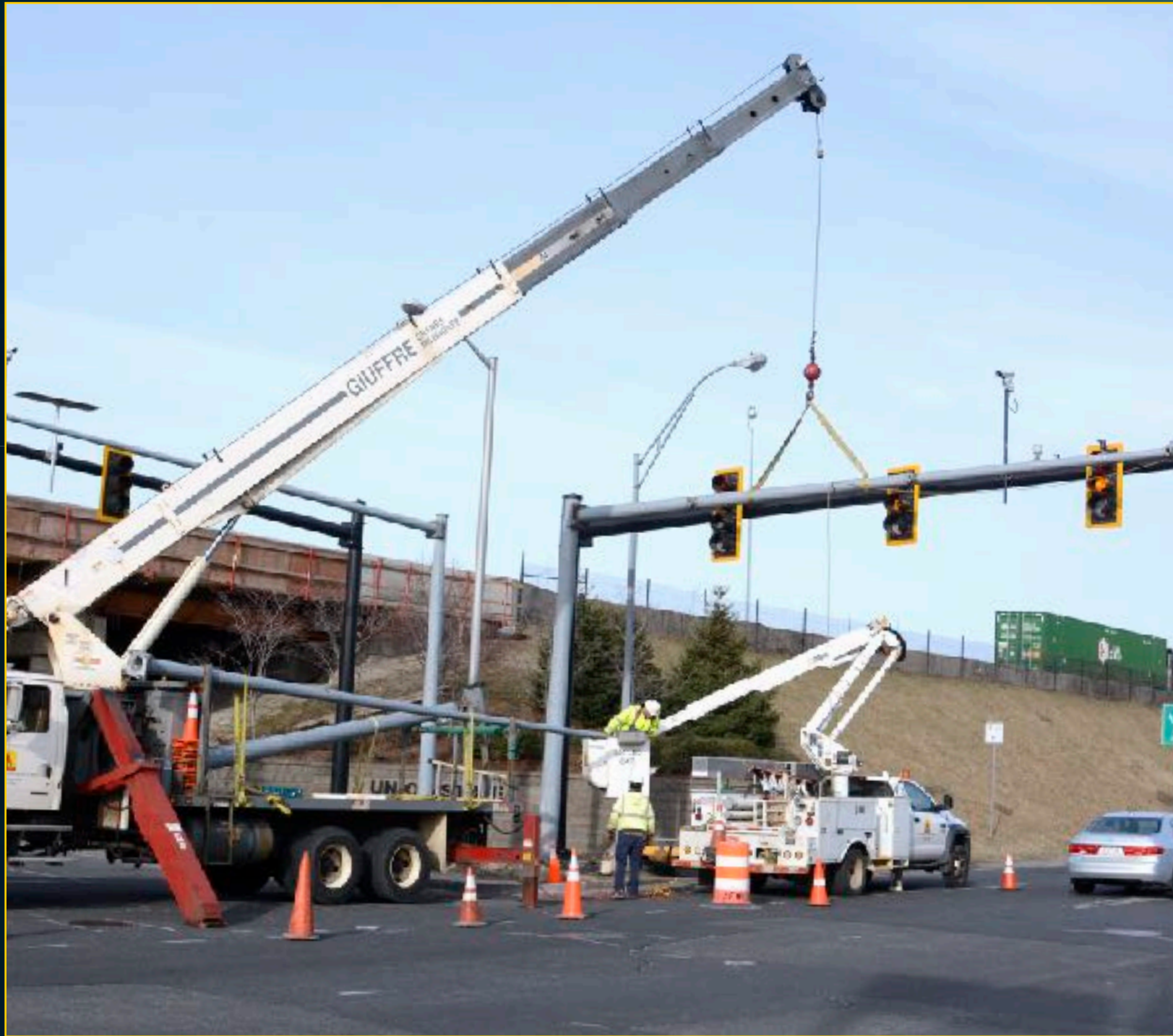


Early Childhood Center Construction



Early Childhood Center Construction

# OFFSITE TRAFFIC



Union Street and East Columbus



Union Street