

MGM SPRINGFIELD

QUARTERLY STATUS REPORT #14

Monitoring of Project Construction and Licensee Requirements 205 CMR 135

> For the Period: April–June 2018



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135.02.2 The commission shall, in accordance with M.G.L. c. 23K. §§ 10 and 11 approve for each gaming licensee, a project schedule for the gaming licensee's capital investment in its gaming establishment and related infrastructure which includes:

(a) all major stages of design and construction; including all permitting and approvals, design deliverables, site preparation, foundation, structure, plumbing, electrical, mechanical, exterior finish and fenestration, long lead items, insulation, interior finish and furnishings and landscaping, building commissioning and commissioning of gaming equipment and information technology systems.

(b) For a Category 1 gaming establishment, a timeline for commencement of the final stage of construction pursuant to M.G.L. c. 23K, § 10(a); and

(c) a timeline for the stage of construction at which the gaming licensee shall be approved to open for business or operate a slot machine pursuant to M.G.L. c. 23K, §§10(c) and 11(a).

135.02.4 If unforeseen and/or changed circumstances necessitate a change to a project schedule approved pursuant to 205 CMR 135.02(2) which will impact the completion date or requires a major change in the method or progress of construction, the gaming licensee may submit to the commission for its approval a revised project schedule, with a detailed statement of the unforeseen changed circumstances which justify the revised project schedule. If the commission approves such revised project schedule, it shall substitute and supersede the previously approved project schedule.

1 PROJECT SCHEDULE

1a CURRENT SCHEDULE

On August 6, 2015, the Massachusetts Gaming Commission approved a revised opening date of thirty (30) days following a construction completion date of either August 6, 2018 or the date on which the I-91 Viaduct Project achieves Full and Beneficial Use (as defined in MassDOT project documents), whichever occurs later. MGM submitted a final project schedule for consideration on November 6, 2015. In accordance with our commitment to providing monthly schedule updates, schedule updates were provided to MGC's representative on April 26 (data date April 29), June 11 (data date June 6), and June 28, 2018 (data date July 1). The June 28th update is included in this document as Appendix A.

1b PROJECT SCHEDULE CHANGES

It was announced in April that MGM Springfield would open on August 24, 2018.



135.02.3 Within the time frame provided in the award of the gaming license, the licensee shall provide to the commission for commission approval an affirmative action program of equal opportunity whereby the licensee establishes specific goals for the utilization of minorities, women and veterans on construction jobs and for contracting with minority, women or veteran owned businesses during either design or construction; provided, however that such goals shall be equal to or greater than the goals contained in Executive Office of Administration and Finance Administrative Bulletin Number 14.

135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(e) a detailed statistical report pursuant to M.G.L. c. 23K, $\S21(a)(23)$ on the number, gender and race, and veteran status of individuals by job classifications hired to perform labor as part of the construction of the gaming establishment and related infrastructure, and a comparison of this report with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, $\S21(a)(22)$.). In the event the licensee's hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.

(f) a report describing the number of contracts, total dollar amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the gaming establishment and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, \$21(a)(21). In the event the licensee's hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.

2 CONSTRUCTION PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY

2a DIVERSITY SUMMARY

GROUP	PROJECT GOALS	COMMITMENTS	VARIANCE	COMPANY COUNT	VALUE
WBE	10.00%	21.2%	11.2%	80	\$121.1M
MBE	5.00%	8.0%	3.0%	48	\$45.7M
VBE	2.00%	6.6%	4.6%	25	\$37.6M

The following is a snapshot of Construction and Design Diversity Commitments through June 30:

Notes:

1. Total Commitments through June 30, 2018 are \$571.4M

2. Includes companies that are certified with the following agencies:

- MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.

VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Women-owned Business Enterprise, MBE = Minority-owned business Enterprise; VBE = Veteran-owned Business Enterprise



GROUP	PROJECT GOALS	PAYMENTS	VARIANCE	COMPANY COUNT	VALUE
WBE	10.00%	20.4%	10.4%	73	\$97.5M
MBE	5.00%	6.9%	1.9%	45	\$33.2M
VBE	2.00%	6.5%	4.5%	25	\$30.9M

The following is a snapshot of Construction and Design Diversity Payments as of June 30:

Notes:

1. Total Payments through May 31, 2018 are \$477.2M. Total payment is inclusive of \$90.5M in plan approved exemptions.

2. Includes companies that are certified with the following agencies:

• MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.

• WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.

• VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE=Minority-owned Business Enterprise; VBE=Veteran-owned Business Enterprise.

A presentation of the most recent statistics for the Second Quarter of 2018 is included as Appendix B.

2b COMMITMENTS

Design and Consulting Commitments

GROUP	PROJECT GOALS	COMMITMENTS	CONSULTANT COUNT	VALUE		
Women	10.00%	15.9%	21	\$8.0M		
Minority	5.00%	13.4%	19	\$6.7M		
Veteran	2.00%	6.1%	3	\$3.0M		

The following is a snapshot of Design and Consulting Diversity Commitments through June 30, 2018:

Notes:

1. Total Commitments through June 30, 2018 are \$50.1M

2. Includes companies that are certified with the following agencies:

• MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.

• WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.

• VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

A listing of design and consulting companies included in the totals above is included in Appendix B.



Construction Commitments

GROUP	PROJECT GOALS	COMMITMENTS	CONSULTANT COUNT	VALUE
Women	10.0%	21.7%	59	\$113.1M
Minority	5.0%	7.5%	29	\$39.0M
Veteran ⁽³⁾	2.0%	6.6%	22	\$34.6M

The following is a snapshot of Construction Diversity Commitments through June 30:

Notes:

1. Total Commitments through June 30, 2018 are \$521.3M

- 2. Includes companies that are certified with the following agencies:
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.

A listing of construction companies included in the totals above is included in Appendix B.

2c WORKFORCE STATISTICS

Subcontractors have been submitting workforce tracking forms after each pay period. The most recent available results have been tallied and are included as Appendix C.

Summary workforce statistics for the total Project as of June 30 are as follows:

GROUP	PROJECT GOALS	PROJECT TO DATE %
Women	6.90%	8.59%
Minority	15.30%	21.46%
Veteran	8.00%	8.93%

Notes:

1. Statistics include all workforce reports that were received by MGM as of June 30, 2018.

2. The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 5.13% of total workforce hours are included in two of the diversity categories and 0.17% of total hours are currently reported within three diversity categories.

3. While this is not a reporting requirement of the approved diversity plan, the total hours worked through 2nd Quarter 2018 is as follows:

- Approximately 35% are from Springfield/Surrounding Communities
- Approximately 55% are from Western Massachusetts
- Approximately 71% are from Massachusetts

Detailed workforce statistics for the reporting period are included in <u>Appendix C</u>.



135.02.5a To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(a) the total estimated cost of construction of the project and related infrastructure improvements, including a sworn certification regarding costs incurred pursuant to 205 CMR 122.03: Costs Included in the Calculation of Capital Investment, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements

(b) a sworn certification regarding the capitalization of the gaming licensee, sufficient for the commission to determine, pursuant to M.G.L. c. 23K §10(e) or 11(c), that the gaming licensee has adequate funds to complete the gaming establishment and related infrastructure improvements.

3 COST OF CONSTRUCTION / CAPITALIZATION OF GAMING LICENSEE

Pursuant to 205 CMR 135.02.5(a) and (b), please see <u>Appendix D</u> for a certification regarding (a) the total estimated cost of construction of the project and related infrastructure improvements, and (b) the capitalization of MGM Springfield.



135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(c) a copy of all design and construction contracts executed within the prior quarter by the gaming licensee to design and construct the gaming establishment and related infrastructure improvements

4 DESIGN & CONSTRUCTION CONTRACTS

The following contracts were executed in the Second Quarter of 2018:

CO	MPANY	CONTRACT	MGC STATUS
1.	Design Communication, Ltd.	Base Agreement for Venue Signage	Registrant
2.	Scottsdale Art Factory	LOA for Entry Doors at the Armory	Subcontractor to Tishman
3.	Irwin Seating Company	LOA for Cinema Seating	Subcontractor to Tishman
4.	Outfront Media Company	LOA for Plaza LED Display	Subcontractor to Tishman
5.	Anton Cabinetry	LOA for Cinema Cabinetry	Subcontractor to Tishman

Copies of executed agreements are available to the Massachusetts Gaming Commission's Representative for review.



135.02.5d To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(d) a status report reflecting the progress of construction and certifying compliance with the approved project schedule for major stages of construction. In the event that the progress of construction does not comply with the project schedule approved pursuant to 205 CMR 135.02, the licensee shall submit a detailed plan to bring the progress of construction into compliance with the approved project schedule or submit a request for a revised project schedule pursuant to 205 CMR 135.02(4)

5 STATUS OF WORK COMPLETED / PROGRESS PHOTOGRAPHS

5a STATUS OF WORK COMPLETED

The following onsite activities took place in the Second Quarter of 2018:

Construction Progress

- **Parking Garage**: The garage is in use for craft labor parking. Exterior signage was installed, and sitework around the garage is substantially complete.
- Hotel: Interior fit-out and exterior façade work is underway.
- **Podium**: Interior fit-out and exterior façade work is underway.
- 95 and 101 State Street: Façade and alleyway work is underway.
- Armory: Interior fit-out and exterior masonry work is underway.
- Dave's Retail Corner: No work this period.
- Hardscape/Landscape: Landscape/hardscape work is underway, including paving and tree installation.
- Central Electric Facility (CEF): Landscape/hardscape work took place.
- Church: Interior fit out and landscape/hardscape work is underway.
- Entertainment Block: Interior fit out, exterior façade, storefront installation and landscape/hardscape work is underway.
- Surrounding Streets:
 - Main Street: Work included reconstruction of sidewalks, curbing, signs, installation of wheelchair ramps, resetting of utility, sewer and drain casting in milled areas, installation of traffic sigs and posts, and traffic signal timing.
 - State Street: Work included reconstruction of sidewalks, curbing, signs, installation of wheelchair ramps, resetting of utility, sewer and drain casting in milled areas, installation of traffic sigs and posts, and traffic signal timing.
 - Union Street: Work included paving, reconstruction of sidewalks, curbing, signs, installation of wheelchair ramps, resetting of utility, sewer and drain casting in milled areas, traffic signal timing, and traffic line striping.
 - East Columbus Avenue: Work included paving, reconstruction of sidewalks, curbing, signs, installation of wheelchair ramps, resetting of utility, sewer and drain casting in milled areas, traffic signal timing, and traffic line striping.
 - o Bliss Street, Howard Street and MGM Way landscape and hardscape work took place.



- Early Childhood Center: Interior fit-out, exterior façade, and landscape/hardscape work is underway.
- Offsite Traffic: Work continues on several intersections in Springfield per agreements made as a part of community commitments. Work including reconstruction of sidewalks and curbing, paving, signal timing, and installation of wheelchair curb ramps, signal conduits, foundations and pull boxes has taken place or is currently underway at 37 locations. Work is underway in West Springfield on the ITS (Intelligent Transportation System) installation at five intersections on the opposite side of the River.

Design Progress

- Deltas 11 and 12 and the final Construction Package to the Podium Core and Shell were issued.
- Delta 10 and the final Construction Package to the Podium Fit Out package was issued.
- Delta 7 and the final Construction Package to the Hotel Fit Out package was issued.
- Deltas 5 and 6 and the final Construction Package to the Armory Fit-Out package were issued.
- Deltas 2 and 3 to the French Church/Kringle package were issued.
- Deltas 2, 3 and 4 for the Interior Fit Out for Indian Motorcycle were issued.
- Delta 2 for the Interior Fit Out for the Cinema
- Deltas 2 and 3 for the Interior Fit Out for Top Golf package was issued.
- Delta 1 for the Interior Fit Out for the Salon was issued.
- Deltas 1, 2 and 3 for Hannoush Jewelry Store were issued.



5b PROGRESS PHOTOGRAPHS

A set of construction site photographs showing progress in the Second Quarter of 2018 is included in this document as <u>Appendix E</u>. Current site aerial photos are included below.



June 19, 2018



June 19, 2018



135.02.6 The licensee shall have a continuing obligation, pursuant to 205 CMR 120.01(2) to timely provide to the commission an updated permits chart and all documents and information listed in 205 CMR 120.01: Permitting Requirements, as well as any updates to the MEPA process such that the commission is continuously apprised of all material developments with respect to all permits and approvals required for the gaming establishment. Pursuant to 205 CMR 120.01(1)(h) the licensee shall provide to the commission copies of any appeal within 20 days of filing, whether to a municipal or state entity or for judicial review, filed with respect to any permit of approval listed in 205 CMR 120.01(1) along with a copy of the docket sheet and each decision on any appeal.

6 PERMITS

The following is the status of required permits and approvals, including local permits issued in the Second Quarter of 2018:

AGENCY OR GOVERNING LEGAL AUTHORITY	PERMIT, REVIEW, OR APPLICATION	DATE APPLICATION SUBMITTED OR ESTIMATED ANTICIPATED APPLICATION DATE			
FEDERAL					
1. US Environmental Protection Agency	USEPA Construction General Permit	Permit received 2/23/15: USEPA MAR120000			
(EPA)	NPDES General Permit	Permit for Main St. and East Columbus Ave. received 3/9/15: <i>MAR12B410</i>			
	NPDES Remediation General Permit (RGP)	Based on foundation design, no permit is expected to be required.			
2. Federal Aviation Administration	Determination of No Hazard to Air Navigation	Approval letters received April 13, 2016: 2016-ANE-471-OE for Hotel/Casino 2016-ANE-471-OE for Parking Garage			
		Approval letters received July 14, 2016 for Tower Crane and Liebherr 1250 Crawler Crane			
	Form 7460-2: Notice of Actual Construction or	2016-ANE-471-OE for Hotel/Casino-completion filed 5/30/18			
	Alteration	2016-ANE-472-OE for Parking Garage-completion to be e-filed within 5 days after the construction reaches its greatest height.			
STATE					
1. Massachusetts Gaming Commission	Gaming License	Received 11/7/14			
	Findings issued pursuant to M.G.L. ch. 30 sec. 61	Section 61 Findings issued by MGC on Dec. 17, 2015.			
	Site Plan Approval	Final Design/Site Plan approved by unanimous vote at meeting on May 12, 2016.			



2.	Executive Office of Energy and Environmental Affairs	Massachusetts Environmental Policy Act (MEPA) Review	Certificate on Final Environmental Impact Report Received 12/31/14 (EEA 15033); Certificate on Notice of Project Change (NPC) finding no Supplement Environmental Impact Report required issued 11/25/15.
		Request for Advisory Opinion	Request for Advisory Opinion Submitted on 6/15/18 by Epsilon Associates
3.	Massachusetts Department of Environmental	Underground Injection Control (UIC) BRP WS-06	To be filed at project completion
	Protection (MA DEP)	Construction Dewatering Permit	Based on foundation design, no permit is required as groundwater can be managed internal to the site boundary.
4.	Massachusetts Historical Commission (MHC)	Review of project relative to potential effects of State Register historic/ archeological resources	Final Memorandum of Agreement Approved by MGC on December 17, 2015 and Signed by MHC on December 18, 2015.
5.	Massachusetts Department of	Findings pursuant to M.G.L c. 30, sec. 61	Section 61 Findings issued by MassDOT on March 28, 2016.
	Transportation (MassDOT)	Category III Application for Permit to Access State Highway – Package 1 of 2	Highway Access Permit #2-2016-0079 granted on 11/9/16 for construction of multimodal roadway and traffic control improvements for all work affecting the State's infrastructure.
		Category III Application for Permit to Access State Highway – Package 2 of 2	Highway Access Permit #2-2017-086 was granted on 11/16/17 for construction of ITS enhancements and roadway lighting mitigation affecting the State's infrastructure.
		Work in the Towns of Agawam and West Springfield	Work in the Towns of Agawam and West Springfield; Towns of Agawam and West Springfield, 11/16/2017: 02-2017-0086
6.	Massachusetts Dept. of Housing & Community Development	Chapter 121A Designation as an Urban Redevelopment Project	Approval letter received 12/31/14
7.	Massachusetts Department of Public Safety	New Elevator Construction Permit	New installation of direct hydraulic freight elevators at 1200 Main Street, 2/6/17: <i>ELV17-0331</i> and <i>EV17-0328</i>
			New installation of direct hydraulic freight elevators at 1200 Main Street, 2/28/17: <i>ELV17-0493</i> and <i>ELV17-0494</i> .
			New installation of traction passenger elevators at 1200 Main Street-Parking Garage, 3/20/17: ELEV17-0644, ELEV17-0645, ELEV17-0646, ELEV17-0648, ELEV17-0649, ELEV17-0650, ELEV17-0606, ELEV17-0607.



	Certificate For Use of Man/Material Hoist	Certificate for Use of Elevator, 1441 Main Street, 3/21/17: INS-088733 and INS-088738 Certificate for Use of Elevator for Staff Elevator, Garage; 2/25/18: <i>ID</i> #281-F-16947; INS-110360
	Storage Permit	Not required per 527 CMR 9.00. No fuel tanks in excess of 10,000 gallons are expected to be included in the project.
8. Commonwealth of Massachusetts Division	Certificate for Use of Elevator	Permit to Use Elevator at 95 State Street, 9/12/17: INS-146454
of Professional Licensure		Certificate for use of elevator; 95 State Street, 12/27/17: ID# 281-P-672; Ins# INS-175035
		Certificate to use Elevator; 95 State Street, 10/17/17, INS-127597
		Certificate to use Elevator; 95 State Street, 4/25/18, ID# 281-P-671; Ins# INS-127596
		Certificate to use Elevator; Garage, 4/25/18, <i>ID</i> # 281- <i>F-</i> 16946; <i>INS-</i> 110357
		Certificate to use Elevator; Garage, 4/25/18, <i>ID</i> # 281- <i>F-16947; INS-110360</i>
		Certificate to use Elevator; 34 MGM Way, 6/5/18, <i>ID</i> # 281-P-16988; <i>INS-114000</i>
		Certificate to use Elevator; 34 MGM Way, 6/5/18, <i>ID</i> # 281-P-16989; <i>INS-113999</i>
		Certificate to use Elevator; 24 MGM Way, 6/6/18, <i>ID</i> # 281-P-17625; <i>INS</i> -210213
		Certificate to use Elevator; 24 MGM Way, 6/6/18, <i>ID</i> # 281-P-17626; <i>INS</i> -210212
		Certificate to use Elevator; 24 MGM Way, 6/14/18, <i>ID</i> # 281-P-17812; <i>INS</i> -211490
		Certificate to use Elevator; 24 MGM Way, 6/21/18, <i>ID</i> # 281-P-17991; <i>INS</i> -211066
		Certificate to use Elevator; 24 MGM Way, 6/21/18, <i>ID</i> # 281-P-17992; <i>INS-2110</i> 65
9. Commonwealth of Massachusetts-Dept. of Fire Services-Office of State Fire Marshall	Storage Tank Removal Permit	None this reporting period.



10.	Massachusetts Division of Fisheries and Wildlife	Natural Heritage and Endangered Species Prog.	Filing exemption for Memorial Bridge improvements received on 6/21/16.
LO	CAL PERMITS AND APPF	ROVALS UPDATE FOR APRIL-	JUNE 2018
1.	City of Springfield Department of Public Works Division	Approval Letter	Union Street, Springfield, MA-South Common Parcel, South Common Parcel; 4/20/18: Approval Letter
		General Roadway Excavation, Trenching	Excavation for water, sewer and electrical lines. 99 Union Street: Union St. between E. Columbus Ave/ and Walnut St.; 5/7/18: 20174096
			Abandon gas service on Main Street between Gridiron and Howard Street; 4/5/18: 20173603
		Private Property Trenching	Grade for sidewalk and excavate for electrical lines and vaults; 4/5/18: 20173604
2.	City of Springfield – Code Enforcement/Building Division	cement/Building	Alteration of existing building for use as MGM Maintenance shop; MGM casino; 99 Union, 6/22/18: 18BLDOT-00131AL
			Commercial-install new fire alarm system per specs and plans; 95 State Street, 6/5/15: 18BLDOT-00127AL
			Installation of fire alarm detection system in Podium and Entertainment Alley area at MGM Casino; Entertainment Alley, 5/15/18: 18BLDOT00105AL
			Tenant fit out for The Salon, 5/30/18: 18BLDOT00118AL
			Tenant fit out for Hannoush Jewelers, 5/30/18: 18BLDOT00119AL
		Application For Other Than A Dwelling Permit	Erect a 7,296 sq. ft. open truss feature in Marketplace at MGM; 29 Howard Street (Former Armory), 5/15/18: 18BDOT-00024ER
		Sign Permit	Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00068SI
			Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00067SI
			Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00066SI
			Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00065SI



City of Springfield – Code Enforcement/Building Division, continued		Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00064SI Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00063SI
		Sign Permit: 12 MGM Way, 03/8/2018: <i>18BDOT-</i> 00062SI
		Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00061SI
		Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00060SI
		Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00059SI
		Sign Permit: 12 MGM Way, 03/15/2018: 18BDOT- 00058SI
		Sign Permit: 12 MGM Way, 03/14/2018: 18BDOT- 00057SI
		Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00056SI
		Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00054SI
		Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00053SI
		Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00052SI
		Sign Permit: 12 MGM Way, 03/8/2018: 18BDOT- 00051SI
	Permit to Do Electrical Wiring	Kringle Candle Company wiring of power, electrical, fire alarm for new café; 3/15/18: 18BDOT-00579EL
3. City of Springfield Historical Commission	MHC Review Concurring Party; Demolition Delay	SHC approved changes to design for purposes of historic resources and revised MOU on 10/23/15.
4. Springfield City Council	Overlay District Special Permit	Overlay District Special Permit approved by City Council on December 22, 2015.
	Site Plan Review	MGM Site Plan submission deemed completed on November 23, 2015. The City Council voted to approve the plan on 2/22/16.



	Springfield City Council, continued	Amendments to HCA	Amendment No. 1 approved by Council vote on 6/22/15.
			Amendment No. 2 approved by Council vote on 2/22/16.
		Public Way Discontinuance Approval	The City Council voted to approve street discontinuances of both Bliss and Howard Streets on 1/26/16.
5.	City of Springfield Department of Health and Human Services	Health and Human Services Licenses	Licenses granted on June 27, 2018 for the following: Essentials, Main Kitchen, The Chandler Steakhouse, Starbucks, The Knox Bar, The Commonweath, Top Golf, Off Site Catering, Pump Room, Guac this Way, Employee Dining Room, Cal Mare, Casino Beverage, Lobby Bar, Walk Up Bar, TAP Sports Bar, South End Market, Banquet/Convention Space
6.	City of Springfield – Forestry Division	Tree Removal Permit	Tree Work Permit, 1095 Main Street; 4/20/18: <i>Tree</i> <i>Work Permit</i>
7.	Springfield Water and Sewer Commission		None this reporting period.
8.	City of Springfield – Fire Department	Sprinkler System Inspection	Final fire sprinkler system test, inspection dated 10/3/17
9.	City of Springfield – Fire Prevention Bureau	Installation of Above Ground Storage Tank Permit(s)	See City of Springfield City Clerk Flammables and Explosives Registration, 4/18/17.
		Fuel Oil, Gasoline and Diesel Fuel Storage Permit	See City of Springfield City Clerk Flammables and Explosives Registration, 4/18/17.
10.	City of Springfield – Conservation Comm.	Wetlands Protection Act Filing Exemption	None this reporting period.
11.	City of Springfield – City Clerk	Open Air Parking License	License to conduct and maintain open-air parking for 3498 vehicles at 34 MGM Way, 5/23/17
		Flammables and Explosives Registration	Registration for the lawful use of the building at 34 MGM Way for the keeping, storing, manufacture or sales of flammables or explosives, 4/18/17



135.02.7 In furtherance of specific goals for the utilization of minorities, women and veterans on construction jobs, the licensee shall send and provide a copy to the commission, to each labor union or representative of workers with which the licesee has a collective bargaining agreement or other contract of understanding, a notice advising the labor union or workers representative of the licensee's commitments pursuant to M.G.L. c. 23K $\S(15)$ and $\S§21(a)(21)$ and (22).

7 ORGANIZED LABOR LETTER

The Project Labor Agreement (PLA) was executed on February 26, 2015. Article XVIII on Page 25 of the Agreement states the construction manager and labor unions' commitment to comply with Owner's Diversity and Affirmative Marketing Program as adopted on January 22, 2015.

A copy of the executed PLA is available to the Massachusetts Gaming Commission's Representative for review.



135.02.8 Prior to the gaming establishment opening for business, in furtherance of specific goals for the utilization of minority business enterprises, women business enterprises and veteran business enterprises as vendors in the provision of goods and services to the gaming establishment, the licensee shall provide to the commission an affirmative marketing plan in which the licensee identifies specific goals, expressed as an overall program goal applicable to the total dollar value of contracts entered into, for the utilization of minority business enterprises, women business enterprises and veteran business enterprises to participate as vendors in the provision of goods and services procured by the gaming establishment and any businesses operated as part of the gaming establishment; provided, however, that the specific goals for the utilization of such minority business enterprises, women business enterprises and veteran business enterprises enterprises and veteran business enterprises and veteran business enterprises enterprises and veteran business enterprises and veteran business enterprises enterprises enterprises and veteran business enterprises enterprises enterprises and veteran business enterprises enterprises enterprises enterprises and veteran business enterprises enterprises enterprises enterprises enterprises enterprises, women business enterprises, women business enterprises enterprises, women business enterprises enterprises, women business enterprises enterprises, women business enterprises enterprises, women business enterprises, women business enterprises enterprises, women business enterprises, women business enterprises enterprises, wom

8 OPERATIONAL PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY

MGM's Diversity and Affirmative Marketing Program was approved on January 22, 2015. MGM will comply with this program to meet goals for Diversity participation in the operational phase of the project.



APPENDIX A

LEVEL 1 AND LEVEL 2 PROJECT SCHEDULES

JUNE 28, 2018 (DATA DATE JULY 1, 2018)



Run Date 6/28/18 Data Data 7/1/19

MCM Springfield Project Schodule

<i>r</i> ity Name	S S	0 N D	JFM	2015 A M J J	ASO	N D J F	20 M A M J	16 Jul A S	0 N D	JFM	20 [,] A M J	17 Jul A S C	ND.	J F M A	2018 M J Jul	ASON	20 D J F M A	19 \ M .
IGM Springfield Aug 2018 Opening																		
ENABLING																		
OUNDATIONS (Pod/Hotel)																		
ARKING GARAGE																		
ENTRAL ELECTRICAL FACILITY																		
ENTRAL UTILITY PLANT			+															
DDIUM																		
ITERTAINMENT BLOCK																		
OTEL																		
TILITIES																		
FFSITE IMPROVEMENTS (per FEIR)																_		
RMORY																		
AY CARE																		
ORNER RETAIL (Dave's)																		
RENCH CHURCH FIT OUT																		

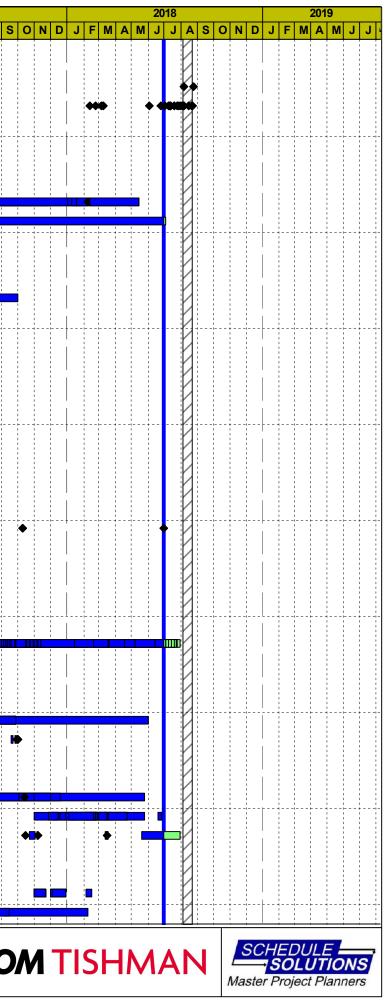




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Level 1 Exec Summary

Activity Name	Start	Finish				2015					1 1	_	2016							2017		ļ
MCM Springfield Aug 2040 Opening	9/19/14 A	-7/0/4.0		JF	MAM	JJ	AS		ND	JF	M	AM	JJ	A	SO	ND	JF	M	M	JJ	AS	
MGM Springfield Aug 2018 Opening		7/8/19																				
PROJECT MANAGEMENT	11/4/14 A	8/24/18																				
Project Completion Milestones	8/6/18	8/24/18																		į		
Construction Turnover Milestones	2/12/18A	8/22/18																				
Assist MGM with development of Project Criteria	1/2/15A	7/3/16 A																				_
Negotiate and Finalize Project Labor Agreement	1/7/15A	2/26/15 A														-				_		
Logistics Planning	11/4/14 A	6/15/17 A							1	1												
ENABLING	9/19/14 A	7/3/18										-										
Design	11/10/14 A	5/15/18 A				1 1	1 I 1 I	: :	1	1	· · ·					-	1	: :	> 	1	1 1	-
ENTITLEMENTS - BY OWNER	10/29/14 A	7/3/18				• • •	+						 					- +			+	-
Procurement	12/8/14 A	4/28/17 A					1 1	1 I 1 I			: :	:	I I I I		I I I I			1 I 1 I	•			
Tenant Relocation	9/19/14 A	1/22/16 A							4													
Abate / Demo Misc	2/26/15 A	8/15/16 A					· · ·	1 1				-										
Demoilition of Historic Structures	12/2/14 A	10/1/17 A	•				•		•													
Site Prep / Construction	3/14/16 A	3/14/16 A																				_
Temp Service	4/15/15 A	5/18/17 A											1	I	1							
FOUNDATIONS (Pod/Hotel)	3/20/15 A	5/2/17 A																				
Design	3/20/15 A	8/1/16 A										•		•								
Permit	3/14/16 A	5/26/16 A										•										
Procurement	4/12/16 A	6/13/16 A										Ċ										
Mass Excavation	4/14/16 A	12/6/16 A				· + 	+	· - 		+		+ 					⊧-	- +			+	-
Mini Pile & Rock Anchors	6/8/16 A	12/5/16 A										-								-		
Caps Footings & Grade Beams	6/20/16 A	11/15/16 A										-								-		
Slab on Grade	8/16/16 A	5/2/17 A										-										
PARKING GARAGE	12/21/15A	7/31/18																				
Milestones	2/1/16 A	6/30/18 A								-		٠										
Enabling	12/21/15A	7/8/16 A							•	•	•		٠									
Design	2/1/16 A	10/31/16 A													•							
Permitting	3/4/16 A	8/18/16 A																		-		
Procurement	3/28/16 A	11/25/16 A										1	1 I									
Fabrication	5/31/16 A	5/19/17 A				· + 	+	· - 		+						+		- +!			+	
Construction	3/14/16 A	7/31/18									ļ	1		, <mark>, , ,</mark> ,	Ļų	_ų́	K		ļuuļ	, ·	, in the second se	J
CENTRAL ELECTRICAL FACILITY	5/2/16 A	6/1/18 A										-								-		
Procurement	5/2/16 A	7/31/17 A											🗖			Ļ				1	4	
Construction	8/1/16 A	8/3/17 A												μ	di na ta	<u> </u>					1	
Collins Electric	1/23/17 A	6/1/18 A					+ 	· - 				+	 				[- +!			+! 	Ĵ
Testing & Commissioning	9/18/17 A	10/1/17 A																			1	H
CENTRAL UTILITY PLANT	11/7/16A	7/31/18																				
Procurement	11/7/16A	8/1/17 A																	ļ		i i	1
Construction	1/5/17 A	5/25/18 A																			<u> </u>	
Equipment Start Up	11/1/17 A	6/26/18 A				· +						+	 								+	-
Testing & Commissioning	10/15/17 A	7/31/18																				
PODIUM	2/9/15 A	8/20/18																				
Design	2/9/15 A	5/1/17 A													; ;				•			
Permit	4/6/16 A	2/16/18 A																				
Procurement	3/15/16 A	2/9/18 A														•						-
Actual Work Actual Work Remaining Work Critical Remaining Work	RESORTS		NGM S Level			-	-		-		_			3					A	EC	0	-

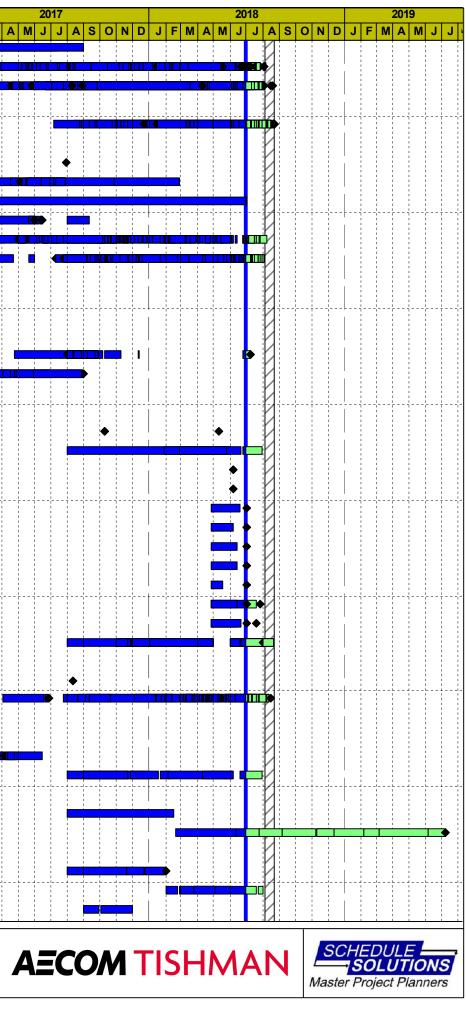


Activity Name	Start	Finish	OND.		2015 M J J	ASC		JE	MA		2016 J J	AS				2017 / J J	
Fabrication	5/16/16 A	9/1/17 A															
Core & Shell	7/1/16 A	8/6/18										- 4				<u>ai ai a</u> r	
Podium Fit Out	2/20/17 A	8/20/18														÷	
ENTERTAINMENT BLOCK	7/7/17 A	8/22/18															
Fit Out	7/7/17 A	8/22/18															
HOTEL	2/9/15 A	8/8/18															
Design	2/9/15 A	7/30/17 A									••						•
Procurement	4/1/16 A	2/27/18A														÷	
Fabrication	6/1/16 A	7/2/18									-					<u> </u>	
Guest Room Mockup	7/11/16A	9/11/17 A															
Core & Shell	10/12/16 A	8/8/18												<mark> </mark> _		<u>- to </u>	
Fit Out	2/14/17 A	8/3/18														i 🗹	di internet i de la constante
UTILITIES	2/26/15 A	7/9/18															
Design	2/26/15 A	5/20/16 A															
Permitting	6/3/15 A	10/9/15 A											1				
Procurement	2/26/15 A	1/26/16 A															
Construction	5/4/15 A	7/9/18									-						A CHARGE
Eversource	2/1/16 A	9/1/17 A								<u> </u>	+				<u>d ni</u>		
OFFSITE IMPROVEMENTS (per FEIR)	9/19/16 A	8/20/18															
Procurement	9/19/16 A	9/30/16 A															
Coordination Pts from Casino Schedule	10/10/17 A	5/11/18 A															4
Northern Summary	10/1/16 A	7/31/18															
Plainfield	6/8/18 A	6/8/18 A															
I-291 / Dwight Street	6/8/18 A	6/8/18 A															
Union Street	4/27/18 A	7/2/18															
East Columbus	4/27/18 A	7/2/18															
State Street	4/27/18 A	7/2/18															
Main Street	4/27/18 A	7/2/18															
Boland Way	4/27/18 A	7/2/18															
Memorial Bridge	4/27/18 A	7/26/18									1						
Misc	4/27/18A	7/20/18															
ITS - Intelligent Transportation System	7/31/17 A	8/20/18															
ARMORY	11/1/16A	8/15/18															
MGM Issue Notice to Proceed	8/11/17 A																
Armory Demo & Exterior Restoration	11/1/16 A	8/15/18												•			
DAYCARE	11/1/16 A	7/31/18															
A/E Selection	11/1/16 A	12/2/16 A															
Design	1/9/17 A	6/15/17 A															
Construction	8/1/17 A	7/31/18			444												
CORNER RETAIL (Dave's)	7/31/17 A	7/8/19															
Civil Site Developemnt	7/31/17 A	2/16/18A															
Retail Center Design & Construction	2/19/18 A	7/8/19															
FRENCH CHURCH FIT OUT	7/31/17 A	8/1/18															
Design	7/31/17 A	2/2/18 A											· · · · · ·				
Construction	2/2/18A	8/1/18															
Exterior Restoration	9/1/17 A	11/30/17 A															
Actual Work + + Remaining Work	A RESORTS		MGM Spr Level 2	-	-		-		-			3					CO

Critical Remaining Work



Level 2 Summary / Data Date 7/1/18 / Printed 6/28/18



ctivity Name	Start	Finish				2015			20	16				2017					2018			2019
			OND	JFI	MAM	JJA	S O N D	JFMA	MJ	J A S	O N D	JFN	/ A M	JJA	SC	ND	JFN	I A M	JJ	ASON	DJF	MAMJ
EXTERIOR ONSITE IMPROVEMENTS	5/1/17 A	8/16/18																				
I. French Church Patio	2/12/18A	7/31/18																<u> </u>				
II. MGM Way / Howard St (adjacent to E Columbus)	3/1/18A	8/3/18																				
III. State Street Sidewalk	4/12/18A	8/3/18				;								;;								i
IV. Howard Street Plaza	5/1/17 A	8/7/18																				
V. Ice Rink (Plaza)	5/19/18 A	7/30/18																: : 📫				
VI. Howard St / Main St Walks	7/2/18	8/8/18																	108 0			
VII. Armory / Marketplace Plaza	11/3/17 A	7/27/18																		1		
VIII. DaVinci Park Reconstruction	8/9/17 A	8/16/18																				,;;
Union St	10/23/17 A	7/9/18																	-			



AECOM TISHMAN



APPENDIX B

PRESENTATION OF DIVERSITY STATISTICS AS OF JUNE 30, 2018



Access and Opportunity Committee July 10, 2018





- 1. Outreach Update
- 2. Construction Workforce
- 3. Design & Construction Payments
- 4. Design Commitments
- 5. Construction Commitments



SPRINGFIELD

Outreach Update



SPRINGFIELD

OUTREACH UPDATE

- 1. Outreach to MBE, WBE & VBE Companies
- 2. Community Partners Network
- 3. Union Partnership & Outreach
- 4. Other Diversity Outreach Work/ Upcoming Events
- 5. Diversity Success Story





OUTREACH TO MBE, WBE & VBE COMPANIES

Construction:

Ref	Company	Location
1	Dagle Electrical Construction Corp.	Wilmington, MA
2	Orissa, LLC	Rocky Hill, CT
3	Tango Construction, Inc.	Fitchburg, MA

Design:

4	Dietz & Company Architects, Inc.	Springfield, MA
5	Renderready, LLC	Albuquerque, NM
6	Specs Design Group, LLC	Springfield, MA

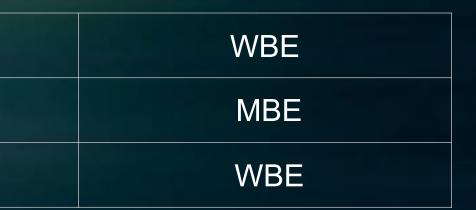
Notes:

(1) Three (3) Certified Minority Owned Companies.

(2) Three (3) Certified Women Owned Companies.



Diversity Status
WBE
MBE
MBE



COMMUNITY PARTNERS NETWORK UPDATES

- June 5, 2018: Leadership Team Meeting
- Topics discussed:
 - CPN Leadership, Membership, & Structure
 - Referrals to local trade unions
 - July 11th CPN, Union, & Community Construction Diversity Task Force meeting; convened by MGM Construction Diversity Team
 - October 2018 MGM Construction Diversity Close Out Event
 - How to share the current list of diverse union workers with other local developers







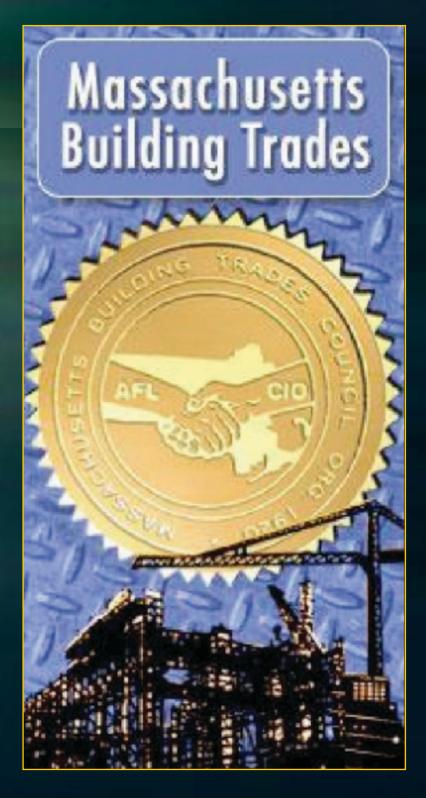


UNION PARTNERSHIP & OUTREACH

MGM & Tishman Staff continue to meet with union business managers to continue union partnership work including:

- MGM Union Labor Pool Review
- Union Diversity Participation Review Meetings with Tishman igodolConstruction
- PLA Meetings with Tishman Construction and the Pioneer Valley igodolBuilding Trades to discuss union issues including Current Diversity Participation, Upcoming Scopes of Work, Issues with Subcontractor Diversity Compliance and Anticipated Labor Needs. PLA Mtg. held on 6-17-18
- Planning for continued diversity on the job until opening and igodotconstruction close out





UNION PARTNERSHIP & OUTREACH

Continued referrals and tracking of new diverse union applicants in their union application process

- Six (6) newly identified union members looking for work identified through outreach and added to the MGM Springfield Available Labor Pool list and shared with General Contractors and Subcontractors looking for union workers
- Two (2) new diverse individuals put in union \bullet apprenticeship applications this month; will work with CPN Work Readiness Team to track application outcome
- Apprenticeship Update: To date, there have ulletbeen at least 450 apprentices who have worked on the MGM site



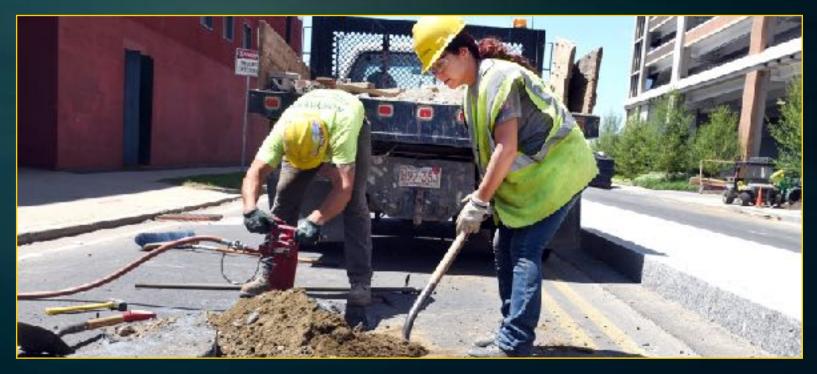


OTHER DIVERSITY WORK & OUTREACH/ UPCOMING EVENTS

Upcoming Events:

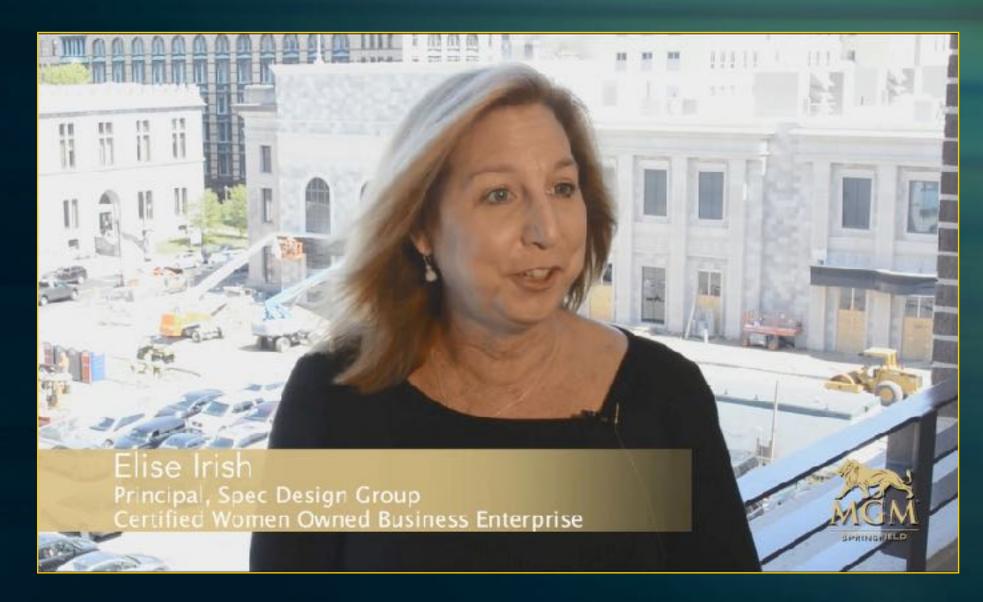
- July 10, 2018: Western Mass. Tradeswomen Tuesday
- July 18, 2018: CPN, Union, & Community Construction Diversity Task Force Meeting
- October 2018: MGM Construction
 Diversity Appreciation Event







JULY 2018 DIVERSITY SUCCESS STORY



Elise Irish

Principal Spec Design Group



Construction Workforce



SPRINGFIELD

WORKFORCE DIVERSITY STATISTICS - UNION AS OF JUNE 30, 2018

Group	Project Goals	
Women	6.90%	
Minority	15.30%	
Veteran	8.00%	

Notes:

(1) Statistics include all workforce reports that were received by MGM as of June 30, 2018.



Project To Date %

7.50%

22.25%

8.56%

WORKFORCE DIVERSITY STATISTICS - TOTAL AS OF JUNE 30, 2018

Group	Project Goals	
Women	6.90%	
Minority	15.30%	
Veteran	8.00%	

Notes:

- Statistics include all workforce reports that were received by MGM as of June 30, 2018.
- The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 5.13% of total workforce hours are included in two of the (2)diversity categories and 0.17% of total workforce hours are included in three diversity categories.
- While this is not a reporting requirement of the approved diversity plan, the total hours worked through 2nd Quarter 2018 is as follows: (3)
 - Approximately 35% are from Springfield/ Surrounding Communities
 Approximately 55% are from Western Massachusetts

 - Approximately 71% are from Massachusetts



Project To Date %

8.59%

21.46%

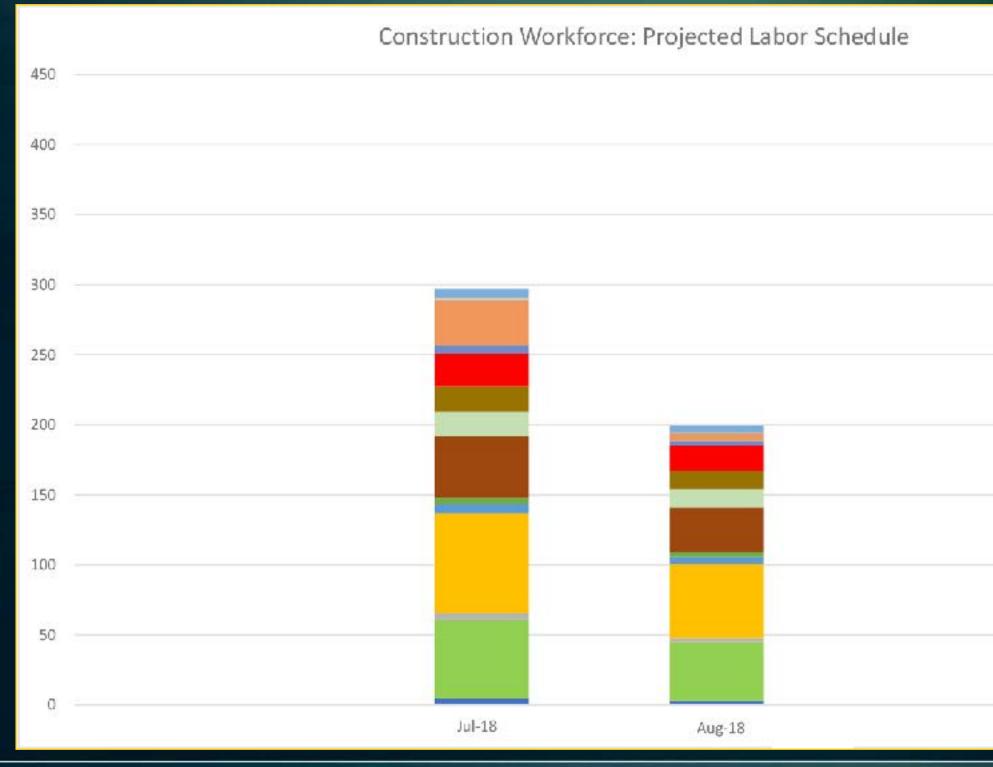
8.93%

WORKFORCE 3 MONTH LOOK AHEAD

18. Work in Progress - Cinema MEP 1. Work in Progress - Scaffolding Work in Progress - Hotel Interior Finishes 19. Work in Progress - Garage Interior MEP, Sprinklers, Storm 2. Work in Progress - French Church Build Out 20. 3. Work in Progress - MEP Distribution for Podium Work in Progress - Door & Hardware 21. 4. Work in Progress - Garage Elevators 22. Work in Progress - Commission of Systems Work in Progress - Podium roofing 5. Work in Progress - Armory Interior Steel 23. Work in Progress - Interior Framing 6. 24. Work in Progress - Plaza Truss install 7. Work in Progress - Offsite Roadwork Work in Progress - Casino Floor Load In 25. Work in Progress - Hotel MEP 8. Work in Progress - Hardscape / Landscape 26. Work in Progress - Electrical/ Low Voltage 9. 27. Work in Progress - Trailer Demobilization 10. Work in Progress - Food Service Equipment Work in Progress - DaVinci Park Work 28. 11. Work in Progress - Exterior Facade 29. Work in Progress - Cinema Fit Out 12. Work in Progress - Exterior Windows Work in Progress - Retail Fit Out 30. 13. Work in Progress - Daycare July 2018 - Murals & Iconic Signage 31. 14. Work in Progress - Armory Button Up Scope 32. July 2018 - Final Clean 15. Work in Progress - Security/Surveillance 33. July 2018 - Exterior Aging 16. Work in Progress - Gaming Floor Interior Finishes 34. July 2018 - Lighting Aiming 17. Work in Progress - Banquet Fit Out 35. August 2018 - TCO



CONSTRUCTION WORKFORCE PROJECTED LABOR SCHEDULE





- Glazers
- Insulators
- Teamsters
- Sheet Metal Workers
- Roofers
- Plumbers & Pipefitters
- Pile Drivers
- Painters
- Operating Engineers
- Laborers
- Iron Workers
- Floorcoverers
- Elevator Constructors
- Electrical
- Masons
- Carpenters
- Bricklayers

Design & Construction Payments



SPRINGFIELD

DESIGN & CONSTRUCTION PAYMENTS AS OF JUNE 30, 2018

Group	Project Goals	Payments	Variance	Co (
WBE	10.0%	20.4%	10.4%	
MBE	5.0%	6.9%	1.9%	
VBE	2.0%	6.5%	4.5%	

Notes:

(1) Total Payments through May 31, 2018 are \$477.2M. Total payments is inclusive of \$90.5M in plan approved exemptions.
 (2) Includes companies that are certified with the following agencies:

- MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.





Design & Construction Commitments



SPRINGFIELD

Group	Project Goals	Commitments	Variance	Co
WBE	10.0%	21.2%	11.2%	
MBE	5.0%	8.0%	3.0%	
VBE	2.0%	6.6%	4.6%	

Notes:

- Total Commitments through June 30, 2018 are \$571.4M.
- Includes companies that are certified with the following agencies: (2)
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council. •

VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
 WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.





Design & Consulting Commitments



SPRINGFIELD

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	15.9%	21	\$8.0M
MBE	5.0%	13.4%	19	\$6.7M
VBE	2.0%	6.1%	3	\$3.0M

Notes:

- Total Commitments through June 30, 2018 are \$50.1M. (1)
- Includes companies that are certified with the following agencies: (2)
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council. VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission. •
 - •
 - •



Ref	Company	Scope
1	AAC Investments, LLC	Interior Design
2	AFO Project Consulting, LLC	Construction Consulting
3	Akal Engineering, Inc.	Project Commissioning - MEP Services
4	American Project Management	Signage Installation Management
5	Andelman & Lelek Engineering, Inc.	Energy Modeling
6	Blackford, LLC	Construction Management
7	Black Hawk Group	Consulting Engineer Services
8	C&C Consulting Engineers, LLC	Structural Peer Review
9	Calvin Consulting Services, LLC	Construction Consulting
10	Clayton, LLC	Sign Procurement and Installation
11	Communications for Design LLC	Design and Project Management Support Services
12	Convergent Technologies	Acoustics/ Audio Visual/ IT/ Low Voltage
13	Copley Wolff Design Group, Inc.	Full Landscape Architectural Services
14	Desert Construction Consulting, Ltd	Estimating and Contractor Bidding Services
15	Desman, Inc.	Parking Garage Bridging Documents (LOA)

Notes

(1)

- Includes companies that are certified with the following agencies:
 MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- Green highlighted companies have been paid as of May 31, 2018. (2)



Location	Diversity
	Status
Los Angeles, CA	WBE
Las Vegas, NV	VBE
Boylston, MA	MBE
Las Vegas, NV	MBE
Norwood, MA	WBE
Las Vegas, NV	VBE
Philadelphia, PA	MBE
Allston, MA	MBE
Las Vegas, NV	WBE
Woburn, MA	MBE
Northfield, MN	WBE
Lockport, NY	WBE
Boston, MA	WBE
Henderson, NV	MBE
Boston, MA	MBE

Ref	Company	Scope
16	Dietz & Company Architects, Inc.	Full Service Architecture and Interior Design
17	Engineers Design Group, Inc.	Structural Engineering Consulting Services
18	Erin Chrusciel Photography, LLC	Photography
19	Fernandez & Associates	Fire Protection Design and Code Consulting Services
20	Hamilton Anderson Associates, Inc.	Architectural Services
21	Hi-Rise Graphics, Inc.	Signage Design
22	Hyde Business Services, LLC	Permit and Community Commitment Coordination
23	Independent Design, LLC	Historical MOA Research/ Signage Design
24	JoAnn Jones	Administrative Services
25	Marshall Moya Design, LLC	Architectural Services
26	Maryann Thompson Architects	Architectural Design Services
27	MCLA, Inc.	Lighting
28	Moya Design Partners	Interior Design
29	Nitsch Engineering, Inc.	Engineering Services
30	Pristine Engineers, Inc.	MEP Peer Review Services

lotes

(1)

- Includes companies that are certified with the following agencies:
 MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.

Green highlighted companies have been paid as of May 31, 2018. (2)



Location	Diversity Status	
Springfield, MA	WBE	
Malden, MA	MBE	
East Longmeadow, MA	WBE	
Byfield, MA	MBE	
Detroit, MI	MBE	
Lawrence, MA	MBE	
Medina, MN	WBE	
Quincy, MA	WBE	
Henderson, NV	WBE	
Washington, DC	MBE	
Henderson, NV	WBE	
Washington, DC	WBE	
Henderson, NV	WBE	
Boston, MA	WBE	
Raynham, MA	MBE	

Ref	Company	Scope
31	Pro Cure, LLC	FFE Project Management
32	Renderready, LLC	Rendering and Graphic Design
33	RSE Associates, Inc.	Engineering Design
34	Sign Design, Inc.	Signage Design
35	Soden Sustainability Consulting, LLC	LEED
36	Spec's Design Group, LLC	Interior Design
37	Stevens & Associates	Façade Stabilization Design
38	Timothy Haahs & Associates, Inc.	Architect and Engineer of Record/ Parking Consultant
39	Two Twelve	Graphic Designer
40	US Inspection & Consulting, LLC	Construction Inspections
41	VAV International, Inc.	Mechanical Consulting
42	WA Architects, Inc.	Architectural Services
43	YA Construction Services, LLC	MEP Peer Review

Notes:

•

(1) Includes companies that are certified with the following agencies:

• MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.

WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.

VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

(2) Green highlighted companies have been paid as of May 31, 2018.



Location	Diversity Status
National Harbor, MD	WBE
Albuquerque, NM	MBE
Watertown, MA	MBE
Brockton, MA	WBE
Winchester, MA	WBE
Springfield, MA	WBE
Brattleboro, VT	VBE
Blue Bell, PA	MBE
New York, NY	WBE
Lake Havasu City, AZ	MBE
Woburn, MA	MBE
Cleveland, OH	MBE
St. Louis, MO	WBE

Construction Commitments



SPRINGFIELD

CONSTRUCTION COMMITMENTS AS OF JUNE 30, 2018

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	21.7%	59	\$113.1M
MBE	5.0%	7.5%	29	\$39.0M
VBE	2.0%	6.6%	22	\$34.6M

Notes:

- Total Commitments through June 30, 2018 are \$521.3M. (1)
- Includes companies that are certified with the following agencies: (2)
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council. •
 - •
 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission. 0



Ref	Company	Scope
1	84 Lumber	Material Supplier
2	Aces Enterprises, LLC	Steel Plate Supplier
3	AeroSage, LLC	Fire Protection Material Supplier
4	Alares, LLC	Commissioning and Construction Services
5	All American Signs	Signage
6	Alonzee Consulting	Construction Consulting
7	American Environmental, Inc.	Abatement
8	American Stair Corporation	Stair Supplier
9	Architectural Products, Inc.	Glass and Glazing
10	Argent Associates, Inc.	Material Vendor
11	Arrow Security Corporation	Security Guard Services
12	Ayala Excavating and Trucking, LLC	Trucking
13	Baron Industries, Inc	Coiling Doors
14	Beacon Light & Supply, Co.	Electrical Supplier
15	BECO Electrical Contractors, Inc.	Electrical
16	Berkshire Concrete Cutting, LLC	Saw Cutting
17	Brican, Inc.	General Contracting Services
18	C&C Contractors, LLC	Trucking Services
19	C&D Electronics, Inc.	Cabling, Wiring, Electronics Supplier

Notes



Diversity Status
WBE
VBE
VBE
VBE
VBE
WBE
MBE
VBE
WBE
WBE
VBE
MBE
VBE
MBE
VBE
WBE
VBE
MBE
MBE



Ref	Company	Scope
20	C4 Cables	Hotel Electrical Material Supplier
21	Capasso Restoration, Inc.	95 State Masonry Contractor
22	Carl-Louis & Co, Inc.	Plumbing, Pipe Fitting, Heating
23	Carol's Lighting & Supply Company	Electrical Supplies
24	Certified Connection, Inc.	Podium Electrical Material Supplier
25	Central Ceilings, Inc.	Drywall Contractor
26	Chabot & Burnett Construction Co., Inc.	Masonry Contractor
27	Charle George Companies, Inc.	Solid Waste Disposal, Recycling, Truckin
28	CK Flooring Solutions, Inc.	Carpet Installer
29	CMJ, LLC	Property Management/Maintenance
30	Connecticut Drywall Finishing, Inc.	Drywall
31	Connecticut Temperature Controls, LLC	Controls
32	Construction Labor Unlimited	Labor/Clean-Up
33	Coghlin Electrical Contractors, Inc.	Electrical Services
34	C.R. Levesque Trucking Corp.	Hauling & Equipment Transportation
35	Critical Power Testing and Maintenance, Inc.	Commissioning
36	CSL, Inc.	Daycare Landscaping
37	Dagle Electrical Construction Corp.	Offsite Improvements - Electrical

Notes



	Location	Diversity Status
	Taunton, MA	WBE
	North Haven, CT	WBE
	Dorchester, MA	MBE
	Canton, MA	MBE
	Worcester, MA	MBE
	South Easton, MA	VBE
	Agawam, MA	WBE
]	Londonberry, NH	WBE
	Chicopee, MA	WBE
	Springfield, MA	MBE
	West Springfield, MA	WBE
	Newington, CT	VBE
	West Springfield, MA	WBE
	Worcester, MA	WBE
	Monson, MA	WBE
	Amesbury, MA	VBE
	Ludlow, MA	WBE
	Melrose, MA	WBE



Ref	Company	Scope	Location	Diversity Status
38	Davenport Advisors, LLC	Property Management/ Maintenance	Boston, MA	MBE
39	DeLucca Fence Company, Inc	Offsite Improvements - Guardrail	Methuen, MA	WBE
40	Dependable Masonry Construction Company, Inc.	Masonry and Brickpaving	North Reading, MA	MBE
41	Duray/J.F. Duncan Industries, Inc.	Food Service Equipment Packages	Downey, CA	MBE
42	D & W Construction, LLC	Drywall Finishing, Material & Labor	Winchester, MA	MBE
43	Eagle Elevator Company, Inc.	Elevator Repairs, Service, Maintenance	Boston, MA	VBE
44	East Coast Air Barrier & Restoration, Inc.	Waterproofing Services	Pittsfield, MA	WBE
45	EDI Landscape, LLC	Landscaping Services	Hartford, CT	WBE
46	EDM Construction, Inc.	Carpentry & Structural Steel Erection	Merrimac, MA	WBE
47	E L Waterman, Inc.	Pipe Supplier	Foxboro, MA	WBE
48	Evermore Light & Power, Inc.	Electrical	Somerville, MA	WBE
49	Fabiano Oil Corp.	Fuel & Oil Supplier	Wrentham, MA	WBE
50	Federal Concrete, Inc.	Concrete Services	Hopedale, MA	WBE
51	Fisher Contracting Corporation	General Contracting Services	Worcester, MA	WBE
52	Fletcher Sewer & Drain, Inc.	Inspection - FEIR	Ludlow, MA	WBE
53	Folan Waterproofing and Construction Company, Inc.	Masonry Contractors & Waterproofing	South Easton, MA	WBE
54	Frisoli Electric, Inc.	Electrical	Holbrook, MA	VBE
55	Front Line, Inc.	Final Cleaning	Hopedale, MA	WBE
56	Gomes Construction Co. Inc.	Utility Connections	Ludlow, MA	WBE

Notes:





Ref	Company	Scope
57	Granite City Electric Supply Company, Inc.	Electrical Supplier
58	Great In Counters, Inc.	Natural Stone & Quarts Fabrication
59	Green Insulation, Inc.	Insulation
60	H B Welding, Inc.	Steel, Welding, Iron Work
61	Hiway Safety Systems, Inc	Offsite Improvements - Traffic line strip
62	Homeland Mechanical, LLC	Pipe Supplier
63	Industrial Flame Cutting, Inc.	Steel Plate Supplier
64	J.J. Curran & Sons, Inc.	Specialty Flooring
65	JMK Building Supply, Inc	Drywall
66	JRL Construction, Inc.	General Contractor - Demolition
67	Kittredge Equipment Company, Inc.	Kitchen Equipment
68	L.K. Sheet Metal, Inc.	Sheet Metal
69	Larry's Trucking Co.	Trucking
70	Lindon Group	Piping Materials
71	Liquore Sand & Gravel, LLC	Trucking and Materials
72	M. Frank Higgins & Co., Inc.	Casino Tile and Stone
73	Mastercraft Floor Covering, Inc.	Carpet Installation
74	McElroy Scenic Service, LLC	Millwork Fabricator
75	Medeiros Hydroseeding & Landscaping Construction, Inc.	Trucking and Soil Materials
76	Moor Metals, Inc.	Sales and Distribution of Metals
Notes		

Notes



Location	Diversity Status
Quincy, MA	WBE
Smithfield, RI	WBE
Adams, MA	WBE
Johnston, RI	WBE
Rockland, MA	WBE
Quincy, MA	VBE
Beacon Falls, CT	VBE
Albany, NY	WBE
Colchester, CT	WBE
Springfield, MA	VBE
Agawam, MA	WBE
East Hartford, CT	WBE
Springfield, MA	MBE
East Providence, RI	WBE
Enfield, CT	VBE
Newington, CT	WBE
Glenpool, OK	WBE
Ashley Falls, MA	WBE
Monson, MA	MBE
Holliston, MA	MBE
	Quincy, MA Smithfield, RI Adams, MA Johnston, RI Rockland, MA Quincy, MA Beacon Falls, CT Albany, NY Colchester, CT Springfield, MA Agawam, MA East Hartford, CT Springfield, MA East Providence, RI Enfield, CT Newington, CT Glenpool, OK Ashley Falls, MA Monson, MA



Ref	Company	Scope	Location	Diversity Status
77	Ms. Pipe, LLC	Procurement of Valves, Pipes and Fittings	South Windsor, CT	WBE
78	Multi-Residential Kitchens	Cabinetry, Countertops, Millwork, Install	Hagerstown, MD	WBE
79	New Bedford Floor Covering Sales Company, Inc	Floor Covering Supplier	New Bedford, MA	MBE
80	New England Foundation Company, Inc.	Helical Piles	Boston, MA	WBE
81	Northeastern Steel Corporation	Steel Distributor	Revere, MA	MBE
82	Orissa, LLC	Cleaning Service	Rocky Hill, CT	MBE
83	Performance Testing & Balancing LLC	Testing & Balancing	South Hampton, MA	VBE
84	Piping Systems, Inc.	HVAC	Assonet, MA	WBE
85	Protocol Management Services, Inc.	Raised Access Floors Material Supplier	North Attleboro, MA	WBE
86	Quinette King Consulting	Blackout Paint Supplier	Las Vegas, NV	MBE
87	Rebars & Mesh, Inc.	Concrete	Haverhill, MA	WBE
88	Regis Steel Corporation	Steel Erection/ Reinforcing	Fall River, MA	MBE
89	S&F Concrete Contractors, Inc.	Concrete	Hudson, MA	MBE
90	S-Cel-O, LLC	95 State Painting	Springfield, MA	MBE
91	Security Construction Services, Inc.	Fencing	Hudson, MA	WBE
92	SOS Corporation	Construction Cleaning, Selective Interior Demolition	Milford, MA	WBE
93	Steere Engineering, Inc.	Engineering Services	Warwick, RI	WBE
94	Strategic Environmental Services, Inc.	Environmental Consultants	Sutton, MA	WBE

Notes:





Ref	Company	Scope	Location	Diversity Status
95	Sullivan and Narey Construction, Inc.	Armory Building Masonry	Holyoke, MA	VBE
96	Superior Caulking & Waterproofing	Caulking & Waterproofing	Palmer, MA	VBE
97	Supplies Exchange Systems	Materials Supplier	Dorchester, MA	MBE
98	Tavares, LLC	Fireproofing	Providence, RI	MBE
99	T & M Equipment Corporation	Excavating Contractor	Springfield, MA	VBE
100	Titan Roofing Company	Roofing	Springfield, MA	MBE
101	Total Mechanical Service Corp.	Pool Mechanical Contractor	Plymouth, MA	MBE
102	Triton Leasing and Rental, Inc.	Demolition & Abatement	Feeding Hills,MA	WBE
103	Turtle & Hughes, Inc.	Podium Unistrut Supplier	Linden, NJ	WBE
104	United Personnel Services, Inc.	Kitchen Equipment Labor	Springfield, MA	WBE
105	Ultimate Abatement Company, Inc.	Abatement	Plainfield, MA	WBE
106	Welch Associates Land Surveyors, Inc.	Land Surveying	West Bridgewater, MA	WBE
107	West Floor Covering, Inc.	Sales and Installation of Floor Coverings	Pembroke, MA	WBE
108	Willow Tree Outdoor, LLC	Landscape	Springfield, MA	WBE
109	Woodchuck's Building & Hone Center	Construction Supplier	Rockland, MA	MBE
110	Younger Brothers Construction, LLC	Materials Supplier	Watertown, MA	MBE

Notes:



APPENDIX C

CONSTRUCTION WORKFORCE STATISTICS AS OF JUNE 30, 2018



MGM Springfield

Workforce Diversity Report (By Company)

As of: June 30, 2018

				This Month's	Workforce L	viversity Statisti	ics		Project To Date Workforce Diversity Statistics								
				Wom	en	Mino	rity	Veter	an			Won	ıen	Minority		Vete	ran
Reference	Company	Employee Count	This Month's Total Hours	Hours	%	Hours	%	Hours	%	Employee Count	Project To Date Total Hours	Hours	%	Hours	%	Hours	%
1	Acoustics, Inc.	3	264.00	0.00	0.00%	112.00	42.42%	112.00	42.42%	3	488.00	0.00	0.00%	224.00	45.90%	224.00	45.90%
2	Acranom Masonry Enterprises, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	1,580.50	0.00	0.00%	824.50	52.17%	0.00	0.00%
3	AeroClean	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	3,382.50	0.00	0.00%	1,808.00	53.45%		0.00%
4	AK Installation Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	12	2,518.00	674.00	26.77%	798.00	31.69%		4.92%
5	Allied Fire Protection, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,354.00	0.00	0.00%	256.00	18.91%		0.00%
6	American Environmental, Inc. AmQuip Crane Rental LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	195	33,261.25	2,250.50	6.77%	30,069.75 970.50	90.40%		0.87%
	Amquip Crane Rentai LLC Ardex, L.P.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	268.50	0.00	0.00%	970.50	48.78%		0.00%
9	Aidex, E.F. Axion Specialty Contracting	3	80.00	0.00	0.00%	56.00	70.00%	64.00	80.00%	29	8,553.00	0.00	0.00%	3.048.00	35.64%		23.55%
10	Ayotte & King For Tile, Inc	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	24	450.50	0.00	0.00%	4.00	0.89%		0.00%
11	Barber Firestop Systems LLC	13	355.00	38.00	10.70%	30.00	8.45%	0.00	0.00%	17	2,049.00	38.00	1.85%	30.00	1.46%		0.00%
12	Bay Crane Northeast	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	10.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
13	Bay State Elevator Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	315.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
14	BCI Worldwide	23	2,426.50	138.50	5.71%	912.50	37.61%	186.00	7.67%	30	3,996.50	298.50	7.47%	1,670.50	41.80%		4.65%
15	BECO Electrical Contractors, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	3,433.50	0.00	0.00%	1,116.50	32.52%		60.81%
16	Berkshire Concrete Cutting	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	136.50	0.00	0.00%	0.00	0.00%		5.49%
17	Berlin Steel Construction Company BG Mechanical Contractors. Inc.	20	1,852.00	280.00	15.12%	96.00	5.18%	40.00	2.16%	101 26	59,975.50 14,428.62	6,124.00	10.21%	6,626.50 2,605.00	11.05%		5.47%
18	BG Mechanical Contractors, Inc. Blakeslee Prestress, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	43	27.616.50	2.515.50	9.11%	3,753.00	18.05%		18.24%
20	Blue Construction, Inc.	17	2.251.50	477.00	21.19%	564.00	25.05%	0.00	0.00%	26	21,161.50	3.811.50	18.01%	5,228.00	24.71%		7.39%
20	Budget Concrete		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	65.00	0.00	0.00%	0.00	0.00%		0.00%
22	C & S Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	322.00	0.00	0.00%	62.00	19.25%		0.00%
23	Capasso Restoration, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	4,172.00	0.00	0.00%	2,148.00	51.49%	706.50	16.93%
24	Central Ceilings, Inc.	33	4,795.50	48.00	1.00%	1,313.50	27.39%	789.50	16.46%	91	93,655.50	7,482.00	7.99%	25,142.50	26.85%		15.33%
25	Chabot & Burnett Construction Co., Inc.	4	146.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	90	33,281.50	2,451.50	7.37%	9,847.50	29.59%		5.98%
26	Champlain Masonry, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	36	5,090.75	100.00	1.96%	1,965.00	38.60%		13.51%
27	Chandler Architectural Products	5	185.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	40	4,432.00	518.50	11.70%	127.00	2.87%		10.65%
28	CIP Concrete, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	4,337.00	0.00	0.00%	687.00	15.84%		0.00%
29 30	CK Flooring Solutions, Inc. Coghlin Electrical Contractors, Inc.	125	0.00 22,673.00	0.00	0.00%	0.00 3.741.00	0.00%	0.00	0.00%	30 435	7,594.50 321,588.50	1,126.00	14.83%	2,252.50 55,008.50	29.66%		6.87% 10.83%
31	Collins Electrical	62	6,562.00	229.00	4.58%	1.031.50	15.72%	42.00	0.64%	150	99.096.00	7,130.00	7.20%	12.321.75	12.43%		6.42%
32	Commonwealth Guardrail. Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	21	1,153.00	77.00	6.68%	171.00	14.83%		4.60%
33	Connecticut Drywall Finishing, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	29	4,516.50	207.00	4.58%	861.50	19.07%		0.00%
34	Construction Labor Unlimited, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	747.00	8.00	1.07%	398.00	53.28%	0.00	0.00%
35	Conte Company, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.00	0.00	0.00%	0.00	0.00%		33.33%
36	Cross Country Food Service Installers Inc.	7	585.00	0.00	0.00%	165.00	28.21%	168.00	28.72%	12	3,205.00	0.00	0.00%	744.00	23.21%		28.33%
37	Cushing and Sons, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	174.00	0.00	0.00%	0.00	0.00%		24.14%
38	Cyn Environmental Services	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	24.00	0.00	0.00%	24.00	100.00%		0.00%
39	D.A. Sullivan & Sons, Inc.	28	2,112.00	245.50	11.62%	727.00	34.42%	0.00	0.00%	42	10,647.00 3,926.00	1,322.50	12.42%	2,803.00	26.33%		3.72%
40 41	Dagle Electrical Construction Day & Nite Refrigeration	2	144.00	0.00	0.00%	72.00	0.00%	0.00	0.00%	15	3,926.00	180.00	4.58%	1.944.00	65.19%		0.00%
41	Day & Nile Keingeration DeLucca Fence Company, Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	2,982.00	8.00	4.35%	1,944.00	8.70%		0.00%
42	Dependable Masonry Construction Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	439.00	32.00	7.29%	219.00	49.89%		0.00%
44	Division Six Installers, Inc.	12	905.00	80.00	8.84%	178.00	19.67%	88.00	9.72%	28	13,644.00	552.00	4.05%	2,772.00	20.32%		11.02%
45	Eagle Fence & Guardrail Construction, Inc.	5	259.00	0.00	0.00%	80.50	31.08%	0.00	0.00%	9	1,497.75	0.00	0.00%	528.75	35.30%	0.00	0.00%
46	East Coast Air Barrier & Restoration, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	234.00	0.00	0.00%	0.00	0.00%		0.00%
47	EDI Landscape, LLC	13	581.00	48.50	8.35%	339.50	58.43%	0.00	0.00%	16	5,470.00	645.25	11.80%	3,091.00	56.51%		0.00%
48	EDM Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	26	4,253.50	188.00	4.42%	913.00	21.46%		27.91%
49	EF Corcoran Plumbing & Heating, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	25	7,068.50	1,151.50	16.29%	2,010.50	28.44%		0.00%
50	Energy Insulation Conservation Inc.	4	204.00 414.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	23	6,673.00	0.00	0.00%	1,581.00	23.69%		0.00%
51	Environmental Testing & Balancing Evermore Light and Power, Inc.	6	414.00	0.00	0.00%	68.50 0.00	16.55%	0.00	0.00%	4	2,337.00 613.50	0.00	0.00%	382.50 0.00	16.37%		0.00%
52	Evermore Light and Power, inc. Federal Concrete, Inc.	- 15	1.319.00	0.00	0.00%	79.00	5.99%	61.00	4.62%	88	31.019.50	2.364.00	7.62%	3.815.50	12.30%		5.90%
54	First Choice Finishes	5		200.00	26.28%	200.00	26.28%	0.00	4.62%	11	6,452,50	1.033.00	16.01%	1.065.00	12.50%		8.49%
55	Folan Waterproofing & Construction	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	1,471.50	0.00	0.00%	547.50	37.21%		0.00%
56	Fontaine Bros, Inc.	2	16.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	58	18,163.50	2,784.50	15.33%	4,790.00	26.37%		6.77%
57	Food Equipment Installation, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%		0.00%
58	Frisoli Electric Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	299.00	0.00	0.00%	0.00	0.00%		0.00%
59	Fusion Electric, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	112.00	0.00	0.00%	104.00	92.86%		0.009
60	Gagliarducci Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	47	4,264.50	635.00	14.89%	709.50	16.64%	906.50	21.269

MGM Springfield

Workforce Diversity Report (By Company) As of: June 30, 2018

				This Month's	Workforce D	iversity Statist	ics		Project To Date Workforce Diversi								
		Employee	This Month's Total	Wome	en	Mino	rity	Veter	an	Employee	Project To Date	Won	nen	Mino	rity	Vetera	in
Reference	Company	Count	Hours	Hours	%	Hours	%	Hours	%	Count	Total Hours	Hours	%	Hours	%	Hours	%
61	Gomes Construction Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	575.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
62	Granite State Specialties LLC Green Insulation, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	341.50 2,264.00	0.00	0.00%	0.00 48.00	0.00%	0.00	0.00%
64	H. Carr & Sons, Inc.	74	8,096.00	383.00	4.73%	1,886.50	23.30%	647.00	7.99%	214	170,142.50	8,702.00	5.11%	42,189.00	24.80%	17,284.00	10.16%
65	Harry Grodsky & Co.	28	3,751.00	324.00	8.64%	156.00	4.16%	209.00	5.57%	212	111,569.50	5,201.00	4.66%	8,889.50	7.97%	11,498.50	10.31%
66	Hayward Baker Inc. HB Welding	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	32	4,465.50	306.50 148.50	6.86% 2.17%	1,170.50 470.00	26.21%	775.00	17.36%
68	Heritage Restoration, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	5,868.00	82.00	1.40%	2,336.00	39.81%	100.00	1.70%
69 70	Hickman & Sgroi Electric Inc. Insulation Contractor of New England LLC	- 4	0.00 120.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	25	192.00 7,547.50	0.00	0.00%	0.00 2,953.00	0.00%	0.00 902.00	0.00%
70	Interbuild, Inc.	10	1,079.50	104.00	9.63%	104.00	9.63%	0.00	0.00%	18	8,134.50	343.00	4.22%	512.00	6.29%	0.00	0.00%
72	J.D. Rivet & Co. Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	3.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
73	Jantile Boston JDC Demolition	21	2,851.00 0.00	8.00 0.00	0.28%	529.50 0.00	18.57% 0.00%	0.00	0.00%	50 29	20,595.50 3,874.00	351.00 400.00	1.70%	2,834.50 792.00	13.76% 20.44%	0.00 160.00	0.00%
75	John W. Egan	3	180.00	0.00	0.00%	112.00	62.22%	0.00	0.00%	8	722.50	0.00	0.00%	112.00	15.50%	0.00	0.00%
76	Jones Engineering LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	168.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
77 78	JRL Construction, Inc. K&K Acoustical Ceilings, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	88	29,913.56 2,237.56	5,897.21 321.50	19.71% 14.37%	11,391.50 357.50	38.08% 15.98%	5,272.00	17.62%
79	KHS&S Contractors, Inc.	52	5,057.00	301.00	5.95%	1,968.00	38.92%	0.00	0.00%	118	62,271.50	4,961.00	7.97%	17,681.50	28.39%	0.00	0.00%
80 81	Kleeberg Mechanical Services, LLC	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	29	2,667.50	0.00 255.00	0.00%	334.00	12.52% 9.38%	0.00	0.00%
81	Kleeberg Sheet Metal, Inc. L.K. Sheet Metal, Inc.	- 11	822.00	88.00	0.00%	73.00	8.88%	0.00	0.00%	10 77	1,108.50 59,377.75	4,167.75	23.00%	104.00 10,204.75	9.38%	4,348.00	7.32%
83	Langan Insulation LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	568.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
84	Legere Group	3	362.00	112.00	30.94%	112.00	30.94%	0.00	0.00%	10	6,010.00	972.00	16.17%	1,484.00	24.69% 45.85%	557.00 144.00	9.27%
85	Longden Company, Inc. M. Frank Higgins & Co., Inc.	- 19	0.00 1,323.00	0.00 40.00	0.00%	0.00 308.00	0.00%	0.00	0.00%	13	2,770.00 13,443.00	184.00 101.00	6.64% 0.75%	1,270.00 2,719.00	45.85%	0.00	5.20% 0.00%
87	M.L. McDonald Sales Co., LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	1,409.00	192.00	13.63%	192.00	13.63%	0.00	0.00%
88 89	M.L. Schmitt, Inc.	17	1,464.50 139.00	134.00	9.15% 0.00%	342.00 44.00	23.35% 31.65%	32.00	2.19%	43	34,531.75	5,615.00	16.26%	5,371.00	15.55% 49.06%	1,930.50	5.59%
90	Manganaro Northeast, LLC Marr Equipment Company	3		356.50	68.96%	333.50	51.65%	0.00	0.00%	22	7,779.25	3,582.25	46.05%	236.00 5,629.75	49.06%	0.00	0.00%
91	Marr Scaffold	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	21	638.00	0.00	0.00%	282.00	44.20%	16.50	2.59%
92	Marguerite Concrete	24	317.50	0.00	0.00%	70.00	22.05%	63.00	19.84%	100	3,888.50	0.00	0.00%	534.00 3.445.00	13.73%	402.50	9.13%
93	Massey's Plate Glass & Aluminum, Inc. Mastercraft FC LLC	9	1,805.00	0.00	8.75%	353.50	31.56%	296.00	0.00%	21	5,145.25	20.50	0.40%	2,286.75	44.44%	44.75	9.13%
95	Maxim Crane Works LP	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,136.00	0.00	0.00%	543.00	47.80%	24.00	2.11%
96 97	Medeiros Hydroseeding & Landscape Construction, Inc.	- 39	0.00 4,680.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	2 49	17.00	0.00	0.00%	11.00	64.71% 35.58%	0.00	0.00%
97	Midwest Pro Painting Inc Mobile Welding Service	- 39	4,680.50	352.00	0.00%	1,632.00	0.00%	0.00	0.00%	49	29,417.00 132.00	3,561.50	0.00%	10,467.00 44.00	33.33%	0.00	0.00%
99	Moran Sheet Metal, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	1,051.25	0.00	0.00%	289.75	27.56%	0.00	0.00%
100	MTK Construction Services, Inc. NER Construction Management	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	27	1,214.00	0.00	0.00%	56.00 405.00	4.61%	0.00	0.00%
101	New England Concrete Cutting, Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	456.00	0.00	0.00%	405.00	0.00%	0.00	0.00%
103	New England Decks & Floors, Inc.	4	344.00	58.00	16.86%	0.00	0.00%	0.00	0.00%	11	4,162.00	769.00	18.48%	340.00	8.17%	0.00	0.00%
104	New England Foundation Co., Inc. New Hampshire Steel Erectors, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	2,727.00 2,753.50	0.00 518.50	0.00%	587.50 104.00	21.54% 3.78%	226.00	8.29% 0.00%
105	North East Foam Solutions, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	528.00	0.00	0.00%	376.00	71.21%	0.00	0.00%
107	Northeast Contractors, Inc.	28	4,506.00	432.00	9.59%	213.00	4.73%	219.00	4.86%	33	17,268.00	1,477.00	8.55%	530.50	3.07%	906.50	5.25%
108	Northeast Lighting Protection, LLC Northeast Steel Erectors	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	387.67 1,359.00	0.00 34.00	0.00%	114.13 183.00	29.44% 13.47%	0.00 393.00	0.00% 28.92%
110	Northeastern Steel Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	64.00	9.00	14.06%	50.00	78.13%	0.00	0.00%
111	Northern General	15	1,240.50	137.50	11.08%	410.50	33.09%	107.00	8.63%	121	50,680.50	3,623.00	7.15%	8,904.50	17.57%	4,437.00	8.75%
112	Orissa, LLC P. Gioioso & Sons Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	78.00 834.50	54.00 114.50	69.23% 13.72%	13.00 0.00	16.67% 0.00%	0.00	0.00%
114	Palmer Paving Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	59	942.00	53.00	5.63%	14.00	1.49%	0.00	0.00%
115	Performance Testing & Balancing, LLC	1	12.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5 94	266.00 12,835.50	0.00 438.50	0.00%	0.00 2,254.50	0.00%	38.00 1.862.00	14.29% 14.51%
116	Professional Drywall Construction, Inc. Regis Steel Corp	- 1	16.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	94 69	9,968.50	438.50	3.42% 14.41%	2,254.50 2,335.00	23.42%	1,862.00 305.00	3.06%
118	RoadSafe Traffic Systems	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	49.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
119 120	S & F Concrete Contractors, Inc.	49	1,940.50	170.00	8.76% 0.00%	702.00	36.18%	0.00	0.00%	358	82,911.00 780.50	6,609.50 0.00	7.97%	25,905.00 56.00	31.24%	6,112.50 0.00	7.37%
120	Safespan Safway Services	12	391.00	63.00	0.00%	170.00	43.48%	0.00	0.00%	56	30,675.08	2,233.00	0.00%	56.00	46.82%	1,269.00	4.14%
122	Save-On-Wall Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	290.50	45.00	15.49%	45.00	15.49%	8.00	2.75%
123	S-Cel-O Painting, LLC Schindler Elevator Corp	- 17	0.00	0.00 134.00	0.00%	0.00	0.00%	0.00 274.00	0.00%	18	6,106.50 23,125.40	594.50 884.00	9.74% 3.82%	1,764.00 1,460.20	28.89% 6.31%	1,066.00	17.46% 10.98%
124	Security Construction Services, Inc. d/b/a: Security Fence Co.	-	0.00	0.00	9.30%	0.00	4.15%	0.00	0.00%	14	3,866.00	300.00	7.76%	1,233.25	31.90%	40.00	1.03%
126	Sera Design	3	64.00	0.00	0.00%	40.00	62.50%	0.00	0.00%	4	292.25	0.00	0.00%	220.50	75.45%	0.00	0.00%
127	Skyline Drywall, Inc. Soep Painting Corp	6	826.50 56.00	141.00	17.06%	229.00	27.71%	165.50	20.02%	16	9,772.50 10,145.50	1,240.50	12.69%	2,958.50 1,100.00	30.27% 10.84%	2,133.50	21.83%
129	SOS Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	94.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
130	Southern New England Electrical Testing, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	1,129.00	0.00	0.00%	0.00	0.00%	356.00	31.53%
131	Stamford Wrecking Sullivan & Narey Construction Co., Inc.	25	16.00	0.00	0.00%	16.00 386.50	100.00%	0.00	0.00%	23	4,035.75	76.00	1.88%	1,055.50	26.15%	516.00	12.79%
132	Superior Caulking & Waterproofing Co., Inc.	5	351.00	0.00	0.00%	144.00	41.03%	0.00	0.00%	23	5,819.50	0.00	0.00%	3,039.00	52.22%	156.00	2.68%
134	T & M Equipment Corporation	12	212.00	0.00	0.00%	76.00	35.85%	0.00	0.00%	71	33,948.55	4,802.00	14.14%	6,133.55	18.07%	1,448.50	4.27%
135	Tango Construction, Inc. Tavares, LLC	- 11	139.00	0.00	0.00%	139.00	100.00%	0.00	0.00%	17	348.69	0.00 254.00	0.00%	348.69 326.00	100.00%	0.00	0.00%
130	Tech Valley Contracting, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	2,018.00	206.00	10.21%	0.00	0.00%	0.00	0.00%

MGM Springfield

Workforce Diversity Report (By Company) As of: June 30, 2018

				This Month's	Workforce I	Diversity Statisti	cs			Project To Date Workforce Diversity Statistics								
				Women		Mino	rity	Veter	an			Women		Minority		Vetera	an	
		Employee	This Month's Total							Employee	Project To Date							
Reference	Company	Count	Hours	Hours	%	Hours	%	Hours	%	Count	Total Hours	Hours	%	Hours	%	Hours	%	
138	The Pappas Company, Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	92.00	24.00	26.09%	60.00	65.22%	0.00	0.009	
139	Tishman	11	1,440.00	480.00	33.33%	640.00	44.44%	0.00	0.00%	28	41,941.00	10,301.00	24.56%	10,840.00	25.85%	7,120.00	16.98	
140	Titan Roofing, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	121	32,643.25	449.25	1.38%	5,382.00	16.49%	2,391.75	7.33	
141	T.J. Conway Company	11	1,239.00	0.00	0.00%	336.00	27.12%	160.50	12.95%	82	56,487.75	2,237.00	3.96%	9,722.75	17.21%	10,062.50	17.81	
142	Triton Leasing and Rental, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	35	3,187.50	0.00	0.00%	1,547.50	48.55%	239.00	7.50	
143	Ultimate Abatement Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	47	10,430.50	3,632.50	34.83%	10,119.50	97.02%	0.00	0.00	
144	Unistrut International Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	25	5,477.50	586.00	10.70%	1,069.00	19.52%	184.00	3.36	
145	Universal Electric Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	5,635.00	556.50	9.88%	1,284.50	22.80%	394.00	6.99	
146	Wallco Installations, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	1,221.00	177.00	14.50%	241.50	19.78%	182.00	14.91	
147	Whitehawk Construction Company Inc.	19	1,456.00	136.00	9.34%	232.00	15.93%	0.00	0.00%	38	10,935.00	879.00	8.04%	1,522.00	13.92%	524.00	4.79	
148	William Roberts Electric Co., Inc.	6	198.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	25	16,235.00	488.00	3.01%	334.00	2.06%	0.00	0.00	
149	Willow Tree Outdoor, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	261.50	0.00	0.00%	105.50	40.34%	0.00	0.00	
150	Winterberry Irrigation, LLC	2	140.00	0.00	0.00%	140.00	100.00%	0.00	0.00%	3	557.50	0.00	0.00%	300.00	53.81%	0.00	0.00	
151	Wolfe House Movers, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,194.50	0.00	0.00%	306.00	25.62%	228.00	19.09	
152	Wolverine Fire Protection Co	15	1,574.00	114.00	7.24%	448.00	28.46%	0.00	0.00%	34	31,106.00	2,146.00	6.90%	6,048.00	19.44%	1,591.00	5.11	
153	Worcester Elevator Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	12.00	0.00	0.00%	0.00	0.00%	6.00	50.00	
Total - Unions		997	102,095.40	7,123.00	6.98%	22,545.50	22.08%	5,525.50	5.41%	5,149	2,074,589.63	155,589.71	7.50%	461,603.82	22.25%	177,654.50	8.56	
154	On-Site Design / Management	120	8,766.75	1,376.00	15.70%	1,993.25	22.74%	1,107.50	12.63%	549	346,508.98	52,265.60	15.08%	58,080.43	16.76%	38,605.80	11.14	
Total		1.117	110,862.15	8,499.00	7.67%	24,538.75	22.13%	6.633.00	5.98%	5,698	2.421.098.61	207,855.31	8.59%	519,684.25	21.46%	216,260.30	8.939	

Totals - Overall			
Group	Project Goals	Project To Date	Delta
Women	6.90%	8.59%	1.69%
Minority	15.30%	21.46%	6.16%
Veteran	8.00%	8.93%	0.93%

Notes: (1) Statistics include all workforce reports that were received by MGM as of June 30, 2018 (2) The total number of unique union workers that have worked on site is approximately 4,621. The 5,149 union workers identified above includes workers that have worked for multiple companies.

APPENDIX D

LETTER REGARDING COST OF CONSTRUCTION AND CAPITALIZATION OF GAMING LICENSE





September 11, 2018

Massachusetts Gaming Commission 101 Federal Street, 12th Floor Boston, MA 02110

Re: Quarterly Report – Second Quarter 2018

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a) of the Massachusetts Gaming Commission Monitoring of Project Construction and Licensee Requirements (the "Monitoring Regulations"), please see below for the costs of construction, infrastructure improvements and related costs incurred by Blue Tarp reDevelopment, LLC ("MGM") through June 30, 2018 in connection with the development of MGM Springfield project in Springfield, Massachusetts (the "Project") compared to MGM's cost estimates as of that date, which costs have been calculated in accordance with 205 CMR 122.03: Costs Included in the Calculation of Capital Investment.

Eligible Capital Costs

Total estimated eligible capital costs is \$729.0mm. This total consists of: (i) \$619.2mm for construction and design; (ii) \$62.7mm for furniture, fixture, and equipment, and (iii) \$47.1mm for operating supplies and equipment. As of June 30, 2018, the following amounts have been incurred toward those categories: (i) \$591.7mm for construction and design; (ii) \$20.4mm for furniture, fixture, and equipment; and (iii) \$30.4mm for operating supplies and equipment.

Ineligible Costs

Total estimated ineligible costs include: (iv) \$85.0mm for license/application fee; (v) \$135.1mm for pre-opening expenses and host community costs; (vi) \$9.4mm for project contingency; (vii) \$60.7mm for land; and (viii) \$75.5mm for capitalized interest. As of June 30, 2018, the following amounts have been incurred toward those categories: (iv) \$85.0mm for license/application fee; (v) \$95.2mm for pre-opening expenses and host community costs; (vi) \$0.0mm in project contingency costs; (vii) \$60.7mm for land; and (viii) \$57.5mm for capitalized interest.

In addition, in accordance with 205 CMR 135.02(b) of the Monitoring Regulations, I direct you to the publicly-filed financial statements of MGM Resorts International, the parent company of Blue Tarp reDevelopment, LLC (the "Licensee"), including MGM's Quarterly Report on Form 10-Q for the quarter period ended June 30, 2018, filed with Securities and Exchange Commission (the "SEC") on August 3, 2018, which is available at <u>www.sec.gov</u>. As reflected in these financial statements, the Licensee has sufficient resources in order to meet all expected financial obligations

relating to the completion of the gaming establishment and related infrastructure improvements associated with the Project.

I hereby certify that the foregoing information is truthful and accurate to the best of my knowledge and belief.

Sincerely, 1

Courtney Wenleder Vice President & CFO

cc: Michael Mathis, President & COO Seth N. Stratton, Vice President & Legal Counsel Edward Pikula, Esq., Springfield City Solicitor APPENDIX E

CONSTRUCTION SITE PROGRESS IMAGES FOR Q2 2018



CURRENT SITE PROGRESS



Aerial View - June 19, 2018



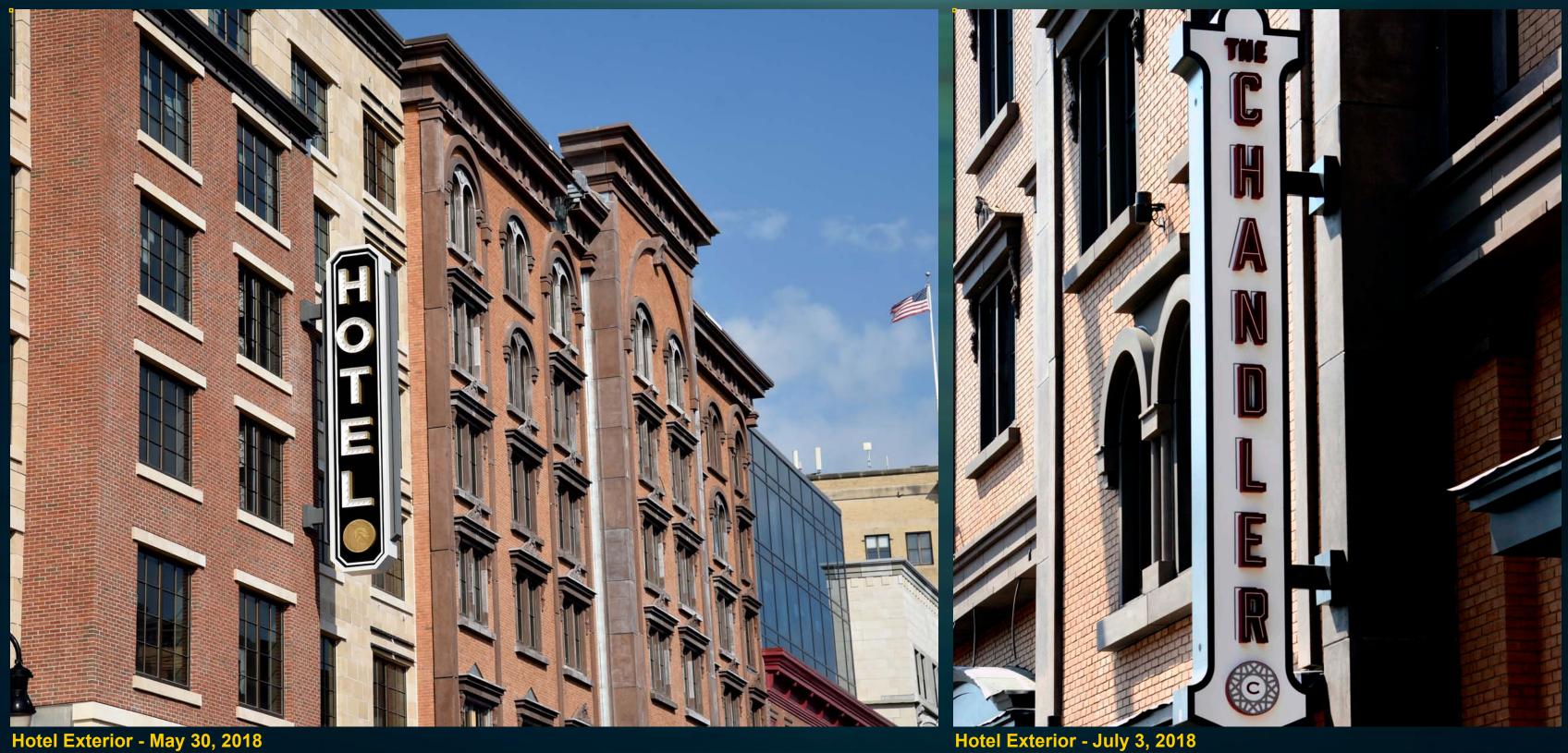
CURRENT SITE PROGRESS



Aerial View – June 19, 2018



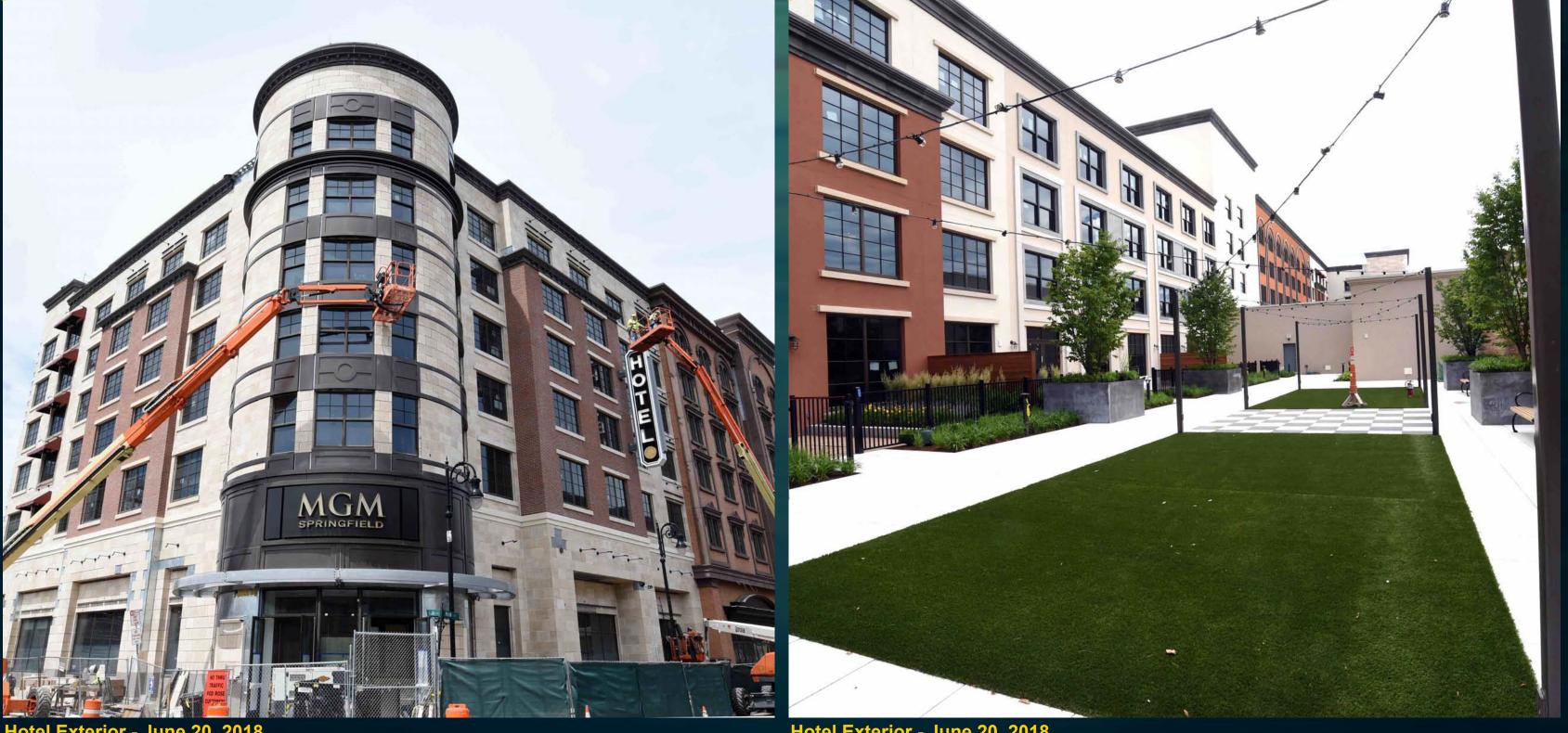
HOTEL EXTERIOR PROGRESS







HOTEL EXTERIOR PROGRESS

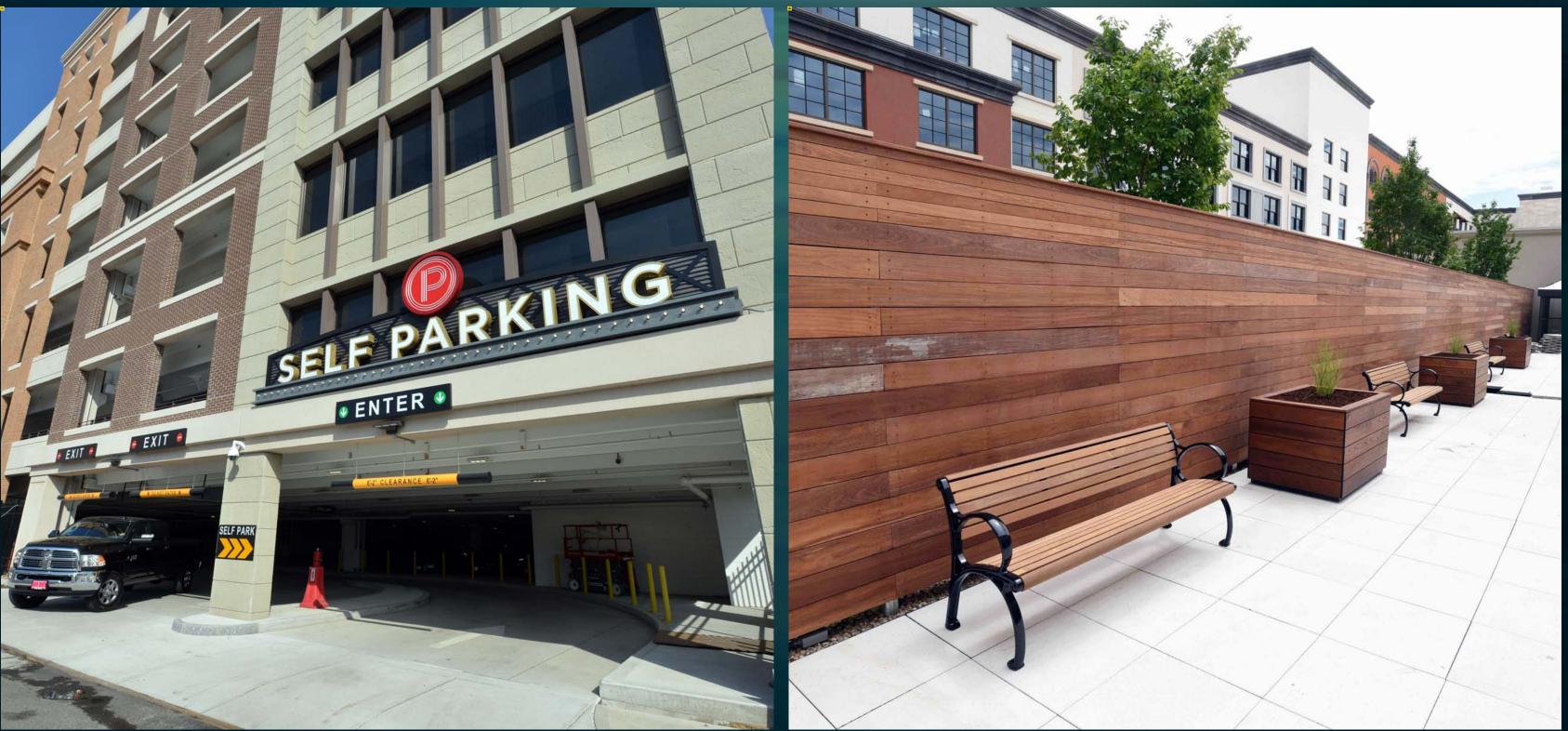


Hotel Exterior - June 20, 2018

Hotel Exterior - June 20, 2018



PODIUM / PARKING EXTERIOR PROGRESS



Parking Garage Signage - June 1, 2018

Employee Break Area - June 20, 2018



PODIUM EXTERIOR PROGRESS



Podium Exterior - June 20, 2018

Podium Exterior - June 20, 2018





ARMORY / CHURCH PROGRESS



Armory Progress - June 20, 2018

Church Exterior Progress - June 20, 2018





HARDSCAPE / LANDSCAPE PROGRESS





MGM Way - May 30, 2018



Entertainment Block 2 - June 20, 2018









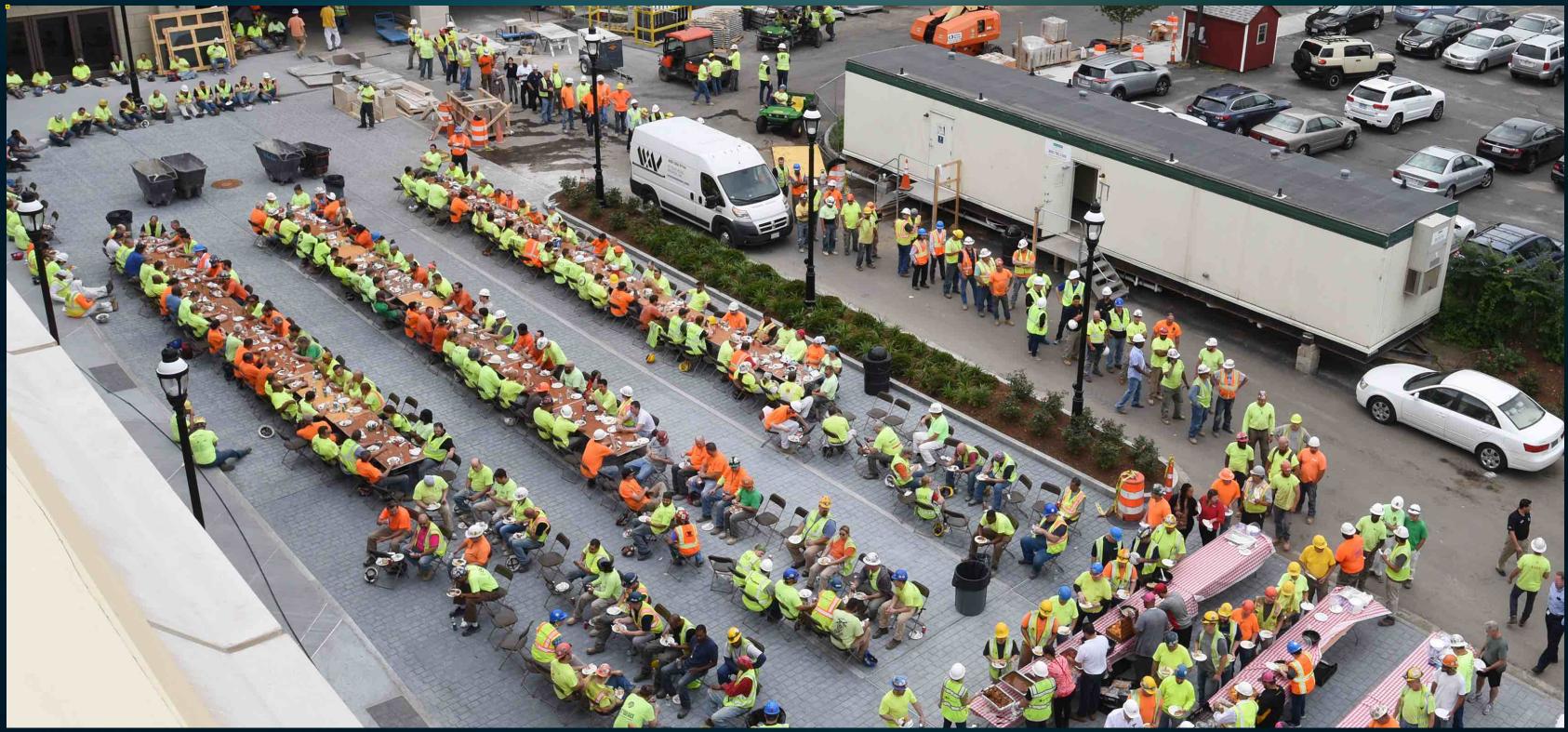


Daycare Progress - June 27, 2018

Daycare Progress - June 27, 2018



WORKERS' BBQ



Worker's BBQ - June 27, 2018

