

MGM SPRINGFIELD

QUARTERLY STATUS REPORT #15

Monitoring of Project Construction and Licensee Requirements 205 CMR 135

For the Period: July–September 2018



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135.02.2 The commission shall, in accordance with M.G.L. c. 23K. §§ 10 and 11 approve for each gaming licensee, a project schedule for the gaming licensee's capital investment in its gaming establishment and related infrastructure which includes:

- (a) all major stages of design and construction; including all permitting and approvals, design deliverables, site preparation, foundation, structure, plumbing, electrical, mechanical, exterior finish and fenestration, long lead items, insulation, interior finish and furnishings and landscaping, building commissioning and commissioning of gaming equipment and information technology systems.
- (b) For a Category 1 gaming establishment, a timeline for commencement of the final stage of construction pursuant to M.G.L. c. 23K, § 10(a); and
- (c) a timeline for the stage of construction at which the gaming licensee shall be approved to open for business or operate a slot machine pursuant to $M.G.L.\ c.\ 23K,\ \S\S10(c)$ and 11(a).

135.02.4 If unforeseen and/or changed circumstances necessitate a change to a project schedule approved pursuant to 205 CMR 135.02(2) which will impact the completion date or requires a major change in the method or progress of construction, the gaming licensee may submit to the commission for its approval a revised project schedule, with a detailed statement of the unforeseen changed circumstances which justify the revised project schedule. If the commission approves such revised project schedule, it shall substitute and supersede the previously approved project schedule.

1 PROJECT SCHEDULE

1a **CURRENT SCHEDULE**

On August 6, 2015, the Massachusetts Gaming Commission approved a revised opening date of thirty (30) days following a construction completion date of either August 6, 2018 or the date on which the I-91 Viaduct Project achieves Full and Beneficial Use (as defined in MassDOT project documents), whichever occurs later. MGM submitted a final project schedule for consideration on November 6, 2015. In accordance with our commitment to providing monthly schedule updates, the final schedule update was provided to MGC's representative July 11, 2018 (data date July 1). The July 11th update is included in this document as <u>Appendix A</u>. The project grand opening took place on August 24, 2018.

1b PROJECT SCHEDULE CHANGES

The project grand opening took place on August 24, 2018.



135.02.3 Within the time frame provided in the award of the gaming license, the licensee shall provide to the commission for commission approval an affirmative action program of equal opportunity whereby the licensee establishes specific goals for the utilization of minorities, women and veterans on construction jobs and for contracting with minority, women or veteran owned businesses during either design or construction; provided, however that such goals shall be equal to or greater than the goals contained in Executive Office of Administration and Finance Administrative Bulletin Number 14.

135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(e) a detailed statistical report pursuant to M.G.L. c. 23K, §21(a)(23) on the number, gender and race, and veteran status of individuals by job classifications hired to perform labor as part of the construction of the gaming establishment and related infrastructure, and a comparison of this report with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(22).). In the event the licensee's hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.

(f) a report describing the number of contracts, total dollar amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the gaming establishment and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(21). In the event the licensee's hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.

2 CONSTRUCTION PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY

2a DIVERSITY SUMMARY

The following is a snapshot of Construction and Design Diversity Commitments through September 30:

GROUP	PROJECT GOALS	COMMITMENTS	VARIANCE	COMPANY COUNT	VALUE
WBE	10.00%	20.9%	10.9%	82	\$127.8M
MBE	5.00%	7.8%	2.8%	49	\$47.6M
VBE	2.00%	6.5%	4.5%	25	\$39.5M

Notes:

- 1. Total Commitments through September 30, 2018 are \$611.3M
- 2. Includes companies that are certified with the following agencies:
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Women-owned Business Enterprise, MBE = Minority-owned business Enterprise; VBE = Veteran-owned Business Enterprise



The following is a snapshot of Construction and Design Diversity Payments as of September 30:

GROUP	PROJECT GOALS	PAYMENTS	VARIANCE	COMPANY COUNT	VALUE
WBE	10.00%	20.6%	10.6%	81	\$117.4M
MBE	5.00%	7.6%	2.6%	49	\$43.0M
VBE	2.00%	6.3%	4.3%	25	\$36.1M

Notes:

- Total Payments through September 30, 2018 are \$568.4M. Total payment is inclusive of \$116.5M in plan approved exemptions.
- Includes companies that are certified with the following agencies:
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE=Minority-owned Business Enterprise; VBE=Veteran-owned Business Enterprise.

A presentation of the most recent statistics for the Third Quarter of 2018 is included as Appendix B.

2b COMMITMENTS

Design and Consulting Commitments

The following is a snapshot of Design and Consulting Diversity Commitments through September 30, 2018:

GROUP	PROJECT GOALS	COMMITMENTS	CONSULTANT COUNT	VALUE
Women	10.00%	16.4%	22	\$8.1M
Minority	5.00%	13.1%	19	\$6.5M
Veteran	2.00%	6.6%	3	\$3.3M

Notes:

- 1. Total Commitments through September 30, 2018 are \$49.6M
- 2. Includes companies that are certified with the following agencies:
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.

A listing of design and consulting companies included in the totals above is included in Appendix B.



Construction Commitments

The following is a snapshot of Construction Diversity Commitments through September 30:

GROUP	PROJECT GOALS	COMMITMENTS	CONSULTANT COUNT	VALUE
Women	10.0%	21.3%	60	\$119.7M
Minority	5.0%	7.4%	30	\$41.1M
Veteran (3)	2.0%	6.4%	22	\$36.2M

Notes:

- 1. Total Commitments through September 30, 2018 are \$561.6M
- 2. Includes companies that are certified with the following agencies:
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.

A listing of construction companies included in the totals above is included in Appendix B.

2c WORKFORCE STATISTICS

Subcontractors have been submitting workforce tracking forms after each pay period. The most recent available results have been tallied and are included as Appendix C.

Summary workforce statistics for the total Project as of September 30 are as follows:

GROUP PROJECT GOALS		PROJECT TO DATE %
Women	6.90%	8.55%
Minority	15.30%	21.78%
Veteran	8.00%	8.71%

Notes:

- 1. Statistics include all workforce reports that were received by MGM as of September 30, 2018.
- 2. The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 5.23% of total workforce hours are included in two of the diversity categories and 0.29% of total hours are currently reported within three diversity categories.
- 3. While this is not a reporting requirement of the approved diversity plan, the total hours worked through 3rd Quarter 2018 is as follows:
 - Approximately 35% are from Springfield/Surrounding Communities
 - Approximately 55% are from Western Massachusetts
 - Approximately 71% are from Massachusetts

Detailed workforce statistics for the reporting period are included in Appendix C.



135.02.5a To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

- (a) the total estimated cost of construction of the project and related infrastructure improvements, including a sworn certification regarding costs incurred pursuant to 205 CMR 122.03: Costs Included in the Calculation of Capital Investment, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements
- (b) a sworn certification regarding the capitalization of the gaming licensee, sufficient for the commission to determine, pursuant to M.G.L. c. 23K §10(e) or 11(c), that the gaming licensee has adequate funds to complete the gaming establishment and related infrastructure improvements.

3 COST OF CONSTRUCTION / CAPITALIZATION OF GAMING LICENSEE

Pursuant to 205 CMR 135.02.5(a) and (b), please see <u>Appendix D</u> for a certification regarding (a) the total estimated cost of construction of the project and related infrastructure improvements, and (b) the capitalization of MGM Springfield.



135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(c) a copy of all design and construction contracts executed within the prior quarter by the gaming licensee to design and construct the gaming establishment and related infrastructure improvements

4 DESIGN & CONSTRUCTION CONTRACTS

The following contracts were executed in the Third Quarter of 2018:

COMPANY	CONTRACT	MGC STATUS
1. JKR Partners, LCC	Architect of Record – Cinema	Registrant

Copies of executed agreements are available to the Massachusetts Gaming Commission's Representative for review.



135.02.5d To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(d) a status report reflecting the progress of construction and certifying compliance with the approved project schedule for major stages of construction. In the event that the progress of construction does not comply with the project schedule approved pursuant to 205 CMR 135.02, the licensee shall submit a detailed plan to bring the progress of construction into compliance with the approved project schedule or submit a request for a revised project schedule pursuant to 205 CMR 135.02(4)

5 STATUS OF WORK COMPLETED / PROGRESS PHOTOGRAPHS

5a STATUS OF WORK COMPLETED

The following onsite activities took place in the Third Quarter of 2018:

Construction Progress

- Parking Garage: Exterior signage and sitework around the garage was completed, and the garage opened to the public on August 24, 2018.
- **Hotel**: Interior fit-out and exterior façade work was completed. The Temporary Certificate of Occupancy was received on July 20, 2018 and the building opened to the public on August 24, 2018.
- **Podium**: Interior fit-out and exterior façade work was completed. The Temporary Certificate of Occupancy was received on July 20, 2018 and the building opened to the public on August 24, 2018..
- **95 and 101 State Street**: The Certificate of Occupancy for 95 State Street was granted on September 12, 2018.
- **Armory**: Interior fit-out and exterior masonry work was completed. The Temporary Certificate of Occupancy was received on August 17, 2018 and the building opened to the public on August 24, 2018.
- Dave's Retail Corner: Wahlburgers was announced as the tenant and the construction fence was erected around the perimeter of the site.
- Hardscape/Landscape: Landscape/hardscape work was completed.
- Church: Interior fit-out and exterior work was completed. The temporary certificate of occupancy was received on August 17, 2018 and the building opened to the public on August 24, 2018. The Certificate of Occupancy was granted on September 12, 2018.
- Entertainment Block: Interior fit-out and exterior façade work was completed. The Temporary Certificates of Occupancy for Top Golf, Indian Motorcycle and the Cinema were received on August 7, 2018. The retail venues opened to the public on August 24, 2018, and the cinema opened on September 27, 2018.
- Surrounding Streets:
 - Work was completed on Main Street, State Street, Union Street, and East Columbus Avenue. Work included reconstruction of sidewalks, curbing, signs, installation of wheelchair ramps, resetting of utility, sewer and drain casting in milled areas, installation of traffic sigs and posts, traffic signal timing, and final paving and striping.
 - o Landscape and hardscape work was completed on Bliss Street, Howard Street and MGM Way.
- Early Childhood Center: Interior fit-out, exterior façade, and landscape/hardscape work was completed. The



- Temporary Certificate of Occupancy was received on July 20, 2018 and the Certificate of Occpancy was granted on July 23, 2018. The building was handed over to Head Start for operations.
- Offsite Traffic: Work was completed at 37 locations in Springfield per agreements made as a part of
 community commitments. Work was also completed in West Springfield on the ITS (Intelligent Transportation
 System) installation at five intersections on the opposite side of the River.

Design Progress

- Delta 8 to the Hotel Fit Out package was issued.
- Deltas 7 and 8 to the Armory Fit-Out package were issued.
- Delta1 to the Armory Terrace Fit-Out package was issued.
- Deltas 4 and 5 to the French Church/Kringle package were issued.
- Addendum 6 to the Civil Site Plans was issued.
- Delta 2 and the final Construction package for the Daycare was issued.



5b PROGRESS PHOTOGRAPHS

A set of construction site photographs showing progress in the Third Quarter of 2018 is included in this document as <u>Appendix E</u>. Current site aerial photos are included below.



August 20, 2018



135.02.6 The licensee shall have a continuing obligation, pursuant to 205 CMR 120.01(2) to timely provide to the commission an updated permits chart and all documents and information listed in 205 CMR 120.01: Permitting Requirements, as well as any updates to the MEPA process such that the commission is continuously apprised of all material developments with respect to all permits and approvals required for the gaming establishment. Pursuant to 205 CMR 120.01(1)(h) the licensee shall provide to the commission copies of any appeal within 20 days of filing, whether to a municipal or state entity or for judicial review, filed with respect to any permit of approval listed in 205 CMR 120.01(1) along with a copy of the docket sheet and each decision on any appeal.

6 PERMITS

The following is the status of required permits and approvals, including local permits issued in the Third Quarter of 2018:

AGENCY OR GOVERNING LEGAL AUTHORITY		PERMIT, REVIEW, OR APPLICATION	DATE APPLICATION SUBMITTED OR ESTIMATED ANTICIPATED APPLICATION DATE			
FE	FEDERAL					
1.	US Environmental Protection Agency	USEPA Construction General Permit	Permit received 2/23/15: USEPA MAR120000			
	(EPA)	NPDES General Permit	Permit for Main St. and East Columbus Ave. received 3/9/15: MAR12B410			
		NPDES Remediation General Permit (RGP)	Based on foundation design, no permit is expected to be required.			
2.	Federal Aviation Administration	Determination of No Hazard to Air Navigation	Approval letters received April 13, 2016: 2016-ANE-471-OE for Hotel/Casino 2016-ANE-471-OE for Parking Garage			
			Approval letters received July 14, 2016 for Tower Crane and Liebherr 1250 Crawler Crane			
		Form 7460-2: Notice of Actual Construction or Alteration	2016-ANE-471-OE for Hotel/Casino-completion filed 5/30/18			
			2016-ANE-472-OE for Parking Garage-completion filed 7/19/18.			
ST	ATE					
1.	Massachusetts Gaming Commission	Gaming License	Received 11/7/14			
		Findings issued pursuant to M.G.L. ch. 30 sec. 61	Section 61 Findings issued by MGC on Dec. 17, 2015.			
		Site Plan Approval	Final Design/Site Plan approved by unanimous vote at meeting on May 12, 2016.			



2.	Executive Office of Energy and Environmental Affairs	Massachusetts Environmental Policy Act (MEPA) Review	Certificate on Final Environmental Impact Report Received 12/31/14 (EEA 15033); Certificate on Notice of Project Change (NPC) finding no Supplement Environmental Impact Report required issued 11/25/15.
		Request for Advisory Opinion	Request for Advisory Opinion Submitted on 6/15/18 by Epsilon Associates
3.	Massachusetts Department of	Underground Injection Control (UIC) BRP WS-06	To be filed at project completion
	Environmental Protection (MA DEP)	Construction Dewatering Permit	Based on foundation design, no permit is required as groundwater can be managed internal to the site boundary.
4.	Massachusetts Historical Commission (MHC)	Review of project relative to potential effects of State Register historic/ archeological resources	Final Memorandum of Agreement Approved by MGC on December 17, 2015 and Signed by MHC on December 18, 2015.
5.	Massachusetts Department of	Findings pursuant to M.G.L c. 30, sec. 61	Section 61 Findings issued by MassDOT on March 28, 2016.
	Transportation (MassDOT)	Category III Application for Permit to Access State Highway – Package 1 of 2	Highway Access Permit #2-2016-0079 granted on 11/9/16 for construction of multimodal roadway and traffic control improvements for all work affecting the State's infrastructure.
			MassDOT Letter of Completion for permit-related construction issued 07/25/18
		Category III Application for Permit to Access State Highway – Package 2 of 2	Highway Access Permit #2-2017-086 was granted on 11/16/17 for construction of ITS enhancements and roadway lighting mitigation affecting the State's infrastructure.
			MassDOT Letter of Completion for permit-related construction (ITS cameras) issued 07/25/18
			MassDOT Letter of Completion for permit-related construction (non-camera ITS work) issued 07/27/18
			MassDOT Letter of Completion for permit-related construction (ITS work except VMS and Light Pole at Location 2) issued 07/31/18
			MassDOT Letter of Completion of ITS Installations issued 08/14/18
		Work in the Towns of Agawam and West Springfield	Work in the Towns of Agawam and West Springfield; Towns of Agawam and West Springfield, 11/16/2017: 02-2017-0086
6.	Massachusetts Dept. of Housing & Community	Chapter 121A Designation as an Urban Redevelopment	Approval letter received 12/31/14



	Development	Project	
7.	Massachusetts Department of Public Safety	New Elevator Construction Permit	New installation of direct hydraulic freight elevators at 1200 Main Street, 2/6/17: <i>ELV17-0331</i> and <i>EV17-0328</i>
	·		New installation of direct hydraulic freight elevators at 1200 Main Street, 2/28/17: ELV17-0493 and ELV17-0494.
			New installation of traction passenger elevators at 1200 Main Street-Parking Garage, 3/20/17: ELEV17-0644, ELEV17-0645, ELEV17-0646, ELEV17-0648, ELEV17-0649, ELEV17-0650, ELEV17-0606, ELEV17-0607.
		Certificate For Use of Man/Material Hoist	Certificate for Use of Elevator, 1441 Main Street, 3/21/17: INS-088733 and INS-088738
			Certificate for Use of Elevator for Staff Elevator, Garage; 2/25/18: <i>ID#281-F-16947; INS-110360</i>
		Storage Permit	Not required per 527 CMR 9.00. No fuel tanks in excess of 10,000 gallons are included in the project.
8.	Commonwealth of Massachusetts Division of Professional Licensure	lassachusetts Division f Professional	Permit to Use Elevator at 95 State Street, 9/12/17: INS-146454
			Certificate for use of elevator; 95 State Street, 12/27/17: ID# 281-P-672; Ins# INS-175035
			Certificate to use Elevator; 95 State Street, 10/17/17, INS-127597
			Certificate to use Elevator; 95 State Street, 4/25/18, ID# 281-P-671; Ins# INS-127596
			Certificate to use Elevator; Garage, 4/25/18, ID# 281- F-16946; INS-110357
			Certificate to use Elevator; Garage, 4/25/18, ID# 281- F-16947; INS-110360
			Certificate to use Elevator; 34 MGM Way, 6/5/18, ID# 281-P-16988; INS-114000
			Certificate to use Elevator; 34 MGM Way, 6/5/18, ID# 281-P-16989; INS-113999
			Certificate to use Elevator; 24 MGM Way, 6/6/18, ID# 281-P-17625; INS-210213
			Certificate to use Elevator; 24 MGM Way, 6/6/18, <i>ID#</i> 281-P-17626; <i>INS</i> -210212



			Certificate to use Elevator; 24 MGM Way, 6/14/18, ID# 281-P-17812; INS-211490
	Commonwealth of Massachusetts Division	Certificate for Use of Elevator, continued	Certificate to use Elevator; 24 MGM Way, 6/21/18, <i>ID#</i> 281-P-17991; <i>INS</i> -211066
	of Professional Licensure, continued	,	Certificate to use Elevator; 24 MGM Way, 6/21/18, ID# 281-P-17992; INS-211065
			Certificate for use of elevator; 24 MGM Way, 7/23/2018: State ID#281-E-17813; INS-157914
			Certificate for use of elevator; 24 MGM Way, 6/24/2018: State ID#281-E-17814; INS-218198
			Certificate for use of elevator; 24 MGM Way, 7/27/2018: State ID#281-P-17068; INS-119636
			Certificate for use of elevator; 24 MGM Way, 7/27/2018: State ID#281-P-17069; INS-119638
			Certificate for use of elevator; 24 MGM Way, 7/27/2018: State ID#281-P-17069; INS-119639
			Certificate for use of elevator; 24 MGM Way, 7/27/2018: State ID#281-P-17071; INS-119641
			Certificate for use of elevator; 24 MGM Way, 7/27/2018: State ID#281-P-17072; INS-119643
			Certificate for use of elevator; 24 MGM Way, 7/27/2018: State ID#281-P-17073; INS-119644
			Certificate for use of elevator; 24 MGM Way, 7/26/2018: State ID#281-P-18291; INS-183317
9.	Commonwealth of Massachusetts-Dept. of Fire Services-Office of State Fire Marshall	Storage Tank Removal Permit	None this reporting period.
10.	Massachusetts Division of Fisheries and Wildlife	Natural Heritage and Endangered Species Prog.	Filing exemption for Memorial Bridge improvements received on 6/21/16.
LO	CAL PERMITS AND APPR	OVALS UPDATE FOR JULY-A	UGUST 2018
1.	City of Springfield Department of Public Works Division	Letter of Completion	Substantial Completion approval for Offsite Mitigation: Approval Letter, 7/25/18, <i>Permit 2-2016-0079</i>
2.	City of Springfield – Code Enforcement/Building	Temporary Certificate of Occupancy	Daycare TCO; Daycare, 7/20/2018: TCO Approval Letter Dated 07-20-18
	Division		Kringle Candle TCO; Kringle Candle, 8/17/2018: TCO Approval Letter Dated 08-17-18



City of Springfield – Code Enforcement/Building	Temporary Certificate of Occupancy, continued	Salon TCO; Salon, 8/17/2018: TCO Approval Letter Dated 08-17-18
Division, continued		Armory TCO; Armory, 8/17/2018: TCO Approval Letter Dated 08-17-18
		Top Golf TCO; Top Golf, 8/7/2018: TCO Approval Letter Dated 08-07-18
		Indian Motorcycle TCO; Indian Motorcycle, 8/7/2018: TCO Approval Letter Dated 08-07-18
		Hannoush Jewelers TCO; Hannoush Jewelers, 8/7/2018: TCO Approval Letter Dated 08-07-18
		Cinema TCO; Cinema: 8/7/2018: TCO Approval Letter Dated 08-07-18
		Hotel and Podium Fit out TCO; Hotel and Podium: 7/20/2018: TCO Approval Letter Dated 07-20-18
	Certificate of Occupancy Signage Permits	Certificate of Occupancy; 95 State Street / 1 MGM Way, 9/12/2018; 16BLDOT-00273AL
		Certificate of Occupancy; French Church-Kringle Emporium, 9/13/2018; 17BLDOT-00271AL
		Certificate of Occupancy; Daycare, 7/23/2018: 18BDOT-00012SM
		Daycare signage 145 Union Street; Daycare, 7/18/2018: 18BDOT-00187S
		Signage; Indian Motorcycle, 8/2/2018: 18BDOT-00191SI
		Signage; Indian Motorcycle, 8/2/2018: 18BDOT-00192SI
		Signage; Top Golf, 8/2/2018: 18BDOT-00193SI
		Signage; Top Golf, 8/2/2018: 18BDOT-00194SI
		Signage; Top Golf, 8/2/2018: 18BDOT-00195SI
		Signage; Top Golf, 8/2/2018: 18BDOT-00196SI
		Signage; Top Golf, 8/2/2018: 18BDOT-00197SI
		Signage; Cal Mare, 8/2/2018: 18BDOT-00198SI
		Signage; Cal Mare, 8/2/2018: 18BDOT-00199SI



	City of Springfield –	Signage Permits, continued	Signage; Cal Mare, 8/2/2018: 18BDOT-00200SI
	Code Enforcement/Building		Signage; Cal Mare, 8/2/2018: 18BDOT-00201SI
	Division, continued		Signage; Cal Mare, 8/2/2018: 18BDOT-00202SI
			Signage; Chandler Steakhouse, 8/2/2018: 18BDOT-00203SI
			Signage; Southend Market, 8/2/2018: 18BDOT-00204SI
			Signage; Multiple Window Signs, 8/2/2018: 18BDOT-00205SI
			Signage; Multiple Historic Wall Plaques, 8/2/2018: 18BDOT-00206SI
			Signage; Pole Historic Wall Plaques, 8/2/2018: 18BDOT-00207SI
			Signage; Pole Historic Wall Plaques, 8/2/2018: 18BDOT-00208SI
3.	City of Springfield Historical Commission	MHC Review Concurring Party; Demolition Delay	SHC approved changes to design for purposes of historic resources and revised MOU on 10/23/15.
4.	Springfield City Council	Overlay District Special Permit	Overlay District Special Permit approved by City Council on December 22, 2015.
	Springfield City Council, continued	Site Plan Review	MGM Site Plan submission deemed completed on November 23, 2015. The City Council voted to approve the plan on 2/22/16.
		Amendments to HCA	Amendment No. 1 approved by Council vote on 6/22/15.
			Amendment No. 2 approved by Council vote on 2/22/16.
		Public Way Discontinuance Approval	The City Council voted to approve street discontinuances of both Bliss and Howard Streets on 1/26/16.
5.	City of Springfield Department of Health and Human Services	Health and Human Services Licenses	Licenses granted on June 27, 2018 for the following: Essentials, Main Kitchen, The Chandler Steakhouse, Starbucks, The Knox Bar, The Commonweath, Top Golf, Off Site Catering, Pump Room, Guac this Way, Employee Dining Room, Cal Mare, Casino Beverage, Lobby Bar, Walk Up Bar, TAP Sports Bar, South End Market, Banquet/Convention Space



6.	City of Springfield – Forestry Division	Tree Removal Permit	None this reporting period.
7.	Springfield Water and Sewer Commission	Infrastructure Commitment	Infrastructure commitment close out; MGM Springfield, July, 2018: MGM Letter Dated July, 2018
8.	City of Springfield – Fire Department	Sprinkler System Inspection	Final fire sprinkler system test, inspection dated 10/3/17
9.	City of Springfield – Fire Prevention Bureau	Installation of Above Ground Storage Tank Permit(s)	See City of Springfield City Clerk Flammables and Explosives Registration, 4/18/17.
		Fuel Oil, Gasoline and Diesel Fuel Storage Permit	See City of Springfield City Clerk Flammables and Explosives Registration, 4/18/17.
10.	City of Springfield – Conservation Comm.	Wetlands Protection Act Filing Exemption	None this reporting period.
11.	City of Springfield – City Clerk	Open Air Parking License	License to conduct and maintain open-air parking for 3498 vehicles at 34 MGM Way, 5/23/17
		Flammables and Explosives Registration	Registration for the lawful use of the building at 34 MGM Way for the keeping, storing, manufacture or sales of flammables or explosives, 4/18/17
		Registration	Registration authorization for flammables and explosives onsite; MGM Springfield: 7/11/2018



135.02.7 In furtherance of specific goals for the utilization of minorities, women and veterans on construction jobs, the licensee shall send and provide a copy to the commission, to each labor union or representative of workers with which the licesee has a collective bargaining agreement or other contract of understanding, a notice advising the labor union or workers representative of the licensee's commitments pursuant to $M.G.L.\ c.\ 23K\ \S(15)$ and $\S\S21(a)(21)$ and $\S21(a)(21)$.

7 ORGANIZED LABOR LETTER

The Project Labor Agreement (PLA) was executed on February 26, 2015. Article XVIII on Page 25 of the Agreement states the construction manager and labor unions' commitment to comply with Owner's Diversity and Affirmative Marketing Program as adopted on January 22, 2015.

A copy of the executed PLA is available to the Massachusetts Gaming Commission's Representative for review.



135.02.8 Prior to the gaming establishment opening for business, in furtherance of specific goals for the utilization of minority business enterprises, women business enterprises and veteran business enterprises as vendors in the provision of goods and services to the gaming establishment, the licensee shall provide to the commission an affirmative marketing plan in which the licensee identifies specific goals, expressed as an overall program goal applicable to the total dollar value of contracts entered into, for the utilization of minority business enterprises, women business enterprises and veteran business enterprises to participate as vendors in the provision of goods and services procured by the gaming establishment and any businesses operated as part of the gaming establishment; provided, however, that the specific goals for the utilization of such minority business enterprises, women business enterprises and veteran business enterprises shall be based on the availability of such minority business enterprises, women business enterprises and veteran business enterprises and veteran business enterprises engaged in the type of work to be contracted by the gaming licensee.

8 OPERATIONAL PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY

MGM's Diversity and Affirmative Marketing Program was approved on January 22, 2015. MGM will comply with this program to meet goals for Diversity participation in the operational phase of the project.



APPENDIX A

LEVEL 1 AND LEVEL 2 PROJECT SCHEDULES

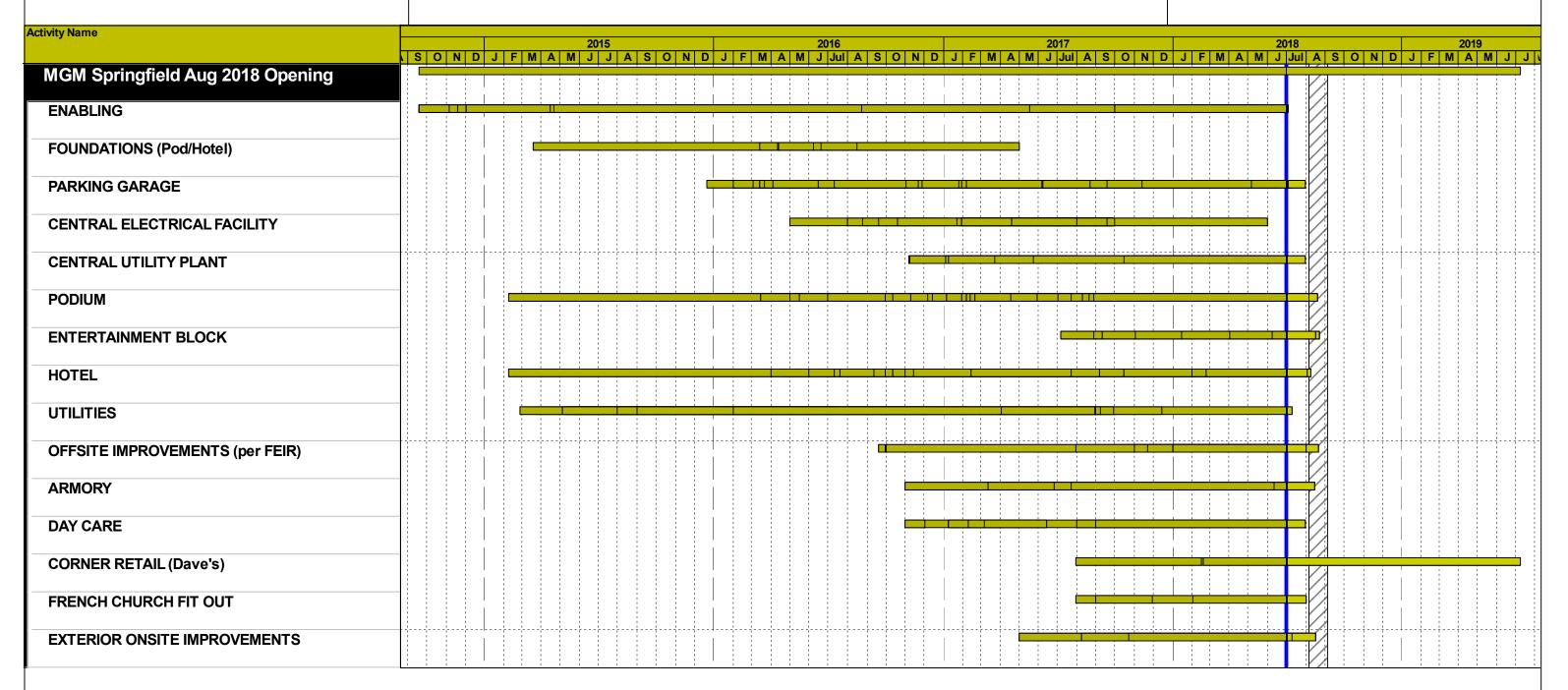
JULY 11, 2018 (DATA DATE JULY 1, 2018)





MGM Springfield Project Schedule

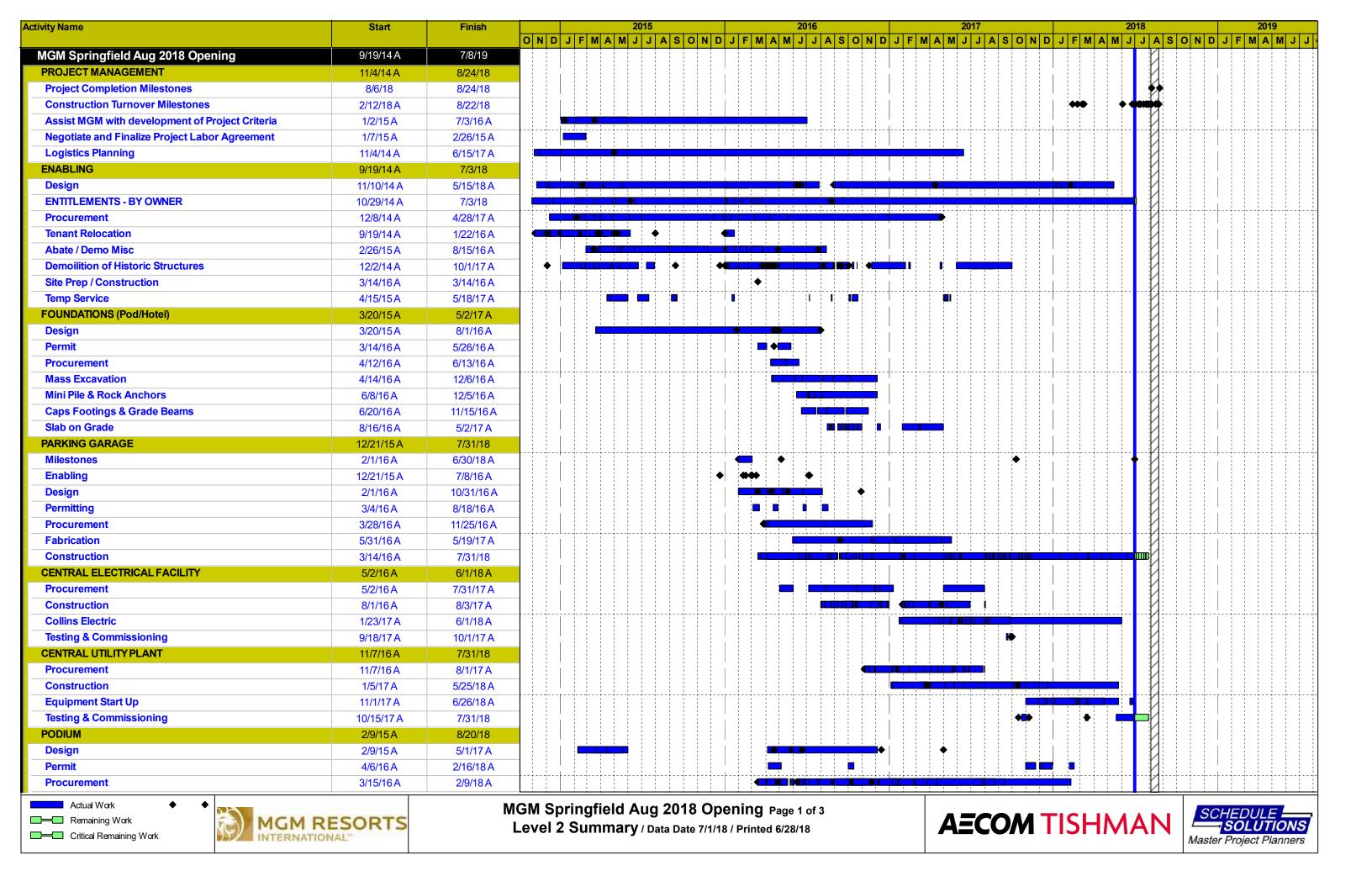
Level 1 Exec Summary Page 1 of 1

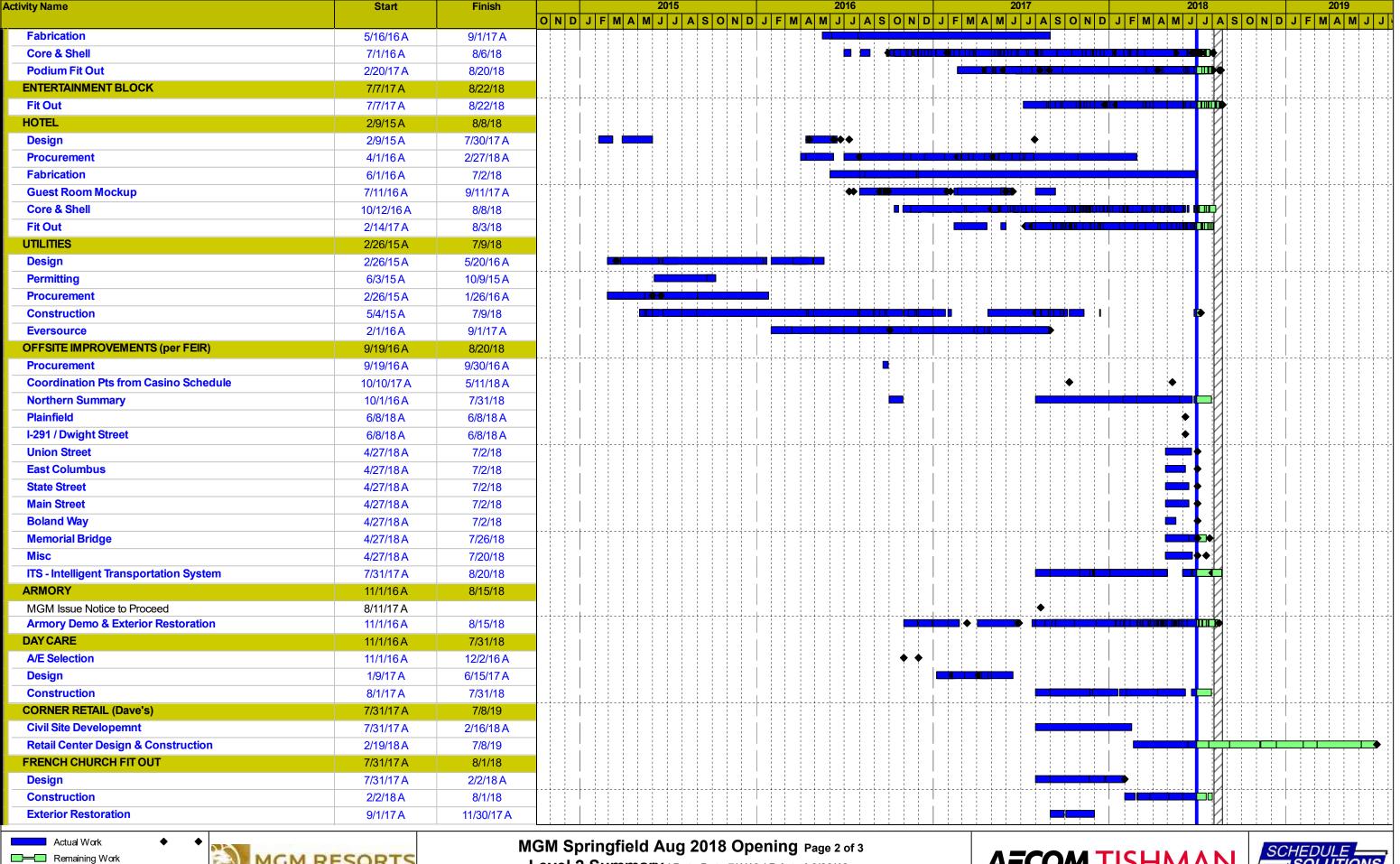












2015



Critical Remaining Work

Start

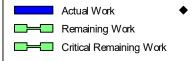
Finish







Activity Name	Start	Finish				2	015						2016						- 2	2017						20	18					201	9	
			OND	J F	M A	M J	JA	S	O N I) J	F M	A M	JJ	A S	0	N D	J F	M A	М,	JJ	A S	0 1	I D	J F N	ΛA	M J	JA	S	O N	D	JF	MA	М	J
EXTERIOR ONSITE IMPROVEMENTS	5/1/17 A	8/16/18																																T
I. French Church Patio	2/12/18 A	7/31/18																																
II. MGM Way / Howard St (adjacent to E Columbus)	3/1/18 A	8/3/18																																
III. State Street Sidewalk	4/12/18 A	8/3/18	1 - 1 - 1 1				· † ·	- -	·		;;; ! ! !							†; !				}j	1						·				jj	- - -
IV. Howard Street Plaza	5/1/17 A	8/7/18																		 	•	i	1											
V. Ice Rink (Plaza)	5/19/18 A	7/30/18																																
VI. Howard St / Main St Walks	7/2/18	8/8/18								l						1 1							11				1080			1 1				İ
VII. Armory / Marketplace Plaza	11/3/17 A	7/27/18																				<u> </u>	<u> </u>			_ d	mə /							
VIII. DaVinci Park Reconstruction	8/9/17 A	8/16/18					· † ·	- -			;;; ! ! !							;; !					<u> </u>		-				·				1	· †
Union St	10/23/17 A	7/9/18																					<u> </u>											









APPENDIX B

PRESENTATION OF DIVERSITY STATISTICS AS OF SEPTEMBER 30, 2018



Access and Opportunity Committee October 9, 2018



Agenda

- 1. Construction Workforce
- 2. Design & Construction Payments
- 3. Design Commitments
- 4. Construction Commitments



Construction Workforce



WORKFORCE DIVERSITY STATISTICS - UNION AS OF SEPTEMBER 30, 2018

Group	Project Goals	Project To Date %
Women	6.90%	7.53%
Minority	15.30%	22.49%
Veteran	8.00%	8.33%

Notes:

(1) Statistics include all workforce reports that were received by MGM as of September 30, 2018.



WORKFORCE DIVERSITY STATISTICS - TOTAL AS OF SEPTEMBER 30, 2018

Group	Project Goals	Project To Date %
Women	6.90%	8.55%
Minority	15.30%	21.78%
Veteran	8.00%	8.71%

Notes:

- Statistics include all workforce reports that were received by MGM as of September 30, 2018.
- The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 5.23% of total workforce hours are included in two of the diversity categories and 0.29% of total workforce hours are included in three diversity categories.
- While this is not a reporting requirement of the approved diversity plan, the total hours worked through 3rd quarter 2018 is as follows:
 - Approximately 35% are from Springfield/ Surrounding Communities
 Approximately 55% are from Western Massachusetts

 - Approximately 71% are from Massachusetts



Design & Construction Payments



DESIGN & CONSTRUCTION PAYMENTS AS OF AUGUST 31, 2018

Group	Project Goals	Payments	Variance	Company Count	Value
WBE	10.0%	20.5%	10.5%	80	\$113.1M
MBE	5.0%	7.4%	2.4%	49	\$41.0M
VBE	2.0%	6.3%	4.3%	25	\$34.7M

Notes:

- (1) Total Payments through August 31, 2018 are \$552.3M. Total payments is inclusive of \$112.7M in plan approved exemptions.
- (2) Includes companies that are certified with the following agencies:
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



Design & Construction Commitments



DESIGN & CONSTRUCTION COMMITMENTS AS OF SEPTEMBER 30, 2018

Group	Project Goals	Commitments	Variance	Company Count	Value
WBE	10.0%	20.9%	10.9%	82	\$127.8M
MBE	5.0%	7.8%	2.8%	49	\$47.6M
VBE	2.0%	6.5%	4.5%	25	\$39.5M

Notes:

- Total Commitments through September 30, 2018 are \$611.3M. Includes companies that are certified with the following agencies:
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



Design & Consulting Commitments



DESIGN & CONSULTING COMMITMENTS AS OF SEPTEMBER 30, 2018

Group	Project Goals	Commitments	Commitments Company Count	
WBE	10.0%	16.4%	22	\$8.1M
MBE	5.0%	13.1%	19	\$6.5M
VBE	2.0%	6.6%	3	\$3.3M

Notes:

- Total Commitments through September 30, 2018 are \$49.6M.
- Includes companies that are certified with the following agencies:
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.

 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



DESIGN & CONSULTING COMMITMENTS

AS OF SEPTEMBER 30, 2018

Ref Company	Scope	Location	Diversity Status
1 AAC Investments, LLC	Interior Design	Los Angeles, CA	WBE
2 AFO Project Consulting, LLC	Construction Consulting	Las Vegas, NV	VBE
3 Akal Engineering, Inc.	Project Commissioning - MEP Services	Boylston, MA	MBE
4 American Project Management	Signage Installation Management	Las Vegas, NV	MBE
5 Andelman & Lelek Engineering, Inc.	Energy Modeling	Norwood, MA	WBE
6 Blackford, LLC	Construction Management	Las Vegas, NV	VBE
7 Black Hawk Group	Consulting Engineer Services	Philadelphia, PA	MBE
8 C&C Consulting Engineers, LLC	Structural Peer Review	Allston, MA	MBE
9 Calvin Consulting Services, LLC	Construction Consulting	Las Vegas, NV	WBE
10 Clayton, LLC	Sign Procurement and Installation	Woburn, MA	MBE
11 Communications for Design LLC	Design and Project Management Support Services	Northfield, MN	WBE
12 Convergent Technologies	Acoustics/ Audio Visual/ IT/ Low Voltage	Lockport, NY	WBE
13 Copley Wolff Design Group, Inc.	Full Landscape Architectural Services	Boston, MA	WBE
14 Desert Construction Consulting, Ltd	Estimating and Contractor Bidding Services	Henderson, NV	MBE
15 Desman, Inc.	Parking Garage Bridging Documents (LOA)	Boston, MA	MBE

- Includes companies that are certified with the following agencies:

 MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- Green highlighted companies have been paid as of August 31, 2018.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



DESIGN & CONSULTING COMMITMENTS

AS OF SEPTEMBER 30, 2018

Ref	Company	Scope	Location	Diversity Status
16	Dietz & Company Architects, Inc.	Full Service Architecture and Interior Design	Springfield, MA	WBE
17	Engineers Design Group, Inc.	Structural Engineering Consulting Services	Malden, MA	MBE
18	Erin Chrusciel Photography, LLC	Photography	East Longmeadow, MA	WBE
19	Fernandez & Associates	Fire Protection Design and Code Consulting Services	Byfield, MA	MBE
20	Hamilton Anderson Associates, Inc.	Architectural Services	Detroit, MI	MBE
21	Hi-Rise Graphics, Inc.	Signage Design	Lawrence, MA	MBE
22	Hyde Business Services, LLC	Permit and Community Commitment Coordination	Medina, MN	WBE
23	Independent Design, LLC	Historical MOA Research/ Signage Design	Quincy, MA	WBE
24	JoAnn Jones	Administrative Services	Henderson, NV	WBE
25	KLM Revolution	Project Management	Henderson, NV	WBE
26	Marshall Moya Design, LLC	Architectural Services	Washington, DC	MBE
27	Maryann Thompson Architects	Architectural Design Services	Henderson, NV	WBE
28	MCLA, Inc.	Lighting	Washington, DC	WBE
29	Moya Design Partners	Interior Design	Henderson, NV	WBE
30	Nitsch Engineering, Inc.	Engineering Services	Boston, MA	WBE

- Includes companies that are certified with the following agencies:

 MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- Green highlighted companies have been paid as of August 31, 2018.
- WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



DESIGN & CONSULTING COMMITMENTS AS OF SEPTEMBER 30, 2018

Ref	Company	Scope	Location	Diversity Status
31	Pristine Engineers, Inc.	MEP Peer Review Services	Raynham, MA	MBE
32	Pro Cure, LLC	FFE Project Management	National Harbor, MD	WBE
33	Renderready, LLC	Rendering and Graphic Design	Albuquerque, NM	MBE
34	RSE Associates, Inc.	Engineering Design	Watertown, MA	MBE
35	Sign Design, Inc.	Signage Design	Brockton, MA	WBE
36	Soden Sustainability Consulting, LLC	LEED	Winchester, MA	WBE
37	Spec's Design Group, LLC	Interior Design	Springfield, MA	WBE
38	Stevens & Associates	Façade Stabilization Design	Brattleboro, VT	VBE
39	Timothy Haahs & Associates, Inc.	Architect and Engineer of Record/ Parking Consultant	Blue Bell, PA	MBE
40	Two Twelve	Graphic Designer	New York, NY	WBE
41	US Inspection & Consulting, LLC	Construction Inspections	Lake Havasu City, AZ	MBE
42	VAV International, Inc.	Mechanical Consulting	Woburn, MA	MBE
43	WA Architects, Inc.	Architectural Services	Cleveland, OH	MBE
44	YA Construction Services, LLC	MEP Peer Review	St. Louis, MO	WBE

- Includes companies that are certified with the following agencies:
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
 WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.

 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- Green highlighted companies have been paid as of August 31, 2018.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



Construction Commitments



CONSTRUCTION COMMITMENTS AS OF SEPTEMBER 30, 2018

Group	Project Goals	Commitments Company Count		Value
WBE	10.0%	21.3%	60	\$119.7M
MBE	5.0%	7.4%	30	\$41.1M
VBE	2.0%	6.4%	22	\$36.2M

Notes:

- Total Commitments through September 30, 2018 are \$561.6M.
- Includes companies that are certified with the following agencies:
 - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.

 - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



AS OF SEPTEMBER 30, 2018

Ref	Company	Scope	Location	Diversity Status
1	84 Lumber	Material Supplier	Hampden, MA	WBE
2	Aces Enterprises, LLC	Steel Plate Supplier	Dunlap, IL	VBE
3	AeroSage, LLC	Fire Protection Material Supplier	Tampa, FL	VBE
4	Alares, LLC	Commissioning and Construction Services	Quincy, MA	VBE
5	All American Signs	Signage	Plymouth, MA	VBE
6	Alonzee Consulting	Construction Consulting	Las Vegas, NV	WBE
7	American Environmental, Inc.	Abatement	Holyoke, MA	MBE
8	American Stair Corporation	Stair Supplier	Romeoville, IL	VBE
9	Architectural Products, Inc.	Glass and Glazing	Burlington, CT	WBE
10	Argent Associates, Inc.	Material Vendor	Burlington, CT	WBE
11	Arrow Security Corporation	Security Guard Services	Springfield, MA	VBE
12	Ayala Excavating and Trucking, LLC	Trucking	Springfield, MA	MBE
13	Baron Industries, Inc	Coiling Doors	Woburn, MA	VBE
14	Beacon Light & Supply, Co.	Electrical Supplier	Burlington, CT	MBE
15	BECO Electrical Contractors, Inc.	Electrical	Monson, MA	VBE
16	Berkshire Concrete Cutting, LLC	Saw Cutting	Torrington, CT	WBE
17	Brican, Inc.	General Contracting Services	Springfield, MA	VBE
18	C&C Contractors, LLC	Trucking Services	Springfield, MA	MBE
19	C&D Electronics, Inc.	Cabling, Wiring, Electronics Supplier	Holyoke, MA	MBE



AS OF SEPTEMBER 30, 2018

Ref	Company	Scope	Location	Diversity Status
20	C4 Cables	Hotel Electrical Material Supplier	Taunton, MA	WBE
21	Capasso Restoration, Inc.	95 State Masonry Contractor	North Haven, CT	WBE
22	Carl-Louis & Co, Inc.	Plumbing, Pipe Fitting, Heating	Dorchester, MA	MBE
23	Carol's Lighting & Supply Company	Electrical Supplies	Canton, MA	MBE
24	Certified Connection, Inc.	Podium Electrical Material Supplier	Worcester, MA	MBE
25	Central Ceilings, Inc.	Drywall Contractor	South Easton, MA	VBE
26	Chabot & Burnett Construction Co., Inc.	Masonry Contractor	Agawam, MA	WBE
27	Charle George Companies, Inc.	Solid Waste Disposal, Recycling, Trucking	Londonberry, NH	WBE
28	CK Flooring Solutions, Inc.	Carpet Installer	Chicopee, MA	WBE
29	CMJ, LLC	Property Management/Maintenance	Springfield, MA	MBE
30	Connecticut Drywall Finishing, Inc.	Drywall	West Springfield, MA	WBE
31	Connecticut Temperature Controls, LLC	Controls	Newington, CT	VBE
32	Consolidated Brick & Building Supplies, Inc.	Brick, Stone & Masonry Distributor	Avon, MA	WBE
33	Construction Labor Unlimited	Labor/Clean-Up	West Springfield, MA	WBE
34	Coghlin Electrical Contractors, Inc.	Electrical Services	Worcester, MA	WBE
35	C.R. Levesque Trucking Corp.	Hauling & Equipment Transportation	Monson, MA	WBE
36	Critical Power Testing and Maintenance, Inc.	Commissioning	Amesbury, MA	VBE
37	CSL, Inc.	Daycare Landscaping	Ludlow, MA	WBE

Notes:



AS OF SEPTEMBER 30, 2018

Ref Company	Scope	Location	Diversity Status
38 Dagle Electrical Construction Corp.	Offsite Improvements - Electrical	Melrose, MA	WBE
39 Davenport Advisors, LLC	Property Management/ Maintenance	Boston, MA	MBE
40 Dependable Masonry Construction Company, Inc.	Masonry and Brickpaving	North Reading, MA	MBE
41 Duray/J.F. Duncan Industries, Inc.	Food Service Equipment Packages	Downey, CA	MBE
42 D & W Construction, LLC	Drywall Finishing, Material & Labor	Winchester, MA	MBE
43 Eagle Elevator Company, Inc.	Elevator Repairs, Service, Maintenance	Boston, MA	VBE
44 East Coast Air Barrier & Restoration, Inc.	Waterproofing Services	Pittsfield, MA	WBE
45 EDI Landscape, LLC	Landscaping Services	Hartford, CT	WBE
46 EDM Construction, Inc.	Carpentry & Structural Steel Erection	Merrimac, MA	WBE
47 E L Waterman, Inc.	Pipe Supplier	Foxboro, MA	WBE
48 Evermore Light & Power, Inc.	Electrical	Somerville, MA	WBE
49 Fabiano Oil Corp.	Fuel & Oil Supplier	Wrentham, MA	WBE
50 Federal Concrete, Inc.	Concrete Services	Hopedale, MA	WBE
51 Fisher Contracting Corporation	General Contracting Services	Worcester, MA	WBE
52 Fletcher Sewer & Drain, Inc.	Inspection - FEIR	Ludlow, MA	WBE
53 Folan Waterproofing and Construction Company, Inc.	Masonry Contractors & Waterproofing	South Easton, MA	WBE
54 Frisoli Electric, Inc.	Electrical	Holbrook, MA	VBE
55 Front Line, Inc.	Final Cleaning	Hopedale, MA	WBE
56 Gomes Construction Co. Inc.	Utility Connections	Ludlow, MA	WBE



AS OF SEPTEMBER 30, 2018

Ref	Company	Scope	Location	Diversity Status
57	Granite City Electric Supply Company, Inc.	Electrical Supplier	Quincy, MA	WBE
58	Great In Counters, Inc.	Natural Stone & Quarts Fabrication	Smithfield, RI	WBE
59	Green Insulation, Inc.	Insulation	Adams, MA	WBE
60	H B Welding, Inc.	Steel, Welding, Iron Work	Johnston, RI	WBE
61	Hiway Safety Systems, Inc	Offsite Improvements - Traffic line striping	Rockland, MA	WBE
62	Homeland Mechanical, LLC	Pipe Supplier	Quincy, MA	VBE
63	Industrial Flame Cutting, Inc.	Steel Plate Supplier	Beacon Falls, CT	VBE
64	J.J. Curran & Sons, Inc.	Specialty Flooring	Albany, NY	WBE
65	JMK Building Supply, Inc	Drywall	Colchester, CT	WBE
66	JRL Construction, Inc.	General Contractor - Demolition	Springfield, MA	VBE
67	Kittredge Equipment Company, Inc.	Kitchen Equipment	Agawam, MA	WBE
68	L.K. Sheet Metal, Inc.	Sheet Metal	East Hartford, CT	WBE
69	Larry's Trucking Co.	Trucking	Springfield, MA	MBE
70	Lindon Group	Piping Materials	East Providence, RI	WBE
71	Liquore Sand & Gravel, LLC	Trucking and Materials	Enfield, CT	VBE
72	M. Frank Higgins & Co., Inc.	Casino Tile and Stone	Newington, CT	WBE
73	Mastercraft Floor Covering, Inc.	Carpet Installation	Glenpool, OK	WBE
74	McElroy Scenic Service, LLC	Millwork Fabricator	Ashley Falls, MA	WBE
75	Medeiros Hydroseeding & Landscaping Construction, Inc.	Trucking and Soil Materials	Monson, MA	MBE
76	Moor Metals, Inc.	Sales and Distribution of Metals	Holliston, MA	MBE



AS OF SEPTEMBER 30, 2018

Ref	Company	Company				
77	Ms. Pipe, LLC	Procurement of Valves, Pipes and Fittings	South Windsor, CT	WBE		
78	Multi-Residential Kitchens	Cabinetry, Countertops, Millwork, Install	Hagerstown, MD	WBE		
79	New Bedford Floor Covering Sales Company, Inc	Floor Covering Supplier	New Bedford, MA	MBE		
80	New England Foundation Company, Inc.	Helical Piles	Boston, MA	WBE		
81	Northeastern Steel Corporation	Steel Distributor	Revere, MA	MBE		
82	Orissa, LLC	Cleaning Service	Rocky Hill, CT	MBE		
83	Performance Testing & Balancing LLC	Testing & Balancing	South Hampton, MA	VBE		
84	Piping Systems, Inc.	HVAC	Assonet, MA	WBE		
85	Protocol Management Services, Inc.	Raised Access Floors Material Supplier	North Attleboro, MA	WBE		
86	Quinette King Consulting	Blackout Paint Supplier	Las Vegas, NV	MBE		
87	Rebars & Mesh, Inc.	Concrete	Haverhill, MA	WBE		
88	Regis Steel Corporation	Steel Erection/ Reinforcing	Fall River, MA	MBE		
89	S&F Concrete Contractors, Inc.	Concrete	Hudson, MA	MBE		
90	S-Cel-O, LLC	95 State Painting	Springfield, MA	MBE		
91	Security Construction Services, Inc.	Fencing	Hudson, MA	WBE		
92	SOS Corporation	Construction Cleaning, Selective Interior Demolition	Milford, MA	WBE		
93	Steere Engineering, Inc.	Engineering Services	Warwick, RI	WBE		
94	Strategic Environmental Services, Inc.	Environmental Consultants	Sutton, MA	WBE		



AS OF SEPTEMBER 30, 2018

Ref	Company	Scope	Location	Diversity Status
95	Sullivan and Narey Construction, Inc.	Armory Building Masonry	Holyoke, MA	VBE
96	Superior Caulking & Waterproofing	Caulking & Waterproofing	Palmer, MA	VBE
97	Supplies Exchange Systems	Materials Supplier	Dorchester, MA	MBE
98	T & M Equipment Corporation	Excavating Contractor	Springfield, MA	VBE
99	Tango Construction Inc.	Paving, Catch Basin, Manhole Adjustment	Fitchburg, MA	MBE
100	Tavares, LLC	Fireproofing	Providence, RI	MBE
101	Titan Roofing Company	Roofing	Springfield, MA	MBE
102	Total Mechanical Service Corp.	Pool Mechanical Contractor	Plymouth, MA	MBE
103	Triton Leasing and Rental, Inc.	Demolition & Abatement	Feeding Hills,MA	WBE
104	Turtle & Hughes, Inc.	Podium Unistrut Supplier	Linden, NJ	WBE
105	United Personnel Services, Inc.	Kitchen Equipment Labor	Springfield, MA	WBE
106	Ultimate Abatement Company, Inc.	Abatement	Plainfield, MA	WBE
107	Wallco Installations, LLC	Operable Partition Installation	Fairfield, CT	WBE
108	Welch Associates Land Surveyors, Inc.	Land Surveying	West Bridgewater, MA	WBE
109	West Floor Covering, Inc.	Sales and Installation of Floor Coverings	Pembroke, MA	WBE
110	Willow Tree Outdoor, LLC	Landscape	Springfield, MA	WBE
111	Woodchuck's Building & Hone Center	Construction Supplier	Rockland, MA	MBE
112	Younger Brothers Construction, LLC	Materials Supplier	Watertown, MA	MBE

Notes:



⁽¹⁾ Green highlighted companies have worked on site and been paid as of August 31, 2018.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

APPENDIX C

CONSTRUCTION WORKFORCE STATISTICS AS OF SEPTEMBER 30, 2018



		This Month's Workforce Diversity Statistics				Project To Date Workford				rce Diversity Statistics							
				Wome	en	Minority Veteran Women Minori		rity	ty Veteran								
D. C.	G	Employee	This Month's Total		0/		0/	***	0/	Employee	Project To Date	***	0/		0/		0/
Reference	Company	Count	Hours	Hours	%	Hours	%	Hours	%	Count	Total Hours	Hours	%	Hours	%	Hours	%
1 2	Acoustics, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	596.50	0.00	0.00%	224.00	37.55%	224.00	37.55%
3	Acranom Masonry Enterprises, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	1,580.50	0.00	0.00%	824.50	52.17%	0.00	0.00%
3 4	AeroClean	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20 12	3,382.50 2,518.00	0.00 674.00	0.00% 26.77%	1,808.00 798.00	53.45% 31.69%	0.00	0.00% 4.92%
5	AK Installation Inc. Allied Fire Protection, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,354.00	0.00	0.00%	256.00	18.91%	0.00	0.00%
6	American Environmental, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	195	33,261.25	2.250.50	6.77%	30.069.75	90.40%	288.50	0.87%
7	AmQuip Crane Rental LLC		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,989.50	0.00	0.00%	970.50	48.78%	0.00	0.00%
- 8	Ardex, L.P.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	268.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
9	Axion Specialty Contracting	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	29	9,031,00	0.00	0.00%	3,142.00	34.79%	2,166,00	23,98%
10	Ayotte & King For Tile, Inc	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	27	611.50	0.00	0.00%	4.00	0.65%	0.00	0.00%
11	Back Bay Sign	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	266.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
12	Barber Firestop Systems LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	2,085.00	38.00	1.82%	30.00	1.44%	0.00	0.00%
13	Bay Crane Northeast	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	10.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
14	Bay State Elevator Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	315.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
15	BCI Worldwide	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	68	12,263.50	920.00	7.50%	5,421.00	44.20%	490.00	4.00%
16	BECO Electrical Contractors, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	3,433.50	0.00	0.00%	1,116.50	32.52%	2,088.00	60.81%
17	Berkshire Concrete Cutting	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	136.50	0.00	0.00%	0.00	0.00%	7.50	5.49%
18	Berlin Steel Construction Company	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	105	63,226.50	6,565.00	10.38%	6,814.50	10.78%	3,394.50	5.37%
19	BG Mechanical Contractors, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	34	14,884.62	0.00	0.00%	2,637.00	17.72%	2,632.00	17.68%
20	Blakeslee Prestress, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	43	27,616.50	2,515.50	9.11%	3,753.00	13.59%	2,218.50	8.03%
21	Blue Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	28	26,663.00	4,614.50	17.31%	7,152.50	26.83%	1,564.00	5.87%
22	Budget Concrete	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	65.00 680.50	0.00	0.00%	0.00 173.50	0.00% 25.50%	0.00	0.00%
23	C & S Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6 10	4,172.00	0.00	0.00%	2,148.00	25.50% 51.49%	706.50	16.93%
25	Capasso Restoration, Inc. Central Ceilings, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	94	98.859.50	7.554.00	7.64%	2,148.00	26.38%	15,181.50	15.36%
26	Chabot & Burnett Construction Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	89	33.497.50	2.451.50	7.32%	9.847.50	29.40%	1.990.00	5.94%
27	Champlain Masonry, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	36	5.090.75	100.00	1.96%	1,965.00	38,60%	688.00	13.51%
28	Champiani Masoni y, inc. Chandler Architectural Products		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	46	5,683.50	646.50	11.38%	255.00	4.49%	600.00	10.56%
29	CIP Concrete, Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	4,337.00	0.00	0.00%	687.00	15.84%	0.00	0.00%
30	CK Flooring Solutions, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	30	7,597.50	1.126.00	14.82%	2.252.50	29.65%	521.50	6.86%
31	Coghlin Electrical Contractors, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	431	359,031,50	17.187.00	4.79%	61,225,00	17.05%	37,178,50	10.36%
32	Collins Electrical	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	175	126,162.75	8,059.00	6.39%	16,330,25	12.94%	7,631.00	6.05%
33	Comm-Tract Corp	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	3,391.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
34	Commonwealth Guardrail, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	21	1,239.00	91.00	7.34%	190.00	15.33%	53.00	4.28%
35	Connecticut Drywall Finishing, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	29	4,516.50	207.00	4.58%	861.50	19.07%	0.00	0.00%
36	Construction Labor Unlimited, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	747.00	8.00	1.07%	398.00	53.28%	0.00	0.00%
37	Conte Company, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.00	0.00	0.00%	0.00	0.00%	8.00	33.33%
38	Cross Country Food Service Installers Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	12	4,067.00	0.00	0.00%	1,003.00	24.66%	1,036.00	25.47%
39	Cushing and Sons, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	174.00	0.00	0.00%	0.00	0.00%	42.00	24.14%
40	Cyn Environmental Services	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	24.00	0.00	0.00%	24.00	100.00%	0.00	0.00%
41	D.A. Sullivan & Sons, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	44	15,009.50	1,882.00	12.54%	4,346.00	28.95%	396.00	2.64%
42	Dagle Electrical Construction	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	36 5	5,674.00 3.554.00	204.00	3.60% 0.00%	244.00	4.30% 63.03%	211.00	3.72% 0.00%
43	Day & Nite Refrigeration	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	3,554.00 184.00	8.00	4.35%	2,240.00	8,70%	0.00	0.00%
45	DeLucca Fence Company, Inc. Dependable Masonry Construction Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	439.00	32.00	7.29%	219.00	49.89%	0.00	0.00%
46	Division Six Installers, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	36	21.644.00	1.380.00	6.38%	4,396.00	20.31%	2,274.00	10.51%
47	Eagle Fence & Guardrail Construction, Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	19	2,357.75	0.00	0.00%	819.00	34.74%	0.00	0.00%
48	East Coast Air Barrier & Restoration, Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	465.00	0.00	0.00%	39.00	8.39%	0.00	0.00%
49	EDI Landscape, LLC		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	23	12,614.75	1.347.00	10.68%	7,867.00	62.36%	0.00	0.00%
50	EDM Construction. Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	42	6,346,50	471.00	7.42%	1,379.50	21.74%	1,668.00	26.28%
51	EF Corcoran Plumbing & Heating, Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	28	8,491.00	1.410.50	16.61%	2,330,50	27.45%	0.00	0.00%
52	Energy Insulation Conservation Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	23	6,705.00	0.00	0.00%	1.581.00	23.58%	0.00	0.00%
53	Environmental Testing & Balancing	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	2,706,00	0.00	0.00%	419.50	15.50%	0.00	0.00%
54	Evermore Light and Power, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	613.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
55	Federal Concrete, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	100	38,506.50	2,886.00	7.49%	4,676.00	12.14%	1,949.50	5.06%
56	First Choice Finishes	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	6,711.50	1,180.00	17.58%	1,212.00	18.06%	547.50	8.16%
57	Folan Waterproofing & Construction	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	1,471.50	0.00	0.00%	547.50	37.21%	0.00	0.00%
58	Fontaine Bros, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	54	18,259.50	2,784.50	15.25%	4,790.00	26.23%	1,230.00	6.74%
59	Food Equipment Installation, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
60	Frisoli Electric Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	299.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
61	Front Line, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	52	9,672.50	5,198.00	53.74%	2,763.50	28.57%	459.00	4.75%
62	Fusion Electric, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	112.00	0.00	0.00%	104.00	92.86%	0.00	0.00%
63	Gagliarducci Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	47	4,264.50	635.00	14.89%	709.50	16.64%	906.50	21.26%

		This Month's Workforce Diversity Statistics Women Minority						V				Project To Date Workforce Diversity Statistics Women Minority				Veteran		
	_	Employee	This Month's Total					Vetera		Employee	Project To Date				Ť			
Reference	Company	Count	Hours	Hours	%	Hours	%	Hours	%	Count	Total Hours	Hours	%	Hours	%	Hours	%	
64	Gomes Construction Company, Inc. Granite State Specialties LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	575.50 341.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	
66	Green Insulation, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	2,264.00	0.00	0.00%	48.00	2.12%	0.00	0.00%	
67	H. Carr & Sons, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	224	190,401.50	9,399.00	4.94%	46,176.50	24.25%	19,118.00	10.04%	
68	Harry Grodsky & Co. Hayward Baker Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	217 32	121,710.50 4,465.50	6,031.00	4.96% 6.86%	9,294.50 1,170.50	7.64% 26.21%	11,988.50 775.00	9.85%	
70	HB Welding	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	16	6,833.00	148.50	2.17%	470.00	6.88%	1,082.00	15.83%	
71	Heritage Restoration, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	5,868.00	82.00	1.40%	2,336.00	39.81%	100.00	1.70%	
72 73	Hickman & Sgroi Electric Inc. Insulation Contractor of New England LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	26	192.00 7.778.50	0.00	0.00%	0.00 3.128.00	0.00% 40.21%	902.00	0.00% 11.60%	
74	Interbuild, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	19	8,725.50	343.00	3.93%	512.00	5.87%	0.00	0.00%	
75	J.D. Rivet & Co. Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	3.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	
76 77	Jantile Boston JDC Demolition	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	54 29	24,778.00 3.874.00	363.00 400.00	1.47% 10.33%	3,498.50 792.00	14.12% 20.44%	0.00 160.00	0.00% 4.13%	
78	John W. Egan	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,327.50	0.00	0.00%	484.00	36.46%	0.00	0.00%	
79	Jones Engineering LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	168.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	
80	JRL Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	84	29,913.56	5,897.21	19.71%	11,391.50	38.08% 15.98%	5,272.00	17.62% 0.00%	
82	K&K Acoustical Ceilings, Inc. KHS&S Contractors. Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8 123	2,237.56 77,140.50	321.50 5,090.00	14.37% 6.60%	357.50 23,637.00	30.64%	5,905.00	7.65%	
83	Kleeberg Mechanical Services, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	29	2,675.50	0.00	0.00%	334.00	12.48%	0.00	0.00%	
84	Kleeberg Sheet Metal, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	1,144.50	255.00	22.28%	104.00	9.09%	0.00	0.00%	
85 86	L.K. Sheet Metal, Inc. Langan Insulation LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	77	61,161.25 568.00	4,448.25 0.00	7.27% 0.00%	10,551.25 0.00	17.25% 0.00%	4,348.00 0.00	7.11% 0.00%	
87	Legere Group	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	6,818.00	1,084.00	15.90%	1,596.00	23.41%	557.00	8.17%	
88	Longden Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	2,770.00	184.00	6.64%	1,270.00	45.85%	144.00	5.20%	
<u>89</u>	M. Frank Higgins & Co., Inc. M.L. McDonald Sales Co., LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	42 11	19,023.00 1,409.00	383.00 192.00	2.01% 13.63%	3,766.00 192.00	19.80% 13.63%	0.00	0.00%	
91	M.L. Schmitt, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	43	36,787.75	5,867.00	15.95%	5,923.00	16.10%	1,994.50	5.42%	
92	Major Theatre Equipment Corp.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,044.00	0.00	0.00%	0.00	0.00%	216.00	20.69%	
93	Manganaro Northeast, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9 22	621.00	0.00	0.00%	306.00	49.28%	0.00	0.00%	
94	Marr Equipment Company Marr Scaffold	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	22	9,212.75 638.00	4,544.25 0.00	49.33% 0.00%	6,567.25 282.00	71.28% 44.20%	0.00 16.50	0.00% 2.59%	
96	Marguerite Concrete	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	115	6,069.00	0.00	0.00%	1,011.00	16.66%	1,016.00	16.74%	
97	Massey's Plate Glass & Aluminum, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	35	23,943.00	1,616.00	6.75%	3,739.00	15.62%	2,255.00	9.42%	
98	Mastercraft FC LLC Maxim Crane Works LP	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	22 7	7,434.77 1,136.00	20.50 0.00	0.28%	3,180.81 543.00	42.78% 47.80%	44.75 24.00	0.60% 2.11%	
100	Medeiros Hydroseeding & Landscape Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	17.00	0.00	0.00%	11.00	64.71%	0.00	0.00%	
101	Midwest Pro Painting Inc	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	66	47,683.50	5,408.50	11.34%	15,862.00	33.27%	1,117.00	2.34%	
102	Mobile Welding Service Moran Sheet Metal. Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3 15	132.00	0.00	0.00%	44.00	33.33%	0.00	0.00%	
103	MTK Construction Services, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	28	1,051.25 1,278.00	0.00	0.00%	289.75 64.00	27.56% 5.01%	0.00	0.00%	
105	NER Construction Management	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	19	2,125.00	0.00	0.00%	405.00	19.06%	0.00	0.00%	
106	New England Concrete Cutting, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	456.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	
107	New England Decks & Floors, Inc. New England Foundation Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	4,317.00 2,727.00	817.00	18.93%	340.00 587.50	7.88% 21.54%	226.00	0.00% 8.29%	
109	New England Partition & Installation, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	70.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	
110	New Hampshire Steel Erectors, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	2,753.50	518.50	18.83%	104.00	3.78%	0.00	0.00%	
111	North East Foam Solutions, Inc. Northeast Contractors, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3 37	528.00 26,339.50	0.00 2,276.00	0.00% 8.64%	376.00 918.00	71.21% 3.49%	0.00 1,318.00	0.00% 5.00%	
113	Northeast Lighting Protection, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	435.95	0.00	0.00%	119.35	27.38%	0.00	0.00%	
114	Northeast Steel Erectors	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,359.00	34.00	2.50%	183.00	13.47%	393.00	28.92%	
115	Northeastern Steel Corporation Northern General	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6 118	64.00 52.051.50	9.00 3.852.50	14.06% 7.40%	50.00 9.281.50	78.13% 17.83%	0.00 4.498.50	0.00% 8.64%	
117	Orissa, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	78.00	54.00	69.23%	13.00	16.67%	0.00	0.00%	
118	P. Gioioso & Sons Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	834.50	114.50	13.72%	0.00	0.00%	0.00	0.00%	
119 120	Palmer Paving Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	59 5	942.00 266.00	53.00 0.00	5.63% 0.00%	14.00 0.00	1.49% 0.00%	0.00 38.00	0.00% 14.29%	
121	Performance Testing & Balancing, LLC Professional Drywall Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	96	12.880.50	438.50	3.40%	2.254.50	17.50%	1.862.00	14.46%	
122	Regis Steel Corp	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	69	9,976.50	1,436.50	14.40%	2,335.00	23.41%	305.00	3.06%	
123	RoadSafe Traffic Systems	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	49.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	
124	S & F Concrete Contractors, Inc. Safespan	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	371 11	89,248.00 780.50	7,427.50 0.00	8.32% 0.00%	27,991.50 56.00	31.36% 7.17%	6,112.50 0.00	6.85% 0.00%	
126	Safway Services	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	81	37,006.58	2,243.00	6.06%	18,958.50	51.23%	1,269.00	3.43%	
127	Save-On-Wall Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	290.50	45.00	15.49%	45.00	15.49%	8.00	2.75%	
128	S-Cel-O Painting, LLC Schindler Elevator Corp	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	6,490.50 26.812.90	594.50 1.138.00	9.16%	1,764.00	27.18% 5.45%	1,066.00	16.42%	
130	Schindler Elevator Corp Security Construction Services, Inc. d/b/a: Security Fence Co.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	3,866.00	300.00	7.76%	1,233.25	31.90%	40.00	1.03%	
131	Sera Design	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	705.50	0.00	0.00%	522.00	73.99%	0.00	0.00%	
132	Skyline Drywall, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	11,839.00	1,497.00	12.64%	3,399.00	28.71%	2,479.50	20.94%	
133	Soep Painting Corp SOS Corporation		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	39 1	11,791.50 106.00	0.00	0.00%	1,392.00	11.81% 0.00%	0.00	0.00%	
135	Southern New England Electrical Testing, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	1,129.00	0.00	0.00%	0.00	0.00%	356.00	31.53%	
136	Stamford Wrecking	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	23	4,035.75	76.00	1.88%	1,055.50	26.15%	516.00	12.79%	
137 138	Sullivan & Narey Construction Co., Inc. Superior Caulking & Waterproofing Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	34 26	10,853.50 8,052.00	333.50 0.00	3.07% 0.00%	2,143.00 3,958.00	19.74% 49.16%	647.00 156.00	5.96% 1.94%	
139	T & M Equipment Corporation		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	71	35,236.05	4,802.00	13.63%	6,531.55	18.54%	1,448.50	4.11%	
140	Tango Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	359.52	0.00	0.00%	359.52	100.00%	19.67	5.47%	

MGM Springfield Workforce Diversity Report (By Company) As of: September 30, 2018

			This Month's Workforce Diversity Statistics									Project To Da	te Workforc	Diversity Statist	ics		
				Women	n	Minor	ity	Veter	an			Wom	ien	Minor	ity	Vetera	an
		Employee	This Month's Total							Employee	Project To Date				•		
Reference	Company	Count	Hours	Hours	%	Hours	%	Hours	%	Count	Total Hours	Hours	%	Hours	%	Hours	%
141	Tavares, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	30	6,643.00	489.00	7.36%	1,970.00	29.66%	0.00	0.00%
142	Tech Valley Contracting, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	2,018.00	206.00	10.21%	0.00	0.00%	0.00	0.00%
143	The Northern Corp.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	170.00	0.00	0.00%	32.00	18.82%	0.00	0.00%
144	The Pappas Company, Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	128.00	24.00	18.75%	78.00	60.94%	0.00	0.00%
145	Thunderbird Construction	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	97.00	0.00	0.00%	40.00	41.24%	0.00	0.00%
146	Tishman	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	29	44,501.00	11,261.00	25.31%	12,120.00	27.24%	7,120.00	16.00%
147	Titan Roofing, Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	136	39,850.25	611.25	1.53%	6,769.25	16.99%	3,233.75	8.11%
148	T.J. Conway Company	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	83	57,528.75	2,237.00	3.89%	10,039.25	17.45%	10,077.50	17.52%
149	Triton Leasing and Rental, Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	35	3,187.50	0.00	0.00%	1,547.50	48.55%	239.00	7.50%
150	Ultimate Abatement Company, Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	47	10,430.50	3,632.50	34.83%	10,119.50	97.02%	0.00	0.00%
151	Unistrut International Corporation		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	25	5,477.50	586.00	10.70%	1,069.00	19.52%	184.00	3.36%
152	Universal Electric Co.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	22	7,323.50	556.50	7.60%	2,166.00	29.58%	394.00	5.38%
153	Wallco Installations, LLC		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	1,221.00	177.00	14.50%	241.50	19.78%	182.00	14.91%
154	Whitehawk Construction Company Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	48	16,877.00	1,164.00	6.90%	2,380.00	14.10%	776.00	4.60%
155	William Roberts Electric Co., Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	27	18,571.00	488.00	2.63%	334.00	1.80%	0.00	0.00%
156	Willow Tree Outdoor, LLC		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	261.50	0.00	0.00%	105.50	40.34%	0.00	0.00%
157	Winterberry Irrigation, LLC		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	1,548.50	0.00	0.00%	1,072.75	69.28%	0.00	0.00%
158	Wolfe House Movers, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,194.50	0.00	0.00%	306.00	25.62%	228.00	19.09%
159	Wolverine Fire Protection Co	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	34	34,422.50	2,267.50	6.59%	6,894.50	20.03%	1,591.00	4.62%
160	Worcester Elevator Co., Inc.		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	12.00	0.00	0.00%	0.00	0.00%	6.00	50.00%
Total - Unions		-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5,589	2,370,604.51	178,569.46	7.53%	533,221.68	22.49%	197,373.67	8.33%
161	On-Site Design / Management	_	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	622	370,359,33	55,918,90	15.10%	63,798,48	17.23%	41.231.55	11.13%
Total	on one bengar management		0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6,211	2,740,963,84	234.488.36	8.55%	597,020.16	21.78%	238.605.22	8.71%

Totals - Overall										
Group	Project Goals	Project To Date	Delta							
Women	6.90%	8.55%	1.65%							
Minority	15.30%	21.78%	6.48%							
Veteran	8.00%	8.71%	0.71%							

Notes:
(1) Statistics include all workforce reports that were received by MGM as of September 30, 2018
(2) The total number of unique union workers that have worked on site is approximately 4,985. The 5,589 union workers identified above includes workers that have worked for multiple companies.

		This Month's Workforce Diversity Statistics					Project To Date Workforce Diversity Statistic										
		Employee	This Month's Total	Wom	en	Minor	ty	Veter	an	Employee	Project To Date	Wome	en	Minor	ity	Vetera	<u>an</u>
Reference	Union	Employee Count	Hours	Hours	%	Hours	%	Hours	%	Count	Total Hours	Hours	%	Hours	%	Hours	%
1	AEEF CWA Local #1300	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	324.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
2	AFSCME Local #230	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	48.00	0.00	0.00%	48.00	100.00%	0.00	0.00%
3 4	Asbestos Workers #6	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	109	28,643.00	0.00	0.00%	9,382.50	32.76%	3,307.00	11.55%
- 4	Boston Plasters' & Cement Masons' - Asphalt Layers' Union #534 Bricklayers Local #1	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	107 45	8,428.50 10,656.00	817.00 0.00	9.69% 0.00%	1,032.50 4,927.00	12.25% 46.24%	45.00 152.00	0.53% 1.43%
- 6	Bricklayers Local #3	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	294	94,282.00	2,986.00	3.17%	18,667.00	19.80%	2,735.50	2.90%
7	Building Wreckers Union #1421	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	542.00	0.00	0.00%	542.00	100.00%	0.00	0.00%
8	Carpenters Commercial Construction Local #349 Carpenters Interior Systems Local #352	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	1 2	6.00 12.00	0.00	0.00%	6.00	0.00% 50.00%	0.00	0.00%
10	Carpenters Local #24	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	4	33.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
11	Carpenters Local #26	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	21.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
12	Carpenters - Local #108	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	817	337,609.74	26,582.00	7.87%	84,428.50	25.01%	36,603.00	10.84%
13	Carpenters Local #107	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	18	7,787.50	0.00	0.00%	1,658.00	21.29%	112.00	1.44%
15	Carpenters Local #109 Carpenters Local #111	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	2	671.50 56.00	117.00	17.42% 0.00%	117.00 0.00	17.42% 0.00%	0.00	0.00%
16	Carpenters Local #1305	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	4	366.00	0.00	0.00%	226.00	61.75%	0.00	0.00%
17	Carpenters Local #210	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	16.00	0.00	0.00%	0.00	0.00%	8.00	50.00%
18	Carpenters Local #2168	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	23	4,683.56	10.50	0.22%	2,374.70	50.70%	44.75	0.96%
20	Carpenters Local #2169 Carpenters Local #218	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	1,152.51	0.00	0.00%	0.00	0.00%	0.00	0.00%
21	Carpenters Local #275	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	114.00	0.00	0.00%	32.00	28.07%	0.00	0.00%
22	Carpenters Local #33	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	13	3,259.50	45.00	1.38%	0.00	0.00%	0.00	0.00%
23	Carpenters Local #326 Carpenters Local #327	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	3	1,097.00 1,829.50	0.00	0.00%	92.00	8.39% 0.00%	0.00	0.00%
25	Carpenters Local #328	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	2	20.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
26	Carpenters Local #330	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	4	885.00	0.00	0.00%	809.00	91.41%	0.00	0.00%
27	Carpenters Local #336	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	273	132,508.09	8,684.50	6.55%	34,735.50	26.21%	14,846.00	11.20%
28	Carpenters Local #337 Carpenters Local #338	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1 6	328.50	0.00	0.00%	0.00	0.00% 27.60%	0.00	0.00%
30	Carpenters Local #338 Carpenters Local #339	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	761.00 104.00	0.00	0.00%	210.00 54.00	51.92%	0.00	0.00%
31	Carpenters Local #346	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	1	32.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
32	Carpenters Local #349	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,190.00	0.00	0.00%	258.00	21.68%	0.00	0.00%
33	Carpenters Local #424 Carpenters Local #43	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	2	80.00 554.00	0.00	0.00%	72.00 48.00	90.00%	65.00	81.25% 0.00%
35	Carpenters Local #45 Carpenters Local #475	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	1	39.00	0.00	0.00%	48.00 0.00	0.00%	0.00	0.00%
36	Carpenters Local #535	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	565.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
37	Carpenters Local #67	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	3	320.00	0.00	0.00%	136.00	42.50%	0.00	0.00%
38	Carpenters Local #635 Carpenters Local #1977	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	23	343.50	0.00	0.00%	0.00	0.00%	89.00	25.91%
40	Cement Mason Local #592	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	1	13,421.00 65.00	0.00	0.00%	8,425.00 0.00	62.77% 0.00%	32.00 0.00	0.24%
41	CT Bricklayers #1	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	19	5,859.00	0.00	0.00%	2,931.50	50.03%	0.00	0.00%
42	Floorcoverers Local #2168	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	54	6,790.00	1,064.00	15.67%	2,178.00	32.08%	521.50	7.68%
43	Glaziers Union Local 1133 International Alliance Theatrical Stage Employees Local #53	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	9	714.00 1.044.00	0.00	0.00%	0.00	0.00%	0.00 216.00	0.00% 20.69%
45	International Association of Heat and Frost Insulators - Local 33	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	833.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
46	International Association of Iron Workers Local #7	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	146	69,795.00	6,383.00	9.15%	6,225.00	8.92%	4,084.00	5.85%
47	International Association of Iron Workers Local #15	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	2,219.50	40.00	1.80%	137.00	6.17%	0.00	0.00%
48	International Brotherhood of Electrical Workers - IBEW Local #455 International Brotherhood of Electrical Workers - IBEW Local #7	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	739	112.25 557,175.00	50.75 32,157.50	45.21% 5.77%	112.25 87,230.75	100.00% 15.66%	0.00 49,642.00	0.00% 8.91%
50	International Brotherhood of Electrical Workers - IBEW Local #8	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	273.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
51	International Brotherhood of Electrical Workers - IBEW Local #35	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	38	18,986.45	2,677.00	14.10%	4,730.35	24.91%	3,027.00	15.94%
52	International Brotherhood of Electrical Workers - IBEW Local #90	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	3	773.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
53	International Brotherhood of Electrical Workers - IBEW Local #96 International Brotherhood of Electrical Workers - IBEW Local #103	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	21	8.00 2,194.00	0.00 204.00	9.30%	8.00 16.00	100.00% 0.73%	0.00 211.00	0.00% 9.62%
55	International Brotherhood of Electrical Workers - IBEW Local #104	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,850.00	0.00	0.00%	212.00	11.46%	0.00	0.00%
56	International Brotherhood of Electrical Workers - IBEW Local #1228	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	8.00	100.00%	0.00	0.00%
57	International Brotherhood of Electrical Workers - IBEW 2nd District	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	1	23.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
58	International Union of Elevator Constructors Local #4 International Union of Elevator Constructors Local #41	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6 57	404.00 27,047.90	0.00	0.00% 4.21%	0.00 1,460.20	0.00% 5.40%	3,080.00	0.00% 11.39%
60	International Union of Elevator Constructors Local #42	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	1	46.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
61	International Union of Elevator Constructors Local #43	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	46.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
62	International Union of Operating Engineers – IUOE Local #4	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	79	8,218.00	0.00	0.00%	241.50	2.94%	807.00	9.82%
63	International Union of Operating Engineers – IUOE Local #5 International Union of Operating Engineers – IUOE Local #98	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1 218	9.00 64,663.55	0.00 7,645.75	0.00% 11.82%	0.00	0.00% 21.88%	0.00 3,366.75	0.00% 5.21%
65	International Union of Operating Engineers – IOOE Local #98 International Union of Operating Engineers – IUOE Local #106	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	1	12.00	0.00	0.00%	12.00	100.00%	12.00	100.00%
66	International Union of Operating Engineers – IUOE Local #478	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	5	2,317.50	0.00	0.00%	2,149.50	92.75%	0.00	0.00%
67	International Union of Painters and Allied Trades - IUPAT District #11	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	125.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
68	International Union of Painters and Allied Trades - IUPAT Local #1333 International Union of Painters and Allied Trades - IUPAT, DC #11, Local #481	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	35 19	14,779.50 9.098.00	0.00 3.182.00	0.00%	270.00 2.564.00	1.83% 28.18%	2,170.00	14.68%
70	Iron Workers District Council of New England	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	177	39,752.00	4,543.00	11.43%	8,699.50	21.88%	4,946.50	12.44%
71	Laborers' District Council	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	22	2,664.50	0.00	0.00%	1,226.50	46.03%	15.00	0.56%
72	Laborer's International Union of North America - LIUNA Building Wreckers Local #1421	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	188	28,938.75	4,005.25	13.84%	27,172.75	93.90%	0.00	0.00%
73	Laborers Local #133 Laborers Local #138	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	5 8	530.00 1,339.50	450.00 90.00	84.91% 6.72%	466.00 20.00	87.92% 1.49%	0.00	0.00%
75	Laborers Local #151	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	6	375.00	0.00	0.00%	11.00	2.93%	0.00	0.00%
76	Laborers Local #175	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	494.67	8.00	1.62%	470.67	95.15%	19.67	3.98%
77	Laborers Local #22 Laborers Local #223	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	36	12,666.00	1,794.00	14.16%	710.00	5.61%	1,320.50	10.43%
78	Laudicis Local #223	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%		236.00	24.00	10.17%	142.00	60.17%	0.00	0.00%

		This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
				Won	nen	Mino	ity	Veter	ran			Women		Minor	ity	Veteran	
		Employee	This Month's Total							Employee	Project To Date						
Reference	Union	Count	Hours	Hours	%	Hours	%	Hours	%	Count	Total Hours	Hours	%	Hours	%	Hours	%
79	Laborers Local #230	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	3,175.50	0.00	0.00%	2,111.00	66.48%	7.50	0.24%
80	Laborers Local #243	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	4,057.50	82.00	2.02%	0.00	0.00%	0.00	0.00%
81	Laborers Local #271, Rhode Island	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	8	1,358.00	1,072.00	78.94%	156.00	11.49%	0.00	0.00%
82	Laborers Local #385	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	6	182.00	0.00	0.00%	8.00	4.40%	0.00	0.00%
83	Laborers Local #39	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	9	3,091.51	0.00	0.00%	119.01	3.85%	2,347.50	75.939
84	Laborers Local #429	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	3	64.84	0.00	0.00%	40.84	62.99%	0.00	0.00%
85	Laborers Local #455	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	24	6,097.50	1,496.00	24.53%	6,097.50	100.00%	0.00	0.00%
86	Laborers Local #473	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	17	3,476.00	0.00	0.00%	34.00	0.98%	0.00	0.009
87	Laborers Local #547	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	2,183.00	0.00	0.00%	0.00	0.00%	0.00	0.009
88	Laborers Local #560	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	16	1,627.00	1,192.00	73.26%	1,057.00	64.97%	0.00	0.009
89	Laborers Local #596	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	223	88,184.75	9,732.50	11.04%	23,051.50	26.14%	4,951.00	5.619
90	Laborers Local #609	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	27	2,914.00 403.50	718.50	24.66%	125.00	4.29% 3.47%	474.00	16.279
91	Laborers Local #610 Laborers Local #611	0	0.00	0.00	010010	0.00	010010	0.00	0.00%	14	100100	0100	010010	14.00 6.254.00	77.36%	0.00	01001
92 93	Laborers Local #611 Laborers Local #665	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	31	8,084.75 1,659.50	0.00 32.00	0.00% 1.93%	1,659,50	100.00%	0.00	0.009
93	Laborers Local #605 Laborers Local #675	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	1,659.50	0.00	0.00%	1,659.50	100.00%	0.00	0.009
95	Laborers Local #875 Laborers Local #88 [Tunnel Workers]	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	4	338.50	0.00	0.00%	8.00	2.36%	41.00	12.119
96	Laborers Local #765 [Tunner Workers]	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	1	33.00	0.00	0.00%	0.00	0.00%	0.00	0.009
97	Laborers Local #721 Laborers Local #876	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	40.00	0.00	0.00%	0.00	0.00%	0.00	0.009
98	Laborers Local #899	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	677	237,645.71	37,748.71	15.88%	76.068.25	32.01%	17.849.00	7.519
99	Laborers Local #799 Laborers Local #1000	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.00	8.00	33,33%	8.00	33.33%	0.00	0.009
100	Massachusetts Laborers' District Council	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	962.00	0.00	0.00%	85.00	8.84%	96.00	9,989
101	Nevada Laborer's Local #872	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	4	2.638.00	0.00	0.00%	0.00	0.00%	0.00	0.009
102	Nevada Painters Local #159	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	21	7,767.50	541.00	6.96%	2.339.50	30.12%	0.00	0.009
103	Nevada Plasterer's & Cement Mason Local #797	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	74.00	0.00	0.00%	36.00	48.65%	0.00	0.00%
104	New England Regional Council of Carpenters	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	2	99.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
105	New England Regional Council of Carpenters - Local #43	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	1	649.61	0.00	0.00%	649.61	100.00%	0.00	0.00%
106	No. Cal Carpenters Local #9144	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	1	16.00	0.00	0.00%	16.00	100.00%	0.00	0.009
107	NY Bricklavers #2	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.009
108	Operating Engineers Local #4	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	22	1,866.00	0.00	0.00%	20.00	1.07%	0.00	0.009
109	Operating Engineers Local #478	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	728.00	0.00	0.00%	183.50	25.21%	0.00	0.009
110	Operative Plasterers and Cement Masons International Association, Local 40	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	51	25,786.50	702.50	2.72%	6,248.00	24.23%	2,749.00	10.669
111	Painters and Allied Trades 1M	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	4,108.50	121.00	2.95%	390.00	9.49%	0.00	0.00%
112	Painters and Allied Trades District Council #35	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	152	60,921.50	2,907.00	4.77%	18,935.00	31.08%	2,183.00	3.589
113	Pile Drivers Local #56	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	2,114.00	0.00	0.00%	468.50	22.16%	180.50	8.549
114	Plasterers and Cement Masons Local #534	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	77	5,587.00	0.00	0.00%	1,603.50	28.70%	921.50	16.499
115	Plumbers & Pipefitters #104	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	386	204,636.37	9,678.50	4.73%	26,731.25	13.06%	23,115.00	11.309
116	Plumbers & Pipefitters Local #777	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	15	5,154.50	0.00	0.00%	144.00	2.79%	1,583.00	30.719
117	Roofers #241	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.009
118	Roofers #248	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	107	31,414.50	0.00	0.00%	6,084.75	19.37%	1,965.50	6.269
119	Sheet Metal Workers #17	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	349.50	0.00	0.00%	0.00	0.00%	0.00	0.009
120	Sheet Metal Workers #19	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	2,601.00	0.00	0.00%	0.00	0.00%	1,036.00	39.839
121	Sheet Metal Workers #40	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	32	14,972.00	0.00	0.00%	1,565.50	10.46%	0.00	0.009
122	Sheet Metal Workers #63	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	128	59,408.50	5,352.50	9.01%	11,291.00	19.01%	4,805.00	8.09%
123	Sheet Metal Workers #83	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	2	17.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
124	So. Cal Painters Local #256	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	375.00	105.00	28.00%	135.00	36.00%	0.00	0.00%
125	Sprinkler Fitters #669	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	43	35,776.50	2,267.50	6.34%	7,150.50	19.99%	1,591.00	4.459
126	Teamsters' #404	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	10	972.50	114.50	11.77%	32.00	3.29%	0.00	0.009
127	Teamsters Local #25	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	131.50	0.00	0.00%	4.00	3.04%	0.00	0.009
128	United Union of Roofers, Waterproofers and Allied Workers/ Local Union #12	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	2	1,080.50	0.00	0.00%	0.00	0.00%	0.00	0.009
129	United Union of Roofers, Waterproofers and Allied Workers/ Local Union #9	0		0.00	0.00%	0.00	0.00%	0.00	0.00%	1 5 000	328.50	0.00	0.00%	328.50	100.00%	0.00	0.009
Total - Unions		- 0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5,996	2,370,604.51	178,569.46	7.53%	533,221.68	22.49%	197,373.67	8.33%
130	On-Site Design / Management	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	622	370,359,33	55,918,90	15,10%	63,798,48	17.23%	41.231.55	11.139
130	On-one Design / Handgement	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	022	3 /0,339.33	234,488,36	8.55%	03,798.48	17.23%	41,231.55 238,605,22	8.71%

Totals - Overall										
Group	Project Goals	Project To Date	Delta							
Women	6.90%	8.55%	1.65%							
Minority	15.30%	21.78%	6.48%							
Veteran	8.00%	8.71%	0.71%							

Notes:
(1) Statistics include all workforce reports that were received by MGM as of September 30, 2018.
(2) The total number of unique union workers that have worked on site is approximately 4,985. The 5,996 union workers identified above includes workers that have worked for multiple companies and/or multiple unions.

APPENDIX D

LETTER REGARDING COST OF CONSTRUCTION AND CAPITALIZATION OF GAMING LICENSE





MGM SPRINGFIELD

ONE MGM WAY SPRINGFIELD, MA 01103

413.273.5000 MGMSPRINGFIELD.COM

December 17, 2018

Massachusetts Gaming Commission 101 Federal Street, 12th Floor Boston, MA 02110

Re: Quarterly Report - Third Quarter 2018

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a) of the Massachusetts Gaming Commission Monitoring of Project Construction and Licensee Requirements (the "Monitoring Regulations"), please see below for the costs of construction, infrastructure improvements and related costs incurred by Blue Tarp reDevelopment, LLC ("MGM") through September 30, 2018 in connection with the development of MGM Springfield project in Springfield, Massachusetts (the "Project") compared to MGM's cost estimates as of that date, which costs have been calculated in accordance with 205 CMR 122.03: Costs Included in the Calculation of Capital Investment.

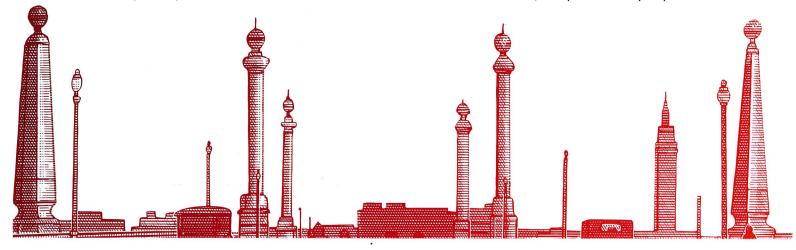
Eligible Capital Costs

As of September 30, 2018, the following amounts have been incurred toward eligible capital costs: (i) \$660.3mm for construction and design; (ii) \$25.8mm for furniture, fixture, and equipment; and (iii) \$36.4mm for operating supplies and equipment.

Ineligible Costs

As of September 30, 2018, the following amounts have been incurred toward ineligible capital costs: (iv) \$85.0mm for license/application fee; (v) \$132.5mm for pre-opening expenses and host community costs; (vi) \$0.0mm in project contingency costs; (vii) \$60.7mm for land; and (viii) \$63.4mm for capitalized interest.

In addition, in accordance with 205 CMR 135.02(b) of the Monitoring Regulations, I direct you to the publicly-filed financial statements of MGM Resorts International, the parent company of





MGM SPRINGFIELD

ONE MGM WAY SPRINGFIELD, MA 01103

413.273.5000 MGMSPRINGFIELD.COM

Blue Tarp reDevelopment, LLC (the "Licensee"), including MGM's Quarterly Report on Form 10-Q for the quarter period ended September 30, 2018, filed with Securities and Exchange Commission (the "SEC") on November 2, 2018, which is available at www.sec.gov. As reflected in these financial statements, the Licensee has sufficient resources in order to meet all expected financial obligations relating to the completion of the gaming establishment and related infrastructure improvements associated with the Project.

I hereby certify that the foregoing information is truthful and accurate to the best of my knowledge and belief.

Sincerely,

Courtney Wenleder Vice President & CFO

cc: Michael Mathis, President & COO Seth N. Stratton, Vice President & Legal Counsel Edward Pikula, Esq., Springfield City Solicitor

APPENDIX E

CONSTRUCTION SITE PROGRESS IMAGES FOR Q3 2018



AERIAL PROGRESS



Aerial View - August 20, 2018



AERIAL PROGRESS



Aerial View - August 20, 2018



HOTEL EXTERIOR



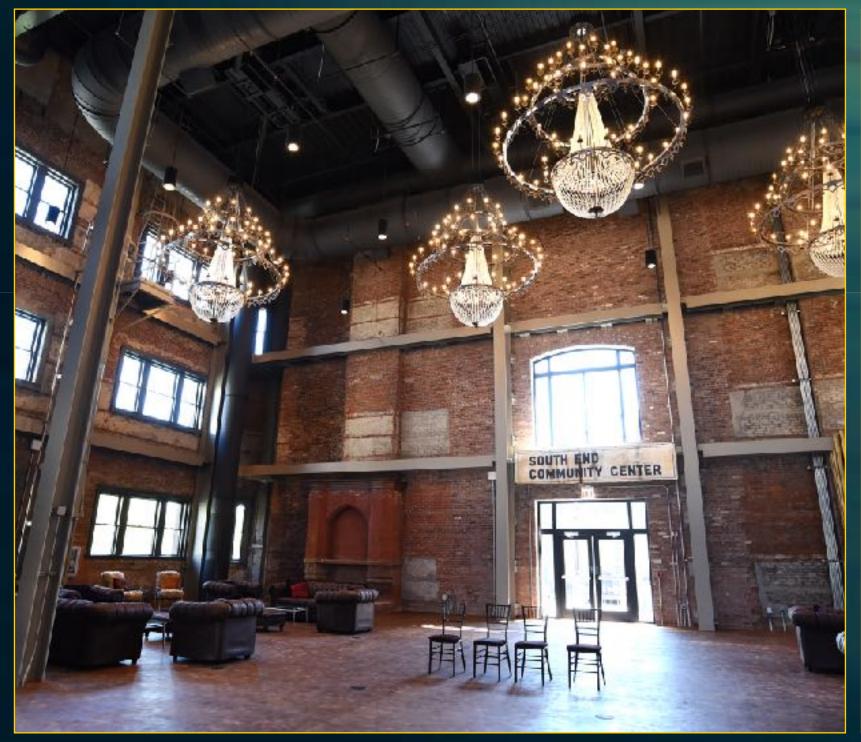


PODIUM EXTERIOR





ARMORY





CHURCH





PARKING GARAGE





CHILD CARE





LOBBY





CASINO & VENUES





CASINO & VENUES







CASINO & VENUES







BALLROOM / PRE-FUNCTION

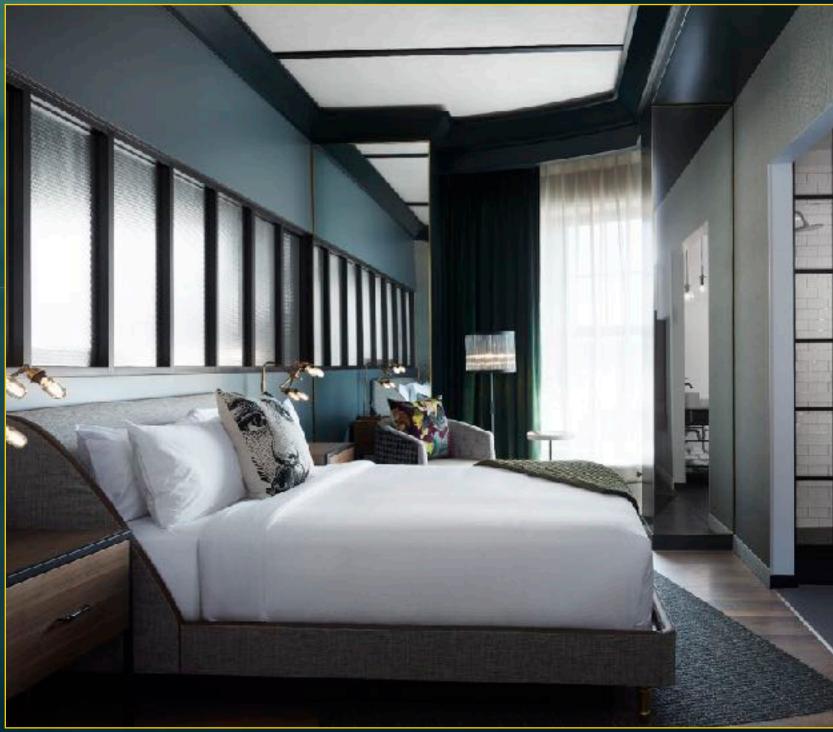






GUESTROOMS





GUESTROOMS

