Q1 2019 Report

Massachusetts Gaming Commission May 23, 2019







LOTTERY & COMPLIANCE

REVENUE, TAXES,



Q1 2019 Gaming Revenue & Taxes

Month	Gaming Revenue	MA Taxes
January	\$19,698,053	\$4,924,513
February	\$21,500,878	\$5,375,219
March	\$25,684,173	\$6,421,043
TOTAL	\$66,883,106	\$16,720,776



Lottery



Month	Lottery Sales at MGM Springfield		
January	\$101,482		
February	\$108,248		
March	\$149,175		



Compliance

CASINO 21+

No person under the age of 21 will be granted access to the casino area of this facility.



Nov

Month	Minors intercepted in Gaming Area and prevented from Gaming (% of visitation)	Minors intercepted gaming (% of visitation)	Minors intercepted consuming alcohol (% of visitation)
January	89 (.022)	18(.004)	0(0)
February	102(.045)	20(.005)	1(.000)
March	133(.030)	15(.003)	1(.000)



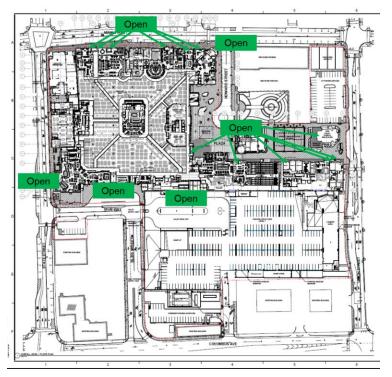
Security Plan Update

- Additional under-21 signs
- Eliminated crossing routes on the floor
- Physical presence to check for minors at peak times
- Permanent rover posts for security officers
- Hand stamp program for frequently ID'd patrons
- Education Campaign for Community
- Employees attended underage training class
- Property curfew from midnight to 8 a.m. (unless hotel guest)
- Locking all but two entrances in the evening

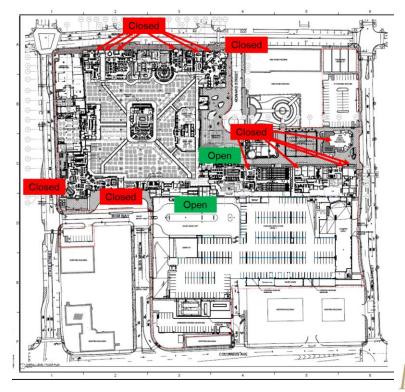


Property Entrances

8:00 a.m. – 12:00 a.m.



12:00 a.m. - 8:00 a.m.



Measures to Prevent Minor Access to Gaming & Alcohol

- All forward-facing employees/beverage servers receiving refresher education
- Any beverage server with a violation subject to progressive discipline and must retake the TIPS class
- Planned modifications to our discipline process with respect to procedural violations involving minors

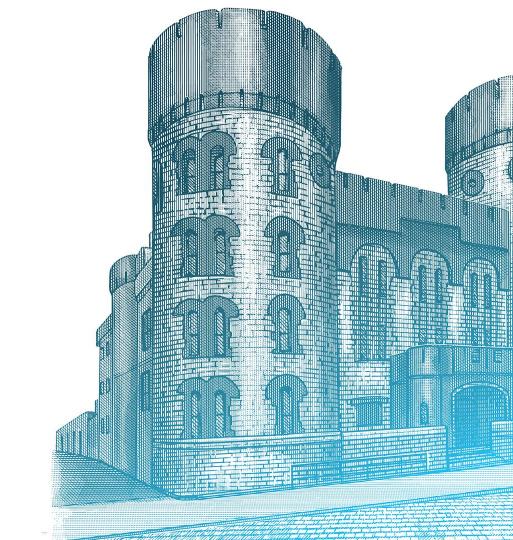


Special recognition for employees who excel at finding and removing minors.

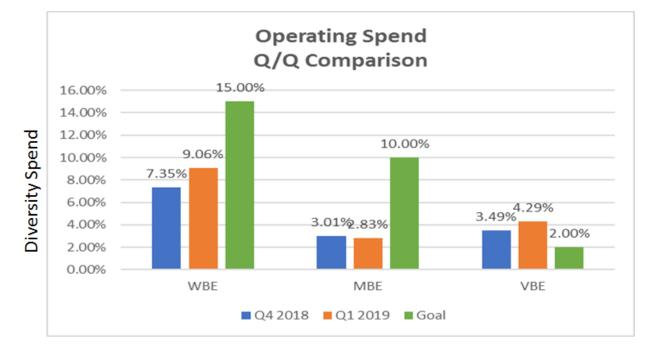


SPEND UPDATE





Q1 2019 Operating Spend



\$10.3M identified as Biddable Spend \$1.7M in payments to Diversity Suppliers (16.2%)

Notes:

- Total Biddable Spend for Q1 2019 was \$10.3M

- Diversity categories defined as;

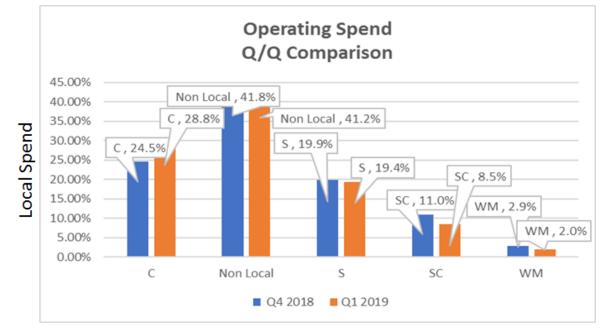
WBE – Women-Owned Business Enterprise

MBE - Minority-Owned Business Enterprise

VBE - Veteran-Owned Business Enterprise



Q1 2019 Operating Spend



\$11.5M in payments to Mass. Suppliers (58.8%)\$5.9M in payments to Western Mass. Suppliers (29.9%)

Notes:

- Total Spend for Q4 2018 was \$19.6M

- Spend segments defined as; Commonwealth (C) Non-Local Springfield (S) Surrounding Communities (SC) Western Massachusetts (WM)



Vendor Outreach

Date	Event	Location
1/11/2019	MGC VATF Metting	Springfield, MA
1/30/2019	GNEMSDC Matchmaking Event	Newington, CT
2/28/2019	AM Lithology Site Tour (VBE)	Chicopee, MA
3/14/2019	Quaboag Hills Chamber Meeting	Palmer, MA





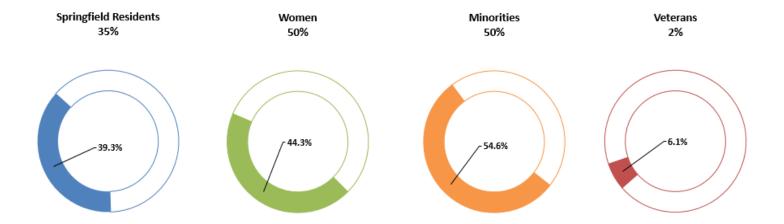




EMPLOYMENT



Progress on Hiring Goals



*Represents 2,303 active employees as of 03/31/2019 (Does not include Campus Tenants, Vendors)



Employment Numbers

	Employees	Full-Time	Part-Time
Totals	2,303*	1,767	536
% of Totals	100%	76.7%	23.3%

2018-2019	Goals	Q4 2018 %	Q4 2018 #	Q1 2019 %	Q1 2019 #	Q2 2019 %	Q2 2019 #	Q3 2019 %	Q3 2019 #
MINORITY	50%	56.3%	1,419	54.6%	1,258				
VETERAN	2%	6.0%	151	6.1%	141				
WOMEN	50%	45.3%	1,143	44.3%	1,021				
SPRINGFIELD	35%	38.4%	969	39.3%	906				
WESTERN MA REGION		73.5%	1,854	73.3%	1,687				
MA RESIDENTS		75.6%	1,906	75.3%	1,734				
TOTAL # OF MGM EMPLOYEES			2,522		2,303				
TOTAL # OF EMPLOYEES OF VENDORS					81			-	
TOTAL # OF EMPLOYEES @GAMING ESTABLISHMENT					2,384				



2019 Q1 Recruitment Efforts

- Keeping Western Mass Working Job Expo
- · Company visit with MA Rapid Response team
- Western MA Employment Collaborative Outstanding Employer award
- UMass Amherst HTM Career Fair
- Grow the SHOW internal workshop
- Westfield State University Job Fair
- SNHU Property Tour and Executive Panel
- College Career Centers of Western MA Job Fair

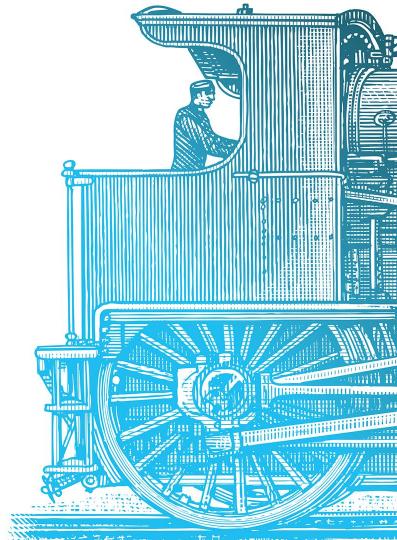




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MARKETING & ENTERTAINMENT





Marketing Calendar Highlights

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A 673 DM ----GOLD, PLATINUM & BOIR S10.000 FRIDAY, FEBRUARY 8 3:00 to 8:00 p.m. Gold, Patinum and 808 Gold, Plathnum and HOB samthember must activate Bette entries at the generations from theme 500 gas. Ner Social and State States and Social Annual States and Social Annual States and Social Annual States and be selected at 5:00 gas. For the 100,000 gash pro-SUNDAY, FEBRUARY 24 4:00 to 8:00 p.m.

February LINCOLN MKC

GIVEAWAY President's Day February 18 EARNING BECINS FEBRUARY 1 MOWDAY DO ENIMOS FERDILLEY 18 41 2-00 P.M.

GRAND FINALE, FEBRUARY 18 AT 7:00 P.M.



ROAR STRUCKS WIN A FORD F-150 EVERY SATURDAY IN MARCH and



TIER CREDIT MULTIPLIER 5X Platnum & NOR 4X Gost 3X Pearl 2X Sapphire MONDAYS IN MARCH 12.00 s.m. to 11.59 p.m. \$ \$ \$ \$10.000

March

SLOT TOURNAMENT TUESDAY, MARCH 26 + 2:00 to 8:00 p.m.





18

On-Property Activations





Regional Activations



SPRINGFIELD

4





THE EXCLUSIVE RESORT CASINO OF THE BOSTON RED SOX

THIS IS WHERE WINNERS PLAY



Q1 Entertainment Recap





Date	Event	Venue
5/23/2019	ROAR! - Drew Lynch	Armory
5/24/2019	Food Truck Fridays	Armory Square
5/24/2019	ROAR! - Drew Lynch	Armory
5/24/2019	MGM Live: Trailer Trash (Open to Public)	Plaza
5/25/2019	ROAR! - Drew Lynch	Armory
5/25/2019	Memorial Day Cookout	Armory Square
5/26/2019	Memorial Day Corn Hole Tournament	Plaza
5/30/2019	MGM Live: FAT (Open to Public)	Plaza
5/30/2019	ROAR! - Ben Bailey	Armory
5/31/2019	Food Truck Fridays	Armory Square
5/31/2019	MGM Live: Kung Fu (Open to Public)	Plaza

Date	Event	Location
6/1/2019	ROAR! - Stone Cold and the Jackal	Armory
6/1/2019	ROAR! - Ben Bailey	Armory
6/1/2019	MGM Live: Collective Soul / Gin Blossoms	Plaza
6/6/2019	MGM Live: Soul Sound Review (Open to Public)	Plaza
6/6/2019	ROAR! - Carly Aquilino	Armory
6/7/2019	Food Truck Fridays	Armory Square
6/7/2019	MGM Live: Gary Hoey (Open to Public)	Plaza
6/7/2019	ROAR! - Carly Aquilino	Armory
6/8/2019	ROAR! - Carly Aquilino	Armory
6/8/2019	MGM Live: Hanson	Plaza
6/12/2019	Springfield Museums Drawing Class	Plaza

Date	Event	Location
6/14/2019	Food Truck Fridays	Armory Square
6/14/2019	ROAR! - Rich Vos	Armory
6/14/2019	MGM Live: Usually Normal (Open to Public)	Plaza
6/15/2019	Memorial Day Cookout	Armory Square
6/15/2019	ROAR! - Rich Vos	Armory
6/19/2019	Whats on TAP Wednesday (BID)	Plaza
6/20/2019	MGM Live: Livio Gravini & The Free Spirit Society (Open to public)	Plaza
6/21/2019	Food Truck Fridays	Armory Square
6/21/2019	MGM Live: Matt & Kim	Plaza
6/22/2019	Solomon Fitness Boot Camp	Plaza
6/23/2019	Air Supply	Symphony Hall
6/27/2019	MGM Live: Blue Eyed Blackbird (Open to Public)	Plaza
6/28/2019	Food Truck Fridays	Armory Square
6/28/2019	MGM Live: Nick Fradiani (Open to Public)	Plaza
6/29/2019	MGM Live: Village People	Plaza
6/29/2019	Terry Fator	Symphony Hall

Date	Event	Location
7/5/2019	MGM Live: Fab Four	Plaza
7/5/2019	Food Truck Fridays	Armory Square
7/6/2019	MGM Live: 80sHD (Open to public)	Plaza
7/11/2019	MGM Live: The Alchemystics / Dorren Pierre (Open to Public)	Plaza
7/12/2019	Food Truck Fridays	Armory Square
7/12/2019	MGM Live: Matt Maratea (Open to Public)	Plaza
7/18/2019	MGM Live: Michelle Brooks Thompson (Open to Public)	Plaza
7/19/2019	MGM Live: Joon (Open to Public)	Plaza
7/19/2019	Food Truck Fridays	Armory Square
7/20/2019	MGM Live: MisterWives	Plaza
7/25/2019	MGM Live: Jason Ingriselli (Open to Public)	Plaza
7/26/2019	Food Truck Fridays	Armory Square
7/26/2019	MGM Live: Consider the Source (Open to Public)	Plaza
7/27/2019	MGM Live: Warrant & Firehouse	Plaza

ECONOMIC IMPACT & FUTURE DEVELOPMENT





Future Development Update

- Residential Development Update
- Dave's Furniture lot Development
- Armory Plans
- MGM Springfield F&B Coming Soon

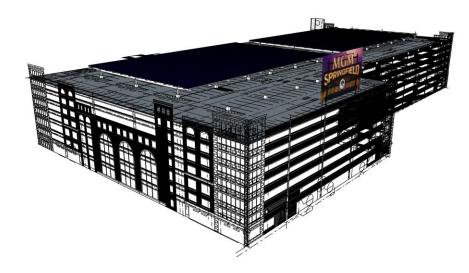






Solar Panel Canopy

Solar Panels will provide 6% to 9% of the property's use.



Timeline			
Permit Submission	5/27		
Building Permit	6/21		
Mobilization	6/24		
Start Install	6/25		
Install Complete	9/30		
Commissioning	10/1		
Completion	10/31		



Leadership in Energy and Environmental Design (LEED[™])

MGM Springfield has received the world's first US Green Building Council's Leadership in Energy and Environmental Design (LEED[™]) New Construction Platinum level certification for a gaming resort.



The sustainable design and development elements that helped MGMS receive the LEED New Construction Platinum certification include:

- The property's new solar array, which will supply renewable electricity to the facility.
- A rainwater harvesting system and underground cistern to capture, store and treat rainwater onsite, allowing 100% of water for landscaping to come from this source.
- Diverted more than 95% of construction and demolition waste by weight, from landfills during construction.





