

Wynn Boston Harbor

Monitoring of Project Construction and Licensee Requirements 205 CMR 135

Quarterly Report Massachusetts Gaming Commission as of March 31, 2016



Monitoring of Project Construction and Licensee Requirements

Quarterly Report as of March 31, 2016

1.0 Project at a Glance

The Wynn Boston Harbor (the “Project”) is an approximately \$2.0 billion luxury resort that will transform a blighted section of the City of Everett, Massachusetts adjacent to the Mystic River into a world-class destination. The Project will contribute hundreds of millions of dollars, including tens of millions of dollars in infrastructure contributions to the City of Everett, the region, and the Commonwealth of Massachusetts. The Project will be constructed on the contaminated site of a former chemical manufacturing plant totaling approximately 33.9 acres (the “Project Site”).



The Project will be comprised of a luxury hotel with 629 rooms, a gaming area, retail space, food and beverage outlets, convention and meeting space, a spa and gym, a parking garage, and other complementary amenities. The Project will also include extensive landscape and open space amenities including a public gathering area with an outdoor park-like open space, a pavilion, waterfront features, a public harborwalk, and water transportation docking facilities reconnecting the City of Everett to the Mystic River and Boston Harbor for the first time in generations.

The Project will also include off-site improvements including extensive transportation improvements and a multiuse path from the Project's harborwalk to the existing paths at the Massachusetts Department of Conservation and Recreation ("DCR") Gateway Park. The Project will be developed in a single phase as soon as necessary approvals are received.

Wynn MA, LLC ("Wynn") received a conditional Category 1 gaming license for Region A (the "Gaming License") in November 2014. Since receiving the conditional Gaming License, Wynn has made significant progress on community outreach, project entitlements, permitting, land acquisition and the design of the Project.

In August 2015, Wynn selected Charter Contracting Company, LLC, a Massachusetts limited liability company, as its remediation contractor. Remediation of the Project Site commenced in October 2015. Wynn anticipates that this initial stage of remediation will be complete in the second quarter 2016.

On July 15, 2015, Wynn filed its Second Supplemental Final Environmental Impact Report ("SSFEIR") to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's Supplemental Final Environmental Impact Report ("SFEIR") dated April 3, 2015. On August 28, 2015, Wynn received a Certificate of the Secretary of Energy and Environmental Affairs on its SSFEIR (the "Secretary's Certificate") concluding that Wynn's SSFEIR "adequately and properly complies" with the Massachusetts Environmental Policy Act ("MEPA").

In accordance with MEPA, following the receipt of its Secretary's Certificate, Wynn has been working with various state agencies to obtain "Section 61 findings," a determination made by an agency of the Commonwealth describing the environmental impact, if any, of the Project and a finding that all feasible measures have been taken to avoid or minimize said impact. Wynn anticipates that relevant state agencies will complete their Section 61 findings in the second quarter 2016.

2.0 Cost of Construction and Capitalization of Gaming Licensee

Pursuant to 205 CMR 135.02(5)(a) and (b), please see Appendix 1 for a sworn certification regarding (a) the total estimated cost of construction of the Project and related infrastructure improvements and (b) the capitalization of the Wynn.

3.0 Design and Construction Contracts

Pursuant to 205 CMR 135.02(5)(c), please see Appendix 2 for a list of all design and construction contracts executed for the quarter ending March 31, 2016 to design and construct the gaming establishment and related infrastructure improvements.

4.0 Progress of Construction

Environmental permitting activity continues at an aggressive pace. The purpose of these technical filings is to ensure that input from regulators, local officials, and stakeholders is understood, analyzed, and incorporated. Significant field analysis has been done to properly understand the Project Site, including additional traffic analyses, nearly 2,000 soil and water samples in anticipation of the remediation of the Project Site, wetlands delineation, vegetation classifications, and various other data gathering activities on and off Project Site.

Pursuant to 205 CMR 135.02(5)(d), the following is a status report regarding the progress of the construction of the Project.

4.1 Federal Permits.

On September 8, 2015, Wynn submitted an application for a Section 10 and 404 Individual Permit from the United State Army Corps of Engineers (“ACOE”) with respect to dredging, structures and fill associated with navigation improvements and shoreline stabilization in support of the Project.

4.2 State Permits.

On July 15, 2015, Wynn filed its SSFEIR to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn’s SFEIR dated April 3, 2015. On August 28, 2015, Wynn received a Secretary’s Certificate concluding that Wynn’s SSFEIR “adequately and properly complies” with MEPA.

The Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. With respect to broader regional transportation impacts, the Secretary's Certificate provides for the establishment of a "Regional Working Group" to be lead by MassDOT for the purpose of assessing and developing long-term transportation improvements that can support sustainable redevelopment and economic growth in and around Sullivan Square. Wynn committed to participating in this Regional Working Group and providing a proportionate share of funding to support this effort.

The Secretary's Certificate also required enhanced public review during permitting and development of Section 61 findings by MassDOT and the Massachusetts Gaming Commission ("MGC"). Following the receipt of the Secretary's Certificate, Wynn has had productive meetings with each of the State Agencies with permitting authority over the Project for the purpose of preparing Section 61 findings, to be issued by each such State Agency.

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the Massachusetts Department of Environmental Protection ("MassDEP") to obtain license authorization for the development of portion of the Project on private filled and flowed tidelands. Pursuant to M.G.L. c. 21A, § 18(d)(2), (3) and (6), MassDEP and Wynn have entered into a Memorandum of Agreement regarding Project specific schedule and fees for the Project (the "Fast Track Agreement"). Pursuant to the terms of the Fast Track Agreement, MassDEP and Wynn agreed upon an appropriate permit application fee and alternative schedule for timely action related to Wynn's Chapter 91 License Application. Based on this schedule, the comment period for Wynn's Chapter 91 License Application began on September 9, 2015 and concluded on October 9, 2015. On September 24, 2015, MassDEP held a public meeting at Everett City Hall for purposes of receiving comments on Wynn's Chapter 91 License Application. The meeting was well attended and the comments received were all positive. Following the meeting, written comments were submitted to MassDEP for its consideration.

Wynn received its "Written Determination" from MassDEP on January 22, 2016. On February 11, 2016, Mayor Joseph A. Curtatone, in his capacity as Mayor of the City of Somerville ("Somerville"), filed a "Notice of Claim" with the Executive Office of Energy and Environmental Affairs, Department of Environmental Protection, requesting an adjudicatory hearing with respect to the Written Determination. On February 18, 2016, the Office of Appeals and Dispute Resolution of MassDEP issued a Scheduling Order pursuant to which a

hearing on Somerville's appeal was set for June 2, 2016. As a direct result of this appeal, Wynn is unable to commence construction activities within those portions of the Project Site that are subject to Chapter 91.

4.3 Local Permits.

On May 11, 2015, Wynn submitted its Form 19A Site Plan Review Application to the Everett Planning Board. The City of Everett engaged outside consultants, LDD Collaborative, Inc. and TranSystems, to provide Site Plan Review services for the Project. On July 13, 2015, Wynn presented its Site Plan Review Application at the Everett Planning Board public meeting and advised the Everett Planning Board that it would be modifying its application to address comments raised by the City of Everett's outside consultants. On August 24, 2015, Wynn presented its modified application to the Everett Planning Board and the Everett Planning Board heard public comments. On September 16, 2015, the Everett Planning Board concluded the public hearing and unanimously approved the application.

On August 11, 2015, Wynn submitted its Notice of Intent for the Project to the City of Everett Conservation Commission in order to obtain approval under the Massachusetts Wetland Protection Act for work within wetlands resource areas and buffer zones. The Everett Conservation Commission held an initial public meeting on August 20, 2015. On September 17, 2015, the Everett Conservation Commission held another public meeting and voted unanimously to approve Wynn's Notice of Intent. The Everett Conservation Commission issued its Order of Conditions with respect to the Project on September 24, 2015.

Pursuant to 205 CMR 135.02(6), please see [Appendix 3](#) for an updated permits chart and all documents and information listed in 205 CMR 120.01: *Permitting Requirements*.

4.4 Site Remediation.

Wynn has completed the field investigation related to the remediation including nearly 2,000 samples landside and in the river, and significant laboratory analysis of the samples. On April 8, 2015, Wynn received a petition from residents of the City of Everett requesting that the disposal site be designated as a Public Involvement Plan ("PIP") site in accordance with Massachusetts General Laws (MGL) c. 21E §14(a). This law requires that, upon receiving such a petition, a plan for involving the public in decisions regarding response actions must be prepared and a public meeting held to present the proposed plan. The disposal site was designated as a PIP site on April 28, 2015. The PIP process will be used to

educate the public on the remediation process and provide a forum for addressing any comments. The PIP process will continue through the completion of the remediation of the site.

Wynn and GZA GeoEnvironmental, Inc., the Licensed Site Professional (“LSP”) for the site, presented the draft PIP plan at a public meeting on June 2, 2015 at Everett City Hall. In addition, the draft Release Abatement Measure (“RAM”) plan was also presented at the meeting. The comment period for the PIP plan was scheduled to end on June 22, 2015, but was extended by Wynn at the request of the petitioners for an additional 21 days to July 13, 2015. In addition, the comment period for the draft RAM plan was extended an additional 30 days to July 22, 2015.

On August 19, 2015, the Release Abatement Measure (“RAM”) plan for the landside remediation (known as Phase 1) was submitted to the MassDEP and all petitioners were notified accordingly.

Pursuant to the RAM Plan, Wynn held public meetings in Everett and Charlestown on October 15 and 16, 2015, respectively, for the purpose of informing the public regarding the remediation prior to commencement. Remediation of the Project Site began following the meetings and continues. Weekly updates on the remediation are posted on Wynn’s website (www.wynnineverett.com). The perimeter air-monitoring system has been operational throughout the remediation and no alarm conditions attributable to the RAM work has been recorded.

As of March 31, 2016, 130 tons of contaminated soil were transported off-site for proper disposal. The soil was transported in lined trailers which were cleaned prior to leaving the Project Site. Phase 1 remediation of the Project Site is more than 95% complete and is anticipated to be fully complete by second quarter 2016.

4.5 Offsite Infrastructure.

As described above, the Secretary’s Certificate confirmed that Wynn’s traffic analysis and mitigation plans are effective to mitigate the Project’s impacts on existing transportation infrastructure. In light of this positive response, an RFP was issued on June 26, 2015 to select a design and permitting team to deliver the offsite roadway and transit station improvements. In November 2015, Wynn entered into an agreement with AECOM USA of America, a Massachusetts corporation (“AECOM”), to provide civil and geotechnical engineering and construction oversight services for off-site infrastructure related to the

Project. During first quarter 2016, AECOM completed the applicable Roadway Safety Audits and continued with site surveys and concept design. Design is progressing toward 25%, anticipated to be achieved in second quarter 2016.

On a separate track, Howard/Stein-Hudson Associates, Inc., Wynn's design team for the Sullivan Square improvements has been working since last year on conceptual designs and will continue to advance the design to 25%, anticipated to be achieved in second quarter 2016. In connection therewith, Wynn is working closely with the City of Boston to advance its filing with the Public Improvements Commission.

Subject to Wynn receiving all permits required to complete the work, all offsite improvements are envisioned to be completed and operable prior to the opening of the Project.

4.6 Design.

Project design has made significant progress this quarter. The foundation plan is complete and has been peer reviewed, and is now under review by the City of Everett for a building permit which is anticipated to be issued second quarter 2016. The hotel tower structure is also far along and being reviewed by the City of Everett. Additional design information on the podium, site, and interiors will be completed and submitted for review over the next few months. The service road is under design and was submitted to the City of Everett Planning Board for review in January 2016.

4.7 Construction Services.

On January 8, 2016, Wynn entered into an Agreement for Guaranteed Maximum Price Construction Services with Suffolk Construction Company, Inc. ("Suffolk"). Suffolk is currently providing pre-construction services including estimating, design review, value engineering, and preparation for procurement and construction. Suffolk intends to commence procurement of the site work, slurry wall/LBE, and curtain wall subcontractors in second quarter 2016.

4.8 Service Road.

The service road and utilities drawings were prepared and issued on March 31, 2016. Bids will be received in early May to allow early construction of this critical work (pending Section 61 approval by the MGC and applicable permits from the City of Everett).

4.9 *Procurement.*

RFPs are being prepared for Commissioning, Independent Testing, and Room Controls. Consultant selection is anticipated second quarter 2016.

4.10 *Owner Controlled Insurance Program (“OCIP”).*

Wynn has been working with Willis Towers Watson to initiate an Owner Controlled Insurance Program for the Project. This insurance program will be implemented prior to the commencement of construction (i.e., after the Somerville appeal of MassDEP’s Written Determination is resolved).

4.11 *Project Labor Agreement.*

Following the engagement of Suffolk, Wynn and Suffolk have re-engaged in discussions with local labor leaders to finalize the draft Project Labor Agreement for the Project. The Project Labor Agreement is anticipated to be executed second quarter 2016.

4.12 *Construction Management Plan.*

Howard/Stein-Hudson Associates, Inc. is preparing a Construction Management Plan for the purpose of mitigating any adverse impacts to the host and surrounding communities.

5.0 Project Schedule

5.1 *Six Month Look Ahead*

The 6-month look ahead schedule is attached hereto as Appendix 4.

5.2 *Project Master Schedule*

The development of the Master Schedule will track with the environmental permitting and be finalized once the Project has completed the Chapter 91 process.

6.0 Project Resources/Diversity

Pursuant to 205 CMR 135.02(5)(f), please see Appendix 5 for a report describing the number of contracts, total dollars amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the Project and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by Wynn as approved by the MGC .



May 20, 2016

Massachusetts Gaming Commission
101 Federal St., 23rd Floor
Boston, MA 02110

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a), please see below for the total estimated cost of construction of the project and related infrastructure improvements and the costs incurred as of March 31, 2016, calculated pursuant to 205 CMR 122.03: *Costs Included in the Calculation of Capital Investment*, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements:

(US\$ thousands)

Component	Cost Incurred 03/31/2016	Estimated Remaining Cost	Total Estimated Cost
Construction / on-site development	\$ 510	\$ 1,304,209	\$ 1,304,719
Design and engineering	33,680	126,040	159,720
Site preparation	5,242	60,367	65,608
Off-Site Improvements	837	39,073	39,910
Land acquisition	48,626	14,720	63,346
Pre-opening	25,460	46,920	72,380
Owner FF&E	1,171	144,614	145,785
Total	\$ 115,525	\$ 1,735,943	\$ 1,851,469

In addition, in accordance with 205 CMR 135.02(5)(b), I direct you to the financial statements of Wynn Resorts, Limited (NASDAQ: WYNN), the parent of Wynn MA, LLC (the "Licensee"), including Wynn Resorts' Annual Report on Form 10-K for the year ended December 31, 2015, filed with the Securities and Exchange Commission (the "SEC") on February 29, 2016 which is available at www.sec.gov. As reflected in these financial statements, Licensee has sufficient financial resources in order to meet all expected financial obligations relating to the completion of the Project and related infrastructure improvements associated with the Project.

I, Stephen Cootey, hereby certify, to my knowledge and in my capacity as Chief Financial Officer of Wynn Resorts, Limited, as to the material veracity of the foregoing.

Sincerely,

Stephen Cootey
Chief Financial Officer

Appendix 2

Design and Construction Contracts

As of March 31, 2016

Reference 205 CMR 135.02(5)(c)

Vendor/Contractor	Date	Services	MGC Status
AECOM	11/4/15	Civil and Geotechnical Eng. – Offsite Infrastructure	NGV092
AECOM	1/18/16	Design and Construction Phase Services – MBTA Everett Maintenance Facility	NGV092
Alliance Detective & Security	12/31/15	Site Security	NGV326
Arup USA, Inc.	12/10/14	Fire Protection Consulting	NGV102
Bukhari Design Studio, LLC	7/15/15	Concept and Documentation Services – High Limit Gaming	NGV434
Cashman Dredging & Marine Contracting and Company, LLC	9/2/15	Site Clean-up/Fencing	NGV450
Charter Contracting Company	11/10/15	Site Remediation Services	NGV479
Christopher Gordon		Project Management	NGV226
Cleo Design, LLC	7/15/15	Design Consultant – Staff Dining	NGV500
	7/15/15	Design Consultant – Executive Offices	NGV500
DHA Design Services LTD	9/24/15	Exterior Lighting Design	NGV522
Design Enterprise	9/17/15	Design Consultant – High Limit Gaming	NGV460
Eslick Design Associates	05/22/15	Design Consultant – Site Signage	NGV383
	7/15/15	Design Consultant – Low-Rise and Garage Signage	NGV383
	7/15/15	Design Consultant – High-Rise Signage	NGV383
First Circle Design, Inc.	10/14/15	Design Consultant – Interior Lighting – Meeting & Convention/Gaming	NGV518
Fort Point Associates, Inc.	12/30/14	Planning and Environmental Consulting	NGV075
Foundry Interior Design	10/21/15	Design Consultant – Performance Lounge	NGV535
Gilbane Building Company	01/24/14	Preconstruction Consulting Services	NGV035
GZA GeoEnvironmental, Inc.	11/12/14	Geotechnical and Environmental Services	NGV013

Hirsch Bedner Associates dba HBA/Hirsch Bedner Associates	02/25/15	Design Consultant – High-Rise Interiors	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – F&B	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – Buffet	NGV133
	05/22/15	Design Consultant – Public Restrooms	NGV133
	05/22/15	Design Consultant – Meeting and Convention	NGV133
	05/22/15	Design Consultant – Meeting and Convention	NGV133
Howard/Stein-Hudson Associates, Inc.	12/30/14	Traffic Engineering	NGV079
	4/28/15	Traffic Engineering	NGV079
Harry Feldman, Inc., dba Feldman Land Surveyors	02/06/15	Surveying	NGV071
Jacobs Consultants Inc.	12/04/14	Executive Architect	NGV181
Lifescapes International, Inc.	02/03/15	Landscape Architect	NGV151
Lighting Design Alliance	10/29/15	Design Consultant – Interior Lighting – Food and Beverage/Public Areas	NGV439
Halifax Security Inc. dba M. Malia & Associates	01/23/15	Security and Surveillance Consulting	NGV123
Michael Hong Architects, Inc.	12/11/14	Architectural Design Services	NGV206
Oguz Cem Yazici	3/23/16	Construction Consultant – Scheduling	NGV801
RF Networks	11/12/15	Communication Systems Specifications	NGV688
Ryan Biggs Clark Davis Engineers	10/29/15	Structural Peer Review of Jacobs Drawings	NGV508
Suffolk Construction Company, Inc.	01/08/16	Construction Management	NGV163
TRC Environmental Corporation	09/30/15	Construction Consultant - Building Demolition	NGV067
Vanasse & Associates, Inc.	02/06/15	Supplemental Final Environmental Impact Report - Transportation	NGV066
Vermuelens, Inc.	02/03/16	Construction Consultant – Construction Cost Analysis	NGC072
Vicente Wolf Associates	05/22/15	Design Consultant – F&B	NGV283

Appendix 3

Permits As of May 20, 2016

Reference 205 CMR 135.02(6)

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Federal			
Federal Aviation Administration (FAA) 49 U.S.C. Subtitle VII, Aviation Programs, Part A and B; 14 CFR 77, Subpart D; Order JO 7400.2J, Procedures for Handling Airspace Matters, Ch. 7 Determinations	Determination Regarding Air Navigation	Building: Received January 9, 2016 Cranes: Submitted April 8, 2016 Podium: Submitted April 6, 2016	Determination is effective for 18 months and may apply for one 18-month renewal.
U.S. Army Corps of Engineers (ACOE) Section 10 of Federal Rivers and Harbors Act; 33 USC s. 403; 33 CFR Parts 322, 325	Work in Navigable Waters (Section 10) Permit	Project: Submitted September 15, 2015 Permit Anticipated August, 2016	No fixed maximum decision time. For individual permits, ACOE will be guided by the target schedule of decision within 60 days of receiving completed application, subject to receipt of any additional information needed for decision and processes required by other state and federal laws (such as CZM Act) to precede decision.
U.S. Army Corps of Engineers (ACOE) Section 404 of Federal Clean Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325	Clean Water Act (Section 404) Individual Permit	Project: Submitted September 15, 2015 Permit Anticipated August, 2016	Individual permits for a permanent structure or activity typically do not expire, but may specify when the work must start - usually within 1 year of issuance.
U.S. Army Corps of Engineers (ACOE) Massachusetts General Permit issued January 10, 21 2010, modified November 13, 2012; pursuant to 33 CFR Part 330	Massachusetts General Permit (GP) 17	Sediment Remediation: Anticipated submittal August 2016	Massachusetts General Permit ("GP") includes 41 general conditions for all activities and identifies 23 differentiated GPs based on activity. GP 17 applies to activities that affect the containment, stabilization, or removal of hazardous materials, or toxic waste

			materials, including court-ordered remedial action plans or related settlements, which are performed, ordered, or sponsored by a government agency with established legal or regulatory authority. Under GP 17, work in navigable waters with permanent impacts that meet or exceed the PCN limits on page 4 of the GP of less than or equal to ½ acres, is eligible for review under a PCN.
<p>U.S. Environmental Protection Agency (EPA)</p> <p>Federal Clean Water Act Section 402(p); 33 USC s. 1342(p); 40 CFR 122.26; NPDES Construction General Permit, Effective February 16, 2012</p>	National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management)	On-site: April 6, 2016	Decision time for CGP and RGP: effective 14 days after NOI submittal to and acknowledged by EPA. When the CGP expires on February 16, 2017, those activities covered by the CGP will likely have to file a NOI under the new CGP.
<p>U.S. Environmental Protection Agency (EPA)</p> <p>Federal Clean Water Act Section 402(a), 33 USC s. 1342(a); 40 CFR 122.28; 314 CMR 4.00; NPDES Remediation General Permit, NPDES Permit No. MAG910000, Effective September 10, 2010</p>	NPDES Remediation General Permit (RGP) (for construction dewatering)	Anticipated June 2016	When the RGP expires on September 10, 2015, those activities covered by the RGP will likely have to file a NOI under the new RGP. The new RGP is not yet in place.
State			
<p>Executive Office of Energy and Environmental Affairs</p> <p>Massachusetts Environmental Policy Act; MGL c. 30 ss. 61-62; 301 CMR 11.00</p>	Massachusetts Environmental Policy Act (MEPA) Review	<p><u>Project:</u></p> <p>Certificate on EENF received 11/26/13</p> <p>Certificate on DEIR received 2/21/14</p> <p>Certificate on FEIR received 8/15/14</p> <p>Certificate on SFEIR Received 4/03/15</p> <p>Certificate on SSFEIR Received 8/28/15</p> <p><u>Sediment Remediation:</u> Filing ENF or NPC anticipated August 2016</p>	<p>Secretary determines whether a Draft EIR, or Final EIR, as applicable, is adequate within 37 days of notice of availability of the EIR in the Environmental Monitor.</p> <p>A project that has not commenced either construction, or other project development activities (including final design, property acquisition, or marketing), within five years of notice of availability of Final EIR must file a Notice of Project Change.</p> <p>Secretary determines</p>

			whether a subsequent filing is required. MEPA review is complete if no further filings are required.
Executive Office of Energy and Environmental Affairs MGL c. 21A ss. 2 and 4A; 301 CMR 23.00	Municipal Harbor Plan	Submitted on 10/16/13 Approved on 2/10/14	After publication of proposed Plan in Environmental Monitor and 30 day public comment period, Secretary has 60 days to consult with municipality proposing the Plan and other applicable agencies/entities, and 21 days thereafter to issue a written decision on the MHP.
Massachusetts Department of Environmental Protection (MassDEP) MGL c. 91 ss. 12-14; 310 CMR 9.00	Chapter 91 Waterways Determination of Applicability	Determination of Applicability re Chapter 91 jurisdictional boundaries received on July 29, 2013	
Massachusetts Department of Environmental Protection (MassDEP) MGL c. 91 ss. 12-14; 310 CMR 9.00	Chapter 91 Waterways License	<u>Project:</u> Submitted August 19, 2015 License Anticipated August, 2016 <u>Sediment Remediation:</u> Submittal Anticipated August/Sept 2016	Licenses are issued for a fixed term; the standard term is 30 years but a license may be issued for an extended term (maximum of 99 years) if certain additional requirements are met.
MassDEP MGL c. 21 s. 43; 310 CMR 7.12	Compliance Certification for Stationary Engine	TBD	Required for CHP and generator
MassDEP MGL c. 111 ss. 142A-142E; 310 CMR 7.09	Notification of Construction and Demolition	TBD	Effective 10 working days after filing of notification.
MassDEP Section 401 of Federal Clean Water Act, 33 USC s. 1341; Massachusetts Clean Waters Act, MGL c. 21 ss. 26 et seq.; 314 CMR 9.00 (which cites to 310 CMR 4.00)	Water Quality Certification (401)	<u>Project:</u> Submitted September 8, 2015 Approval received January 22, 2016 <u>Sediment Remediation:</u> Submittal Anticipated August/September 2016	Standard MassDEP technical review period is 120 days (24 days for determination of administrative completeness and 96 days for technical review). No fixed maximum decision time.
MassDEP MGL c. 131 s. 40; 310 CMR 10.00	Wetlands Superseding Order of Conditions	Only in event of appeal of Order of Conditions issued by Everett Conservation Commission	Per 310 CMR 10.05 (7)(f) Issued within 70 days of request for superseding action (unless MassDEP requests additional information).
MassDEP Bureau of Waste Site Cleanup/Massachusetts	(Submittals by Licensed Site Professional on behalf of	<u>Landside Remediation:</u> Draft RAM Plan provided to	Agency decision time frame N/A under MCP privatized

Contingency Plan (MCP) MGL c. 21E; 310 CMR 40.000	Site Owner - do not need DEP approval)	DEP in May 2015; PIP process underway <u>Sediment Remediation:</u> Phase II Submitted December 2015 Phase III Submittal Anticipated June 2016	program.
Massachusetts Water Resources Authority (MWRA) Chapter 372 of the Acts of 1984, s. 8(m); 360 CMR 10.000	Section 8(m) Permit (to cross or construct within an MWRA easement)	Project: Anticipated Submittal June 2016	
Massachusetts Office of Coastal Zone Coastal Zone Management (CZM) 301 CMR 20.00, M.G.L. c. 21A, §§2 and 4A Coastal Zone Management Act of 1972, 16 U.S.C. 1451 et seq.,15 CFR §§ 923 and 930	Federal Consistency Certification	<u>Project:</u> Submitted December 2015 <u>Sediment Remediation:</u> Anticipated Submittal August/Sept 2016	
Massachusetts Historical Commission (MHC) MGL c. 9 ss. 26 et seq.; 950 CMR 71.00	Review of project relative to potential effects on State Register historic/ archaeological resources.	Review Completed	Within 30 days of receipt of a completed Project Notification Form or ENF, the MHC will determine whether further information is needed and/or consultation is needed because the project may affect State Register properties. Beyond initial period, no other maximum decision times apply.
Board of Underwater Archaeological Resources (BUAR) M.G.L. c. 6, ss. 179 and 180; 312 CMR 2.00	Review of waterside activities	<u>Project:</u> Review Completed <u>Sediment Remediation:</u> Anticipated review concurrent with MEPA ENF/NPC	
Massachusetts Department of Transportation (MassDOT) MGL c. 81 s. 21, 720 CMR 13.00	Non-Vehicular Access Permit - Off-site roadway improvements	TBD	MassDOT completes technical reviews of the Access Permit application in 75 business days (35 business days following receipt of the 25% design submission, 20 business days following receipt of the 75%/100% design submission, and 20 business days following receipt of the PS&E submission.) Following technical review

			and approval, Section 61 Finding, and completion of MHC review and Mass. Wetlands Protection Act permitting, the MassDOT permit is issued 5 to 7 business days following final design approval.
Massachusetts Department of Transportation (MassDOT) MGL c. 40 s. 54A	Consent to issuance of building permit for construction on land formerly used by railroad company	<u>Project:</u> Approval issued May 2, 2016	
Massachusetts Department of Transportation (MassDOT) MGL c. 161A s. 5(b)	MBTA Land Disposition and Easement Agreements	Anticipated Spring 2016	
Local			
City of Boston (Off-site Roadway) Public Improvement Commission (PIC) Boston Transportation Department (BTD) Revised Ordinances of City of Boston of 1961, Ch.21, Sect. 36	Approvals	Filed January 30, 2015	
Everett Planning Board M.G.L. 40A, as amended, and Everett Zoning Ordinance, Section 28A, Resort Casino Overly District (RCOD) in Lower Broadway Economic Development District (LBEDD)	Site Plan Review	<u>Project:</u> Approval Received October 14, 2015 <u>Access Road:</u> Approval Received May 5, 2016	Site Plan Review decisions shall be issued within 180 calendar days after filing of a completed application. Everett Zoning Ordinance, Sec. 28A(10)(B)(iii). Everett has accepted expedited permitting processes for Priority Development Sites pursuant to MGL c. 43D. All lots located in the LBEDD and RCOD are Priority Development Sites, Everett Zoning Ordinance Section 28A(10)(B).
Everett Conservation Commission Everett City Charter, c. 2, Article III, Division 7, Section 2-252 M.G.L. c. 131 §40; 310 CMR 10.00	Wetlands Order of Conditions	<u>Project:</u> Order of Conditions issued September 24, 2015 <u>Landside Remediation:</u> Order of conditions Issued	Decision time (about 42 days plus duration of public hearing which may consist of more than one ConComm meeting): - A public hearing must be held within 21 days of

		2015 <u>Sediment Remediation:</u> Submittal Anticipated August/Sept 2016	receiving NOI. - Orders of Conditions issued within 21 days of the close of the public hearing. Orders of Conditions are valid for 3 years unless extended.
Everett Fire Department Rev. Ordinance 1976, Pt.2, Ch.7, §33 Everett City Charter, Chapter 8, Article I, §2-252 M.G.L. c. 148 §10A	Review of Plans Fire Suppression System Installation Fuel Storage Permit LP Gas Storage Permit Underground Storage Tank Removal Permit (Commercial)	TBD	
Everett Health Department M.G.L. c. 140	Food Establishment Permit Application	TBD	Permits are annual, and expire May 31st of each year.
Everett Licensing Commission Victualler License: M.G.L. c. 140	Alcohol License Common Victualler License	TBD	
Everett Public Works Sewer: M.G.L., c. 83; Everett City Charter, Chapter 15 Water: Everett City Charter, Chapter 20	Sewer Connection Permit Water Connection Permit	TBD TBD	
Everett Building Department State Building Code, 780 CMR 105.3.1	Building Permit <ul style="list-style-type: none"> • Plumbing • Gas • Electrical • Wire • Trench • Mechanical • Foundation 	Foundation Permit May 2, 2016	30 days from submission of completed application. Specific permits (plumbing, gas, etc.) to be requested and issued at various times during construction period within 30 days following application
Boston Conservation Commission M.G.L. c. 131 §40; 310 CMR 10.00	Wetlands Order of Conditions	<u>Sediment Remediation:</u> Submittal Anticipated August/Sept 2016	

Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017	
						Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb		
Wynn Boston Harbor						717d 24-Aug-15 A 12-Jul-18													
Main Project						402d 24-Aug-15 A 16-Mar-17													
Environmental Permits						296d 24-Aug-15 A 09-Nov-16													
Massachusetts Environmental Policy Act (MEPA) - Main Project						16d 24-Mar-16 A 25-Apr-16 A													
A5172	MP Section 61 Findings (2/7) - MGC	16d	24-Mar-16 A	25-Apr-16 A	A5171	MP Section 61 Findings (2/7) - MGC													
Chapter 91 - Main Project						110d 12-Feb-16 A 01-Jul-16													
A3640	MP 91 Chapter 91 Appealed	110d	12-Feb-16 A	01-Jul-16	A3635	MP 91 Chapter 91 Appealed													
A4200	MP 91 Chapter 91 License Issued	10d	20-Jun-16	01-Jul-16	A3640	MP 91 Chapter 91 License Issued													
CZM Consistency Review - Main Project						209d 24-Aug-15 A 08-Jul-16													
A3910	MP CZM Prepare CZM Permit & Application	20d	24-Aug-15 A	12-May-16	A3590	MP CZM Prepare CZM Permit & Application													
A3990	MP CZM Decision / Permit (Requires Chapter 91)	5d	01-Jul-16	08-Jul-16	A3980, A3640, A801	MP CZM Decision / Permit (Requires Chapter 91)													
FAA Air Navigation Determination - Site Equipment Use - Main Project						70d 30-Mar-16 A 08-Jul-16													
A1060	Prepare FAA Application	7d	30-Mar-16 A	07-Apr-16 A	A1050	Prepare FAA Application													
A1070	Submit FAA Application	1d	08-Apr-16 A	08-Apr-16 A	A1060	Submit FAA Application													
A1080	FAA Permit Application Review - Tower Crane / Pile Driver	62d	11-Apr-16 A	07-Jul-16	A1070	FAA Permit Application Review - Tower Crane / Pile Driver													
A1090	FAA Finding of No Adverse Effect - Able to use site equipment - Tower Crane / Pile Driver	0d	08-Jul-16	08-Jul-16	A1080	FAA Finding of No Adverse Effect - Able to use site equipment - Tower Crane / Pile Driver													
USACE SEC 10 & 404 - Navigational Dredging						36d 28-Jan-16 A 18-Jul-16													
A7430	MP 404/10 Decision / Permit (Requires CZM which requires 91)	36d	28-Jan-16 A	18-Jul-16	A4330, A3990, A4200	MP 404/10 Decision / Permit (Requires CZM which requires 91)													
US EPA NPDES Permit - Main Resort						1d 20-Apr-16 A 20-Apr-16 A													
A1180	Complete Storm Water Design for EPA Application	1d	20-Apr-16 A	20-Apr-16 A	A1170, A1190	Complete Storm Water Design for EPA Application													
A1200	Receive EPA Permits	0d	20-Apr-16 A	20-Apr-16 A	A1190, A1180	Receive EPA Permits													
MEPA - ENF - Remedial Dredging						70d 01-Apr-16 A 11-Jul-16													
A3115	RD Phase II & Phase III	1d	01-Apr-16 A	01-Apr-16 A	A3380, A5172	RD Phase II & Phase III													
A3480	RD Prepare Draft ENF for filing	6d	01-Apr-16 A	08-Apr-16 A	A3115, A8490	RD Prepare Draft ENF for filing													
A8490	Essential Fish Survey and Habitat	5d	01-Apr-16 A	07-Apr-16 A	A3115	Essential Fish Survey and Habitat													
A7460	RD Internal review of Draft	5d	11-Apr-16 A	15-Apr-16 A	A3480	RD Internal review of Draft													
A7470	RD Prepare Final Draft ENF	4d	18-Apr-16 A	22-Apr-16 A	A7460	RD Prepare Final Draft ENF													
A7480	RD Internal review of Final Draft	5d	22-Apr-16 A	20-May-16	A7470	RD Internal review of Final Draft													
A8520	MEPA Meeting	1d	25-May-16	25-May-16	A7470, A7480	MEPA Meeting													
A4310	RD File ENF for Remedial Dredging	1d	31-May-16	31-May-16	A7480, A8520	RD File ENF for Remedial Dredging													
A3490	RD Notice in Environmental monitor	1d	09-Jun-16	09-Jun-16	A4310	RD Notice in Environmental monitor													
A3500	RD Comment period / Public Hearing (20 calendar days)	14d	09-Jun-16	28-Jun-16	A3490	RD Comment period / Public Hearing (20 calendar days)													
A3510	RD Secretary Decision	1d	11-Jul-16	11-Jul-16	A3500	RD Secretary Decision													
Chapter 91 - Remedial Dredging (requires WQ)						156d 01-Apr-16 A 09-Nov-16													
A3770	RD 91 Draft Application	5d	01-Apr-16 A	07-Apr-16 A	A3480, A3115	RD 91 Draft Application													
A3780	RD 91 Internal Comment	5d	08-Apr-16 A	14-Apr-16 A	A3770	RD 91 Internal Comment													
A3790	RD 91 Final Draft for Internal Comment	5d	15-Apr-16 A	21-Apr-16 A	A3780	RD 91 Final Draft for Internal Comment													

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone

Wynn Boston Harbor

Six Month Lookahead Schedule (4/1/2016 - 9/30/2016)

20-May-16

Page 1 of 10



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017	
						Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb		
A4280	Internal Review of First Draft	10d	25-Apr-16 A	27-May-16	A3790			█											
A3800	RD 91 Internal Review of Final Draft Application	10d	31-May-16	13-Jun-16	A3790, A4280				█										
A3810	RD 91 Draft to MASS DEP	5d	14-Jun-16	20-Jun-16	A3800				█										
A3820	RD 91 Final Application DEP comments	10d	21-Jun-16	05-Jul-16	A3810				█										
A3830	RD Chapter 91 Filing	5d	06-Jul-16	12-Jul-16	A3820, A5172, A3510					█									
A3840	RD 91 Notice in Environmental Monitor	6d	13-Jul-16	20-Jul-16	A3830					█									
A3850	RD 91 Comment Period / Public Hearing	13d	22-Jul-16	09-Aug-16	A3840						█								
A3860	RD 91 End of Chapter 91 Technical Review (3 Months)	65d	10-Aug-16	09-Nov-16	A3850, A3330							█							
Water Quality Certificate 401 - Remedial Dredging (before Ch. 91)		156d	01-Apr-16 A	09-Nov-16		▶ Water Quality Certificate 401 - Remedial Dredging													
A10880	RD WQ Draft Application	10d	01-Apr-16 A	14-Apr-16 A	A3770	█													
A10890	RD WQ Internal Comment	5d	15-Apr-16 A	21-Apr-16 A	A10880	█													
A11840	Internal Review of First Draft	10d	25-Apr-16 A	27-May-16	A10890		█												
A10900	RD WQ Internal Review of Final Draft Application	10d	31-May-16	13-Jun-16	A10890, A11840				█										
A10920	RD WQ Draft to MASS DEP	5d	14-Jun-16	20-Jun-16	A10900				█										
A10930	RD WQ Final Application DEP comments	10d	21-Jun-16	05-Jul-16	A10920				█										
A10940	RD Chapter 401 Filing	5d	06-Jul-16	12-Jul-16	A10930, A3510					█									
A10950	RD WQ Notice in Environmental Monitor	6d	13-Jul-16	20-Jul-16	A10940					█									
A10960	RD WQ Comment Period / Public Hearing	13d	22-Jul-16	09-Aug-16	A10950						█								
A10970	RD WQ End of Chapter 401 Technical Review (3 Months)	65d	10-Aug-16	09-Nov-16	A10960							█							
Everett Con. Comm. - Wetlands Notice of Intent - Remedial Dredging		122d	30-Mar-16 A	20-Sep-16		▶ Everett Con. Comm. - Wetlands Notice of Intent - Remedial Dredging													
A8140	E - RD NOI Prepare Notice of Intent - Draft Package	18d	30-Mar-16 A	22-Apr-16 A	A1630, A3115	█													
A8150	E - RD NOI Internal Review of Draft Package	5d	25-Apr-16 A	20-May-16	A8140	█													
A8160	E - RD NOI Final Draft	5d	23-May-16	27-May-16	A8150				█										
A8170	E - RD NOI Internal Review of Final Draft	5d	31-May-16	06-Jun-16	A8160				█										
A8180	E - RD NOI Final Draft to DEP	5d	07-Jun-16	13-Jun-16	A8170					█									
A8190	E - RD DEP Comments on Final Draft	9d	14-Jun-16	24-Jun-16	A8180					█									
A8200	E - RD NOI File Notice of Intent	11d	27-Jun-16	12-Jul-16	A8190						█								
A8410	E - RD NOI First Hearing	1d	04-Aug-16	04-Aug-16	A8180, A8200							█							
A11000	E - RD NOI Second Hearing	1d	01-Sep-16	01-Sep-16	A8410								█						
A8220	E - RD NOI Decision / Permit	2d	02-Sep-16	06-Sep-16	A11000, A8200								█						
A8240	E - RD NOI Order of Conditions	1d	06-Sep-16	06-Sep-16	A8220									█					
A8230	E - RD NOI End of Appeal Period	10d	07-Sep-16	20-Sep-16	A8220, A8240									█					
Boston Con. Comm. - Wetlands Notice of Intent - Remedial Dredging		122d	30-Mar-16 A	20-Sep-16		▶ Boston Con. Comm. - Wetlands Notice of Intent - Remedial Dredging													
A8250	B - RD NOI Prepare Notice of Intent - Draft Package	18d	30-Mar-16 A	22-Apr-16 A	A8140, A3115	█													
A8260	B - RD NOI Internal review of Draft Package	5d	25-Apr-16 A	20-May-16	A8250	█													
A8270	B - RD NOI Final Draft	5d	23-May-16	27-May-16	A8260				█										
A8280	B - RD NOI Internal Review of Final Draft	5d	31-May-16	06-Jun-16	A8270				█										

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017	
						Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb		
A8290	B - RD NOI Final Draft to DEP	5d	07-Jun-16	13-Jun-16	A8280				█										
A8300	B - RD DEP Comments on Final Draft	9d	14-Jun-16	24-Jun-16	A8290				█										
A8310	B - RD NOI File Notice of Intent	11d	27-Jun-16	12-Jul-16	A8300				█										
A8320	B - RD NOI Review and Public Hearing	13d	13-Jul-16	29-Jul-16	A8310					█									
A8330	B - RD NOI Decision / Permit	19d	10-Aug-16	06-Sep-16	A8320, A8220						█								
A8350	B - RD NOI Order of Conditions Issued	1d	06-Sep-16	06-Sep-16	A8330														
A8340	B - RD NOI End of Appeal Period	10d	07-Sep-16	20-Sep-16	A8330, A8350							█							
USACE SEC 10 & 404 - Remedial Dredging (requires Ch.91, WQ, CZM)			171d	03-Mar-16 A	01-Nov-16													USACE SEC 10 & 404 - Remedial Dredging	
A3420	RD Final Application	65d	03-Mar-16 A	16-Jun-16	A3410	█ RD Final Application													
A3430	RD File Application - General Permit 17	1d	19-Jul-16	19-Jul-16	A3420													RD File Application - General Permit 17	
A7440	RD Technical Review	74d	20-Jul-16	01-Nov-16	A3430													█ RD Technical Review	
MCP - Massachusetts Contingency Plan			63d	30-Mar-16 A	27-Jun-16	█ MCP - Massachusetts Contingency Plan													
A3660	MCP Phases III and IV - Draft Plan	20d	30-Mar-16 A	20-May-16		█ MCP Phases III and IV - Draft Plan													
A3670	MCP Phases III and IV - Draft Plan Review	5d	23-May-16	27-May-16	A3660	█ MCP Phases III and IV - Draft Plan Review													
A4110	MCP Phases III and IV - Final Plan	5d	31-May-16	06-Jun-16	A3670	█ MCP Phases III and IV - Final Plan													
A4120	MCP Phases III and IV - Final Plan Submitted	0d		06-Jun-16	A4110	◆ MCP Phases III and IV - Final Plan Submitted													
A4130	Public Comment Period (20 calendar days)	15d	07-Jun-16	27-Jun-16	A4120	█ Public Comment Period (20 calendar days)													
Design			194d	15-Dec-15 A	16-Sep-16													Design	
Structural Progress Drawings			0d	22-Apr-16 A	22-Apr-16 A	▼ Structural Progress Drawings													
A10120	Issue Complete Set of Structural Progress Drawings	0d		22-Apr-16 A	A9660	◆ Issue Complete Set of Structural Progress Drawings													
Structural Drawings			64d	21-Mar-16 A	17-Jun-16	█ Structural Drawings													
A9650	Peer Review	15d	21-Mar-16 A	08-Apr-16 A	A9640	█ Peer Review													
A9660	AE Team Finalize Design	10d	11-Apr-16 A	22-Apr-16 A	A9650	█ AE Team Finalize Design													
A10100	Foundation Documents released	0d		26-May-16	A9660, A10120	◆ Foundation Documents released													
A11490	Garage, Podium, Tower Str., Podium Envelope Drawings released	0d		17-Jun-16	A10100	◆ Garage, Podium, Tower Str., Podium Envelope Drawings released													
Site Drawings			22d	27-Apr-16 A	26-May-16	█ Site Drawings													
A10510	AE Team Finalize	22d	27-Apr-16 A	26-May-16	A10440	█ AE Team Finalize													
A10520	Site CDs released	0d		26-May-16	A10510	◆ Site CDs released													
Marine Drawings			42d	30-Mar-16 A	26-May-16	█ Marine Drawings													
A10450	Peer Review	8d	30-Mar-16 A	08-Apr-16 A	A10440	█ Peer Review													
A10460	AE Team Finalize Design	10d	11-Apr-16 A	22-Apr-16 A	A10450	█ AE Team Finalize Design													
A10480	Marine CDs released	0d		26-May-16	A10460, A10100	◆ Marine CDs released													
GMP Documents			83d	21-Mar-16 A	15-Jul-16	█ GMP Documents													
A10800	City Review	15d	21-Mar-16 A	08-Apr-16 A	A10790	█ City Review													
A10810	AE Team Finalize Design	10d	11-Apr-16 A	22-Apr-16 A	A10800	█ AE Team Finalize Design													
A10820	GMP Documents - All	0d		15-Jul-16	A10810, A10480, A1	◆ GMP Documents - All													
High Rise and BoH Drawings			0d	12-Aug-16	12-Aug-16	▼ High Rise and BoH Drawings													

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone
- ▼ Summary



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017				
						Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb					
A12180	Metal Panels	0d		06-Jun-16	A12170				◆													
A12190	EIFS	0d		13-Jun-16	A12180				◆													
A12200	Stone	0d		20-Jun-16	A12190				◆													
A12210	Curved Escalators	0d		27-Jun-16	A12200				◆													
Potential Early Work (No need for Chapter 91 Approval)		49d	25-Apr-16 A	05-Jul-16																		
Resort Construction		149d	05-Jul-16	03-Feb-17																		
A2222	Mobilization	0d	05-Jul-16		A2590, A4200, 1308				◆													
A2700	Slurry and LBEs	149d	05-Jul-16	03-Feb-17	A5650, A2590, A316																	
A9820	Central Plant Area Excavation and Foundation	142d	06-Jul-16	26-Jan-17	A2700, A2262																	
Tenant Retail		131d	12-May-16	15-Nov-16																		
A7570	Identify Lease Tenant	131d	12-May-16*	15-Nov-16																		
Broadway Projects		169d	30-Oct-15 A	30-Sep-16																		
Alford Retail Building Demolition		57d	29-Mar-16 A	13-Jun-16																		
A11040	Proposal back from Demo Contractor	10d	29-Mar-16 A	14-Apr-16 A	A11090																	
A11130	WDD Approval and Award Demo Contractor	7d	12-Apr-16 A	29-Apr-16 A	A11040																	
A11060	Permitting (DEP Notification)	10d	02-May-16 A	13-May-16	A11130																	
A11050	Disposal	5d	16-May-16	20-May-16	A11060																	
A11070	Demo Alford Retail Building	15d	23-May-16	13-Jun-16	A11060, A11050																	
128 Broadway (McDonald's)		139d	17-Mar-16 A	30-Sep-16																		
128 Broadway (McDonald's) Demolition		96d	17-Mar-16 A	01-Aug-16																		
A1861	Vacate McDonald's	76d	17-Mar-16 A	01-Jul-16	11050																	
11100	Environmental Report	5d	23-May-16	27-May-16	11050, A11310																	
11130	Demo Documents	5d	23-May-16	27-May-16	11100																	
11140	Bid Demo Contractor	9d	31-May-16	10-Jun-16	11130																	
11150	Review/Approve Bids, Award Demo	5d	13-Jun-16	17-Jun-16	11140																	
11160	Demo Permit	10d	20-Jun-16	01-Jul-16	A11190, 11150																	
11090	Demo Existing McDonald's	20d	05-Jul-16	01-Aug-16	11080, 11160																	
13260	Demo Complete	0d		01-Aug-16	11090, 11920																	
New McDonald's		137d	21-Mar-16 A	30-Sep-16																		
11060	Construction Documents for New McDonald's	30d	21-Mar-16 A	06-May-16 A	11050, 11100																	
11120	Planning Board Approval	1d	06-Jun-16	06-Jun-16	11050, 11060																	
A1940	Permit from City of Everett for New McDonalds	1d	21-Jun-16	21-Jun-16	11120																	
11080	Construction (New McDonald's, Utilities, Parking)	63d	05-Jul-16	30-Sep-16	A1940, 11060, A1861																	
38 Broadway (Mobil) Demolition		84d	01-Mar-16 A	14-Jul-16																		
A1863	Terminate Mobil Lease	60d	01-Mar-16 A	01-Jun-16	A1860																	
A7690	Environmental Investigation	15d	02-Jun-16	22-Jun-16	A1860, A7710, A1863																	
A7720	Construction Document Production	15d	23-Jun-16	14-Jul-16	A7710, A7690, A7690																	

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017	
						Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb		
A7860	GZA RAM Plan (Check with GZA)	10d	23-Jun-16	07-Jul-16	A7690														
48 Broadway (Dunkin Donuts) Demolition		167d	30-Oct-15 A	25-Aug-16															
A1870	Negotiate Tenant Lease Termination	167d	30-Oct-15 A	23-Jun-16	A1860														
A8400	Environmental Investigation	19d	24-Jun-16	21-Jul-16	A8390, A8420, A1870														
A8430	Construction Document Production	25d	22-Jul-16	25-Aug-16	A8420, A8400														
MBTA Loading Dock and New Gatehouse		216d	30-Oct-15 A	01-Sep-16															
12860	Prepare Construction Documents	75d	30-Oct-15 A	20-May-16															
12910	Finalize Easement	75d	30-Oct-15 A	27-May-16	14380														
12870	MBTA Approval/Comments	15d	23-May-16	13-Jun-16	12860, 12910														
12890	Issue Bid Documents	10d	31-May-16	13-Jun-16	12870														
12900	Bid/Award Contractor	10d	14-Jun-16	27-Jun-16	12890														
12850	Loading Dock Construction	30d	05-Jul-16	15-Aug-16	12890, 12900														
12920	Move Storage Building	30d	05-Jul-16	15-Aug-16	12900														
12770	Build New Gatehouse	40d	08-Jul-16	01-Sep-16	12900														
12880	Loading Dock Operational	0d		15-Aug-16	12850, 13290														
13280	MBTA New Entrance Operational	0d		01-Sep-16	12770, 13300, 12920														
Service Road and Utilities Projects		685d	30-Oct-15 A	12-Jul-18															
Everett Planning Board - Site Plan Review - Service Road		1d	25-Apr-16 A	25-Apr-16 A															
A8510	SR - Planning Board Approval	1d	25-Apr-16 A	25-Apr-16 A	A8505, 12170														
Service Road RAM Plan		54d	01-Mar-16 A	03-May-16 A															
A8525	Amend RAM Plan for Service Road	24d	01-Mar-16 A	03-May-16 A															
A8545	Final RAM Plan Submitted	1d	02-May-16 A	03-May-16 A	A8525														
Service Road and Utilities Design		43d	31-Mar-16 A	13-May-16															
12470	Bid Contractor	17d	31-Mar-16 A	03-May-16 A	11805, 11820														
12460	Complete Bidders Background Checks	12d	21-Apr-16 A	13-May-16	12450														
12450	Review/Award (Service Road and Utility Relocations)	8d	02-May-16 A	13-May-16	12470, 11820														
12500	WDD Review and Approval	5d	09-May-16 A	13-May-16	12470														
12490	Notice to Proceed (Service Road Construction)	0d		13-May-16	12470, 12450, 12460														
Preferred Utility Relocations Options		172d	30-Oct-15 A	30-Jun-16															
Verizon Relocation through Santilli Circle (for Gateway)		172d	30-Oct-15 A	30-Jun-16															
13110	Review/Approve the Plan with Gateway	65d	30-Oct-15 A	16-May-16															
13090	Prepare Bid Documents (Verizon)	20d	25-Jan-16 A	16-May-16	13110														
13100	Bid/Award Verizon Contractor	10d	17-May-16	31-May-16	13090														
13120	Review/Approvals (by Everett, Verizon, Gateway, DCR)	9d	17-May-16	27-May-16	13090														
13080	Relocate T/D Lines	20d	03-Jun-16	30-Jun-16	13090, 13100, 13120														
13130	Relocate FIRE ALARM on Poles	20d	03-Jun-16	30-Jun-16	13080														
Gateway 23Kv Electrical Line Preconstruction		95d	26-Jan-16 A	18-May-16															

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017	
						Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb		
A2270	National Grid execute MBTA Utility License	60d	26-Jan-16 A	18-May-16	A2310	National Grid execute MBTA Utility License													
A3565	Duct Bank Award	5d	09-May-16 A	13-May-16	12490	Duct Bank Award													
A2280	National Grid Trade Procurement	20d	12-May-16 A	18-May-16	A2260	National Grid Trade Procurement													
115Kv High Tension Tower Relocation		601d	29-Feb-16 A	12-Jul-18															
A2410	National Grid Schematic Design	30d	29-Feb-16 A	20-May-16	A2390	National Grid Schematic Design													
A2350	National Grid Complete Engineered Documents	541d	23-May-16	12-Jul-18	A2410	National Grid Complete Engineered Documents													
National Grid Gas Line Extension on Broadway		161d	16-Feb-16 A	30-Sep-16		National Grid Gas Line Extension on Broadway													
A2360	National Grid Site Investigation	40d	16-Feb-16 A	20-May-16	A2400	National Grid Site Investigation													
A2380	National Grid Complete Gas Line Design Documents	25d	23-May-16	27-Jun-16	A2360	National Grid Complete Gas Line Design Documents													
A2910	National Grid Trade Procurement	20d	28-Jun-16	26-Jul-16	A2380	National Grid Trade Procurement													
A2970	National Grid Complete Gas Line Relocation	44d	01-Aug-16	30-Sep-16	A2910, A5172	National Grid Complete Gas Line Relocation													
Service Road Preconstruction Survey		4d	12-May-16	17-May-16		Service Road Preconstruction Survey													
11020	Service Road Preconstruction Survey	4d	12-May-16	17-May-16	12000	Service Road Preconstruction Survey													
Service Road Construction		129d	16-May-16	15-Nov-16		Service Road Construction													
12000	Mobilization	5d	16-May-16	20-May-16	12490	Mobilization													
A2275	Wynn Constructs Duct Bank	10d	16-May-16	27-May-16	A2270, A3565	Wynn Constructs Duct Bank													
11010	Tunnel Modifications (by SCCI)	30d	18-May-16	29-Jun-16	12620, 12000	Tunnel Modifications (by SCCI)													
12060	SR - Phase 1 (Resort/South MBTA Work) incl. all utilities at Resort/MBTA areas	32d	18-May-16	01-Jul-16	12170, A9560, 11010	SR - Phase 1 (Resort/South MBTA Work) incl. all utilities at Resort/MBTA areas													
12070	SR - Phase 2 (SR and Portion of Charlton) incl. SR and Charlton except McDonak	51d	18-May-16	29-Jul-16	12060	SR - Phase 2 (SR and Portion of Charlton) incl. SR and Charlton except McDonak													
A6570	Complete Temp Water Line Relocation (Gateway)	31d	18-May-16	30-Jun-16	12060	Complete Temp Water Line Relocation (Gateway)													
A2300	National Grid Complete Relocation of 23KV Gateway Line	22d	01-Jun-16	30-Jun-16	A2280, A2275	National Grid Complete Relocation of 23KV Gateway Line													
12190	National Grid Installs Gas Regulators	20d	14-Jun-16	12-Jul-16	11010	National Grid Installs Gas Regulators													
12200	National Grid Provides Electricity to Site	20d	14-Jun-16	12-Jul-16	12190	National Grid Provides Electricity to Site													
12010	Drainage Improvements (coordinate with MBTA)	35d	27-Jun-16	15-Aug-16	12000, 12850	Drainage Improvements (coordinate with MBTA)													
A2320	NGrid 23 kV Relocation Complete	0d		30-Jun-16	A2300, 14180	NGrid 23 kV Relocation Complete													
14420	Broadway/Beacham Temp Alignment	20d	05-Jul-16	01-Aug-16	11090	Broadway/Beacham Temp Alignment													
12080	SR - Phase 3 (SR, remainder of Charlton, McDonald's/Broadway intersection)	76d	01-Aug-16	15-Nov-16	12070, A6570, 14420	SR - Phase 3 (SR, remainder of Charlton, McDonald's/Broadway intersection)													
12180	115 kV Piping Installation	25d	01-Aug-16	02-Sep-16	12480	115 kV Piping Installation													
12040	Site Improvements, Landscaping	45d	14-Sep-16	15-Nov-16	12010, 12880, 13280	Site Improvements, Landscaping													
DCR Harbor Walk Connector		223d	13-Apr-16 A	01-Mar-17		DCR Harbor Walk Connector													
Everett Con. Comm. - NOI Site Investigation		43d	13-Apr-16 A	13-Jun-16		Everett Con. Comm. - NOI Site Investigation													
A4140	Draft NOI Completed	1d	13-Apr-16 A	13-Apr-16 A		Draft NOI Completed													
A4150	Internal Review	6d	13-Apr-16 A	20-Apr-16 A	A4140	Internal Review													
A4160	MBTA Temp Access Permit	1d	15-Apr-16 A	15-Apr-16 A	A4150	MBTA Temp Access Permit													
A4170	Final NOI for MBTA Signature	1d	25-Apr-16 A	25-Apr-16 A	A4160	Final NOI for MBTA Signature													
A4220	MBTA Signature	1d	03-May-16 A	03-May-16 A	A4170	MBTA Signature													
A4230	File NOI	1d	05-May-16 A	05-May-16 A	A4220	File NOI													

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone








Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017	
						Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb		
A4240	Con. Comm. Hearing	1d	19-May-16	19-May-16	A4230														
A4250	NOI End of Appeal	14d	20-May-16	09-Jun-16	A4240														
A4260	Site Investigation	2d	10-Jun-16	13-Jun-16	A4250														
Design		202d	28-Apr-16 A	01-Mar-17															
A4050	Design Review Meeting with DCR	1d	28-Apr-16 A	28-Apr-16 A	A4150														
A4270	Interim 50% Consultant Submission (Minus Overlook)	1d	10-Jun-16	10-Jun-16	A4050														
A3870	50% CDs	16d	13-Jun-16	05-Jul-16	A4050, A4270, A4260														
A4098	Meeting to review Alternates for Overlook (GZA, SA, WDD)	1d	22-Jun-16	22-Jun-16	A4270														
A4088	DCR Public Listening Session	1d	29-Jun-16	29-Jun-16	A3870														
A4090	75% CDs	18d	06-Jul-16	29-Jul-16	A3870, A4088, A4098														
A4100	100% CDs	127d	29-Aug-16	01-Mar-17	A3710, A4090														
Everett Con. Comm. - Wetlands Notice of Intent (DCR Harbor Walk Con		106d	23-May-16	20-Oct-16															
A2470	Execution of Easement Agreement with MBTA, DDRC	30d	23-May-16	05-Jul-16	A3470, A5172, A3870														
A1600	Prepare Notice of Intent	8d	06-Jul-16	15-Jul-16	A2470, A4088, A2470														
A1610	Internal Review of Draft	2d	18-Jul-16	19-Jul-16	A1600														
A1730	Final Draft	5d	20-Jul-16	26-Jul-16	A1610														
A1740	Internal Review of Final Draft	2d	27-Jul-16	28-Jul-16	A1730														
A1750	Final Draft to DEP	1d	29-Jul-16	29-Jul-16	A1740														
A1760	Final Draft DEP Comments	10d	01-Aug-16	12-Aug-16	A1750														
A1770	File Notice of Intent	5d	15-Aug-16	19-Aug-16	A1760														
A1780	Review and Public Hearing (mtgs on 9/15 and 10/20)	43d	22-Aug-16	20-Oct-16	A1760, A1770														
MADEP Chapter 91 DCR Harbor Walk Connector		73d	06-Jul-16	17-Oct-16															
A11940	Prepare Draft Chapter 91 application	13d	06-Jul-16	22-Jul-16	A2470														
A11950	Internal Review of Draft	2d	25-Jul-16	26-Jul-16	A11940														
A11960	Final Draft	5d	27-Jul-16	02-Aug-16	A11950														
A11970	Internal Review of Final Draft	2d	03-Aug-16	04-Aug-16	A11960														
A11980	Final Draft to DEP	1d	05-Aug-16	05-Aug-16	A11970														
A11990	Final Draft DEP Comments	10d	08-Aug-16	19-Aug-16	A11980														
A3710	Chapter 91 Filing	5d	22-Aug-16	26-Aug-16	A3510, A11990														
A3720	Notice in Environmental Monitor	35d	29-Aug-16	17-Oct-16	A3710														
MADEP WQ Certification (DCR Harbor Walk Connector)		73d	06-Jul-16	17-Oct-16															
A12010	Prepare Draft WQ application	13d	06-Jul-16	22-Jul-16	A11940														
A12020	Internal Review of Draft	2d	25-Jul-16	26-Jul-16	A12010														
A12030	Final Draft	5d	27-Jul-16	02-Aug-16	A12020														
A12040	Internal Review of Final Draft	2d	03-Aug-16	04-Aug-16	A12030														
A12050	Final Draft to DEP	1d	05-Aug-16	05-Aug-16	A12040														
A12060	Final Draft DEP Comments	10d	08-Aug-16	19-Aug-16	A12050														

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017	
						Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb		
A7310	Boston BTD Review 75% Design Package	20d	14-Sep-16	11-Oct-16	A7280														
A7320	MBTA Review 75% Design Package	20d	14-Sep-16	11-Oct-16	A7280														
Woods Memorial Bridge (by DOT)																			
A4040	Project by DOT	520d	01-Feb-16 A	06-Apr-18															

-  Remaining Level of Effort
-  Actual Work
-  Remaining Work
-  Critical Remaining Work
-  Milestone

 Summary

Wynn Boston Harbor
Six Month Lookahead Schedule (4/1/2016 - 9/30/2016)
20-May-16



Appendix 5

**Project Construction Workforce:
Women, Minority, Veteran Participation
As of March 31, 2016**

Reference 205 CMR 135.02(5)(e)

As of March 31, 2016, 13,658 person-hours of work was completed on the Project Site, with 71 workers, including 17 minorities, five females, and five veterans, on site over the last several months for pre-construction and remediation.

	# of Workers	Participation to Date (% of workforce hours)	Goal (% of workforce hours)
Minority	17	16.1%	15.3%
Female	5	7.3%	6.9%
Veteran	5	8.9%	3.0%

LOCAL TRADE UNION	PROJECT TO DATE									
	Project to Date (PTD) Total Hours	MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
		# Workers	PTD Hours	PTD Percentage	# Workers	PTD Hours	PTD Percentage	# Workers	PTD Hours	PTD Percentage
Laborers Local 151	16.0	1	16.0	100.0%	-	-	0.0%	-	-	0.0%
Laborers Local 22	6,813.5	12	2,122.5	31.2%	4	911.0	13.4%	3	1097.0	16.1%
Laborers Local 223	16.0	2	16.0	100.0%	-	-	0.0%	-	-	0.0%
Laborers Local 385	16.0	1	16.0	100.0%	-	-	0.0%	-	-	0.0%
Laborers Local 610	32.0	1	32.0	100.0%	-	-	0.0%	-	-	0.0%
Laborers Local 88 (Tunnel Workers)	32.0	-	-	0.0%	-	-	0.0%	-	-	0.0%
Local 103 I.B.E.W.	34.0	-	-	0.0%	-	-	0.0%	-	-	0.0%
Operating Engineers Local 4	5,138.0	-	-	0.0%	-	-	0.0%	-	-	0.0%
Piledrivers Local 56	1,561.0	-	-	0.0%	1	84.0	5.4%	2	124.5	8.0%
TOTAL	13,658.5	17	2,202.5	16.1%	5	995.0	7.3%	5	1,221.5	8.9%

CONTRACTOR	PROJECT TO DATE									
	Project to Date (PTD) Total Hours	MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
		# Workers	PTD Hours	PTD Percentage	# Workers	PTD Hours	PTD Percentage	# Workers	PTD Hours	PTD Percentage
Cashman Dredging & Marine Contracting	440.0	-	-	0.0%	-	-	0.0%	-	-	0.0%
Coastal Marine Construction	2,215.5	-	-	0.0%	1	84.0	3.8%	1	116.5	5.3%
DeLucca Fence Company	394.5	5	110.0	27.9%	1	16.0	4.1%	1	8.0	2.0%
J Rams INC	16.0	-	-	0.0%	-	-	0.0%	1	8.0	50.0%
Lockwood Remediation	32.0	-	-	0.0%	-	-	0.0%	-	-	0.0%
MON Landscaping, INC	96.0	7	96.0	100.0%	-	-	0.0%	-	-	0.0%
Richard Reid Electric	34.0	-	-	0.0%	-	-	0.0%	-	-	0.0%
The Welch Corp	10,430.5	5	1,996.5	19.1%	3	895.0	8.6%	2	1,089.0	10.4%
TOTAL	13,658.5	17	2,202.5	16.1%	5	995.0	7.3%	5	1,221.5	8.9%

**Contracts and Payments to Minority, Women and
Veteran Business Enterprises for Construction Phase**
As of March 31, 2016

Reference 205 CMR 135.02(5)(f)

As of March 31, 2016, Wynn had awarded \$5,895,821, or 95.0% of qualified construction contracts, in contracts to M/W/VBEs for pre-construction work. As of March 31, 2016, Wynn and Wynn contractors awarded three contracts to MBEs, four contracts to WBEs, and two contracts to VBEs for pre-construction work.

	# Contracts*	Contract Value (\$)	% of Total Construction Contracts Awarded to Date	% Goal	Paid to Date (\$)
MBE	3	5,580,983	90.0%	5.0%	5,341,293
WBE	4	293,788	4.7%	5.4%	132,997
VBE	2	21,050	0.3%	1.0%	13,592
TOTAL	9	\$5,895,821	95.0%	11.4%	\$5,487,882

*Note that 9 MBE contracts, 4 WBE contracts, and 1 VBE contract, are sub-contracted with Wynn's consultants.

**Contracts and Payments to Minority, Women and
Veteran Business Enterprises for Design Phase**
As of March 31, 2016

Reference 205 CMR 135.02(5)(f)

As of March 31, 2016, Wynn had awarded \$9,571,730, or 19.0% of qualified design contracts, to M/W/VBEs for design work. As of March 31, 2016, Wynn and Wynn consultants awarded eleven contracts to MBEs, nine contracts to WBEs, and three contracts to VBEs for design work.

	# Contracts*	Contract Value (\$)	% Total Design Contracts	% Goal	Paid to Date (\$)
MBE	11	4,165,305	8.3%	7.9%	2,542,394
WBE	9	2,069,758	4.1%	10.0%	688,018
VBE	3	3,336,667	6.6%	1.0%	2,130,700
TOTAL	23	\$9,571,730	19.0%	18.9%	\$5,361,112

*Note that 9 MBE contracts, 7 WBE contracts, and 2 VBE contract, are sub-contracted with Wynn's consultants.