

# Wynn Boston Harbor

## Monitoring of Project Construction and Licensee Requirements 205 CMR 135

### Quarterly Report Massachusetts Gaming Commission as of June 30, 2016



## Monitoring of Project Construction and Licensee Requirements

### Quarterly Report as of June 30, 2016

#### 1.0 Project at a Glance

The Wynn Boston Harbor (the “Project”) is an approximately \$2.1 billion luxury resort that will transform a blighted section of the City of Everett, Massachusetts adjacent to the Mystic River, into a world-class destination. The Project will contribute hundreds of millions of dollars, including tens of millions of dollars in infrastructure contributions to the City of Everett, the region, and the Commonwealth of Massachusetts. The Project will be constructed on the contaminated site of a former chemical manufacturing plant totaling approximately 33.9 acres (the “Project Site”).



The Project will be comprised of a luxury hotel with 629 rooms, a gaming area, retail space, food and beverage outlets, convention and meeting space, a spa and gym, a parking garage, and other complementary amenities. The Project will also include extensive landscape and open space amenities including a public gathering area with an outdoor park-like open space, a pavilion, waterfront features, a public harborwalk, and water transportation docking facilities reconnecting the City of Everett to the Mystic River and Boston Harbor for the first time in generations.

The Project will also include off-site improvements including extensive transportation improvements and a multiuse path from the Project's harborwalk to the existing paths at the Massachusetts Department of Conservation and Recreation ("DCR") Gateway Park. The Project will be developed in a single phase.

Wynn MA, LLC ("Wynn") received a conditional Category 1 gaming license for Region A (the "Gaming License") in November 2014. Since receiving the conditional Gaming License, Wynn has made significant progress on community outreach, project entitlements, permitting, land acquisition and the design of the Project.

In August 2015, Wynn selected Charter Contracting Company, LLC, a Massachusetts limited liability company, as its remediation contractor. Remediation of the Project Site commenced in October 2015, and final completion documentation is anticipated to be filed in August 2016.

On July 15, 2015, Wynn filed its Second Supplemental Final Environmental Impact Report ("SSFEIR") to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's Supplemental Final Environmental Impact Report ("SFEIR") dated April 3, 2015. On August 28, 2015, Wynn received a Certificate of the Secretary of Energy and Environmental Affairs on its SSFEIR (the "Secretary's Certificate") concluding that Wynn's SSFEIR "adequately and properly complies" with the Massachusetts Environmental Policy Act ("MEPA").

In accordance with MEPA, following the receipt of its Secretary's Certificate, Wynn has been working with various state agencies to obtain "Section 61 findings," a determination made by an agency of the Commonwealth describing the environmental impact, if any, of the Project and a finding that all feasible measures have been taken to avoid or minimize said impact. Wynn received its Section 61 findings from the following agencies on the dates set forth below:

Massachusetts Water Resources Authority:	January 12, 2016
Massachusetts Port Authority:	January 21, 2016
Massachusetts Department of Transportation & Department of Conservation and Recreation:	April 5, 2016
Massachusetts Gaming Commission:	April 25, 2016

## **2.0 Cost of Construction and Capitalization of Gaming Licensee**

Pursuant to 205 CMR 135.02(5)(a) and (b), please see Appendix 1 for a sworn certification regarding (a) the total estimated cost of construction of the Project and related infrastructure improvements and (b) the capitalization of the Wynn for the quarter ending June 30, 2016.

## **3.0 Design and Construction Contracts**

Pursuant to 205 CMR 135.02(5)(c), please see Appendix 2 for a list of all design and construction contracts executed for the quarter ending June 30, 2016 to design and construct the gaming establishment and related infrastructure improvements.

## **4.0 Progress of Construction**

Environmental permitting activity continues at an aggressive pace. The purpose of these technical filings is to ensure that input from regulators, local officials, and stakeholders is understood, analyzed, and incorporated. Significant field analysis has been done to properly understand the Project Site, including additional traffic analyses, nearly 2,000 soil and water samples, wetlands delineation, vegetation classifications, and various other data gathering activities on and off the Project Site.

Pursuant to 205 CMR 135.02(5)(d), the following is a status report regarding the progress of the construction of the Project.

### *4.1 Federal Permits.*

On September 8, 2015, Wynn submitted an application for a Section 10 and 404 Individual Permit from the United State Army Corps of Engineers (“ACOE”) with respect to dredging, structures and fill associated with navigation improvements and shoreline stabilization in support of the Project.

#### 4.2 State Permits.

On July 15, 2015, Wynn filed its SSFEIR to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's SFEIR dated April 3, 2015. On August 28, 2015, Wynn received a Secretary's Certificate concluding that Wynn's SSFEIR "adequately and properly complies" with MEPA.

The Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. With respect to broader regional transportation impacts, the Secretary's Certificate required the establishment of a "Regional Working Group" to be led by MassDOT for the purpose of assessing and developing long-term transportation improvements that will support sustainable redevelopment and economic growth in and around Sullivan Square. Wynn committed to participating in this Regional Working Group and providing a proportionate share of funding to support this effort.

The Secretary's Certificate also required enhanced public review during permitting and development of Section 61 findings by MassDOT and the Massachusetts Gaming Commission ("MGC"). Following the receipt of the Secretary's Certificate, Wynn had productive meetings with each of the State Agencies with permitting authority over the Project for the purpose of preparing Section 61 findings to be issued by each such State Agency. Wynn received its Section 61 findings from the following agencies on the dates set forth below:

Massachusetts Water Resources Authority:	January 12, 2016
Massachusetts Port Authority:	January 21, 2016
Massachusetts Department of Transportation & Department of Conservation and Recreation:	April 5, 2016
Massachusetts Gaming Commission:	April 25, 2016

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the Massachusetts Department of Environmental Protection ("MassDEP") to obtain license authorization for the development of portion of the Project on private filled and flowed tidelands. Pursuant to M.G.L. c. 21A, § 18(d)(2), (3) and (6), MassDEP and Wynn entered into a Memorandum of Agreement regarding Project specific schedule and fees for the Project (the "Fast Track Agreement").

Pursuant to the schedule set forth in the Fast Track Agreement, the comment period for Wynn's Chapter 91 License Application began on September 9, 2015 and concluded on October 9, 2015. On September 24, 2015, MassDEP held a public meeting at Everett City Hall for the purpose of receiving comments on Wynn's Chapter 91 License Application. The meeting was well attended and the comments received were all positive. Following the meeting, written comments were submitted to MassDEP for its consideration.

Wynn received its "Written Determination" from MassDEP on January 22, 2016. On February 11, 2016, Mayor Joseph A. Curtatone, in his capacity as Mayor of the City of Somerville ("Somerville"), filed a "Notice of Claim" with the Executive Office of Energy and Environmental Affairs, Department of Environmental Protection, requesting an adjudicatory hearing with respect to the Written Determination. On February 18, 2016, the Office of Appeals and Dispute Resolution of MassDEP issued a Scheduling Order pursuant to which a hearing on Somerville's appeal was set for June 2, 2016. As a direct result of this appeal, Wynn was unable to commence construction activities within those portions of the Project Site that are subject to Chapter 91.

Wynn, Somerville and the DEP participated in the adjudicatory hearing on June 2, 2016. MassDEP's presiding officer is anticipated to issue a recommended decision in July 2016. MassDEP's commissioner will issue a final decision following the receipt of the recommended decision.

#### *4.3 Local Permits.*

On May 11, 2015, Wynn submitted its Form 19A Site Plan Review Application to the Everett Planning Board. The City of Everett engaged outside consultants, LDD Collaborative, Inc. and TranSystems, to provide Site Plan Review services for the Project. On July 13, 2015, Wynn presented its Site Plan Review Application at the Everett Planning Board public meeting and advised the Everett Planning Board that it would be modifying its application to address comments raised by the City of Everett's outside consultants. On August 24, 2015, Wynn presented its modified application to the Everett Planning Board and the Everett Planning Board heard public comments. On September 16, 2015, the Everett Planning Board concluded the public hearing and unanimously approved the application.

The service road Application Site Plan Review and Special Permit was submitted to the City of Everett Planning Board for review in January 2016. On May 5, 2016, the Everett Planning Board issued the Site Plan Approval for the Service Road.

On August 11, 2015, Wynn submitted its Notice of Intent for the Project to the City of Everett Conservation Commission in order to obtain approval under the Massachusetts Wetland Protection Act for work within wetlands resource areas and buffer zones. The Everett Conservation Commission held an initial public meeting on August 20, 2015. On September 17, 2015, the Everett Conservation Commission held another public meeting and voted unanimously to approve Wynn's Notice of Intent. The Everett Conservation Commission issued its Order of Conditions with respect to the Project on September 24, 2015.

Pursuant to 205 CMR 135.02(6), please see [Appendix 3](#) for an updated permits chart and all documents and information listed in 205 CMR 120.01: *Permitting Requirements*.

#### *4.4 Site Remediation.*

Prior to the commencement of the remediation, Wynn completed field investigation related including nearly 2,000 samples landside and in the river, and significant laboratory analysis of the samples. On April 8, 2015, Wynn received a petition from residents of the City of Everett requesting that the disposal site be designated as a Public Involvement Plan ("PIP") site in accordance with Massachusetts General Laws (MGL) c. 21E §14(a). This law requires that, upon receiving such a petition, a plan for involving the public in decisions regarding response actions must be prepared and a public meeting held to present the proposed plan. The disposal site was designated as a PIP site on April 28, 2015. The PIP process was used to educate the public on the remediation process and provide a forum for addressing any comments. The PIP process will continue through the completion of the remediation of the site anticipated in August 2016.

Wynn and GZA GeoEnvironmental, Inc., the Licensed Site Professional ("LSP") for the Project Site, presented the draft PIP plan at a public meeting on June 2, 2015 at Everett City Hall. In addition, the draft Release Abatement Measure ("RAM") plan was also presented at the meeting. The comment period for the PIP plan was scheduled to end on June 22, 2015, but was extended by Wynn at the request of the petitioners for an additional 21 days to July 13, 2015. In addition, the comment period for the draft RAM plan was extended an additional 30 days to July 22, 2015.

On August 19, 2015, the Release Abatement Measure ("RAM") plan for the landside remediation (known as Phase 1) was submitted to the MassDEP and all petitioners were notified accordingly.

Pursuant to the RAM Plan, Wynn held public meetings in Everett and Charlestown on October 15 and 16, 2015, respectively, for the purpose of informing the public regarding the remediation prior to commencement. Remediation of the Project Site began following such meetings. Weekly updates on the remediation were posted on Wynn's website ([www.wynnineverett.com](http://www.wynnineverett.com)). The perimeter air-monitoring system was operational throughout the remediation and no alarm conditions attributable to the RAM work were recorded.

Phase 1 remediation of the Project Site was completed in the second quarter of 2016. A total of approximately 10,680 tons of contaminated soil was transported off-site for proper disposal during Phase 1. The soil was transported in lined trailers which were cleaned prior to leaving the Project Site.

A separate RAM Plan has been prepared to address construction-related RAM activities. Response actions to be conducted under this RAM Plan will include the excavation of contaminated soil, the dredging of contaminated sediment, and the placement of clean fill materials at the properties identified in the RAM Plan. On February 17, 2016, a public meeting on the construction-related RAM Plan was held at the Everett City Hall. The public comment period for the construction-related RAM Plan ended on March 9, 2016. No comments were received. On May 2, 2016 the construction-related RAM Plan and a Final Revised Public Involvement Plan was filed.

#### *4.5 Offsite Infrastructure.*

As described above, the Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. In light of this positive response, an RFP was issued on June 26, 2015 to select a design and permitting team to deliver the offsite roadway and transit station improvements. In November 2015, Wynn entered into an agreement with AECOM USA of America, a Massachusetts corporation ("AECOM"), to provide civil and geotechnical engineering and construction oversight services for off-site infrastructure related to the Project. During first quarter 2016, AECOM completed the applicable Roadway Safety Audits and continued with site surveys and concept design. During the second quarter 2016, site surveys were completed as well as the development of the 25% design plans and functional design reports. On April 26, 2016, Wynn and AECOM staff met with MassDOT, MBTA and DCR transportation officials to discuss the projects and schedule. On June 14, 2016, the 25% design plans and functional design reports were submitted to the City of Everett and their peer review consultant, Weston and Sampson/Thule, at a design briefing meeting.



The 25% design plans and functional design reports were submitted for review to MassDOT at a design briefing meeting held on June 24, 2016. Coordination with the Massachusetts Central Transportation Planning staff commenced regarding the 25% design.

On a separate track, Howard/Stein-Hudson Associates, Inc., Wynn's design team for the Sullivan Square improvements has been working since last year on conceptual designs and will continue to advance the design to 25%. In connection therewith, Wynn is working closely with the City of Boston to advance its filing with the Public Improvements Commission. On July 1, 2016 the Conceptual Design Report was submitted to Boston Transportation Department (BTD) for their review.

Subject to Wynn receiving all permits required to complete the work, all offsite improvements are envisioned to be completed and operable prior to the opening of the Project.

#### *4.6 Design.*

Project design has made significant progress this quarter. The foundation plan is complete and has been peer reviewed. The City of Everett issued the Foundation Permit on May 2, 2016. The hotel tower, podium, site, and interiors are being reviewed by the City of Everett.

#### *4.7 Construction Services.*

On January 8, 2016, Wynn entered into an Agreement for Guaranteed Maximum Price Construction Services with Suffolk Construction Company, Inc. ("Suffolk"). Suffolk is currently providing pre-construction services including estimating, design review, value engineering, and preparation for procurement and construction. Suffolk procured the site work, slurry wall/LBE, and curtain wall subcontractors in second quarter 2016 and pre-construction activities commenced at the end of May 2016. Below is a summary of the activities through June 30, 2016:

- Completed pre-excavation and guidewalls in the non-Chapter 91 areas for the slurry wall.
- Completed pre-excavation for the LBE's in the non-Chapter 91 areas.
- Mobilized and set up the slurry wall rigs and plants.
- Started pre-excavation for the precast piles in the non-Chapter 91 areas.

Dust control measures that are in-place include a water truck dedicated full time to the Project Site when work is occurring on the Project Site and covering dirt stockpiles at night with poly (plastic).

#### *4.8 Service Road.*

The service road and utilities drawings were prepared and issued on March 31, 2016. Bids were received in early May to allow early construction of this critical work. On May 25, 2016, J. Derenzo Co. was awarded the Service Road and Utility Relocation contract.

As of June 30, 2016 the following utility work was completed for the Service Road:

- Approximately 1,000 linear feet (lf) (45%) NGrid 23kv ductbank including 5 MHs.
- Approximately 900 lf (20%) Verizon ductbank including 3 MHs.
- NGrid and Verizon ductbanks crossings beneath 115 kV lines completed.
- Approximately 125 lf 10" ductile iron water line.
- Approximately 400 lf 18" ductile iron water line.

#### *4.9 Procurement.*

Proposals were received for Commissioning, Independent Testing, and Room Controls. Fenaugh Engineering and HAKS were selected for special inspections in June 2016. BR+A was selected for commissioning services in June 2016.

#### *4.10 Owner Controlled Insurance Program ("OCIP").*

Wynn has been working with Willis Towers Watson to initiate an Owner Controlled Insurance Program for the Project. This insurance program will be implemented prior to the commencement of construction.

#### *4.11 Project Labor Agreement.*

Following the engagement of Suffolk, Wynn and Suffolk re-engaged in discussions with local labor leaders and finalized the draft Project Labor Agreement for the Project. The Project Labor Agreement was executed on May 5, 2016.

#### 4.12 *Construction Management Plan.*

Howard/Stein-Hudson Associates, Inc. prepared a Construction Management Plan (“CMP”) for the purpose of mitigating any adverse impacts to the host and surrounding communities. The CMP was submitted to the City of Everett on April 21, 2016.

### **5.0 Project Schedule**

#### 5.1 *Six Month Look Ahead*

The 6-month look ahead schedule is attached hereto as Appendix 4.

#### 5.2 *Project Master Schedule*

The development of the Master Schedule will track with the environmental permitting and be finalized once the Project has completed the Chapter 91 process.

### **6.0 Project Resources/Diversity**

Pursuant to 205 CMR 135.02(5)(f), please see Appendix 5 for a report describing the number of contracts, total dollars amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the Project and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by Wynn as approved by the MGC .



June 30, 2016

Massachusetts Gaming Commission  
101 Federal St., 23rd Floor  
Boston, MA 02110

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a), please see below for the total estimated cost of construction of the project and related infrastructure improvements and the costs incurred as of June 30, 2016, calculated pursuant to 205 CMR 122.03: *Costs Included in the Calculation of Capital Investment*, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements:

***MGC Quarterly Report***

***Appendix 1***

(US\$ thousands)

<b>Component</b>	<b>Cost Incurred 6/30/2016</b>	<b>Estimated Remaining Cost</b>	<b>Total Estimated Cost</b>
Construction / on-site development	\$ 39,556	\$ 1,254,598	\$ 1,294,154
Design and engineering	42,733	110,294	153,027
Site preparation	8,606	73,026	81,632
Off-Site Improvements	1,287	36,123	37,410
Land acquisition	54,225	12,523	66,748
Pre-opening	21,711	67,925	89,636
Owner FF&E	1,171	144,614	145,785
<b>Total</b>	<b>\$ 169,288</b>	<b>\$ 1,699,104</b>	<b>\$ 1,868,392</b>

In addition, in accordance with 205 CMR 135.02(5)(b), I direct you to the financial statements of Wynn Resorts, Limited (NASDAQ: WYNN), the parent of Wynn MA, LLC (the "Licensee"), including Wynn Resorts' Quarterly Report on Form 10-Q for the quarter ended March 31, 2016, filed with the Securities and Exchange Commission (the "SEC") on May 6, 2016, which is available at [www.sec.gov](http://www.sec.gov). As reflected in these financial statements, Licensee has sufficient financial resources in order to meet all expected financial obligations relating to the completion of the Project and related infrastructure improvements associated with the Project.

I, Stephen Cootey, hereby certify, to my knowledge and in my capacity as Chief Financial Officer of Wynn Resorts, Limited, as to the material veracity of the foregoing.

Sincerely,



Stephen Cootey  
Chief Financial Officer

3131las vegas boulevard south las vegas NV 89109 tel (702) 770 7000

Appendix 2

**Design and Construction Contracts**

As of June 30, 2016

Reference 205 CMR 135.02(5)(c)

<b>Vendor/Contractor</b>	<b>Date</b>	<b>Services</b>	<b>MGC Status</b>
<b>AECOM</b>	11/4/15	Civil and Geotechnical Eng. – Offsite Infrastructure	NGV092
	1/18/16	Design and Construction Phase Services – MBTA Everett Maintenance Facility	NGV092
<b>Alliance Detective &amp; Security</b>	12/31/15	Site Security	NGV326
<b>Arup USA, Inc.</b>	12/10/14	Fire Protection Consulting	NGV102
<b>Bohler Engineering MA, LLC</b>	06/08/16	Engineering Services – Property Redevelopment - McDonalds	NGV845
<b>Bukhari Design Studio, LLC</b>	7/15/15	Concept and Documentation Services – High Limit Gaming	NGV434
<b>Cashman Dredging &amp; Marine Contracting and Company, LLC</b>	9/2/15	Site Clean-up/Fencing	NGV450
<b>Charter Contracting Company</b>	11/10/15	Site Remediation Services	NGV479
<b>Christopher Gordon</b>		Project Management	NGV226
<b>Cleo Design, LLC</b>	7/15/15	Design Consultant – Staff Dining	NGV500
	7/15/15	Design Consultant – Executive Offices	NGV500
<b>DHA Design Services LTD</b>	9/24/15	Exterior Lighting Design	NGV522
<b>Design Enterprise</b>	9/17/15	Design Consultant – High Limit Gaming	NGV460
<b>Eslick Design Associates</b>	05/22/15	Design Consultant – Site Signage	NGV383
	7/15/15	Design Consultant – Low-Rise and Garage Signage	NGV383
	7/15/15	Design Consultant – High-Rise Signage	NGV383
<b>First Circle Design, Inc.</b>	10/14/15	Design Consultant – Interior Lighting – Meeting & Convention/Gaming	NGV518
<b>Fort Point Associates, Inc.</b>	12/30/14	Planning and Environmental Consulting	NGV075
<b>Foundry Interior Design</b>	10/21/15	Design Consultant – Performance Lounge	NGV535
<b>Gilbane Building Company</b>	01/24/14	Preconstruction Consulting Services	NGV035
<b>GZA GeoEnvironmental, Inc.</b>	11/12/14	Geotechnical and Environmental Services	NGV013

	04/21/16	Geotechnical and Environmental Services – Harbor Walk	NGV013
<b>Hirsch Bedner Associates dba HBA/Hirsch Bedner Associates</b>	02/25/15	Design Consultant – High-Rise Interiors	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – F&B	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – Buffet	NGV133
	05/22/15	Design Consultant – Public Restrooms	NGV133
	05/22/15	Design Consultant – Meeting and Convention	NGV133
<b>Howard/Stein-Hudson Associates, Inc.</b>	12/30/14	Traffic Engineering	NGV079
	4/28/15	Traffic Engineering	NGV079
<b>Harry Feldman, Inc., dba Feldman Land Surveyors</b>	02/06/15	Surveying	NGV071
<b>JBA Consulting Engineers</b>	09/30/15	A/V Engineering Services	NGV642
<b>Jacobs Consultants Inc.</b>	12/04/14	Executive Architect	NGV181
<b>John Lyons Systems - Moonlighting</b>	05/09/16	A/V Engineering Services	NGV805
<b>Lifescapes International, Inc.</b>	02/03/15	Landscape Architect	NGV151
<b>Lighting Design Alliance</b>	10/29/15	Design Consultant – Interior Lighting – Food and Beverage/Public Areas	NGV439
	05/11/16	Design Consultant – Interior Lighting – Meeting and Convention Areas	NGV439
<b>Halifax Security Inc. dba M. Malia &amp; Associates</b>	01/23/15	Security and Surveillance Consulting	NGV123
<b>Michael Hong Architects, Inc.</b>	12/11/14	Architectural Design Services	NGV206
<b>Oguz Cem Yazici</b>	3/23/16	Construction Consultant – Scheduling	NGV801
<b>RF Networks</b>	11/12/15	Communication Systems Specifications	NGV688
<b>Ryan Biggs Clark Davis Engineers</b>	10/29/15	Structural Peer Review of Jacobs Drawings	NGV508
<b>Suffolk Construction Company, Inc.</b>	01/08/16	Construction Management	NGV163
<b>TRC Environmental Corporation</b>	09/30/15	Construction Consultant - Building Demolition	NGV067
<b>Vanasse &amp; Associates, Inc.</b>	02/06/15	Supplemental Final Environmental Impact Report - Transportation	NGV066
<b>Vermuelens, Inc.</b>	02/03/16	Construction Consultant – Construction Cost Analysis	NGC072
<b>Vicente Wolf Associates</b>	05/22/15	Design Consultant – F&B	NGV283

Appendix 3

**Permits**  
As of June 30, 2016

Reference 205 CMR 135.02(6)

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
<b>Federal</b>			
<b>Federal Aviation Administration (FAA)</b>  49 U.S.C. Subtitle VII, Aviation Programs, Part A and B; 14 CFR 77, Subpart D; Order JO 7400.2J, Procedures for Handling Airspace Matters, Ch. 7 Determinations	Determination Regarding Air Navigation	<u>Building:</u> Received January 9, 2016 <u>Cranes:</u> Submitted April 8, 2016 <u>Podium:</u> Submitted April 6, 2016	Determination is effective for 18 months and may apply for one 18-month renewal.
<b>U.S. Army Corps of Engineers (ACOE)</b>  Section 10 of Federal Rivers and Harbors Act; 33 USC s. 403; 33 CFR Parts 322, 325	Work in Navigable Waters (Section 10) Permit	Project: Submitted September 15, 2015 Permit Anticipated August, 2016	No fixed maximum decision time. For individual permits, ACOE will be guided by the target schedule of decision within 60 days of receiving completed application, subject to receipt of any additional information needed for decision and processes required by other state and federal laws (such as CZM Act) to precede decision.
<b>U.S. Army Corps of Engineers (ACOE)</b>  Section 404 of Federal Clean Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325	Clean Water Act (Section 404) Individual Permit	Project: Submitted September 15, 2015 Permit Anticipated August, 2016	Individual permits for a permanent structure or activity typically do not expire, but may specify when the work must start - usually within 1 year of issuance.



<p><b>U.S. Army Corps of Engineers (ACOE)</b></p> <p>Massachusetts General Permit issued January 10, 21 2010, modified November 13, 2012; pursuant to 33 CFR Part 330</p>	<p>Massachusetts General Permit (GP) 17</p>	<p>Sediment Remediation: Anticipated submittal October 2016</p>	<p>Massachusetts General Permit (“GP”) includes 41 general conditions for all activities and identifies 23 differentiated GPs based on activity. GP 17 applies to activities that affect the containment, stabilization, or removal of hazardous materials, or toxic waste materials, including court-ordered remedial action plans or related settlements, which are performed, ordered, or sponsored by a government agency with established legal or regulatory authority. Under GP 17, work in navigable waters with permanent impacts that meet or exceed the PCN limits on page 4 of the GP of less than or equal to ½ acres, is eligible for review under a PCN.</p>
<p><b>U.S. Environmental Protection Agency (EPA)</b></p> <p>Federal Clean Water Act Section 402(p); 33 USC s. 1342(p); 40 CFR 122.26; NPDES Construction General Permit, Effective February 16, 2012</p>	<p>National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management)</p>	<p>On-site: April 6, 2016</p>	<p>Decision time for CGP and RGP: effective 14 days after NOI submittal to and acknowledged by EPA. When the CGP expires on February 16, 2017, those activities covered by the CGP will likely have to file a NOI under the new CGP.</p>
<p><b>U.S. Environmental Protection Agency (EPA)</b></p> <p>Federal Clean Water Act Section 402(a), 33 USC s. 1342(a); 40 CFR 122.28; 314 CMR 4.00; NPDES Remediation General Permit, NPDES Permit No. MAG910000, Effective September 10, 2010</p>	<p>NPDES Remediation General Permit (RGP) (for construction dewatering)</p>	<p>Submitted May 25, 2016</p>	<p>When the RGP expires on September 10, 2015, those activities covered by the RGP will likely have to file a NOI under the new RGP. The new RGP is not yet in place.</p>

<b>State</b>			
<p><b>Executive Office of Energy and Environmental Affairs</b></p> <p>Massachusetts Environmental Policy Act; MGL c. 30 ss. 61-62I; 301 CMR 11.00</p>	<p>Massachusetts Environmental Policy Act (MEPA) Review</p>	<p><u>Project:</u></p> <p>Certificate on EENF received 11/26/13</p> <p>Certificate on DEIR received 2/21/14</p> <p>Certificate on FEIR received 8/15/14</p> <p>Certificate on SFEIR Received 4/03/15</p> <p>Certificate on SSFEIR Received 8/28/15</p> <p><u>Sediment Remediation:</u> Filing NPC anticipated September 2016</p>	<p>Secretary determines whether a Draft EIR, or Final EIR, as applicable, is adequate within 37 days of notice of availability of the EIR in the Environmental Monitor.</p> <p>A project that has not commenced either construction, or other project development activities (including final design, property acquisition, or marketing), within five years of notice of availability of Final EIR must file a Notice of Project Change.</p> <p>Secretary determines whether a subsequent filing is required. MEPA review is complete if no further filings are required.</p>
<p><b>Executive Office of Energy and Environmental Affairs</b></p> <p>MGL c. 21A ss. 2 and 4A; 301 CMR 23.00</p>	<p>Municipal Harbor Plan</p>	<p>Submitted on 10/16/13 Approved on 2/10/14</p>	<p>After publication of proposed Plan in Environmental Monitor and 30 day public comment period, Secretary has 60 days to consult with municipality proposing the Plan and other applicable agencies/entities, and 21 days thereafter to issue a written decision on the MHP.</p>
<p><b>Massachusetts Department of Environmental Protection (MassDEP)</b></p> <p>MGL c. 91 ss. 12-14; 310 CMR 9.00</p>	<p>Chapter 91 Waterways Determination of Applicability</p>	<p>Determination of Applicability re Chapter 91 jurisdictional boundaries received on July 29, 2013</p>	
<p><b>Massachusetts Department of Environmental Protection (MassDEP)</b></p> <p>MGL c. 91 ss. 12-14; 310 CMR 9.00</p>	<p>Chapter 91 Waterways License</p>	<p><u>Project:</u> Submitted August 19, 2015 License Anticipated August, 2016</p> <p><u>Sediment Remediation:</u> Submittal Anticipated October 2016</p>	<p>Licenses are issued for a fixed term; the standard term is 30 years but a license may be issued for an extended term (maximum of 99 years) if certain additional requirements are met.</p>
<p><b>MassDEP</b></p> <p>MGL c. 21 s. 43; 310 CMR 7.12</p>	<p>Compliance Certification for Stationary Engine</p>	<p>TBD</p>	<p>Required for CHP and generator</p>

<p><b>MassDEP</b></p> <p>MGL c. 111 ss. 142A-142E; 310 CMR 7.09</p>	<p>Notification of Construction and Demolition</p>	<p>TBD</p>	<p>Effective 10 working days after filing of notification.</p>
<p><b>MassDEP</b></p> <p>Section 401 of Federal Clean Water Act, 33 USC s. 1341; Massachusetts Clean Waters Act, MGL c. 21 ss. 26 et seq.; 314 CMR 9.00 (which cites to 310 CMR 4.00)</p>	<p>Water Quality Certification (401)</p>	<p><u>Project</u>: Submitted September 8, 2015 Approval received January 22, 2016</p> <p><u>Sediment Remediation</u>: Submittal Anticipated October 2016</p>	<p>Standard MassDEP technical review period is 120 days (24 days for determination of administrative completeness and 96 days for technical review). No fixed maximum decision time.</p>
<p><b>MassDEP</b></p> <p>MGL c. 131 s. 40; 310 CMR 10.00</p>	<p>Wetlands Superseding Order of Conditions</p>	<p>Only in event of appeal of Order of Conditions issued by Everett Conservation Commission</p>	<p>Per 310 CMR 10.05 (7)(f) Issued within 70 days of request for superseding action (unless MassDEP requests additional information).</p>
<p><b>MassDEP Bureau of Waste Site Cleanup/Massachusetts Contingency Plan (MCP)</b></p> <p>MGL c. 21E; 310 CMR 40.000</p>	<p>(Submittals by Licensed Site Professional on behalf of Site Owner - do not need DEP approval)</p>	<p><u>Landside Remediation</u>: Draft RAM Plan provided to DEP in May 2015; PIP process underway</p> <p><u>Sediment Remediation</u>: Phase II Submitted December 2015</p> <p><u>Phase III</u>: Submittal Anticipated December 2016</p>	<p>Agency decision time frame N/A under MCP privatized program.</p>
<p><b>Massachusetts Water Resources Authority (MWRA)</b></p> <p>Chapter 372 of the Acts of 1984, s. 8(m); 360 CMR 10.000</p>	<p>Section 8(m) Permit (to cross or construct within an MWRA easement)</p>	<p><u>Project</u>: Anticipated Submittal September 2016</p>	
<p><b>Massachusetts Office of Coastal Zone Coastal Zone Management (CZM)</b></p> <p>301 CMR 20.00, M.G.L. c. 21A, §§2 and 4A</p> <p>Coastal Zone Management Act of 1972, 16 U.S.C. 1451 et seq., 15 CFR §§ 923 and 930</p>	<p>Federal Consistency Certification</p>	<p><u>Project</u>: Submitted December 2015</p> <p><u>Sediment Remediation</u>: Anticipated Submittal October 2016</p>	

<b>Massachusetts Historical Commission (MHC)</b>  MGL c. 9 ss. 26 et seq.; 950 CMR 71.00	Review of project relative to potential effects on State Register historic/ archaeological resources.	Review Completed	Within 30 days of receipt of a completed Project Notification Form or ENF, the MHC will determine whether further information is needed and/or consultation is needed because the project may affect State Register properties. Beyond initial period, no other maximum decision times apply.
<b>Board of Underwater Archaeological Resources (BUAR)</b>  M.G.L. c. 6, ss. 179 and 180; 312 CMR 2.00	Review of waterside activities	<u>Project:</u> Review Completed  <u>Sediment Remediation:</u> Anticipated review concurrent with MEPA NPC	
<b>Massachusetts Department of Transportation (MassDOT)</b>  MGL c. 81 s. 21, 720 CMR 13.00	Non-Vehicular Access Permit - Off-site roadway improvements	TBD	MassDOT completes technical reviews of the Access Permit application in 75 business days (35 business days following receipt of the 25% design submission, 20 business days following receipt of the 75%/100% design submission, and 20 business days following receipt of the PS&E submission.) Following technical review and approval, Section 61 Finding, and completion of MHC review and Mass. Wetlands Protection Act permitting, the MassDOT permit is issued 5 to 7 business days following final design approval.
<b>Massachusetts Department of Transportation (MassDOT)</b>  MGL c. 40 s. 54A	Consent to issuance of building permit for construction on land formerly used by railroad company	<u>Project:</u> Approval issued May 2, 2016	
<b>Massachusetts Department of Transportation (MassDOT)</b>  MGL c. 161A s. 5(b)	MBTA Land Disposition and Easement Agreements	Anticipated Summer 2016	

Local			
<p><b>City of Boston (Off-site Roadway) Public Improvement Commission (PIC) Boston Transportation Department (BTD)</b></p> <p>Revised Ordinances of City of Boston of 1961, Ch.21, Sect. 36</p>	Approvals	Filed January 30, 2015	
<p><b>Everett Planning Board</b></p> <p>M.G.L. 40A, as amended, and Everett Zoning Ordinance, Section 28A, Resort Casino Overly District (RCOD) in Lower Broadway Economic Development District (LBEDD)</p>	Site Plan Review	<p><u>Project</u>: Approval Received October 14, 2015</p> <p><u>Access Road</u>: Approval Received May 5, 2016</p>	<p>Site Plan Review decisions shall be issued within 180 calendar days after filing of a completed application. Everett Zoning Ordinance, Sec. 28A(10)(B)(iii).</p> <p>Everett has accepted expedited permitting processes for Priority Development Sites pursuant to MGL c. 43D. All lots located in the LBEDD and RCOD are Priority Development Sites, Everett Zoning Ordinance Section 28A(10)(B).</p>
<p><b>Everett Conservation Commission</b></p> <p>Everett City Charter, c. 2, Article III, Division 7, Section 2-252 M.G.L. c. 131 §40; 310 CMR 10.00</p>	Wetlands Order of Conditions	<p><u>Project</u>: Order of Conditions issued September 24, 2015</p> <p><u>Landside Remediation</u>: Order of Conditions Issued 2015</p> <p><u>Sediment Remediation</u>: Submittal Anticipated September/October 2016</p>	<p>Decision time (about 42 days plus duration of public hearing which may consist of more than one ConComm meeting):</p> <ul style="list-style-type: none"> <li>- A public hearing must be held within 21 days of receiving NOI.</li> <li>- Orders of Conditions issued within 21 days of the close of the public hearing.</li> </ul> <p>Orders of Conditions are valid for 3 years unless extended.</p>
<p><b>Everett Fire Department</b></p> <p>Rev. Ordinance 1976, Pt.2, Ch.7, §33</p> <p>Everett City Charter, Chapter 8, Article I, §2-252</p> <p>M.G.L. c. 148 §10A</p>	<p>Review of Plans</p> <p>Fire Suppression System Installation</p> <p>Fuel Storage Permit</p> <p>LP Gas Storage Permit</p> <p>Underground Storage Tank Removal Permit (Commercial)</p>	TBD	

<b>Everett Health Department</b> M.G.L. c. 140	Food Establishment Permit Application	TBD	Permits are annual, and expire May 31st of each year.
<b>Everett Licensing Commission</b> Victualler License: M.G.L. c. 140	Alcohol License Common Victualler License	TBD	
<b>Everett Public Works</b> Sewer: M.G.L., c. 83; Everett City Charter, Chapter 15  Water: Everett City Charter, Chapter 20	Sewer Connection Permit Water Connection Permit	TBD TBD	
<b>Everett Building Department</b> State Building Code, 780 CMR 105.3.1	Building Permit <ul style="list-style-type: none"> <li>• Plumbing</li> <li>• Gas</li> <li>• Electrical</li> <li>• Wire</li> <li>• Trench</li> <li>• Mechanical</li> <li>• Foundation</li> </ul>	Foundation Permit May 2, 2016	30 days from submission of completed application. Specific permits (plumbing, gas, etc.) to be requested and issued at various times during construction period within 30 days following application
<b>Boston Conservation  Commission</b> M.G.L. c. 131 §40; 310 CMR 10.00	Wetlands Order of Conditions	<u>Sediment Remediation:</u> Submittal Anticipated September/October 2016	

Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016						2017			
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
<b>Wynn Boston Harbor</b>						717d 24-Aug-15 A 12-Jul-18									
<b>Main Project</b>						423d 24-Aug-15 A 12-May-17									
<b>Environmental Permits</b>						365d 24-Aug-15 A 21-Feb-17									
<b>Chapter 91 - Main Project</b>						110d 12-Feb-16 A 15-Jul-16									
A3640	MP 91 Chapter 91 Appealed	110d	12-Feb-16 A	15-Jul-16	A3635	MP 91 Chapter 91 Appealed									
A4200	MP 91 Chapter 91 License Issued	8d	06-Jul-16	15-Jul-16	A3640	MP 91 Chapter 91 License Issued									
<b>CZM Consistency Review - Main Project</b>						219d 24-Aug-15 A 22-Jul-16									
A3910	MP CZM Prepare CZM Permit & Application	20d	24-Aug-15 A	06-Jul-16	A3590	MP CZM Prepare CZM Permit & Application									
A3990	MP CZM Decision / Permit (Requires Chapter 91)	5d	18-Jul-16	22-Jul-16	A3980, A3640, A801	MP CZM Decision / Permit (Requires Chapter 91)									
<b>FAA Air Navigation Determination - Site Equipment Use - Main Project</b>						63d 11-Apr-16 A 11-Jul-16									
A1080	FAA Permit Application Review - Tower Crane / Pile Driver	62d	11-Apr-16 A	08-Jul-16	A1070	FAA Permit Application Review - Tower Crane / Pile Driver									
A1090	FAA Finding of No Adverse Effect - Able to use site equipment - Tower Crane / Pile	0d	11-Jul-16	11-Jul-16	A1080	FAA Finding of No Adverse Effect - Able to use site equipment - Tower Crane / Pile									
<b>USACE SEC 10 &amp; 404 - Navigational Dredging</b>						36d 28-Jan-16 A 29-Jul-16									
A7430	MP 404/10 Decision / Permit (Requires CZM which requires 91 )	36d	28-Jan-16 A	29-Jul-16	A4330, A3990, A4200	MP 404/10 Decision / Permit (Requires CZM which requires 91 )									
<b>MEPA - ENF - Remedial Dredging</b>						32d 01-Sep-16 17-Oct-16									
A8520	MEPA Meeting	1d	01-Sep-16*	01-Sep-16	A7470, A7480	MEPA Meeting									
A4310	RD File ENF for Remedial Dredging	1d	07-Sep-16	07-Sep-16	A7480, A8520	RD File ENF for Remedial Dredging									
A3490	RD Notice in Environmental monitor	1d	16-Sep-16	16-Sep-16	A4310	RD Notice in Environmental monitor									
A3500	RD Comment period / Public Hearing (20 calendar days)	14d	16-Sep-16	05-Oct-16	A3490	RD Comment period / Public Hearing (20 calendar days)									
A3510	RD Secretary Decision	1d	17-Oct-16	17-Oct-16	A3500	RD Secretary Decision									
<b>Chapter 91 - Remedial Dredging (requires WQ)</b>						207d 25-Apr-16 A 21-Feb-17									
A4280	Internal Review of First Draft	10d	25-Apr-16 A	06-Sep-16	A3790	Internal Review of First Draft									
A3800	RD 91 Internal Review of Final Draft Application	10d	07-Sep-16	20-Sep-16	A3790, A4280	RD 91 Internal Review of Final Draft Application									
A3810	RD 91 Draft to MASS DEP	5d	21-Sep-16	27-Sep-16	A3800	RD 91 Draft to MASS DEP									
A3820	RD 91 Final Application DEP comments	10d	28-Sep-16	11-Oct-16	A3810	RD 91 Final Application DEP comments									
A3830	RD Chapter 91 Filing	5d	12-Oct-16	18-Oct-16	A3820, A5172, A3510	RD Chapter 91 Filing									
A3840	RD 91 Notice in Environmental Monitor	6d	19-Oct-16	26-Oct-16	A3830	RD 91 Notice in Environmental Monitor									
A3850	RD 91 Comment Period / Public Hearing	13d	28-Oct-16	15-Nov-16	A3840	RD 91 Comment Period / Public Hearing									
A3860	RD 91 End of Chapter 91 Technical Review (3 Months)	65d	16-Nov-16	21-Feb-17	A3850, A3330	RD 91 End of Chapter 91									
<b>Water Quality Certificate 401 - Remedial Dredging (before Ch. 91)</b>						207d 25-Apr-16 A 21-Feb-17									
A11840	Internal Review of First Draft	10d	25-Apr-16 A	06-Sep-16	A10890	Internal Review of First Draft									
A10900	RD WQ Internal Review of Final Draft Application	10d	07-Sep-16	20-Sep-16	A10890, A11840	RD WQ Internal Review of Final Draft Application									
A10920	RD WQ Draft to MASS DEP	5d	21-Sep-16	27-Sep-16	A10900	RD WQ Draft to MASS DEP									
A10930	RD WQ Final Application DEP comments	10d	28-Sep-16	11-Oct-16	A10920	RD WQ Final Application DEP comments									
A10940	RD Chapter 401 Filing	5d	12-Oct-16	18-Oct-16	A10930, A3510	RD Chapter 401 Filing									
A10950	RD WQ Notice in Environmental Monitor	6d	19-Oct-16	26-Oct-16	A10940	RD WQ Notice in Environmental Monitor									
A10960	RD WQ Comment Period / Public Hearing	13d	28-Oct-16	15-Nov-16	A10950	RD WQ Comment Period / Public Hearing									

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016					2017									
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr					
A10970	RD WQ End of Chapter 401 Technical Review (3 Months)	65d	16-Nov-16	21-Feb-17	A10960															
<b>Everett Con. Comm. - Wetlands Notice of Intent - Remedial Dredging</b>						▼ Everett Con. Comm. - Wetlands Notice of Intent -														
A8160	E - RD NOI Final Draft	5d	23-May-16 A	06-Sep-16	A8150															
A8170	E - RD NOI Internal Review of Final Draft	5d	07-Sep-16	13-Sep-16	A8160															
A8180	E - RD NOI Final Draft to DEP	5d	14-Sep-16	20-Sep-16	A8170															
A8190	E - RD DEP Comments on Final Draft	9d	21-Sep-16	03-Oct-16	A8180															
A8200	E - RD NOI File Notice of Intent	11d	04-Oct-16	18-Oct-16	A8190															
A8410	E - RD NOI First Hearing	1d	10-Nov-16	10-Nov-16	A8180, A8200															
A11000	E - RD NOI Second Hearing	1d	12-Dec-16	12-Dec-16	A8410															
A8220	E - RD NOI Decision / Permit	2d	13-Dec-16	14-Dec-16	A11000, A8200															
A8240	E - RD NOI Order of Conditions	1d	14-Dec-16	14-Dec-16	A8220															
A8230	E - RD NOI End of Appeal Period	10d	15-Dec-16	29-Dec-16	A8220, A8240															
<b>Boston Con. Comm. - Wetlands Notice of Intent - Remedial Dredging</b>						▼ Boston Con. Comm. - Wetlands Notice of Intent -														
A8270	B - RD NOI Final Draft	5d	23-May-16 A	06-Sep-16	A8260															
A8280	B - RD NOI Internal Review of Final Draft	5d	07-Sep-16	13-Sep-16	A8270															
A8290	B - RD NOI Final Draft to DEP	5d	14-Sep-16	20-Sep-16	A8280															
A8300	B - RD DEP Comments on Final Draft	9d	21-Sep-16	03-Oct-16	A8290															
A8310	B - RD NOI File Notice of Intent	11d	04-Oct-16	18-Oct-16	A8300															
A8320	B - RD NOI Review and Public Hearing	13d	19-Oct-16	04-Nov-16	A8310															
A8330	B - RD NOI Decision / Permit	19d	16-Nov-16	14-Dec-16	A8320, A8220															
A8350	B - RD NOI Order of Conditions Issued	1d	14-Dec-16	14-Dec-16	A8330															
A8340	B - RD NOI End of Appeal Period	10d	15-Dec-16	29-Dec-16	A8330, A8350															
<b>USACE SEC 10 &amp; 404 - Remedial Dredging (requires Ch.91, WQ, CZM)</b>						▼ USACE SEC 10 & 404 - Reme														
A3420	RD Final Application	65d	03-Mar-16 A	23-Sep-16	A3410															
A3430	RD File Application - General Permit 17	1d	25-Oct-16	25-Oct-16	A3420															
A7440	RD Technical Review	74d	26-Oct-16	10-Feb-17	A3430															
<b>MCP - Massachusetts Contingency Plan</b>						▼ MCP - Massachusetts Contingency Plan														
A3670	MCP Phases III and IV - Draft Plan Review	5d	23-May-16 A	01-Sep-16	A3660															
A4110	MCP Phases III and IV - Final Plan	21d	02-Sep-16	03-Oct-16	A3670															
A4120	MCP Phases III and IV - Final Plan Submitted	0d		03-Oct-16	A4110															
A4130	Public Comment Period (20 calendar days)	15d	04-Oct-16	24-Oct-16	A4120															
<b>Design</b>						▼ Design														
<b>Permit Drawings</b>						▼ Permit Drawings														
A12260	Garage Drawings (for City Review)	0d		15-Jul-16	A10820															
A12270	Podium Drawings (for City Review)	0d		15-Jul-16	A12260															
<b>GMP Documents</b>						▼ GMP Documents														
A10820	GMP Documents (All)	0d		15-Jul-16	A10120															

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone





Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016					2017				
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
<b>Construction Documents</b>						0d 16-Sep-16 16-Sep-16 ▼ Construction Documents ◆ Construction Documents (All)									
A9780	Construction Documents (All)	0d		16-Sep-16	A9580, A12270										
<b>Construction Permits - Structural Peer Review</b>						32d 27-May-16 A 13-Jul-16 ▼ Construction Permits - Structural Peer Review									
<b>City of Everett Building Permits</b>						50d 06-Jun-16 A 15-Aug-16 ▼ City of Everett Building Permits									
<b>Owner's Insurance</b>						65d 01-Jul-16 A 03-Oct-16 ▼ Owner's Insurance									
<b>Remediation</b>						300d 04-Jan-16 A 16-Mar-17 Remediation									
<b>Landside Remediation</b>						300d 04-Jan-16 A 16-Mar-17 Landside Remediation									
A2580	Groundwater Monitoring	300d	04-Jan-16 A	16-Mar-17	A2570	Groundwater Monitoring									
A2590	Draft RAM Completion Report	6d	11-Apr-16 A	15-Jul-16	A2570, 11960, A2980	Draft RAM Completion Report									
A2690	Submit Final RAM Completion Report	1d	01-Aug-16	01-Aug-16	A2590	Submit Final RAM Completion Report									
<b>Dredging</b>						161d 16-Feb-16 A 30-Sep-16 Dredging									
A8365	Time of Year Restriction 2016 (No Work)	161d	16-Feb-16 A	30-Sep-16		Time of Year Restriction 2016 (No Work)									
<b>Project Cost Generation</b>						22d 15-Sep-16 17-Oct-16 ▼ Project Cost Generation									
A5690	GMP Submitted by CM	0d		15-Sep-16	11840, A10820	◆ GMP Submitted by CM									
A5720	GMP Review/Approval	22d	16-Sep-16	17-Oct-16	A5690	GMP Review/Approval									
A10070	GMP Contract Amendment	0d		17-Oct-16	A5720, A5690, 11840	◆ GMP Contract Amendment									
<b>Construction - Main Project</b>						254d 12-May-16 A 12-May-17 MBTA Storm Drain Outfall Relocations									
<b>MBTA Storm Drain Outfall Relocations</b>						38d 01-Jul-16 A 26-Aug-16 MBTA Storm Drain Outfall Relocations									
14290	36" Storm Drain - DMHZ2 to DMH2K	15d	01-Jul-16 A	19-Jul-16	14280	36" Storm Drain - DMHZ2 to DMH2K									
14300	24" Storm Drain (west) - CB21 to DMH3X	19d	01-Jul-16 A	29-Jul-16	14290, A4200	24" Storm Drain (west) - CB21 to DMH3X									
14310	36" Storm Drain - DMH2K to DMHZ7	12d	20-Jul-16	04-Aug-16	14300	36" Storm Drain - DMH2K to DMHZ7									
14320	24" Storm Drain - DMH2D to DMH2K	8d	20-Jul-16	29-Jul-16	14310	24" Storm Drain - DMH2D to DMH2K									
14340	Install Detention Basin #2	15d	01-Aug-16	19-Aug-16	14320	Install Detention Basin #2									
14350	24" Storm Drain - DMH2K to Detention Basin	17d	01-Aug-16	23-Aug-16	14340	24" Storm Drain - DMH2K to Detention Basin									
14360	Temp Bypass from DMHZ7 to Existing 36" Drain Line	5d	05-Aug-16	11-Aug-16	14350	Temp Bypass from DMHZ7 to Existing 36" Drain Line									
14260	48" Storm Drain - Detention Basin #2 to DMH1E	6d	19-Aug-16	26-Aug-16	A4200, 14280, 14360	48" Storm Drain - Detention Basin #2 to DMH1E									
<b>Phase 1 Marine Work</b>						125d 03-Oct-16 31-Mar-17 Phase 1 Marine Work									
14330	Mobilize, Rip Rap, Outfalls, Precast Piles, E/B Loading Slab Transfer	20d	03-Oct-16	28-Oct-16	A8365	Mobilize, Rip Rap, Outfalls, Precast Piles, E/B Loading Slab Transfer									
14370	Install Bulkhead and Sheet Piles	40d	31-Oct-16	28-Dec-16	14330	Install Bulkhead and Sheet Piles									
14390	Wharf Construction, Sheet Piles, Timber Piles	65d	29-Dec-16	31-Mar-17	14370	Wharf Construction, Sheet Piles, Timber Piles									
<b>Subcontractor Procurement Milestones</b>						39d 15-Jul-16 09-Sep-16 Subcontractor Procurement Milestones									
A12170	Tower Cranes	0d		15-Jul-16	A3035	◆ Tower Cranes									
A12190	MEP Equipment	0d		22-Jul-16	A12170	◆ MEP Equipment									
A12210	Curved Escalators	0d		22-Jul-16	A12190	◆ Curved Escalators									
A12220	Structural Steel	0d		29-Jul-16	A12190	◆ Structural Steel									
A12540	Marine Work	0d		29-Jul-16	A12220	◆ Marine Work									
A3100	Pile Caps, SOG, Garage Concrete	0d		15-Aug-16	A3035, A3180, A108	◆ Pile Caps, SOG, Garage Concrete									

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone
- ▼ Summary



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016					2017				
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
A12160	Podium Concrete	0d		22-Aug-16	A3100		◆ Podium Concrete								
A12180	Hotel Concrete	0d		22-Aug-16	A12170, A10820, A1		◆ Hotel Concrete								
A12200	Podium Facade	0d		22-Aug-16	A12190		◆ Podium Facade								
A12230	MEP Trades	0d		09-Sep-16	A12180		◆ MEP Trades								
<b>Potential Early Work (No need for Chapter 91 Approval)</b>		57d	25-May-16 A	15-Aug-16											
<b>Resort Construction</b>		209d	18-Jul-16	12-May-17											
<b>Garage and Tower</b>		209d	18-Jul-16	12-May-17											
A11495	Mobilization	0d	18-Jul-16		13080, 13130, A1149		◆ Mobilization								
A11500	Slurry and LBEs	53d	18-Jul-16	29-Sep-16	A11495, A12210, A2			Slurry and LBEs							
A11620	Mass Excavation, tie-backs	89d	30-Sep-16	07-Feb-17	A11500, A1090, A17										
A11630	Concrete Mat Slabs, WP, Rock Anchors	114d	01-Dec-16	12-May-17	A11620, A3100, A26										
<b>Podium</b>		209d	18-Jul-16	12-May-17											
A12460	Slurry and LBEs	53d	18-Jul-16	29-Sep-16	A11500			Slurry and LBEs							
A12470	Mass Excavation, tie-backs	89d	30-Sep-16	07-Feb-17	A12460										
A12480	Concrete Mat Slabs, WP, Rock Anchors	114d	01-Dec-16	12-May-17	A12470										
<b>Convention</b>		124d	26-Jul-16	20-Jan-17											
A11810	Convention Area Piles, Excavation, Pile Caps, Utilities	124d	26-Jul-16	20-Jan-17	A11500										
<b>CUP</b>		124d	18-Jul-16	12-Jan-17											
A12400	CUP Area Piles, Excavation, Pile Caps, Utilities	99d	18-Jul-16	06-Dec-16	A11495										
A12410	CUP Area Slab	25d	07-Dec-16	12-Jan-17	A12400										
<b>Tenant Retail</b>		131d	12-May-16 A	15-Nov-16											
A7570	Identify Lease Tenant	131d	12-May-16 A	15-Nov-16											
<b>Broadway Projects</b>		200d	30-Oct-15 A	29-Dec-17											
<b>Alford Retail Building Demolition</b>		32d	15-Jun-16 A	22-Jul-16											
A11250	Cut Utilities	3d	15-Jun-16 A	01-Jul-16 A	A11060										
A11050	Disposal	1d	05-Jul-16 A	06-Jul-16 A	A11060, A11250										
A11070	Demo Alford Retail Building	12d	07-Jul-16	22-Jul-16	A11060, A11050										
<b>128 Broadway (McDonald's)</b>		170d	17-Mar-16 A	14-Nov-16											
<b>128 Broadway (McDonald's) Demolition</b>		115d	17-Mar-16 A	26-Aug-16											
A1861	Vacate McDonald's	76d	17-Mar-16 A	29-Jul-16	11050										
11130	Demo Documents	5d	13-Jun-16 A	08-Jul-16	11100										
11140	Bid Demo Contractor	9d	11-Jul-16	21-Jul-16	11130										
11150	Review/Approve Bids, Award Demo	6d	22-Jul-16	29-Jul-16	11140										
11160	Demo Permit	9d	26-Jul-16	05-Aug-16	A11190, 11150										
11170	Cut Utilities	5d	01-Aug-16	05-Aug-16	11150										
11180	Disposal of Regulated Materials	5d	08-Aug-16	12-Aug-16	11170										
11090	Demo Existing McDonald's	10d	15-Aug-16	26-Aug-16	11160, A1861, 11180										

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016					2017						
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr		
13260	Demo Complete	0d		26-Aug-16	11090, 11920												
<b>New McDonald's</b>		75d	01-Aug-16	14-Nov-16													
11080	Construction (New McDonald's, Utilities, Parking) - 100 days	74d	01-Aug-16	11-Nov-16	11060, A1861, 1112C												
11110	New McDonald's Open	0d		14-Nov-16	11760, 11080, 13260												
<b>38 Broadway (Mobil) Demolition</b>		95d	01-Mar-16 A	31-May-17													
A1863	Terminate Mobil Lease	60d	01-Mar-16 A	31-May-17	A1860												
A7690	Environmental Investigation	15d	02-Jun-16 A	15-Jul-16	A1860, A7710, A1863												
A7860	GZARAM Plan (Check with GZA)	10d	18-Jul-16	29-Jul-16	A7690												
<b>48 Broadway (Dunkin Donuts) Demolition</b>		167d	30-Oct-15 A	29-Dec-17													
A1870	Terminate Dunkin Donuts Lease	167d	30-Oct-15 A	29-Dec-17	A1860												
A8400	Environmental Investigation	25d	06-Jul-16	09-Aug-16	A8390, A8420, A1870												
<b>MBTA Loading Dock and New Gatehouse</b>		236d	30-Oct-15 A	30-Sep-16													
12905	Finalize License	5d	30-Oct-15 A	05-Jul-16 A													
12860	Prepare Construction Documents	75d	30-Oct-15 A	13-Jul-16													
12910	Finalize Easement	75d	30-Oct-15 A	01-Aug-16	14380												
12890	Issue Bid Documents	2d	14-Jul-16	15-Jul-16	12860, 12860, 12910												
13010	MBTA Review	10d	14-Jul-16	27-Jul-16	12860												
12900	Bid/Award Contractor	7d	18-Jul-16	26-Jul-16	12890												
12870	Pre-bid Meeting	1d	20-Jul-16	20-Jul-16	12860												
12850	Loading Dock Construction	32d	02-Aug-16	15-Sep-16	12890, 12900, 12870												
12920	Move Storage Building	32d	02-Aug-16	15-Sep-16	12900												
12975	Build New Gatehouse	43d	02-Aug-16	30-Sep-16	12900												
12880	Loading Dock Operational	0d		15-Sep-16	12850, 13290												
13280	MBTA New Entrance Operational	0d		30-Sep-16	12975, 13300, 12920												
<b>Service Road and Utilities Projects</b>		623d	26-Jan-16 A	12-Jul-18													
<b>Preferred Utility Relocations Options</b>		17d	22-Jun-16 A	15-Jul-16													
<b>Verizon Relocation through Santilli Circle (for Gateway)</b>		17d	22-Jun-16 A	15-Jul-16													
13130	Relocate FIRE ALARM on Poles	8d	22-Jun-16 A	15-Jul-16	13080												
13080	Relocate T/D Lines	8d	06-Jul-16	15-Jul-16	13090, 13100, 13120												
<b>Gateway 23Kv Electrical Line Preconstruction</b>		163d	26-Jan-16 A	01-Aug-16													
A2270	Finalize License	60d	26-Jan-16 A	05-Jul-16 A	A2310												
A2280	Finalize Easement	60d	27-Jan-16 A	01-Aug-16	A2270												
<b>115Kv High Tension Tower Relocation</b>		541d	23-May-16 A	12-Jul-18													
A2350	National Grid Complete Engineered Documents	541d	23-May-16 A	12-Jul-18	A2410												
<b>Service Road Construction</b>		127d	18-May-16 A	15-Nov-16													
12060	SR - Phase 1 (Resort/South MBTA Work) incl. all utilities at Resort/MBTA areas	32d	18-May-16 A	29-Jul-16	12170, A9560, A8510												
12070	SR - Phase 2 (SR and Portion of Charlton) incl. SR and Charlton except McDonald's	51d	18-May-16 A	12-Aug-16	12060												

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016						2017			
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
11010	Tunnel Modifications (by SCCI)	17d	08-Jun-16 A	29-Jul-16	12620, 12000, 12500	Tunnel Modifications (by SCCI)									
A6570	Complete Temp Water Line Relocation (Gateway)	17d	08-Jun-16 A	22-Jul-16	12060	Complete Temp Water Line Relocation (Gateway)									
A2275	Wynn Constructs Duct Bank	10d	13-Jun-16 A	15-Jul-16	A2270, 12490	Wynn Constructs Duct Bank									
12190	National Grid Installs Gas Regulators	20d	06-Jul-16	02-Aug-16	11010	National Grid Installs Gas Regulators									
12200	National Grid Provides Electricity to Site	40d	08-Jul-16	01-Sep-16	12190	National Grid Provides Electricity to Site									
12010	Drainage Improvements (coordinate with MBTA)	35d	18-Jul-16	02-Sep-16	12000, A6570	Drainage Improvements (coordinate with MBTA)									
A2300	National Grid Complete Relocation of 23KV Gateway Line	20d	18-Jul-16	12-Aug-16	A2275, A2260	National Grid Complete Relocation of 23KV Gateway Line									
12180	115 kV Piping Installation	25d	01-Aug-16	02-Sep-16	12480	115 kV Piping Installation									
12080	SR - Phase 3 (SR, remainder of Charlton, McDonald's/Broadway intersection)	34d	15-Aug-16	30-Sep-16	12070, A6570, 14420	SR - Phase 3 (SR, remainder of Charlton, McDonald's/Broadway intersection)									
14420	Broadway/Beacham Temp Alignment	15d	15-Aug-16	02-Sep-16	11090	Broadway/Beacham Temp Alignment									
12040	Site Improvements, Landscaping	31d	19-Sep-16	31-Oct-16	12010, 12880, 13280	Site Improvements, Landscaping									
12090	Roadway	15d	03-Oct-16	21-Oct-16	12080	Roadway									
12045	Finishes	15d	24-Oct-16	11-Nov-16	12090	Finishes									
12050	Punchlist, Cleanup	15d	26-Oct-16	15-Nov-16	12040, 12630, 12040	Punchlist, Cleanup									
<b>DCR Harbor Walk Connector</b>		<b>237d</b>	<b>23-May-16 A</b>	<b>28-Apr-17</b>											
<b>Design</b>		<b>223d</b>	<b>13-Jun-16 A</b>	<b>28-Apr-17</b>											
A3870	50% CDs	16d	13-Jun-16 A	02-Sep-16	A4050, A4270, A4260	50% CDs									
A4090	75% CDs	18d	06-Sep-16	29-Sep-16	A3870, A4098	75% CDs									
A4088	DCR Public Listening Session	1d	14-Sep-16	14-Sep-16	A3870	DCR Public Listening Session									
A4100	100% CDs	126d	28-Oct-16	28-Apr-17	A3710, A4090	100% CDs									
<b>Bridge Study</b>		<b>115d</b>	<b>06-Jul-16</b>	<b>16-Dec-16</b>											
A4290	Hire Consultants	29d	06-Jul-16	15-Aug-16		Hire Consultants									
A4300	Prepare Bridge Study	53d	16-Aug-16	28-Oct-16	A4290	Prepare Bridge Study									
A4320	Wynn Review of the Study	30d	31-Oct-16	13-Dec-16	A4300	Wynn Review of the Study									
A4340	Issue the Bridge Study	0d		16-Dec-16	A4320	Issue the Bridge Study									
<b>Everett Con. Comm. - Wetlands Notice of Intent (DCR Harbor Walk Con</b>		<b>160d</b>	<b>23-May-16 A</b>	<b>10-Jan-17</b>											
A2470	Execution of Easement Agreement with MBTA, DDRRC	30d	23-May-16 A	02-Sep-16	A3470, A5172, A3870	Execution of Easement Agreement with MBTA, DDRRC									
A1600	Prepare Notice of Intent	8d	06-Sep-16	15-Sep-16	A2470, A4088, A2470	Prepare Notice of Intent									
A1610	Internal Review of Draft	2d	16-Sep-16	19-Sep-16	A1600	Internal Review of Draft									
A1730	Final Draft	5d	20-Sep-16	26-Sep-16	A1610	Final Draft									
A1740	Internal Review of Final Draft	2d	27-Sep-16	28-Sep-16	A1730	Internal Review of Final Draft									
A1750	Final Draft to DEP	1d	29-Sep-16	29-Sep-16	A1740	Final Draft to DEP									
A1760	Final Draft DEP Comments	10d	30-Sep-16	13-Oct-16	A1750	Final Draft DEP Comments									
A1770	File Notice of Intent	5d	14-Oct-16	20-Oct-16	A1760	File Notice of Intent									
A1780	Review and Public Hearing (mtgs on 9/15 and 10/20)	43d	21-Oct-16	22-Dec-16	A1760, A1770	Review and Public Hearing (mtgs on 9/15 and 10/20)									
A1790	Decision	1d	23-Dec-16	23-Dec-16	A1780	Decision									
A1800	End of Appeal Period	10d	27-Dec-16	10-Jan-17	A1790, A1780	End of Appeal Period									

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016					2017					
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	
<b>MADEP Chapter 91 DCR Harbor Walk Connector</b>						MADEP Chapter 91 DCR Harbor Walk										
A11940	Prepare Draft Chapter 91 application	13d	06-Sep-16	22-Sep-16	A2470			█								
A11950	Internal Review of Draft	2d	23-Sep-16	26-Sep-16	A11940			█								
A11960	Final Draft	5d	27-Sep-16	03-Oct-16	A11950			█								
A11970	Internal Review of Final Draft	2d	04-Oct-16	05-Oct-16	A11960			█								
A11980	Final Draft to DEP	1d	06-Oct-16	06-Oct-16	A11970											
A11990	Final Draft DEP Comments	10d	07-Oct-16	20-Oct-16	A11980			█								
A3710	Chapter 91 Filing	5d	21-Oct-16	27-Oct-16	A11990			█								
A3720	Notice in Environmental Monitor	35d	28-Oct-16	19-Dec-16	A3710											
A3730	Comment Period / Public Hearing	23d	20-Dec-16	23-Jan-17	A3720											
<b>MADEP WQ Certification (DCR Harbor Walk Connector)</b>						MADEP WQ Certification (DCR Harbor Walk Connector)										
A12010	Prepare Draft WQ application	13d	06-Sep-16	22-Sep-16	A11940			█								
A12020	Internal Review of Draft	2d	23-Sep-16	26-Sep-16	A12010			█								
A12030	Final Draft	5d	27-Sep-16	03-Oct-16	A12020			█								
A12040	Internal Review of Final Draft	2d	04-Oct-16	05-Oct-16	A12030			█								
A12050	Final Draft to DEP	1d	06-Oct-16	06-Oct-16	A12040											
A12060	Final Draft DEP Comments	10d	07-Oct-16	20-Oct-16	A12050			█								
A12070	WQ Filing	5d	21-Oct-16	27-Oct-16	A12060			█								
A12080	Notice in Environmental Monitor	35d	28-Oct-16	19-Dec-16	A12070											
A12090	Comment Period / Public Hearing	23d	20-Dec-16	23-Jan-17	A12080											
<b>Everett Planning Board - Site Plan Review - DCR Harbor Walk Connector</b>						Everett Planning Board - Site Plan Review - DCR Harbor Walk Connector										
A11860	Prepare Draft Application	38d	06-Sep-16	27-Oct-16	A2470			█								
A11870	Internal Review of Draft Application	4d	28-Oct-16	02-Nov-16	A11860			█								
A11880	Review Draft Application with City	4d	28-Oct-16	02-Nov-16	A11870			█								
A11890	Prepare Final Application	5d	03-Nov-16	09-Nov-16	A11880			█								
A11900	Internal Review of Final Application	5d	10-Nov-16	16-Nov-16	A11890			█								
A11910	File Application	5d	17-Nov-16	23-Nov-16	A11900			█								
A11920	PB Meeting/Public Hearing (mtgs on 10/10 and 10/24)	21d	28-Nov-16	27-Dec-16	A11910											
<b>CZM and USACE Sec 10. Sec 404</b>						CZM and USACE Sec 10. Sec 404										
A12000	File USACE Sec 10. Sec 404	1d	09-Nov-16	09-Nov-16	A3710											
A8620	File CZM Consistency	1d	16-Nov-16	16-Nov-16	A7430, A3710											
<b>Off-Site Transportation Improvements</b>						Off-Site Transportation Improvements										
<b>Milestone</b>						Milestone										
<b>Construction Package #1</b>						Construction Package #1										
AMS.400.1070	CP#1 75% Design Submittal	0d		28-Sep-16	ALB.426.1150											
<b>Construction Package #2</b>						Construction Package #2										
AMS.400.1150	CP#2 75% Design Submittal	0d		21-Sep-16	AWC.426.1160, ABC											

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016						2017			
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
AMS.450.1160	CP#2 100% Design Submittal	0d		30-Dec-16	AWC.456.1050, ABC							◆ CP#2 100% Design Submittal			
<b>Construction Package #3</b>		107d	22-Jul-16	23-Dec-16								Construction Package #3			
AMS.300.1180	CP#3 30% Design Submittal	0d		22-Jul-16	AWM.327.1100, APN							◆ CP#3 30% Design Submittal			
AMS.400.1190	CP#3 60% Design Submittal	0d		21-Oct-16	AWM.426.1160							◆ CP#3 60% Design Submittal			
AMS.450.1200	CP#3 100% Design Submittal	0d		23-Dec-16	AWM.456.1090							◆ CP#3 100% Design Submittal			
<b>Permitting</b>		45d	02-May-16 A	26-Jul-16								Permitting			
<b>Construction Package #1 - Lower Broadway &amp; Truck Route</b>		161d	14-Jun-16 A	04-Jan-17								Construction Package #1 - Lower Broadway &			
<b>Construction Package #2 - Route 16</b>		159d	14-Jun-16 A	30-Dec-16								Construction Package #2 - Route 16			
<b>Construction Package #3 - MBTA Wellington &amp; Malden Station</b>		130d	22-Jun-16 A	10-Jan-17								Construction Package #3 - MBTA Wellington			
<b>Construction Package #4 - Sullivan Square Charlestown</b>		259d	04-Jan-16 A	10-Jan-17								Construction Package #4 - Sullivan Square			
A7220	25% Design	20d	04-Jan-16 A	01-Jul-16 A	A7210							25% Design			
A7250	MADOT / FHA 25% Design Review	20d	06-Jul-16	02-Aug-16	A7220							MADOT / FHA 25% Design Review			
A7260	Boston BTM 25% Review	20d	06-Jul-16	02-Aug-16	A7220							Boston BTM 25% Review			
A7270	MBTA 25% Review	20d	06-Jul-16	02-Aug-16	A7220							MBTA 25% Review			
A7280	75% Design Package	53d	03-Aug-16	17-Oct-16	A7250, A7260, A7270							75% Design Package			
A7300	MADOT / FHA Review 75% Design Package	20d	18-Oct-16	14-Nov-16	A7280							MADOT / FHA Review 75% Design Package			
A7310	Boston BTM Review 75% Design Package	20d	18-Oct-16	14-Nov-16	A7280							Boston BTM Review 75% Design Package			
A7320	MBTA Review 75% Design Package	20d	18-Oct-16	14-Nov-16	A7280							MBTA Review 75% Design Package			
A7330	Final Design	37d	15-Nov-16	10-Jan-17	A7300, A7310, A7320							Final Design			
<b>Woods Memorial Bridge (by DOT)</b>		520d	01-Feb-16 A	06-Apr-18											
A4040	Project by DOT	520d	01-Feb-16 A	06-Apr-18											

- Remaining Level of Effort
- Actual Work
- Remaining Work
- Critical Remaining Work
- ◆ Milestone



Appendix 5

**Project Construction Workforce:  
Women, Minority, Veteran Participation  
As of June 30, 2016**

Reference 205 CMR 135.02(5)(e)

As of June 30, 2016, 22,823 person-hours of work was completed on the Project Site, with 30 minorities, eleven females, and nine veterans, on site over the last several months for pre-construction and remediation.

	<b># of Workers</b>	<b>Participation to Date (% of workforce hours)</b>	<b>Goal (% of workforce hours)</b>
<b>Minority</b>	30	16.8%	15.3%
<b>Female</b>	11	8.0%	6.9%
<b>Veteran</b>	9	7.6%	3.0%

LOCAL TRADE UNION	Total Hours	PROJECT TO DATE								
		MINORITY - Goal : 15.3 %			FEMALE - Goal : 6.9 %			VETERAN - Goal : 3 %		
		# Workers	Hours	Percentage	# Workers	Hours	Percentage	# Workers	Hours	Percentage
Carpenters Local 218	29.0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 26	4.0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 33	45.0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Electricians Local 103 I.B.E.W.	34.0	2	16.0	47.1%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 133	13.0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 151	783.5	1	182.5	23.3%	2	190.5	24.3%	0	0.0	0.0%
Laborers Local 22	9,611.0	17	2,294.5	23.9%	6	1,296.0	13.5%	3	1,249.0	13.0%
Laborers Local 223	322.0	1	4.0	1.2%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 271	8.0	1	4.0	50.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 385	133.0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 560	254.0	2	254.0	100.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 610	32.0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 876	220.5	1	220.5	100.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 88 (Tunnel Workers)	32.0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Operating Engineers Local 4	9,032.5	4	647.5	7.2%	2	260.0	2.9%	3	208.5	2.3%
Piledrivers Local 56	2,269.5	1	209.0	9.2%	1	84.0	3.7%	3	269.5	11.9%
<b>Total</b>	<b>22,823.0</b>	<b>30</b>	<b>3,832.0</b>	<b>16.8%</b>	<b>11</b>	<b>1,830.5</b>	<b>8.0%</b>	<b>9</b>	<b>1,727.0</b>	<b>7.6%</b>

PROJECT TO DATE										
CONTRACTOR	Total Hours	MINORITY - Goal : 15.3 %			FEMALE - Goal : 6.9 %			VETERAN - Goal : 3 %		
		# Workers	Hours	Percentage	# Workers	Hours	Percentage	# Workers	Hours	Percentage
Cashman Dredging & Marine Contracting	200.0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Coastal Marine Construction	2,223.5	0	0.0	0.0%	1	84.0	3.8%	1	116.5	5.2%
DeLucca Fence Company	394.5	5	110.0	27.9%	1	16.0	4.1%	1	24.0	6.1%
J Rams Inc	16.0	0	0.0	0.0%	0	0.0	0.0%	1	8.0	50.0%
J. Derenzo Co.	3,726.5	5	827.5	22.2%	3	409.5	11.0%	2	191.0	5.1%
Liberty Construction Services	446.0	5	32.0	7.2%	1	4.0	0.9%	0	0.0	0.0%
Lockwood Remediation	32.0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
MON Landscaping Inc.	96.0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Richard W. Reid Electric Company Inc.	34.0	2	16.0	47.1%	0	0.0	0.0%	0	0.0	0.0%
The Welch Corporation	11,582.5	2	1,308.0	11.3%	3	1,057.0	9.1%	2	1,225.0	10.6%
TREVICOS CORPORATION	4,064.0	10	1,534.5	37.8%	2	260.0	6.4%	2	162.5	4.0%
Wood & Wire Fence Co. Inc	8.0	1	4.0	50.0%	0	0.0	0.0%	0	0.0	0.0%
<b>Total</b>	<b>22,823.0</b>	<b>30</b>	<b>3,832.0</b>	<b>16.8%</b>	<b>11</b>	<b>1,830.5</b>	<b>8.0%</b>	<b>9</b>	<b>1,727.0</b>	<b>7.6%</b>



**Contracts and Payments to Minority, Women and  
Veteran Business Enterprises for Construction Phase**  
As of June 30, 2016

Reference 205 CMR 135.02(5)(f)

As of June 30, 2016, Wynn had awarded \$15,352,752, or 10.8% of qualified construction contracts, in contracts to M/W/VBEs for pre-construction work. As of June 30, 2016, Wynn and Wynn contractors awarded seven contracts to MBEs, 17 contracts to WBEs, and six contracts to VBEs for pre-construction work.

	# Contracts*	Contract Value (\$)	% of Total Construction Contracts Awarded to Date	% Goal	Paid to Date (\$)
<b>MBE</b>	7	7,981,527	5.6%	5.0%	5,529,725
<b>WBE</b>	17	6,199,257	4.4%	5.4%	170,753
<b>VBE</b>	6	1,171,968	0.8%	1.0%	13,592
<b>TOTAL</b>	<b>30</b>	<b>\$15,352,752</b>	<b>10.8%</b>	<b>11.4%</b>	<b>\$5,714,070</b>

\*Note that 5 MBE contracts, 16 WBE contracts, and 6 VBE contract, are sub-contracted with Wynn's contractors and sub-contractors.

**Contracts and Payments to Minority, Women and  
Veteran Business Enterprises for Design Phase**  
As of June 30, 2016

Reference 205 CMR 135.02(5)(f)

As of June 30, 2016, Wynn had awarded \$9,736,132, or 18.3% of qualified design contracts, to M/W/VBEs for design work. As of June 30, 2016, Wynn and Wynn consultants awarded ten contracts to MBEs, ten contracts to WBEs, and three contracts to VBEs for design work.

	# Contracts*	Contract Value (\$)	% Total Design Contracts	% Goal	Paid to Date (\$)
<b>MBE</b>	10	3,993,657	7.5%	7.9%	2,807,658
<b>WBE</b>	10	2,389,758	4.5%	10.0%	830,604
<b>VBE</b>	3	3,352,717	6.3%	1.0%	2,152,675
<b>TOTAL</b>	<b>23</b>	<b>\$9,736,132</b>	<b>18.3%</b>	<b>18.9%</b>	<b>\$5,790,937</b>

\*Note that 9 MBE contracts, 7 WBE contracts, and 2 VBE contract, are sub-contracted with Wynn's consultants.