

Wynn Boston Harbor

Monitoring of Project Construction and Licensee Requirements 205 CMR 135

Quarterly Report Massachusetts Gaming Commission as of December 31, 2016



Monitoring of Project Construction and Licensee Requirements

Quarterly Report as of December 31, 2016

1.0 Project at a Glance

The Wynn Boston Harbor (the “Project”) is an approximately \$2.1 billion luxury resort that will transform a blighted section of the City of Everett, Massachusetts adjacent to the Mystic River, into a world-class destination. The Project will contribute hundreds of millions of dollars, including tens of millions of dollars in infrastructure contributions to the City of Everett, the region, and the Commonwealth of Massachusetts. The Project will be constructed on the contaminated site of a former chemical manufacturing plant totaling approximately 33.9 acres (the “Project Site”).



The Project will be comprised of a luxury hotel with 629 rooms¹, a gaming area, retail space, food and beverage outlets, convention and meeting space, a spa and gym, a parking garage, and other complementary amenities. The Project will also include extensive landscape and open space amenities including a public gathering area with an outdoor park-like open

¹ Pending approval from the relevant agencies, Wynn intends to increase the room count from 629 to 671 rooms. The change in room count does not alter the square footage of the hotel tower, but is a reallocation between rooms and suites.

space, a pavilion, waterfront features, a public harborwalk, and water transportation docking facilities reconnecting the City of Everett to the Mystic River and Boston Harbor for the first time in generations.

The Project will also include off-site improvements including extensive transportation improvements and a multiuse path from the Project's harborwalk to the existing paths at the Massachusetts Department of Conservation and Recreation ("DCR") Gateway Park. The Project will be developed in a single phase.

Wynn MA, LLC ("Wynn") received a conditional Category 1 gaming license for Region A (the "Gaming License") in November 2014. Since receiving the conditional Gaming License, Wynn has made significant progress on community outreach, project entitlements, permitting, land acquisition, and the design of the Project.

In August 2015, Wynn selected Charter Contracting Company, LLC, a Massachusetts limited liability company, as its remediation contractor. Remediation of the Project Site commenced in October 2015, and final completion documentation was filed on August 4, 2016.

On July 15, 2015, Wynn filed its Second Supplemental Final Environmental Impact Report ("SSFEIR") to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's Supplemental Final Environmental Impact Report ("SFEIR") dated April 3, 2015. On August 28, 2015, Wynn received a Certificate of the Secretary of Energy and Environmental Affairs on its SSFEIR (the "Secretary's Certificate") concluding that Wynn's SSFEIR "adequately and properly complies" with the Massachusetts Environmental Policy Act ("MEPA").

In accordance with MEPA, following the receipt of its Secretary's Certificate, Wynn worked with various state agencies to obtain "Section 61 findings," a determination made by an agency of the Commonwealth describing the environmental impact, if any, of the Project and a finding that all feasible measures have been taken to avoid or minimize said impact. Wynn received its Section 61 findings from the following agencies on the dates set forth below:

Massachusetts Water Resources Authority:	January 12, 2016
Massachusetts Port Authority:	January 21, 2016
Massachusetts Department of Transportation & Department of Conservation and Recreation:	April 5, 2016

Massachusetts Gaming Commission:

April 25, 2016

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the Massachusetts Department of Environmental Protection (“MassDEP”) to obtain license authorization for the development of portion of the Project on private filled and flowed tidelands. MassDEP issued the Chapter 91 License on August 3, 2016.

2.0 Cost of Construction and Capitalization of Gaming Licensee

Pursuant to 205 CMR 135.02(5)(a) and (b), please see Appendix 1 for a sworn certification regarding (a) the total estimated cost of construction of the Project and related infrastructure improvements and (b) the capitalization of the Wynn for the quarter ending December 30, 2016.

3.0 Design and Construction Contracts

Pursuant to 205 CMR 135.02(5)(c), please see Appendix 2 for a list of all design and construction contracts executed for the quarter ending December 31, 2016 to design and construct the gaming establishment and related infrastructure improvements.

4.0 Progress of Construction

Pursuant to 205 CMR 135.02(5) (d), the following is a status report regarding the progress of the construction of the Project.

4.1 Federal Permits.

On September 8, 2015, Wynn submitted an application for a Section 10 and 404 Individual Permit from the United States Army Corps of Engineers (“ACOE”) with respect to dredging, structures and fill associated with navigation improvements and shoreline stabilization in support of the Project. The ACOE issued the permit on December 12, 2016.

4.2 State Permits.

On July 15, 2015, Wynn filed its SSFEIR to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn’s SFEIR dated April 3, 2015. On August 28, 2015, Wynn received a Secretary’s Certificate concluding that Wynn’s SSFEIR “adequately and properly complies” with MEPA.

The Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. With respect to broader regional transportation impacts, the Secretary's Certificate required the establishment of a "Regional Working Group" to be led by MassDOT for the purpose of assessing and developing long-term transportation improvements that will support sustainable redevelopment and economic growth in and around Sullivan Square. Wynn committed to participating in this Regional Working Group and providing a proportionate share of funding to support this effort.

Wynn has attended all monthly meetings of the Lower Mystic Regional Working Group ("LMRWG"). In addition, the LMRWG held its first public meeting on November 9, 2016. Wynn will continue to be an active participant in the future meetings of the LMRWG.

The Secretary's Certificate also required enhanced public review during permitting and development of Section 61 findings by MassDOT and the Massachusetts Gaming Commission ("MGC"). Following the receipt of the Secretary's Certificate, Wynn had productive meetings with each of the State Agencies with permitting authority over the Project for the purpose of preparing Section 61 findings to be issued by each such State Agency. Wynn received its Section 61 findings from the following agencies on the dates set forth below:

Massachusetts Water Resources Authority:	January 12, 2016
Massachusetts Port Authority:	January 21, 2016
Massachusetts Department of Transportation & Department of Conservation and Recreation:	April 5, 2016
Massachusetts Gaming Commission:	April 25, 2016

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the MassDEP to obtain license authorization for the development of portion of the Project on private filled and flowed tidelands. Pursuant to M.G.L. c. 21A, § 18(d) (2), (3) and (6), MassDEP and Wynn entered into a Memorandum of Agreement regarding Project specific schedule and fees for the Project (the "Fast Track Agreement").

Pursuant to the schedule set forth in the Fast Track Agreement, the comment period for Wynn's Chapter 91 License Application began on September 9, 2015 and concluded on October 9, 2015. On September 24, 2015, MassDEP held a public meeting at Everett City Hall for the purpose of receiving comments on Wynn's Chapter 91 License Application. The meeting was well attended and the comments received were all positive. Following the meeting, written comments were submitted to MassDEP for its consideration.

Wynn received its "Written Determination" from MassDEP on January 22, 2016. On February 11, 2016, Mayor Joseph A. Curtatone, in his capacity as Mayor of the City of Somerville ("Somerville"), filed a "Notice of Claim" with the Executive Office of Energy and Environmental Affairs, Department of Environmental Protection, requesting an adjudicatory hearing with respect to the Written Determination. On February 18, 2016, the Office of Appeals and Dispute Resolution of MassDEP issued a Scheduling Order pursuant to which a hearing on Somerville's appeal was set for June 2, 2016. As a direct result of this appeal, Wynn was unable to commence construction activities within those portions of the Project Site that are subject to Chapter 91.

On June 2, 2016, Wynn, Somerville and the DEP participated in the adjudicatory hearing. On July 15, 2016, MassDEP's Office of Appeals and Dispute Resolution issued a "Recommended Final Decision" affirming Wynn's Written Determination. MassDEP issued the Chapter 91 License on August 3, 2016.

4.3 Local Permits.

On May 11, 2015, Wynn submitted its Form 19A Site Plan Review Application to the Everett Planning Board. The City of Everett engaged outside consultants, LDD Collaborative, Inc. and TranSystems, to provide Site Plan Review services for the Project. On July 13, 2015, Wynn presented its Site Plan Review Application at the Everett Planning Board public meeting and advised the Everett Planning Board that it would be modifying its application to address comments raised by the City of Everett's outside consultants. On August 24, 2015, Wynn presented its modified application to the Everett Planning Board and the Everett Planning Board heard public comments. On September 16, 2015, the Everett Planning Board concluded the public hearing and unanimously approved the application.

The service road Application Site Plan Review and Special Permit was submitted to the City of Everett Planning Board for review in January 2016. On May 5, 2016, the Everett Planning Board issued the Site Plan Approval for the Service Road.

On August 11, 2015, Wynn submitted its Notice of Intent for the Project to the City of Everett Conservation Commission in order to obtain approval under the Massachusetts Wetland Protection Act for work within wetlands resource areas and buffer zones. The Everett Conservation Commission held an initial public meeting on August 20, 2015. On September 17, 2015, the Everett Conservation Commission held another public meeting and voted unanimously to approve Wynn's Notice of Intent. The Everett Conservation Commission issued its Order of Conditions with respect to the Project on September 24, 2015.

Pursuant to 205 CMR 135.02(6), please see [Appendix 3](#) for an updated permits chart and all documents and information listed in 205 CMR 120.01: *Permitting Requirements*.

4.4 Site Remediation.

Prior to the commencement of the remediation, Wynn completed field investigation including nearly 2,000 samples landside and in the river, and significant laboratory analysis of the samples. On April 8, 2015, Wynn received a petition from residents of the City of Everett requesting that the disposal site be designated as a Public Involvement Plan ("PIP") site in accordance with Massachusetts General Laws (MGL) c. 21E §14(a). This law requires that, upon receiving such a petition, a plan for involving the public in decisions regarding response actions must be prepared and a public meeting held to present the proposed plan. The disposal site was designated as a PIP site on April 28, 2015. The PIP process was used to educate the public on the remediation process and provide a forum for addressing any comments. The PIP process will continue through the completion of the construction related remediation activities.

Wynn and GZA GeoEnvironmental, Inc., the Licensed Site Professional ("LSP") for the Project Site, presented the draft PIP plan at a public meeting on June 2, 2015 at Everett City Hall. In addition, the draft Release Abatement Measure ("RAM") plan was also presented at the meeting. The comment period for the PIP plan was scheduled to end on June 22, 2015, but was extended by Wynn at the request of the petitioners for an additional 21 days to July 13, 2015. In addition, the comment period for the draft RAM plan was extended an additional 30 days to July 22, 2015.

On August 19, 2015, the Release Abatement Measure ("RAM") plan for the landside remediation (known as Phase 1) was submitted to the MassDEP and all petitioners were notified accordingly.

Pursuant to the RAM Plan, Wynn held public meetings in Everett and Charlestown on October 15 and 16, 2015, respectively, for the purpose of informing the public regarding the remediation prior to commencement. Remediation of the Project Site began following such meetings. Weekly updates on the remediation were posted on Wynn's website (www.wynnbostonharbor.com). The perimeter air-monitoring system was operational throughout the remediation and no alarm conditions attributable to the RAM work were recorded.

Phase 1 remediation of the Project Site was completed in the second quarter of 2016. A total of approximately 10,680 tons of contaminated soil was transported off-site for proper disposal during Phase 1. The soil was transported in lined trailers that were cleaned prior to leaving the Project Site. The Draft Phase I RAM Completion Report and Immediate Response Action Report was submitted on August 4, 2016. A public meeting on the Phase I RAM Completion Report was held on September 7, 2016. The public comment period ended September 27, 2016, and no comments were received.

A separate RAM Plan has been prepared to address construction-related RAM activities. Response actions to be conducted under this RAM Plan will include the excavation of contaminated soil, the dredging of contaminated sediment, and the placement of clean fill materials at the properties identified in the RAM Plan. On February 17, 2016, a public meeting on the construction-related RAM Plan was held at the Everett City Hall. The public comment period for the construction-related RAM Plan ended on March 9, 2016. No comments were received. On May 2, 2016 the construction-related RAM Plan and a Final Revised Public Involvement Plan was filed. On August 30, 2016, constructed-related RAM Status Report No. 1 was filed. On October 28, 2016 and November 16, 2016, RAM Modifications were filed with DEP to address the detection of asbestos in soil associated with demolition debris.

4.5 Offsite Infrastructure.

As described above, the Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. In light of this positive response, an RFP was issued on June 26, 2015 to select a design and permitting team to deliver the offsite roadway and transit station improvements. In November 2015, Wynn entered into an agreement with AECOM USA of America, a Massachusetts corporation ("AECOM"), to provide civil and geotechnical engineering and construction oversight services for off-site infrastructure related to the Project. During first quarter 2016, AECOM completed the applicable Roadway Safety Audits

and continued with site surveys and concept design. During the second quarter 2016, site surveys were completed as well as the development of the 25% design plans and functional design reports. On April 26, 2016, Wynn and AECOM staff met with MassDOT, MBTA and DCR transportation officials to discuss the projects and schedule. On June 14, 2016, the 25% design plans and functional design reports were submitted to the City of Everett and their peer review consultant, Weston and Sampson/Thule, at a design briefing meeting. The 25% design plans and functional design reports were submitted for review to MassDOT at a design briefing meeting held on June 24, 2016. Review comments were received from MassDOT on September 15, 2016 as well as from Weston and Sampson/Thule, the City of Everett's consultant hired to perform peer review of the transportation designs on September 28, 2016. Responses to those comments have been generated and were submitted to the City. Coordination with the Massachusetts Central Transportation Planning staff continued regarding the progression of the 25% design. Work continues on further developing the design documents to the 75%/100% stage.

On a separate track, Howard/Stein-Hudson Associates, Inc., Wynn's design team for the Sullivan Square improvements has been working since last year on conceptual designs and have continued to advance the design to 25%. In connection therewith, Wynn is working closely with the City of Boston to advance its filing with the Public Improvements Commission. On July 1, 2016, the Conceptual Design Report was submitted to Boston Transportation Department (BTD) for their review, comments were received and are being incorporated into the 25% design documents.

Concurrently with the development of the 25% designs for the offsite roadway improvements, the design of the Sullivan Square MBTA Station improvements as well as the Malden Station and Wellington Station improvements are underway. Design review meetings were held with the MBTA/MassDOT and the City of Boston in August and September regarding the 30% design plans for these improvements. The design of the Sullivan Square MBTA Station has been advanced and various alternatives were developed and presented to the MBTA. The MBTA has contracted with Urban Idea Lab to conduct a peer review of the current design alternatives and coordination continues with the MBTA on advancing the station design to the 25% stage.

Subject to Wynn receiving all permits required to complete the work, all offsite improvements are envisioned to be completed and operable prior to the opening of the Project.

In addition to the foregoing mitigation improvements, in accordance with Wynn's Section 61 findings, Wynn is an active participant in the LMRWG. The LMRWG was convened by MassDOT to assess and develop short and long-range transportation improvements that can support sustainable redevelopment and economic growth for the Lower Mystic River area. MassDOT has engaged the services of staff from the Boston Region Metropolitan Planning Organization – including from the Metropolitan Area Planning Council (MAPC) and from the Central Transportation Planning Staff – to provide technical assistance and study support.

The Working Group is chaired by the Secretary of Transportation, and consists of elected officials and staff of the three communities of Boston, Everett and Somerville as well as MAPC. Representatives from the Executive Office of Housing and Economic Development, the Attorney General's Office of Massachusetts, the Massachusetts Gaming Commission, Congressman Capuano's office, the Massachusetts Port Authority, and the Wynn Boston Harbor are also participants of the LMRWG.

4.6 Design.

Project design has made significant progress this quarter. Construction Drawings (dated September 16, 2016) were issued on September 30, 2016. The hotel tower, podium, site, and interiors were reviewed by the City of Everett and a Building Permit was issued on December 15, 2016.

4.7 Construction Services.

On January 8, 2016, Wynn entered into an Agreement for Guaranteed Maximum Price Construction Services with Suffolk Construction Company, Inc. ("Suffolk"). Suffolk is currently providing pre-construction services including estimating, design review, value engineering, and preparation for procurement and construction as well as overseeing actual construction. Suffolk procured the site work, slurry wall/LBE, and curtain wall subcontractors in second quarter 2016 and pre-construction activities commenced at the end of May 2016. Following the receipt of Wynn's Chapter 91 License, construction activities were commenced on all portions of the Project Site. Below is a summary of the construction activities through December 31, 2016:

- Completed pre-excavation and guidewalls for the slurry wall and load bearing elements ("LBEs");
- Completed 100% of slurry wall panels and 100% of the LBEs;

- Installed approximately 97% of the tie-backs;
- Completed approximately 90% of the cap beam;
- Completed approximately 60% of the mass excavation;
- Completed installation of the precast piles;
- Completed approximately 78% of the pile caps in the CUP and started pile caps for along the east;
- Completed drilled mini-piles;
- Started concrete for the B4 mat slab; and
- Started waterfront work.

Dust control measures that are in-place include a water truck dedicated full time to the Project Site when work is occurring on the Project Site and covering dirt stockpiles at night with Gorilla Snot (liquid copolymer soil stabilizer and dust control product).

In August 2016, an automatic wheel wash was installed at the Project Site exit on Dexter Street. Street sweeping is done daily on Horizon Way, Broadway, Dexter Street, and the adjacent MBTA property.

Soil disposal via rail car commenced in August 2016. In September 2016, use of the rail ramped up to approximately 5,600 tons a day.

4.8 Service Road.

The service road and utilities drawings were prepared and issued on March 31, 2016. Bids were received in early May to allow early construction of this critical work. On May 25, 2016, J. Derenzo Co. was awarded the Service Road and Utility Relocation contract.

As of December 31 2016, the following utility work was completed for the Service Road:

- Approximately 2,200 linear feet (lf) (100%) NGrid 23kv ductbank including 5 MHs.
- Approximately 900 lf (100 %) Verizon ductbank including 3 MHs.
- NGrid and Verizon ductbank crossings beneath 115 kV lines.
- NGrid 12" gas line
- The public section of the Service Road (Charlton St.) was paved and opened to service the New MBTA entrance and the Service Road to the resort construction site.
- Approximately 125 lf 12" ductile iron water line.
- Approximately 400 lf 18" ductile iron water line.

4.9 *Procurement.*

Proposals were received for Commissioning, Independent Testing, and Room Controls. Fenagh Engineering and HAKS were selected for special inspections in June 2016. BR+A was selected for commissioning services in June 2016.

4.10 *Owner Controlled Insurance Program (“OCIP”).*

Wynn, in conjunction with Willis Towers Watson initiated an Owner Controlled Insurance Program for the Project. This Worker’s Compensation and General Liability insurance programs were implemented on July 1, 2016 and Builder’s Risk was implemented on August 15, 2016.

4.11 *Project Labor Agreement.*

Following the engagement of Suffolk, Wynn and Suffolk re-engaged in discussions with local labor leaders and finalized the draft Project Labor Agreement for the Project. The Project Labor Agreement was executed on May 5, 2016.

4.12 *Construction Management Plan.*

Howard/Stein-Hudson Associates, Inc. prepared a Construction Management Plan (“CMP”) for the purpose of mitigating any adverse impacts to the host and surrounding communities. The CMP was submitted to the City of Everett on April 21, 2016.

5.0 Project Schedule

5.1 *Six Month Look Ahead*

The 6-month look ahead schedule is attached hereto as Appendix 4.

5.2 *Project Master Schedule*

The development of the Master Schedule has evolved from a high level schedule to a more detailed schedule. This coincides with the contractor’s efforts to increase the detail level of their schedule by working with the subcontractors as they are selected for the Project.

6.0 Project Resources/Diversity

Pursuant to 205 CMR 135.02(5)(f), please see Appendix 5 for a report describing the number of contracts, total dollars amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the Project and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by Wynn as approved by the MGC .



December 31, 2016

Massachusetts Gaming Commission
101 Federal St., 12th
Boston, MA 02110

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a), please see below for the total estimated cost of construction of the project and related infrastructure improvements and the costs incurred as of December 31, 2016, calculated pursuant to 205 CMR 122.03: *Costs Included in the Calculation of Capital Investment*, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements:

MGC Quarterly Report

Appendix 1

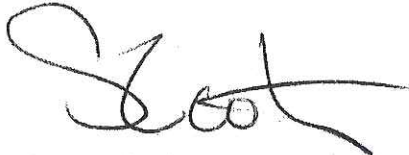
(US\$ thousands)

Component	Cost Incurred 12/31/2016	Estimated Remaining Cost	Total Estimated Cost
Construction / on-site development	\$ 163,104	\$ 1,139,960	\$ 1,303,064
Design and engineering	70,815	85,930	156,745
Site preparation	19,382	62,324	81,706
Off-Site Improvements	2,926	38,062	40,988
Land acquisition	61,578	5,897	67,475
Pre-opening	26,301	63,436	89,736
Owner FF&E	1,351	144,434	145,785
Total	\$ 345,455	\$ 1,540,043	\$ 1,885,498

In addition, in accordance with 205 CMR 135.02(5)(b), I direct you to the financial statements of Wynn Resorts, Limited (NASDAQ: WYNN), the parent of Wynn MA, LLC (the "Licensee"), including Wynn Resorts' Quarterly Report on Form 10-Q for the quarter ended September 30, 2016, filed with the Securities and Exchange Commission (the "SEC") on November 4, 2016, which is available at www.sec.gov. As reflected in these financial statements, Licensee has sufficient financial resources in order to meet all expected financial obligations relating to the completion of the Project and related infrastructure improvements associated with the Project.

I, Stephen Cootey, hereby certify to my knowledge and in my capacity as Chief Financial Officer of Wynn Resorts, Limited, as to the material veracity of the foregoing.

Sincerely,

A handwritten signature in black ink, appearing to read 'S Cootey', with a stylized flourish at the end.

Stephen Cootey
Chief Financial Officer

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Appendix 2

Design and Construction Contracts

As of December 31, 2016

Reference 205 CMR 135.02(5)(c)

Vendor/Contractor	Date	Services	MGC Status
AECOM	11/4/15	Civil and Geotechnical Eng. – Offsite Infrastructure	NGV092
	1/18/16	Design and Construction Phase Services – MBTA Everett Maintenance Facility	NGV092
AMEC Massachusetts Inc.	08/25/16	Peer Review – Supplemental Phase II Site Assessment	NGV952
Alliance Detective & Security	12/31/15	Site Security	NGV326
Arup USA, Inc.	12/10/14	Fire Protection Consulting	NGV102
Bard, Roa + Athanas Consulting Engineers, Inc.	08/31/16	Commissioning Services	NGV884
Bohler Engineering MA, LLC	06/08/16	Engineering Services – Property Redevelopment - McDonalds	NGV845
Building Enclosure Associates, LLC	08/30/16	Building Enclosure – Commissioning Svcs.	NGV989
Bukhari Design Studio, LLC	7/15/15	Concept and Documentation Services – High Limit Gaming	NGV434
Cashman Dredging & Marine Contracting and Company, LLC	9/2/15	Site Clean-up/Fencing	NGV450
Charter Contracting Company	11/10/15	Site Remediation Services	NGV479
Christopher Gordon		Project Management	NGV226
Cleo Design, LLC	7/15/15	Design Consultant – Staff Dining	NGV500
	7/15/15	Design Consultant – Executive Offices	NGV500
Code Red Consultants LLC	10/04/16	Life & Safety Systems Commissioning	NGV844
DHA Design Services LTD	9/24/15	Exterior Lighting Design	NGV522
Design Enterprise	9/17/15	Design Consultant – High Limit Gaming	NGV460
Eslick Design Associates	05/22/15	Design Consultant – Site Signage	NGV383
	7/15/15	Design Consultant – Low-Rise and Garage Signage	NGV383
	7/15/15	Design Consultant – High-Rise Signage	NGV383
First Circle Design, Inc.	10/14/15	Design Consultant – Interior Lighting – Meeting & Convention/Gaming	NGV518
Fenagh Engineering & Testing, LLC	09/08/16	Quality Control and Inspection Services	NGV185
Fort Point Associates, Inc.	12/30/14	Planning and Environmental Consulting	NGV075
	06/28/16	Environmental Consulting – Harbor Walk	
Foundry Interior Design	10/21/15	Design Consultant – Performance Lounge	NGV535
Gilbane Building Company	01/24/14	Preconstruction Consulting Services	NGV035
GZA GeoEnvironmental, Inc.	11/12/14	Geotechnical and Environmental Services	NGV013

	04/21/16	Geotechnical and Environmental Services – Harbor Walk	NGV013
Haks Engineers, P.C.	09/08/16	Quality Control and Testing	NGV894
Hirsch Bedner Associates dba HBA/Hirsch Bedner Associates	02/25/15	Design Consultant – High-Rise Interiors	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – F&B	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – Buffet	NGV133
	05/22/15	Design Consultant – Public Restrooms	NGV133
	05/22/15	Design Consultant – Meeting and Convention	NGV133
Howard/Stein-Hudson Associates, Inc.	12/30/14	Traffic Engineering	NGV079
	4/28/15	Traffic Engineering	NGV079
Harry Feldman, Inc., dba Feldman Land Surveyors	02/06/15	Surveying	NGV071
JBA Consulting Engineers	09/30/15	A/V Engineering Services	NGV642
Jacobs Consultants Inc.	12/04/14	Executive Architect	NGV181
John A. Martin & Associates of Nevada, Inc.	07/29/16	Structural Expansion Joint Review	NGV919
John Lyons Systems - Moonlighting	05/09/16	A/V Engineering Services	NGV805
Koncerted LLC	11/11/16	Low Voltage Project Oversight	NGV1070
Lifescapes International, Inc.	02/03/15	Landscape Architect	NGV151
Lighting Design Alliance	10/29/15	Design Consultant – Interior Lighting – Food and Beverage/Public Areas	NGV439
	05/11/16	Design Consultant – Interior Lighting – Meeting and Convention Areas	NGV439
Halifax Security Inc. dba M. Malia & Associates	01/23/15	Security and Surveillance Consulting	NGV123
Medcor, Incorporated	08/31/16	On-site Safety Services Program	NGV851
Michael Hong Architects, Inc.	12/11/14	Architectural Design Services	NGV206
National Grid	04/11/16	Relocation of Utilities – Service Road	Exempt
	06/08/16	Relocation of Gas Main – Main Site	
Oguz Cem Yazici	3/23/16	Construction Consultant – Scheduling	NGV801
RF Networks	11/12/15	Communication Systems Specifications	NGV688
Ryan Biggs Clark Davis Engineers	10/29/15	Structural Peer Review of Jacobs Drawings	NGV508
SJ Lighting Inc.	11/03/16	Theatrical Engineering and Special Effects	NGV1111
Sound Investment Audio	11/03/16	Audio Design	NGV1129
Suffolk Construction Company, Inc.	01/08/16	Construction Management	NGV163
TRC Environmental Corporation	09/30/15	Construction Consultant - Building Demolition	NGV067
Vanasse & Associates, Inc.	02/06/15	Supplemental Final Environmental Impact Report - Transportation	NGV066
Vermuelens, Inc.	02/03/16	Construction Consultant – Construction Cost Analysis	NGC072
Vicente Wolf Associates	05/22/15	Design Consultant – F&B	NGV283
WES Construction Corporation	11/16/16	MBTA Maintenance Facility Improvements	NGV948

Appendix 3

Permits
As of December 31, 2016

Reference 205 CMR 135.02(6)

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Federal			
Federal Aviation Administration (FAA) 49 U.S.C. Subtitle VII, Aviation Programs, Part A and B; 14 CFR 77, Subpart D; Order JO 7400.2J, Procedures for Handling Airspace Matters, Ch. 7 Determinations	Determination Regarding Air Navigation	<u>Building:</u> Received January 9, 2016 <u>Cranes:</u> Cranes 1 & 2 received August 18, 2016 Cranes 3-8 received August 11, 2016 <u>Podium:</u> Received August 10, 2016	Determination is effective for 18 months and may apply for one 18-month renewal.
U.S. Army Corps of Engineers (ACOE) Section 10 of Federal Rivers and Harbors Act; 33 USC s. 403; 33 CFR Parts 322, 325	Work in Navigable Waters (Section 10) Permit	Project: Received December 12, 2016	No fixed maximum decision time. For individual permits, ACOE will be guided by the target schedule of decision within 60 days of receiving completed application, subject to receipt of any additional information needed for decision and processes required by other state and federal laws (such as CZM Act) to precede decision.
U.S. Army Corps of Engineers (ACOE) Section 404 of Federal Clean Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325	Clean Water Act (Section 404) Individual Permit	Project: Received December 12, 2016	Individual permits for a permanent structure or activity typically do not expire, but may specify when the work must start - usually within 1 year of issuance.
U.S. Army Corps of Engineers (ACOE) Massachusetts General Permit issued January 10, 21 2010, modified November 13, 2012; pursuant to 33 CFR Part 330	Massachusetts General Permit (GP) 17	Sediment Remediation: Anticipated submittal Summer 2017	Massachusetts General Permit ("GP") includes 41 general conditions for all activities and identifies 23 differentiated GPs based on activity. GP 17 applies to activities that affect the containment, stabilization, or removal of hazardous materials, or toxic waste materials, including court-

			ordered remedial action plans or related settlements, which are performed, ordered, or sponsored by a government agency with established legal or regulatory authority. Under GP 17, work in navigable waters with permanent impacts that meet or exceed the PCN limits on page 4 of the GP of less than or equal to ½ acres, is eligible for review under a PCN.
U.S. Environmental Protection Agency (EPA) Federal Clean Water Act Section 402(p); 33 USC s. 1342(p); 40 CFR 122.26; NPDES Construction General Permit, Effective February 16, 2012	National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management)	On-site: April 6, 2016	Decision time for CGP and RGP: effective 14 days after NOI submittal to and acknowledged by EPA. When the CGP expires on February 16, 2017, those activities covered by the CGP will likely have to file a NOI under the new CGP.
U.S. Environmental Protection Agency (EPA) Federal Clean Water Act Section 402(a), 33 USC s. 1342(a); 40 CFR 122.28; 314 CMR 4.00; NPDES Remediation General Permit, NPDES Permit No. MAG910000, Effective September 10, 2010	NPDES Remediation General Permit (RGP) (for construction dewatering)	NOI Submitted May 25, 2016, 10 day waiting period ended June 9, 2016	When the RGP expired on September 10, 2015, those activities covered by the RGP will likely have to file a NOI under the new RGP. The new RGP is not yet in place.
State			
Executive Office of Energy and Environmental Affairs Massachusetts Environmental Policy Act; MGL c. 30 ss. 61-62I; 301 CMR 11.00	Massachusetts Environmental Policy Act (MEPA) Review	<u>Project:</u> Certificate on EENF received 11/26/13 Certificate on DEIR received 2/21/14 Certificate on FEIR received 8/15/14 Certificate on SFEIR Received 4/03/15 Certificate on SSFEIR Received 8/28/15 <u>Sediment Remediation:</u> Filing Notice of Project Change anticipated February/March 2017	Secretary determines whether a Draft EIR, or Final EIR, as applicable, is adequate within 37 days of notice of availability of the EIR in the Environmental Monitor. A project that has not commenced either construction, or other project development activities (including final design, property acquisition, or marketing), within five years of notice of availability of Final EIR must file a Notice of Project Change. Secretary determines whether a subsequent filing is required.

			MEPA review is complete if no further filings are required.
Executive Office of Energy and Environmental Affairs MGL c. 21A ss. 2 and 4A; 301 CMR 23.00	Municipal Harbor Plan	Submitted on 10/16/13 Approved on 2/10/14	After publication of proposed Plan in Environmental Monitor and 30 day public comment period, Secretary has 60 days to consult with municipality proposing the Plan and other applicable agencies/entities, and 21 days thereafter to issue a written decision on the MHP.
Massachusetts Department of Environmental Protection (MassDEP) MGL c. 91 ss. 12-14; 310 CMR 9.00	Chapter 91 Waterways Determination of Applicability	Determination of Applicability re Chapter 91 jurisdictional boundaries received on July 29, 2013	
Massachusetts Department of Environmental Protection (MassDEP) MGL c. 91 ss. 12-14; 310 CMR 9.00	Chapter 91 Waterways License	<u>Project</u> : Submitted August 19, 2015 License Received August 3, 2016 <u>Sediment Remediation</u> : Submittal Anticipated Spring 2017	Licenses are issued for a fixed term; the standard term is 30 years but a license may be issued for an extended term (maximum of 99 years) if certain additional requirements are met.
MassDEP MGL c. 21 s. 43; 310 CMR 7.12	Compliance Certification for Stationary Engine	TBD	Required for CHP and generator
MassDEP MGL c. 111 ss. 142A-142E; 310 CMR 7.09	Notification of Construction and Demolition	TBD	Effective 10 working days after filing of notification.
MassDEP Section 401 of Federal Clean Water Act, 33 USC s. 1341; Massachusetts Clean Waters Act, MGL c. 21 ss. 26 et seq.; 314 CMR 9.00 (which cites to 310 CMR 4.00)	Water Quality Certification (401)	<u>Project</u> : Submitted September 8, 2015 Approval received January 22, 2016 <u>Sediment Remediation</u> : Submittal Anticipated Spring 2017	Standard MassDEP technical review period is 120 days (24 days for determination of administrative completeness and 96 days for technical review). No fixed maximum decision time.
MassDEP MGL c. 131 s. 40; 310 CMR 10.00	Wetlands Superseding Order of Conditions	Only in event of appeal of Order of Conditions issued by Everett Conservation Commission	Per 310 CMR 10.05 (7)(f) Issued within 70 days of request for superseding action (unless MassDEP requests additional information).

<p>MassDEP Bureau of Waste Site Cleanup/Massachusetts Contingency Plan (MCP)</p> <p>MGL c. 21E; 310 CMR 40.000</p>	<p>(Submittals by Licensed Site Professional on behalf of Site Owner - do not need DEP approval)</p>	<p><u>Landside Remediation:</u> Draft RAM Plan provided to DEP in May 2015; PIP process underway</p> <p><u>Sediment Remediation:</u> Phase II Submitted December 2015 Revised Phase II Submitted December 30, 2016</p> <p>Phase III/IV Submittal Anticipated February/March 2017</p>	<p>Agency decision time frame N/A under MCP privatized program.</p>
<p>Massachusetts Water Resources Authority (MWRA)</p> <p>Chapter 372 of the Acts of 1984, s. 8(m); 360 CMR 10.000</p>	<p>Section 8(m) Permit (to cross or construct within an MWRA easement)</p>	<p><u>Project:</u> TBD</p>	
<p>Massachusetts Office of Coastal Zone Coastal Zone Management (CZM)</p> <p>301 CMR 20.00, M.G.L. c. 21A, §§2 and 4A</p> <p>Coastal Zone Management Act of 1972, 16 U.S.C. 1451 et seq., 15 CFR §§ 923 and 930</p>	<p>Federal Consistency Certification</p>	<p><u>Project:</u> Received August 12, 2016</p> <p><u>Sediment Remediation:</u> Anticipated Submittal Summer 2017</p>	
<p>Massachusetts Historical Commission (MHC)</p> <p>MGL c. 9 ss. 26 et seq.; 950 CMR 71.00</p>	<p>Review of project relative to potential effects on State Register historic/ archaeological resources.</p>	<p>Review Completed</p>	<p>Within 30 days of receipt of a completed Project Notification Form or ENF, the MHC will determine whether further information is needed and/or consultation is needed because the project may affect State Register properties. Beyond initial period, no other maximum decision times apply.</p>
<p>Board of Underwater Archaeological Resources (BUAR)</p> <p>M.G.L. c. 6, ss. 179 and 180; 312 CMR 2.00</p>	<p>Review of waterside activities</p>	<p><u>Project:</u> Review Completed</p> <p><u>Sediment Remediation:</u> Anticipated review concurrent with MEPA ENF</p>	

<p>Massachusetts Department of Transportation (MassDOT)</p> <p>MGL c. 81 s. 21, 720 CMR 13.00</p>	<p>Non-Vehicular Access Permit - Off-site roadway improvements</p>	<p>TBD</p>	<p>MassDOT completes technical reviews of the Access Permit application in 75 business days (35 business days following receipt of the 25% design submission, 20 business days following receipt of the 75%/100% design submission, and 20 business days following receipt of the PS&E submission.) Following technical review and approval, Section 61 Finding, and completion of MHC review and Mass. Wetlands Protection Act permitting, the MassDOT permit is issued 5 to 7 business days following final design approval.</p>
<p>Massachusetts Department of Transportation (MassDOT)</p> <p>MGL c. 40 s. 54A</p>	<p>Consent to issuance of building permit for construction on land formerly used by railroad company</p>	<p><u>Project:</u> Approval issued May 2, 2016</p>	
<p>Massachusetts Department of Transportation (MassDOT)</p> <p>MGL c. 161A s. 5(b)</p>	<p>MBTA Land Disposition and Easement Agreements</p>	<p>Issued November 2016</p>	
<p>Local</p>			
<p>City of Boston (Off-site Roadway) Public Improvement Commission (PIC) Boston Transportation Department (BTD)</p> <p>Revised Ordinances of City of Boston of 1961, Ch.21, Sect. 36</p>	<p>Approvals</p>	<p>Filed January 30, 2015</p>	

<p>Everett Planning Board</p> <p>M.G.L. 40A, as amended, and Everett Zoning Ordinance, Section 28A, Resort Casino Overly District (RCOD) in Lower Broadway Economic Development District (LBEDD)</p>	<p>Site Plan Review</p>	<p><u>Project:</u> Approval Received October 14, 2015</p> <p><u>Access Road:</u> Approval Received May 5, 2016</p>	<p>Site Plan Review decisions shall be issued within 180 calendar days after filing of a completed application. Everett Zoning Ordinance, Sec. 28A(10)(B)(iii).</p> <p>Everett has accepted expedited permitting processes for Priority Development Sites pursuant to MGL c. 43D. All lots located in the LBEDD and RCOD are Priority Development Sites, Everett Zoning Ordinance Section 28A(10)(B).</p>
<p>Everett Conservation Commission</p> <p>Everett City Charter, c. 2, Article III, Division 7, Section 2-252 M.G.L. c. 131 §40; 310 CMR 10.00</p>	<p>Wetlands Order of Conditions</p>	<p><u>Project:</u> Order of Conditions issued September 24, 2015</p> <p><u>Landside Remediation:</u> Order of Conditions Issued 2015</p> <p><u>Sediment Remediation:</u> Submittal Anticipated Summer 2017</p>	<p>Decision time (about 42 days plus duration of public hearing which may consist of more than one ConComm meeting):</p> <ul style="list-style-type: none"> - A public hearing must be held within 21 days of receiving NOI. - Orders of Conditions issued within 21 days of the close of the public hearing. <p>Orders of Conditions are valid for 3 years unless extended.</p>
<p>Everett Fire Department</p> <p>Rev. Ordinance 1976, Pt.2, Ch.7, §33</p> <p>Everett City Charter, Chapter 8, Article I, §2-252</p> <p>M.G.L. c. 148 §10A</p>	<p>Review of Plans Fire Suppression System Installation Fuel Storage Permit LP Gas Storage Permit Underground Storage Tank Removal Permit (Commercial)</p>	<p>TBD</p>	
<p>Everett Health Department</p> <p>M.G.L. c. 140</p>	<p>Food Establishment Permit Application</p>	<p>TBD</p>	<p>Permits are annual, and expire May 31st of each year.</p>
<p>Everett Licensing Commission</p> <p>Victualler License: M.G.L. c. 140</p>	<p>Alcohol License Common Victualler License</p>	<p>TBD</p>	
<p>Everett Public Works</p> <p>Sewer: M.G.L., c. 83; Everett City Charter, Chapter 15</p> <p>Water: Everett City Charter, Chapter 20</p>	<p>Sewer Connection Permit Water Connection Permit</p>	<p>TBD TBD</p>	

<p>Everett Building Department</p> <p>State Building Code, 780 CMR 105.3.1</p>	<p>Building Permit</p> <ul style="list-style-type: none"> • Plumbing • Gas • Electrical • Wire • Trench • Mechanical • Foundation 	<p>Foundation Permit May 2, 2016</p> <p>Building Permit December 15, 2016</p>	<p>30 days from submission of completed application.</p> <p>Specific permits (plumbing, gas, etc.) to be requested and issued at various times during construction period within 30 days following application</p>
<p>Boston Conservation Commission</p> <p>M.G.L. c. 131 §40; 310 CMR 10.00</p>	<p>Wetlands Order of Conditions</p>	<p><u>Sediment Remediation:</u></p> <p>Submittal Anticipated Summer 2017</p>	

Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2017											
						Jan	Feb	Mar	Apr	May	Jun	Jul	Aug				
Wynn Boston Harbor						710d 30-Oct-15 A 19-Oct-18											
Main Project						660d 04-Jan-16 A 14-Sep-18											
Environmental Permits						345d 03-Mar-16 A 12-Jul-17											
MEPA - NPC - Remedial Dredging						32d 03-Jan-17 15-Feb-17											
A8520	MEPA Meeting	1d	03-Jan-17*	03-Jan-17	A7470, A7480	MEPA Meeting											
A4310	RD File NPC for Remedial Dredging	1d	06-Jan-17	06-Jan-17	A7480, A8520	RD File NPC for Remedial Dredging											
A3490	RD Notice in Environmental monitor	1d	17-Jan-17	17-Jan-17	A4310	RD Notice in Environmental monitor											
A3500	RD Comment period / Public Hearing (20 calendar days)	14d	17-Jan-17	03-Feb-17	A3490	RD Comment period / Public Hearing (20 calendar days)											
A3510	RD Secretary Decision	1d	15-Feb-17	15-Feb-17	A3500	RD Secretary Decision											
Chapter 91 - Remedial Dredging (requires WQ)						306d 25-Apr-16 A 12-Jul-17											
A4280	Internal Review of First Draft	10d	25-Apr-16 A	05-Jan-17	A3790	Internal Review of First Draft											
A3800	RD 91 Internal Review of Final Draft Application	10d	06-Jan-17	19-Jan-17	A3790, A4280	RD 91 Internal Review of Final Draft Application											
A3810	RD 91 Draft to MASS DEP	5d	20-Jan-17	26-Jan-17	A3800	RD 91 Draft to MASS DEP											
A3820	RD 91 Final Application DEP comments	10d	27-Jan-17	09-Feb-17	A3810	RD 91 Final Application DEP comments											
A3830	RD Chapter 91 Filing	5d	10-Feb-17	16-Feb-17	A3820, A5172, A3510	RD Chapter 91 Filing											
A3840	RD 91 Notice in Environmental Monitor	6d	17-Feb-17	27-Feb-17	A3830	RD 91 Notice in Environmental Monitor											
A3850	RD 91 Comment Period / Public Hearing	13d	01-Mar-17	17-Mar-17	A3840	RD 91 Comment Period / Public Hearing											
A3860	RD 91 End of Chapter 91 Technical Review (3 Months)	65d	20-Mar-17	19-Jun-17	A3850, A3330	RD 91 End of Chapter 91 Tec											
A3880	RD 91 Chapter 91 License Issued	15d	21-Jun-17	12-Jul-17	A3860, A8230, A835	RD 91 Chapter 9											
Water Quality Certificate 401 - Remedial Dredging (before Ch. 91)						306d 25-Apr-16 A 12-Jul-17											
A11840	Internal Review of First Draft	10d	25-Apr-16 A	05-Jan-17	A10890	Internal Review of First Draft											
A10900	RD WQ Internal Reiew of Final Draft Application	10d	06-Jan-17	19-Jan-17	A10890, A11840	RD WQ Internal Reiew of Final Draft Application											
A10920	RD WQ Draft to MASS DEP	5d	20-Jan-17	26-Jan-17	A10900	RD WQ Draft to MASS DEP											
A10930	RD WQ Final Application DEP comments	10d	27-Jan-17	09-Feb-17	A10920	RD WQ Final Application DEP comments											
A10940	RD Chapter 401 Filing	5d	10-Feb-17	16-Feb-17	A10930, A3510	RD Chapter 401 Filing											
A10950	RD WQ Notice in Environmental Monitor	6d	17-Feb-17	27-Feb-17	A10940	RD WQ Notice in Environmental Monitor											
A10960	RD WQ Comment Period / Public Hearing	13d	01-Mar-17	17-Mar-17	A10950	RD WQ Comment Period / Public Hearing											
A10970	RD WQ End of Chapter 401 Technical Review (3 Months)	65d	20-Mar-17	19-Jun-17	A10960	RD WQ End of Chapter 401 T											
A10980	RD WQ Chapter 401 License Issued	15d	21-Jun-17	12-Jul-17	A10970	RD WQ Chapter											
Everett Con. Comm. - Wetlands Notice of Intent - Remedial Dredging						236d 23-May-16 A 27-Apr-17											
A8160	E - RD NOI Final Draft	5d	23-May-16 A	05-Jan-17	A8150	E - RD NOI Final Draft											
A8170	E - RD NOI Internal Review of Final Draft	5d	06-Jan-17	12-Jan-17	A8160	E - RD NOI Internal Review of Final Draft											
A8180	E - RD NOI Final Draft to DEP	5d	13-Jan-17	19-Jan-17	A8170	E - RD NOI Final Draft to DEP											
A8190	E - RD DEP Comments on Final Draft	9d	20-Jan-17	01-Feb-17	A8180	E - RD DEP Comments on Final Draft											
A8200	E - RD NOI File Notice of Intent	11d	02-Feb-17	16-Feb-17	A8190	E - RD NOI File Notice of Intent											
A8410	E - RD NOI First Hearing	1d	14-Mar-17	14-Mar-17	A8180, A8200	E - RD NOI First Hearing											
A11000	E - RD NOI Second Hearing	1d	11-Apr-17	11-Apr-17	A8410	E - RD NOI Second Hearing											

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016	2017								
						Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	
A12310	Plumbing (Garage/Hotel) Award	0d		03-Jan-17	A12230		◆ Plumbing (Garage/Hotel) Award								
A12320	Plumbing (Podium) Award	0d		03-Jan-17	A12230		◆ Plumbing (Podium) Award								
A12560	HVAC (Garage/Hotel) Award	0d		03-Jan-17	A12230		◆ HVAC (Garage/Hotel) Award								
A12570	HVAC (Podium) Award	0d		03-Jan-17	A12230		◆ HVAC (Podium) Award								
A12580	Electrical (Garage/Hotel) Award	0d		03-Jan-17	A12230		◆ Electrical (Garage/Hotel) Award								
A12590	Electrical (Podium) Award	0d		03-Jan-17	A12230		◆ Electrical (Podium) Award								
A12250	Waterproofing Award	0d		04-Jan-17	A12240		◆ Waterproofing Award								
A12610	Site Concrete Award	0d		05-Jan-17	A12180		◆ Site Concrete Award								
A12620	Precast Concrete Award	0d		05-Jan-17	A12180		◆ Precast Concrete Award								
A12630	Masonry Award	0d		05-Jan-17	A12180		◆ Masonry Award								
A12640	Misc. Metals Award	0d		05-Jan-17	A12180		◆ Misc. Metals Award								
A12650	Exterior Carpentry Award	0d		05-Jan-17	A12180		◆ Exterior Carpentry Award								
A12660	Aluminum Windows Award	0d		05-Jan-17	A12180		◆ Aluminum Windows Award								
A12690	Skylights/Louvers Award	0d		05-Jan-17	A12180		◆ Skylights/Louvers Award								
A12600	Site Improvements	0d		17-Jan-17	A12590		◆ Site Improvements								
A12550	Fireproofing Award	0d		18-Jan-17	A12250		◆ Fireproofing Award								
A12720	Finishes Trades	0d		19-Jan-17	A12180		◆ Finishes Trades								
A12730	GWB Award	0d		19-Jan-17	A12180		◆ GWB Award								
Summary Schedule (SCCI)		558d	24-May-16 A	14-Sep-18											
Site/Marine		79d	24-Oct-16 A	15-Feb-17			Site/Marine								
A5270	Phase 1 Marine - Sheet Piles, Precast Piles, Bulkhead, Outfall	94d	24-Oct-16 A	15-Feb-17	A7430, 14330		Phase 1 Marine - Sheet Piles, Precast Piles, Bulkhead, Outfall								
14320	Connect 24" and 36" to OF1/OF2	10d	06-Jan-17	19-Jan-17	14260		Connect 24" and 36" to OF1/OF2								
Garage		309d	24-May-16 A	10-Jul-17											
SUMM-380	SOE & Foundations Summary - Garage	302d	24-May-16 A	14-Apr-17			SOE & Foundations Summary - Garage								
SUMM-230	Garage Structure Summary	137d	27-Jan-17	10-Jul-17	A11495, 13080, A12:		Garage Structure								
M1020	Mass Excavation Complete	0d		11-Feb-17	SUMM-230, A1090, :		◆ Mass Excavation Complete								
Central Utility Plant		549d	11-Jul-16 A	14-Sep-18											
SUMM-155	Foundation Summary - CUP	132d	11-Jul-16 A	06-Jan-17			Foundation Summary - CUP								
SUMM-145	Structural Steel Summary - CUP	50d	07-Jan-17	08-Mar-17	SUMM-155		Structural Steel Summary - CUP								
SUMM-165	Concrete Slab on Metal Decks Summary - CUP	25d	06-Mar-17	03-Apr-17	SUMM-145		Concrete Slab on Metal Decks Summary - CUP								
SUMM-400	Facade Summary - CUP	60d	04-Apr-17	14-Jun-17	SUMM-165		Facade Summary - CUP								
SUMM-140	Interior Fit-Up Summary - CUP	355d	18-Apr-17	14-Sep-18	SUMM-165		Interior Fit-Up Summary - CUP								
Convention Area		123d	13-Aug-16 A	18-May-17											
SUMM-250	Foundation Summary - Convention Center	123d	13-Aug-16 A	18-May-17	SUMM-155		Foundation Summary - Convention Center								
Hotel Tower		240d	15-May-17	01-Mar-18											
SUMM-340	Superstructure Summary - Hotel Tower	240d	15-May-17	01-Mar-18	SUMM-230		Superstructure Summary - Hotel Tower								
Podium		105d	31-May-17	02-Oct-17											

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016	2017											
						Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug				
SUMM-310	Structural Steel Summary - Podium	105d	31-May-17	02-Oct-17	SUMM-230													
Tenant Retail		294d	12-May-16 A	11-Jul-17														▼ Tenant Retail
A7570	Identify Lease Tenants	131d	12-May-16 A	23-Jan-17														
A7580	Negotiate Lease Terms	20d	06-Feb-17	06-Mar-17	A7570, A7570													
A7590	Tenant Design Concept	30d	20-Mar-17	28-Apr-17	A7580													
A7600	Tenant Present / Wynn Approve Design Concept	10d	15-May-17	26-May-17	A7590													
A7610	Tenant 30% SD / MEP Design	30d	30-May-17	11-Jul-17	A7600													
Broadway Projects		367d	30-Oct-15 A	29-Dec-17														
38 Broadway (Mobil) Demolition		337d	01-Mar-16 A	14-Jul-17														▼ 38 Broadway (M
A1863	Terminate Mobil Lease	60d	01-Mar-16 A	31-May-17	A1860													
A7690	Environmental Investigation	15d	20-Jan-17	09-Feb-17	A1860, A7710, A1863													
A7860	GZA RAM Plan (Check with GZA)	10d	10-Feb-17	24-Feb-17	A7690													
A7720	Construction Document Production	15d	27-Feb-17	17-Mar-17	A7710, A7690													
A7730	RFP for Demolition Contractor	10d	20-Mar-17	31-Mar-17	A7720													
A7740	Respond to Demo RFP	15d	03-Apr-17	21-Apr-17	A7730													
A7780	Review/Approval	10d	24-Apr-17	05-May-17	A7740													
A7750	Award Demolition Contract	5d	08-May-17	12-May-17	A7740, A7780													
A1873	Vacate Mobil	1d	01-Jun-17	01-Jun-17	A1863, A7860													
A7760	Demolish 38 Broadway - Mobil	30d	02-Jun-17	14-Jul-17	A7750, A1863, A1873													
48 Broadway (Dunkin Donuts) Demolition		167d	30-Oct-15 A	29-Dec-17														
A1870	Terminate Dunkin Donuts Lease	167d	30-Oct-15 A	29-Dec-17	A1860													
Service Road and Utilities Projects		541d	23-May-16 A	20-Oct-17														
Service Road Construction		170d	01-Aug-16 A	01-May-17														▼ Service Road Construction
12080	Service Road - Phases 2, 3, 4a and 4b	44d	01-Aug-16 A	01-Mar-17	A6570, 14420, 12201													
12160	Roadway Top Course, Private SR Punchlist	16d	03-Apr-17*	24-Apr-17	12010, 13280, 12181													
14860	Landscaping, Punchlist, Cleanup (PRIVATE)	21d	03-Apr-17	01-May-17	12160													
14870	Landscaping, Punchlist, Cleanup (PUBLIC)	21d	03-Apr-17	01-May-17	14860													
MBTA Loading Dock and New Gatehouse		104d	01-Sep-16 A	01-Feb-17														▼ MBTA Loading Dock and New Gatehouse
12850	Loading Dock Construction	25d	01-Sep-16 A	20-Jan-17	12890, 12900, 12871													
12975	Build New Entrance/Gates	39d	06-Sep-16 A	30-Jan-17	12900													
12880	Turnover New Loading Dock to MBTA Operations	0d		25-Jan-17	12850													◆ Turnover New Loading Dock to MBTA Operations
13280	MBTA New Entrance Operational	0d		30-Jan-17	12975, 11990													◆ MBTA New Entrance Operational
14840	Demo Existing MBTA New Entrance	0d		01-Feb-17	13280													◆ Demo Existing MBTA New Entrance
128 Broadway (McDonald's)		279d	15-Sep-16 A	20-Oct-17														
New McDonald's (by Others)		115d	15-Sep-16 A	01-Mar-17														▼ New McDonald's (by Others)
11080	Construction (New McDonald's, Utilities, Parking) - 110 days	77d	15-Sep-16 A	24-Feb-17	11060, A1861, 11120													
11110	New McDonald's Open	0d		01-Mar-17	11080, 13260, 11970													◆ New McDonald's Open

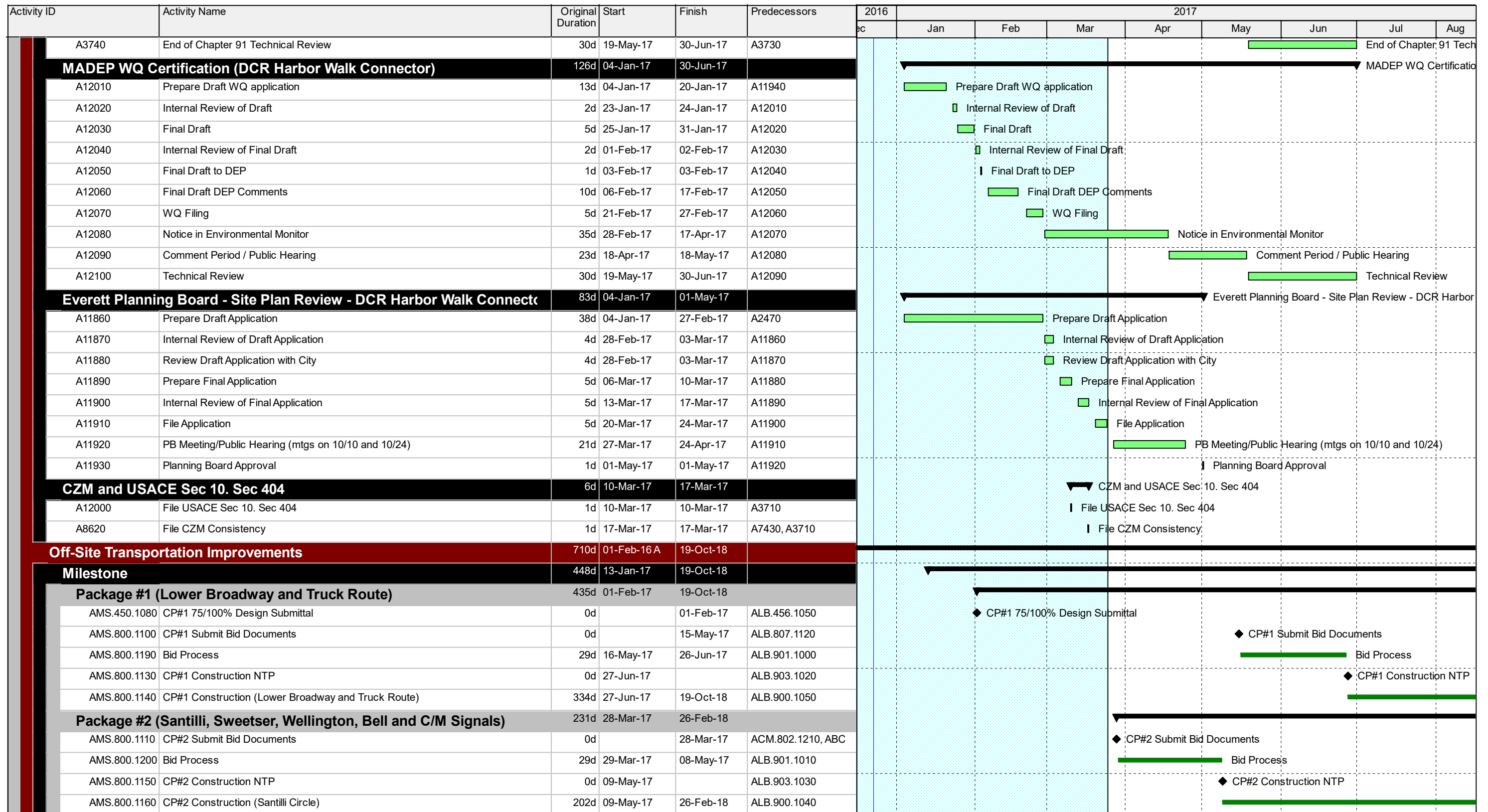
- Remaining Level of Effort
- Actual Work
- Remaining Work
- Critical Remaining Work
- ◆ Milestone
- ▼ Summary



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016	2017								
						Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	
Broadway/Beacham Permanent Intersection															
12640	New Beacham Utilities, Intersection, Traffic Signals	112d	15-May-17	20-Oct-17	11090, 11110										
National Grid Gas Line Extension on Broadway															
A2380	National Grid Complete Gas Line Design Documents	30d	21-Apr-17	02-Jun-17	A2360										
115Kv High Tension Tower Relocation															
A2350	National Grid Complete Engineered Docs, Site Testing, Procurement	541d	23-May-16 A	06-Oct-17	A2410										
A2340	National Grid Complete Construction/Relocation of High Tension Tower	112d	01-May-17	06-Oct-17	A2350										
Bridge Study															
DCR Harbor Walk Connector															
Design															
A3870	50% CDs	16d	13-Jun-16 A	03-Jan-17	A4050, A4270, A4260										
A4090	75% CDs	18d	04-Jan-17	27-Jan-17	A3870, A4098										
A4088	DCR Public Listening Session	1d	12-Jan-17	12-Jan-17	A3870										
A4100	100% CDs	126d	28-Feb-17	24-Aug-17	A3710, A4090										
Everett Con. Comm. - Wetlands Notice of Intent (DCR Harbor Walk Con															
A2470	Execution of Easement Agreement with MBTA, DDRRC	30d	23-May-16 A	03-Jan-17	A3470, A5172, A3870										
A1600	Prepare Notice of Intent	8d	04-Jan-17	13-Jan-17	A2470, A4088, A2470										
A1610	Internal Review of Draft	2d	16-Jan-17	17-Jan-17	A1600										
A1730	Final Draft	5d	18-Jan-17	24-Jan-17	A1610										
A1740	Internal Review of Final Draft	2d	25-Jan-17	26-Jan-17	A1730										
A1750	Final Draft to DEP	1d	27-Jan-17	27-Jan-17	A1740										
A1760	Final Draft DEP Comments	10d	30-Jan-17	10-Feb-17	A1750										
A1770	File Notice of Intent	5d	13-Feb-17	17-Feb-17	A1760										
A1780	Review and Public Hearing (mtgs on 9/15 and 10/20)	43d	21-Feb-17	20-Apr-17	A1760, A1770										
A1790	Decision	1d	21-Apr-17	21-Apr-17	A1780										
A1800	End of Appeal Period	10d	24-Apr-17	05-May-17	A1790, A1780										
A1810	Order of Conditions Issued	0d	08-May-17	08-May-17	A1800										
MADEP Chapter 91 DCR Harbor Walk Connector															
A11940	Prepare Draft Chapter 91 application	13d	04-Jan-17	20-Jan-17	A2470										
A11950	Internal Review of Draft	2d	23-Jan-17	24-Jan-17	A11940										
A11960	Final Draft	5d	25-Jan-17	31-Jan-17	A11950										
A11970	Internal Review of Final Draft	2d	01-Feb-17	02-Feb-17	A11960										
A11980	Final Draft to DEP	1d	03-Feb-17	03-Feb-17	A11970										
A11990	Final Draft DEP Comments	10d	06-Feb-17	17-Feb-17	A11980										
A3710	Chapter 91 Filing	5d	21-Feb-17	27-Feb-17	A11990										
A3720	Notice in Environmental Monitor	35d	28-Feb-17	17-Apr-17	A3710										
A3730	Comment Period / Public Hearing	23d	18-Apr-17	18-May-17	A3720										

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone





- Remaining Level of Effort
- Actual Work
- Remaining Work
- Critical Remaining Work
- Milestone
- Summary



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016	2017								
						Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	
AMS.800.1220	CP#2 Construction (Sweetser Circle)	202d	09-May-17	26-Feb-18	ALB.900.1040										
AMS.800.1230	CP#2 Construction (Wellington Circle)	202d	09-May-17	26-Feb-18	ALB.900.1040										
AMS.800.1240	CP#2 Construction (Bell Circle)	202d	09-May-17	26-Feb-18	ALB.900.1040										
AMS.800.1250	CP#2 Construction (Chelsea/Medford Signals)	202d	09-May-17	26-Feb-18	ALB.900.1040										
Package #3 (Wellington and Malden Stations)		254d	03-Feb-17	06-Feb-18											
AMS.450.1200	CP#3 100% Design Submittal	0d		03-Feb-17	AWM.456.1090										
AMS.800.1120	CP#3 Submit Bid Documents	0d		07-Apr-17	AWM.802.1270										
AMS.800.1210	Bid Process	28d	10-Apr-17	17-May-17	AWM.901.1010										
AMS.800.1170	CP#3 Construction NTP	0d	18-May-17		AWM.903.1030										
AMS.800.1180	CP#3 Construction (Wellington and Malden Stations)	182d	18-May-17	06-Feb-18	AWM.900.1040										
Package #4 (Sullivan Square)		111d	13-Jan-17	21-Jun-17											
AMS.400.1210	MBTA Peer Review	0d		13-Jan-17	A7240										
AMS.450.1220	Response to MBTA Review	0d		27-Jan-17	A7290										
AMS.400.1200	CP#4 25% Design Submittal	0d		15-Mar-17	A7220										
AMS.450.1210	CP#4 100% Design Submittal	0d		21-Jun-17	A7330										
Construction Package #1 - Lower Broadway & Truck Route		476d	05-Dec-16 A	19-Oct-18											
Construction Package #2 - Route 16		291d	03-Jan-17	26-Feb-18											
Construction Package #3 - MBTA Wellington & Malden Station		278d	03-Jan-17	06-Feb-18											
Construction Package #4 - Sullivan Square Charlestown		393d	09-May-16 A	20-Jul-17											
A7220	25% Design	60d	09-May-16 A	15-Mar-17	A7210										
A7240	MBTA Peer Review	20d	15-Dec-16 A	13-Jan-17	A7220										
A7290	Response to MBTA Review Comments	10d	16-Jan-17	27-Jan-17	A7240										
A7250	MADOT 25% Design Review	17d	16-Mar-17	07-Apr-17	A7220										
A7260	Boston BTD 25% Review	17d	16-Mar-17	07-Apr-17	A7220										
A7270	MBTA 25% Review	17d	16-Mar-17	07-Apr-17	A7220										
A7330	Final Design	52d	10-Apr-17	21-Jun-17	A7270										
A7350	MADOT / FHA Review Final Design	20d	22-Jun-17	20-Jul-17	A7330										
A7360	Boston BTD Review Final Design	20d	22-Jun-17	20-Jul-17	A7330										
A7370	MBTA Review Final design	20d	22-Jun-17	20-Jul-17	A7330										
Woods Memorial Bridge (by DOT)		520d	01-Feb-16 A	06-Apr-18											
A4040	Project by DOT	520d	01-Feb-16 A	06-Apr-18											

- Remaining Level of Effort
- Actual Work
- Remaining Work
- Critical Remaining Work
- ◆ Milestone



Appendix 5

**Project Construction Workforce:
Women, Minority, Veteran Participation**
As of December 31, 2016

Reference 205 CMR 135.02(5)(e)

As of December 31, 2016, 209,399 person-hours of work was completed on the Project Site by 746 individuals, with 178 minorities, 39 females, and 31 veterans, performing work on site.

	# of Workers	Participation to Date (% of workforce hours)	Goal (% of workforce hours)
Minority	178	24.0%	15.3%
Female	39	6.5%	6.9%
Veteran	31	5.5%	3.0%

LOCAL TRADE UNION	PROJECT TO DATE										
	Total Hours	Total # Workers	MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
			# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
Asbestos Workers Local 6	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Boilermakers Local 29	129.0	5	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Bricklayers Local 3 Eastern Mass.	19.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 107	218.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 111	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 1305	172.0	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 218	4,328.0	19	9	1,643.0	38.0%	2	543.0	12.5%	2	611.0	14.1%
Carpenters Local 26	462.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 275	642.5	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 33	2,976.5	19	4	383.0	12.9%	1	66.0	2.2%	2	382.0	12.8%
Carpenters Local 40	120.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 424	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 475	659.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 535	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 624	377.0	1	1	377.0	100.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 67	303.0	7	4	267.0	88.1%	0	0.0	0.0%	0	0.0	0.0%
Electricians Local 103 I.B.E.W.	6,777.5	57	10	1,256.5	18.5%	0	0.0	0.0%	0	0.0	0.0%
Electricians Local 104 I.B.E.W. (Utilities)	688.0	9	1	116.0	16.9%	0	0.0	0.0%	0	0.0	0.0%
Elevator Constructors Local 4	1,976.3	5	1	577.3	29.2%	0	0.0	0.0%	1	569.5	28.8%
Floorcoverers Local 2168	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Iron Workers Local 7	7,394.5	40	15	2,327.5	31.5%	3	613.0	8.3%	1	102.0	1.4%
Laborers Local 133	141.5	3	1	20.0	14.1%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 138	97.5	4	1	25.0	25.6%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 14	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 1421 (Wreckers)	3,193.5	16	16	3,193.5	100.0%	3	805.0	25.2%	0	0.0	0.0%
Laborers Local 146	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 151	5,549.0	24	5	1,469.5	26.5%	2	1,349.5	24.3%	0	0.0	0.0%
Laborers Local 175	189.0	7	2	126.5	66.9%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 22	44,868.5	160	52	17,503.0	39.0%	14	5,711.5	12.7%	5	1,740.5	3.9%
Laborers Local 223	2,664.0	14	4	887.5	33.3%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 230	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 243	872.5	4	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 271	1,438.0	5	2	597.0	41.5%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 385	1,898.5	8	3	88.0	4.6%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 39	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 429	732.5	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 455	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 473	162.5	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 547	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 560	1,845.0	7	4	1,601.5	86.8%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 596	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 609	651.0	11	2	139.5	21.4%	0	0.0	0.0%	2	184.0	28.3%
Laborers Local 610	795.0	7	3	91.0	11.4%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 611	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 665	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 675	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 721	1,441.0	3	1	29.0	2.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 876	1,404.0	5	1	1,330.0	94.7%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 88 (Tunnel Workers)	8,884.5	19	1	577.5	6.5%	1	44.0	0.5%	0	0.0	0.0%
Laborers Local 999	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Operating Engineers Local 4	84,571.8	178	27	12,822.5	15.2%	6	2,906.0	3.4%	9	4,929.5	5.8%
Painters & Allied Trades D.C. #35	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Piledrivers Local 56	20,153.5	65	6	2,716.5	13.5%	7	1,659.5	8.2%	7	2,993.5	14.9%
Pipe Fitters Local 537	32.0	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Plasterers & Cement Masons Local 534	283.0	18	1	27.0	9.5%	0	0.0	0.0%	1	4.0	1.4%
Plumbers & Gasfitters Local 12	281.0	8	1	50.0	17.8%	0	0.0	0.0%	1	42.0	14.9%
Roofers & Slaters Local 33	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Sheet Metal Workers Local 17	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Shop and Mill Cabinet Local 51	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Sprinkler Fitters Local 550	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Teamsters Local 25	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Woodframe Local 723	8.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Total	209,399.0	746	178	50,241.8	24.0%	39	13,697.5	6.5%	31	11,558.0	5.5%

CONTRACTOR	PROJECT TO DATE										
	Total Hours	Total # Workers	MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
			# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
Andella Iron Inc.	557.0	4	3	503.0	90.3%	0	0.0	0.0%	0	0.0	0.0%
Cashman Dredging & Marine Contracting	200.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Cavalieri Construction Company, Inc.	2,102.5	21	5	1,326.0	63.1%	0	0.0	0.0%	1	462.5	22.0%
Coastal Marine Construction	2,223.5	15	0	0.0	0.0%	1	84.0	3.8%	1	116.5	5.2%
Construction Drilling, Inc.	499.5	4	1	8.0	1.6%	0	0.0	0.0%	0	0.0	0.0%
Dagle Electrical Construction Corporation	3,401.0	26	3	462.0	13.6%	0	0.0	0.0%	0	0.0	0.0%
DeLucca Fence Company	475.5	28	6	115.0	24.2%	1	16.0	3.4%	1	24.0	5.0%
Don Martin Corporation	306.5	14	5	116.0	37.8%	0	0.0	0.0%	0	0.0	0.0%
E.H. Marchant Co. Inc.	19.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Easton Concrete Cutting & Drilling LLC	466.0	10	1	27.0	5.8%	0	0.0	0.0%	0	0.0	0.0%
Fischbach & Moore Electric Group, LLC	734.0	6	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Geologic Earth Exploration, Inc.	72.5	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Hayward Baker Inc.	6,078.0	32	3	1,127.0	18.5%	1	65.0	1.1%	1	273.0	4.5%
J Rams Inc	17.0	2	0	0.0	0.0%	0	0.0	0.0%	1	8.0	47.1%
J. Derenzo Co.	53,099.5	77	12	10,382.5	19.6%	5	2,993.0	5.6%	6	3,259.5	6.1%
J.C. Higgins Corp	294.0	10	1	50.0	17.0%	0	0.0	0.0%	1	42.0	14.3%
J.F. White Contracting Company, Inc	3,133.0	13	2	248.0	7.9%	2	640.0	20.4%	0	0.0	0.0%
JR Vinagro Corp.	170.0	4	4	170.0	100.0%	0	0.0	0.0%	0	0.0	0.0%
K&H Electrical Systems, Inc.	2,085.5	11	3	697.5	33.4%	0	0.0	0.0%	0	0.0	0.0%
Liberty Construction Services	19,554.5	81	24	5,237.0	26.8%	6	2,127.5	10.9%	4	1,079.0	5.5%
Liberty Equipment and Supply	1,311.0	5	1	510.0	38.9%	0	0.0	0.0%	1	252.0	19.2%
Lockwood Remediation	32.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Lund Rebar Services, Inc.	677.0	13	6	441.0	65.1%	0	0.0	0.0%	1	102.0	15.1%
Mass Bay Electrical Corp.	105.0	6	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
McPhee Electric Ltd.	418.0	5	2	81.0	19.4%	0	0.0	0.0%	0	0.0	0.0%
Midnight Iron Construction Management Inc.	32.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
MON Landscaping Inc.	96.0	7	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Moretrench	16,204.5	35	10	5,261.0	32.5%	3	194.5	1.2%	2	792.0	4.9%
MTK Construction Services, Inc.	287.0	10	9	279.0	97.2%	0	0.0	0.0%	0	0.0	0.0%
NewRoads Environmental	3,298.5	19	19	3,298.5	100.0%	3	805.0	24.4%	0	0.0	0.0%
NorthStar Contracting Group, Inc	37.0	2	1	12.0	32.4%	0	0.0	0.0%	0	0.0	0.0%
P.J. Spillane Company, Inc.	198.5	8	2	50.5	25.4%	0	0.0	0.0%	0	0.0	0.0%
Prudential Door & Window Co. Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
R.J. Cobb LTD	48.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Rapid Flow Inc.	506.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Regis Steel Corporation	6,128.5	22	6	1,383.5	22.6%	3	613.0	10.0%	0	0.0	0.0%
Richard W. Reid Electric Company Inc.	34.0	3	2	16.0	47.1%	0	0.0	0.0%	0	0.0	0.0%
S&A Cranes LLC	9.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
S&F Concrete Contractors, Inc.	1,434.5	73	18	425.5	29.7%	1	66.0	4.6%	3	99.0	6.9%
Silverback Construction Inc.	368.0	16	1	27.0	7.3%	0	0.0	0.0%	0	0.0	0.0%
The Railroad Associates Corporation	65.5	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
The Welch Corporation	11,582.5	21	2	1,308.0	11.3%	3	1,057.0	9.1%	2	1,225.0	10.6%
TREVIICOS CORPORATION	58,336.0	85	22	15,192.0	26.0%	7	4,013.0	6.9%	3	2,630.0	4.5%
UTEC Constructors LLC	688.0	9	1	116.0	16.9%	0	0.0	0.0%	0	0.0	0.0%
Vynorius Piledriving Inc.	10,374.5	23	2	1,367.8	13.2%	2	649.5	6.3%	3	1,193.5	11.5%
WES Construction Corp	1,631.5	12	0	0.0	0.0%	1	374.0	22.9%	0	0.0	0.0%
Wood & Wire Fence Co. Inc	8.0	2	1	4.0	50.0%	0	0.0	0.0%	0	0.0	0.0%
TOTAL	209,399.0	746	178	50,241.8	24.0%	39	13,697.5	6.5%	31	11,558.0	5.5%

**Contracts and Payments to Minority, Women and
Veteran Business Enterprises for Construction Phase**
As of December 31, 2016

Reference 205 CMR 135.02(5)(f)

As of December 31, 2016, Wynn had awarded \$53,048,891 or 12.9% of qualified construction contracts, in contracts to M/W/VBEs. As of December 31, 2016, Wynn and Wynn contractors and sub-contractors awarded 23 contracts to MBEs, 45 contracts to WBEs, and 15 contracts to VBEs for construction.

	# Contract Awards*	Contract Award Value (\$)	% of Total Construction Contracts Awarded to Date	% Goal	Paid to Date (\$)
MBE	23	22,935,412	5.6%	5.0%	8,298,551
WBE	45	16,588,236	4.1%	5.4%	2,859,515
VBE	15	23,516,244	5.7%	1.0%	1,037,703
TOTAL**	69	\$53,048,891	12.9%	11.4%	\$11,952,812

*Note that a majority of M/W/VBEs are sub-contracted with Wynn's contractors and sub-contractors.

M/W/VBE contract awards and payments report includes awards and payments made to businesses with more than one diverse classification (i.e. M/WBE). **Totals reported deduct any double counting due to awards to businesses with more than one diverse classification.

**Contracts and Payments to Minority, Women and
Veteran Business Enterprises for Design Phase**
As of December 31, 2016

Reference 205 CMR 135.02(5)(f)

As of December 31, 2016, Wynn had awarded \$11,324,720, or 20.9% of qualified design contracts, to M/W/VBES for design work. As of December 31, 2016, Wynn and Wynn consultants awarded twelve contracts to MBES, eleven contracts to WBEs, and four contracts to VBES for design work.

	# Contract Awards*	Contract Award Value (\$)	% Total Design Contract*	% Goal	Paid to Date (\$)
MBE	12	4,756,106	8.8%	7.9%	3,868,471
WBE	11	2,674,356	4.9%	10.0%	1,578,320
VBE	4	3,883,358	7.2%	1.0%	3,250,011
TOTAL	27	\$11,324,720	20.9%	18.9%	\$8,696,802

*Note that 9 MBE contracts, 8 WBE contracts, and 2 VBE contract, are sub-contracted with Wynn's consultants.