

Wynn Boston Harbor

Monitoring of Project Construction and Licensee Requirements 205 CMR 135

Quarterly Report Massachusetts Gaming Commission as of March 31, 2017



Monitoring of Project Construction and Licensee Requirements

Quarterly Report as of March 31, 2017

1.0 Project at a Glance

The Wynn Boston Harbor (the “Project”) is an approximately \$2.4 billion luxury resort that will transform a blighted section of the City of Everett, Massachusetts adjacent to the Mystic River, into a world-class destination. The Project will contribute hundreds of millions of dollars, including tens of millions of dollars in infrastructure contributions to the City of Everett, the region, and the Commonwealth of Massachusetts. The Project will be constructed on the contaminated site of a former chemical manufacturing plant totaling approximately 33.9 acres (the “Project Site”).



The Project will be comprised of a luxury hotel with 671 rooms, a gaming area, retail space, food and beverage outlets, convention and meeting space, a spa and gym, a parking garage, and other complementary amenities. The Project will also include extensive landscape and open space amenities including a public gathering area with an outdoor park-like open space, a pavilion, waterfront features, a public harborwalk, and water transportation docking facilities reconnecting the City of Everett to the Mystic River and Boston Harbor for the first time in generations.

The Project will also include off-site improvements including extensive transportation improvements and a multiuse path from the Project's harborwalk to the existing paths at the Massachusetts Department of Conservation and Recreation ("DCR") Gateway Park. The Project will be developed in a single phase.

Wynn MA, LLC ("Wynn") received a conditional Category 1 gaming license for Region A (the "Gaming License") in November 2014. Since receiving the conditional Gaming License, Wynn has made significant progress on community outreach, project entitlements, permitting, land acquisition, and the design of the Project.

In August 2015, Wynn selected Charter Contracting Company, LLC, a Massachusetts limited liability company, as its remediation contractor. Remediation of the Project Site commenced in October 2015, and final completion documentation was filed on August 4, 2016.

On July 15, 2015, Wynn filed its Second Supplemental Final Environmental Impact Report ("SSFEIR") to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's Supplemental Final Environmental Impact Report ("SFEIR") dated April 3, 2015. On August 28, 2015, Wynn received a Certificate of the Secretary of Energy and Environmental Affairs on its SSFEIR (the "Secretary's Certificate") concluding that Wynn's SSFEIR "adequately and properly complies" with the Massachusetts Environmental Policy Act ("MEPA").

In accordance with MEPA, following the receipt of its Secretary's Certificate, Wynn worked with various state agencies to obtain "Section 61 findings," a determination made by an agency of the Commonwealth describing the environmental impact, if any, of the Project and a finding that all feasible measures have been taken to avoid or minimize said impact. Wynn received its Section 61 findings from the following agencies on the dates set forth below:

Massachusetts Water Resources Authority:	January 12, 2016
Massachusetts Port Authority:	January 21, 2016
Massachusetts Department of Transportation & Department of Conservation and Recreation:	April 5, 2016
Massachusetts Gaming Commission:	April 25, 2016

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the Massachusetts Department of Environmental Protection (“MassDEP”) to obtain license authorization for the development of portion of the Project on private filled and flowed tidelands. MassDEP issued the Chapter 91 License on August 3, 2016.

On February 28, 2017, Wynn filed a Notice of Project Change (“NPC”) identifying changes to programming and design refinements for the Project and including a sediment remediation plan for a portion of the Project Site and an adjacent area of the Mystic River.

2.0 Cost of Construction and Capitalization of Gaming Licensee

Pursuant to 205 CMR 135.02(5)(a) and (b), please see Appendix 1 for a sworn certification regarding (a) the total estimated cost of construction of the Project and related infrastructure improvements and (b) the capitalization of the Wynn for the quarter ending March 31, 2017.

3.0 Design and Construction Contracts

Pursuant to 205 CMR 135.02(5)(c), please see Appendix 2 for a list of all design and construction contracts executed for the quarter ending March 31, 2017 to design and construct the gaming establishment and related infrastructure improvements.

4.0 Progress of Construction

Pursuant to 205 CMR 135.02(5) (d), the following is a status report regarding the progress of the construction of the Project.

4.1 Federal Permits.

No additional Federal permits were applied for and/or received in the first quarter of 2017.

4.2 State Permits.

On July 15, 2015, Wynn filed its SSFEIR to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn’s SFEIR dated April 3, 2015. On August 28, 2015, Wynn received a Secretary’s Certificate concluding that Wynn’s SSFEIR “adequately and properly complies” with MEPA.

The Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. With respect to broader regional transportation impacts, the Secretary's Certificate required the establishment of a "Regional Working Group" to be led by MassDOT for the purpose of assessing and developing long-term transportation improvements that will support sustainable redevelopment and economic growth in and around Sullivan Square. Wynn committed to participating in this Regional Working Group and providing a proportionate share of funding to support this effort.

Wynn has attended all monthly meetings of the Lower Mystic Regional Working Group ("LMRWG"). In addition, the LMRWG held its first public meeting on November 9, 2016. Wynn continues to be an active participant in the quarterly meetings of the LMRWG.

The Secretary's Certificate also required enhanced public review during permitting and development of Section 61 findings by MassDOT and the Massachusetts Gaming Commission ("MGC"). Following the receipt of the Secretary's Certificate, Wynn had productive meetings with each of the State Agencies with permitting authority over the Project for the purpose of preparing Section 61 findings to be issued by each such State Agency. Wynn received its Section 61 findings from the following agencies on the dates set forth below:

Massachusetts Water Resources Authority:	January 12, 2016
Massachusetts Port Authority:	January 21, 2016
Massachusetts Department of Transportation & Department of Conservation and Recreation:	April 5, 2016
Massachusetts Gaming Commission:	April 25, 2016

On February 28, 2017, Wynn filed an NPC with MEPA. The primary purpose of the NPC was to describe the sediment remediation plans for a portion of the Project Site and an adjacent parcel located in the Mystic River. The NPC also described refinements to the program and interior layout of the building to reflect current market conditions as they have changed since prior MEPA filings. Program changes include a reduction in retail space, a reduction of hotel suites to provide for additional rooms, an increase in food and beverage space, the addition of a larger luxury ballroom space, and an increase in "back of house" support space. The NPC contained updated square footage for each of the Project components as they were further refined and finalized as part of the design process. Other minor changes that developed over the course of designing and preparing construction documents for the Project were also included in the NPC (e.g., minor adjustments to the elevation of the salt

marsh to improve viability, minor changes to the docking and float systems to accommodate Americans with Disabilities Act (“ADA”) and other passenger needs, and a minor reduction in the navigational dredge footprint).

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the MassDEP to obtain license authorization for the development of portion of the Project on private filled and flowed tidelands. Pursuant to M.G.L. c. 21A, § 18(d) (2), (3) and (6), MassDEP and Wynn entered into a Memorandum of Agreement regarding Project specific schedule and fees for the Project (the “Fast Track Agreement”).

Pursuant to the schedule set forth in the Fast Track Agreement, the comment period for Wynn’s Chapter 91 License Application began on September 9, 2015 and concluded on October 9, 2015. On September 24, 2015, MassDEP held a public meeting at Everett City Hall for the purpose of receiving comments on Wynn’s Chapter 91 License Application. The meeting was well attended and the comments received were all positive. Following the meeting, written comments were submitted to MassDEP for its consideration.

Wynn received its “Written Determination” from MassDEP on January 22, 2016. On February 11, 2016, Mayor Joseph A. Curtatone, in his capacity as Mayor of the City of Somerville (“Somerville”), filed a “Notice of Claim” with the Executive Office of Energy and Environmental Affairs, Department of Environmental Protection, requesting an adjudicatory hearing with respect to the Written Determination. On February 18, 2016, the Office of Appeals and Dispute Resolution of MassDEP issued a Scheduling Order pursuant to which a hearing on Somerville’s appeal was set for June 2, 2016. As a direct result of this appeal, Wynn was unable to commence construction activities within those portions of the Project Site that are subject to Chapter 91.

On June 2, 2016, Wynn, Somerville and the DEP participated in the adjudicatory hearing. On July 15, 2016, MassDEP’s Office of Appeals and Dispute Resolution issued a “Recommended Final Decision” affirming Wynn’s Written Determination. MassDEP issued the Chapter 91 License on August 3, 2016.

On February 22, 2017, Wynn filed a request with DEP for a Minor Project Modification, pursuant to CMR 9.22(3), to modify the below-grade footprint of underground parking facility. The requested modifications included (i) decreasing the below-grade parking structure from three (3) levels to one (1) level under the peninsular portion of the building footprint, (ii) a setback of the below-grade parking structure footprint under the main entrance, and (iii) increasing the below-grade parking structure from three (3) levels to four

(4) levels under the remaining portion of the main building footprint. None of the foregoing modifications extended the below-grade building footprint, increased the total number of parking spaces, or changed any previously authorized uses. On February 28, 2017, the DEP determined that the proposed modifications comply with the minor project modification provisions set forth in 310 CMR 9.22(3)(a) and that the submission of a Chapter 91 Waterways License Application was not required for such modifications.

On March 16, 2017, Wynn filed a request with DEP for a second Minor Project Modification, pursuant to CMR 9.22(3), to (1) reduce the living shoreline elevation, (2) increase the total number of hotel rooms from 629 to 671, (3) modify the docking facility of the Project to accommodate an improved accessible ramping system, (4) install three fender piles to protect an outfall structure, and (5) in response to market conditions, change the size and location of some first floor uses. On March 29, 2017, the DEP determined that the proposed modifications (1) through (4) above comply with the minor project modification provisions set forth in 310 CMR 9.22(3)(a) and that the proposed modification (5) complies with 310 CMR 9.22(3)(b). Therefore, DEP determined that the submission of a Chapter 91 Waterways License Application was not required for such modifications.

4.3 Local Permits.

On May 11, 2015, Wynn submitted its Form 19A Site Plan Review Application to the Everett Planning Board. The City of Everett engaged outside consultants, LDD Collaborative, Inc. and TranSystems, to provide Site Plan Review services for the Project. On July 13, 2015, Wynn presented its Site Plan Review Application at the Everett Planning Board public meeting and advised the Everett Planning Board that it would be modifying its application to address comments raised by the City of Everett's outside consultants. On August 24, 2015, Wynn presented its modified application to the Everett Planning Board and the Everett Planning Board heard public comments. On September 16, 2015, the Everett Planning Board concluded the public hearing and unanimously approved the application.

The service road Application Site Plan Review and Special Permit was submitted to the City of Everett Planning Board for review in January 2016. On May 5, 2016, the Everett Planning Board issued the Site Plan Approval for the Service Road.

On August 11, 2015, Wynn submitted its Notice of Intent for the Project to the City of Everett Conservation Commission in order to obtain approval under the Massachusetts Wetland Protection Act for work within wetlands resource areas and buffer zones. The Everett Conservation Commission held an initial public meeting on August 20, 2015. On

September 17, 2015, the Everett Conservation Commission held another public meeting and voted unanimously to approve Wynn's Notice of Intent. The Everett Conservation Commission issued its Order of Conditions with respect to the Project on September 24, 2015.

Pursuant to 205 CMR 135.02(6), please see [Appendix 3](#) for an updated permits chart and all documents and information listed in 205 CMR 120.01: *Permitting Requirements*.

4.4 Site Remediation.

Prior to the commencement of the remediation, Wynn completed field investigation including nearly 2,000 samples landside and in the river, and significant laboratory analysis of the samples. On April 8, 2015, Wynn received a petition from residents of the City of Everett requesting that the disposal site be designated as a Public Involvement Plan ("PIP") site in accordance with Massachusetts General Laws (MGL) c. 21E §14(a). This law requires that, upon receiving such a petition, a plan for involving the public in decisions regarding response actions must be prepared and a public meeting held to present the proposed plan. The disposal site was designated as a PIP site on April 28, 2015. The PIP process was used to educate the public on the remediation process and provide a forum for addressing any comments. The PIP process will continue through the completion of the construction related remediation activities.

Wynn and GZA GeoEnvironmental, Inc., the Licensed Site Professional ("LSP") for the Project Site, presented the draft PIP plan at a public meeting on June 2, 2015 at Everett City Hall. In addition, the draft Release Abatement Measure ("RAM") plan was also presented at the meeting. The comment period for the PIP plan was scheduled to end on June 22, 2015, but was extended by Wynn at the request of the petitioners for an additional 21 days to July 13, 2015. In addition, the comment period for the draft RAM plan was extended an additional 30 days to July 22, 2015.

On August 19, 2015, the Release Abatement Measure ("RAM") plan for the landside remediation (known as Phase 1) was submitted to the MassDEP and all petitioners were notified accordingly.

Pursuant to the RAM Plan, Wynn held public meetings in Everett and Charlestown on October 15 and 16, 2015, respectively, for the purpose of informing the public regarding the remediation prior to commencement. Remediation of the Project Site began following such meetings. Weekly updates on the remediation were posted on Wynn's website

(www.wynnbostonharbor.com). The perimeter air-monitoring system was operational throughout the remediation and no alarm conditions attributable to the RAM work were recorded.

Phase 1 remediation of the Project Site was completed in the second quarter of 2016. A total of approximately 10,680 tons of contaminated soil was transported off-site for proper disposal during Phase 1. The soil was transported in lined trailers that were cleaned prior to leaving the Project Site. The Draft Phase I RAM Completion Report and Immediate Response Action Report was submitted on August 4, 2016. A public meeting on the Phase I RAM Completion Report was held on September 7, 2016. The public comment period ended September 27, 2016, and no comments were received.

A separate RAM Plan has been prepared to address construction-related RAM activities. Response actions to be conducted under this RAM Plan will include the excavation of contaminated soil, the dredging of contaminated sediment, and the placement of clean fill materials at the properties identified in the RAM Plan. On February 17, 2016, a public meeting on the construction-related RAM Plan was held at the Everett City Hall. The public comment period for the construction-related RAM Plan ended on March 9, 2016. No comments were received. On May 2, 2016 the construction-related RAM Plan and a Final Revised Public Involvement Plan was filed. On August 30, 2016, constructed-related RAM Status Report No. 1 was filed. On October 28, 2016 and November 16, 2016, RAM Modifications were filed with DEP to address the detection of asbestos in soil associated with demolition debris. On February 2, 2017, a RAM Modification was filed with DEP to revise perimeter and interior air sampling for airborne fibers.

4.5 Offsite Infrastructure.

As described above, the Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. In light of this positive response, an RFP was issued on June 26, 2015 to select a design and permitting team to deliver the offsite roadway and transit station improvements. In November 2015, Wynn entered into an agreement with AECOM USA of America, a Massachusetts corporation ("AECOM"), to provide civil and geotechnical engineering and construction oversight services for off-site infrastructure related to the Project. During first quarter 2016, AECOM completed the applicable Roadway Safety Audits and continued with site surveys and concept design. During the second quarter 2016, site surveys were completed as well as the development of the 25% design plans and functional

design reports. On April 26, 2016, Wynn and AECOM staff met with MassDOT, MBTA and DCR transportation officials to discuss the projects and schedule.

On June 14, 2016, the 25% design plans and functional design reports were submitted to the City of Everett and their peer review consultant, Weston & Sampson, at a design briefing meeting. The 25% design plans and functional design reports were submitted for review to MassDOT at a design briefing meeting held on June 24, 2016. MassDOT and the City of Everett both submitted comments in the third quarter 2016. Coordination with the Massachusetts Central Transportation Planning staff continued regarding the progression of the 25% design. Work continues on further developing the design documents to the 75%/100% stage and submittals were made to MassDOT as well as the Cities of Everett, Medford, Boston, and Chelsea for the Route 16 Roadway improvement projects that included Wellington, Sweetser, and Santilli Circles as well as Broadway and the proposed truck route.

On a separate track, Howard/Stein-Hudson Associates, Inc., Wynn's design team for the Sullivan Square improvements, has been working since last year on conceptual designs. During the first quarter of 2017, the MBTA contracted with Urban Idea Lab to conduct a peer review of the current design alternatives and coordination continues with the MBTA on advancing the Sullivan Square station design. Wynn anticipates filing 25% design documents for the roadway and station improvements to the City, MBTA, MassDOT, and Massport in early April 2017. On March 22, 2017, Wynn filed a Notice of Intent ("NOI") application with the City of Boston Conservation Commission for its proposed improvements to the Sullivan Square Rotary and its approaches.

Subject to Wynn receiving all permits required to complete the work, all offsite improvements are envisioned to be completed and operable prior to the opening of the Project.

In addition to the foregoing mitigation improvements, in accordance with Wynn's Section 61 findings, Wynn is an active participant in the LMRWG. The LMRWG was convened by MassDOT to assess and develop short and long-range transportation improvements that can support sustainable redevelopment and economic growth for the Lower Mystic River area. MassDOT has engaged the services of staff from the Boston Region Metropolitan Planning Organization – including from the Metropolitan Area Planning Council ("MAPC") and from the Central Transportation Planning Staff – to provide technical assistance and study support.

The Working Group is chaired by the Secretary of Transportation, and consists of elected officials and staff of the three communities of Boston, Everett and Somerville as well as MAPC. Representatives from the Executive Office of Housing and Economic Development, the Attorney General's Office of Massachusetts, the Massachusetts Gaming Commission, Congressman Capuano's office, the Massachusetts Port Authority, and the Wynn Boston Harbor are also participants of the LMRWG.

4.6 Design.

Construction Drawings (dated September 16, 2016) were issued on September 30, 2016. The hotel tower, podium, site, and interiors were reviewed by the City of Everett and a Building Permit was issued on December 15, 2016. Project design is complete with the exception of redesign for the meeting and event space area and food and beverage modifications as outlined in the NPC.

4.7 Construction Services.

On January 8, 2016, Wynn entered into an Agreement for Guaranteed Maximum Price Construction Services with Suffolk Construction Company, Inc. ("Suffolk"). Following the receipt of Wynn's Chapter 91 License, construction activities were commenced on all portions of the Project Site. Below is a summary of the construction activities through March 31, 2017:

- Completed the tie-backs;
- Completed the cap beam;
- Completed the mass excavation;
- Completed all pile caps in the CUP along the east facade;
- Completed steel erection in the CUP area;
- Completed approximately 10% of the slab on grade in the CUP;
- Completed concrete for the B4 mat slab and started the garage deck pours;
- Completed drilling, grouting, testing, and capping 52% of the rock anchors; and
- Continued waterfront work.

Dust control measures that are in-place include a water truck dedicated full time to the Project Site when work is occurring on the Project Site and covering dirt stockpiles at night with Gorilla Snot (liquid copolymer soil stabilizer and dust control product).

In February 2017, the wheel wash was reconstructed to accommodate changes to the Project Site. Street sweeping is done daily on Horizon Way, Broadway, Dexter Street, and the adjacent MBTA property.

Soil disposal via rail car was completed in February 2017.

4.8 Service Road.

The service road and utilities drawings were prepared and issued on March 31, 2016. Bids were received in early May to allow early construction of this critical work. On May 25, 2016, J. Derenzo Co. was awarded the Service Road and Utility Relocation contract.

As of March 31, 2017, the following utility work was completed for the Service Road:

- Approximately 2,200 linear feet (lf) (100%) NGrid 23kv ductbank including 5 MHs;
- Approximately 900 lf (100 %) Verizon ductbank including 3 MHs;
- NGrid and Verizon ductbank crossings beneath 115 kV lines;
- NGrid 12" gas line;
- The public section of the Service Road (Charlton St.) was paved and opened to service the New MBTA entrance and the Service Road to the resort construction site;
- Approximately 125 lf 12" ductile iron water line; and
- Approximately 400 lf 18" ductile iron water line.

4.9 Procurement.

Proposals were received for Commissioning, Independent Testing, and Room Controls. Fenagh Engineering and HAKS were selected for special inspections in June 2016. BR+A was selected for commissioning services in June 2016.

4.10 Owner Controlled Insurance Program ("OCIP").

Wynn, in conjunction with Willis Towers Watson initiated an Owner Controlled Insurance Program for the Project. This Worker's Compensation and General Liability insurance programs were implemented on July 1, 2016 and Builder's Risk was implemented on August 15, 2016.

4.11 *Project Labor Agreement.*

Following the engagement of Suffolk, Wynn and Suffolk re-engaged in discussions with local labor leaders and finalized the draft Project Labor Agreement for the Project. The Project Labor Agreement was executed on May 5, 2016.

4.12 *Construction Management Plan.*

Howard/Stein-Hudson Associates, Inc. prepared a Construction Management Plan (“CMP”) for the purpose of mitigating any adverse impacts to the host and surrounding communities. The CMP was submitted to the City of Everett on April 21, 2016.

5.0 Project Schedule

5.1 *Six Month Look Ahead*

The 6-month look ahead schedule is attached hereto as Appendix 4.

5.2 *Project Master Schedule*

The development of the Master Schedule has evolved from a high level schedule to a more detailed schedule. This coincides with the contractor’s efforts to increase the detail level of their schedule by working with the subcontractors as they are selected for the Project.

6.0 Project Resources/Diversity

Pursuant to 205 CMR 135.02(5)(f), please see Appendix 5 for a report describing the number of contracts, total dollars amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the Project and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by Wynn as approved by the MGC .



May 5, 2017

Massachusetts Gaming Commission
101 Federal St., 12th
Boston, MA 02110

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a), please see below for the total estimated cost of construction of the project and related infrastructure improvements and the costs incurred as of March 31, 2017, calculated pursuant to 205 CMR 122.03: *Costs Included in the Calculation of Capital Investment*, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements:

MGC Quarterly Report

Appendix 1

(US\$ thousands)

Component	Cost Incurred 3/31/2017	Estimated Remaining Cost	Total Estimated Cost
Construction / on-site development	\$ 281,117	\$ 1,279,829	\$ 1,560,946
Design and engineering	78,444	53,310	131,754
Site preparation	25,462	47,014	72,476
Off-Site Improvements	3,454	34,978	38,432
Land acquisition	61,787	5,634	67,421
Pre-opening	28,740	75,872	104,612
Owner FF&E	1,359	142,290	143,649
Total	\$ 480,363	\$ 1,638,927	\$ 2,119,290

In addition, in accordance with 205 CMR 135.02(5)(b), I direct you to the financial statements of Wynn Resorts, Limited (NASDAQ: WYNN), the parent of Wynn MA, LLC (the "Licensee"), including Wynn Resorts' Quarterly Report on Form 10-Q for the quarter ended March 31, 2017, filed with the Securities and Exchange Commission (the "SEC") on May 4, 2017, which is available at www.sec.gov. As reflected in these financial statements, Licensee has sufficient financial resources in order to meet all expected financial obligations relating to the completion of the Project and related infrastructure improvements associated with the Project.

I, Craig S. Billings, hereby certify to my knowledge and in my capacity as Chief Financial Officer of Wynn Resorts, Limited, as to the material veracity of the foregoing.

Sincerely,



Craig S. Billings
Chief Financial Officer and Treasurer

3131 Las Vegas Boulevard South Las Vegas NV 89109 tel (702) 770 7000

Appendix 2

Design and Construction Contracts

As of March 31, 2017

Reference 205 CMR 35.02(5)(c)

Vendor/Contractor	Date	Services	MGC Status
AECOM	11/4/15	Civil and Geotechnical Eng. – Offsite Infrastructure	NGV092
	1/18/16	Design and Construction Phase Services – MBTA Everett Maintenance Facility	
AMEC Massachusetts Inc.	08/25/16	Peer Review – Supplemental Phase II Site Assessment	NGV952
Alliance Detective & Security	12/31/15	Site Security	NGV326
Arup USA, Inc.	12/10/14	Fire Protection Consulting	NGV102
Bard, Roa + Athanas Consulting Engineers, Inc.	08/31/16	Commissioning Services	NGV884
Bohler Engineering MA, LLC	06/08/16	Engineering Services – Property Redevelopment - McDonalds	NGV845
Building Enclosure Associates, LLC	08/30/16	Building Enclosure – Commissioning Svcs.	NGV989
Bukhari Design Studio, LLC	7/15/15	Concept and Documentation Services – High Limit Gaming	NGV434
Cashman Dredging & Marine Contracting and Company, LLC	9/2/15	Site Clean-up/Fencing	NGV450
Charter Contracting Company	11/10/15	Site Remediation Services	NGV479
Christopher Gordon		Project Management	NGV226
Cleo Design, LLC	7/15/15	Design Consultant – Staff Dining	NGV500
	7/15/15	Design Consultant – Executive Offices	
Code Red Consultants LLC	10/04/16	Life & Safety Systems Commissioning	NGV844
Cross Spectrum Acoustics	02/06/17	Acoustical Consultants	NGV1149
DHA Design Services LTD	9/24/15	Exterior Lighting Design	NGV522
Design Enterprise	9/17/15	Design Consultant – High Limit Gaming	NGV460
Eslick Design Associates	05/22/15	Design Consultant – Site Signage	NGV383
	7/15/15	Design Consultant – Low-Rise and Garage Signage	
	7/15/15	Design Consultant – High-Rise Signage	
First Circle Design, Inc.	10/14/15	Design Consultant – Interior Lighting – Meeting & Convention/Gaming	NGV518
Fenagh Engineering & Testing, LLC	09/08/16	Quality Control and Inspection Services	NGV185
Fort Point Associates, Inc.	12/30/14	Planning and Environmental Consulting	NGV075
	06/28/16	Environmental Consulting – Harbor Walk	
Foundry Interior Design	10/21/15	Design Consultant – Performance Lounge	NGV535
Gilbane Building Company	01/24/14	Preconstruction Consulting Services	NGV035
GZA GeoEnvironmental, Inc.	11/12/14	Geotechnical and Environmental Services	NGV013
	04/21/16	Geotechnical and Environmental Services – Harbor Walk	

Haks Engineers, P.C.	09/08/16	Quality Control and Testing	NGV894
Hirsch Bedner Associates dba HBA/Hirsch Bedner Associates	02/25/15	Design Consultant – High-Rise Interiors	NGV133
	05/22/15	Design Consultant – Public Areas	
	05/22/15	Design Consultant – F&B	
	05/22/15	Design Consultant – Public Areas	
	05/22/15	Design Consultant – Buffet	
	05/22/15	Design Consultant – Public Restrooms	
	05/22/15	Design Consultant – Meeting and Convention	
Howard/Stein-Hudson Associates, Inc.	12/30/14	Traffic Engineering	NGV079
	4/28/15	Traffic Engineering	
Harry Feldman, Inc., dba Feldman Land Surveyors	02/06/15	Surveying	NGV071
JBA Consulting Engineers	09/30/15	A/V Engineering Services	NGV642
Jacobs Consultants Inc.	12/04/14	Executive Architect	NGV181
John A. Martin & Associates of Nevada, Inc.	07/29/16	Structural Expansion Joint Review	NGV919
John Lyons Systems - Moonlighting	05/09/16	A/V Engineering Services	NGV805
Koncerted LLC	11/11/16	Low Voltage Project Oversight	NGV1070
Lifescapes International, Inc.	02/03/15	Landscape Architect	NGV151
Lighting Design Alliance	10/29/15	Design Consultant – Interior Lighting – Food and Beverage/Public Areas	NGV439
	05/11/16	Design Consultant – Interior Lighting – Meeting and Convention Areas	
Halifax Security Inc. dba M. Malia & Associates	01/23/15	Security and Surveillance Consulting	NGV123
Medcor, Incorporated	08/31/16	On-site Safety Services Program	NGV851
Michael Hong Architects, Inc.	12/11/14	Architectural Design Services	NGV206
National Grid	04/11/16	Relocation of Utilities – Service Road	Exempt
	06/08/16	Relocation of Gas Main – Main Site	
Oguz Cem Yazici	3/23/16	Construction Consultant – Scheduling	NGV801
PMA Consultants LLC	03/21/17	Audit Soil Disposal , PCO and Contract Document Review	NGV1185
RF Networks	11/12/15	Communication Systems Specifications	NGV688
Ryan Biggs Clark Davis Engineers	10/29/15	Structural Peer Review of Jacobs Drawings	NGV508
SJ Lighting Inc.	11/03/16	Theatrical Engineering and Special Effects	NGV1111
Sound Investment Audio	11/03/16	Audio Design	NGV1129
Suffolk Construction Company, Inc.	01/08/16	Construction Management	NGV163
TRC Environmental Corporation	09/30/15	Construction Consultant - Building Demolition	NGV067
Vanasse & Associates, Inc.	02/06/15	Supplemental Final Environmental Impact Report - Transportation	NGV066
Vermuelens, Inc.	02/03/16	Construction Consultant – Construction Cost Analysis	NGC072
Vicente Wolf Associates	05/22/15	Design Consultant – F&B	NGV283
WES Construction Corporation	11/16/16	MBTA Maintenance Facility Improvements	NGV948

Appendix 3

Permits As of December 31, 2016

Reference 205 CMR 135.02(6)

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Federal			
Federal Aviation Administration (FAA) 49 U.S.C. Subtitle VII, Aviation Programs, Part A and B; 14 CFR 77, Subpart D; Order JO 7400.2J, Procedures for Handling Airspace Matters, Ch. 7 Determinations	Determination Regarding Air Navigation	<u>Building:</u> Received January 9, 2016 <u>Cranes:</u> Cranes 1 & 2 received August 18, 2016 Cranes 3-8 received August 11, 2016 <u>Podium:</u> Received August 10, 2016	Determination is effective for 18 months and may apply for one 18-month renewal.
U.S. Army Corps of Engineers (ACOE) Section 10 of Federal Rivers and Harbors Act; 33 USC s. 403; 33 CFR Parts 322, 325	Work in Navigable Waters (Section 10) Permit	Project: Received December 12, 2016	No fixed maximum decision time. For individual permits, ACOE will be guided by the target schedule of decision within 60 days of receiving completed application, subject to receipt of any additional information needed for decision and processes required by other state and federal laws (such as CZM Act) to precede decision.
U.S. Army Corps of Engineers (ACOE) Section 404 of Federal Clean Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325	Clean Water Act (Section 404) Individual Permit	Project: Received December 12, 2016	Individual permits for a permanent structure or activity typically do not expire, but may specify when the work must start - usually within 1 year of issuance.
U.S. Army Corps of Engineers (ACOE) Massachusetts General Permit issued January 10, 21 2010, modified November 13, 2012; pursuant to 33 CFR Part 330	Massachusetts General Permit (GP) 17	Sediment Remediation: Anticipated submittal Summer 2017	Massachusetts General Permit ("GP") includes 41 general conditions for all activities and identifies 23 differentiated GPs based on activity. GP 17 applies to activities that affect the containment, stabilization, or removal of hazardous materials, or toxic waste materials, including court-

			ordered remedial action plans or related settlements, which are performed, ordered, or sponsored by a government agency with established legal or regulatory authority. Under GP 17, work in navigable waters with permanent impacts that meet or exceed the PCN limits on page 4 of the GP of less than or equal to ½ acres, is eligible for review under a PCN.
U.S. Environmental Protection Agency (EPA) Federal Clean Water Act Section 402(p); 33 USC s. 1342(p); 40 CFR 122.26; NPDES Construction General Permit, Effective February 16, 2012	National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management)	On-site: April 6, 2016 On-site under 2017 CGP: Anticipated May 2017	Decision time for CGP and RGP: effective 14 days after NOI submittal to and acknowledged by EPA. When the CGP expires on February 16, 2017, those activities covered by the CGP will likely have to file a NOI under the new CGP.
U.S. Environmental Protection Agency (EPA) Federal Clean Water Act Section 402(a), 33 USC s. 1342(a); 40 CFR 122.28; 314 CMR 4.00; NPDES Remediation General Permit, NPDES Permit No. MAG910000, Effective September 10, 2010	NPDES Remediation General Permit (RGP) (for construction dewatering)	NOI Submitted May 25, 2016, 10 day waiting period ended June 9, 2016 NOI under 2017 RGP: Anticipated submittal June 2017	When the RGP expired on September 10, 2015, those activities covered by the RGP will likely have to file a NOI under the new RGP. The new RGP is not yet in place.
State			
Executive Office of Energy and Environmental Affairs Massachusetts Environmental Policy Act; MGL c. 30 ss. 61-62I; 301 CMR 11.00	Massachusetts Environmental Policy Act (MEPA) Review	<u>Project:</u> Certificate on EENF received 11/26/13 Certificate on DEIR received 2/21/14 Certificate on FEIR received 8/15/14 Certificate on SFEIR Received 4/03/15 Certificate on SSFEIR Received 8/28/15 <u>Sediment Remediation:</u> Filing-Notice of Project Change anticipated filed 2/28/17, Certificate received 4/7/17 February/March 2017	Secretary determines whether a Draft EIR, or Final EIR, as applicable, is adequate within 37 days of notice of availability of the EIR in the Environmental Monitor. A project that has not commenced either construction, or other project development activities (including final design, property acquisition, or marketing), within five years of notice of availability of Final EIR must file a Notice of Project Change. Secretary determines whether a subsequent filing is required.

			MEPA review is complete if no further filings are required.
Executive Office of Energy and Environmental Affairs MGL c. 21A ss. 2 and 4A; 301 CMR 23.00	Municipal Harbor Plan	Submitted on 10/16/13 Approved on 2/10/14	After publication of proposed Plan in Environmental Monitor and 30 day public comment period, Secretary has 60 days to consult with municipality proposing the Plan and other applicable agencies/entities, and 21 days thereafter to issue a written decision on the MHP.
Massachusetts Department of Environmental Protection (MassDEP) MGL c. 91 ss. 12-14; 310 CMR 9.00	Chapter 91 Waterways Determination of Applicability	Determination of Applicability re Chapter 91 jurisdictional boundaries received on July 29, 2013	
Massachusetts Department of Environmental Protection (MassDEP) MGL c. 91 ss. 12-14; 310 CMR 9.00	Chapter 91 Waterways License	<u>Project</u> : Submitted August 19, 2015 License Received August 3, 2016 Minor Project Modification (MPM) #1 received February 28, 2017 MPM #2 received March 29, 2017 <u>Sediment Remediation</u> : Submittal Anticipated Spring 2017	Licenses are issued for a fixed term; the standard term is 30 years but a license may be issued for an extended term (maximum of 99 years) if certain additional requirements are met.
MassDEP MGL c. 21 s. 43; 310 CMR 7.12	Compliance Certification for Stationary Engine	TBD	Required for CHP and generator
MassDEP MGL c. 111 ss. 142A-142E; 310 CMR 7.09	Notification of Construction and Demolition	TBD	Effective 10 working days after filing of notification.
MassDEP Section 401 of Federal Clean Water Act, 33 USC s. 1341; Massachusetts Clean Waters Act, MGL c. 21 ss. 26 et seq.; 314 CMR 9.00 (which cites to 310 CMR 4.00)	Water Quality Certification (401)	<u>Project</u> : Submitted September 8, 2015 Approval received January 22, 2016 <u>Sediment Remediation</u> : Submittal Anticipated Spring 2017	Standard MassDEP technical review period is 120 days (24 days for determination of administrative completeness and 96 days for technical review). No fixed maximum decision time.
MassDEP MGL c. 131 s. 40; 310 CMR 10.00	Wetlands Superseding Order of Conditions	Only in event of appeal of Order of Conditions issued by Everett Conservation Commission	Per 310 CMR 10.05 (7)(f) Issued within 70 days of request for superseding action (unless MassDEP

			requests additional information).
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<p>MassDEP Bureau of Waste Site Cleanup/Massachusetts Contingency Plan (MCP)</p> <p>MGL c. 21E; 310 CMR 40.000</p>	<p>(Submittals by Licensed Site Professional on behalf of Site Owner - do not need DEP approval)</p>	<p><u>Landside Remediation:</u> Draft RAM Plan provided to DEP in May 2015; PIP process underway</p> <p><u>Sediment Remediation:</u> Phase II Submitted December 2015 Revised Phase II Submitted December 30, 2016</p> <p>Phase III/IV Submittal Anticipated February/March May 2017</p>	<p>Agency decision time frame N/A under MCP privatized program.</p>
<p>Massachusetts Water Resources Authority (MWRA)</p> <p>Chapter 372 of the Acts of 1984, s. 8(m); 360 CMR 10.000</p>	<p>Section 8(m) Permit (to cross or construct within an MWRA easement)</p>	<p><u>Project:</u> Submittal Anticipated May/June 2017 TBD</p>	
<p>Massachusetts Office of Coastal Zone Coastal Zone Management (CZM)</p> <p>301 CMR 20.00, M.G.L. c. 21A, §§2 and 4A</p> <p>Coastal Zone Management Act of 1972, 16 U.S.C. 1451 et seq., 15 CFR §§ 923 and 930</p>	<p>Federal Consistency Certification</p>	<p><u>Project:</u> Received August 12, 2016</p> <p><u>Sediment Remediation:</u> Anticipated Submittal Summer 2017</p>	
<p>Massachusetts Historical Commission (MHC)</p> <p>MGL c. 9 ss. 26 et seq.; 950 CMR 71.00</p>	<p>Review of project relative to potential effects on State Register historic/ archaeological resources.</p>	<p>Review Completed</p>	<p>Within 30 days of receipt of a completed Project Notification Form or ENF, the MHC will determine whether further information is needed and/or consultation is needed because the project may affect State Register properties. Beyond initial period, no other maximum decision times apply.</p>
<p>Board of Underwater Archaeological Resources (BUAR)</p> <p>M.G.L. c. 6, ss. 179 and 180; 312 CMR 2.00</p>	<p>Review of waterside activities</p>	<p><u>Project:</u> Review Completed</p> <p><u>Sediment Remediation:</u> Anticipated review concurrent with MEPA ENF Review Completed under NPC</p>	

<p>Massachusetts Department of Transportation (MassDOT)</p> <p>MGL c. 81 s. 21, 720 CMR 13.00</p>	<p>Non-Vehicular Access Permit - Off-site roadway improvements</p>	<p>TBD</p>	<p>MassDOT completes technical reviews of the Access Permit application in 75 business days (35 business days following receipt of the 25% design submission, 20 business days following receipt of the 75%/100% design submission, and 20 business days following receipt of the PS&E submission.) Following technical review and approval, Section 61 Finding, and completion of MHC review and Mass. Wetlands Protection Act permitting, the MassDOT permit is issued 5 to 7 business days following final design approval.</p>
<p>Massachusetts Department of Transportation (MassDOT)</p> <p>MGL c. 40 s. 54A</p>	<p>Consent to issuance of building permit for construction on land formerly used by railroad company</p>	<p><u>Project:</u> Approval issued May 2, 2016</p>	
<p>Massachusetts Department of Transportation (MassDOT)</p> <p>MGL c. 161A s. 5(b)</p>	<p>MBTA Land Disposition and Easement Agreements</p>	<p>Issued November 2016</p>	
<p>Local</p>			
<p>City of Boston (Off-site Roadway) Public Improvement Commission (PIC) Boston Transportation Department (BTD)</p> <p>Revised Ordinances of City of Boston of 1961, Ch.21, Sect. 36</p>	<p>Approvals</p>	<p>Filed January 30, 2015</p>	

<p>Everett Planning Board</p> <p>M.G.L. 40A, as amended, and Everett Zoning Ordinance, Section 28A, Resort Casino Overly District (RCOD) in Lower Broadway Economic Development District (LBEDD)</p>	<p>Site Plan Review</p>	<p><u>Project:</u> Approval Received October 14, 2015</p> <p><u>Access Road:</u> Approval Received May 5, 2016</p>	<p>Site Plan Review decisions shall be issued within 180 calendar days after filing of a completed application. Everett Zoning Ordinance, Sec. 28A(10)(B)(iii).</p> <p>Everett has accepted expedited permitting processes for Priority Development Sites pursuant to MGL c. 43D. All lots located in the LBEDD and RCOD are Priority Development Sites, Everett Zoning Ordinance Section 28A(10)(B).</p>
<p>Everett Conservation Commission</p> <p>Everett City Charter, c. 2, Article III, Division 7, Section 2-252 M.G.L. c. 131 §40; 310 CMR 10.00</p>	<p>Wetlands Order of Conditions</p>	<p><u>Project:</u> Order of Conditions issued September 24, 2015</p> <p><u>Landside Remediation:</u> Order of Conditions Issued 2015</p> <p><u>Sediment Remediation:</u> Submittal Anticipated Summer 2017</p>	<p>Decision time (about 42 days plus duration of public hearing which may consist of more than one ConComm meeting):</p> <ul style="list-style-type: none"> - A public hearing must be held within 21 days of receiving NOI. - Orders of Conditions issued within 21 days of the close of the public hearing. <p>Orders of Conditions are valid for 3 years unless extended.</p>
<p>Everett Fire Department</p> <p>Rev. Ordinance 1976, Pt.2, Ch.7, §33</p> <p>Everett City Charter, Chapter 8, Article I, §2-252</p> <p>M.G.L. c. 148 §10A</p>	<p>Review of Plans Fire Suppression System Installation Fuel Storage Permit LP Gas Storage Permit Underground Storage Tank Removal Permit (Commercial)</p>	<p>TBD</p>	
<p>Everett Health Department</p> <p>M.G.L. c. 140</p>	<p>Food Establishment Permit Application</p>	<p>TBD</p>	<p>Permits are annual, and expire May 31st of each year.</p>
<p>Everett Licensing Commission</p> <p>Victualler License: M.G.L. c. 140</p>	<p>Alcohol License Common Victualler License</p>	<p>TBD</p>	
<p>Everett Public Works</p> <p>Sewer: M.G.L., c. 83; Everett City Charter, Chapter 15</p> <p>Water: Everett City Charter, Chapter 20</p>	<p>Sewer Connection Permit Water Connection Permit</p>	<p>TBD TBD</p>	

<p>Everett Building Department</p> <p>State Building Code, 780 CMR 105.3.1</p>	<p>Building Permit</p> <ul style="list-style-type: none"> • Plumbing • Gas • Electrical • Wire • Trench • Mechanical • Foundation 	<p>Foundation Permit May 2, 2016</p> <p>Building Permit December 15, 2016</p>	<p>30 days from submission of completed application.</p> <p>Specific permits (plumbing, gas, etc.) to be requested and issued at various times during construction period within 30 days following application</p>
<p>Boston Conservation Commission</p> <p>M.G.L. c. 131 §40; 310 CMR 10.00</p>	<p>Wetlands Order of Conditions</p>	<p><u>Sediment Remediation:</u></p> <p>Submittal Anticipated Summer 2017</p>	

Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2017											
						Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec			
Wynn Boston Harbor						744d 04-Jan-16 A 10-Dec-18											
Main Project						683d 04-Jan-16 A 17-Oct-18											
Environmental Permits						133d 20-Mar-17 A 29-Sep-17											
USACE GP17 - Remedial Dredging (requires Ch.91, WQ, CZM)						122d 07-Apr-17 A 29-Sep-17											
A3700	Draft ACOE Plans	0d		07-Apr-17 A		◆ Draft ACOE Plans											
A3420	RD Full Draft	10d	10-Apr-17 A	21-Apr-17	A3410, A3700	■ RD Full Draft											
A3560	RD Edits Provided to FPA	5d	24-Apr-17	28-Apr-17	A3420	■ RD Edits Provided to FPA											
A3650	RD Final Draft to Wynn	5d	01-May-17	05-May-17	A3560	■ RD Final Draft to Wynn											
A3690	RD Final Edits	3d	08-May-17	10-May-17	A3650	■ RD Final Edits											
A3430	RD File Application - General Permit 17	1d	12-May-17	12-May-17	A3420, A3690	■ RD File Application - General Permit 17											
A7440	RD Technical Review	97d	15-May-17	29-Sep-17	A3430	■ RD Technical Review											
A7450	RD Decision / Permit	0d		29-Sep-17	A7440, A6660	◆ RD Decision / Permit											
MEPA - NPC - Remedial Dredging						1d 07-Apr-17 A 07-Apr-17 A											
A3510	RD Secretary Decision	1d	07-Apr-17 A	07-Apr-17 A	A3500	■ RD Secretary Decision											
Chapter 91 - Remedial Dredging (requires WQ)						133d 20-Mar-17 A 29-Sep-17											
A4320	RD 91 Full Draft to Wynn	25d	20-Mar-17 A	21-Apr-17		■ RD 91 Full Draft to Wynn											
A4340	RD 91 Edits Provided to FPA	5d	24-Apr-17	28-Apr-17	A4320	■ RD 91 Edits Provided to FPA											
A4280	RD 91 Final Draft to Wynn	5d	01-May-17	05-May-17	A3790, A4340	■ RD 91 Final Draft to Wynn											
A3800	RD 91 Final Edits	3d	08-May-17	10-May-17	A3790, A4280, A4280	■ RD 91 Final Edits											
A3810	RD 91 Draft to MASS DEP	3d	11-May-17	15-May-17	A3800, A3800	■ RD 91 Draft to MASS DEP											
A3820	RD 91 Final Application DEP comments	4d	16-May-17	19-May-17	A3810	■ RD 91 Final Application DEP comments											
A3830	RD Chapter 91 Filing	1d	22-May-17	22-May-17	A3820, A5172, A3510	■ RD Chapter 91 Filing											
A3840	RD 91 Notice in Environmental Monitor	11d	23-May-17	07-Jun-17	A3830	■ RD 91 Notice in Environmental Monitor											
A3850	RD 91 Comment Period / Public Hearing	13d	09-Jun-17	27-Jun-17	A3840	■ RD 91 Comment Period / Public Hearing											
A3860	RD 91 End of Chapter 91 Technical Review (3 Months)	43d	28-Jun-17	28-Aug-17	A3850, A3330	■ RD 91 End of Chapter 91 Technical Review (3 Months)											
A3880	RD 91 Chapter 91 License Issued (Fast Track Agreement)	0d		29-Sep-17	A3860, A8230, A834	◆ RD 91 Chapter 91 License Issued (Fast Track Agreement)											
Water Quality Certificate 401 - Remedial Dredging (before Ch. 91)						133d 20-Mar-17 A 29-Sep-17											
A12750	RD WQ Full Draft to Wynn	25d	20-Mar-17 A	21-Apr-17		■ RD WQ Full Draft to Wynn											
A12760	RD WQ Edits Provided to FPA	5d	24-Apr-17	28-Apr-17	A12750	■ RD WQ Edits Provided to FPA											
A12770	RD WQ Final Draft to Wynn	5d	01-May-17	05-May-17	A12760	■ RD WQ Final Draft to Wynn											
A12780	RD WQ Final Edits	3d	08-May-17	10-May-17	A12770, A12770	■ RD WQ Final Edits											
A10920	RD WQ Draft to MASS DEP	3d	11-May-17	15-May-17	A12780	■ RD WQ Draft to MASS DEP											
A10930	RD WQ Final Application DEP comments	4d	16-May-17	19-May-17	A10920	■ RD WQ Final Application DEP comments											
A10940	RD Chapter 401 Filing	1d	22-May-17	22-May-17	A10930, A3510	■ RD Chapter 401 Filing											
A10950	RD WQ Notice in Environmental Monitor	11d	23-May-17	07-Jun-17	A10940	■ RD WQ Notice in Environmental Monitor											
A10960	RD WQ Comment Period / Public Hearing	14d	09-Jun-17	28-Jun-17	A10950	■ RD WQ Comment Period / Public Hearing											
A10970	RD WQ End of Chapter 401 Technical Review (3 Months)	42d	29-Jun-17	28-Aug-17	A10960	■ RD WQ End of Chapter 401 Technical Review (3 Months)											

- Remaining Level of Effort
- Actual Work
- Remaining Work
- Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2017											
						Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec			
Construction - Main Project						616d 12-May-16 A 17-Oct-18											
Subcontractor Procurement Milestones						11d 12-Apr-17 A 27-Apr-17											
A12730	GWB Award	0d		12-Apr-17 A	A12180	<ul style="list-style-type: none"> ◆ Subcontractor Procurement Milestones ◆ GWB Award ◆ Site Improvements ◆ Finishes Trades ◆ Site Concrete Award ◆ Misc. Metals Award 											
A12600	Site Improvements	0d		26-Apr-17	A12590												
A12720	Finishes Trades	0d		26-Apr-17	A12180												
A12610	Site Concrete Award	0d		27-Apr-17	A12180												
A12640	Misc. Metals Award	0d		27-Apr-17	A12180												
Summary Schedule (SCCI)						581d 24-May-16 A 17-Oct-18											
Garage						566d 24-May-16 A 16-May-18											
SUMM-380	SOE & Foundations Summary - Garage	302d	24-May-16 A	06-Apr-17 A		SOE & Foundations Summary - Garage											
SUMM-230	Garage Structure Summary	137d	21-Feb-17 A	13-Jun-17	A11495, 13080, A12:	Garage Structure Summary											
SUMM-360	Interior Fit-up Summary - Garage	279d	14-Jun-17	16-May-18	M1020, A3100, A266												
Central Utility Plant						412d 06-Mar-17 A 17-Oct-18											
SUMM-165	Concrete Slab on Metal Decks Summary - CUP	35d	06-Mar-17 A	03-May-17	SUMM-145	Concrete Slab on Metal Decks Summary - CUP											
SUMM-400	Facade Summary - CUP	42d	04-May-17	22-Jun-17	SUMM-165	Facade Summary - CUP											
SUMM-140	Interior Fit-Up Summary - CUP	357d	16-May-17	17-Oct-18	SUMM-165												
Convention Area						373d 13-Aug-16 A 09-Nov-17											
SUMM-250	Foundation Summary - Convention Center	123d	13-Aug-16 A	31-Jul-17	SUMM-155	Foundation Summary - Convention Center											
SUMM-180	Structural Steel Summary - Convention Center	74d	14-Aug-17	09-Nov-17	SUMM-250	Structural Steel Summary - Convention Center											
Hotel Tower						250d 19-Apr-17 14-Feb-18											
SUMM-340	Superstructure Summary - Hotel Tower	250d	19-Apr-17	14-Feb-18	SUMM-230	Superstructure Summary - Hotel Tower											
Podium						214d 30-May-17 03-Apr-18											
SUMM-310	Structural Steel Summary - Podium	115d	30-May-17	13-Oct-17	SUMM-230	Structural Steel Summary - Podium											
SUMM-450	Concrete Slab on Deck Summary - Podium	82d	15-Jul-17	20-Oct-17	SUMM-310	Concrete Slab on Deck Summary - Podium											
SUMM-430	Facade Summary - Podium	159d	14-Aug-17	03-Apr-18	SUMM-450	Facade Summary - Podium											
Tenant Retail						377d 12-May-16 A 06-Nov-17											
A7570	Identify Lease Tenants	131d	12-May-16 A	05-May-17		Identify Lease Tenants											
A7580	Negotiate Lease Terms	21d	01-Feb-17 A	05-May-17	A7570	Negotiate Lease Terms											
A7590	Tenant Design Concept	30d	01-Feb-17 A	19-May-17	A7580	Tenant Design Concept											
A7600	Tenant Present / Wynn Approve Design Concept	20d	22-May-17	19-Jun-17	A7590	Tenant Present / Wynn Approve Design Concept											
A7610	Tenant Design	63d	20-Jun-17	18-Sep-17	A7600	Tenant Design											
A7640	Tenant Submit to Everett for Permit approval	5d	19-Sep-17	25-Sep-17	A7610	Tenant Submit to Everett for Permit approval											
A7650	Everett Review & Approve Permit	30d	26-Sep-17	06-Nov-17	A7640	Everett Review & Approve Permit											
Service Road and Utilities Projects						541d 23-May-16 A 15-Jan-18											
Service Road Construction						180d 01-Aug-16 A 15-May-17											
12080	Service Road - Phases 2, 3, 4a and 4b	44d	01-Aug-16 A	19-Apr-17	A6570, 14420, 12200	Service Road - Phases 2, 3, 4a and 4b											
12160	Roadway Top Course, Private SR Punchlist	22d	14-Apr-17*	15-May-17	12010, 12180, 12080	Roadway Top Course, Private SR Punchlist											

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2017											
						Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec			
14860	Landscaping, Punchlist, Cleanup (PRIVATE)	22d	14-Apr-17	15-May-17	12160	Landscaping, Punchlist, Cleanup (PRIVATE)											
14870	Landscaping, Punchlist, Cleanup (PUBLIC)	22d	14-Apr-17	15-May-17	14860	Landscaping, Punchlist, Cleanup (PUBLIC)											
MBTA Loading Dock and New Gatehouse		162d	06-Sep-16 A	26-Apr-17		MBTA Loading Dock and New Gatehouse											
12975	Build New Entrance/Gates	39d	06-Sep-16 A	26-Apr-17	12900	Build New Entrance/Gates											
13280	MBTA New Entrance Complete	0d		26-Apr-17	12975, 11990	◆ MBTA New Entrance Complete											
128 Broadway (McDonald's)		112d	15-May-17	20-Oct-17		128 Broadway (McDonald's)											
Broadway/Beacham Permanent Intersection		112d	15-May-17	20-Oct-17		Broadway/Beacham Perman											
12640	New Beacham Utilities, Intersection, Traffic Signals	112d	15-May-17	20-Oct-17	11090, 11110	New Beacham Utilities, Inters											
National Grid Gas Line Extension on Broadway		94d	21-Apr-17	01-Sep-17		National Grid Gas Line Extension on Broadway											
A2380	National Grid Complete Gas Line Design Documents	30d	21-Apr-17	02-Jun-17	A2360	National Grid Complete Gas Line Design Documents											
A2970	National Grid Complete Gas Line Relocation	41d	07-Jul-17	01-Sep-17	A5172, A2380	National Grid Complete Gas Line Relocation											
A9810	Relocation Completed	0d		01-Sep-17	A2970	◆ Relocation Completed											
115Kv High Tension Tower Relocation		541d	23-May-16 A	15-Jan-18													
A2350	National Grid Complete Engineered Docs, Site Testing, Procurement	541d	23-May-16 A	27-Apr-17	A2410	National Grid Complete Engineered Docs, Site Testing, Procurement											
A2340	National Grid Complete Construction/Relocation of High Tension Tower	169d	15-May-17	15-Jan-18	A2350												
Bridge Study		180d	20-Mar-17 A	15-Dec-17													
DCR Harbor Walk Connector		377d	23-May-16 A	15-Nov-17		DCR Harbor W											
Design		151d	14-Apr-17	15-Nov-17		Design											
A4090	75% CDs	31d	14-Apr-17	26-May-17	A3870, A4098	75% CDs											
A4100	100% CDs	120d	30-May-17	15-Nov-17	A4090	100% CDs											
Everett Con. Comm. - Wetlands Notice of Intent (DCR Harbor Walk Con		314d	23-May-16 A	18-Aug-17		Everett Con. Comm. - Wetlands Notice of Intent (DCR Harbo											
A2470	Execution of Easement Agreement with DDRC	30d	23-May-16 A	31-Jul-17	A3470, A5172, A3870	Execution of Easement Agreement with DDRC											
A1600	Prepare Notice of Intent	8d	17-Apr-17*	26-Apr-17	A2470, A3870	Prepare Notice of Intent											
A1610	Internal Review of Draft	2d	27-Apr-17	28-Apr-17	A1600	Internal Review of Draft											
A1730	Final Draft	5d	01-May-17	05-May-17	A1610	Final Draft											
A1740	Internal Review of Final Draft	2d	08-May-17	09-May-17	A1730	Internal Review of Final Draft											
A1750	Final Draft to DEP	1d	10-May-17	10-May-17	A1740	Final Draft to DEP											
A1760	Final Draft DEP Comments	10d	11-May-17	24-May-17	A1750	Final Draft DEP Comments											
A1770	File Notice of Intent	5d	25-May-17	01-Jun-17	A1760	File Notice of Intent											
A1780	Review and Public Hearing (mtgs on 9/15 and 10/20)	43d	02-Jun-17	02-Aug-17	A1760, A1770	Review and Public Hearing (mtgs on 9/15 and 10/20)											
A1790	Decision	1d	03-Aug-17	03-Aug-17	A1780	Decision											
A1800	End of Appeal Period	10d	04-Aug-17	17-Aug-17	A1790, A1780	End of Appeal Period											
A1810	Order of Conditions Issued	0d	18-Aug-17	18-Aug-17	A1800	Order of Conditions Issued											
MADEP Chapter 91 DCR Harbor Walk Connector		126d	17-Apr-17	12-Oct-17		MADEP Chapter 91 DCR Harbor											
A11940	Prepare Draft Chapter 91 application	13d	17-Apr-17	03-May-17	A1600	Prepare Draft Chapter 91 application											
A11950	Internal Review of Draft	2d	04-May-17	05-May-17	A11940	Internal Review of Draft											
A11960	Final Draft	5d	08-May-17	12-May-17	A11950	Final Draft											

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone

Wynn Boston Harbor
Six Month Lookahead Schedule (4/1/2017 - 9/30/2017)
24-Apr-17 **Page 4 of 6**



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2017											
						Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec			
A11970	Internal Review of Final Draft	2d	15-May-17	16-May-17	A11960												
A11980	Final Draft to DEP	1d	17-May-17	17-May-17	A11970												
A11990	Final Draft DEP Comments	10d	18-May-17	01-Jun-17	A11980												
A3710	Chapter 91 Filing	5d	02-Jun-17	08-Jun-17	A11990												
A3720	Notice in Environmental Monitor	35d	09-Jun-17	28-Jul-17	A3710												
A3730	Comment Period / Public Hearing	23d	31-Jul-17	30-Aug-17	A3720												
A3740	End of Chapter 91 Technical Review	30d	31-Aug-17	12-Oct-17	A3730												
Everett Planning Board - Site Plan Review - DCR Harbor Walk Connect		83d	17-Apr-17	11-Aug-17													
A11860	Prepare Draft Application	38d	17-Apr-17	08-Jun-17	A11940												
A11870	Internal Review of Draft Application	4d	09-Jun-17	14-Jun-17	A11860												
A11880	Review Draft Application with City	4d	09-Jun-17	14-Jun-17	A11870												
A11890	Prepare Final Application	5d	15-Jun-17	21-Jun-17	A11880												
A11900	Internal Review of Final Application	5d	22-Jun-17	28-Jun-17	A11890												
A11910	File Application	5d	29-Jun-17	06-Jul-17	A11900												
A11920	PB Meeting/Public Hearing (mtgs on 10/10 and 10/24)	21d	07-Jul-17	04-Aug-17	A11910												
A11930	Planning Board Approval	1d	11-Aug-17	11-Aug-17	A11920												
Off-Site Transportation Improvements		744d	01-Feb-16 A	10-Dec-18													
Milestone		425d	05-Apr-17 A	10-Dec-18													
Package #1 (Lower Broadway and Truck Route)		425d	05-Apr-17 A	10-Dec-18													
AMS.450.1080	CP#1 75/100% Design Submittal	0d		05-Apr-17 A	ALB.456.1050												
AMS.800.1100	CP#1 Submit Bid Documents	0d		23-Jun-17	ALB.807.1120												
AMS.800.1190	Bid Process	22d	26-Jun-17	26-Jul-17	ALB.901.1000												
AMS.800.1130	CP#1 Construction NTP	0d	27-Jul-17		ALB.903.1020												
AMS.800.1140	CP#1 Construction (Lower Broadway and Truck Route)	335d	14-Aug-17	10-Dec-18	ALB.900.1050												
Package #2 (Santilli, Sweetser, Wellington, Bell and C/M Signals)		234d	12-May-17	17-Apr-18													
AMS.800.1110	CP#2 Submit Bid Documents	0d		12-May-17	ACM.802.1210, ABC												
AMS.800.1200	Bid Process	22d	15-May-17	14-Jun-17	ALB.901.1010												
AMS.800.1150	CP#2 Construction NTP	0d	15-Jun-17		ALB.903.1030												
AMS.800.1160	CP#2 Construction (Santilli Circle)	202d	29-Jun-17	17-Apr-18	ALB.900.1040												
AMS.800.1220	CP#2 Construction (Sweetser Circle)	202d	29-Jun-17	17-Apr-18	ALB.900.1040												
AMS.800.1230	CP#2 Construction (Wellington Circle)	202d	29-Jun-17	17-Apr-18	ALB.900.1040												
AMS.800.1240	CP#2 Construction (Bell Circle)	202d	29-Jun-17	17-Apr-18	ALB.900.1040												
AMS.800.1250	CP#2 Construction (Chelsea/Medford Signals)	202d	29-Jun-17	17-Apr-18	ALB.900.1040												
Package #3 (Wellington and Malden Stations)		260d	18-Apr-17	27-Apr-18													
AMS.450.1200	CP#3 100% Design Submittal	0d		18-Apr-17	AWM.456.1090												
AMS.800.1120	CP#3 Submit Bid Documents	0d		22-Jun-17	AWM.802.1270												
AMS.800.1210	Bid Process	22d	23-Jun-17	25-Jul-17	AWM.901.1010												

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2017											
						Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec			
AMS.800.1170	CP#3 Construction NTP	0d	26-Jul-17		AWM.903.1030					◆ CP#3 Construction NTP							
AMS.800.1180	CP#3 Construction (Wellington and Malden Stations)	182d	09-Aug-17	27-Apr-18	AWM.900.1040												
Package #4 (Sullivan Square)		117d	10-Apr-17 A	25-Sep-17													
AMS.400.1200	CP#4 25% Design Submittal	0d		10-Apr-17 A	A7220					◆ CP#4 25% Design Submittal							
AMS.450.1210	CP#4 100% Design Submittal	0d		17-Jul-17	A7330					◆ CP#4 100% Design Submittal							
AMS.800.1270	CP#4 Submit Bid Documents	0d		25-Sep-17	A7380									◆ CP#4 Submit Bid Documents			
Construction Package #1 - Lower Broadway & Truck Route		510d	05-Dec-16 A	10-Dec-18													
Construction Package #2 - Route 16		308d	30-Jan-17 A	17-Apr-18													
Construction Package #3 - MBTA Wellington & Malden Station		311d	06-Feb-17 A	27-Apr-18													
Construction Package #4 - Sullivan Square Charlestown		449d	09-May-16 A	09-Oct-17											▼ Construction Package #4 - Sullivan Square		
Woods Memorial Bridge (by DOT)		520d	01-Feb-16 A	06-Apr-18													

- Remaining Level of Effort
- Actual Work
- Remaining Work
- Critical Remaining Work
- ◆ Milestone



Appendix 5

**Project Construction Workforce:
Women, Minority, Veteran Participation**
As of March 31, 2017

Reference 205 CMR 135.02(5)(e)

As of March 31, 2017, 399,133.7 person-hours of work was completed on the Project Site by 1,353 individuals, with 326 minorities, 80 females, and 61 veterans, performing work on site.

	# of Workers	Participation to Date (% of workforce hours)	Goal (% of workforce hours)
Minority	326	25.3%	15.3%
Female	80	6.9%	6.9%
Veteran	61	6.2%	3.0%

LOCAL TRADE UNION	PROJECT TO DATE										
	Total Hours	Total # Workers	MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
			# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
Asbestos Workers Local 6	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Boilermakers Local 29	63.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Bricklayers Local 3 Eastern Mass.	893.5	9	3	288.0	32.2%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 107	787.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 111	167.0	1	1	167.0	100.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 1305	456.0	4	1	212.0	46.5%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 218	15,497.5	57	19	4,756.5	30.7%	7	1,848.5	11.9%	2	851.0	5.5%
Carpenters Local 26	799.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 275	1,520.5	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 33	10,064.0	30	5	2,064.0	20.5%	1	608.0	6.0%	3	1,435.0	14.3%
Carpenters Local 40	1,035.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 424	48.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 475	1,160.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 535	16.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 624	833.5	2	1	809.5	97.1%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 67	2,372.5	10	4	1,160.5	48.9%	0	0.0	0.0%	0	0.0	0.0%
Electricians Local 103 I.B.E.W.	16,796.0	118	23	3,570.0	21.3%	6	667.5	4.0%	4	331.0	2.0%
Electricians Local 104 I.B.E.W (Utilities)	728.0	10	1	116.0	15.9%	1	40.0	5.5%	0	0.0	0.0%
Elevator Constructors Local 4	1,984.3	6	1	577.3	29.1%	0	0.0	0.0%	1	569.5	28.7%
Floorcoverers Local 2168	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Iron Workers Local 7	43,110.8	224	64	12,339.0	28.6%	14	2,673.5	6.2%	9	2,673.0	6.2%
Laborers Local 133	986.0	3	1	37.0	3.8%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 138	476.5	6	2	370.0	77.6%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 14	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 1421 (Wreckers)	6,496.5	27	26	6,449.5	99.3%	4	1,412.0	21.7%	1	56.0	0.9%
Laborers Local 146	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 151	9,061.0	26	5	2,718.5	30.0%	2	1,944.5	21.5%	0	0.0	0.0%
Laborers Local 175	2,324.0	17	6	1,422.5	61.2%	0	0.0	0.0%	1	128.0	5.5%
Laborers Local 22	78,777.9	237	73	28,632.0	36.3%	26	10,622.5	13.5%	5	1,843.5	2.3%
Laborers Local 223	7,167.5	22	8	2,844.5	39.7%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 230	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 243	2,225.0	5	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 271	1,640.0	7	3	725.0	44.2%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 385	1,997.5	9	3	88.0	4.4%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 39	10.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 401	72.0	5	0	0.0	0.0%	0	0.0	0.0%	2	24.0	33.3%
Laborers Local 401E	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 429	1,331.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 455	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 473	162.5	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 547	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 560	2,283.5	9	4	1,858.5	81.4%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 596	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 609	4,299.5	22	6	2,021.5	47.0%	0	0.0	0.0%	2	378.0	8.8%
Laborers Local 610	2,173.0	10	3	91.0	4.2%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 611	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 665	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 675	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 721	1,994.0	4	2	58.0	2.9%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 876	2,012.0	7	1	1,896.0	94.2%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 88 (Tunnel Workers)	14,852.5	36	5	1,575.5	10.6%	1	44.0	0.3%	1	403.5	2.7%
Laborers Local 999	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Operating Engineers Local 4	127,742.3	245	37	19,751.0	15.5%	10	5,615.5	4.4%	19	11,262.5	8.8%
Painters & Allied Trades D.C. #35	238.0	8	1	21.0	8.8%	0	0.0	0.0%	0	0.0	0.0%
Piledrivers Local 56	27,138.5	80	6	3,182.0	11.7%	7	1,767.0	6.5%	9	4,260.0	15.7%
Pipe Fitters Local 537	50.0	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Plasterers & Cement Masons Local 534	2,412.0	50	5	126.5	5.2%	0	0.0	0.0%	1	101.5	4.2%
Plasterers Local 534	59.5	4	1	6.0	10.1%	0	0.0	0.0%	0	0.0	0.0%
Plumbers & Gasfitters Local 12	2,584.0	19	5	978.0	37.8%	1	144.0	5.6%	1	285.0	11.0%
Roofers & Slaters Local 33	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Sheet Metal Workers Local 17	228.0	4	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Shop and Mill Cabinet Local 51	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Sprinkler Fitters Local 550	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Teamsters Local 25	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Woodframe Local 723	8.0	1	0	2 0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Total	399,133.7	1,353	326	100,911.8	25.3%	80	27,387.0	6.9%	61	24,601.5	6.2%

CONTRACTOR	PROJECT TO DATE										
	Total Hours	Total # Workers	MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
			# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
AmQuip Crane Rental, LLC	7,302.0	34	4	1,198.0	16.4%	1	19.0	0.3%	2	576.0	7.9%
Andella Iron Inc.	565.0	4	3	511.0	90.4%	0	0.0	0.0%	0	0.0	0.0%
Anvil Steel Engineering, Inc.	777.5	9	4	311.0	40.0%	0	0.0	0.0%	1	264.5	34.0%
Back Bay Concrete Corp.	871.0	24	2	141.5	16.2%	0	0.0	0.0%	0	0.0	0.0%
BOSS Steel Inc.	18,547.3	71	21	4,468.5	24.1%	3	1,166.0	6.3%	3	1,245.5	6.7%
Cashman Dredging & Marine Contracting	200.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Cavallieri Construction Company, Inc.	2,102.5	21	5	1,326.0	63.1%	0	0.0	0.0%	1	462.5	22.0%
Coastal Marine Construction	2,223.5	15	0	0.0	0.0%	1	84.0	3.8%	1	116.5	5.2%
Coghlin Electrical Contractors, Inc.	40.0	2	1	24.0	60.0%	0	0.0	0.0%	1	16.0	40.0%
Construction Drilling, Inc.	499.5	4	1	8.0	1.6%	0	0.0	0.0%	0	0.0	0.0%
Dagle Electrical Construction Corporation	3,401.0	26	3	462.0	13.6%	0	0.0	0.0%	0	0.0	0.0%
Daniel Marr and Son Co.	3,543.5	38	8	802.0	22.6%	2	230.5	6.5%	0	0.0	0.0%
DeLucca Fence Company	539.5	28	6	123.0	22.8%	1	16.0	3.0%	1	24.0	4.4%
Dependable Masonry Construction Co.	836.5	6	2	203.0	24.3%	0	0.0	0.0%	0	0.0	0.0%
Don Martin Corporation	476.5	18	7	191.0	40.1%	0	0.0	0.0%	1	12.0	2.5%
D's Welding	438.0	9	2	181.0	41.3%	0	0.0	0.0%	0	0.0	0.0%
E.H. Marchant Co. Inc.	41.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Easton Concrete Cutting & Drilling LLC	566.0	12	1	27.0	4.8%	0	0.0	0.0%	0	0.0	0.0%
Edward G. Sawyer Co., Inc.	3,261.5	34	8	720.0	22.1%	3	371.5	11.4%	2	194.5	6.0%
Fischbach & Moore Electric Group, LLC	996.0	7	1	8.0	0.8%	0	0.0	0.0%	0	0.0	0.0%
Geologic Earth Exploration, Inc.	72.5	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Griffin Door dba Overhead Door Specialities	112.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Hayward Baker Inc.	8,131.0	40	4	1,312.0	16.1%	2	250.0	3.1%	1	365.5	4.5%
Hub Foundation Co., Inc.	11,963.5	36	6	2,022.5	16.9%	2	751.0	6.3%	6	2,794.0	23.4%
J Rams Inc	17.0	2	0	0.0	0.0%	0	0.0	0.0%	1	8.0	47.1%
J. Derenzo Co.	87,252.9	88	15	18,365.5	21.0%	10	6,426.5	7.4%	8	6,063.0	6.9%
J.C. Cannistraro	497.0	5	2	181.0	36.4%	1	144.0	29.0%	0	0.0	0.0%
J.C. Higgins Corp	2,096.0	15	3	797.0	38.0%	0	0.0	0.0%	1	285.0	13.6%
J.F. White Contracting Company, Inc	9,913.0	23	3	1,398.5	14.1%	2	1,620.0	16.3%	2	846.5	8.5%
John W. Egan Co., Inc.	40.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
JR Vinagro Corp.	884.0	11	4	780.0	88.2%	0	0.0	0.0%	0	0.0	0.0%
K&H Electrical Systems, Inc.	6,148.5	23	6	2,007.0	32.6%	1	182.0	3.0%	1	120.5	2.0%
LCN, Inc.	82.0	1	0	0.0	0.0%	1	82.0	100.0%	0	0.0	0.0%
Leading Way Construction Co., Inc.	40.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Liberty Construction Services	51,337.5	143	41	14,232.0	27.7%	12	4,634.0	9.0%	4	2,016.0	3.9%
Liberty Equipment and Supply	4,017.0	7	2	1,289.0	32.1%	1	239.0	5.9%	1	765.0	19.0%
Lockwood Remediation	32.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Lund Rebar Services, Inc.	12,531.0	61	18	4,540.0	36.2%	6	664.0	5.3%	4	1,077.0	8.6%
M.L. McDonald Sales Company, LLC	104.0	7	0	0.0	0.0%	0	0.0	0.0%	2	24.0	23.1%
Mass Bay Electrical Corp.	1,389.0	15	0	0.0	0.0%	1	40.0	2.9%	0	0.0	0.0%
McCusker-Gill, Inc.	228.0	4	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
McGregor Industries, Inc.	8.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
McPhee Electric Ltd.	1,512.0	9	2	333.0	22.0%	1	32.0	2.1%	0	0.0	0.0%
Melo's Rodbusters, Inc.	273.0	4	2	110.0	40.3%	0	0.0	0.0%	1	86.0	31.5%
Midnight Iron Construction Management Inc.	32.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
MON Landscaping Inc.	96.0	7	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Moretrench	18,620.5	37	11	5,826.0	31.3%	3	302.0	1.6%	2	1,157.5	6.2%
MTK Construction Services, Inc.	287.0	10	9	279.0	97.2%	0	0.0	0.0%	0	0.0	0.0%
NewRoads Environmental	6,661.5	30	29	6,614.5	99.3%	4	1,412.0	21.2%	1	56.0	0.8%
NorthStar Contracting Group, Inc	37.0	2	1	12.0	32.4%	0	0.0	0.0%	0	0.0	0.0%
P.J. Spillane Company, Inc.	599.0	10	3	153.0	25.5%	0	0.0	0.0%	0	0.0	0.0%
R.J. Cobb LTD	48.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Rapid Flow Inc.	982.5	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Regis Steel Corporation	6,283.5	24	6	1,415.5	22.5%	3	613.0	9.8%	0	0.0	0.0%
Richard W. Reid Electric Company Inc.	34.0	3	2	16.0	47.1%	0	0.0	0.0%	0	0.0	0.0%
S&A Cranes LLC	9.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
S&F Concrete Contractors, Inc.	33,142.5	181	48	10,050.5	30.3%	6	1,913.5	5.8%	5	977.5	2.9%
Silverback Construction Inc.	416.0	18	1	27.0	6.5%	0	0.0	0.0%	0	0.0	0.0%
The Railroad Associates Corporation	68.5	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
The Welch Corporation	11,582.5	21	2	1,308.0	11.3%	3	1,057.0	9.1%	2	1,225.0	10.6%
TREVIICOS CORPORATION	58,865.0	85	22	15,277.5	26.0%	7	4,090.5	6.9%	3	2,630.0	4.5%
UTEC Constructors LLC	688.0	9	1	116.0	16.9%	0	0.0	0.0%	0	0.0	0.0%
Vynorius Piledriving Inc.	10,782.5	23	2	1,383.8	12.8%	2	649.5	6.0%	3	1,193.5	11.1%
WES Construction Corp	3,982.0	15	1	356.5	9.0%	1	398.0	10.0%	0	0.0	0.0%
Wood & Wire Fence Co. Inc	8.0	2	1	4.0	50.0%	0	0.0	0.0%	0	0.0	0.0%
TOTAL	399,133.7	1,353	326	100,911.8	25.3%	80	27,387.0	6.9%	61	24,601.5	6.2%

**Contracts and Payments to Minority, Women and
Veteran Business Enterprises for Construction Phase
As of March 31, 2017**

Reference 205 CMR 135.02(5)(f)

As of March 31, 2017, Wynn had awarded \$99,085,414 or 12.1% of qualified construction contracts, in contracts to M/W/VBEs. As of March 31, 2017, Wynn and Wynn contractors and sub-contractors awarded 35 contracts to MBEs, 72 contracts to WBEs, and 27 contracts to VBEs for construction.

	# Contract Awards*	Contract Award Value (\$)	% of Total Construction Contracts Awarded to Date	% Goal	Paid to Date (\$)
MBE	35	46,537,890	5.7%	5.0%	10,540,045
WBE	72	58,500,597	7.1%	5.4%	5,387,278
VBE	27	41,536,799	5.1%	1.0%	2,468,220
TOTAL**	109	\$99,085,414	12.1%	11.4%	\$17,691,134

*Note that a majority of M/W/VBEs are sub-contracted with Wynn's contractors and sub-contractors.

M/W/VBE contract awards and payments report includes awards and payments made to businesses with more than one diverse classification (i.e. M/WBE). **Totals reported deduct any double counting due to awards to businesses with more than one diverse classification.

**Contracts and Payments to Minority, Women and
Veteran Business Enterprises for Design Phase
As of March 31, 2017**

Reference 205 CMR 135.02(5)(f)

As of March 31, 2017, Wynn had awarded \$11,465,699, or 20.9% of qualified design contracts, to M/W/VBEs for design work. As of March 31, 2017, Wynn and Wynn consultants awarded twelve contracts to MBEs, eleven contracts to WBEs, and four contracts to VBEs for design work.

	# Contract Awards*	Contract Award Value (\$)	% Total Design Contract*	% Goal	Paid to Date (\$)
MBE	12	4,786,558	8.7%	7.9%	3,963,078
WBE	11	2,927,277	5.3%	10.0%	1,836,159
VBE	4	3,751,118	6.8%	1.0%	3,329,234
TOTAL	27	\$11,464,953	20.9%	18.9%	\$9,128,470

*Note that 9 MBE contracts, 8 WBE contracts, and 2 VBE contract, are sub-contracted with Wynn's consultants.