

Wynn Resort in Everett

Monitoring of Project Construction and Licensee Requirements 205 CMR 135

Quarterly Report Massachusetts Gaming Commission as of March 31, 2015



Monitoring of Project Construction and Licensee Requirements

Quarterly Report as of March 31, 2015

1.0 Project at a Glance

The Wynn Resort in Everett (the “Project”) is an approximately \$1.7 billion luxury resort that will transform a blighted section of the City of Everett, Massachusetts adjacent to the Mystic River into a world-class destination. The Project will contribute hundreds of millions of dollars, including tens of millions of dollars in infrastructure contributions to the City of Everett, the region, and the Commonwealth of Massachusetts. The Project will be constructed on the contaminated site of a former chemical manufacturing plant totaling approximately 33.9 acres (the “Project Site”).



The Project will be comprised of a luxury hotel with 629 rooms, a gaming area, retail space, food and beverage outlets, convention and meeting space, a spa and gym, a parking garage, and other complementary amenities. The Project will also include extensive landscape and open space amenities including a public gathering area with an outdoor park-like open space, a pavilion, waterfront features, a public harborwalk, and water transportation docking facilities reconnecting the City of Everett to the Mystic River and Boston Harbor for the first time in generations.

The Project will also include off-site improvements including extensive transportation improvements and a multiuse path from the Project's harborwalk to the existing paths at the Massachusetts Department of Conservation and Recreation ("DCR") Gateway Park. The Project will be developed in a single phase as soon as necessary approvals are received.

Wynn MA, LLC ("Wynn") received a conditional Category 1 gaming license for Region A (the "Gaming License") in November 2014. Since receiving the conditional Gaming License, Wynn has made significant progress on community outreach, project entitlements, permitting, land acquisition and the design of the Project.

Wynn is currently preparing for the remediation of the contaminated soils on the Project Site and has completed all pre-characterization work. Wynn is ready to solicit contractor proposals to execute this work and, pending any required approvals, anticipates that this work will start this fall and take about 4 months to complete.

Wynn is diligently working to review the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on the Supplemental Final Environmental Impact Report ("SFEIR") dated April 3, 2015 (the "Secretary's Certificate") in order to obtain final approval for the Project in accordance with the Massachusetts Environmental Policy Act ("MEPA"). Following the receipt of the Secretary's Certificate, Wynn has had productive meetings with Massachusetts Department of Transportation ("MassDOT") and MEPA and is fully engaged in drafting its Second Supplemental Final Environmental Impact Report ("SSFEIR"). Wynn has not yet set a filing date as some actions are still evolving, but anticipates filing in summer 2015.

2.0 Cost of Construction and Capitalization of Gaming Licensee

Pursuant to 205 CMR 135.02(5)(a) and (b), please see Appendix 1 for a sworn certification regarding (a) the total estimated cost of construction of the Project and related infrastructure improvements and (b) the capitalization of the Wynn.

3.0 Design and Construction Contracts

Pursuant to 205 CMR 135.02(5)(c), please see Appendix 2 for a list of all design and construction contracts executed for the quarter ending March 31, 2015 to design and construct the gaming establishment and related infrastructure improvements.

4.0 Progress of Construction

Pursuant to 205 CMR 135.02(5)(d), the following is a status report regarding the progress of the construction of the Project.

4.1 Permitting

Environmental permitting activity continues at an aggressive pace, with significant effort focused on responding to the scope for a SSFEIR from MEPA, filing for Site Plan Approval from the City of Everett Planning Board, filing a Notice of Intent for the main portion of the Project with the City of Everett Conservation Commission, and filing a Chapter 91 application with the Massachusetts Department of Environmental Protection (“MassDEP”). The purpose of these technical filings is to ensure that input from regulators, local officials, and stakeholders is understood, analyzed, and incorporated. Significant field analysis has been done to properly understand the Project Site, including additional traffic analyses, nearly 2,000 borings in anticipation of the remediation of the Project Site, wetlands delineation, vegetation classifications, and various other data gathering activities on and off Project Site.

Pursuant to the terms of the Secretary’s Certificate on Wynn’s SFEIR, the Secretary of Energy and Environmental Affairs has required Wynn to file a SSFEIR with respect to the following limited scope items:

1. MBTA land transfer;
2. Impacts to MBTA operations and transit;
3. Traffic and Transportation (limited to establishing a process for integrating the City of Boston’s long-term plans for Sullivan Square and Rutherford Avenue and the impacts of casino-related traffic and additional information and clarification of modeling development to address concerns identified by municipalities);
4. Mitigation and Section 61 findings; and
5. Direct responses to comments to the extent that they are within MEPA jurisdiction.

Wynn is diligently working to respond to foregoing scope items in order to obtain final approval for the Project in accordance with MEPA. Wynn has had productive meetings with MassDOT, MEPA, DCR, the City of Everett, and others to advance those issues. Wynn has not yet set a filing date as some actions are still evolving, but anticipates filing in summer 2015.

The Site Plan Review application for the City of Everett Planning Board has been prepared and will be filed in early May, with a tentative hearing date of June 22, 2015. The next Notice of Intent for the main part of the Project is in draft form and will be filed in early June. The Chapter 91 application is in final draft form and will be filed, as required, at the conclusion of the SSFEIR process.

Pursuant to 205 CMR 135.02(6), please see Appendix 3 for an updated permits chart and all documents and information listed in 205 CMR 120.01: *Permitting Requirements*.

4.2 Site Remediation

Wynn has completed the field investigation related to the remediation including nearly 2,000 landside borings, sampling and borings in the river, and significant laboratory analysis of the samples. The Release Abatement Measures (“RAM”) plan for the landside remediation (known as Phase 1) has been drafted and submitted to the DEP. Development of plans and specifications for implementation of the landside remediation is underway.

4.3 Offsite Infrastructure

The Secretary’s Certificate on Wynn’s SFEIR did not require Wynn to conduct significant additional analysis of its proposed offsite traffic mitigation measures thereby indicating that Wynn’s robust program of offsite work is deemed as adequately mitigating any impacts of the Project. Armed with this positive response, a process is underway to select a design and permitting team to deliver the offsite roadway and transit station improvements. An RFP and candidate list is under development and will likely be issued in May 2015, resulting in the selection of a design team by the end of the summer. Once selected, that team will immediately start with site surveys and concept design.

On a separate track, Howard Stein-Hudson Associates, Inc., Wynn’s design team for the Sullivan Square improvements, has been working since last year on conceptual designs for the improvements and has filed an application with the City of Boston’s Public Improvement Commission to advance the design.

All offsite improvements are envisioned to be completed and operable prior to the opening of the Project.

4.4 *Design*

The design and engineering of the Project continues to progress. Wynn anticipates having the plans for the foundation of the parking structure ready for permit review this summer. The full project documents for the parking structure are scheduled to be complete by the end of 2015.

The conceptual design is progressing in many areas of the podium and Wynn anticipates starting the engineering for the podium core and shell in May 2015. The majority of the podium is situated on the parking structure below and therefore the foundations for the podium are part of the parking structure package. Wynn anticipates being ready to submit for the core and shell permit in early summer.

The hotel tower consists of 629 guestrooms on 21 floors making up approximately 724,500 square feet. The design team is working on the schematic design documents and has started on the engineering of the tower foundation system.

5.0 Project Schedule

5.1 *Six Month Look Ahead*

The 6-month look ahead schedule is attached hereto as Appendix 4.

5.2 *Project Master Schedule*

The development of the Master Schedule will track with the environmental permitting and be established once the Project has completed the MEPA process.

6.0 Project Resources/Diversity

Pursuant to 205 CMR 135.02(5)(f), please see Appendix 5 for a report describing the number of contracts, total dollars amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the Project and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by Wynn as approved by the Massachusetts Gaming Commission.

Appendix 1

Cost of Construction and Capitalization

As of March 31, 2015

Reference 205 CMR 135.02(5)(a) and (b)

Please see attached letter.



May 22, 2015

Massachusetts Gaming Commission
101 Federal St., 23rd Floor
Boston, MA 02110

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a), please see below for the total estimated cost of construction of the project and related infrastructure improvements and the costs incurred as of March 31, 2015, calculated pursuant to 205 CMR 122.03: *Costs Included in the Calculation of Capital Investment*, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements:

(US\$ thousands)

Component	Cost Incurred as of March 31, 2015	Estimated Remaining Cost	Total Estimated Cost
On-Site Development	\$ 2,611	\$ 1,260,456	\$ 1,263,067
Land	39,261	57,550	96,811
Off-Site Improvements	-	45,254	45,254
Owner FF&E	-	126,167	126,167
Pre-Opening	10,932	76,784	87,716
Total	\$ 52,804	\$ 1,566,211	\$ 1,619,015

In addition, in accordance with 205 CMR 135.02(5)(b), I direct you to the financial statements of Wynn Resorts, Limited (NASDAQ: WYNN), the parent of Wynn MA, LLC (the "Licensee"), including Wynn Resorts' Annual Report on Form 10-K for the year ended December 31, 2014, filed with the Securities and Exchange Commission (the "SEC") on March 2, 2015, and Wynn Resorts' Quarterly Report on Form 10-Q for the quarter ended March 31, 2015, filed with the SEC on May 8, 2015 each of which are available at www.sec.gov. As reflected in these financial statements, Licensee has sufficient financial resources in order to meet all expected financial obligations relating to the completion of the Project and related infrastructure improvements associated with the Project.



I, Stephen Cootey, hereby certify, to my knowledge and in my capacity as Chief Financial Officer of Wynn Resorts, Limited, as to the material veracity of the foregoing.

Sincerely,

A handwritten signature in black ink, appearing to read "S Cootey", written in a cursive style.

Stephen Cootey
Chief Financial Officer & Treasurer

Appendix 2

Design and Construction Contracts

As of March 31, 2015

Reference 205 CMR 135.02(5)(c)

Vendor/Contractor	Date	Services	MGC Status
Arup USA, Inc.	12/10/14	Fire Protection Consulting	NGV102
Christopher Gordon		Project Management	NGV226
Fort Point Associates, Inc.	12/30/14	Planning and Environmental Consulting	NGV075
Gilbane Building Company	01/24/14	Preconstruction Consulting Services	NGV035
GZA GeoEnvironmental, Inc.	11/12/14	Geotechnical and Environmental Services	NGV013
Hirsch Bedner Associates dba HBA/Hirsch Bedner Associates	02/25/15	Hi-Rise Interior Design Services	NGV133
Howard/Stein-Hudson Associates, Inc.	12/30/14	Traffic Engineering	NGV079
Harry Feldman, Inc., dba Feldman Land Surveyors	02/06/15	Surveying	NGV071
JBA Consulting Engineers	10/08/13	Mechanical Engineers	Subcontract
Jacobs Consultants Inc.	12/04/14	Executive Architect	NGV181
Lifescapes International, Inc.	02/03/15	Landscape Architect	NGV151
Halifax Security Inc. dba M. Malia & Associates	01/23/15	Security and Surveillance Consulting	NGV123
Michael Hong Architects, Inc.	12/11/14	Architectural Design Services	NGV206
Vanasse & Associates, Inc.	02/06/15	Supplemental Final Environmental Impact Report - Transportation	NGV066

Appendix 3

Permits
As of March 31, 2015

Reference 205 CMR 135.02(6)

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Federal			
Federal Aviation Administration (FAA) 49 U.S.C. Subtitle VII, Aviation Programs, Part A and B; 14 CFR 77, Subpart D; Order JO 7400.2J, Procedures for Handling Airspace Matters, Ch. 7 Determinations	Determination Regarding Air Navigation	Building: June 2015 Cranes: November 2015	Determination is effective for 18 months and may apply for one 18-month renewal.
U.S. Army Corps of Engineers (ACOE) Section 10 of Federal Rivers and Harbors Act; 33 USC s. 403; 33 CFR Parts 322, 325	Work in Navigable Waters (Section 10) Permit	Project: June 2015	No fixed maximum decision time. For individual permits, ACOE will be guided by the target schedule of decision within 60 days of receiving completed application, subject to receipt of any additional information needed for decision and processes required by other state and federal laws (such as CZM Act) to precede decision.
U.S. Army Corps of Engineers (ACOE) Section 404 of Federal Clean Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325	Clean Water Act (Section 404) Individual Permit	Project: June 2015 Remediation: August 2015	Individual permits for a permanent structure or activity typically do not expire, but may specify when the work must start - usually within 1 year of issuance.
U.S. Army Corps of Engineers (ACOE) Massachusetts General Permit issued January 10, 21 2010, modified November 13, 2012; pursuant to 33 CFR Part 330	Massachusetts General Permit (GP) Category 2	N/A	Projects authorized under the current GP, which expires on January 20, 2015, that are under construction or under contract have until January 20, 2016 to complete the activity under the terms and conditions of this GP.

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
<p>U.S. Environmental Protection Agency (EPA)</p> <p>Federal Clean Water Act Section 402(p); 33 USC s. 1342(p); 40 CFR 122.26; NPDES Construction General Permit, Effective February 16, 2012</p>	<p>National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management)</p>	<p>On-site: June 2015 Off-site: March 2016</p>	<p>Decision time for CGP and RGP: effective 14 days after NOI submittal to and acknowledged by EPA. When the CGP expires on February 16, 2017, those activities covered by the CGP will likely have to file a NOI under the new CGP.</p>
<p>U.S. Environmental Protection Agency (EPA)</p> <p>Federal Clean Water Act Section 402(a), 33 USC s. 1342(a); 40 CFR 122.28; 314 CMR 4.00; NPDES Remediation General Permit, NPDES Permit No. MAG910000, Effective September 10, 2010</p>	<p>NPDES Remediation General Permit (RGP) (for construction dewatering)</p>	<p>TBD</p>	<p>When the RGP expires on September 10, 2015, those activities covered by the RGP will likely have to file a NOI under the new RGP.</p>
State			
<p>Executive Office of Energy and Environmental Affairs</p> <p>Massachusetts Environmental Policy Act; MGL c. 30 ss. 61-62I; 301 CMR 11.00</p>	<p>Massachusetts Environmental Policy Act (MEPA) Review</p>	<p><u>Project:</u></p> <p>Certificate on EENF received 11/26/13</p> <p>Certificate on DEIR received 2/21/14</p> <p>Certificate on FEIR received 8/15/14</p> <p>Certificate on SFEIR is due 4/03/15</p> <p>SSFEIR submittal anticipated summer 2014</p> <p><u>Sediment:</u> Filing EENF anticipated August 2015</p> <p><u>Remediation:</u> Filing EENF anticipated August 2015</p>	<p>Secretary determines whether a Draft EIR, or Final EIR, as applicable, is adequate within 37 days of notice of availability of the EIR in the Environmental Monitor.</p> <p>A project that has not commenced either construction, or other project development activities (including final design, property acquisition, or marketing), within five years of notice of availability of Final EIR must file a Notice of Project Change.</p> <p>Secretary determines whether a subsequent filing is required. MEPA review is complete if no further filings are required.</p>

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
<p>Executive Office of Energy and Environmental Affairs</p> <p>MGL c. 21A ss. 2 and 4A; 301 CMR 23.00</p>	<p>Municipal Harbor Plan</p>	<p>Submitted on 10/16/13 Approved on 2/10/14</p>	<p>After publication of proposed Plan in Environmental Monitor and 30 day public comment period, Secretary has 60 days to consult with municipality proposing the Plan and other applicable agencies/entities, and 21 days thereafter to issue a written decision on the MHP.</p> <p>The Secretary's MHP decision provides an expiration date, after which Plan approval can be renewed for a comparable period pursuant to review procedures in 301 CMR 23.00. Alternatively, a Plan can be extended by the Secretary on request for up to one year.</p>
<p>Massachusetts Department of Environmental Protection (MassDEP)</p> <p>MGL c. 91 ss. 12-14; 310 CMR 9.00</p>	<p>Chapter 91 Waterways Determination of Applicability</p>	<p>Determination of Applicability re Chapter 91 jurisdictional boundaries received on July 29, 2013</p>	<p>Per 310 CMR 9.11(2)(b)4., standard target MassDEP timeline for license issuance (for projects also undergoing EIR review) is 180 days following FEIR Certificate.</p> <p>(Note: a pending regulatory amendment, if finalized, may shorten this time by approximately 30 days.)</p>
<p>Massachusetts Department of Environmental Protection (MassDEP)</p> <p>MGL c. 91 ss. 12-14; 310 CMR 9.00</p>	<p>Chapter 91 Waterways License</p>	<p>Project: August 2015 Remediation: September 2015</p>	<p>Licenses are issued for a fixed term; the standard term is 30 years but a license may be issued for an extended term (maximum of 99 years) if certain additional requirements are met.</p> <p>Dredging permits are in effect for 5 years except that maintenance dredging may be performed up to ten years after the permit has been issued.</p>

MassDEP MGL c. 21 s. 43; 314 CMR 7.00	Sewer Connection/ Extension Permit	N/A	The permit is effective for a stated fixed term that shall not exceed 5 years.
MassDEP MGL c. 111 ss. 142A-142E; 310 CMR 7.09	Notification of Construction and Demolition	June 2015	Effective 10 working days after filing of notification
MassDEP Section 401 of Federal Clean Water Act, 33 USC s. 1341; Massachusetts Clean Waters Act, MGL c. 21 ss. 26 et seq.; 314 CMR 9.00 (which cites to 310 CMR 4.00)	Water Quality Certification (401)	Project: June 2015 Remediation: October 2015	Standard MassDEP technical review period is 120 days (24 days for determination of administrative completeness and 96 days for technical review). No fixed maximum decision time.
MassDEP MGL c. 131 s. 40; 310 CMR 10.00	Wetlands Superseding Order of Conditions	Only in event of appeal of Order of Conditions issued by Everett Conservation Commission	Per 310 CMR 10.05 (7)(f) issued within 70 days of request for superseding action (unless MassDEP requests additional information).
MassDEP Bureau of Waste Site Cleanup/Massachusetts Contingency Plan (MCP) MGL c. 21E; 310 CMR 40.000	(Submittals by Licensed Site Professional on behalf of Site Owner - do not need DEP approval)	Landside Remediation: Draft RAM Plan provided to DEP in May 2015; starting PIP process Waterside Remediation: Fall 2015	Agency decision time frame N/A under MCP privatized program.
Massachusetts Water Resources Authority (MWRA) Chapter 372 of the Acts of 1984, s. 8(m); 360 CMR 10.000	Section 8(m) Permit (to cross or construct within an MWRA easement)	January 2016	
Massachusetts Office of Coastal Zone Coastal Zone Management (CZM) 301 CMR 20.00, M.G.L. c. 21A, §§2 and 4A Coastal Zone Management Act of 1972, 16 U.S.C. 1451 et seq., 15 CFR §§ 923 and 930	Federal Consistency Certification	Project: October 2015 Remediation: January 2016	
Massachusetts Historical Commission (MHC) MGL c. 9 ss. 26 et seq.; 950 CMR 71.00	Review of project relative to potential effects on State Register historic/ archaeological resources.	Review Completed	Within 30 days of receipt of a completed Project Notification Form or ENF, the MHC will determine whether further information is needed and/or consultation is needed because the project may affect State Register properties. Beyond initial period, no other maximum decision times apply.

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Board of Underwater Archaeological Resources (BUAR) M.G.L. c. 6, ss. 179 and 180; 312 CMR 2.00	Permit for work on and/or access to DCR Park Lands and Roadways	TBD	Construction/access permits are effective for one year; DCR may extend for an additional year upon written request.
Massachusetts Department of Transportation (MassDOT) MGL c. 81 s. 21, 720 CMR 13.00	Non-Vehicular Access Permit - Off-site roadway improvements	TBD	MassDOT completes technical reviews of the Access Permit application in 75 business days (35 business days following receipt of the 25% design submission, 20 business days following receipt of the 75%/100% design submission, and 20 business days following receipt of the PS&E submission.) Following technical review and approval, Section 61 Finding, and completion of MHC review and Mass. Wetlands Protection Act permitting, the MassDOT permit is issued 5 to 7 business days following final design approval.
Massachusetts Department of Transportation (MassDOT) MGL c. 40 s. 54A	Consent to issuance of building permit for construction on land formerly used by railroad company	Public Hearing December 2015	
Massachusetts Department of Transportation (MassDOT) MGL c. 161A s. 5(b)	MBTA Land Disposition and Easement Agreements	Fall 2015	
Local			
City of Boston (Off-site Roadway) Public Improvement Commission (PIC) Boston Transportation Department (BTD) Revised Ordinances of City of Boston of 1961, Ch.21, Sect. 36	Approvals	Filed January 30, 2015	

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
<p>Everett Planning Board</p> <p>M.G.L. 40A, as amended, and Everett Zoning Ordinance, Section 28A, Resort Casino Overly District (RCOD) in Lower Broadway Economic Development District (LBEDD)</p>	<p>Site Plan Review</p>	<p>May 2015</p>	<p>Site Plan Review decisions shall be issued within 180 calendar days after filing of a completed application. Everett Zoning Ordinance, Sec. 28A(10)(B)(iii).</p> <p>Everett has accepted expedited permitting processes for Priority Development Sites pursuant to MGL c. 43D. All lots located in the LBEDD and RCOD are Priority Development Sites, Everett Zoning Ordinance Section 28A(10)(B).</p>
<p>Everett Conservation Commission</p> <p>Everett City Charter, c. 2, Article III, Division 7, Section 2-252 M.G.L. c. 131 §40; 310 CMR 10.00</p>	<p>Wetlands Order of Conditions</p>	<p>On-Site: June 2015 Remediation: Complete</p>	<p>Decision time (about 42 days plus duration of public hearing which may consist of more than one ConComm meeting):</p> <ul style="list-style-type: none"> - A public hearing must be held within 21 days of receiving NOI. - Orders of Conditions issued within 21 days of the close of the public hearing. <p>Orders of Conditions are valid for 3 years unless extended.</p>
<p>Everett Fire Department</p> <p>Rev. Ordinance 1976, Pt.2, Ch.7, §33</p> <p>Everett City Charter, Chapter 8, Article I, §2-252</p> <p>M.G.L. c. 148 §10A</p>	<p>Review of Plans Fire Suppression System Installation Fuel Storage Permit LP Gas Storage Permit Underground Storage Tank Removal Permit (Commercial)</p>	<p>TBD</p>	
<p>Everett Health Department</p> <p>M.G.L. c. 140</p>	<p>Food Establishment Permit Application</p>	<p>TBD</p>	<p>Permits are annual, and expire May 31st of each year.</p>
<p>Everett Licensing Commission</p> <p>Victualler License: M.G.L. c. 140</p>	<p>Alcohol License Common Victualler License</p>	<p>TBD</p>	

<p>Everett Public Works</p> <p>Sewer: M.G.L., c. 83; Everett City Charter, Chapter 15</p> <p>Water: Everett City Charter, Chapter 20</p>	<p>Sewer Connection Permit Water Connection Permit</p>	<p>TBD TBD</p>	
<p>Everett Building Department</p> <p>State Building Code, 780 CMR 105.3.1</p>	<p>Building Permit</p> <ul style="list-style-type: none"> • Plumbing • Gas • Electrical • Wire • Trench • Mechanical • Foundation 	<p>TBD</p>	<p>30 days from submission of completed application. Specific permits (plumbing, gas, etc.) to be requested and issued at various times during construction period within 30 days following application</p>
<p>Boston Conservation Commission</p> <p>M.G.L. c. 131 §40; 310 CMR 10.00</p>	<p>Wetlands Order of Conditions</p>	<p>Remediation: September 2015</p>	

Wynn Everett Master Schedule

Activity Name	Early Start	Early Finish	2015																											
			A	A	A	A	M	M	M	M	J	J	J	J	J	J	J	J	J	J	A	A	A	A	A	S	S	S	S	O
Project Entitlement	08-May-15	18-Mar-16	[Gantt bar]																											
Land Aquisition	08-May-15	27-Oct-15	[Gantt bar]																											
Regulatory Approvals	08-May-15	18-Mar-16	[Gantt bar]																											
Environmental Permits	08-May-15	18-Mar-16	[Gantt bar]																											
Federal Permits	08-May-15	26-Feb-16	[Gantt bar]																											
Federal Aviation Administration (FAA)	08-May-15	24-Sep-15	[Gantt bar]																											
FAA Air Navigation Determination (Building Height)	08-May-15	24-Sep-15	[Gantt bar]																											
FAA Air Navigation Determination (Site Equipment Use)			[Gantt bar]																											
US Army Corps of Engineers (USACE) - MASS Individual Permit (Section 404/10)	08-May-15	26-Feb-16	[Gantt bar]																											
Navigational Dredging, Out Fall: Bulk Head: Shortline Work	08-May-15	29-Jan-16	[Gantt bar]																											
Remedial Dredging	08-May-15	26-Feb-16	[Gantt bar]																											
US Environmental Protection Agency NPDES Permit (EPA)			[Gantt bar]																											
State Permits	08-May-15	18-Mar-16	[Gantt bar]																											
Executive Office of Energy Environmental Affairs (EO EEA)	08-May-15	02-Oct-15	[Gantt bar]																											
Massachusetts Environmental Policy Act (MEPA)	08-May-15	14-Aug-15	[Gantt bar]																											
MEPA - ENF for Remedial Dredging	08-May-15	02-Oct-15	[Gantt bar]																											
MEPA - ENF for Harbor Walk	07-Jul-15	17-Sep-15	[Gantt bar]																											
MASS Office of Coastal Zone Management (CZM) - Federal Consistency Certification	08-May-15	29-Jan-16	[Gantt bar]																											
Consistency Review Main Project	08-May-15	29-Jan-16	[Gantt bar]																											
Consistency Review Sediment Dredging	08-May-15	08-Dec-15	[Gantt bar]																											
MASS Department of Environmental Protection	08-May-15	18-Mar-16	[Gantt bar]																											
Chapter 91 Main Project	08-May-15	18-Mar-16	[Gantt bar]																											
Chapter 91 DDRC Harbor Walk	18-Sep-15	09-Nov-15	[Gantt bar]																											
Chapter 91 Remedial Dredging (If required)	08-May-15	10-Nov-15	[Gantt bar]																											
Local Permits	08-May-15	12-Nov-15	[Gantt bar]																											
Everett Planning Board - Site Plan Review	08-May-15	07-Aug-15	[Gantt bar]																											
Everett Conservation Commission - Wetlands Notice of Intent (Remediation Work)			[Gantt bar]																											
Everett Conservation Commission - Wetlands Notice of Intent (Harbor Walk / DCR Connec	18-Sep-15	12-Nov-15	[Gantt bar]																											
Everett Conservation Commission - Wetlands Notice of Intent (Full Project)	08-May-15	12-Aug-15	[Gantt bar]																											
Owner's Insurance			[Gantt bar]																											
Design	08-May-15	29-Dec-15	[Gantt bar]																											
Programing Design & Development (WDD)	08-May-15	29-Dec-15	[Gantt bar]																											
Property Survey	08-May-15	05-Jun-15	[Gantt bar]																											
Master Plan			[Gantt bar]																											
Hotel Tower	08-May-15	06-Nov-15	[Gantt bar]																											
Jacobs Foundation Design - Permit Set	08-May-15	22-May-15	[Gantt bar]																											
Interiors 30% Issue MEP Device Location	08-May-15	05-Jun-15	[Gantt bar]																											
All Discipline Coordination Work Shop	12-Jun-15	12-Jun-15	[Gantt bar]																											
Draft Architectural MEP Design & Development 60%	08-May-15	13-Jul-15	[Gantt bar]																											
Jacobs Internal QC	14-Jul-15	23-Jul-15	[Gantt bar]																											
Architectural MEP Design & Development 60%	24-Jul-15	24-Jul-15	[Gantt bar]																											
All Discipline Coordination Work Shop	07-Aug-15	07-Aug-15	[Gantt bar]																											
Interiors 60% Issue Pricing Set	10-Aug-15	11-Sep-15	[Gantt bar]																											
Draft Architectural Issue Core & Shell Pricing Set	27-Jul-15	14-Sep-15	[Gantt bar]																											
Jacobs Internal QC	15-Sep-15	24-Sep-15	[Gantt bar]																											
Architectural Issue Pricing Set	25-Sep-15	25-Sep-15	[Gantt bar]																											
All Discipline Coordination Work Shop	09-Oct-15	09-Oct-15	[Gantt bar]																											
Draft 90% Issue / Full Permit	29-Sep-15	26-Oct-15	[Gantt bar]																											
Jacobs Internal QC	27-Oct-15	05-Nov-15	[Gantt bar]																											
90% Issue / Full Permit Issue	06-Nov-15	06-Nov-15	[Gantt bar]																											

█ Actual Work
 █ Critical Remaining Work
 ▼ Summary
█ Remaining Work
 ◆ Milestone

Wynn Everett Master Schedule

Activity Name	Early Start	Early Finish	2015																											
			A	A	A	A	M	M	M	M	J	J	J	J	J	J	J	J	J	J	A	A	A	A	A	S	S	S	S	O
Gaming	08-May-15	13-Nov-15	[Gantt bars for Gaming activities]																											
WDD Core & Shell Schematic Design	08-May-15	01-Jun-15	[Gantt bar]																											
WDD Building Interior Schematic Design	18-May-15	15-Jun-15	[Gantt bar]																											
Jacobs Internal Draft Schematic Design	02-Jun-15	14-Jul-15	[Gantt bar]																											
Jacobs Internal QC	15-Jul-15	24-Jul-15	[Gantt bar]																											
Architectural Schematic Design Issue	24-Jul-15	24-Jul-15	[Milestone]																											
Interiors 30% Issue MEP Device Location	27-Jul-15	16-Oct-15	[Gantt bar]																											
All Discipline Coordination Work Shop	30-Oct-15	30-Oct-15	[Milestone]																											
Draft Architectural MEP Design Development 60%	28-Jul-15	13-Nov-15	[Gantt bar]																											
Executive Spa	08-May-15	09-Nov-15	[Gantt bars for Executive Spa activities]																											
WDD Core & Shell Schematic Design	08-May-15	01-Jun-15	[Gantt bar]																											
WDD Building Interior Schematic Design	18-May-15	15-Jun-15	[Gantt bar]																											
Draft Jacobs Schematic Design	02-Jun-15	14-Jul-15	[Gantt bar]																											
Jacobs Internal QC	15-Jul-15	24-Jul-15	[Gantt bar]																											
Architectural Schematic Design Issue	24-Jul-15	24-Jul-15	[Milestone]																											
Interiors 30% Issue MEP Device Location	27-Jul-15	16-Oct-15	[Gantt bar]																											
All Discipline Coordination Work Shop	30-Oct-15	30-Oct-15	[Milestone]																											
Draft Architectural MEP Design & Development 60%	27-Jul-15	09-Nov-15	[Gantt bar]																											
Convention	08-May-15	29-Dec-15	[Gantt bars for Convention activities]																											
Draft Jacobs Schematic Design	08-May-15	02-Jun-15	[Gantt bar]																											
Jacobs Internal QC	03-Jun-15	12-Jun-15	[Gantt bar]																											
Architectural Schematic Design Issue	12-Jun-15	12-Jun-15	[Milestone]																											
Interiors 30% Issue MEP Device Location	15-Jun-15	04-Sep-15	[Gantt bar]																											
All Discipline Coordination Work Shop	18-Sep-15	18-Sep-15	[Milestone]																											
Draft Architectural MEP Design & Development 60%	15-Jun-15	05-Oct-15	[Gantt bar]																											
Jacobs Internal QC	06-Oct-15	15-Oct-15	[Gantt bar]																											
Architectural MEP Design & Development 60%	16-Oct-15	16-Oct-15	[Milestone]																											
All Discipline Coordination Work Shop	06-Nov-15	06-Nov-15	[Milestone]																											
Draft Architectural Pricing Set	19-Oct-15	29-Dec-15	[Gantt bar]																											
Back of House	08-May-15	13-Nov-15	[Gantt bars for Back of House activities]																											
WDD Core & Shell Schematic Design	08-May-15	01-Jun-15	[Gantt bar]																											
WDD Building Interior Schematic Design	18-May-15	15-Jun-15	[Gantt bar]																											
Draft Jacobs Schematic Design	02-Jun-15	14-Jul-15	[Gantt bar]																											
Jacobs Internal QC	15-Jul-15	24-Jul-15	[Gantt bar]																											
Architectural Schematic Design Issue	24-Jul-15	24-Jul-15	[Milestone]																											
Interiors 30% Issue MEP Device Location	27-Jul-15	16-Oct-15	[Gantt bar]																											
All Discipline Coordination Work Shop	30-Oct-15	30-Oct-15	[Milestone]																											
Draft Architectural MEP Design & Development 60%	22-Jul-15	13-Nov-15	[Gantt bar]																											
Central Plant	08-May-15	06-Nov-15	[Gantt bars for Central Plant activities]																											
WDD Core & Shell Schematic Design	08-May-15	22-May-15	[Gantt bar]																											
WDD Building Interior Schematic Design	11-May-15	08-Jun-15	[Gantt bar]																											
Draft Jacobs Schematic Design	26-May-15	23-Jun-15	[Gantt bar]																											
Jacobs Internal QC	24-Jun-15	06-Jul-15	[Gantt bar]																											
Architectural Schematic Design Issue	29-Jun-15	06-Jul-15	[Milestone]																											
Interiors 30% Issue MEP Device Location	07-Jul-15	28-Sep-15	[Gantt bar]																											
All Discipline Coordination Work Shop	12-Oct-15	12-Oct-15	[Milestone]																											
Draft Architectural MEP Design & Development 60%	07-Jul-15	27-Oct-15	[Gantt bar]																											
Jacobs Internal QC	28-Oct-15	06-Nov-15	[Gantt bar]																											
Garage	08-May-15	03-Nov-15	[Gantt bars for Garage activities]																											
Jacobs Foundation Design - Permit Set	08-May-15	22-May-15	[Gantt bar]																											
Interiors 30% Issue MEP Device Location	08-May-15	05-Jun-15	[Gantt bar]																											
Draft Architectural MEP Design Development 60%	08-May-15	26-Jun-15	[Gantt bar]																											
Jacobs Internal QC	29-Jun-15	09-Jul-15	[Gantt bar]																											
Architectural MEP Design Developments 60%	10-Jul-15	10-Jul-15	[Milestone]																											

█ Actual Work
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Wynn Everett Master Schedule

Activity Name	Early Start	Early Finish	2015																														
			A	A	A	A	M	M	M	M	J	J	J	J	J	J	J	J	J	A	A	A	A	A	S	S	S	S	O				
Interiors 60% Issue Pricing Set	08-Jun-15	07-Aug-15	[Gantt bar from Jun 8 to Aug 7]																														
Draft 100% Construction Documents Including Permit Review Comments	13-Jul-15	21-Oct-15	[Gantt bar from Jul 13 to Oct 21]																														
Jacobs Internal QC	22-Oct-15	02-Nov-15	[Gantt bar from Oct 22 to Nov 2]																														
100% Construction Documents Including Permit Review Comments	03-Nov-15	03-Nov-15	[Milestone diamond at Nov 3]																														
Food & Beverage / Retail	08-May-15	30-Nov-15	[Summary bar from May 8 to Nov 30]																														
WDD Core & Shell Schematic Design	08-May-15	01-Jun-15	[Gantt bar from May 8 to Jun 1]																														
WDD Building Interior Schematic Design	18-May-15	15-Jun-15	[Gantt bar from May 18 to Jun 15]																														
Draft Jacobs Schematic Design	02-Jun-15	14-Jul-15	[Gantt bar from Jun 2 to Jul 14]																														
Jacobs Internal QC	15-Jul-15	24-Jul-15	[Gantt bar from Jul 15 to Jul 24]																														
Architectural Schematic Design Issue	12-Jun-15	24-Jul-15	[Gantt bar from Jun 12 to Jul 24]																														
Interiors 30% Issue MEP Device Location	27-Jul-15	30-Nov-15	[Gantt bar from Jul 27 to Nov 30]																														
On-site Enabling & Infrastructure	21-May-15	21-Sep-15	[Summary bar from May 21 to Sep 21]																														
Grading & Drainage Permit Documents	21-May-15	28-May-15	[Gantt bar from May 21 to May 28]																														
Design Development Civil (Horz. Vert. Control / Site Plans / Site Utilities / SWPPP)	21-May-15	17-Jul-15	[Gantt bar from May 21 to Jul 17]																														
Permit Documents Civil	20-Jul-15	28-Aug-15	[Gantt bar from Jul 20 to Aug 28]																														
Construction Documents Civil	31-Aug-15	21-Sep-15	[Gantt bar from Aug 31 to Sep 21]																														
Marine	08-May-15	15-Sep-15	[Summary bar from May 8 to Sep 15]																														
Marine Design Documents - includes partial Civil Design	08-May-15	15-Sep-15	[Gantt bar from May 8 to Sep 15]																														
Harbor Walk	08-May-15	12-May-15	[Summary bar from May 8 to May 12]																														
Connecting Gateway	08-May-15	12-May-15	[Gantt bar from May 8 to May 12]																														
Off Site Infrastructure Projects	08-May-15	11-Dec-15	[Summary bar from May 8 to Dec 11]																														
Procure Design & Engineering Firm	08-May-15	11-Aug-15	[Summary bar from May 8 to Aug 11]																														
Design & Engineering RFP	08-May-15	01-Jun-15	[Gantt bar from May 8 to Jun 1]																														
Design & Engineering RFP Response	02-Jun-15	14-Jul-15	[Gantt bar from Jun 2 to Jul 14]																														
Design & Engineering RFP Award	15-Jul-15	11-Aug-15	[Gantt bar from Jul 15 to Aug 11]																														
Lower Broadway / Alford Street	12-Aug-15	04-Dec-15	[Summary bar from Aug 12 to Dec 4]																														
Survey	12-Aug-15	16-Sep-15	[Gantt bar from Aug 12 to Sep 16]																														
Pre-Mtg and Concept Design Report	26-Aug-15	07-Oct-15	[Gantt bar from Aug 26 to Oct 7]																														
Meet with PIC Entities for Boston	17-Sep-15	14-Oct-15	[Gantt bar from Sep 17 to Oct 14]																														
25% Design	24-Sep-15	21-Oct-15	[Gantt bar from Sep 24 to Oct 21]																														
Meet with MWRA re: 8M Applicability	22-Oct-15	28-Oct-15	[Gantt bar from Oct 22 to Oct 28]																														
Review 25% Design (Everett)	22-Oct-15	04-Nov-15	[Gantt bar from Oct 22 to Nov 4]																														
MADOT Review (FHA Review by MADOT)	22-Oct-15	04-Dec-15	[Gantt bar from Oct 22 to Dec 4]																														
Boston Review (BDT)	22-Oct-15	04-Dec-15	[Gantt bar from Oct 22 to Dec 4]																														
Sweetser Circle Everett	12-Aug-15	11-Dec-15	[Summary bar from Aug 12 to Dec 11]																														
Survey	12-Aug-15	23-Sep-15	[Gantt bar from Aug 12 to Sep 23]																														
Preliminary Design Package	12-Aug-15	07-Oct-15	[Gantt bar from Aug 12 to Oct 7]																														
Everett Review Preliminary Design Package	08-Oct-15	21-Oct-15	[Gantt bar from Oct 8 to Oct 21]																														
MADOT PD Review Preliminary Design Package	08-Oct-15	18-Nov-15	[Gantt bar from Oct 8 to Nov 18]																														
DCR PD Review Preliminary Design Package	08-Oct-15	18-Nov-15	[Gantt bar from Oct 8 to Nov 18]																														
Final Highway Design	05-Nov-15	11-Dec-15	[Gantt bar from Nov 5 to Dec 11]																														
Santilli Circle Everett	12-Aug-15	11-Dec-15	[Summary bar from Aug 12 to Dec 11]																														
Survey	12-Aug-15	23-Sep-15	[Gantt bar from Aug 12 to Sep 23]																														
Preliminary Design Package	12-Aug-15	07-Oct-15	[Gantt bar from Aug 12 to Oct 7]																														
Everett Review Preliminary Design Package	08-Oct-15	21-Oct-15	[Gantt bar from Oct 8 to Oct 21]																														
MADOT FHA Review Preliminary Design Package	08-Oct-15	18-Nov-15	[Gantt bar from Oct 8 to Nov 18]																														
DCR Review Preliminary Design Package	08-Oct-15	18-Nov-15	[Gantt bar from Oct 8 to Nov 18]																														
Permitting NOI for Everett Conservation Commission	10-Sep-15	04-Dec-15	[Gantt bar from Sep 10 to Dec 4]																														
Final Highway Design	05-Nov-15	11-Dec-15	[Gantt bar from Nov 5 to Dec 11]																														
Wellington Circle Everett	12-Aug-15	04-Dec-15	[Summary bar from Aug 12 to Dec 4]																														
Survey	12-Aug-15	07-Oct-15	[Gantt bar from Aug 12 to Oct 7]																														
Preliminary Design Package	12-Aug-15	21-Oct-15	[Gantt bar from Aug 12 to Oct 21]																														
Everett Review Preliminary Design Package	22-Oct-15	04-Nov-15	[Gantt bar from Oct 22 to Nov 4]																														
MADOT / FHA Review Preliminary Design Package	22-Oct-15	04-Dec-15	[Gantt bar from Oct 22 to Dec 4]																														

■ Actual Work
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Wynn Everett Master Schedule

Activity Name	Early Start	Early Finish	2015																																		
			A	A	A	A	M	M	M	M	J	J	J	J	J	J	J	J	J	J	A	A	A	A	A	S	S	S	S	O							
DCR Review Preliminary Design Package	22-Oct-15	04-Dec-15																																			
MBTA Malden Center Station Curbside Shuttle																																					
MBTA Wellington Station Curbside Shuttle																																					
Sullivan Square	08-May-15	17-Nov-15																																			
Survey	08-May-15	12-Jun-15																																			
Pre-meeting and Concept Design Report	15-Jun-15	13-Jul-15																																			
25% Design	14-Jul-15	10-Aug-15																																			
Everett 25% Design Review	11-Aug-15	24-Aug-15																																			
MADOT / FHA 25% Design Review	11-Aug-15	22-Sep-15																																			
Boston BDT 25% Review	11-Aug-15	22-Sep-15																																			
MBTA 25% R Review	11-Aug-15	22-Sep-15																																			
75% Design Package	02-Sep-15	20-Oct-15																																			
Everett Review 75% Design Package	21-Oct-15	03-Nov-15																																			
MADOT / FHA Review 75% Design Package	21-Oct-15	17-Nov-15																																			
Boston BDT Review 75% Design Package	21-Oct-15	17-Nov-15																																			
MBTA Review 75% Design Package	21-Oct-15	17-Nov-15																																			
Remediation	08-May-15	23-Nov-15																																			
Landside Pre Characterization & Permitting	02-Jun-15	22-Jul-15																																			
PIP Hearing	02-Jun-15	02-Jun-15																																			
PIP Comment Period	03-Jun-15	09-Jun-15																																			
Submit Final Ram to DEP	10-Jun-15	23-Jun-15																																			
DEP Review & Approve RAM Plan	24-Jun-15	22-Jul-15																																			
Land Remediation Trade Procurement	08-May-15	01-Jul-15																																			
Create Remediation RFP	08-May-15	18-May-15																																			
Land Remediation - Issue Bid Documents requires Approved Ram Plan	19-May-15	19-May-15																																			
Land Remediation - Bid / Scope / RTA	20-May-15	10-Jun-15																																			
Land Remediation - Approval / Award Trade Package	11-Jun-15	24-Jun-15																																			
Land Remediation - Remediation Contractor Awarded	25-Jun-15	01-Jul-15																																			
Landside Remediation	17-Aug-15	23-Nov-15																																			
Landside Remediation	17-Aug-15	23-Nov-15																																			
Waterside Remediation																																					
Everett Site Utility Relocation	08-May-15	12-Jan-18																																			
Gateway 23KV Electrical Line	08-May-15	13-Nov-15																																			
National Grid Agreement / Payment of Fees	08-May-15	09-Jul-15																																			
National Grid Schematic Design	10-Jul-15	23-Jul-15																																			
National Grid Complete Engineered Documents	24-Jul-15	20-Aug-15																																			
National Grid execute MBTA Utility Easement	24-Jul-15	20-Aug-15																																			
Gateway Approval of Design	21-Aug-15	04-Sep-15																																			
National Grid Trade Procurement	21-Aug-15	18-Sep-15																																			
National Grid Complete Relocation of 23KV Gateway Line	21-Sep-15	13-Nov-15																																			
High Tension Tower(s) Relocation	08-May-15	12-Jan-18																																			
National Grid Agreement / Payment of Fees	08-May-15	09-Jul-15																																			
National Grid Schematic Design	10-Jul-15	24-Aug-15																																			
National Grid execute Gateway Utility Easement	25-Aug-15	22-Sep-15																																			
National Grid Complete Engineered Documents	23-Sep-15	12-Jan-18																																			
Verizon / Gateway Phone Line Relocation	08-May-15	16-Oct-15																																			
Verizon Agreement / Payment of Fees	08-May-15	13-Jul-15																																			
Verizon Schematic Design	14-Jul-15	08-Sep-15																																			
Verizon Complete Engineered Drawings	24-Jul-15	18-Sep-15																																			
Gateway Approval of Design	21-Sep-15	02-Oct-15																																			
Verizon Trade Procurement	21-Sep-15	16-Oct-15																																			
National Grid Gas Line Relocation	08-May-15	13-Nov-15																																			
National Grid Agreement / Payment of Fees	08-May-15	09-Jul-15																																			
National Grid Schematic Gas Line Design	10-Jul-15	04-Sep-15																																			

█ Actual Work
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█ Remaining Work
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Wynn Everett Master Schedule

Activity Name	Early Start	Early Finish	2015																														
			A	A	A	A	M	M	M	M	J	J	J	J	J	J	J	J	A	A	A	A	A	S	S	S	S	O					
National Grid Site Investigation	07-Sep-15	13-Nov-15	[Gantt Bar]																														
Gateway Water Relocation	08-May-15	22-Jan-16	[Summary Bar]																														
Schematic Design	08-May-15	21-May-15	[Gantt Bar]																														
DCR - Gateway approval of Schematic Design	22-May-15	29-May-15	[Gantt Bar]																														
National Grid approval of Schematic Design	22-May-15	29-May-15	[Gantt Bar]																														
Design Development 90%	01-Jun-15	05-Jun-15	[Gantt Bar]																														
Submit for Gateway Approval	08-Jun-15	19-Jun-15	[Gantt Bar]																														
Submit for MBTA Approval	08-Jun-15	19-Jun-15	[Gantt Bar]																														
Create Water Model	01-Jun-15	26-Jun-15	[Gantt Bar]																														
Submit for City Approval	29-Jun-15	27-Jul-15	[Gantt Bar]																														
Submit for National Grid Approval	25-Aug-15	08-Sep-15	[Gantt Bar]																														
Complete Construction Documents	09-Sep-15	20-Oct-15	[Gantt Bar]																														
Trade Procurement	21-Oct-15	27-Oct-15	[Gantt Bar]																														
Complete Water Line Relocation	28-Oct-15	22-Jan-16	[Gantt Bar]																														
Wynn Everett Construction	08-May-15	03-Dec-15	[Summary Bar]																														
Wynn Everett Construction Permits	29-May-15	03-Dec-15	[Summary Bar]																														
Hotel / Parking Structure / Site / Podium Core & Shell	29-May-15	03-Dec-15	[Summary Bar]																														
Submit Foundation / Excavation & Grading Permit	29-May-15	29-May-15	[Gantt Bar]																														
Everett Review Foundation / Excavation & Grading Permit	29-May-15	25-Jun-15	[Gantt Bar]																														
Submit Site Utilities & Site Improvements	31-Aug-15	31-Aug-15	[Gantt Bar]																														
Everett Review Site Utilities & Site Improvements	31-Aug-15	28-Sep-15	[Gantt Bar]																														
Submit Parking Structure Full Permit	04-Nov-15	04-Nov-15	[Gantt Bar]																														
Everett Review Parking Structure Full Permit	04-Nov-15	03-Dec-15	[Gantt Bar]																														
Podium Building Interior Systems			[Summary Bar]																														
Construction Management Procurement	08-May-15	13-Nov-15	[Summary Bar]																														
Earth Retention RFI	08-May-15	11-May-15	[Gantt Bar]																														
Create Request for Proposal	08-May-15	20-May-15	[Gantt Bar]																														
Issue CM Request for Proposal		16-Oct-15	[Gantt Bar]																														
Response to RFP	19-Oct-15	13-Nov-15	[Gantt Bar]																														
Project Cost Generation			[Summary Bar]																														
Construction			[Summary Bar]																														

█ Actual Work
 █ Critical Remaining Work
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Appendix 5

**Contracts and Payments to Minority, Women and
Veteran Business Enterprises for Design Phase
As of March 31, 2015**

Reference 205 CMR 135.02(5)(f)

As of March 31, 2015, Wynn had awarded contracts to two MBEs and 1 WBE for design work, with \$79,649.95 paid to date to MBEs.

	# Contracts*	Contract Value (\$)	% Total Design Contracts	% Goal	Paid to Date (\$)
MBE	2	1,306,105.00	2.6%	7.9%	79,649.95
WBE	1	324,000.00	0.6%	10.0%	--
VBE	0	--	0.0%	1.0%	--

*Note that 1 MBE and 1 WBE are sub-consultants to one of Wynn's consultants.