

# **Wynn Resort in Everett**

## **Monitoring of Project Construction and Licensee Requirements 205 CMR 135**

### **Quarterly Report Massachusetts Gaming Commission as of December 31, 2015**



## **Monitoring of Project Construction and Licensee Requirements**

### **Quarterly Report as of December 31, 2015**

#### **1.0 Project at a Glance**

The Wynn Resort in Everett (the “Project”) is an approximately \$1.7 billion luxury resort that will transform a blighted section of the City of Everett, Massachusetts adjacent to the Mystic River into a world-class destination. The Project will contribute hundreds of millions of dollars, including tens of millions of dollars in infrastructure contributions to the City of Everett, the region, and the Commonwealth of Massachusetts. The Project will be constructed on the contaminated site of a former chemical manufacturing plant totaling approximately 33.9 acres (the “Project Site”).



The Project will be comprised of a luxury hotel with 629 rooms, a gaming area, retail space, food and beverage outlets, convention and meeting space, a spa and gym, a parking garage, and other complementary amenities. The Project will also include extensive landscape and open space amenities including a public gathering area with an outdoor park-like open space, a pavilion, waterfront features, a public harborwalk, and water transportation docking facilities reconnecting the City of Everett to the Mystic River and Boston Harbor for the first time in generations.

The Project will also include off-site improvements including extensive transportation improvements and a multiuse path from the Project's harborwalk to the existing paths at the Massachusetts Department of Conservation and Recreation ("DCR") Gateway Park. The Project will be developed in a single phase as soon as necessary approvals are received.

Wynn MA, LLC ("Wynn") received a conditional Category 1 gaming license for Region A (the "Gaming License") in November 2014. Since receiving the conditional Gaming License, Wynn has made significant progress on community outreach, project entitlements, permitting, land acquisition and the design of the Project.

In August 2015, Wynn selected Charter Contracting Company, LLC, a Massachusetts limited liability company, as its remediation contractor. Remediation of the Project Site commenced in October 2015 and is currently underway. Wynn anticipates that this initial stage of remediation will be complete in first quarter 2016.

On July 15, 2015, Wynn filed its Second Supplemental Final Environmental Impact Report ("SSFEIR") to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's Supplemental Final Environmental Impact Report ("SFEIR") dated April 3, 2015. On August 28, 2015, Wynn received a Certificate of the Secretary of Energy and Environmental Affairs on its SSFEIR (the "Secretary's Certificate") concluding that Wynn's SSFEIR "adequately and properly complies" with the Massachusetts Environmental Policy Act ("MEPA").

In accordance with MEPA, following the receipt of its Secretary's Certificate, Wynn has been working with various state agencies to obtain "Section 61 findings," a determination made by an agency of the Commonwealth describing the environmental impact, if any, of the Project and a finding that all feasible measures have been taken to avoid or minimize said impact.

## **2.0 Cost of Construction and Capitalization of Gaming Licensee**

Pursuant to 205 CMR 135.02(5)(a) and (b), please see [Appendix 1](#) for a sworn certification regarding (a) the total estimated cost of construction of the Project and related infrastructure improvements and (b) the capitalization of the Wynn.

### **3.0 Design and Construction Contracts**

Pursuant to 205 CMR 135.02(5)(c), please see Appendix 2 for a list of all design and construction contracts executed for the quarter ending December 31, 2015 to design and construct the gaming establishment and related infrastructure improvements.

### **4.0 Progress of Construction**

Environmental permitting activity continues at an aggressive pace. The purpose of these technical filings is to ensure that input from regulators, local officials, and stakeholders is understood, analyzed, and incorporated. Significant field analysis has been done to properly understand the Project Site, including additional traffic analyses, nearly 2,000 soil and water samples in anticipation of the remediation of the Project Site, wetlands delineation, vegetation classifications, and various other data gathering activities on and off Project Site.

Pursuant to 205 CMR 135.02(5)(d), the following is a status report regarding the progress of the construction of the Project.

#### *4.1 Federal Permits.*

On September 8, 2015, Wynn submitted an application for a Section 10 and 404 Individual Permit from the United State Army Corps of Engineers (“ACOE”) with respect to dredging, structures and fill associated with navigation improvements and shoreline stabilization in support of the Project.

#### *4.2 State Permits.*

On July 15, 2015, Wynn filed its SSFEIR to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn’s SFEIR dated April 3, 2015. On August 28, 2015, Wynn received a Secretary’s Certificate concluding that Wynn’s SSFEIR “adequately and properly complies” with MEPA.

The Secretary’s Certificate confirmed that Wynn’s traffic analysis and mitigation plans are effective to mitigate the Project’s impacts on existing transportation infrastructure. With respect to broader regional transportation impacts, the Secretary’s Certificate provides for the establishment of a “Regional Working Group” to be lead by MassDOT for the purpose of assessing and developing long-term transportation improvements that can support

sustainable redevelopment and economic growth in and around Sullivan Square. Wynn committed to participating in this Regional Working Group and providing a proportionate share of funding to support this effort.

The Secretary's Certificate also required enhanced public review during permitting and development of Section 61 findings by MassDOT and the MGC. Following the receipt of the Secretary's Certificate, Wynn has had productive meetings with each of the State Agencies with permitting authority over the Project for the purpose of preparing Section 61 findings, to be issued by each such State Agency.

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the Massachusetts Department of Environmental Protection ("MassDEP") to obtain license authorization for the development of portion of the Project on private filled and flowed tidelands. Pursuant to M.G.L. c. 21A, § 18(d)(2), (3) and (6), MassDEP and Wynn have entered into a Memorandum of Agreement regarding Project specific schedule and fees for the Project (the "Fast Track Agreement"). Pursuant to the terms of the Fast Track Agreement, MassDEP and Wynn agreed upon an appropriate permit application fee and alternative schedule for timely action related to Wynn's Chapter 91 License Application. Based on this schedule, the comment period for Wynn's Chapter 91 License Application began on September 9, 2015 and concluded on October 9, 2015. On September 24, 2015, MassDEP held a public meeting at Everett City Hall for purposes of receiving comments on Wynn's Chapter 91 License Application. The meeting was well attended and the comments received were all positive. Following the meeting, written comments were submitted to MassDEP for its consideration. Wynn anticipates receiving a written determination from MassDEP in January 2016.

#### *4.3 Local Permits.*

On May 11, 2015, Wynn submitted its Form 19A Site Plan Review Application to the Everett Planning Board. The City of Everett engaged outside consultants, LDD Collaborative, Inc. and TranSystems, to provide Site Plan Review services for the Project. On July 13, 2015, Wynn presented its Site Plan Review Application at the Everett Planning Board public meeting and advised the Everett Planning Board that it would be modifying its application to address comments raised by the City of Everett's outside consultants. On August 24, 2015, Wynn presented its modified application to the Everett Planning Board and the Everett Planning Board heard public comments. On September 16, 2015, the Everett Planning Board concluded the public hearing and unanimously approved the application.

On August 11, 2015, Wynn submitted its Notice of Intent for the Project to the City of Everett Conservation Commission in order to obtain approval under the Massachusetts Wetland Protection Act for work within wetlands resource areas and buffer zones. The Everett Conservation Commission held an initial public meeting on August 20, 2015. On September 17, 2015, the Everett Conservation Commission held another public meeting and voted unanimously to approve Wynn's Notice of Intent. The Everett Conservation Commission issued its Order of Conditions with respect to the Project on September 24, 2015.

Pursuant to 205 CMR 135.02(6), please see [Appendix 3](#) for an updated permits chart and all documents and information listed in 205 CMR 120.01: *Permitting Requirements*.

#### *4.2 Site Remediation*

Wynn has completed the field investigation related to the remediation including nearly 2,000 samples landside and in the river, and significant laboratory analysis of the samples. On April 8, 2015, Wynn received a petition from residents of the City of Everett requesting that the disposal site be designated as a Public Involvement Plan ("PIP") site in accordance with Massachusetts General Laws (MGL) c. 21E §14(a). This law requires that, upon receiving such a petition, a plan for involving the public in decisions regarding response actions must be prepared and a public meeting held to present the proposed plan. The disposal site was designated as a PIP site on April 28, 2015. The PIP process will be used to educate the public on the remediation process and provide a forum for addressing any comments. The PIP process will continue through the completion of the remediation of the site.

Wynn and GZA GeoEnvironmental, Inc., the Licensed Site Professional ("LSP") for the site, presented the draft PIP plan at a public meeting on June 2, 2015 at Everett City Hall. In addition, the draft Release Abatement Measure ("RAM") plan was also presented at the meeting. The comment period for the PIP plan was scheduled to end on June 22, 2015, but was extended by Wynn at the request of the petitioners for an additional 21 days to July 13, 2015. In addition, the comment period for the draft RAM plan was extended an additional 30 days to July 22, 2015.

On August 19, 2015, the Release Abatement Measure (“RAM”) plan for the landside remediation (known as Phase 1) was submitted to the MassDEP and all petitioners were notified accordingly.

Pursuant to the RAM Plan, Wynn held public meetings in Everett and Charlestown on October 15 and 16, 2015, respectively, for the purpose of informing the public regarding the remediation prior to commencement. Remediation of the Project Site began following the meetings and continues. Weekly updates on the remediation are posted on Wynn’s website ([www.wynnineverett.com](http://www.wynnineverett.com)). The perimeter air-monitoring system has been operational throughout the remediation and no alarm conditions attributable to the RAM work has been recorded.

As of December 28, 2015, seven truckloads of contaminated soil were transported off-site for disposal. The soil was transported in lined trailers which were cleaned before leaving the Project Site.

#### *4.3 Offsite Infrastructure*

As described above, the Secretary’s Certificate confirmed that Wynn’s traffic analysis and mitigation plans are effective to mitigate the Project’s impacts on existing transportation infrastructure. In light of this positive response, an RFP was issued on June 26, 2015 to select a design and permitting team to deliver the offsite roadway and transit station improvements. In November 2015, Wynn entered into an agreement with AECOM USA of America, a Massachusetts corporation (“AECOM”), to provide civil and geotechnical engineering and construction oversight services for off-site infrastructure related to the Project. AECOM has commenced with site surveys and concept design. Roadway Safety Audits are underway.

On a separate track, Howard/Stein-Hudson Associates, Inc., Wynn’s design team for the Sullivan Square improvements has been working since last year on conceptual designs and will continue to advance the design to 25%.

Subject to Wynn receiving all permits required to complete the work, all offsite improvements are envisioned to be completed and operable prior to the opening of the Project.

#### 4.4 *Design*

Project design has made significant progress this quarter. The foundation plan is complete and has been peer reviewed, and is now under review by the City of Everett for a building permit. The hotel tower structure is also far along and being reviewed by the City of Everett. Additional design information on the podium, site, and interiors will be completed and submitted for review over the next few months. The service road is under design and will be submitted to the City of Everett Planning Board for review in January.

#### 4.5 *Site Preparation*

On September 1, 2015, Wynn entered into an agreement with Cashman Dredging and Marine Contractors, LLC for general site clean-up, fencing and signage. This site work was completed in December 2015.

### 5.0 **Project Schedule**

#### 5.1 *Six Month Look Ahead*

The 6-month look ahead schedule is attached hereto as Appendix 4.

#### 5.2 *Project Master Schedule*

The development of the Master Schedule will track with the environmental permitting and be finalized once the Project has completed the Chapter 91 process.

### 6.0 **Project Resources/Diversity**

Pursuant to 205 CMR 135.02(5)(f), please see Appendix 5 for a report describing the number of contracts, total dollars amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the Project and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by Wynn as approved by the Massachusetts Gaming Commission.





RESORTS DEVELOPMENT

January 15, 2016

Massachusetts Gaming Commission  
101 Federal St., 23<sup>rd</sup> Floor  
Boston, MA 02110

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a), please see below for the total estimated cost of construction of the project and related infrastructure improvements and the costs incurred as of September 30, 2015, calculated pursuant to 205 CMR 122.03: *Costs Included in the Calculation of Capital Investment*, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements:

(US\$ thousands)

Component	Cost Incurred 12/31/2015	Estimated Remaining Cost	Total Estimated Cost
Construction / on-site development	\$ -	\$ 1,063,043	\$ 1,063,043
Design and engineering	23,814	72,984	96,798
Site preparation	4,301	98,924	103,225
Off-Site Improvements	713	44,541	45,254
Land acquisition	48,474	48,337	96,811
Pre-opening	21,493	66,223	87,716
Owner FF&E	-	126,167	126,167
<b>Total</b>	<b>\$ 98,796</b>	<b>\$ 1,520,218</b>	<b>\$ 1,619,014</b>

In addition, in accordance with 205 CMR 135.02(5)(b), I direct you to the financial statements of Wynn Resorts, Limited (NASDAQ: WYNN), the parent of Wynn MA, LLC (the "Licensee"), including Wynn Resorts' Annual Report on Form 10-K for the year ended December 31, 2014, filed with the Securities and Exchange Commission (the "SEC") on March 2, 2015, and Wynn Resorts' Quarterly Report on Form 10-Q for the quarter ended September 30, 2015, filed with the SEC on November 6, 2015 each of which are available at [www.sec.gov](http://www.sec.gov). Licensee has sufficient financial resources in order to meet all expected financial obligations relating to the completion of the Project and related infrastructure improvements associated with the Project.

I, Stephen Cootey, hereby certify, to my knowledge and in my capacity as Chief Financial Officer of Wynn Resorts, Limited, as to the material veracity of the foregoing.

Sincerely,

  
Stephen Cootey  
Chief Financial Officer

Appendix 2

**Design and Construction Contracts**

As of December 31, 2015

Reference 205 CMR 135.02(5)(c)

<b>Vendor/Contractor</b>	<b>Date</b>	<b>Services</b>	<b>MGC Status</b>
<b>AECOM</b>	11/4/15	Civil and Geotechnical Eng. – Offsite Infrastructure	NGV092
<b>Alliance Detective &amp; Security</b>	12/31/15	Site Security	NGV326
<b>Arup USA, Inc.</b>	12/10/14	Fire Protection Consulting	NGV102
<b>Bukhari Design Studio, LLC</b>	7/15/15	Concept and Documentation Services – High Limit Gaming	NGV434
<b>Cashman Dredging &amp; Marine Contracting and Company, LLC</b>	9/2/15	Site Clean-up/Fencing	NGV450
<b>Charter Contracting Company</b>	11/10/15	Site Remediation Services	NGV479
<b>Christopher Gordon</b>		Project Management	NGV226
<b>Cleo Design, LLC</b>	7/15/15	Design Consultant – Staff Dining	NGV500
	7/15/15	Design Consultant – Executive Offices	NGV500
<b>DHA Design Services LTD</b>	9/24/15	Exterior Lighting Design	NGV522
<b>Design Enterprise</b>	9/17/15	Design Consultant – High Limit Gaming	NGV460
<b>Eslick Design Associates</b>	05/22/15	Design Consultant – Site Signage	NGV383
	7/15/15	Design Consultant – Low-Rise and Garage Signage	NGV383
	7/15/15	Design Consultant – High-Rise Signage	NGV383
<b>First Circle Design</b>	10/14/15	Design Consultant – Interior Lighting – Meeting & Convention/Gaming	NGV518
<b>Fort Point Associates, Inc.</b>	12/30/14	Planning and Environmental Consulting	NGV075
<b>Foundry Interior Design</b>	10/21/15	Design Consultant – Performance Lounge	NGV535
<b>Gilbane Building Company</b>	01/24/14	Preconstruction Consulting Services	NGV035
<b>GZA GeoEnvironmental, Inc.</b>	11/12/14	Geotechnical and Environmental Services	NGV013

<b>Hirsch Bedner Associates dba HBA/Hirsch Bedner Associates</b>	02/25/15	Design Consultant – High-Rise Interiors	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – F&B	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – Buffet	NGV133
	05/22/15	Design Consultant – Public Restrooms	NGV133
	05/22/15	Design Consultant – Meeting and Convention	NGV133
	05/22/15	Design Consultant – Meeting and Convention	NGV133
<b>Howard/Stein-Hudson Associates, Inc.</b>	12/30/14	Traffic Engineering	NGV079
	4/28/15	Traffic Engineering	NGV079
<b>Harry Feldman, Inc., dba Feldman Land Surveyors</b>	02/06/15	Surveying	NGV071
<b>JBA Consulting Engineers</b>	10/08/13	Mechanical Engineers	Subcontract
<b>Jacobs Consultants Inc.</b>	12/04/14	Executive Architect	NGV181
<b>Lifescapes International, Inc.</b>	02/03/15	Landscape Architect	NGV151
<b>Lighting Design Alliance</b>	10/29/15	Design Consultant – Interior Lighting – Food and Beverage/Public Areas	NGV439
<b>Halifax Security Inc. dba M. Malia &amp; Associates</b>	01/23/15	Security and Surveillance Consulting	NGV123
<b>Michael Hong Architects, Inc.</b>	12/11/14	Architectural Design Services	NGV206
<b>RF Networks</b>	11/12/15	Communication Systems Specifications	In progress.
<b>Ryan Biggs Clark Davis Engineers</b>	10/29/15	Structural Peer Review of Jacobs Drawings	NGV508
<b>TRC Environmental Corporation</b>	09/30/15	Construction Consultant - Building Demolition	NGV067
<b>Vanasse &amp; Associates, Inc.</b>	02/06/15	Supplemental Final Environmental Impact Report - Transportation	NGV066
<b>Vicente Wolf Associates</b>	05/22/15	Design Consultant – F&B	NGV283

## Appendix 3

### **Permits**

As of December 31, 2015

Reference 205 CMR 135.02(6)

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
<b>Federal</b>			
<b>Federal Aviation Administration (FAA)</b>  49 U.S.C. Subtitle VII, Aviation Programs, Part A and B; 14 CFR 77, Subpart D; Order JO 7400.2J, Procedures for Handling Airspace Matters, Ch. 7 Determinations	Determination Regarding Air Navigation	Building: Received 11.30.15 Cranes: Anticipated January 2016	Determination is effective for 18 months and may apply for one 18-month renewal.
<b>U.S. Army Corps of Engineers (ACOE)</b>  Section 10 of Federal Rivers and Harbors Act; 33 USC s. 403; 33 CFR Parts 322, 325	Work in Navigable Waters (Section 10) Permit	Project: Submitted September 15, 2015 Permit Anticipated April 2016	No fixed maximum decision time. For individual permits, ACOE will be guided by the target schedule of decision within 60 days of receiving completed application, subject to receipt of any additional information needed for decision and processes required by other state and federal laws (such as CZM Act) to precede decision.
<b>U.S. Army Corps of Engineers (ACOE)</b>  Section 404 of Federal Clean Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325	Clean Water Act (Section 404) Individual Permit	Project: Submitted September 15, 2015 Permit Anticipated April 2016	Individual permits for a permanent structure or activity typically do not expire, but may specify when the work must start - usually within 1 year of issuance.
<b>U.S. Army Corps of Engineers (ACOE)</b>  Massachusetts General Permit issued January 10, 21 2010, modified November 13, 2012; pursuant to 33 CFR Part 330	Massachusetts General Permit (GP) 17	Remediation: Anticipated submittal March/April 2016	Massachusetts General Permit ("GP") includes 41 general conditions for all activities and identifies 23 differentiated GPs based on activity. GP 17 applies to activities that affect the containment, stabilization,

			or removal of hazardous materials, or toxic waste materials, including court-ordered remedial action plans or related settlements, which are performed, ordered, or sponsored by a government agency with established legal or regulatory authority. Under GP 17, work in navigable waters with permanent impacts that meet or exceed the PCN limits on page 4 of the GP of less than or equal to ½ acres, is eligible for review under a PCN.
<b>Agency Governing Legal Authority (Statute/Regulation/Ordinance)</b>	<b>Permit, Review, or Approval</b>	<b>Date Application Submitted or Estimated Anticipated Application Date</b>	<b>Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)</b>
<b>U.S. Environmental Protection Agency (EPA)</b>  Federal Clean Water Act Section 402(p); 33 USC s. 1342(p); 40 CFR 122.26; NPDES Construction General Permit, Effective February 16, 2012	National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management)	On-site: October 2015 Off-site Access Drive May 2016	Decision time for CGP and RGP: effective 14 days after NOI submittal to and acknowledged by EPA. When the CGP expires on February 16, 2017, those activities covered by the CGP will likely have to file a NOI under the new CGP.
<b>U.S. Environmental Protection Agency (EPA)</b>  Federal Clean Water Act Section 402(a), 33 USC s. 1342(a); 40 CFR 122.28; 314 CMR 4.00; NPDES Remediation General Permit, NPDES Permit No. MAG910000, Effective September 10, 2010	NPDES Remediation General Permit (RGP) (for construction dewatering)	TBD	When the RGP expires on September 10, 2015, those activities covered by the RGP will likely have to file a NOI under the new RGP. The new RGP is not yet in place.
<b>State</b>			
<b>Executive Office of Energy and Environmental Affairs</b>  Massachusetts Environmental Policy Act; MGL c. 30 ss. 61-62I; 301 CMR 11.00	Massachusetts Environmental Policy Act (MEPA) Review	<u>Project:</u>  Certificate on EENF received 11/26/13  Certificate on DEIR received 2/21/14  Certificate on FEIR received 8/15/14	Secretary determines whether a Draft EIR, or Final EIR, as applicable, is adequate within 37 days of notice of availability of the EIR in the Environmental Monitor.  A project that has not commenced either construction, or other

		<p>Certificate on SFEIR Received 4/03/15</p> <p>Certificate on SSFEIR Received 8/28/15</p> <p><u>Sediment Remediation:</u> Filing ENF anticipated April 2016</p>	<p>project development activities (including final design, property acquisition, or marketing), within five years of notice of availability of Final EIR must file a Notice of Project Change.</p> <p>Secretary determines whether a subsequent filing is required. MEPA review is complete if no further filings are required.</p>
<b>Agency Governing Legal Authority (Statute/Regulation/Ordinance)</b>	<b>Permit, Review, or Approval</b>	<b>Date Application Submitted or Estimated Anticipated Application Date</b>	<b>Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)</b>
<p><b>Executive Office of Energy and Environmental Affairs</b></p> <p>MGL c. 21A ss. 2 and 4A; 301 CMR 23.00</p>	Municipal Harbor Plan	<p>Submitted on 10/16/13</p> <p>Approved on 2/10/14</p>	<p>After publication of proposed Plan in Environmental Monitor and 30 day public comment period, Secretary has 60 days to consult with municipality proposing the Plan and other applicable agencies/entities, and 21 days thereafter to issue a written decision on the MHP.</p>
<p><b>Massachusetts Department of Environmental Protection (MassDEP)</b></p> <p>MGL c. 91 ss. 12-14; 310 CMR 9.00</p>	Chapter 91 Waterways Determination of Applicability	Determination of Applicability re Chapter 91 jurisdictional boundaries received on July 29, 2013	
<p><b>Massachusetts Department of Environmental Protection (MassDEP)</b></p> <p>MGL c. 91 ss. 12-14; 310 CMR 9.00</p>	Chapter 91 Waterways License	<p>Project: Submitted August 19, 2015</p> <p>License Anticipated February 2016</p> <p>Sediment Remediation: Submittal Anticipated April/May 2016</p>	<p>Licenses are issued for a fixed term; the standard term is 30 years but a license may be issued for an extended term (maximum of 99 years) if certain additional requirements are met.</p>
<p><b>MassDEP</b></p> <p>MGL c. 21 s. 43; 310 CMR 7.12</p>	Compliance Certification for Stationary Engine	TBD	Required for CHP and generator
<p><b>MassDEP</b></p> <p>MGL c. 111 ss. 142A-142E; 310 CMR 7.09</p>	Notification of Construction and Demolition	TBD	Effective 10 working days after filing of notification.

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
<b>MassDEP</b>  Section 401 of Federal Clean Water Act, 33 USC s. 1341; Massachusetts Clean Waters Act, MGL c. 21 ss. 26 et seq.; 314 CMR 9.00 (which cites to 310 CMR 4.00)	Water Quality Certification (401)	Project: Submitted September 8, 2015 Approval Anticipated January 2016  Remediation: Submittal Anticipated April 2016	Standard MassDEP technical review period is 120 days (24 days for determination of administrative completeness and 96 days for technical review). No fixed maximum decision time.
<b>MassDEP</b>  MGL c. 131 s. 40; 310 CMR 10.00	Wetlands Superseding Order of Conditions	Only in event of appeal of Order of Conditions issued by Everett Conservation Commission	Per 310 CMR 10.05 (7)(f) Issued within 70 days of request for superseding action (unless MassDEP requests additional information).
<b>MassDEP Bureau of Waste Site Cleanup/Massachusetts Contingency Plan (MCP)</b>  MGL c. 21E; 310 CMR 40.000	(Submittals by Licensed Site Professional on behalf of Site Owner - do not need DEP approval)	Landside Remediation: Draft RAM Plan provided to DEP in May 2015; PIP process underway  Waterside Remediation: Phase II Submitted December 2015?	Agency decision time frame N/A under MCP privatized program.
<b>Massachusetts Water Resources Authority (MWRA)</b>  Chapter 372 of the Acts of 1984, s. 8(m); 360 CMR 10.000	Section 8(m) Permit (to cross or construct within an MWRA easement)	Anticipated Submittal March 2016	
<b>Massachusetts Office of Coastal Zone Coastal Zone Management (CZM)</b>  301 CMR 20.00, M.G.L. c. 21A, §§2 and 4A  Coastal Zone Management Act of 1972, 16 U.S.C. 1451 et seq., 15 CFR §§ 923 and 930	Federal Consistency Certification	Project: Submitted December 2015 Approval Anticipated March 2016  Remediation: Anticipated Submittal April 2016	
<b>Massachusetts Historical Commission (MHC)</b>  MGL c. 9 ss. 26 et seq.; 950 CMR 71.00	Review of project relative to potential effects on State Register historic/ archaeological resources.	Review Completed	Within 30 days of receipt of a completed Project Notification Form or ENF, the MHC will determine whether further information is needed and/or consultation is needed because the project may affect State Register properties. Beyond initial period, no other maximum decision times apply.

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
<b>Board of Underwater Archaeological Resources (BUAR)</b>  M.G.L. c. 6, ss. 179 and 180; 312 CMR 2.00	Review of waterside activities	Project: Review Completed Sediment Remediation: Anticipated review concurrent with MEPA ENF	
<b>Massachusetts Department of Transportation (MassDOT)</b>  MGL c. 81 s. 21, 720 CMR 13.00	Non-Vehicular Access Permit - Off-site roadway improvements	TBD	MassDOT completes technical reviews of the Access Permit application in 75 business days (35 business days following receipt of the 25% design submission, 20 business days following receipt of the 75%/100% design submission, and 20 business days following receipt of the PS&E submission.) Following technical review and approval, Section 61 Finding, and completion of MHC review and Mass. Wetlands Protection Act permitting, the MassDOT permit is issued 5 to 7 business days following final design approval.
<b>Massachusetts Department of Transportation (MassDOT)</b>  MGL c. 40 s. 54A	Consent to issuance of building permit for construction on land formerly used by railroad company	Public Hearing Anticipated February 2016	
<b>Massachusetts Department of Transportation (MassDOT)</b>  MGL c. 161A s. 5(b)	MBTA Land Disposition and Easement Agreements	Anticipated Spring 2016	
<b>Local</b>			
<b>City of Boston (Off-site Roadway) Public Improvement Commission (PIC) Boston Transportation Department (BTD)</b>  Revised Ordinances of City of Boston of 1961, Ch.21, Sect. 36	Approvals	Filed January 30, 2015	



Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
<p><b>Everett Planning Board</b></p> <p>M.G.L. 40A, as amended, and Everett Zoning Ordinance, Section 28A, Resort Casino Overly District (RCOD) in Lower Broadway Economic Development District (LBEDD)</p>	<p>Site Plan Review</p>	<p>Submitted May 11, 2015; Approval for Project Received October 2015</p> <p>Access Road Submittal Anticipated January 2016</p>	<p>Site Plan Review decisions shall be issued within 180 calendar days after filing of a completed application. Everett Zoning Ordinance, Sec. 28A(10)(B)(iii).</p> <p>Everett has accepted expedited permitting processes for Priority Development Sites pursuant to MGL c. 43D. All lots located in the LBEDD and RCOD are Priority Development Sites, Everett Zoning Ordinance Section 28A(10)(B).</p>
<p><b>Everett Conservation Commission</b></p> <p>Everett City Charter, c. 2, Article III, Division 7, Section 2-252 M.G.L. c. 131 §40; 310 CMR 10.00</p>	<p>Wetlands Order of Conditions</p>	<p>Project: August 2015; Order of Conditions issued September 24, 2015</p> <p>Landside Remediation: Order of conditions Issued 2015</p> <p>Sediment Remediation: Submittal Anticipated April 2016</p>	<p>Decision time (about 42 days plus duration of public hearing which may consist of more than one ConComm meeting):</p> <ul style="list-style-type: none"> <li>- A public hearing must be held within 21 days of receiving NOI.</li> <li>- Orders of Conditions issued within 21 days of the close of the public hearing.</li> </ul> <p>Orders of Conditions are valid for 3 years unless extended.</p>
<p><b>Everett Fire Department</b></p> <p>Rev. Ordinance 1976, Pt.2, Ch.7, §33</p> <p>Everett City Charter, Chapter 8, Article I, §2-252</p> <p>M.G.L. c. 148 §10A</p>	<p>Review of Plans Fire Suppression System Installation Fuel Storage Permit LP Gas Storage Permit Underground Storage Tank Removal Permit (Commercial)</p>	<p>TBD</p>	
<p><b>Everett Health Department</b></p> <p>M.G.L. c. 140</p>	<p>Food Establishment Permit Application</p>	<p>TBD</p>	<p>Permits are annual, and expire May 31st of each year.</p>
<p><b>Everett Licensing Commission</b></p> <p>Victualler License: M.G.L. c. 140</p>	<p>Alcohol License Common Victualler License</p>	<p>TBD</p>	

<p><b>Everett Public Works</b></p> <p>Sewer: M.G.L., c. 83; Everett City Charter, Chapter 15</p> <p>Water: Everett City Charter, Chapter 20</p>	<p>Sewer Connection Permit Water Connection Permit</p>	<p>TBD TBD</p>	
<p><b>Everett Building Department</b></p> <p>State Building Code, 780 CMR 105.3.1</p>	<p>Building Permit</p> <ul style="list-style-type: none"> <li>• Plumbing</li> <li>• Gas</li> <li>• Electrical</li> <li>• Wire</li> <li>• Trench</li> <li>• Mechanical</li> <li>• Foundation</li> </ul>	<p>TBD</p>	<p>30 days from submission of completed application. Specific permits (plumbing, gas, etc.) to be requested and issued at various times during construction period within 30 days following application</p>
<p><b>Boston Conservation Commission</b></p> <p>M.G.L. c. 131 §40; 310 CMR 10.00</p>	<p>Wetlands Order of Conditions</p>	<p>Sediment Remediation: Submittal Anticipated April 2016</p>	

Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017												2018												2019											
						N	D	J	F	M	A	M	J	J	A	S	O	N	N	D	J	F	M	A	M	J	J	A	S	O	N	N	D	J	F	M	A	M	J	J	A	S	O	N	N	D	J	F	M	A	M	J	J
<b>Wynn Resorts in Everett</b>						Wynn Resorts in Everett																																															
<b>Main Project</b>						Main Project																																															
<b>Environmental Permits</b>						Environmental Permits																																															
<b>US Army Corps of Engineers (USACE) - MASS Individual Permit (Section 404/10)</b>						US Army Corps of Engineers (USACE) - MASS Individual Permit (Section 404/10)																																															
<b>Navigational Dredging (Out Fall, Bulk Head, Shoreline Work)</b>						Navigational Dredging (Out Fall, Bulk Head, Shoreline Work)																																															
A4330	MP 404/10 Technical Review (5 Months)	80d	25-Sep-15 A	27-Jan-16	A3350	MP 404/10 Technical Review (5 Months)																																															
A7430	MP 404/10 Decision / Permit (Requires CZM which requires 91 and WQ)	36d	28-Jan-16	18-Mar-16	A4330, A3990	MP 404/10 Decision / Permit (Requires CZM which requires 91 and WQ)																																															
<b>Federal Aviation Administration (FAA)</b>						Federal Aviation Administration (FAA)																																															
<b>FAA Air Navigation Determination (Site Equipment Use)</b>						FAA Air Navigation Determination (Site Equipment Use)																																															
A1050	Equipment Data Available for FAA Permit Application - Tower Crane/Pile Driver	0d	12-Apr-16	12-Apr-16	A3160	Equipment Data Available for FAA Permit Application - Tower Crane/Pile Driver																																															
A1060	Prepare FAA Application	21d	12-Apr-16	10-May-16	A1050	Prepare FAA Application																																															
A1070	Submit FAA Application	19d	11-May-16	07-Jun-16	A1060	Submit FAA Application																																															
A1080	FAA Permit Application Review - Tower Crane / Pile Driver	60d	08-Jun-16	31-Aug-16	A1070	FAA Permit Application Review - Tower Crane / Pile Driver																																															
<b>FAA Air Navigation Determination (Building Height)</b>						FAA Air Navigation Determination (Building Height)																																															
A1030	FAA Permit Application Period for building height approval	50d	30-Oct-15	08-Jan-16	A1020	FAA Permit Application Period for building height approval																																															
A1040	FAA Finding of No Adverse Effect - building Height Acceptance Confirmed	0d	11-Jan-16	11-Jan-16	A1030	FAA Finding of No Adverse Effect - building Height Acceptance Confirmed																																															
<b>US Environmental Protection Agency NPDES Permit (EPA)</b>						US Environmental Protection Agency NPDES Permit (EPA)																																															
A1190	EPA Permits Period	2d	31-Dec-15	04-Jan-16	A3150	EPA Permits Period																																															
A1180	Complete Storm Water Design for EPA Application	1d	04-Jan-16	04-Jan-16	A1170	Complete Storm Water Design for EPA Application																																															
A1200	Receive EPA Permits	0d	05-Jan-16	05-Jan-16	A1190	Receive EPA Permits																																															
<b>Executive Office of Energy Environmental Affairs (EOEEA)</b>						Executive Office of Energy Environmental Affairs (EOEEA)																																															
<b>Massachusetts Environmental Policy Act (MEPA)</b>						Massachusetts Environmental Policy Act (MEPA)																																															
A5171	MP Section 61 Findings (1/7 and 3/7) - MassDOT Hwy and MBTA	92d	30-Oct-15	09-Mar-16	A3470	MP Section 61 Findings (1/7 and 3/7) - MassDOT Hwy and MBTA																																															
A5174	MP Section 61 Findings (4/7) - DCR	58d	30-Oct-15	20-Jan-16	A3470	MP Section 61 Findings (4/7) - DCR																																															
A5175	MP Section 61 Findings (5/7) - MWRA	52d	30-Oct-15	12-Jan-16	A3470	MP Section 61 Findings (5/7) - MWRA																																															
A5176	MP Section 61 Findings (6/7) - MassPort	59d	30-Oct-15	21-Jan-16	A3470	MP Section 61 Findings (6/7) - MassPort																																															
A5177	MP Section 61 Findings (7/7) - DEP	60d	30-Oct-15	22-Jan-16	A3470	MP Section 61 Findings (7/7) - DEP																																															
A5172	MP Section 61 Findings (2/7) - MGC	17d	10-Mar-16	01-Apr-16	A5171	MP Section 61 Findings (2/7) - MGC																																															
<b>MEPA - ENF for Remedial Dredging</b>						MEPA - ENF for Remedial Dredging																																															
A3115	RD Phase II & Phase III	1d	01-Apr-16	01-Apr-16	A3380, A5172	RD Phase II & Phase III																																															
A3480	RD Prepare Draft ENF for filing	1d	01-Apr-16	01-Apr-16	A3115, A8490	RD Prepare Draft ENF for filing																																															
A8490	Essential Fish Survey and Habitat	1d	01-Apr-16	01-Apr-16	A3115	Essential Fish Survey and Habitat																																															
A7460	RD Internal review of Draft	5d	04-Apr-16	08-Apr-16	A3480	RD Internal review of Draft																																															
A7470	RD Prepare Final Draft ENF	5d	11-Apr-16	15-Apr-16	A7460	RD Prepare Final Draft ENF																																															
A7480	RD Internal review of Final Draft	5d	18-Apr-16	22-Apr-16	A7470	RD Internal review of Final Draft																																															
A4310	RD File ENF for Remedial Dredging	5d	26-Apr-16	02-May-16	A7480	RD File ENF for Remedial Dredging																																															
A3490	RD Notice in Environmental monitor	4d	03-May-16	06-May-16	A4310	RD Notice in Environmental monitor																																															

- Remaining Level of Effort
- Actual Work
- Remaining Work
- Critical Remaining Work
- Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017												2018												2019											
						N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O
<b>CZM Consistency Review Main Project</b>						CZM Consistency Review Main Project																																															
A3970	MP CZM Comment Period / Public Filing	14d	28-Dec-15	15-Jan-16	A3960	MP CZM Comment Period / Public Filing																																															
A3980	MP CZM End Technical Review	22d	19-Jan-16	18-Feb-16	A3970, A8020	MP CZM End Technical Review																																															
A3990	MP CZM Decision / Permit (Requires Chapter 91 and WQ 401)	10d	22-Feb-16	04-Mar-16	A3980, A3640, A8010	MP CZM Decision / Permit (Requires Chapter 91 and WQ 401)																																															
<b>Everett Con. Comm. - Wetlands Notice of Intent (Remedial Dredging)</b>						Everett Con. Comm. - Wetlands Notice of Intent (Remedial Dredging)																																															
A8140	E - RD NOI Prepare Notice of Intent - Draft Package	30d	22-Feb-16	01-Apr-16	A1630, A3115	E - RD NOI Prepare Notice of Intent - Draft Package																																															
A8150	E - RD NOI Internal Review of Draft Package	4d	04-Apr-16	07-Apr-16	A8140	E - RD NOI Internal Review of Draft Package																																															
A8160	E - RD NOI Final Draft	4d	08-Apr-16	13-Apr-16	A8150	E - RD NOI Final Draft																																															
A8170	E - RD NOI Internal Review of Final Draft	3d	14-Apr-16	18-Apr-16	A8160	E - RD NOI Internal Review of Final Draft																																															
A8180	E - RD NOI Final Draft to DEP	2d	19-Apr-16	20-Apr-16	A8170	E - RD NOI Final Draft to DEP																																															
A8190	E - RD NOI Final Draft with Comments to DEP	3d	21-Apr-16	25-Apr-16	A8180	E - RD NOI Final Draft with Comments to DEP																																															
A8200	E - RD NOI File Notice of intent	5d	26-Apr-16	02-May-16	A8190	E - RD NOI File Notice of intent																																															
A8210	E - RD NOI Review and Public Hearing	13d	03-May-16	19-May-16	A8200	E - RD NOI Review and Public Hearing																																															
A8220	E - RD NOI Decision / Permit	19d	20-May-16	16-Jun-16	A8210	E - RD NOI Decision / Permit																																															
A8230	E - RD NOI End of Appeal Period	15d	17-Jun-16	08-Jul-16	A8220	E - RD NOI End of Appeal Period																																															
<b>Boston Con. Comm. - Wetlands Notice of Intent (Remedial Dredging)</b>						Boston Con. Comm. - Wetlands Notice of Intent (Remedial Dredging)																																															
A8250	B - RD NOI Prepare Notice of Intent - Draft Package	10d	21-Mar-16	01-Apr-16	A8140, A3115	B - RD NOI Prepare Notice of Intent - Draft Package																																															
A8260	B - RD NOI Internal review of Draft Package	4d	04-Apr-16	07-Apr-16	A8250	B - RD NOI Internal review of Draft Package																																															
A8270	B - RD NOI Final Draft	4d	08-Apr-16	13-Apr-16	A8260	B - RD NOI Final Draft																																															
A8280	B - RD NOI Internal Review of Final Draft	4d	14-Apr-16	19-Apr-16	A8270	B - RD NOI Internal Review of Final Draft																																															
A8290	B - RD NOI Final Draft to DEP	4d	19-Apr-16	22-Apr-16	A8280	B - RD NOI Final Draft to DEP																																															
A8300	B - RD NOI Final Draft with Comments to DEP	3d	21-Apr-16	25-Apr-16	A8290	B - RD NOI Final Draft with Comments to DEP																																															
A8310	B - RD NOI File Notice of Intent	5d	26-Apr-16	02-May-16	A8300	B - RD NOI File Notice of Intent																																															
A8320	B - RD NOI Review and Public Hearing	13d	03-May-16	19-May-16	A8310	B - RD NOI Review and Public Hearing																																															
A8330	B - RD NOI Decision / Permit	19d	20-May-16	16-Jun-16	A8320	B - RD NOI Decision / Permit																																															
A8340	B - RD NOI End of Appeal Period	15d	17-Jun-16	08-Jul-16	A8330	B - RD NOI End of Appeal Period																																															
<b>Design</b>						Design																																															
<b>Foundation Design and Permitting Drawings</b>						Foundation Design and Permitting Drawings																																															
A2150	City Review	19d	15-Dec-15	11-Jan-16	11800	City Review																																															
A2170	Comment Period	4d	12-Jan-16	15-Jan-16	A2150	Comment Period																																															
A2180	AE Team Finalize	5d	18-Jan-16	22-Jan-16	A2170	AE Team Finalize																																															
A2190	Foundation Documents released	0d		22-Jan-16	A2180	Foundation Documents released																																															
<b>Hotel/Parking Structure Drawings</b>						Hotel/Parking Structure Drawings																																															
A9580	City Review	34d	15-Dec-15	01-Feb-16	A2150	City Review																																															
A9590	Comment Period	4d	02-Feb-16	05-Feb-16	A9580	Comment Period																																															
A9600	AE Team Finalize	9d	08-Feb-16	19-Feb-16	A9590	AE Team Finalize																																															
A9750	Hotel/Parking Structure Documents released	0d		19-Feb-16	A9600	Hotel/Parking Structure Documents released																																															

- █ Remaining Level of Effort
- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017												2018												2019											
						N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O
<b>Marine Drawings</b>						92d 15-Dec-15 22-Apr-16																																															
A10440	Design	67d	15-Dec-15	18-Mar-16	A9580	[Green bar] Design																																															
A10450	Peer Review	15d	21-Mar-16	08-Apr-16	A10440	[Green bar] Peer Review																																															
A10460	AE Team Finalize Design	10d	11-Apr-16	22-Apr-16	A10450	[Green bar] AE Team Finalize Design																																															
A10480	Marine Docs released	0d		22-Apr-16	A10460	[Diamond] Marine Docs released																																															
<b>Podium Structure Drawings</b>						92d 15-Dec-15 22-Apr-16																																															
A9640	Design	67d	15-Dec-15	18-Mar-16	A9580	[Green bar] Design																																															
A9650	Peer Review	15d	21-Mar-16	08-Apr-16	A9640	[Green bar] Peer Review																																															
A9660	AE Team Finalize Design	10d	11-Apr-16	22-Apr-16	A9650	[Green bar] AE Team Finalize Design																																															
A10100	Podium Structure Docs released	0d		22-Apr-16	A9660	[Diamond] Podium Structure Docs released																																															
<b>North Podium Interiors Drawings</b>						39d 25-Apr-16 17-Jun-16																																															
A9610	City Review	27d	25-Apr-16	01-Jun-16	A9660	[Green bar] City Review																																															
A9620	Comment Period	5d	02-Jun-16	08-Jun-16	A9610	[Green bar] Comment Period																																															
A9630	AE Team Finalize	7d	09-Jun-16	17-Jun-16	A9620	[Green bar] AE Team Finalize																																															
A9770	Interiors Documents released	0d		17-Jun-16	A9630	[Diamond] Interiors Documents released																																															
<b>Site Design Drawings</b>						39d 25-Apr-16 17-Jun-16																																															
A10490	City Review	27d	25-Apr-16	01-Jun-16	A9610	[Green bar] City Review																																															
A10500	Comment Period	5d	02-Jun-16	08-Jun-16	A10490	[Green bar] Comment Period																																															
A10510	AE Team Finalize	7d	09-Jun-16	17-Jun-16	A10500	[Green bar] AE Team Finalize																																															
A10520	Site Documents released	0d		17-Jun-16	A10510	[Diamond] Site Documents released																																															
<b>South Podium Interior Drawings</b>						158d 15-Dec-15 27-Jul-16																																															
A9700	Interiors Design	131d	15-Dec-15	17-Jun-16	A9580	[Green bar] Interiors Design																																															
A9670	City Review	27d	20-Jun-16	27-Jul-16	A9700	[Green bar] City Review																																															
<b>Interior Drawings - Ultra Lounge/Restaurants/Retail</b>						184d 15-Dec-15 01-Sep-16																																															
A9740	Interiors Design	184d	15-Dec-15	01-Sep-16	A9700	[Green bar] Interiors Design																																															
<b>Wynn Everett Construction Permits</b>						92d 10-Dec-15 19-Apr-16																																															
<b>Structural Peer Review</b>						58d 31-Dec-15 23-Mar-16																																															
A9230	Peer Review Acceptance - Parking Structure	4d	31-Dec-15	06-Jan-16	A9220	[Green bar] Peer Review Acceptance - Parking Structure																																															
A8850	Structural Peer Review - Podium / Super Structure / Envelope	15d	23-Feb-16	14-Mar-16	A8840, A9750	[Green bar] Structural Peer Review - Podium / Super Structure / Envelope																																															
A9240	Corrections as Per Peer Review - Podium/Superstructure/Envelope	2d	15-Mar-16	16-Mar-16	A8850	[Green bar] Corrections as Per Peer Review - Podium/Superstructure/Envelope																																															
A9250	Corrections Submitted to Peer Review - Podium/Superstructure/Envelope	1d	17-Mar-16	17-Mar-16	A9240	[Green bar] Corrections Submitted to Peer Review - Podium/Superstructure/Envelope																																															
A9260	Peer Review Acceptance Letter - Podium/Superstructure/Envelope	4d	18-Mar-16	23-Mar-16	A9250	[Green bar] Peer Review Acceptance Letter - Podium/Superstructure/Envelope																																															
<b>Hotel / Parking Structure / Site / Podium Superstructure / Envelope</b>						92d 10-Dec-15 19-Apr-16																																															
A5640	Everett Review Foundation / Excavation & Grading Permit	20d	10-Dec-15	06-Jan-16	A5630, A8842	[Green bar] Everett Review Foundation / Excavation & Grading Permit																																															
A5675	Everett Correction Letter - Tower	1d	04-Jan-16	04-Jan-16	A5670	[Green bar] Everett Correction Letter - Tower																																															
A5700	Everett Review Parking Structure Full Permit	20d	07-Jan-16	03-Feb-16	A5975	[Green bar] Everett Review Parking Structure Full Permit																																															
A5975	Submit Final Permit Documents - Parking Structure	0d	07-Jan-16	07-Jan-16	A9230	[Green bar] Submit Final Permit Documents - Parking Structure																																															

- Remaining Level of Effort
- Actual Work
- Remaining Work
- Critical Remaining Work
- Summary
- Milestone

**Wynn Resorts in Everett**  
**Six Month Lookahead Schedule (1/1/2016 - 6/30/2016)**  
**15-Jan-16**

Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017												2018												2019											
						N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O
A5985	Everett Final Permit Review - Parking Structure	10d	07-Jan-16	20-Jan-16	A5975	■ Everett Final Permit Review - Parking Structure																																															
A5025	Submit Final Permit Documents - Foundation	0d	25-Jan-16	25-Jan-16	A2190	Submit Final Permit Documents - Foundation																																															
A5035	Everett Final Permit Review - Foundation	10d	25-Jan-16	05-Feb-16	A5025	■ Everett Final Permit Review - Foundation																																															
A5685	Submit Final Permit Documents -Tower	0d	23-Feb-16	23-Feb-16	A9750	Submit Final Permit Documents -Tower																																															
A5695	Everett Final Permit Review - Tower	5d	23-Feb-16	29-Feb-16	A5685	■ Everett Final Permit Review - Tower																																															
A5750	Submit Site Utilities & Site Improvements	0d	23-Feb-16	23-Feb-16	A6170, 11820	Submit Site Utilities & Site Improvements																																															
A5760	Everett Review Site Utilities & Site Improvements	20d	23-Feb-16	21-Mar-16	A5750	■ Everett Review Site Utilities & Site Improvements																																															
A6170	Submit Superstructure & Envelope	0d	23-Feb-16	23-Feb-16	A9230, A9750	Submit Superstructure & Envelope																																															
A5660	Submit Hotel Tower Full Building Permit	0d	01-Mar-16	01-Mar-16	A5695	Submit Hotel Tower Full Building Permit																																															
A6180	Everett Review Podium / Super Structure / Envelope	18d	24-Mar-16	18-Apr-16	A9260	■ Everett Review Podium / Super Structure / Envelope																																															
A5650	Approve / Issue Foundation / Excavation & Grading Permit	0d	18-Apr-16	18-Apr-16	A3640, A1040, A120	Approve / Issue Foundation / Excavation & Grading Permit																																															
A5680	Approve Hotel Tower Full Building Permit	0d	18-Apr-16	18-Apr-16	A3640, A5660, A4200	Approve Hotel Tower Full Building Permit																																															
A5710	Approve Parking Structure Full Permit	0d	18-Apr-16	18-Apr-16	A3640, A5985, A184	Approve Parking Structure Full Permit																																															
A5770	Approve Site Utilities & Site Improvements	0d	18-Apr-16	18-Apr-16	A5760, A3640, A4200	Approve Site Utilities & Site Improvements																																															
A6190	Approve Superstructure & Envelope	0d		18-Apr-16	A6180, A6170	◆ Approve Superstructure & Envelope																																															
A6185	Everett Correction Letter - Podium/ Super Structure / Envelope	0d	19-Apr-16	19-Apr-16	A6180	Everett Correction Letter - Podium/ Super Structure / Envelope																																															
<b>Remediation</b>		340d	07-Oct-15 A	16-Mar-17		Remediation																																															
<b>Landside Remediation</b>		340d	07-Oct-15 A	16-Mar-17		Landside Remediation																																															
A2570	Landside Remediation	106d	07-Oct-15 A	08-Jan-16	A2560, A2770, A347	■ Landside Remediation																																															
A2580	Groundwater Monitoring	300d	11-Jan-16	16-Mar-17	A2570	■ Groundwater Monitoring																																															
A2590	Issuance of landside Permanent Solution	70d	11-Jan-16	18-Apr-16	A2570, 11960	■ Issuance of landside Permanent Solution																																															
<b>Remedial Dredging</b>		107d	16-Feb-16	15-Jul-16		Remedial Dredging																																															
A8365	Time of Year Restriction 2016	107d	16-Feb-16*	15-Jul-16		■ Time of Year Restriction 2016																																															
<b>MBTA Storm Drain Outfall Relocations</b>		153d	30-Oct-15	03-Jun-16		MBTA Storm Drain Outfall Relocations																																															
14270	Prepare Construction Documents	75d	30-Oct-15	12-Feb-16		■ Prepare Construction Documents																																															
14310	Finalize Easement	75d	30-Oct-15	12-Feb-16		■ Finalize Easement																																															
14280	MBTA Approval/Comments	20d	16-Feb-16	14-Mar-16	14270, 14310	■ MBTA Approval/Comments																																															
14290	Issue Bid Documents	10d	01-Mar-16	14-Mar-16	14280	■ Issue Bid Documents																																															
14300	Bid/Award CM	10d	15-Mar-16	28-Mar-16	14290	■ Bid/Award CM																																															
14250	Subcontractor Procurement/Permitting	15d	29-Mar-16	18-Apr-16	14290, 14300	■ Subcontractor Procurement/Permitting																																															
14260	Relocate Storm Drain around site	30d	22-Apr-16	03-Jun-16	14250	■ Relocate Storm Drain around site																																															
14320	MBTA Storm Drain relocated	0d		03-Jun-16	14260, 14360	◆ MBTA Storm Drain relocated																																															
<b>38 Broadway (Mobil) Project</b>		173d	10-Nov-15	13-Jul-16		38 Broadway (Mobil) Project																																															
<b>38 Broadway Mobil Demolition</b>		173d	10-Nov-15	13-Jul-16		38 Broadway Mobil Demolition																																															
A7710	Award A/E Contract, Solicit Proposal with TRC	65d	10-Nov-15	09-Feb-16	A1860	■ Award A/E Contract, Solicit Proposal with TRC																																															
A7690	Environmental Investigation	14d	10-Feb-16	01-Mar-16	A1860, A7710	■ Environmental Investigation																																															
A7720	Document Production	15d	17-Feb-16	08-Mar-16	A7710, A7690	■ Document Production																																															

- Remaining Level of Effort
- Actual Work
- Remaining Work
- Critical Remaining Work
- ◆ Milestone











Activity ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016												2017												2018												2019											
						N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O
<b>Chelsea and Medford Signals</b>						Chelsea and Medford Signals																																															
A10260	25% Preliminary Design Package	39d	04-Jan-16	26-Feb-16	A10250	25% Preliminary Design Package																																															
A10270	MBTA Review 25% Preliminary Design Package	24d	01-Mar-16	01-Apr-16	A10260	MBTA Review 25% Preliminary Design Package																																															
A10350	Chelsea/Medford - Review 25% Design	24d	01-Mar-16	01-Apr-16	A10260	Chelsea/Medford - Review 25% Design																																															
A10280	Final Design	19d	06-Jun-16	30-Jun-16	A10270, A10350, A1	Final Design																																															
<b>Woods Memorial Bridge (by DOT)</b>						Woods Memorial Bridge (by DOT)																																															
A4040	Project by DOT	700d	30-Oct-15	02-Aug-18		Project by DOT																																															
<b>3 Charlton Street Project</b>						3 Charlton Street Project																																															
<b>3 Charlton Street Demolition</b>						3 Charlton Street Demolition																																															
A9570	Vacate Building	85d	30-Oct-15	29-Feb-16		Vacate Building																																															
A9520	Prep Demo/Abatement Specs	37d	01-Dec-15	19-Jan-16	A1880	Prep Demo/Abatement Specs																																															
A9540	Procurement	21d	01-Feb-16	01-Mar-16	A9520	Procurement																																															
A9550	Mobilization and Permitting	11d	02-Mar-16	16-Mar-16	A9540, A9570	Mobilization and Permitting																																															
A9530	Building Abatement and UST Removal	25d	17-Mar-16	20-Apr-16	A9550	Building Abatement and UST Removal																																															
A9560	Building Demolition	30d	07-Apr-16	18-May-16	A9550, A9530, 11900	Building Demolition																																															

- Remaining Level of Effort
- Actual Work
- Remaining Work
- Critical Remaining Work
- Milestone

Appendix 5

**Project Construction Workforce:  
Women, Minority, Veteran Participation  
As of December 31, 2015**

Reference 205 CMR 135.02(5)(e)

As of December 31, 2015, 6,314 person-hours of work was completed on the Project Site, with 66 workers, including 15 minorities, three females, and three veterans, on site over the last several months for pre-construction and remediation.

	<b># of Workers</b>	<b>Participation to Date (% of workforce hours)</b>	<b>Goal (% of workforce hours)</b>
<b>Minority</b>	15	22.6%	15.3%
<b>Female</b>	3	2.0%	6.9%
<b>Veteran</b>	3	2.1%	3.0%

		PROJECT TO DATE								
		MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
LOCAL TRADE UNION	Project to Date (PTD)	# Workers	PTD Hours	PTD Percentage	# Workers	PTD Hours	PTD Percentage	# Workers	PTD Hours	PTD Percentage
	Total Hours									
Laborers Local 151	16.0	1	16.0	100.0%	-	-	0.0%	-	-	0.0%
Laborers Local 22	2829.5	10	1,345.5	47.6%	2	48.0	1.7%	1	8.0	0.3%
Laborers Local 223	16.0	2	16.0	100.0%	-	-	0.0%	-	-	0.0%
Laborers Local 385	16.0	1	16.0	100.0%	-	-	0.0%	-	-	0.0%
Laborers Local 610	32.0	1	32.0	100.0%	-	-	0.0%	-	-	0.0%
Laborers Local 88 (Tunnel Workers)	32.0	-	-	0.0%	-	-	0.0%	-	-	0.0%
Local 103 I.B.E.W.	34.0	-	-	0.0%	-	-	0.0%	-	-	0.0%
Operating Engineers Local 4	2135.0	-	-	0.0%	-	-	0.0%	-	-	0.0%
Piledrivers Local 56	1204.0	-	-	0.0%	1	76.0	6.3%	2	124.5	10.3%
<b>TOTAL</b>	<b>6,314.5</b>	<b>15</b>	<b>1,425.5</b>	<b>22.6%</b>	<b>3</b>	<b>124.0</b>	<b>2.0%</b>	<b>3</b>	<b>132.5</b>	<b>2.1%</b>

  

		MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
CONTRACTOR	Project to Date (PTD)	# Workers	PTD Hours	PTD Percentage	# Workers	PTD Hours	PTD Percentage	# Workers	PTD Hours	PTD Percentage
	Total Hours									
Cashman Dredging & Marine Contracting	440.0	-	-	0.0%	-	-	0.0%	-	-	0.0%
Coastal Marine Construction	1,631.0	-	-	0.0%	1	76.0	4.7%	1	116.5	7.1%
DeLucca Fence Company	394.5	5	110.0	27.9%	1	16.0	4.1%	1	8.0	2.0%
J Rams INC	16.0	-	-	0.0%	-	-	0.0%	1	8.0	50.0%
Lockwood Remediation	32.0	-	-	0.0%	-	-	0.0%	-	-	0.0%
MON Landscaping, INC	96.0	7	96.0	100.0%	-	-	0.0%	-	-	0.0%
Richard Reid Electric	34.0	-	-	0.0%	-	-	0.0%	-	-	0.0%
The Welch Corp	3,671.0	3	1,219.5	33.2%	1	32.0	0.9%	-	-	0.0%
<b>TOTAL</b>	<b>6,314.5</b>	<b>15</b>	<b>1,425.5</b>	<b>22.6%</b>	<b>3</b>	<b>124.0</b>	<b>2.0%</b>	<b>3</b>	<b>132.5</b>	<b>2.1%</b>

**Contracts and Payments to Minority, Women and  
Veteran Business Enterprises for Construction Phase**  
As of December 31, 2015

Reference 205 CMR 135.02(5)(f)

As of December 31, 2015, Wynn had awarded \$5,547,313, or 96.8% of qualified construction contracts, in contracts to M/W/VBEs for pre-construction work. As of December 31, 2015, Wynn and Wynn contractors awarded three contracts to MBEs, four contracts to WBEs, and two contracts to VBEs for pre-construction work.

	<b># Contracts*</b>	<b>Contract Value (\$)</b>	<b>% of Total Construction Contracts Awarded to Date</b>	<b>% Goal</b>	<b>Paid to Date (\$)</b>
<b>MBE</b>	3	5,232,475	91.3%	5.0%	3,161,139
<b>WBE</b>	4	293,788	5.1%	5.4%	58,080
<b>VBE</b>	2	21,050	0.4%	1.0%	4,580
<b>TOTAL</b>	<b>9</b>	<b>\$5,547,313</b>	<b>96.8%</b>	<b>11.4%</b>	<b>\$3,223,799</b>

\*Note that 9 MBE contracts, 4 WBE contracts, and 1 VBE contract, are sub-contracted with Wynn's consultants.

**Contracts and Payments to Minority, Women and  
Veteran Business Enterprises for Design Phase**  
As of December 31, 2015

Reference 205 CMR 135.02(5)(f)

As of December 31, 2015, Wynn had awarded \$8,970,811, or 17.5% of qualified design contracts, to M/W/VBEs for design work. As of December 31, 2015, Wynn and Wynn consultants awarded eleven contracts to MBEs, six contracts to WBEs, and two contracts to VBEs for design work.

	# Contracts*	Contract Value (\$)	% Total Design Contracts	% Goal	Paid to Date (\$)
<b>MBE</b>	11	3,971,844	7.7%	7.9%	1,807,691
<b>WBE</b>	6	1,791,500	3.5%	10.0%	284,307
<b>VBE</b>	2	3,207,467	6.3%	1.0%	1,722,970
<b>TOTAL</b>	<b>19</b>	<b>\$8,970,811</b>	<b>17.5%</b>	<b>18.9%</b>	<b>\$3,814,967</b>

\*Note that 9 MBE contracts, 4 WBE contracts, and 1 VBE contract, are sub-contracted with Wynn's consultants.