

NEWS BULLETIN

AN ASSOCIATION OF INDIVIDUALS

HOLING



OF THE MOLES

ENGAGED IN HEAVY CONSTRUCTION

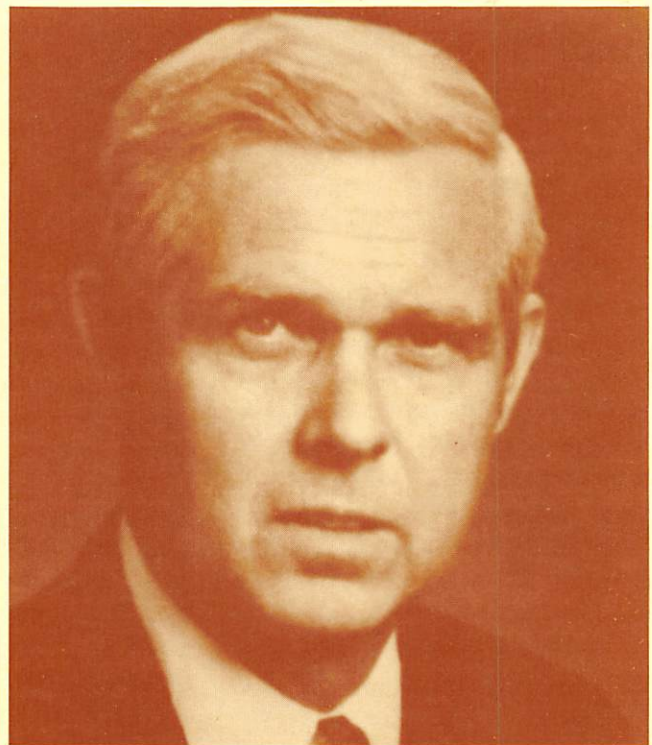
THROUGH

NOVEMBER, 1993

McCRAW and CAMPBELL Selected for 1994 Outstanding Achievement Awards



LES McCRAW



CHARLES F. CAMPBELL

LES McCRAW, Chairman and Chief Executive Office of Fluor Corporation, Irvine, California, and **CHARLES F. CAMPBELL**, Vice Chairman of Peter Kiewit, Sons, Inc., Omaha, Nebraska, will receive The Moles Outstanding Achievement in Construction Awards at the Annual Award Dinner to be held on Wednesday evening, January 26, 1994 at the New York Hilton Hotel and Towers in New York City.

LES McCRAW, the Non-Member recipient, is Chairman and Chief Executive Officer of Fluor Corporation, an international engineering and construction company. Born and raised in South Carolina, McCraw graduated from Clemson University in 1956 with a degree in civil engineering, and is a licensed, professional engineer. His first job as an engineer was with Gulf Oil in Philadelphia, and after a stint in the U.S. Air Force, he joined DuPont in Delaware. For the next

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CHARLES F. CAMPBELL, Member recipient, was born on July 19, 1931 in Marysville, Kentucky and is a 1955 civil engineering graduate of the University of Kentucky. Following graduation, he entered the Air Force and served as an engineering officer at Sioux City, Iowa and in Korea. When his military duty ended in 1957, he became a Resident Engineer for the Kentucky Department of Highways.

In 1961, Charlie joined Kiewit at their Harvey, Illinois

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Award Chairman



This years Award Committee Chairman is Charles F. Vachris, Principal of Charles F. Vachris, P.E., Consulting Engineers, Garden City, New York.

After graduating from Yale University with honors in 1961, Charlie worked as a Design Engineer for Praeger-Kavanaugh-Waterbury in New York City. He then spent two years as an officer in the U. S. Army Corps of Engineers and was stationed at Ft. Knox, Kentucky. After completing his military service in 1964, Charlie joined his family owned company, Vacar Construction Corporation, first serving as Vice President and then as President. Vacar constructed a number of piers and wharves in the New York Metropolitan area for the Port Authority, Triborough Bridge and Tunnel Authority and various City Agencies. During this period, he attended Columbia University School of Engineering at night and received his Masters Degree.

In 1979, Charlie joined Edward B. Fitzpatrick, Jr. Construction Corp., as Vice President of Engineering and Estimating. In 1982, Charlie started the firm of Charles F. Vachris, P.E., Consulting Engineers, which specializes in the design of foundation and marine facilities, both temporary and permanent for a wide range of clients.

Les McCraw

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15 years McCraw advanced through the ranks of the company's engineering and construction divisions.

In 1975, McCraw joined Daniel International in Greenville, South Carolina, one of the top five constructors in the United States. Daniel was purchased by Fluor Corporation in 1977. McCraw was named President of Daniel in 1982. He became Chief Executive Officer of Daniel, as well as a Director on Fluor Corporation's Board of Directors in 1984.

In 1986, the engineering, construction and maintenance capabilities of Fluor and Daniel were joined together in a new company called Fluor Daniel. McCraw was named President and Chief Executive Officer of the company, headquartered in Irvine, California. McCraw became President of Fluor Corporation in 1988, and in 1990 was named Vice Chairman and Chief Executive Officer of Fluor Corporation. In January, 1991 he became Chairman of the Board.

McCraw serves on various boards, and councils at Clemson University, California State University Fullerton, Hampden-Sydney College and the University of California Irvine. He is also active in civic organizations in Orange County, California. He serves on the Board of Directors for Allergan Inc., Multimedia Inc. and the Californai Economic Development Corporation. He has been active nationally on the Business Roundtable, the Construction Industry's Presidents Forum and the National Association of Manufacturers.

Charlie has been very active professionally. He is a member of the American Society of Civil Engineers and has served as President of the Long Island Branch; a member of the National Society of Professional Engineers and has served as President of the Nassau County Chapter; and a member of the American Consulting Engineers Council. In 1973, he was the New York

Charles H. Campbell

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office. His first two field assignments were in his home state of Kentucky, a section of the Western Kentucky Turnpike near Central City and a North-South Expressway Interchange at Louisville.

In 1964, he was named Project Superintendent of a railroad relocation project for the Erie Lackawanna Railroad at Salamanca, New York. In 1966, he was project manager on Kiewit's I-95/495 project at Wilmington, Delaware. Later that same year, Charlie was promoted to Area Manager and established a Philadelphia office for the company. As Area Manager, he was responsible for bidding and overseeing work in several eastern states and the district of Columbia. In 1969 he was moved to Albany, New York to manage a large highway project in that city.

He was named Manager of Kiewit's Cleveland District in 1972. In 1979 he was moved to the company's Omaha headquarters and promoted to Vice President. In that position, he was responsible for all of Kiewit's domestic construction operations east of the Mississippi. In 1980 he was elected to Kiewit's Board of directors and in 1982 was given responsibility for all U.S. construction operations. He was elected Executive Vice president in 1986 and in 1989 was elected President of Kiewit Construction Group, Inc. In 1992 charlie was named chairman of Kiewit Construction Group and Vice Chairman of Peter Kiewit Sons, Inc.

State "Young Engineer of the Year".

Since becoming a Mole in 1979, Charlie has served as a member of the Finance committee, as Treasurer and as Vice Chairman and now Chairman of the Award Committee.

Charlie and his wife Gay have five sons, three of whom are married, and one grandchild.

New Home For Moles



In late August The Moles office moved from Southampton, Long Island to its new location in the lower level of the Perillo Building at 577 Chestnut Ridge Road, Woodcliff Lake, Bergen County, New Jersey. This location is just below the New York State line, between exits 171 and 172 of the Garden State Parkway. Chestnut Ridge Road is just west of the Parkway and parallel to the Parkway. We would be pleased to visit with anyone who may be in the area. Charley Harrington, recently retired from Yonkers Contracting and living in Pearl River, New York, has the distinction of being the first Mole member to come by. He came in on Thursday, October 21st to pick up his ticket for the November Dinner.

Eileen Gregory is new to The Moles staff, assisting Gerry Carty. Eileen earned a Bachelors Degree from Fordham University and an Associate Degree in Business from Manhattan College. Eileen has three children and returned to work after her youngest entered college. Prior to her joining The Moles she was employed as an Administrative Secretary at Midlantic national bank and at Bergen Community Bank. Her husband Tom attained the rank of Major General in the Air Force Reserve and recently retired from the Grumman Corporation.



A MOMENT OF SILENCE

WALTER H. GAHAGAN died in January 1993 but The Moles office was not informed until August. He was 82. Walter received an undergraduate Degree from Princeton University and his Law Degree from Columbia University. He became a Mole in 1945 and became an Emeritus member in 1976. He was President and Chairman of Gahagan Dredging company and was active in the dredging business all of his life.

JOHN B. HANLY died on April 15, 1993. He became a Mole in 1945 and has worked for Tiger Tractor corporation in West Virginia and for the latter part of his career he was with Anchor Realty in San Francisco. John Was a Life Member Emeritus.

EDWARD F. HESS died on May 20, 1993. He was 68. He graduated from Fairleigh Dickinson University and spent his career with Koppers Company and was Manager of Contract Sales in the New York Office.

SPENCER W. THOMPSON died on May 21, 1993. He was 81. Spencer attended Newark College of Engineering and at the time of his entrance into the Moles he was working for the Foundation Company. Subsequently he was employed by Walsh Construction Company, Weeks Marine and up to recently Spencer was active with Gilbert Commonwealth on a power plant project in Delaware.

JAMES GLASGOW died on October 29, 1993. He served as President and Chief Executive Officer of Glasgow Inc. of Glenside, Pennsylvania from 1956 till his death

EDWARD D. POOLE died in an automobile accident on October 25, 1993. He was employed by Construction Industry Services, Corp. Prior to that he was with The Hallen construction Corporation.

New Events at Annual Dinner

There will be two new activities at the annual Award Dinner at the New York Hilton Hotel on Wednesday, January 26, 1994. For those arriving early, there will be an opportunity on Wednesday afternoon to socialize with other Mole members and their guests. This reception will be held in the Rendezvous Room on the third floor of the Hilton Hotel and will start at 2:00 P.M. and continue till 4:00 P.M. There will be an open cash bar for those who might wish to purchase a beverage. This will be a further opportunity for Members and their guests to meet, exchange information and promote fellowship.

For those Mole members and their guests who travel to New York with their spouses, we are offering the spouses a pre-theater dinner and Broadway show on Wednesday evening, when the men are attending the Awards Dinner. The dinner will be in a nearby restaurant and the show will be "Miss Saigon", also very close by to the Hotel. The cost for the evening will be \$125.00. Tickets are limited so please make your reservations early. The reservation form can be found with the Awards Dinner invitation package sent to you in the mail.

Scott and Fox to present Awards

Walter Scott, Jr., Chairman of Peter Kiewit Sons', Inc., will present the Members Award to Charlie Campbell. Walter has been a member of The Moles since 1966 and was 1986 Members Recipient of the Moles Award. Arthur J. Fox, Jr. will present the Mon-Member Award to Les McCraw. Art has been a Mole member since 1971, has served as Editor of Engineering news Record and is currently Managing Director of the Construction Industry Presidents Forum.



25 - YEAR MEMBERS



JAMES C. ARMITAGE served as Treasurer of the Moles from 1982 to 1985. He has also been active on the Program Committee. His father, Ed, was an active member of the Moles for many years. After attending Franklin and Marshall and Pace Universities, Jim joined the family concern, Armitage & Co., Inc., which is located in Elmont, New York. The firm specializes in insurance and bonding and has served the needs of Mole member firms for many years.

EDWARD L. CAUSEY graduated from Texas A & M in 1929 and worked for the Rock Island Railroad before entering the heavy construction field in 1936. He worked on the Conchas Dam in New Mexico and the Friant Dam in California, at the time the third largest dam built in this country. During the War years he worked in Samoa and Venezuela and after the War in Greece. He worked on various other heavy construction projects before joining Hunkin-Conkey Construction company in 1960, as project manager on the Silver Bay iron ore project in Minnesota. In 1963 he moved to Cleveland as executive vice president and director of the company, where he oversaw all of the company's construction projects. Ed retired in 1971 and moved to Green Valley, Arizona where he has enjoyed his retirement. Ed wrote that he still enjoys receiving Holing Through.

When WALTER F. CONLIN joined the moles in 1968, he was a partner in the consulting engineering firm, Severud-Perrone-Fischer-Sturm-Conlin-Bandel being responsible for all foundation designs. He graduated in 1945 with a Science Degree from Worcester Polytechnic Institute and went to work for Turner Construction Company as a field engineer. In 1971, after a twenty-three year career in consulting, Walter rejoined Turner as Chief Engineer. Walter became an Emeritus Member in 1981 and continues to live in Darien, Connecticut.

ARTEMAS H. CRIMMINS, Jr., better known as Tony, graduated from Yale University in 1954. He joined the company founded by his grandfather, Thomas Crimmins Contracting Company and remained with the company until 1978, when he joined Spearin, Preston and Burrows, Inc. In 1980, Tony went into real estate development and has been active in that field since that time. His company, Minneford Associates is located in City Island, New York. While active in the Moles, Tony served as Chairman of the Education Committee and as a Trustee.

MELVIN FEBESH graduated with a Bachelor of Science Degree in Civil Engineering from New York University in 1947 and went on to receive a Masters Degree from the University of Illinois in 1948. Mel immediately went to work for Spencer, White and Prentis and remained with that company until he joined Urban Foundation Company in 1973. Mel continues to be actively involved in heavy construction and currently serves as President of Urban Substructures, Inc. Mel has been an active Moles member and is presently Secretary of the Moles. Prior to that, he was chairman of the Education Committee and a Trustee. Mel is also active in ASCE and other professional organizations. He has spoken at several engineering colleges and has had articles published in engineering books and manuals. In his spare time Mel enjoys gardening, travel and working for local charities.

EDWARD B. FITZPATRICK, has been a Partner in the firm of Fitzpatrick, McGoldrick & Associates, Inc., Construction Consultants, since its formation in 1987. Prior to that Ed was President of Clark-Fitzpatrick and Edward B. Fitzpatrick, Jr. Construction Corp. Both firms were very active in highway, bridge and other heavy construction in the eastern part of the country. Ed received his education at The University of Notre Dame where he earned his Civil Engineering De-

gree in 1954. In his early career, prior to organizing his own construction companies, Ed worked for Merritt, Chapman & Scott and Spearin, Preston and Burrows. Ed has raised a large family and several of his children have followed him to Notre Dame, which has honored him for his generous service.

GERARD F. FOX is a retired partner of Howard Needles Tammen & Bergendoff (HNTB). He received his Bachelor of Civil Engineering degree from Cornell University in 1948 and immediately went to work for HNTB. During his career with the firm he was involved in such bridges as the Dame Point bridge in Jacksonville, Florida, the Cooper River Bridge in Charleston, South Carolina and the Penang bridge in Malaysia. He served as a member of the World Bank's Design Review Panel for the Bahrain Causeway project. At the time of his retirement from HNTB, he was responsible for all bridge projects within the firm. Gerard Fox numbers among his awards and achievements ASCE's Ernest E. Howard Award, ASCE's Met Section Roebling Award and The Roebling Award of the International Bridge Conference. He is an honorary member of ASCE, a member of the national Academy of Engineering and has lectured at many universities, including Columbia University where he was an Adjunct Professor of Civil Engineering.

After graduating from The University of Minnesota in 1954, FRANKLIN N. GROVES joined the S. J. Groves & Sons Co., a company founded by his grandfather and nurtured by his father, Frank Groves, recipient of The Moles 1968 Member Award, into one of the largest U.S. construction companies. Under Franklin's direction the company performed such major projects as the Helms Pumped Storage Project, the expansion of Bonneville Dam and several sections of the Washington Metro Sys-



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tem. Franklin is a member of the Beavers, a Trustee of the Minneapolis Society of Fine Arts and a Trustee of Groves Learning Center.

ALVAN K. GUSTAFSON received a BSCE degree in 1951 from Brown University and a Masters in Engineering from Yale University in 1952, and joined Raymond International upon graduation. He worked 27 years for Raymond mainly in their international operations, including assignments in Puerto Rico, Liberia and England. He was a Senior Group Vice President and a Director of Raymond Builders. He was conferred to the rank of the Star of Africa by President William V. S. Truman for his work in Liberia. In 1979, he joined Frucon International and American Pile Driving company. During this phase of his career he was involved with projects in Nigeria, Guinea, Libya, Egypt, Italy and many other countries. Alvin and his wife Barbara reside in Houston where they enjoy golfing and travel. They have a son and daughter and one grandson.

ROBERT M. HIENER graduated with a Degree in Civil Engineering from the University of Cincinnati in 1941. His early career was with Walsh Construction Company where he was involved in a number of major heavy construction projects and from which he took early retirement in 1973 as Vice President. During this period Bob was very active in the Moles, serving on the Program Committee, as Chairman of the Membership Committee and as a Trustee. Bob joined George A. Fuller Company as Senior Vice President in 1973. In 1977 he became an in-house construction claims and bonding consultant for General Reinsurance Corporation. After a second retirement in 1982, Bob became an associate of E. T. Morris Construction Consultants. Bob is now fully retired and living in Stratford, Connecticut with his wife Alice, where they both enjoy golf, swimming and travel extensively.

SIDNEY HOUCK, JR. earned a Bachelors Degree in Business Administration from City College in 1934 and a Degree in Construction from the Mechanic's Institute in 1939. He spent his career with Grove Sheperd Wilson & Kruge and MacLean-Grove & Company, serving both companies as Secretary and Treasurer and the former company as Vice President also. A great deal of his work was in the international field. Sidney was a active member of the Moles. He was Chairman of the Publicity Committee and a Trustee. He retired in 1984 and moved in 1987 with his wife Dorothy to Clarksville, Tennessee.

WILLIAM R. HUBBLE spent most of his career with Hercules Powder Company. Upon his entrance into the Moles in 1968, Bill was Manager of Construction Sales for the Explosives Division. He subsequently became National Sales Manager. In this capacity, he dealt with all of the contractors across the country who were actively involved in heavy construction projects. In the early 80's, Bill joined Birmingham Steel Company, where he is active today. Bill served on the Program committee and is a faithful attendee at all Moles functions. He graduated from Emory & Henry College in Emory, Virginia where he currently serves on the Board of Trustees. He lives in Lynchburg, Virginia and has served as President of the Rotary Club and is on the Administrative Board of Centenary Methodist Church.

Upon graduation from RPI with a Civil Engineering Degree in 1950, IRVING R. HUIE entered the Army and served as an officer with the Corps of Engineers in Korea. After being discharged from the Army, Irv joined the Perini Corporation where he spent his career working on and supervising many heavy construction projects. Supporting his application for the Moles, Lou Perini wrote, "*Though I have written several letters over the years in behalf of good candidates for*

the Moles, I have never done so with more enthusiasm than I do in the case of our Executive Vice President for Eastern Operations, Irving R. Huie." Irv continued to distinguish himself throughout the remainder of his career with Perini. He also rendered great service to the Moles holding a number of key positions before serving as President in 1987. Irv was honored with the Moles Member Award in 1990. There have been three generations of Huies in the Moles; Irving V. A. Huie, former President of the New York City Board of Water Supply, Irv Huie and his son Michael. Irv's brother Bob is also a Mole. Irv and his wife Pat have eight children and now live in Humarock, MA.

ARTHUR A. INGRAM was President of Ingram & Greene, a company that was active in excavation and foundation work in the New York City area. He received a Bachelors Degree from City College in 1935 and a Masters Degree in Civil Engineering from Brooklyn Polytech in 1941. Arthur retired in 1980 and moved to Lake Worth, Florida.

After graduation from Cornell in 1935 with degrees in both Arts and Letters and Civil Engineering, ELMER B. ISAAK joined Madigan-Hyland, a firm along with its successors, Madigan-Praeger and URS Corporation, Elmer was to spend most of his career. He was involved in transportation projects with the Triborough Bridge and Tunnel Authority and the New York State Thruway Authority. He served as Engineer of Construction on the reconstruction of the Gowans Expressway in the early 60's. Elmer was also involved for a lengthy period of time in the design and construction of 700 km. of railroad in Columbia, South America. Elmer served as Executive Vice President and then as President of URS Company. Elmer served two terms on the Moles Finance Committee and was honored by ASCE with the William Wisely American Civil Engineer



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Award. He served as President of the Met Section of ASCE and also on the national ASCE Board of Direction. Elmer was co-founder of the Joint Urban Manpower Program for the training and placement of disadvantaged minorities.

At the time of his induction into The Moles, ROBERT D. KLEMME was manager of rail and track sales in New York for L. B. Foster Company. He received his Bachelors Degree in Civil Engineering from the University of Tennessee in 1953 and worked for Armco Metal Products in the Boston area before joining L. B. Foster. In more recent years, Bob has been associated with Cedric Associates, Ltd.

ROBERT C. KOCH served as President of The Moles in 1991. Prior to that he served on several Committees, as a Trustee, as Treasurer and as Second and First Vice President. After completing his military service in World War II Bob received a Bachelor of Arts Degree from Queens College and while working for J. Rich Steers secured a Civil Engineering Degree from Brooklyn Polytech. During his career with Steers Bob worked on such projects as Offshore Texas Towers No. 3 & 4, the Throggs Neck and Verazano Bridges and the Newburgh Beacon Bridge. Bob was elevated to Vice President and Chief Engineer of Steers in 1975. In 1985 Bob joined Yonkers Contracting Company, Inc., as Vice President of Engineering and in that capacity continued to be involved in heavy marine and bridge work. Bob and his wife, Doris, reside in Bayside, N.Y. and have one son. Bob has been active in community affairs and is a member an past chairman of the Bayside Yacht Club.

FRANK R. McCABE retired in 1991 after a forty year career with Caterpillar Tractor Company. Frank joined Caterpillar after receiving a Bachelor of Civil Engineering Degree from Marquette University in 1950.

Prior to his sales assignments, he was Caterpillars Earthmoving Representative on the St. Lawrence Seaway Project and the Niagara Power Project. At the time of his retirement, Frank was Senior Accounts Manager in the Corporate Accounts Division. In this position, Frank worked with all of the earth moving contractors across the country. Frank is a member of the Beavers and was honored with the 1989 Golden Beaver Service-Supply Award. Frank and his wife Suzanne have five children and continue to live in Peoria, Illinois. Frank keeps active playing golf and in several civic and religious endeavors.

After spending four years in the U.S. Air force, STIRTON OMAN, JR. attended Vanderbilt University where he received a Civil Engineering Degree in 1958. His father, a Member of the Moles, saw that he learned the construction business from the bottom up and Stirton enjoyed being out on the work Stirton worked on a number of major heavy construction projects, including Oroville Dam in California. He served as a Trustee of The Moles in the early 80's, shortly before he retired.

RUDOLPH H. PETERS spent most of his career with United Engineers & Constructors, from which he retired in 1974 as Vice President. He graduated with a Civil Engineering Degree from Newark College of Engineering in 1937 and worked for Bethlehem Steel Co. as a field engineer before joining the Navy in 1942. Upon discharge from the Navy, he joined United and embarked on his thirty year career with them, working on a number of industrial and power projects. He has traveled extensively with his wife Mary and they are both now enjoying a quieter life in Front, Royal, Virginia.

SIDNEY R. SNIDER attended both Columbia University and George Washington University, receiving a degree from the latter school in 1946,

after service with the U.S. Navy. He then joined The Hallen Construction Company where he retired as Executive vice President in 1976. He worked for Seelye Stevenson Value & Knecht before fully retiring in 1980. He and his wife Rita live in Garden City, New York and spend their winters in Clearwater Florida area enjoying golf and fishing. They have done a great deal of travel in Europe, Canada and throughout the United States.

JOSEPH W. TRANK was Secretary-Treasurer of Allen N. Spooner & Son, Inc. where he had worked twenty seven years at the time he became a member of The Moles. He stayed with Spooner until the early 70's. Joe continues to live in New York City.

ERBAN E. WATTLES was in the Class of 1936 at Cornell University where he received a Bachelors Degree in Engineering. He was known by his friends as "Shug" and had a long career in the dredging business, serving as President of Dunbar & Sullivan Dredging Company, whose headquarters was in Detroit, Michigan. He lives in Grosse Point Park, Michigan but also spends time in North Carolina.

LEWIS C. WELLAN had an extensive career in heavy construction prior to establishing his own consulting firm in 1968, Wellman Consulting International. After majoring in Civil Engineering at the University of Cincinnati, he worked for Diamond Construction Company, J. A. Jones, Henry C. Beck and a Joint Venture of Atkinson - Jones on a project on Okinawa. This latter position led to fifteen years employment with Guy F. Atkinson Company as Assistant Chief Engineer. In 1964. Lewis joined Hawian Dredging and Construction Company where he served as Assistant Vice President. He has been active in ASCE, is a Member of the Beavers and the United States Committee on Large Dams. Lewis has his business in Palm Desert, California.

Arline Gallagher Retires



On August 31, 1993 Arline F. Gallagher completed a thirty year career as Executive Secretary of the Moles. She held this position for more than half the time the Moles has been in existence.

Arline was born in City Line, between Brooklyn and Queens, attended elementary school there, high school in Jamaica and then business school. Her first job was for Pittsburgh Piping Company in the Woolworth Building. Then she went to work for the overseas division of Johnson, Drake & Piper Inc, (JDP) as secretary and then on to the main office at 86 Trinity Place. There she worked for the late Bob Bayard, Vice Chairman of JDP and the late Howard Dixon, Executive Vice President, both Mole members.

In December of 1963 Howard Dixon, then President of The Moles, asked Arline if she would like to go to work for the The Moles, who were then looking for a secretary. she accepted the job and began work with Ralph Atwater in The Moles office, then located in the Biltmore Hotel. Two months later, Ralph became ill and Arline had to step in and take over the management of the organization. She hasn't looked back except to wonder sometimes whether she would have tackled such a heavy responsibility had she known how soon it would be all her's.

God was with The Moles on that

day almost thirty years ago for she has played a major role in maintaining the high ideals and standards of The Moles and shaping its destiny over the years. Arline has always insisted that everything done by The Moles be done in the best possible way and that all officers, trustees and committee members fulfill their duties properly. His decisions were always based on what was best for The Moles. Every Moles president has expressed his gratitude to Arline for all the help and assistance she has provided. Nobody could have done the job better than Arline Gallagher. All Mole members owe her a debt of gratitude. This was recognized in some measure when Arline became a member of The Moles in 1992. Buddy Gallagher was an important behind the scenes presence. He supported Arline fully in her work and did much work for The Moles on an unpaid basis. We were all saddened by Buddy's death two years ago. All Mole members were concerned when Arline was injured in an automobile accident this summer but we are pleased to report that she is back to normal.

Arline, all Mole members wish you a happy and healthy retirement. We are grateful for all you have done for us.

News of Members

Jim Lammie of Parsons, Brinkerhoff had a good reason for missing the October 5th Award Committee meeting – he was in Washington, D.C. that evening being inducted into the National Academy of Engineering. Congratulations Jim on this great achievement and honor . . .

Clarence (Smilie) Anderson was recently appointed President of Simplot Construction Inc., Boise, Idaho. He had retired from Morrison Knudsen in 1991 as vice president, after 36 years of service . . . Dennis McCarry retired recently from Granite Construction Company. Before joining Granite, Dennis had spent many years with Guy F. Atkinson heading up their underground group . . . Please send the moles office any news you have of members so it can be included in the next issue of Holing Through.

The Moles and Japan

In early October, The Moles office received a call from Junya Akagawa, First Secretary for Construction at the Japanese embassy in Washington, D.C. He asked if we could assist him in making available one or more of our members to meet with a high level delegation from the Ministry of Construction in this country from Tokyo. Mole members William Barotti of George Hyman Construction company and Charles Molineaux, attorney, met with the three man delegation, led by Dr. Hiroshi Mitani, Senior Advisor to the Minister of Construction.

Mr. Molineaux reported that a cordial but frank exchange of views covered topics ranging from the difficulties American firms encounter when seeking opportunities in Japan to the gap which Japan feels exists between the views of the U.S. Government and U.S. contractors. Dr. Mitani indicated that bidding will become more openly competitive in Japan, that the Japanese are studying the U.S. and European procurement procedures and that American companies are working profitably in Japan. He agreed that there would be many opportunities for joint venture efforts on large projects in the developing countries and suggested that improved communication with respect to future work and deeper appreciation of the local culture (in Japan and elsewhere) would be beneficial.

After the meeting The Moles office received a letter from First Secretary Akagawa thanking The Moles for arranging the meeting and going on to say . . . "The information shared was extremely helpful; these types of exchanges can only enhance our relations as we work to develop mutual understandings. I would also like to take this opportunity to thank you for the copy of 'The Moles First 50 Years', as it will serve as an important information source." Secretary Akagawa was quoted in an article in the October 11, 1993 issue of ENR.

CLAMBAKE 1993

