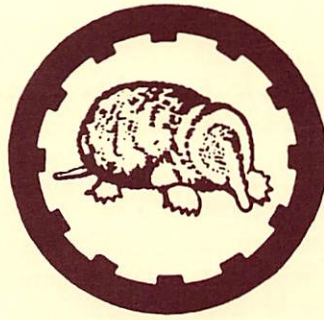


NEWS BULLETIN

AN ASSOCIATION OF INDIVIDUALS

HOLING



OF THE MOLES

ENGAGED IN HEAVY CONSTRUCTION

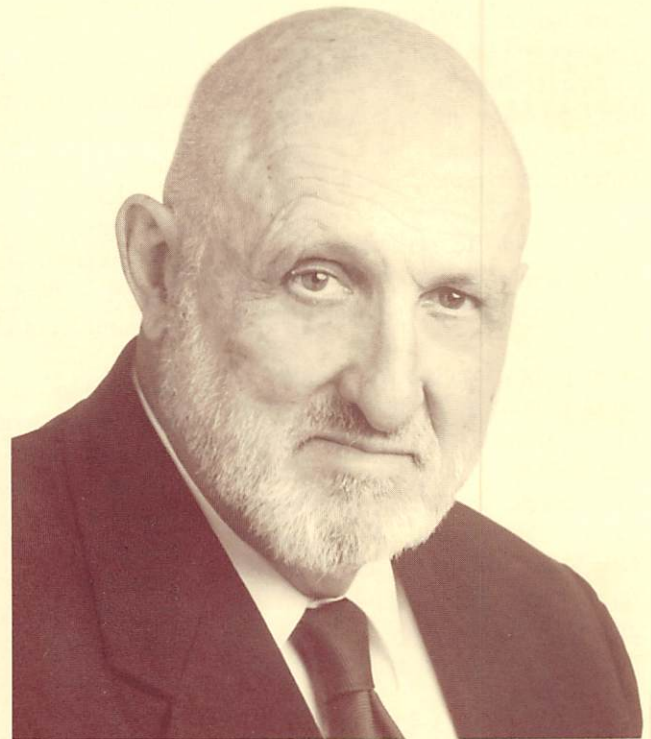
THROUGH

NOVEMBER, 2000

WASHINGTON and WEEKS Selected for 2001 Outstanding Achievement Awards



DENNIS R. WASHINGTON



RICHARD N. WEEKS

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ENNIS R. WASHINGTON, Chairman and CEO of Washington International Group, Inc., Boise, Idaho (formerly Morrison-Knudsen Corp.) and RICHARD N. WEEKS, Chairman of the Board of Weeks Marine, Inc., Cranford, New Jersey, will receive The Moles Outstanding Achievement in Construction Awards at the Annual Award Dinner to be held on Wednesday evening, January 31, 2001 at the New York Hilton Hotel and Towers.

DENNIS R. WASHINGTON was born in Spokane, Washington on July 27, 1934. He began working with heavy equipment and in construction while still attending Missoula High School, in Missoula, Montana.

After high school, he was employed by the Guy F. Atkinson Company in Alaska as an equipment operator. He returned to Montana where he was employed by King

RICHARD N. WEEKS was born in New York City on July 21, 1928. Upon graduation from Rutgers University in 1950 with a Bachelor of Science Degree in Mechanical Engineering, he joined Weeks Stevedoring Company, a small bulk stevedore company with seven small steam cranes on wooden hulls. He was called to duty during the Korean War and returned to the company in 1953.

Diversifying from a base of floating cranes engaged in the

(Continued on next page)

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Award Chairman



EDWARD CRUZ

This year's Award Committee Chairman is EDWARD CRUZ, Co-Founder and President of E.E. Cruz & Company, Holmdel, New Jersey. The firm specializes in the construction of heavy public and private infrastructure projects.

Ed is a Civil Engineering graduate of New Jersey Institute of Technology and a Licensed Professional Engineer.

Among the projects he has worked on are a section of Boston's Southwest Rail Corridor Project; the design and installation of an emergency water main across the George Washington Bridge; deep tunnel sewer projects in New York City; bridge and road work for the New Jersey Turnpike Authority and the New Jersey DOT; and currently a major cut and cover project at JFK Airport.

Ed has served as President of the National Utility Contractors Association and of the General Contractors Association of New York City; the Board of Directors of the New York Building Congress; and the Board of Trustees of the Associated General Contractors of New Jersey. He has been a Member of The Moles since 1987 and has previously served as Secretary of The Moles.

He and his wife, Sharon, reside in New York City and have four children.

DENNIS R. WASHINGTON

(Continued from Page 1)

& Mc Laughlin Construction Company where he rose from Superintendent to Vice President. He remained with that company until 1964 when he formed Washington Construction Company, starting with three employees.

During the ensuing fifteen years, Washington Construction Company completed more than 130 projects in 10 states. Included among the work performed were phosphate mining, silica crushing, limestone quarries, and dam and airport construction projects.

In 1993, Mr. Washington merged his company with publicly held Kassler Corporation, a California based civil construction company. As majority stockholder of the combined companies, called Washington Construction Group, he directed its merger with Morrison Knudsen Corporation in 1996.

His vision of M-K as a major international company began to take shape in early 1999 when the MK Company and minority partner BNFL acquired the government services operations of Westinghouse Electric Company. This acquisition greatly expanded MK's technology base and market reach, especially with the U.S. Departments of Energy and Defense.

In the summer of this year, M-K acquired Raytheon Engineers & Constructors and subsequently changed its name to Washington International Group, Inc. Dennis serves as the Company's Chairman and Chief Executive Officer.

Mr. Washington has been honored with several awards: the Entrepreneurial Award - Montana Ambassadors; American Academy of Achievement; and the Horatio Alger Association - Distinguished Americans.

RICHARD N. WEEKS

(Continued from Page 1)

stevedoring business, Dick first led Weeks into salvage and small, but challenging, marine construction work.

When his father became ill in 1960, he took charge of the company, at age 32, and initiated expansion into the dredging and barge transportation business. During this period, Weeks worked on such projects as Battery Park City, Kings Plaza and the Bowery Bay Disposal Plant.

In 1977, Dick was joined by his son, Richard S. Weeks, and the company entered a period of rapid growth through the purchase of new equipment, the acquisition of existing vessels and the purchase of other marine businesses: M.P. Howlett in 1983; Healy Tibbitts in 1989; American Dredging in 1993; the Gates subsidiary of Great Lakes in 1996; and Gulf Coast Trailing and the hydraulic dredging operations of T.L. James in 1998. The Weeks fleet grew to number over 400 vessels, with operations spanning from the East Coast to South America, Hawaii and the far Pacific.

Notable projects included the Stapleton, Staten Island Navy Homeport and Cross Bay Boulevard Bridge (both in Joint Venture with Yonkers Contracting Company; Robert Moses Causeway; Tappan Zee Bridge Fender Replacement (in Joint Venture with Kiewit); San Mateo Bridge Retrofit (in Joint Venture with Morrison-Knudsen); and numerous design-build projects in Puerto Rico, Trinidad, Venezuela and the Hawaiian Islands.

Dick has six children (with three sons in the business) and thirteen grandchildren. He is an avid horseman, riding almost daily and fox hunting on the weekends.

Dick's son, Rich Weeks, currently serves as Secretary of The Moles.

SCOTT AND WEEKS *To Present Awards*

WALTER SCOTT, JR., Chairman Emeritus of Peter Kiewit Sons, Inc. will present the Non-Member Award to Dennis R. Washington and RICHARD S. WEEKS, President of Weeks Marine, Inc., will present the Member Award to his father, Richard N. Weeks.

REMINDERS FOR AWARD DINNER

HOTEL RESERVATIONS: All too often The Moles office receives a call from a member at the last minute - he can't get a reservation at the New York Hilton. One must make his reservation at least two weeks in advance to be assured of the special rate available to Moles members. Our block of rooms are reserved, so call the Hilton now and make your reservation.

SEATING LIST: Ticket requests and names of guests must be received in The Moles' office no later than Friday, January 12, 2001, to assure that names appear in the seating list.

AFTERNOON RECEPTION: For those arriving early in the day, there will be an open afternoon reception from 2:00 P.M. to 4:30 P.M. in the New York Suite, 4th floor, of the New York Hilton.

SPOUSES DINNER & SHOW: This has become a very enjoyable event for spouses accompanying their husbands to the Award Dinner. While the men are gathering in the Hilton for the Award Dinner, spouses will gather at the Halcyon Restaurant, just across the Street from the New York Hilton, for a fine dinner. Then it will be on to see the ever popular Broadway musical, The Music Man.

NEWS OF MEMBERS

MICHAEL HARATUNIAN HONORED BY SAME - STV Chairman, Mike Haratunian, was recently honored by the Society of American Military Engineers with its Golden Eagle Award. Mike joined Seelye Stevenson Value & Knecht (STV's predecessor firm) immediately upon graduation from City College in 1955 with his Civil Engineering degree and spent his entire career with the company. The Golden Eagle Award recognized Mikes contributions to the civil engineering profession and to SAME, of which he has been a member since 1968.

GENE JONES DOUBLY HONORED - Clarkson University honored Gene Jones with an Honorary Doctor of Science Degree at its 107th commencement on May 14, 2000. He has been a Trustee of Clarkson sine 1989. Gene was also honored as co-recipient of the William H. Wisely American Society of Civil Engineer Award "*for his service to ASCE, the civil engineering profession, and society in the area of professional, technical, and civic activities.*"

DAVID PINYOT, formerly with Nicholson Construction Company, has joined Walsh Construction Company of Illinois as Regional Manager of its newly opened Pittsburgh office.

CHARLES THORNTON of Thornton Tomasetti and **CARL PETRILLO** of Yonkers Contracting Company have been selected as recipients of the the ORT Science & Technology Awards and are being honored at a luncheon at the Sheraton New York Hotel on November 9, 2000.

THE MOLES

Holing Through is published by The Moles three times a year: April, July and November. The Moles is an organization of people engaged in heavy construction. Its purpose is to promote better acquaintance among individuals engaged in heavy construction to the end:

- That past and future friendships and a spirit of fraternization among the members be fostered.
- That meetings and other gatherings be held to exchange construction information and promote good fellowship among members.
- That advancement of the Construction art be achieved and outstanding performance be recognized through awards and otherwise.
- That the youth of our country be encouraged to participate in heavy construction by a multi purpose program of education in cooperation with engineering colleges and other associations.
- That, in the public interest, standards of construction shall be raised both as to engineering and business ethics.

The Moles' office is located at 577 Chestnut Ridge Road, Woodcliff Lake, New Jersey 07677. Telephone: 201-930-1923 Fax: 201-930-8501 Executive Director: Gerard J. Carty, P.E.

25 YEAR MEMBERS

GLEN H. BALLOWE writes from Suitland, Maryland, where his company, Ballowe Corporation, is involved in the management and operation of office buildings in his own portfolio. Previously, he was in charge of operations for Volpe Construction Company, handling a variety of general construction projects and subsequently a Director of a number of corporations for Parsons Brinckerhoff. He makes his home in Annandale, Virginia where he enjoys golf, hunting and fishing.

ROBERT J. BRUNGRABER is now residing in Spring Lake, New Jersey after spending a long career as a Professor of Civil Engineering at Bucknell University. Along with his faculty assignments, he formed and continues to oversee Slip-Test, Inc., a company that markets machines and services for the measurement of the slip-resistance of walkway surfaces and footwear. He enjoys spending time with his son and daughter and his five grandchildren. He has attended several Moles Winter Meetings and is an enthusiastic supporter of this annual event.

EDMUND M. BURKE writes to say that his memories of the past feature: surviving the Battle of the Bulge as an infantryman in World War II; fond thoughts of a dear wife, six children and 11 grandchildren; 40 challenging years with Mueser, Rutledge Consulting Engineers; and pleasant recollections of fellow Moles and Moles' events. He remains active professionally helping his old firm on the foundation of the new, five square block Washington Convention Center while residing at home in Valhalla, New York. He enjoys carpentry and plumbing projects, golf and travel.

After graduating from Yale University in 1951 with a Bachelor of Science Degree in Industrial Administration, RALPH E. CHILTON embarked on a

career in the marine and dredging business starting in Merritt, Chapman & Scott's Cleveland office. He subsequently moved on to Dunbar & Sullivan Dredging Company, rising to the position of Executive Vice President. In 1980 he joined Hawaiian Dredging Company. He now lives in Big Flats, New York.

JOHN CHOW was active on Student's Day trips even before he became a member of The Moles and there is hardly one he has missed since he became a member. Johnny earned his Civil Engineering degree from Indiana Technical College and spent many years with J. Rich Steers. He completed his career in construction with then Perini Corporation. A long time resident of Staten Island, he now spends a good deal of his time traveling, including several trips to China.

MARTIN M. COOPER spent most of his career with the New York City Board of Water Supply which for many years was responsible for all of the City's water tunnels, both in New York City and in upstate New York. Upon his retirement from the Board, he worked for A.A. Mathew. He is a Civil Engineering graduate of City College and makes his home in Brooklyn, New York.

When he became a member of The Moles in 1975, HUGH E. CRONIN was Vice President of Underground Construction for Morrison-Knudsen Company. He had worked earlier in his career for MacLean Grove & Company. Since leaving M-K he has continued his association with the underground industry with his own consulting Company, UCI Consultants.

JOSEPH D. D'ANNUNZIO writes that he just got back from a trip to Israel with Gus Anselmi of Anselmi and deCicco, along with their wives. Joe and Gus did several joint ventures over the past 30 years and have been traveling together

all over Europe over the past 10 years.

Joe was a founder and Past President of the National Utility Contractors Association and active in other contractor organizations. He is a 1950 civil engineering graduate of MIT and in connection with that occasion, he wrote his memoirs for the reunion book. It is a very interesting account of his professional and personal life and I am sure he would be pleased to make it available to anyone who would like a copy.

WILLIAM T. DYCKMAN was a long time employee of Parsons, Brinckerhoff, Quade & Douglas, becoming a partner in 1969. He served as senior Vice president in charge of Highway, Port and harbor Projects. He retired in 1987 and now lives in Peekskill, New York.

DAVID G. HAMMOND's initial career was with the Corps of Engineers, where he served as District Engineer of the Omaha District. Upon retirement, he became Director of Engineering and Development of the San Francisco Bay Area Rapid Transit. He completed his career with DMJM as Vice President and Director of Transit Projects. A Civil Engineering graduate of Penn State University, Dave now lives at Ft. Belvoir, Virginia.

ROBERT B. HOWARD, better known as Red, was with Dravo Corp. when he became a member of the Moles. He finished his career with Fruin-Colin Corp. from where he retired in 1986. He writes "All of my work has been in the heavy construction industry. For the past 14 years my wife and I have lived on beautiful Beaver Lake near Rogers, Arkansas. We have been in good health and enjoy fishing, swimming, walking, golf and traveling and most of all the good friends we have made over the years."

25 YEAR MEMBERS - Continued

JOHN E. HUGHES, JR., known as Ned, spent his career with Atlas Powder Company, retiring in 1990. During his career he worked with numerous heavy construction contractors throughout the United States assisting them in the proper use of explosives. After living in Connecticut for many years, Ned now makes his permanent home in Stuart, Florida

WILLIAM E. KRUSE writes "Married 47 years next April to Doreen Byrne Kruse who thought that when my sea duty in the Navy ended in 1957 that she would have a full time spouse, only to discover that the construction business required a lifetime of voyages to distant places. She has borne this with incredible fortitude while doing a magnificent job of raising three daughters and a son."

Bill has spent his career in the pile driving business with such companies as Raymond Pile Foundation, Ray Step and now serves as President of Pile Foundation Systems, which provides consulting services relative to pile driving and heavy foundations.

JAMES L. MANN, a past President of The Beavers, spent much of his career with S.J. Groves. After a brief retirement, he joined Green holdings as president where he stayed until 1989. He then started his own consulting practice, finally retiring in 1998 to spend more time golfing and traveling with his wife. He continues to live in Minneapolis and spends the winters in Arizona.

EDWARD S. PLOTKIN has spent his career on all sides of the business. As a contractor with McLean Grove for 17 years, serving as Vice President and Project Manager on several major tunnel projects in New York and Washington, D.C.; as an Owner, serving as Commissioner of the Westchester County Public Works; on the engineers side with Sverdrup Civil; and now as a Consulting Engineer. Ed looks forward to many more years of active membership in The Moles.

GEORGE W. SAUL had a long and illustrious career with the Bechtel Corporation, starting with that company in 1941 and continuing with them until his retirement in 1985. When becoming a member of the Moles in 1975, he was Senior vice President and had more recently been in charge of the Churchill Falls and James Bay Hydroelectric Projects in Canada. He was honored by The Beavers in 1988 with the Golden Beaver Award for Management.

DONALD J. ZEIER went to work for the S.A. Healy Company in 1941 on the widening of the Panama Canal. In 1943 he joined the Army Air Force where he served on the Marian Islands flying missions to Japan. Upon discharge, he returned to Healy, a Chicago based tunneling contractor, where he continued working for his entire career. In 1972 he became President of the company and remained in that position through its subsequent purchase by Impregilo, retiring in 1988. He remains on the Board of Directors of Healy and makes his home in Oak Brook, Illinois.

TWO 50 YEAR MEMBERS

HAROLD H. KRAMER writes from Atlanta, Georgia and says he is doing well in his 86th year. He continues to maintain an interest in construction, keeping abreast as a sidewalk superintendent of all the construction activity in the Atlanta area. Woodworking and baseball games are his favorite interests.

After graduating From NYU in 1935, he began a 42 year career with the Thomas Crimmins Construction Company, working on many interesting and challenging projects in the New York City area. Included among them were the foundations for the Pan Am building, which had to be constructed through Grand Central Terminal and a 100 ft. X 100 ft. by 60 ft. deep caisson for the Jamaica Sewage Treatment Plant, the latter being the most challenging project of his career.

Harold has been married to his wife Betsy for 61 years, has 3 children, 6 grandchildren and to date, 3 great grandchildren..

Have not had word from JAMES D. PARSONS for some time. he spent the first 35 years of his career with Mueser, Rutledge, Wentworth and Johnston and then went into private practice in 1975 in Ashville, North Carolina. He was the recipient of many awards from the American Society of Civil Engineers and was named Outstanding Civil Engineer in north Carillon by the North Carolina Section of ASCE.

MEMBERS CONSIDERING EMERITUS STATUS

Those members considering Emeritus Status are asked by the Membership Committee to submit their request prior to April 1st so as to allow new candidates to be considered for their places.

**CONGRATULATIONS TO OUR 25
AND 50 YEAR MEMBERS**

AWARD WINNERS, JACOBS AND KENNY, DECEASED



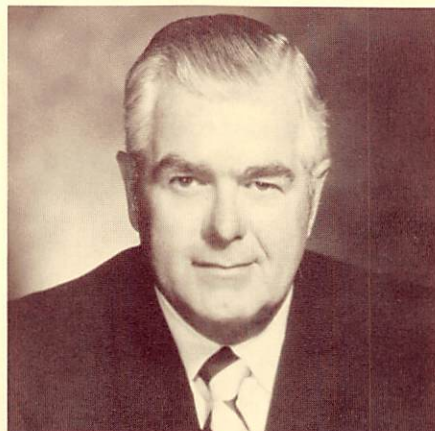
J. DONOVAN JACOBS

J. Donovan Jacobs, the recipient of the Moles Non-Member Award in 1981, died on August 26, 2000 at the age of 91. Donovan graduated in 1934 with a degree in Civil Engineering from the University of Minnesota and began his career in construction with the Joint Venture Mason-Walsh constructing the diversion tunnels and control shafts for the Fort Peck Dam in Montana. He worked for Walsh Construction Company for 21 years on major dams and tunnel projects in New York, Ohio, California and Australia.

In 1955 he founded Jacobs Associates, Consulting Construction Engineers, of San Francisco and served as a consultant for major underground and dam projects throughout the world.

Don was elected a member of the National Academy of Engineering in 1969 and was the recipient of the Golden Beaver Award for Engineering in 1980. He served as Chairman of the National Committee on Tunnel Technology and was a Fellow of ASCE

His son John Jacobs, former executive with Dillingham, is a member of The Moles.



JOHN E. KENNY

JOHN E. KENNY died on August 2, 2000 at the age of 86. He was the recipient of The Moles Non Member Award in 1986.

John started in the construction business as a young boy working for his father, who founded the Kenny Construction Company in 1927. He graduated from Georgetown University in 1935 and spent his life with his company, except for military service as a Marine officer during World War II during which time he earned a Bronze Star.

John built Kenny Construction Company to the major company it is today, active in tunneling and other major construction projects around the country. His five sons are active in the company, with Moles member, Gerard Kenny, serving as President of the Company.

Moles members may remember when John received his Award in 1986 donning a Chicago Bear hat in recognition of their Super Bowl victory that year.

In 1997, John presented the Non Member Award to Buck Atherton of J.F. Shea Company, a long time Joint Venture partner of Kenny Construction Company.

UPCOMING EVENTS

AWARD
DINNER
JANUARY 31ST
NEW YORK
HILTON HOTEL

WINTER
MEETING
MARCH 1 TO 4
LA PLAYA
BEACH
RESORT
NAPLES,
FLORIDA

MAY DINNER
MAY 2, 2001
NEW YORK
HILTON HOTEL

CLAMBAKE
AUGUST 7,
2001
TRAVERS
ISLAND

A MOMENT OF SILENCE

CARL E. BUCKLEY died suddenly on September 19, 2000 while on a vacation trip in Canada. Carl was a graduate of Holy Cross College and received his law degree from Columbia University. He spent his entire career practicing construction contract law with the New York City firm, originally called Nevius, Jarvis and Pilz and at the time of his retirement, Buckley, Treacy, Schaffel, Mackey & Abbate. Carl was an active member of The Moles, serving at one time as a Trustee and Chairman of the Finance Committee. He was 75 at the time of his death.

FRANK COONEY, JR., died of pneumonia on July 15, 2000 at the age of 70. For many years, Frank headed the family owned company, County Asphalt, located in Tarrytown, New York. He was a graduate of St. Bonaventure College and served as President of the Associated General Contractors of New York State and was instrumental in the formation of Construction Industry Council of Westchester and Hudson Valley. He was an avid fan of the New York Mets and the football Giants and also had a deep interest in horse racing and golf. He is survived by his wife Elaine, and seven children.

TONY FENIMORE, Partner of Mueser Rutledge Consulting Engineers died on July 2, 2000, at the age of 55. Tony was a Civil Engineering graduate of Brigham Young University and was in charge of the structural group at Mueser Rutledge. Tony was an important member of the Mueser Rutledge organization and will be missed by his colleagues and friends in The Moles.

The Moles office only recently was informed of the death of **NEIL KRUMWIEDE**, who died on September 17, 1999 at the age of 71. Neil was a Civil Engineering graduate of the University of Nebraska and spent a large part of his career with Grove Sheperd Wilson & Kruge, a then very active national and international construction company based in New York City. In more recent years, Neil lived in Vista, California.

TIMOTHY R. MALONEY died in a construction accident on August 10, 2000. He was standing overlooking an excavation, when the ground gave way, he slipped into the excavation and an enormous boulder landed on him. Tim was only 47 at the time of his death and is survived by his wife Ann, two children and his father, Moles member Robert J. Maloney. His grandfather, Ben R. Maloney, was also a member of The Moles. Tim was principal owner of Geotech Services, Brookfield, Connecticut and was a graduate of Fordham University.



TONY FENIMORE



JOE MC GOWAN

JOSEPH C. MC GOWAN died on September 23, 2000 in his home in Carmel, California at he age of 66. The cause of death was pancreatic cancer. He was a graduate of Duquesne University and spent the first twenty years of his career with Hercules Powder Vompany. In 1979, Joe joined Granite Construction Company and as Business Development Director of the Heavy Construction Division he has been credited as being a major force in assisting the Watsonville based company to achieve nationwide prominence in transportation work. With his warm and happy smile, he was always ready to greet new and old friends. He is survived by his wife Anne, four children and two grandchildren. Joe was truly one of the most likeable and popular members of The Moles and will be missed by all of his friends and colleagues.

BRAD MILLS, died on September 23, 2000, at the age of 64, after an eighteen month battle with cancer. Brad was Vice President of Sales for High Steel Structure, Lancaster, Pennsylvania. He is survived by his wife of four years, Susan and two children. His first wife, Goldiann, preceded him in death in 1995.

THOMAS J. RANDOL died of sudden heart failure in Boise, Idaho on June 24, 2000, at the age of 72. He earned his Civil Engineering Degree from Indiana Institute of Technology and upon graduation joined Morrison-Knudsen, retiring 38 years later as Vice President.

BIRGER SCHMIDT died on October 1, 2000 at the age of 64. Birger was educated in Denmark, receiving an M.S. in Civil Engineering there and then earning a similar degree from the University of Illinois and subsequently a Doctors Degree from the same school. he was employed by Parsons Brinckerhoff Quade & Douglas as Vice President and Director for Geotechnical Engineering.

AMERICAN SOCIETY OF CIVIL ENGINEERS

MOLES MEMBERS HONORED

The American Society of Civil Engineers observed the 75th Anniversary of the founding of the Construction Division on October 20, 2000 at its Annual Civil Engineering Conference & Exposition in Seattle, Washington. Twelve members of the society were honored with a Distinguished Constructor Award for their accomplishments in construction over the past 25 years. The following Moles members were among those honored:

STEPHEN D. BECHTEL, JR. - Master builder and developer of advanced management techniques for world class industrial projects.

JAMES CLARK - A commitment for excellence is a roadmap for success, transforming a local firm into a national powerhouse

GEORGE A. FOX - Skilled tunnel constructor and business leader forging new relations between employer-employee and clients.

BEN C. GERWICK, JR. - The worldwide authority on offshore structures, pioneering the development and application of large diameter tubular piling, and the off-site prefabrication and installation of large foundation substructures.

MARTIN N. KELLEY -40 years of dams, powerhouses, tunnels, and bridges; four decades of unprecedented success.

JACK J. LEMLEY - Builder of the English Channel Tunnel.

RAY MONTE -The genius behind the World Trade Center.

LT. GENERAL JOHN MORRIS - Lock and Dam 26, the Tombigbee Waterway, the Saudi Arabia Military Assistance Program, Commander US Army Corps of Engineers; , environmental challenges and technical achievements.

H. BARTELL ZACHRY, JR. - From local roads and bridges to international projects carrying forward seventy-six years of tradition and excellence.

CONSTRUCTION INSTITUTE

In an effort to provide for an inclusive forum for all related individuals in the construction industry, ASCE has established the semi-autonomous Construction Institute.

“For the first time, there is an organization developed to meet the needs of individuals working in the construction industry”, according to **CHARLES E. MERGENTIME**, the Construction institutes first President. “The Construction institute will be fully inclusive, with active membership available to construction industry practitioners from all occupational and educational backgrounds, yet we’ll benefit from the resources and reputation of the American Society of Civil Engineers”. In addition to Charles Mergentime, the other officers of the Construction Institute include **ROBERT POLVI**, Senior vice President; **JOHN DONOHOE**, Vice president; and **BRIAN KAUB**, Treasurer. The remaining members of the Institutes' Board of Directors include the following Moles members; **FRANK LOMBARDI**, representing Owners; **ROBERT O’NEIL**, representing Engineering; **JOHN LAMBERSON**, representing the Service sector; and **RICHARD TUCKER** for Education and Research.

In addition to the 11,000 ASCE members who have selected construction or materials as their primary affiliation, the Construction Institute is open to all persons who are participants in the construction industry and actively seeks members who work for equipment suppliers, material suppliers, testing laboratories, bonding and insurance providers, financial and accounting firms, and legal firms that support and contribute to the growth and development of the construction industry.

The Construction Institute offers individuals and organizations the opportunity to network with others active in the industry, sharpen skills and shape the future of the field by participating in conferences and in the development of standards and manuals.



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The Moles 1999 Winter meeting will be held at the La Playa Beach Resort in Naples, Florida from March 1 to March 4, 2001. The photo at the left depicts a typical view from an accommodation you are guaranteed to have by registering for the 2001 Winter Meeting.

Among other activities, Mark Appel, Senior Vice President of the American Arbitration Association for Construction will head up what surely will be an interesting and lively program on Alternate Dispute Resolution.

THE MOLES AND THE CONSTRUCTION INDUSTRY

The last article about the history of The Moles appeared in the November 1999 issue of *Holing Through* when we recounted the 1953 Award Dinner and the selection of Warren Bechtel as the recipient of the Non Member Award.

The 1953 Award Dinner found another giant of the industry, Peter Kiewit, receiving the Non Member Award. The program from the 1953 Award Dinner contains the following information about Peter Kiewit:

Peter Kiewit is a quiet, gray-haired, 52 year old Omaha man who looks more like a banker than a builder. Like many bankers and almost all builders, he has never felt publicity was desirable for either himself or his company. But the quality of his and the company's work has earned such spectacular assignments that it has become impossible for him to escape recognition and admiration.

The thing that made the spotlight a few months ago was the award to the Kiewit company of a \$1.2 billion contract for a new uranium plant for the atomic Energy Commission in southern Ohio. Time magazine calculated that job will make Peter Kiewit Sons' Company, the world's No. 1 builder for the next four years, at the rate of a million dollars of construction per day in that one place.

The award made on the basis of the firm's construction, labor, safety and financial record climaxed a 21 year build-up of what was once a small, local building firm in Omaha.

The families of both the father and mother of Peter Kiewit had been brickmakers, in Holland and Germany, respectively -and it was a combination brickmaking and bricklaying business that the father of tonight's Honored Guest had in Omaha. Peter learned bricklaying in his high school days and quit Dartmouth in his freshman year to become a builder.

It was not until Peter Kiewit was emerging from a critical, nine-months illness with phlebitis and a pulmonary embolism, in 1931, that the firm decided to go after bigger projects. Oddly enough, this bold decision was taken because the doctors told Peter they couldn't be sure he'd be able to "get around much" - and he figured that a bigger operation would be easier to boss "from a chair" than a small one. As it turned out he has been getting around in wonderful health ever since, and has never had to - or wanted to - spare himself the physical chores of any job.

About that time public works was a new green field for construction. The Kiewit company jumped in, bidding on highway work, bridges and the like, found work plentiful,

plowed back earnings in good modern equipment. When the war stimulated construction in the late '30s, he says, "we were fortunate in being in the right place at the right time, and in being just about the right 'age' as a company." (It's awfully hard to get him to admit there's been any factors at all other than sheer good luck and having exceptionally able fellow workers in the undeniably sensational progress his company has made.)

Today the Kiewit Company's construction record includes highways in 15 states, a number of dams and power plants, irrigation projects, \$41 million worth of Veterans Administration hospitals and dozens of airports. Its yearly volume has been topping \$100,000,000. The Kiewit organization is playing a leading role in the fabulous "Blue Jay" project, the Arctic air base at Thule, Greenland. Mr. Kiewit has made several trips up there.

You wouldn't expect a man who is home a scant four days a month and often travels 10,000 miles a week in his company plane to have much time for golf or gardening. And Peter Kiewit doesn't. But he doesn't seem to mind that at all. Here is a man who really loves his work; loves all phases of it, but mainly loves the fact that it brings him into contact with good, able, imaginative, alert, forward-looking people . . . loves all of that so thoroughly that it's his recreation as well as his work.

"No, I haven't any particularly favorite type of building or construction that I like best to do," he says. "I love them all. They all challenge a fellow - the problems, the weather; they challenge your ingenuity, your tenacity, your patience - and there's satisfaction in any activity which presents challenges, if you can manage to lick them even a fair percentage of the time."

*In the May-June issue of the company's magazine, *Kieways*, current President and Moles' member Ken Stinson writes: Kiewit's "secrets" (for success) are there for all to see: Employee ownership. Decentralized management. Commitment to safety, quality, recruiting, training. Conservative business practices. Promotions based on merit. Open and honest communications. These "secrets" have been at work since Peter Kiewit took over the company in 1931.*

Peter Kiewit, who died in 1979, laid the foundation for a long lasting, successful company. This is evidenced by the number of members of the company who have been honored with the Moles Award: Walter Scott, Jr. in 1986; Charlie Campbell in 1994; Jerry Toll in 1998; and Martin Kelley in 1999.

THREAT OF WET WEATHER FAILS TO DAMPEN 2000 CLAMBAKE ACTIVITIES AND ENJOYMENT



The New York City area experienced an unusual amount of wet weather just prior to Tuesday, August 1st, the date set for the Annual Clambake, and rain was forecast for that day. Calls were received in the Moles office as to whether there would be a backup day. The callers did not realize the show would go on regardless of the weather.

The Lord seems to appreciate The Moles, the leadership and good example of its members and its praiseworthy efforts on behalf of the college students studying civil engineering, and held the rains in abeyance long enough for the days activities to proceed without interference. As usual, there was something for everybody to do. The golfers started teeing off at Leewood Golf Club at 7:00 A.M. with over 100 playing; the buffet lunch was available at mid-day; tugboat rides aboard the George Burrows took place all afternoon; the softball game proceeded as usual with **Steve Greenfield** once again behind the plate calling balls and strikes; the usual contingent was on the tennis courts competing in the tournament; the Wheel of Fortune drawings were held in the afternoon; and there was bocci, horseshoes and spike driving. For those who just wanted to rest and relax, there were plenty of places to gather with friends with ample beer and soda available. **Elmer Richards** was out on the golf course in the morning and then at Travers Island for lunch and some horseshoes (see photo above).

With the exception of some short interludes at Tammy Brook Country Club in New Jersey and Colonie Hill Country Club on Long Island, the Moles have been at Travers Island since 1947. We are likely the largest group and no question the longest standing they accommodate and although we tend to strain their ability to serve so many people at dinner, they do a wonderful job in their attitude and service. Past President **Ray Oneglia** commented after this year's Clambake that he had never been able to get to Travers Island for lunch in the past and he was truly impressed with the quality and variety of the food. This year the club out did itself at dinner, serving a whole lobster (rather than only a lobster tail as done in the past) along with the filet mignon. Thanks to Travers Island and its wonderful staff for the long and enjoyable relationship you have provided to The Moles.