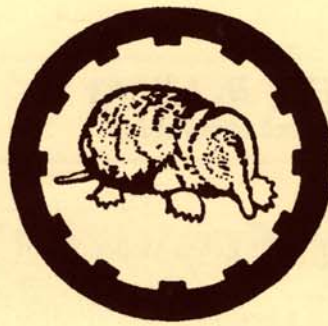


NEWS BULLETIN

AN ASSOCIATION OF INDIVIDUALS

HOLING



OF THE MOLES

ENGAGED IN HEAVY CONSTRUCTION

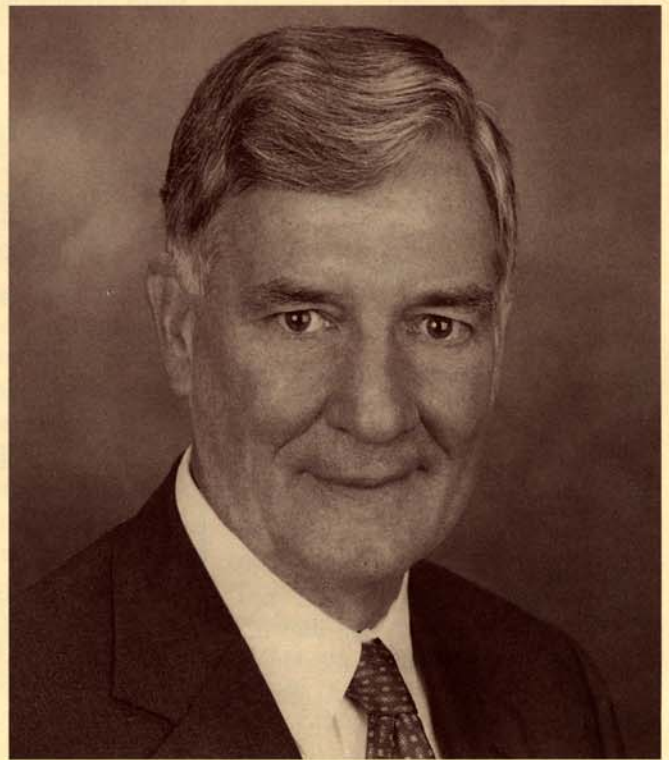
THROUGH

NOVEMBER, 2003

LUFFY and DONOHOE Selected for 2004 Outstanding Achievement Awards



ROBERT H. LUFFY



JOHN F. DONOHOE

R

OBERT H. LUFFY, President and CEO of American Bridge Company and JOHN F. DONOHOE, Chairman and CEO of Moretrench American Corporation will receive The Moles Outstanding Achievements in Construction Awards at the Annual Award Dinner to be held on Wednesday evening, January 28, 2004 at The New York Hilton Hotel.

ROBERT H. LUFFY was born in Pittsburgh, Pennsylvania on March 23, 1947. From the University of Pittsburgh, he earned a Bachelor of Science degree in Civil Engineering in 1972 and a Masters of Business Administration degree in 1979. He went to work for the American Bridge Division of United States Steel Corporation in 1972. At that time, American Bridge, along with Bethlehem Steel Company, were the two major fabricators and erectors of bridges and other major structures across the United States

JOHN F. DONOHOE was born in Washington, D.C. on April 3, 1942. He earned a Bachelor of Civil Engineering degree from the University of Notre Dame in 1964. He thereupon went to work for Moretrench American Corporation as a job engineer on the Armco Steel Cold Rolled Mill Expansion in Middletown, Ohio and on the construction of Lock and Dam 5 on the Arkansas River near Pine Bluffs, Arkansas. He took on increased responsibilities as superintendent and project manager and in 1970 became

(Continued on next page)

(Continued on next page)

Award Chairman



RICHARD S. WEEKS

This year's Award Committee Chairman is RICHARD S. WEEKS, President of Weeks Marine, Inc. Rich grew up in the family business, starting at 17 working for Weeks Stevedoring Company, as the company was then called. He attended John Hopkins University where he earned both Bachelor and Masters degrees. He then went on to earn an MBA from the Harvard Business School.

In 1977, he began work as a full time employee for Weeks Stevedoring. Along with his father, Dick Weeks, recipient of the 2001 Moles Member Award and his brothers, Tom and Chris, he has seen the company change in both name and type of work. Weeks Marine and Weeks Dredging are now major players in marine construction and dredging in this country and around the world.

Acquisitions over recent years have included the following companies: American Dredging, MP Howlett, Gulf Coast Trailing, T.L James; Healy Tibbitts, Lahania Pier and Pile and Gates.

In addition to his business and professional activities, Rich is active in the First Presbyterian Church of New Vernon, where he has served as an elder and taught Sunday School. He and his wife, Candace, are the parents of three children; Alexandra, a Wellsley College senior, Katherine, a William & Mary College sophomore and Richard Matthew, an 8th grader.

ROBERT H. LUFFY

(Continued from Page 1)

and the world.

In 1976, Mr. Luffy joined Mellon Stuart Company's heavy and highway subsidiary, Cameron Construction Company as a project engineer. Over the next 15 years he rose to positions of increased responsibility and was named President of Mellon Stuart in 1988 and Chairman in 1989.

In 1991 Mellon Stuart was purchased by Michael Baker Corporation and he became President and CEO of Mellon Stuart Construction, Inc.

In 1993, Mr. Luffy resigned from Mellon Stuart and returned to American Bridge Company as its President and CEO. During the 17 years of his absence, the company had been sold by U.S. Steel Corporation, was no longer in the fabrication business and was only a shell of its former self.

Under his direction over the past 10 years, the company has regained much of its lost capabilities. It is back in the fabrication business with plants in Pennsylvania and Oregon and has become a major participant in large construction projects in this country and abroad. Among such projects are the rehabilitation of the Williamsburg and Triborough Bridges in New York City; the Madison Avenue Bascule Bridge in Chicago; the rail deck addition to the Tagus River Bridge in Lisbon, Portugal and the Florida Avenue Vertical lift Bridge in New Orleans.

Mr. Luffy is a Registered Engineer in the State of Pennsylvania; a member of the American Society of Civil Engineers; is on the Board of Visitors of the University of Pittsburgh School of Engineering and is actively involved in the Vietnam Leadership Program where he was named Veteran of the Year in 1990.

Mr. Luffy lives in Franklin Parks, Pennsylvania with his wife Debbie and their five children.

JOHN F. DONOHOE

(Continued from Page 1)

Chief Engineer of American Dewatering Corporation, the then contracting arm of Moretrench. After the merger of Moretrench Corporation and American Dewatering Corporation in 1972, John became Executive Vice President of Moretrench American Corporation (MTA), responsible for operations of the combined companies. He became president of MTA in 1984 and was made CEO in 1995.

MTA is a 72 year old contracting company which concentrates on dewatering for civil construction work. MTA's Freeze Wall Division has been installing and operating ground freezing systems for 27 years. MTA's Moretrench Environmental Services subsidiary focuses on installing and operating ground freezing systems to control, contain and treat contaminated groundwater and on the installation of landfill gas collection systems. MTA's Ground Water Treatment and Technology subsidiary specializes in the installation and operation of groundwater treatment and recovery systems. The company works nationally with offices in Rockaway, New Jersey, Yonkers, New York and Tampa, Florida.

John has been involved with many of the major construction projects around the country, including the BART System in San Francisco, the MARTA System in Atlanta, WMATA System in Washington, D.C and the MBTA System and Central Artery project in Boston, where MTA installed and operated a major ground freezing system.

John has served as President of the Construction Institute of the American Society of Civil Engineers, as President and Trustee of the NJ Chapter of AGC and as a National Director of AGC. John and his wife Kathy reside in Short Hills, New Jersey and are the parents of five children and grandparents of nine grandchildren. His favorite pastime is salt water fishing and with his large family, he seldom lacks for a crew.

NEWS OF MEMBERS

MANCINI AND O'NEILL HONORED BY ORT

Sal Mancini of Slattery Skanaska and Tom O'Neil of Parsons Brinckerhoff were honored by ORT at its Annual Tribute Luncheon in New York City on November 7, 2003. ORT is a charitable organization which educates and trains students worldwide to not only become productive workers but also to go on to achieve highly successful careers and become community leaders.

COSTANZO AND TAMARO TO BE HONORED BY THE BEAVERS.

At its Annual Dinner in Los Angeles on January 16, 2004, The Beavers will honor Pat Costanzo of Granite Construction Company with the Golden Beaver Award for Supervision and George Tamaro with the Golden Beaver Award for Engineering.

RAY HENN, a Principal with Denver based Lyman Henn, Inc. took office as President of the American Underground Construction Association on July 31, 2003. His term extends through June 30, 2005.

STEPHEN PIRIGYI has joined Steve Pirigy-Crane Sales, LLC. Armonk, New York.

AUA TO HOLD NEW YORK CONSTRUCTION CONFERENCE AT TIME OF AWARD DINNER

The American Underground Construction Association will hold its New York Construction Conference on Tuesday, January 27, 2004 (the day before the Award Dinner). The subject is NEW YORK UNDERGROUND - THE LIGHT IS GETTING BRIGHTER. Rich Redmond is serving as Chair of the Conference. For more information call 612-825-8933 or ccm@mcg.net.

THE MOLES

Holing Through is published by The Moles three times a year: April, July and November. The Moles is an organization of people engaged in heavy construction. Its purpose is to promote better acquaintance among individuals engaged in heavy construction to the end:

- That past and future friendships and a spirit of fraternization among the members be fostered.
- That meetings and other gatherings be held to exchange construction information and promote good fellowship among members.
- That advancement of the Construction art be achieved and outstanding performance be recognized through awards and otherwise.
- That the youth of our country be encouraged to participate in heavy construction by a multi purpose program of education in cooperation with engineering colleges and other associations.
- That, in the public interest, standards of construction shall be raised both as to engineering and business ethics.

The Moles' office is located at 577 Chestnut Ridge Road, Woodcliff Lake, New Jersey 07677. Telephone: 201-930-1923 Fax: 201-930-8501 E-mail carty.moles @ verizon .net Executive Director and Holing Through Editor: Gerard J. Carty, P.E.

O'NEILL and LENZ To Present Awards

THOMAS J. O'NEILL, , CEO of Parsons Brinckerhoff, will present the Non-Member Award to Robert H. Luffy and **ROBERT G. LENZ** will present the Member Award to John F. Donohoe.

MAKE PLANS FOR THE AWARD DINNER NOW

It may seem far away, but the 2004 Award Dinner on January 28th at the New York Hilton hotel will be upon us quickly. Act now.

HOTEL RESERVATIONS Call the New York Hilton Hotel, 212-586-7000, or mail in the reservation card included with your ticket package. **Last day to make reservations is January 8, 2003 for the very special rate of \$215.00.** Every year members are calling up looking for reservations after the cut off date and rooms are just not available.

SPOUSES DINNER AND SHOW - This makes for a great evening for the spouses and friends. Dinner will be at the Halcyon Restaurant, just across the street from the Hilton Hotel. A bus will take everyone to the show. This year's show is the popular Broadway musical, "Urinetown". Then back to the hotel just in time to join the men at the conclusion of the Award Dinner

AFTERNOON RECEPTION - There will be an open reception in the East Suite (4th Floor) of The New York Hilton Hotel from 2:00 P.M. to 4:00 P.M. on the day of the Award Dinner. A cash bar will be available.

SEATING LIST - **Payment for tickets and names of attendees must be in The Moles office no later than Friday, January 9, 2004 in order to be included in the Seating List.** The cooperation of all members will be appreciated.

25 YEAR MEMBERS

ANTHONY A. ALBICOCCO writes "Its been a long journey since graduating from CCNY in 1959 with a Degree in Civil Engineering, and it has yet to end. I spent the majority of my construction career with Slattery, becoming a VP. and then moving on to greater challenges after that. Currently, I am a partner in a construction firm with my two sons under the name Gateway, Inc. In my spare time I enjoy traveling with my family, spending time with my grandchildren and working on getting my golf game up to par."

STUART H. BARTHOLOMEW earned both Bachelor and Masters degrees in Civil Engineering from the University of California at Berkeley. He had a long career with Fruin-Colon Corporation and other construction companies before establishing his own construction consulting practice serving as a professor at California State University at Chico.

After a 45 year career in heavy construction, JOGINDER S. BHORE continues to be active in the heavy construction industry. serving currently as Chairman of the Expert Review Board for New York City's Water Tunnel No. 3. He is an avid golfer, a model railroader and enjoys maintaining and driving two 1960's vintage Jaguars. He lives with his wife Christine and youngest son in Waxahachie, Texas.

JAMES J. BRADY is a Civil Engineering graduate of RPI. After spending his early career managing the underground operations for Gates & Fox, in 1981, Jim formed his own company, B-U Corp. Recent assignments include working restoring the Port Authority Path System and conducting a worldwide investigation of the ability of road headers to cut in hard rock.

ROBERT R. BUCKLEY was President of the Moles in 2000. His company, Buckley & Company, Inc., based in Philadelphia, has been involved in numerous heavy construction projects throughout the country. He is a Civil Engineering graduate of Drexel University, where he was an outstanding basketball player. Bob continues to serve Drexel University as a member of the Board of Trustees and the College of Engineering Advisory Council. Bob and his wife, Marlene, have five children and live in Rosemont, PA.

Have not heard anything from HAROLD G. CARLEVATO since he became an Emeritus member in 1995. Harold was a mining engineer, earning his degree from the South Dakota School of Mines & Technology. He spent a long career with DuPont, serving as Director of Marketing for the Explosive Products Division. He continues to make his home in Wilmington, Delaware.

THEODORE (Teddy) J. CIVETTA, JR. is a Civil Engineering graduate of Manhattan College and has spent his entire career with the family foundation company based in New York City, John Civetta & Sons. His brother, John and son Teddy, Jr. are also members of The Moles.

JOHN J. DOUGHERTY has spent his life in the manufacture and marketing of accessories for the pile industry, first with Associated Pile & Fitting Corp. and then with his own company, DFP Foundation Products. He was the principal organizer and first President of the Deep Foundation Institute. He continues to live in Franklin Lakes, New Jersey.

JOHN F. DONOHOE was President of The Moles in 1998 and is the 2004 Recipient of the Moles Member Award. After graduating from the University of Notre, John joined Moretrench

American Corporation, where he is currently Chairman and CEO. He and his wife, Kathy, live in Short Hills, New Jersey and are the parents of five children and have nine grandchildren. His principal hobby is fishing.

ANDREW J. (Jack) ELY has spent his career in and around tunnels. He went to work on the 44 mile West Delaware Tunnel in 1956 as a Shaft Engineer and remained on the project until its completion the early 60's. He then joined Walsh Construction Company and worked on the initial Water Tunnel Contract. After that he went on to work for McLean Grove & Company and Kiska and in more recent years established his own consulting company, Page Engineering Solutions.

VICTOR B. HALLBERG graduated from Yale University in 1951 with a Bachelor of Engineering Degree. His career has been with L.G. DeFelice, Inc., North Haven, CT where he is Owner and CEO. The company has been active on a variety of heavy construction projects in Connecticut, West Virginia, Florida and the Middle East.

ROBERT E. HUIE is a member of a family steeped in construction and The Moles. His father, Irving V.A. Huie, known as Major Huie, was President of the New York City Board of Water Supply. and in 1941, at the first Moles Award Dinner, presented the Non member Award to Robert Moses. After graduating from Manhattan College in 1951, Bob went to work at Perini Corporation where he went on to spend his entire career. Bob lives in Sudbury, MA. His brother Irv, was Mole President in 1987 and Award Recipient in 1990. His nephew, Mike Huie, currently serves on the Moles Membership Committee.

DOV KAMINETSKY has spent his career with Feld, Kaminetsky & Cohen designing such projects as the cable-

25 YEAR MEMBERS (Continued)

supported roof of Yonkers Raceway and working with Frank Lloyd Wright on the Guggenheim Museum. His 1961 book, "Design and Construction Failures - Lessons from Forensic Investigations contains the following:

The famous case of the twin engine B-25 bomber that flew into the 79th floor of New York's Empire State Building in 1945 is an excellent example of localized damage without progressive collapse. Only walls and structures directly hit were damaged. No doubt, if a large jet transport crashed into the side of a modern high rise structure, built according to present day standards, damage would be much more substantial with the possibility of a total collapse.

SHERWOOD E. LILES, III served as Moles President in 1989 and receive the Moles Member Award in 2000. He spent most of his career with Tidewater Construction Company, Virginia Beach, VA. In more recent years, Sherwood organized North Star Construction Corp., which has been active in road and bridge construction in the Tidewater area of Virginia. Sherwood's father, Sam Liles, was honored in 1964 with The Moles Non member Award for his accomplishments in construction the Chesapeake Bay Bridge and Tunnel Crossing.

JAMES E. MAHON graduated from Manhattan College with a Degree in Civil Engineering and spent the first part of his career with Johnson, Drake & Piper, Inc., constructing roads and bridges in the New York Metropolitan area. In 1974, he joined Walsh Construction Company and spent a challenging 20 year career as Chief Estimator, estimating and

bidding heavy, industrial and building and power projects across the United States. He lives in Monroe, CT with his wife, Gloria, has 5 children and 8 grandchildren and continues to be active as a construction consultant.

ALBERT R. MARSCHALL writes from his home in Alexandria, Virginia that he travels often with his wife to visit their five children and 13 grandchildren. After retiring from the Navy in 1977 with the rank of Rear Admiral, Al went on to become a Vice President of George Hyman Construction Company; Commissioner of Public Buildings at GSA; and as a Board member of Parsons Brinckerhoff.

DANIEL F. MEYER earned his Civil Engineering Degree from Ohio University in 1968 and went to work for Morrison-Knudsen Company on various underground and heavy construction projects. He joined Perini Corporation in 1983 as Vice President of Operations of the Heavy Construction Group. Dan subsequently formed Meyer Construction Consulting and has been very active in Dispute Resolution Board work and served as President of the BRB Foundation in 1998.

WILLIAM H. MUESER, JR. is the son of legendary foundation engineer, Bill Mueser. Bill, Jr. earned both Bachelor and Masters degrees in Civil Engineering from MIT and after spending a few years with Mueser Rutledge, he decided to "go west" and joined Healy Tibbitts, a marine construction company. He went on to work for Smith-Rice Company and Great Lakes Dredge & Dock Company, retiring from that company

in 1995.

After earning his Civil Engineering Degree from Columbia University and seven years employment with Parsons, Brinckerhoff, Quade & Douglas, REMY P. PAPP, joined J. Rich Steers in 1965. In 1986 Remy started his own consulting practice, RPP Construction Consultants, specializing in the the design of cofferdams and other marine associated structures. His office is located in Huntington, CT. In 2001 Remy was the recipient of the Benjamin Wright award of the Connecticut Branch of ASCE.

ROBERT A. RUBIN has engaged in the practice of construction law for nearly 40 years. A graduate of Cornell engineering and Columbia law, Bob started in legal practice with Max E. Greenberg, then recognized as the dean of U.S. construction law. In 1980, Bob, together with Bill Postner, formed the firm of Postner & Rubin. Bob is past president of the American College of Construction Lawyers. Bob lives in Park Slope, Brooklyn with his wife of 42 years, Charlotte. They are kept busy visiting with their two children and with their grandchildren.

ALFRED G. WARD became acquainted with The Moles at a Moles' Student Day while earning his Civil Engineering degree from New York University. Al was hired by Thomas Crimmins Contracting Company (a then very active Moles firm). After a long career with Crimmins, Al went on to work for Walsh Construction Company and Perini Corporation. Al's great passion has been boating and upon his retirement from Perini, he moved to Hampstead, North Carolina

CONGRATULATIONS TO OUR 25 MEMBERS

A MOMENT OF SILENCE - May They Rest In Peace

**PAST PRESIDENT AND
AWARD RECIPIENT,
JACK MURPHY
1910-2001**



JOHN J. MURPHY

The Moles office only recently learned of Jack Murphy's death in February 2001. Jack spent almost his entire career with Walsh Construction Company. Before moving on to become President of the company, he worked on such projects as the Brooklyn Navy Yard, the Fairless Steel Works in Morrisville, Pa; the Downsview Diversion Tunnel and the East Delaware Tunnel, both for the NYC Board of Water Supply.

He served as President of the Moles in 1970 and was Member Award Recipient in 1973. His only offspring, Thomas J. Murphy, a Moles member, died in 1976

SEYMOUR M. BERMAN died on August 24, 2003 at the age of 80. After a long career with Underpinning & Foundation Company, where he served as Executive Vice President, he moved on to Texas where he joined TMC Foundations.

A. DOUGLAS BURROW died in June 2003 in Tucson, Arizona at the age of 93. He graduated from Clarkson College in 1931 with a degree in Civil Engineering and in 1939 joined Dan Lazar at Cayuga Construction Corporation and remained there as Vice President and Chief Engineer until his retirement in 1973.

We understand that **WALTER M. ENGER** died sometime in 2003. He would have been 89 years of age. After a 30 year career with the U.S. Navy, retiring in 1973 as Rear Admiral and Commander of the Naval Facilities Engineering Command, he joined De Leuw, Cather and Company where he continued to work until his second retirement.

HAROLD H. KRAMER died on September 19, 2003 at the age of 89. He was a Civil Engineering graduate of NY. He started working for Thomas Crimmins Contracting Company in 1935 and with the exception of two short periods before and after World War II, he spent his entire career with the New York City based foundation company.

JOHN A. MAC DONALD died on February 10, 2003 at the age of 61. John was ill for about 8 years, suffering from Alzheimer's disease. He was a Civil Engineering graduate of City College and earned a Masters degree from Polytechnic Institute. He worked for Horn Construction Company, Underpinning & Foundation and Morrison Knudsen. He was active in a number of professional organizations and devoted substantial time to mentoring young engineers.

PETER H. SMITH, a Civil Engineering graduate of RPI, died on March 31, 2003 at the age of 88. After serving in the Navy Civil Engineers Corps during World War II, he rejoined Gibbs & Hill where he went on to serve as President and CEO.

JOSEPH W. TRANK died on June 5, 2003 at the age of 80. He had a long career with Allen N. Spooner & Son where after starting as a timekeeper he progressed to the position of Secretary Treasurer. Spooner was active for many years in marine construction in the New York City area.

C. RICHARD WALTER died on June 11, 2003 in Savannah, Georgia at the age of 74. Dick was a civil engineering graduate of Manhattan College. He joined Hazen & Sawyer in 1951 and spent his entire career with that company, serving many years as President, until his retirement.

THANATOPSIS by William Jennings Bryant

**So live that when thy summons comes to join
The innumerable caravan which moves
To the mysterious realm where each shall take
His chamber in the silent halls of death
Thou go not like the quarry slave at night
Scourged to his dungeon, but sustained and soothed
By an unfaltering trust, approach thy grave
Like one who wraps the drapery of his couch
About him and lies down to pleasant dreams**

FLORIDA WINTER MEETING

The Moles will be returning to the La Playa Beach Resort in Naples, Florida for its Annual Winter Meeting on February 26 to February 29, 2004. The agenda will include an open Executive Committee meeting and some interesting and informative lectures. There will be ample time for relaxation and members are invited to bring guests. One can come early or stay later or do both. Come and enjoy and relax.

60 YEAR MEMBER

For the first time ever, The Moles has a 60 year member, **EDWARD W. FOLEY, JR.** Ed became a member of The Moles in 1943 while serving as a Lieutenant with the Army Engineers. He wrote the following letter to a fellow Mole on January 8, 1945:

January 6th was quite a day in this part of China. It rained and we received 17 sacks of mail. In one of the sacks was the December issue of "Holing Through" and in running through the pictures I saw your bright and smiling face. I also wonder what you and Art Johnson had in those glasses you held in your hands as we have been hearing what a terrible time folks back home have been having getting anything to put in glasses.....One of these days before too long I expect I will be with you.

Ed did get home from the war and went to work with his father on the construction of the Brooklyn Battery Tunnel approach (the tunnel was started before the start of World War II but work was stopped until after the war was over). Ed went on to work on the construction of bridges on the New Jersey Turnpike, Ohio and Indiana Toll Roads and the Connecticut Turnpike with a interlude in Toledo, Ohio constructing the bridge over the Maumee River.

The Editor spoke to Ed a few weeks ago. He continues to live in New City, New York (just up the road from the Moles office) and at the age of 93 is in pretty good health except for failing eyesight.

FOLLOW UP ON THE BIDDING OF BOULDER AND GRAND COULEE DAMS

In the article in the July 2003 issue *Holing Through*, about Grand Coulee Dam, reference was made to the Six Companies Joint Venture which constructed Boulder Dam. Only five companies were identified in the article. Moles member Mac McLaughan, called and brought this omission to the attention of the editor of *Holing Through* and said he believed the unidentified company was McDonald & Kahn, Ltd.. He was right and, when the photograph in *THE MIGHTIEST OF THEM ALL* was further examined there standing next to Henry Morrison is Felix Kahn of MacDonald & Kahn.

Subsequently, the editor came upon an article that appeared in the May 10, 1999 issue of ENR about Hoover Dam that did indeed confirm that MacDonald & Kahn was the sixth company of the Joint Venture. That article went on to say that there was an "interior joint venture" within the group that consisted of W.A. Bechtel Co., Henry J. Kasier and Warren Brothers. That would account for Edgar Kaiser appearing in the group photograph.

50 YEAR MEMBERS

WELDON BOOTH received his engineering education at Columbia University, served in the Navy Civil Engineering Corps during World War II and shortly thereafter founded the construction firm of Coakley & Booth, specializing in difficult foundation projects. He and his partner, Lou Coakley, continued in business until 1993, when he retired to Florida. Born into a family with a strong tradition of public service, his great grandfather, William Booth, having founded the Salvation Army, Weldon has been active with the Boy Scouts of America and with his beloved Alma Mater, Columbia University, which he served as Alumni representative to the Columbia University Senate. In 1989, he was honored by the University with the Egleston Medal for Distinguished Engineering Achievement.

In 1948, **JAMES C. CODELL, JR.** assumed management of the company founded by his father in 1907 and guided the company, Codell Construction Company of Winchester, Kentucky, to become one of the leading contractors in the construction of roads, bridges and dams in the southeast. In addition to constructing over 500 miles of highways, the company was very active in constructing railroads, having completed over 600 miles of such work, much of it in joint venture with Oman Construction Company of Nashville, Tennessee. Jimmy Codell is a Life Member of The Moles and his son, James C. Codell III, serves as Secretary of the Kentucky Transportation Cabinet and as President of AASHTO.

So, in effect, the name of the joint venture "Six Companies Joint Venture" was somewhat misleading as there were actually eight companies in the Joint Venture: Morrison-Knudsen, Utah Construction, J. F. Shea, Pacific Bridge, MacDonald & Kahn, Bechtel, Kaiser and Warren Brothers.

To research the matter a bit further, the editor researched the book *FRIENDS IN HIGH PLACES* about the Bechtel Cooperation, where there is an interesting account of the Boulder Dam Joint Venture. When the eight companies met to decide on a name for the joint venture, prior to bidding, after dismissing such names as "Continental Construction" and "Western Construction", Felix Kahn suggested Six Companies. This was a name "... as the Californians present were well aware, was the name of the council of the Chinese tongs in San Francisco used to arbitrate their differences. If Six Companies was good enough for the tongs, Kahn joked, it was good enough for this group."

2003 CLAMBAKE

