



**XXII FIBA CONGRESS 2023  
23-24 August 2023 – Manila, Philippines**

**AGENDA**

1. Roll call
2. Opening of the Congress
  - 2.1 Welcome Speeches
3. In Memoriam
4. Approval of the Agenda
5. Approval of the Report of the FIBA Mid-Term Congress 2021
6. Address by the President
7. Report by the Secretary General
8. Report by the Treasurer
9. Term of office 2023-2027
  - 9.1 Appointment of the Ethics Panel
  - 9.2 Appointment of the Nominations Panel
  - 9.3 Elections
    - 9.3.1 President
    - 9.3.2 Treasurer
    - 9.3.3 Central Board members
10. Reports by the Organisations officially recognised by FIBA:
  - 10.1 FIBA Foundation
  - 10.2 World Association of Basketball Coaches (WABC)
  - 10.3 International Wheelchair Basketball Federation (IWBF)
  - 10.4 Deaf International Basketball Federation (DIBF)
11. FIBA Honours and Awards
  - 11.1 FIBA Honours
  - 11.2 FIBA Awards
12. Closing remarks



**FIBA MID-TERM CONGRESS**  
**Term of Office 2019-2023**  
**3 June 2021 – Online**

**REPORT**

**1. Roll Call**

*The Secretary General* welcomes all to the first ever online FIBA Mid-Term Congress. He informs the National Federations of the logistics for this Mid-Term Congress. Today, FIBA expects to have more than 150 National Federations participating. He will be going through the list of the National Federations in alphabetical order as they appear in the Annex to the FIBA General Statutes. Before he begins the roll call, he greets each Executive Director of the FIBA Regional Offices, Dr Alphonse Bilé (Africa), Mr Carlos Alves (Americas), Mr Hagop Khajirian (Asia), and Mr David Crocker (Oceania), noting that Mr Kamil Novak (Europe) is having technical issues. Finally, he begins and completes roll call.

**The Roll Call of the FIBA Mid-Term Congress is unanimously approved.**

**2. Opening of the Congress**

*The President* welcomes all National Member Federations, guests, and observers to the historic, first ever online FIBA Mid-Term Congress, Term of Office 2019-2023. He confirms that more than 150 National Federations are registered to attend today, and the exact number will be communicated by the Secretary General shortly. Due to the different time zones, FIBA hopes to complete the Mid-Term Congress in the most efficient and timely manner.

*The Secretary General* reiterates that this is the first-ever digital Mid-Term Congress having ever taken place. After having completed the roll call, he is pleased to report that there are 152 National Federations now online. He also welcomes the second delegates of the National Federations and reminds everyone that this Mid-Term Congress is also streamed live. He begins the Central Board roll call, noting that the President, himself, and the Treasurer are at the Patrick Baumann House of Basketball. Three Central Board members cannot attend today: Mr Erick Thohir, Ms Michele O'Keefe and Ms Karo Lelai. He notes that Ms Celestine Adjanohoun, Mr Richard Carrión and Mr Jorge Garbajosa are still connecting and completes the FIBA Central Board roll call. The three FIBA Honorary Presidents are present today: Dr Carl Ching, Mr Bob Elphinston, and Mr Horacio Muratore. The presence of the five FIBA Executive Directors is also confirmed. Finally, all Chairpersons of the FIBA Commissions are present. Based on this information, he confirms to the President that the Mid-Term Congress is now formally in session.

*The President* thanks the Secretary General and opens the FIBA Mid-term Congress.

**The FIBA Mid-Term Congress 2021 of 3 June 2021, Term of Office 2019-2023, is officially open.**

**2.1. Welcome speeches by the International Olympic Committee**

*The President* explains that, as the Olympic Games are 50 days away, President Bach is, unfortunately, unable to join the FIBA Mid-Term Congress today. However, President Bach has provided a video. The video is shown.

*President Bach* states that when the Tokyo 2020 Olympic Games finally get underway on 23 July 2021, it will send the world a powerful message of solidarity, resilience, and hope. Everyone is in the delivery phase to ensure safe and secure Olympic and Paralympic Games Tokyo 2020 for everyone so that the athletes can finally shine on their Olympic stage. Everyone in the Olympic community, the IOC, International Federations, and the National Olympic Committees, have to adapt to this unprecedented situation of delivering postponed



Olympic Games. All measures were taken to focus on the Olympic Games essentials: the sporting competitions. This is why his thanks and gratitude go to FIBA, under the great leadership of the FIBA President and FIBA Secretary General, for truly leading by example in so many ways. Basketball was one of the first sports to adjust its Calendar, adapting to the unprecedented situation of having to organise postponed Olympic Games. In this respect, the great collaboration between FIBA and the NBA, with Mr Adam Silver, was essential for the best basketball athletes in the world to make their Olympic dreams come true in Japan this summer.

Basketball showed the way forward on how to organise sporting events safely and successfully, with rigorous health protocols in place. It is precisely this diligent approach that creates confidence in the Tokyo 2020 Olympic Games. It gives the IOC confidence because the safe organisation of so many basketball events worldwide proves that international sports events can be organised while safeguarding everyone's health: the participants and the Host population. FIBA is also leading the way by modernising its sport with exciting innovations like 3x3 basketball. It will be a very emotional moment when 3x3 basketball finally makes its long-awaited Olympic debut in Tokyo. For him, as he is sure for everyone in FIBA, this will bring back many fond memories of the late Mr Patrick Baumann, whose boundless energy was one of the main reasons for FIBA's success story. As FIBA gathers for its Mid-Term Congress in this extraordinary Olympic year, he thanks the entire basketball community for its steadfast commitment to the success of these Olympic Games and all the important work FIBA is doing to prepare the basketball community for the many challenges of the post-pandemic world. One lesson learned from the coronavirus crisis: there is a need for more solidarity within and among societies. This lesson applies to everyone, including sports and sports organisations. Therefore, FIBA's Mid-Term Congress is a timely opportunity to set the course for the future where sports and athletes everywhere can contribute to rebuilding a more human-centred and inclusive society.

In this respect, FIBA is again leading the way, whether it is about promoting gender equality and solidarity, setting youth standards in sustainability, trade placing a path in Esports, and the list goes on. FIBA is demonstrating in a great way that everyone is stronger together, whether in sport or the many challenges in life. The IOC is so happy to have FIBA as such a reliable partner. The excellent cooperation between the IOC and FIBA is a strong foundation as together, and in solidarity, continue to pursue the shared mission, which is to put sport at the service of society. In this Olympic spirit, he wishes FIBA a successful Mid-Term Congress.

*The President* thanks President Bach for his words and presence during the FIBA Basketball World Cup 2019 in China. FIBA is well represented within the IOC, having two Central Board members being IOC members, Mr Richard Carrión and Mr Erick Thohir. The FIBA Secretary General is also a member of the IOC Coordination Commission for the Olympic Games in Los Angeles in 2028. He welcomes IOC Sports Director, Mr Kit McConnell to the floor.

*Mr McConnell* thanks FIBA for the warm welcome to the virtual FIBA Mid-Term Congress. As the FIBA President noted, it is also an important day for the IOC family as there are only 50 days to go until the Opening Ceremony of the Olympic Games in Tokyo, Japan. Furthermore, the IOC is in the operational delivery phase for the Olympic Games, with the first teams arriving in Tokyo for pre-game training. It has been a very long journey as every sport had to change their calendars and look at support programmes for National Federations, Players, and athletes. The challenges experienced over the last year do not go unnoticed. However, the confidence gained from the huge amount of experience that now exists in international events, and those that will still come ahead of Tokyo 2020, is to be remembered. Since September of last year, across all of the summer Olympic International Federations, there have been over 270 major events, including over 42,000 athletes participating in major international competitions, including FIBA's, in this COVID-19 adapted environment. FIBA has run nearly 90 bubbles in over 50 countries on all five continents under a unified FIBA protocol, including 500 matches and 4,000 athletes. In addition, the women's Olympic Qualifying Tournaments (OQTs) have been completed, the men's OQTs are to begin at the end of this month, and 3x3 has one event left in Hungary. These events have built confidence and took place in safe and secure environments.

Equally, on the side of the Japanese government, they have committed to providing a safe and secure environment for the Olympic Games. In Tokyo itself, there have been 13 different test events that took place between April and May. The international athletes' feedback and experienced Olympians at the events have all shown complete confidence in the organisation and the safety protocols awaiting basketball athletes in



Tokyo in just a few weeks' time. Likewise, the experience, passion and professionalism exhibited by FIBA give the IOC great confidence. These will be unique games; not only will there be basketball competitions, but of course, the debut of 3x3 basketball. The Olympic Games themselves have now become more youth, urban and women, which will be on display in Tokyo, and 3x3 fits this perfectly: accessible, urban, and gender equal. It builds on the Youth Olympic Games in Buenos Aires in 2018. This is also one of the great legacies of the late FIBA Secretary General and dear friend, Mr Patrick Baumann, and it is an honour to speak here at the Patrick Baumann House of Basketball.

The current focus is the Tokyo 2020 Olympic Games. Still, there is a great Olympic decade to look forward to afterwards, with Paris 2024 just three years away, Los Angeles 2028 following and potentially Brisbane 2032, which is also the home of FIBA Honorary President, Mr Bob Elphinston. He thanks the FIBA Secretary General, Mr Andreas Zagklis, for his involvement as a member of the IOC Coordination Commission for Los Angeles 2028. The future will not be the same. There is a world pre-COVID and one post-COVID. The world will deal with the financial impacts caused by COVID-19 on governments, commercial partners, and events hosting. On the changing society, the changing sense of society and community, balancing athletes' rights and responsibilities, reaching out to new audiences while always maintaining credibility and sporting values, and using partnerships with professional Leagues. He acknowledges the incredible partnership, not only of the NBA but of Mr Adam Silver and Mr Mark Tatum. Moreover, on gender equality in all areas, on and off the field of play. Virtual sport reaches out to new audiences, engaging with young people in their space. The FIBA Esport Open with over 60 National Federations in the third edition is the perfect example. To conclude, he thanks FIBA for the opportunity to be here in person today. The IOC is looking forward to embracing not only the Olympic Games in 50 days but the entire decade of the Olympic Games to come. The IOC values FIBA's work, values, and partnership. He thanks the FIBA President, Mr Hamane Niang, FIBA Secretary General, Mr Andreas Zagklis, and FIBA Treasurer, Mr Ingo Weiss.

The President thanks Mr Kit McConnell. FIBA is looking forward to seeing the IOC in Tokyo for the eagerly awaited Olympic Games, particularly for the basketball family, as everyone is looking forward to seeing the 3x3 debut. Like Mr Kit McConnell, FIBA is convinced that these games will succeed greatly.

### 3. In Memoriam

The President opens the In-Memoriam agenda topic to commemorate those lost in the last two years. FIBA has lost many dear friends, and he asks for a minute of silence in their honour. A video is shown.

### 4. Approval of the agenda

The President explains that there have been no proposals for additional agenda topics under Miscellaneous. Furthermore, agenda points 9 and 10 will be addressed together today. He asks whether the National Federations have any questions or objections. None are raised.

**The agenda of the FIBA Mid-term Congress is unanimously approved.**

### 5. Approval of the report of the 21<sup>st</sup> FIBA Congress, 29-30 August 2019, Beijing

The President asks whether the National Federations have any questions or objections. None are raised.

**The report of the 21<sup>st</sup> FIBA Congress, 29-30 August 2019, Beijing, is unanimously approved.**



## 6. Address by the President

*The President* states that it is his immense pleasure to address everyone today. FIBA aims to attract as many people as possible to basketball and to make basketball the most popular sport in the world. This is FIBA's vision that guides everyone daily. In this respect, the success of the FIBA World Cup in 2019 has given him confidence that FIBA is heading in the right direction. He was very honoured to attend the World Cup just after the FIBA Congress that had shown its confidence in him by electing him FIBA President. It is a responsibility he has humbly accepted, as is the mission to serve the interests of everyone's beloved sport worldwide. This edition of the World Cup in China, the largest to date with 32 teams, has generated unprecedented interest. The level of play has been spectacular, while TV audiences and social media engagement have reached record levels for FIBA's sport. He takes this opportunity to thank the Local Organising Committee (LOC) and the Host cities once again, the China Basketball Association, as well as the President of the People's Republic of China, Xi Jin Ping, whose presence at the Opening Ceremony was a great honour for FIBA. Finally, he proposes to take a few moments to remember this exceptional World Cup in all respects by showing a video. A video is shown.

The year 2019 was also crucial for the development of women's basketball. FIBA has taken several decisions to encourage the presence of women, on and off the court. The FIBA Secretary General will return to this strategic objective in his report. Still, he highlights the implementation of a new competition system for National Teams, both for basketball, with the Women's Olympic Pre-Qualification Tournaments (Pre-OQTs) played in Africa, the Americas, Asia, Oceania, and for 3x3, the Women's Series. Off the court, significant efforts have been undertaken, with already tangible results such as the election of Ms Carol Callan as President of FIBA Americas and the presence of six women on the FIBA Central Board. In the same light, new concrete measures were adopted in 2020, such as granting additional licences for female Referees and the obligation to have a Coach in female junior events or the launch of the Adelante programme, whose mission is to train the future generation of female leaders. He believes that only by involving women more can FIBA's community indeed prosper.

The year 2020 was marked by an unprecedented health crisis. Even though FIBA sees positive signs, this pandemic still greatly impacts its activities. FIBA was one of the first International Federations to take drastic measures as soon as the pandemic started. In February, a women's OQT was moved from Foshan to Belgrade, a feat achieved in just nine days. The following month, FIBA suspended all its competitions. Following the announcement of the postponement of the Tokyo 2020 Olympic Games to 2021, FIBA managed, thanks to the efforts of all its members, to adapt its calendar for the next three years in a very short time. As the FIBA Mid-Term Congress heard, IOC President Bach did not fail to highlight FIBA's responsiveness in his speech. With the health and safety of all participants as a priority, FIBA has been able to complete the November 2020 and February 2021 qualifying Windows of the Continental Cup Qualifiers. Most teams have qualified, and FIBA will know the final participants in these events at the end of this month. This achievement was made possible by the rigorous implementation of health protocols developed by the FIBA Medical Commission after consultation with the World Health Organisation (WHO) and the NBA.

The combined efforts of FIBA and its Regional Offices have once again demonstrated FIBA's ability to deliver on its large-scale operations, despite a particularly challenging environment. To allow the organisation of its various competitions, FIBA has organised its events in "health bubbles" since the beginning of the pandemic. FIBA has organised more than 90 bubbles worldwide, be it for the Continental Qualifiers, the FIBA 3x3 World Tour, the two Basketball Champions Leagues (BCL) in Europe and the Americas (BCLA), or the Euroleague Women. Just last week, six teams qualified from the pre-Olympic 3x3 Tournament in Graz, and this will be the case again this weekend in Debrecen, where the last 3x3 teams to fly to Tokyo will be known. FIBA has provided a safe environment for all of its competitions thanks to all these measures. He congratulates the preparatory work done by the FIBA Medical Commission, the FIBA Competitions Commission, and other experts. He extends his gratitude to the FIBA Central Board, the FIBA Executive Committee, and the FIBA Zonal Boards for their excellent decision-making. However, all this would not have been possible without the fantastic commitment of the entire basketball family, with FIBA's National Federations and the FIBA staff at the centre. He thanks everyone for keeping FIBA's sport alive during this extremely challenging period.



Since March 2020, FIBA has tried to support the basketball community as best it could, despite the unfavourable environment for the sport. However, in addition to all these efforts to get the game back on track and allow it to continue, FIBA wanted to continue its work on behalf of National Federations. FIBA has run over 250 Webinars for Referees, Coaches, and staff. It was important for FIBA to continue to develop everyone's skills despite the pandemic. Another FIBA action that has been recognised worldwide is, despite the impossibility of playing the U17 World Cups last summer, FIBA's organisation of the first editions of the "Skills Challenges" (SC). This was an initiative to support young Players and allow them to experience, for the first time, the unique feeling of wearing their country's jersey. This successful initiative has been extended this year with the U15s now, challenging each other first at a continental level before competing at the world level.

2020 has also been marked by equality, diversity, and inclusion issues. It was pondered during a session of the FIBA Executive Committee if enough was being done to fight racism. Although FIBA had already launched several programmes in the past aimed at social inclusion, equal opportunities, and better representation, it was agreed that FIBA needs to do more for the basketball community. As an African proud to serve as FIBA President, he knows how important it is to give people from all backgrounds and walks of life the opportunity to be heard and represented. FIBA's achievements in this regard are remarkable. The continental rotation of governance allows each Region, in turn, to influence FIBA's evolution according to its sensitivities. FIBA has heavily invested around the world, for example, in the Basketball for Good programme. The FIBA Mid-Term Congress will receive a detailed report on all these initiatives shortly.

In March 2020, FIBA reviewed and strengthened internal integrity and ethics policies, including the appointment of FIBA's first Integrity Officer. Three months later, in collaboration with the FIBA Players' Commission, it issued a message encouraging members of FIBA's community to share their experiences and ideas to fight racism even more effectively. He calls on everyone to do their bit. There is still a long way to go, but he is convinced that FIBA is heading in the right direction and that FIBA's message is the right one, just like the one for the FIBA Women's Basketball World Cup (FWBWC) in Sydney, Australia in 2022. The logo has been developed in this spirit of unity and inclusion. A video of the logo is shown.

Over the next two years, FIBA will continue its groundwork based on the strategic objectives defined together at the last Congress, building on the principles of unity and solidarity that helped everyone so much during the pandemic. The priorities are clear: to strengthen the National Federations, develop the place of Women in Basketball, and Enlarge the FIBA family. To conclude his address, he would like to refer to the heart of the sport, the court. He has just returned from Kigali, Rwanda, where the inaugural season of the Basketball Africa League (BAL) has just ended. This is a partnership with the NBA that FIBA has been working on for several years and one that has finally come to fruition. What a pleasure and pride to attend these games, the fruit of the excellent collaboration with FIBA's friends from the NBA.

As for 3x3, this discipline has grown exponentially since it was introduced at the Youth Olympic Games in 2010. It will take its first steps at the Tokyo 2020 Olympics Games in less than two months. 3x3 offers countries not known for their sports tradition a unique opportunity to participate in this world-class event. Mongolia has seized this opportunity and is a perfect example. Another advantage is the chance to win, for the first time, 12 medals for the basketball family, with traditional basketball and 3x3 in Japan. Furthermore, everyone can look forward to the other upcoming competitions, the Continental Cups that will take place this summer and next summer, and the Women's World Cup, as previously mentioned. FIBA is continuing its efforts to raise the profile and popularity of all its major tournaments.

Of course, FIBA is already looking ahead to its flagship competition, the World Cup, which will be hosted in 2023 by the Philippines, Japan, and Indonesia. This is a first for this competition. With a population base of over 500 million in these three countries, all of whom are potential basketball fans, he is confident that this will be another successful event for FIBA. He concludes his address by thanking everyone for their efforts and basketball support.

**The address by the President is unanimously approved.**



## 7. Report by the Secretary General

*The Secretary General* takes this opportunity to inform everyone that Mr Richard Carrión and Mr Jorge Garbajosa, both FIBA Central Board members, have now joined the Mid-Term Congress, as well as additional National Federations. There are currently 157 National Federations present. This is the second Mid-Term Congress in FIBA's history and the first-ever virtual. During this report, the work that FIBA has done globally at the Headquarters, the five Regional Offices, and the two representative offices will be assessed. This is the work that everyone has done together since the Congress in Beijing, China, in 2019, one day before the inaugural match of the FIBA Basketball World Cup (FBWC) 2019 in China. The World Cup finished on 17 September 2019, just a few weeks before the first sars-COV-2 cases were reported to the WHO as pneumonia of unknown causes. This means that virtually everything in the Activity Report, which was received a few days ago, everything, except for the World Cup 2019, heard today from the President, himself, and the Treasurer, is work completed during the pandemic. He invites the members to take a journey with him down these last 20 months to reflect and feel proud of what was achieved together as a FIBA Family, the Central Board, the Zone Boards, and the National Federations.

The structure of today's presentation will be similar to the report Congress approved two years ago. Today's Congress will see how FIBA reacted during the pandemic, how FIBA has scored in its strategic pillars, and what the next 24 months hold for FIBA. Given that this is an online Mid-Term Congress, he will have to let the images speak for themselves with the help of a few words. The pandemic struck the world, and FIBA was perhaps the first Federation to suspend international competitions, which was a tough decision and the first time since the Second World War that FIBA had to take such a measure. FIBA was happy to have that reflex, and its community was very grateful. He can still remember the overnight conversations with the NBA. They were taking the same measures that same day and both guaranteed that the basketball family suspend competitions over the same 24-hour period. However, what mattered was to start working on how FIBA will return. It was difficult in the first period because, naturally, many had reservations as basketball, certainly at a time of a pandemic, is seen as a secondary matter. Many voices were saying that basketball needs to be simply stopped. Though FIBA agreed that basketball could not be played at that moment, it had to prepare for its return. FIBA began showing its reflexes because it understood that if it did not play for such an extended period, it would lose between three to five years of growth and at least two generations of young Players.

Therefore, FIBA deepened its collaboration with the NBA on medical matters, partnered with the WHO, retained the services of an expert in epidemiology, and FIBA's Medical Commission showed a tremendous commitment. He thanks Dr Harcourt and Dr Sayegh, Chairman and Deputy Chairman of the FIBA Medical Commission, respectively, and all members of said Commission. FIBA set three priorities, together with the Central Board and the Zone Boards, which were:

1. Protect the FIBA Calendar;
2. Protect the health and safety of everyone; and
3. Remain close with the National Federations.

The FIBA Central Board was holding a session when the IOC convoked him and the President into an urgent meeting for the new dates of the Olympic Games. In just a few days, the IOC shared the new dates to which FIBA had to react accordingly. The FIBA Central Board authorised the FIBA Executive Committee to take the necessary steps, and FIBA did a great job with the FIBA Competitions Commission and FIBA Zone Boards. In just nine days, it reshuffled the entire three-year calendar of all its major senior competitions at the World and Continental levels and the Youth World Cups. Furthermore, the FIBA Zone Boards immediately programmed the Youth and Club Competitions accordingly in their respective Regions. Thus, the FIBA Calendar was protected.

The next priority was to prepare the guidelines and protocols. FIBA produced two extremely useful documents. First, when the entire world was still in lockdown, the guidelines were used by FIBA's National Federations in English, French, and Spanish to go to their Ministries of Health or Sport and get approval to start training. FIBA was very happy that many other International Federations and bodies asked for a copy of these guidelines, which FIBA gladly provided in times of solidarity, as President Bach stated. Second, FIBA needed a protocol



on how to come back onto the court and play, which was the second phase of this priority. This protocol was produced last August, and FIBA managed to have another four editions produced over the previous 12 months. These were FIBA's guiding documents on how to protect its Players, Coaches and Officials. Finally, the third priority was to remain close to the National Federations. FIBA began a very active communication practice. A Circular Letter was communicated to the National Federations approximately every two weeks, providing them with a detailed description of what FIBA is executing at its Headquarters and Regional Offices in coordination with FIBA's Executive Directors. What followed was close to a miracle. The National Federations belong to an International Sports Federation that managed to play 78 games among 72 countries in November 2020 with more than 900 Players. In February 2021, another 74 countries on all five FIBA continents played for the FIBA AmeriCup, the FIBA AfroBasket, the FIBA AsiaCup, and the FIBA EuroBasket Qualifiers. A video is shown. It may sound anecdotal, but during this period, FIBA performed more PCR tests than the total number of points that the Players scored during the two Windows; 18,000 PCR tests. In such a moment of crisis, this is where one can count and see where their partners are.

FIBA is lucky to have two big, strategic institutional partners. FIBA is grateful today for President Bach's message and Mr Kit McConnell's address to the National Federations in the reassurances about the Olympic Games. Over this period, FIBA and the IOC became much closer partners. The National Federations may remember what a problem it has been for FIBA with the new Olympic Qualifiers dates in early June 2021. The IOC agreed to allow FIBA, to allow basketball, to essentially be the last sport qualifying athletes to the Olympic Games, playing later and allowing FIBA's Leagues to finish their season. FIBA also benefited from a partial, conditional advance of its contribution to the Olympic Games that allowed FIBA, in a moment of uncertainty, to ensure its liquidity and security. Furthermore, collaboration for the next Olympic Games continues, guaranteeing that FIBA will have the excellent venue of Palais de Bercy for the final phase of the basketball tournament, while the Paris Organising Committee had to reshuffle many sports among its venue. Finally, there is complete confidence for the Tokyo 2020 Olympic Games in FIBA with its staff and know-how. There are discussions on the virtual Olympic series and how this could be combined with FIBA's esports project, which will be part of the work executed in the following months. The words of President Bach speak for themselves for the partnership. Along with the partnership with the IOC, there is also the partnership with the NBA.

When FIBA was putting its bubble in place in Debrecen, Hungary, for the World Tour Masters event, the NBA was also providing a bubble under rigorous conditions that could offer a top-level product. This gave hope and confidence to the entire sports community, seeing FIBA and the NBA returning to action. The Calendar discussion in autumn of last year was not easy as the NBA had to balance several different interests and, above all, the health and safety of the Players that had finished their season late. FIBA managed, through very good rounds of discussions, to have the NBA season start early. This was a good decision made by NBA Commissioner Mr Adam Silver, and NBPA Executive Director Ms Michele Williams, whom he thanks. He also thanks Mr Mark Tatum, NBA Deputy Commissioner, who is also a member of the FIBA Executive Committee. He must acknowledge the importance of the contributions of two FIBA Central Board members, former NBA Players: Chairman of the FIBA Players' Commission, Mr Dirk Nowitzki, and Chairman of the FIBA Competitions Commission, Mr Jorge Garbajosa.

The NBA season will finish before the Olympic Games, and for the OQTs, FIBA will have Players from 26 out of 30 NBA teams. Basketball Without Borders has continued; 20 years and is still ongoing. Unfortunately, it had to be interrupted during the pandemic; however, the global session in Chicago was still held in February 2020. The Junior NBA has expanded its collaboration with FIBA's National Federations with Referee Clinics and Coaching Clinics in partnership with FIBA. Indeed, last month's highlight was the long-awaited launch of FIBA's first project for a League: The Basketball Africa League (BAL) in Kigali, Rwanda. A video is shown. This is great footage from a competition that respects sporting principles, with six Champions of allocated African countries and six teams from the FIBA-operated Qualifiers to the BAL. A competition with strict eligibility criteria to allow more African Players to play at the top level in their continent and no longer strong motivation to leave the continent since the conditions offered there are very good. The Regional Office Africa in Abidjan, Côte D'Ivoire, is working closely with the BAL office in Dakar, Senegal, under the supervision of a Board presided by FIBA Africa President, Mr Anibal Manave. The collaboration does not end there; later on, the Congress will see the G-League Champions playing the Intercontinental Cup (ICC), and they will see the





partnership with 2K for Esports. FIBA and the NBA will continue executing projects together as long as the FIBA principles are respected and there is a joint project for the popularity and unity of basketball worldwide.

Important lessons were learned from the pandemic. The work that FIBA, its National Federations, the Zones, and the Regional Offices executed over the last ten years, structural work done to become one organisation focused on basketball work and not politics, has prepared everyone for growth and for one of the biggest challenges that any sporting body could face: this pandemic. FIBA has made clear the fact that it is ONE, this is its bulletproof vest for protection. It also learned that there are advantages to experiencing difficult situations. FIBA, together with the National Federations, has a tremendous operational capacity: delivering events that virtually no other, or very few sports organisations worldwide, did on a global scale. There are times that FIBA can be proud and acknowledge that it has successfully addressed a challenge and was empowered to get out of it more robust. This is because FIBA is one organisation, building on it every day with unity and solidarity. On behalf of the entire FIBA Central Board, he thanks all National member Federations, FIBA Zone Boards, FIBA staff (both at the Headquarters and in the Regions), all levels of the FIBA Governance, and the Sub-Zone and Sub-sub-Zones. FIBA is thankful because this report is everyone's report. This is how it is exiting a crisis by executing its strategy. In Beijing in 2019, FIBA adopted its strategy. The three main strategic priorities are Empower National Federations, Women in Basketball, and to Enlarge the FIBA Family. It is important to note that the FIBA staff worldwide works under these pillars with dedicated groups that report to the FIBA Executive Committee, the FIBA Central Board, and FIBA Zone Boards.

Firstly, the Empower National Federations strategic pillar is to empower the people of the Federations and ensure they have the right skills to lift basketball to new levels. FIBA took a decision very quickly at the start of the pandemic to change how it works. It had to see whether FIBA Plus could work online. FIBA invited a European National Federation, the Kosovo Basketball Federation, which he thanks, taking advantage of the same time zone and the standard English language, and gave them a crash course on the FIBA Plus programme with strategy and planning. The Kosovo Basketball Federation excelled, which showed that FIBA could do this in different time zones and languages. As a result, FIBA Plus was accelerated, and ever since, FIBA has seen an additional National Federation being onboarded almost every three weeks. Simultaneously, FIBA issued the handbook on Strategy and Planning in English, French, and Spanish. He thanks the National Federations for the positive feedback received and the comments on which FIBA is working. Certain universities are also using this handbook. The FIBA Executive Marketing programme was also launched, with 97 National Federations registering at least one candidate. The FIBA Headquarters is not the only office launching projects. For example, the TIME-OUT Project 2.0, financed by the European Commission, thanks to the tremendous efforts of FIBA's Zone Board under the leadership of Mr Turgay Demirel and Mr Kamil Novak, has managed to get financing for another round with the Swish project supported both by the Headquarters and the office in Munich.

It is not an accident that the Association of Summer Olympic International Federations considers the FIBA Development programme a case study for other Federations. The real revelation was the Webinars, which first began in a somewhat "timid" way. Last July, FIBA delivered almost five daily Webinars in three different languages on various topics. This allowed the National Federations to choose what better fit them, their staff, members, and Clubs, whether a Webinar on marketing, 3x3, communication, development, or so on. This was why FIBA had more than 150 National Federations connecting, and the most significant success was the World Association of Basketball Coaches (WABC) seminars, with more than 80,000 views in some of them. The Foundation report will be presented shortly, how Mini Basketball initiatives have covered thousands of Players worldwide and delegates from 102 countries. Following the discussion in Beijing, FIBA is making third-party partnerships to help National Federations with new technologies. It renewed its partnership with Genius Sports for the FIBA Live Stats and the FIBA Organiser, fundamental tools for day-to-day management. In Beijing, it presented the FIBA Live Connected Stadium with Synergy Sports. Over the last few months, it announced a partnership with FastModel software as an endorsed product/software which will support the National Federation in Levelling Up the game by scouting its National Team players worldwide. What is most important, despite reductions in the budget, rest assured that the development budgets will not suffer. They will remain in place, and as soon as FIBA has delivered its events and further solidified its position, it will have its engines running in full speed.



He continues by presenting the second strategic pillar, Women in Basketball. The new competition system is in place (beginning right after the FBWC 2019) with regular National Team games and World Qualifiers playing in an excellent spot on the calendar, February 2020 for the Olympic Games. FIBA could not account for the pandemic and lockdowns, forcing it to move one event in February, and he thanks the National Federations of China and Serbia for their great collaboration in this. The women Players had some unforgettable moments during those games. A video is shown. Besides raising the level of competition in women's basketball, the FIBA Central Board took many important decisions. One more will be taken today with the amendments to the FIBA General Statutes. Of course, the project's first phase is almost all about numbers, about multiplying the number of women participating in basketball. FIBA wants more Referees, and as of this September, with the new Officials Licensing system, FIBA will have 30% more female FIBA Referees. In a few weeks in Latvia, FIBA will have the first men's Youth World Cup, where women will officiate, which was long overdue. In Tokyo, a few weeks later, in 3x3, FIBA's 12 Referees will be six women and six men, and the same will apply to other officials of FIBA's 3x3 tournaments. It now requires a female Coach in all-female youth competitions. It wants more female Players, and it is accomplishing this through several initiatives. An example is the global roll-out of the successful European initiative: Her World, Her Rules.

For the first time, FIBA opened a global promotion project for Women in Basketball to all 213 National Federations. It is now reaching close to 100 National Federations participating worldwide, receiving financing directly from the FIBA Headquarters with the collaboration and coordination of the Regional Offices. FIBA will repeat this project next year, hoping to reach at least 130 National Federations participating. It does not only want more female Referees, Coaches and Players, it also wants more female administrators. He shows a picture from one of the last meetings held before the pandemic in the Caribbean. The FIBA Americas President, Ms Carol Callan, is joined by four Presidents of National Federations in the Region. The FIBA Adelante is a great initiative by the FIBA Americas Board, FIBA Americas President, Ms Carol Callan, and FIBA Central Board member, Ms Michele O'Keefe. It has been supported by the FIBA Headquarters and the FIBA Regional Office Americas. The FIBA Adelante has now been transferred, in terms of "know-how" to Europe, called "WiLead". FIBA expects a similar rollout in the coming year on other continents. He mentions that FIBA Media has a unique programme for female commentators. Next year, it will have a complete female Hall of Fame class honoured on the occasion of the FWBWC 2022 in Australia.

As for the third strategic pillar, Enlarge the FIBA Family, he explains that FIBA was aware of the developments in the Esport area, and there were discussions on how FIBA could embark on this project. The pandemic accelerated FIBA's project by a few months. It was proud to launch it, especially at the beginning of the pandemic, as there was no basketball onscreen or around. The FIBA media and social media colleagues were using all possible archives, maintaining incredible numbers on social media. Still, there was a need for something fresh, something new. Furthermore, FIBA had the mandate from Congress to bring new members to the FIBA Family; therefore, Esports was launched. FIBA's MAP, the platform for Players' eligibility, opened to check Esports Players' eligibility. Seventeen National Federations participated in the first Esport Open, then 60, just seven months later, in the third Esports Open. A video is shown. FIBA was particularly pleased to see some of its National Federations maintain their sponsorship programmes thanks to these Esports tournaments, with some signing new sponsors and having more visibility. Everyone will hear more on this project in the coming months as FIBA is trying to establish an international calendar and a stable partnership with the NBA and 2K. Enlarging the FIBA Family also means more licensed participants.

FIBA opened the technical delegate category and is now opening others, such as the Players' Mentors, a programme initiated by the FIBA Players' Commission. Every National Federation can nominate one person to receive FIBA training to accompany the Youth National Team Players and other young prospects for elite basketball. At the same time, FIBA is opening licensing in other areas like the 3x3 Scorers and Table Officials, and FIBA expects it will see other categories soon. Furthermore, to attract all ages to basketball, FIBA has an agreement with Walmonos in China, which is an innovation in trying to have an initiation process for the very young members of FIBA's society into FIBA's beloved sport from ages three to eight. Enlarging does not happen only through the "organic route". FIBA must innovate, which means an Innovation Hub that is part of FIBA's Equipment and Venue Centre dramatically changed how it deals with manufacturers because FIBA now has more than a dozen FIBA accredited laboratories. These laboratories test equipment that are allowed in FIBA competitions. There are over 100 manufacturers of all types of basketball equipment, making the FIBA



stamp one of quality and safety for anyone who buys the product or accepts to play with a specific product. The FIBA Equipment and Venue Centre manage more than 500 different basketball products. From a media and communication aspect, FIBA remained a top scorer. FIBA was the number one Federation on Facebook in 2019 and constantly in the top five among all Olympic sports. As mentioned in the Circular Letter shared a few days ago, he asks the National Federations not to forget the “.basketball” project for their websites and those of their Clubs and Leagues, which guarantees that everyone has a .basketball domain name, which is a reference of belonging in the FIBA basketball community.

He presents another strategic pillar: Continue to Build 3x3, which was FIBA’s priority for the previous cycle. In 2020, the world saw almost all tournament-based disciplines essentially cancelling the entire season. However, 3x3, a tournament-based discipline, had its World Tour saved remarkably. He thanks the National Federations of Hungary and Saudi Arabia, together with their Local Organisers and Promoters, for excellently executing these events. In 2019, everyone saw a record year for 3x3 – a record in professional circuit events with 12 Masters and 28 Challengers that qualify for the Masters. The highest prize money ever with \$2.6 million, and the creation of the Women’s Series was one of the most important decisions the FIBA Central Board took in Abidjan, Côte D’Ivoire, which was rolled out just at the time that everyone met together in Beijing, China. It had a very successful first season and has now started its second season, which began at the Patrick Baumann House of Basketball three weeks ago. As for National Team events, there is now the FIBA AmeriCup in Miami with a three-year contract, meaning that FIBA has completed the pyramid of Continental Cups that qualify for the World Cup, in parallel to FIBA’s traditional ranking. This means that FIBA has the complete pyramid before the 3x3 debut at the Olympic Games. This is a debut that, as everyone saw, goes through a qualification process as dramatic on the court as one can expect, and here he congratulates the National Federation of Austria for an excellent Olympic Qualifier in the Thunderdome in Graz, Austria. A video is shown. These images come together with some record numbers of participation on FIBA’s global platform, the “Play 3x3” platform. FIBA hopes that the National Federations that have not yet adopted a dedicated 3x3 strategy with a dedicated 3x3 person, team, or commission of volunteers, will use the opportunity of the Olympic Games to go to their National Olympic Committee for support. He thanks the FIBA 3x3 Commission, which was approved in Beijing, China, under the leadership of Mr Andrei Kirilenko and Mr Ambrose Tashobya.

The following strategic pillar is “Sustainable Financial Growth”, which will be discussed at length by the FIBA Treasurer, Mr Ingo Weiss. He explains that, on the one hand, FIBA was fortunate that the pandemic hit it right after the World Cup. On the other hand, it was not yet the end of the first cycle of the new competition system. The National Federations will see that in the year of the World Cup, FIBA invested a lot in the preparation of the National Federations for the development and promotion of this magnificent flagship event. In 2020, he assures that the entire FIBA Central Board, Management Team, and staff were highly cautious in protecting FIBA’s reserves and assets. FIBA has developed new efficiencies and will not hesitate to use them to protect the National Federation’s assets. In this process, he can only thank FIBA Media, FIBA Marketing, and the partners, DAZN and Infront, for their commitment and trust in FIBA, their continuous support, and the excellent way they have managed all partnerships on the broadcasters and commercials side. Virtually all FIBA’s commercial partners have confirmed their support, and some have even renewed their commitment. It was incredible that there were signature ceremonies of renewals that he and the President could not attend because FIBA was in lockdown, and there were no events. However, the partners still stated they wanted to continue with FIBA and support the National Federations in the long run. The National Federations will hear at the end of today’s Mid-Congress from FIBA’s longest global partner, Molten. In any situation, there can be disputes, problems, and opportunities for negotiating contracts, but FIBA will defend the National Federations’ interests in the best possible way. Now, FIBA has a summer of delivery and following this summer, FIBA will be in a better position to measure itself and how it scored financially with the pandemic. However, the message is that FIBA has a firm and solid position.

The following strategic pillar to present is “Shape International Club Competitions”. This area has a lot of activity, marked by the launch of FIBA’s new competitions in the Americas, following FIBA’s European example of close collaboration between FIBA’s National Federations and National Leagues. Not only did FIBA just launch the BCLA but FIBA’s Regional Office in Miami and the BCLA Board, with FIBA Honorary President, Mr Horacio Muratore as Chairman, completed two editions of the BCLA on a continent that very few, if any, international team sport competition has been able to be concluded. A video is shown. He thanks the National



Federations of Nicaragua, Uruguay, and Argentina for delivering these events. Everyone also saw the elevation of the BCL with teams from 37 European countries, a genuinely pan-European competition and with the inclusion of private investors who believed in FIBA's project. These are investors with media expertise who also embraced the FIBA ICC in creating FIBA ClubCo. This allowed the BCL to further improve its roster of Clubs and become, without a doubt, the second European competition. A video is shown. He thanks the National Federation of Russia for its support. The BCL team is doing a great job, recognised by the entire FIBA Family. At the same time, the FIBA ICC is becoming an institution again. Despite the difficulty of intercontinental travel, the BCL Champion travelled to Argentina, playing the Champion of the BCLA. FIBA is thankful to the local Federation for the support. One by one, FIBA finished all of its competitions despite the difficulties.

FIBA cannot forget that there is still an organisation in Europe that has shown little interest in respecting FIBA's basic principles:

- The Calendar;
- The release of Players;
- Maintaining a certain level of openness between the Top and National Leagues;
- Respecting FIBA's domestic Leagues; and at times,
- The Official Basketball rules.

These are the well-known principles established by the FIBA Central Board, which are governing all of FIBA's actions over the last years. He reminds Congress that FIBA's new qualification system, and the BCL, are critical projects for FIBA in this respect. They are much stronger today than in the last four years. In addition, FIBA is enlarging how it approaches the matter and has established a collaboration with ULEB. The same ULEB that broke away from FIBA in 2000 is now complaining against the EuroLeague in Brussels for violating anti-trust law. ULEB is represented not only in the FIBA Europe Board but also on the Executive level and in the FIBA Competitions Commission. Furthermore, the stable, great, and constant partnership with UEFA has been beneficial, and to the extent allowed, information is shared. Several of these developments are reassurances that FIBA is on a good path, meaning a good result awaits FIBA and its National Federations at the end. Simply because all Federations, League and more than 500 Clubs require some of their club colleagues to comply with a few fundamental principles that are the foundation of FIBA's house. FIBA has noted that these top European Clubs are still not in a sustainable and operational mode; even though the League is closing more every year, there are more games, and the Players are not always released to the National Teams.

Some of the Clubs understand that FIBA is here to protect everyone, to protect and promote the sport, and to make it stronger based on both pillars: Club basketball and National Team basketball. FIBA is synergetic in favour of the growth of basketball across all levels. More and more of these Clubs understand this, but it is not enough as FIBA needs to see concrete action, approach, and good faith. He informs that, on the back of the European Super League case, the European Commission has informed FIBA that they are retaking its case, and it has been invited to make submissions recently, which it has. FIBA will continue on the same level, tone, and strength simply because its strategy is clear. Having the structure of a pyramid in mind, he states that the FIBA ICC is at the top, followed by the BCL and BCLA, then the partnership with the NBA in Africa, and the FIBA Asia Champions Cup. FIBA will not hesitate to be open to further collaborations that unify the basketball family under the FIBA umbrella without being obsessed with running a competition. Still, it is very strongly behind its fundamental, clear principles, including protecting National Teams and National Leagues.

FIBA needs to upgrade its competitions further as they are bringing the sport to the next level, which relates to the following strategic pillar: Excellence of FIBA Competitions. The first-ever multi-country FIBA Basketball World Cup will soon be held in the Philippines, Japan, and Indonesia, where FIBA counts on the great collaboration of Mr Manuel V. Pangilinan, Ms Yuko Mitsuya and Mr Erick Thohir, FIBA's Central Board members, under World Cup Board President, Mr Richard Carrión. A video is shown. This is the most successful World Cup Logo launch that FIBA has made, with incredible numbers in the Activity Report. Furthermore, the Central Board adopted a new model for Youth Competitions. A 20-year study was conducted where bidding procedures and results were analysed, and FIBA realised it needed to adopt a multi-year model. As a result, FIBA issued bidding documents, and it was grateful that the National Federation of Hungary was glad to be



awarded three World Cup events in 2021 and 2022 for women and in 2023 for men. The National Federation of Spain was also pleased to be awarded two World Cups in 2022 and 2023. Finally, during the pandemic, the National Federation of Latvia, in a great spirit of collaboration, agreed to host the U19 World Cup in Latvia next month. As part of the excellence of the competitions, it starts and ends with the Players. In that respect, the programme for the Players' Experience that the world saw in Beijing, China, was the best ever. FIBA will try to have something similar for the FWBWC 2022 in Australia next, and it will try to elevate the Players' Experience in all events. For example, when it comes to their health and safety, besides the protocol, FIBA now has a new partnership with Hyperice that provides FIBA's National Federations with equipment to make sure that Players recover in the best possible way.

He presents the strategic pillar "Develop Youth Basketball". A very positive surprise was the National Federation's reaction to the SC, which came out of necessity when FIBA had to postpone the U17 World Cups in Bulgaria and Romania, who showed great collaboration during that difficult time. FIBA launched the U17 SC, which allowed every National Federation to compete on the global stage and bring together its Youth National Teams. All this without even travelling abroad. A video is shown. This year, FIBA continues with U15 SC, and some great debutantes are ready for the global stage in October. He references crucial amendments that the FIBA Central Board took during its last session to protect the young Players and their National Federations who invest in producing and developing new talent. Changes in national status now become more difficult for Players who transfer as basketball-related transfers. Everyone will see that these Players will not be able to play for a new country until they are 23 years of age, for example. Furthermore, the compensation mechanism is fairer in favour of National Federations and Clubs that develop the Players' talent. He thanks the FIBA Legal Commission, its Chairman and Deputy Chairman, Mr Edgar Francisco, and Mr Yum Ramos, respectively. He thanks Mr Jean-Pierre Siutat, FIBA Central Board member, who worked with FIBA on all these changes, and finally, the eligibility team here at that Headquarters.

This is a moment for FIBA to acknowledge many activities carried out by FIBA's Regional Offices. For example, the picture onscreen shows Players wearing jerseys with the FIBA name in the middle, which is a sight rarely seen. This is because the Youth Development camps in the Americas have seen great development. The same was with "Ball in Schools" in Asia, a programme expanding to more National Federations yearly. Or the "U14 Get Together" and the Youth Development Fund, financed by the European Regional Office, guarantee that members can annually play youth competitions. In addition, Oceania has been supporting the National Federations with development officers in every National Federation and uses Basketball for Good in an exceptional way. And, of course, the FIBA Foundation and the Regional Office in Africa are doing great work with Youth Leaders and programmes across the continent.

In the next three months, FIBA must deliver no less than 15 senior major events in basketball and 3x3, beginning with the Continental Cups for women: FIBA EuroBasket in Spain and France, and FIBA AmeriCup in Puerto Rico. Four Olympic Qualifiers will then follow in Croatia, Serbia, Canada, and Lithuania, and the U19 World Cup then follows in Latvia. Not to mention the Olympic Games in Tokyo, Japan, after which four Continental Cups for men and women in Africa and Asia will be held, and of course, FIBA's Continental Cups in 3x3 and the World Tour. This is a moment where FIBA's operational engines will have to work in full. Therefore, he requests that National Federations who visit and attend the events this summer comply with the protocol and measures. As leaders of the Federations, the fans, media, and so forth will turn to FIBA and its National Federations, and it is essential to lead by example. This is to ensure, if possible, to have zero infections in the FIBA bubbles, which will soon be more than 100 bubbles held globally.

As for the three strategic pillars, together with FIBA Plus, FIBA will create an umbrella, a simple platform, for FIBA to share all the Webinars, which will be called the FIBA Academy. This is where the FIBA Central Board and the FIBA Executive Committee, together with the FIBA Zone Boards, will approve new projects from time to time for the Empowerment of National Federations for them to know that there is one place to go, regardless of which FIBA Office delivers the programme. It is certainly more a technical change, but he believes it will drastically impact how everyone prioritises the strategy and gives the National Federations the best possible tools. As for Women in Basketball, the National Federations will receive the Global Women in Basketball Report on Monday, with more than 187 countries contributing to it. This is the first measurement of where FIBA stands with Women in Basketball. This report will be FIBA's benchmark for future actions. The following 14



months that hold the Olympic Games, all women's Continental Cups, the World Cup Qualifiers and the World Cup are the 14 months that can become the trampoline for women's basketball worldwide.

Regarding the Enlarge the FIBA Family strategic pillar, he reiterates the actions discussed: Esports; a further collaboration that FIBA will make to have more licenced people; and to approach organisations such as the School Movement, and University Movement and take steps in the direction of Masters Movement. FIBA must rebound with the Players' licences it lost during the pandemic.

FIBA needs to be proud of its work, feel empowered by its achievements, be inspired by the basketball family's strength, unity, and solidarity, and look forward to delivering excellent events and implementing FIBA's Global Strategy. To conclude his presentation, he presents the brand-new FIBA Women's Basketball World Cup Trophy. A video is shown.

*The President* thanks the Secretary General for his address. He asks whether the National Federations have any comments or questions. None are raised.

**The report by the Secretary General is unanimously approved.**

## 8. Report by the Treasurer

*The President* welcomes the FIBA Treasurer, Mr Ingo Weiss, to the floor.

*The Treasurer* reports that, despite the pandemic, FIBA's finances are stable and secure. It will continue to support its Zones, National Federations, and Clubs. He thanks the Zone Offices, the FIBA Regional Directors, and the FIBA staff at the Headquarters and Regional Offices. They held FIBA and continued working as ONE FIBA. He also thanks FIBA's partners and sponsors, who maintained a favourable position vis-à-vis FIBA. He thanks the Finance Commissions in the different Regions who held in-depth discussions with FIBA, and he thanks the FIBA Finance Commission, where he is Chairman, for the excellent job. He also thanks the FIBA administration at the Headquarters. The Secretary General gave a comprehensive report reflecting the financial situation. Everything being accomplished is so because FIBA has a solid financial position. During the pandemic, FIBA took several different measures to safeguard itself. It wanted to protect its staff, facilitated the use of home office work, some various furlough programmes, and the pandemic caused no layoffs. Finally, FIBA took a number of cost reduction measures, including freezing recruitment, cancelling bonuses for 2020 unfortunately and freezing salary increases. As for financial measures, the priority was to protect assets and reserves, have proactive discussions with the media and marketing partners, implement cost reduction measures and optimisation of payments, and take additional steps to secure FIBA financing based on IOC and Swiss government decisions.

Regarding the FIBA's financial strategy, FIBA wants to have balanced revenue and costs over a four-year cycle, create sufficient reserves, manage and coordinate the liquidity centrally, and have a procurement policy. There is a new FIBA finance organisation in place with a new finance strategy implemented, having one finance team globally, to harmonise tools and processes, and implementing a Regional Offices financing model. He thanks the FIBA Regional Directors in this case. FIBA has offices worldwide: Switzerland, USA, Côte D'Ivoire, Germany, Lebanon, Australia, China, and Singapore. He refers to the FIBA Consolidated Balance Sheet 2020-2019, also available on page 77 of the Activity Report. The liabilities remained more or less the same, with the equity capital having somewhat fallen, which is expected, and which was also due to the measures taken recently. He then explains the FIBA Consolidated Profit & Loss 2020-2019, which is available on page 77 of the Activity Report. The 2019 income is due to the World Cup, and the 2020 income, although lower than 2019, is due to the pandemic. The expenses in 2019 were more or less balanced, and in 2020, FIBA had to draw on its reserve to secure the budget. This is a positive result overall, and FIBA can be proud that, even during the pandemic, it was able to keep all the promises it made. He refers to the pie charts that demonstrate the FIBA Consolidated 2020 Results (MIO CHF) in revenue (sponsorship, media rights, competitions, etc.) and expenses (FIBA governance, event expenses, salaries, and related costs, etc.). He is pleased that despite the pandemic, all the FIBA's operations costs have been controlled and do not represent a too large share of the



costs, even if event expenses were significantly reduced. He wanted to provide the National Federations with a general overview of FIBA's financial situation. He is delighted to have good administration and financial management. Thanks to FIBA's reserve, it has been able to continue working throughout the pandemic. He thanks the FIBA staff worldwide for their commitment and continuous contribution despite the challenges caused by the pandemic. He concludes his address.

*The President* states that despite the pandemic and the crisis, FIBA's finances remain stable. He asks the National Federations whether there are any comments or questions.

*National Federation of Cambodia* is impressed by the basketball development worldwide. The efforts made by the Regional Offices have been overwhelming. He commends the FIBA Leadership and Family for their continuous work in moving basketball towards a higher level, and the impact of their work is seen worldwide.

*The President* thanks the National Federation of Cambodia for their comment, and he thanks the Treasurer for his report.

**The report by the Treasurer is unanimously approved.**

## **9. Amendments to the FIBA General Statutes**

### **10. Other decision**

#### **10.1. National Federations matters**

*The President* notes that, as mentioned earlier, items 9 and 10 of the agenda will be presented together. He welcomes the Secretary General to the floor.

*The Secretary General* guides the attendees through the proposed amendments to the FIBA General Statutes, which the FIBA Central Board has put forward. One amendment has to do with Women in Basketball. FIBA will introduce a clause in the General Statutes according to which every FIBA Commission will have, as of 2023, a representation of both genders of a minimum of 30%. Furthermore, a rule that was missing and certainly long overdue, even though the practice states that FIBA does have two women in the Executive Committee, this was not a mandatory rule, and it has to be one. Therefore, FIBA will have a rule for mandatory representation of both genders on the FIBA Executive Committee. At the same time, one of the initial articles of the General Statutes, which has to do with FIBA's role, will include a new paragraph which will say that it is part of FIBA's role to promote women at all levels of basketball governance. He hopes that FIBA will one day arrive at a point where it will have to delete this paragraph, having delivered its objectives, and promises.

The second set of changes to the General Statutes has to do with digital innovations on two separate matters: to confirm the right of various FIBA Bodies (Congress, Central Board, Executive Committee) to meet by videoconference and vote electronically. Furthermore, FIBA has collaborated with the Association of Summer Olympic International Federations (ASOIF). FIBA is not only chairing the Technology and Innovation Consultative Group with FIBA's head of digital but also participating in the ASOIF's Esports group. FIBA's legal team and the FIBA Legal Commission compared several approaches to the topic of Esports. FIBA has introduced best practices in terms of regulation in its General Statutes to ensure that e-basketball falls within its scope, which will trickle down a national process. Since the Esports Open was launched last year, several National Federations have made changes during their Assemblies to include Esports. Even if there is an Esport organisation in one's country, he recommends the National Federations to see with their lawyers or contact the FIBA legal team to assist them in including Esports in their Statutes. The last two changes are as follows. The first relates to compliance matters with Official 3x3 Basketball Rules that were not being mentioned correctly in the FIBA General Statutes. Therefore, compliance with the Official Basketball Rules and the Official 3x3 Basketball Rules will become part of the mandatory requirement for FIBA's National Federations. The second relates to housekeeping, non-substantive revisions of the General Statutes. He concludes his presentation on the amendments.



He continues his presentation on National Federation matters, referring specifically to the National Federations of Peru and Mexico. Unfortunately for Peru, FIBA has not seen the Federation participating in FIBA international activities for most of five years. There were elections in 2016, and unfortunately, after these elections, there was no real governing body in the Federation fully ruling basketball in their country. In June 2017, the FIBA Central Board appointed a fact-finding group, Messrs Marcelo Bedoya (Central Board member) and Francisco Amallo (lawyer). They were asked to travel to Peru and had spent several days meeting with stakeholders. They reported back to the FIBA Central Board, and in November 2017, the FIBA Central Board established a FIBA Taskforce Peru with all stakeholders represented. However, the FIBA Taskforce Peru, consisting of Olympic Committee, Government and Federation representatives, did not manage to put a process in place simply because representatives of the Federation and individuals maintained old entries in their Registry, and these entries make it impossible to hold elections to date. Therefore, the FIBA Central Board decided to suspend the Peruvian Basketball Federation (FDPB). During FIBA's Congress in 2019, the suspension of the National Federation of Peru was renewed. Unfortunately, since then, all efforts to normalise the situation in the Federation have failed. After the extension of the suspension by Congress in 2019, there have been no less than four working groups created by the government that have failed to date to organise elections. There has been no international activity and no communication at the international level.

However, there is basketball. This is a country that had a large basketball tradition, especially in the first decades of FIBA's existence. Therefore, during its last session in March 2021, the FIBA Central Board discussed and decided to propose to Congress to expel the FDPB. This is to unblock the situation in Peru and disaffiliate this National Federation to allow the existing and quite active basketball stakeholders in the country to form a Federation. FIBA will invite them to do so and quickly bring them back as a member of FIBA's National Federations. Therefore, according to Article 10.6 of the FIBA General Statutes, the proposal from the FIBA Central Board to Congress is to expel the FDPB: "Based on a proposal put forward by the Central Board, the Congress may decide to expel a national member federation without indication of grounds". If this proposal is approved, FIBA will take a mandate from Congress to contact the Peruvian Olympic Committee, and the basketball stakeholders to quickly have the 10<sup>th</sup> South American Sub-Zone member and the 43<sup>rd</sup> National member Federation of the Americas back in the FIBA Family. He asks whether the National Federations have any questions on item 9, concerning the Amendments to the FIBA General Statutes and item 10, concerning the National Federation of Peru. None are raised. As there are no questions, voting can now take place. He briefly reminds the National Federations how to vote, reminding them that voting is only for the registered First Delegate of each National Federation.

*The vote takes place.*

He states that the vote is now closed, and that the moment voting began, there were 161 colleagues online representing National Federations. He presents a report on the National Federation of Mexico while waiting for the voting results to be reviewed by FIBA's external lawyer and the process with FIBA's IT experts. A few weeks ago, FIBA had the pleasure of conditionally lifting the suspension of ADEMEBA, the Mexican Basketball Federation, which had been through a difficult governance process. Although FIBA had streamlined the procedures and the newly elected Board and Statutes, it took no less than a year, a suspension, and a series of legal procedures that were all rejected against the Federation's petitions and in favour of FIBA, to be able to convince the Federation that the Statutes that its own members had approved were the correct ones for the governance of basketball in Mexico. The compliance with the requirement the FIBA Central Board had approved on governance, financial and sporting requirements, as per the FIBA General Statutes, will remain the guidance. There is now a new Secretary General and functioning Board in the National Federation of Mexico. He appreciates the leadership of Mr Modesto Robledo and Mr Mario Mendez, the help of the Olympic Committee, the Ministry, and the League. All have united close with the Federation to present a competitive team in the Olympic Qualifiers, the Americas and world competitions. An appointed task force, together with the FIBA Regional Office Americas, monitors the process. He asks the National Federations whether there are any comments or questions.

*The National Federation of Mexico* thanks FIBA, stating that it is an honour for the National Federation of Mexico to be part of the FIBA Family.





*The Secretary General* thanks Mr Robledo for his words. Then, he continues his presentation with the announcement of the voting results. For the amendments to the FIBA General Statutes, a total of 139 votes have been received. The votes take into account to calculate the majority of two-thirds needed. There are, therefore, 138 votes since abstentions do not count for the majority. Therefore, the majority of two-thirds required is 92, and the votes are as follows: 137 votes for yes, one vote for no, and one vote for abstain. Therefore, the amendments to the FIBA General Statutes are approved and will be uploaded in English and French on FIBA's website as of Monday.

On the second topic of National Federations matters, a total of 139 votes have been received. The number of votes taken into account to calculate the simple majority: 128. The simple majority is 65 votes, which are as follows: 126 votes for yes, two votes for no, and 11 votes for abstain. Therefore, the proposal of the Central Board to disaffiliate the National Federation of Peru is approved, and FIBA takes upon itself the mandate to return Peru to the FIBA family with a new Federation.

*The President* thanks the Secretary General for his presentation. He thanks Congress for their confidence.

**The following decisions have been taken:**

- **Amendments to the FIBA General Statutes are approved;**
- **The FIBA Central Board's proposal to disaffiliate the National Federation of Peru is approved, and FIBA should work for Peru to return to the FIBA family with a new Federation; and**
- **The report on the National Federation of Mexico is unanimously approved.**

## 11. Report by the FIBA Foundation

*The President* states that, before moving on to the report by the FIBA Foundation Director, Mr Wanninger, a video of the FIBA Foundation President, FIBA Honorary President, Mr Horacio Muratore, is shown.

*The Honorary President* states that during the last Congress in Beijing, China, the Secretary General explained the new ONE FIBA priorities for the 2019-2023 Term of Office. The Secretary General clarified that everyone had to work together to plan and carry out the activities based on said priorities. By working together, the FIBA governance, that was previously approved, was not just something on paper but became a reality. The work undertaken by the FIBA Foundation is to meet FIBA's strategic priorities, mainly: Enlarge the FIBA Family, Empower National Federations and Women in Basketball. There is also the cultural side of basketball and Basketball for Good. Regarding the cultural side of basketball, the Foundation's mission is to safeguard the history of basketball to bequeath it to the coming generations as the custodians of the Patrick Baumann House of Basketball. The idea is to become the world reference for the history of basketball and the exchange of knowledge and ideas.

As for Basketball for Good, the FIBA Foundation offers youth programmes which promote education, health, and wellbeing. The programmes provide the necessary tools to fight against injustice and inequality. The idea here is to encourage those participating in these programmes to develop their projects. To do so, they should empower their local Federations and bring about the necessary changes in their countries and communities. The FIBA Foundation makes a particular and conscientious effort to ensure gender balance when bringing on youth leaders. This all needs to be done in line with the interests of the local Federations. The FIBA Foundation wants to bring in National Federations into Basketball for Good and train youth leaders to pass on the same training to participants so that the FIBA Foundation can plan, carry out and monitor Basketball for Good inside Federations through Mini Basketball and 3x3. These programmes encourage and help young people enter into training to improve their overall health. It aims to help the youngsters with the violence they may experience in their respective countries. He thanks FIBA Foundation Director, Mr Florian Wanninger, and his team, for the work accomplished. He also thanks the FIBA Foundation Board, the fundraising committee, and all staff involved for their contribution. Finally, he thanks the President, the Secretary General, and the Treasurer for all the support.

*The President* thanks the Honorary President. He welcomes Mr Florian Wanninger to the floor.



*Mr Wanninger* states that the FIBA Foundation is grateful to be here to present its activities to the National Federations, the most important partners of the projects. It is the third opportunity since the first in Hong Kong for the Mid-Term Congress in 2017, and in Beijing for Congress in 2019. The Honorary President gave a great introduction; thus, his presentation will be brief. He will focus on FIBA Foundation's two main activities: Basketball for Good and Cultural Heritage. Basketball for Good and its related activities are in the DNA of the Foundation. The Foundation uses the power of basketball to initiate positive change. It continuously strives to run its programmes in cooperation with the National Federations and the FIBA Regional Offices. It believes in a world where young people have the skills and opportunities to create a brighter future for themselves and their communities. To do so, the Foundation delivers youth engagement programmes that promote education, health and well-being and fight injustice and inequality through basketball. Since 2016, the Foundation has given hope, joy, and a chance for a better future to over 35,000 children annually. The tagline "Basketball for Good" is not owned by the FIBA Foundation. It belongs to the National Federations, and the Foundation will be delighted if the global basketball community uses this tagline for its projects. For the International Day of Sport for development, celebrated annually on the 6<sup>th</sup> of April, the FIBA Foundation has created the following mood video that underpins this desire. A video is shown.

He presents the FIBA Foundation's current global footprint. There is representation on all continents in over 150 countries. The FIBA Foundation hopes to fill in some gaps in cooperation with the National Federations in the coming years. The Basketball for Good project is divided into three programmes: Community Impact, Youth Leadership, and Mini Basketball. The target is always children, youngsters, and their parents. The Community Impact programme is run in individual countries and disadvantaged neighbourhoods. Social issues, such as health and gender inequality, are addressed in specific communities. He explains how it all began. The FIBA Foundation's first project was in Madagascar in 2016 (which is still ongoing), similar to Namibia, Papua New Guinea, and Rwanda projects. Even if the FIBA Foundation stopped or reduced its support, these projects are still running. Since the pandemic broke out, the FIBA Foundation supported smaller NGOs that had applied through its website. The FIBA Foundation mainly support these projects with materials, and it has been seen that, even with a modest amount of support, the impact is still big. Furthermore, the FIBA Foundation also began a pilot project in Seychelles in cooperation with the National Federation and the National Sports Council to fight non-communicable diseases amongst children on the island. For this, the FIBA Foundation will introduce 3x3 basketball in schools and create a grassroots movement, which will hopefully strongly impact the health system and basketball in the country.

He presents the Youth Leadership programmes. The multi-country Youth Leadership, in which the FIBA Foundation works with approximately 65 National Federations, teach young people leadership and life skills through 3x3 basketball. These programmes have suffered most from the pandemic as they usually imply international travel. The FIBA Foundation was able to deliver the Antilles Youth Leader project in March last year. Considering the pandemic, it also remained in contact with approximately 50 National Federations last year that were planning to participate. Following the restrictions of the pandemic, the FIBA Foundation changed its strategy and direction. From projects that required personal presence and international travel, it moved into online education. Over a series of seminars, youth leaders learned how to plan impactful projects and implement and finance them. The FIBA Foundation will mentor them along the way and facilitate their projects. The objective is for youth leaders to run community impact projects in their own countries and pass on their acquired knowledge to their peers in their country.

He presents the Mini Basketball programme. It is a global programme to provide five- to-12-year-olds a health and wellbeing education through fun and game-based learning. The FIBA Foundation began with Mini Basketball festivals combined with conventions, where it invited experts from each Region. The objective was knowledge sharing and networking of the Mini Basketball community. The FIBA Foundation also wanted to give the movement a boost on a global level. There was a shift in strategy from getting experts to one place to offering a series of seminars online. The main objective is to provide support, mentorship, and facilitation of National Mini Basketball projects. It is a global programme with the aim of reaching out to 100 National Federations in the first year. The FIBA Foundation has already begun a seminar with Spanish-speaking countries. It is committed to supporting the United Nations (UN) Sustainable Development Goals (SDGs). It uses its projects to address the following SDGs: good health and wellbeing, quality education, gender equality,



and partnerships for the goals. SDGs are very important in development work, especially when one speaks with authorities, governments, and city councils. He presents two testimonies of participants of this project.

A Youth Leader from the Philippines, Ms Amanda Alejandrino, says, "This programme is a lot bigger than playing basketball. It is about developing leaders not only for the sports but for the community". The FIBA Foundation believes that in its storytelling, the beneficiaries are crucial as they can give first-hand feedback on the impact the FIBA Foundation is achieving. A Community Leader from Papua New Guinea, Mr Patrick Ani, says: "Twilight Basketball is more about getting kids off the street and away from the temptations of criminal activity". Relating to the just-mentioned "impact", he presents a slide with figures. The number of National Federations involved in Basketball for Good projects is 158. At the moment, there are 55% boys involved and 45% girls, but the aim is, of course, to increase the percentage of girls. The number of beneficiaries impacted per year is 35,000. The number of projects is growing exponentially, with 23 in 2021, having only 7 in 2016. The objective is to increase the number of projects continuously. All projects are available on the FIBA website and in the monthly newsletter.

As for cultural heritage, it is FIBA's DNA and thus carries FIBA's values that the Foundation would like to promote and disseminate. FIBA has a library with more than 9,000 books in 30 languages. In the exhibition space and among the collections, there are more than 40,000 objects. In addition, there is a network of historians, and the Foundation works with approximately 15 National Federations, Regional Offices, the Naismith Hall of Fame, and sports historians in museums worldwide. As for archives, FIBA has a complete collection of all documents since 1930 from meetings, a rich source for historical decisions, and a lot about the correspondence with the National Federations. Through the cultural heritage of basketball, FIBA preserves, researches, promotes and educates. The main objectives are to be a global reference, to manage and grow the collections, to disseminate and promote, and to work with National Federations. The Hall of Fame Ceremony of 2020 and 2021 will be held this year and shown live on FIBA's online channels on 18 June 2021, FIBA's birthday.

As for the latest activities, the FIBA Foundation is always looking for new objects. For example, a replica of the first 1950 World Cup trophy was made, as the original trophy could not be found. A replica was also made of the 1967 World Cup trophy. In addition, the FIBA Secretary General recently sent a Circular Letter to the National Federations, asking them to contribute to the library. Many National Federations have responded, for which he gives his thanks. The FIBA Foundation encourages others to do the same. Furthermore, the FIBA Foundation works on an improved version of a virtual museum visit. It also organises an annual photo contest, where it always publishes a book with the best images at the end of the year. As he nears the end of his presentation, he takes the opportunity to thank previous Presidents of the Foundation: the first President, Mr Bob Elphinston, Sheikh Saud Ali Al-Thani, and the late Mr Ivan Mainini. He is grateful to them for all their wisdom and leadership. He concludes his presentation with a call to action: let's work together and make Basketball for Good more widespread, impactful, inspiring and a rich source of hope and aspiration.

*The President* thanks Mr Florian Wanninger for his presentation. He asks whether the National Federations have any comments or questions. None are raised.

**The report of the FIBA Foundation is unanimously approved.**

## 12. Miscellaneous

*The President* notes that no requests have been raised under Miscellaneous.

**No additional points are raised under Miscellaneous.**



### 13. Closing remarks

The President states that 3x3 is a real success, with the first step of the World Tour, which took place in Doha, Qatar, being one of the main protagonists of 3x3 and thanks the Qatari Federation. In 50 days exactly, FIBA will be attending the Tokyo 2020 Olympic Games. He notes that, with the addition of FIBA's second discipline at the Olympic Games, there could be no one better than FIBA's friends from Molten, historical FIBA partners to welcome FIBA in Japan. The CEO of the Molten Corporation, Mr Kiyofumi Tamiaki, would like to share a video. A video is shown.

Mr Tamiaki states that it is a great honour and privilege to have this opportunity to be here and address FIBA on this special occasion. He feels great pride for the invaluable relationship Molten has built together with FIBA. For more than three decades, Molten has worked jointly with FIBA and continues the journey together to elevate the game of basketball through developing basketballs with innovative technology and captivating designs. Molten is proud of the unique designs introduced at major FIBA events, incorporating distinctive event concepts, which Molten believes helped build FIBA's brand awareness. Unfortunately, the coronavirus outbreak in 2020 forced many sportive events to be cancelled or postponed, and FIBA events were no exception. Although there were many challenges and setbacks along the way, Molten overcame most obstacles by working closely with FIBA to run successful events. Molten has also worked side by side with National Federations during the pandemic to keep up the energy and spirit of basketball even in the worst of times.

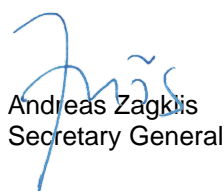
The FIBA Women's Basketball World Cup awaits everyone in 2022 in Australia, and the FIBA Basketball World Cup will follow suit in 2023, with Japan being one of the Host countries, along with the Philippines and Indonesia. Many challenges still lie ahead with the ongoing coronavirus; however, Molten believes these challenges can be overcome, making this a successful event. Molten will continue to provide quality balls to the basketball community. Moreover, it is committed to further developing innovative basketball technology to inspire present and future Players to play at their best performance level with the ideal ball. Molten is determined to contribute and continue to work closely with FIBA to accomplish FIBA's main goal: to make basketball the most popular sport in the world. Molten looks forward to seeing FIBA in Japan.

The President thanks Mr Kiyofumi Tamiaki for his words. It is a real pleasure to be able to count on Molten's support. To close this Mid-Term Congress, he states that it has been a pleasure to spend the day with the National Federations. He thanks all delegates, members of the Central Board, the Secretary General, the FIBA staff, and finally, he thanks the technical team who have executed a spectacular job today, and the interpreters for their efficiency and work. He looks forward to meeting everyone on the basketball court soon. He officially closes the Mid-Term Congress 2021.

**The FIBA Mid-Term Congress 2021, Term of Office 2019-2023, is officially closed.**

Date: 3 June 2021

  
Hamane Niang  
President

  
Andreas Zagklis  
Secretary General