

# FISCAL YEAR 2025

Volume 1  
Budget Overview and Schedules

# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY





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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
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**City of San Diego  
California**

For the Fiscal Year Beginning

**July 01, 2023**

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Executive Director

*California Society of Municipal  
Finance Officers*

*Certificate of Award*

***Operating Budget Excellence Award  
Fiscal Year 2023-2024***

*Presented to the*

***City of San Diego***

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

*January 29, 2024*



*Rich Lee*

*Rich Lee  
2023 CSMFO President*

*James Russell-Field*  
*James Russell-Field, Chair  
Recognition Committee*

*Dedicated to Excellence in Municipal Financial Reporting*



*California Society of Municipal  
Finance Officers*

*Certificate of Award*

***Capital Budget Excellence Award  
Fiscal Year 2023-2024***

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*Rich Lee*

*Rich Lee*  
*2023 CSMFO President*

*James Russell-Field*  
*James Russell-Field, Chair*  
*Recognition Committee*

*Dedicated to Excellence in Municipal Financial Reporting*



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# Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its estimated revenues and expenditures over the course of the fiscal year as economic and financial conditions develop, which often differ from those estimated at the time that the annual budget is originally adopted. These differences are sometimes material. As such, the annual budget may be modified by the Mayor and City Council throughout the fiscal year.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions that the City presents in the annual budget have been prepared for budgetary purposes, which assumptions may differ materially from those that the City would use to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, annual comprehensive financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



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## Mayor's Message – Fiscal Year 2025 Proposed Budget

Dear San Diegans:

I am proud to present the City of San Diego's Fiscal Year 2025 Proposed Budget. This budget builds on the considerable progress made over the last three fiscal years while continuing to invest in my administration's top priorities including homelessness, housing, infrastructure, and public safety.

The fiscal strategies laid out in the Fiscal Year 2025 Proposed Budget include both strategic reductions across various departments and targeted investments in critical areas. However, these measures, while significant, are part of a longer-term process to rectify the city's structural budget deficit. Addressing this issue is a complex and nuanced challenge, one that cannot be resolved overnight. It requires a multifaceted approach that combines immediate cost-saving measures with strategic planning for revenue generation and efficient service delivery over the coming years. It involves not only reevaluating current expenditure patterns but also exploring new and enhanced sources of revenue, alongside the judicious use of one-time solutions to bridge gaps without compromising essential city services.

This budget continues to prioritize funding for our most vulnerable residents. Funding for homelessness in the City of San Diego is set to increase by \$18.3 million. This significant investment underscores the city's commitment to addressing homelessness with both urgency and compassion. In line with the City's Comprehensive Shelter Strategy, the Fiscal Year 2025 Proposed Budget includes dedicated funding to expand the capacity of the city's shelter system in alignment with calls from the City Council to expand shelter options. Specifically, the budget aims to increase the number of shelter beds available to people experiencing homelessness by at least 1,000 with on-site security, meals, housing navigation and case management services. The budget also includes funding to double the size of the City's Safe Parking program by transforming the H Barracks into a Safe Parking site. This approach demonstrates a collaborative effort across the City to effectively leverage resources in the ongoing battle against homelessness, ensuring a comprehensive and sustainable strategy moving forward.

In my commitment to push forward initiatives that accelerate housing development and enhance affordability across San Diego, I've ensured the Fiscal Year 2025 Proposed Budget for our Development Services Department (DSD) funds our "Complete Communities Now" program, a key component of my strategy to make our housing project review process more efficient. By setting a new standard that requires housing projects under the Complete Communities framework to be reviewed within 30 days, we're placing DSD at the heart of a major transformation in how we handle housing development. By integrating these enhancements into

# Mayor's Message

DSD's budget, we're sending a clear message about our dedication to making housing more affordable and accessible, and speeding up the creation of new homes across the City.

In navigating the fiscal landscape for the Fiscal Year 2025 Proposed Budget, all City of San Diego departments were tasked with identifying potential budgetary reductions to address our structural deficit. However, it was crucial for my administration that reductions impacting our critical public safety services, specifically within the Fire-Rescue and Police departments, be kept to a minimum. This careful approach underscores our commitment to maintaining the safety and security of our community. Cost-cutting measures in the Police Department have been thoughtfully implemented to ensure efficiency without compromising the quality of service. Among these measures is the rightsizing of the police academies to up to 30 Police Recruits per academy, with four academies held annually. Additionally, we are implementing a policy to have two Police Officers per vehicle to reduce fuel costs and an overall reduction in extension of shift overtime. These adjustments reflect a balanced approach to budgetary management, ensuring the Police Department remains agile and responsive while also being fiscally responsible.

We are also making strategic investments in the Fire-Rescue Department. Notably, the budget includes the addition of 12 new positions along with necessary non-personnel expenditures to support the operational needs of the new Torrey Pines Fire Station, which is slated to open next year. This enhancement ensures that our Fire-Rescue Department is better equipped to respond to emergencies, reinforcing our dedication to public safety.

As Mayor of San Diego, I stand before you at a pivotal moment where the need to expand and rejuvenate our city's infrastructure, public spaces, and facilities has never been more pressing. Our commitment to improving the quality of services for our growing community is unwavering, yet we face the challenge of modernizing and enhancing these services amidst a backdrop of historical underinvestment and deferred maintenance. These are not just assets from the past; they are the backbone of our future.

I'm thrilled to share that our Transportation Department has developed a groundbreaking Pavement Management Plan (PMP), marking a first in the City's efforts to optimize our street maintenance and investment strategies. This plan is a pivotal step in our ongoing commitment to providing a reliable and efficient transportation network for our community. Based on the most recent pavement condition assessment conducted in 2023, the PMP leverages comprehensive, data-driven insights to strategically address our city-wide street conditions and identify necessary investments to maintain our street network effectively. This innovative approach allows us to proactively pinpoint funding needs, ensuring that our streets—vital arteries of our community—are kept in good condition. The Fiscal Year 2025 budget earmarks \$104.6 million for street resurfacing construction and design. This significant investment represents an increase from the 60 miles of major street resurfacing goal in Fiscal Year 2024, to 75 miles in Fiscal Year 2025, while also funding the design work necessary to improve 105 miles in Fiscal Year 2026.

As your Mayor, I want to address the urgency of investing in our stormwater infrastructure to ensure we are keeping residents safe. We have identified funding needs for stormwater



# Mayor's Message

emergencies and other critical flood resilience and green infrastructure projects totaling \$85.1 million. This is a substantial figure, but it's critical to ensure the resilience and safety of our city's infrastructure against future challenges. Importantly, this funding need comes in addition to our proactive investments under the Water Infrastructure Finance and Innovation Act (WIFIA). Through WIFIA, the City has the opportunity to utilize the Environmental Protection Agency's special loan program for water infrastructure projects, covering 49% of up to \$733.0 million in stormwater upgrades. These upgrades range from pipeline replacements and pump station repairs to comprehensive watershed restoration. The remainder of the project costs will be identified by the City through loans, grants, and other financing methods.

Our city needs significant investment to rebuild essential infrastructure like our stormwater systems and roads, while continuing to provide vital services that our residents depend upon daily. That's why San Diegans deserve to vote on increasing the City's revenue in November 2024. However, it's not simply about raising revenue; it's about unlocking the potential of our city and ensuring that every neighborhood thrives. By dedicating funds to improve essential neighborhood services, modernizing our aging infrastructure, and maintaining the safety of our families, we're laying the foundation for a more resilient and prosperous San Diego. By making the investments needed to upgrade infrastructure and address deferred maintenance, we can prevent more costly repairs in the future, saving taxpayers money over time.

As Mayor of San Diego, I'm proud to say that the dividends of our Build Better SD initiative are truly beginning to manifest. This innovative program, designed to streamline and enhance the efficiency of how we allocate Development Impact Fees (DIF), is proving to be a game-changer for our city's infrastructure development by addressing our infrastructure needs more holistically across San Diego, ensuring that funding is directed towards high-priority projects. The Fiscal Year 2025 Proposed Budget reflects this strategic shift, with an allocation of \$9.6 million in Citywide DIF funds for parks projects, another \$11.4 million for mobility projects, and \$1.5 million earmarked for Fire-Rescue projects. Additionally, we're deploying \$18.7 million in legacy DIF funds to community-based projects that will make a tangible difference in the lives of our residents. Beyond these allocations, we're also investing \$13.7 million in improvements for Mission Bay Park and \$7.4 million for enhancements to our other regional parks.

Continuing with my dedication to the welfare and development of San Diego's younger generation, this budget continues to maximize the "Employ + Empower" youth workforce training program. Thanks to \$18.5 million in State funding for this program, we will continue to offer young individuals aged 16 to 30 the chance to engage in paid internships and job training opportunities right here with the City of San Diego. This budget includes funding for many opportunities within nearly every City department to boost youth employment and to usher in a new era of public servants who are as diverse and dynamic as our city itself. This is more than just a program; it's a pathway to empowerment for our city's youth, ensuring they have the tools, resources, and support they need to thrive and contribute to our community.

This budget is a plan for protecting our progress, addressing immediate needs while laying the groundwork for sustainable growth. We are tackling the structural budget deficit with a careful balance of reductions and investments, ensuring that our city remains vibrant and resilient. Our

# Mayor's Message

commitment to enhancing public services, from increasing shelter beds for people experiencing homelessness to streamlining housing development and ensuring our streets and infrastructure are robust and reliable, is unwavering. The investments we make today in public safety, infrastructure, and our youth promise to yield dividends for generations to come. As your Mayor, I pledge to continue steering our city with a vision that embraces all San Diegans, fostering a community that is inclusive, dynamic, and thriving. Together, we are building a San Diego that not only addresses today's challenges but also secures a bright and prosperous future for all.

Sincerely,

A handwritten signature in black ink that reads "Todd Gloria". The signature is written in a cursive, flowing style.

Todd Gloria  
Mayor



**Todd Gloria**  
Mayor



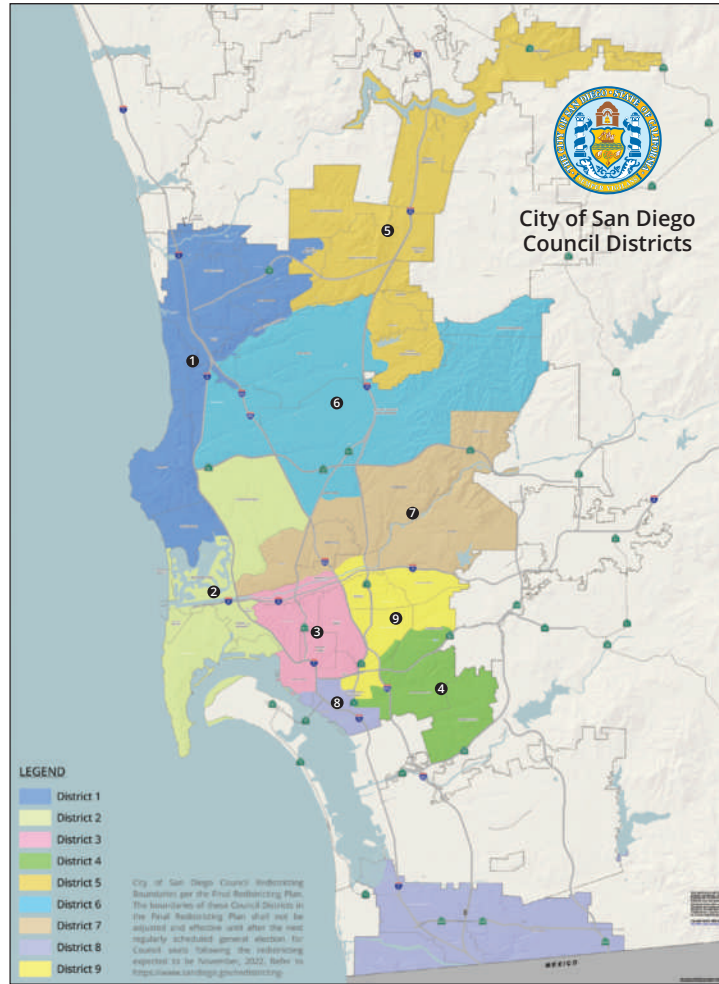
**Joe LaCava**  
Councilmember  
District 1



**Jennifer Campbell**  
Councilmember  
District 2



**Stephen Whitburn**  
Councilmember  
District 3



**Henry L. Foster III**  
Councilmember  
District 4



**Marni von Wilpert**  
Councilmember  
District 5



**Kent Lee**  
Councilmember  
District 6



**Raul A. Campillo**  
Councilmember  
District 7



**Vivian Moreno**  
Councilmember  
District 8



**Sean Elo-Rivera**  
Council President  
District 9



**Eric K. Dargan**  
Chief Operating Officer



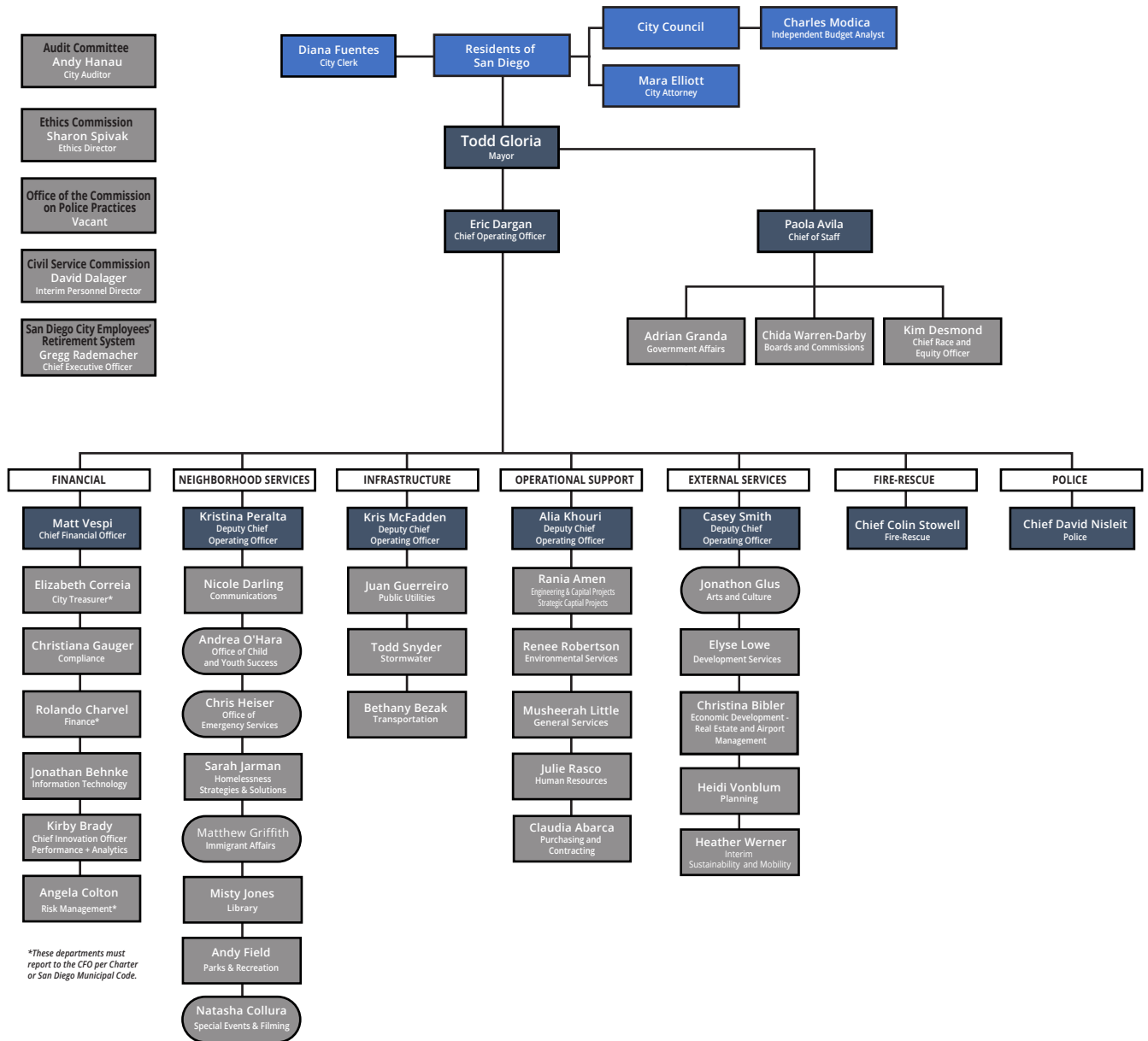
**Mara W. Elliott**  
City Attorney



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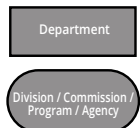


# City Departments Organizational Chart



\*These departments must report to the CFO per Charter or San Diego Municipal Code.

**KEY:**



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# City Strategic Plan

## Vision

Opportunity in every neighborhood, excellent service for every San Diegan.

## Mission

Every day we serve our communities to make San Diego not just a fine city, but a great city.

## Priority Areas

- Create Homes for All of Us
- Protect & Enrich Every Neighborhood
- Advance Mobility & Infrastructure
- Champion Sustainability
- Foster Regional Prosperity

## Operating Principles

### Customer Service

We value our residents, customers, and employees by designing solutions and services that put people first.

### Equity & Inclusion

We value equity by taking intentional action to create equal access to opportunity and resources.

### Empowerment & Engagement

We value a "Culture of Yes" where we empower employees to creatively solve problems and offer solutions.

### Trust & Transparency

We value transparency by using data to make better-informed decisions and build trust with the public.





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# Volume I - Budget Overview and Schedules

## Table of Contents

### Table of Contents

Executive Summary.....	5
City Profile.....	15
Budget Development Process.....	25
Citywide Budget Overview.....	31
General Fund Revenues.....	69
General Fund Expenditures.....	99
Fiscal Policies.....	131
Performance Management .....	141
Debt Obligations.....	147
Budget Equity.....	155
Financial Summary and Schedules.....	161
Capital Improvements Program.....	239
City Agencies.....	245
Glossary.....	249
Appendix.....	263



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# FISCAL YEAR 2025

Volume 1  
Executive Summary

## PROPOSED BUDGET

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**SAN DIEGO**  
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# Executive Summary

## Executive Summary

The City of San Diego's Fiscal Year 2025 Proposed Budget is \$5.65 billion and is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds

The Fiscal Year 2025 Proposed Budget represents an increase of \$473.0 million, or 9.1 percent, compared to the Fiscal Year 2024 Adopted Budget. This is primarily due to increases in the Special Revenue Funds, Capital Improvements Program, Enterprise Funds, and General Fund. Increases in the General Fund are primarily associated with increased funding for wages and benefits, homelessness programs, and new facilities. The increases in the Special Revenue Funds are primarily associated with the EMS Alliance Model, and salary and fringe benefits across various funds. The increase in the Enterprise Funds is associated with salary and fringe benefits, cost increases to chemicals to treat water and wastewater, and debt payments. The Capital Improvements Program includes an increase in Water and Wastewater project-related appropriations.

The Fiscal Year 2025 Proposed Budget includes a total of 13,299.12 Full-Time Equivalent (FTE) positions, representing an increase of 268.95 FTE positions, or 2.1 percent, compared to the Fiscal Year 2024 Adopted Budget. This net increase is primarily due to the following: a 94.18 FTE change in the Enterprise Funds associated with Pure Water Operations, Metro Pump Stations, Organics Processing, Street Preservation, and the People's Ordinance. The General Fund increase of 168.39 FTE is primarily associated with Employ and Empower Interns that are fully reimbursable, positions for new facilities in Parks and Recreation and Fire Rescue, a new Asphalt Team, and Street Preservation.

### Total City Expenditures Fiscal Years 2024-2025 by Fund Type/Program (in millions)

Fund Type/Program	FY 2024	FY 2025
General Fund	\$ 2,081.8	\$ 2,147.6
Special Revenue Funds	848.9	990.6
Capital Project Funds	23.7	25.9
Enterprise Funds	1,336.1	1,418.6
Internal Service Funds	178.0	190.9
Capital Improvements Project	704.1	871.9
<b>Total</b>	<b>\$ 5,172.5</b>	<b>\$ 5,645.6</b>

Numbers may not foot due to rounding.

### Total City FTE Positions Fiscal Years 2024-2025 by Fund Type

Fund Type	FY 2024	FY 2025
General Fund	8,512.99	8,681.38
Special Revenue Funds	1,078.51	1,085.66
Enterprise Funds	3,005.21	3,099.39
Internal Service Funds	379.46	379.69
Other Funds	54.00	53.00
<b>Total</b>	<b>13,030.17</b>	<b>13,299.12</b>

# Executive Summary

## Budget Process

The annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst, and the public. The Budget Development Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

The Budget Development phase began with the Fiscal Year 2025-2029 Five-Year Financial Outlook (Outlook) in the Fall of 2023, which is prepared each year as a long-range fiscal planning guide and serves as the framework for the development of the Fiscal Year 2025 Proposed Budget for the General Fund. The Outlook projected a Fiscal Year 2025 General Fund baseline deficit of \$136.8 million. City departments submitted budget requests and operational efficiency reductions to the Department of Finance in January 2024, which City Management analyzed, reviewed, and prioritized in February 2024 and presented to the Mayor in March 2024 for further evaluation, discussion, and approval. Once budget decisions were finalized, projected General Fund revenues and expenditures were balanced and included in the Fiscal Year 2025 Proposed Budget, along with changes to the non-general funds and CIP.

During the Budget Review phase, the City Council will hold a series of public meetings in April and May 2024 to obtain the public's input on spending priorities. The Mayor and City Council use the information presented to recommend changes to the Fiscal Year 2025 Proposed Budget through the Mayor's May Revision and City Council modifications. The City Council will modify and adopt the budget in June 2024, which is then enacted into law via the Appropriation Ordinance.

## General Fund Overview

Departments within the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for \$1.5 billion, or 72.0 percent, of the revenue in the Fiscal Year 2025 Proposed Budget. Projected growth rates for these revenue sources in the Fiscal Year 2025 Proposed Budget are as follows:

- Property Tax: 4.37 percent
- Sales Tax: 4.6 percent
- Transient Occupancy Tax: 5.9 percent
- Franchise Fees:
  - SDG&E: 4.62 percent
  - Cable: (5.53) percent

The remainder of revenues in the General Fund are generated by a variety of resources. After incorporating all adjustments, the Fiscal Year 2025 Proposed Budget maintains a balanced budget. Additional details on both revenue and expenditure adjustments are provided later in this Volume.

# Executive Summary

## Critical Expenditures

The Fiscal Year 2025 Proposed Budget includes funding to maintain current service levels. Expanded services include additional homelessness services and the operations of new facilities.

The list below highlights some of the General Fund critical expenditure additions.

### Administrative Support

<b><i>Acquisition and Disposition Support</i></b>	Funding of position to support Acquisitions and Dispositions for Department of Real Estate and Airport Management.
<b><i>Contract Specialists</i></b>	Funding of positions to support job order contracts.
<b><i>Financial Support for the EMS Alliance Model</i></b>	Funding of positions to support accounting and reporting for the new EMS Alliance Model.
<b><i>Procurement and Contracting Support</i></b>	Funding of positions to support the procurement of goods and services.
<b><i>Project Labor Agreement Program Support</i></b>	Funding of positions and one-time non-personnel expenditures to support the Project Labor Agreement Program for the Capital Improvement Program.

### City Facilities

<b><i>Citywide Facility Job Order Contracting</i></b>	Funding of positions to support Citywide facilities job order contracting processes.
<b><i>Public Utilities Facility Maintenance</i></b>	Funding of positions to support repair and maintenance activities of Public Utilities Department facilities.

### Climate Action Plan

<b><i>Zero Emissions Vehicle Strategy</i></b>	Funding of a position to support the Zero Emissions Vehicles Strategy of the Climate Action Plan.
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### Equity and Diversity

<b><i>Employ and Empower Intern Program Support</i></b>	Funding of positions citywide to support the Employ and Empower Intern Program.
---------------------------------------------------------	---------------------------------------------------------------------------------

### Homelessness and Housing

<b><i>1,000 Shelter Beds</i></b>	Funding of non-personnel expenditures to expand the number of shelter beds and the safe parking program.
<b><i>Continued Shelter Operations</i></b>	Funding of non-personnel expenditures to support operations at interim shelters and support lease expenses and ancillary costs.
<b><i>Day Center Site Cost Increases</i></b>	Funding of one-time non-personnel expenditures to support site improvements and operating cost increases at the Day Center.
<b><i>Family Shelter Bed Capacity Expansion</i></b>	Funding of non-personnel expenditures to support expansion of bed capacity at Salvation Army Family interim shelter site.
<b><i>Living Wage and Cost-of-Living Increases</i></b>	Funding of non-personnel expenditures to provide cost-of-living adjustments to front-line staff of service operators.
<b><i>Portable Restrooms Support</i></b>	Funding of non-personnel expenditures to support portable restrooms and security.

# Executive Summary

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<b><i>Safe Sleeping Program Support</i></b>	Funding of non-personnel expenditures to support the Safe Sleeping Program.
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## Independent Departments

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<b><i>City Attorney Civil Advisory Support</i></b>	Funding of positions and one-time non-personnel expenditures to support the Capital Improvements Program.
<b><i>Independent Legal Counsel</i></b>	Funding of non-personnel expenditures for independent legal counsel for the Office of the City Auditor.
<b><i>Medical Examinations</i></b>	Funding of non-personnel expenditures to support increase in medical examinations for City staff.
<b><i>Your Safe Place Support</i></b>	Funding of positions and one-time non-personnel expenditures to support Your Safe Place, a Family Justice Center.

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## Livable Neighborhoods

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<b><i>Balboa Park Botanical Building</i></b>	Funding to support the increased operating hours at the Balboa Park Botanical Building.
<b><i>Chilled Water Increase</i></b>	Funding of non-personnel expenditures to align budget with contract for Chilled Water services at the Central Library.
<b><i>Human Resources Support</i></b>	Funding to support the Employ and Empower Program positions in the Parks & Recreation Department.
<b><i>Janitorial Services</i></b>	Funding of non-personnel expenditures to support contractual increases in janitorial services at branch libraries.
<b><i>Land Acquisition</i></b>	Funding of positions and non-personnel expenditures to support land acquisition program development.
<b><i>Landscape Services</i></b>	Funding of non-personnel expenditures to support contractual increases in landscape services at branch libraries.
<b><i>New Parks and Recreation Facilities</i></b>	Funding of positions and non-personnel expenditures to support new parks, open spaces, joint-use facilities, and recreational facilities.
<b><i>Parking Services</i></b>	Funding of non-personnel expenditures to support parking services at Central and Mission Hills Library.
<b><i>Security Services</i></b>	Funding of a position and reduction of non-personnel expenditures to support security services at branch libraries.

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## Public Safety

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<b><i>Alternative Energy Sources Support</i></b>	Grant-funded addition of position to coordinate emergencies and training related to alternative energy sources.
<b><i>False Alarm System Replacement</i></b>	Funding of non-personnel expenditures to replace the false alarm system.
<b><i>Membership Dues</i></b>	Funding of non-personnel expenditures for Unified Disaster Council membership dues.
<b><i>Personal Protective Equipment Cleaning</i></b>	Funding of non-personnel expenditures for mandated advanced cleaning and repair of personal protective equipment.
<b><i>Rental of Police Firearms Training Facility</i></b>	Funding of non-personnel expenditures for the rental of a firearms training facility.

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# Executive Summary

<b><i>Special Events Support</i></b>	Funding of position to process permits and inspections for special events.
<b><i>Torrey Pines Fire Station Support</i></b>	Funding of positions and non-personnel expenditures to support operations at the new Torrey Pines Fire Station.

## Stormwater

<b><i>Time Schedule Order and Compliance Monitoring</i></b>	Funding of non-personnel expenditures to support compliance monitoring and comply with the Time Schedule Order.
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## Transportation

<b><i>Central Asphalt Team</i></b>	Funding of positions and non-personnel expenditures to support a new Central Asphalt team.
<b><i>Ready, Set, Grow San Diego Grant Support</i></b>	Funding of positions and non-personnel expenditures to support the Ready, Set, Grow tree planting grant.
<b><i>Street Preservation Ordinance</i></b>	Funding of positions and non-personnel expenditures to support the Street Preservation Ordinance.
<b><i>Urban Forestry Services</i></b>	Funding of non-personnel expenditures to support tree planting and maintenance to comply with the Air Pollution Control District settlement agreement.

## Operational Efficiencies and Budget Reductions

The Fiscal Year 2025 Proposed Budget includes expenditure reductions to achieve a balanced budget for Fiscal Year 2025.

The list below highlights some of the budget reductions by departments.

<b><i>Citywide Reductions</i></b>	Reductions associated to executive approval to fill vacancies process, consultants, cost of living adjustments, preservation of benefits, use of Infrastructure Fund, and the waiving of contributions to reserves and the Climate Equity Fund.
<b><i>Boards and Commissions</i></b>	Reduction of positions and non-personnel expenditures that support the department.
<b><i>City Attorney</i></b>	Reductions associated to operational efficiencies.
<b><i>City Auditor</i></b>	Reduction of personnel expenditures.
<b><i>City Clerk</i></b>	Reduction of personnel expenditures.
<b><i>City Planning</i></b>	Reductions associated to operational efficiencies.
<b><i>City Treasurer</i></b>	Reductions associated to external contracts, supplies, administrative support, and department reorganization.
<b><i>Commission on Police Practices</i></b>	Reduction of professional services.
<b><i>Communications</i></b>	Reduction of Graphic Designer and use of PEG Fund.
<b><i>Compliance</i></b>	Reduction of personnel expenditures.
<b><i>Council Admin and Council Districts</i></b>	Miscellaneous reductions of personnel and non-personnel expenditures.
<b><i>Department of Finance</i></b>	Reductions in positions, training, and supplies.
<b><i>Department of Information Technology</i></b>	Reduction to digital literacy services.

# Executive Summary

<b>Development Services</b>	Reduction of a Zoning Investigator 2 and non-personnel expenditures.
<b>Economic Development</b>	Reduction of eviction notice registry and external contracts.
<b>Environmental Services</b>	Reduction of organics waste containers and implementation of a discount on refuse disposal fees.
<b>Ethics Commission</b>	Reduction of non-personnel expenditures.
<b>Fire-Rescue</b>	Reductions associated to dispatch operations, helicopter staffing, recruitment, wellness support, and a fire academy.
<b>General Services</b>	Reductions associated to supplies and services for facilities maintenance.
<b>Homelessness Strategies &amp; Solutions</b>	Proposed use of San Diego Housing Commission funds.
<b>Human Resources</b>	Reduction of citywide employee training and recruitment.
<b>Library</b>	Reductions associated to matching library donations, programming, security services, training, supplies, personnel expenditures, and computer replacements.
<b>Office of Emergency Services</b>	Reductions associated to discretionary non-personnel expenditures.
<b>Office of the Chief Operating Officer</b>	Reduction of the Office of Immigrant Affairs, and support for the Office of Child and Youth Success and special projects.
<b>Office of the IBA</b>	Reductions associated to operational efficiencies.
<b>Parks and Recreation Department</b>	Reductions associated to after school programs, Back to Work SD, brush management, park maintenance, and swimming pool programming.
<b>Performance and Analytics</b>	Reductions associated to hiring and performance dashboard/open budget tool.
<b>Personnel</b>	Reductions associated to operational efficiencies.
<b>Police</b>	Reductions in positions and non-personnel expenditures associated to front counters, juvenile services, Police Investigative Services Officers, police academies, shared mobility enforcement, No Shots Fired, and extension of shift overtime.
<b>Public Utilities</b>	Reductions associated to recreational programming.
<b>Purchasing &amp; Contracting</b>	Reduction of consulting services.
<b>Race and Equity</b>	Reductions associated to community grants and the Cannabis Social Equity Program.
<b>Real Estate &amp; Airport Management</b>	Reduction of various technical and service contracts.
<b>Stormwater</b>	Reduction associated to various as-needed services and consultants.
<b>Sustainability &amp; Mobility</b>	Reductions associated to contracts for the Climate Action Plan, Bicycle Master Plan, Complete Streets Design Manual, and zero emission vehicle initiatives.
<b>Transportation</b>	Reductions associated to traffic signal cabinets and tree planting.

# Executive Summary

## Non-General Fund Overview

In addition to the General Fund, the Fiscal Year 2025 Proposed Budget includes the following major changes in non-general funds:

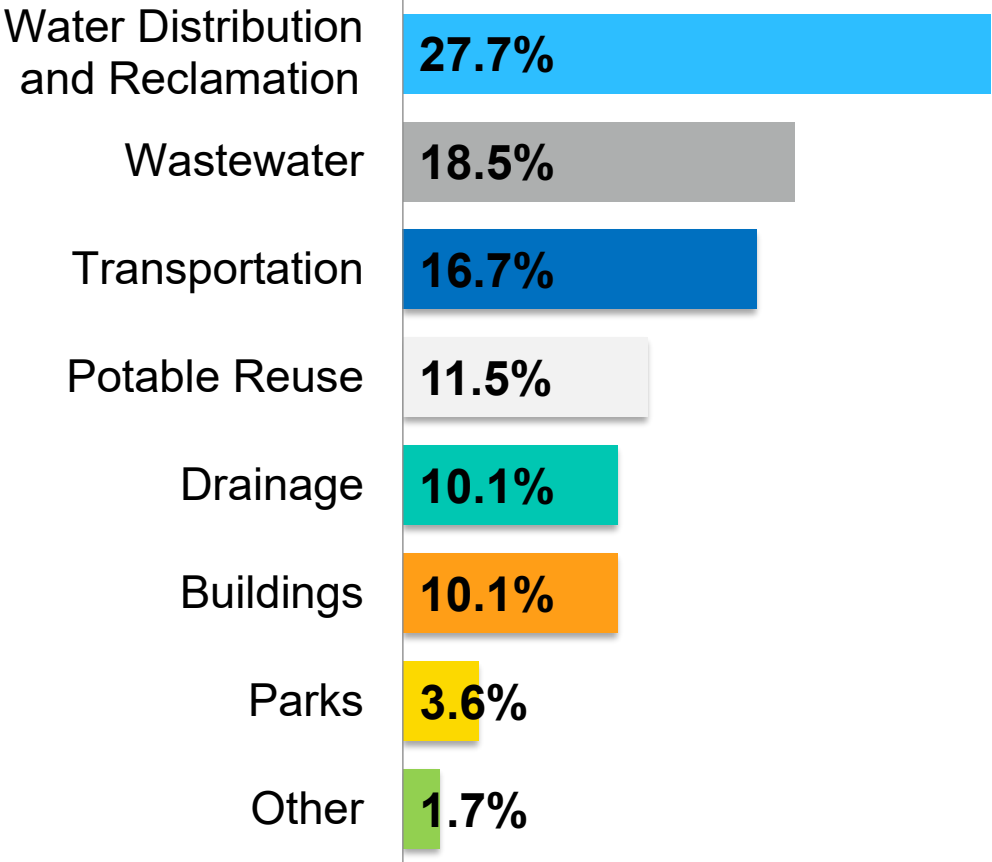
<b><i>Airports Fund</i></b>	Addition of non-personnel expenditures to support repairs and maintenance to the Commercial Retail Center as well as upgrades to information technology equipment at Brown Field Customs and Border Patrol facility.
<b><i>Concourse and Parking Garages</i></b>	Addition of one-time non-personnel expenditures for a transfer to the General Fund.
<b><i>Development Services Fund</i></b>	Addition of positions and non-personnel expenditures to support the Complete Communities Program and energy calculations for commercial projects.
<b><i>Environmental Growth Funds</i></b>	Addition of expenditures for the increase of reimbursements to the General Fund and stormwater mitigation related to channel maintenance.
<b><i>Fleet Services Operating Fund</i></b>	Addition of expenditures to support vehicle repair diagnostic software, new facility maintenance operations, and fuel cost increases.
<b><i>Infrastructure Fund</i></b>	Addition of one-time non-personnel expenditures to support infrastructure maintenance including facility repairs, stormwater maintenance, and transportation-related support such as streetlights and sidewalk maintenance.
<b><i>Sewer Utility Funds</i></b>	Addition of positions and expenditures associated with Pure Water implementation, equipment upgrades at water treatment facilities, regulatory compliance, support for pump stations, and cost increases for treatment chemicals.
<b><i>Solid Waste Management Fund</i></b>	Creation of a new fund and addition of expenditures to support implementing changes to the People's Ordinance.
<b><i>Transient Occupancy Tax Fund</i></b>	Addition of expenditures to reimburse activities that support tourism including: the safety and maintenance of visitor-related facilities, homelessness services; support for the World Design Capital 2024; and reductions of grant allocations to community, arts, and economic development community organizations.
<b><i>Water Utility Operating Fund</i></b>	Addition of positions and expenditures to support the maintenance of dams and treatment plants, Pure Water operations, water meter services, and water treatment chemical cost increases.

## Capital Improvements Program Overview

The Fiscal Year 2025 Proposed CIP Budget for all funds is \$871.9 million, an increase of \$167.8 million from the Fiscal Year 2024 Adopted Budget. This increase is primarily associated with an increase in Water and Wastewater-related projects. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources, as well as a review of project needs and priorities.

# Executive Summary

## Fiscal Year 2025 Proposed Budget by Project Type<sup>1</sup>



<sup>1</sup>Figures may not foot due to rounding.

### Conclusion

The Fiscal Year 2025 Proposed Budget continues to focus on the City's goals and maintain the City's core city services including: public safety, homelessness programs and services, and infrastructure maintenance. This balanced budget includes funding to maintain current services, utilizing one-time and ongoing resources. Based on current projections, balancing the General Fund budget in future years and obtaining a structurally balanced budget may require additional ongoing reductions, minimizing additions, and refraining from the addition of new programs unless additional dedicated ongoing funding sources are attained. Additional details are included throughout this Volume.



# FISCAL YEAR 2025

Volume 1  
City Profile



# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY





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## City Profile

### San Diego at a Glance

The City of San Diego, known as America's Finest City, is best known for its ideal climate, beautiful beaches, and world-class attractions. As the eighth largest city in the nation and the second largest city in the State of California, the City's total population is estimated at 1,381,162 as of July 1, 2022. San Diego's population has decreased by 5,796 people from the 2020 Census. 2022 population estimates were released on May 18, 2023.<sup>1</sup>



San Diego covers 326 square miles of land area and an additional 46 square miles of water area for an aggregate total of 372 square miles. Due to the city's unique topography, which includes numerous beaches, mesas, mountains, and canyons, the climate can vary significantly over short geographical distances, resulting in microclimates throughout the region.

San Diego spans over 70 miles of pristine Pacific Ocean coastline offering a wide variety of beaches and amenities. With its great weather, and miles of sandy beaches, San Diego is known worldwide as one of the best tourist destinations and is a great place for residents to relax year-round.

### Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California San Diego (UC San Diego) are the most well-known higher education institutions in San Diego. U.S. News & World Report recently released their rankings of the 2023 best national universities in the United States. UC San Diego, University of San Diego, and San Diego State University made the list, ranking at 28, 98, and 105, respectively.<sup>2</sup>

UC San Diego is world-renowned and recognized as one of the top universities for research and development (R&D), spending over \$1.76 billion in sponsored research funding for Fiscal Year 2023 (July 2022 – June 2023), which is a 7 percent increase over the previous year.<sup>3</sup> Research centers under the umbrella of UC San Diego include the Scripps Institution of Oceanography (Scripps Oceanography), San Diego Supercomputer Center, California Institute for Telecommunications and Information Technology (Calit2), Center for Energy Research, and Office of Innovation & Commercialization Center. Scripps Oceanography is one of the world's largest and most renowned centers for ocean, earth, and atmospheric science research. San Diego State University also received an increased investment in research with nearly \$192.2 million in grant and research funding during that same time frame.<sup>4</sup> San Diego State University plans to expand its academic and research programs, aided by its expansion into Mission Valley and adjacent land to the University.

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<sup>1</sup> Schedule. United States Census Bureau website. Retrieved June 2024.

<sup>2</sup> Best Colleges in San Diego. USnews website. Retrieved March 2024

<sup>3</sup> UCSD News. UCSD website. Retrieved March 2024.

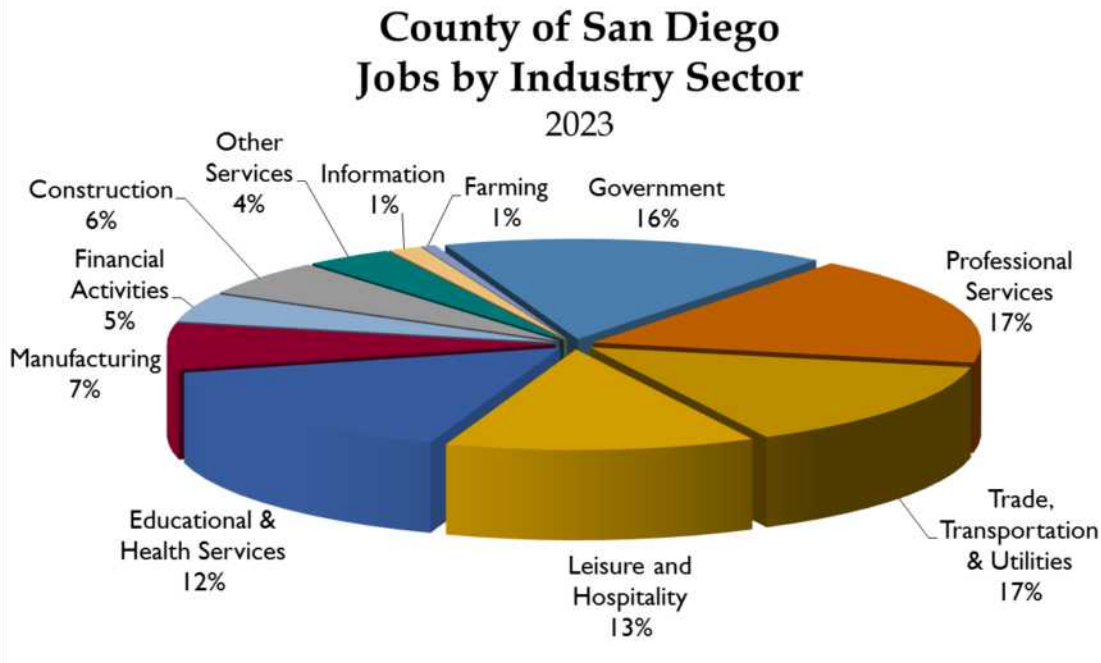
<sup>4</sup> SDSU Newscenter. SDSU website. Retrieved March 2024.

## Local Economy

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem of some of the world's most innovative companies and a talented and loyal workforce. The City's proximity to Mexico and global recruitment capabilities gives San Diego easy access to international markets. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in demand for global trade, high-tech manufacturing, research and development, and the advantages of a blue economy and a dynamic tourism industry. San Diego's economic base has transformed in recent years to become more diversified, which has helped hedge the risk of impacts from one specific sector.

However, the defense and military industries play a significant role in the San Diego economy. The San Diego Military Advisory Council (SDMAC) issued a Military Economic Impact Study in October 2023 (SDMAC Study), estimating that in 2023, defense-related activities and spending generated approximately \$56.4 billion of Gross Regional Product (GRP) for San Diego County, or 23.6 percent of the region's total GRP. In 2023, the military was responsible for approximately 354,439 jobs in the region, or 22.9 percent of all employment in the region. The SDMAC Study further estimates that \$36.1 billion in federal defense funds were allocated to San Diego County.

Figure 1 County of San Diego Jobs by Industry Sector for 2023.



Source: State of California Economic Employment Development

# City Profile

## Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States, with companies focused on information and communication technology, biotech and life sciences, clean-tech, and maritime technology. San Diego's innovation economy is a center for scientific breakthroughs and discoveries as a result of its research institutions and scientific research and development. Research institutions, as well as commercial research and development businesses, are significant economic contributors to the region, bringing in more than \$9.1 billion and \$5.1 billion in venture capital funding in 2021 and 2022, respectively. At the moment, San Diego is only behind five other cities in receiving venture capital investment in the United States.<sup>5</sup>

The City's economic base is anchored by higher education and major scientific research institutions, which provide a foundation to create new manufacturing products. The top exports from the San Diego Area are computer and electronic parts, chemicals, machinery, transportation equipment, and other miscellaneous manufacturing goods. The San Diego area was the 20th largest exporter among U.S. Metro areas with an export value of \$24.7 billion in 2022.<sup>6</sup>

In 2022, San Diego County's life science workforce consisted of over 77,000 direct employees and continued to be a driving force in the local economy. Life science jobs in San Diego County paid an average of \$144,000 yearly, which represents a regional economic impact of \$57.4 billion. Biotechnology represented 44 percent of life sciences direct employment, with research and testing following at 18 percent.<sup>7</sup>

## Tourism

In 2023, San Diego had approximately 31.8 million visitors, who spent approximately \$14.3 billion at San Diego area businesses.<sup>8</sup> This industry typically generates over \$1.0 billion annually in State and local taxes. Since the height of the COVID-19 pandemic, the San Diego tourism industry has rebounded strongly. According to the San Diego Tourism Authority, San Diego had the second-highest hotel occupancy in the country through September 2022, at 74.4%, and consistently ranked in the top five of destinations for average hotel daily rates and revenue per available room. The primary economic indicators of transient occupancy tax include room rates, occupancy, and room demand growth, all of which are projected to see growth in 2025 which exceed or nearly reach 2019 levels, indicative of increased tourism in the region.<sup>9</sup>



General Fund transient occupancy tax revenues exceeded pre-pandemic levels in Fiscal Year 2023 by approximately \$29.9 million and the Fiscal Year 2025 Adopted Budget projects transient occupancy tax revenues to continue to see moderate growth. Additional details on the impacts and recovery related to tourism revenue is discussed in detail in the General Fund Revenues Section of this Volume.

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<sup>5</sup> 2019 San Diego Innovation Report. Connect website. Retrieved March 2023.

<sup>6</sup> San Diego-Chula Vista-Carlsbad, CA Goods Exports. Department of Commerce. Retrieved March 2024.

<sup>7</sup> California Economic Impact Report. Biocom California Website. Retrieved March 2024.

<sup>8</sup> Visitor Industry Performance. San Diego Tourism Authority website. Retrieved March 2024.

<sup>9</sup> Visitor Industry Performance. San Diego Tourism Authority website. Retrieved March 2024.

# City Profile

While San Diego is primarily known for its miles of beaches and amazing weather, San Diego is also home to an abundance of attractions for visitors of all ages. These destinations include the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park is a 1,200-acre urban park with 21 museums and cultural institutions, several performing arts venues, gardens, hikes, art galleries, and various cultural attractions that bring millions of people to visit the park each year.

The San Diego Convention Center is a 2.6 million square foot convention center located on San Diego Bay and next to San Diego's historic Gaslamp Quarter. Every year, the convention center hosts several large events and conventions, but the most well-known is Comic Con International, which is historically the largest economic generator for the Convention Center and one of the largest for the City of San Diego. Comic Con International has committed to staying in San Diego through 2024. Comic Con's 2022 main event attracted approximately 135,000 attendees and generated a regional economic impact of \$164.1 million exceeding pre-pandemic levels. The San Diego Convention Center's Fiscal Year 2023 Annual Report notes that as a result of 101 Convention Center events, and over 736,000 visitors from around the world, spending at restaurants, hotels, and attractions reached over \$800.0 million with a regional impact of \$1.4 billion, making it one of the biggest drivers in the City for sales, lodging, and tourism revenue.<sup>10</sup>



## Transportation

San Diego is well connected to the Southern California region by interstates, trains and light rail. The region is served by the San Diego International Airport at Lindbergh Field. The San Diego International Airport prior to 2020 broke traffic records for six consecutive years with 25.2 million passengers recorded for 2019; however, the COVID-19 pandemic significantly impacted air travel. As of 2023, air traffic is still down 1.2 million passengers or 4.6 percent compared to 2019, but compared to 2022, air traffic increased by 2.1 million passengers or 9.3 percent, making strides towards pre-pandemic levels.<sup>11</sup> San Diego International Airport is focused on advancing the Airport Development Plan to further support and expand air travel to and from San Diego.

San Diego, in cooperation with the San Diego Metropolitan Transit System, has established a light-rail system that connects downtown with other outlying communities in the northern, eastern, and southern portions of the county. Amtrak also provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo.

The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions throughout San Diego. The Mid-Coast Corridor Transit Project began in fall of 2016 and went into service on November 21, 2021.<sup>12</sup> The trolley project extended Trolley service from the Santa Fe Depot in Downtown San Diego to the University City community, next to the University of California San Diego. Metropolitan Transit System also operates 94 bus routes, including eight high-frequency, limited-stop Rapid bus service lines. The Metropolitan Transit System has freeway level transit stations to enhance reliability and efficiency of a service that connects the Mid-City communities with Downtown San Diego and

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<sup>10</sup> SDCC Annual Report FY2023. San Diego Convention Center website. Retrieved March 2024.

<sup>11</sup> San Diego Passenger Traffic Record. San Diego International Airport website. Retrieved March 2024.

<sup>12</sup> Mid-Coast Trolley Extension. SANDAG Website. Retrieved March 2023.



# City Profile

Escondido. Additionally, the Metropolitan Transit System has limited South Bay rapid bus service to the South Bay community, which connects the southern community to downtown San Diego.<sup>13</sup>



San Diego is providing greater access to efficient and sustainable transit options. The "Free Ride Everywhere Downtown", also known as FRED, is designed by Circuit and exists to create more transportation options; FRED facilitate trips within Downtown San Diego to residents and visitors for free via electric vehicles.<sup>14</sup> The Beach Bug, a new on-demand shuttle, provides similar services to FRED in the Pacific Beach community. The Beach Bug can take passengers anywhere in the Pacific Beach community for free, and offers a convenient and direct connection to and from the Balboa Avenue

Transit Station.<sup>15</sup>

The City of San Diego is focused on creating more options for mobility, and is working on land use changes, incorporating new perspectives on community design, promoting active transportation, and changing parking rules and standards to contribute to expanded mobility options.

The City's efforts include:

- Installing pedestrian improvements, including sidewalks, street lighting and parklets
- Expanding bike lanes and installing more bike racks
- Reducing parking space requirements when building developments near transit
- Retiming traffic signals to reduce vehicle fuel consumption and installing roundabouts
- Implementing the "City of Villages" strategy of the City's [General Plan](#), which focuses on growth in pedestrian-friendly, mixed-use areas linked to an improved transit system

The City is concentrating much of its efforts in Transit Priority Areas, which are areas within half a mile of existing or planned transit stops<sup>16</sup>

## Demographic Statistics

As the eighth largest city in the United States and the second largest in California, the City of San Diego has 1.4 million residents comprised of an ethnically and culturally diverse population. Since 2021, the population of the City has decreased by 449; San Diego reached a population peak of 1,425,976 in 2018 and is estimated at 1,381,162 as of July 1, 2022. Estimates for City populations as of July 1, 2023 are scheduled for release in May 2024.

Influenced by its close proximity to an international border and the Pacific Rim, more than 40.0 percent of the City's population speaks a language other than English at home, and more than 25.0 percent are considered a foreign-born person. Immigration from various parts of the world has been and continues to

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<sup>13</sup> South Bay Rapid. Metropolitan Transit System website. Retrieved July 2023.

<sup>14</sup> Civic San Diego. Downtown San Diego Partnership Team Launch Downtown Circulator Program. City of San Diego website. Retrieved July 2023.

<sup>15</sup> Pacific Beach Shuttle. City of San Diego Sustainability and Mobility Department website. Retrieved July 2023.

<sup>16</sup> Mobility and Land Use. City of San Diego Sustainability and Mobility Department website. Retrieved July 2023.



# City Profile

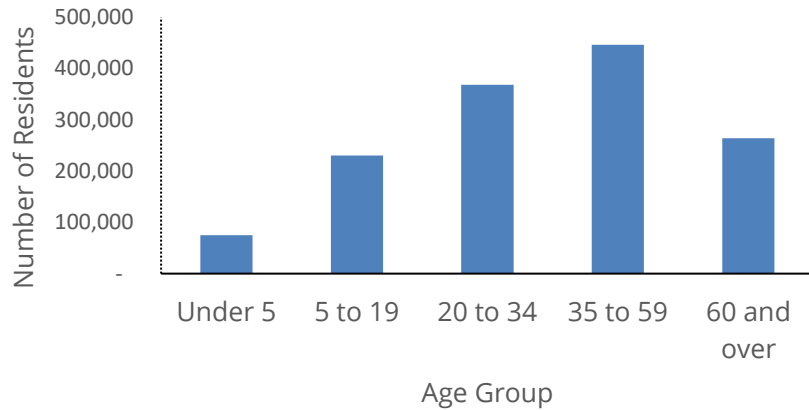
be a major contributor to San Diego's ethnic and cultural diversity. Having the privilege of being a multicultural melting pot positions the City's labor force for success in the global economy.

San Diego's strong history and reputation with the military and defense industry have built the nation's largest military community, which makes up nearly 10.0 percent of the population in the region. The San Diego Association of Governments (SANDAG) forecasts the City's population to be 1.59 million by 2035 and 1.63 million by 2050.<sup>17</sup>

The following **Figures 2 through 4** provide more detail about the City of San Diego's demographics including: Population by Age, Educational Attainment, and Race Identification, respectively.

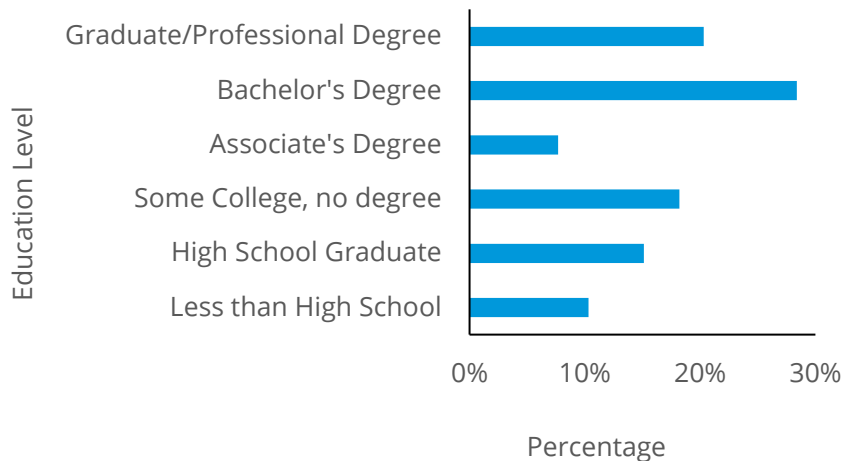
**Figure 2:** Population By Age

Source: U.S. Census Bureau, 2018 - 2022 American Community Survey 5-Year Estimates.



**Figure 3:** Educational Attainment

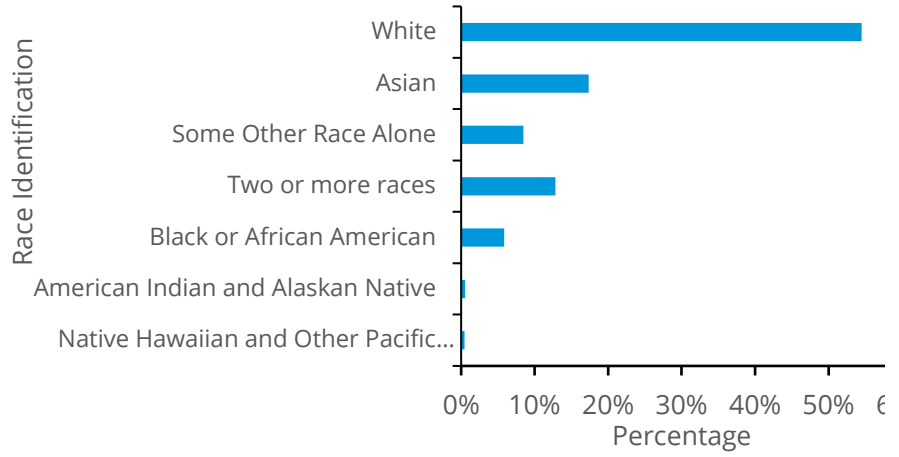
Source: U.S. Census Bureau, 2018 - 2022 American Community Survey 5-Year Estimates.



<sup>17</sup> SANDAG Series 14 Regional Growth Forecast. SANDAG website. Retrieved March 2023.

# City Profile

Figure 4: Race Identification  
Source: U.S. Census Bureau, 2018 - 2022 American Community Survey 5-Year Estimates.





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FISCAL YEAR  
**2025**

**Volume 1**  
Budget Development Process

# PROPOSED BUDGET

The City of  
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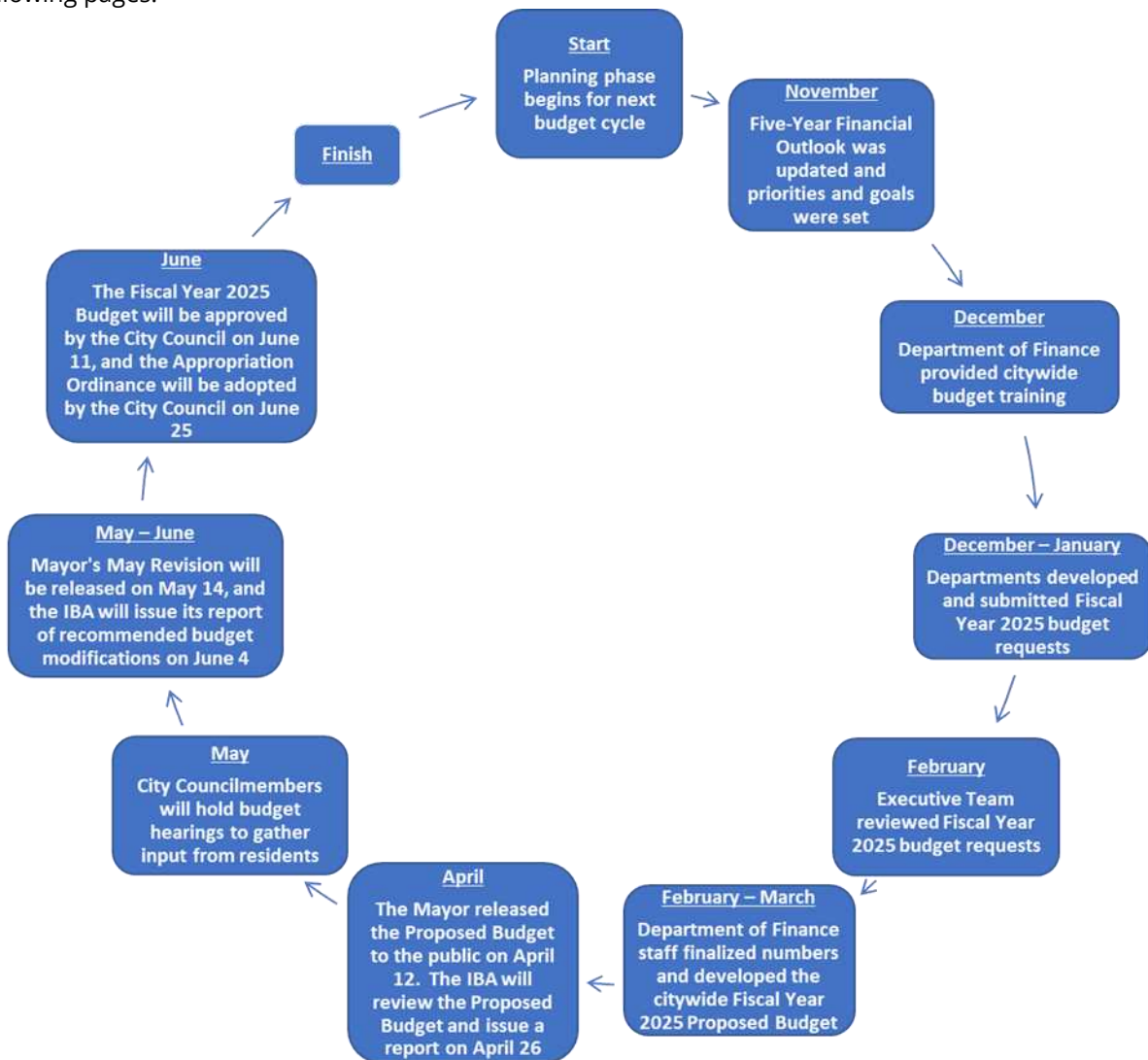
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# Budget Development Process

## Budget Development Process

The City of San Diego's budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals of the City for the upcoming fiscal year, while following a timeline for budget publication codified in the City's Charter. This section provides an overview of the annual workflow and the specific processes that help produce the City's budget for Fiscal Year 2025. The chart below illustrates the process, and detailed descriptions of key stages are listed on the following pages.



The Budget Development Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption. After the budget is adopted, there is an opportunity to amend the budget via the Budget Monitoring Process.



# Budget Development Process

## Budget Development

### **August - September 2023 City Council Priority Memoranda Issued**

Call memorandum issued on August 30, 2023, for City Councilmembers' FY 2025 budget priorities. City Councilmembers' FY 2025 budget priorities memoranda was due to Office of the Independent Budget Analyst on September 27, 2023.

### **November 2023: Fiscal Planning**

The Fiscal Year 2025-2029 Five-Year Financial Outlook (Outlook) was released in November 2023. The Outlook is a long-range fiscal planning guide, serving as the framework for the Fiscal Year 2025 General Fund Proposed Budget. The report provides an outlook of the City's General Fund finances over the next five years.

### **November - December 2023: Citywide Budget Development Training**

City departments received training on the budgeting system and the budget development process. This included guidance and expectations for developing budget requests within the Fiscal Year 2025 Proposed Budget goals and priorities.

### **December 2023 - January 2024: Budget Submission**

Departments developed and submitted budget requests for Fiscal Year 2025. Department of Finance staff analyzed the budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Review (EBR) meetings.

### **February 2024: Executive Budget Review (EBR) Meetings**

In the EBR meetings, Department Directors and fiscal support staff met with the City's Executive Management Team, Mayoral Staff, Department of Finance, and Chief Race and Equity Officer to discuss strategic priorities. City management reviewed the departments' budget proposals ensuring requests aligned with the City's fiscal policies and Strategic Plan.

### **February - March 2024: Budget Development**

Based on information provided by the City's Executive Management Team, the Department of Finance developed the Fiscal Year 2025 Proposed Budget. Staff balanced General Fund resources with expenditures and adjusted the budget to align with the City's fiscal policies and priorities.

### **March - April 2024: Proposed Budget Finalized**

In March, the Fiscal Year 2025 Proposed Budget, including the General Fund, non-general funds, and capital improvement projects, were finalized. The Department of Finance created the Proposed Budget document in March and April. The Mayor released the Fiscal Year 2025 Proposed Budget to the public on April 12, 2024, in compliance with the City's Charter [Article VII, Section 69, Item (c)]. The Office of the Independent Budget Analyst (IBA) will review the Fiscal Year 2025 Proposed Budget and issue its report on April 26, 2024.

# Budget Development Process

## Budget Review

### May 2024: Budget Review Committee Hearings

The City Council's Budget Review Committee will hold a series of public budget hearings, obtaining San Diego residents' input on spending priorities. Councilmembers use the information to develop their final budget priorities and recommended changes to the Fiscal Year 2025 Proposed Budget.

### May – June 2024: Mayor's May Revision and IBA Recommended Revisions Report

On May 14, 2024, the Mayor's May Revision to the Fiscal Year 2025 Proposed Budget will be released. In this report, the Mayor recommends changes to the Proposed Budget based on updated policy related issues and revised Fiscal Year 2024 year-end revenue and expenditure projections. Following the release of the May Revision, the IBA will issue a report on June 4, 2024 with recommended City Council modifications to the Mayor's Fiscal Year 2025 Proposed Budget and May Revision.

## Budget Adoption

### May - June 2024: Adopted Budget

On May 16, 2024, the Budget Review Committee will review the Mayor's May Revision and the Third Quarter Budget Monitoring Report. On June 11, 2024, the City Council is expected to approve the Fiscal Year 2025 Budget, with potential modifications. If the budget has been modified by the City Council, the Mayor's veto period is expected to begin on June 13, 2024, and end on June 19, 2024.

### June 2024: Adopted Budget Finalized

In June, the final changes to the Fiscal Year 2025 budget will be implemented. Once the changes are made, the Fiscal Year 2025 Adopted Budget will be complete. The Change Letter will be created to summarize the May Revision and City Council's changes to the Fiscal Year 2025 Proposed Budget, by fund and department.

### June 2024: Appropriation Ordinance

On June 25, 2024, the City Council is anticipated to adopt the Appropriation Ordinance, codifying the Fiscal Year 2025 Adopted Budget into law.

## Budget Monitoring

### July 2024 - June 2025: Budget Monitoring and Amendments

During the fiscal year, the Department of Finance monitors the annual operating budget via quarterly financial reports. During this process, the department, in conjunction with all City departments, analyzes year-to-date actuals, forecasts year-end results, and recommends budget amendments. Throughout the fiscal year, budget amendments may be recommended by the Mayor and approved by the City Council.<sup>18</sup>

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<sup>18</sup>Not all budget amendments are subject to City Council approval. Refer to the Appropriation Ordinance for budget amendments that are not subject to City Council approval.



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FISCAL YEAR  
**2025**

**Volume 1**  
Citywide Budget Overview

# PROPOSED BUDGET

The City of  
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# Citywide Budget Overview

## Citywide Budget Overview

The City of San Diego's Fiscal Year 2025 Proposed Budget of \$5.65 billion is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds

**Table 1** - shows the change in expenditures from Fiscal Year 2023 to Fiscal Year 2025 by fund type/program.

**Table 1 - Change in Total City Expenditures from Fiscal Years 2023 - 2025 by Fund Type/Program**

Fund Type	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget	FY 2024 - FY 2025 Change	Percent Change
General Fund	\$ 1,959,931,710	\$ 2,081,833,190	\$ 2,147,619,061	\$ 65,785,871	3.2%
Special Revenue Funds	672,624,541	848,854,715	990,594,028	141,739,313	16.7%
Capital Project Funds	29,922,043	23,655,473	25,927,758	2,272,285	9.6%
Enterprise Funds	1,231,375,396	1,336,082,705	1,418,621,658	82,538,953	6.2%
Internal Service Funds	150,749,943	177,963,364	190,896,699	12,933,335	7.3%
Capital Improvements Program	750,886,402	704,115,321	871,893,655	167,778,334	23.8%
<b>Total</b>	<b>\$ 4,795,490,036</b>	<b>\$ 5,172,504,768</b>	<b>\$ 5,645,552,859</b>	<b>\$ 473,048,091</b>	<b>9.1%</b>

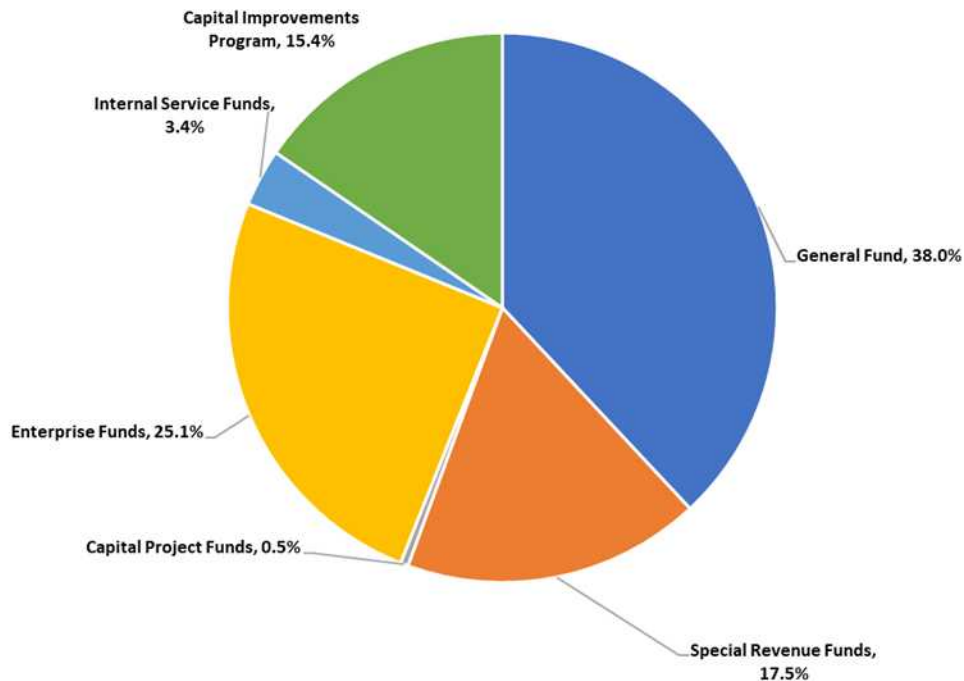




# Citywide Budget Overview

Figure 1 - displays the Fiscal Year 2025 Proposed Expenditure Budget by Fund Type/Program.

**Figure 1 - Fiscal Year 2025 Proposed Expenditure Budget by Fund Type/Program**



Note: Percentages may not add to 100% due to rounding.

Table 2 - presents the changes in revenue from Fiscal Year 2023 to Fiscal Year 2025 by fund type.

**Table 2 - Changes in Total City Revenue from Fiscal Years 2023 - 2025 by Fund Type**

Fund Type	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget	FY 2024 - FY 2025 Change	Percent Change
General Fund	\$ 2,011,950,692	\$ 2,017,767,692	\$ 2,078,951,000	\$ 61,183,308	3.0%
Special Revenue Funds	806,662,040	836,792,659	946,343,764	109,551,105	13.1%
Capital Project Funds	67,036,501	66,932,244	68,030,211	1,097,967	1.6%
Enterprise Funds	1,582,173,838	1,927,602,456	1,868,354,878	(59,247,578)	(3.1%)
Internal Service Funds	175,445,174	172,501,490	181,657,812	9,156,322	5.3%
<b>Total<sup>1</sup></b>	<b>\$ 4,643,268,246</b>	<b>\$ 5,021,596,541</b>	<b>\$ 5,143,337,665</b>	<b>\$ 121,741,124</b>	<b>2.4%</b>

<sup>1</sup> Operating revenue may be less than operating expenditures due to the use of fund balance in excess of reserves.

# Citywide Budget Overview

## Expenditure Overview by Fund Type/Program

### General Fund

Departments supported by the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as financial, legal, and human resources. Core services are primarily supported by major revenue sources including property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2025 Proposed Budget reflects General Fund expenditures totaling \$2.15 billion, which is an increase of \$65.8 million, or 3.2 percent, from the Fiscal Year 2024 Adopted Budget. Details on the total net increase in the General Fund are described in the General Fund Expenditures section of this Volume.

### Special Revenue Funds

Special Revenue Funds account for revenues received for specific purposes. The five largest special revenue funds are the Engineering & Capital Projects Fund, Transient Occupancy Tax Fund, Fire/Emergency Medical Services Transport Program Fund, Information Technology Fund, and Underground Surcharge Fund. The Fiscal Year 2025 Proposed Budget for Special Revenue Funds is \$990.6 million, representing an increase of \$141.7 million, or 16.7 percent, from the Fiscal Year 2024 Adopted Budget. This net increase is primarily due to a \$101.6 million increase in the Fire/Emergency Medical Services (EMS) Transport Program Fund associated with the transition to the EMS Alliance Model for ambulance transportation services. Additional increases in expenditures are associated with the Engineering and Capital Projects Fund, Infrastructure Fund, and Environmental Growth Funds. These increases are offset by decreases in the Transient Occupancy Tax Fund, Low- and Moderate-Income Housing Asset Fund, and Facilities Financing Program Fund.

### Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall Capital Improvements Program (CIP), which can be supported by all fund types. The Fiscal Year 2025 Proposed Budget for Capital Project Funds is \$25.9 million, which is an increase of \$2.3 million, or 9.6 percent, from the Fiscal Year 2024 Adopted Budget. This increase is primarily due to an increase in reimbursement for eligible transportation-related operations due to higher than anticipated revenue in the TransNet Extension Funds, which are reimbursed by revenues from the San Diego Association of Governments (SANDAG).

### Enterprise Funds

Enterprise Funds account for specific services funded directly by user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Solid Waste Management, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2025 Proposed Budget for Enterprise Funds is \$1.42 billion, representing an increase of \$82.5 million, or 6.2 percent, from the Fiscal Year 2024 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$34.3 million in the Water Utility Operating Fund primarily associated with citywide compensation increases and pension actuarial-determined contribution increases, water treatment chemicals, Pure Water implementation and operations, dam and reservoir maintenance and repair, Otay Water Treatment Plant maintenance, and debt payments.
- \$21.1 million in the Municipal Sewer and Metropolitan Sewer Utility Funds, primarily associated with citywide compensation increases and actuarial determined-contribution increases, wastewater treatment chemicals, debt payments, and equipment upgrades for three wastewater treatment and disposal facilities.
- \$12.9 million in the Development Services Fund primarily associated with citywide compensation

# Citywide Budget Overview

- increases and pension actuarial-determined contribution increases.
- \$6.1 million in the newly created Solid Waste Management Fund, which is associated with restructuring expenditures associated with the amendment of the People's Ordinance out of the General Fund and into this new Enterprise Fund. The approved amendment of the People's Ordinance allows the City to recover costs for City force solid waste collection services. Implementing a cost-recoverable fee will eventually eliminate the burden on the General Fund to provide a cost-free service to a portion of the population. Implementation of a new fee structure is a multi-year process that is contingent on Proposition 218 compliance and City Council adoption.

## Internal Service Funds

Internal Service Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal Year 2025 Proposed Budget for Internal Service Funds totals \$190.9 million, which is an increase of \$12.9 million, or 7.3 percent, from the Fiscal Year 2024 Adopted Budget. This net increase is primarily due to increases in the Fleet Replacement Funds associated with the acquisition of vehicles, and inventory purchases in the Central Stores Fund.

## Capital Improvements Program

The CIP Budget allocates available revenue to rehabilitate, restore, improve, enhance, and increase the City's capital assets. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), and developer fees. The Fiscal Year 2025 Proposed CIP Budget appropriates a total of \$871.9 million above the \$3.00 billion in carry forward appropriations previously approved by the City Council. The Fiscal Year 2025 Proposed CIP Budget reflects an increase of \$167.8 million, or 23.8 percent, when compared to the Fiscal Year 2024 Adopted CIP Budget of \$704.1 million. This is primarily due to an increase in Water and Wastewater-related enterprise fund appropriations.



The CIP budget project pages include anticipated funding information for CIP projects. For Fiscal Year 2025, a total of \$423.8 million in funding for CIP projects is anticipated but has not been appropriated in the Fiscal Year 2025 Proposed Budget. Anticipated funding includes a variety of funding types, such as commercial paper, lease revenue bonds, revenue bonds and notes, General Fund contributions, donations, grants, and developer funding. Not all anticipated funding materializes; however, as anticipated sources of funds are received, separate City Council actions will be brought forward to appropriate the funding in Fiscal Year 2025.

## Citywide Reorganization/Restructuring

The Fiscal Year 2025 Proposed Budget reflects city department reorganization/restructuring, renaming, or creation determined by mayoral or executive management priorities and department-initiated requests. The reorganizations refine programs and processes and provide comprehensive organizational improvements. Reorganizations are a means to restructure a department's major divisions and programs but can also include modifications that are less substantial. The following provides an overview of the reorganizations implemented in the Fiscal Year 2025 budget process. Per Charter Section 26, all newly created departments included in the Proposed Budget must be approved by ordinance by a two-thirds vote of the City Council.

# Citywide Budget Overview

## Public Facilities Planning Program

The Public Facilities Planning Program and the Facilities Financing Fund will be moved within the General Fund of the City Planning Department. This restructure moves 19.00 FTE positions, non-personnel expenditures, and revenue from the Facilities Financing Fund to the General Fund under the City Planning Department. The merge with the General Fund will optimize resource management and deployment for department operations. The City Planning Department oversees the City's General Plan that contains the policies guiding the facilities financing program to ensure that new developments impacting city facilities are mitigated through Development Impact Fees (DIF) paid on new developments within a community. Each community has their own Public Facilities Financing Plan that includes community needs such as public safety facilities, parks, and libraries.

## Department of Real Estate and Airport Management

The Department of Real Estate and Airport Management (DREAM) oversees the City's real estate portfolio, two municipal airports, Airport Enterprise Fund, Concourse & Parking Garages Fund, and Petco Park Fund. This department will be restructured to report to the Economic Development Department. Operationally, this reorganization has already been implemented; however, the accounting and budgetary restructure is not anticipated to occur until the Fiscal Year 2026 budget process. The Economic Development Department is anticipated to bring forward an action to the City Council to merge both departments in accordance with Charter Section 26.

## Engineering & Capital Projects (E&CP) Department

The Strategic Capital Projects Department (SCP) will be merged into the Engineering and Capital Projects Department (E&CP). This restructure is projected to be completed in Fiscal Year 2025. As a result of the Departmental merger, E&CP will take on the added responsibility for the delivery of the City's largest and most complex capital projects, such as Pure Water phases I and II as well as dams and reservoir projects. The Engineering & Capital Projects Department is anticipated to bring forward an action to the City Council to merge both departments in accordance with Charter Section 26.

## Solid Waste Disposal Fund and the People's Ordinance

The Solid Waste Disposal Fund was created as a result of the passage of Measure B (amendment of the People's Ordinance) that allows the City to collect a fee to recover the cost of waste collection services. All start-up costs and future costs associated with the implementation of Measure B and providing waste collection services will be incurred in this fund to ensure proper fee development. This restructure includes the transfer of 16.00 FTE positions and associated non-personnel expenditures from the General Fund into the Solid Waste Disposal Fund. Fiscal Year 2024 expenditures are also anticipated to be moved into this fund.

## Resource Access Program

The Fire-Rescue Department will acquire 1.00 Program Manager position transferred from the Office of the City Attorney to oversee the Lifesaving Interventions for Treatment (LIFT) Program that works with the City's first responders and county agencies to identify appropriate treatment pathways for individuals with substance use, mental health, and housing challenges. The services that this program provides are closely related to the Resource Access Program (RAP) in the Fire-Rescue Department.

## Parks and Recreation Department Restructure

The Parks and Recreation Department will inactivate the Developed Regional Parks Division and, in its place, create three new divisions: Balboa Park Division, Mission Bay Park and Shoreline Beaches Division, and Park Rangers Division. The positions and non-personnel expenditures previously budgeted in the Developed Regional Parks Division will be distributed amongst the three new divisions. The restructure into these three new divisions, as well as the Fiscal Year 2024 creation of the Citywide Maintenance Services Division, will help the Parks and Recreation Department continue to align with the mission, vision, goals,

# Citywide Budget Overview

and objectives outlined in the department's Tactical Equity Plan, and continue to address needs identified in the Parks Master Plan.

The Balboa Park Division will support Balboa Park, Presidio Park, and Mission Hills Park by providing maintenance services, site inspections, site permits, special event coordination, project oversight, and liaison work with Balboa Park philanthropic organizations including museums and cultural institutions. In addition, staff will work with the Balboa Park Committee as advisory to the Parks and Recreation Board on policy issues. This restructure includes the transfer of 100.50 FTE positions, total expenditures of \$10.5 million, and \$12.0 million in revenue from the former Developed Regional Parks Division.

The Mission Bay Park and Shoreline Parks Division will be responsible for maintenance and operations of multiple regional parks, including 13 miles of beaches from Ocean Beach to Jolla Shores, and shoreline parks adjacent to the beach. The creation of this division includes the transfer of 97.00 FTE positions, total expenditures of \$11.1 million, and \$17.5 million in revenue from the former Developed Regional Parks Division. Staff in this division will work with various community planning groups, as well as coastal-focused nonprofit organizations.

The Park Ranger Division will be responsible for centralized park ranger services at all park locations, will lead sidewalk vending ordinance education and enforcement efforts, and will propose San Diego Municipal Code updates related to expressive (first amendment) activities such as buskers and religious practitioners. The creation of this division includes the transfer of 43.00 FTE positions, total expenditures of \$5.7 million, and \$4.8 million in revenue from the former Developed Regional Parks Division. The Park Ranger Division will also acquire 2.00 Park Rangers, non-personnel expenditures, and associated revenue from the Los Peñasquitos Canyon Preserve Fund.

## **Sidewalk Vending Ordinance Program**

The Police Department will acquire 5.00 FTE positions and non-personnel expenditures from the Development Services Department to enforce the State-mandated Sidewalk Vending Ordinance that established regulated, legal sidewalk vending throughout the City. The Police Department will have the ability to provide more robust enforcement if placed in an unsafe situation while regulating the program.

## **Department of Race and Equity**

The Office of Race and Equity will officially change its name to the Department of Race and Equity to align with the language in governing documents that created the department in Fiscal Year 2021. This name change will alleviate inconsistencies around the department's overall duties. Additionally, the Development Services Department transferred 3.00 FTE positions associated with the Cannabis Social Equity Program to the Department of Race and Equity to support the implementation of the City's Cannabis Equity Assessment and a Cannabis Equity and Economic Development (SEED) program. However, this program is proposed to be discontinued in Fiscal Year 2025.

## **Fiscal Year 2025 General Fund Proposed Budget**

The Fiscal Year 2025 General Fund Proposed Budget reflects a multi-year analysis that addresses the Fiscal Year 2025 baseline shortfall that was projected in the Fiscal Year 2025-2029 Five-Year Financial Outlook (Outlook) and makes certain revisions to projections based on updated revenues for Fiscal Year 2024 and 2025, as well as funding decisions made in Fiscal Year 2025. The multi-year analysis also includes a comprehensive review of critical expenditure requests submitted by each department in Fiscal Year 2025 and other resources and mitigation actions to help address the projected revenue shortfalls in Fiscal Year 2025 and in future fiscal years. There is an ongoing need to reach a structurally balanced budget where ongoing expenditures are supported with ongoing revenues. To achieve a balanced budget in future fiscal years the City will need to explore additional mitigation actions, which could include the reduction or suspension of reserve contributions, suspension, or strategic use of contributions to the Infrastructure Fund, additional budget reductions, and the pursuit of additional one-time and ongoing revenue sources.



# Citywide Budget Overview

The following sections provide additional details considered in the Fiscal Year 2025 General Fund Proposed Budget.

## Fiscal Year 2025-2029 Five -Year Financial Outlook

In November 2023, the Fiscal Year 2025-2029 Five-Year Financial Outlook (Five-Year Outlook) was released. The report included a projected baseline shortfall—in which baseline expenditures exceed baseline revenues—in all the fiscal years. As displayed in **Table 3 - Fiscal Year 2025-2029 Five-Year Financial Outlook**, baseline expenditure growth is expected to exceed baseline revenue growth in all years of the Outlook. To help mitigate some of the projected deficits, the Five-Year Outlook included the use of one-time resources in Fiscal Year 2025; however, going forward other types of mitigation actions will need to be explored.

**Table 3 - Fiscal Year 2025-2029 Five-Year Financial Outlook**

	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027	Fiscal Year 2028	Fiscal Year 2029
Baseline Revenues	\$ 2,019.4	\$ 2,083.0	\$ 2,153.9	\$ 2,226.0	\$ 2,313.4
Baseline Expenditures	2,156.2	2,239.5	2,303.8	2,386.3	2,454.7
<b>Baseline (Shortfall) /Surplus</b>	<b>\$ (136.8)</b>	<b>\$ (156.5)</b>	<b>\$ (149.9)</b>	<b>\$ (160.3)</b>	<b>\$ (141.3)</b>
Use of Excess Equity	56.5	-	-	-	-
New Facilities/ Planned Commitments	(35.1)	(77.0)	(93.7)	(98.0)	(85.9)
<b>(Shortfall) /Surplus</b>	<b>\$ (115.4)</b>	<b>\$ (233.4)</b>	<b>\$ (243.5)</b>	<b>\$ (258.3)</b>	<b>\$ (227.3)</b>

Since the release of the Five-Year Outlook, projected revenues for the Fiscal Year 2025 Proposed Budget have been updated, and additional critical expenditures have been added via the Fiscal Year 2025 budget process. These limited additions to the budget are intended to sustain the progress the City has made during the last three years in prioritizing homelessness, infrastructure, housing affordability and public safety. Achieving a balanced budget for Fiscal Year 2025 requires additional resources above what was projected in the Five-Year Outlook and included a combination of cost-savings measures in the current year. Additionally, the Fiscal Year 2025 Proposed Budget includes the judicious use of other one-time resources, along with reductions in departments, while striving to minimize service level impacts to residents as much as possible.

**Table 4 - Updated Fiscal Year 2025-2029 Five-Year Financial Outlook** displays the updated projected net position of the General Fund over the next five fiscal years. The updated Fiscal Year 2025 baseline has seen a decrease in expenditures primarily due to the waiving of the reserve contribution and a one-time decrease in expenditures associated with shifting eligible expenditures into the Infrastructure Fund. These decreases offset the general wage, pension payment, and homelessness services increases that were not assumed in Five-Year Outlook.

Moreover, the bottom-line shortfall has decreased in Fiscal Year 2026 and beyond primarily due to increased revenues, budget reductions, and assumed waiving of reserve contributions.

# Citywide Budget Overview

**Table 4 - Updated Fiscal Year 2025-2029 Five-Year Financial Outlook**

	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027	Fiscal Year 2028	Fiscal Year 2029
Revenues	2,079.0	\$ 2,091.0	\$ 2,175.7	\$ 2,264.0	\$ 2,379.4
Expenditures	2,147.6	2,280.6	2,346.3	2,431.3	2,501.3
<b>Net Position (Shortfall) / Surplus</b>	<b>(68.7)</b>	<b>(189.6)</b>	<b>(170.6)</b>	<b>(167.3)</b>	<b>(121.9)</b>
Use of Excess Equity	68.9	-	-	-	-
New Facilities/Planned Commitments	-	(20.4)	(33.8)	(35.4)	(21.9)
<b>(Shortfall) /Surplus</b>	<b>0.0</b>	<b>\$ (200.0)</b>	<b>\$ (204.4)</b>	<b>\$ (202.7)</b>	<b>(143.8)</b>

Note: Fiscal Year 2025 Revenues and Expenditures include one-time additions that do not carry forward to Fiscal Year 2026 and beyond.

The Fiscal Year 2025 Proposed Budget reflects additional revenue of \$59.6 million primarily associated with continued growth in property tax and franchise fees. There are also additional increases in future fiscal years when compared to the prior Five-Year Outlook. The increase in Property Tax revenues is due to elevated median home prices, stable unemployment rates, and continued demand for limited housing stock. Lastly, forecasted franchise fee revenues have increased from the Five-Year Outlook as a result of the assumption that the contribution of franchise fee revenue to the Climate Equity Fund and the Energy Independence Fund will be suspended, and the revenue would instead be received in the General Fund.

As reflected in **Table 4 - Updated Fiscal Year 2025-2029 Five-Year Financial Outlook**, expenditures are projected to be \$5.9 million less in Fiscal Year 2025 than originally projected in the Five-Year Outlook. The primary changes to Fiscal Year 2025 expenditures and beyond include decreases in the General Fund reserve contributions, the use of the Infrastructure Fund to support existing eligible General Fund expenditures, and energy and utilities, which are partially offset with negotiated compensation increases and increases in the City's pension payment. Additional details are included in the General Fund Revenues and General Fund Expenditures sections of this Volume. Additionally, the new facilities/planned commitments include those identified in the Five-Year Outlook.

As a result of all these changes, the General Fund is projected to have significant deficits through Fiscal Year 2029. These updated Outlook projections demonstrate the importance of developing multi-year strategies to correct the projected structural budget deficits, where ongoing expenditures exceed ongoing revenues, and demonstrate the City's need for additional ongoing available resources to support the critical needs of the City. In Fiscal Year 2026, a projected \$200.0 million in other dedicated funding sources would be needed to minimize service level impacts and avoid budget reductions.

A full update to the Five-Year Outlook for Fiscal Years 2026-2030 will be released in November 2024.

## General Fund and Risk Management Reserves

The City's Reserve Policy was adopted by the City Council in 2002 to establish essential reserves, strengthen the City's financial position, and address unexpected emergencies or unanticipated liabilities. Maintaining strong reserves positions the City to weather significant economic downturns more effectively, manage the consequences of outside agency actions that may result in revenue reductions, and address unexpected emergencies, such as natural disasters, catastrophic events caused by human activity, or excessive liabilities or legal judgments against the City.

# Citywide Budget Overview

## General Fund Reserves

In December 2022, the City Council approved updates to the Reserve Policy to modify the annual funding targets for the General Fund's Emergency Reserve and Stability Reserve. The updated policy kept the goal of achieving a combined reserve balance equal to 16.7 percent of the most recent three-year average of annual audited General Fund operating revenues, which is a best practice per the Government Finance Officers Association (GFOA); however, the timeline to achieve that goal was extended from Fiscal Year 2025 to Fiscal Year 2030.

In line with those updates, the Fiscal Year 2024 Adopted Budget included a planned contribution of \$8.1 million to the General Fund Reserves to meet the Reserve Policy target of 13.58 percent. After the development of the budget, the City's Fiscal Year 2023 Annual Comprehensive Financial Report (ACFR) was completed, and based on the audited actual revenues contained within, the reserve contribution for Fiscal Year 2024 was increased to \$8.4 million to meet target levels. Although the Fiscal Year 2024 Mid-Year Budget Monitoring Report (Mid-Year Report) assumed the contribution of \$8.4 million to the reserves, it is now proposed that the reserve contribution will be delayed preserving additional excess equity to help balance the Fiscal Year 2025 budget.

Similarly, the Fiscal Year 2025 Proposed Budget includes a recommendation to delay the planned reserve contribution, which was estimated to be approximately \$21.4 million based on the Mid-Year Report and the assumed Fiscal Year 2024 contribution occurring. This action would allow the City to maintain its current reserve levels, while also limiting additional reductions to operations, which would negatively impact service levels for City residents.

**Table 5 - General Fund Reserves** shows the impact on the reserve's level and percentage due to the planned delay of the Fiscal Year 2024 and 2025 General Fund Reserve contributions.

**Table 5 - General Fund Reserves (in millions)**

Target Date	Emergency Reserve	Stability Reserve	Total General Fund Reserve	Reserve Percentage	Reserve Policy Target	Reserve Policy Percentage
June 30, 2023	\$106.1	\$99.5	\$207.1	14.30%	\$207.1	14.30%
June 30, 2024	\$106.1	\$99.5	\$207.1	13.05%	\$215.4	13.58%
June 30, 2025	\$106.1	\$99.5	\$207.1	11.87%	\$236.9	13.58%

## Risk Management Reserves

The City's Reserve Policy includes additional reserves that are maintained by the Risk Management department and provide support to address certain claims made against the City. The Public Liability reserve is funded by the General Fund and supports claims arising from real or alleged acts on the part of the City, including claims of bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions. The Workers' Compensation and Long-Term Disability reserves are funded by citywide contributions and support medical and disability costs for industrial injury claims, and non-industrially disabled City employees with income and flexible benefits coverage, respectively.

Each of the Risk Management reserves has differing reserve target balances, which they are all expected to meet in Fiscal Year 2024. The target levels for each reserve utilize a smoothing methodology that incorporates the outstanding claims from the respective annual actuarial liability valuations for the three most recent fiscal years. The target percentages for the Public Liability, Workers' Compensation, and Long-Term Disability reserves are 50%, 12%, and 100%, respectively.

Due to the General Fund being a primary contributor to each of the Risk Management reserves, the Fiscal Year 2025 Proposed Budget includes a recommendation to delay any additional contributions to the funds in excess of those intended to support annual operating expenditures. In Fiscal Year 2025, the Public

# Citywide Budget Overview

Liability and Long-Term Disability reserves will be met while the Workers' Compensation Reserve will be underfunded by \$1.2 million. The reserve target amounts for the Public Liability and Long-Term Disability Reserves remain the same when compared to the Fiscal Year 2024 targets. The Workers' Compensation Reserve is seeing a year over year increase in the reserve target amount from Fiscal Year 2024 due to the three-year average in the outstanding Actuarial Liability increasing by \$10.0 million. The contribution amount associated with this increase is \$1.2 million, or 12%, and is not projected to be met to limit additional operational cuts impacting service levels to City residents. The General Fund portion of the Workers' Compensation Reserve is estimated to be \$1.0 million.

**Table 6 – Risk Management Reserves** shows the impact on the reserve levels for each respective Risk Management fund due to the planned one-time delay of the Fiscal Year 2025 reserve contributions.

**Table 6 – Risk Management Reserves (in millions)**

Reserve Fund	FY 2025 Projected Reserve Balance	Reserve Percentage	FY 2025 Est. Reserve Policy Target	Reserve Policy Percentage
Public Liability	\$38.4	50.0%	\$38.4	50.0%
Workers' Compensation	\$35.5	11.6%	\$36.7	12.0%
Long-Term Disability	\$5.0	100.0%	\$5.0	100.0%

## Other Fiscal Considerations

This section details other fiscal considerations that are not included in the Fiscal Year 2025 Proposed Budget but have the potential to impact City revenues in future years. For all these other fiscal considerations, the impact is still to be determined. Examples of other fiscal considerations include previously approved ballot measures that have not been implemented yet, are still under litigation, or measures that are currently being considered by the Mayor and/or Council to be placed on the ballot in November 2024. Since the outcome of these items could significantly impact the City's budgetary landscape, they are discussed in more detail below.

### TOT Increase (Measure C):

Measure C was a 2020 citizens' initiative to raise the Transient Occupancy Tax in San Diego. The increased tax would support the expansion of the San Diego Convention Center, create a dedicated funding source for homelessness programs and services, and fund necessary road repairs across the City. The measure was included on the March 3, 2020, ballot and required approval by two-thirds of San Diego voters; however, recent legal rulings indicate that a simple majority was needed for the measure to pass because it was a citizens' initiative, as opposed to a City-sponsored initiative which requires a two-thirds super-majority vote. The City has been waiting on a final decision from the courts on the validity of the measure to proceed with implementation. In August 2023, the California State Court of Appeal declared that "Measure C, as a citizens' initiative, was subject to a simple majority vote[;]" however, the court made that determination based on the assumption that Measure C was a citizens' initiative. The appellate court returned the case for additional proceedings to determine if the measure was a citizens' initiative. Once the case is resolved, an estimated \$291.0 million could be generated in the first five years for the Convention Center, and \$202.0 million could be generated for homelessness programs and services which could lessen the fiscal impact to the General Fund.

### People's Ordinance (Measure B):

During the November 2022 election, a majority of City voters approved Measure B, a proposition placed on the ballot by the City Council to amend sections of the Municipal Code commonly referred to as the People's Ordinance. The measure, along with recodifying the City's responsibilities for waste collection services, allowed for the City to recover costs to perform City force solid waste collection services. Implementing a

# Citywide Budget Overview

cost-recoverable fee will eliminate the burden on the General Fund to provide a cost-free service to a portion of the population. Implementation of a new fee structure is a multi-year process that is contingent on Proposition 218 compliance and City Council adoption.

The Fiscal Year 2025 Proposed Budget includes a total of \$6.1 million and 16.00 FTE positions to support a waste collection cost of service study, stakeholder engagement process, and a billing solution and software integration to implement the amendment. Fiscal Year 2024 Adopted Budget and Fiscal Year 2025 Proposed Budget items specifically related to the implementation of the amendment to the People's Ordinance have been moved to the new Solid Waste Disposal Enterprise Fund. Revenue from the collection service fees (expected to begin in Fiscal Year 2026, subject to required approvals) will reimburse those expenditures and is expected to contribute to a significant reduction in the General Fund once collection services costs are moved into the Solid Waste Disposal Fund.

## **Sales Tax Measure:**

On March 20, 2024, the City Council's Rules Committee considered a proposed ballot measure for the November 2024 Election to establish a one-cent general purpose transactions and use (sales) tax. This item was the initial discussion of the proposed ballot measure, and the Committee voted to request the Mayor's Office and Council District 7 work with the Independent Budget Analyst and City Attorney to provide preliminary fiscal, operational, and legal analyses of the proposal and report back to the Rules Committee. If a one-cent increase to sales tax is placed on the November 2024 ballot, and approved by voters, it is estimated that it could double the City's sales tax revenues. The Fiscal Year 2025 Proposed Budget includes \$392.7 million for Sales Tax, so for illustrative purposes, it could double sales tax or bring in an additional \$392.7 million in a full year to enhance public services; address deferred maintenance; upgrade infrastructure; improve roads, parks and facilities; and stimulate economic growth by creating jobs, attracting businesses, and enhancing property values of City residents. Current estimates for Fiscal Year 2025 anticipate that if passed, the sales tax increase would be in effect for a quarter of the fiscal year totaling \$98.2 million.

## **Stormwater Infrastructure and Disaster Response Measure:**

On February 21, 2024, the City Council's Rules Committee considered a proposed ballot measure for the November 2024 Election which would create a dedicated revenue source for stormwater infrastructure and disaster response. This was an initial discussion of the proposed ballot measure, and the Committee voted to request that the Council District 9 office work with the Independent Budget Analyst and Stormwater Department to furnish background information, provide preliminary fiscal and operational analyses of the proposal, and report back to the Rules Committee. The proposed ballot measure was brought forward in response to the recent storm that significantly impacted the San Diego region on January 22, 2024, and could help provide a dedicated source for improved operations and maintenance of the stormwater system; stormwater capital projects including green infrastructure, flood control, and unimproved streets; flood disaster response and recovery; habitat restoration and revitalization; and water quality and regulatory compliance. Additional information about the proposed ballot measure, which could include options for the rate of the special parcel tax, is anticipated to be presented at a Rules Committee meeting later in spring 2024.

## **Street Pavement**

In the Fiscal Year 2025 Proposed Budget, the Transportation Department has allocated \$158.1 million for the Street Pavement Program. The Department's long-term goal is to maintain the City's Street network in good condition, which equates to an average network pavement condition index (PCI) of 70 or above. Because of long-term under-investments in the City's road network, the PCI has fallen to 63 since the last condition assessment performed in 2016.



# Citywide Budget Overview

The Street Pavement Program consists of maintenance activities including asphalt repair, asphalt trench restoration, pothole repair, and slurry seal road repair and capital activities including overlay and reconstruction road repair. These activities repair, maintain, and improve the City's 3,000 miles of streets and alleys to provide high-quality infrastructure that individuals can safely drive, walk, and ride on. Transportation Department employees also support other divisions and departments citywide to ensure that all individuals are provided a safe, reliable, and accessible roadway network throughout the City, responding daily to roadway repair needs, and improving the transportation system to promote efficient movement of people and goods. **Table 7 - Street Pavement Program** displays the allocation of funding to each maintenance and capital activity.

**Table 7 - Street Pavement Program**

Street Pavement Program Type	Project ID	FY 2025 FTE	FY 2025 PE	FY 2025 NPE	FY2025 EXP
Asphalt and Pothole Repair	O&M	58.00	\$5,721,049	\$6,118,628	\$11,839,677
Asphalt Trench Restoration	O&M	61.00	\$5,379,041	\$162,764	\$5,541,805
Slurry and Scrub Seal Road Repair	O&M	0.00	\$0	\$36,124,284	\$36,124,284
Overlay and Reconstruction Road Repair	AID00005/ RD25000	0.00	\$0	\$104,585,001	\$104,585,001
<b>Total Street Pavement Program Type</b>		<b>119.00</b>	<b>\$11,100,090</b>	<b>\$146,990,677</b>	<b>\$158,090,767</b>

Each of the activities in the Street Pavement Program is funded through various revenue sources, such as the Road Maintenance & Rehabilitation Account, Gas Tax, TransNet, General Fund revenues, and debt financing. The Fiscal Year 2025 Proposed Budget does not include any costs associated with upgrading unimproved streets and alleys across the City.

## User Fee Update

In accordance with Council Policy 100-05: User Fee Policy, the Department of Finance coordinates a Comprehensive User Fee Study every three to five years that identifies the cost of services for activities that charge a user fee. The study develops a rate that will make the service cost recoverable to the City. Variables that affect the user fee can include changes to staff salary, cost of supplies, energy and fuel rates, and a variety of other factors. While the comprehensive user fee study occurs every three to five years, which is a Government Finance Officers Association (GFOA) best practice, it is important to note, Council Policy 100-05 requires that departments perform an annual review, as part of the budget process, to analyze and update user fees based on Consumer Price Index (CPI) or other annually adjusted inflators.

In calendar year 2022, the Department of Finance conducted a Comprehensive User Fee Study, in which all General Fund and Non-General Fund departments that charge user fees participated. The study required departments to analyze how each user fee was impacted by the COVID-19 pandemic, and the results of the study were incorporated into the Fiscal Year 2023 Budget. In Fiscal Year 2025, the City anticipates conducting another Comprehensive User Fee Study to evaluate the impact of citywide salary increases, updated pension contributions, and inflation on the cost of providing government services. An updated comprehensive user fee update is projected to be completed and presented to the Budget and Government Efficiency Committee and City Council in calendar year 2025, with the goal of implementation in Fiscal Year 2026.

# Citywide Budget Overview

## Fiscal Year 2025 Critical Expenditures

In addition to solving the baseline revenue shortfall, the Fiscal Year 2025 Proposed Budget prioritizes the maintenance of current core services, while allowing for select budget additions needed to comply with various mandates, address quality of life issues, provide public safety, support homelessness programs and services, and operate new parks and library facilities. Program summaries for the Infrastructure Fund, Climate Equity Fund, Homelessness Programs and Services, Climate Action Plan, Vision Zero, the Use of One-Time Resources, and Citywide Personnel Expenditures are included in the following sections.

For a summary of all significant budget adjustments included in the General Fund, please refer to the General Fund Expenditures section of this Volume.

## Infrastructure Fund (Charter Section 77.1)

In June 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculation to fund the Infrastructure Fund is based on the following:

- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2042
- General Fund Pension Cost Reduction – for Fiscal Year 2018 through Fiscal Year 2042, any amount of pension costs below the base year of Fiscal Year 2016

Prior to Fiscal Year 2024, the calculation to fund the Infrastructure Fund included a Major Revenues Increment based on an amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees. However, the City Charter only required this increment for Fiscal Year 2018 through Fiscal Year 2022.

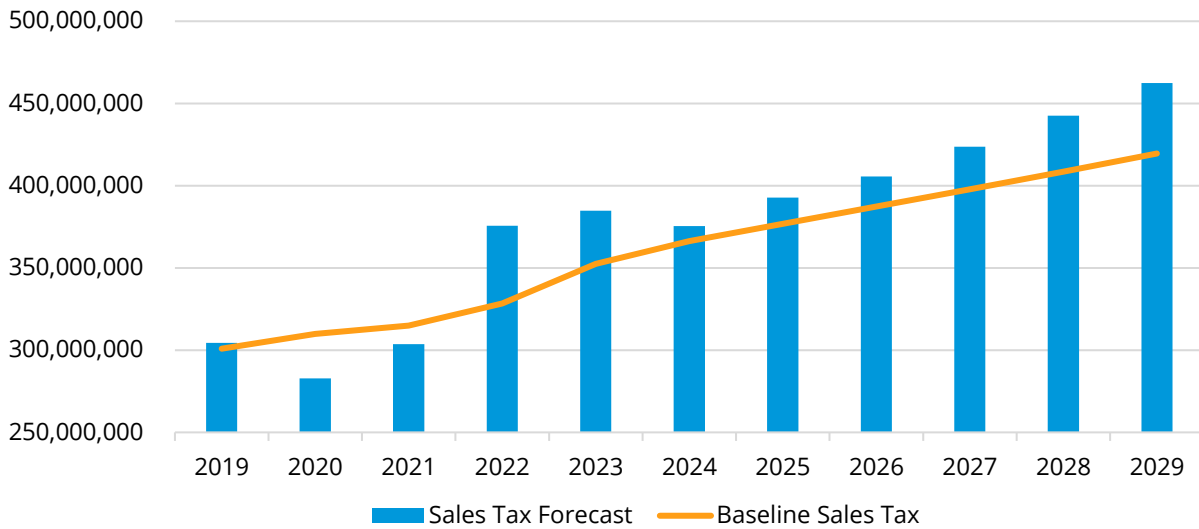
Based on this calculation, the required Infrastructure Fund contribution for Fiscal Year 2025 totals \$19.7 million. This amount is primarily attributed to the sales tax increment calculation; the General Fund Pension Cost Reduction calculation remains above the base year of Fiscal Year 2016.

Based on the definitions in Charter Section 77.1, \$19.7 million is required to be deposited into the Infrastructure Fund for Fiscal Year 2025 unless the Mayor recommends the suspension of Charter section 77.1 for one fiscal year, and two-thirds of the City Council approves that suspension. For Fiscal Year 2025, the deposit is proposed to be made; however, eligible expenditures are also proposed to be transferred from the General Fund within the General Services, Stormwater and Transportation Departments to the Infrastructure Fund. This includes \$3.0 million to support repairs and maintenance for City buildings; \$4.8 million to support Stormwater channels, pump stations, storm drains, watershed planning, capital support and levee maintenance; and \$11.9 million for repair and maintenance of sidewalks, streetlights, traffic signals, signage maintenance, slurry seal, and reimbursements for services related to the aforementioned items.

**Figure 2: Proposition H Sales Tax Baseline Comparison Outlook** illustrates a comparison outlook between the calculated baseline for sales tax and the contribution to the Infrastructure Fund. The baseline sales tax is subject to change and adjusted by the California Consumer Price Index (CCPI) for each fiscal year of the outlook years.

# Citywide Budget Overview

**Figure 2 - Proposition H Sales Tax Baseline Comparison Outlook**



\*Sales tax data for Fiscal Years 2019-2023 reflect actual data

## Climate Equity Fund

The goal of the Climate Equity Fund (CEF) is to provide additional funding for City infrastructure projects to enable underserved communities to better respond to the impacts of climate change. Currently, to be eligible to receive CEF funding, projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieving other climate equity concerns and be in a Community of Concern as identified using the Climate Equity Index. City staff work with community-based organizations, Council offices, and City departments to decide which projects to fund. In accordance with the City Council resolution, the minimum annual allocation to CEF eligible projects is shown below, unless the Mayor recommends, and Council approves the suspension for one fiscal year:

- 1 percent of the total annual revenue received through TransNet.
- 1 percent of the total annual revenue received through Gas Tax
- 10 percent of the total General Fund revenue received through the annual gas and electric franchise fees.

In addition, the fund receives \$1.5 million from the SDG&E Electric Franchise Agreement until Fiscal Year 2026 to further the City's Climate Action and Climate Equity Goals. The Fiscal Year 2025 Proposed Budget includes the suspension of the minimum annual allocation to the CEF but includes the \$1.5 million from the SDGE Electric Franchise Agreement to a CEF-eligible project. Further details are included in Volume III of the Proposed Budget.

## Homelessness Programs and Services

For Fiscal Year 2025, \$95.3 million is proposed to support homelessness programs and services, including \$55.5 million budgeted in the General Fund for the Homelessness Strategies & Solutions Department, \$3.5 million budgeted in the General Fund for the Police Department's Homeless Outreach Team, \$6.2 million budgeted in the General Fund for the Environmental Services Department's Clean San Diego (Clean SD) program, \$250,000 budgeted in the Low- and Moderate-Income Housing Asset Fund (LMIHAF), and \$29.8 million which is anticipated to be supported by grant funding.

**Table 8** - shows the **Homelessness Programs and Services by Department and Funding Source** below.

# Citywide Budget Overview

**Table 8 - Homelessness Programs and Services by Department and Funding Source**

General Fund	FY 2025 Proposed Budget
<b>Homelessness Strategies &amp; Solutions Department</b>	
Homeless Shelter Programs	\$ 47,675,530
Supportive Services and Navigation Programs	11,579,270
Coordinated Outreach	2,625,000
Prevention Programming	2,250,000
Coordination of City Homelessness Programs and Services	6,352,534
<b>Total Programs and Services in Homelessness Strategies</b>	<b>\$ 70,482,334</b>
Use of San Diego Housing Commission Resources	\$ (15,000,000)
<b>Total Homelessness Strategies &amp; Solutions Department Budget</b>	<b>\$ 55,482,334</b>
<b>Police Department</b>	
Homeless Outreach Team	\$ 3,540,830
<b>Total Police Department</b>	<b>\$ 3,540,830</b>
<b>Environmental Services Department</b>	
Clean San Diego*	\$ 6,225,000
<b>Total Environmental Services Department</b>	<b>\$ 6,225,000</b>
<b>Total General Fund</b>	<b>\$ 65,248,164</b>
<b>Low- and Moderate-Income Housing Asset Fund</b>	
Navigation Programs	\$ 250,000
<b>Total Low- and Moderate-Income Housing Asset Fund</b>	<b>\$ 250,000</b>
<b>Grant Funding</b>	
Community Development Block Grant (CDBG)**	\$ 1,000,000
Emergency Solutions Grant (ESG)**	1,029,691
Encampment Resolution Funding (ERF) Grant	4,982,456
County of San Diego Capital Grants	1,079,072
Family Homelessness Challenge Grant (FHCG)	191,151
County of San Diego Domestic Violence Shelter Project Grant	3,000,000
AB179 Domestic Violence Pass-through Grant	1,000,000
Homeless Housing, Assistance and Prevention (HHAP) Grant	17,528,683
<b>Total Grant Funding</b>	<b>\$ 29,811,053</b>
<b>Total Citywide Resources</b>	<b>\$ 95,309,216</b>

Note: Table is not intended to capture all complementary Homelessness Programs and Services related costs within the City.

\*Figure based on contract amounts and does not include personnel expenditure budget for City staff.

\*\*Estimated budget pending final allocations from HUD.

## General Fund

The Fiscal Year 2025 Proposed Budget includes \$65.2 million from the General Fund in the Homelessness Strategies & Solutions, Police, and Environmental Services Departments for the following homeless programs and services:

# Citywide Budget Overview

- Homeless Shelter Programs
- Supportive Services and Navigation Programs
- Coordinated Outreach
- Prevention Programming
- Coordination of City Homelessness Programs and Services
- Homeless Outreach Team in the Police Department
- Encampment & Sidewalk Cleaning through Clean SD

Due to a decrease in grant funding availability in Fiscal Year 2025, an additional \$11.5 million is proposed in the General Fund for the Homelessness Strategies & Solution Department over the Fiscal Year 2024 Adopted Budget. The increase in General Fund budget will be utilized to support existing programs and enhancements, including the addition of 1,000 new beds to the City's shelter system, and an expansion of the City's Safe Parking Program for unhoused residents who are temporarily residing in their vehicles.

## Homeless Shelters and Services Program

The City of San Diego partners with agencies to operate congregate and non-congregate shelters that serve individuals experiencing homelessness. These shelters provide meals, restrooms, showers, case management, housing navigation, and mental health and substance abuse services and referrals.

In Fiscal Year 2025, the City General Fund will provide \$47.7 million to support beds at the following shelters:

- Paul Mirabile Interim Housing Shelter
- Connections Interim Housing Shelter
- Bishops Interim Housing Shelter
- Bridge Shelters for Single Adults
- Safe Haven
- Women's Shelter
- Emergency Harm Reduction Center
- Shelters for Youth
- Winter Weather Shelters
- Non-congregate Shelter for Families
- Non-congregate Shelter for Seniors
- Safe Parking Locations
- Safe Sleeping Locations
- New shelter bed capacity

## Supportive Services and Navigation Programs

In addition to these shelter programs, the General Fund will provide \$11.6 million to fund Supportive Services and Navigation Programs. These programs are designed to support unsheltered individuals through system navigation, connecting clients to housing and other resources, and ensuring the health and safety of individuals through increased access to restrooms, showers, safe storage for belongings, and daily needs. These programs include the following:

- Homelessness Response Center
- Day Center for Homeless Adults
- Storage Facilities
- Portable Restroom Facilities

## Coordinated Outreach

The City's Coordinated Street Outreach Program uses trained social workers and peer specialists to connect unsheltered residents with shelter, housing, and supportive services. Street-based case managers practice



# Citywide Budget Overview

"Housing First" principles, working with clients to build individualized plans to move people from unsheltered conditions into housing. The program takes a coordinated approach to ensuring adequate and equitable coverage of outreach teams throughout the City and works to identify trends and proactively respond to critical areas throughout the City. The Coordinated Street Outreach Program includes Caltrans outreach and street outreach from bridge shelters.

The Fiscal Year 2025 Proposed Budget includes \$2.6 million in the General Fund to support this program in the Homelessness Strategies & Solutions Department.

## Prevention Programming

The Fiscal Year 2025 Proposed Budget includes \$2.3 million in the General Fund for the continuation of the Housing Instability Prevention Program (HIPP). HIPP helps pay rent and other housing-related expenses for 300 families in the City of San Diego with low income and unstable housing situations (e.g., those facing eviction for nonpayment of rent).

## Coordination of City Homelessness Programs and Services

The Fiscal Year 2025 Proposed Budget also includes \$6.4 million in the Homelessness Strategies & Solutions Department associated with staff coordination of citywide homelessness programs and services. In Fiscal Year 2025, the Proposed Budget includes 16.38 FTE positions in the department for total personnel expenditures of \$2.7 million. Also included in this amount are \$3.6 million in non-discretionary costs, including rent leases, information technology services and utilities for shelter sites throughout the city. These costs are determined outside of the department's control and are managed by provider departments within the City of San Diego.

## Use of San Diego Housing Commission Resources

The Fiscal Year 2025 Proposed Budget assumes the San Diego Housing Commission will leverage its resources to support \$15.0 million in homelessness programs and services, on a one-time basis. As a result, there is a corresponding one-time reduction of \$15.0 million in expenditures in the Homelessness Strategies & Solutions Department. The specific funding sources that will be used, and the programs and services to be supported by the San Diego Housing Commission are still to be determined. Given the City Council's role, as the Housing Authority, of approving the San Diego Housing Commission's annual budget, the Fiscal Year 2025 Proposed Budget requests that the Housing Authority recommend modification of the San Diego Housing Commission's Fiscal Year 2025 Budget to include the one-time use of \$15.0 million in Housing Commission resources, for this purpose.

## Homelessness Outreach Team in Police Department

The Police Department's Homeless Outreach Team (HOT) uses a community-oriented policing approach to address the unique needs of the City's homeless population. HOT team leaders bring together behavioral health clinicians from the Psychiatric Emergency Response Team (PERT), public health nurses, and social workers from the County of San Diego Health and Human Services Agency to provide outreach and engagement services throughout the City of San Diego, to connect unsheltered individuals with available services. HOT engages with individuals who may otherwise be subject to enforcement action for violation of various local ordinances and state statutes. Its approach is a means to connect individuals with services in a way that avoids contact with the criminal justice system.

The Fiscal Year 2025 Proposed Budget includes \$3.5 million from the General Fund to support personnel and non-personnel expenditures in the San Diego Police Department.

# Citywide Budget Overview

## Encampment & Sidewalk Cleaning through Clean SD

The Clean SD Division of the Environmental Services Department (ESD) oversees three programs directly related to homelessness:

**Encampment Abatements:** ESD provides at least 24-hour notice to individuals in homeless encampments located on public or city-owned property, advising them to relocate and secure their personal belongings before an abatement occurs. During abatements, waste is removed, and the area is sanitized. If personal items are found during this process and qualify for storage, an Impound Notice will be posted detailing the steps for claiming the items. The items will then be cataloged and stored for at least 90 days and will be available to be reclaimed by the owner.

**Enhanced Hot Spots:** ESD provides public right-of-way large waste removal focused specifically on areas most heavily impacted by waste resulting from homeless encampments.

**Sidewalk Sanitizing, Incidental Biohazardous Waste Removal, and Sidewalk Resets:**

- **Sidewalk Sanitizing:** Sidewalks are sanitized, either proactively or following an encampment abatement, to reduce the potential presence of pathogens, bacteria, and communicable diseases.
- **Incidental Biohazardous Waste Removal:** The removal and disposal of incidental biohazardous waste from the public right-of-way, primarily consisting of human waste and hypodermic needles.
- **Sidewalk Resets:** Power washing services to remove heavily impacted debris from the sidewalk to allow the Sidewalk Sanitizing process to be more effective.

The Fiscal Year 2025 Proposed Budget includes 32.00 FTE positions and \$6.2 million in contractual services from the General Fund to support these programs in the Environmental Services Department.

## **Grant Funding for Homelessness Strategies & Solutions**

In Fiscal Year 2025, the City is anticipated to leverage a total of \$29.8 million in State and Federal grant funding to address the immediate emergency needs of individuals and families experiencing homelessness, or at imminent risk of homelessness. This includes \$3.0 million in County of San Diego Domestic Violence grant funding, \$1.0 million in Community Development Block Grant (CDBG) funding, and \$1.0 million in Emergency Solutions Grant funding for homelessness-related programs and services, as shown below. Additionally, \$1.1 million is included from County of San Diego Capital Grants for shelter improvements. The City is also anticipated to leverage \$23.7 million in Fiscal Year 2025 from multiple State of California grants, including the Homeless Housing, Assistance, and Prevention (HHAP) grant program; Assembly Bill 179 funding for startup costs for emergency shelter for victims of domestic violence; the Encampment Resolution Funding (ERF) grant program; and the Family Homelessness Challenge Grant (FHCG). HHAP grants were allocated by the State in five rounds between Fiscal Year 2020 and Fiscal Year 2025.

## **Community Development Block Grant (CDBG) and Emergency Solutions Grant Funding**

In Fiscal Year 2025, \$1.0 million in CDBG program allocations and \$1.0 million in Emergency Solutions Grant (ESG) allocations are anticipated to fund homeless programs, services, and projects. The \$1.0 million CDBG Block grant funding will support the Non-Congregate Shelter for Families, while the \$1.0 million in ESG funding will support Rapid Rehousing, Connections Interim Housing Shelter, and the Paul Mirabile Interim Housing Shelter.

## **Homeless Housing, Assistance and Prevention (HHAP) Funding**

The Homeless Housing, Assistance, and Prevention (HHAP) grants are one-time block grants that provide local jurisdictions in the State of California with funding to support regional coordination and expand or

# Citywide Budget Overview

develop local capacity to address their immediate homelessness challenges. The City of San Diego was previously awarded approximately \$22.5 million in HHAP Round 1 grant funds in 2020; approximately \$10.6 million in Round 2 grant funds in 2021; approximately \$27.5 million in Round 3 grant funds in 2022; and approximately \$22.5 million in Round 4 grant funds in 2023. In February 2024, the City of San Diego received notification of an additional \$29.9 million grant allocation for a fifth round of HHAP funding, \$14.9 million of which is projected to be received in Fiscal Year 2025.

In Fiscal Year 2025, it is projected that \$17.5 million in HHAP funding will be used to support the following:

## ***Shelters and Services***

\$13.2 million to support the following programs:

- Bridge Shelter at 16th & Newton
- Bridge Shelter at 17th & Imperial
- Youth Shelters and Case Management
- Safe Parking program

## ***Coordinated Street Outreach Program***

HHAP funding of \$2.5 million is designated for the Coordinated Street Outreach program to amplify the General Fund contribution and ensure adequate and equitable coverage of outreach teams across the City.

## ***Family Reunification Program***

The family reunification program seeks to connect homeless individuals with family members and support systems across the United States. HHAP funding in the amount of \$750,000 will continue to support this program in Fiscal Year 2025.

## ***Rapid Rehousing Program***

HHAP programming includes \$434,000 allocated to continue rapid rehousing programs currently in effect. Rapid rehousing provides homeless individuals or individuals at imminent risk of becoming homeless with identification of housing, short-term rental assistance, and other services.

## ***Administrative Costs***

A total of \$712,000 in costs to administer the HHAP programs are planned for Fiscal Year 2025. These costs are charged by City staff and staff from the San Diego Housing Commission.

## **Encampment Resolution Funding (ERF) and Family Homelessness Challenge Grant (FHCG)**

In Fiscal Year 2025, \$4.9 million in Encampment Resolution Funding (ERF) grant program allocations are anticipated to fund homelessness programs, services, and projects.

ERF funding will support contracted outreach teams, rental subsidies and case management, and housing navigation services. Three distinct programs will be administered through this grant program, including a program initiated in District 3 in Fiscal Year 2023, and programs in District 7 and District 9 initiated in Fiscal Year 2024.

In Fiscal Year 2025, it is projected that \$191,000 in Family Homelessness Challenge Grant (FHCG) funding will support existing Safe Parking locations.

# Citywide Budget Overview

## County of San Diego Domestic Violence Grant Funding, AB 179 Grant Funding and County of San Diego Capital Grant Funding

In Fiscal Year 2025, it is projected that \$1.0 million in Assembly Bill 179 funding and \$3.0 million in County of San Diego Domestic Violence grant funding will be used for startup and operational costs for an emergency shelter for victims of domestic violence.

The County of San Diego Capital Grants total \$1.1 million and are anticipated to fund costs associated with the following shelters: Non-congregate Shelter for Families, Non-congregate Shelter for Seniors, Winter Weather Shelters, and Rose Canyon safe parking program.

## Implementation of the Climate Action Plan

On August 2, 2022, the City Council adopted the 2022 Climate Action Plan (CAP), setting a new community-wide goal of net-zero emissions by 2035, committing San Diego to an accelerated trajectory for greenhouse gas reductions. Achieving net-zero emissions will improve the air we breathe, the communities we live in, and our overall quality of life. The CAP identifies six (6) equity-focused strategies to achieve a goal of net zero emissions by 2035 through reducing and avoiding GHG emissions:

- Strategy 1: Decarbonization of the Built Environment
- Strategy 2: Access to Clean and Renewable Energy
- Strategy 3: Mobility and Land Use
- Strategy 4: Circular Economy and Clean Communities
- Strategy 5: Resilient Infrastructure and Healthy Ecosystems
- Strategy 6: Emerging Climate Actions

Staff developed an Implementation Plan that provided further information on funding needs, performance metrics, time frame, and implementation pathways. Staff released a draft Implementation Plan and Implementation Cost Analysis (ICA) in February 2024. The final versions of the Implementation Plan and ICA can be found here: <https://www.sandiego.gov/sustainability-mobility/climate-action/cap>

Over the next five years of implementation of the CAP, City staff will report on progress to City Council and the public through annual progress reports and comprehensive GHG emissions inventories at least every two years, depending on data availability. Additionally, in response to the 2020 CAP audit, staff have prepared an Administrative Regulation (AR) to establish annual department-level work plans for the implementation of the CAP with established responsibilities for overall CAP implementation. Work plans have been developed and can be found at the following link:

<https://www.sandiego.gov/sustainability-mobility/climate-action/cap>

The City will accelerate the adoption of electric vehicles, incentivize employees to work remotely, and encourage the use of alternative modes of transportation. The City has successfully shifted 99 percent of city accounts to 100 percent clean energy through San Diego Community Power and anticipates that the remaining accounts will transition over the course of Fiscal Year 2025.

Principles of sustainability and projects that reduce GHG emissions or improve the City's economic, social, or environmental sustainability are woven throughout many departments and functions within City operations. However, the City budget is structured by functional departments rather than by sector or initiatives. Because the efforts that support the CAP cross many departments and are embedded in many different projects and initiatives, the CAP Implementation Budget Summary presented here highlights new funding which is requested through the City's official budget process to support the various strategic areas of the CAP, to facilitate a discussion about implementation of the CAP. Of note, throughout the year there are other funding sources (e.g., Department's existing operating budgets and grants) or budget adjustments that are not captured in this report but do assist in achieving the City's CAP goals.

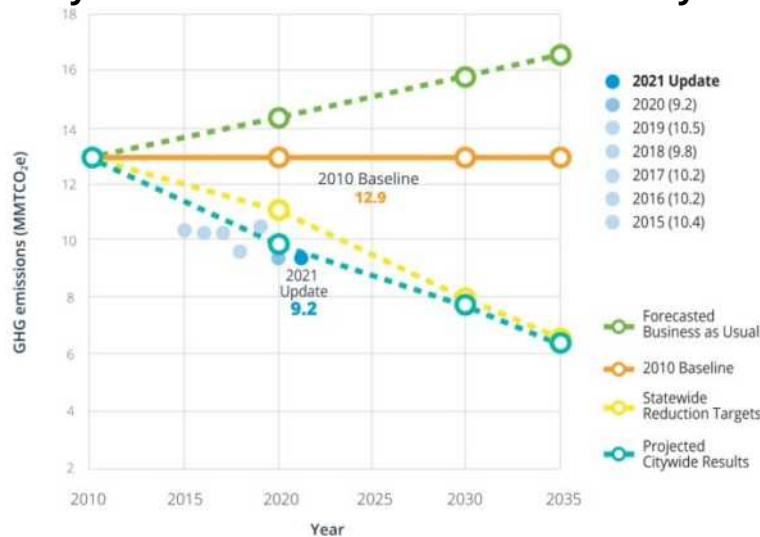
# Citywide Budget Overview

San Diego's CAP is considered a national model. The City is breaking new ground in policies, programs, and methodologies to implement the plan. As a national leader, techniques for implementing evolve and improve over time as processes are established, metrics are created or enhanced, and annual monitoring begins. The Fiscal Year 2025 Proposed Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making.

## Progress Towards Achieving Climate Action Plan Goals

**Figure 3 - Citywide Greenhouse Emissions Inventory and Projections** shows the most recent citywide GHG inventory. The total GHG emissions from San Diego in 2021 were approximately 9.6 million metric tons CO<sub>2</sub>e (MMT CO<sub>2</sub>e), a 25 percent decrease from 2010. Reductions in GHG emissions from electricity consumption, transportation, solid waste, and water use offset some increases seen from natural gas consumption and wastewater production year-over-year. The budget analysis incorporated below was developed using the strategies and actions from the new 2022 CAP.

**Figure 3 - Citywide Greenhouse Emissions Inventory and Projections**



## Summary of Climate Action Plan Adopted Budget

**Table 9 - CAP Budget Changes Across City Departments** is a summary of investments across City departments in Fiscal Year 2025 that support the six strategic areas of the CAP. The investment amounts represent new resources included in the Fiscal Year 2025 Proposed Budget. These changes are added to existing CAP investment in the departments' continuing appropriations. CAP-related budget changes included in the Fiscal Year 2025 Proposed Budget total \$761.0 million and include operating and capital expenditure budgets.

**Table 9 - CAP Budget Changes Across City Departments**

Climate Action Plan Fiscal Year 2025 Proposed Budget			
Strategy	Direct	Indirect	Total
Overarching Implementation	\$ -	\$ (86,563)	\$ (86,563)
Strategy 1 - Decarbonization of the Built Environment	5,515,041	1,097,449	6,612,490
Strategy 2 - Access to Clean & Renewable Energy	1,700,492	(783,449)	917,043
Strategy 3 - Mobility & Land Use	62,883,115	13,156,697	76,039,812
Strategy 4 - Circular Economy & Clean Communities	8,035,860	18,606,893	26,642,753
Strategy 5 - Resilient Infrastructure and Healthy Ecosystems	122,878,416	527,980,240	650,858,656
Strategy 6 - Emerging Climate Actions	-	-	-
<b>Total</b>	<b>\$ 201,012,924</b>	<b>\$ 559,971,267</b>	<b>\$ 760,984,191</b>



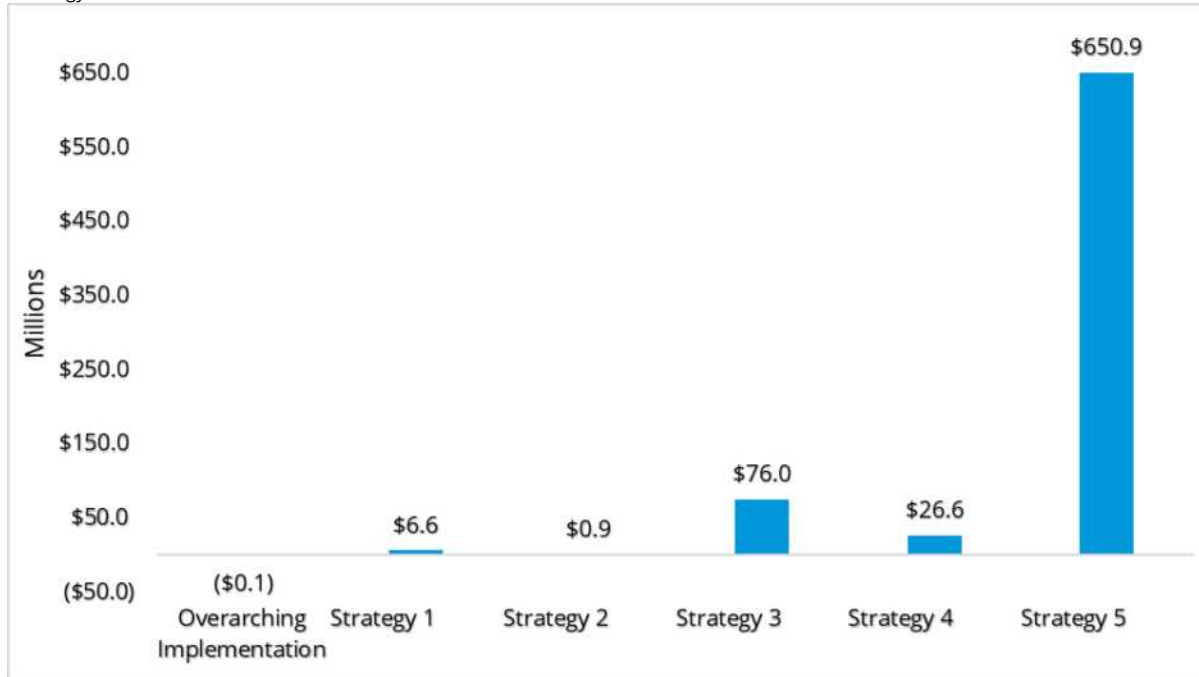
# Citywide Budget Overview

This budget analysis identifies both direct and indirect CAP efforts. Direct CAP efforts are explicitly identified as actions in the CAP (e.g., landfill gas capture) or directly support the CAP GHG reduction goals (e.g., increasing sidewalks or bikeways to increase walking or biking). Indirect CAP efforts are not explicitly referenced in the CAP or only partially support the CAP through climate change efforts (e.g., funding for pump station or sewer pipe repairs that will indirectly impact water facilities).

**Figure 4 - Climate Action Plan Adopted Budget Changes by Strategy** represents these investments by each CAP strategy.

**Figure 4 - Climate Action Plan Adopted Budget Changes by Strategy<sup>1</sup>**

<sup>1</sup>Strategy titles noted in Table 9.



## Vision Zero

The City remains committed to Vision Zero efforts to eliminate all traffic fatalities and severe injuries in San Diego.

In the Fiscal Year 2025 Proposed Budget, \$33.2 million is being allocated to implement the City's Vision Zero goals, including \$13.4 million for bicycle facilities, \$100,000 for guard rails, \$5.0 million for sidewalks, \$150,000 for streetlights, \$508,745 for traffic calming measures, \$8.8 million for traffic signals, \$391,543 for median installation, \$4.2 million for bridges, and \$550,000 for street and road modifications. **Table 10 - Vision Zero Projects** displays the allocation of funds to applicable Vision Zero projects.

**Table 10 - Vision Zero Projects**

Vision Zero Project Type/Grouping	Project ID	FY 2025 Proposed Budget <sup>1</sup>
<b>Bicycle Facilities</b>		
Bike Racks Citywide	O&M	\$ 50,000
Bike Striping Citywide	O&M	400,000
Safe & Sustainable Transportation All Ages & Abilities Team (STAAT)	O&M	1,100,000
<b>Bicycle Facilities</b>	<b>AIA00001</b>	<b>272,840</b>

# Citywide Budget Overview

Vision Zero Project Type/Grouping	Project ID	FY 2025 Proposed Budget <sup>1</sup>
AC Water & Sewer Group 1048 (BL)	B23090	64,538
ACC Sewer Group 851 (BL)	B23089	51,000
Balboa Park Pipeline Repl (BL)	B23017	100,000
University City Improv 1 (BL)	B22105	57,302
Coastal Rail Trail	S00951	50,000
Normal Street Promenade	S22012	6,429,550
Palm Avenue Interstate 805 Interchange	S00869	5,109,531
<b>Bicycle Facilities Total</b>		<b>\$ 13,411,921</b>
<b>Guard Rails</b>		
<b>Guard Rails</b>	<b>AIE00002</b>	<b>\$ 100,000</b>
Torrey Pines Rd, Prospect-Coast Walk GR	B19056	100,000
<b>Guard Rails Total</b>		<b>\$ 100,000</b>
<b>Sidewalks</b>		
<b>New Walkways</b>	<b>AIK00001</b>	<b>\$ 1,155,284</b>
ADA S/W Group 3E W Point Loma	B16100	180,000
70th-Alvarado to Saranac-Sidewalk	B17065	60,000
New Sidewalk in CD4	B22089	240,000
Sea World Dr Sidewalk	B20059	350,000
Wabaska-Voltaire St to Tennyson Sidewalks	B19030	325,284
<b>Sidewalk Repair and Reconstruction</b>	<b>AIK00003</b>	<b>\$ 3,865,812</b>
Sidewalk Replacement Group 1902-CM	B19013	1,475,000
Sidewalk Replacement Group 2330	B23091	1,121,906
Sidewalk Replacement Group 2331	B23092	1,268,906
<b>Sidewalks Total</b>		<b>\$ 5,021,096</b>
<b>Street Lights</b>		
<b>Street Light Circuit Upgrades</b>	<b>AIH00002</b>	<b>\$ 150,000</b>
Abbot Street Series Circuit	B17145	50,000
Plumosa Park Series Circuit Conversion	B17101	100,000
<b>Street Lights Total</b>		<b>\$ 150,000</b>
<b>Signals - Calming/Speed Abatement</b>		
<b>Traffic Calming</b>	<b>AIL00001</b>	<b>\$ 508,745</b>
Kettner Boulevard & Palm Street Hybrid Beacon	B18046	156,045
Osler Street Traffic Calming	B23147	206,700
Rectangular Rapid Flash Beacons GRP 2001	B20093	146,000
<b>Signals - Calming/Speed Abatement Total</b>		<b>\$ 508,745</b>
<b>Traffic Signals</b>		
Traffic Signal Modification	O&M	300,000
<b>Install Traffic Signal Interconnect System</b>	<b>AIL00002</b>	<b>\$ 1,190,000</b>
Montezuma Road Communications Upgrade	B17130	190,000
Traffic Management Center	New	1,000,000

# Citywide Budget Overview

Vision Zero Project Type/Grouping	Project ID	FY 2025 Proposed Budget <sup>1</sup>
<b>Traffic Signals -- Citywide</b>	<b>AIL00004</b>	<b>\$ 3,708,101</b>
31st & Market St School Traffic Signal	B15014	400,000
47th Street and Solola Avenue Traffic Signal	B20141	488,100
Aquarius Camino Ruiz Traffic Signal	B19057	52,001
Beyer Bl @ Smythe Abe Traffic Signal	B14015	900,000
Center City Traffic Signals-15th Street	B22111	1,000,000
Center City Traffic Signals-17th Street	B22112	580,000
Mississippi St @ El Cajon Blvd Traffic Signal	B20140	288,000
<b>Traffic Signals Modification</b>	<b>AIL00005</b>	<b>\$ 3,639,542</b>
32nd St & Market St Intersection Upgrade	B23076	508,229
Downtown Audibles 04th & E S29	B18162	350,000
Linda Vista & Comstock Intersection Upgrade	B23030	530,000
Pacific Hwy & W Palm St Signal Mod	B13008	114,999
Signal Mods in Barrio Logan	B13010	700,000
Traffic Signal Mods Grp 19-01	B19069	116,000
Traffic Signal Mods Grp 20-01	B20075	310,000
Traffic Signal Upgrades Citywide FY14	B14048	51,500
TS Upgrades - Camino Ruiz TX Madison	B24107	958,814
<b>Traffic Signals Total</b>		<b>\$ 8,837,643</b>
<b>Medians</b>		
<b>Median Installation</b>	<b>AIG00001</b>	<b>\$ 391,543</b>
Camino Del Rio West & Moore St Median	B19049	57,857
Chatsworth Blvd RRFB & Ped Refuge Island	B21117	137,416
Foothill Blvd & Loring St Roundabout	B18008	196,270
<b>Medians Total</b>		<b>\$ 391,543</b>
<b>Bridges</b>		
El Camino Real to Via De LaValle (1/2 mile)	S00856	4,249,635
<b>Bridges Total</b>		<b>\$ 4,249,635</b>
<b>Street and Road Modifications</b>		
Market Street-47th to Euclid-Complete Street	S16061	50,000
University Ave Mobility	S00915	500,000
<b>Street Road Modifications Total</b>		<b>\$ 550,000</b>
<b>Total Vision Zero Project Type/Grouping</b>		<b>\$ 33,220,583</b>

## Compensatory Wetland Mitigation

The Stormwater Department oversees the repair, maintenance, and replacement of the City's stormwater system, which requires a comprehensive set of environmental protocols, mitigation measures, and permits. The Fiscal Year 2025 Budget includes \$6.8 million in the Environmental Growth Fund to support compensatory wetland mitigation.

# Citywide Budget Overview

Stormwater facilities can support sensitive habitats that can be negatively impacted by maintenance activities. Local, State, and federal regulatory permits are typically required to perform maintenance. The unavoidable impacts and loss of wetland habitat within City maintained waterways must manage projects to ensure a watershed doesn't experience overall habitat loss. The following three projects have been developed over several years and are planned for construction in Fiscal Year 2025. These projects will provide the required compensatory wetland mitigation for past channel maintenance impacts and allow for future and emergency maintenance to occur within the City's stormwater facilities:

- \$1.8 million for El Cuervo Del Sur Phase II Wetland Mitigation Site
- \$1.6 million for Otay Reed Mitigation Site
- \$3.4 million for Hollister Quarry Mitigation Site

## Updates to Council Policy 100-03 "Transient Occupancy Tax"

Transient Occupancy Tax (TOT) is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code (SDMC) Section 35.0128(b), which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council.

In December 2023, the Council Policy on Transient Occupancy Tax (Council Policy 100-03) was updated to establish a legislative process for the City Council to recommend the use of the 1.0 percent of the TOT, which is commonly referred to as the 1.0 cent Council discretionary allocation. The updated policy requests that the Mayor and Department of Finance, as part of the Proposed Budget, provide the Council with a report on the proposed use of the 1.0 cent of the 10.5 cents of TOT, within the annual budget as it relates to meeting the Council's stated goals for the use of this funding source in the budget priorities resolution.

For Fiscal Year 2025, the City Council's recommendation, per the budget priorities approved in February 2024, is to allocate a portion of the 1.0 cent Council discretionary allocation for Arts, Culture, and Community Festivals. As noted in [IBA Report 24-02 REV](#), the 1.0 cent portion of TOT is equal to 9.52% of total TOT revenue, and the "recommendation is to allocate less than 9.52% – specifically, 6.5% of total TOT revenue, or an estimated \$21.5 million – for Arts, Culture, and Community Festivals, with the remaining \$10.0 million to help balance the General Fund budget."

As requested in the Council Policy, this section provides a report on the proposed use of the 1.0 cent of the 10.5 cents of TOT, as it relates to meeting the Council's stated goals for the use of this funding source in the budget priorities resolution. The entirety of the 1.0 cent Council discretionary allocation is proposed to be transferred into the General Fund for general government purposes. The Fiscal Year 2025 Proposed Budget includes reductions in departments to help balance the budget and allocating the entirety of the 1.0 cent Council discretionary allocation to the General Fund for general government purposes (including public safety, homelessness services, and infrastructure operations and maintenance) helps reduce the need for additional cuts to operations which would negatively impact service levels for City residents.

Although the 1.0 cent Council discretionary allocation is not proposed to support Arts, Culture, and Community Festivals, the Fiscal Year 2025 Proposed Budget for Special Promotional Programs includes \$15.7 million for Arts-related programming funded through the 4.0 cents of TOT, including: \$10.2 million for Organizational Support; \$2.0 million for Creative Communities San Diego; \$500,000 for the Impact Program; \$85,000 for the Public Art Fund allocation; and \$2.9 million for the Cultural Affairs Department, including an allocation to support World Design Capital 2024 programs.

# Citywide Budget Overview

## Mitigation Actions

City staff completed a comprehensive review to develop mitigation actions to address the baseline revenue shortfall and fund the critical expenditures mentioned above. The Fiscal Year 2025 Proposed Budget includes the use of fund balance in excess of General Fund reserves (excess equity), and fund balances from special revenue and internal service funds.

## One-Time Resources

Below are additional details regarding one-time resources used as mitigation actions to address the baseline revenue shortfall and fund critical expenditures:

- \$68.7 million in projected FY 2024 fund balance in excess of reserves, or excess equity.
- \$21.4 million associated with waiving the FY2025 General Fund reserve contribution.
- \$19.7 million associated with the use of Infrastructure Fund to support eligible General Fund expenditures.
- \$15.0 million in San Diego Housing Commission resources to support various homelessness programs and services.
- \$8.5 million associated with waiving the Climate Equity Fund contribution.
- \$7.7 million associated with the Monsanto Class Action Settlement Payment.
- \$6.3 million in Short-Term Residential Occupancy licensing fees.
- \$6.1 million in Employ and Empower grant revenue.
- \$6.1 million from the use of fund balance of Internal Service Funds, including the various Department of Information Technology funds and the Energy Conservation Program Fund.
- \$5.8 million from the sale of Tailgate Park and the recommendation to waive the transfer to the Bridge to Home Program.
- \$5.8 million from the use of the Energy Independence Fund's fund balance and recommendation to waive the franchise fee transfer.
- \$4.5 million from the use of fund balance from the Civil Penalties Fund.
- \$4.5 million associated with the Executive Approval to Hire process through December 2024.
- \$4.3 million in one-time revenue from the Sycamore Facility Franchise Fee.
- \$3.9 million in use of fund balance in the Environmental Growth Funds to reimburse eligible Parks and Recreation expenditures.
- \$3.8 million in use of TOT fund balance to support eligible General Fund reimbursements.
- \$3.1 million in fund balance from the Community Equity Fund.
- \$2.1 million associated with a General Fund discount on Refuse Disposal fees.
- \$2.1 million in fund balance from the Fire/Emergency Medical Services Transportation Fund.
- \$2.0 million in fund balance from the Concourse and Parking Garage Operating Fund.
- \$1.4 million in various one-time grant reimbursements.
- \$1.3 million in COVID-19 FEMA Reimbursements.
- \$1.1 million associated with Budgeted Personnel Expenditure Savings for new positions.
- \$1.0 million associated with delaying the Workers' Compensation Reserve contribution.



# Citywide Budget Overview

## Citywide Personnel Expenditures

The Fiscal Year 2025 Proposed Budget includes a total of \$1.36 billion in budgeted salaries and wages, and \$817.4 million for fringe benefit expenditures, resulting in a total citywide personnel budget of \$2.17 billion.

**Table 11 - Fiscal Year 2025 Personnel Expenditures Budget** illustrates the budgeted FTE positions, salaries and wages, fringe benefits, and total personnel expenditures by fund type.

**Table 11 - Fiscal Year 2025 Personnel Expenditures Budget**

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Fringe Benefits	Budgeted Personnel Expenses
General Fund	8,681.38	\$ 918,520,409	\$ 574,278,979	\$ 1,492,799,388
Special Revenue Funds	1,085.66	125,393,206	65,756,487	191,149,693
Enterprise Funds	3,099.39	272,631,448	154,576,201	427,207,649
Internal Service Funds	379.69	32,578,601	18,785,488	51,364,089
Other Funds	53.00	7,686,578	4,005,934	11,692,512
<b>Total</b>	<b>13,299.12</b>	<b>\$ 1,356,810,242</b>	<b>\$ 817,403,089</b>	<b>\$ 2,174,213,331</b>

<sup>1</sup> Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

**Table 12 - Total City FTE Position Changes Fiscal Year 2024 - 2025** presents the change in positions from Fiscal Year 2024 to Fiscal Year 2025.

**Table 12 - Total City FTE Position Changes Fiscal Year 2024 - 2025**

Fund Type	FY 2024 Adopted Budget	Additions	Reductions	Reorganizations	FY 2025 Proposed Budget	FY 2024 - FY 2025 Change	Percent Change
General Fund	8,512.99	236.91	(84.09)	15.57	8,681.38	168.39	2.0%
Special Revenue Funds	1,078.51	33.50	(5.35)	(21.00)	1,085.66	7.15	0.7%
Enterprise Funds	3,005.21	93.99	(5.24)	5.43	3,099.39	94.18	3.1%
Internal Service Funds	379.46	0.23	-	-	379.69	0.23	0.1%
Other Funds	54.00	-	(1.00)	-	53.00	(1.00)	-1.9%
<b>Total</b>	<b>13,030.17</b>	<b>364.80</b>	<b>(95.85)</b>	<b>0.00</b>	<b>13,299.12</b>	<b>268.95</b>	<b>2.0%</b>

<sup>1</sup> Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

<sup>2</sup> Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE positions.

For details on all position changes, refer to **Attachment A - Fiscal Year 2025 Changes in Full-time Equivalent (FTE) Positions** in the Appendix.

# Citywide Budget Overview

## Salaries and Wages

The Fiscal Year 2025 Proposed Budget includes \$1.36 billion in budgeted salaries and wages, with \$918.5 million, or 67.7 percent, budgeted in the General Fund. **Table 13 - Fiscal Year 2025 FTE Positions by Labor Group** presents the budgeted positions by labor group and fund type.

**Table 13 - Fiscal Year 2025 Budgeted Salaries and Wages** displays the Fiscal Year 2025 Proposed Budget breakdown for salaries and wages by fund type.

**Table 13 - Fiscal Year 2025 FTE Positions by Labor Group**

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds <sup>1</sup>	Labor Group Total
MEA	3,036.68	859.99	1,898.56	144.23	27.00	5,966.46
AFSCME LOCAL 127	1,257.60	36.00	985.50	171.25	-	2,450.35
POA	2,017.23	-	-	-	-	2,017.23
IAFF LOCAL 145	1,067.00	14.00	-	-	-	1,081.00
Unclassified / Unrepresented	763.40	132.67	125.97	37.71	22.00	1,081.75
Classified / Unrepresented	178.99	43.00	89.36	26.50	4.00	341.85
Teamsters Local 911	173.00	-	-	-	-	173.00
DCAA	176.48	-	-	-	-	176.48
Elected Officials	11.00	-	-	-	-	11.00
<b>Fund Total</b>	<b>8,681.38</b>	<b>1,085.66</b>	<b>3,099.39</b>	<b>379.69</b>	<b>53.00</b>	<b>13,299.12</b>

<sup>1</sup> Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

**Table 14 - Fiscal Year 2025 Budgeted Salaries and Wages**

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds <sup>1</sup>	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 858,618,915	\$ 130,775,695	\$ 290,411,174	\$ 34,298,205	\$ 7,593,601	\$ 1,321,697,590
Budgeted Personnel Expenditures Savings	(64,262,000)	(10,208,130)	(32,089,817)	(2,961,640)	-	(109,521,587)
Salary Savings	(2,739,584)	(386,545)	(931,181)	(52,539)	(17,899)	(4,127,748)
Vacation Pay In Lieu	8,755,667	1,792,303	2,436,630	256,447	100,917	13,341,964
Termination Pay/Annual Leave	4,256,760	374,257	936,195	112,225	7,581	5,687,018
Hourly Wages	18,939,980	907,662	605,438	163,287	2,378	20,618,745
Overtime	94,950,671	2,137,964	11,263,009	762,616	-	109,114,260
<b>Total</b>	<b>\$ 918,520,409</b>	<b>\$ 125,393,206</b>	<b>\$ 272,631,448</b>	<b>\$ 32,578,601</b>	<b>\$ 7,686,578</b>	<b>\$ 1,356,810,242</b>

<sup>1</sup> Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

# Citywide Budget Overview

The Fiscal Year 2025 Proposed Budget includes general wage increases and special salary adjustments approved in the Municipal Employees Association (MEA); American Federation of State, County, and Municipal Employees (AFSCME Local 127); and Deputy City Attorneys Association (DCAA) MOUs. At the time of the Fiscal Year 2025 Proposed Budget, the International Associated of Firefighters (Local 145), the Police Officers Association (POA), and Teamsters (Local 911) were still in active negotiations for their Fiscal Year 2025 labor contracts; therefore, a placeholder amount has been included in the Proposed Budget with the hope that negotiations will be completed prior to finalizing the Adopted Budget.

## Budgeted Personnel Expenditure Savings

Budgeted Personnel Expenditure Savings are used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2025 Proposed Budget, the City estimates an amount of personnel savings by department that is attributed to the following: vacancies, normal attrition, leaves of absence, under-filled positions, delays in the creation/filling of positions (Request to Fill), time-dependent add-ons, unplanned termination pay and overtime, and variances in all personnel salary groups due to unforeseen circumstances. These estimates will require that departments monitor Fiscal Year 2025 personnel expenditures against available allocated appropriations; however, this does not prohibit departments from filling any budgeted positions. The Fiscal Year 2025 Proposed Budget for Budgeted Personnel Expenditure Savings is \$109.5 million, representing a decrease of \$9.3 million, or 7.8 percent, from the Fiscal Year 2024 Adopted Budget. Budgeted Personnel Expenditure Savings is included in **Table 14 - Fiscal Year 2025 Budgeted Salaries and Wages**.

**Table 15 - Budgeted Personnel Expenditure Savings Fiscal Year 2023 - 2025** displays the budgeted personnel expenditure savings by Department and Fund from Fiscal Year 2024 through Fiscal Year 2025.

**Table 15 - Budgeted Personnel Expenditure Savings  
Fiscal Year 2023 – 2025**

Departments/Funds	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>General Fund</b>			
City Attorney	\$ 2,099,306	\$ 1,518,940	\$ 1,604,131
City Auditor	-	359,273	-
City Clerk	158,678	231,502	194,057
City Planning	608,995	646,955	241,971
City Treasurer	522,825	654,091	976,463
Commission on Police Practices	-	298,093	420,154
Communications	123,833	137,527	124,841
Compliance	93,750	101,101	266,037
Debt Management	122,153	-	-
Department of Finance	74,069	79,717	135,393
Development Services	746,190	945,808	830,476
Economic Development	255,912	325,213	474,284
Environmental Services	1,407,963	1,366,525	1,250,080
Fire-Rescue	6,579,965	17,251,312	9,147,929
General Services	659,925	2,082,957	1,916,344
Homelessness Strategies & Solutions	-	74,763	119,501
Human Resources	81,732	401,164	790,062
Library	1,082,950	1,630,066	2,042,519

# Citywide Budget Overview

Departments/Funds	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Office of Emergency Services	93,750	116,027	306,211
Office of the Chief Operating Officer	314,000	82,066	19,103
Parks & Recreation	3,354,138	4,913,364	6,344,097
Performance & Analytics	-	274,464	252,704
Personnel	509,740	57,624	108,695
Police	21,372,414	32,194,363	28,152,933
Purchasing & Contracting	963,159	1,154,240	1,678,258
Race & Equity	227,316	-	-
Real Estate & Airport Management <sup>1</sup>	-	522,696	960,079
Stormwater	2,695,867	3,005,521	2,035,477
Sustainability & Mobility	471,417	568,480	207,035
Transportation	2,374,432	4,096,226	3,663,166
<b>Total General Fund</b>	<b>\$ 46,994,479</b>	<b>\$ 75,090,078</b>	<b>\$ 64,262,000</b>
Airports Fund	\$ 144,142	\$ 232,182	\$ 369,978
Central Stores Fund	234,324	277,042	264,026
Development Services Fund	9,610,179	7,404,446	6,000,331
Energy Conservation Program Fund	230,000	82,066	125,387
Engineering & Capital Projects Fund	11,483,057	9,853,148	8,998,167
Facilities Financing Fund	76,386	-	-
Fire/Emergency Medical Services Transport Program Fund	535,390	-	396,746
Fleet Operations Operating Fund	1,999,665	1,953,734	2,001,613
GIS Fund	278,329	-	124,841
Golf Course Fund	470,326	530,535	572,150
Information Technology Fund	365,303	475,311	295,313
Metropolitan Sewer Utility Fund	5,079,864	6,012,133	6,584,580
Municipal Sewer Revenue Fund	3,858,731	4,601,650	4,690,308
OneSD Support Fund	428,729	348,081	-
Parking Meter Operations Fund	-	-	58,117
Publishing Services Fund	43,960	-	65,589
Recycling Fund	535,234	651,808	763,366
Refuse Disposal Fund	1,401,273	1,290,167	1,993,331
Risk Management Administration Fund	387,274	415,877	505,025
Solid Waste Management Fund	-	-	293,544
Underground Surcharge Fund	67,291	166,409	124,841
Water Utility Operating Fund	8,637,004	8,951,512	10,822,229
Wireless Communications Technology Fund	475,345	455,298	210,105
<b>Total Non-General Fund</b>	<b>\$ 46,341,806</b>	<b>\$ 43,701,399</b>	<b>\$ 45,259,587</b>
<b>Total</b>	<b>\$ 93,336,285</b>	<b>\$ 118,791,477</b>	<b>\$ 109,521,587</b>

<sup>1</sup>The Department of Real Estate and Airport Management is now overseen by the Economic Development Department. The formal restructure is anticipated to be implemented during the Fiscal Year 2026 budget process.

# Citywide Budget Overview

## Total Budgeted Fringe Allocations

Total budgeted fringe allocations are personnel costs that are non-wage related. The budgeted fringe allocation is composed of fixed fringe and variable fringe costs. Fixed fringe costs are targeted amounts that are set by specific obligations established through agreements with recognized employee organizations, City Ordinances, or the City's Reserve Policy. The targeted amounts are independent of current FTE position count or salary amounts. Fixed fringe costs include: the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC); as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$601.6 million, or 73.6 percent, of budgeted fringe allocations in Fiscal Year 2025. The remaining budgeted fringe allocations are variable fringe costs that are dependent on payroll activity, such as reductions or additions in staff, and salary increases or decreases. **Table 16 - Fiscal Year 2025 Annual Budgeted Fringe by Fund Type** displays the citywide fringe allocation which totals \$817.4 million for Fiscal Year 2025, of which \$574.3 million, or 70.3 percent, is budgeted in the General Fund.

**Table 16 - Fiscal Year 2025 Annual Budgeted Fringe by Fund Type**

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds <sup>1</sup>	Fringe Totals
Retirement ADC	\$ 354,886,455	\$ 39,191,706	\$ 83,754,942	\$ 9,284,378	\$ 2,435,375	\$ 489,552,856
Flexible Benefits	104,154,929	13,383,955	35,695,519	4,718,334	780,859	158,733,596
Retiree Health/Other Post-Employment Benefits	32,169,738	3,926,933	11,289,928	1,385,063	219,950	48,991,612
Supplemental Pension Savings Plan	10,878,428	3,007,770	5,790,002	764,308	165,507	20,606,015
Workers' Compensation	32,889,938	1,055,759	6,047,935	1,156,541	55,449	41,205,622
Risk Management Administration	10,767,327	1,314,340	3,778,590	463,579	73,617	16,397,453
Medicare	13,230,763	1,751,599	3,755,473	455,938	109,845	19,303,618
Employee Offset Savings	5,588,136	470,879	699,707	95,877	48,392	6,902,991
Retirement DROP	1,889,040	202,329	507,009	71,000	21,615	2,690,993
Unemployment Insurance	784,119	116,895	261,882	31,987	7,859	1,202,742
Retiree Medical Trust	1,401,841	202,271	427,220	52,656	11,945	2,095,933
Retirement 401 Plan	2,870,972	719,566	1,643,811	192,929	47,780	5,475,058
Long-Term Disability	2,767,293	412,485	924,183	112,898	27,741	4,244,600
<b>Fund Type Totals</b>	<b>\$ 574,278,979</b>	<b>\$ 65,756,487</b>	<b>\$ 154,576,201</b>	<b>\$ 18,785,488</b>	<b>\$ 4,005,934</b>	<b>\$ 817,403,089</b>

<sup>1</sup> Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.



# Citywide Budget Overview

## City Retirement Contributions

The City's payment for retirement benefits in the Fiscal Year 2025 Proposed Budget is \$489.6 million, and its components are described in further detail below:

- The Actuarial Valuation Report as of June 30, 2023, prepared by the San Diego City Employees' Retirement System's (SDCERS) actuary, was released in January 2024. The valuation calculated the City's Actuarially Determined Contribution (ADC) to be \$526.6 million. The largest factors contributing to the increase in ADC costs are liability experience loss and changes in the assumptions or methods used to calculate ADC. The liability experience loss was primarily due to salary increases that were greater than expected. The most significant source of increase to liability from the assumption changes was due to the change in the Cost of Living Adjustment (COLA) assumption from an annual assumed COLA of 1.90% to an annual assumed COLA of 2.00%. In addition, the price inflation and wage inflation assumptions were updated. Previously, the price inflation assumption and the wage inflation assumption were both 3.05%. Under the revised assumptions, the price inflation assumption is 3.00% and the wage inflation assumption is 3.25%, which is price inflation plus productivity. There were other minor adjustments to the demographic assumptions, including a change to the assumed mortality improvement scale to better anticipate future improvements in life expectancy.
- In a subsequent meeting in March 2024, the SDCERS Board approved a change to the amortization method for the non-Police portion of the unfunded pension liability from the level dollar method to the level percentage of payroll method. As a result of this action, the City's pension payment for Fiscal Year 2025 was reduced to \$489.6 million. This represents an increase of \$41.4 million from the Fiscal Year 2024 Adopted Budget; approximately \$354.9 million, or 72.5 percent, of the ADC is budgeted in the General Fund.
- \$1.2 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits. Note this figure is not reflected in **Table 16 – Fiscal Year 2025 Annual Budgeted Fringe by Fund Type**.
- \$1.6 million has been budgeted to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit, of which \$1.0 million is included the General Fund in the Citywide Program Expenditures Department. The supplement COLA benefit was established by San Diego Ordinance O-18608 on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982, with at least ten years of service credit and whose benefits had fallen below 75.0 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from previous fiscal years to fund this benefit; however, this reserve was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013, and the City funds the supplemental COLA benefit annually. Note this figure is not reflected in **Table 16 – Fiscal Year 2025 Annual Budgeted Fringe by Fund Type**.

## Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2025 Proposed Budget for Flexible Benefits is \$158.7 million, which represents an increase of \$9.8 million from the Fiscal Year 2024 Adopted Budget due to position additions/reductions, changes in coverage selections of employees, and negotiated increases to Flexible Benefit Plans.

Through the Flexible Benefits Plan, the City currently offers healthcare coverage to all of its full-time, three-quarter time, half-time employees, and non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act (ACA), through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key

# Citywide Budget Overview

component of the ACA. The City continues to monitor ACA mandates and clarifications to assess the impacts on City benefit plans.

## Retiree Healthcare/Other Post-Employment Benefits (OPEB)

In fiscal year 2012, the City entered into a 15-year memorandum of understanding with the REOs through fiscal year 2027 (Healthcare MOU). Pursuant to the Healthcare MOU, members retiring after April 1, 2012 were required to make an irrevocable election between three retiree healthcare benefit plan options, Options A, B, and C. Options A and B are defined benefit plans and Option C is a defined contribution plan. The City's defined benefit plans and the Option C defined contribution plan are closed to employees hired on or after July 1, 2005. For general members hired on or after July 1, 2009, the City established a new defined contribution plan through a trust vehicle (Retiree Medical Trust Plan). The City has pre-funded future postemployment healthcare benefits for defined benefit plan costs through the California Employers' Retiree Benefit Trust (CERBT), an investment trust administered by the California Public Employees' Retirement System (CalPERS). Other than the amounts pre-funded through the CERBT, the City pays for retiree healthcare costs on a pay-as-you-go basis. If the City's annual contribution and employee contributions for the Option A and B Plans do not fully cover the annual costs of the defined benefit plans and Option C Plan, the City withdraws funds from the CERBT to cover the difference. The Fiscal Year 2025 Proposed Budget for these plans is \$49.0 million. In Fiscal Year 2025 there is a \$16.4 million decrease associated with a change in funding strategy implemented in FY 2024. The City engaged with actuarial consultants who analyzed the City's planned funding strategy and provided a revised funding plan that would stop pre-funding the benefit and rely on the strategic use of retiree healthcare trust funds and pay-as-you-go contributions for retiree healthcare costs that will continue to decrease over time as the City meets its obligations and the plan membership decreases.

## Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of Social Security and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009, must contribute a mandatory 3.0 percent. Employees hired on or before July 1, 1986, can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2025 Proposed Budget for SPSP is \$16.1 million.

As a result of the unwinding of Proposition B, most general members hired on or after July 1, 2009, receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2025 Proposed Budget for the City's contribution match is \$5.5 million based on 5,896.67 FTE general members who elected to stay in the SPSP-H plan. The general members who elected to stay in the SPSP-H Plan in lieu of joining SDCERS are required to contribute to the plan a percentage of compensation based on SDCERS member contribution rates, which is matched by a 9.2 percent employer contribution. The Fiscal Year 2025 Proposed Budget includes the City's contribution match of \$3.5 million for those employees that elected to remain in the SPSP-H Plan, which represents a decrease of \$739,000 from the Fiscal Year 2024 Adopted Budget.

Additionally, the Fiscal Year 2025 Proposed Budget includes \$1.0 million in the SPSP-H account for hourly employees. **Table 16 – Fiscal Year 2025 Annual Budgeted Fringe by Fund Type** reflects a total budgeted amount of \$20.6 million which includes SPSP, SPSP-H and hourly SPSP-H contributions. Lastly, City employees hired after July 10, 2021, with no prior City service, are now automatically placed in SDCERS.

# Citywide Budget Overview

## **Workers' Compensation**

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City. The workers' compensation contribution in the Fiscal Year 2025 Proposed Budget is \$41.2 million.

## **Risk Management Administration**

The Risk Management Administration (RMA) rate was established to support the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2025 Proposed Budget for Risk Management Administration is \$16.4 million.

## **Medicare**

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2025 Proposed Budget for Medicare is \$19.3 million.

## **Employee Offset Savings (EOS)**

Labor negotiations in Fiscal Year 2005 resulted in the reduction of the City's Retirement Offset Contribution; in exchange, the savings the City realizes as a result of this reduction must be used to address the City's pension UAAL. Each City department is charged based upon its respective payroll and these funds are transferred into the EOS Fund. The Fiscal Year 2025 Proposed Budget includes Employee Offset Savings of \$6.9 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$6.9 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.

## **Retirement DROP**

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2025 Proposed Budget for Retirement DROP contributions are \$2.7 million, or 3.05 percent of the current DROP participants' salary of \$88.2 million.

## **Unemployment Insurance**

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2025 Proposed Budget for Unemployment Insurance is \$1.2 million.

## **Retiree Medical Trust (RMT)**

The Fiscal Year 2025 Proposed Budget for retiree health trust contributions is \$2.1 million. General members hired on or after July 1, 2009, must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2025 Proposed Budget for the City's contribution match to general members is \$1.4 million. In addition, \$659,000 is included in the Fiscal Year 2025 Proposed Budget for contributions to the Southern California Firefighters Benefit Trust for each active International Association of Firefighters (IAFF) Local 145 member.

## **Long-Term Disability**

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Long-

# Citywide Budget Overview

Term Disability (LTD) contribution in the Fiscal Year 2025 Proposed Budget is \$4.2 million. This contribution funds the pay-go requirements for the LTD Fund.

## Proposition B Status

**Proposition B Litigation.** On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the City Charter. While in effect, Proposition B prevented all employees hired on or after July 20, 2012, other than sworn police officers, from participating in the Pension Plan. Instead, those employees were only eligible to participate in a defined contribution plan, Supplemental Pension Savings Plan-H (“SPSP-H Plan”). In early 2021, the California Superior Court invalidated Proposition B. Since then, the City has struck the Proposition B provisions from the Charter and conformed the Municipal Code and any related enactments accordingly. The City also complied with the court ruling requiring that the City meet and confer with the REOs over the effects of Proposition B and its invalidation, and that the City pay the impacted current and former employees represented by the REOs the difference, plus 7% annual interest (the “Interest Penalty”), between the compensation (including retirement benefits) those employees would have received prior to when Proposition B took effect and the compensation they actually received after Proposition B took effect (the “Make-Whole Provision”).



The actions necessary to fully unwind Proposition B are mostly complete, including the transfer of eligible active employees from the City’s SPSP-H Plan into the Pension Plan. Interest Penalty payments to active employees were made in Fiscal Year 2023. Together with annual normal costs, Make-Whole Provision costs for active employees were included in the annual Actuarially Determined Contribution beginning in Fiscal Year 2024. The Make-Whole Provision costs will be amortized over a 20-year period.

Interest Penalty payments and member contribution shortfalls related to separated employees totaling approximately \$316,000 million are expected to be made in Fiscal Year 2024. The City estimates \$2.6 million in Make-Whole Provision costs associated with non-police separated employees. The Pension Plan board will decide at a future date how payment of these costs will be made; whether the amount should be amortized as was done in the case of active employees, or if the City will be required to pay it as a lump sum.

The City also continues to negotiate with the Police Officers Association regarding the impacts of Proposition B and potential pension benefit changes for current and new sworn police officers, as well as current and new police recruits.



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# FISCAL YEAR 2025

Volume 1  
General Fund Revenues

# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



# General Fund Revenues

## General Fund Revenues

The Fiscal Year 2025 Proposed General Fund revenue budget is \$2.08 billion, which represents an increase of \$61.2 million, or 3.0 percent, from the Fiscal Year 2024 Adopted Budget. General Fund revenues are comprised of four major revenue sources, and a series of other revenue sources, which are primarily generated by departments. These revenue sources are categorized and listed on the right side of this page and are described in further detail throughout this section of the budget document. Details include background information describing historical trends, economic factors, and methods of development for each revenue source. This information provides insight into the formulation of the Fiscal Year 2025 Proposed Budget (Proposed Budget) for General Fund revenues, which fund essential City services including police, fire-rescue, refuse collection, homelessness services, library services, transportation, and parks and recreation programs. Volume II of the budget document further details revenues that are generated by departments.

**San Diego's Economic Environment**

**Property Tax**

**Sales Tax**

**General Fund Transient Occupancy Tax (TOT)**

**Franchise Fees**

**Property Transfer Tax**

**Licenses and Permits**

**Fines, Forfeitures, and Penalties**

**Revenue from Money and Property**

**Revenue from Federal & Other Agencies**

**Charges for Current Services**

**Transfers In**

**Other Revenue**

**State of California Budget Impacts**

**Annual Tax Appropriations Limit (Gann Limit)**

**Table 1 - Fiscal Year 2025 General Fund Revenue Change** illustrates the components of the projected \$61.2 million, or 3.0 percent, increase in General Fund revenues from the Fiscal Year 2024 Adopted Budget.

**Table 1 - Fiscal Year 2025 General Fund Revenue Change**

	Percent Change from FY 2024 Adopted Budget	Change (in millions)
Major Revenues	3.6%	\$ 52.6
Other Revenue Sources	1.5%	8.6
<b>Total</b>	<b>3.0%</b>	<b>\$ 61.2</b>

Numbers may not foot due to rounding.

The City's four major General Fund revenue sources are property taxes, sales taxes, transient occupancy taxes (TOT), and franchise fees. These sources account for 72.0 percent of the Fiscal Year 2025 Proposed Budget General Fund revenues and are projected to increase by \$54.6 million, or 3.8 percent, from the Fiscal Year 2024 Adopted Budget. The increases in major General Fund revenues are primarily in property tax revenue of \$48.8 million and franchise fee revenue of \$13.4 million. Fiscal Year 2025 Proposed Budget revenues are based on projections included in the Fiscal Year 2024 Mid-Year Budget Monitoring Report (Mid-Year Report), and the most recent economic data available at the time of development.

In addition to increases in the major General Fund revenues, other revenue sources reflect a net increase of \$6.6 million, or 1.1 percent. The increase in other revenues is associated with \$13.5 million in transfers to the General Fund from the Concourse and Parking Garages Operating Fund, Community Equity Fund, Energy Independence Fund, Civil Penalties Fund, and Central Stores Fund; a \$12.7 million increase in reimbursements from the Environmental Growth Funds to support eligible expenditures; \$4.5 million in reimbursements for Employ and Empower Interns; \$4.3 million from rents and concessions due to additional activity and rent revenue at Mission Bay hotels, Sea World, and City Pueblo Lands; and \$3.3 million in additional TransNet and Gas Tax revenues. These increases are offset by a decrease of \$52.1

# General Fund Revenues

million related to the use of one-time American Rescue Plan Act (ARPA) funds in Fiscal Year 2024. These adjustments are addressed in more detail later in this section.

**Table 2 - Fiscal Year 2025 General Fund Revenues** displays the Proposed Budget for each of the revenue categories in the General Fund, in addition to Fiscal Year 2023 actual revenues and the Fiscal Year 2024 Adopted Budget.

**Table 2 - Fiscal Year 2025 General Fund Revenues (in millions)**

Revenue Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget	FY 2024 - FY 2025 Change	Percent Change <sup>1</sup>	% of Total General Fund Revenue
Property Tax	\$ 721.4	\$ 758.6	\$ 807.4	\$ 48.8	6.4%	38.8%
Sales Tax	384.7	401.7	392.7	(9.0)	(2.2%)	18.9%
Transient Occupancy Tax	161.8	172.6	173.9	1.3	0.8%	8.4%
Licenses & Permits	46.5	44.9	47.3	2.5	5.5%	2.3%
Fines, Forfeitures, and Penalties	43.6	32.6	31.1	(1.5)	(4.6%)	1.5%
Revenue from Money and Property	76.6	72.7	78.5	5.8	8.0%	3.8%
Revenue from Federal Agencies and Other Agencies	7.2	10.3	11.5	1.2	11.5%	0.6%
Charges for Current Services	201.1	243.4	278.2	34.8	14.3%	13.4%
Transfers In	240.4	156.6	122.8	(33.8)	(21.6%)	5.9%
Other Revenue	3.4	2.0	1.6	(0.4)	(17.7%)	0.1%
Franchise	113.1	110.3	123.7	13.4	12.2%	6.0%
Property Transfer Taxes	12.0	12.0	10.0	(2.0)	(16.5%)	0.5%
<b>Total</b>	<b>\$ 2,012.0</b>	<b>\$ 2,017.8</b>	<b>\$ 2,079.0</b>	<b>\$ 61.2</b>	<b>3.0%</b>	<b>100.0%</b>

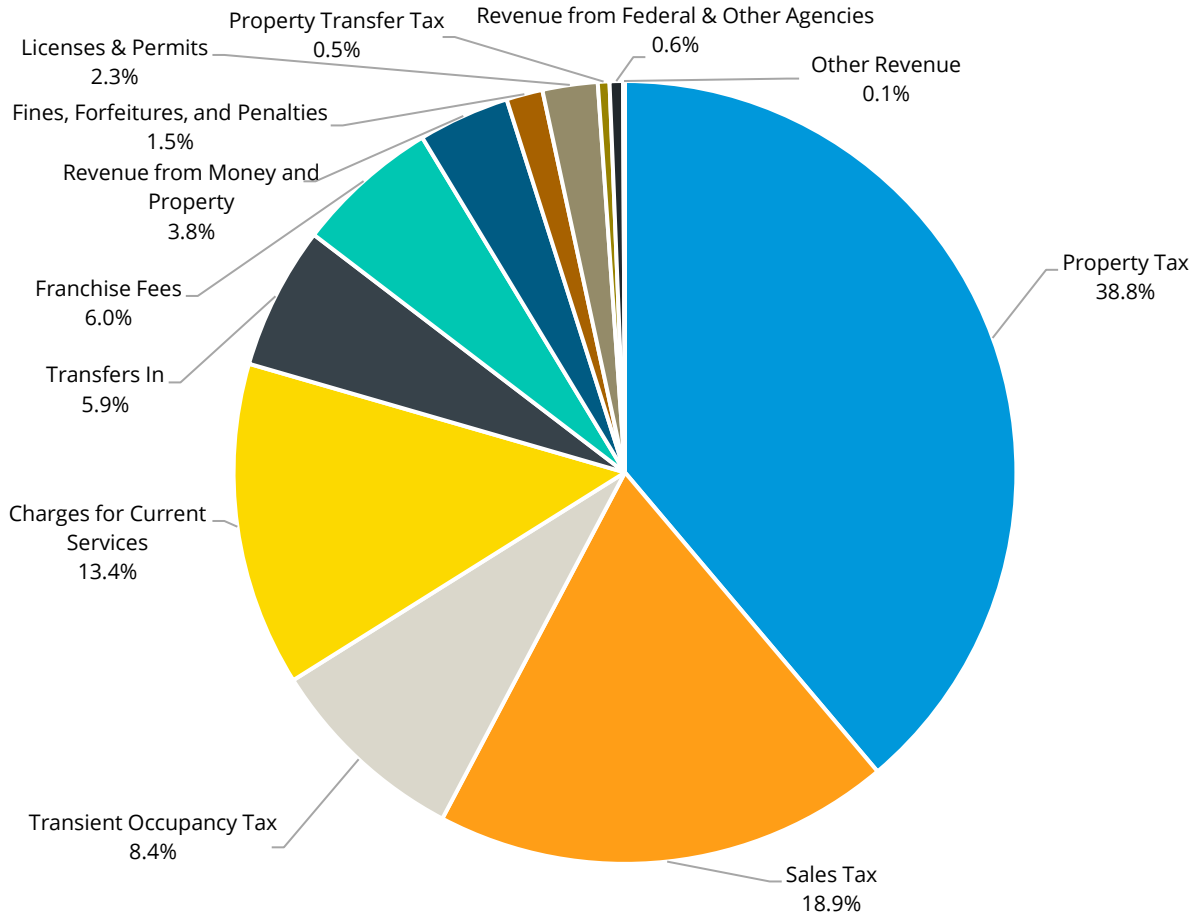
Numbers may not foot due to rounding.

<sup>1</sup> Percent change represents the change from the Fiscal Year 2024 Adopted Budget to the Fiscal Year 2025 Proposed Budget. Budgeted growth rates for revenues may differ, as Fiscal Year 2025 Proposed Budget amounts are based on updated Fiscal Year 2024 projections.

Changes in local, State, and national economies can impact each of the General Fund revenue sources—the possible effects on the City's finances in Fiscal Year 2025 are further outlined throughout this section of the budget document. The Department of Finance will continue to monitor economic and financial conditions and will incorporate changes as needed, as well as report significant changes in the Fiscal Year 2025 quarterly budget monitoring reports.

# General Fund Revenues

**Figure 1 - Fiscal Year 2025 General Fund Revenues - \$2.08 Billion**



## San Diego’s Economic Environment<sup>19</sup>

The Fiscal Year 2025 Proposed Budget incorporates a slightly positive yet slowing economic outlook that balances the continuing trend of stable key economic indicators, with corresponding growth in property tax, sales tax, and transient occupancy tax, when compared to the latest Fiscal Year 2024 projections. The Fiscal Year 2025 Proposed Budget projects local economic indicators to remain stable and reach more normalized levels in Fiscal Year 2025, following the robust improvements experienced in previous years. Uncertainty in inflation, interest rates, economic policies and geopolitical conflict results in the slower paced growth anticipated in Fiscal Year 2025. The overall expectation and projection for the City's revenues, which is further discussed in the sections below, is consistent with information received from the City's sales tax consultant, Avenu insights and Analytics; the City's property tax consultant, HdL Coren & Cone; the San Diego Tourism Authority; Tourism Economics—an Oxford Economics Company; the San Diego Tourism and Marketing District; and the UCLA Anderson Forecast, at the time that the Proposed Budget was developed.

<sup>19</sup> The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, CoreLogic®, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, UCLA Anderson Forecast, Beacon Economics, Tourism Economics, San Diego Tourism Authority, Colliers International, and The Conference Board.

# General Fund Revenues

Compared to the Fiscal Year 2024 Adopted Budget, the Fiscal Year 2025 Proposed Budget includes moderate increases for all four major General Fund revenues—property tax, sales tax, transient occupancy tax, and franchise fees—based on softening local economic indicators. The Proposed Budget for property tax assumes a 4.37 percent growth rate. This projected increase is supported by continued elevated median home prices, moderate to low home sales activity, and continued low unemployment rates. The Proposed Budget for sales tax assumes a growth of 4.6 percent. While some concerns over inflation persist, employment and consumer income remain strong. The Proposed Budget balances these factors with slower projected growth as consumer spending patterns adjust to inflation and Federal Reserve policy changes. The Proposed Budget for TOT assumes a 5.9 percent growth rate based on historical year-over-year growth trends prior to the pandemic. This assumption is supported by continued demand for leisure travel and the gradual return of group and business travel. The Proposed Budget for Franchise Fee revenues is based on updated Fiscal Year 2024 projections. The growth rate of 4.62 percent incorporates the proposed rate increases projected from SDG&E's General Rate Case (GRC) filed in July 2023 for both electric and gas. If approved by the CPUC, rate increases could take effect as early as November 2024. The development of all four General Fund major revenues, including assumptions, are discussed in further detail later in this section of the Proposed Budget.

In forecasting the major General Fund revenues, the movement of key economic indicators help inform anticipated growth or contraction and are used to determine growth rates for each revenue source. The main economic drivers that influenced the development of the Fiscal Year 2025 Proposed Budget for General Fund revenues include: consumer spending, which is greatly influenced by employment levels; consumer confidence; and housing market indicators, such as home sales and median home prices.

Consumer confidence, a measurement of consumers' willingness to spend, has experienced month-to-month fluctuations post-pandemic. The fluctuations were mainly due to elevated inflation, concerns over a potential recession, and current geopolitical events—all attributing to the pull-back in consumer spending. As of January 2024, consumer confidence is recorded at 110.9, which is an improvement of 4.6 percent from the consumer confidence recorded in January 2023 at 106.0. Despite the fluctuation, it is anticipated that consumer confidence will remain moderately stable as inflation continues to decline and employment and income remain strong.

The unemployment rate for the City of San Diego has remained relatively stable post-pandemic. The City of San Diego's unemployment rate was recorded at 4.6 percent in January 2024, which is an increase of 1.1 percent from the January 2023 unemployment rate of 3.5 percent. The increase may be the result of a tight labor market; the City of San Diego's labor force decreased slightly, by 0.1 percent from January 2023 to January 2024, resulting in a net decline in jobs added within the City. Per the UCLA Anderson Forecast, the "labor force decline is attributable to retirements, migration out-of-state, and individuals choosing to spend their time in non-market activities such as child raising."<sup>20</sup>

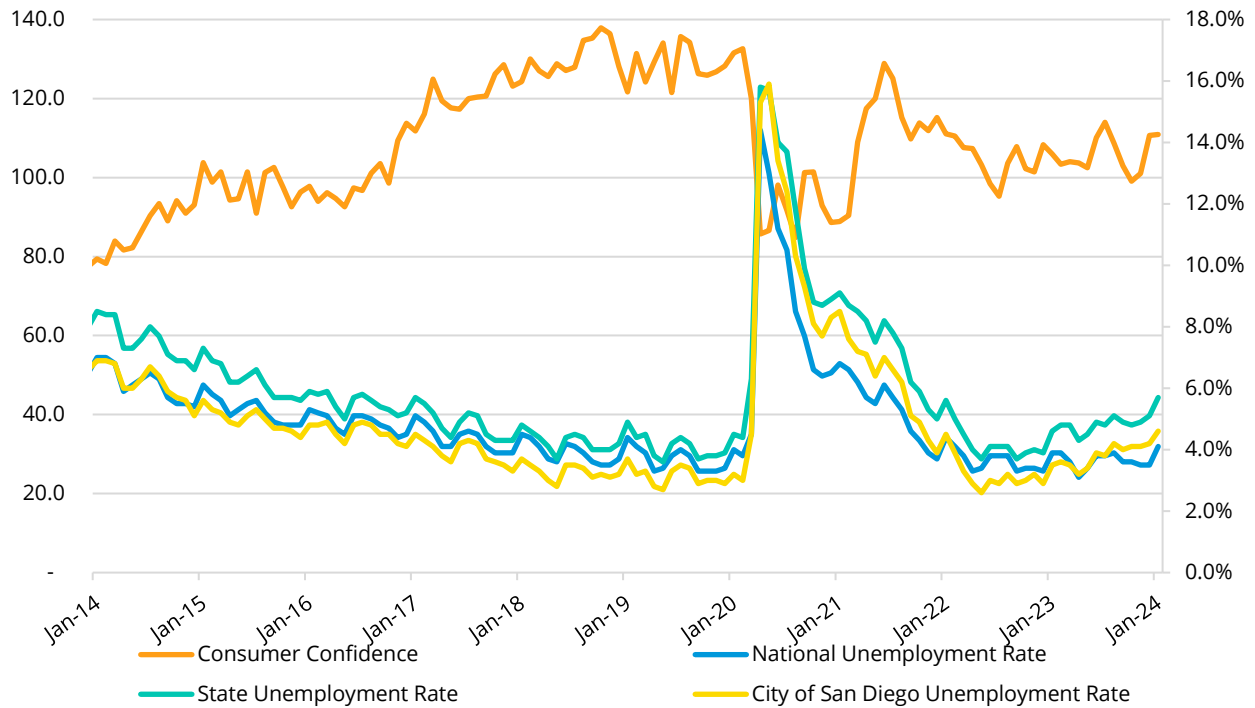
**Figure 2 - Consumer Confidence and Unemployment** depicts the recent trend between consumer confidence and unemployment rates.

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<sup>20</sup> The UCLA Anderson Forecast for the Nation and California, UCLA Anderson Forecast, March 2024, page 37.

# General Fund Revenues

**Figure 2 - Consumer Confidence and Unemployment**



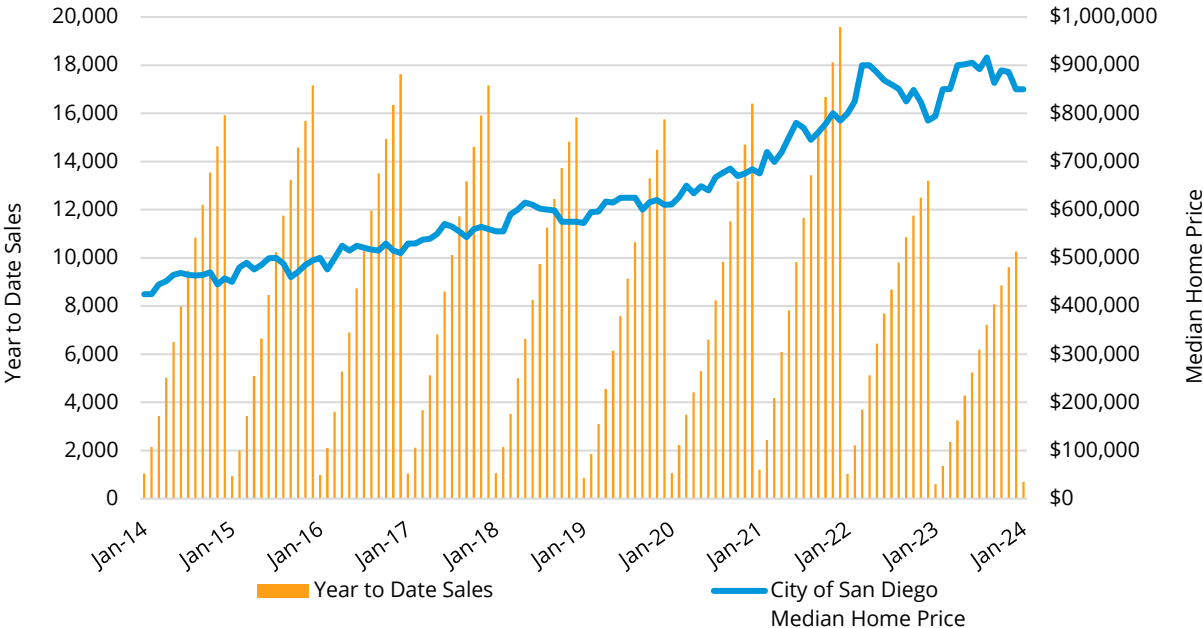
Source: Conference Board, Bureau of Labor Statistics, California Employment Development Department.

The housing market has experienced a slowdown in the number of home sales over the last year, primarily impacted by rate increases and low inventory. This activity is expected to impact property tax revenues in Fiscal Year 2025. The slowing in home sales, coupled with sustained median home prices is reflected in the Fiscal Year 2025 Proposed Budget. As depicted in **Figure 3 - City of San Diego Monthly Median Home Price and Home Sales** and **Figure 4 - City of San Diego S&P/Case-Shiller Home Price Non-Seasonally Adjusted Index**, citywide median home prices continue to remain stable. The average 12-month median home price for the period of January 2023 through December 2023 reached \$874,813, an increase of 3.2 percent when compared to \$847,563 from January 2022 through December 2022. The number of home sales is recorded at 10,266 for the period of January 2023 through December 2023, which represents a decrease of 22.2 percent when compared to the period of January 2022 through December 2022 total home sales of 13,198.

The Department of Finance will continue to monitor these economic indicators and the decisions made by the Federal Reserve to determine the impact to future property tax revenues.

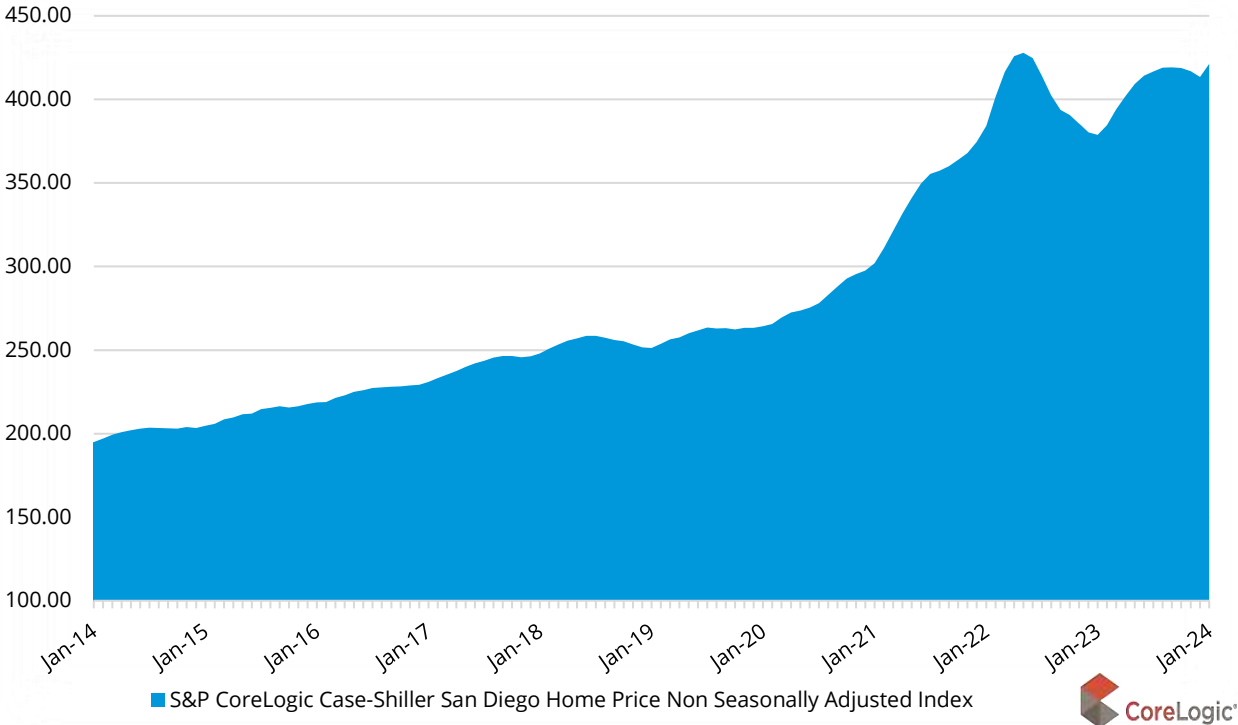
# General Fund Revenues

**Figure 3 - City of San Diego Monthly Median Home Price and Home Sales**



Source: CoreLogic ®

**Figure 4 - City of San Diego S&P/Case-Shiller Home Price Non-Seasonally Adjusted Index Graph**



Source: CoreLogic ® S&P Dow Jones Indices LLC / Case-Shiller





# General Fund Revenues

**Table 3 - Key Economic Indicators** reflects economic indicators and assumptions that were used in the preparation of the Fiscal Year 2024 Adopted Budget.

**Table 3 - Key Economic Indicators**

Economic Indicator	January 2023	January 2024
<b>City of San Diego 12-month Home Sales</b> (Source: CoreLogic ®)	13,198	10,266
<b>City of San Diego 12-month Median Home Price</b> (Source: CoreLogic ®)	\$847,563	\$874,813
<b>S&amp;P/CoreLogic Case-Shiller Home Price NSA Index for the City of San Diego</b> (Source: S&P Dow Jones Indices / CoreLogic ® Case-Shiller)	378.83	421.34
<b>Countywide Foreclosures (12-month)</b> (Source: County of San Diego)	249	225
<b>Countywide Notices of Default (12-month)</b> (Source: County of San Diego)	2,074	2,151
<b>City of San Diego Unemployment Rates</b> (Source: State of California Economic Development Department)	3.5%	4.6%
<b>Consumer Confidence</b> (Source: Conference Board)	106.0	110.9

Additionally, data and assumptions in expert reports are referenced to help inform the development of the major General Fund revenues.

The January 2024 San Diego Travel Forecast, prepared by Tourism Economics for the San Diego Tourism Authority, projects stable growth in the number of visitors to San Diego and room demand associated with continued moderate growth in leisure travel, and the continued recovery for business and group travel.

According to the UCLA Anderson Forecast for the Nation and California March 2024 Reports, there is still some uncertainty regarding the future of the economy. Current economic indicators point to more stable yet restrained economic growth. Although consumer sentiment is stable, the impact of continued high interest rates and inflation is projected to restrain growth through calendar year 2024. Though it is expected for the Federal Open Market Committee (FOMC) to begin to lower rates in 2024, and GDP is forecasted to grow moderately at 2.0 percent in 2024, other risks to the economic outlook continue to exist. These risks include geopolitical events, uncertainty with the upcoming election and future economic policies, and the potential of a government shutdown.<sup>21</sup>

The Fiscal Year 2024 General Fund Revenues reflect economic growth to continue but at a more moderate pace and does not include any assumptions of a potential recession in the coming fiscal year. In line with these assumptions, the overall growth rates in the General Fund Revenues reflect a normalized growth from prior year. The Department of Finance will continue to monitor economic indicators and expert reports to assess and review the continued economic growth and recovery and will implement necessary revisions to General Fund revenues and report significant changes in the Fiscal Year 2025 quarterly budget monitoring reports.

<sup>21</sup> The UCLA Anderson Forecast for the Nation and California, UCLA Anderson Forecast, March 2024, Page 13, 16, and 20.

# General Fund Revenues

## Property Tax Background

Property tax revenue is the City's largest revenue source, representing 38.8 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The 1.0 percent property tax levy is collected and distributed to a number of agencies including the County, the City, school districts, and special districts.

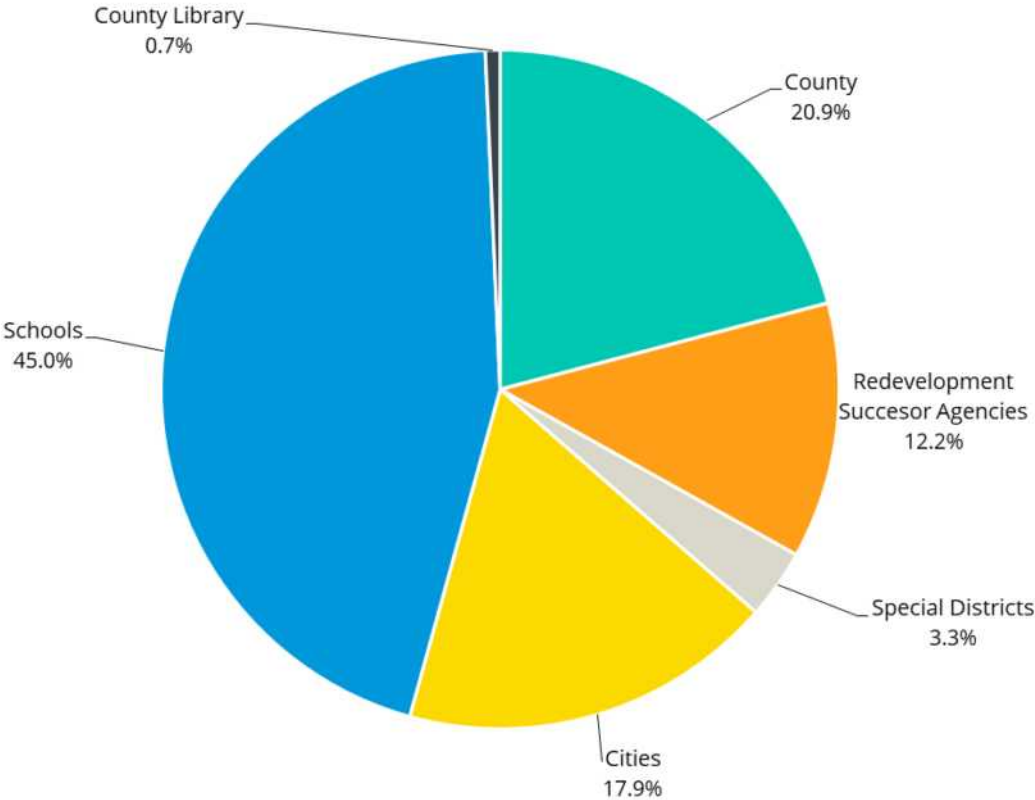
**General Fund Revenue**  
\$807.4 million

**Percent of General Fund Revenues**  
38.8 percent

**Figure 5 - Fiscal Year 2024 Countywide Property Tax Distribution** depicts the respective distribution. According to the County of San Diego Assessor's Office, for every \$100 collected, the average allocation to cities within San Diego County totals \$17.90. Additionally, per City Charter requirement, a special tax levy, held separate from the General Fund, of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

Additionally, as a result of the dissolution of redevelopment agencies in Fiscal Year 2012, funding for continuing obligations as approved by the State of California Department of Finance are distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF) after the Recognized Obligations Payment Schedule (ROPS) is met. These residual funds in the RPTTF are distributed to the local taxing entities per their individual allocation formulas at a rate ranging from 17.0 to 22.0 percent.

**Figure 5 - Fiscal Year 2024 Countywide Property Tax Distribution**



Source: San Diego County Property Tax Services

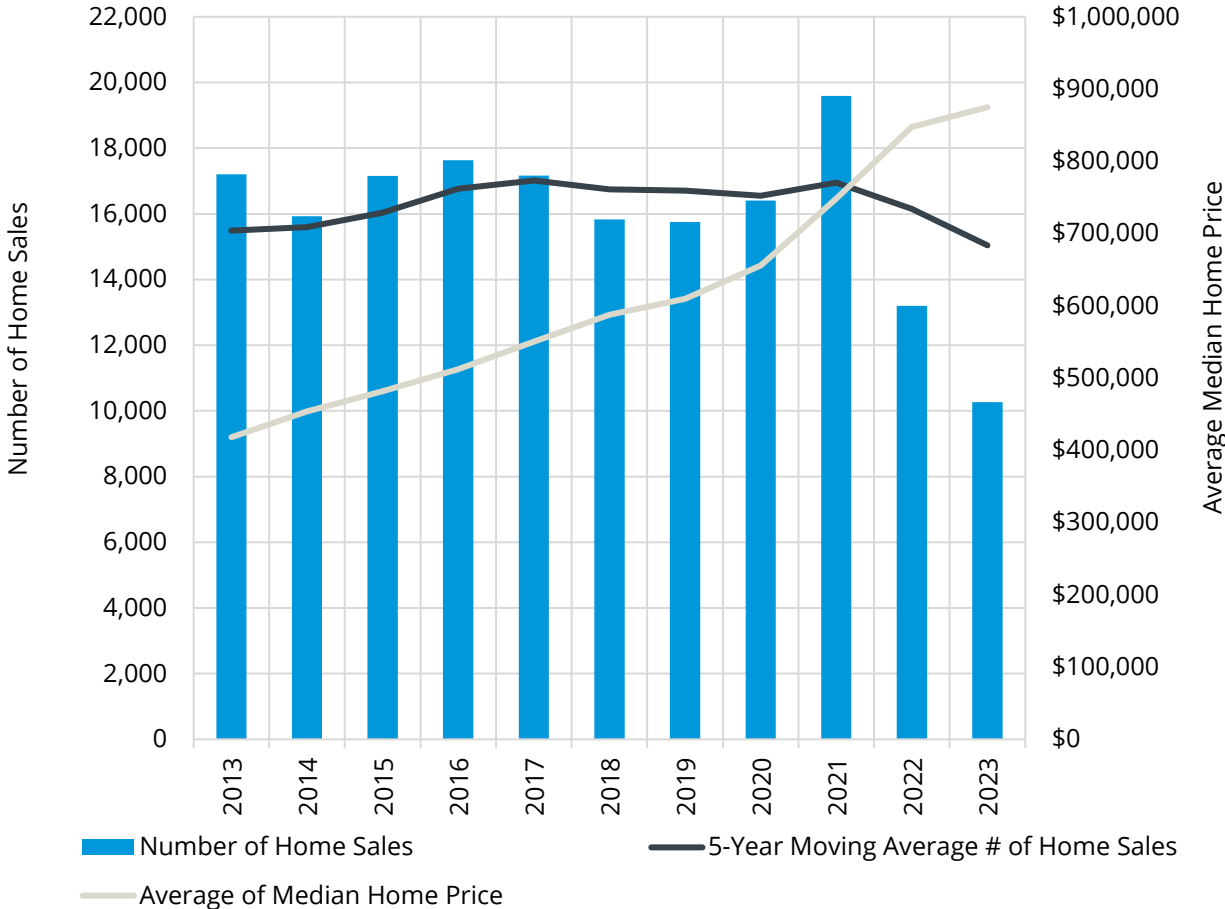
# General Fund Revenues

## Economic Trends

Property Tax growth for the Fiscal Year 2025 Proposed Budget is based on real estate activity through calendar year 2023. This is due to a lag between the time assessed valuation is set by the County Assessor's Office and the time that property tax revenue is received by the City. The assessed value of each property is determined as of January 1 each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December of the respective year and April of the following year; a delay of 12 to 18 months. Due to this delay, property tax revenue projections do not fully reflect recent market activity. The local real estate market continues to see elevated home values and a continued restrained growth in the number of home sales when compared to the previous year.

As depicted in **Figure 6 - City of San Diego Home Sales (CY)**, the City recorded 10,266 sales in calendar year 2023, which is a 22.2 percent decrease from calendar year 2022 home sales total of 13,198. The median home sales price reached a new, all-time high, at \$916,000 in August 2023, and sustained elevated levels for most of the calendar year before decreasing to \$850,000 in December 2023. **Figure 7 - City of San Diego Annual Median Home Price** depicts the trend in median home price after reaching an all-time high in August 2023.

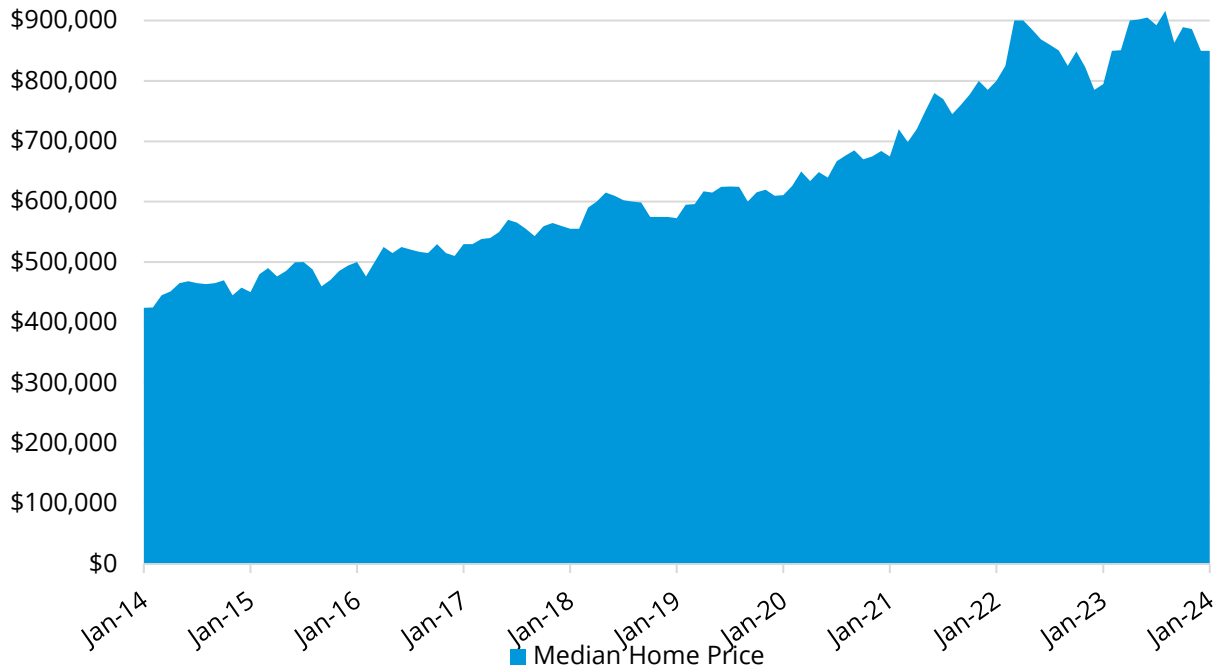
**Figure 6 - City of San Diego Home Sales (CY)**



Source: CoreLogic ®

# General Fund Revenues

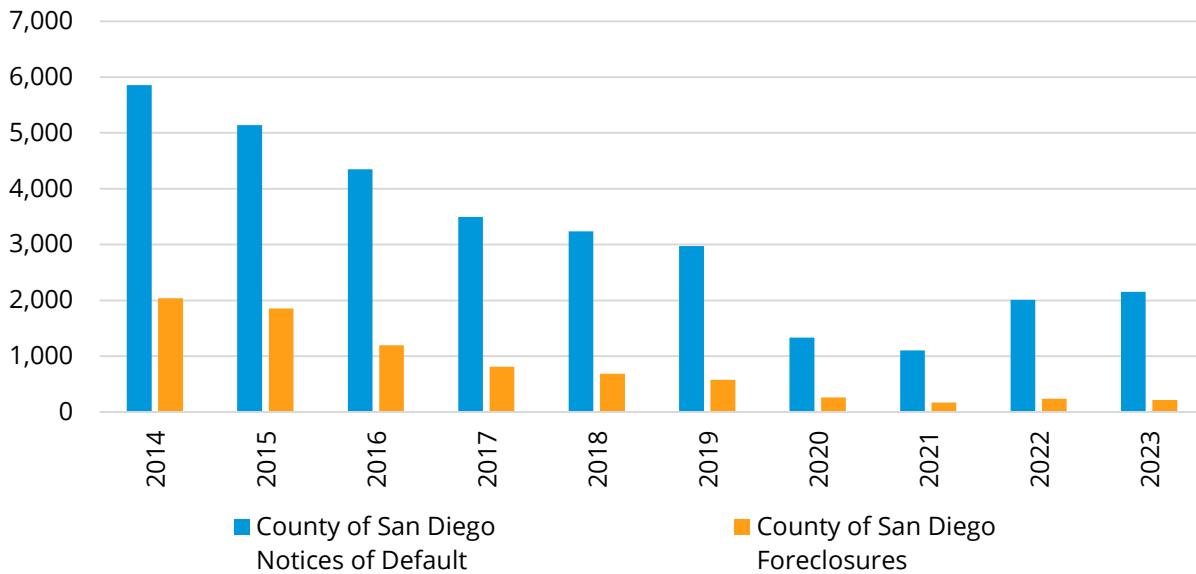
**Figure 7 - City of San Diego Annual Median Home Price**



Source: CoreLogic®

The year-over-year data depicted in **Figure 8 - San Diego County Home Foreclosures (CY)** reflects a normalized growth in both home foreclosures and notices of defaults after consecutive years of decline during the pandemic, which reached historic lows in spring of 2021. The rate is expected to continue to moderately increase, but with economic factors such as low unemployment, the increase is expected to be minimal in the near term.

**Figure 8 - San Diego County Home Foreclosures (CY)**



Source: San Diego County Assessor/Recorder/County Clerk / CoreLogic ®

# General Fund Revenues

The California Consumer Price Index (CCPI) plays an important part in the assessed valuation of properties that do not sell or are not improved within a given year. Revenue and Taxation Code section 51 provides that a property's value may increase at the rate of the October CCPI; however, it cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2023 was 335.150, which reflects a 3.2 percent increase over the October 2022 CCPI of 324.819. Therefore, the assessed value for those properties, not otherwise sold or improved, will increase by the maximum 2.0 percent.

The City of San Diego's unemployment rate as of January 2024 is 4.6 percent, which is an increase from the January 2023 unemployment rate of 3.5 percent. Although higher than last year's rate, the current 4.6 percent unemployment rate continues to reflect a stable job market, which supports the real estate market. Per the UCLA Anderson Forecast, the "decline in employment over and above the decline in the labor force decline is attributable to retirements, migration out-of-state, and individuals choosing to spend their time in non-market activities such as child raising."<sup>22</sup>

Mortgage interest rates continued to steadily increase in the first half of calendar year 2023 and have remained relatively high since then, which will likely result in a slow real estate economy in calendar year 2024. The FOMC has continued to hold the target range for the federal funds rate steady since the last increase in July 2023. In their March 20, 2024, press release, the FOMC "decided to maintain the target range for the federal funds rate at 5-1/4 to 5-1/2 percent. In considering any adjustments to the target range for the federal funds rate, the Committee will carefully assess incoming data, the evolving outlook, and the balance of risks. The Committee does not expect it will be appropriate to reduce the target range until it has gained greater confidence that inflation is moving sustainably toward 2.0 percent."<sup>23</sup> Along with the decision to maintain target rates, FOMC officials forecast three cuts in rates by the end of calendar year 2024. However, any changes in the federal funds rate during Fiscal Year 2025 are not expected to impact Fiscal Year 2025 property tax revenues due to the delay of property tax payments as previously noted, in which property tax receipts reflect real estate market trends from 12 to 18 months prior.

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<sup>22</sup> The UCLA Anderson Forecast for the Nation and California, UCLA Anderson Forecast, March 2024, page 37.

<sup>23</sup> Federal Reserve issues FOMC Statement. Press Release. March 20, 2024.

# General Fund Revenues

## Fiscal Year 2025 Proposed Budget

The Fiscal Year 2025 Proposed Budget for property tax is \$807.4 million, or 38.8 percent, of the General Fund Budget. This represents an increase of \$48.8 million, or 6.4 percent, from the Fiscal Year 2024 Adopted Budget. The Proposed Budget for property tax reflects a 4.37 percent growth from the base. The overall property tax receipts are expected to stabilize in Fiscal Year 2025. This projected increase is supported by elevated median home prices, the October 2023 CCPI being higher than the 2.0 percent, stable unemployment rates, and continued demand for limited housing stock. The median home prices in San Diego have remained elevated throughout calendar year 2023, with some slight fluctuations when compared month-to-month and is expected to remain moderately elevated through calendar year 2024. These assumptions are consistent with the forecast prepared by the City's property tax consultant, HdL Coren & Cone. Supported by recent economic conditions, the Proposed Budget assumes a collection rate of 98.9 percent, which is consistent with Fiscal Year 2024 levels. The growth projected in property tax revenue is relatively consistent with the growth forecasted in the Outlook, as projected market conditions remain relatively unchanged.

Moreover, the Proposed Budget for property tax includes a projected increase in "property tax in-lieu of motor vehicle license fee" payments, which is property tax revenue received from the State of California to replace the Motor Vehicle License fee (MVLFF) that was repealed in 2004.

The \$807.4 million property tax budget consists of an estimated \$548.6 million in base property tax, \$203.9 million "in-lieu of motor vehicle license fee" payments, \$42.6 million in anticipated residual property tax payments and \$12.3 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA). Residual property tax includes \$5.8 million in one-time total tax sharing from the Residual Property Tax Trust Fund (RPTTF) associated with the sale of Tailgate Park. The sale was previously projected to occur in Fiscal Year 2024; however, was delayed due to pending litigation. The Fiscal Year 2024 Adopted budget planned to transfer the \$5.8 million to support the Bridge to Home Program; however, the Fiscal Year 2025 Proposed Budget no longer projects to make that transfer, and instead proposes the use of it to help balance the General Fund. **Table 4 - Fiscal Year 2025 Proposed Property Tax Budget** reflects this breakdown.

**Table 4 - Fiscal Year 2025 Proposed Property Tax Budget**

Property Tax Segments	Revenue (In Millions)
Base Property Tax	\$ 548.6
Property Tax "In-Lieu" of MVLFF	203.9
Residual Tax Sharing	42.6
Tax Sharing Distribution	12.3
<b>Total Property Tax</b>	<b>\$ 807.4</b>

## Sales Tax

### Background

Sales tax is the second largest General Fund revenue source, representing 18.9 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the California Department of Tax and Fee Administration, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

**General Fund Revenues  
\$392.7 million**

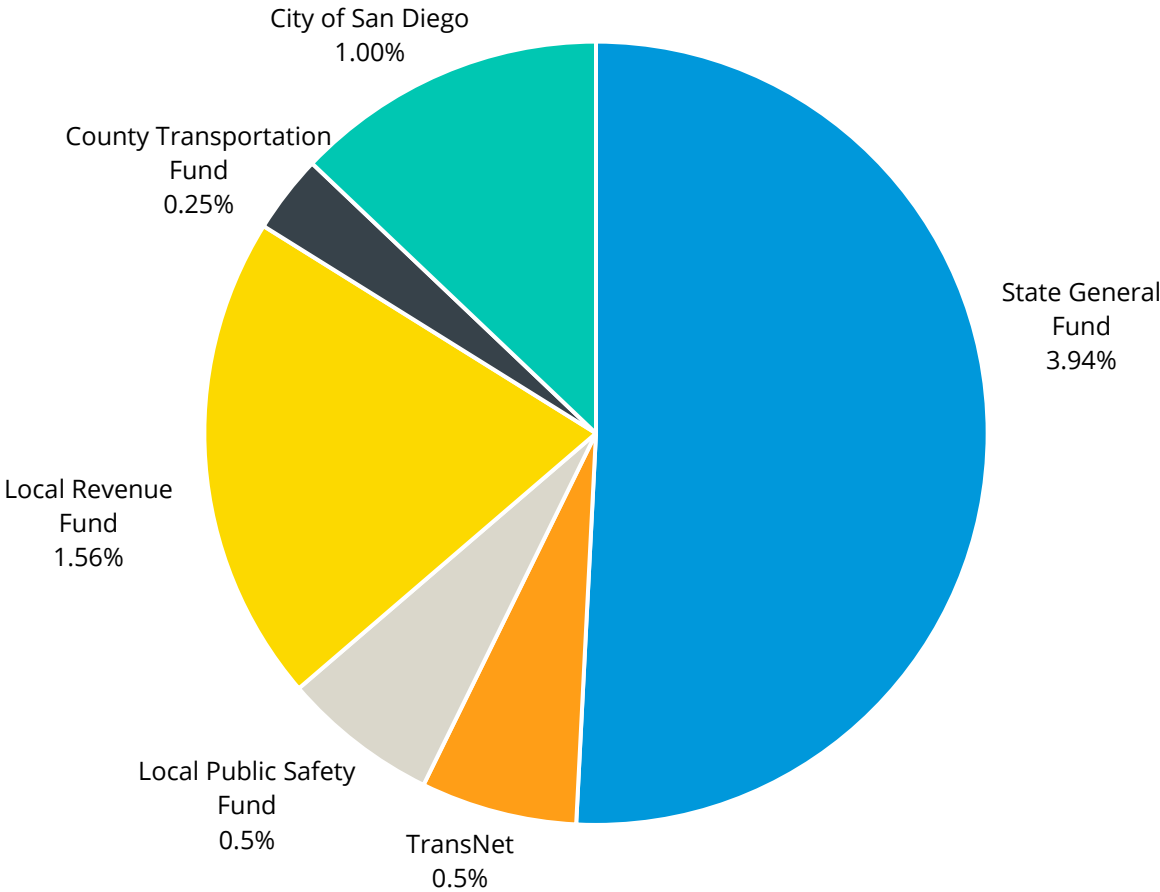
**Percent of General Fund  
Revenues  
18.9 percent**



# General Fund Revenues

As depicted in **Figure 9 - City of San Diego Sales Tax Rate (7.75 percent)**, the total citywide sales tax rate in San Diego is 7.75 percent. Included in the 7.75 percent sales tax rate are two voter-approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet), and safety sales tax. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures.

**Figure 9 - City of San Diego Sales Tax Rate (7.75 percent)**



Source: California Department of Tax and Fee Administration.

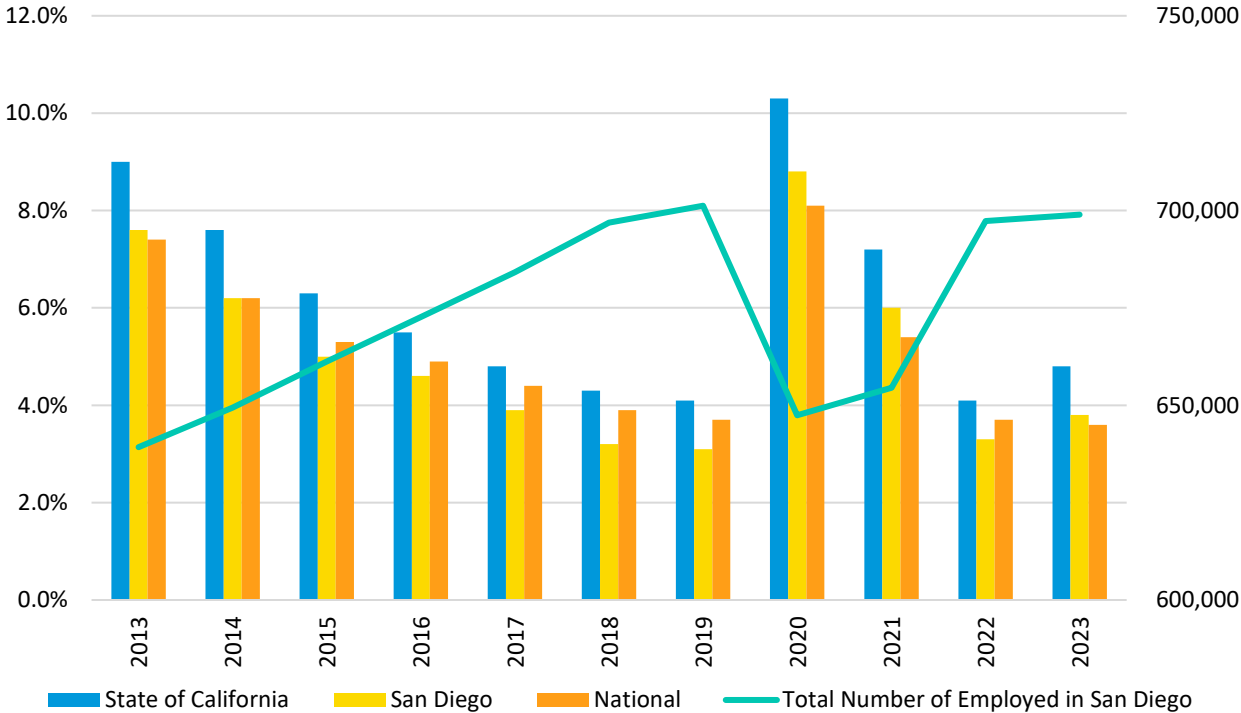
## Economic Trends

Economic indicators that drive spending and growth in sales tax receipts include consumer spending, which is greatly influenced by the unemployment rate, total number of persons employed, consumer confidence, and Consumer Price Index (CPI).

In January 2024, the City of San Diego recorded 691,400 persons employed and an unemployment rate of 4.6 percent. **Figure 10 - Unemployment Rates by Calendar Year** depicts the total number of employed and unemployment rate for the City of San Diego by full calendar year as of December 2023 data.

# General Fund Revenues

**Figure 10 - Unemployment Rates by Calendar Year**



Source: State of California-Employment Development Department, Bureau of Labor Statistics.

Consumer confidence, which correlates with sales tax receipts, was recorded at 110.9 in January 2024, which represents an increase of 4.6 percent when compared to 106.0 in January 2023. Consumer confidence continues to fluctuate month-over-month as consumers respond to reservations regarding inflation, lingering supply chain pressures, and geopolitical events.

The San Diego Consumer Price Index (CPI) has increased by 3.8 percent year-over-year from 354.453 in January 2023 to 367.917 in January 2024. The increase in CPI is primarily attributed to continued elevated inflation resulting from inflated residential rents and automobile repair costs. Per the recent UCLA Anderson Forecast released in March 2024, inflation is anticipated to drop, from 4.6 percent in the first quarter of calendar year 2023, to 2.5 percent in the third quarter of calendar year 2024, as measured by Core Personal Consumption Expenditure (PCE)<sup>24</sup>. This will ultimately depend on the Federal Reserve's future monetary policy decisions, as efforts to combat elevated inflation continue.

<sup>24</sup>The UCLA Anderson Forecast for the Nation and California, UCLA Anderson Forecast, March 2024, Page 18.

# General Fund Revenues

## Fiscal Year 2025 Proposed Budget

The Fiscal Year 2025 Proposed Budget for sales tax is \$392.7 million, or 18.9 percent of the General Fund revenue budget. This represents a decrease of \$9.0 million, or 2.2 percent, from the Fiscal Year 2024 Adopted Budget. The Proposed Budget for sales tax represents a decrease of \$5.6 million from the \$398.3 million previously forecasted in the Outlook. The Fiscal Year 2025 projected growth rate included in the Outlook was 3.4 percent, but that growth rate has been revised to 4.6 percent primarily to account for a one-time reduction that occurred in Fiscal Year 2024, which is artificially lowering the base budget for Sales Tax and forms the basis for the Proposed Budget's projections for Fiscal Year 2025. This revision is consistent with the City's sales tax consultant's quarterly report, which was released in January 2024.

The projected Sales Tax revenue is supported by continued stable unemployment rates and consumer confidence indicators—which are both primary economic indicators used to forecast sales tax revenue. Actual local sales tax growth rates could be impacted by potential federal interest rate changes, continued inflation impacts, higher unemployment, and changes in consumer spending. All of these factors could impact consumer confidence and/or business-to-business growth. Any potential increase or decrease in local taxable sales performance will directly impact the City's sales tax projection. While concerns over inflation and the general economic uncertainty persist, the Fiscal Year 2025 Proposed Budget balances these factors with slower projected growth as consumer spending patterns adjust to inflation and Federal Reserve policy changes.

Per the voter-approved Proposition H, the City is required to dedicate specific sources of revenue to fund General Fund infrastructure. The calculation to fund the Infrastructure Fund is based on two specific components. One of the components of funding is through the incremental growth in sales tax revenue. Based on current sales tax projections, the incremental growth in sales tax is expected to result in additional contributions to the Infrastructure Fund.

These assumptions are consistent with the forecast prepared by the City's sales tax consultant, Avenu Insights and Analytics. The City will continue to monitor potential economic impacts that could affect consumer confidence and/or business-to-business growth as any increase or decrease in local taxable sales performance will directly impact the City's sales tax projection.

## General Fund Transient Occupancy Tax (TOT)

### Background

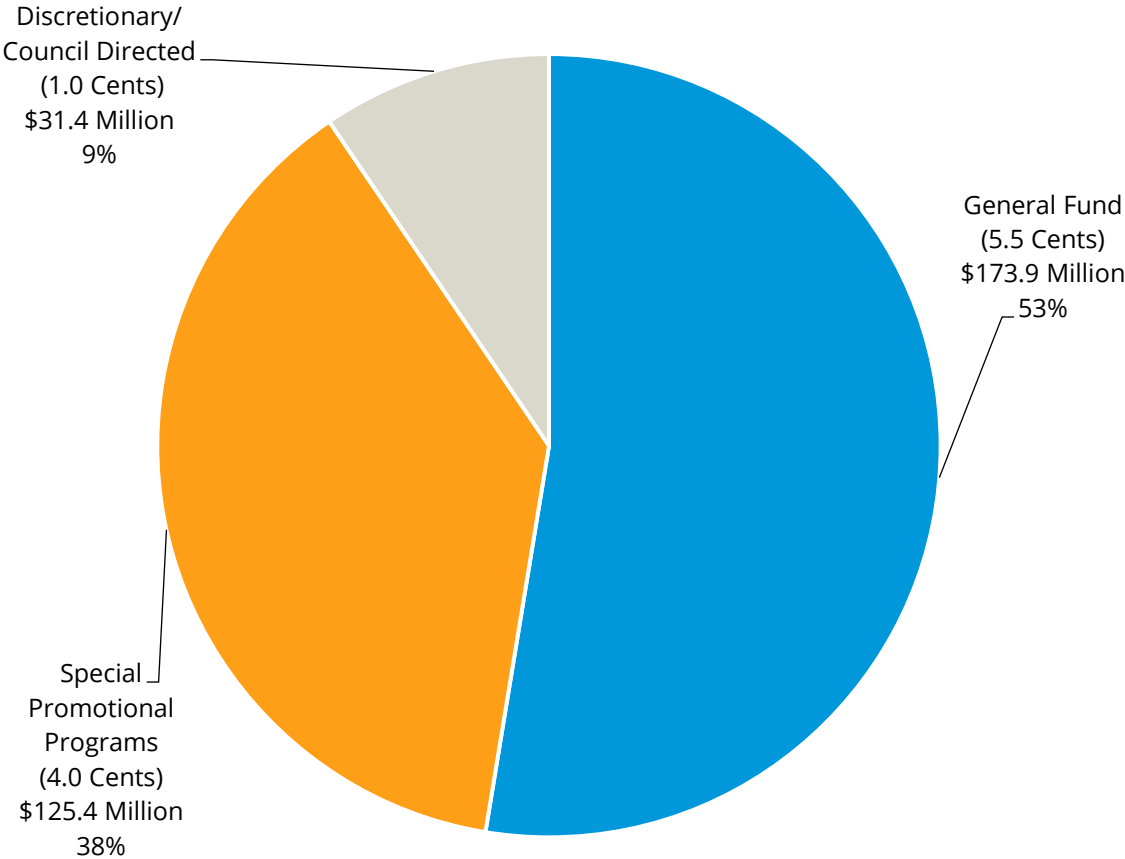
Transient Occupancy Tax makes up 8.4 percent of the City's General Fund revenue budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council—this breakdown is depicted in **Figure 11 - City of San Diego Transient Occupancy Tax**

**Allocation.** In the Fiscal Year 2025 Proposed Budget, total TOT revenue equals \$330.7 million, of which \$173.9 million is applied directly to the General Fund and represents the 5.5 cents designated for general government purposes. The remaining 5.0 cents, or \$156.8 million, includes the 4.0 cents allocated to programs that promote the City as a tourist destination—including reimbursements to the General Fund for safety and maintenance of visitor-related facilities—and the 1.0 cent Council Discretionary allocation.

<b>General Fund Revenues</b>
<b>\$173.9 million</b>
<b>Percent of General Fund Revenues</b>
<b>8.4 percent</b>

# General Fund Revenues

**Figure 11 - City of San Diego Transient Occupancy Tax Allocation**



## Economic Indicators

The primary economic indicators of transient occupancy tax include room rates, occupancy, and room demand growth, all of which are projected to see growth in Fiscal Year 2025, and reflect continued growth in tourism in the region. This assumption is supported by continued demand for leisure travel, and the gradual improvement of group and business travel. Assumptions in the San Diego County Lodging Forecast, prepared for the San Diego Tourism Authority by Tourism Economics, include moderate group demand growth and less than moderate growth for leisure travel due to an assumed economic slowdown at the beginning of 2024, before gradually increasing to more moderate demand growth in 2025.<sup>25</sup> The San Diego Convention Center, which is host to many large events throughout San Diego, was recently named 2024 center of excellence by EXHIBITOR Magazine.<sup>26</sup> With the City's convention center ranking among the nation's top destinations, this could increase group events and contribute to the local economy by increasing hotel stays and promoting additional spending on dining and leisure activities.

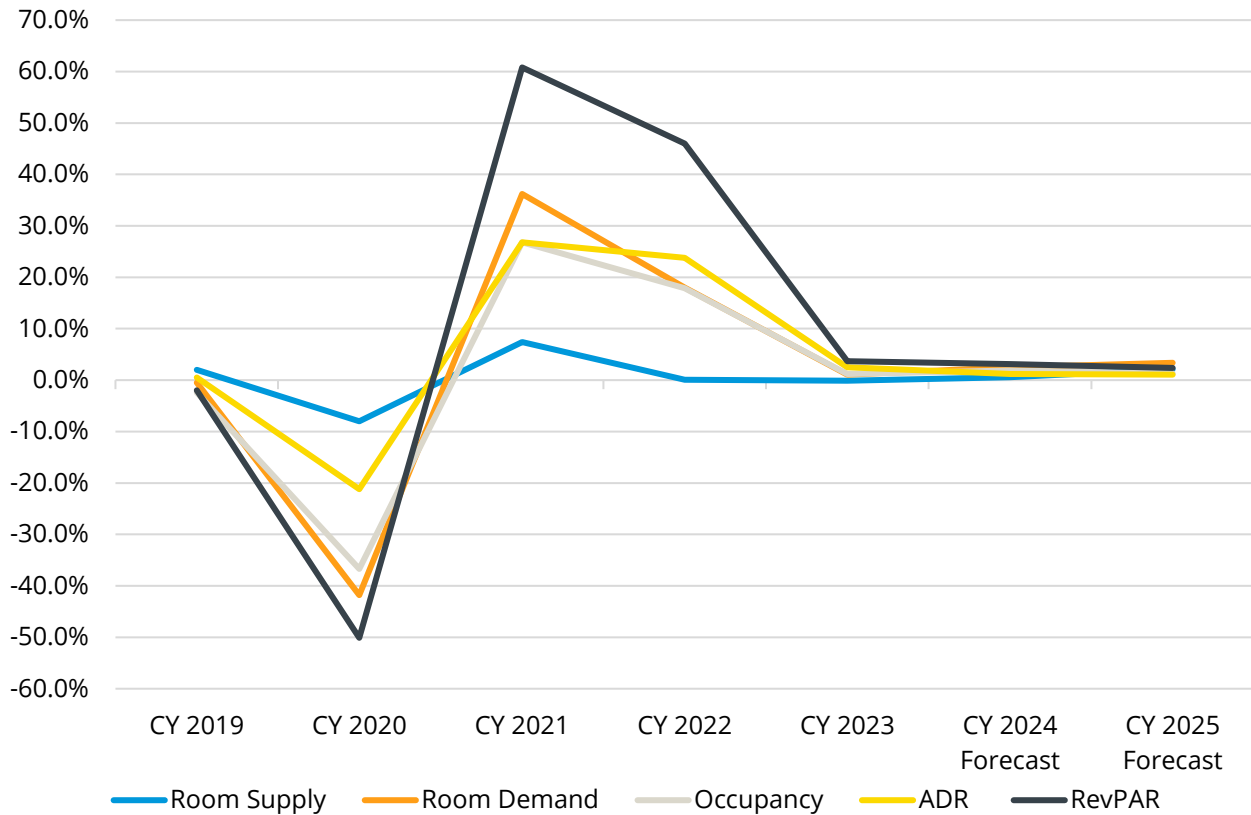
<sup>25</sup> San Diego County Lodging Forecast, Tourism Economics, January 2024, Page 13.

<sup>26</sup> "San Diego Convention Center Named 2024 Center of Excellence by EXHIBITOR Magazine". [www.visitsandiego.com](http://www.visitsandiego.com). October 20, 2023.

# General Fund Revenues

The January 2024 San Diego Lodging Forecast, prepared by Tourism Economics for the San Diego Tourism Authority, includes projected growth for these primary indicators. The average hotel occupancy rate is forecasted at 75.8 percent in calendar year 2025, which represents an increase from the prior year rate of 74.8 percent. Room demand is forecasted to grow by 3.4 percent in calendar year 2025, while the supply of rooms is projected to increase by 2.1 percent in calendar year 2025. Moreover, the Average Daily Rate (ADR) is projected to increase an average of 1.1 percent in calendar year 2025, while the revenue per available room (RevPAR) is projected to increase by 2.4 percent. **Figure 12 - Year-Over-Year Percentage Growth in Key Hotel Sector Indicators** depicts the projected growth of these indicators.

**Figure 12 - Year-Over-Year Percentage Growth in Key Hotel Sector Indicators**



	CY 2020	CY 2021	CY 2022	CY 2023	CY 2024 <sup>1</sup>	CY 2025 <sup>1</sup>
<b>Hotel Sector</b>						
Avg. Occupancy	48.5%	61.5%	72.6%	73.4%	74.8%	75.8%
Avg. Daily Rate	\$ 130.51	\$ 165.45	\$ 204.89	\$ 209.91	\$ 212.35	\$ 214.63
Rev PAR <sup>2</sup>	\$ 63.31	\$ 101.80	\$ 148.65	\$ 154.13	\$ 158.91	\$ 162.65
Room Demand (growth)	-41.8%	36.2%	18.0%	1.1%	2.5%	3.4%

Source: San Diego Tourism Authority; Tourism Economics San Diego Lodging Forecast, January 2024

<sup>1</sup> Forecast - Tourism Economics, January 2024

<sup>2</sup> Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

# General Fund Revenues

## Fiscal Year 2025 Proposed Budget

The Fiscal Year 2025 Proposed Budget for total Transient Occupancy Tax (TOT) revenue is \$330.7 million, of which \$173.9 million is allocated to the General Fund and represents 8.4 percent of the General Fund revenue budget. The General Fund allocation represents an increase of \$1.3 million, or 0.8 percent, from the Fiscal Year 2024 Adopted Budget. The Fiscal Year 2025 Proposed Budget for TOT represents a \$7.4 million decrease from the Outlook. The Proposed Budget for TOT assumes a 5.9 percent growth rate and continued moderate growth in leisure travel based on favorable conditions, including stable unemployment levels and continued progress towards pre-pandemic levels in group and international travel. These assumptions are consistent with assumptions and data reported by Tourism Economics in the January 2024 San Diego Lodging Forecast.

As noted earlier in this section, of the \$330.7 million in total TOT revenue, \$173.9 million is budgeted in the General Fund and represents the 5.5 cents allocable for general government purposes; the remaining \$156.8 million is allocated to Special Promotional Programs, which includes the 4.0 cents allocated to programs that promote the City as a tourist destination and reimbursements to the General Fund for safety and maintenance of visitor-related facilities, and the 1.0 cent City Council Discretionary allocation. The Department of Finance continues to monitor economic indicators and changes to revenues and will implement changes and report significant changes in the Fiscal Year 2025 quarterly budget monitoring reports.

## Franchise Fees

### Background

The Fiscal Year 2025 Proposed Budget for Franchise Fee revenue is \$123.7 million which represents 6.0 percent of the General Fund revenue budget; this is an increase of \$13.4 million, or 12.2 percent, from the Fiscal Year 2024 Adopted Budget. Franchise fee revenue is generated from agreements with private utility companies in exchange for use of the City's rights-of-way. The largest of the franchise fee payers in the City are San Diego Gas and Electric (SDG&E), Cox Communications, Spectrum TV, AT&T U-verse, and California American Water (Cal AM). In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal AM is based on a percentage of gross sales, while the revenue received from refuse haulers is based on tonnage collected. SDG&E is the single largest generator of franchise fee revenue in the General Fund and remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego. Revenue from SDG&E is split between the General Fund (75.0 percent) and the Environmental Growth Funds (25.0 percent) based on the City Charter. Cable providers remit 5.0 percent of gross revenues.

**General Fund Revenues**  
**\$123.7 million**

**Percent of General Fund Revenues**  
**6.0 percent**

## Fiscal Year 2025 Proposed Budget

**SAN DIEGO GAS & ELECTRIC.** The Fiscal Year 2025 Proposed Budget for SDG&E franchise fee revenue is \$112.9 million and assumes a net 4.62 percent growth rate for calendar year 2024. The SDG&E franchise fee revenue is based on Fiscal Year 2024 year-end projections, while the growth rate accounts for historical trends in energy consumption levels and anticipates new rate increases proposed by SDG&E. Aside from weather, usage, and energy market conditions, SDG&E energy rates are impacted by regulatory proceedings at the California Public Utilities Commission (CPUC). In July 2023, SDG&E submitted a General Rate Case (GRC) Application seeking that their authorized revenue requirement be revised in order to increase electric and gas base rates.



# General Fund Revenues

In accordance with the City Charter, 75.0 percent of the revenue from SDG&E, or \$84.7 million, is allocated to the General Fund; the remaining 25.0 percent of revenue received from SDG&E, or \$28.2 million, is deposited into the Environmental Growth Funds (EGF). Additionally, per City Council Resolution 313454, through the annual budget process, the Mayor shall consider making allocations to the Climate Equity Fund, including 10.0 percent of the 75.0 percent allocated to the General Fund. However, the Resolution also allows the Mayor to seek City Council approval to temporarily suspend compliance for the upcoming fiscal year if the Mayor determines that anticipated revenues in any fiscal year will be insufficient to maintain existing City services. To limit additional reductions to City services, the Fiscal Year 2025 Proposed Budget recommends the suspension of this allocation of \$8.5 million for the Climate Equity Fund, which would allow this revenue to remain in the General Fund to support existing City services.

Of the revenues transferred to the EGF, one-third is used to fund the maintenance of parks, and two-thirds is designated for parkland maintenance and debt service payments for open space acquisitions. The Fiscal Year 2025 Proposed Budget includes the additional revenue deposits in the EGF and provides funding for park and open space maintenance.

In June 2021, the City Council agreed to a new 10-year gas and electric franchise agreement with SDG&E, with the option of extending it another 10 years. In addition to remitting the 3.0 percent of the gross sales of gas and electricity, the franchise agreement included \$80.0 million for the gas and electric franchise and an additional \$20.0 million to advance the City's climate equity goals. The franchise agreements each have a separate payment plan. The gas franchise bid will be paid in equal installment payments of \$500,000 over the entire 20 years covered by the agreement. If the agreement is terminated at any time, the remaining payments will be voided. The electric franchise bid will pay \$10.0 million annually for the first five-years, while the final two payments will be delayed until years 10 and 11 (2030 and 2031) of the agreement. The installment payments are subject to an annual interest rate of 3.38 percent. The payment in 2031 will only occur if the contract is renewed for another 10 years following the initial 10-year term. Additionally, per City Council modifications, SDG&E is required to contribute \$2.0 million for the first five years of the agreement to further the City's climate action and equity goals—of which \$1.5 million is allocated to the Climate Equity Fund and \$500,000 is allocated to the EGF. Consistent with the terms of this agreement, the Fiscal Year 2025 Proposed Budget includes \$11.6 million in a gas & electric franchise bid payment, including the annual interest rate of 3.38 percent.

On May 3, 2022, the City Council established the Energy Independence Fund (EIF) and approved the allocation of a minimum of 20.0 percent of the Bid amount each year for the EIF, unless waived by the City Council. However, City Council Resolution 314076, which created the EIF, also allows the Mayor to seek City Council approval to temporarily suspend compliance for the upcoming fiscal year if the Mayor determines that anticipated revenues in any fiscal year will be insufficient to maintain existing City services. Similar to the proposal to waive General Fund contributions to the Climate Equity Fund, the Fiscal Year 2025 Proposed Budget recommends the suspension of this allocation of \$2.3 million for the EIF, which would allow this revenue to be deposited in the General Fund to maintain existing City services. The remainder of the franchise bid amount of \$2.9 million will be allocated to the EGF funds.

The City also receives an undergrounding utility franchise fee from SDG&E. The Fiscal Year 2025 Proposed Budget for SDG&E undergrounding utility fee revenue totals \$110.5 million. This revenue is budgeted in the Underground Surcharge Fund to support the undergrounding of electricity distribution infrastructure within the City's right-of-way.

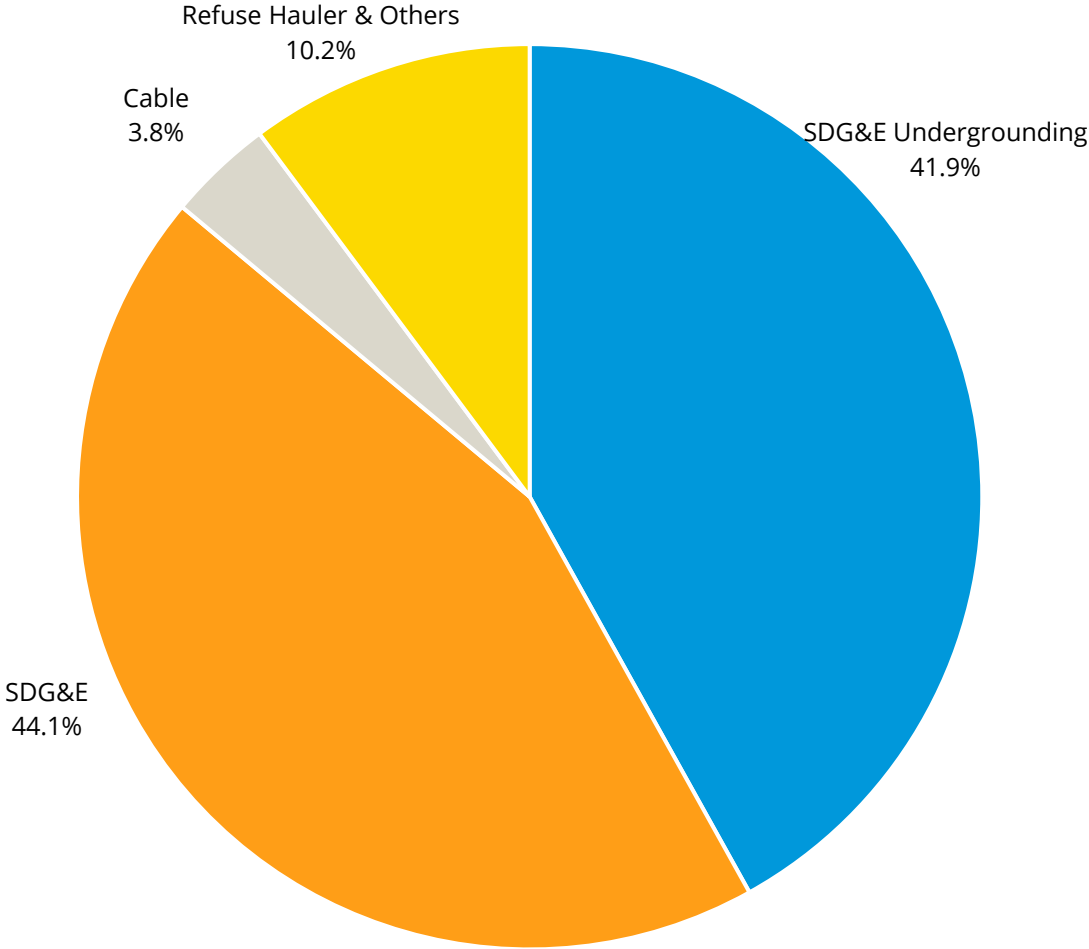
**CABLE COMPANIES.** The Fiscal Year 2025 Proposed Budget for cable franchise fee revenue is \$9.9 million and is based on updated Fiscal Year 2024 projections; the budget assumes a negative 5.53 percent growth rate based on historical actuals and a trend of declining revenues from traditional cable providers.

# General Fund Revenues

**REFUSE HAULERS AND OTHER FRANCHISES.** The Fiscal Year 2025 Proposed Budget for refuse hauler and other franchise fee revenues is \$20.5 million and is based on updated Fiscal Year 2024 projections. The City anticipates \$13.5 million from refuse collection fees, \$1.7 million in revenue related to the Police Department's vehicle tow program, \$179,000 in franchise fees from the EDCO facilities, and \$827,000 from other franchise fee sources. Also included is a one-time transfer to the General Fund of \$4.3 million from the Recycling Fund, associated with the Sycamore Facility franchise fee.

**Figure 13 - Franchise Fee Revenue Breakdown** depicts the composition of total franchise fee revenue.

**Figure 13 - Franchise Fee Revenue Breakdown**



# General Fund Revenues

## Property Transfer Tax

### Background

Property Transfer Tax makes up 0.5 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City monthly.

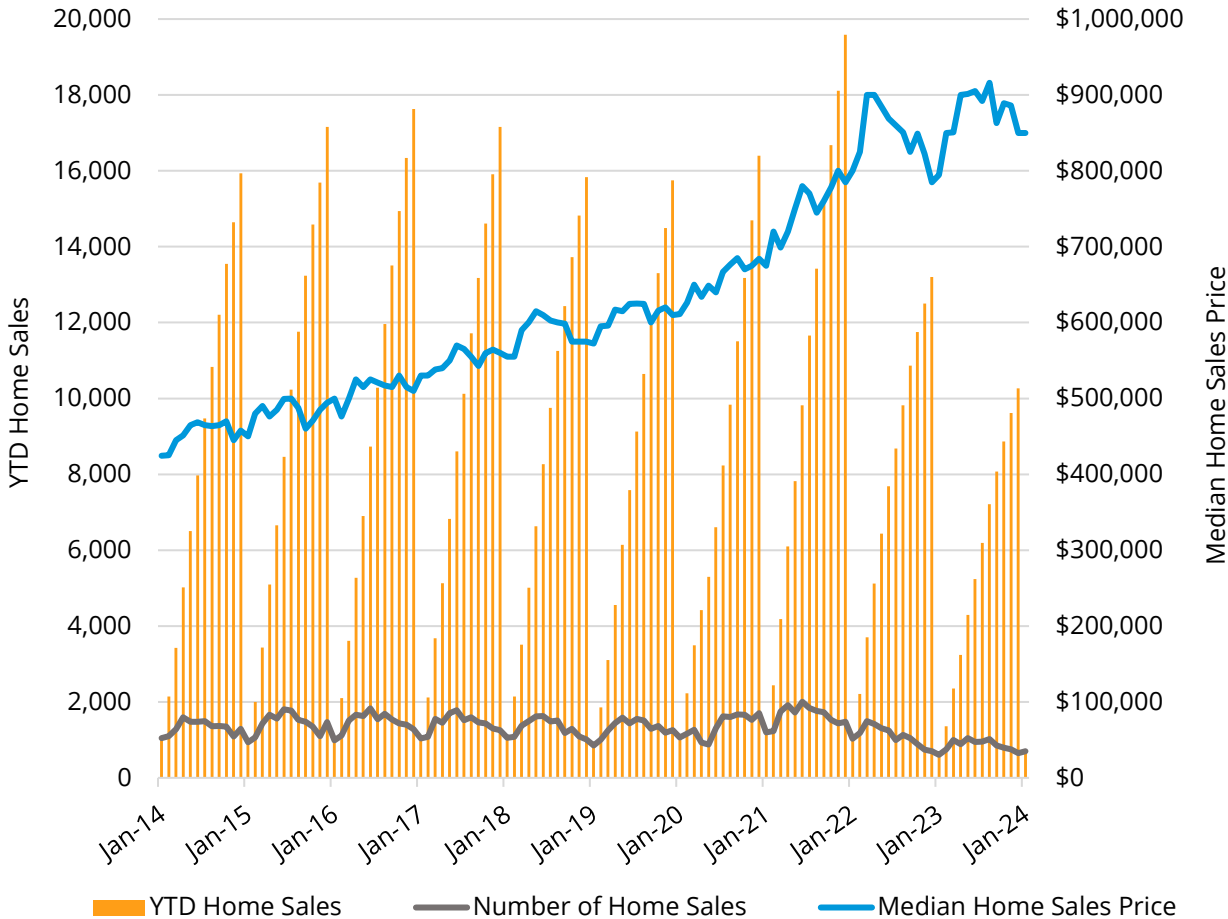
**General Fund Revenues**  
**\$10.0 million**

**Percent of General Fund Revenues**  
**0.5 percent**

### Economic Trends

Unlike property tax revenue, property transfer tax revenue reflects changes to current economic conditions since it does not experience a lag time as with property tax. The economic factors that primarily impact property transfer tax revenue are home sales and prices. These factors are discussed in detail in the earlier property tax section and are summarized in **Figure 14 - City of San Diego Home Sales**.

**Figure 14 - City of San Diego Home Sales**



Source: CoreLogic®

# General Fund Revenues

Home sales have decreased as a result of the FOMC's decision to continue to raise rates through the first half of calendar year 2023 and maintaining rates at these high levels. However, median home prices are anticipated to continue at elevated levels through calendar year 2024. The Department of Finance will continue to closely monitor Property Transfer Tax revenue and adjust projections as necessary.

## Fiscal Year 2025 Proposed Budget

The Fiscal Year 2025 Proposed Budget for property transfer tax is \$10.0 million and is based on Fiscal Year 2024 year-end projections. This represents a decrease of \$2.0 million, or 16.5 percent, from the Fiscal Year 2024 Adopted Budget. The negative growth is based on a projected decline in home sales. As noted in the property tax section, on March 20, 2024, the FOMC "decided to maintain the target range for the federal funds rate at 5-1/4 to 5-1/2 percent. In considering any adjustments to the target range for the federal funds rate, the Committee will carefully assess incoming data, the evolving outlook, and the balance of risks. The Committee does not expect it will be appropriate to reduce the target range until it has gained greater confidence that inflation is moving sustainably toward 2 percent."<sup>27</sup> Along with the decision to maintain target rates, FOMC officials forecast three cuts in rates by the end of calendar year 2024. Any changes in the federal funds rate in calendar year 2024 would likely impact property transfer tax; any significant changes will be included in the Fiscal Year 2025 quarterly budget monitoring reports.

## Licenses and Permits

### Background

The Licenses and Permits category include revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits. Recreational Cannabis Business Tax makes up almost half of the licenses and permits revenue category. On Nov. 8, 2016, San Diego voters passed Measure N, a tax on non-medical cannabis, which imposes a gross receipts tax on non-medical cannabis businesses that operate or provide services within the City of San Diego. Businesses were initially taxed at a rate of 5.0 percent of monthly gross receipts, but this rate increased to 8.0 percent on July 1, 2019. Effective May 1, 2022, the Cannabis Business Tax rate for Cannabis Production Facilities (Cultivation, Manufacturing, Distribution, Storage) is 2.0 percent of monthly gross receipts.

**General Fund Revenues**  
**\$47.3 million**

**Percent of General Fund**  
**Revenues**  
**2.3 percent**

## Fiscal Year 2025 Proposed Budget

The Fiscal Year 2025 Proposed Budget for licenses and permits is \$47.3 million, or 2.3 percent of the General Fund revenue budget. This represents an increase of \$2.5 million, or 5.5 percent, from the Fiscal Year 2024 Adopted Budget. The increase is primarily attributed to \$6.3 million for the Short-Term Residential Occupancy (STRO) Program, where licenses are valid for two years with fees due at the beginning of January, every two years after applications are submitted and a lottery on those applications occurs. This increase is offset by the following decreases:

- \$2.0 million reduction in Cannabis Business Tax revenue due to a decrease in gross receipts reported by cannabis business outlets and a reduction of business tax remitted associated to increased competition from other municipalities and delivery services;
- \$790,000 reduction in Shared Mobility Device fee revenue due to a contraction of current scooter operations in the City;

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<sup>27</sup> Federal Reserve issues FOMC Statement. Press Release. March 20, 2024.

# General Fund Revenues

- \$661,000 reduction of Business Tax and various licenses and permit fees due to fewer renewals and permits issued; and,
- \$650,000 one-time removal of licensing revenue for the Short-Term Residential Occupancy (STRO) Program application and licensing fees as mandated by Ordinance O-21305 in Fiscal Year 2024.

## Fines, Forfeitures, and Penalties

### Background

The Fines, Forfeitures, and Penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

### Fiscal Year 2025 Proposed Budget

The Fiscal Year 2025 Proposed Budget for fines, forfeitures, and penalties revenue is \$31.1 million, or 1.5 percent, of the General Fund revenue budget. This represents a decrease of \$1.5 million, or 4.6 percent, from the Fiscal Year 2024 Adopted Budget.

The decrease is primarily attributed to a \$1.6 million reduction in parking citation revenue. This includes a \$1.3 million revenue reduction in the Stormwater Department related to citations issued during street sweeping activities and a \$310,000 reduction in the City Treasurer's Office due to fewer citations being issued as a result of a reduction in enforcement positions and realignment of core duties.

**General Fund Revenues**  
**\$31.1 million**

**Percent of General Fund Revenues**  
**1.5 percent**

## Revenue from Money and Property

### Rents and Concessions

Revenue from Money and Property is primarily comprised of rents and concessions revenue generated from Mission Bay Park, Balboa Park, City Pueblo Lands, and Torrey Pines Golf Course. Additionally, it includes revenue from interest and dividends. The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for the Midway/Frontier property.

Per City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Parks Improvements Fund and the Mission Bay Park Improvements Fund. The San Diego Regional Parks Improvements Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent of the remaining amount allocated to the Mission Bay Park Improvements Fund.

**General Fund Revenues**  
**\$78.5 million**

**Percent of General Fund Revenues**  
**3.8 percent**

### Interest and Dividends

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an

# General Fund Revenues

investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results. Interest earnings are allocated to the participating City funds based on their pro rata share of cash balances.

## Fiscal Year 2025 Proposed Budget

The Fiscal Year 2025 Proposed Budget for revenue from money and property is \$78.5 million, or 3.8 percent of the General Fund revenue budget. This represents an increase of \$5.8 million, or 8.0 percent, from the Fiscal Year 2024 Adopted Budget. This increase is primarily attributed to an increase of \$4.3 million from rents and concessions due to additional activity and rent revenue at Mission Bay hotels, Sea World, and City Pueblo Lands. Additionally, the Fiscal Year 2025 Proposed Budget includes increases of \$996,000 in rent reimbursements to the General Fund from non-general funds and \$300,000 for additional interest earnings revenue.

## Revenue from Federal & Other Agencies

### Background

Revenue from Federal and Other Agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, and service level agreements.

### Fiscal Year 2025 Proposed Budget

The Fiscal Year 2025 Proposed Budget for Revenue from Federal and Other Agencies is \$11.5 million, or 0.6 percent of the General Fund revenue budget. This represents an increase of \$1.2 million, or 11.5 percent, from the Fiscal Year 2024 Adopted Budget. This increase is due to the following:

- \$1.3 million increase in Motor Vehicle License fee-Excess collection payments from the State Controller's Office;
- \$813,000 in one-time staff reimbursement revenue associated with the "Ready, Set, Grow San Diego" program, which seeks to address climate action goals and promote tree equity;
- \$363,000 in new one-time State grant revenue to support the wellness and safety of people experiencing homelessness;
- \$228,000 in grant revenue in the Fire-Rescue Department to support the addition of 1.00 Fire Battalion Chief to coordinate emergencies and training related to alternative energy sources; and
- \$197,000 in one-time revenue from the Opioid Settlement Fund, which will support the Community Harm Reduction and Safe Haven Programs.

These increases are offset by a reduction of \$648,000 for the SD Access for All Grant and \$263,000 for the Employ and Empower grant which were added as one-time revenue sources in the Fiscal Year 2024 Adopted Budget.

**General Fund Revenues**  
**\$11.5 million**

**Percent of General Fund**  
**Revenues**  
**0.6 percent**



# General Fund Revenues

## Charges for Current Services

### Background

Charges for Current Services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, Department of Finance, City Attorney, and City Clerk to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received by the General Fund as revenue to offset the cost of the services provided by these central service departments. Additionally, Transient Occupancy Tax (TOT) revenue is allocated to several departments to reimburse expenditures in the General Fund that support the safety and maintenance of visitor-related facilities.

<b>General Fund Revenues</b>
<b>\$278.2 million</b>
<b>Percent of General Fund Revenues</b>
<b>13.4 percent</b>

### Fiscal Year 2025 Proposed Budget

The Fiscal Year 2025 Proposed Budget for charges for current services revenue is \$278.2 million, or 13.4 percent of the General Fund revenue budget. This represents an increase of \$34.8 million, or 14.3 percent, from the Fiscal Year 2024 Adopted Budget. This increase is primarily attributed to an increase of \$12.7 million in reimbursements from the Environmental Growth Funds to support eligible expenditures, \$4.5 million for the Employ & Empower Internship program, \$4.1 million in one-time reimbursement revenue associated with right-of-way maintenance that will be supported by the Infrastructure Fund, \$3.3 million increase in GGSB, \$2.2 million in TransNet revenue to support congestion relief efforts, and \$1.1 million in Gas Tax revenue to support administration of traffic engineering activities.

## Transfers In

### Background

The Transfers In revenue category includes revenues received by the General Fund from other non-general funds and includes the Transient Occupancy Tax (TOT) 1.0 cent transfer, the Safety Sales Tax transfer, and Gas Tax revenue.

### Fiscal Year 2025 Proposed Budget

The Fiscal Year 2025 Proposed Budget for Transfers In is \$122.8 million, or 5.9 percent of the General Fund revenue budget. This represents a decrease of \$33.8 million, or 21.6 percent, from the Fiscal Year 2024 Adopted Budget. This decrease is primarily attributed to a reduction of \$52.1 million in the one-time use of American Rescue Plan Act (ARPA) funds in Fiscal Year 2024. This decrease is offset by an increase of \$13.5 million in transfers to the General Fund from the Concourse and Parking Garages Operating Fund, Community Equity Fund, Energy Independence Fund, Civil Penalties Fund and Central Stores Fund; as well as an increase of \$7.7 million in one-time revenue related to the Monsanto Action Class Settlement.

<b>General Fund Revenues</b>
<b>\$122.8 million</b>
<b>Percent of General Fund Revenues</b>
<b>5.9 percent</b>

# General Fund Revenues

## Other Revenue

### Background

Other revenue is comprised of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damage to City property, and other miscellaneous revenues.

### Fiscal Year 2024 Adopted Budget

The Fiscal Year 2025 Proposed Budget for Other Revenue is \$1.6 million, or 0.1 percent, of the General Fund revenue budget. This represents a decrease of \$400,000, or 17.7 percent, from the Fiscal Year 2024 Adopted Budget, which is associated with a redistribution of the base budget of \$180,000 in the Environmental Services Department associated with the automated refuse container management, and a reduction of \$167,000 in the Transportation Department from the cancellation of the 50/50 Sidewalk Cost Share Program.

<b>General Fund Revenues</b>
<b>\$1.6 million</b>
<b>Percent of General Fund Revenues</b>
<b>0.1 percent</b>

## State of California Budget Impacts<sup>28</sup>

On January 10, 2024, Governor Newsom released the 2024-2025 Governor's Proposed Budget, which would appropriate \$291.5 billion in State funds, including \$208.7 billion from the General Fund, \$80.8 billion from special funds, and \$2.0 billion from bond funds.

Per the Governor, the Proposed Budget closed a projected budget shortfall of \$37.9 billion. The shortfall is primarily due to two key factors: a substantial decline in the stock market that decreased California revenues in 2022, and a delay in income tax collections in 2023 as a result of extensions granted by the Internal Revenue Service (IRS).

The Governor's proposed solution to cover the shortfall includes the use of \$13.1 billion of State reserve funds; internal borrowing and funds shifts totaling \$9.1 billion; \$15.7 billion in reductions of funding levels, delays and deferrals in funding to later years; and withdrawals of \$5.7 billion from the Public School System Stabilization Account (PSSSA). After the proposed withdrawals, total budgetary reserves in the coming fiscal year are projected to be \$18.4 billion.

The budget proposal includes total funding of \$126.8 billion for K-12 education programs; \$44.8 billion for higher education and the California Student Aid Commission; and \$253.4 billion for health and human services programs, including expanding Medi-Cal to all income-eligible Californians, as well as childcare and development.

The budget also maintains \$3.4 billion to continue the State's efforts to address homelessness, including \$1.0 billion from the General Fund for the Homeless Housing, Assistance and Prevention (HHAP) Program grants, \$400.0 million for the Encampment Resolution grants, and \$1.1 million in public safety investments.

## Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (the Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish a Tax Appropriations Limit (also referred to as the Gann Limit) on or before June 30 of each year for the following fiscal year. The Tax Appropriations Limit is

<sup>28</sup> Governor's Budget Summary - 2024-25. Budget Summary (ca.gov). Retrieved March 28, 2024

## General Fund Revenues

based on actual appropriations during the State of California Fiscal Year 1978-79, and adjusted each year using population and inflation adjustment factors.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allows local jurisdictions to choose among measures of inflation and population growth to compute the adjustment factor. The measures for inflation (price factors) include growth in California per capita income, or growth in the City's gross assessed valuation due to new non-residential construction; while measures for population growth include population growth within the county or city.

The Gann Limit is applicable only to proceeds of taxes and State subventions (unrestricted money received by a local agency from the State). Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution on June 27, 2023 that established the City's Tax Appropriations Limit for Fiscal Year 2024 at \$5,127,592,710. Using the Fiscal Year 2024 Adopted Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt, of which the City has none, and qualified capital outlays) were calculated to be \$1,554,198,470, which is \$3,573,394,240 below the Gann Limit.

In accordance with California Law, Division 9 of the Government Code and Proposition 111 guidelines, the Fiscal Year 2025 Tax Appropriations Limit will be set and adopted on or before June 30, 2024, and this section will be updated in the Fiscal Year 2025 Adopted Budget.



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# FISCAL YEAR 2025

Volume 1  
General Fund Expenditures

# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY

# General Fund Expenditures

## General Fund Expenditures

The Fiscal Year 2024 Proposed Budget for General Fund expenditures is \$2.15 billion, which represents an increase of \$65.8 million, or 3.2 percent, from the Fiscal Year 2024 Adopted Budget. **Table 1 - General Fund Expenditure Summary Fiscal Years 2023 - 2025** represents the change in General Fund expenditures from Fiscal Year 2023 to Fiscal Year 2025. Similarly, **Table 2 - Fiscal Year 2025 General Fund Expenditures** displays the change in General Fund Expenditures from Fiscal Year 2023 to Fiscal Year 2025 by expenditure category.

**Table 1 - General Fund Expenditure Summary Fiscal Years 2023 - 2025**

	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Total General Fund Budget	1,959,931,710	2,081,833,190	2,147,619,061
Percent Change from Previous Year		6.2%	3.2%

**Table 2 - Fiscal Year 2025 General Fund Expenditures (in millions)**

Expenditure Category	FY 2023 Actual	FY 2024 Budget	FY 2025 Proposed	FY 2024-2025 Change	Percent Change
<b>PERSONNEL</b>					
Personnel Cost	\$ 765.3	\$ 850.1	\$ 918.5	\$ 68.4	8.0%
Fringe Benefits	518.0	551.2	574.3	23.1	4.2%
<b>PERSONNEL SUBTOTAL</b>	<b>1,283.3</b>	<b>1,401.4</b>	<b>1,492.8</b>	<b>91.4</b>	<b>6.5%</b>
<b>NON-PERSONNEL</b>					
Supplies	\$ 37.7	\$ 43.8	\$ 31.4	(12.3)	(28.2%)
Contracts & Services	349.3	375.5	387.4	11.8	3.2%
<i>External Contracts &amp; Services</i>	<i>242.9</i>	<i>259.9</i>	<i>258.9</i>	<i>(1.0)</i>	<i>(0.4%)</i>
<i>Internal Contracts &amp; Services</i>	<i>106.4</i>	<i>115.6</i>	<i>128.4</i>	<i>12.8</i>	<i>11.1%</i>
Information Technology	58.2	58.6	60.4	1.7	3.0%
Energy and Utilities	64.0	72.3	72.2	(0.1)	(0.2%)
Other	4.1	6.0	6.6	0.6	9.6%
Transfers Out	150.4	113.5	86.6	(26.9)	(23.7%)
Capital Expenditures	1.7	1.5	1.3	(0.2)	(14.2%)
Debt	11.1	9.2	8.9	(0.3)	(3.0%)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>676.6</b>	<b>680.5</b>	<b>654.8</b>	<b>(25.6)</b>	<b>(3.8%)</b>
<b>Total</b>	<b>\$ 1,959.9</b>	<b>\$ 2,081.8</b>	<b>\$ 2,147.6</b>	<b>\$ 65.8</b>	<b>3.2%</b>

## Personnel Cost

The General Fund Fiscal Year 2025 Proposed Budget includes a total of \$918.5 million in Personnel Cost, which reflects a net increase of \$68.4 million, or 8.0 percent, from the Fiscal Year 2024 Adopted Budget. This increase is primarily due to the terms of the current Memoranda of Understanding (MOU) with three of the City's six Recognized Employee Organizations (REO) as well as general salary increases for unrepresented and unclassified employees. The agreements between the International Association of



# General Fund Expenditures

Firefighters (Local 145), the Police Officers Association (POA), and Teamsters (Local 911) and the City end in Fiscal Year 2024 and are currently being negotiated. The current MOUs between the City the Deputy City Attorneys Association of San Diego (DCAA); Municipal Employees Association (MEA); and American Federation of State, County, and Municipal Employees (AFSCME Local 127) provided for various general salary increases effective on July 1, 2024 and January 1, 2025. In addition to the agreed upon salary increases in the current MOUs, the following adjustments also contributed to the increase:

- \$10.8 million decrease in budgeted personnel expenditure savings, which is an estimated amount of personnel savings by department that is attributed to vacancies, attrition, leaves of absence, and delays in the creation and filling of positions. Budgeted Personnel Expenditure Savings is budgeted as a negative amount; therefore, the decrease of \$10.8 million results in a net increase in the Personnel Cost budget.
- \$5.8 million increase in add-on pays (e.g., Bilingual Pay, Emergency Medical Technician Pay, Paramedic Pay) as a result of changes in the negotiated rates, and changes in the number of employees anticipated to receive these specialty pays.
- \$5.2 million in various city departments to support the Employ and Empower Program.
- \$2.0 million increase in the Transportation Department to support the City's Street Preservation Ordinance; Street Division Management; Ready, Set, Grow San Diego tree planting grant; and a new Central Asphalt Team.
- \$1.6 million increase in the Parks and Recreation Department to support new facilities, land acquisition program development, human resources and training, and operating hours and permitting at the Balboa Park Botanical Garden.
- \$1.5 million increase in the Fire-Rescue Department to operate the Torrey Pines Fire Station which is scheduled to open in late spring or early summer 2024, and to support reimbursable positions for special events and alternative energy sources emergencies and training.
- \$1.1 million increase Citywide in hourly wages associated to minimum wage increases and memoranda of understanding.
- \$1.0 million increase in vacation pay in-lieu of annual leave as a result of employee elections for calendar year 2024.
- \$876,258 increase in the City Attorney Department primarily associated with supporting the Civil Advisory Division and Your Safe Place--A Family Justice Center.
- \$603,495 increase in the Purchasing and Contracting Department associated with supporting City Departments with the procurement of goods and services, contracts, and managing job order contracts not subject to Project Labor Agreements.
- \$596,078 increase in the Compliance Department to support the new Project Labor Agreement Program for the City's Capital Improvements Program.
- \$495,877 increase in the General Services Department to support maintenance and repair activities for the Public Utilities Department, and city-wide facility job order contracting.

The General Fund Fiscal Year 2025 Proposed Budget includes a total of 8,681.38 FTE positions, which reflects a net increase of 168.39 FTE positions, or 2.0 percent, from the Fiscal Year 2024 Adopted Budget. The increase in positions is primarily due to the following additions:

- 123.45 FTE positions in various departments citywide associated with the grant-funded Employ and Empower internship program.
- 28.00 FTE positions in the Transportation Department to support the City's Street Preservation Ordinance; Street Division Management; Ready, Set, Grow San Diego tree planting grant; and a new Central Asphalt Team.
- 19.00 FTE positions in the City Planning Department associated with the restructure of the Facilities

# General Fund Expenditures

- Financing Program into the General Fund.
- 8.12 FTE positions in the Fire-Rescue Department primarily associated with the new Torrey Pines Fire Station.
- 6.25 FTE positions in the Office of the City Attorney primarily associated with supporting the Civil Advisory Division and Your Safe Place--A Family Justice Center.
- 5.00 FTE Positions in the Compliance Department to support the new Project Labor Agreement for the City's Capital Improvement Program.
- 5.00 FTE positions in the General Services Department to support maintenance and repair activities for the Public Utilities Department, and city-wide facility job order contracting.
- 5.00 FTE positions in the Purchasing and Contracting Department to support City Departments with the procurement of goods and services contracts, and manage job order contracts not subject to Project Labor Agreements.

These increases are offset by the following decreases:

- 15.00 FTE positions in the Police Department primarily associated with the reduction of Police Officer 2s assigned to the Juvenile Services Team and substation front counters. This decrease also includes the reduction of Police Investigative Service Officers, which is offset by the restructure of positions from the Development Services Department to support Sidewalk Vending Ordinance enforcement.
- 5.00 FTE positions in the Environmental Services Department associated with the restructure of positions from the General Fund to the Solid Waste Management Fund. The restructured positions are supporting changes related to the amendment of the People's Ordinance, which allows the City to recover costs for City force solid waste collection services.
- 3.00 FTE positions in the Department of Race and Equity associated with the reduction of the Cannabis Social Equity Program.
- 2.17 FTE positions in the Office of the Chief Operating Officer primarily associated with the reduction of the Office of Immigrant Affairs.

**Table 3 - General Fund FTE Position Summary Fiscal Years 2023 – 2025** shows the change in the number of budgeted positions in the General Fund over the last three years.

**Table 3 - General Fund FTE Position Summary Fiscal Years 2023 – 2025**

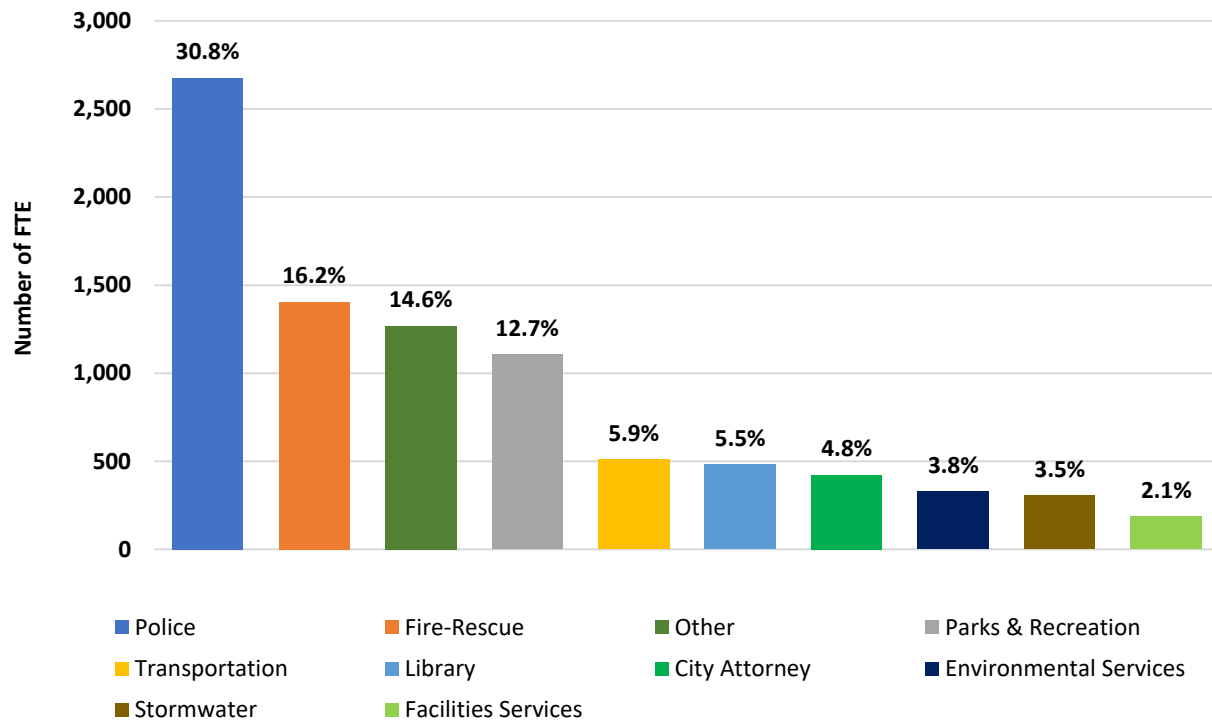
	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Total General Fund Budget FTE Positions	8,336.39	8,512.99	8,681.38
Percent Change from Previous Year		2.1%	2.0%

Further details on position changes in the General Fund are reflected in **Attachment A - Fiscal Year 2025 Changes in Full-time Equivalent (FTE) Positions** in the Appendix.

**Figure 1 – Fiscal Year 2025 Proposed General Fund FTE Positions by Department** summarizes the Fiscal Year 2025 General Fund FTE positions by department. Only the top nine departments with the most budgeted positions are displayed. All other General Fund departments are combined in the Other category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

# General Fund Expenditures

**Figure 1: Fiscal Year 2025 Proposed General Fund FTE Positions by Department**



**Note:** The Other category includes: City Auditor, City Clerk, City Council, City Planning, City Treasurer, Communications, Compliance, Council Administration, Department of Finance, Department of Information Technology, Development Services, Economic Development, Ethics Commission, Government Affairs, Homelessness Strategies & Solutions, Human Resources, Office of Boards & Commissions, Office of Emergency Services, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Purchasing & Contracting, Race & Equity, Real Estate and Airport Management, and Sustainability & Mobility.

As displayed in **Figure 1 – Fiscal Year 2025 Proposed General Fund FTE Positions by Department** above, the Police and Fire-Rescue Departments account for approximately 47.0 percent of the total budgeted positions in the General Fund for Fiscal Year 2025.

## Fringe Benefits

The Fiscal Year 2025 Proposed Budget for the General Fund includes fringe benefit expenditures totaling \$574.3 million, which reflects a net increase of \$23.1 million, or 4.2 percent, from the Fiscal Year 2024 Adopted Budget. This net increase is primarily due to adjustments in the following fringe benefits:

- \$29.9 million increase in the City's Retirement ADC payment primarily due to liability experience loss and changes in the assumptions or methods used to calculate the ADC. The liability experience loss was primarily due to salary increases that were greater than expected. The most significant source of increase to liability from the assumption changes was due to the change in the Cost of Living Adjustment (COLA) assumption.
- \$4.8 million increase in Flexible Benefits primarily due to position additions, changes in the coverage selections of employees, and negotiated Flexible Benefit Plan increases.
- \$2.4 million increase in Medicare associated with positional changes, salary increases, and adjustments to the base budget to account for non-salary related items that impact Medicare, such as overtime.

## General Fund Expenditures

- \$992,240 increase in Risk Management Administration as a result of salary and benefit increases for employees in the Risk Management Administration Fund.
- \$11.0 million decrease in Other Post Employment Benefits associated with a change in funding strategy after discussions with actuarial consultants. After analyzing an updated cash flow, it was determined that the City would continue to meet its obligations to members of the various plans if the contributions were reduced in coordination with the increased use of the pre-funded CalPERS Employer Retiree Benefit Trust (CERBT).
- \$5.1 million decrease in Workers' Compensation associated with revised projected claims due to changes in staffing levels, medical treatment costs, and the under-funding of the reserve.

For a detailed discussion of fringe benefits, refer to the Citywide Budget Overview section of this Volume.

**Table 4 - Fiscal Year 2025 General Fund Fringe Benefits by Fringe Type** shows the change in fringe benefits in the General Fund from the Fiscal Year 2024 Adopted Budget to the Fiscal Year 2025 Proposed Budget, by fringe type.

**Table 4 - Fiscal Year 2025 General Fund Fringe Benefits by Fringe Type**

Fringe Type	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget	FY 2024 – FY 2025 Change	Percent Change
<b>Fixed</b>					
Long-Term Disability	\$ 3,034,254	\$ 2,441,709	\$ 2,767,293	\$ 325,584	13.3%
Other Post-Employment Benefits	41,328,998	43,200,117	32,169,738	(11,030,379)	(25.5%)
Retirement ADC	282,835,794	324,944,641	354,886,455	29,941,814	9.2%
Risk Management Administration	10,025,490	9,775,087	10,767,327	992,240	10.2%
Unemployment Insurance	796,575	788,216	784,119	(4,097)	(0.5%)
Workers' Compensation	34,950,935	37,945,702	32,889,938	(5,055,764)	(13.3%)
<b>Fixed Subtotal</b>	<b>\$ 372,972,045</b>	<b>\$ 419,095,472</b>	<b>\$ 434,264,870</b>	<b>\$ 15,169,398</b>	<b>3.6%</b>
<b>Variable</b>					
Employee Offset Savings	\$ 27,230,222	\$ 5,610,725	\$ 5,588,136	\$ (22,589)	(0.4%)
Flexible Benefits	91,038,461	99,347,280	104,154,929	4,807,649	4.8%
Medicare	11,331,648	10,867,089	13,230,763	2,363,674	21.8%
Retiree Medical Trust	1,136,785	1,269,660	1,401,841	132,181	10.4%
Retirement 401 Plan	1,830,586	2,359,100	2,870,972	511,872	21.7%
Retirement DROP	1,752,873	1,896,915	1,889,040	(7,875)	(0.4%)
Supplemental Pension Savings Plan	10,684,690	10,778,246	10,878,428	100,182	0.9%
<b>Variable Subtotal</b>	<b>\$ 145,005,264</b>	<b>\$ 132,129,015</b>	<b>\$ 140,014,109</b>	<b>\$ 7,885,094</b>	<b>6.0%</b>
<b>Fringe Benefits</b>	<b>\$ 517,977,309</b>	<b>\$ 551,224,487</b>	<b>\$ 574,278,979</b>	<b>\$ 23,054,492</b>	<b>4.2%</b>

# General Fund Expenditures

## Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2025 Proposed Budget totals \$31.4 million, which is a decrease of \$12.3 million, or 28.2 percent, from the Fiscal Year 2024 Adopted Budget. The decrease is associated with the following:

- \$6.1 million decrease in the Transportation Department primarily due to a one-time reduction of supplies for roadways, signage maintenance, streetlights, traffic signals, and sidewalks that will be supported by the Infrastructure Fund.
- \$2.4 million decrease in the General Services Department - Facilities Services Division for a one-time reduction of \$1.2 million in supplies for electrical, HVAC, plumbing, carpentry, roofing, painting, and plastering that will be supported by the Infrastructure Fund; an additional \$421,369 in supplies for maintenance and repairs of City facilities; and \$750,000 related to the removal a one-time addition in Fiscal Year 2024 for citywide facility maintenance.
- \$1.8 million decrease in the Environmental Services Department for supplies related to the assembly and distribution of organic waste containers and kitchen pails for the implementation of the organics recycling program, which was completed in Fiscal Year 2024.
- \$1.5 million decrease in the Police Department for the one-time addition in Fiscal Year 2024 to deploy smart streetlights.
- \$638,852 decrease in the Stormwater Department primarily associated with the redistribution of budget into other categories to meet department operating needs.

## Contracts & Services

The Contracts & Services category is broken down into two categories: External Contracts & Services and Internal Contracts & Services. This categorization is intended to distinguish between types of contracts and provide a clearer presentation of discretionary and non-discretionary contractual expenditures. External Contracts & Services are expenditures that are paid to an outside agency, consultant, or contractor. Internal Contracts & Services are expenditures that support internal, or enterprise services provided by departments in one fund to departments in another fund. Examples of external contracts and services include outside legal counsel, the operation of homeless shelters, insurance, rent expenses, and consulting services. Examples of internal contracts and services include refuse disposal fees, fleet vehicle usage and assignment fees, and reimbursements when a department provides services to a department in another fund. The Contracts and Services category for the Fiscal Year 2025 Proposed Budget totals \$387.4 million, which is an increase of \$11.8 million, or 3.2 percent, from the Fiscal Year 2024 Adopted Budget. This increase is primarily due to the following adjustments:

A net increase of \$12.8 million in Internal Contracts & Services associated with the following:

- \$4.2 million increase to reimburse department inspections in the public right-of-way for utility permits issued to San Diego Gas and Electric and support recreational programming at city reservoirs.
- \$3.1 million increase for the administration of information technology services citywide.
- \$2.7 million net increase in refuse disposal fees associated with an increase in tipping fees, which is partially offset by a one-time discount of \$7 per ton to city forces for refuse disposal.
- \$2.4 million increase in equipment usage related to increased costs in the Fleet Operating Fund.

A net decrease of \$1.0 million in External Contracts & Services associated with the following:

- \$5.9 million decrease in the Stormwater Department for a one-time reduction in contracts associated with channels, pump stations, storm drains, watershed planning, capital support, and levee maintenance to be supported in the Infrastructure Fund; and a reduction in as-needed engineering, environmental, and public education consultants.

# General Fund Expenditures

- \$4.2 million decrease in the Economic Development Department primarily due to the removal of one-time contracts added in Fiscal Year 2024 for the eviction prevention program, eviction notice registry, and the focused economic development strategy.
- \$3.3 million decrease in the Parks and Recreation Department primarily due to the reduction of one-time contracts added in Fiscal Year 2024 for the animal services contract, and vehicles and equipment for new facilities.
- \$1.9 million decrease in the General Services Department associated with a one-time reduction in building and maintenance services that will be supported by the Infrastructure Fund.
- \$1.7 million decrease in the Environmental Services Department associated with the reduction of one-time additions in Fiscal Year 2024 for vehicles, and the transfer of expenditures to the Solid Waste Management Fund.
- \$1.6 million decrease in the Transportation Department associated with a reduction for tree planting services, one-time vehicle expenditures included in Fiscal Year 2024 Adopted Budget, and a one-time decrease in contracts that will be supported by the Infrastructure Fund.
- \$1.4 million decrease in the Sustainability and Mobility Department primarily associated with reductions for the Complete Streets Design guidelines, scooter Sweep contract due to changes in the hourly rate contract structure, Bicycle Master Plan due to the use of grant funding, and one-time expenditures in Fiscal Year 2024 for the pedestrian evaluation and remediation plans, and biannual performance audit of SDG&E.
- \$1.1 million decrease in the Office of the Chief Operating Officer primarily due to the reduction of one-time expenditures included in Fiscal Year 2024 for the Youth Care and Development Program.
- \$13.9 million increase in the Citywide Program Expenditures to support increases in citywide elections, General Fund Department rent expenses, insurance, and public liability claims.
- \$10.9 million increase in the Homeless Strategies and Solutions Department associated with an increase of \$25.9 million to add 1,000 new beds to the City's shelter system; expand the City's safe parking program, including a transfer to the CIP for the development of a new site; maintain operations at interim shelters, and support existing lease expenses and ancillary costs; continue supporting the City's safe sleeping program; support portable restrooms and security; provide cost-of-living and living wage adjustments for front-line staff of service operators; support site improvements and operating cost increases at the Day Center; and expand family shelter bed capacity. These increases are offset by a one-time reduction of \$15.0 million associated with the assumed use of San Diego Housing Commission resources to support homelessness programs and services.

## Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2025 Proposed Budget totals \$60.4 million, which is an increase of \$1.7 million, or 3.0 percent, from the Fiscal Year 2024 Adopted Budget. This increase is primarily associated with Desktop Support and IT Application Services contractual increases, increased PC count in General Fund departments while Non-General Fund departments have decreased their PC count, and an increase in FTE positions requiring more software access, licenses, and IT support.

## Energy and Utilities

The Energy and Utilities category includes the costs of electricity, fuel, gas, and other related expenditures. The Energy and Utilities category for the Fiscal Year 2025 Adopted Budget totals \$72.2 million, which is a decrease of \$115,015, or 0.2 percent, from the Fiscal Year 2024 Adopted Budget. This decrease is primarily due to the following:



# General Fund Expenditures

- \$1.4 million decrease in the Wireless Communication Transfer due to the removal of one-time expenditures in Fiscal Year 2024 to support the Public Radio System Maintenance Support Modernization Project and the use of fund balance to provide rate relief to client departments.
- \$726,969 increase in water services due to the addition of General Fund facilities and increased usage predicted in Fiscal Year 2025.
- \$546,746 increase in electric services due to operational changes, increased usage, and rate increases.
- \$309,754 increase in renewable diesel which is primarily due to the addition of vehicles to the City's fleet in Fiscal Year 2025 and the increase in the cost of fuel based on the EIA Annual Energy Outlook-Pacific Region estimation that factors in high oil prices.

## Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories, such as transfers to Proprietary Funds, Governmental Funds and Other Funds. The Fiscal Year 2025 Proposed Budget for the Other category totals \$6.6 million, which is an increase of \$581,376, or 9.6 percent, from the Fiscal Year 2024 Adopted Budget. The increase is primarily due to an addition of \$690,000 in the Economic Development Department for the Business Cooperation Program Rebate that the City will pay in Fiscal Year 2025 for activities that generated General Fund Sales and Use Tax revenue in Fiscal Year 2024.

## Transfers Out

The Transfers Out category includes transfers between City funds, including the transfer of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2025 Proposed Budget totals \$86.6 million, which is a decrease of \$26.9 million, or 23.7 percent, from the Fiscal Year 2024 Adopted Budget. This net decrease is primarily due to the following:

- \$13.9 million decrease in Citywide Program Expenditures associated with the sale of Tailgate Park and the recommendation to waive the transfer to the Bridge to Home Program; and the removal of one-time Fiscal Year 2024 expenditures for contributions to the CIP.
- \$11.2 million decrease in the transfer to the Infrastructure Fund.
- \$7.7 million decrease in Citywide Program Expenditures associated with waiving the Climate Equity Fund transfer.
- \$2.3 million decrease in the Environmental Services Department for the one-time transfer of vehicles to the General Fund from the Refuse Disposal Fund in Fiscal Year 2024.
- \$1.3 million increase in the transfer to the Mission Bay and Regional Park Improvement Funds as a result of higher lease revenues from mission bay. This increase is offset by an increase in revenues.
- \$8.1 million increase in Citywide Program Expenditures for debt payments associated with the draw of \$180.0 million in lease revenue bonds.

## Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2025 Proposed Budget totals \$1.3 million, which is a decrease of \$209,446, or 14.2 percent, from the Fiscal Year 2024 Adopted Budget. This net decrease is primarily related to redistributions of the base budgets for the Fire-Rescue and Stormwater Departments.

## Debt

The Debt category for the Fiscal Year 2025 Adopted Budget totals \$8.9 million, which is a decrease of \$276,090, or 3.0 percent, from the Fiscal Year 2024 Adopted Budget. The debt category includes long-term

# General Fund Expenditures

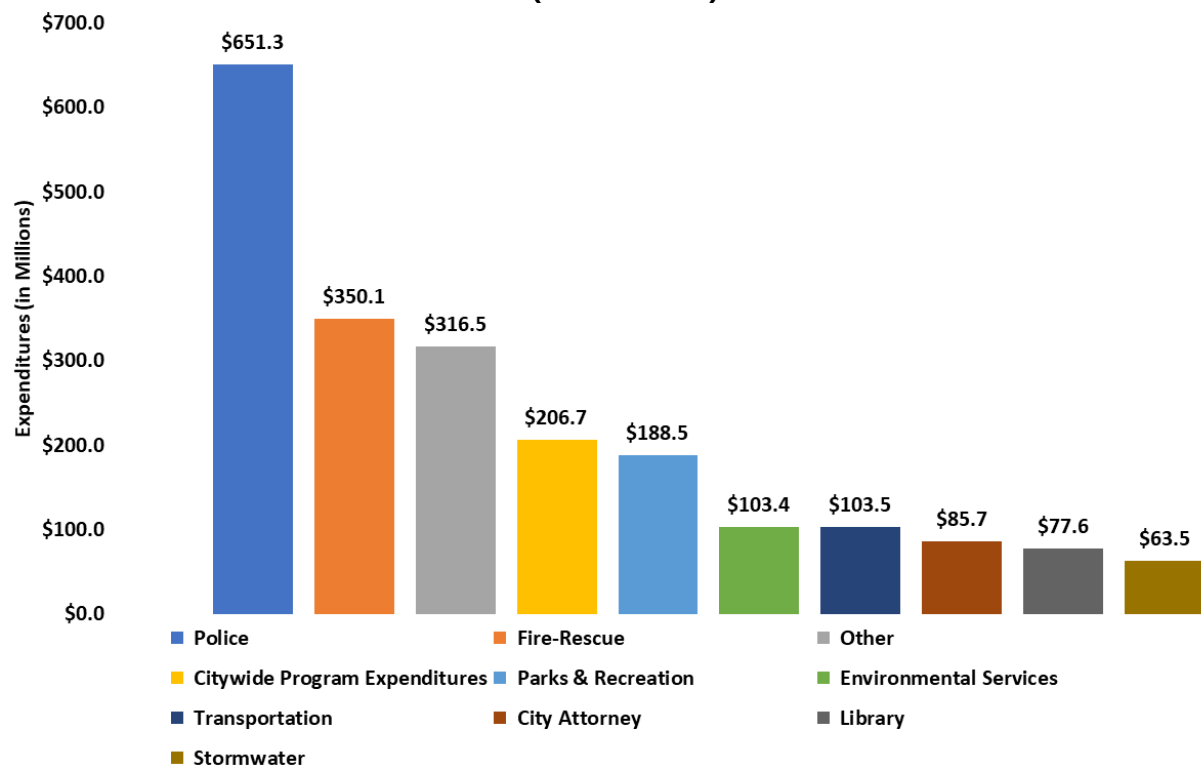
debt service on liabilities such as bonds, loans, and capital lease obligations. The decrease in budget is primarily associated with the following:

- \$1.2 million decrease in principal and interest payments in the Fire-Rescue Department associated with the Self-Contained Breathing Apparatus (SCBA) lease being paid off.
- \$240,748 decrease in the Transportation Department associated with the end of a California Energy Commission loan.
- \$1.3 million increase in the Police Department due to the addition of two new Police helicopters being lease purchased.

## General Fund Departments

**Figure 2 - Fiscal Year 2025 Proposed General Fund Expenditures by Department** summarizes the budgeted expenditures by department in the General Fund for Fiscal Year 2025. The nine largest General Fund expenditure budgets, by department, are displayed below. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

**Figure 2: Fiscal Year 2025 Proposed General Fund Expenditures by Department (in millions)**



**Note:** The Other category includes: City Auditor, City Clerk, City Council, City Planning, City Treasurer, Communications, Compliance, Council Administration, Department of Finance, Department of Information Technology, Development Services, Economic Development, Ethics Commission, General Services, Government Affairs, Homelessness Strategies & Solutions, Human Resources, Office of Boards & Commissions, Office of Emergency Services, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Public Utilities, Purchasing & Contracting, Race & Equity, Real Estate & Airport Management, and Sustainability & Mobility.

# General Fund Expenditures

## Significant Budget Adjustments

The following is a summary of critical expenditure adjustments. After incorporating these expenditure adjustments, the Fiscal Year 2025 Proposed Budget remains balanced.

### Administrative Support

#### Acquisition and Disposition Support

This adjustment includes the addition of 1.00 Assistant Deputy Director for total expenditures of \$227,886 and revenue of \$100,000 in the Department of Real Estate & Airport Management (Economic Development Department) from the Petco Park Fund to support Acquisitions and Dispositions. The work to manage the Petco Park Fund will now be billed based on actual hours worked by various assigned positions.

#### Department Administrative Support

This adjustment includes an addition of \$8,000 in non-personnel expenditures in the Office of Boards and Commissions for a contract for ClerkBase Software that supports the tracking of Boards and Commission services.

#### Financial Support for the Alliance Model

This adjustment includes the addition of 1.00 Finance Analyst 3 and total expenditures and revenue of \$127,385 in the Department of Finance to support the EMS Program. The City recently adopted the Emergency Medical Services Alliance model for medical transportation, and the position will support the program and the additional administrative responsibility resulting from the City's transition to the Alliance model, including reconciling receivables, correcting erroneous postings, and preparing month and year-end closing entries. This position will be cost recoverable by billing the Fire/Emergency Medical Services Transport Program Fund.

#### Office of Child and Youth Success Support

This adjustment includes the addition of 1.00 Community Development Specialist 2 and 1.00 Associate Management Analyst, which are offset by the reduction of 1.00 Senior Management Analyst and total expenditures of \$7,668 to support the Office of Child and Youth Success.

#### Purchasing and Contracting Support

This adjustment includes the addition of 5.00 FTE positions in the Purchasing and Contracting Department for total expenditures of \$491,091 to support City Departments with the procurement of goods and services contracts, and manage job order contracts not subject to Project Labor Agreements.

#### Project Labor Agreement Program Support

This adjustment includes the addition of 1.00 Program Manager, 2.00 Senior Compliance Officers, 2.00 Associate Compliance Officers, total expenditures of \$1.2 million, and \$676,666 in revenue in the Compliance Department to support the City's new Project Labor Agreement (PLA) for the City's Capital Improvements Program. The Program Manager will set up the new PLA program and, with the support of a consultant, create policies, procedures, training, and reporting that will be the foundation of the program. The Compliance Officers will work to fulfill the requirements of the PLA agreement and will conduct site visits and attend meetings.

### City Facilities

#### Citywide Facility Job Order Contracting

This adjustment reflects the addition of 1.00 Project Officer 1, 1.00 Program Coordinator, and total expenditures of \$229,837 in the General Services Department to support city-wide facility job order contracting (JOC) for operations and maintenance. Currently, operations and maintenance JOC processes are facilitated by the Purchasing and Contracting Department.

# General Fund Expenditures

## Public Utilities Facility Maintenance

This adjustment includes the addition of 1.00 HVACR Technician, 1.00 Plumber, 1.00 Electrician, total expenditures of \$347,962, and offsetting revenue in the General Services Department to support repair and maintenance activities associated with a Service Level Agreement with the Public Utilities Department.

## Climate Action Plan

### Zero Emissions Vehicle Support

This adjustment includes the addition of 1.00 Associate Planner, total expenditures of \$125,650, and \$58,090 in revenue in the Sustainability and Mobility Department to support the Public Electric Vehicle Charging program and implementation of the Zero Emissions Strategy. These initiatives are necessary to reach the City's goals under Climate Action Plan Strategy 2.2. This position was identified in the 2021 CAP Staffing Analysis in response to the 2020 independent auditor's report of the Climate Action Plan.

## Equity and Diversity

### Employ and Empower Program Support

This adjustment includes the addition of 123.45 FTE Student and Management Interns, for total expenditures and corresponding revenue of \$5.2 million to support the Employ and Empower Program in various departments citywide.

## Homelessness and Housing

### 1,000 Shelter Beds and Safe Parking Expansion

This adjustment includes the addition of \$7.1 million in non-personnel expenditures in the Homelessness Strategies and Solutions Department to add 1,000 new beds to the City's shelter system, and expand the City's safe parking program. This adjustment also includes \$3.7 million for a transfer to the CIP to support the development of a new safe parking site.

### Continued Shelter Operations

This adjustment includes \$9.7 million in non-personnel expenditures in the Homelessness Strategies and Solutions Department to support existing shelter operations that were previously supported by grant funding that is no longer available, including:

- \$4.9 million for the Midway sprung shelter
- \$616,113 for the shelter on the second floor of Golden Hall
- \$1.5 million for the 17th & Imperial Bridge Shelter
- \$420,180 for transition-aged youth (TAY) shelters
- \$356,509 for the youth emergency shelter
- \$1.8 million for the LGBTQ youth shelter and outreach

### Day Center Site Cost Increases

This adjustment includes the addition of \$500,000 in non-personnel expenditures in the Homelessness Strategies and Solutions Department to support site improvements and operating cost increases at the Day Center. Improvements will prioritize providing basic hygienic needs and housing-focused services.

### Family Shelter Bed Expansion

This adjustment includes the addition of \$450,450 in non-personnel expenditures in the Homelessness Strategies and Solutions Department for the expansion of family shelter beds at the Salvation Army family interim shelter site. This adjustment will add 39 beds in non-congregate units for families and women.

# General Fund Expenditures

## Living Wage and Cost-of-Living Increases

This adjustment includes the addition \$1.0 million in the Homelessness Strategies and Solutions Department for cost-of-living and living wage adjustments for front-line staff of homeless services providers.

## Portable Restrooms

This adjustment includes the addition of \$3.7 million in non-personnel expenditures in the Homelessness Strategies and Solutions Department to expand portable restroom access throughout downtown areas highly impacted by encampments, as requested by the County of San Diego.

## Safe Sleeping Program Support

This adjustment includes the addition of \$4.0 million in non-personnel expenditures in the Homelessness Strategies and Solutions Department for the continuation of safe sleeping sites initiated in Fiscal Year 2024.

## Independent Departments

### Account Clerk Services

This adjustment includes the addition of 1.00 Account Clerk, and total expenditures of \$5,194 in the Office of the City Attorney to support six divisions with a variety of fiscal and administrative responsibilities. The Office of the City Attorney intends to hold another position vacant to help offset the cost of this position.

### Civil Advisory Support

This adjustment includes the addition of 2.00 Deputy City Attorneys and associated one-time non-personnel expenditures for total expenditures of \$657,464 and corresponding revenue in the Office of the City Attorney to support the Engineering & Capital Projects Department (E&CP). These position allow the Office to manage the current and anticipated future legal workload of Capital Improvement Program (CIP) projects managed by E&CP, including Pure Water. The positions will also attend meetings of the City Council, and California Coastal Commission and Regional Water Board hearings.

### Ethics Commission Director Succession Plan

This adjustment includes the addition of 0.25 FTE position and total expenditures of \$35,876 in the Ethics Commission to serve for a three-month training period with the current Executive Director before fully assuming the responsibilities of the position. The current Executive Director is anticipated to retire during the third or fourth quarter of FY 2025. The addition will provide the essential training for the next Executive Director to succeed in the role, ensuring the regulated community and public at large do not suffer any adverse consequences from the transition of leadership over complex legal programs, enforcement, and training.

### Independent Legal Counsel

This adjustment includes the addition of \$180,000 in non-personnel expenditures in the Office of the City Auditor for independent legal counsel, which was approved by City of San Diego voters in March 2024. The independent counsel is anticipated to support the Office's audits and investigations of waste, fraud, and abuse allegations.

### Medical Examinations

This adjustment includes the addition of \$400,613 in non-personnel expenditures in the Personnel Department for pre-employment medical examinations and random drug and alcohol testing performed by the City's medical provider. Between Fiscal Year 2021 and 2023, the City has seen a 90 percent increase in the number of employees hired, who are required to have a medical examination.

# General Fund Expenditures

## **Your Safe Place—A Family Justice Center Support**

This adjustment includes the addition of 1.00 Program Coordinator, 3.00 Victim Services Coordinators, total expenditures of \$424,559, and offsetting revenue to support Your Safe Place—A Family Justice Center (YSP). The Program Coordinator will develop, administer, and manage programming at YSP. The Victim Services Coordinators will provide emergency services and crisis intervention to a broad range of communities in San Diego currently experiencing abuse, violence, and trafficking work; and will support mobile legal and social services clinics.

## **Livable Neighborhoods**

### **Balboa Park Botanical Building**

This adjustment includes the addition of 3.00 FTE positions, total expenditures of \$559,805, and revenue of \$20,000 in the Parks and Recreation Department to support increased operating hours and permitting at the Botanical Building in Balboa Park.

### **Business Cooperation Program (BCP) Rebate**

This adjustment includes \$690,000 in non-personnel expenditures in the Economic Development Department for the Business Cooperation Program Rebate that the City will pay in Fiscal Year 2025 for activities that generated General Fund Sales and Use Tax revenue in Fiscal Year 2024. Council Policy 900-21 for the Business Cooperation Program encourages business activities that generate new or increased sales and use tax revenue cash flows using revenue-sharing agreements between the City and businesses.

### **Chilled Water Increase**

This adjustment includes \$200,000 in non-personnel expenditures in the Library Department to right-size the budget for chilled water, which is used to cool the Central Library facility.

### **Human Resources Support**

This adjustment includes 2.00 Human Resources Analysts and non-personnel expenditures for total expenditures of \$231,434 and corresponding revenue in the Parks and Recreation Department that will support the Employ and Empower Program. These reimbursable additions will be funded by the Employee and Empower Grant and will serve as the liaisons between the participants (interns), the interns' supervisors, and the Human Resources Department.

### **Janitorial Services**

This adjustment includes \$730,934 in non-personnel expenditures for janitorial services at all 35 branches library locations. There is an ongoing increase in the total cost of service and this adjustment will right-size the contract budget for janitorial expenses.

### **Land Acquisition Support**

This adjustment includes the addition of 1.00 Program Coordinator and total expenditures of \$185,781 and corresponding revenue in the Parks and Recreation Department to support the development of a comprehensive program to acquire park land by leveraging various funding sources. The position is anticipated to be 100 percent supported by the Citywide Park Development Impact Fee (DIF).

### **Landscaping Services**

This adjustment includes \$295,000 in non-personnel expenditures in the Library Department for landscaping services at all 35 branch library locations. There is an ongoing increase in the total cost of service and this adjustment will right-size the contracts budget for this expense.

### **Maintenance Assessment Districts**

This adjustment includes \$144,622 in non-personnel expenditures in the Economic Development Department to offset general benefits from Maintenance Assessment District (MAD) services. New MAD creations and inflation make this adjustment necessary.



# General Fund Expenditures

## New Parks and Recreation Facilities

This adjustment includes the addition of 17.50 FTE positions, total expenditures of \$4.0 million, and \$587,324 in revenue in the Parks and Recreation Department to:

- Operate new parks and recreation facilities citywide, including Canon Street Pocket Park, NTC Esplanade, Memorial Senior Center, SDSU River Park, and Ocean Air Community Park.
- Support operations for new open spaces including the Multi Habitat Planning Area & Famosa Slough, East Elliot Open Space, and Los Peñasquitos Open Space. The Multi Habitat Planning Area & Famosa Slough adjustment includes associated revenue of \$587,324 from the Environmental Growth Funds.
- Support operations for joint use facilities including Boone Elementary, Whitman Elementary, Spreckels Elementary, and Pacific View Elementary schools.

## Parking Services

This adjustment includes \$103,000 in non-personnel expenditures, and \$160,000 in revenue to support parking services at the Central and Mission Hills branch libraries. Contract expenditures have increased to support the additional staff hours required to collect revenue and keep parking garages clean as use increases based on additional concerts, Padres games and special events happening in and around the libraries.

## Security Services

This adjustment includes the addition of 1.00 Security Program Manager and a reduction of non-personnel expenditures for a total expenditure decrease of \$38,083 in the Library Department. This position will oversee administration, coordination, assessment, evaluation, and strategic planning of security services for the library system. The Security Program Manager will serve as a liaison to Library management, library branches, Central Library supervisors, and the security services vendor.

## Public Safety

### Alternative Energy Sources Support

This adjustment includes the addition of 1.00 Fire Battalion Chief, total expenditures of \$228,077, and corresponding revenue in the Fire-Rescue Department. The widespread integration of lithium-ion batteries presents a pressing concern due to increased incidents of fires and emergencies, surpassing traditional fire service capabilities. This position is grant funded, and establishes a regional emergency coordinator to provide expertise, facilitate training, and develop protocols for addressing lithium-ion battery incidents and other emerging alternative energy challenges.

### False Alarms System Replacement

This adjustment includes the addition of \$90,750 in non-personnel expenditures and corresponding revenue in the Fire-Rescue Department for a replacement of the false alarm tracking and billing system. The Police Department is conducting a request for proposal to bring a new alarm permitting system on-line in Fiscal Year 2025. This system will have better functionality and enhancements from the current system. The cost is shared between the Police and Fire-Rescue Departments and is fully cost recoverable through false alarm fees.

### Membership Dues

This adjustment includes the addition of \$28,806 in non-personnel expenditures in the Office of Emergency Services for Unified Disaster Council (UDC) membership dues. The increase in UDC dues is attributed to the rising expenses associated with both staffing and the region's alert and warning system, which is managed by the County of San Diego's Office of Emergency Services. This increase is a contractual requirement as part of the Unified San Diego County Emergency Services Organization (USDCEO) joint powers agreement.

# General Fund Expenditures

## **Personal Protective Equipment Advanced Cleaning**

This adjustment includes the addition of \$500,000 in non-personnel expenditures in the Fire-Rescue Department for mandated advanced cleaning and repair of structural personal protective equipment. This meets Cal OSHA standards that require advanced cleaning of all structural PPE ensembles twice a year, and advanced inspections once per year by a certified Independent Service Provider.

## **Rental of Police Firearms Training Facility**

This adjustment includes the addition of \$975,000 in non-personnel expenditures in the Police Department for the rental of a firearms training facility. The Department's only firearms training facility was recently decommissioned. This adjustment restores an addition that was included as a one-time adjustment in Fiscal Year 2024.

## **Special Events Fire Prevention Support**

This adjustment includes the addition of 1.00 Fire Prevention Inspector 2 and total expenditures of \$234,413 and corresponding revenue in the Fire-Rescue Department to process permits and conduct inspections for PETCO Park baseball games and special events. This position will also support shelter inspections, reviews, and permit-related work for homelessness services and programs.

## **Torrey Pines Fire Station Support**

This adjustment includes the addition of 12.00 FTE positions and total expenditures of \$2.6 million in the Fire-Rescue Department to operate the new Torrey Pines Fire Station, which is scheduled to open by the end of Fiscal Year 2024.

## **Stormwater**

### **Time Schedule Order and Compliance Monitoring**

This adjustment includes the addition of \$750,000 in non-personnel expenditures for the Stormwater Department to comply with water quality monitoring, pollution tracking and abatement, and regulatory reporting requirements in the Bacteria Total Maximum Daily Load (TMDL) Time Schedule Order (TSO) which was adopted in March 2024 by the Regional Water Quality Control Board (RWQCB). The TSO is needed to protect the City from Mandatory Minimum Penalties (MMPs).

## **Transportation**

### **Central Asphalt Support**

This adjustment includes the addition of 10.00 FTE positions and total expenditures of \$895,202 in the Transportation Department for asphalt repair. This partial Mill and Pave Crew would supplement the City's existing teams, ensuring productivity is better maintained across the City's current crews when facing personnel absences and equipment failures. Adding this partial crew would increase the number of street miles repaired by in-house crews from 4.7 to 7.5 miles; fill gaps on the overlay unfunded needs list; and address small segments next to other resurfacing projects to maximize upgrades in the right-of-way by providing continuity of road maintenance and repairs.

### **Ready, Set, Grow San Diego Grant**

This adjustment includes the addition of 12.00 FTE positions, and total expenditures and corresponding revenue of \$813,178 in the Transportation Department. The program is reimbursable via a recently awarded \$10 million grant from the U.S. Forest Service, which funds a tree planting and tree well-cutting program in historically underserved communities.

### **State Video Franchise Fees**

This adjustment includes the addition of \$470,000 in non-personnel expenditures in the Transportation Department to be transferred to the Trench Cut Fees Fund for the inspection, trenching, cutting, or

# General Fund Expenditures

deterioration of the right-of-way, which will be credited against the Franchise Fee, instead of being paid to the fund by State Video Franchisees.

## **Street Preservation Ordinance**

This adjustment includes the addition of 12.00 FTE positions, total expenditures of \$1.0 million and corresponding revenue in the Transportation Department to support the Department's Service Level Agreement with the Public Utilities Department to comply with the City's Street Preservation Ordinance. This team will repair and restore roads and sidewalks that have been damaged during trench work and will help decrease the current backlog of requests.

## **Street Division Management Support**

This adjustment includes the addition of 1.00 Assistant Deputy Director for total expenditures of \$217,318 in the Transportation Department's Streets Division. This position will provide support to pavement, pothole, resurfacing, and sidewalk repairs; and an increased ramp-up of work by City crews to ensure safety and mobility across the City.

## **Urban Forestry Air Pollution Control District (APCD) Settlement**

This adjustment includes one-time non-personnel expenditures of \$969,169 in the Transportation Department for tree planting to support a settlement agreement with the Air Pollution Control District. All tree activity will be prioritized in communities that face higher than average air pollution.

## **Waste & Recycling Management**

### **Refuse and Organic Collection Programs**

This adjustment includes the addition of \$379,389 in non-personnel expenditures for Radio Frequency Identification (RFID) readers for collection packers in the Environmental Services Department. An RFID reader installed on each of the collection packers will ensure that each container being serviced for a cost-recoverable fee is tied to an eligible address during implementation, that only City of San Diego-provided collection containers are being serviced and confirm that collection of the residence has occurred. This will provide efficiencies by reducing both time and cost spent collecting non-city containers and returning for reported missed collections that were already collected.

## **Operational Efficiencies and Budget Reduction Proposals**

The following is a summary of operational efficiencies and budget reduction proposals recommended in the Fiscal Year 2025 Proposed Budget. These proposals help balance the General Fund and total \$109.1 million.

### **Citywide Reductions**

#### **Executive Approval to Fill Vacancies**

This citywide adjustment includes the reduction of \$4.5 million in the General Fund associated with the implementation of the Executive Approval to Fill Vacancies process, which is assumed to occur for the first six months of the fiscal year.

#### **Waive the General Fund Reserve Contributions**

This reduction includes the proposal that the City Council waive the \$21.4 million contribution to meet the General Fund reserve target in Fiscal Year 2025. If both the Fiscal Year 2024 and 2025 General Fund reserve contributions are waived, the total reserve would remain at the current level of \$207.1 million, and the Reserve Policy percentage would drop to 11.87 percent when compared to the Reserve Policy target of 13.58 percent. For additional information, see the General Fund Reserves section of the Citywide Budget Overview.

# General Fund Expenditures

## **Waive the Climate Equity Fund Transfer**

The adjustment includes the proposed suspension of the minimum annual allocation to the Climate Equity Fund (CEF)—which is \$8.5 million and represents ten percent of the total estimated annual General Fund revenue received from the gas and electric franchise fees. For additional information, see the Climate Equity Fund section of the Citywide Budget Overview.

## **One-Time use of Infrastructure Fund for Operations**

The adjustment includes the one-time use of \$19.7 million associated with the Infrastructure contribution to offset eligible General Fund expenditures. This adjustment includes a one-time reduction of \$14.7 million in expenditures in the General Services, Stormwater, and Transportation Departments which will instead be supported by the Infrastructure Fund. Additionally, this adjustment includes \$4.3 million in reimbursements for services performed by the Transportation Department.

## **Preservation of Benefits**

This adjustment includes the reduction of \$300,000 for the preservation of benefits in the Citywide Program Expenditures Department. This request will result in a budget of \$1.2 million, which is the estimated annual expenditures related to compliance with Internal Revenue Service requirements to maintain the preservation of retiree benefits of San Diego City Employees' Retirement System plan members.

## **Sales Tax Consultant**

This adjustment includes the reduction of \$190,000 related to sales tax consultant services in the Citywide Program Expenditures Department. The Fiscal Year 2025 projection for these services is estimated at \$370,000 based on activity in the current fiscal year.

## **Supplemental Cost of Living Adjustments**

This adjustment includes the reduction of \$576,000 in the Citywide Program Expenditures Department associated with the pay-go costs for the continued funding of the Supplemental Cost of Living (COLA) adjustment to \$960,000 based on estimates provided by SDCERS.

## **Boards and Commissions**

### **Reduction of Department Operating Expenditures**

This adjustment includes the reduction of \$6,643 in non-personnel expenditures in the Office of Boards and Commissions for photocopying and print shop services, travel, cell phone operating costs, meetings, and other administrative costs.

### **Executive Assistant Reduction**

This adjustment includes the reduction of 1.00 Executive Assistant and total expenditures of \$107,609 in the Office of Boards and Commission. This position supports the Gang Commission, Human Relations Commission, and the Office of Boards and Commissions.

## **City Attorney**

### **Reduction of Personnel Expenditures**

This adjustment includes the implementation of \$1.7 million in budgeted personnel expenditure savings in the Office of the City Attorney. The reduction of personnel expenditures will impact the critical functions tasked to the Office under the City Charter due to an expanding workload and escalating demand in all areas.

# General Fund Expenditures

## City Auditor

### Reduction of Personnel Expenditures

This adjustment includes budgeted personnel expenditure savings of \$68,287 in the Office of the City Auditor. Based on historical trends, the Office has one or more vacancies during the fiscal year. The Office will commit to holding any vacancies in Fiscal Year 2025 to achieve targeted reductions.

## City Clerk

### Reduction of Personnel Expenditures

This adjustment includes budgeted personnel expenditure savings of \$151,784 in the Office of the City Clerk. The Office plans to maintain its vacancies in the following positions to meet this reduction target: 1.00 Associate Management Analyst, 1.00 Deputy City Clerk 1, and 0.33 Administrative Aide 2. The Deputy City Clerk 1 conducts research for California Public Records Act requests and the vacancy may decrease the public records request completion rate by 75 percent and impact Key Performance Indicator goals but not compliance with governing authority. The vacancy will also delay further efforts in the physical records digitization project. The Associate Management Analyst vacancy will impact efforts to enhance services through civic engagement programming. The Administrative Aide 2 position vacancy will impact the Archives section of the office, and the preparation of archival exhibits at City Hall.

## City Planning

### Operational Efficiency

This adjustment includes a reduction of \$312,526 in non-personnel expenditures in the City Planning Department, including \$150,000 that was previously budgeted for an agreement with the Coastal Commission, but was not sufficient to fund the agreement. The additional \$162,526 balance of the reduction is related to city services billed and is a result of efficiencies associated with the Department's restructure.

## City Treasurer

### Reduction of Administrative Support

This adjustment includes a reduction of 1.00 Executive Assistant and total expenditures of \$91,924 in the Office of the City Treasurer. The position's responsibilities and tasks have been redistributed among the remaining administrative team. The reduction is anticipated have minimal impacts to service levels.

### Reduction of Contract Costs

This adjustment includes the reduction of \$230,000 in contracts in the Office of the City Treasurer associated with terminating the Short-Term Residential Occupancy (STRO) compliance contract that provided the City with reports to identify non-compliant STRO Hosts. If the City is able to obtain adequate, accurate ongoing reporting from Hosting Platforms, the impact should be minimal.

### Reduction of Merchant Services Costs

This adjustment includes the reduction of non-personnel expenditures of \$50,000 in the Office of the City Treasurer for merchant services fees due the implementation of a 2.95% surcharge for in-person credit card transactions, similar to credit card convenience fees paid by customers for online transactions.

### Reduction of Security Services

This adjustment includes the one-time reduction of \$20,000 in non-personnel expenditures in the Office of the City Treasurer to align with the current cost of services.

# General Fund Expenditures

## **Reduction of Supplies**

This adjustment includes a reduction of \$18,970 in photocopy and office supply costs in the Office of the City Treasurer associated with the department maximizing the use of digital copies and hybrid work schedules. Minimum impacts to service levels are anticipated.

## **Reduction of Training and Office Supplies**

This adjustment includes the one-time reduction of \$8,815 in training expenses in the Office of the City Treasurer due to staff attending local, more cost-effective trainings.

## **Reorganization of Department Operations**

This adjustment includes the reclassification of 1.00 Financial Operations Manager to 1.00 Program Manager position and a total reduction of \$27,000 in the Office of the City Treasurer. The department evaluated operations and reorganized to improve operational efficiency and enhance service delivery and succession planning.

## **Commission on Police Practices**

### **Reduction of Professional Services**

This adjustment includes the reduction of \$44,836 in non-personnel expenditures in the Commission on Police Practices related to moving expenses. The Commission anticipates it will complete its move to the new office space by the end of Fiscal Year 2024.

## **Communications**

### **Reduction of Graphic Designer**

This adjustment includes the reduction of 1.00 Graphic Designer and total expenditures of \$105,744 in the Communications Department. The position prepares, designs, and illustrates varied graphic arts projects related to citywide activities such as brochures, booklets, publications, displays, posters, digital art, and social media content.

### **Transfer of Expenditures to the PEG Fund**

This adjustment includes a transfer of \$42,516 for various non-personnel expenditures in the Communications Department to the Public, Educational, and Government Access (PEG) Fund that will cover eligible contractual services, including those for social media engagement analytics, and technical services for constituent communications.

## **Compliance**

### **Reduction of Personnel Expenditures**

This adjustment includes \$113,722 in budgeted personnel expenditure savings in the Compliance Department associated with temporarily delaying the hiring of program staff when vacancies arise.

## **Council Administration and Council Districts**

### **City Council**

This adjustment includes the reduction of \$442,765 for all City Council Districts or \$38,085 from each of the nine City Council office budgets, and \$100,000 from the Council Administration budget. Each Council office will determine how they will implement this reduction.

## **Department of Finance**

### **Reduction of Non-Personnel Expenditures**

This adjustment includes the reduction of \$142,876 in the Department of Finance for various non-personnel expenditures including office supplies, photocopy services, and print shop services. The proposed reduction in supplies and photocopy services will align the department's budget with usage associated with



# General Fund Expenditures

the department's transition to a hybrid/remote work model. The reduction in print shop services will limit the printing of hard-copy versions of the Proposed and Adopted Budgets.

## **Reduction of Internal Controls and Financial Planning Positions**

This adjustment includes the reduction of 1.00 Finance Analyst 2 and 1.00 Program Coordinator and total expenditures of \$361,325 in the Department of Finance. The Finance Analyst 2 position supports the annual evaluation of the City's internal financial controls, scheduling the period post-monitoring tests, and overseeing the governance, risk, and compliance roles requests. The Program Coordinator supports the development of the Five-Year Financial Outlook, as well as the development and monitoring of the budget for the Major General Fund Revenues (including Property Tax, Sales Tax, Transient Occupancy Tax, and Franchise Fees).

## **Reduction of Training**

This adjustment includes the one-time reduction \$81,086 for training in the Department of Finance. The remaining budget includes \$20,000 for in-town training that will be utilized to ensure all staff obtain the required amount of training hours per department policy. As a result, the department may miss out on critical training opportunities that would allow staff to remain up-to-date on the changing governmental accounting, debt, and budgeting environment.

## **Department of Information Technology**

### **Reduction to the Digital Literacy Contract**

This adjustment includes the reduction of \$57,000 in non-personnel expenditures in the Department of Information Technology for Digital Literacy contractual services within the Digital Equity Program. The digital literacy program (Tech on the Go) focuses on upskilling residents in basic computer and technology capabilities. The program impacts educational and professional opportunities. The reduction impacts communities most impacted by the digital divide and may limit educational, social, and professional advancement.

## **Development Services**

### **Reduction of Personnel and Non-Personnel Expenditures**

This adjustment includes the reduction of 1.00 Zoning Investigator 2 and total expenditures of \$280,078 in the Development Services Department. These operational efficiencies are based on a thorough review of current operations and are not anticipated to impact the City's ability to maintain core services, programs, and regulatory obligations.

## **Economic Development**

### **Reduction of Eviction Notice Registry**

This adjustment includes the reduction of \$400,000 in non-personnel expenditures associated with the creation and administration of the Eviction Notice Registry.

### **Operational Efficiency Budget Reduction**

This adjustment includes the reduction of \$312,685 in the Economic Development Department for computer maintenance and contractual services with other agencies.

## **Environmental Services**

### **Organics Waste Containers**

This adjustment includes the reduction of \$1.9 million in non-personnel expenditures for the assembly and distribution of organic waste containers and kitchen pails, which was completed in Fiscal Year 2024.

# General Fund Expenditures

## **Refuse Disposal Fee Discount**

This adjustment includes the reduction \$2.1 million in non-personnel expenditures associated with a one-time discount of \$7 per ton to City forces for refuse disposal fees. The General Fund typically disposes of 300,000 tons at the Miramar Landfill.

## **Ethics Commission**

### **Reduction of Personnel Expenditures**

This adjustment includes the reduction of \$31,921 in personnel expenditures in the Ethics Commission. This reduction impacts the operation and effectiveness of the department's education, training, auditing, investigation, enforcement, and legislative programs.

## **Fire-Rescue**

### **Dispatch Operations Support**

This adjustment includes the addition of 1.00 Fire Dispatch Supervisor and 1.00 Fire Lead Dispatcher and associated reduction of 3.00 hourly Dispatcher positions for a total expenditure reduction of \$23,203 in the Fire-Rescue Department. This adjustment converts hourly positions to two permanent positions. This conversion is needed to bolster emergency dispatching and training functions.

### **Reduction of One Fire Academy**

This adjustment includes the reduction of one Fire academy and 1.00 Training Logistics Firefighter, for a total expenditure reduction of \$720,425 in the Fire-Rescue Department. This reduction will result in two ongoing budgeted fire academies beginning in Fiscal Year 2025. As a result of significant improvements in filling vacancies, the Department anticipates to only need two academies to maintain full staffing levels in Fiscal Year 2025. The Training Logistics Firefighter position is responsible for addressing the logistical needs of the San Diego Fire Department Fire Academy, but will be assigned to other responsibilities within the department.

### **Reduction in Helicopter Staffing**

This adjustment includes the reduction of \$857,250 in expenditures in the Fire-Rescue Department associated with a proposal to not staff a second helicopter for six months of the year. This reduction will result in fewer overtime and maintenance expenditures due to reduced flight hours. Staffing for the helicopter will continue to be funded during critical fire weather periods.

### **Reduction of Recruitment Support**

This adjustment includes the reduction of 1.00 Fire Fighter 2 and total expenditures of \$159,741 in the Fire-Rescue Department which is dedicated to recruiting new employees to the Department. This reduction could result in fewer contacts and recruitment events, potentially diminishing the number of applicants and further reducing the diversity of the applicant pool. The position will be assigned to other responsibilities within the department.

### **Reduction of Wellness Support**

This adjustment includes the reduction of 1.00 Cancer Health Coordinator (Fire Captain) and non-personnel expenditures for wellness services for total expenditure reduction of \$1.0 million. Firefighters face a significantly elevated risk of cancer. The Cancer Health Coordinator plays a pivotal role in researching cancer prevention within the fire service, leading to the formulation of guidance, policies, and training programs to mitigate cancer risks among department personnel. Additionally, the Wellness Program provides a comprehensive wellness exam annually for all sworn fire and permanent lifeguard personnel that will be reduced from an annual to bi-annual exam. The Wellness Program has been instrumental in the early detection of illness and in the prevention of injuries.

# General Fund Expenditures

## General Services

### Contracts and Supplies Reduction

This adjustment reflects the reduction of \$538,369 in supplies and contracts in the General Services Department. This adjustment will reduce non-personnel expenditure budget that is important for the maintenance of city-wide facilities, and could lead to deferred maintenance and costlier repairs in the future.

## Homelessness Strategies & Solutions

### Housing Commission Support

This adjustment includes the one-time reduction of \$15.0 million in non-personnel expenditures in the Homelessness Strategies and Solutions Department associated with the assumption that the San Diego Housing Commission will leverage its resources to support those homelessness programs and services for one year. The specific funding sources that will be used, and the programs and services to be supported by the San Diego Housing Commission are still to be determined.

## Human Resources

### Reduction of Citywide Employee Training and Recruitment

This adjustment includes the reduction of \$216,601 in contract expenditures in the Human Resources Department, including:

- Elimination of the Citywide Management Academy
- Reductions to the Recruiting and Compensation Program, which the department uses to proactively recruit for positions, post positions on recruitment and early talent sourcing sites, and perform compensation market analysis
- Travel and training for Human Resources Department staff to stay current on employment laws and industry best practices.

## Library

### Consolidation Of Positions

This adjustment includes the reduction of \$116,475 associated with the consolidation of various positions in the Library Department. The adjustment are as follows:

- Consolidation of four 0.50 FTE Library Assistant positions at the Central Library branch into 2.00 FTE positions.
- Consolidation of two 0.50 FTE San Diego Read Library Assistants into 1.00 FTE. This will help with retention, staffing and recruitment.
- Consolidation of four 0.50 Library Assistant positions at the Pacific Highlands Library branch into 2.00 FTE positions.
- Consolidation of two 0.50 Library Assistant positions at the San Carlos Library branch into 1.00 FTE position.
- Consolidation of two 0.50 Library Assistant positions at the Scripps Miramar Library branch into 1.00 FTE position.

### Library Donation Match

This adjustment includes a reduction of \$300,000 in the Library Department associated with the General Fund library donation match. The donation match will be reduced from \$1.2 million to \$900,000.

### Reduction of Non-Personnel Expenditures

This adjustment includes a reduction of \$144,295 for meeting refreshments, transportation allowance, print shop services, tree trimming, office supplies, and staff training.

# General Fund Expenditures

## Personnel Expenditures

This adjustment includes the reduction of 10.50 FTE positions for total reduction of \$914,302 in the Library Department. The reductions are anticipated to impact shift coverage, book deliveries, unpacking of new deliveries, and delay the shelving and organizing of library materials.

## Printing Services

This adjustment includes a reduction of \$17,000 in non-personnel expenditures in the Library Department for the Printing Services Contract. In Fiscal Year 2024, the Library Department started a contract with a new printing provider for the public's printing needs. The contract will cost less annually while also providing new features and efficiencies. This adjustment includes a reduction of \$100,000 in associated revenue.

## Public Personal Computer Replacement

This adjustment includes a one-time reduction of \$200,000 in non-personnel expenditures in the Library Department associated with a delay in the replacement of computers used by members of the public. The one-time reduction will further delay the replacement of the Department's aging personal computers, and may result in fewer computers being available for use by members of the public.

## Security Services

This adjustment includes a reduction of \$65,000 for security services at the Central Library. Security needs will continue to be assessed and adjusted based on incident reports and results of the security assessment, which is estimated to be completed in April 2024.

## Systemwide Programming

This adjustment includes a one-time reduction of \$250,000 in non-personnel expenditures in the Library Department for systemwide programming. This reduces the systemwide programming budget by 62.5 percent, but will be offset by leveraging donations for one year. The \$250,000 in donations will fund systemwide outreach programs; community engagement initiatives; early learning and parent engagement programs; the Campaign for Grade Level Reading initiative; Equity, Diversity and Inclusion (EDI) and cultural programming; and program marketing.

## Vacancy Savings

This adjustment includes the reduction of \$260,922 in personnel expenditures in the Library Department associated with holding positions vacant.

## Window Washing Services

This adjustment includes a one-time reduction of \$221,000 in non-personnel expenditures in the Library Department to support window washing services at the Central Library.

## Office of Emergency Services

### Non-Personnel Expenditures Reduction

Reduction of \$81,074 in non-personnel expenditures in the Office of Emergency Services. The reductions include supplies, contracts and services, information technology, energy and utilities, and other expenses, and will significantly reduce the Office's discretionary budget to support emergency operations. This reduction will remove all Emergency Operations Center (EOC) contingency funding, impacting both Emergency Operations Center (EOC) maintenance and necessary supplies during an EOC activation.

## Office of the Chief Operating Officer

### Office of Child and Youth Success

This adjustment includes the reduction of \$50,000 in contractual services in the Office of Child and Youth Success (OYCS). This reduction impacts college readiness workshops for youth, career readiness workshops for young women of color, and community outreach and focus groups for youth.

# General Fund Expenditures

## **Elimination of the Office of Immigrant Affairs**

This adjustment includes the reduction of 3.00 FTE positions and total expenditures of \$561,933 in the Office of the Chief Operating Officer associated with the Office of Immigrant Affairs. This adjustment eliminates the Office of Immigrant Affairs.

## **Reduction in Support for Special Projects**

This adjustment includes the reduction of 0.17 Assistant Chief Operating Officer - Hourly and total expenditures of \$83,694 in the Office of the Chief Operating Officer associated with special projects, reducing the hours of this position by half.

## **Office of the IBA**

### **Reduction of Discretionary Non-Personnel Expenditures**

This adjustment includes the reduction of \$55,004 in non-personnel expenditures in the Office of the Independent Budget Analyst for discretionary items such as postage, office supplies, training and related travel expenses, and professional services contracts. This reduction is not anticipated to have an impact on the office's service levels or key performance indicators as the office will continue to rely on electronic mail, remote options for training, and limit supply purchases to critical items.

## **Parks and Recreation Department**

### **After School Program for Children**

This adjustment includes the reduction of 13.03 FTE positions and associated non-personnel expenditures for a total reduction of \$902,429 in the Parks and Recreation Department due to the elimination of specialized After School and Teen Center Programs at 17 sites for children and pre-teens. This will eliminate any formal programs, activities, and special events. General programming at the recreation centers will be modified to include as many children and/or teens as possible in lieu of the specialized after school programs.

### **Back to Work SD**

This adjustment includes a reduction of \$78,125 in non-personnel expenditures for recreation contractual program equity and the San Diego Back to Work initiative.

### **Brush Management**

This adjustment includes a reduction of 2.00 Grounds Maintenance Worker 1 - Hourly positions for total expenditures of \$95,437 in the Parks and Recreation Department. This reduction will impact enhanced rubbish removal and trail maintenance within open space parks and preserves.

### **Citywide Park Maintenance**

This adjustment includes a reduction of 1.00 Equipment Operator 1 and total expenditures of \$85,008 in the Parks and Recreation Department associated with the Turf Maintenance Unit. This reduction will result in delays to turf renovations, turf aerification schedules, and fertilizer application; in some instances, overtime will be required to complete time sensitive projects.

### **Sanitation in the Right-of-Way**

This adjustment includes the reduction of \$948,968 in non-personnel expenditures in the Parks and Recreation Department associated with eight portable restrooms Downtown and eleven handwashing stations citywide. The budget was previously added to the Parks and Recreation Department and is now supported by the Homelessness Strategies and Solutions Department.

### **Support Staff Reduction**

This adjustment includes the reduction of 1.00 Equipment Technician 1 and 1.00 Grounds Maintenance Worker 2 and total expenditures of \$155,016 in the Parks and Recreation Department that support Citywide Irrigation and Community Parks 1, respectively.

# General Fund Expenditures

## Swim and Water Polo Teams

This adjustment includes the reduction of 5.55 FTE positions and total expenditures of \$379,500 and a reduction in revenue of \$70,437 in the Parks and Recreation Department associated with the reduction of swim teams and water polo programs in the non-summer months at all pools except for Ned Baumer due to a contractual obligation.

## Performance and Analytics

### Reduction of Personnel Expenditures

This adjustment includes the reduction of \$105,813 in personnel expenditures in the Performance and Analytics Department by temporarily delaying the hiring of staff when vacancies arise.

### Performance Dashboard/Open Budget Tool Reduction

This adjustment includes the reduction of \$100,000 in expenditures in the Performance and Analytics Department associated with the support of the online performance dashboard and open budget tool, which further the City's transparency initiatives and open data efforts.

## Personnel

### Personnel Efficiencies

This adjustment includes budgeted personnel expenditure savings of \$291,205 in the Personnel Department associated with holding the following positions vacant: 1.00 Personnel Analyst, 1.00 Associate Personnel Analyst, and 1.00 Office Support Specialist.

## Police

### Extension of Shift

This adjustment includes the reduction of \$5.3 million in overtime expenditures in the Police Department associated with extension of shift and patrol staffing backfill overtime. This reduction will be realized through enhanced oversight from Commanding Officers that will ensure extension of shift overtime and patrol staffing backfill is only approved when absolutely necessary. Through this control, the department expects overtime to decrease; however, in the case of major events that may negatively impact the City's strategic objective of safe and livable neighborhoods, the department will respond in a manner expected from the public.

### Front Counters at Substations

This adjustment includes the reduction of 7.00 Police Officer 2s and total expenditures of \$1.6 million in the Police Department due to the closing of front counters at patrol commands including the Central, Eastern, Mid-City, Northeastern, Northwestern, Northern, Southeastern, Southern, and Western Divisions. This will impact the workload of uniformed patrol officers in the field, and will likely increase use of the non-emergency line for assistance that was previously provided to community members at front counters.

### Juvenile Services Team

This adjustment includes the reduction of 8.00 Police Officer 2s and total expenditures of \$1.6 million in the Police Department associated to the Juvenile Services Teams (JST) at nine area patrol commands. Team members utilize experience, training, and skill sets to proactively reduce juvenile crime; and assist with addressing and diverting criminal behavior through education, intervention, and selective enforcement. If the team is reduced, the assigned officers would no longer be available to proactively focus on interactions and intervention aimed at reducing juvenile crimes.

### No Shots Fired Program

This adjustment includes the reduction of \$250,000 in non-personnel expenditures in the Police Department associated to the gang violence diversion program known as No Shots Fired. The program is a



# General Fund Expenditures

collaboration with the Gang Commission and community groups that focus on reducing gun violence. The program offers a restorative approach to develop exit strategies from gang culture to reduce gang violence in communities of concern.

## **Fuel Operational Efficiency**

This adjustment includes the reduction of \$753,593 in non-personnel expenditures in the Police Department for fuel savings associated with an operational change of having two officers per vehicle as opposed to one. The service level impact of two officer units would be a reduction in the number of available units to answer calls for service. This would also decrease the visibility of police vehicles in the community. Calls for service times may increase due to the elimination of one officer units that handle lower priority calls.

## **Police Investigative Service Officers**

This adjustment includes the reduction of 5.00 Police Investigative Service Officers (PISOs) and total expenditures of \$414,185 in the Police Department. The PISOs augment sworn patrol and investigative personnel, and assist sworn officers in various duties. This will increase work performed by a sworn officer and either take a sworn officer out of the field or cause a delay if a sworn officer is responding to higher priority calls for service.

## **Shared Mobility Enforcement**

This adjustment includes the reduction of \$149,352 in overtime expenditures related to shared mobility device enforcement. This funding will remove overtime details, and specialized enforcement related to shared mobility devices. This addition was previously supported by revenue from the regulation of mobility devices; however, the program has seen a significant reduction in fees/revenue, participation, and shared mobility devices citywide.

## **Sworn Police Academies**

This adjustment includes the reduction of 13.00 Police Recruits per academy, for each of the four academies a year, for a total expenditure reduction of \$3.9 million in the Police Department. Police academies are currently budgeted at 43 Police Recruits per academy and this reduction will drop the budgeted amount to 30 Police Recruits. This reduction will impact the department's sworn staffing goals.

## **Public Utilities**

### **Recreation Programming**

This adjustment includes the reduction of \$59,475 in non-personnel expenditures in the Public Utilities Department for the reservoir recreation program.

### **Purchasing & Contracting**

#### **Reduction of Consulting Services**

This adjustment includes the reduction of \$600,000 in the Purchasing & Contracting Department for consulting contract expenditures that were brought in-house. No operational impacts are expected.

## **Race and Equity**

### **Reduction of Community Grants**

This adjustment includes a reduction of \$31,411 in non-personnel expenditures in the Department of Race and Equity for grants to community-based organizations. These grants expand the City's reach in race and equity training and programming.

# General Fund Expenditures

## **Elimination of Cannabis Social Equity Program**

Reduction of 1.00 Program Coordinator, 1.00 Community Development Specialist 4 and 1.00 Senior Management Analyst for a total reduction of \$417,139 in the Department of Race and Equity to eliminate the Cannabis Social Equity Program.

## **Real Estate & Airport Management**

### **Reduction of Services**

This adjustment includes a reduction of \$158,334 in non-personnel expenditures in the Department of Real Estate & Airport Management for technical and city services contracts. The department does not foresee any service level impacts associated with this reduction.

## **Stormwater**

### **Reduction Target**

This adjustment includes the reduction of \$1.2 million in non-personnel expenditures in the Stormwater Department associated with travel, training, and as-needed engineering and public education consultants.

## **Sustainability & Mobility**

### **Contract Reductions**

This adjustment includes the reduction of \$467,525 in non-personnel expenditures in the Sustainability and Mobility Department for a decrease to Climate Action Plan monitoring software, SWEEP contract associated with removing mobility devices in the right-of-way, and Bicycle Master Plan development. There are no expected service level impacts due to these reductions.

### **Reduction of Climate Action Plan Support**

This adjustment includes the reduction of \$50,000 in non-personnel expenditures in the Sustainability and Mobility Department to support the City's de-carbonization efforts related to the Climate Action Plan. This contract provides technical and outreach/engagement support for the development of the building decarbonization strategy.

### **Reduction of Complete Streets Design**

This adjustment includes the reduction of \$250,000 in non-personnel expenditures in the Sustainability and Mobility Department associated with the Complete Streets Design Guidelines. This contract uses consultant services for the development of Complete Streets Design Guidelines that could include, but are not limited to, improvements relating to pedestrian and bicycle facilities, such as pedestrian promenades, paseos, plazas, public spaces, alley activation, and different types of barriers to consider in the implementation of separated and protected bikeways, as well as street lighting, transit stops, utilities, landscaping, and signage.

### **Zero Emissions Vehicles Implementation**

This adjustment includes the reduction of \$35,000 in non-personnel expenditures in the Sustainability and Mobility Department for implementation of the Zero Emissions Vehicle Strategy consultant support.

## **Transportation**

### **Reduction of Traffic Signal Cabinet Installation**

This adjustment includes the reduction of \$700,000 in non-personnel expenditures in the Transportation Department that will decrease the replacement of traffic signal cabinets and service meter pedestals by half from approximately 160 cabinets to 80 cabinets per year.

# General Fund Expenditures

## Reduction of Tree Planting

This adjustment includes the reduction of \$562,000 non-personnel expenditures in the Transportation Department for tree planting, which will impact events such as Free Tree SD and Arbor Day, and the planting of approximately 1,000 trees citywide.

## One-Time Resources and Uses

The Fiscal Year 2025 Adopted Budget includes \$209.5 million in one-time resources as displayed in **Table 5 - Fiscal Year 2025 One-Time Resources**. This compares to approximately \$11.7 million in one-time uses as displayed in **Table 6 - Fiscal Year 2025 One-Time Uses**.

**Table 5 - Fiscal Year 2024 One-Time Resources**

<b>One-Time Resources</b>	<b>Amount</b>
Use of Fund Balance	\$ 68,668,061
Delay General Fund Reserve Contribution	21,440,000
Use of Infrastructure Fund for Eligible General Fund Expenditures	19,739,601
Use of Housing Commission Funding	15,000,000
Waiver of the Climate Equity Fund Contribution	8,469,702
Monsanto Class Action Lawsuit Settlement Proceeds	7,700,000
Short-Term Residential Occupancy Licensing Fees	6,254,000
Employ & Empower Grant Revenue	6,137,967
Internal Service Funds Use of Fund Balance	6,093,499
Waiver of the Transfer to the Bridge to Home Program	5,847,660
Energy Independence Fund - Use of Fund Balance and Waive Contribution	5,765,741
Civil Penalty Fund - Use of Fund Balance	4,500,000
Request to Fill Process - Budgeted Personnel Expenditure Savings	4,493,948
Sycamore Facility Franchise Revenue	4,300,000
Environmental Growth Fund Reimbursements	3,920,392
Transient Occupancy Tax Fund Balance	3,773,767
Community Equity Fund - Use of Fund Balance	3,085,400
General Fund Discount of Refuse Disposal Fees	2,100,000
Emergency Medical Services Transfer	2,055,000
Concourse & Parking Garage Fund - Use of Fund Balance	2,015,631
Grant Reimbursements	1,403,204
COVID-19 FEMA Reimbursements	1,309,396
New Position Budgeted Personnel Expenditure Savings	1,062,281
TransNet Revenue	1,005,345
Delay Workers' Compensation Reserve Contribution	1,005,253
Revenue Reimbursements	974,518
Community Development Block Grant	910,000
Opioid Settlement	197,000
Project Labor Agreement	102,000
False Alarm Revenue	90,750
Special Events Revenue	53,530
<b>Total</b>	<b>\$ 209,473,646</b>

# General Fund Expenditures

**Table 6 - Fiscal Year 2024 One-Time Uses**

One-Time Uses	Amount
Start-Up Costs for 1,000 Beds and New Safe Parking Site	\$ 4,350,000
Portable Restrooms	3,710,000
Parks and Recreation New Facility Vehicles & Equipment	1,833,400
Termination Pay for City Employees	1,175,438
Tree Services Related to Urban Forestry Air Pollution Control District (APCD) Settlement	969,169
Bacteria TMDL Time Schedule Order	750,000
Business Cooperation Program Rebate	690,000
Day Center Improvements	500,000
Project Labor Agreement Program	400,000
Radio Frequency Identification (RFID) Readers for Collections Packers	300,895
General Benefits for Maintenance Assessment Districts	144,622
False Alarm Tracking and Billing System Replacement	90,750
Non-Personnel Expenditures for New Positions	63,910
Vehicle to Support Special Events at PETCO Park	53,530
Software for Central Asphalt Team Support	47,950
Reduction of Library Donation Match	(100,000)
Reduction of Window Washing at Central Library	(221,000)
Reduction of Library Systemwide Programming	(250,000)
Reduction of Tree Planting Budget	(562,000)
Reduction in Traffic Signal Cabinet Supplies	(700,000)
Other Budget Reduction Proposals	(726,161)
Reduction in Second Helicopter Overtime and Maintenance	(850,000)
<b>Total</b>	<b>\$ 11,670,503</b>

The information shown in the table above reflects that there is \$197.8 million more in one-time resources than uses, which is indicative of the General Fund's significant structural budget deficit. Addressing this issue will require reevaluating current expenditure patterns and exploring new and enhanced sources of revenue.

As discussed in the Other Fiscal Considerations section of the Citywide Budget Overview, there are ballot measures that could significantly impact the City's budgetary landscape. These include:

- Amendment of the People's Ordinance, which allows the City to charge for waste collection. This measure was approved by voters, but will take time to implement;
- Measure C, an initiative that raises transient occupancy tax in San Diego, which is still in litigation; and
- Potential sales tax and stormwater infrastructure ballot measures that are currently being considered by the Mayor and City Council for placement on the November 2024 ballot.

Significant investments are needed to rebuild essential infrastructure like our stormwater systems and roads, and to provide vital services that our residents depend on daily. It will be important to address the City's financial challenges through additional ongoing revenue or other means, in order to provide services that are expected from residents, and make necessary investments in City infrastructure. The City will

## General Fund Expenditures

continue to monitor revenues during Fiscal Year 2025 and will continue to address structural budget shortfalls during next year's budget process and beyond.



FISCAL YEAR  
**2025**

**Volume 1**  
Fiscal Policies

**NORTH PARK  
THEATRE**

**PROPOSED  
BUDGET**

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY





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## Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning, develop the adopted budget and establish reserves. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies that clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place to guide fiscal decision-making. The City's fiscal policies are reviewed regularly to improve fiscal transparency and improve the fiscal strength of the City.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

### Legal Authority (Appropriation Ordinance)

(Charter Section 69)

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

### Five-Year Financial Outlook

(Council Policy 000-02)

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2023 and continues to present an examination of the City's baseline fiscal condition over the next five years. The Outlook focuses on the General Fund and is an important planning tool for the City. Since its inception, the Outlook has guided the City in developing the budget and has served as the basis for the City's strategic long-term fiscal decision-making. The Outlook continues to communicate and outline the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

### Interim Financial Reporting

(Charter Sections 39 and 89, Council Policy 000-02)

The Chief Financial Officer provides monthly reports to the City Council detailing the fiscal status of the City by comparing year to date actual revenues and expenditures to budgeted amounts.

Additionally, the Department of Finance (DoF) provides the City Council with budget monitoring reports forecasting the end-of-year financial status and position of the City in relation to the current budget, the annual spending plan established at the onset of each fiscal year, and the status of reserves. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenditures may be included.

### Mid-Year Budget Adjustments

(Municipal Code section 22.0229)

During the fiscal year, after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the adopted General Fund budget, the Mayor shall report such deficit or surplus to the City Council and provide a recommendation to the City

# Fiscal Policies

Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor.

## Budget Policy

(Council Policy 000-02)

The City adopted a Budget Policy in March 1962, which was last amended by the City Council on July 11, 2022, to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The Policy guides the creation of the City's budget and outlines standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB).

## Balanced Budget

(Charter Section 69)

The budget, as proposed by the Mayor and as adopted by the City Council, shall be balanced such that proposed expenditures shall not exceed projected revenues and any other sources to balance the budget. A summary outlining the figures of the budget, that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

## Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase or decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions or deductions of expenditures.

The City's Enterprise Funds and Internal Service Funds shall be prepared on the full accrual basis of accounting for all operating revenues and most operating expenses (revenues are recognized when they are earned, and expenses are recognized when the liability is incurred). Certain expenses for long-term liabilities, such as net-pension liability, are budgeted on the modified accrual basis of accounting. The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments.

## Community Projects, Programs, and Services

(Council Policy 100-06)

The City adopted a policy on July 7, 2011, which was last amended by the City Council on July 1, 2023, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Per the updated CPPS Policy:

- Each year, the Mayor shall include in the Mayor's proposed budget any aggregated, proposed appropriation for City Council Office CPPS fund allocations as a department expenditure.
- The actual appropriation shall be included in the City's annual budget as approved by the City Council.

# Fiscal Policies

- The total amount of funding budgeted for annual City Council Office CPPS fund allocations shall be distributed evenly amongst the City Council Offices.
- Upon a Councilmember's request to the Department of Finance, a City Council Office may supplement its annual CPPS fund allocation with estimated non-personnel savings related to the administration of the City Council Office within the current fiscal year.

Unexpended CPPS appropriations shall be returned to the General Fund at the end of the fiscal year and shall not be carried forward to the following fiscal year.

## Capital Improvements Program (CIP) Prioritization

(Council Policy 800-14)

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007, and last amended by City Council on December 16, 2022. This policy's goal is to establish a capital planning prioritization process to optimize the use of available resources for projects, and guide an objective methodology used to produce equal and equitable outcomes. As noted in the policy, the prioritization of CIP projects should consider legal mandates, as well as: social, economic, and geographic factors to prioritize structurally excluded communities, and eliminate disparities.

## CIP Transparency

(Council Policy 000-31)

The Capital Improvements Program (CIP) Transparency Policy was adopted on April 5, 2012, and last amended by the City Council on September 22, 2022. This Policy establishes standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, reports, and updates to the City's website.

## Proceeds of Sale of City-Owned Real Property

(Charter Section 77)

Charter Section 77, Proceeds of Sale of City-Owned Real Property, was adopted in April 1941 and last amended by voters in June 2016. This Charter section establishes that all proceeds received from the sale of City-owned real property shall be used exclusively for the acquisition and construction of permanent public improvements, including public buildings and such initial furnishings, equipment, supplies, inventory, and stock as will establish the public improvement as a going concern. Proceeds may also be used to reimburse the General Fund for prior capital expenditures and for the financing costs, if any, associated with the acquisition and construction of such permanent public improvements. The funds may also be used for the replacement of permanent public improvements but not the repair or maintenance thereof.

## Debt Policy

(City Debt Policy)

The City adopted a Debt Policy in November 2007, which was last amended by the City Council in June 2023. The Policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of the existing debt obligations.

The Debt Policy establishes guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; debt affordability; structure and term of City indebtedness; method of issuance and sale; financing team roles and selection process; refunding of City indebtedness; and post

# Fiscal Policies

issuance compliance and administration. The Debt Policy addresses various debt instruments issued by the City typically using joint Powers Authorities, including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems, and Commercial Paper Notes. The Debt Policy also addresses debt issued by the City's various Related Entities, including the former Redevelopment Agency (and Successor Agency), Community Facilities Districts (CFDs), Assessment Districts (ADs), and the Tobacco Settlement Revenue Corporation.

Appendices to the Policy include specific policies for Special Districts which provides uniform guidelines for CFD and AD formation and financing. The Debt Policy appendix also includes Council Policy 800-14 "Prioritizing CIP Projects"; a list of Related Entities; a description of basic legal documents; a glossary of common terms; and the City's Disclosure Practices Controls and Procedures.

## Infrastructure Fund

(Charter Section 77.1)

Charter Section 77.1, which established the Infrastructure Fund, was approved by voters in June 2016. This Charter section requires the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure. Per Charter section 77.1(g), the Mayor may request to suspend this requirement for one fiscal year or for the remainder of a fiscal year, provided that the City Council approves the one-year suspension by a vote of two-thirds.

The calculations to fund the Infrastructure Fund are based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2042
- General Fund Pension Cost Reduction – the amount by which the pension cost in the proposed budget for each fiscal year is lower than the pension cost in the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2042

## Investment Policy

(City Treasurer's Investment Policy)

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six-month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer-term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The current Investment Policy was effective on January 1, 2024.

## Reserve Policy

(Council Policy 100-20)

The City adopted a Reserve Policy in October 2002, which was last amended by the City Council on December 16, 2022. The Policy documents the City's approach to establishing and maintaining strong reserves across the spectrum of City operations, including General Fund, risk management, and enterprise operations. The Reserve Policy also includes a Pension Payment Stabilization Reserve. The City's Reserve

# Fiscal Policies

Policy serves as a policy framework to deploy City resources to meet the City's financial commitments and address unexpected future events in a fiscally prudent manner.

## General Fund Reserves

The City's Reserve Policy (Council Policy 100-20) includes a funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve by Fiscal Year 2030. The Mayor and/or City Council may reevaluate the funding schedule for achieving the General Fund Reserve goal in budget surplus years to accelerate reserve contributions to achieve the reserve goal in a shorter time period. Total General Fund Reserves consist of the Emergency Reserve and the Stability Reserve. The Emergency Reserve shall be set at a target level of 8.0 percent by June 30, 2028, and the Stability Reserve shall be set at a target level of 8.7 percent, by June 30, 2030. The reserve amounts shall be based on the percent target level multiplied by the average of the three most recent fiscal years of operating General Fund revenues as reported in the City's Annual Comprehensive Financial Report.

Total General Fund Reserves will be based on, and reconciled to, the fund balance of the General Fund. The sum of the Emergency Reserve, Stability Reserve, and any amounts determined to be Excess Equity, shall equal the sum of unassigned fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

### Emergency Reserve

An Emergency Reserve will be maintained for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council, when such expenditures are necessary to ensure the safety of the City's residents and their property. In the event this reserve is reduced below the amount established by this policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the policy level.

### Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not to serve as an alternative funding source for new programs. The Stability Reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Stability Reserve balance to the policy level.

### Excess Equity

Excess Equity is an unassigned fund balance that is not otherwise designated as General Fund Reserves and is available for appropriation. Excess Equity most commonly results from a non-recurring source of revenue. Consistent with the City Council Budget Policy (Council Policy 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall impacting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.



# Fiscal Policies

## **Pension Payment Stabilization Reserve (Pension Reserve)**

(Council Policy 100-20)

A Pension Reserve will be maintained to mitigate service delivery risk due to increases in the annual pension payment, the Actuarially Determined Contribution (ADC).

The Pension Reserve shall only be used to supplement increases in the ADC payment as calculated in the most recent Actuarial Valuation Report (Report) produced by the San Diego City Employee's Retirement System (SDCERS) actuary. The purpose of the Pension Reserve is to provide a source of funding for the ADC when these conditions occur, and the ADC has increased year over year.

Recommendations to appropriate from the Pension Reserve may be brought forward by the Mayor in the annual budget process and will require approval by a majority of the City Council. The budgeting of an amount from the Pension Reserve as described by this policy may occur when the City is faced with an increase in the ADC payment, and as warranted based on the current fiscal conditions of the City. During the adoption of the annual budget, the City Council has the authority to propose the use of the Pension Reserve consistent with the Reserve Policy and the City Charter. In the event the Pension Reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the Policy level.

## **Workers' Compensation Fund Reserve**

(Council Policy 100-20)

The City will maintain reserves equal to 12 percent of the value of the outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level.

## **Public Liability Fund Reserve**

(Council Policy 100-20)

The City will maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding public liability claims for purposes of calculating the reserve level.

## **Long-Term Disability Fund Reserve**

(Council Policy 100-20)

The City will maintain reserves equal to 100 percent of the value of outstanding long-term disability claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self-insurance.

## **User Fees**

(Council Policy 100-05)

The City charges a range of fees for services provided to residents and businesses, such as fees for recreational services, inspections and permits, use of City property, and other services. The User Fee Policy establishes the method for setting up these types of fees, and the extent to which they cover the cost of

## Fiscal Policies

the services provided, as recommended by the Government Finance Officers Association (GFOA), National Advisory Council on State and Local Budgeting (NACSLB), and Federal Government Office of Management and Budget (Circular A-87).

The User Fee Policy (Council Policy 100-05), which was last amended by the City Council on December 20, 2022, requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the current Policy, a comprehensive user fee study and review of the Policy shall be conducted every three to five years. The City completed a comprehensive study of General Fund user fees during Fiscal Year 2022 which were implemented in Fiscal Year 2023.



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FISCAL YEAR  
**2025**

**Volume 1**  
Performance Management

# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



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# Performance Management

## Performance Management

### About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities, while strategic planning enables the City to manage the resources necessary for achieving them.

### City Strategic Plan

The City Strategic Plan is a vital component of the City's performance management efforts. It defines the City's mission, vision, operating principles, priorities, and outcomes. These efforts help optimize operations to serve City residents, visitors, and communities in the most effective and efficient way possible.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The operating principles form the foundation on which City employees perform work. Priority areas are broad topics of focus for the organization. Outcomes define the intended change in the lives of individuals, families, organizations, or communities to be accomplished through the implementation of the Strategic Plan.

The current City Strategic Plan has a five-year lifecycle, is designed to be evaluated annually, and will be comprehensively updated in Fiscal Year 2027. It provides the framework for City employees' activities and gives departments the foundation necessary to develop more detailed tactical plans.

City staff and residents can follow the progress of the City Strategic Plan, with regularly updated metrics, on the City's Strategic Plan Dashboard website ([performance.sandiego.gov](https://performance.sandiego.gov)).

### Tactical Equity Plans

Citywide department tactical plan updates in Calendar Years 2015 and 2016 resulted in new and modified key performance indicators (KPIs). All department tactical plans, and many department KPIs, were again updated in calendar year 2022 to better reflect the current City Strategic Plan and include an equity component.

The City of San Diego's Key Performance Indicator dashboard ([performance.sandiego.gov/budget](https://performance.sandiego.gov/budget)) provides interactive tables and graphics to visualize performance measures (i.e., KPIs). The performance measures are organized to align with the City Strategic Plan, and include both City-wide and department-level KPIs categorized by the City Strategic Plan goals and objectives. The data encompasses actuals for the four preceding fiscal years, estimates for the current fiscal year, and overall goals. The current KPIs for each department can be found in their respective budget pages in Volume 2 of the Budget document.





# City Strategic Plan

## Vision

Opportunity in every neighborhood, excellent service for every San Diegan.

## Mission

Every day we serve our communities to make San Diego not just a fine city, but a great city.

## Priority Areas

- Create Homes for All of Us
- Protect & Enrich Every Neighborhood
- Advance Mobility & Infrastructure
- Champion Sustainability
- Foster Regional Prosperity

## Operating Principles

### Customer Service

We value our residents, customers, and employees by designing solutions and services that put people first.

### Equity & Inclusion

We value equity by taking intentional action to create equal access to opportunity and resources.

### Empowerment & Engagement

We value a "Culture of Yes" where we empower employees to creatively solve problems and offer solutions.

### Trust & Transparency

We value transparency by using data to make better-informed decisions and build trust with the public.





# Performance Management

## Priority Areas and Outcomes

To set a clear vision for the City, the City Strategic Plan outlines five key priority areas to help drive City operations, as well as outcomes and expected results that further define the required changes necessary for success.

The City Strategic Plan contains the following priority areas and outcomes:

### **Create Homes for All of Us**

**Ensuring every San Diegan has access to secure, affordable housing.**

- San Diegans benefit from a diversity of different housing types, with homes that are affordable to everyone in all communities.
- The City helps San Diegans find ways to build housing cheaper, faster, and easier.
- San Diegans live in vibrant communities with healthy homes and access to opportunity.
- San Diegans experiencing homelessness have access to long-term housing with supportive services.
- San Diego's unsheltered residents are quickly placed in stable housing options.

### **Protect & Enrich Every Neighborhood**

**Connecting communities to safe public spaces that offer opportunities to learn, grow, and thrive.**

- San Diegans in all communities are connected to neighborhood assets that anchor community life, foster interaction, and promote well-being.
- Every San Diegan has access to arts and culture opportunities on their own terms. Visitors are able to discover and experience local culture.
- San Diegans benefit from accessible, convenient, safe, and comfortable recreational spaces in their communities.
- San Diegans have equitable access to a network of libraries, including robust digital services and programming, that are tailored to local needs and interests.
- San Diegans benefit from public safety services that encompass the diverse needs of residents and communities.

### **Advance Mobility & Infrastructure**

**Offering high-quality infrastructure and mobility options that are efficient, safe, and convenient.**

- San Diegans in all communities, of all ages and abilities, can efficiently get from point A to point B with mobility options that are safe, affordable, and sustainable.
- San Diegans travel on high-quality infrastructure that creates safe and comfortable spaces for people to walk, roll, ride, or drive.

### **Champion Sustainability**

**Creating livable, sustainable communities for all San Diegans, now and in the future.**

- San Diegans have equitable access to high-quality, healthy, preserved open spaces.
- The City of San Diego provides a built environment that best sustains our natural environment and public health.
- A resilient San Diego that can adapt to, recover from, and thrive under changing climate conditions.
- San Diegans benefit from diligent, innovative waste management.
- The City of San Diego leads by example with zero emission vehicles, net zero emission facilities,

# Performance Management

and resilient and efficient delivery of services.

## Foster Regional Prosperity

**Promoting economic growth and opportunity in every community, for every San Diegan.**

- San Diego residents and businesses are supported by a strong local economy, with well-paying jobs, economic activity, and opportunities in every community.
- San Diego businesses benefit from programs and funding opportunities that are accessible and equitably distributed.
- San Diegans have economic opportunity from relations with Mexico as a binational trade partner.
- The San Diego region benefits from a thriving, skilled, and educated workforce capable of tackling the challenges and opportunities of tomorrow.
- San Diegans benefit from a passionate, engaged City workforce that provides the highest level of customer service and represents the San Diego community.
- City employees enjoy a culture of great leadership, appreciation, and acknowledgement, with opportunities for learning and development.
- The City provides a clear, unified pathway for career growth and development.

## Strategic Goals & KPIs

In addition to specific priority areas and outcomes outlined in the City Strategic Plan, certain key areas have been identified as both critical for the accomplishment of the City's goals and are highly collaborative in nature. These goal areas are distinct from other strategic objectives as they rise above the control of a single department and, therefore, require a coordinated effort across multiple departments and stakeholders. Highlighting these goal areas separately is intended to emphasize their significance and enhance coordination and accountability in achieving desired outcomes.

These goals are aligned with the priority areas and outcomes identified in the City Strategic Plan and go beyond its general objectives to focus on specific, key operating areas. By addressing these combined topical areas, the City can more effectively address complex challenges and enhance the overall quality of services provided to San Diegans.

To measure progress and ensure accountability, Key Performance Indicators (KPIs) are currently being established for these goal areas. These KPIs will serve as quantifiable metrics to assess the effectiveness of the City's efforts and tracks progress towards achieving the desired outcomes. By monitoring these KPIs above the department-level, the City will be able to identify strengths and areas for improvement, as well as make informed decisions to drive continuous progress.

## Citywide Key Performance Indicators

As the City continues to shift to a focus on these highly collaborative areas, Citywide KPIs will be identified to determine progress in each goal area. While specific metrics and performance data for these Citywide KPIs are unavailable for Fiscal Year 2025, performance data is expected to be made available in future iterations of the annual budget document.

# FISCAL YEAR 2025

Volume 1  
Debt Obligations

# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
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# Debt Obligations

## Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions, priority funding needs, revenue capacity for repayment, and debt affordability, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. As described in the City's Five-Year Capital Infrastructure Planning Outlook, the City's needs include projects that address life, safety, regulatory requirements, and legally mandated needs, or could impact the core operation of a critical facility or asset, as well as others that can improve the quality of life of residents. Close coordination of capital planning and debt planning ensures that maximum benefits are achieved with limited capital funds. Reliance on short term and long-term financing instruments can facilitate better allocation of resources and increased financial flexibility to meet the City's infrastructure funding needs.

### City of San Diego's Outstanding Debt Obligations<sup>1</sup>

#### Long Term Bond Obligations

**Lease Revenue Bonds** are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which usage and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the lease payments that are due and payable during each Fiscal Year (FY) the lessee has use of the leased property. Lease Revenue Bonds are primarily applied for financing General Fund capital projects.

**Revenue Bonds** are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues of the City.

#### Other Outstanding Debt Obligations

**Federal and State Infrastructure Loans** are an important funding source for capital projects in addition to bond and commercial paper note proceeds. State Revolving Funds (SRF) and the federal WIFIA programs make low-cost, long-term loans available to local agencies to fund certain public clean water and economic development infrastructure projects. The City is utilizing, or has applied for, SRF funding for various water, wastewater, and stormwater system projects. The City has secured WIFIA loans to finance the Water Utility portion of Phase I of the Pure Water Program and critical stormwater infrastructure improvements. Additionally, the City has secured a California Infrastructure and Economic Development Bank ("I-Bank") loan to finance the City's organics processing facility.

**California Energy Resources Conservation and Development Commission (CEC) Loans** are energy conservation loans received for streetlight light-emitting diode (LED) retrofits. Repayments are made from the General Fund functions that benefit from the facility improvements.

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<sup>1</sup>Does not reflect debt obligations of City related entities (examples include City as the Successor Agency to the Redevelopment Agency, Community Facilities Districts, or Assessment Districts). See the City's FY 2023 Annual Comprehensive Financial Report (ACFR) for a complete list of outstanding liabilities of the City and its related entities.



# Debt Obligations

**Capital Leases** are utilized by the City to finance various essential equipment and projects via lease-to-own or lease purchase agreements.

- The City's Equipment and Vehicle Financing Program (EVFP) provides a mechanism for the lease purchase of essential equipment/vehicles in addition to pay-as-you-go funding. The repayment terms of the lease purchases or capital leases are typically five- to ten-years and based on the useful life expectancy of the equipment/vehicles. These purchases include a variety of essential assets and span various lease terms. Examples include refuse packers, service trucks, Information Technology (IT) projects and equipment, and fire and police helicopters. In addition, from time to time, the City enters capital leases via equipment vendors to finance eligible projects.

## Short-term Interim Financings

**Commercial Paper Notes** provide an as needed interim borrowing tool to meet the cash flow needs of capital improvement projects. Commercial Paper notes are issued on a short-term basis as capital spending occurs. Notes for the Water and General Fund Commercial Paper Note Program mature up to 270 days from issuance, and hold short-term rates of interest. Commercial Paper obligations are refinanced with long-term bonds.

- Water Revenue Commercial Paper Notes Program: In 2017, the City established a Water Revenue Commercial Paper Notes Program to finance Water Utility capital projects. Program costs and issuance expenses are paid by the Water Utility Fund.
- General Fund Lease Revenue Commercial Paper Note Program: In 2018, the City established a General Fund Lease Revenue Commercial Paper Note Program. This program finances General Fund capital expenditures including infrastructure projects and purchases of equipment and vehicles. Program costs and issuance expenses are paid by the General Fund.

**Revolving Credit Loans** are currently used by the City's Wastewater Utility to provide as-needed liquidity while the City awaits reimbursement from SRF loans related to the Wastewater Utility's Pure Water expenditures.

**Table 1: General Fund Credit Ratings as of March 2024** shows the City's General Obligation (GO) Related/Issuer Credit Ratings and credit ratings on outstanding General Fund Lease Revenue Bonds and the Water Infrastructure Finance and Innovation Act (WIFIA) loan.

**Table 1: General Fund Credit Ratings as of March 2024**

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
GO Related/Issuer Credit Rating	AA	Aa2	AA
Outlook	Stable	Stable	Stable
Lease Revenue Bonds and WIFIA Loan <sup>30</sup>	AA-	Not Rated	AA-
Outlook	Stable	--	Stable

<sup>2</sup> Only Fitch Ratings rates the WIFIA loan.

# Debt Obligations

**Table 2: Summary of General Fund Debt Obligations** summarizes the City's projected outstanding General Fund debt obligations, as of June 30, 2024, and the projected debt/lease payment for each outstanding issuance for FY 2025.

**Table 2: Summary of General Fund Debt Obligations<sup>3</sup>**

		Principal Outstanding 6/30/2024	FY 2025 Debt/Lease Payment	Final Maturity	Primary Funding Source
<b>General Fund Bonds, Capital Leases, and Commercial Paper Note Obligations</b>					
<b>Lease Revenue Bonds</b>					
2012B	Fire & Life Safety Refunding Bonds <sup>4</sup>	\$9,475,000	\$1,398,569	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds <sup>4</sup>	\$26,920,000	\$2,155,831	FY 2043	General Fund
2015A & B	General Fund CIP Bonds	\$89,705,000	\$6,898,375	FY 2045	General Fund
2016	Ballpark Refunding Bonds	\$61,265,000	\$9,288,625	FY 2032	Transient Occupancy Tax
2018A	Series 2010A Refunding Bonds	\$74,790,000	\$6,679,560	FY 2039	General Fund
2018A	1996A Stadium Bonds	\$11,490,000	\$4,041,248	FY 2027	Capital Outlay Fund
2020A	Series 2012A Refunding Bonds	\$57,770,000	\$4,169,948	FY 2042	General Fund
2020A	Convention Center Expansion Refunding Bonds	\$45,875,000	\$12,099,511	FY 2028	Transient Occupancy Tax
2021A	General Fund CIP Bonds	\$113,580,000	\$7,223,600	FY 2052	General Fund
2023A	General Fund CIP Bonds	\$113,325,000	\$7,230,625	FY 2053	General Fund
2024A	General Fund CIP Bonds <sup>5</sup>	\$0	\$6,700,000	FY 2055	General Fund
<b>Total Lease Revenue Bonds</b>		<b>\$604,195,000</b>	<b>\$67,885,892</b>		
<b>General Fund Supported Capital Leases</b>					
	Equipment and Vehicle Financing Program	\$73,273,933	\$21,753,650	FY 2034	Fleet Replacement Fund and General Fund
	Qualified Energy Conservation Bonds Equipment Lease <sup>6</sup>	\$2,030,580	\$1,128,955	FY 2026	Street Light Energy and Maintenance Cost Savings
	Stormwater WIFIA Loan <sup>7</sup>	\$0	\$1,421,232	FY 2062	General Fund
	Other Capital Leases <sup>8</sup>	\$13,193,742	\$2,444,499	FY 2033	General Fund
<b>Total General Fund Supported Capital Leases</b>		<b>\$88,498,255</b>	<b>\$26,748,336</b>		
<b>General Fund Commercial Paper Notes</b>					
	General Fund Commercial Paper Notes Program (not to exceed \$88.5 million) <sup>9</sup>	\$45,000,000	\$0		General Fund
<b>Total General Fund Commercial Paper Notes</b>		<b>\$45,000,000</b>	<b>\$0</b>		
<b>California Energy Resources Conservation and Development Commission (CEC) Loans</b>					
	CEC Loans	\$656,700	\$162,364	FY 2029	General Fund
<b>Total CEC Loans</b>		<b>\$656,700</b>	<b>\$162,364</b>		



# Debt Obligations

## Debt Ratio

As outlined in the City's Debt Policy, an important metric analyzed is the City's debt position with respect to General Fund supported debt securities (including lease revenue obligations) by calculating the required annual debt service/lease payment as a percentage of total General Fund revenues (Debt Ratio). This analysis includes the annual debt service/base rental payments for all the General Fund backed long-term fixed obligations of the City such as lease revenue bonds and capital leases. The analysis excludes debt liabilities of the City's related agencies, debt supported by rates and user charges (e.g., enterprise fund-backed revenue bonds), or securitization of revenue such as tobacco settlement bonds. Generally, the City strives to maintain a Debt Ratio below 10.0 percent.

It is a strong financial management practice and important planning tool to also account for pension and retiree health care (OPEB) costs, which are significant non-discretionary General Fund costs, when calculating the City's overall debt burden. Taken together, the City strives to maintain a Debt Ratio, including pension and OPEB costs, under 25 percent.

Based on the projected General Fund debt obligations, the Debt Ratio is anticipated to be 4.4 percent for FY 2025, and when combined with Pension and OPEB costs the ratio is projected to be 22.9 percent.

The City actively monitors the Debt Ratios. Additional capital financing needs, reductions in General Fund revenues, or increases in pension payments would adversely affect the Debt Ratios. For more information about the Debt Ratios and other debt affordability guidelines please see the City's Debt Policy.

**Table 3: Enterprise Fund Credit Ratings as of March 2024** shows the City's credit ratings on outstanding Enterprise Fund Revenue Bonds and the Water Utility's WIFIA loan.

**Table 3: Enterprise Fund Credit Ratings as of March 2024**

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
<b>Public Utilities Obligations</b>			
Wastewater System Bonds (Senior Bonds) Outlook	AA Stable	Not Rated --	AA+ Stable
Wastewater System Bonds (Subordinate Bonds) Outlook	AA Stable	Not Rated --	AA Stable
Water System Bonds (Senior Bonds) Outlook <sup>10</sup>	AA Stable	Aa2 Stable	Not Rated --
Water System Bonds and WIFIA Loans (Subordinate Debt) <sup>11</sup> Outlook	AA- Stable	Aa3 Stable	Not Rated --

**Table 4: Summary of Enterprise Fund Debt Obligations** summarizes the City's projected outstanding Enterprise Fund debt obligations, as of June 30, 2024, and the projected debt/lease payment for each outstanding issuance for FY 2025.

# Debt Obligations

**Table 4: Summary of Enterprise Fund Debt Obligations<sup>12</sup>**

		Principal Outstanding 6/30/2024	FY 2025 Debt/Lease Payment	Final Maturity	Primary Funding Source
<b>Public Utilities – Sewer and Water Revenue Bonds, Commercial Paper Notes, and Loan Obligations</b>					
<b>Sewer Revenue Bonds, Notes, and Federal and State Loans</b>					
2015	Sewer Revenue Refunding Bonds	\$113,595,000	\$64,743,700	FY 2027	Net Wastewater System Revenues
2016A	Sewer Revenue Refunding Bonds	\$270,130,000	\$13,506,500	FY 2039	Net Wastewater System Revenues
2022A	Sewer Revenue Bonds	\$162,995,000	\$10,939,751	FY 2052	Net Wastewater System Revenues
2024A	Sewer Revenue Bonds <sup>13</sup>	\$0	\$14,177,750	FY 2054	Net Wastewater System Revenues
	Sewer State Revolving Fund Loans	\$260,890,840	\$8,912,158	FY 2056	Net Wastewater System Revenues
	Sewer Revolving Credit Loan	\$0	\$2,400,000	FY 2026	Net Wastewater System Revenues
<b>Total Sewer Revenue Bonds, Notes, and Loans</b>		<b>\$807,610,840</b>	<b>\$114,679,859</b>		
<b>Water Revenue Bonds and Federal and State Loans</b>					
2016A	Subordinated Water Revenue Bonds	\$35,040,000	\$2,612,325	FY 2046	Net Water System Revenues
2016B	Subordinated Water Revenue Refunding Bonds	\$327,655,000	\$41,157,500	FY 2040	Net Water System Revenues
2018A	Subordinated Water Revenue Bonds	\$222,045,000	\$16,024,300	FY 2048	Net Water System Revenues
2020A	Senior Water Revenue Bonds	\$204,235,000	\$12,418,675	FY 2050	Net Water System Revenues
2020B	Senior Water Revenue Refunding Bonds	\$81,280,000	\$9,931,477	FY 2033	Net Water System Revenues
2023A	Senior Water Revenue Bonds	\$223,155,000	\$14,183,588	FY 2053	Net Water System Revenues
	Water State Revolving Fund Loans	\$63,660,875	\$6,737,003	FY 2057	Net Water System Revenues
	WIFIA Loan – Pure Water Program (not to exceed \$614 million)	\$350,000,000	\$8,100,000	FY 2059	Net Water System Revenues
<b>Total Water Revenue Bonds and Loans</b>		<b>\$1,507,070,875</b>	<b>\$111,164,868</b>		
<b>Water Revenue Commercial Paper Notes</b>					
	Subordinated Commercial Paper Notes Program (not to exceed \$250 million) <sup>14</sup>	\$135,000,000	\$5,000,000		Net Water System Revenues
<b>Total Water Revenue Commercial Paper Notes</b>		<b>\$135,000,000</b>	<b>\$5,000,000</b>		
<b>Refuse Disposal Enterprise Fund Loan</b>					
	I-Bank Loan	\$40,000,000	\$2,887,736	FY 2044	Net Refuse Disposal System Revenues
<b>Total Refuse Disposal Enterprise Fund Loan</b>		<b>\$40,000,000</b>	<b>\$2,887,736</b>		

# Debt Obligations

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<sup>3</sup> Principal Outstanding and Debt/Lease Payments are based on established debt service schedules for bonds and the Qualified Energy Conservation Bonds Equipment Lease. Principal Outstanding and Debt/Lease Payments for all other obligations (Equipment and Vehicle Financing Program, Stormwater WIFIA Loan, Other Capital Leases, General Fund Commercial Paper, and CEC Loans) are based on projections at the time of document publication and are subject to change.

<sup>4</sup> The 2012B and 2013A General fund CIP Bonds are currently anticipated to be refunded in conjunction with the proposed 2024 Lease Revenue Bonds (see footnote 5). The FY 2025 Lease Payment is subject to change and contingent on the refunding of the bonds.

<sup>5</sup> In July 2024, the City anticipates issuing Public Facilities Financing Authority of the City of San Diego Lease Revenue Bonds, Series 2024 (Series 2024 Bonds), in an amount up to \$180 million to finance capital improvement projects. The FY 2025 Debt/Lease Payment is an estimate and subject to change based on market conditions at the time of pricing.

<sup>6</sup> Represents full lease payment. Does not include an estimated \$71,979 in Federal subsidy to offset the lease payment.

<sup>7</sup> On August 9, 2022, the City executed a \$359.2 million WIFIA Master Lease loan authorization with the Environmental Protection Agency (EPA) for Stormwater CIP Program. The City anticipates the loan will begin to pay debt service in FY 2025 when funds are anticipated to be drawn.

<sup>8</sup> Other Capital Leases include General Electric Street Lights (principal outstanding is \$11,627,573 and debt service in FY 2025 is \$1,652,635) and IT Hardware (principal outstanding is \$1,566,169 and debt service in FY 2025 is anticipated to be \$791,864).

<sup>9</sup> There are no note issuances projected for FY 2025 due to the issuance of the Series 2024 Bonds. Figures do not reflect fees of \$405,695, which are required for Commercial Paper Program operation.

<sup>10</sup> In addition, the Water System's 2020 Senior Bonds are rated by Kroll Bond Rating Agency with an AA+ Rating and a Stable outlook.

<sup>11</sup> The WIFIA Loans are rated by Fitch Ratings with the rating reflected in the table above and Kroll Bond Rating Agency with an AA Rating and a Stable outlook.

<sup>12</sup> Principal Outstanding and Debt/Lease Payments are based on established debt service schedules for bonds and the I-Bank Loan. Principal Outstanding and Debt/Lease Payments for all other obligations (State Revolving Fund Loans, Sewer Revolving Credit Loan, Pure Water WIFIA Loan, and Water Revenue Commercial Paper) are based on projections at the time of document publication and are subject to change.

<sup>13</sup> The City plans to issue the 2024A Sewer Revenue Bonds in July 2024 in an amount not-to-exceed \$300 million. The City anticipates debt service payments to begin in FY 2025. The FY 2025 Debt/Lease Payment is an estimate and subject to change based on market conditions at the time of pricing.

<sup>14</sup> Figures do not include estimated fees of \$1.2 million, which are required for Commercial Paper Program operation.



FISCAL YEAR  
**2025**

**Volume 1**  
Budget Equity

# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY

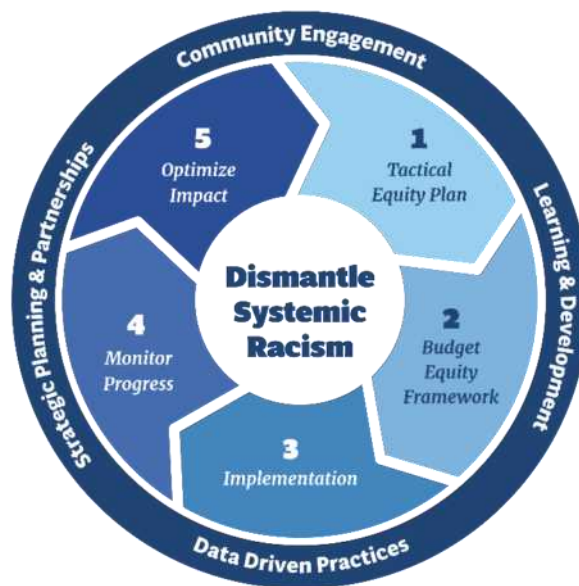




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## Budget Equity Summary

In the City of San Diego's Strategic Plan, the vision, mission, operating principles, and priority areas of focus for 2024 and beyond are identified. This action-oriented plan outlines the specific outcomes, expected results, and related strategies in which City leaders and employees will work collaboratively to deliver what the community needs. Creating equitable outcomes requires a plan to directly address persistent issues connected to neighborhood inequity and systemic racism in the City of San Diego. To incorporate equity into the budget process and operations, the Department of Finance worked directly with the Department of Race & Equity and the Performance & Analytics Department (PandA) to guide the implementation of a citywide Equity Commitment Model, which incorporates the Budget Equity Framework. The image below illustrates the sequence of key strategies and processes each department will engage with as the City moves the needle toward equity.



## Budget Equity Framework

The ability to eliminate institutional racism and systemic disparities as a collective is unlikely to change if there isn't a baseline understanding around the key terms provided below to guide race and equity work across all departments.

- **Equity:** Defined as an outcome that occurs when institutional racism and systemic disparities are eliminated, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.
- **Equality:** Each, individual, family, neighborhood, or community is given the same resources and opportunities without recognizing that each person has different circumstances.
- **Equity Lens:** Critical and thoughtful analysis of policy, program, practice, and budget decisions as they relate to equitable outcomes.
- **Equity Opportunity:** When a disparity is identified in a policy, program, practice, or budget decision, an Equity Opportunity emerges to promote equitable outcomes and inclusive access.

# Budget Equity

This Budget Equity Framework is designed to work in tandem with key terms, trainings, and tools to prepare City Department's (Departments) to systematically integrate an Equity Lens into all aspects of the budget and operations/service delivery, including base budgets, adjustments, and requests. Each Department applied an Equity Lens when requesting budget adjustments during the budget cycle. This methodology is also used to evaluate how ongoing appropriations (base budget) and service delivery will be utilized. The Budget Equity Framework is used to prompt Departments to identify disparities and create Equity Highlights, which are integrated into each department's Budget Narrative and City Council Budget Review Committee presentation.

The Budget Equity Framework allows departments to communicate accurately and succinctly—and to advocate for—their equity needs. Amending the City's budget process to intentionally include equity aligns with the Strategic Plan and serves as one tool in the growing toolkit to manifest the Equity Commitment Model.

The Budget Equity Framework contains two key deliverables that, when paired with Equity Centered Coaching, guide staff toward a process to request budget adjustments in each budget cycle and modify existing appropriations and service delivery. These deliverables are:

1. A Budget Equity process, where each budget request is filtered through specific equity lens questions for staff to identify disparities.
2. A Budget Equity Impact Statement (BEIS), which is a brief, public-facing summary of how a department's budget addresses identified disparities and how current fiscal year budgets enhanced equity.
3. Equity Highlights, which are an opportunity for departments to highlight how current fiscal year budgets enhanced equity.

A Budget Equity Impact Statement is included for every department in Volume II of the Budget document to provide a short summary describing how each department's budget will directly benefit a specific neighborhood or City employee, in addition to identifying operational impacts and potential unintended consequences. In partnership with the Department of Race & Equity and the Performance & Analytics Department, City departments will use a data-driven approach to track and measure how their work impacts equity gaps.

## Budget Equity Learning & Development

One of the primary objectives of the Department of Race & Equity is to develop content and facilitate trainings, workshops, and programs focused on advancing racial equity and inclusion within the City of San Diego. The Department of Race & Equity will help other City departments develop equity-driven strategies and specific tasks to improve equity by designing content and practices that promote equitable outcomes. As a part of the learning & development curriculum, identified department leaders attended Budget Equity training prior to the development of budget requests. Addressing implicit bias in Budget Equity work is a challenging but important task. All people, even well-intentioned people, have biases that are normal to human functioning. Since biases are often unconscious or implicit, the Department of Race & Equity team provides training and debiasing tools to intentionally curate the creation of equitable outcomes. All key decision-makers in the budgetary process received training to understand the role of implicit bias to reduce its impact.

A focus on achieving equity cannot occur without using infrastructure investments to cultivate opportunities to address historic divestment, and prioritizing Capital Project Funds in distinct neighborhoods that have unique disparities. A core component of the Budget Equity Framework includes



# Budget Equity

using an equity lens to guide infrastructure decisions to support community members' access to employment, healthcare, and education via extensive City assets. These assets span a wide variety of categories and include streets and related right-of-way features; stormwater and drainage systems; water and sewer systems; public buildings such as libraries, parks, recreational and community centers; and public safety facilities such as police, fire, and lifeguard stations. Departments that manage ongoing investments utilize capital improvement funds to enhance the quality of life and design for every neighborhood. The Capital Improvements Program (CIP) Budget amended the priority scoring process when adding new projects to the CIP. Council Policy 800-14 was updated in Fiscal Year 2023 and now includes equity as part of the updated factors in the scoring process. The locations that face the largest barriers based on historical inequities and systemic racism, Communities of Concern and Structurally Excluded Communities, are identified throughout the process of allocating funding.

A Structurally Excluded Community is defined as one of the following:

1. A defined neighborhood, census tract, or council district having documented low levels of access to city services or use of city services and programs.
2. A defined neighborhood, census tract, or council district where established indicators suggest disparities are preventing individuals or communities from participating fully in the economic, social, and political life of the City.
3. A defined neighborhood, census tract, or council district impacted by historically racialized policies and practices that have maintained unfair racial outcomes due to institutional racism.

A focus on achieving equity cannot occur without using infrastructure investments to cultivate opportunities to address historic divestment, and prioritizing Capital Project Funds in distinct neighborhoods that have unique disparities. The Capital Improvements Program (CIP) Budget amended the priority scoring process when adding new projects to the CIP. Council Policy 800-14 was updated in Fiscal Year 2023 and now includes equity as part of the updated factors in the scoring process.

The Department of Race & Equity continues to integrate equity into all policies, practices, and programs to help departments enhance tactical equity priorities to influence budget requests. To illustrate how each department applied an equity lens, Volume II includes a summary of the investments for each budget adjustment in the departments' Budget Equity Impact Statements (BEIS).

## Budget Equity and the Budget Process

The Department of Race & Equity and the Department of Finance worked together to incorporate the Budget Equity Framework into Operating and Capital Improvements Program budget processes in the summer of 2022. The inclusion of the Budget Equity Framework was included into the operating budget in a two-phased approach. It first was included into the budget adjustment process and subsequently included into the ongoing base budget process. The inclusion of the Budget Equity Framework into the budget adjustment process was first reflected in the Fiscal Year 2024 Budget. The inclusion of the Budget Equity Framework into the ongoing base budget process has been incorporated in the Fiscal Year 2025 Budget.



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# FISCAL YEAR 2025

Volume 1  
Financial Summary and Schedules

# PROPOSED BUDGET

SAN DIEGO

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



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# Financial Summary and Schedules

## Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.



### Schedule I

***Part I: Summary of General Fund Revenues by Department***

***Part II: Summary of General Fund Expenditures by Department***

This schedule summarizes General Fund revenues and expenditures by department.

### Schedule II

***Part I: Summary of Revenues by Fund***

***Part II: Summary of Operating Expenditures by Fund***

***Part III: Summary of Capital Expenditures by Fund***

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds, including Agency Funds and Governmental Grant Funds

### Schedule III

***Summary of General Fund FTE Positions by Department***

- This schedule summarizes General Fund FTE positions by department

# Financial Summary and Schedules

## **Schedule IV**

### ***Summary of FTE Positions by Fund***

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

## **Schedule V**

### ***Summary of Revenues by Category by Fund***

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds

## **Schedule VI**

### ***Summary of Operating Expenditures by Category by Fund Type***

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Capital Project Funds

## **Schedule VII**

### ***Summary of Revenues, Expenditures, and Fund Balance***

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.



# Financial Summary and Schedules

## Schedule VIII

### *Summary of Expenditures for Maintenance Assessment Districts*

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

***Note that totals reflected in the Fiscal Year 2025 Financial Summary and Schedules may not add exactly due to rounding.***

# Financial Summary and Schedules

## Financial Summary and Schedules Table of Contents

Schedule I - Summary of General Fund Revenues by Department.....	165
Schedule I - Summary of General Fund Expenditures by Department.....	166
Schedule II - Summary of Revenues by Fund.....	167
Schedule II - Summary of Operating Expenditures by Fund.....	170
Schedule II - Summary of Capital Expenditures by Fund.....	173
Schedule III - Summary of General Fund FTE Positions by Department.....	178
Schedule IV - Summary of FTE Positions by Fund.....	180
Schedule V - Summary of Revenues by Category by Fund .....	182
Schedule VI - Summary of Operating Expenditures by Category by Fund Type.....	201
Schedule VII - Summary of Revenues, Expenditures and Fund Balances.....	229
Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts.....	233

# Financial Summary and Schedules

## Schedule I - Summary of General Fund Revenues by Department

Department	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
City Attorney	\$ 4,105,272	\$ 4,122,347	\$ 5,503,944
City Auditor	749	-	-
City Clerk	255,009	258,934	368,503
City Council	122,282	-	548,462
City Planning	3,300,024	3,520,450	7,411,916
City Treasurer	44,048,609	42,454,962	46,453,962
Commission on Police Practices	2,772	-	116,746
Communications	525,709	472,107	595,121
Compliance	452,666	360,000	1,676,666
Debt Management	446,559	-	-
Department of Finance	2,094,632	2,758,962	2,725,468
Department of Information Technology	415,778	911,287	-
Development Services	253,040	660,015	4,957,015
Economic Development	6,774,258	5,969,520	7,941,356
Environmental Services	1,787,452	1,497,220	1,497,220
Ethics Commission	11,555	-	-
Fire-Rescue	57,412,051	70,668,602	67,789,485
General Services	3,731,917	4,223,756	4,571,718
Government Affairs	-	319,094	-
Homelessness Strategies & Solutions	1,604,913	34,271,312	37,236,007
Human Resources	431,839	871,221	1,194,395
Library	3,194,351	2,050,199	2,766,871
Major Revenues	1,639,383,073	1,590,579,291	1,607,335,372
Office of Boards & Commissions	14	-	-
Office of Emergency Services	1,536,905	1,620,355	1,601,081
Office of the Chief Operating Officer	45,344	-	138,411
Office of the Mayor	98,479	-	107,653
Parks & Recreation	56,716,440	50,218,753	61,041,469
Performance & Analytics	852	175,167	227,147
Personnel	30,397	5,390	25,229
Police	47,805,248	52,720,310	52,971,384
Public Utilities	1,480,967	1,786,075	1,786,075
Purchasing & Contracting	1,242,267	2,422,363	2,422,363
Race & Equity	3	-	102,682
Real Estate & Airport Management	66,217,087	66,144,543	70,939,930
Stormwater	11,801,207	12,649,052	13,773,762
Sustainability & Mobility	935,065	2,607,228	1,847,137
Transportation	53,685,906	61,449,177	71,276,450
<b>Total General Fund Revenues</b>	<b>\$ 2,011,950,692</b>	<b>\$ 2,017,767,692</b>	<b>\$ 2,078,951,000</b>

# Financial Summary and Schedules

## Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
City Attorney	\$ 77,966,696	\$ 83,809,234	\$ 85,714,727
City Auditor	4,322,250	5,104,700	5,707,197
City Clerk	6,624,616	7,389,266	7,895,669
City Council	19,549,068	24,147,773	23,054,631
City Planning	9,208,075	11,574,291	17,555,280
City Treasurer	18,966,684	21,588,175	21,868,173
Citywide Program Expenditures	228,260,870	206,265,540	206,711,810
Commission on Police Practices	791,820	2,241,817	2,140,490
Communications	5,900,245	6,573,758	7,416,101
Compliance	4,508,841	5,686,109	7,310,807
Debt Management	2,398,804	-	-
Department of Finance	21,788,216	26,894,387	29,166,750
Department of Information Technology	1,702,938	2,849,519	2,747,257
Development Services	10,737,839	13,200,072	12,200,121
Economic Development	15,335,421	15,634,233	12,951,199
Environmental Services	82,933,992	104,703,005	103,435,153
Ethics Commission	1,450,173	1,596,066	1,815,080
Fire-Rescue	349,879,032	351,725,364	350,870,493
General Services	24,957,050	26,918,450	24,817,089
Government Affairs	1,205,653	1,416,713	1,369,913
Homelessness Strategies & Solutions	22,920,182	44,007,454	55,482,334
Human Resources	8,386,745	10,830,034	11,616,991
Library	67,588,129	73,160,862	77,614,274
Office of Boards & Commissions	872,989	863,544	801,465
Office of Emergency Services	3,179,794	4,053,682	3,908,382
Office of the Chief Operating Officer	4,253,792	6,759,685	6,450,965
Office of the IBA	2,328,461	2,750,210	2,861,780
Office of the Mayor	3,990,301	4,111,326	4,286,132
Parks & Recreation	157,889,539	178,289,156	188,483,468
Performance & Analytics	5,031,426	5,290,654	5,675,214
Personnel	13,381,148	14,560,245	15,876,979
Police	588,908,279	622,908,762	651,322,364
Public Utilities	2,572,028	2,973,740	3,119,696
Purchasing & Contracting	8,532,211	10,912,429	11,308,631
Race & Equity	787,692	1,570,569	1,731,792
Real Estate & Airport Management	5,485,298	7,916,692	7,497,081
Stormwater	70,861,457	61,853,502	63,472,603
Sustainability & Mobility	6,638,506	7,876,254	7,821,150
Transportation	97,835,451	101,825,918	103,539,820
<b>Total General Fund Expenditures</b>	<b>\$ 1,959,931,710</b>	<b>\$ 2,081,833,190</b>	<b>\$ 2,147,619,061</b>

# Financial Summary and Schedules

## Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>General Fund</b>			
General Fund	\$ 2,011,950,692	\$ 2,017,767,692	\$ 2,078,951,000
<b>Total General Fund</b>	<b>\$ 2,011,950,692</b>	<b>\$ 2,017,767,692</b>	<b>\$ 2,078,951,000</b>
<b>Special Revenue Funds</b>			
Automated Refuse Container Fund	\$ 1,567,853	\$ 1,600,000	\$ 1,600,000
Climate Equity Fund	10,385,046	9,188,396	1,500,000
Community Equity Fund (CEF)	50,800	-	-
Concourse and Parking Garages Operating Fund	2,652,589	2,651,073	3,218,267
Convention Center Expansion Administration Fund	13,369,126	18,341,570	13,348,906
Energy Independence Fund	2,208,442	2,244,359	-
Engineering & Capital Projects Fund	131,266,027	139,672,876	171,939,812
Environmental Growth 1/3 Fund	9,555,656	9,653,480	10,550,173
Environmental Growth 2/3 Fund	19,595,912	19,313,955	21,265,379
Facilities Financing Fund	4,369,745	3,495,477	-
Fire and Lifeguard Facilities Fund	1,398,383	1,400,469	1,409,518
Fire/Emergency Medical Services Transport Program Fund	13,837,771	12,771,124	116,581,542
Gas Tax Fund	35,197,917	39,459,743	38,218,843
General Plan Maintenance Fund	4,397,795	4,466,000	4,329,600
GIS Fund	5,444,533	5,354,732	4,298,129
Information Technology Fund	84,581,926	87,449,131	85,695,334
Infrastructure Fund	28,444,223	30,961,972	19,739,601
Junior Lifeguard Program Fund	892,908	942,900	942,900
Local Enforcement Agency Fund	1,043,123	1,121,293	888,126
Long Range Property Management Fund	2,998,892	595,000	595,000
Los Peñasquitos Canyon Preserve Fund	209,198	296,000	36,000
Low & Moderate Income Housing Asset Fund	7,987,999	7,056,674	1,209,014
Maintenance Assessment District (MAD) Funds	30,339,680	29,720,057	31,729,060
Major Events Revolving Fund	457,247	150,000	-
Mission Bay/Balboa Park Improvement Fund	1,410,592	1,447,825	862,936
New Convention Facility Fund	2,655,000	2,734,650	2,816,690
OneSD Support Fund	28,366,186	29,235,225	25,954,868
Parking Meter Operations Fund	9,642,843	9,000,000	9,600,000
PETCO Park Fund	21,461,170	17,545,407	15,291,387
Public Art Fund	1,559,301	85,000	85,000
Public Safety Services & Debt Service Fund	12,867,125	13,402,932	13,564,755

# Financial Summary and Schedules

## Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Road Maintenance and Rehabilitation Fund	31,851,153	34,125,003	35,328,918
Seized Assets - California Fund	122,400	100,000	100,000
Seized Assets - Federal DOJ Fund	308,025	569,307	569,307
Seized Assets - Federal Treasury Fund	74,816	118,812	118,812
State COPS	3,624,588	3,400,000	3,400,000
Storm Drain Fund	5,367,903	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	1,608,792	1,934,326	1,934,326
Transient Occupancy Tax Fund	146,595,694	155,668,915	156,916,934
Trolley Extension Reserve Fund	1,063,318	-	-
Underground Surcharge Fund	96,438,530	100,985,751	113,511,838
Wireless Communications Technology Fund	10,996,422	13,342,724	10,517,070
Zoological Exhibits Maintenance Fund	18,395,390	19,490,501	20,975,719
<b>Total Special Revenue Funds</b>	<b>\$ 806,662,042</b>	<b>\$ 836,792,659</b>	<b>\$ 946,343,764</b>

### Capital Project Funds

Capital Outlay Fund	\$ 246,592	\$ -	\$ -
Mission Bay Park Improvement Fund	12,801,956	12,869,721	13,708,605
San Diego Regional Parks Improvement Fund	6,814,165	6,929,850	7,381,557
TransNet Extension Administration & Debt Fund	317,750	469,350	471,300
TransNet Extension Congestion Relief Fund	28,998,913	32,723,628	32,471,139
TransNet Extension Maintenance Fund	17,857,126	13,939,695	13,997,610
<b>Total Capital Project Funds</b>	<b>\$ 67,036,501</b>	<b>\$ 66,932,244</b>	<b>\$ 68,030,211</b>

### Enterprise Funds

Airports Fund	\$ 7,631,963	\$ 8,891,602	\$ 8,981,281
Development Services Fund	121,608,599	118,388,111	121,614,113
Golf Course Fund	36,931,439	24,780,347	28,489,347
Metropolitan Sewer Utility Fund	151,474,712	307,513,398	295,513,398
Municipal Sewer Revenue Fund	359,456,850	376,764,535	318,764,535
Recycling Fund	37,361,045	27,250,760	23,990,760
Refuse Disposal Fund	44,647,475	54,820,826	61,808,567
Sewer Utility - AB 1600 Fund	26,422,319	22,540,000	22,540,000
Water Utility - AB 1600 Fund	18,241,559	15,950,000	15,950,000
Water Utility Operating Fund	778,397,879	970,702,877	970,702,877
<b>Total Enterprise Funds</b>	<b>\$ 1,582,173,838</b>	<b>\$ 1,927,602,456</b>	<b>\$ 1,868,354,878</b>

### Internal Service Funds

Central Stores Fund	\$ 9,044,892	\$ 7,636,763	\$ 10,825,641
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# Financial Summary and Schedules

## Schedule II - Summary of Revenues by Fund

<b>Fund Type/Title</b>	<b>FY 2023 Actual</b>	<b>FY 2024 Adopted Budget</b>	<b>FY 2025 Proposed Budget</b>
Energy Conservation Program Fund	7,122,350	5,711,423	5,212,670
Fleet Operations Operating Fund	62,120,106	71,380,372	74,202,816
Fleet Replacement	82,181,917	70,955,163	72,371,251
Publishing Services Fund	1,577,416	1,947,049	1,947,049
Risk Management Administration Fund	13,398,494	14,870,720	17,098,385
<b>Total Internal Service Funds</b>	<b>\$ 175,445,174</b>	<b>\$ 172,501,490</b>	<b>\$ 181,657,812</b>
<b>Total Combined Budget Revenues</b>	<b>\$ 4,643,268,248</b>	<b>\$ 5,021,596,541</b>	<b>\$ 5,143,337,665</b>

# Financial Summary and Schedules

## Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>General Fund</b>			
General Fund	\$ 1,959,931,710	\$ 2,081,833,190	\$ 2,147,619,061
<b>Total General Fund</b>	<b>\$ 1,959,931,710</b>	<b>\$ 2,081,833,190</b>	<b>\$ 2,147,619,061</b>
<b>Special Revenue Funds</b>			
Automated Refuse Container Fund	\$ 1,510,062	\$ 1,951,659	\$ 1,950,868
Climate Equity Fund	-	1,613,500	-
Community Equity Fund (CEF)	-	1,500,000	3,085,400
Concourse and Parking Garages Operating Fund	2,007,711	3,561,362	5,398,864
Convention Center Expansion Administration Fund	12,979,032	18,341,570	13,348,906
Downtown Maintenance District MAD Fund	503	-	-
Energy Independence Fund	-	1,000,000	3,452,801
Engineering & Capital Projects Fund	139,671,036	154,236,096	167,095,196
Environmental Growth 1/3 Fund	6,528,111	9,053,200	14,064,694
Environmental Growth 2/3 Fund	15,402,505	16,832,654	30,758,243
Facilities Financing Fund	3,370,965	4,052,022	-
Fire and Lifeguard Facilities Fund	1,398,113	1,400,469	1,400,869
Fire/Emergency Medical Services Transport Program Fund	11,634,123	13,967,193	115,560,826
Gas Tax Fund	29,850,622	34,717,087	38,218,843
General Plan Maintenance Fund	4,267,906	5,216,000	5,329,600
GIS Fund	5,219,405	5,372,519	5,161,514
Information Technology Fund	83,671,285	87,424,882	87,412,902
Infrastructure Fund	34,947,222	3,805,600	19,739,601
Junior Lifeguard Program Fund	957,153	960,089	973,164
Local Enforcement Agency Fund	926,187	1,060,009	1,158,462
Long Range Property Management Fund	2,108,507	1,783,767	1,783,771
Los Peñasquitos Canyon Preserve Fund	297,810	342,141	15,125
Low & Moderate Income Housing Asset Fund	2,259,835	41,355,716	36,057,811
Maintenance Assessment District (MAD) Funds	29,284,029	38,685,445	41,213,315
Major Events Revolving Fund	450,359	150,000	-
Mission Bay/Balboa Park Improvement Fund	1,412,684	1,447,825	862,936
New Convention Facility Fund	2,655,000	2,734,650	2,816,690
OneSD Support Fund	28,039,741	29,394,948	32,672,508
Parking Meter Operations Fund	9,541,606	8,943,250	9,558,120
PETCO Park Fund	18,812,060	17,801,777	19,203,626
Public Art Fund	248,600	85,000	85,000
Public Safety Services & Debt Service Fund	12,868,011	13,402,932	13,564,755

# Financial Summary and Schedules

## Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Road Maintenance and Rehabilitation Fund	15,737,606	34,125,003	35,328,918
Seized Assets - California Fund	165,647	121,919	517,445
Seized Assets - Federal DOJ Fund	229,045	1,111,501	1,232,149
Seized Assets - Federal Treasury Fund	736,796	119,187	2,005,246
State COPS	3,476,612	3,840,034	3,240,243
Storm Drain Fund	5,250,004	5,700,000	5,686,212
Successor Agency Admin & Project - CivicSD Fund	1,608,792	1,934,326	1,934,326
Transient Occupancy Tax Fund	133,481,427	177,219,451	160,690,701
Trolley Extension Reserve Fund	1,061,530	3,000	-
Underground Surcharge Fund	19,793,427	70,948,191	75,756,319
Wireless Communications Technology Fund	10,417,883	12,048,240	11,282,340
Zoological Exhibits Maintenance Fund	18,345,588	19,490,501	20,975,719
<b>Total Special Revenue Funds</b>	<b>\$ 672,624,541</b>	<b>\$ 848,854,715</b>	<b>\$ 990,594,028</b>
<b>Capital Project Funds</b>			
Capital Outlay Fund	\$ 7,306,321	\$ 4,045,098	\$ 4,041,248
TransNet Extension Administration & Debt Fund	353,496	469,350	471,300
TransNet Extension Congestion Relief Fund	4,404,830	5,201,330	7,417,600
TransNet Extension Maintenance Fund	17,857,396	13,939,695	13,997,610
<b>Total Capital Project Funds</b>	<b>\$ 29,922,043</b>	<b>\$ 23,655,473</b>	<b>\$ 25,927,758</b>
<b>Enterprise Funds</b>			
Airports Fund	\$ 7,031,329	\$ 9,205,221	\$ 8,371,263
Development Services Fund	106,497,659	127,301,399	140,175,337
Golf Course Fund	22,896,067	24,967,944	28,759,202
Metropolitan Sewer Utility Fund	256,233,212	283,730,589	297,788,221
Municipal Sewer Revenue Fund	148,371,479	156,446,921	163,507,394
Recycling Fund	28,429,644	29,183,005	29,638,703
Refuse Disposal Fund	44,501,088	46,330,912	50,978,184
Solid Waste Management Fund	-	-	6,147,367
Water Utility Operating Fund	617,414,917	658,916,714	693,255,987
<b>Total Enterprise Funds</b>	<b>\$ 1,231,375,396</b>	<b>\$ 1,336,082,705</b>	<b>\$ 1,418,621,658</b>
<b>Internal Service Funds</b>			
Central Stores Fund	\$ 8,906,343	\$ 7,773,396	\$ 11,882,876
Energy Conservation Program Fund	5,582,619	6,632,601	6,767,547
Fleet Operations Operating Fund	66,029,095	69,726,117	71,370,053
Fleet Replacement	55,327,350	76,219,059	81,580,860
Publishing Services Fund	1,575,522	2,256,617	2,232,283

# Financial Summary and Schedules

## Schedule II - Summary of Operating Expenditures by Fund

<b>Fund Type/Title</b>	<b>FY 2023 Actual</b>	<b>FY 2024 Adopted Budget</b>	<b>FY 2025 Proposed Budget</b>
Risk Management Administration Fund	13,329,015	15,355,574	17,063,080
<b>Total Internal Service Funds</b>	<b>\$ 150,749,943</b>	<b>\$ 177,963,364</b>	<b>\$ 190,896,699</b>
<b>Total Combined Budget Expenditures</b>	<b>\$ 4,044,603,633</b>	<b>\$ 4,468,389,447</b>	<b>\$ 4,773,659,204</b>

# Financial Summary and Schedules

## Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Capital Project Funds</b>			
BARRIO LOGAN	\$ 141,288	\$ -	\$ 48,305
BLACK MOUNTAIN RANCH FBA	476,612	-	-
BUS STOP CAPITAL IMPROVEMENT FUND	-	-	140,255
CAPITAL OUTLAY-MISC REVENUE	890,935	-	-
CAPITAL OUTLAY-MISSION VALLEY TRANS	2,003,078	-	-
CAPITAL OUTLAY-SALES TAX	30,327	-	-
CARMEL VALLEY CONSOLIDATED FBA	2,654,650	2,000,000	-
CARMEL VALLEY DEVELOPMENT IMPACT FEE	46,853	7,915,499	-
CH-TAB 2010A (TE) PROCEEDS	199,018	-	-
CH-TAB 2010B (T) PROCEEDS	18,682	-	-
CIP CONTRIBUTIONS FROM GENERAL FUND	4,583,205	8,050,000	3,700,000
CITYWIDE FIRE DIF	-	-	1,450,000
CITYWIDE MOBILITY DIF	-	-	11,362,310
CITYWIDE PARK DEVELOPMENT IMPACT FEE	-	-	2,201,167
CITYWIDE PARK DIF-PARK DEF. COC	-	-	3,022,921
CITYWIDE PARK DIF-PARK DEF. UNRSTD	-	-	4,401,822
CLAIREMONT MESA - URBAN COMM	106,700	-	1,500,000
COLLEGE AREA	200,072	-	238,001
CR-TAB 2010A (TE) PROCEEDS	33,663	-	-
DEBT FUNDED GENERAL FUND CIP PROJECTS	55,193,037	104,631,689	169,570,171
DEL MAR HILLS/CARMEL VLY-MAJ D	46,719	-	-
DEL MAR MESA FBA	814,835	-	-
DOWNTOWN DIF (FORMERLY CENTRE CITY DIF)	10,291,390	4,400,000	800,000
ENCANTO NEIGHBORHOODS DIF	1,252,648	300,000	538,100
EXCESS REDEVELOPMENT BOND PROCEEDS EXP	49,379	-	-
FAIRBANKS COUNTRY CLUB-FAC DEV	(3,021)	-	-
FAR BONUS-CIVIC SAN DIEGO	17,651	1,275,291	-
GEN SERV - MAINT/IMPR	9,406	-	-
GENERAL FUND COMMERCIAL PAPER NOTES	2,689,559	-	-
GENERAL FUND WIFIA LOAN-CONSTRUCTION	113,267	6,830,094	-
GOLDEN HILL URBAN COMM	166,183	-	-
KEARNY MESA-URBAN COMM	28,832	760,000	-
LA JOLLA URBAN COMM	-	124,400	128,000
LINDA VISTA URBAN COMM	66,876	-	-

# Financial Summary and Schedules

## Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
LUSK-GEN'L TRAFFIC IMPRVMTS	198	-	-
MID CITY URBAN COMM	761,480	-	-
MID-CITY - PARK DEV FUND	7,295	-	-
MIDWAY/PACIFIC HWY URBAN COMM	255,299	-	771,044
MIRA MESA - FBA	4,420,797	-	52,001
MIRA MESA DEVELOPMENT IMPACT FEE	-	400,000	-
MISS CITY PWY BRDG/S D RIVER	2,389,414	-	-
MISSION BAY PARK IMPROVEMENTS	7,678,735	12,869,721	13,708,605
MISSION BEACH - URBAN COMM	35,545	-	-
MISSION TRAILS REGIONAL PARK	277,454	-	-
MISSION VALLEY-URBAN COMM.	180,383	2,000,000	-
MONARCH @ SCRIPPS RANCH LLC	-	923,428	-
NAVAJO URBAN COMM	511,785	5,000,000	3,500,000
NORTH PARK URBAN COMM	1,383,403	940,296	943,324
NORTH UNIVERSITY CITY DIF	-	2,000,000	-
NORTH UNIVERSITY CITY-FBA	300,533	510,857	-
NP 2003A (T)BONDS RF OPER	-	136,558	-
NP LOC - BANK OF AMERICA (T)	-	1,011	-
NP LOC - BANK OF AMERICA (TE)	4,169	10,227	-
NP-TAB 2009A (TE) PROCEEDS	99,489	-	-
OCEAN BEACH URBAN COMM	17,872	-	-
OTAY MESA DEVELOPMENT IMPACT FEE	304,651	-	1,172,795
OTAY MESA EIFD CAPITAL PROJECT FUND	-	1,150,000	7,468,165
OTAY MESA FACILITIES BENEFIT ASSESSMENT	7,411,944	6,250,000	584,337
OTAY MESA LOCAL MOBILITY DIF	-	-	3,500,000
OTAY MESA/NESTOR URB COMM	155,413	-	19,960
OTAY MESA-EAST (FROM 39062)	165,102	-	46,956
OTAY MESA-EASTERN DIF	-	-	1,289
OTAY MESA-WEST (FROM 39067)	521,194	-	90,794
OTAY MESA-WESTERN DIF	11,891	-	31,469
OTAY WATER DISTRICT REIMBURSEMENT S15018	789,231	-	-
PACIFIC BEACH URBAN COMM	1,903	1,801	-
PACIFIC HIGHLANDS RANCH FBA	10,892,012	15,810,358	4,249,635
PARK BOULEVARD AT-GRADE STATE APPROP	288,802	-	-
PARK NORTH-EAST - PARK DEV FD	37,087	-	2,069



# Financial Summary and Schedules

## Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
PENINSULA URBAN COMM	42,042	92,800	53,225
PFFA LEASE REVENUE BONDS 2015B-PROJECT	580,788	-	-
PRIVATE & OTHERS CONTRIB-CIP	674,525	-	-
PV EST-OTHER P & R FACILITIES	2,232	-	-
RANCHO BERNARDO-FAC DEV FUND	199,356	-	210,853
RANCHO PENASQUITOS FBA	1,796,101	1,345,161	146,143
ROSE & TECOLOTE CREEK WATER QUALITY	30,899	-	-
S.E. SAN DIEGO URBAN COMM	443,815	-	-
SAN DIEGO PARK DIST. NO 3	25,068	-	-
SAN DIEGO REGIONAL PARKS IMPROVEMENTS	1,507,612	6,329,850	7,381,557
SAN YSIDRO URBAN COMM	454,870	-	-
SCRIPPS MIRAMAR RANCH DIF	204,133	910,000	-
SCRIPPS MIRAMAR RANCH FBA	294,020	876,572	-
SCRIPPS/MIRAMAR-MAJOR DISTRICT	87	-	-
SEA WORLD TRAFFIC MITIGATION	72,218	-	-
SERRA MESA - MAJOR DISTRICT	7,117	-	-
SKYLINE/PARADISE URB COMM	89,195	-	14,959
SR 209 & 274 COOP WITH STATE	269,000	-	57,857
SUB AREA-2	213,977	-	-
TORREY HIGHLANDS	3,274,719	-	-
TORREY PINES - URBAN COMMUNITY	8,337	-	25,030
TRANSNET EXTENSION 70% CAP	19,390,802	-	-
TRANSNET EXTENSION CONGESTION RELIEF FUND	-	27,324,625	25,053,538
TRANSNET EXTENSION RTCI FEE	3,204,913	50,000	2,389,339
UCSD FIRE STATION	6,686,952	-	-
UNIVERSITY CITY SO.-URBAN COMM	-	-	51
UPTOWN URBAN COMM	1,946,750	-	44,998
WEST PAC CONTRIB TORREY HIGH	450,790	-	-
<b>Total Capital Project Funds</b>	<b>\$ 162,895,246</b>	<b>\$ 221,220,238</b>	<b>\$ 270,621,045</b>
<b>Enterprise Funds</b>			
BALBOA PARK GOLF COURSE-CIP	\$ 24,054	\$ 4,000,000	\$ 2,000,000
BROWN FIELD SPECIAL AVIATION	59,687	1,500,000	-
DEVELOPMENT SERVICES-CIP	65,646	-	-
METRO SEWER UTILITY - CIP FUNDING SOURCE	113,049,024	46,356,204	59,936,860
MISSION BAY GOLF COURSE-CIP	4,596,710	-	-

# Financial Summary and Schedules

## Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
MONTGOMERY FIELD SPEC AVIATION	359,259	3,114,497	-
MUNI SEWER UTILITY - CIP FUNDING SOURCE	82,974,952	90,054,890	163,568,185
PUREWATER (WASTEWATER) STATE APPROP	14,735,027	-	-
PUREWATER (WATER) STATE APPROP	2,776,681	-	-
RECYCLING FUND CIP FUND	-	10,000,000	-
RECYCLING FUND-CIP	716,250	-	-
REFUSE DISPOSAL - CIP	1,391,206	400,000	9,874,362
TORREY PINES GOLF COURSE-CIP	768,177	-	-
WATER UTILITY - CIP FUNDING SOURCE	277,005,016	280,753,141	355,226,075
WATER UTILITY OPERATING	(1,746)	-	-
<b>Total Enterprise Funds</b>	<b>\$ 498,519,942 \$</b>	<b>\$ 436,178,732 \$</b>	<b>\$ 590,605,482</b>
<b>Enterprise Grant Funds</b>			
GRANT FUND-ENTRPRSE-STATE	\$ 12,154,714 \$	-	-
<b>Total Enterprise Grant Funds</b>	<b>\$ 12,154,714 \$</b>	<b>- \$</b>	<b>-</b>
<b>General Fund</b>			
ANTENNA LEASE REVENUE	\$ 119,591 \$	-	-
CLIMATE EQUITY FUND	670,151	9,450,000	1,500,000
EGF - CIP ONLY (1/3)	106,453	-	-
EGF O/S ACQ & DEBT SERV (2/3)	124,657	-	-
FIRE AND LIFEGUARD FACILITIES	11,876	-	-
GAS TAX FUND	1,920,828	4,742,656	-
INFRASTRUCTURE FUND	-	27,156,372	-
INFRASTRUCTURE FUND (PROPOSITION H)	6,909,901	-	-
IT CIP CONTRIBUTIONS	-	-	3,760,000
ROAD MAINTENANCE & REHABILITATION	13,859,892	-	-
<b>Total General Fund</b>	<b>\$ 23,723,348 \$</b>	<b>\$ 41,349,028 \$</b>	<b>\$ 5,260,000</b>
<b>Governmental Grant Funds</b>			
GRANT FUND - FEDERAL	\$ 15,839,584 \$	-	-
GRANT FUND - OTHER	1,847,147	-	-
GRANT FUND - STATE	16,798,548	-	-
<b>Total Governmental Grant Funds</b>	<b>\$ 34,485,279 \$</b>	<b>- \$</b>	<b>-</b>
<b>Internal Service Funds</b>			
ENERGY CONSERVATION PGM - CIP	\$ 84,482 \$	-	-
FLEET SERVICES CIP FUND	280,326	2,028,631	2,191,678

# Financial Summary and Schedules

## Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Total Internal Service Funds</b>	<b>\$ 364,808</b>	<b>\$ 2,028,631</b>	<b>\$ 2,191,678</b>
<b>Special Revenue Funds</b>			
CROSSROADS REDEVELOPMEN CIP CONTRIBUTIONS FUND	\$ -	\$ 461,883	-
DEVELOPER CONTRIBUTIONS CIP	4,103,492	-	-
EDCO COMMUNITY FUND	20,611	325,521	-
EL CAJON BOULEVARD MAD	132,389	-	-
FIESTA ISLAND SLUDGE MITIG.	148,329	-	-
JUNIOR LIFEGUARD PROGRAM	46,551	-	-
LIBRARY IMPROVEMENT TRUST FUND	7,060	300,000	66,186
LIBRARY SYSTEM IMPROVEMENT FUND	-	-	679,264
NTC RDA CONTRIBUTION TO CIP	13,233	-	-
OCEAN BEACH PIER (CONCESS.)	15,477	-	-
PARKING METER DIST ADMIN	465,546	-	-
PARKING METER DIST DWNTWN	715,994	-	-
PARKING METER DIST UPTOWN	203,358	-	-
PROP 42 REPLACEMENT-TRASPORN RELIEF	51,684	-	-
PUBLIC SAFETY TRAINING INST.	11,648	-	-
RANCHO BERNARDO MAD	84,480	-	-
RDA CONTRIBUTION TO SAN YSIDRO PROJECT FUND	-	198,929	-
SAN YSIDRO IRRIGATION DISTRICT	7,601,819	-	-
SC-RDA CONTRIBUTION TO CIP FUND	-	52,359	-
SUNSET CLIFFS NATURAL PARK	57,492	-	-
T.O.T.UNAP.RES-BALBOA PK CIP	683	-	-
TALMAGE MAD	73,210	-	-
TRENCH CUT FEES/EXCAVATION FEE	2,398,986	-	-
TRENCH CUT FEES/EXCAVATION FEE FUND	-	2,000,000	2,470,000
UNDERGROUND SURCHARGE - CIP	2,582,839	-	-
WESTFIELD DVLPMNT TRUST	8,185	-	-
<b>Total Special Revenue Funds</b>	<b>\$ 18,743,064</b>	<b>\$ 3,338,692</b>	<b>\$ 3,215,450</b>
<b>Total Capital Budget Expenditures</b>	<b>\$ 750,886,402</b>	<b>\$ 704,115,321</b>	<b>\$ 871,893,655</b>
<b>Total Combined Operating and Capital Budget Expenditures</b>	<b>\$ 4,795,490,036</b>	<b>\$ 5,172,504,768</b>	<b>\$ 5,645,552,859</b>

# Financial Summary and Schedules

## Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
City Attorney	403.73	406.73	420.53
City Auditor	22.00	24.00	24.00
City Clerk	50.32	50.32	51.73
City Council	149.00	149.00	160.38
City Planning	59.75	66.09	92.75
City Treasurer	123.00	124.25	123.25
Commission on Police Practices	11.50	12.00	14.54
Communications	38.00	38.00	37.58
Compliance	34.00	36.00	41.00
Debt Management	17.00	0.00	-
Department of Finance	116.00	140.00	140.49
Department of Information Technology	-	4.00	4.00
Development Services	91.50	94.00	85.00
Economic Development	55.00	56.00	59.50
Environmental Services	295.20	333.68	328.25
Ethics Commission	6.00	6.00	6.25
Fire-Rescue	1,362.00	1,383.88	1,402.38
General Services	177.50	180.50	185.50
Government Affairs	7.00	7.00	7.00
Homelessness Strategies & Solutions	15.00	16.00	16.38
Human Resources	44.00	57.50	65.00
Library	469.10	471.00	481.62
Office of Boards & Commissions	5.00	5.00	4.00
Office of Emergency Services	20.33	20.33	19.37
Office of the Chief Operating Officer	18.00	20.35	21.33
Office of the IBA	11.00	11.00	11.00
Office of the Mayor	23.00	20.00	22.45
Parks & Recreation	1,037.88	1,060.45	1,105.48
Performance & Analytics	17.00	18.00	19.31
Personnel	84.99	85.99	86.49
Police	2,664.14	2,687.14	2,676.64
Purchasing & Contracting	63.00	64.00	69.00
Race & Equity	7.00	7.00	8.50
Real Estate & Airport Management	39.00	38.75	42.25
Stormwater	295.00	305.00	305.00

# Financial Summary and Schedules

Sustainability & Mobility	32.75	33.09	34.09
Transportation	471.70	480.94	509.34
<b>Total Budget FTE Positions</b>	<b>8,336.39</b>	<b>8,512.99</b>	<b>8,681.38</b>

# Financial Summary and Schedules

## Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>General Fund</b>			
General Fund	8,336.39	8,512.99	8,681.38
<b>Total General Fund</b>	<b>8,336.39</b>	<b>8,512.99</b>	<b>8,681.38</b>
<b>Special Revenue Funds</b>			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Engineering & Capital Projects Fund	822.50	822.40	836.40
Facilities Financing Fund	19.00	19.00	0.00
Fire/Emergency Medical Services Transport Program Fund	18.00	23.00	37.00
GIS Fund	14.00	12.00	11.49
Information Technology Fund	44.00	47.00	50.78
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	5.50	5.00	5.00
Los Peñasquitos Canyon Preserve Fund	2.00	2.00	0.00
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	24.50
OneSD Support Fund	30.00	29.00	29.25
Parking Meter Operations Fund	10.00	9.75	9.75
PETCO Park Fund	1.00	1.00	0.00
Transient Occupancy Tax Fund	13.00	13.35	13.75
Underground Surcharge Fund	22.16	24.16	24.74
Wireless Communications Technology Fund	45.35	43.35	40.00
<b>Total Special Revenue Funds</b>	<b>1,074.01</b>	<b>1,078.51</b>	<b>1,085.66</b>
<b>Enterprise Funds</b>			
Airports Fund	24.00	28.25	30.25
Development Services Fund	655.35	685.00	690.00
Golf Course Fund	112.42	119.92	122.92
Metropolitan Sewer Utility Fund	512.92	514.28	529.84
Municipal Sewer Revenue Fund	432.68	438.07	439.70
Recycling Fund	87.43	97.50	104.30
Refuse Disposal Fund	174.63	142.33	162.17
Solid Waste Management Fund	0.00	0.00	16.00
Water Utility Operating Fund	947.59	979.86	1,004.21
<b>Total Enterprise Funds</b>	<b>2,947.02</b>	<b>3,005.21</b>	<b>3,099.39</b>
<b>Internal Service Funds</b>			
Central Stores Fund	21.00	21.00	21.00
Energy Conservation Program Fund	27.25	29.71	29.71
Fleet Operations Operating Fund	225.25	225.25	225.25
Publishing Services Fund	8.00	9.50	9.50
Risk Management Administration Fund	87.23	94.00	94.23



# Financial Summary and Schedules

<b>Total Internal Service Funds</b>	<b>368.73</b>	<b>379.46</b>	<b>379.69</b>
<b>Other Funds</b>			
City Employee's Retirement System Fund	51.00	54.00	53.00
<b>Total Other Funds</b>	<b>51.00</b>	<b>54.00</b>	<b>53.00</b>
<b>Total Budget FTE Positions</b>	<b>12,777.15</b>	<b>13,030.17</b>	<b>13,299.12</b>

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>General Fund</b>			
<b>General Fund</b>			
<b>Property Tax Revenue</b>	<b>\$ 721,441,410</b>	<b>\$ 758,616,941</b>	<b>\$ 807,411,804</b>
Property Taxes	721,441,410	758,616,941	807,411,804
<b>Sales Tax</b>	<b>\$ 384,732,753</b>	<b>\$ 401,665,728</b>	<b>\$ 392,712,224</b>
Sales Tax	384,732,753	401,665,728	392,712,224
<b>Transient Occupancy Tax</b>	<b>\$ 161,811,341</b>	<b>\$ 172,641,883</b>	<b>\$ 173,938,959</b>
Transient Occupancy Taxes	161,811,341	172,641,883	173,938,959
<b>Licenses and Permits</b>	<b>\$ 46,483,221</b>	<b>\$ 44,887,030</b>	<b>\$ 47,349,832</b>
Business Tax	25,906,396	28,807,409	26,457,409
Rental Unit Tax	7,671,021	7,284,502	7,284,502
Refuse Collector Business Tax	1,524,980	1,373,000	1,452,000
Other Licenses and Permits	11,380,824	7,422,119	12,155,921
<b>Rev from Federal Agencies</b>	<b>\$ 1,741,414</b>	<b>\$ 3,440,140</b>	<b>\$ 3,517,478</b>
Revenue from Federal Agencies	1,741,414	3,440,140	3,517,478
<b>Rev from Other Agencies</b>	<b>\$ 5,542,603</b>	<b>\$ 6,912,421</b>	<b>\$ 7,967,135</b>
Motor Vehicle License Fees	1,415,989	-	1,304,645
Revenue from Other Agencies	4,126,614	6,912,421	6,662,490
<b>Charges for Services</b>	<b>\$ 201,127,510</b>	<b>\$ 243,394,156</b>	<b>\$ 278,242,187</b>
Charges for Current Services	201,127,510	243,394,156	278,242,187
<b>Fines Forfeitures and Penalties</b>	<b>\$ 43,572,770</b>	<b>\$ 32,662,407</b>	<b>\$ 31,172,407</b>
Parking Citations	22,553,288	25,472,821	23,912,821
Municipal Court	3,032,955	2,780,569	2,975,569
Negligent Impound	11,720	50,000	50,000
Other Fines & Forfeitures	17,974,807	4,359,017	4,234,017
<b>Other Local Taxes</b>	<b>\$ 125,097,475</b>	<b>\$ 122,264,241</b>	<b>\$ 133,704,497</b>
Property Transfer Taxes	11,959,903	11,952,564	9,977,885
SDG&E	76,225,617	76,883,957	84,697,020
CATV	11,846,565	11,522,828	9,897,017
Refuse Collection Franchise	16,189,689	13,200,000	13,500,000
Other Franchises	8,875,702	8,704,892	15,632,575
<b>Rev from Money and Prop</b>	<b>\$ 76,550,504</b>	<b>\$ 72,695,475</b>	<b>\$ 78,502,930</b>
Mission Bay	38,881,660	39,799,571	41,090,162
Pueblo Lands	9,816,258	8,309,838	10,702,621
Interest and Dividends	5,036,046	1,800,000	2,103,600
Other Rents and Concessions	22,816,540	22,786,066	24,606,547

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Other Revenue</b>	<b>\$ 3,435,526</b>	<b>\$ 2,000,151</b>	<b>\$ 1,645,833</b>
Other Revenue	3,435,526	2,000,151	1,645,833
<b>Transfers In</b>	<b>\$ 240,414,164</b>	<b>\$ 156,587,119</b>	<b>\$ 122,785,714</b>
Transfers In	240,414,164	156,587,119	122,785,714
<b>Total General Fund</b>	<b>\$ 2,011,950,692</b>	<b>\$ 2,017,767,692</b>	<b>\$ 2,078,951,000</b>
<b>Total General Fund</b>	<b>\$ 2,011,950,692</b>	<b>\$ 2,017,767,692</b>	<b>\$ 2,078,951,000</b>

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Special Revenue Funds</b>			
<b>Automated Refuse Container Fund</b>			
<b>Charges for Services</b>	\$ 1,529,457	\$ 1,600,000	\$ 1,600,000
Charges for Current Services	1,529,457	1,600,000	1,600,000
<b>Rev from Money and Prop</b>	\$ 38,396	\$ -	\$ -
Interest and Dividends	38,396	-	-
<b>Total Automated Refuse Container Fund</b>	\$ 1,567,853	\$ 1,600,000	\$ 1,600,000
<b>Climate Equity Fund</b>			
<b>Other Local Taxes</b>	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Other Franchises	1,500,000	1,500,000	1,500,000
<b>Rev from Money and Prop</b>	\$ 162,484	\$ -	\$ -
Interest and Dividends	162,484	-	-
<b>Transfers In</b>	\$ 8,722,562	\$ 7,688,396	\$ -
Transfers In	8,722,562	7,688,396	-
<b>Total Climate Equity Fund</b>	\$ 10,385,046	\$ 9,188,396	\$ 1,500,000
<b>Community Equity Fund (CEF)</b>			
<b>Rev from Money and Prop</b>	\$ 50,800	\$ -	\$ -
Interest and Dividends	50,800	-	-
<b>Total Community Equity Fund (CEF)</b>	\$ 50,800	\$ -	\$ -
<b>Concourse and Parking Garages Operating Fund</b>			
<b>Charges for Services</b>	\$ -	\$ 600,000	\$ 300,000
Charges for Current Services	-	600,000	300,000
<b>Rev from Money and Prop</b>	\$ 2,652,569	\$ 2,051,073	\$ 2,918,267
Other Rents and Concessions	2,652,569	2,051,073	2,918,267
<b>Other Revenue</b>	\$ 20	\$ -	\$ -
Other Revenue	20	-	-
<b>Total Concourse and Parking Garages Operating Fund</b>	\$ 2,652,589	\$ 2,651,073	\$ 3,218,267
<b>Convention Center Expansion Administration Fund</b>			
<b>Rev from Money and Prop</b>	\$ 25,152	\$ -	\$ -
Interest and Dividends	25,152	-	-
<b>Transfers In</b>	\$ 13,343,974	\$ 18,341,570	\$ 13,348,906
Transfers In	13,343,974	18,341,570	13,348,906
<b>Total Convention Center Expansion Administration Fund</b>	\$ 13,369,126	\$ 18,341,570	\$ 13,348,906

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Energy Independence Fund</b>			
<b>Other Local Taxes</b>	\$ 2,170,980	\$ 2,244,359	\$ -
Other Franchises	2,170,980	2,244,359	-
<b>Rev from Money and Prop</b>	\$ 37,462	\$ -	\$ -
Interest and Dividends	37,462	-	-
<b>Total Energy Independence Fund</b>	\$ 2,208,442	\$ 2,244,359	\$ -
<b>Engineering &amp; Capital Projects Fund</b>			
<b>Charges for Services</b>	\$ 131,313,757	\$ 139,672,876	\$ 171,939,812
Charges for Current Services	131,313,757	139,672,876	171,939,812
<b>Fines Forfeitures and Penalties</b>	\$ 29,830	\$ -	\$ -
Other Fines & Forfeitures	29,831	-	-
<b>Rev from Money and Prop</b>	\$ (250,934)	\$ -	\$ -
Interest and Dividends	(250,934)	-	-
<b>Other Revenue</b>	\$ 173,373	\$ -	\$ -
Other Revenue	173,373	-	-
<b>Total Engineering &amp; Capital Projects Fund</b>	\$ 131,266,027	\$ 139,672,876	\$ 171,939,812
<b>Environmental Growth 1/3 Fund</b>			
<b>Other Local Taxes</b>	\$ 9,440,938	\$ 9,644,480	\$ 10,541,173
SDG&E	8,469,513	8,709,329	9,577,447
Other Franchises	971,425	935,151	963,726
<b>Rev from Money and Prop</b>	\$ 114,717	\$ 9,000	\$ 9,000
Interest and Dividends	114,222	9,000	9,000
Other Rents and Concessions	495	-	-
<b>Total Environmental Growth 1/3 Fund</b>	\$ 9,555,656	\$ 9,653,480	\$ 10,550,173
<b>Environmental Growth 2/3 Fund</b>			
<b>Charges for Services</b>	\$ -	\$ -	\$ 158,037
Charges for Current Services	-	-	158,037
<b>Other Local Taxes</b>	\$ 19,382,637	\$ 19,288,955	\$ 21,082,342
SDG&E	16,939,026	17,418,657	19,154,893
Other Franchises	2,443,611	1,870,298	1,927,449
<b>Rev from Money and Prop</b>	\$ 213,275	\$ 25,000	\$ 25,000
Interest and Dividends	212,270	25,000	25,000
Other Rents and Concessions	1,005	-	-
<b>Total Environmental Growth 2/3 Fund</b>	\$ 19,595,912	\$ 19,313,955	\$ 21,265,379
<b>Facilities Financing Fund</b>			

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Licenses and Permits</b>	\$ 210,538	\$ 215,000	\$ -
Other Licenses and Permits	210,538	215,000	-
<b>Charges for Services</b>	\$ 3,801,463	\$ 3,276,877	\$ -
Charges for Current Services	3,801,463	3,276,877	-
<b>Rev from Money and Prop</b>	\$ 29,111	\$ 3,600	\$ -
Interest and Dividends	29,111	3,600	-
<b>Other Revenue</b>	\$ 328,633	\$ -	\$ -
Other Revenue	328,633	-	-
<b>Total Facilities Financing Fund</b>	\$ 4,369,745	\$ 3,495,477	\$ -
<b>Fire and Lifeguard Facilities Fund</b>			
<b>Rev from Money and Prop</b>	\$ 2,214	\$ -	\$ -
Interest and Dividends	2,214	-	-
<b>Transfers In</b>	\$ 1,396,169	\$ 1,400,469	\$ 1,409,518
Transfers In	1,396,169	1,400,469	1,409,518
<b>Total Fire and Lifeguard Facilities Fund</b>	\$ 1,398,383	\$ 1,400,469	\$ 1,409,518
<b>Fire/Emergency Medical Services Transport Program Fund</b>			
<b>Charges for Services</b>	\$ 12,510,028	\$ 11,371,889	\$ 116,442,307
Charges for Current Services	12,510,028	11,371,889	116,442,307
<b>Rev from Money and Prop</b>	\$ 1,114,441	\$ 990,000	\$ 30,000
Interest and Dividends	82,079	30,000	30,000
Other Rents and Concessions	1,032,362	960,000	-
<b>Other Revenue</b>	\$ 213,302	\$ 409,235	\$ 109,235
Other Revenue	213,302	409,235	109,235
<b>Total Fire/Emergency Medical Services Transport Program Fund</b>	\$ 13,837,771	\$ 12,771,124	\$ 116,581,542
<b>Gas Tax Fund</b>			
<b>Other Local Taxes</b>	\$ 35,102,175	\$ 39,437,623	\$ 38,196,188
Other Local Tax	35,102,175	39,437,623	38,196,188
<b>Rev from Money and Prop</b>	\$ 95,445	\$ 22,120	\$ 22,655
Interest and Dividends	79,021	4,300	4,300
Other Rents and Concessions	16,424	17,820	18,355
<b>Other Revenue</b>	\$ 297	\$ -	\$ -
Other Revenue	297	-	-
<b>Total Gas Tax Fund</b>	\$ 35,197,917	\$ 39,459,743	\$ 38,218,843
<b>General Plan Maintenance Fund</b>			



# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Licenses and Permits</b>	\$ 4,360,138	\$ 4,466,000	\$ 4,329,600
Other Licenses and Permits	4,360,138	4,466,000	4,329,600
<b>Rev from Money and Prop</b>	\$ 37,657	\$ -	\$ -
Interest and Dividends	37,657	-	-
<b>Total General Plan Maintenance Fund</b>	\$ 4,397,795	\$ 4,466,000	\$ 4,329,600
<b>GIS Fund</b>			
<b>Rev from Other Agencies</b>	\$ 228,624	\$ 238,770	\$ 238,770
Revenue from Other Agencies	228,624	238,770	238,770
<b>Charges for Services</b>	\$ 5,185,631	\$ 5,115,962	\$ 4,059,359
Charges for Current Services	5,185,631	5,115,962	4,059,359
<b>Rev from Money and Prop</b>	\$ 30,278	\$ -	\$ -
Interest and Dividends	30,278	-	-
<b>Total GIS Fund</b>	\$ 5,444,533	\$ 5,354,732	\$ 4,298,129
<b>Information Technology Fund</b>			
<b>Rev from Other Agencies</b>	\$ 680	\$ -	\$ -
Revenue from Other Agencies	680	-	-
<b>Charges for Services</b>	\$ 83,639,513	\$ 87,449,131	\$ 85,695,334
Charges for Current Services	83,639,513	87,449,131	85,695,334
<b>Rev from Money and Prop</b>	\$ (74,484)	\$ -	\$ -
Interest and Dividends	(74,484)	-	-
<b>Other Revenue</b>	\$ 1,016,217	\$ -	\$ -
Other Revenue	1,016,217	-	-
<b>Total Information Technology Fund</b>	\$ 84,581,926	\$ 87,449,131	\$ 85,695,334
<b>Infrastructure Fund</b>			
<b>Transfers In</b>	\$ 28,444,223	\$ 30,961,972	\$ 19,739,601
Transfers In	28,444,223	30,961,972	19,739,601
<b>Total Infrastructure Fund</b>	\$ 28,444,223	\$ 30,961,972	\$ 19,739,601
<b>Junior Lifeguard Program Fund</b>			
<b>Charges for Services</b>	\$ 892,908	\$ 942,900	\$ 942,900
Charges for Current Services	892,908	942,900	942,900
<b>Total Junior Lifeguard Program Fund</b>	\$ 892,908	\$ 942,900	\$ 942,900
<b>Local Enforcement Agency Fund</b>			
<b>Licenses and Permits</b>	\$ 762,972	\$ 702,402	\$ 702,402
Other Licenses and Permits	762,972	702,402	702,402
<b>Charges for Services</b>	\$ 165,737	\$ 408,167	\$ 175,000

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Charges for Current Services	165,737	408,167	175,000
<b>Rev from Money and Prop</b>	<b>\$ 314</b>	<b>\$ 10,724</b>	<b>\$ 10,724</b>
Interest and Dividends	314	10,724	10,724
<b>Other Revenue</b>	<b>\$ 114,100</b>	<b>\$ -</b>	<b>\$ -</b>
Other Revenue	114,100	-	-
<b>Total Local Enforcement Agency Fund</b>	<b>\$ 1,043,123</b>	<b>\$ 1,121,293</b>	<b>\$ 888,126</b>
<b>Long Range Property Management Fund</b>			
<b>Rev from Money and Prop</b>	<b>\$ 1,755,769</b>	<b>\$ 595,000</b>	<b>\$ 595,000</b>
Interest and Dividends	96,801	5,000	5,000
Other Rents and Concessions	1,658,968	590,000	590,000
<b>Other Revenue</b>	<b>\$ 1,243,123</b>	<b>\$ -</b>	<b>\$ -</b>
Other Revenue	1,243,123	-	-
<b>Total Long Range Property Management Fund</b>	<b>\$ 2,998,892</b>	<b>\$ 595,000</b>	<b>\$ 595,000</b>
<b>Los Peñasquitos Canyon Preserve Fund</b>			
<b>Rev from Money and Prop</b>	<b>\$ 41,438</b>	<b>\$ 36,000</b>	<b>\$ 36,000</b>
Other Rents and Concessions	41,438	36,000	36,000
<b>Transfers In</b>	<b>\$ 167,760</b>	<b>\$ 260,000</b>	<b>\$ -</b>
Transfers In	167,760	260,000	-
<b>Total Los Peñasquitos Canyon Preserve Fund</b>	<b>\$ 209,198</b>	<b>\$ 296,000</b>	<b>\$ 36,000</b>
<b>Low &amp; Moderate Income Housing Asset Fund</b>			
<b>Rev from Money and Prop</b>	<b>\$ 5,878,368</b>	<b>\$ 1,209,014</b>	<b>\$ 1,209,014</b>
Interest and Dividends	2,674,304	558,014	558,014
Other Rents and Concessions	3,204,064	651,000	651,000
<b>Other Revenue</b>	<b>\$ 2,109,631</b>	<b>\$ 5,847,660</b>	<b>\$ -</b>
Other Revenue	2,109,631	5,847,660	-
<b>Total Low &amp; Moderate Income Housing Asset Fund</b>	<b>\$ 7,987,999</b>	<b>\$ 7,056,674</b>	<b>\$ 1,209,014</b>
<b>Maintenance Assessment District (MAD) Funds</b>			
<b>Property Tax Revenue</b>	<b>\$ 19,639,849</b>	<b>\$ 21,311,266</b>	<b>\$ 22,505,399</b>
Property Taxes	19,639,849	21,311,266	22,505,399
<b>Special Assessments</b>	<b>\$ 1,311,446</b>	<b>\$ 3,000</b>	<b>\$ -</b>
Special Assessments	1,311,446	3,000	-
<b>Charges for Services</b>	<b>\$ 4,372,604</b>	<b>\$ 4,015,134</b>	<b>\$ 4,691,492</b>
Charges for Current Services	4,372,605	4,015,134	4,691,492
<b>Rev from Money and Prop</b>	<b>\$ 446,208</b>	<b>\$ 133,290</b>	<b>\$ 133,290</b>
Interest and Dividends	446,208	133,290	133,290

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Other Revenue</b>	\$ 427,682	\$ -	\$ -
Other Revenue	427,682	-	-
<b>Transfers In</b>	\$ 4,141,890	\$ 4,257,367	\$ 4,398,879
Transfers In	4,141,890	4,257,367	4,398,879
<b>Total Maintenance Assessment District (MAD) Funds</b>	\$ 30,339,680	\$ 29,720,057	\$ 31,729,060
<b>Major Events Revolving Fund</b>			
<b>Other Revenue</b>	\$ 457,247	\$ -	\$ -
Other Revenue	457,247	-	-
<b>Transfers In</b>	\$ -	\$ 150,000	\$ -
Transfers In	-	150,000	-
<b>Total Major Events Revolving Fund</b>	\$ 457,247	\$ 150,000	\$ -
<b>Mission Bay/Balboa Park Improvement Fund</b>			
<b>Transfers In</b>	\$ 1,410,592	\$ 1,447,825	\$ 862,936
Transfers In	1,410,592	1,447,825	862,936
<b>Total Mission Bay/Balboa Park Improvement Fund</b>	\$ 1,410,592	\$ 1,447,825	\$ 862,936
<b>New Convention Facility Fund</b>			
<b>Transfers In</b>	\$ 2,655,000	\$ 2,734,650	\$ 2,816,690
Transfers In	2,655,000	2,734,650	2,816,690
<b>Total New Convention Facility Fund</b>	\$ 2,655,000	\$ 2,734,650	\$ 2,816,690
<b>OneSD Support Fund</b>			
<b>Charges for Services</b>	\$ 28,127,196	\$ 29,235,225	\$ 25,954,868
Charges for Current Services	28,127,196	29,235,225	25,954,868
<b>Rev from Money and Prop</b>	\$ 238,990	\$ -	\$ -
Interest and Dividends	238,990	-	-
<b>Total OneSD Support Fund</b>	\$ 28,366,186	\$ 29,235,225	\$ 25,954,868
<b>Parking Meter Operations Fund</b>			
<b>Licenses and Permits</b>	\$ 9,541,606	\$ 9,000,000	\$ 9,600,000
Parking Meters	9,542,159	9,000,000	9,600,000
Other Licenses and Permits	(553)	-	-
<b>Rev from Money and Prop</b>	\$ 96,899	\$ -	\$ -
Interest and Dividends	96,899	-	-
<b>Other Revenue</b>	\$ 4,338	\$ -	\$ -
Other Revenue	4,338	-	-
<b>Total Parking Meter Operations Fund</b>	\$ 9,642,843	\$ 9,000,000	\$ 9,600,000

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>PETCO Park Fund</b>			
<b>Rev from Money and Prop</b>	\$ 7,306,583	\$ 2,186,819	\$ 5,572,762
Interest and Dividends	34,488	-	-
Other Rents and Concessions	7,272,095	2,186,819	5,572,762
<b>Other Revenue</b>	\$ 2,168,271	\$ 1,430,000	\$ 1,430,000
Other Revenue	2,168,271	1,430,000	1,430,000
<b>Transfers In</b>	\$ 11,986,315	\$ 13,928,588	\$ 8,288,625
Transfers In	11,986,315	13,928,588	8,288,625
<b>Total PETCO Park Fund</b>	\$ 21,461,170	\$ 17,545,407	\$ 15,291,387
<b>Public Art Fund</b>			
<b>Other Revenue</b>	\$ 1,474,301	\$ -	\$ -
Other Revenue	1,474,301	-	-
<b>Transfers In</b>	\$ 85,000	\$ 85,000	\$ 85,000
Transfers In	85,000	85,000	85,000
<b>Total Public Art Fund</b>	\$ 1,559,301	\$ 85,000	\$ 85,000
<b>Public Safety Services &amp; Debt Service Fund</b>			
<b>Sales Tax</b>	\$ 12,784,360	\$ 13,402,932	\$ 13,564,755
Safety Sales Tax	12,784,360	13,402,932	13,564,755
<b>Rev from Money and Prop</b>	\$ 82,765	\$ -	\$ -
Interest and Dividends	82,765	-	-
<b>Total Public Safety Services &amp; Debt Service Fund</b>	\$ 12,867,125	\$ 13,402,932	\$ 13,564,755
<b>Road Maintenance and Rehabilitation Fund</b>			
<b>Other Local Taxes</b>	\$ 30,815,416	\$ 34,125,003	\$ 35,328,918
Other Local Tax	30,815,416	34,125,003	35,328,918
<b>Rev from Money and Prop</b>	\$ 1,035,737	\$ -	\$ -
Interest and Dividends	1,035,737	-	-
<b>Total Road Maintenance and Rehabilitation Fund</b>	\$ 31,851,153	\$ 34,125,003	\$ 35,328,918
<b>Seized Assets - California Fund</b>			
<b>Rev from Other Agencies</b>	\$ 112,541	\$ 100,000	\$ 100,000
Revenue from Other Agencies	112,541	100,000	100,000
<b>Rev from Money and Prop</b>	\$ 9,859	\$ -	\$ -
Interest and Dividends	9,859	-	-
<b>Total Seized Assets - California Fund</b>	\$ 122,400	\$ 100,000	\$ 100,000
<b>Seized Assets - Federal DOJ Fund</b>			
<b>Rev from Federal Agencies</b>	\$ 284,731	\$ 569,307	\$ 569,307

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Proposed Budget
Revenue from Federal Agencies		284,731		569,307		569,307
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>23,294</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Interest and Dividends		23,294		-		-
<b>Total Seized Assets - Federal DOJ Fund</b>	<b>\$</b>	<b>308,025</b>	<b>\$</b>	<b>569,307</b>	<b>\$</b>	<b>569,307</b>
<b>Seized Assets - Federal Treasury Fund</b>						
<b>Rev from Federal Agencies</b>	<b>\$</b>	<b>26,213</b>	<b>\$</b>	<b>118,812</b>	<b>\$</b>	<b>118,812</b>
Revenue from Federal Agencies		26,213		118,812		118,812
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>48,604</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Interest and Dividends		48,604		-		-
<b>Total Seized Assets - Federal Treasury Fund</b>	<b>\$</b>	<b>74,816</b>	<b>\$</b>	<b>118,812</b>	<b>\$</b>	<b>118,812</b>
<b>State COPS</b>						
<b>Rev from Other Agencies</b>	<b>\$</b>	<b>3,535,810</b>	<b>\$</b>	<b>3,400,000</b>	<b>\$</b>	<b>3,400,000</b>
Revenue from Other Agencies		3,535,810		3,400,000		3,400,000
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>88,779</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Interest and Dividends		88,779		-		-
<b>Total State COPS</b>	<b>\$</b>	<b>3,624,588</b>	<b>\$</b>	<b>3,400,000</b>	<b>\$</b>	<b>3,400,000</b>
<b>Storm Drain Fund</b>						
<b>Charges for Services</b>	<b>\$</b>	<b>5,367,903</b>	<b>\$</b>	<b>5,700,000</b>	<b>\$</b>	<b>5,700,000</b>
Charges for Current Services		5,367,903		5,700,000		5,700,000
<b>Total Storm Drain Fund</b>	<b>\$</b>	<b>5,367,903</b>	<b>\$</b>	<b>5,700,000</b>	<b>\$</b>	<b>5,700,000</b>
<b>Successor Agency Admin &amp; Project - CivicSD Fund</b>						
<b>Rev from Other Agencies</b>	<b>\$</b>	<b>1,608,792</b>	<b>\$</b>	<b>1,934,326</b>	<b>\$</b>	<b>1,934,326</b>
Revenue from Other Agencies		1,608,792		1,934,326		1,934,326
<b>Total Successor Agency Admin &amp; Project - CivicSD Fund</b>	<b>\$</b>	<b>1,608,792</b>	<b>\$</b>	<b>1,934,326</b>	<b>\$</b>	<b>1,934,326</b>
<b>Transient Occupancy Tax Fund</b>						
<b>Transient Occupancy Tax</b>	<b>\$</b>	<b>146,263,304</b>	<b>\$</b>	<b>155,548,915</b>	<b>\$</b>	<b>156,767,175</b>
Transient Occupancy Taxes		146,263,304		155,548,915		156,767,175
<b>Licenses and Permits</b>	<b>\$</b>	<b>103,145</b>	<b>\$</b>	<b>120,000</b>	<b>\$</b>	<b>120,000</b>
Other Licenses and Permits		103,145		120,000		120,000
<b>Charges for Services</b>	<b>\$</b>	<b>1,097</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>29,759</b>
Charges for Current Services		1,097		-		29,759
<b>Fines Forfeitures and Penalties</b>	<b>\$</b>	<b>130</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Other Fines & Forfeitures		130		-		-
<b>Other Revenue</b>	<b>\$</b>	<b>228,019</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Other Revenue		228,019		-		-

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Total Transient Occupancy Tax Fund</b>	<b>\$ 146,595,694</b>	<b>\$ 155,668,915</b>	<b>\$ 156,916,934</b>
<b>Trolley Extension Reserve Fund</b>			
<b>Rev from Money and Prop</b>	<b>\$ 2,443</b>	<b>\$ -</b>	<b>\$ -</b>
Interest and Dividends	2,443	-	-
<b>Transfers In</b>	<b>\$ 1,060,875</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers In	1,060,875	-	-
<b>Total Trolley Extension Reserve Fund</b>	<b>\$ 1,063,318</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Underground Surcharge Fund</b>			
<b>Other Local Taxes</b>	<b>\$ 91,560,250</b>	<b>\$ 97,985,751</b>	<b>\$ 110,511,838</b>
SDG&E	91,560,250	97,985,751	110,511,838
<b>Rev from Money and Prop</b>	<b>\$ 4,523,696</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>
Interest and Dividends	4,523,696	3,000,000	3,000,000
<b>Other Revenue</b>	<b>\$ 354,584</b>	<b>\$ -</b>	<b>\$ -</b>
Other Revenue	354,584	-	-
<b>Total Underground Surcharge Fund</b>	<b>\$ 96,438,530</b>	<b>\$ 100,985,751</b>	<b>\$ 113,511,838</b>
<b>Wireless Communications Technology Fund</b>			
<b>Charges for Services</b>	<b>\$ 10,918,649</b>	<b>\$ 13,294,463</b>	<b>\$ 10,468,809</b>
Charges for Current Services	10,918,649	13,294,463	10,468,809
<b>Rev from Money and Prop</b>	<b>\$ 77,194</b>	<b>\$ 48,261</b>	<b>\$ 48,261</b>
Interest and Dividends	22,069	-	-
Other Rents and Concessions	55,125	48,261	48,261
<b>Other Revenue</b>	<b>\$ 579</b>	<b>\$ -</b>	<b>\$ -</b>
Other Revenue	579	-	-
<b>Total Wireless Communications Technology Fund</b>	<b>\$ 10,996,422</b>	<b>\$ 13,342,724</b>	<b>\$ 10,517,070</b>
<b>Zoological Exhibits Maintenance Fund</b>			
<b>Property Tax Revenue</b>	<b>\$ 18,395,390</b>	<b>\$ 19,490,501</b>	<b>\$ 20,975,719</b>
Property Taxes	18,395,390	19,490,501	20,975,719
<b>Total Zoological Exhibits Maintenance Fund</b>	<b>\$ 18,395,390</b>	<b>\$ 19,490,501</b>	<b>\$ 20,975,719</b>
<b>Total Special Revenue Funds</b>	<b>\$ 806,662,040</b>	<b>\$ 836,792,659</b>	<b>\$ 946,343,764</b>



# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Capital Project Funds</b>			
<b>Capital Outlay Fund</b>			
<b>Other Revenue</b>	\$ 246,592	\$ -	\$ -
Other Revenue	246,592	-	-
<b>Total Capital Outlay Fund</b>	<b>\$ 246,592</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Mission Bay Park Improvement Fund</b>			
<b>Rev from Money and Prop</b>	\$ 528,876	\$ -	\$ -
Interest and Dividends	528,876	-	-
<b>Transfers In</b>	\$ 12,273,079	\$ 12,869,721	\$ 13,708,605
Transfers In	12,273,079	12,869,721	13,708,605
<b>Total Mission Bay Park Improvement Fund</b>	<b>\$ 12,801,956</b>	<b>\$ 12,869,721</b>	<b>\$ 13,708,605</b>
<b>San Diego Regional Parks Improvement Fund</b>			
<b>Rev from Money and Prop</b>	\$ 205,584	\$ -	\$ -
Interest and Dividends	205,584	-	-
<b>Transfers In</b>	\$ 6,608,581	\$ 6,929,850	\$ 7,381,557
Transfers In	6,608,581	6,929,850	7,381,557
<b>Total San Diego Regional Parks Improvement Fund</b>	<b>\$ 6,814,165</b>	<b>\$ 6,929,850</b>	<b>\$ 7,381,557</b>
<b>TransNet Extension Administration &amp; Debt Fund</b>			
<b>Sales Tax</b>	\$ 317,750	\$ 469,350	\$ 471,300
Sales Tax	317,750	469,350	471,300
<b>Total TransNet Extension Administration &amp; Debt Fund</b>	<b>\$ 317,750</b>	<b>\$ 469,350</b>	<b>\$ 471,300</b>
<b>TransNet Extension Congestion Relief Fund</b>			
<b>Sales Tax</b>	\$ 28,833,483	\$ 32,723,628	\$ 32,471,139
Sales Tax	28,833,483	32,723,628	32,471,139
<b>Rev from Money and Prop</b>	\$ 165,410	\$ -	\$ -
Interest and Dividends	165,410	-	-
<b>Other Revenue</b>	\$ 20	\$ -	\$ -
Other Revenue	20	-	-
<b>Total TransNet Extension Congestion Relief Fund</b>	<b>\$ 28,998,913</b>	<b>\$ 32,723,628</b>	<b>\$ 32,471,139</b>
<b>TransNet Extension Maintenance Fund</b>			
<b>Sales Tax</b>	\$ 17,857,126	\$ 13,939,695	\$ 13,997,610
Sales Tax	17,857,126	13,939,695	13,997,610
<b>Total TransNet Extension Maintenance Fund</b>	<b>\$ 17,857,126</b>	<b>\$ 13,939,695</b>	<b>\$ 13,997,610</b>

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Total Capital Project Funds	\$ 67,036,501	\$ 66,932,244	\$ 68,030,211

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Enterprise Funds</b>			
<b>Airports Fund</b>			
<b>Charges for Services</b>	\$ 1,106,640	\$ 1,134,884	\$ 1,224,563
Charges for Current Services	1,106,640	1,134,884	1,224,563
<b>Rev from Money and Prop</b>	\$ 6,035,282	\$ 7,756,718	\$ 7,756,718
Interest and Dividends	331,594	160,000	160,000
Other Rents and Concessions	5,703,689	7,596,718	7,596,718
<b>Other Revenue</b>	\$ 490,041	\$ -	\$ -
Other Revenue	490,041	-	-
<b>Total Airports Fund</b>	\$ 7,631,963	\$ 8,891,602	\$ 8,981,281
<b>Development Services Fund</b>			
<b>Licenses and Permits</b>	\$ 100,863,864	\$ 106,486,954	\$ 110,013,333
Other Licenses and Permits	100,863,864	106,486,954	110,013,333
<b>Charges for Services</b>	\$ 10,861,108	\$ 10,575,062	\$ 10,274,685
Charges for Current Services	10,861,108	10,575,062	10,274,685
<b>Rev from Money and Prop</b>	\$ 945,822	\$ 110,072	\$ 110,072
Interest and Dividends	945,822	110,072	110,072
<b>Other Revenue</b>	\$ 8,937,806	\$ 1,216,023	\$ 1,216,023
Other Revenue	8,937,806	1,216,023	1,216,023
<b>Total Development Services Fund</b>	\$ 121,608,599	\$ 118,388,111	\$ 121,614,113
<b>Golf Course Fund</b>			
<b>Charges for Services</b>	\$ 33,341,510	\$ 22,744,987	\$ 25,528,987
Charges for Current Services	33,341,510	22,744,987	25,528,987
<b>Rev from Money and Prop</b>	\$ 3,155,727	\$ 1,717,800	\$ 2,627,800
Interest and Dividends	682,461	393,000	393,000
Other Rents and Concessions	2,473,267	1,324,800	2,234,800
<b>Other Revenue</b>	\$ 434,202	\$ 317,560	\$ 332,560
Other Revenue	434,202	317,560	332,560
<b>Total Golf Course Fund</b>	\$ 36,931,439	\$ 24,780,347	\$ 28,489,347
<b>Metropolitan Sewer Utility Fund</b>			
<b>Charges for Services</b>	\$ 106,825,776	\$ 110,793,022	\$ 110,793,022
Charges for Current Services	106,825,776	110,793,022	110,793,022
<b>Rev from Money and Prop</b>	\$ 4,019,447	\$ 2,559,000	\$ 2,559,000
Interest and Dividends	2,757,730	1,700,000	1,700,000
Other Rents and Concessions	1,261,717	859,000	859,000

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Other Revenue</b>	<b>\$ 40,016,964</b>	<b>\$ 20,000,000</b>	<b>\$ 8,000,000</b>
Other Revenue	40,016,964	20,000,000	8,000,000
<b>Transfers In</b>	<b>\$ 612,524</b>	<b>\$ 174,161,376</b>	<b>\$ 174,161,376</b>
Transfers In	612,524	174,161,376	174,161,376
<b>Total Metropolitan Sewer Utility Fund</b>	<b>\$ 151,474,712</b>	<b>\$ 307,513,398</b>	<b>\$ 295,513,398</b>
<b>Municipal Sewer Revenue Fund</b>			
<b>Rev from Federal Agencies</b>	<b>\$ 8,148,830</b>	<b>\$ -</b>	<b>\$ -</b>
Revenue from Federal Agencies	8,148,830	-	-
<b>Charges for Services</b>	<b>\$ 293,507,927</b>	<b>\$ 304,660,535</b>	<b>\$ 304,660,535</b>
Charges for Current Services	293,507,927	304,660,535	304,660,535
<b>Fines Forfeitures and Penalties</b>	<b>\$ 11,492</b>	<b>\$ -</b>	<b>\$ -</b>
Municipal Court	11,492	-	-
<b>Rev from Money and Prop</b>	<b>\$ 1,461,247</b>	<b>\$ 2,104,000</b>	<b>\$ 2,104,000</b>
Interest and Dividends	1,411,610	2,100,000	2,100,000
Other Rents and Concessions	49,637	4,000	4,000
<b>Other Revenue</b>	<b>\$ 56,327,354</b>	<b>\$ 70,000,000</b>	<b>\$ 12,000,000</b>
Other Revenue	56,327,354	70,000,000	12,000,000
<b>Total Municipal Sewer Revenue Fund</b>	<b>\$ 359,456,850</b>	<b>\$ 376,764,535</b>	<b>\$ 318,764,535</b>
<b>Recycling Fund</b>			
<b>Rev from Other Agencies</b>	<b>\$ 481,377</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>
Revenue from Other Agencies	481,377	550,000	550,000
<b>Charges for Services</b>	<b>\$ 24,396,828</b>	<b>\$ 18,916,557</b>	<b>\$ 19,076,557</b>
Charges for Current Services	24,396,828	18,916,557	19,076,557
<b>Fines Forfeitures and Penalties</b>	<b>\$ 2,812,157</b>	<b>\$ 2,133,103</b>	<b>\$ 2,633,103</b>
Other Fines & Forfeitures	2,812,157	2,133,103	2,633,103
<b>Other Local Taxes</b>	<b>\$ 6,396,851</b>	<b>\$ 3,910,000</b>	<b>\$ -</b>
Other Franchises	6,396,851	3,910,000	-
<b>Rev from Money and Prop</b>	<b>\$ 1,476,733</b>	<b>\$ 611,100</b>	<b>\$ 611,100</b>
Interest and Dividends	1,195,787	400,000	400,000
Other Rents and Concessions	280,946	211,100	211,100
<b>Other Revenue</b>	<b>\$ 962,869</b>	<b>\$ 130,000</b>	<b>\$ 120,000</b>
Other Revenue	962,869	130,000	120,000
<b>Transfers In</b>	<b>\$ 834,231</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
Transfers In	834,231	1,000,000	1,000,000
<b>Total Recycling Fund</b>	<b>\$ 37,361,045</b>	<b>\$ 27,250,760</b>	<b>\$ 23,990,760</b>
<b>Refuse Disposal Fund</b>			

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Charges for Services</b>	\$ 42,159,412	\$ 50,821,251	\$ 60,115,200
Charges for Current Services	42,159,412	50,821,251	60,115,200
<b>Fines Forfeitures and Penalties</b>	\$ 15,205	\$ 1,500	\$ 1,500
Other Fines & Forfeitures	15,205	1,500	1,500
<b>Rev from Money and Prop</b>	\$ 2,007,063	\$ 1,149,816	\$ 1,201,867
Interest and Dividends	1,224,179	365,867	365,867
Other Rents and Concessions	782,884	783,949	836,000
<b>Other Revenue</b>	\$ 465,795	\$ 540,000	\$ 490,000
Other Revenue	465,795	540,000	490,000
<b>Transfers In</b>	\$ -	\$ 2,308,259	\$ -
Transfers In	-	2,308,259	-
<b>Total Refuse Disposal Fund</b>	\$ 44,647,475	\$ 54,820,826	\$ 61,808,567
<b>Sewer Utility - AB 1600 Fund</b>			
<b>Charges for Services</b>	\$ 26,137,397	\$ 22,500,000	\$ 22,500,000
Charges for Current Services	26,137,397	22,500,000	22,500,000
<b>Rev from Money and Prop</b>	\$ 284,922	\$ 40,000	\$ 40,000
Interest and Dividends	284,922	40,000	40,000
<b>Total Sewer Utility - AB 1600 Fund</b>	\$ 26,422,319	\$ 22,540,000	\$ 22,540,000
<b>Water Utility - AB 1600 Fund</b>			
<b>Charges for Services</b>	\$ 18,025,251	\$ 15,900,000	\$ 15,900,000
Charges for Current Services	18,025,251	15,900,000	15,900,000
<b>Rev from Money and Prop</b>	\$ 216,308	\$ 50,000	\$ 50,000
Interest and Dividends	216,308	50,000	50,000
<b>Total Water Utility - AB 1600 Fund</b>	\$ 18,241,559	\$ 15,950,000	\$ 15,950,000
<b>Water Utility Operating Fund</b>			
<b>Rev from Federal Agencies</b>	\$ 530,155	\$ 259,484	\$ 259,484
Revenue from Federal Agencies	530,155	259,484	259,484
<b>Rev from Other Agencies</b>	\$ 9,622,300	\$ 703,559	\$ 703,559
Revenue from Other Agencies	9,622,300	703,559	703,559
<b>Charges for Services</b>	\$ 581,983,873	\$ 579,459,510	\$ 579,459,510
Charges for Current Services	581,983,873	579,459,510	579,459,510
<b>Fines Forfeitures and Penalties</b>	\$ 43,264	\$ -	\$ -
Municipal Court	43,265	-	-
<b>Rev from Money and Prop</b>	\$ 11,444,029	\$ 11,530,178	\$ 11,530,178
Interest and Dividends	4,419,555	5,500,000	5,500,000
Other Rents and Concessions	7,024,474	6,030,178	6,030,178

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Proposed Budget
<b>Other Revenue</b>	\$	<b>174,470,472</b>	\$	<b>329,566,184</b>	\$	<b>329,566,184</b>
Other Revenue		174,470,472		329,566,184		329,566,184
<b>Transfers In</b>	\$	<b>303,786</b>	\$	<b>49,183,962</b>	\$	<b>49,183,962</b>
Transfers In		303,786		49,183,962		49,183,962
<b>Total Water Utility Operating Fund</b>	\$	<b>778,397,879</b>	\$	<b>970,702,877</b>	\$	<b>970,702,877</b>
<b>Total Enterprise Funds</b>	\$	<b>1,582,173,838</b>	\$	<b>1,927,602,456</b>	\$	<b>1,868,354,878</b>

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Internal Service Funds</b>			
<b>Central Stores Fund</b>			
<b>Charges for Services</b>	<b>\$ 8,887,346</b>	<b>\$ 7,460,763</b>	<b>\$ 10,649,641</b>
Charges for Current Services	8,887,346	7,460,763	10,649,641
<b>Rev from Money and Prop</b>	<b>\$ 14,526</b>	<b>\$ -</b>	<b>\$ -</b>
Interest and Dividends	14,526	-	-
<b>Other Revenue</b>	<b>\$ 143,020</b>	<b>\$ 176,000</b>	<b>\$ 176,000</b>
Other Revenue	143,020	176,000	176,000
<b>Total Central Stores Fund</b>	<b>\$ 9,044,892</b>	<b>\$ 7,636,763</b>	<b>\$ 10,825,641</b>
<b>Energy Conservation Program Fund</b>			
<b>Rev from Other Agencies</b>	<b>\$ 541,115</b>	<b>\$ -</b>	<b>\$ -</b>
Revenue from Other Agencies	541,115	-	-
<b>Charges for Services</b>	<b>\$ 5,659,404</b>	<b>\$ 5,711,423</b>	<b>\$ 5,212,670</b>
Charges for Current Services	5,659,404	5,711,423	5,212,670
<b>Rev from Money and Prop</b>	<b>\$ 60,515</b>	<b>\$ -</b>	<b>\$ -</b>
Interest and Dividends	60,515	-	-
<b>Other Revenue</b>	<b>\$ 861,316</b>	<b>\$ -</b>	<b>\$ -</b>
Other Revenue	861,316	-	-
<b>Total Energy Conservation Program Fund</b>	<b>\$ 7,122,350</b>	<b>\$ 5,711,423</b>	<b>\$ 5,212,670</b>
<b>Fleet Operations Operating Fund</b>			
<b>Charges for Services</b>	<b>\$ 61,990,690</b>	<b>\$ 71,173,727</b>	<b>\$ 74,162,816</b>
Charges for Current Services	61,990,690	71,173,727	74,162,816
<b>Rev from Money and Prop</b>	<b>\$ 86,699</b>	<b>\$ 140,000</b>	<b>\$ -</b>
Interest and Dividends	90,199	140,000	-
Other Rents and Concessions	(3,500)	-	-
<b>Other Revenue</b>	<b>\$ 42,716</b>	<b>\$ 38,349</b>	<b>\$ 40,000</b>
Other Revenue	42,716	38,349	40,000
<b>Transfers In</b>	<b>\$ -</b>	<b>\$ 28,296</b>	<b>\$ -</b>
Transfers In	-	28,296	-
<b>Total Fleet Operations Operating Fund</b>	<b>\$ 62,120,106</b>	<b>\$ 71,380,372</b>	<b>\$ 74,202,816</b>
<b>Fleet Replacement</b>			
<b>Charges for Services</b>	<b>\$ 60,455,570</b>	<b>\$ 44,625,163</b>	<b>\$ 46,041,251</b>
Charges for Current Services	60,455,570	44,625,163	46,041,251
<b>Other Revenue</b>	<b>\$ 21,726,346</b>	<b>\$ 26,330,000</b>	<b>\$ 26,330,000</b>
Other Revenue	21,726,346	26,330,000	26,330,000



# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Total Fleet Replacement</b>	\$ 82,181,917	\$ 70,955,163	\$ 72,371,251
<b>Publishing Services Fund</b>			
<b>Charges for Services</b>	\$ 1,175,319	\$ 1,947,049	\$ 1,947,049
Charges for Current Services	1,175,319	1,947,049	1,947,049
<b>Rev from Money and Prop</b>	\$ (5,071)	\$ -	\$ -
Interest and Dividends	(5,071)	-	-
<b>Transfers In</b>	\$ 407,167	\$ -	\$ -
Transfers In	407,167	-	-
<b>Total Publishing Services Fund</b>	\$ 1,577,416	\$ 1,947,049	\$ 1,947,049
<b>Risk Management Administration Fund</b>			
<b>Charges for Services</b>	\$ -	\$ 79,000	\$ 693,000
Charges for Current Services	-	79,000	693,000
<b>Rev from Money and Prop</b>	\$ 8,848	\$ -	\$ -
Interest and Dividends	8,848	-	-
<b>Other Revenue</b>	\$ 13,389,647	\$ 14,791,720	\$ 16,405,385
Other Revenue	13,389,647	14,791,720	16,405,385
<b>Total Risk Management Administration Fund</b>	\$ 13,398,494	\$ 14,870,720	\$ 17,098,385
<b>Total Internal Service Funds</b>	\$ 175,445,174	\$ 172,501,490	\$ 181,657,812
<b>Total Combined Budget Revenues</b>	\$ 4,643,268,246	\$ 5,021,596,541	\$ 5,143,337,665

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>General Fund</b>			
<b>General Fund</b>			
<b>PERSONNEL</b>	<b>\$ 1,283,327,349</b>	<b>\$ 1,401,371,348</b>	<b>\$ 1,492,799,388</b>
Personnel Cost	765,313,383	850,146,861	918,520,409
Fringe Benefits	518,013,967	551,224,487	574,278,979
<b>NON-PERSONNEL</b>	<b>\$ 676,604,361</b>	<b>\$ 680,461,842</b>	<b>\$ 654,819,673</b>
Supplies	37,712,673	43,754,944	31,430,165
Contracts & Services	349,319,591	375,542,684	387,375,223
<i>External Contracts &amp; Services</i>	<i>242,943,235</i>	<i>259,906,956</i>	<i>258,930,008</i>
<i>Internal Contracts &amp; Services</i>	<i>106,376,356</i>	<i>115,635,728</i>	<i>128,445,215</i>
Information Technology	58,217,777	58,649,291	60,380,076
Energy and Utilities	64,016,368	72,328,719	72,213,704
Other	4,091,230	6,045,516	6,626,892
Transfers Out	150,426,516	113,458,773	86,597,234
Capital Expenditures	1,680,241	1,478,279	1,268,833
Debt	11,139,964	9,203,636	8,927,546
<b>Total General Fund</b>	<b>\$ 1,959,931,710</b>	<b>\$ 2,081,833,190</b>	<b>\$ 2,147,619,061</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Special Revenue Funds</b>			
<b>Automated Refuse Container Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 1,510,062</b>	<b>\$ 1,951,659</b>	<b>\$ 1,950,868</b>
Supplies	1,306,959	1,750,000	1,750,000
Contracts & Services	152,282	150,000	150,000
<i>External Contracts &amp; Services</i>	10,256	10,000	10,000
<i>Internal Contracts &amp; Services</i>	142,025	140,000	140,000
Information Technology	50,821	51,659	50,868
<b>Total Automated Refuse Container Fund</b>	<b>\$ 1,510,062</b>	<b>\$ 1,951,659</b>	<b>\$ 1,950,868</b>
<b>Climate Equity Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ -</b>	<b>\$ 1,613,500</b>	<b>\$ -</b>
Contracts & Services	-	1,613,500	-
<i>External Contracts &amp; Services</i>	-	1,613,500	-
<b>Total Climate Equity Fund</b>	<b>\$ -</b>	<b>\$ 1,613,500</b>	<b>\$ -</b>
<b>Community Equity Fund (CEF)</b>			
<b>NON-PERSONNEL</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 3,085,400</b>
Contracts & Services	-	1,500,000	-
<i>External Contracts &amp; Services</i>	-	1,500,000	-
Transfers Out	-	-	3,085,400
<b>Total Community Equity Fund (CEF)</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 3,085,400</b>
<b>Concourse and Parking Garages Operating Fund</b>			
<b>PERSONNEL</b>	<b>\$ 208,973</b>	<b>\$ 240,747</b>	<b>\$ 252,374</b>
Personnel Cost	147,309	176,059	187,982
Fringe Benefits	61,664	64,688	64,392
<b>NON-PERSONNEL</b>	<b>\$ 1,798,738</b>	<b>\$ 3,320,615</b>	<b>\$ 5,146,490</b>
Supplies	31,217	57,800	57,800
Contracts & Services	1,738,448	3,201,520	2,621,697
<i>External Contracts &amp; Services</i>	1,563,012	3,146,807	2,538,807
<i>Internal Contracts &amp; Services</i>	175,436	54,713	82,890
Information Technology	28,851	20,647	14,783
Energy and Utilities	222	40,148	436,079
Other	-	500	500
Transfers Out	-	-	2,015,631

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Total Concourse and Parking Garages Operating Fund</b>	<b>\$ 2,007,711</b>	<b>\$ 3,561,362</b>	<b>\$ 5,398,864</b>
<b>Convention Center Expansion Administration Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 12,979,032</b>	<b>\$ 18,341,570</b>	<b>\$ 13,348,906</b>
Contracts & Services	884,451	1,249,395	1,249,395
<i>External Contracts &amp; Services</i>	1,250	20,000	20,000
<i>Internal Contracts &amp; Services</i>	883,201	1,229,395	1,229,395
Transfers Out	12,094,581	17,092,175	12,099,511
<b>Total Convention Center Expansion Administration Fund</b>	<b>\$ 12,979,032</b>	<b>\$ 18,341,570</b>	<b>\$ 13,348,906</b>
<b>Downtown Maintenance District MAD Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 503</b>	<b>\$ -</b>	<b>\$ -</b>
Supplies	388	-	-
Contracts & Services	115	-	-
<i>External Contracts &amp; Services</i>	115	-	-
<b>Total Downtown Maintenance District MAD Fund</b>	<b>\$ 503</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Energy Independence Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 3,452,801</b>
Contracts & Services	-	1,000,000	-
<i>External Contracts &amp; Services</i>	-	1,000,000	-
Transfers Out	-	-	3,452,801
<b>Total Energy Independence Fund</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 3,452,801</b>
<b>Engineering &amp; Capital Projects Fund</b>			
<b>PERSONNEL</b>	<b>\$ 120,263,682</b>	<b>\$ 132,249,460</b>	<b>\$ 144,247,921</b>
Personnel Cost	73,916,163	85,023,762	94,678,768
Fringe Benefits	46,347,518	47,225,698	49,569,153
<b>NON-PERSONNEL</b>	<b>\$ 19,407,355</b>	<b>\$ 21,986,636</b>	<b>\$ 22,847,275</b>
Supplies	341,350	484,438	871,595
Contracts & Services	8,721,153	10,562,646	10,823,632
<i>External Contracts &amp; Services</i>	6,373,220	7,655,077	7,926,775
<i>Internal Contracts &amp; Services</i>	2,347,933	2,907,569	2,896,857
Information Technology	9,082,149	9,650,798	9,842,277
Energy and Utilities	410,038	422,201	443,218
Other	840,544	866,553	866,553

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Capital Expenditures	12,120	-	-
<b>Total Engineering &amp; Capital Projects Fund</b>	<b>\$ 139,671,036</b>	<b>\$ 154,236,096</b>	<b>\$ 167,095,196</b>
<b>Environmental Growth 1/3 Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 6,528,111</b>	<b>\$ 9,053,200</b>	<b>\$ 14,064,694</b>
Supplies	-	78,123	78,123
Contracts & Services	4,253,515	211,036	885,751
<i>External Contracts &amp; Services</i>	249,236	211,036	866,036
<i>Internal Contracts &amp; Services</i>	4,004,279	-	19,715
Energy and Utilities	2,274,596	2,671,633	2,138,156
Transfers Out	-	6,092,408	10,962,664
<b>Total Environmental Growth 1/3 Fund</b>	<b>\$ 6,528,111</b>	<b>\$ 9,053,200</b>	<b>\$ 14,064,694</b>
<b>Environmental Growth 2/3 Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 15,402,505</b>	<b>\$ 16,832,654</b>	<b>\$ 30,758,243</b>
Supplies	904,826	-	-
Contracts & Services	14,494,472	-	6,177,000
<i>External Contracts &amp; Services</i>	835,958	-	6,177,000
<i>Internal Contracts &amp; Services</i>	13,658,514	-	-
Information Technology	1,120	-	-
Energy and Utilities	1,995	-	-
Other	92	-	-
Transfers Out	-	16,832,654	24,581,243
<b>Total Environmental Growth 2/3 Fund</b>	<b>\$ 15,402,505</b>	<b>\$ 16,832,654</b>	<b>\$ 30,758,243</b>
<b>Facilities Financing Fund</b>			
<b>PERSONNEL</b>	<b>\$ 2,581,108</b>	<b>\$ 3,134,317</b>	<b>\$ -</b>
Personnel Cost	1,590,871	2,003,486	-
Fringe Benefits	990,237	1,130,831	-
<b>NON-PERSONNEL</b>	<b>\$ 789,856</b>	<b>\$ 917,705</b>	<b>\$ -</b>
Supplies	2,373	5,100	-
Contracts & Services	652,046	697,324	-
<i>External Contracts &amp; Services</i>	31,241	25,551	-
<i>Internal Contracts &amp; Services</i>	620,805	671,773	-
Information Technology	134,173	202,707	-
Energy and Utilities	1,154	11,574	-
Other	109	1,000	-

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Total Facilities Financing Fund</b>	<b>\$ 3,370,965</b>	<b>\$ 4,052,022</b>	<b>\$ -</b>
<b>Fire and Lifeguard Facilities Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 1,398,113</b>	<b>\$ 1,400,469</b>	<b>\$ 1,400,869</b>
Contracts & Services	1,944	2,300	2,300
<i>External Contracts &amp; Services</i>	1,944	1,700	1,700
<i>Internal Contracts &amp; Services</i>	-	600	600
Transfers Out	1,396,169	1,398,169	1,398,569
<b>Total Fire and Lifeguard Facilities Fund</b>	<b>\$ 1,398,113</b>	<b>\$ 1,400,469</b>	<b>\$ 1,400,869</b>
<b>Fire/Emergency Medical Services Transport Program Fund</b>			
<b>PERSONNEL</b>	<b>\$ 3,365,482</b>	<b>\$ 5,394,837</b>	<b>\$ 6,689,403</b>
Personnel Cost	1,898,364	3,401,763	4,601,895
Fringe Benefits	1,467,118	1,993,074	2,087,508
<b>NON-PERSONNEL</b>	<b>\$ 8,268,641</b>	<b>\$ 8,572,356</b>	<b>\$ 108,871,423</b>
Supplies	472,048	256,409	256,409
Contracts & Services	3,253,068	2,378,995	101,788,324
<i>External Contracts &amp; Services</i>	1,637,541	2,201,478	101,491,449
<i>Internal Contracts &amp; Services</i>	1,615,527	177,517	296,875
Information Technology	215,148	278,781	260,185
Energy and Utilities	265	28,688	28,688
Other	-	42,710	42,710
Transfers Out	4,306,473	5,306,473	6,064,807
Capital Expenditures	21,640	280,300	430,300
<b>Total Fire/Emergency Medical Services Transport Program Fund</b>	<b>\$ 11,634,123</b>	<b>\$ 13,967,193</b>	<b>\$ 115,560,826</b>
<b>Gas Tax Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 29,850,622</b>	<b>\$ 34,717,087</b>	<b>\$ 38,218,843</b>
Supplies	9,596	9,000	12,000
Contracts & Services	9,652,420	8,447,289	11,442,038
<i>External Contracts &amp; Services</i>	2,770,881	2,508,962	4,352,556
<i>Internal Contracts &amp; Services</i>	6,881,539	5,938,327	7,089,482
Energy and Utilities	189,212	243,800	253,835
Transfers Out	19,999,394	26,016,998	26,510,970
<b>Total Gas Tax Fund</b>	<b>\$ 29,850,622</b>	<b>\$ 34,717,087</b>	<b>\$ 38,218,843</b>
<b>General Plan Maintenance Fund</b>			

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>NON-PERSONNEL</b>	<b>\$ 4,267,906</b>	<b>\$ 5,216,000</b>	<b>\$ 5,329,600</b>
Supplies	1,623	-	-
Contracts & Services	4,266,015	5,216,000	5,329,600
<i>External Contracts &amp; Services</i>	709,061	1,229,660	1,507,827
<i>Internal Contracts &amp; Services</i>	3,556,954	3,986,340	3,821,773
Information Technology	268	-	-
<b>Total General Plan Maintenance Fund</b>	<b>\$ 4,267,906</b>	<b>\$ 5,216,000</b>	<b>\$ 5,329,600</b>

### GIS Fund

<b>PERSONNEL</b>	<b>\$ 1,451,048</b>	<b>\$ 2,171,727</b>	<b>\$ 1,973,476</b>
Personnel Cost	802,920	1,382,124	1,205,057
Fringe Benefits	648,128	789,603	768,419
<b>NON-PERSONNEL</b>	<b>\$ 3,768,357</b>	<b>\$ 3,200,792</b>	<b>\$ 3,188,038</b>
Supplies	-	10,000	10,000
Contracts & Services	1,182,483	1,165,419	978,274
<i>External Contracts &amp; Services</i>	780,817	767,943	807,943
<i>Internal Contracts &amp; Services</i>	401,666	397,476	170,331
Information Technology	2,585,675	2,025,373	2,199,764
Other	199	-	-
<b>Total GIS Fund</b>	<b>\$ 5,219,405</b>	<b>\$ 5,372,519</b>	<b>\$ 5,161,514</b>

### Information Technology Fund

<b>PERSONNEL</b>	<b>\$ 7,860,819</b>	<b>\$ 8,827,216</b>	<b>\$ 10,426,971</b>
Personnel Cost	5,034,029	6,120,939	7,264,240
Fringe Benefits	2,826,790	2,706,277	3,162,731
<b>NON-PERSONNEL</b>	<b>\$ 75,810,467</b>	<b>\$ 78,597,666</b>	<b>\$ 76,985,931</b>
Supplies	5,658	23,195	21,200
Contracts & Services	2,376,603	76,581,498	75,065,944
<i>External Contracts &amp; Services</i>	1,332,972	1,542,472	1,630,387
<i>Internal Contracts &amp; Services</i>	1,043,631	75,039,026	73,435,557
Information Technology	73,258,443	1,964,007	1,870,073
Energy and Utilities	18,481	21,816	24,644
Other	3,650	7,150	4,070
Capital Expenditures	147,633	-	-
<b>Total Information Technology Fund</b>	<b>\$ 83,671,285</b>	<b>\$ 87,424,882</b>	<b>\$ 87,412,902</b>

### Infrastructure Fund



# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>NON-PERSONNEL</b>	<b>\$ 34,947,222</b>	<b>\$ 3,805,600</b>	<b>\$ 19,739,601</b>
Supplies	-	-	6,858,599
Contracts & Services	2,587,389	3,805,600	12,881,002
<i>External Contracts &amp; Services</i>	2,428,826	3,805,600	7,142,753
<i>Internal Contracts &amp; Services</i>	158,563	-	5,738,249
Capital Expenditures	32,359,833	-	-
<b>Total Infrastructure Fund</b>	<b>\$ 34,947,222</b>	<b>\$ 3,805,600</b>	<b>\$ 19,739,601</b>
<b>Junior Lifeguard Program Fund</b>			
<b>PERSONNEL</b>	<b>\$ 184,492</b>	<b>\$ 197,663</b>	<b>\$ 210,885</b>
Personnel Cost	89,784	95,034	101,858
Fringe Benefits	94,708	102,629	109,027
<b>NON-PERSONNEL</b>	<b>\$ 772,662</b>	<b>\$ 762,426</b>	<b>\$ 762,279</b>
Supplies	38,878	56,000	56,000
Contracts & Services	732,026	699,719	699,511
<i>External Contracts &amp; Services</i>	26,234	27,100	27,100
<i>Internal Contracts &amp; Services</i>	705,792	672,619	672,411
Information Technology	1,539	1,524	1,585
Energy and Utilities	219	183	183
Capital Expenditures	-	5,000	5,000
<b>Total Junior Lifeguard Program Fund</b>	<b>\$ 957,153</b>	<b>\$ 960,089</b>	<b>\$ 973,164</b>
<b>Local Enforcement Agency Fund</b>			
<b>PERSONNEL</b>	<b>\$ 821,878</b>	<b>\$ 883,493</b>	<b>\$ 978,565</b>
Personnel Cost	438,081	519,694	583,568
Fringe Benefits	383,797	363,799	394,997
<b>NON-PERSONNEL</b>	<b>\$ 104,309</b>	<b>\$ 176,516</b>	<b>\$ 179,897</b>
Supplies	77	6,000	6,000
Contracts & Services	88,540	148,497	152,950
<i>External Contracts &amp; Services</i>	26,829	52,614	53,239
<i>Internal Contracts &amp; Services</i>	61,710	95,883	99,711
Information Technology	11,705	10,336	8,409
Energy and Utilities	3,785	5,109	5,964
Other	202	6,574	6,574
<b>Total Local Enforcement Agency Fund</b>	<b>\$ 926,187</b>	<b>\$ 1,060,009</b>	<b>\$ 1,158,462</b>
<b>Long Range Property Management Fund</b>			

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>NON-PERSONNEL</b>	<b>\$ 2,108,507</b>	<b>\$ 1,783,767</b>	<b>\$ 1,783,771</b>
Contracts & Services	2,108,297	1,782,778	1,782,772
<i>External Contracts &amp; Services</i>	1,808,946	1,669,766	1,669,766
<i>Internal Contracts &amp; Services</i>	299,351	113,012	113,006
Energy and Utilities	210	989	999
<b>Total Long Range Property Management Fund</b>	<b>\$ 2,108,507</b>	<b>\$ 1,783,767</b>	<b>\$ 1,783,771</b>

### Los Peñasquitos Canyon Preserve Fund

<b>PERSONNEL</b>	<b>\$ 283,169</b>	<b>\$ 320,775</b>	<b>\$ -</b>
Personnel Cost	155,766	178,509	-
Fringe Benefits	127,403	142,266	-
<b>NON-PERSONNEL</b>	<b>\$ 14,641</b>	<b>\$ 21,366</b>	<b>\$ 15,125</b>
Supplies	1,896	4,125	4,125
Contracts & Services	8,050	12,591	11,000
<i>External Contracts &amp; Services</i>	6,304	11,000	11,000
<i>Internal Contracts &amp; Services</i>	1,746	1,591	-
Information Technology	4,695	4,650	-
<b>Total Los Peñasquitos Canyon Preserve Fund</b>	<b>\$ 297,810</b>	<b>\$ 342,141</b>	<b>\$ 15,125</b>

### Low & Moderate Income Housing Asset Fund

<b>NON-PERSONNEL</b>	<b>\$ 2,259,835</b>	<b>\$ 41,355,716</b>	<b>\$ 36,057,811</b>
Contracts & Services	2,249,726	41,345,617	36,047,882
<i>External Contracts &amp; Services</i>	2,026,939	41,025,321	35,677,661
<i>Internal Contracts &amp; Services</i>	222,787	320,296	370,221
Information Technology	6,604	4,842	5,723
Energy and Utilities	3,505	5,257	4,206
<b>Total Low &amp; Moderate Income Housing Asset Fund</b>	<b>\$ 2,259,835</b>	<b>\$ 41,355,716</b>	<b>\$ 36,057,811</b>

### Maintenance Assessment District (MAD) Funds

<b>PERSONNEL</b>	<b>\$ 3,638,786</b>	<b>\$ 4,059,690</b>	<b>\$ 4,360,011</b>
Personnel Cost	2,013,141	2,252,239	2,441,271
Fringe Benefits	1,625,644	1,807,451	1,918,740
<b>NON-PERSONNEL</b>	<b>\$ 25,645,243</b>	<b>\$ 34,625,755</b>	<b>\$ 36,853,304</b>
Supplies	60,689	499,535	417,735
Contracts & Services	17,692,166	24,767,100	26,336,177
<i>External Contracts &amp; Services</i>	17,173,484	24,163,736	25,738,858

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<i>Internal Contracts &amp; Services</i>	518,682	603,364	597,319
Information Technology	162,519	110,784	92,535
Energy and Utilities	3,741,479	4,885,734	5,502,731
Other	3,988,390	4,116,862	4,258,386
Contingencies	-	245,740	245,740
<b>Total Maintenance Assessment District (MAD) Funds</b>	<b>\$ 29,284,029</b>	<b>\$ 38,685,445</b>	<b>\$ 41,213,315</b>
<b>Major Events Revolving Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 450,359</b>	<b>\$ 150,000</b>	<b>\$ -</b>
Supplies	66	-	-
Contracts & Services	450,293	150,000	-
<i>External Contracts &amp; Services</i>	450,293	150,000	-
<b>Total Major Events Revolving Fund</b>	<b>\$ 450,359</b>	<b>\$ 150,000</b>	<b>\$ -</b>
<b>Mission Bay/Balboa Park Improvement Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 1,412,684</b>	<b>\$ 1,447,825</b>	<b>\$ 862,936</b>
Contracts & Services	648,999	674,825	827,936
<i>External Contracts &amp; Services</i>	648,999	644,825	797,936
<i>Internal Contracts &amp; Services</i>	-	30,000	30,000
Energy and Utilities	30,685	35,000	35,000
Transfers Out	733,000	738,000	-
<b>Total Mission Bay/Balboa Park Improvement Fund</b>	<b>\$ 1,412,684</b>	<b>\$ 1,447,825</b>	<b>\$ 862,936</b>
<b>New Convention Facility Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 2,655,000</b>	<b>\$ 2,734,650</b>	<b>\$ 2,816,690</b>
Contracts & Services	-	2,734,650	2,816,690
<i>External Contracts &amp; Services</i>	-	2,734,650	2,816,690
Transfers Out	2,655,000	-	-
<b>Total New Convention Facility Fund</b>	<b>\$ 2,655,000</b>	<b>\$ 2,734,650</b>	<b>\$ 2,816,690</b>
<b>OneSD Support Fund</b>			
<b>PERSONNEL</b>	<b>\$ 6,039,032</b>	<b>\$ 6,324,823</b>	<b>\$ 7,664,291</b>
Personnel Cost	3,750,442	3,967,113	4,930,197
Fringe Benefits	2,288,591	2,357,710	2,734,094
<b>NON-PERSONNEL</b>	<b>\$ 22,000,709</b>	<b>\$ 23,070,125</b>	<b>\$ 25,008,217</b>
Supplies	3,715	34,570	33,220

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Contracts & Services	3,936,323	3,900,800	3,590,906
<i>External Contracts &amp; Services</i>	282,939	333,762	480,052
<i>Internal Contracts &amp; Services</i>	3,653,384	3,567,038	3,110,854
Information Technology	18,056,470	19,127,255	21,376,591
Energy and Utilities	4,200	6,500	6,500
Other	-	1,000	1,000
<b>Total OneSD Support Fund</b>	<b>\$ 28,039,741</b>	<b>\$ 29,394,948</b>	<b>\$ 32,672,508</b>

### Parking Meter Operations Fund

<b>PERSONNEL</b>	<b>\$ 1,193,080</b>	<b>\$ 1,326,056</b>	<b>\$ 1,237,800</b>
Personnel Cost	647,820	767,876	766,333
Fringe Benefits	545,260	558,180	471,467
<b>NON-PERSONNEL</b>	<b>\$ 8,348,526</b>	<b>\$ 7,617,194</b>	<b>\$ 8,320,320</b>
Supplies	47,115	41,025	40,075
Contracts & Services	2,452,846	3,332,213	3,445,492
<i>External Contracts &amp; Services</i>	1,797,580	2,515,656	2,506,173
<i>Internal Contracts &amp; Services</i>	655,266	816,557	939,319
Information Technology	31,850	25,892	29,788
Energy and Utilities	16,782	17,564	12,985
Transfers Out	5,799,934	4,200,000	4,791,480
Capital Expenditures	-	500	500
<b>Total Parking Meter Operations Fund</b>	<b>\$ 9,541,606</b>	<b>\$ 8,943,250</b>	<b>\$ 9,558,120</b>

### PETCO Park Fund

<b>PERSONNEL</b>	<b>\$ 104,349</b>	<b>\$ 199,467</b>	<b>\$ -</b>
Personnel Cost	70,340	158,437	-
Fringe Benefits	34,009	41,030	-
<b>NON-PERSONNEL</b>	<b>\$ 18,707,711</b>	<b>\$ 17,602,310</b>	<b>\$ 19,203,626</b>
Supplies	-	936	936
Contracts & Services	9,406,496	8,295,552	9,897,139
<i>External Contracts &amp; Services</i>	5,597,201	5,345,080	5,345,080
<i>Internal Contracts &amp; Services</i>	3,809,296	2,950,472	4,552,059
Information Technology	3,162	3,126	2,867
Energy and Utilities	6,731	12,571	14,059
Transfers Out	9,291,322	9,290,125	9,288,625
<b>Total PETCO Park Fund</b>	<b>\$ 18,812,060</b>	<b>\$ 17,801,777</b>	<b>\$ 19,203,626</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Prop 42 Replacement - Transportation Relief Fund</b>			
<b>PERSONNEL</b>	<b>\$ (894)</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Cost	(420)	-	-
Fringe Benefits	(474)	-	-
<b>NON-PERSONNEL</b>	<b>\$ 894</b>	<b>\$ -</b>	<b>\$ -</b>
Contracts & Services	894	-	-
<i>Internal Contracts &amp; Services</i>	894	-	-
<b>Total Prop 42 Replacement - Transportation Relief Fund</b>	<b>\$ -</b> <b>6.483702463810</b> <b>91E-14</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Public Art Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 248,600</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>
Supplies	1,474	-	-
Contracts & Services	247,126	85,000	85,000
<i>External Contracts &amp; Services</i>	200,517	85,000	85,000
<i>Internal Contracts &amp; Services</i>	46,610	-	-
<b>Total Public Art Fund</b>	<b>\$ 248,600</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>
<b>Public Safety Services &amp; Debt Service Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 12,868,011</b>	<b>\$ 13,402,932</b>	<b>\$ 13,564,755</b>
Transfers Out	12,868,011	13,402,932	13,564,755
<b>Total Public Safety Services &amp; Debt Service Fund</b>	<b>\$ 12,868,011</b>	<b>\$ 13,402,932</b>	<b>\$ 13,564,755</b>
<b>Road Maintenance and Rehabilitation Fund</b>			
<b>PERSONNEL</b>	<b>\$ 894</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Cost	420	-	-
Fringe Benefits	474	-	-
<b>NON-PERSONNEL</b>	<b>\$ 15,736,713</b>	<b>\$ 34,125,003</b>	<b>\$ 35,328,918</b>
Contracts & Services	15,736,713	34,125,003	35,328,918
<i>External Contracts &amp; Services</i>	14,151,068	34,125,003	35,328,918
<i>Internal Contracts &amp; Services</i>	1,585,645	-	-
<b>Total Road Maintenance and Rehabilitation Fund</b>	<b>\$ 15,737,606</b>	<b>\$ 34,125,003</b>	<b>\$ 35,328,918</b>
<b>Seized Assets - California Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 165,647</b>	<b>\$ 121,919</b>	<b>\$ 517,445</b>
Supplies	87,691	121,919	517,445

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Contracts & Services	8,354	-	-
<i>External Contracts &amp; Services</i>	8,354	-	-
Capital Expenditures	69,602	-	-
<b>Total Seized Assets - California Fund</b>	<b>\$ 165,647</b>	<b>\$ 121,919</b>	<b>\$ 517,445</b>

### Seized Assets - Federal DOJ Fund

<b>NON-PERSONNEL</b>	<b>\$ 229,045</b>	<b>\$ 1,111,501</b>	<b>\$ 1,232,149</b>
Supplies	9,588	441,276	153,412
Contracts & Services	27,320	254,382	405,289
<i>External Contracts &amp; Services</i>	1,293	240,000	390,000
<i>Internal Contracts &amp; Services</i>	26,028	14,382	15,289
Energy and Utilities	192,136	415,843	523,448
Capital Expenditures	-	-	150,000
<b>Total Seized Assets - Federal DOJ Fund</b>	<b>\$ 229,045</b>	<b>\$ 1,111,501</b>	<b>\$ 1,232,149</b>

### Seized Assets - Federal Treasury Fund

<b>NON-PERSONNEL</b>	<b>\$ 736,796</b>	<b>\$ 119,187</b>	<b>\$ 2,005,246</b>
Supplies	115,207	-	1,886,059
Contracts & Services	435,535	119,187	119,187
<i>External Contracts &amp; Services</i>	435,148	119,187	119,187
<i>Internal Contracts &amp; Services</i>	386	-	-
Information Technology	102,880	-	-
Capital Expenditures	83,174	-	-
<b>Total Seized Assets - Federal Treasury Fund</b>	<b>\$ 736,796</b>	<b>\$ 119,187</b>	<b>\$ 2,005,246</b>

### State COPS

<b>NON-PERSONNEL</b>	<b>\$ 3,476,612</b>	<b>\$ 3,840,034</b>	<b>\$ 3,240,243</b>
Supplies	(474,834)	617,401	150,000
Contracts & Services	1,255,528	500,034	817,644
<i>External Contracts &amp; Services</i>	1,255,528	500,034	817,435
<i>Internal Contracts &amp; Services</i>	-	-	209
Information Technology	2,350,411	2,722,599	2,272,599
Energy and Utilities	314,852	-	-
Capital Expenditures	30,654	-	-
<b>Total State COPS</b>	<b>\$ 3,476,612</b>	<b>\$ 3,840,034</b>	<b>\$ 3,240,243</b>

### Storm Drain Fund

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>NON-PERSONNEL</b>	<b>\$ 5,250,004</b>	<b>\$ 5,700,000</b>	<b>\$ 5,686,212</b>
Supplies	105,146	-	-
Contracts & Services	4,272,221	5,624,045	5,624,045
<i>External Contracts &amp; Services</i>	3,895,747	4,715,112	4,715,112
<i>Internal Contracts &amp; Services</i>	376,473	908,933	908,933
Information Technology	108,069	75,955	62,167
Energy and Utilities	749,464	-	-
Capital Expenditures	15,104	-	-
<b>Total Storm Drain Fund</b>	<b>\$ 5,250,004</b>	<b>\$ 5,700,000</b>	<b>\$ 5,686,212</b>

### Successor Agency Admin & Project - CivicSD Fund

<b>NON-PERSONNEL</b>	<b>\$ 1,608,792</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>
Contracts & Services	1,608,792	1,934,326	1,934,326
<i>External Contracts &amp; Services</i>	1,608,792	1,934,326	1,934,326
<b>Total Successor Agency Admin &amp; Project - CivicSD Fund</b>	<b>\$ 1,608,792</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>

### Transient Occupancy Tax Fund

<b>PERSONNEL</b>	<b>\$ 1,901,177</b>	<b>\$ 2,118,579</b>	<b>\$ 2,292,888</b>
Personnel Cost	1,363,698	1,620,141	1,772,006
Fringe Benefits	537,480	498,438	520,882
<b>NON-PERSONNEL</b>	<b>\$ 131,580,250</b>	<b>\$ 175,100,872</b>	<b>\$ 158,397,813</b>
Supplies	21,006	25,085	18,215
Contracts & Services	71,899,285	107,294,492	101,119,391
<i>External Contracts &amp; Services</i>	12,795,974	19,051,617	15,299,984
<i>Internal Contracts &amp; Services</i>	59,103,311	88,242,875	85,819,407
Information Technology	370,866	393,680	397,915
Energy and Utilities	5,378	8,700	8,700
Other	9,112	2,500	5,000
Transfers Out	59,274,602	67,376,415	56,848,592
<b>Total Transient Occupancy Tax Fund</b>	<b>\$ 133,481,427</b>	<b>\$ 177,219,451</b>	<b>\$ 160,690,701</b>

### Trolley Extension Reserve Fund

<b>NON-PERSONNEL</b>	<b>\$ 1,061,530</b>	<b>\$ 3,000</b>	<b>\$ -</b>
Contracts & Services	655	3,000	-
<i>External Contracts &amp; Services</i>	655	2,000	-
<i>Internal Contracts &amp; Services</i>	-	1,000	-



# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Transfers Out	1,060,875	-	-
<b>Total Trolley Extension Reserve Fund</b>	<b>\$ 1,061,530</b>	<b>\$ 3,000</b>	<b>\$ -</b>
<b>Underground Surcharge Fund</b>			
<b>PERSONNEL</b>	<b>\$ 3,199,581</b>	<b>\$ 3,844,448</b>	<b>\$ 4,002,382</b>
Personnel Cost	1,923,295	2,501,018	2,736,416
Fringe Benefits	1,276,286	1,343,430	1,265,966
<b>NON-PERSONNEL</b>	<b>\$ 16,593,846</b>	<b>\$ 67,103,743</b>	<b>\$ 71,753,937</b>
Supplies	4,498	16,200	16,200
Contracts & Services	4,641,153	21,504,863	21,476,294
<i>External Contracts &amp; Services</i>	<i>1,631,612</i>	<i>17,484,110</i>	<i>17,324,172</i>
<i>Internal Contracts &amp; Services</i>	<i>3,009,541</i>	<i>4,020,753</i>	<i>4,152,122</i>
Information Technology	264,688	261,600	235,237
Energy and Utilities	10,600	12,180	12,706
Other	11,672,908	45,308,900	50,013,500
<b>Total Underground Surcharge Fund</b>	<b>\$ 19,793,427</b>	<b>\$ 70,948,191</b>	<b>\$ 75,756,319</b>
<b>Wireless Communications Technology Fund</b>			
<b>PERSONNEL</b>	<b>\$ 5,768,407</b>	<b>\$ 6,317,333</b>	<b>\$ 6,812,726</b>
Personnel Cost	3,261,356	3,611,027	4,123,615
Fringe Benefits	2,507,051	2,706,306	2,689,111
<b>NON-PERSONNEL</b>	<b>\$ 4,649,476</b>	<b>\$ 5,730,907</b>	<b>\$ 4,469,614</b>
Supplies	492,371	245,919	245,919
Contracts & Services	3,330,881	4,654,333	3,544,246
<i>External Contracts &amp; Services</i>	<i>2,611,467</i>	<i>4,144,457</i>	<i>2,958,850</i>
<i>Internal Contracts &amp; Services</i>	<i>719,414</i>	<i>509,876</i>	<i>585,396</i>
Information Technology	427,173	388,145	290,044
Energy and Utilities	353,234	441,523	388,455
Other	100	500	500
Capital Expenditures	45,230	-	-
Debt	487	487	450
<b>Total Wireless Communications Technology Fund</b>	<b>\$ 10,417,883</b>	<b>\$ 12,048,240</b>	<b>\$ 11,282,340</b>
<b>Zoological Exhibits Maintenance Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 18,345,588</b>	<b>\$ 19,490,501</b>	<b>\$ 20,975,719</b>
Contracts & Services	18,345,588	19,490,501	20,975,719

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<i>External Contracts &amp; Services</i>	18,345,588	19,490,501	20,975,719
<b>Total Zoological Exhibits Maintenance Fund</b>	<b>\$ 18,345,588</b>	<b>\$ 19,490,501</b>	<b>\$ 20,975,719</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Special Revenue Funds</b>			
<b>PERSONNEL</b>	<b>\$ 158,865,062</b>	<b>\$ 177,610,631</b>	<b>\$ 191,149,693</b>
Personnel Cost	97,103,378	113,779,221	125,393,206
Fringe Benefits	61,761,684	63,831,410	65,756,487
<b>NON-PERSONNEL</b>	<b>\$ 497,628,622</b>	<b>\$ 671,244,084</b>	<b>\$ 799,444,335</b>
Supplies	3,590,622	4,784,056	13,461,067
Contracts & Services	215,799,461	401,216,030	506,433,471
<i>External Contracts &amp; Services</i>	<i>89,381,466</i>	<i>207,804,643</i>	<i>309,545,491</i>
<i>Internal Contracts &amp; Services</i>	<i>126,418,746</i>	<i>193,411,387</i>	<i>196,887,980</i>
Information Technology	107,259,279	37,324,360	39,013,410
Energy and Utilities	8,329,225	9,287,013	9,840,556
Other	16,515,306	50,354,249	55,198,793
Contingencies	-	245,740	245,740
Transfers Out	129,478,610	167,746,349	174,665,048
Capital Expenditures	32,784,989	285,800	585,800
Debt	487	487	450
<b>Total Special Revenue Funds</b>	<b>\$ 672,624,541</b>	<b>\$ 848,854,715</b>	<b>\$ 990,594,028</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Capital Project Funds</b>			
<b>Capital Outlay Fund</b>			
<b>PERSONNEL</b>	\$ -	\$ -	\$ -
Personnel Cost	-	-	-
Fringe Benefits	-	-	-
<b>NON-PERSONNEL</b>	<b>\$ 7,306,321</b>	<b>\$ 4,045,098</b>	<b>\$ 4,041,248</b>
Transfers Out	4,045,371	4,045,098	4,041,248
Capital Expenditures	3,260,950	-	-
<b>Total Capital Outlay Fund</b>	<b>\$ 7,306,321</b>	<b>\$ 4,045,098</b>	<b>\$ 4,041,248</b>
<b>TransNet Extension Administration &amp; Debt Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 353,496</b>	<b>\$ 469,350</b>	<b>\$ 471,300</b>
Contracts & Services	353,496	469,350	471,300
<i>Internal Contracts &amp; Services</i>	353,496	469,350	471,300
<b>Total TransNet Extension Administration &amp; Debt Fund</b>	<b>\$ 353,496</b>	<b>\$ 469,350</b>	<b>\$ 471,300</b>
<b>TransNet Extension Congestion Relief Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 4,404,830</b>	<b>\$ 5,201,330</b>	<b>\$ 7,417,600</b>
Supplies	226,726	271,384	271,384
Contracts & Services	4,148,111	4,929,946	7,146,216
<i>External Contracts &amp; Services</i>	70,920	567,600	567,600
<i>Internal Contracts &amp; Services</i>	4,077,191	4,362,346	6,578,616
Energy and Utilities	9,779	-	-
Capital Expenditures	20,213	-	-
<b>Total TransNet Extension Congestion Relief Fund</b>	<b>\$ 4,404,830</b>	<b>\$ 5,201,330</b>	<b>\$ 7,417,600</b>
<b>TransNet Extension Maintenance Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 17,857,396</b>	<b>\$ 13,939,695</b>	<b>\$ 13,997,610</b>
Contracts & Services	5,345,677	1,427,976	-
<i>External Contracts &amp; Services</i>	5,345,677	1,427,976	-
Transfers Out	12,511,719	12,511,719	13,997,610
<b>Total TransNet Extension Maintenance Fund</b>	<b>\$ 17,857,396</b>	<b>\$ 13,939,695</b>	<b>\$ 13,997,610</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Capital Project Funds</b>			
<b>PERSONNEL</b>	\$ -	\$ -	\$ -
Fringe Benefits	-	-	-
<b>NON-PERSONNEL</b>	<b>\$ 29,922,043</b>	<b>\$ 23,655,473</b>	<b>\$ 25,927,758</b>
Supplies	226,726	271,384	271,384
Contracts & Services	9,847,284	6,827,272	7,617,516
<i>External Contracts &amp; Services</i>	<i>5,416,597</i>	<i>1,995,576</i>	<i>567,600</i>
<i>Internal Contracts &amp; Services</i>	<i>4,430,687</i>	<i>4,831,696</i>	<i>7,049,916</i>
Energy and Utilities	9,779	-	-
Transfers Out	16,557,090	16,556,817	18,038,858
Capital Expenditures	3,281,163	-	-
<b>Total Capital Project Funds</b>	<b>\$ 29,922,043</b>	<b>\$ 23,655,473</b>	<b>\$ 25,927,758</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Enterprise Funds</b>			
<b>Airports Fund</b>			
<b>PERSONNEL</b>	<b>\$ 2,478,202</b>	<b>\$ 3,322,737</b>	<b>\$ 3,213,594</b>
Personnel Cost	1,480,404	2,084,698	2,232,310
Fringe Benefits	997,798	1,238,039	981,284
<b>NON-PERSONNEL</b>	<b>\$ 4,553,127</b>	<b>\$ 5,882,484</b>	<b>\$ 5,157,669</b>
Supplies	126,239	206,089	203,389
Contracts & Services	2,879,434	4,549,697	3,850,842
<i>External Contracts &amp; Services</i>	1,797,092	3,701,024	2,983,408
<i>Internal Contracts &amp; Services</i>	1,082,342	848,673	867,434
Information Technology	204,814	369,212	268,938
Energy and Utilities	733,466	731,291	808,305
Other	2,682	7,351	7,351
Transfers Out	-	844	844
Capital Expenditures	606,492	18,000	18,000
<b>Total Airports Fund</b>	<b>\$ 7,031,329</b>	<b>\$ 9,205,221</b>	<b>\$ 8,371,263</b>
<b>Development Services Fund</b>			
<b>PERSONNEL</b>	<b>\$ 84,498,274</b>	<b>\$ 99,546,910</b>	<b>\$ 114,505,865</b>
Personnel Cost	53,042,552	65,773,619	76,641,303
Fringe Benefits	31,455,723	33,773,291	37,864,562
<b>NON-PERSONNEL</b>	<b>\$ 21,999,385</b>	<b>\$ 27,754,489</b>	<b>\$ 25,669,472</b>
Supplies	380,061	1,175,717	1,151,217
Contracts & Services	11,741,503	13,262,093	12,273,949
<i>External Contracts &amp; Services</i>	5,336,356	6,167,616	4,736,334
<i>Internal Contracts &amp; Services</i>	6,405,147	7,094,477	7,537,615
Information Technology	8,365,658	12,028,013	10,773,825
Energy and Utilities	1,032,500	848,282	1,030,097
Other	479,662	440,384	440,384
<b>Total Development Services Fund</b>	<b>\$ 106,497,659</b>	<b>\$ 127,301,399</b>	<b>\$ 140,175,337</b>
<b>Golf Course Fund</b>			
<b>PERSONNEL</b>	<b>\$ 10,100,862</b>	<b>\$ 11,657,693</b>	<b>\$ 12,736,252</b>
Personnel Cost	5,924,585	7,031,983	7,791,189
Fringe Benefits	4,176,277	4,625,710	4,945,063
<b>NON-PERSONNEL</b>	<b>\$ 12,795,205</b>	<b>\$ 13,310,251</b>	<b>\$ 16,022,950</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Supplies	1,846,098	2,049,189	2,170,939
Contracts & Services	8,290,764	8,084,623	9,911,762
<i>External Contracts &amp; Services</i>	6,292,946	6,219,859	7,704,559
<i>Internal Contracts &amp; Services</i>	1,997,818	1,864,764	2,207,203
Information Technology	388,459	370,149	483,147
Energy and Utilities	2,191,832	2,587,732	3,325,544
Other	14,737	42,820	42,820
Transfers Out	-	66,088	66,088
Capital Expenditures	63,315	109,650	22,650
<b>Total Golf Course Fund</b>	<b>\$ 22,896,067</b>	<b>\$ 24,967,944</b>	<b>\$ 28,759,202</b>

### Metropolitan Sewer Utility Fund

<b>PERSONNEL</b>	<b>\$ 62,383,138</b>	<b>\$ 67,389,939</b>	<b>\$ 75,033,220</b>
Personnel Cost	38,224,134	42,951,726	48,369,589
Fringe Benefits	24,159,004	24,438,213	26,663,631
<b>NON-PERSONNEL</b>	<b>\$ 193,850,074</b>	<b>\$ 216,340,650</b>	<b>\$ 222,755,001</b>
Supplies	37,212,976	33,963,156	41,560,628
Contracts & Services	51,265,940	66,499,371	66,564,883
<i>External Contracts &amp; Services</i>	36,189,844	50,074,979	49,496,210
<i>Internal Contracts &amp; Services</i>	15,076,096	16,424,392	17,068,673
Information Technology	7,429,873	11,713,584	11,869,967
Energy and Utilities	27,093,275	43,547,446	37,702,990
Other	115,700	238,654	221,273
Transfers Out	67,945,077	56,916,640	59,890,504
Capital Expenditures	1,658,059	3,461,799	4,944,756
Debt	1,129,174	-	-
<b>Total Metropolitan Sewer Utility Fund</b>	<b>\$ 256,233,212</b>	<b>\$ 283,730,589</b>	<b>\$ 297,788,221</b>

### Municipal Sewer Revenue Fund

<b>PERSONNEL</b>	<b>\$ 44,412,841</b>	<b>\$ 51,585,709</b>	<b>\$ 55,916,050</b>
Personnel Cost	26,269,978	31,264,616	34,460,736
Fringe Benefits	18,142,863	20,321,093	21,455,314
<b>NON-PERSONNEL</b>	<b>\$ 103,958,637</b>	<b>\$ 104,861,212</b>	<b>\$ 107,591,344</b>
Supplies	5,948,079	5,834,002	5,600,752
Contracts & Services	36,792,602	41,932,070	44,807,670
<i>External Contracts &amp; Services</i>	13,947,363	19,101,580	19,997,220



# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<i>Internal Contracts &amp; Services</i>	22,845,239	22,830,490	24,810,450
Information Technology	4,440,207	5,749,605	5,630,496
Energy and Utilities	7,486,931	7,824,595	8,036,516
Other	77,601	118,211	123,030
Transfers Out	48,847,707	42,286,772	42,310,623
Capital Expenditures	365,510	1,115,957	1,082,257
<b>Total Municipal Sewer Revenue Fund</b>	<b>\$ 148,371,479</b>	<b>\$ 156,446,921</b>	<b>\$ 163,507,394</b>

### Recycling Fund

<b>PERSONNEL</b>	<b>\$ 10,659,157</b>	<b>\$ 12,183,885</b>	<b>\$ 13,981,305</b>
Personnel Cost	6,258,774	7,420,570	8,734,472
Fringe Benefits	4,400,384	4,763,315	5,246,833
<b>NON-PERSONNEL</b>	<b>\$ 17,770,486</b>	<b>\$ 16,999,120</b>	<b>\$ 15,657,398</b>
Supplies	1,621,953	1,555,637	1,360,780
Contracts & Services	14,395,119	12,026,936	12,355,337
<i>External Contracts &amp; Services</i>	<i>8,164,920</i>	<i>6,985,032</i>	<i>9,041,505</i>
<i>Internal Contracts &amp; Services</i>	<i>6,230,199</i>	<i>5,041,904</i>	<i>3,313,832</i>
Information Technology	454,172	624,579	656,316
Energy and Utilities	1,189,271	2,769,468	1,262,465
Other	58,773	22,500	22,500
Capital Expenditures	51,199	-	-
<b>Total Recycling Fund</b>	<b>\$ 28,429,644</b>	<b>\$ 29,183,005</b>	<b>\$ 29,638,703</b>

### Refuse Disposal Fund

<b>PERSONNEL</b>	<b>\$ 16,792,270</b>	<b>\$ 16,278,386</b>	<b>\$ 18,837,324</b>
Personnel Cost	9,824,883	10,011,847	11,769,664
Fringe Benefits	6,967,387	6,266,539	7,067,660
<b>NON-PERSONNEL</b>	<b>\$ 27,708,818</b>	<b>\$ 30,052,526</b>	<b>\$ 32,140,860</b>
Supplies	1,611,985	1,592,278	1,713,710
Contracts & Services	19,968,408	24,338,618	23,014,475
<i>External Contracts &amp; Services</i>	<i>14,410,226</i>	<i>20,146,141</i>	<i>18,778,882</i>
<i>Internal Contracts &amp; Services</i>	<i>5,558,182</i>	<i>4,192,477</i>	<i>4,235,593</i>
Information Technology	1,197,234	1,030,882	1,067,713
Energy and Utilities	2,163,743	2,016,488	2,350,971
Other	27,109	24,260	23,991
Transfers Out	834,231	1,000,000	3,920,000

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Capital Expenditures	1,906,109	50,000	50,000
<b>Total Refuse Disposal Fund</b>	<b>\$ 44,501,088</b>	<b>\$ 46,330,912</b>	<b>\$ 50,978,184</b>
<b>Solid Waste Management Fund</b>			
<b>PERSONNEL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,594,367</b>
Personnel Cost	-	-	982,287
Fringe Benefits	-	-	612,080
<b>NON-PERSONNEL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,553,000</b>
Supplies	-	-	53,000
Contracts & Services	-	-	3,500,000
<i>External Contracts &amp; Services</i>	-	-	3,500,000
Information Technology	-	-	1,000,000
<b>Total Solid Waste Management Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,147,367</b>
<b>Water Utility Operating Fund</b>			
<b>PERSONNEL</b>	<b>\$ 105,261,619</b>	<b>\$ 120,795,132</b>	<b>\$ 131,389,672</b>
Personnel Cost	62,375,636	73,669,971	81,649,898
Fringe Benefits	42,885,983	47,125,161	49,739,774
<b>NON-PERSONNEL</b>	<b>\$ 512,153,298</b>	<b>\$ 538,121,582</b>	<b>\$ 561,866,315</b>
Supplies	241,072,430	231,153,413	238,803,127
Contracts & Services	134,811,136	151,999,577	154,418,900
<i>External Contracts &amp; Services</i>	89,290,930	113,030,995	114,884,075
<i>Internal Contracts &amp; Services</i>	45,520,206	38,968,582	39,534,825
Information Technology	12,053,554	21,483,390	21,809,598
Energy and Utilities	18,956,721	19,703,679	20,703,897
Other	13,381,645	10,307,623	11,699,618
Transfers Out	90,521,581	100,578,240	108,064,868
Capital Expenditures	1,356,231	2,895,660	6,366,307
<b>Total Water Utility Operating Fund</b>	<b>\$ 617,414,917</b>	<b>\$ 658,916,714</b>	<b>\$ 693,255,987</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Enterprise Funds</b>			
<b>PERSONNEL</b>	<b>\$ 336,586,364</b>	<b>\$ 382,760,391</b>	<b>\$ 427,207,649</b>
Personnel Cost	203,400,945	240,209,030	272,631,448
Fringe Benefits	133,185,419	142,551,361	154,576,201
<b>NON-PERSONNEL</b>	<b>\$ 894,789,032</b>	<b>\$ 953,322,314</b>	<b>\$ 991,414,009</b>
Supplies	289,819,822	277,529,481	292,617,542
Contracts & Services	280,144,906	322,692,985	330,697,818
<i>External Contracts &amp; Services</i>	<i>175,429,677</i>	<i>225,427,226</i>	<i>231,122,193</i>
<i>Internal Contracts &amp; Services</i>	<i>104,715,230</i>	<i>97,265,759</i>	<i>99,575,625</i>
Information Technology	34,533,970	53,369,414	53,560,000
Energy and Utilities	60,847,739	80,028,981	75,220,785
Other	14,157,910	11,201,803	12,580,967
Transfers Out	208,148,595	200,848,584	214,252,927
Capital Expenditures	6,006,915	7,651,066	12,483,970
Debt	1,129,174	-	-
<b>Total Enterprise Funds</b>	<b>\$ 1,231,375,396</b>	<b>\$ 1,336,082,705</b>	<b>\$ 1,418,621,658</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Internal Service Funds</b>			
<b>Central Stores Fund</b>			
<b>PERSONNEL</b>	<b>\$ 1,437,698</b>	<b>\$ 1,550,242</b>	<b>\$ 1,606,950</b>
Personnel Cost	779,769	817,701	898,366
Fringe Benefits	657,929	732,541	708,584
<b>NON-PERSONNEL</b>	<b>\$ 7,468,645</b>	<b>\$ 6,223,154</b>	<b>\$ 10,275,926</b>
Supplies	6,643,499	5,295,613	8,763,417
Contracts & Services	580,871	445,412	552,600
<i>External Contracts &amp; Services</i>	<i>236,454</i>	<i>40,393</i>	<i>155,393</i>
<i>Internal Contracts &amp; Services</i>	<i>344,417</i>	<i>405,019</i>	<i>397,207</i>
Information Technology	43,342	261,505	262,954
Energy and Utilities	172,826	219,696	211,027
Other	-	928	928
Transfers Out	-	-	485,000
Capital Expenditures	28,107	-	-
<b>Total Central Stores Fund</b>	<b>\$ 8,906,343</b>	<b>\$ 7,773,396</b>	<b>\$ 11,882,876</b>
<b>Energy Conservation Program Fund</b>			
<b>PERSONNEL</b>	<b>\$ 4,171,969</b>	<b>\$ 4,957,043</b>	<b>\$ 5,222,471</b>
Personnel Cost	2,690,666	3,414,009	3,619,186
Fringe Benefits	1,481,304	1,543,034	1,603,285
<b>NON-PERSONNEL</b>	<b>\$ 1,410,650</b>	<b>\$ 1,675,558</b>	<b>\$ 1,545,076</b>
Supplies	6,372	9,020	4,352
Contracts & Services	1,177,258	1,379,833	1,250,003
<i>External Contracts &amp; Services</i>	<i>1,046,964</i>	<i>1,164,584</i>	<i>1,040,489</i>
<i>Internal Contracts &amp; Services</i>	<i>130,294</i>	<i>215,249</i>	<i>209,514</i>
Information Technology	216,788	275,305	279,121
Energy and Utilities	5,929	6,100	7,600
Other	4,303	5,300	4,000
<b>Total Energy Conservation Program Fund</b>	<b>\$ 5,582,619</b>	<b>\$ 6,632,601</b>	<b>\$ 6,767,547</b>
<b>Fleet Operations Operating Fund</b>			
<b>PERSONNEL</b>	<b>\$ 24,441,338</b>	<b>\$ 27,409,633</b>	<b>\$ 29,168,312</b>
Personnel Cost	14,147,452	16,318,089	18,165,691
Fringe Benefits	10,293,886	11,091,544	11,002,621
<b>NON-PERSONNEL</b>	<b>\$ 41,587,756</b>	<b>\$ 42,316,484</b>	<b>\$ 42,201,741</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
Supplies	16,781,722	16,167,456	15,937,556
Contracts & Services	5,971,957	5,448,592	5,400,053
<i>External Contracts &amp; Services</i>	3,998,339	4,104,088	4,371,135
<i>Internal Contracts &amp; Services</i>	1,973,618	1,344,504	1,028,918
Information Technology	1,972,576	2,222,138	2,548,346
Energy and Utilities	16,800,068	18,471,898	18,255,786
Other	5,300	6,400	5,000
Capital Expenditures	56,134	-	55,000
<b>Total Fleet Operations Operating Fund</b>	<b>\$ 66,029,095</b>	<b>\$ 69,726,117</b>	<b>\$ 71,370,053</b>

### Fleet Replacement

<b>PERSONNEL</b>	<b>\$ 585</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Cost	363	-	-
Fringe Benefits	221	-	-
<b>NON-PERSONNEL</b>	<b>\$ 55,326,765</b>	<b>\$ 76,219,059</b>	<b>\$ 81,580,860</b>
Supplies	859,353	-	-
Contracts & Services	178,681	-	-
<i>External Contracts &amp; Services</i>	2,848	-	-
<i>Internal Contracts &amp; Services</i>	175,833	-	-
Capital Expenditures	40,215,075	58,251,465	64,652,363
Debt	14,073,657	17,967,594	16,928,497
<b>Total Fleet Replacement</b>	<b>\$ 55,327,350</b>	<b>\$ 76,219,059</b>	<b>\$ 81,580,860</b>

### Publishing Services Fund

<b>PERSONNEL</b>	<b>\$ 422,371</b>	<b>\$ 844,346</b>	<b>\$ 862,644</b>
Personnel Cost	266,477	583,425	562,552
Fringe Benefits	155,894	260,921	300,092
<b>NON-PERSONNEL</b>	<b>\$ 1,153,151</b>	<b>\$ 1,412,271</b>	<b>\$ 1,369,639</b>
Supplies	159,487	157,888	156,538
Contracts & Services	871,628	1,048,813	945,243
<i>External Contracts &amp; Services</i>	649,183	967,493	876,486
<i>Internal Contracts &amp; Services</i>	222,445	81,320	68,757
Information Technology	28,662	121,290	163,347
Energy and Utilities	93,375	81,001	101,232
Transfers Out	-	3,279	3,279
<b>Total Publishing Services Fund</b>	<b>\$ 1,575,522</b>	<b>\$ 2,256,617</b>	<b>\$ 2,232,283</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Risk Management Administration Fund</b>			
<b>PERSONNEL</b>	<b>\$ 11,241,527</b>	<b>\$ 13,342,780</b>	<b>\$ 14,503,712</b>
Personnel Cost	6,668,071	8,571,357	9,332,806
Fringe Benefits	4,573,455	4,771,423	5,170,906
<b>NON-PERSONNEL</b>	<b>\$ 2,087,488</b>	<b>\$ 2,012,794</b>	<b>\$ 2,559,368</b>
Supplies	74,731	86,349	83,649
Contracts & Services	962,629	840,245	1,635,287
<i>External Contracts &amp; Services</i>	789,064	599,654	1,364,110
<i>Internal Contracts &amp; Services</i>	173,565	240,591	271,177
Information Technology	1,042,120	1,067,359	821,591
Energy and Utilities	4,190	4,841	4,841
Other	3,818	14,000	14,000
<b>Total Risk Management Administration Fund</b>	<b>\$ 13,329,015</b>	<b>\$ 15,355,574</b>	<b>\$ 17,063,080</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Internal Service Funds</b>			
<b>PERSONNEL</b>	<b>\$ 41,715,488</b>	<b>\$ 48,104,044</b>	<b>\$ 51,364,089</b>
Personnel Cost	24,552,799	29,704,581	32,578,601
Fringe Benefits	17,162,689	18,399,463	18,785,488
<b>NON-PERSONNEL</b>	<b>\$ 109,034,456</b>	<b>\$ 129,859,320</b>	<b>\$ 139,532,610</b>
Supplies	24,525,164	21,716,326	24,945,512
Contracts & Services	9,743,024	9,162,895	9,783,186
<i>External Contracts &amp; Services</i>	<i>6,722,852</i>	<i>6,876,212</i>	<i>7,807,613</i>
<i>Internal Contracts &amp; Services</i>	<i>3,020,171</i>	<i>2,286,683</i>	<i>1,975,573</i>
Information Technology	3,303,487	3,947,597	4,075,359
Energy and Utilities	17,076,388	18,783,536	18,580,486
Other	13,420	26,628	23,928
Transfers Out	-	3,279	488,279
Capital Expenditures	40,299,316	58,251,465	64,707,363
Debt	14,073,657	17,967,594	16,928,497
<b>Total Internal Service Funds</b>	<b>\$ 150,749,943</b>	<b>\$ 177,963,364</b>	<b>\$ 190,896,699</b>



# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Proposed Budget
<b>Operating Budget Expenditures</b>			
<b>PERSONNEL</b>	<b>\$ 1,820,494,263</b>	<b>\$ 2,009,846,414</b>	<b>\$ 2,162,520,819</b>
Personnel Cost	1,090,370,505	1,233,839,693	1,349,123,664
Fringe Benefits	730,123,758	776,006,721	813,397,155
<b>NON-PERSONNEL</b>	<b>\$ 2,207,978,512</b>	<b>\$ 2,458,543,033</b>	<b>\$ 2,611,138,385</b>
Supplies	355,875,007	348,056,191	362,725,670
Contracts & Services	864,855,767	1,115,441,866	1,241,907,214
<i>External Contracts &amp; Services</i>	<i>519,894,577</i>	<i>702,010,613</i>	<i>807,972,905</i>
<i>Internal Contracts &amp; Services</i>	<i>344,961,190</i>	<i>413,431,253</i>	<i>433,934,309</i>
Information Technology	203,314,513	153,290,662	157,028,845
Energy and Utilities	150,279,499	180,428,249	175,855,531
Other	34,777,866	67,628,196	74,430,580
Contingencies	-	245,740	245,740
Transfers Out	504,612,311	498,613,802	494,042,346
Capital Expenditures	84,052,624	67,666,610	79,045,966
Debt	26,343,282	27,171,717	25,856,493
<b>Total Operating Budget Expenditures</b>	<b>\$ 4,044,603,633</b>	<b>\$ 4,468,389,447</b>	<b>\$ 4,773,659,204</b>
<b>Total Capital Budget Expenditures</b>	<b>\$ 750,886,402</b>	<b>\$ 704,115,321</b>	<b>\$ 871,893,655</b>
<b>Total Combined Operating and Capital Budget Expenditures</b>	<b>\$ 4,795,490,036</b>	<b>\$ 5,172,504,768</b>	<b>\$ 5,645,552,859</b>

# Financial Summary and Schedules

## Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/24	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Estimated Fund Balance as of 6/30/2025
<b>General Fund</b>								
General Fund	\$ 220,377,116	\$ 2,078,951,000	\$ 2,299,328,116	\$ -	\$ 2,147,619,061	\$ 2,147,619,061	\$ -	\$ 207,100,000
<b>Total General Fund</b>	<b>\$ 220,377,116</b>	<b>\$ 2,078,951,000</b>	<b>\$ 2,299,328,116</b>	<b>\$ -</b>	<b>\$ 2,147,619,061</b>	<b>\$ 2,147,619,061</b>	<b>\$ -</b>	<b>\$ 207,100,000</b>
<b>Special Revenue Funds</b>								
Automated Refuse Container Fund	\$ 2,228,069	\$ 1,600,000	\$ 3,828,069	\$ -	\$ 1,950,868	\$ 1,950,868	\$ -	\$ 1,877,201
Climate Equity Fund	23,657,640	1,500,000	25,157,640	1,500,000	-	1,500,000	-	22,607,865
Community Equity Fund (CEF)	3,085,400	-	3,085,400	-	3,085,400	3,085,400	-	-
Concourse and Parking Garages Operating Fund	2,180,598	3,218,267	5,398,865	-	5,398,864	5,398,864	-	-
Convention Center Expansion Administration Fund	692,280	13,348,906	14,041,186	-	13,348,906	13,348,906	-	692,280
Energy Independence Fund	3,480,274	-	3,480,274	-	3,452,801	3,452,801	-	27,473
Engineering & Capital Projects Fund	(14,984,801)	171,939,812	156,955,011	-	167,095,196	167,095,196	-	(10,140,185)
Environmental Growth 1/3 Fund	4,764,905	10,550,173	15,315,078	-	14,064,694	14,064,694	-	148,713
Environmental Growth 2/3 Fund	11,768,457	21,265,379	33,033,836	-	30,758,243	30,758,243	-	208,768
Facilities Financing Fund	1,482,725	-	1,482,725	-	-	-	-	1,482,725
Fire and Lifeguard Facilities Fund	(8,648)	1,409,518	1,400,870	-	1,400,869	1,400,869	-	-
Fire/Emergency Medical Services Transport Program Fund	4,036,427	116,581,542	120,617,969	-	115,560,826	115,560,826	-	5,057,143
Gas Tax Fund	6,920,207	38,218,843	45,139,050	-	38,218,843	38,218,843	3,152,982	3,593,736
General Plan Maintenance Fund	2,020,197	4,329,600	6,349,797	-	5,329,600	5,329,600	-	1,020,197
GIS Fund	1,078,734	4,298,129	5,376,863	-	5,161,514	5,161,514	-	215,349
Information Technology Fund	2,320,641	85,695,334	88,015,975	-	87,412,902	87,412,902	-	603,073
Infrastructure Fund	30,509,719	19,739,601	50,249,320	-	19,739,601	19,739,601	-	30,508,086

# Financial Summary and Schedules

## Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/24	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2025
Junior Lifeguard Program Fund	893,919	942,900	1,836,819	-	973,164	973,164	-	243,487	620,168
Local Enforcement Agency Fund	51,748	888,126	939,874	-	1,158,462	1,158,462	-	-	(218,588)
Long Range Property Management Fund	5,471,461	595,000	6,066,461	-	1,783,771	1,783,771	-	-	4,282,690
Los Peñasquitos Canyon Preserve Fund	238	36,000	36,238	-	15,125	15,125	-	-	21,113
Low & Moderate Income Housing Asset Fund	105,704,535	1,209,014	106,913,549	-	36,057,811	36,057,811	-	-	70,855,738
Maintenance Assessment District Funds	20,880,660	31,729,060	52,609,720	-	41,213,315	41,213,315	-	114,826	11,281,579
Mission Bay/Balboa Park Improvement Fund	109,545	862,936	972,481	-	862,936	862,936	-	-	109,545
New Convention Facility Fund	-	2,816,690	2,816,690	-	2,816,690	2,816,690	-	-	-
OneSD Support Fund	6,765,678	25,954,868	32,720,546	-	32,672,508	32,672,508	-	-	48,038
Parking Meter Operations Fund	786,991	9,600,000	10,386,991	-	9,558,120	9,558,120	-	-	828,871
PETCO Park Fund	4,878,915	15,291,387	20,170,302	-	19,203,626	19,203,626	-	-	966,676
Public Art Fund	7,108,144	85,000	7,193,144	-	85,000	85,000	-	7,070,321	37,823
Public Safety Services & Debt Service Fund	-	13,564,755	13,564,755	-	13,564,755	13,564,755	-	-	-
Road Maintenance and Rehabilitation Fund	58,432,882	35,328,918	93,761,800	-	35,328,918	35,328,918	9,093,570	48,760,271	579,041
Seized Assets Fund	4,043,073	788,119	4,831,192	-	3,754,840	3,754,840	-	-	1,076,352
State COPS	2,772,170	3,400,000	6,172,170	-	3,240,243	3,240,243	-	-	2,931,927
Storm Drain Fund	820,320	5,700,000	6,520,320	-	5,686,212	5,686,212	-	-	834,108
Successor Agency Admin & Project - CivicSD Fund	-	1,934,326	1,934,326	-	1,934,326	1,934,326	-	-	-

# Financial Summary and Schedules

## Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/24	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2025
Transient Occupancy Tax Fund	4,474,075	156,916,934	161,391,009	-	160,690,701	160,690,701	-	-	700,308
Trolley Extension Reserve Fund	-	-	-	-	-	-	-	-	-
Underground Surcharge Fund	354,852,435	113,511,838	468,364,273	-	75,756,319	75,756,319	3,000,000	20,549,018	369,058,936
Wireless Communications Technology Fund	831,673	10,517,070	11,348,743	-	11,282,340	11,282,340	-	-	66,403
Zoological Exhibits Maintenance Fund	405,370	20,975,719	21,381,089	-	20,975,719	20,975,719	-	-	405,370
<b>Total Special Revenue Funds</b>	<b>\$ 664,516,648</b>	<b>\$ 946,343,764</b>	<b>\$ 1,610,860,418</b>	<b>\$ 1,500,000</b>	<b>\$ 990,594,026</b>	<b>\$ 992,094,028</b>	<b>\$ 15,246,552</b>	<b>\$ 133,805,091</b>	<b>\$ 469,714,748</b>
<b>Enterprise Funds</b>									
Airports Fund	\$ 21,197,784	\$ 8,981,281	\$ 30,179,065	\$ -	\$ 8,371,263	\$ 8,371,263	\$ -	\$ 8,857,356	\$ 12,950,446
Development Services Fund	21,617,615	121,614,113	143,231,728	-	140,175,337	140,175,337	-	10,885,160	(7,828,769)
Golf Course Fund	45,765,696	28,489,347	74,255,043	2,000,000	28,759,202	30,759,202	-	15,838,144	27,657,697
Municipal Sewer Revenue Fund	1,137,021,040	636,817,933	1,773,838,973	223,505,045	461,295,615	684,800,660	-	821,443,376	267,594,937
Recycling Fund	50,187,995	23,990,760	74,178,755	-	29,638,703	29,638,703	-	33,785,764	10,754,288
Refuse Disposal Fund	38,045,299	61,758,567	99,803,866	9,874,362	50,978,184	60,852,546	-	24,006,568	14,944,752
Refuse Disposal Fund - Miramar Closure Fund	35,866,139	50,000	35,916,139	-	-	-	-	-	35,916,139
Solid Waste Management Fund	-	-	-	-	6,147,367	6,147,367	-	-	(6,147,367)
Water Utility Operating Fund	1,160,488,772	986,652,877	2,147,141,649	355,226,075	693,255,987	1,048,482,062	-	754,569,595	344,089,992
<b>Total Enterprise Funds</b>	<b>\$ 2,510,190,340</b>	<b>\$ 1,868,354,878</b>	<b>\$ 4,378,545,218</b>	<b>\$ 590,605,482</b>	<b>\$ 1,418,621,658</b>	<b>\$ 2,009,227,140</b>	<b>\$ -</b>	<b>\$ 1,669,385,963</b>	<b>\$ 699,932,114</b>
<b>Capital Project Funds</b>									
Capital Outlay Fund	\$ 16,095,529	\$ -	\$ 16,095,529	\$ -	\$ 4,041,248	\$ 4,041,248	\$ -	\$ 3,705,753	\$ 8,348,528
Mission Bay Park Improvement Fund	47,224,856	13,708,605	60,933,461	13,708,605	-	13,708,605	-	46,817,457	407,399

# Financial Summary and Schedules

## Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/24	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2025
Other Capital Projects	231,452,795	-	231,452,795	231,452,795	-	231,452,795	-	-	-
San Diego Regional Parks Improvement Fund	21,696,976	7,381,557	29,078,533	7,381,557	-	7,381,557	-	20,910,560	786,416
TransNet Extension Congestion Relief Fund	62,582,637	46,940,049	109,522,686	25,053,538	21,886,510	46,940,049	2,285,900	58,311,234	1,985,504
<b>Total Capital Project Funds</b>	<b>\$ 379,052,793</b>	<b>\$ 68,030,211</b>	<b>\$ 447,083,004</b>	<b>\$ 277,596,495</b>	<b>\$ 25,927,758</b>	<b>\$ 303,524,254</b>	<b>\$ 2,285,900</b>	<b>\$ 129,745,004</b>	<b>\$ 11,527,845</b>
<b>Internal Service Funds</b>									
Central Stores Fund	\$ 1,099,305	\$ 10,825,641	\$ 11,924,946	\$ -	\$ 11,882,876	\$ 11,882,876	\$ -	\$ -	42,070
Energy Conservation Program Fund	1,780,273	5,212,670	6,992,943	-	6,767,547	6,767,547	-	45,610	179,786
Fleet Operations Operating Fund	1,190,655	74,202,816	75,393,471	2,191,678	71,370,053	73,561,731	-	2,937,695	(1,105,955)
Fleet Ops Replacement-Rental	121,102,288	72,371,251	1,612,405	-	81,580,860	81,580,860	-	125,399,970	(13,507,291)
Publishing Services Fund	(334,644)	1,947,049	1,947,049	-	2,232,283	2,232,283	-	-	(619,878)
Risk Management Administration Fund	173,015	17,098,385	17,271,400	-	17,063,080	17,063,080	-	-	208,320
<b>Total Internal Service Funds</b>	<b>\$ 125,010,892</b>	<b>\$ 181,657,812</b>	<b>\$ 306,668,704</b>	<b>\$ 2,191,678</b>	<b>\$ 190,896,699</b>	<b>\$ 193,088,377</b>	<b>\$ -</b>	<b>\$ 128,383,275</b>	<b>\$ (14,802,947)</b>
<b>Total Combined Budget</b>	<b>\$3,899,147,789</b>	<b>\$5,143,337,665</b>	<b>\$9,042,485,460</b>	<b>\$ 871,893,655</b>	<b>\$4,773,659,204</b>	<b>\$5,645,552,857</b>	<b>\$ 17,532,452</b>	<b>2,268,419,333</b>	<b>\$1,110,980,815</b>

# Financial Summary and Schedules

## Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2025 Proposed Budget
Adams Avenue MAD Fund	-	\$ -	\$ 66,982	\$ 66,982
Barrio Logan Community Benefit MAD Fund	-	-	434,595	434,595
Bay Terraces - Honey Drive MAD Fund	-	-	23,683	23,683
Bay Terraces - Parkside MAD Fund	-	-	81,919	81,919
Bird Rock MAD Fund	-	-	344,634	344,634
Black Mountain Ranch North MAD Fund	-	-	151,940	151,940
Black Mountain Ranch South MAD Fund	-	-	960,262	960,262
Calle Cristobal MAD Fund	-	-	381,538	381,538
Camino Santa Fe MAD Fund	-	-	199,991	199,991
Campus Point MAD Fund	-	-	80,258	80,258
Carmel Mountain Ranch MAD Fund	-	-	639,220	639,220
Carmel Valley MAD Fund	-	-	3,655,454	3,655,454
Carmel Valley NBHD #10 MAD Fund	-	-	434,974	434,974
C&ED MAD Management Fund	-	-	425,000	425,000
Central Commercial MAD Fund	-	-	313,437	313,437
City Heights MAD Fund	-	-	479,887	479,887
Civita MAD Fund	-	-	1,183,346	1,183,346
College Heights Enhanced MAD Fund	-	-	479,964	479,964
Coral Gate MAD Fund	-	-	192,405	192,405
Coronado View MAD Fund	-	-	54,424	54,424
Del Mar Terrace MAD Fund	-	-	805,500	805,500
Eastgate Technology Park MAD Fund	-	-	232,098	232,098
El Cajon Boulevard MAD Fund	-	-	631,442	631,442
First SD River Imp. Project MAD Fund	-	-	337,523	337,523
Gateway Center East MAD Fund	-	-	291,040	291,040
Genesee/North Torrey Pines Road MAD Fund	-	-	357,828	357,828
Hillcrest Commercial Core MAD Fund	-	-	111,518	111,518
Hillcrest MAD Fund	-	-	46,098	46,098
Kensington Heights MAD	-	-	219,307	219,307
Kensington Manor MAD	-	-	147,327	147,327
Kensington Park North MAD	-	-	113,911	113,911
Kings Row MAD Fund	-	-	18,863	18,863

# Financial Summary and Schedules

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2025 Proposed Budget
La Jolla Self-Managed MAD	-	-	502,378	502,378
La Jolla Village Drive MAD Fund	-	-	98,581	98,581
Liberty Station/NTC MAD Fund	-	-	98,237	98,237
Linda Vista Community MAD Fund	-	-	446,578	446,578
Little Italy MAD Fund	-	-	1,189,156	1,189,156
Maintenance Assessment District (MAD) Management Fund	24.50	4,360,011	774,087	5,134,098
Miramar Ranch North MAD Fund	-	-	1,982,898	1,982,898
Mira Mesa MAD Fund	-	-	1,411,746	1,411,746
Mission Boulevard MAD Fund	-	-	118,029	118,029
Mission Hills Special Lighting MAD Fund	-	-	31,200	31,200
Newport Avenue MAD Fund	-	-	83,189	83,189
North Park MAD Fund	-	-	1,004,148	1,004,148
Ocean View Hills MAD Fund	-	-	850,365	850,365
Otay International Center MAD Fund	-	-	440,116	440,116
Pacific Highlands Ranch MAD Fund	-	-	499,504	499,504
Park Village MAD Fund	-	-	515,275	515,275
Penasquitos East MAD Fund	-	-	542,651	542,651
Rancho Bernardo MAD Fund	-	-	1,397,553	1,397,553
Rancho Encantada MAD Fund	-	-	240,462	240,462
Remington Hills MAD Fund	-	-	66,298	66,298
Robinhood Ridge MAD Fund	-	-	168,449	168,449
Sabre Springs MAD Fund	-	-	322,129	322,129
Scripps/Miramar Ranch MAD Fund	-	-	2,533,498	2,533,498
Stonecrest Village MAD Fund	-	-	877,661	877,661
Street Light District #1 MAD Fund	-	-	1,056,213	1,056,213
Talmadge MAD Fund	-	-	688,373	688,373
Talmadge Park North MAD	-	-	33,675	33,675
Talmadge Park South MAD	-	-	82,960	82,960
Tierrasanta MAD Fund	-	-	1,921,067	1,921,067
Torrey Highlands MAD Fund	-	-	870,500	870,500
Torrey Hills MAD Fund	-	-	1,853,909	1,853,909
University Heights MAD Fund	-	-	94,857	94,857
Washington Street MAD Fund	-	-	109,061	109,061



# Financial Summary and Schedules

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2025 Proposed Budget
Webster-Federal Boulevard MAD Fund	-	-	52,133	52,133
<b>Total Combined Budget</b>	<b>24.50</b>	<b>\$ 4,360,011</b>	<b>\$ 36,853,304</b>	<b>\$ 41,213,315</b>



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# FISCAL YEAR 2025

Volume 1  
Capital Improvements Program

# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



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# Capital Improvements Program

## Capital Improvements Program

The Fiscal Year 2025 Proposed Capital Improvements Program (CIP) Budget is \$871.9 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$19.19 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Proposed CIP budget is constrained by the availability of funds.



The Fiscal Year 2025 Proposed CIP budget, as summarized in **Table 1 - Fiscal Year 2025 Proposed CIP Budget**, is funded by a variety of sources, including, but not limited to, Water and Sewer Enterprise Funds, TransNet, Gas Tax, bond financing, and Park Improvement funds. Further details on all funding sources and the specific projects are included in the Proposed CIP Budget which can be found in Volume III of the Fiscal Year 2025 Proposed Budget.

**Table 1 - Fiscal Year 2025 Proposed CIP Budget**

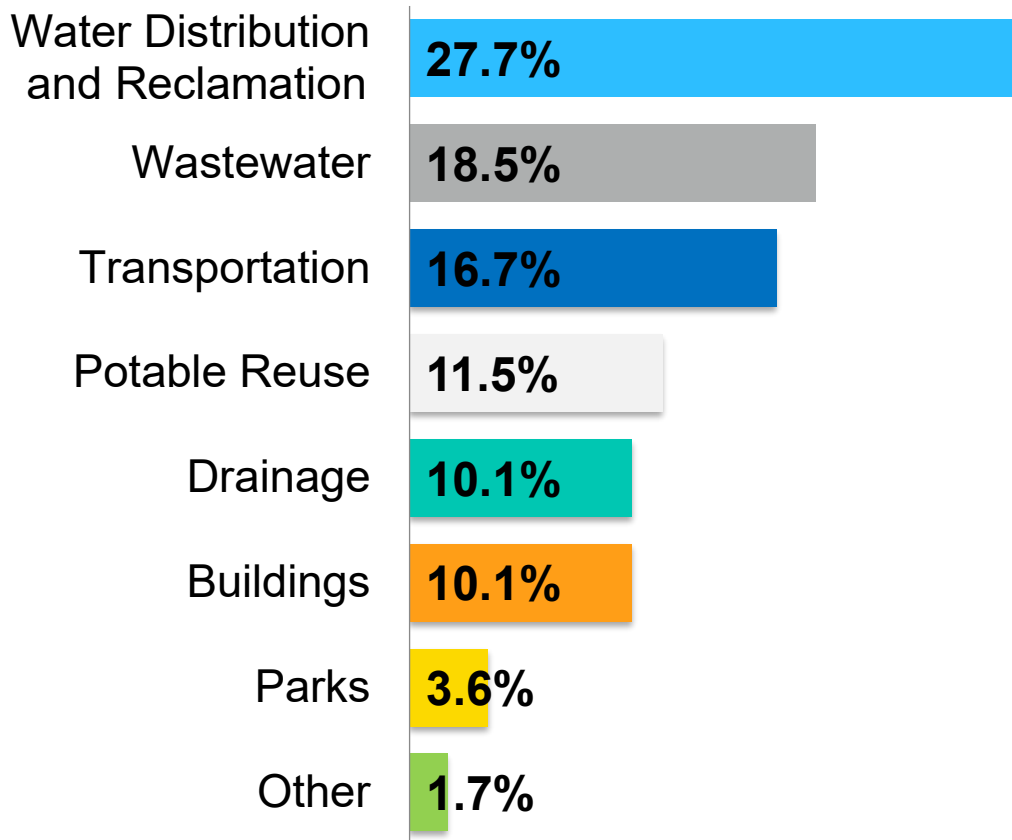
Funding Source	FY 2025 Proposed Budget	Percent of Total CIP Budget
Bond Financing	\$ 169,570,171	19.45%
Bus Stop Capital Improvement Fund	140,255	0.02%
Climate Equity Fund	1,500,000	0.17%
Development Impact Fees	35,981,692	4.13%
Enhanced Infrastructure Financing District Fund	7,468,165	0.86%
Facilities Benefit Assessments	5,169,866	0.59%
Fleet Operations Internal Service Fund	2,191,678	0.25%
General Fund	3,700,000	0.42%
Golf Course Enterprise Fund	2,000,000	0.23%
Library System Improvement Fund	745,450	0.09%
Mission Bay Park Improvement Fund	13,708,605	1.57%
OneSD/ERP Funding	3,760,000	0.43%
Other Funding	57,857	0.01%
Refuse Disposal Fund	9,874,362	1.13%
Regional Transportation Congestion Improvement Program	2,389,339	0.27%
San Diego Regional Parks Improvement Fund	7,381,557	0.85%
Sewer Funds	223,505,045	25.63%
TransNet Funds	25,053,538	2.87%
Trench Cut/Excavation Fee Fund	2,470,000	0.28%
Water Fund	355,226,075	40.74%
<b>Grand Total</b>	<b>\$ 871,893,655</b>	

# Capital Improvements Program

An additional \$423.8 million of funding is anticipated to be budgeted during Fiscal Year 2025. This anticipated funding is not included in the Proposed Budget amount of \$871.9 million because the funding sources either require additional City Council approval or funding sources are more tentative. Staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of sources such as donations, grants, debt financing, developer funding, Development Impact Fees (DIF), and Facilities Benefit Assessments (FBA).

The Fiscal Year 2025 Proposed CIP Budget will support various types of projects, as displayed in **Figure 1 - Fiscal Year 2025 Proposed CIP Budget by Project Type** below, such as water and wastewater, buildings, and transportation projects. Since the allocation of resources are primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Enterprise Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 78.0 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Enterprise Funds. Transportation projects are primarily funded by TransNet, gasoline taxes, and debt financing, which may also fund transportation components of other project types in the right-of-way, such as certain stormwater projects. Landfill, airport, and golf course project types are funded by their respective enterprise funds. Parks, stormwater, and other building projects, such as police, fire-rescue, and library buildings, compete for scarce resources, including Development Impact Fees and the City's General Fund.

**Figure 1 - Fiscal Year 2025 Proposed CIP Budget by Project Type**



Figures may not foot due to rounding.

# Capital Improvements Program

The City's multi-year CIP includes assets that are maintained and operated by a variety of City departments and asset-managing sections, as shown in **Table 2 - Multi-Year CIP**. The largest funding allocation in the Fiscal Year 2025 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$572.2 million, or 65.6 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation Department's projects, with \$143.3 million, or 16.4 percent, of the Proposed CIP Budget. The distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

**Table 2 - Multi-Year CIP**

Department	Prior Year	FY 2025 Proposed	Future Years	Total
Real Estate & Airport Management	\$ 11,395,187	\$ -	\$ 39,521,967	\$ 50,917,154
Citywide	35,999,768	-	681,640,478	717,640,246
Department of Information Technology	25,281,019	3,760,000	134,000,000	163,041,019
Environmental Services	60,595,251	9,400,000	43,250,000	113,245,251
Fire-Rescue	84,946,483	2,750,000	142,687,406	230,383,889
General Services	52,697,294	8,303,009	110,648,294	171,648,597
Homelessness Strategies and Solutions	1,030,543	3,700,000	1,950,000	6,680,543
Library	80,314,549	745,450	65,895,201	146,955,200
Parks & Recreation	655,701,697	35,573,273	689,022,393	1,380,297,363
Police	12,000,000	-	5,800,000	17,800,000
Public Utilities	3,956,344,262	572,191,202	5,735,916,023	10,264,451,487
Stormwater	451,973,618	88,354,837	1,890,132,273	2,430,460,728
Sustainability & Mobility	15,104,025	3,844,740	(4,071,846)	14,876,919
Transportation	1,127,250,995	143,271,144	2,215,492,537	3,486,014,676
<b>Grand Total</b>	<b>\$ 6,570,634,691</b>	<b>\$ 871,893,655</b>	<b>\$ 11,751,884,726</b>	<b>\$ 19,194,413,072</b>

The Fiscal Year 2025 Proposed CIP Budget will add \$871.9 million to the City's \$19.19 billion multi-year CIP, which is approximately a \$708,000 year-over-year decrease from the Fiscal Year 2024 Adopted Budget due to an update of the Five-Year Capital Infrastructure Planning Outlook. The Fiscal Year 2025-2029 Capital Infrastructure Planning Outlook added a new category to capture needs beyond the 5 year period, making some of these future expenses drop off the 5 year period. Additionally, City Council approved over \$6.57 billion towards projects in Fiscal Year 2024 that are continuing from previous fiscal years. Furthermore, an estimated \$11.75 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all the City's unfunded CIP needs or new projects that may be added in future years.

Priority Scores are given to projects to compare them to other similar projects of the same project type within the CIP Budget. [Council Policy 800-14](#), 'Prioritizing CIP Projects', outlines the process for scoring and prioritizing projects. This policy was updated in Fiscal Year 2023 to include amendments to factors that must be considered when adding projects to the annual Capital Improvements Program budgets. The updates to the Council Policy ensure that the guiding principles of the City's recently adopted policies, like the Parks Master Plan, Climate Action Plan, and Build Better San Diego Initiative, are incorporated into the



# Capital Improvements Program

City's delivery of needed neighborhood developments and infrastructure investments. The goal is to prioritize infrastructure delivery efficiently and equitably across the City, with equity being part of the updated factors in the scoring weights. This policy provides guidelines and procedures to maintain consistency in application across all asset-managing departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2025 Proposed Budget.

## Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's residents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

In January 2024, the Engineering & Capital Projects Department released the [Fiscal Year 2025-2029 Five-Year Capital Infrastructure Planning Outlook](#) (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released annually and is used as a guide in developing the City's Annual Capital Improvements Program Budget.

# FISCAL YEAR 2025

Volume 1  
City Agencies

CITY OF SAN DIEGO  
BAYSIDE FIRE STATION No. 2

# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



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## City Agencies

The detailed Fiscal Year 2025 Proposed Budgets for the three City agencies (San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective web sites. For each of these agencies, the budget development process is not completely integrated with the process for City departments. Notwithstanding, agency staff and City staff collaborate throughout the budget development process for each respective agency.

### **San Diego Housing Commission (SDHC):**

**Mission:** To foster social and economic stability for vulnerable populations in the City of San Diego through quality affordable housing, opportunities for financial self-reliance and homeless solutions.

The San Diego Housing Commission (SDHC) is an award-winning public housing agency that creates innovative programs to provide housing opportunities for individuals and families with low income or experiencing homelessness in the City of San Diego. SDHC helps pay rent for more than 17,000 households with low income by providing federal Section 8 Housing Choice Voucher (HCV) rental assistance. HCV participants pay a predetermined portion of their income toward rent, with the remainder paid by federal funds that SDHC administers, up to the applicable payment standard. SDHC also leads collaborative efforts to address homelessness in the City of San Diego, administering City of San Diego and federal funds for shelters, transitional housing and permanent housing with supportive services to address homelessness among families, seniors, veterans and individuals. In addition, SDHC develops affordable multifamily rental housing and provides deferred-payment loans and Closing Cost Assistance Grants to help first-time homebuyers.

To explore SDHC's budget visit:

[SDHC FY 2025 Budget](#)

### **San Diego City Employees' Retirement System (SDCERS):**

**Mission:** To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

SDCERS was established by the City of San Diego on November 29, 1926 to administer retirement benefits for its members. In 1963, the San Diego Unified Port District contracted with SDCERS to administer its employee retirement benefits, followed by the San Diego County Regional Airport Authority in 2003. SDCERS provides a comprehensive range of member services to its nearly 25,000 active, retired and deferred members, including the administration of retirement, disability and death benefits. SDCERS' FY 2025 Budget was approved by the Board of Administration on March 8, 2024.

To explore SDCERS' budget visit:

[SDCERS FY 2025 Budget](#)

## **Convention Center Corporation (SDCCC):**

**Mission:** To generate significant economic benefits for the greater San Diego region by hosting international and national conventions and trade shows in our world-class facility.

The San Diego Convention Center Corporation (SDCCC) is a non-profit public benefit corporation created by the City of San Diego to manage, market, and operate the San Diego Convention Center. A seven-member Board of Directors (Board) comprised of business and community leaders establishes policy for the SDCCC. The Sales and Marketing teams have significantly refined San Diego's event business model, focusing on maximizing Transient Occupancy Tax (TOT) revenues while supporting local businesses and creating quality jobs. Despite projected operational revenue reaching \$49.0 million in Fiscal Year 2025, augmented by \$2.8 million in city support, substantial operational expenses of \$54.6 million result in a planned net loss of \$2.7 million. Non-operating revenues, including a contract extension incentive, aim to bolster reserves to cushion against losses, debt payments, and capital acquisitions, with an anticipated year-end reserve balance of approximately \$13.1 million. FY2025 anticipates hosting 78 events generating an estimated \$1.7 Billion in total regional impact, with a focus on optimizing economic impact through qualified business contracts. Increased expenses include personnel costs and supplies & services, while capital investments of \$8.1M primarily target critical infrastructure maintenance and upgrades, aligning with the City's budgetary constraints and funding limitations. SDCCC's FY 2025 Budget was approved by the Board of Directors on March 27, 2024.

To explore SDCCC's budget visit:

[SDCCC FY 2025 Budget](#)



# FISCAL YEAR 2025

Volume 1  
Glossary

# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



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## Glossary

**ACCOUNTING PERIOD:** The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

**ACCRUAL BASIS OF ACCOUNTING:** The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

**ACTUARIALLY DETERMINED CONTRIBUTION (ADC):** The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

**ADOPTED BUDGET:** The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

**AD VALOREM:** In proportion to value, it is commonly applied to a tax imposed on the value of property.

**AFFORDABILITY ANALYSIS:** A financial assessment to determine whether an entity can reasonably afford an expense or investment. It usually involves evaluating income, expenses, debt, and other financial variables to determine the feasibility of the added financial commitment.

**AMERICANS WITH DISABILITIES ACT (ADA):** Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

**AMERICAN RESCUE PLAN ACT (ARPA) OF 2021:** A federal bill passed on March 11, 2021 to provide additional relief and address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and business. ARPA includes \$360 billion in total aid to states and local governments for direct and flexible relief.

**ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR):** A report prepared by the Department of Finance that summarizes financial data from the previous fiscal year in a standardized format. The annual comprehensive financial report is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

**ANNUALIZATION:** Annualization/true-up of prior year expenditures or positions that were added for a portion of a year for the purpose of estimating annual costs.

**APPROPRIATION:** A legal authorization to make expenditures and to incur obligations for specific purposes.

**APPROPRIATION ORDINANCE:** The annual official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

**ASSEMBLY BILL (AB) 38:** This bill requires that when property that is located in a high or very high fire hazard severity zone is sold, documentation of a compliant Defensible Space Inspection (DSI) that complies with the Public Resources Code or local vegetation management ordinances is needed.

**ASSEMBLY BILL (AB) 1869:** This bill repeals several administrative fees related to the processing of criminal cases. Additionally, it eliminates outstanding debt incurred as a result of those fees. The unpaid balance of related court-imposed fees is unenforceable and uncollectible.

# Glossary

**ASSESSED VALUATION:** An official government value placed upon real estate or other property as a basis for levying taxes.

**BALANCE (FUND BALANCE):** Revenues and assets in excess of the expenditure and reserve obligations of a fund at year end.

**BALANCED BUDGET:** The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

**BEGINNING BALANCE:** The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

**BOND:** A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

**BOND, GENERAL OBLIGATION:** A limited tax bond which is secured by the City's property tax.

**BOND PROCEEDS:** Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

**BOND RATING:** A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds have lower interest rates.

**BUDGET:** Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

**BUDGET CALENDAR:** The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

**BUDGET DELIBERATIONS:** After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

**BUDGET DOCUMENT:** The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

**BUDGETED PERSONNEL EXPENDITURE SAVINGS:**

Is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. This amount is attributed to a number of items including: vacancies, normal attrition, projections, add-ons, unplanned termination pay and overtime, and variances in all personnel salary groups due to unforeseen circumstances.

**BUSINESS AREA:** A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

**BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS:** A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

**CALENDAR YEAR (CY):** A 12-month term from January through December.

**CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET:** A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

# Glossary

**CAPITAL IMPROVEMENT PROJECT (CIP):** A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

**CAPITAL EXPENDITURE:** This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

**CASH BASIS OF ACCOUNTING:** The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

**CHARGES FOR CURRENT SERVICES:** This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

**COMMERCIAL PAPER:** Provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-needed basis as capital project spending occurs. The notes have maturities of 270 days or less and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS:** Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

**CONSUMER PRICE INDEX (CPI):** An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

**CONTINUING APPROPRIATIONS:** Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

**CONTRACTS AND SERVICES:** This expenditure category consists of contractual agreement expenditures for services provided. It includes external contracts and services and internal contracts and services.

**CONTRACTUAL SERVICE:** A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

**DEBT:** Payment of interest and principal on an obligation resulting from the issuance of bonds.

**DEFERRED CAPITAL:** A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

**DEFERRED RETIREMENT OPTION PLAN (DROP):** A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lumpsum benefit, in addition to the normal monthly retirement allowance, at retirement.

**DEPARTMENT:** A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

# Glossary

**DEVELOPMENT IMPACT FEE:** Fees that are collected from developers and used to finance various public improvements either within the communities where they originate or based on asset type. These fees help defray the costs incurred from the impact of the development. There are five categories of impact fees: Development Impact Fees (DIF), Park Development Fees (PDF), Urban Impact Fees (UIF), Facilities Benefit Assessment (FBA) and Other Miscellaneous Fees (OMF). The funds set up to collect and utilize these fees are subject to the reporting requirements set forth in the Mitigation Fee Act.

**DISBURSEMENTS:** Funds actually expended.

**DISCRETIONARY FUNDS:** Funds for which there are no restrictions on the use of fees or taxes collected.

**DIVISION:** An organizational component of a department, possibly sub-divided into sections and groups.

**EMERGENCY RESERVE:** This reserve was established for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council.

**EMPLOY AND EMPOWER INTERN PROGRAM:** State grant funded paid internship program designed to employ and empower the next generation of public servants at the City of San Diego.

**ENCUMBRANCE:** An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released, and the expenditure is recorded for the actual costs.

**ENDING BALANCE:** The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

**ENERGY AND UTILITIES:** This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

**ENTERPRISE FUNDS:** Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

**ENVIRONMENTAL GROWTH FUND (EGF):** This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

**EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP):** A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

**EQUITY:** Defined as an outcome that occurs when we eliminate institutional racism and systemic disparities, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.

**ESTIMATED REVENUE AND EXPENSE:** The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

**EXCESS EQUITY:** Spendable and unrestricted fund balance that is not otherwise assigned to reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds in the General Fund.

**EXPENDITURE:** The actual outlay of monies from the City treasury.

**EXPENDITURE CATEGORY:** Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

# Glossary

**EXPENSES:** Charges incurred for operations, maintenance, interest, or other charges.

**EXTERNAL CONTRACTS AND SERVICES:** Contracts and services that are paid to an outside agency, consultant, or contractor.

**FEDERAL GRANT FUNDS:** These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

**FINES, FORFEITURES, AND PENALTIES:** Revenue resulting from violations of various City and State laws and from damage to City property.

**FISCAL YEAR (FY):** A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

**FIVE-YEAR FINANCIAL OUTLOOK (FYO):** The Five-Year Financial Outlook includes General Fund revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks, and opportunities, and guides the City in the development of future budgets.

**FIXED FRINGE:** Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post-Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

**FLEXIBLE (FLEX) BENEFITS:** An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

**FRANCHISE FEES:** Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

**FRINGE BENEFITS:** This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

**FULL-TIME EQUIVALENT (FTE):** The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

**FUND:** A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

**GANN LIMIT (PROPOSITION 4):** Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP):** The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

**GENERAL FUND:** The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

# Glossary

**GENERAL FUND RESERVES:** The General Fund Reserve is comprised of the Emergency Reserve and Stability Reserve. The target level for total General Fund Reserves shall be 16.7% of the most recent three-year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8%, and the Stability Reserve shall be set at a target level of 8.7%.

**GENERAL GOVERNMENT SERVICES BILLING (GGSB):** A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the Department of Finance to the Water Department based on an auditable formula.

**GRANT:** A contribution by a government or other organization to support a particular function.

**GROWTH RATE:** The level at which expenditures and revenues are expected to increase annually.

**HOURLY AND TEMPORARY WAGE POSITIONS:** Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions is allocated according to a zero-based annual review of hourly funding requirements.

**HUMAN CAPITAL MANAGEMENT (HCM):** HCM is a component of the City's Enterprise Resource Planning System used to organize and manage the City's personnel structure and payroll functions.

**INFORMATION TECHNOLOGY (IT):** This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

**INFRASTRUCTURE FUND (CHARTER SECTION 77.1):** This fund was established to expend monies for General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure and is supported specific sources of revenue as outlined in Section 77.1 of City Charter.

**INTEREST AND RENTS:** These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

**INTERFUND TRANSFERS:** A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

**INTERNAL CONTRACTS AND SERVICES:** Contracts and services that support internal and enterprise services among various City departments.

**INTERNAL SERVICE FUND:** A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

**LEVY:** To impose taxes, special assessments, or charges for the support of City activities.

**LICENSES AND PERMITS:** This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

**MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS:** Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks, and streetlights.

**MANDATED PROGRAM:** A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

**MEASURE A:** Measure A was a ballot measure in the 2024 Primary Election where voters approved the Office of the City Auditor to hire independent outside counsel.

# Glossary

**MISCELLANEOUS REVENUE:** This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

**MISSION STATEMENT:** A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

**MODIFIED ACCRUAL BASIS OF ACCOUNTING:** Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

**MODIFIED CASH BASIS OF ACCOUNTING:** A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

**MOTIVE EQUIPMENT ASSIGNMENT AND USAGE:** Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

**MOTOR VEHICLE LICENSE FEES (MVLFF):** Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

**MUNICIPAL STORMWATER PERMIT:** Requires operators that serve populations of 100,000 or greater to implement a stormwater management program as a means to control polluted discharges from the Municipal Separate Storm Sewer System.

**NET POSITION:** The total of revenues less expenditures.

**NET TOTAL COMBINED BUDGET:** The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

**NON-DISCRETIONARY:** Non-discretionary expenditures are generally expense allocation adjustments that are determined outside of the department's direct control and are generally based on prior year expenditure trends. Examples include utilities, insurance, and rent.

**NON-GENERAL FUND:** A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

**NON-PERSONNEL EXPENDITURE (NPE):** Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

**ONESD:** A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

**ONE-TIME EXPENDITURES AND/OR REVENUES:** Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

**OPERATING BUDGET:** Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

**ORDINANCE:** A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.



# Glossary

**OTHER FINANCIAL SOURCES AND USES:** Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balance whose original source was the General Fund, and other inter-departmental transfers.

**OTHER LOCAL TAXES:** Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

**OTHER POST EMPLOYMENT BENEFITS (OPEB):** Post-employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

**PAY PERIOD:** A pay period lasts 14 calendar days or two weeks. There are around 26 pay periods in each fiscal year, give or take a handful of days.

**PERFORMANCE MEASURE:** An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

**PERFORMANCE MONITORING:** A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

**PERSONNEL EXPENDITURE (PE):** Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

**POLICY ISSUES:** The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

**PROPERTY TAX:** An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

**PROPERTY TRANSFER TAX:** A tax imposed whenever the ownership of real property changes.

**PROPOSED BUDGET:** The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

**PROPOSITION 218:** Augments taxpayer rights to ensure that local governments obtain voter approval and abide by certain requirements when imposing taxes, assessments, and property related fees.

**PRORATING:** Budgeting expenditures or positions for a portion of a year over for the purpose of incurring only necessary costs.

**PUBLIC BUDGET FORMULATION (PBF):** The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

**PUBLIC LIABILITY CLAIMS FUND:** A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

**RECOGNIZED EMPLOYEE ORGANIZATIONS:** These employee organizations represent employees to protect and further their rights and interests. The six recognized employee organizations include: Local 145, Police Officers Association (POA), Local 911, Local 127, Deputy City Attorneys Association (DCAA), and the Municipal Employees Association (MEA).

# Glossary

**REDISTRIBUTION:** Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred, and revenues are collected.

**REGIONAL WATER QUALITY CONTROL BOARD:** A regulatory board that has a responsibility for protecting the water quality, bays and estuaries, rivers and streams, and the coastline.

**REIMBURSEMENT:** Fees received as payment for the provision of specific municipal services.

**REQUEST FOR PROPOSAL (RFP):** A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

**RESERVE:** An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**RESOLUTION:** Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

**REVENUE:** Funds received from various sources and treated as income to finance expenditures.

**REVENUE AND EXPENSE (R&E) STATEMENT:** The revenue and expense statement reflect financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

**REVENUE CATEGORIES:** The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

**REVENUE FROM MONEY AND PROPERTY:** This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

**REVENUE FROM OTHER AGENCIES:** This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

**SALARY AND BENEFIT ADJUSTMENT:** Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

**SALARIES AND WAGES:** This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

**SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS):** The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

**SCHEDULES:** The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

**STATE SENATE BILL (SB) 1383:** A bill that sets goals to reduce disposal of organic waste in landfills and edible food by establishing methane reduction targets.

**SERVICE LEVEL AGREEMENT (SLA):** A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

# Glossary

**SPECIAL DISTRICT:** A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

**SPECIAL REVENUE FUNDS:** These funds account for revenues received that have specific purposes for which they can be used.

**STABILITY RESERVE:** This reserve was established to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. This reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

**STATEMENT OF WORK (SOW):** A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

**STRATEGIC GOALS:** Broad, multi-year areas of priority and focus.

**STRATEGIC OBJECTIVES:** Attainable, mid-term achievements that help to accomplish strategic goals.

**STRATEGIC, TACTICAL EQUITY, AND DEPARTMENTAL PLANS:** Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical equity or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

**STRONG MAYOR FORM OF GOVERNANCE:** The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

**STRUCTURALLY BALANCED BUDGET:** The amount of budgeted ongoing expenditures is equal to or less than the amount of budgeted ongoing revenues.

**SUPPLIES:** This expenditure category consists of materials, supplies, and other services.

**SUPPLEMENTAL POSITIONS:** Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

**TARGET(S):** Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

**TAX AND REVENUE ANTICIPATION NOTES (TRANS):** Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

**TAX RATE ORDINANCE:** This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

**TRANSFERS:** Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

**TRANSIENT OCCUPANCY TAX (TOT):** A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

**TRANSIENT OCCUPANCY TAX FUND:** A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

# Glossary

**TRANSPORTATION ALTERNATIVES PROGRAM (TAP):** A benefits program that incentivizes and encourages City employees and volunteers to utilize mass transit and van pools as their primary mode of transportation to and from work.

**UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL):** A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

**USER FEE:** A charge for services provided by the City to residents and businesses.

**VARIABLE FRINGE:** Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

**VISION STATEMENT:** A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

**WATER INFRASTRUCTURE FINANCE AND INNOVATION ACT (WIFIA):** A federal credit program administered by the Environmental Protection Agency for eligible water, wastewater, and stormwater infrastructure projects.

**WORKERS' COMPENSATION:** State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

**ZERO-BASED BUDGETING:** Method of budgeting in which all expenses must be justified in complete detail starting from zero base.

**ZOOLOGICAL EXHIBITS FUND:** This fund was established to expend monies exclusively for the maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.



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# FISCAL YEAR 2025

Volume 1  
Appendix

# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



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## Appendix

### **Fiscal Year 2025 Changes in Full-Time Equivalent (FTE) Positions**

Information reflecting changes in FTE positions from the Fiscal Year 2024 Adopted Budget to the Fiscal Year 2025 Proposed Budget by fund and department.

**ATTACHMENT A**

### **Fiscal Year 2025 – 2029 Five-Year Financial Outlook**

A report that guides long-range fiscal planning and serves as the framework for the development of the Fiscal Year 2025 Adopted Budget.

**ATTACHMENT B**

[www.sandiego.gov/sites/default/files/2023-11/fy2025-2029-five-year-financial-outlook-and-attachments-general-fund.pdf](http://www.sandiego.gov/sites/default/files/2023-11/fy2025-2029-five-year-financial-outlook-and-attachments-general-fund.pdf)

# Appendix

## Attachment A

**Table 1 - General Fund FTE Changes by Department** below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2024 Adopted Budget to the Fiscal Year 2025 Proposed Budget by department.

**Table 1 - General Fund FTE Changes by Department**

Department	FY 2024 Adopted Budget	FY 2025 Proposed Budget	FTE Change
City Attorney	406.73	420.53	13.80
City Auditor	24.00	24.00	0.00
City Clerk	50.32	51.73	1.41
City Planning	66.09	92.75	26.66
City Treasurer	124.25	123.25	-1.00
Commission on Police Practices	12.00	14.54	2.54
Communications	38.00	37.58	-0.42
Compliance	36.00	41.00	5.00
Council Administration	14.00	14.37	.37
Council District 1	15.00	15.00	0.00
Council District 2	15.00	15.00	0.00
Council District 3	15.00	15.71	.71
Council District 4	15.00	16.18	1.18
Council District 5	15.00	15.16	.16
Council District 6	15.00	16.69	1.69
Council District 7	15.00	16.20	1.20
Council District 8	15.00	16.56	1.56
Council District 9	15.00	19.51	4.51
Department of Finance	140.00	140.49	.49
Department of Information Technology	4.00	4.00	0.00
Development Services	94.00	85.00	-9.00
Economic Development	56.00	59.50	3.50
Environmental Services	333.68	328.25	-5.43
Ethics Commission	6.00	6.25	0.25
Fire-Rescue	1383.88	1402.38	18.50
General Services	180.50	185.50	5.00
Government Affairs	7.00	7.00	0.00
Homelessness Strategies & Solutions	16.00	16.38	.38
Human Resources	57.50	65.00	7.50
Library	471.00	481.62	10.62
Office of Boards & Commissions	5.00	4.00	-1.00
Office of Emergency Services	20.33	19.37	-.96
Office of the Chief Operating Officer	20.35	21.33	.98
Office of the IBA	11.00	11.00	0.00
Office of the Mayor	20.00	22.45	2.45
Parks & Recreation	1060.45	1105.48	45.03
Performance & Analytics	18.00	19.31	1.31
Personnel	85.99	86.49	.50
Police	2687.14	2676.64	-10.50
Purchasing & Contracting	64.00	69.00	5.00
Race & Equity	7.00	8.50	1.50

# Appendix

Department	FY 2024 Adopted Budget	FY 2025 Proposed Budget	FTE Change
Real Estate & Airport Management	38.75	42.25	3.50
Stormwater	305.00	305.00	0.00
Sustainability & Mobility	33.09	34.09	1.00
Transportation	480.94	509.34	28.40
<b>Total General Fund FTE Changes</b>	<b>8512.99</b>	<b>8681.38</b>	<b>168.39</b>

# Appendix

**Table 2 - Non-General Funds FTE Changes by Fund** below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Funds from the Fiscal Year 2024 Adopted Budget to Fiscal Year 2025 Proposed Budget by fund.

**Table 2 - Non-General Funds FTE Changes by Fund**

Fund	FY 2024 Adopted Budget	FY 2025 Proposed Budget	FTE Change
Airports Fund	28.25	30.25	2.00
Central Stores Fund	21.00	21.00	0.00
City Employee's Retirement System Fund	54.00	53.00	-1.00
Concourse and Parking Garages Operating Fund	2.00	2.00	0.00
Development Services Fund	685.00	690.00	5.00
Energy Conservation Program Fund	29.71	29.71	0.00
Engineering & Capital Projects Fund	822.40	836.40	14.00
Facilities Financing Fund	19.00	0.00	-19.00
Fire/Emergency Medical Services Transport Program Fund	23.00	37.00	14.00
Fleet Operations Operating Fund	225.25	225.25	0.00
GIS Fund	12.00	11.49	-0.51
Golf Course Fund	119.92	122.92	3.00
Information Technology Fund	47.00	50.78	3.78
Junior Lifeguard Program Fund	1.00	1.00	0.00
Local Enforcement Agency Fund	5.00	5.00	0.00
Los Peñasquitos Canyon Preserve Fund	2.00	0.00	-2.00
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	0.00
Metropolitan Sewer Utility Fund	514.28	529.84	15.56
Municipal Sewer Revenue Fund	438.07	439.70	1.63
OneSD Support Fund	29.00	29.25	0.25
Parking Meter Operations Fund	9.75	9.75	0.00
PETCO Park Fund	1.00	0.00	-1.00
Publishing Services Fund	9.50	9.50	0.00
Recycling Fund	97.50	104.30	6.80
Refuse Disposal Fund	142.33	162.17	19.84
Risk Management Administration Fund	94.00	94.23	.23
Solid Waste Management Fund	0.00	16.00	16.00
Transient Occupancy Tax Fund	13.35	13.75	0.40
Underground Surcharge Fund	24.16	24.74	.58
Water Utility Operating Fund	979.86	1004.21	24.35
Wireless Communications Technology Fund	43.35	40.00	-3.35
<b>Total Non-General Fund FTE Changes</b>	<b>4517.18</b>	<b>4617.74</b>	<b>100.56</b>



FISCAL YEAR  
**2025**

**Volume 2**  
Department Detail

# PROPOSED BUDGET

The City of

**SAN DIEGO**

MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of San Diego  
California**

For the Fiscal Year Beginning

**July 01, 2023**

*Christopher P. Morill*

Executive Director



*California Society of Municipal  
Finance Officers*

*Certificate of Award*

***Operating Budget Excellence Award  
Fiscal Year 2023-2024***

*Presented to the*

***City of San Diego***

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

***January 29, 2024***



*Rich Lee*

*Rich Lee*  
*2023 CSMFO President*

*James Russell-Field*  
*James Russell-Field, Chair*  
*Recognition Committee*

***Dedicated to Excellence in Municipal Financial Reporting***

*California Society of Municipal  
Finance Officers*

*Certificate of Award*

***Capital Budget Excellence Award  
Fiscal Year 2023-2024***

*Presented to the*

***City of San Diego***

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

***January 29, 2024***



*Rich Lee*

*Rich Lee*  
*2023 CSMFO President*

*James Russell-Field*  
*James Russell-Field, Chair*  
*Recognition Committee*

***Dedicated to Excellence in Municipal Financial Reporting***





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## Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its estimated revenues and expenditures over the course of the fiscal year as economic and financial conditions develop, which often differ from those estimated at the time that the annual budget is originally adopted. These differences are sometimes material. As such, the annual budget may be modified by the Mayor and City Council throughout the fiscal year.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions that the City presents in the annual budget have been prepared for budgetary purposes, which assumptions may differ materially from those that the City would use to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, annual comprehensive financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



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## Mayor's Message – Fiscal Year 2025 Proposed Budget

Dear San Diegans:

I am proud to present the City of San Diego's Fiscal Year 2025 Proposed Budget. This budget builds on the considerable progress made over the last three fiscal years while continuing to invest in my administration's top priorities including homelessness, housing, infrastructure, and public safety.

The fiscal strategies laid out in the Fiscal Year 2025 Proposed Budget include both strategic reductions across various departments and targeted investments in critical areas. However, these measures, while significant, are part of a longer-term process to rectify the city's structural budget deficit. Addressing this issue is a complex and nuanced challenge, one that cannot be resolved overnight. It requires a multifaceted approach that combines immediate cost-saving measures with strategic planning for revenue generation and efficient service delivery over the coming years. It involves not only reevaluating current expenditure patterns but also exploring new and enhanced sources of revenue, alongside the judicious use of one-time solutions to bridge gaps without compromising essential city services.

This budget continues to prioritize funding for our most vulnerable residents. Funding for homelessness in the City of San Diego is set to increase by \$18.3 million. This significant investment underscores the city's commitment to addressing homelessness with both urgency and compassion. In line with the City's Comprehensive Shelter Strategy, the Fiscal Year 2025 Proposed Budget includes dedicated funding to expand the capacity of the city's shelter system in alignment with calls from the City Council to expand shelter options. Specifically, the budget aims to increase the number of shelter beds available to people experiencing homelessness by at least 1,000 with on-site security, meals, housing navigation and case management services. The budget also includes funding to double the size of the City's Safe Parking program by transforming the H Barracks into a Safe Parking site. This approach demonstrates a collaborative effort across the City to effectively leverage resources in the ongoing battle against homelessness, ensuring a comprehensive and sustainable strategy moving forward.

In my commitment to push forward initiatives that accelerate housing development and enhance affordability across San Diego, I've ensured the Fiscal Year 2025 Proposed Budget for our Development Services Department (DSD) funds our "Complete Communities Now" program, a key component of my strategy to make our housing project review process more efficient. By setting a new standard that requires housing projects under the Complete Communities framework to be reviewed within 30 days, we're placing DSD at the heart of a major transformation in how we handle housing development. By integrating these enhancements into

# Mayor's Message

DSD's budget, we're sending a clear message about our dedication to making housing more affordable and accessible, and speeding up the creation of new homes across the City.

In navigating the fiscal landscape for the Fiscal Year 2025 Proposed Budget, all City of San Diego departments were tasked with identifying potential budgetary reductions to address our structural deficit. However, it was crucial for my administration that reductions impacting our critical public safety services, specifically within the Fire-Rescue and Police departments, be kept to a minimum. This careful approach underscores our commitment to maintaining the safety and security of our community. Cost-cutting measures in the Police Department have been thoughtfully implemented to ensure efficiency without compromising the quality of service. Among these measures is the rightsizing of the police academies to up to 30 Police Recruits per academy, with four academies held annually. Additionally, we are implementing a policy to have two Police Officers per vehicle to reduce fuel costs and an overall reduction in extension of shift overtime. These adjustments reflect a balanced approach to budgetary management, ensuring the Police Department remains agile and responsive while also being fiscally responsible.

We are also making strategic investments in the Fire-Rescue Department. Notably, the budget includes the addition of 12 new positions along with necessary non-personnel expenditures to support the operational needs of the new Torrey Pines Fire Station, which is slated to open next year. This enhancement ensures that our Fire-Rescue Department is better equipped to respond to emergencies, reinforcing our dedication to public safety.

As Mayor of San Diego, I stand before you at a pivotal moment where the need to expand and rejuvenate our city's infrastructure, public spaces, and facilities has never been more pressing. Our commitment to improving the quality of services for our growing community is unwavering, yet we face the challenge of modernizing and enhancing these services amidst a backdrop of historical underinvestment and deferred maintenance. These are not just assets from the past; they are the backbone of our future.

I'm thrilled to share that our Transportation Department has developed a groundbreaking Pavement Management Plan (PMP), marking a first in the City's efforts to optimize our street maintenance and investment strategies. This plan is a pivotal step in our ongoing commitment to providing a reliable and efficient transportation network for our community. Based on the most recent pavement condition assessment conducted in 2023, the PMP leverages comprehensive, data-driven insights to strategically address our city-wide street conditions and identify necessary investments to maintain our street network effectively. This innovative approach allows us to proactively pinpoint funding needs, ensuring that our streets—vital arteries of our community—are kept in good condition. The Fiscal Year 2025 budget earmarks \$104.6 million for street resurfacing construction and design. This significant investment represents an increase from the 60 miles of major street resurfacing goal in Fiscal Year 2024, to 75 miles in Fiscal Year 2025, while also funding the design work necessary to improve 105 miles in Fiscal Year 2026.

As your Mayor, I want to address the urgency of investing in our stormwater infrastructure to ensure we are keeping residents safe. We have identified funding needs for stormwater



# Mayor's Message

emergencies and other critical flood resilience and green infrastructure projects totaling \$85.1 million. This is a substantial figure, but it's critical to ensure the resilience and safety of our city's infrastructure against future challenges. Importantly, this funding need comes in addition to our proactive investments under the Water Infrastructure Finance and Innovation Act (WIFIA). Through WIFIA, the City has the opportunity to utilize the Environmental Protection Agency's special loan program for water infrastructure projects, covering 49% of up to \$733.0 million in stormwater upgrades. These upgrades range from pipeline replacements and pump station repairs to comprehensive watershed restoration. The remainder of the project costs will be identified by the City through loans, grants, and other financing methods.

Our city needs significant investment to rebuild essential infrastructure like our stormwater systems and roads, while continuing to provide vital services that our residents depend upon daily. That's why San Diegans deserve to vote on increasing the City's revenue in November 2024. However, it's not simply about raising revenue; it's about unlocking the potential of our city and ensuring that every neighborhood thrives. By dedicating funds to improve essential neighborhood services, modernizing our aging infrastructure, and maintaining the safety of our families, we're laying the foundation for a more resilient and prosperous San Diego. By making the investments needed to upgrade infrastructure and address deferred maintenance, we can prevent more costly repairs in the future, saving taxpayers money over time.

As Mayor of San Diego, I'm proud to say that the dividends of our Build Better SD initiative are truly beginning to manifest. This innovative program, designed to streamline and enhance the efficiency of how we allocate Development Impact Fees (DIF), is proving to be a game-changer for our city's infrastructure development by addressing our infrastructure needs more holistically across San Diego, ensuring that funding is directed towards high-priority projects. The Fiscal Year 2025 Proposed Budget reflects this strategic shift, with an allocation of \$9.6 million in Citywide DIF funds for parks projects, another \$11.4 million for mobility projects, and \$1.5 million earmarked for Fire-Rescue projects. Additionally, we're deploying \$18.7 million in legacy DIF funds to community-based projects that will make a tangible difference in the lives of our residents. Beyond these allocations, we're also investing \$13.7 million in improvements for Mission Bay Park and \$7.4 million for enhancements to our other regional parks.

Continuing with my dedication to the welfare and development of San Diego's younger generation, this budget continues to maximize the "Employ + Empower" youth workforce training program. Thanks to \$18.5 million in State funding for this program, we will continue to offer young individuals aged 16 to 30 the chance to engage in paid internships and job training opportunities right here with the City of San Diego. This budget includes funding for many opportunities within nearly every City department to boost youth employment and to usher in a new era of public servants who are as diverse and dynamic as our city itself. This is more than just a program; it's a pathway to empowerment for our city's youth, ensuring they have the tools, resources, and support they need to thrive and contribute to our community.

This budget is a plan for protecting our progress, addressing immediate needs while laying the groundwork for sustainable growth. We are tackling the structural budget deficit with a careful balance of reductions and investments, ensuring that our city remains vibrant and resilient. Our

# Mayor's Message

commitment to enhancing public services, from increasing shelter beds for people experiencing homelessness to streamlining housing development and ensuring our streets and infrastructure are robust and reliable, is unwavering. The investments we make today in public safety, infrastructure, and our youth promise to yield dividends for generations to come. As your Mayor, I pledge to continue steering our city with a vision that embraces all San Diegans, fostering a community that is inclusive, dynamic, and thriving. Together, we are building a San Diego that not only addresses today's challenges but also secures a bright and prosperous future for all.

Sincerely,

A handwritten signature in black ink that reads "Todd Gloria". The signature is written in a cursive, flowing style.

Todd Gloria  
Mayor

# Guide to the Budget

## Introduction

Volume II contains the budget information for City departments and funds. **The sections that are bolded below are included at the department level.** The other sections/tables are included at the department and fund level. The following sections may be included in the department budget pages:

- **Description**
- **Goals and Objectives**
- **Budget Equity Impact Statement**
- **Key Performance Indicators**
- **Department Summary**
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

## Description

This section is a brief overview of the department, or fund which includes its purpose, mission and vision statements, and the services it provides.

## Goals and Objectives

This section lists the goals and objectives that make up the action plan for a department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

## Budget Equity Impact Statement

The Budget Equity Impact Statement (BEIS) is a brief summary of how a department's budget addresses identified disparities. This statement includes examples of equity highlights from the current fiscal year. It also includes a response to Equity Lens questions for both ongoing operations and budget adjustments to provide a holistic overview of how equity is prioritized and addressed within each Department's budget. The summary highlights Equity Opportunities to implement changes, both in the specific goals, objectives, and clear metrics to address disparities.

This short summary will describe how each Department's budget will directly benefit a specific neighborhood or City employee, in addition to identifying operational impacts, potential unintended consequences and/or burdens connected to a specific budget request. The BEIS also captures opportunities to realign ongoing Base Budgets and Budget Adjustments to address identified disparities.

Below is the template that departments completed. Each department page (fund pages do not include this statement) displays their respective Budget Equity Impact Statement.

## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Up to three examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• Example 1</li> <li>• Example 2</li> <li>• Example 3</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes/No/N/A</b>            If yes, elaborate.</p> <p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>Yes/No/N/A</b>            If yes, elaborate.</p>

## Key Performance Indicators

This section lists the Key Performance Indicators (KPIs) identified by the department. These indicators show the results or outcomes of the department's performance. They help readers evaluate City services and enables the City to quantify service levels for all departments.

The table displays a performance indicator and definition along with the prior year baseline, current year projected performance and the department goal. The table below shows how it will be displayed on each department page.

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Performance Indicator 1	Indicator Definition 1	19	21	28
Performance Indicator 2	Indicator Definition 2	14	18	24
Performance Indicator 3	Indicator Definition 3	N/A	70%	100%

# Guide to the Budget

## Department Summary

The Department Summary table summarizes positions, operating expenditures, and revenue. Grant Funds and Capital Improvement Program (CIP) projects are not included in these tables.

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	386.73	389.73	403.73	14.00
Personnel Expenditures	\$ 59,785,578	\$ 62,875,251	\$ 68,441,444	\$ 5,566,193
Non-Personnel Expenditures	3,756,511	5,924,084	6,464,486	540,402
<b>Total Department Expenditures</b>	<b>\$ 63,542,089</b>	<b>\$ 68,799,335</b>	<b>\$ 74,905,930</b>	<b>\$ 6,106,595</b>
<b>Total Department Revenue</b>	<b>\$ 4,124,393</b>	<b>\$ 3,910,296</b>	<b>\$ 3,748,965</b>	<b>\$ (161,331)</b>

**Note:** In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the Fiscal Year 2024 Budget column by revenue and expenditure category may not match the Fiscal Year 2024 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

## Department Expenditures and Personnel

The Department Expenditures and Department Personnel tables display expenditures and budgeted full-time equivalent (FTE) positions by fund and division.

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Division 1	\$ 17,193,473	\$ 18,363,492	\$ 20,452,213	\$ 2,088,721
Division 2	14,437,266	15,804,422	16,420,193	615,771
Division 3	6,041,481	6,591,973	7,373,630	781,657
Division 4	16,638,267	17,660,631	17,252,986	(407,645)
Division 5	861,810	1,029,908	1,695,893	665,985
Division 6	8,369,793	9,348,909	11,711,015	2,362,106
<b>Total</b>	<b>\$ 63,542,089</b>	<b>\$ 68,799,335</b>	<b>\$ 74,905,930</b>	<b>\$ 6,106,595</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Division 1	84.35	83.35	89.35	6.00
Division 2	85.10	86.35	88.35	2.00
Division 3	40.48	39.48	43.48	4.00
Division 4	130.80	134.55	133.55	(1.00)
Division 5	9.00	9.00	13.00	4.00
Division 6	37.00	37.00	36.00	(1.00)
<b>Total</b>	<b>386.73</b>	<b>389.73</b>	<b>403.73</b>	<b>14.00</b>

# Guide to the Budget

## Significant Budget Adjustments

The Significant Budget Adjustments table lists key program expenditure, revenue, and personnel changes by fund. Impacts and a description of the adjustments are also briefly described.

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00 \$	326,383 \$	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Support for Information Technology</b>	0.00	(9,957)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Non-Discretionary Adjustment</b>	0.00	(12,957)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>One-Time Additions and Annualizations</b>	0.00	(91,251)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	0.00 \$	212,218 \$	-

## Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories by fund. This is broken down by Personnel and Non-Personnel Expenditures.

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 38,800,908	\$ 42,959,385	\$ 48,591,253	\$ 5,631,868
Fringe Benefits	26,144,872	25,482,059	27,968,840	2,486,781
<b>PERSONNEL SUBTOTAL</b>	64,945,780	68,441,444	76,560,093	8,118,649
<b>NON-PERSONNEL</b>				
Supplies	\$ 225,288	\$ 376,913	\$ 345,517	(31,396)
Contracts & Services	1,827,578	2,378,609	2,418,733	40,124
<i>External Contracts &amp; Services</i>	861,275	1,491,080	1,491,080	-
<i>Internal Contracts &amp; Services</i>	966,303	887,529	927,653	40,124
Information Technology	2,599,871	3,511,998	2,927,396	(584,602)
Energy and Utilities	42,138	46,842	48,749	1,907
Other	60,211	147,124	147,124	-
Capital Expenditures	-	3,000	3,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	4,755,085	6,464,486	5,890,519	(573,967)
<b>Total</b>	<b>\$ 69,700,865</b>	<b>\$ 74,905,930</b>	<b>\$ 82,450,612</b>	<b>\$ 7,544,682</b>

# Guide to the Budget

## Revenues by Category

The Revenues by Category table displays budgeted revenues by category and by fund.

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 3,425,437	\$ 3,448,162	\$ 3,395,465	\$ (52,697)
Fines Forfeitures and Penalties	619,458	300,000	300,000	-
Licenses and Permits	1,804	3,500	3,500	-
Other Revenue	57,401	-	-	-
Rev from Money and Prop	(905)	-	-	-
Rev from Other Agencies	15	158,634	50,000	(108,634)
Transfers In	21,183	-	-	-
<b>Total</b>	<b>\$ 4,124,393</b>	<b>\$ 3,910,296</b>	<b>\$ 3,748,965</b>	<b>\$ (161,331)</b>

## Personnel Expenditures

The Personnel Expenditures table displays the budgeted positions over three fiscal years, salary ranges by job classification, total budgeted expenditures, special assignment pays, and fringe benefits by fund.

Job Number	Job Title / Wages	FY2023 Actual	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
21000000	Job Classification 1	1.00	1.00	1.00	\$ 42,047 - 251,127	\$ 209,729
20001233	Job Classification 2	2.00	2.00	2.00	56,929 - 209,339	173,500
20001252	Job Classification 3	1.00	1.00	1.00	71,693 - 271,584	234,780
21000001	Job Classification 4	1.00	1.00	1.00	56,929 - 209,339	148,428
20001135	Job Classification 5	17.00	17.00	17.00	34,070 - 184,017	1,794,340
	Special Assignment Pay 1					41,946
	Special Assignment Pay 2					5,274
<b>FTE, Salaries, and Wages Subtotal</b>		<b>22.00</b>	<b>22.00</b>	<b>22.00</b>		<b>\$ 2,607,997</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 11,608	\$ 12,181	\$ 13,082	\$ 901
Flexible Benefits	290,682	298,239	323,733	25,494
Insurance	1,290	-	-	-
Long-Term Disability	9,998	9,266	8,962	(304)
Medicare	32,653	33,506	37,129	3,623
Other Post-Employment Benefits	131,147	128,751	125,158	(3,593)
Retiree Medical Trust	3,564	3,888	4,396	508
Retirement 401 Plan	3,485	3,440	5,763	2,323
Retirement ADC	504,174	592,181	595,421	3,240
Retirement DROP	5,881	6,092	6,397	305
Risk Management Administration	21,623	22,281	25,630	3,349
Supplemental Pension Savings Plan	138,790	154,578	155,869	1,291
Unemployment Insurance	3,385	3,374	3,252	(122)
Workers' Compensation	2,403	13,687	11,019	(2,668)
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,160,681</b>	<b>\$ 1,281,464</b>	<b>\$ 1,315,811</b>	<b>\$ 34,347</b>
<b>Total Personnel Expenditures</b>			<b>\$ 3,923,808</b>	



# Guide to the Budget

## Revenue and Expense Statement

The Revenue and Expense Statement table presents all revenues and expenses (Operating and Capital), reserves, and fund balance information for each budgeted non-General Fund. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Fund Name 1	FY2023 Actual	FY2024 Budget	FY2025 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 7,362,146	\$ 13,782,094	\$ 17,032,922
Continuing Appropriation - CIP	10,389,887	11,643,134	8,330,649
Operating Reserve	2,247,600	2,810,720	2,810,720
Pension Stability Reserve	104,079	104,079	104,079
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 20,103,712</b>	<b>\$ 28,340,026</b>	<b>\$ 28,278,370</b>
<b>REVENUE</b>			
Charges for Services	\$ 29,930,902	\$ 20,870,347	\$ 23,470,347
<b>TOTAL REVENUE</b>	<b>\$ 29,930,902</b>	<b>\$ 20,870,347</b>	<b>\$ 23,470,347</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 50,034,614</b>	<b>\$ 49,210,373</b>	<b>\$ 51,748,717</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 412,376	\$ 3,510,000	\$ 2,000,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 412,376</b>	<b>\$ 3,510,000</b>	<b>\$ 2,000,000</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 4,990,548	\$ 5,347,215	\$ 5,861,596
Fringe Benefits	3,607,307	3,995,384	3,965,834
Supplies	1,518,310	1,830,946	1,975,236
Contracts & Services	7,385,852	6,755,977	7,191,087
Information Technology	277,521	415,027	404,071
Energy and Utilities	2,227,890	2,354,205	2,459,378
Other Expenses	16,502	42,820	42,820
Transfers Out	-	66,088	66,088
Capital Expenditures	-	22,650	22,650
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 20,023,930</b>	<b>\$ 20,830,312</b>	<b>\$ 21,988,760</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 1,258,281	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 1,258,281</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 21,694,587</b>	<b>\$ 24,340,312</b>	<b>\$ 23,988,760</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 11,643,134	\$ 11,643,134	\$ 8,330,649
Operating Reserve	2,810,720	2,810,720	2,810,720
Pension Stability Reserve	104,079	104,079	104,079
<b>TOTAL RESERVES</b>	<b>\$ 14,557,933</b>	<b>\$ 14,557,933</b>	<b>\$ 11,245,448</b>
<b>BALANCE</b>	<b>\$ 13,782,093</b>	<b>\$ 10,312,128</b>	<b>\$ 16,514,509</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 50,034,614</b>	<b>\$ 49,210,373</b>	<b>\$ 51,748,717</b>

# Table of Contents

Capital Outlay Fund .....	9
City Attorney.....	15
City Auditor.....	29
City Clerk.....	39
City Council.....	51
City Planning.....	81
City Treasurer.....	99
Citywide Program Expenditures.....	113
Communications.....	121
Compliance.....	133
Convention Center .....	143
Cultural Affairs .....	151
Department of Finance .....	163
Department of Information Technology .....	173
Development Services.....	199
Economic Development .....	219
Engineering and Capital Projects .....	247
Environmental Services.....	259
Ethics Commission .....	287
Fire and Lifeguard Facilities Fund .....	297
Fire-Rescue .....	303
Gas Tax Fund.....	325
General Services .....	333
Government Affairs .....	351
Homelessness Strategies and Solutions .....	361
Human Resources .....	371
Infrastructure Fund.....	381
Library.....	361
Long Range Property Management Fund.....	399
Low and Moderate Income Housing Asset Fund .....	405
Mission Bay and Balboa Park Improvement Fund.....	413
Mission Bay Park Improvement Fund .....	419

Office of Boards and Commissions .....	425
Office of Emergency Services .....	433
Office of the Chief Operating Officer .....	443
Office of the Commission on Police Practices .....	449
Office of the IBA .....	459
Office of the Mayor .....	467
Parks and Recreation.....	473
Performance and Analytics.....	501
Personnel.....	509
Police .....	519
Public Safety Services and Debt Service Fund .....	539
Public Utilities .....	545
Purchasing and Contracting .....	581
Race and Equity.....	595
Risk Management .....	607
San Diego Regional Parks Improvement Fund .....	617
Special Events and Filming.....	623
Special Promotional Programs.....	631
Storm Drain Fund.....	639
Stormwater .....	645
Strategic Capital Projects .....	657
Sustainability and Mobility.....	663
TransNet .....	683
Transportation .....	691
Zoological Exhibits Maintenance Fund.....	707

# **Capital Outlay Fund**



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## Capital Outlay Fund



### Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City-owned property. The Capital Outlay Fund is used exclusively for the acquisition, construction, and completion of permanent public improvements. Capital projects benefiting from this fund are typically managed and maintained by asset-managing General Fund departments.

# Capital Outlay Fund

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	7,306,321	4,045,098	4,041,248	(3,850)
<b>Total Department Expenditures</b>	<b>\$ 7,306,321</b>	<b>\$ 4,045,098</b>	<b>\$ 4,041,248</b>	<b>\$ (3,850)</b>
<b>Total Department Revenue</b>	<b>\$ 246,592</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Capital Outlay Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Capital Outlay Fund	\$ 7,306,321	\$ 4,045,098	\$ 4,041,248	\$ (3,850)
<b>Total</b>	<b>\$ 7,306,321</b>	<b>\$ 4,045,098</b>	<b>\$ 4,041,248</b>	<b>\$ (3,850)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ (3,850)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Total</b>	<b>0.00</b>	<b>\$ (3,850)</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Fringe Benefits	\$ -	\$ -	\$ -	-
<b>PERSONNEL SUBTOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NON-PERSONNEL</b>				
Transfers Out	\$ 4,045,371	\$ 4,045,098	\$ 4,041,248	(3,850)
Capital Expenditures	3,260,950	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>7,306,321</b>	<b>4,045,098</b>	<b>4,041,248</b>	<b>(3,850)</b>
<b>Total</b>	<b>\$ 7,306,321</b>	<b>\$ 4,045,098</b>	<b>\$ 4,041,248</b>	<b>\$ (3,850)</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 246,592	\$ -	\$ -	-
<b>Total</b>	<b>\$ 246,592</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>



# Capital Outlay Fund

## Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 20,658,653	\$ 16,434,874	\$ 12,389,776
Continuing Appropriation - CIP	7,932,638	4,205,753	3,705,753
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 28,591,291</b>	<b>\$ 20,640,627</b>	<b>\$ 16,095,529</b>
<b>REVENUE</b>			
Other Revenue	\$ 246,592	\$ -	\$ -
<b>TOTAL REVENUE</b>	<b>\$ 246,592</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 28,837,883</b>	<b>\$ 20,640,627</b>	<b>\$ 16,095,529</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 123,387	\$ -	\$ -
<b>TOTAL CIP EXPENSE</b>	<b>\$ 123,387</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OPERATING EXPENSE</b>			
Transfers Out	\$ 4,045,371	\$ 4,045,098	\$ 4,041,248
Capital Expenditures	3,260,950	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 7,306,321</b>	<b>\$ 4,045,098</b>	<b>\$ 4,041,248</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 767,548	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 767,548</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 8,197,256</b>	<b>\$ 4,045,098</b>	<b>\$ 4,041,248</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 4,205,753	\$ 4,205,753	\$ 3,705,753
<b>TOTAL RESERVES</b>	<b>\$ 4,205,753</b>	<b>\$ 4,205,753</b>	<b>\$ 3,705,753</b>
<b>BALANCE</b>	<b>\$ 16,434,874</b>	<b>\$ 12,389,776</b>	<b>\$ 8,348,528</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 28,837,883</b>	<b>\$ 20,640,627</b>	<b>\$ 16,095,529</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



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**City Attorney**



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## Description

The City Attorney's Office protects the people of San Diego by serving as chief legal counsel to the City of San Diego's elected officials and operational departments; prosecuting and defending civil cases involving the City; and as the City's prosecutor by holding accountable those who violate local and state laws.

The Office is divided into six divisions:

The Civil Advisory Division serves as general counsel to the City of San Diego. This Division advises the City Council, Mayor, and all City departments on all civil matters involving the City, including contracts, personnel matters, and City governance. The Assistant City Attorney for Council Relations and Specialized Services and her team work directly with City Council members and independent departments to accomplish their priorities. The Assistant City Attorney for Mayoral Departments and her team work directly with the Mayor and City department directors on day-to-day operational issues.

The Civil Litigation Division defends and prosecutes more than 200 new civil lawsuits involving the City and its officials and employees each year. Its attorneys hold contractors accountable, protect City assets from frivolous lawsuits, and identify legal issues early to minimize liability and keep important City projects on track. It also houses specialty programs, including the City Attorney's Gun Violence Response Unit, which secures Gun Violence Restraining Orders to prevent gun violence by those who pose a risk to themselves and others.

The Criminal Division prosecutes criminal misdemeanors committed within the City's jurisdiction and assists victims of crime in navigating the criminal justice system.

The Community Justice Division protects the quality of life in our communities by enforcing laws relating to health and safety, substandard housing, nuisance, and zoning. The Division also manages diversion and collaborative court programs intended to prevent recidivism by offering offenders education, treatment, and employment opportunities in lieu of criminal prosecution. These programs

# City Attorney

include the Community Justice Initiative and the Prosecution and Law Enforcement Assisted Diversion Services (PLEADS) program.

The Administration Division, managed by the City Attorney's General Counsel, is responsible for managing the Office's personnel, budgeting, accounting, information technology, recruitment, training, hiring, and contract management. The Division includes the Workers Compensation Unit and a team of employment and labor attorneys who advise the administration on human resource and collective bargaining matters.

Your Safe Place - A Family Justice Center is a division of the City Attorney's Office that provides free, confidential, and comprehensive services to anyone who has experienced domestic violence, family violence, elder abuse, sexual assault, or sex trafficking. The team at Your Safe Place (YSP) works with dedicated community partners and volunteers to provide judgment-free services that empower clients to become survivors and move forward with their lives. YSP's services include personal safety planning, housing support and financial security, protection from gun violence, legal and immigration services, domestic violence restraining orders, mental health counseling, forensic examinations, sex trafficking-specific services, military advocacy, and personalized wardrobes.

The City Attorney directly manages all Assistant City Attorneys, the Chief Ethics and Compliance Officer, the Communications Chief, Chief of Policy and Legislative Affairs, and the Senior Chief Deputy City Attorney who supervises the Affirmative Civil Enforcement Unit.

## ***The vision is:***

To stay engaged in the lives of San Diegans so that we can prioritize community needs.

## ***The mission is:***

• To protect San Diego by keeping our communities healthy and safe. • To protect taxpayers by safeguarding the City's limited resources and providing its officials with solid legal advice and day-to-day guidance. • To protect our natural resources, our quality of life, and our most vulnerable residents.

## Goals and Objectives

### ***Goal 1: Protect our most vulnerable citizens with effective programs that target domestic violence, human trafficking, elder abuse, sex crimes, hate crimes, and gun violence.***

- We look forward to launching a game-changing program to prevent homelessness among the survivors of domestic violence by opening a new housing facility specifically designed to create a supportive environment for survivors and their families. This new facility will mark a major milestone in our commitment to provide end-to-end services for the victims of domestic violence as they rebuild their lives.
- Support victims of domestic violence and human trafficking by increasing victim services programs at YSP, expanding outreach efforts, and reaching vulnerable populations by removing cultural, geographic, and language barriers. We are seeking funding to add a Care Coordinator to work with clients harmed by domestic violence, sexual assault, sex trafficking, intra-family violence, and elder or dependent adult abuse.
- Create a sexual assault center at YSP to expand services related to sexual assault, sex trafficking, youth programming for children/teens, LGBTQIA+ community, court support, Native Americans, and other programming.

# City Attorney

- Strengthen support for the victims of domestic crimes by providing services such as court accompaniment and copies of criminal protective orders (restraining orders) to victims more quickly and reliably. For this reason, we are seeking funding for an additional Victim Services Coordinator in our Criminal Division to assist with implementation of Marsy's Law and other mandates.
- Improve communication with domestic abuse clients by acquiring a new Case Management System at YSP.

**Goal 2: *Improve public safety and further reduce gun violence through targeted enforcement and training.***

- Expand the success of the office's Gun Violence Response Unit by strengthening partnerships with the U.S. Attorney's Office, the California Attorney General's Office, the California Legislature, the San Diego Superior Court, and the San Diego Police Department.
- Provide targeted resources that further our efforts to secure life-saving GVROs and to interact with community members who have suffered from gun violence and other trauma.
- Increase our Office's non-law enforcement gun violence intervention opportunities through victim services.
- Lead implementation of state legislation designed to prevent the presence of concealed weapons in sensitive public areas, which was recently passed and is currently under review by the Court system.

**Goal 3: *Strengthen City governance through improved transparency.***

- Following on our past proposals to create an Office of Transparency, we have again requested budget support for additional deputies to quickly respond to Public Records Act requests.

**Goal 4: *Expand equity within the City Attorney's Office and across the City.***

- Continue to lead by example within the legal community by working aggressively to diversify our workforce, including a continued commitment to participate in the City's successful Employ and Empower program for management interns.
- Improve recruitment and retention of a diverse, highly qualified workforce.
- Use the Office's civil enforcement powers through the Affirmative Civil Enforcement Unit to obtain justice for victims of wage theft, consumer fraud, employment misclassification, and other crimes that impact vulnerable populations.

**Goal 5: *Preserve City funds by seeking additional external funding while seeking savings and efficiencies internally in order to deliver taxpayers more value for their tax dollar.***

- Work with City departments to prevent foreseeable lawsuits through the identification and mitigation of recurring issues.
- Champion ethical reforms to ensure transparency in City decisions and expenditures and to help City decision-makers better assess risk. Such reforms include the expansion of ex parte disclosure requirements, conflict checks for board appointments, revisions to the lobbying ordinance, and stronger oversight by the Ethics Commission.
- Develop and implement programs to keep people out of the criminal justice system by addressing the root causes of their behavior.
- Continue to expand the PLEADS program, which diverts people struggling with drug addiction from the criminal justice system and connects them with support services, providing significant cost savings for taxpayers. Explore a similar program for those experiencing homelessness.
- Secure appropriate staffing levels for the Civil Litigation Division so that it can defend the City against an expanding volume of increasingly complex lawsuits without reliance on outside counsel.
- Protect taxpayers by taking proactive steps to reduce litigation costs.





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## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- The Office dedicates more than \$17.0 million – over 20% - of its base budget to address inequities and disparities in the communities we serve.
- Once again, this year, our Office led the state in obtaining gun violence restraining orders necessary to disarm dangerous individuals. In recognition of this leadership, state leaders asked our Office to launch an expanded training program to help protect those living in communities traditionally underserved by law enforcement on the issue of gun violence prevention. The Affirmative Civil Enforcement Unit has initiated civil actions to address environmental justice, patient dumping, wage theft, and consumer fraud. This year, our Office ensured the distribution of funds from the \$46.5 million settlement we achieved on behalf of workers at the supermarket giant Instacart. The workers had been unfairly classified as independent contractors and deprived of millions in overtime pay and other benefits. More than 300,000 workers around the state were impacted.
- The Criminal and Community Justice divisions have developed units and programs targeting domestic violence and sex crimes in conjunction with services to help victims of these crimes; enforcing standards to protect low-income elderly and dependent adults in need of housing and medical intervention; addressing substandard housing while providing relocation assistance to victims; leading prosecutorial efforts to hold accountable those who commit hate crimes against protected individuals; working proactively to develop collaborative court programs that offer alternatives to the criminal justice system; and so much more. Our Office recently took part in a joint operation with the SDPD Vice Unit to close down a massage parlor that served as a front for illegal prostitution and also appears to have engaged in human trafficking, although the full investigation into this matter is ongoing.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

The City Attorney's Office has long prioritized addressing inequities and disparities within the City using the Office's civil and criminal law enforcement assets to assist in achieving equitable outcomes for communities of concern. Some examples of such budgetary investments include: \$1.5 million to staff the Affirmative Civil Enforcement Unit. \$262,000 to staff the Criminal Division's LIFT Lifesaving Interventions for Treatment/Conservatorship Unit. \$900,000 to staff the Gun Violence Response Unit. \$5.5 million to staff the Domestic Violence and Sex Crimes Unit. \$1.7 million to staff YSP. \$3.6 million to staff both participation in the Unsafe Facilities Task Force and the Office's Substandard Housing Unit. \$1.4 million to staff Office prosecutorial efforts to stop hate crimes. \$2.1 million to staff our partnership with the collaborative courts program. The Office regularly assesses its deployment of assets to adjust as necessary.

**Budget Adjustment(s)**

*Do the Budget Adjustments address a disparity?*

**Yes**

. On their face, the requested budget adjustments are not applicable to the budget equity lens process. However, virtually all requests are tied to the existing base budget equity impact, as noted: Addition of \$91,000 - to maintain the YSP case management system, facilitating continued victim services. Addition of 1.00 Program Coordinator for YSP, \$166,520 – supporting implementation of sexual assault center. Addition of 2.00 Victim Services Coordinators, Criminal Division and YSP, currently supplemental, \$172,026 – augments budgeted personnel of the critical life-line DV Unit. Addition of 1.00 Deputy City Attorney and 1.00 Victim Services Coordinator, Criminal Division, currently supplemental, \$281,239 – augments budgeted and partially grant-funded personnel in nationally recognized Gun Violence Response Unit.

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	403.73	406.73	420.53	13.80
Personnel Expenditures	\$ 70,994,570	\$ 77,763,560	\$ 79,381,671	\$ 1,618,111
Non-Personnel Expenditures	6,972,126	6,045,674	6,333,056	287,382
<b>Total Department Expenditures</b>	<b>\$ 77,966,696</b>	<b>\$ 83,809,234</b>	<b>\$ 85,714,727</b>	<b>\$ 1,905,493</b>
<b>Total Department Revenue</b>	<b>\$ 4,105,272</b>	<b>\$ 4,122,347</b>	<b>\$ 5,503,944</b>	<b>\$ 1,381,597</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Civil Advisory	\$ 22,118,981	\$ 24,354,080	\$ 26,733,214	\$ 2,379,134
Civil Litigation	16,369,839	18,426,765	18,614,345	187,580
Community Justice	7,689,901	8,635,924	8,053,864	(582,060)
Criminal Litigation	18,339,236	19,673,134	19,576,419	(96,715)
Management/Administration	11,958,237	11,055,656	10,165,775	(889,881)
Your Safe Place	1,490,501	1,663,675	2,571,110	907,435
<b>Total</b>	<b>\$ 77,966,696</b>	<b>\$ 83,809,234</b>	<b>\$ 85,714,727</b>	<b>\$ 1,905,493</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Civil Advisory	89.35	94.35	106.12	11.77
Civil Litigation	88.35	86.35	84.35	(2.00)
Community Justice	43.48	44.48	41.48	(3.00)
Criminal Litigation	133.55	134.55	135.58	1.03
Management/Administration	36.00	34.00	37.00	3.00
Your Safe Place	13.00	13.00	16.00	3.00
<b>Total</b>	<b>403.73</b>	<b>406.73</b>	<b>420.53</b>	<b>13.80</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 2,015,185	\$ -
<b>Support for Civil Advisory - Engineering &amp; Capital Projects</b> Addition of 2.00 Deputy City Attorneys and one-time non-personnel expenditures to support the Civil Advisory Division's work with the Engineering & Capital Projects Department for the Capital Improvements Program.	2.00	657,464	657,464

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Employ and Empower Program Support</b> Addition of 7.55 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	7.55	299,574	299,574
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	286,143	-
<b>Support for Your Safe Place – A Family Justice Center</b> Addition of 3.00 Victim Services Coordinators, one-time non-personnel expenditures, and associated revenue to support the Family Justice Center.	3.00	258,039	258,039
<b>Support for Your Safe Place – A Family Justice Center</b> Addition of 1.00 Program Coordinator, one-time non-personnel expenditures, and associated revenue to support the implementation of a sexual assault center at Your Safe Place.	1.00	166,520	166,520
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	139,739	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	59,007	-
<b>Support for Civil Advisory</b> Addition of 0.25 Deputy City Attorney to make this partially budgeted position whole.	0.25	13,714	-
<b>Support for Management and Administration Division</b> Addition of 1.00 Account Clerk and associated one-time non-personnel expenditures to support the department's accounts payable and accounts receivable work.	1.00	5,194	-
<b>Transfer of Resource Access Program</b> Transfer of 1.00 Program Manager from the Office of the City Attorney to the Fire-Rescue Department associated with the Resource Access Program.	(1.00)	(134,596)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(160,000)	-
<b>Reduction in Personnel Expenditures</b> Reduction in personnel expenditures to meet the Fiscal Year 2025 reduction target.	0.00	(1,700,490)	-
<b>Total</b>	<b>13.80</b>	<b>\$ 1,905,493</b>	<b>\$ 1,381,597</b>

# City Attorney

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 43,535,018	\$ 49,769,280	\$ 51,483,741	\$ 1,714,461
Fringe Benefits	27,459,551	27,994,280	27,897,930	(96,350)
<b>PERSONNEL SUBTOTAL</b>	<b>70,994,570</b>	<b>77,763,560</b>	<b>79,381,671</b>	<b>1,618,111</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 261,692	\$ 345,517	\$ 352,617	\$ 7,100
Contracts & Services	3,568,156	2,418,733	2,733,573	314,840
<i>External Contracts &amp; Services</i>	<i>2,647,221</i>	<i>1,491,080</i>	<i>1,509,080</i>	<i>18,000</i>
<i>Internal Contracts &amp; Services</i>	<i>920,935</i>	<i>927,653</i>	<i>1,224,493</i>	<i>296,840</i>
Information Technology	3,015,143	3,082,396	3,067,135	(15,261)
Energy and Utilities	53,080	48,904	47,607	(1,297)
Other	74,056	147,124	129,124	(18,000)
Capital Expenditures	-	3,000	3,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>6,972,126</b>	<b>6,045,674</b>	<b>6,333,056</b>	<b>287,382</b>
<b>Total</b>	<b>\$ 77,966,696</b>	<b>\$ 83,809,234</b>	<b>\$ 85,714,727</b>	<b>\$ 1,905,493</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 4,067,999	\$ 3,768,847	\$ 5,150,444	\$ 1,381,597
Fines Forfeitures and Penalties	1,300	300,000	300,000	-
Licenses and Permits	1,466	3,500	3,500	-
Other Revenue	37,108	-	-	-
Rev from Other Agencies	(2,601)	50,000	50,000	-
<b>Total</b>	<b>\$ 4,105,272</b>	<b>\$ 4,122,347</b>	<b>\$ 5,503,944</b>	<b>\$ 1,381,597</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	1.00	2.00	\$ 46,777 - 56,281	\$ 101,088
20000012	Administrative Aide 1	2.00	2.00	2.00	55,036 - 66,266	130,213
20000024	Administrative Aide 2	0.00	0.00	1.00	63,360 - 76,360	63,360
20001076	Assistant City Attorney	5.00	5.00	5.00	123,203 - 491,871	1,400,463
20001154	Assistant for Community Outreach	2.00	2.00	2.00	36,814 - 235,656	340,670
20000041	Assistant Management Analyst	1.00	1.00	1.00	66,179 - 80,424	80,424
20000050	Assistant Management Analyst	2.00	2.00	0.00	66,179 - 80,424	-
20000119	Associate Management Analyst	4.00	4.00	4.00	80,424 - 97,203	352,841
20000171	Auto Messenger 1	2.00	2.00	2.00	36,814 - 42,517	79,331
20001070	City Attorney	1.00	1.00	1.00	238,479 - 238,479	238,479
20000610	City Attorney Investigator	25.00	25.00	25.00	90,911 - 110,028	2,700,004
90000610	City Attorney Investigator - Hourly	0.90	0.90	0.90	90,911 - 110,028	81,820
20000539	Clerical Assistant 2	17.00	17.00	11.00	44,505 - 53,638	563,918
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	36,814 - 163,775	125,233

# City Attorney

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000351	Court Support Clerk 1	16.00	15.00	21.00	46,865 - 56,412	1,020,384
20000353	Court Support Clerk 2	21.00	22.00	22.00	49,049 - 59,231	1,251,971
20001117	Deputy City Attorney	171.25	173.25	175.50	90,417 - 281,482	30,796,306
90001117	Deputy City Attorney - Hourly	0.98	0.98	0.98	90,417 - 281,482	182,230
20001258	Deputy City Attorney - Unrepresented	6.00	6.00	6.00	90,417 - 281,482	1,330,446
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	187,496
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20001220	Executive Director	1.00	1.00	1.00	72,886 - 268,057	230,646
20000290	Information Systems Analyst 2	2.00	2.00	2.00	81,997 - 99,082	195,761
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
20000377	Information Systems Technician	1.00	1.00	1.00	64,584 - 77,846	77,846
90001128	Legal Intern - Hourly	3.25	3.25	3.25	52,633 - 64,016	171,056
20000587	Legal Secretary 2	35.00	36.00	36.00	78,435 - 94,865	3,262,347
90000587	Legal Secretary 2 - Hourly	0.35	0.35	0.35	78,435 - 94,865	27,452
20000911	Librarian 3	1.00	1.00	1.00	82,062 - 99,585	99,585
90001073	Management Intern - Hourly	0.00	0.00	7.55	36,814 - 45,925	277,948
20000756	Office Support Specialist	3.00	3.00	2.00	45,969 - 55,342	107,292
20000614	Paralegal	22.00	22.00	22.00	85,711 - 103,408	2,195,910
20000680	Payroll Specialist 2	2.00	2.00	2.00	54,075 - 65,305	115,828
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	40,944 - 248,983	144,021
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	109,700 - 132,881	132,882
20000741	Principal Clerk	1.00	1.00	1.00	58,750 - 71,094	71,094
20000380	Principal Legal Secretary	1.00	1.00	2.00	90,714 - 109,329	200,043
20000063	Principal Paralegal	1.00	1.00	1.00	104,085 - 125,169	125,169
20001234	Program Coordinator	3.00	3.00	4.00	36,814 - 214,004	578,218
20001222	Program Manager	4.00	4.00	3.00	72,886 - 268,057	447,413
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	99,672 - 120,799	602,183
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	99,672 - 120,799	120,799
20000927	Senior Clerk/Typist	9.00	9.00	9.00	52,633 - 63,469	554,511
20000843	Senior Legal Secretary	7.00	7.00	7.00	86,410 - 104,129	719,665
20000015	Senior Management Analyst	1.00	1.00	1.00	88,289 - 106,773	105,171
20000845	Senior Paralegal	5.00	5.00	5.00	94,363 - 113,633	560,211
20000916	Senior Public Information Officer	1.00	1.00	0.00	84,026 - 101,535	-
21000776	Senior Victim Services Coordinator	0.00	0.00	2.00	66,179 - 80,424	156,596
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
20001057	Victim Services Coordinator Adjust Budget To Approved Levels	9.00	9.00	12.00	56,398 - 67,906	776,249 (1,719,952)



# City Attorney

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Bilingual - Regular					107,744
	Budgeted Personnel					(1,604,131)
	Expenditure Savings					
	Chief Attorney Pay					248,774
	Lead/Supervising Attorney Pay					111,442
	Master Library Degree					4,979
	Other Certification Pays					5,206
	Overtime Budgeted					10,512
	Sick Leave - Hourly					1,499
	Standby Pay					5,501
	Termination Pay Annual Leave					331,825
	Vacation Pay In Lieu					597,376
<b>FTE, Salaries, and Wages Subtotal</b>		<b>403.73</b>	<b>406.73</b>	<b>420.53</b>		<b>\$ 51,483,741</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 2,649,961	\$ 319,274	\$ 315,097	\$ (4,177)
Flexible Benefits	5,009,096	5,139,354	5,403,095	263,741
Long-Term Disability	215,496	172,187	190,299	18,112
Medicare	672,884	709,476	744,256	34,780
Other Post-Employment Benefits	2,179,277	2,157,079	1,614,351	(542,728)
Retiree Medical Trust	68,028	80,752	87,685	6,933
Retirement 401 Plan	255,596	314,692	341,799	27,107
Retirement ADC	14,189,725	16,773,653	16,850,465	76,812
Retirement DROP	54,150	57,064	64,790	7,726
Risk Management Administration	531,278	488,095	540,321	52,226
Supplemental Pension Savings Plan	965,344	1,021,069	1,043,600	22,531
Unemployment Insurance	54,953	55,505	53,936	(1,569)
Workers' Compensation	613,763	706,080	648,236	(57,844)
<b>Fringe Benefits Subtotal</b>	<b>\$ 27,459,551</b>	<b>\$ 27,994,280</b>	<b>\$ 27,897,930</b>	<b>\$ (96,350)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 79,381,671</b>	



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**City Auditor**



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## Description

The Office of the City Auditor is an independent office that reports and is accountable to the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

### ***The vision is:***

Building public trust in government through GREATness in our work: GROWTH by owning our own personal and professional development; RESPECT by representing the office with integrity and treating all colleagues with consideration; EFFECTIVENESS by providing timely, objective, and accurate reviews of City programs and achieving solutions wherever problems are found; ACCOUNTABILITY by adhering to government auditing standards and committing to every project; TRUST by working on behalf of the San Diego community and conducting ourselves with high ethics, independence, and objectivity.

### ***The mission is:***

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the efficiency, effectiveness, and equity of City government.

## Goals and Objectives

**Goal 1:** *Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations. To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit work plan is prepared and presented to the Audit Committee each fiscal year. The audit work plan targets business processes and programs identified in the annual citywide risk assessment model.*

- The Office will move toward accomplishing this goal by focusing on the following objectives: Improve the performance of government programs and operations.
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources.
- Regularly report the status and encourage implementation of open recommendations.

**Goal 2:** *Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders. The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website.*

- The Office will move toward accomplishing this goal by focusing on the following objective: Provide audit results, including findings and recommendations, to relevant stakeholders.

**Goal 3:** *Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse reported via the City's Fraud Hotline. The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated.*

- The Office will move toward accomplishing this goal by focusing on the following objective: Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated.

# Budget Equity Impact Statement

<b>Equity Highlights</b>
<i>Examples from the current fiscal year.</i> <ul style="list-style-type: none"><li>• Audit of pedestrian safety identified measures to improve pedestrian safety by increasing evaluations and expanding reporting to ensure efficient and equitable use of resources.</li><li>• Audit of the City's classified hiring practices identified that the City's lengthy hiring process negatively impacts the efficiency and equity of services provided to the public.</li><li>• Investigations routinely evaluate and respond to allegations of inequity issues pertaining to City staff, City operations, and equity impacts on residents.</li></ul>
<b>Budget Equity Lens Summary</b>
<b>Ongoing Operations</b> <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i> <b>No</b> This would erode recent efforts to make OCA staff salaries competitive and would likely significantly affect OCA staff morale, recruiting, and retention.
<b>Budget Adjustment(s)</b> <i>Do the Budget Adjustments address a disparity?</i> <b>Yes</b> Per City Charter Section 39.1, the Audit Committee recommends the Office of the City Auditor's annual budget. At the January 24, 2024 Audit Committee meeting, the Audit Committee recommended the Office of the City Auditor's FY 2025 budget include an addition of \$180,000 for independent legal counsel, contingent upon voter approval of Measure A. \$180,000 is the estimated annual cost of independent legal counsel developed by the Department of Finance and the Independent Budget Analyst, as described in the fiscal impact statement for the ballot measure. In the March 2024 election, approximately 67 percent of voters supported Measure A. After further discussions with the Chair of the Audit Committee, it is likely that the process to implement Measure A and retain independent legal counsel will not be complete by the beginning of FY 2025.



**Key Performance Indicators**

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Audit Recommendations	Percentage of audit recommendations management agrees to implement	98%	98%	95%
Audit Work Plan <sup>1</sup>	Percentage of audit work plan completed during the fiscal year	81%	75%	90%
Hotline Investigation	Percentage of hotline investigation recommendations management agrees to implement	85%	100%	90%

<sup>1</sup> The target goal was not met due to staffing vacancies during the first half of the fiscal year.

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	22.00	24.00	24.00	0.00
Personnel Expenditures	\$ 3,686,140	\$ 4,462,000	\$ 4,866,760	\$ 404,760
Non-Personnel Expenditures	636,110	642,700	840,437	197,737
<b>Total Department Expenditures</b>	<b>\$ 4,322,250</b>	<b>\$ 5,104,700</b>	<b>\$ 5,707,197</b>	<b>\$ 602,497</b>
<b>Total Department Revenue</b>	<b>\$ 749</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
City Auditor	\$ 4,322,250	\$ 5,104,700	\$ 5,707,197	\$ 602,497
<b>Total</b>	<b>\$ 4,322,250</b>	<b>\$ 5,104,700</b>	<b>\$ 5,707,197</b>	<b>\$ 602,497</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
City Auditor	22.00	24.00	24.00	0.00
<b>Total</b>	<b>22.00</b>	<b>24.00</b>	<b>24.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 473,047	\$ -
<b>Independent Legal Counsel</b> Addition of non-personnel expenditures to support independent legal counsel as approved by voters.	0.00	180,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	19,764	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(2,027)	-
<b>Reduction of Personnel Expenditures</b> Reduction of one-time personnel expenditures associated with savings resulting from vacant positions.	0.00	(68,287)	-
<b>Total</b>	<b>0.00</b>	<b>\$ 602,497</b>	<b>\$ -</b>

# City Auditor

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,511,085	\$ 3,089,346	\$ 3,460,448	\$ 371,102
Fringe Benefits	1,175,056	1,372,654	1,406,312	33,658
<b>PERSONNEL SUBTOTAL</b>	<b>3,686,140</b>	<b>4,462,000</b>	<b>4,866,760</b>	<b>404,760</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 12,968	\$ 13,631	\$ 12,281	\$ (1,350)
Contracts & Services	448,799	457,159	658,273	201,114
<i>External Contracts &amp; Services</i>	411,701	420,283	600,283	180,000
<i>Internal Contracts &amp; Services</i>	37,097	36,876	57,990	21,114
Information Technology	168,644	165,710	163,683	(2,027)
Other	5,700	6,200	6,200	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>636,110</b>	<b>642,700</b>	<b>840,437</b>	<b>197,737</b>
<b>Total</b>	<b>\$ 4,322,250</b>	<b>\$ 5,104,700</b>	<b>\$ 5,707,197</b>	<b>\$ 602,497</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 749	\$ -	\$ -	-
<b>Total</b>	<b>\$ 749</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$ 53,856 - 321,585	\$ 232,022
20001233	Assistant to the Director	2.00	3.00	3.00	72,886 - 268,057	397,928
20001252	City Auditor	1.00	1.00	1.00	96,395 - 365,173	271,894
21000001	Performance Audit Manager	1.00	1.00	1.00	72,886 - 268,057	182,196
20001135	Performance Auditor Adjust Budget To Approved Levels Vacation Pay In Lieu	17.00	18.00	18.00	36,814 - 235,656	2,410,431 (68,287)  34,264
<b>FTE, Salaries, and Wages Subtotal</b>		<b>22.00</b>	<b>24.00</b>	<b>24.00</b>		<b>\$ 3,460,448</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 40,630	\$ 10,351	\$ 10,828	\$ 477
Flexible Benefits	266,190	294,633	313,889	19,256
Insurance	1,579	-	-	-
Long-Term Disability	12,719	12,055	12,821	766
Medicare	37,262	47,721	50,668	2,947
Other Post-Employment Benefits	125,320	136,536	99,600	(36,936)
Retiree Medical Trust	5,102	7,251	7,381	130
Retirement 401 Plan	9,471	15,503	16,747	1,244
Retirement ADC	498,467	648,206	686,343	38,137
Risk Management Administration	30,473	30,888	33,336	2,448

# City Auditor

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Supplemental Pension Savings Plan	127,645	155,316	150,345	(4,971)
Unemployment Insurance	3,239	3,891	3,633	(258)
Workers' Compensation	16,959	10,303	20,721	10,418
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,175,056</b>	<b>\$ 1,372,654</b>	<b>\$ 1,406,312</b>	<b>\$ 33,658</b>
<b>Total Personnel Expenditures</b>			<b>\$ 4,866,760</b>	



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**City Clerk**



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## Description

The City Clerk has a multifaceted role within the scope of City Government. The 1931 Charter and other governing authorities outlined the duties of the City Clerk as follows: to provide support to the legislative body, to administer municipal elections, to serve as the Filing Officer, to preserve archival records, to oversee the City's records management policies, and more recently to manage passport services. While the core functions of the Office remain unchanged, the way in which these critical services are delivered is ever evolving to provide greater access for all San Diegans.

The City Clerk is committed to achieving greater efficiency and constantly seeks improvement. This commitment has led to integrating innovative practices into daily operations serving our internal and external customers. The Legislative Services Division produces the Council agenda and records and maintains the official minutes of the City Council meetings. Each year, Legislative Services staff process the Council's decisions, including new laws, deeds, contracts, leases, and permits. It also processes notices of land use changes such as rezoning, annexations, and street work. To ensure timely public access to the Council meetings and agendas, the Legislative Services division manages an interactive and user-friendly Legislative Calendar and digitally posts agendas on a kiosk located at the entrance of the City Administration Building and on the City Clerk's website. The City Clerk continues to successfully facilitate hybrid City Council meetings, offering elected officials, City staff, and members of the public a safe, accessible, and efficient means of conducting and commenting on City business in real-time.

The Elections Division supports the City Clerk as the City's Elections Official in coordinating and accomplishing the municipal elections with integrity. The division's responsibilities include assisting candidates and public members in understanding procedures and requirements for running for office, submitting initiative or referendum petitions, and any potential recall efforts. The City Clerk is committed to ensuring the office has the resources and staff to meet all legal requirements to maintain accessibility and transparency to the public. During the recent election cycle, the City Clerk prepared new video training modules to assist candidates in navigating the nomination process. By preparing video modules, potential candidates could easily refer to relevant training materials and information at any time during the nomination process. This training was made available online for

the first time, giving the public an educational opportunity to understand the process better and engage in our election process.

As the City's Filing Official, the Office assists designated filers with filing campaign statements, Statements of Economic Interest, and lobbyist registration and disclosure forms. The City Clerk continues to utilize and improve upon a modern, user-friendly electronic filing system for disclosure documents, creating cost efficiencies and maximum transparency for public disclosure. Additionally, in partnership with the Office of Boards and Commissions, the City Clerk continues to utilize an online repository and application system to maintain the rosters for the City's Boards and Commissions, allowing the public and the Council to access information in real-time and in a searchable format to maximize opportunities for public participation.

For over 100 years, the City Clerk has had legal mandates related to Records Management per the 1889 and 1931 Charter. The Records Management Policy creates a framework for the lifecycle of all City records. Elements of records management include updating the Master Records Schedule, protecting vital City records which are safely maintained in off-site storage in case of a local emergency or natural disaster, storing inactive records, digitizing records, and training and advising City departments about records management. The City Clerk continues to advance its utilization of Electronic Trusted Systems to store City records. Additionally, the Research section responds to thousands of requests yearly. It disseminates information regarding legislative actions and policy decisions to other agencies, City staff, and the public.

The Office of the City Clerk's award-winning Archives Access and Preservation Program has allowed for the preservation and digitization of some of the City's most valuable and fragile historical materials, including over 1,000,000 items scanned and uploaded to the Digital Archives. The program, recognized by local historic preservation organizations and the California Records Advisory Board, is known for its Archival excellence in long-term preservation. Many of the City's rare documents, maps, and historical images are accessible to the general public. Collections include City Council audio tapes, burial records, silent movies, and the Digital Archives' most sought-after collection of San Diego's neighborhoods from the 1970s, the "Street Views."

Lastly, the Information and Passport Services section is the initial contact for most callers and visitors to the Office of the City Clerk and the City. Located in the City Administration Building Lobby, the Information staff responds to thousands of requests yearly. It disseminates information regarding city business and contacts to other agencies, City staff, and the public. The Passport Acceptance Facility also continues to be an enormous success. Since its establishment in 2013, the agency has processed over 30,000 passport applications and generated over \$1.4 million to the General Fund. The passports section continues to grow and successfully implemented a new scheduling system to maximize daily appointments while still providing walk-in services.

The City Clerk is committed to acting as a gateway to local government, as evidenced by strengthening core services and developing new programs to foster equity, trust, access, and transparency.

***The vision is:***

To connect all San Diegans and their City Government through greater transparency and equitable access.

***The mission is:***

To provide accurate information and maximize access to municipal government.

## Goals and Objectives

**Goal 1: Customer Service: Provide customers with accurate and thorough information and access to City information and records, City Council meetings, election resources, historical resources, and passport services in a courteous, timely, accessible, and user-friendly manner.**

- Ensure that our services are informative and efficient and cater to our customers' diverse needs, fostering an inclusive and welcoming environment for all.

**Goal 2: Functionality: Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency, and accessibility.**

- Maintain an accurate inventory of physical records stored with the Office of the City Clerk in the Records Center.

**Goal 3: Legal Requirements: Adhere to state and local mandates and deadlines.**

- Provide guidance and training to City departments to comply with Statement of Economic Interest requirements.

**Goal 4: Community Engagement: Enhance services through civic engagement programming.**

- Cultivate meaningful partnerships with schools, colleges, citizens, and diverse organizations to proactively amplify programming and foster inclusive engagement within the community.

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Enhanced the Language Access Program by incorporating guidance on engaging in Council Meetings in eight distinct languages: Arabic, Chinese, Spanish, Filipino, Japanese, Korean, Laotian, and Vietnamese. These languages align with the requirements outlined in the Voting Rights Act and in conformance with recent census data. This eliminates the necessity for community members to request assistance before a hearing. This ensures that community members who speak different languages can participate on par with English speakers in real-time, and that language is not a barrier to engaging during Council Meetings.
- City Clerk's 5th Annual Archives Exhibit titled, "Dennis V. Allen and other San Diego Firsts." The exhibit ran June 20, 2023, through July 7, 2023, in the lobby of the City Administration Building. The exhibit was a salute and celebration of trailblazers whose hard work achieved social and political milestones for equality in the City of San Diego as they broke significant barriers.
- Re-evaluated the Passport Acceptance Facility's appointment and walk-in schedule to provide greater access and availability to all San Diego residents. The Passport Acceptance Facility increased the number of available appointments, as well as ensured consistent walk-in hours. The new passport schedule broadens access to passport processing, which is especially beneficial for customers who may not have the flexibility to schedule appointments far in advance due to work or family commitments.

**Budget Equity Lens Summary**

**Ongoing Operations**

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

1. Collaborate with the Department of Information Technology to expand the Language Access Program by using AI technology to provide the Council Meeting Summary Agenda in eight distinct languages. This is an additional step in providing community members who speak different languages with information regarding Council Meetings and ensuring that they can participate in real-time on par with English speakers. 2. Collaborate with the Department of Race & Equity to focus on inclusivity in Archives by expanding archival displays and collections to include and highlight historical insight into San Diego's diverse communities and the City's past laws, regulations, and practices. 3. Collaborate with the Library Department to bring rotating passport appointments and service pop-ups to different library branches across City districts. This will increase access to City services and close geographic disparities, bringing greater equity to customers' ability to access passport appointments. 4. Review, evaluate, and revise internal policies and procedures to address disparities and barriers to City Clerk services.

**Budget Adjustment(s)**

*Do the Budget Adjustments address a disparity?*

**Yes**

The budget adjustments address disparities that align with the Office of the City Clerk's Tactical Equity Plan goals: 1. Customer Service: Provide customers with accurate and thorough information and access to City information and records, City Council meetings, elections resources, historical resources, and passport services in a courteous, timely, accessible, and user-friendly manner. 2. Functionality: Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency, and accessibility 3. Legal Requirements: Adhere to state and local mandates and deadlines. 4. Community Engagement: Enhance services through civic engagement programming. Budget Adjustment #1: Adjustment to reflect revised Passport Services Fees' revenue projections. Equity Lens Response #1: The revenue increase of \$50,000 for the General Fund was a result of the department re-evaluating the Passport Acceptance Facility's appointment and walk-in schedule to provide greater access and availability to all San Diego residents. The Passport Acceptance Facility increased the number of available appointments, as well as ensured consistent walk-in hours. The new passport schedule broadens access to passport processing, which is especially beneficial for customers who may not have the flexibility to schedule appointments far in advance due to work or family commitments. Budget Adjustment #2: The addition of 0.12 Legislative Recorder 2 and 0.11 Clerical Assistant 2 allow the City Clerk to fulfill a variety of mandated functions. This request maintains Fiscal Year 2024 service levels. Equity Lens Response #2: Fulfillment of mandated deadlines and legal requirements for legislative proceedings resulting in access and transparency for all San Diego residents. Budget Adjustment #3: Vacancy Savings of 1.00 Associate Management Analyst, 1.00 Deputy City Clerk I, and 0.33 Administrative Aide 2. Equity Lens Response #3: Department planned to create better community engagement with a focus on diversity and inclusion, and a part of the implementation will be delayed by maintaining the vacancy of the Associate Management Analyst position whose focus would be community engagement and special projects. Additionally, maintaining the vacancy of 1.00 Deputy City Clerk I position may slow our customer service response time to Public Records Act requests and records management requests which minimizes access to our internal and external customers. Lastly, the 0.33 vacancy of the Administrative Aide 2 in the Archives section will result in a reduction in the number of hours spent

on conducting research for the exhibits and indexing the archival artifacts that would highlight the diverse history of our City.

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Customer Service (Provide customers with accurate and thorough responses in a courteous, timely and user-friendly manner) <sup>1</sup>	Percentage of customer service provided with accurate and thorough responses in a courteous, timely, and user-friendly manner	97%	98%	N/A
Functionality (Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency and accessibility) <sup>2</sup>	Percentage of cutting-edge technology and industry best practices that enhanced efficiency, transparency, and accessibility	99%	100%	N/A
Legal Requirements (Adhere to state and local mandates and deadlines related to city government)	Percentage of legal requirements adhered to including State and local mandates and deadlines relating to city government	99%	100%	N/A
Serving Our City (Facilitate and coordinate specific City legislative-, election- and records-related actions and proceedings professionally and cooperatively) <sup>3</sup>	Percentage of specific City legislative-, election- and records-related actions and proceedings professionally facilitated and coordinated	100%	72%	N/A
Provide guidance and training to City departments to comply with Statement of Economic Interest requirements <sup>4</sup>	Percentage of Statement of Economic Interest (SEI) filers submitting AO/LO/Annual by the 30-day required deadline	80%	N/A	90%
Percentage of favorable customer satisfaction survey scores <sup>5</sup>	To best serve San Diegans, the Office of the City Clerk is open to feedback and suggestions for continuous improvement within the department. The team will implement an annual customer satisfaction survey to internal and external customers with a goal of 85% favorable response rates	N/A	N/A	85%
Average response time to customer inquiries <sup>4</sup>	The average time to respond to customer inquiries received through various channels, such as phone calls, emails, or online forms, shall be within 4 hours 90% of the time. A shorter average response time	85%	N/A	90%

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
	indicates that the office is meeting its goal of providing timely and accessible information to customers			
Review of boxes and files with an overdue status <sup>4</sup>	Using and ensuring accuracy in a new records management software system, we will complete a 100% review of all boxes and files with an overdue status to ensure accurate tracking of City records	100%	N/A	100%
Perform quarterly risk-based audit of City records <sup>6</sup>	Complete quarterly risk-based audits of representative samples to ensure accurate tracking of City records and inform priorities for digitization	N/A	N/A	4
Enhance community engagement and programming <sup>4</sup>	20% increase in community engagement activities established with nonprofit organizations, governmental and non-governmental institutions, citizens and/or other regional archives and museums to enhance our community engagement and programming with a focus on highlighting all members of our community and their stories	22%	N/A	20%
Inclusivity in the Archives <sup>4</sup>	Ensuring that 40% of our programming promotes diversity, equity, and inclusion, recognizing their profound impact on the enrichment and vibrancy of our City	22%	N/A	40%

<sup>1</sup> The City Clerk focused on updating our records training modules to create a curriculum for City Staff to access on Citynet and provide greater access and compliance. Due to the shift in programming quiz, results were not completed in Fiscal Year 2024.

<sup>2</sup> Data was not captured due to reoccurring IT issues that did not allow agents to make appointments. Making the data unable to be tracked accurately.

<sup>3</sup> The number of volunteer hours was cut for our office as we increased our participation in the Employ & Empower program, taking on 5-6 interns at a time. This shift decreased our unpaid volunteer hours towards a new program that enhanced city services as well as brought training and experiences to our youth.

<sup>4</sup> New KPI for Fiscal Year 2025.

<sup>5</sup> New KPI for Fiscal Year 2025. Baseline is to be determined since we have not conducted a survey in the past.

<sup>6</sup> New KPI for Fiscal Year 2025. Baseline will vary and is based on identified sample set.

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	50.32	50.32	51.73	1.41
Personnel Expenditures	\$ 5,237,872	\$ 6,012,919	\$ 6,489,506	\$ 476,587
Non-Personnel Expenditures	1,386,744	1,376,347	1,406,163	29,816
<b>Total Department Expenditures</b>	<b>\$ 6,624,616</b>	<b>\$ 7,389,266</b>	<b>\$ 7,895,669</b>	<b>\$ 506,403</b>
<b>Total Department Revenue</b>	<b>\$ 255,009</b>	<b>\$ 258,934</b>	<b>\$ 368,503</b>	<b>\$ 109,569</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
City Clerk	\$ 3,007,513	\$ 3,212,647	\$ 3,238,347	\$ 25,700
Elections & Information Services	686,800	771,827	811,758	39,931
Legislative Services	1,729,181	2,017,084	2,074,654	57,570
Records Management	1,201,121	1,387,708	1,770,910	383,202
<b>Total</b>	<b>\$ 6,624,616</b>	<b>\$ 7,389,266</b>	<b>\$ 7,895,669</b>	<b>\$ 506,403</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
City Clerk	9.50	11.50	14.00	2.50
Elections & Information Services	8.50	7.50	6.50	(1.00)
Legislative Services	18.32	17.32	17.23	(0.09)
Records Management	14.00	14.00	14.00	0.00
<b>Total</b>	<b>50.32</b>	<b>50.32</b>	<b>51.73</b>	<b>1.41</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 572,938	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	98,765	-
<b>Employ and Empower Program</b> Addition of 1.50 Management and Student Interns and associated revenue for additional department support.	1.50	59,569	59,569



## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.09)	(4,136)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(30,899)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(38,050)	-
<b>Salary Savings</b> Reduction of one-time personnel expenditures associated with savings resulting from vacant positions.	0.00	(151,784)	-
<b>Revised Passport Services Fee Revenue</b> Adjustment to reflect revised revenue projections for Passport Services Fees.	0.00	-	50,000
<b>Total</b>	<b>1.41 \$</b>	<b>506,403 \$</b>	<b>109,569</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,953,384	\$ 3,614,514	\$ 3,986,446	371,932
Fringe Benefits	2,284,488	2,398,405	2,503,060	104,655
<b>PERSONNEL SUBTOTAL</b>	<b>5,237,872</b>	<b>6,012,919</b>	<b>6,489,506</b>	<b>476,587</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 116,171	\$ 126,328	\$ 127,128	800
Contracts & Services	444,464	285,061	316,008	30,947
<i>External Contracts &amp; Services</i>	219,012	61,764	61,764	-
<i>Internal Contracts &amp; Services</i>	225,452	223,297	254,244	30,947
Information Technology	513,015	692,712	623,763	(68,949)
Energy and Utilities	309,457	267,485	334,503	67,018
Other	3,636	4,761	4,761	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,386,744</b>	<b>1,376,347</b>	<b>1,406,163</b>	<b>29,816</b>
<b>Total</b>	<b>\$ 6,624,616</b>	<b>\$ 7,389,266</b>	<b>\$ 7,895,669</b>	<b>\$ 506,403</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 240,541	\$ 242,354	\$ 351,923	109,569
Fines Forfeitures and Penalties	-	1,000	1,000	-
Licenses and Permits	13,971	15,580	15,580	-
Other Revenue	497	-	-	-
<b>Total</b>	<b>\$ 255,009</b>	<b>\$ 258,934</b>	<b>\$ 368,503</b>	<b>\$ 109,569</b>

# City Clerk

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	5.00	5.00	6.00	\$ 63,360 - 76,360	\$ 426,572
20001078	Assistant City Clerk	0.00	1.00	1.00	72,886 - 268,057	220,584
20000119	Associate Management Analyst	7.00	7.00	7.00	80,424 - 97,203	598,410
20001106	City Clerk	1.00	1.00	1.00	53,856 - 321,585	255,354
90000539	Clerical Assistant 2 - Hourly	0.15	0.15	0.11	44,505 - 53,638	4,896
20000370	Deputy City Clerk 1	15.00	15.00	15.00	48,940 - 59,100	816,584
20000371	Deputy City Clerk 2	5.00	5.00	4.00	56,172 - 67,948	263,571
20001168	Deputy Director	3.00	2.00	2.00	72,886 - 268,057	401,257
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	107,516
20000347	Legislative Recorder 2	4.00	4.00	4.00	64,693 - 78,326	298,104
90000347	Legislative Recorder 2 - Hourly	0.17	0.17	0.12	64,693 - 78,326	7,763
90001073	Management Intern - Hourly	0.00	0.00	0.50	36,814 - 45,925	18,407
20000172	Payroll Specialist 1	1.00	1.00	1.00	51,693 - 62,224	52,565
20001222	Program Manager	2.00	2.00	2.00	72,886 - 268,057	267,247
20000779	Public Information Specialist	1.00	1.00	1.00	44,483 - 53,725	53,725
20000015	Senior Management Analyst	2.00	0.00	0.00	88,289 - 106,773	-
21000775	Senior Records Management Analyst	0.00	2.00	2.00	88,289 - 106,773	213,546
20000950	Stock Clerk	2.00	2.00	2.00	40,550 - 48,962	89,512
20000955	Storekeeper 1	1.00	1.00	1.00	46,712 - 56,019	56,019
90001146	Student Intern - Hourly	0.00	0.00	1.00	36,814 - 39,283	36,814
	Adjust Budget To Approved Levels					(151,784)
	Bilingual - Regular					40,768
	Budgeted Personnel					(194,057)
	Expenditure Savings					
	Other Certification Pays					7,961
	Overtime Budgeted					10,116
	Termination Pay Annual					31,162
	Leave					
	Vacation Pay In Lieu					53,834
<b>FTE, Salaries, and Wages Subtotal</b>		<b>50.32</b>	<b>50.32</b>	<b>51.73</b>		<b>\$ 3,986,446</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 156,416	\$ 18,235	\$ 17,377	\$ (858)
Flexible Benefits	473,014	505,218	543,888	38,670
Insurance	1,297	-	-	-
Long-Term Disability	14,400	12,572	14,658	2,086
Medicare	48,371	51,820	58,623	6,803
Other Post-Employment Benefits	245,035	261,694	195,050	(66,644)
Retiree Medical Trust	4,054	5,097	6,635	1,538

# City Clerk

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Retirement 401 Plan	15,519	19,129	26,541	7,412
Retirement ADC	1,133,504	1,304,926	1,423,463	118,537
Retirement DROP	1,681	9,449	2,389	(7,060)
Risk Management Administration	59,805	59,202	65,283	6,081
Supplemental Pension Savings Plan	66,515	84,428	68,707	(15,721)
Unemployment Insurance	3,675	4,060	4,148	88
Workers' Compensation	61,201	62,575	76,298	13,723
<b>Fringe Benefits Subtotal</b>	<b>\$ 2,284,488</b>	<b>\$ 2,398,405</b>	<b>\$ 2,503,060</b>	<b>\$ 104,655</b>
<b>Total Personnel Expenditures</b>			<b>\$ 6,489,506</b>	

# **City Council**



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## Description

### **San Diego City Charter Article XV, Section 270(a):**

"The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

### **San Diego City Charter Article III, Section 11:**

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget, while the Council President is responsible for the Council Administration budget.

### **City Council - District 1**

The first Council district includes the communities of Carmel Valley, Del Mar Mesa, La Jolla, Pacific Beach, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and the portion of University City west of the I-5.

### **City Council - District 2**

The second Council district includes the communities of Clairemont, Midway/North Bay, Mission Bay, Mission Beach, Ocean Beach, Old Town and Point Loma.

### **City Council - District 3**

The third Council district includes the communities of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Middletown, Mission Hills, Mission Valley, North Park, South Park, and University Heights.

### **City Council - District 4**

The fourth Council district includes the communities of Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Lincoln Park, Lomita Village, Mountain View,

# City Council

North Bay Terraces, Oak Park, O'Farrell, Paradise Hills, Ridgeview, South Bay Terraces, Valencia Park, and Webster.

## **City Council - District 5**

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Rancho Bernardo, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Ranch-Miramar Ranch North, and Torrey Highlands.

## **City Council - District 6**

The sixth Council district includes the communities of Convoy District, Kearny Mesa, Miramar, Mira Mesa, Sorrento Valley, University City, and Scripps Ranch.

## **City Council - District 7**

The seventh Council district includes the communities of Allied Gardens, Del Cerro, Grantville, Linda Vista, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

## **City Council - District 8**

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Southcrest, and the Tijuana River Valley.

## **City Council - District 9**

The ninth Council District includes communities of Alvarado Estates, City Heights, College Area, College View Estates, El Cerrito, Kensington, Mission Valley East, Mountain View, Mt. Hope, Normal Heights, Redwood Village, Rolando Village, Rolando Park, Stockton and Talmadge.

## **Council Administration**

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. The department also manages and oversees the City Council Committees, which include Active Transportation & Infrastructure; Audit; Budget & Government Efficiency; Budget Review Committee; Community and Neighborhood Services; Economic Development & Intergovernmental Relations; Environment; Land Use & Housing; Public Safety; and Rules.

## **Community Projects, Programs, and Services**

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for the CPPS program will be proposed by the Mayor as part of the Proposed Budget, and shall be distributed evenly amongst the City Council offices' CPPS divisions, in accordance with Council Policy 100-06.

### ***The vision is:***

Serving the people of San Diego by providing support to their elected representatives.

### ***The mission is:***

To provide excellent support to nine City Council Offices to facilitate their service to San Diego Residents.



## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Equal minimum allocations of Community Projects, Programs and Services Funds were allocated to the Council offices.
- Equalize Council Office Budgets for Personnel Costs and Discretionary Non-Personnel Expenditures.
- Implement a new constituent services application to assist with outreach opportunities and case management of city services to the residents of all districts.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Unsure**

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Unsure**

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	149.00	149.00	160.38	11.38
Personnel Expenditures	\$ 16,497,554	\$ 19,744,062	\$ 20,889,251	\$ 1,145,189
Non-Personnel Expenditures	3,051,514	4,403,711	2,165,380	(2,238,331)
<b>Total Department Expenditures</b>	<b>\$ 19,549,068</b>	<b>\$ 24,147,773</b>	<b>\$ 23,054,631</b>	<b>\$ (1,093,142)</b>
<b>Total Department Revenue</b>	<b>\$ 122,282</b>	<b>\$ -</b>	<b>\$ 548,462</b>	<b>\$ 548,462</b>

## Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Council District 1	\$ 1,756,200	\$ 2,172,870	\$ 2,163,000	\$ (9,870)
Council District 1 - CPPS	135,839	152,091	-	(152,091)
Council District 2	1,891,906	2,244,223	2,281,469	37,246
Council District 2 - CPPS	147,215	150,000	-	(150,000)
Council District 3	1,906,917	2,220,520	2,203,320	(17,200)
Council District 3 - CPPS	149,000	235,785	-	(235,785)
Council District 4	1,710,040	2,116,849	2,192,810	75,961
Council District 4 - CPPS	147,000	252,200	-	(252,200)
Council District 5	1,789,979	2,255,158	2,333,047	77,889
Council District 5 - CPPS	122,608	273,729	-	(273,729)
Council District 6	1,523,266	2,000,259	2,062,831	62,572
Council District 6 - CPPS	308,197	315,143	-	(315,143)
Council District 7	1,817,811	2,145,413	2,243,971	98,558
Council District 7 - CPPS	150,000	191,925	-	(191,925)
Council District 8	1,729,853	2,301,476	2,392,027	90,551
Council District 8 - CPPS	259,295	288,371	-	(288,371)
Council District 9	1,692,543	1,932,737	2,148,987	216,250
Council District 9 - CPPS	149,500	150,000	-	(150,000)
Council Administration	2,161,898	2,749,024	3,033,169	284,145
<b>Total</b>	<b>\$ 19,549,068</b>	<b>\$ 24,147,773</b>	<b>\$ 23,054,631</b>	<b>\$ (1,093,142)</b>

## Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change <sup>1</sup>
Council District 1	15.00	15.00	15.00	0.00
Council District 2	15.00	15.00	15.00	0.00
Council District 3	15.00	15.00	15.71	0.71
Council District 4	15.00	15.00	16.18	1.18
Council District 5	15.00	15.00	15.16	0.16
Council District 6	15.00	15.00	16.69	1.69
Council District 7	15.00	15.00	16.20	1.20
Council District 8	15.00	15.00	16.56	1.56
Council District 9	15.00	15.00	19.51	4.51
Council Administration	14.00	14.00	14.37	0.37
<b>Total</b>	<b>149.00</b>	<b>149.00</b>	<b>160.38</b>	<b>11.38</b>

<sup>1</sup> The Total Fiscal Year 2024-2025 Change in Department Personnel is entirely due to the addition of Interns in the Council Districts that are fully cost recoverable through the Employ and Empower Grant.

## Council District 1 Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00 \$	23,935 \$	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	22,267	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	10,977	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,114	-
<b>Council District Equity Adjustment</b> Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(34,078)	-
<b>Operational Efficiency Reduction</b> Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
<b>Total</b>	<b>0.00 \$</b>	<b>(9,870) \$</b>	<b>-</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 936,395	\$ 1,175,000	\$ 1,235,520	\$ 60,520
Fringe Benefits	722,910	802,366	753,970	(48,396)
<b>PERSONNEL SUBTOTAL</b>	<b>1,659,305</b>	<b>1,977,366</b>	<b>1,989,490</b>	<b>12,124</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,101	\$ 13,697	\$ 13,697	-
Contracts & Services	34,028	81,345	48,374	(32,971)
<i>External Contracts &amp; Services</i>	16,429	56,937	18,852	(38,085)
<i>Internal Contracts &amp; Services</i>	17,599	24,408	29,522	5,114
Information Technology	49,655	78,012	88,989	10,977
Energy and Utilities	5,628	6,450	6,450	-
Other	3,484	15,000	15,000	-
Capital Expenditures	-	1,000	1,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>96,896</b>	<b>195,504</b>	<b>173,510</b>	<b>(21,994)</b>
<b>Total</b>	<b>\$ 1,756,200</b>	<b>\$ 2,172,870</b>	<b>\$ 2,163,000</b>	<b>(9,870)</b>

# City Council

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 177,538
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	10.00	10.00	10.00	36,814 - 162,704	930,792
20001166	Council Representative 2A	3.00	3.00	3.00	36,814 - 162,704	282,762
	Adjust Budget To Approved Levels					(339,931)
	Vacation Pay In Lieu					5,500
<b>FTE, Salaries, and Wages Subtotal</b>		<b>15.00</b>	<b>15.00</b>	<b>15.00</b>		<b>\$ 1,235,520</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 5,890	\$ 6,316	\$ 2,974	\$ (3,342)
Flexible Benefits	102,413	152,584	154,424	1,840
Long-Term Disability	4,756	5,291	5,763	472
Medicare	13,802	21,740	22,766	1,026
Other Post-Employment Benefits	55,703	85,335	62,250	(23,085)
Retiree Medical Trust	1,317	2,787	2,923	136
Retirement 401 Plan	4,054	9,892	11,682	1,790
Retirement ADC	492,582	467,002	439,446	(27,556)
Risk Management Administration	13,574	19,305	20,835	1,530
Supplemental Pension Savings Plan	19,968	18,852	11,461	(7,391)
Unemployment Insurance	1,210	1,710	1,632	(78)
Workers' Compensation	7,640	11,552	17,814	6,262
<b>Fringe Benefits Subtotal</b>	<b>\$ 722,910</b>	<b>\$ 802,366</b>	<b>\$ 753,970</b>	<b>\$ (48,396)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,989,490</b>	

## Council District 1 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	\$ (152,091)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
<b>Total</b>	<b>0.00</b>	<b>\$ (152,091)</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 122,000	\$ 152,091	\$ -	\$ (152,091)
<i>External Contracts &amp; Services</i>	<i>122,000</i>	<i>152,091</i>	<i>-</i>	<i>(152,091)</i>
Transfers Out	13,839	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>135,839</b>	<b>152,091</b>	<b>-</b>	<b>(152,091)</b>
<b>Total</b>	<b>\$ 135,839</b>	<b>\$ 152,091</b>	<b>\$ -</b>	<b>(152,091)</b>

**Council District 2**

**Significant Budget Adjustments**

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	146,211 \$	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	20,710	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	7,331	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department’s direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,806	-
<b>Operational Efficiency Reduction</b> Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
<b>Council District Equity Adjustment</b> Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(105,727)	-
<b>Total</b>	<b>0.00 \$</b>	<b>37,246 \$</b>	<b>-</b>

**Expenditures by Category**

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,004,578	\$ 1,175,000	\$ 1,235,520	60,520
Fringe Benefits	800,067	868,200	868,874	674
<b>PERSONNEL SUBTOTAL</b>	<b>1,804,645</b>	<b>2,043,200</b>	<b>2,104,394</b>	<b>61,194</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,828	\$ 11,406	\$ 11,406	-
Contracts & Services	22,467	84,308	53,029	(31,279)
<i>External Contracts &amp; Services</i>	6,622	57,495	19,410	(38,085)
<i>Internal Contracts &amp; Services</i>	15,845	26,813	33,619	6,806
Information Technology	54,752	83,909	91,240	7,331
Energy and Utilities	4,451	3,400	3,400	-
Other	763	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>87,261</b>	<b>201,023</b>	<b>177,075</b>	<b>(23,948)</b>
<b>Total</b>	<b>\$ 1,891,906</b>	<b>\$ 2,244,223</b>	<b>\$ 2,281,469</b>	<b>\$ 37,246</b>

# City Council

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 185,293
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	11.00	11.00	11.00	36,814 - 162,704	996,575
20001166	Council Representative 2A	2.00	2.00	2.00	36,814 - 162,704	238,561
	Adjust Budget To Approved Levels					(369,268)
	Vacation Pay In Lieu					5,500
<b>FTE, Salaries, and Wages Subtotal</b>		<b>15.00</b>	<b>15.00</b>	<b>15.00</b>		<b>\$ 1,235,520</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 33,664	\$ 8,462	\$ 9,554	\$ 1,092
Flexible Benefits	114,310	161,531	185,689	24,158
Insurance	1,058	-	-	-
Long-Term Disability	5,077	5,131	5,868	737
Medicare	14,677	21,079	23,191	2,112
Other Post-Employment Benefits	58,819	85,335	62,250	(23,085)
Retiree Medical Trust	1,413	2,495	2,757	262
Retirement 401 Plan	4,230	9,046	9,979	933
Retirement ADC	513,237	517,276	500,583	(16,693)
Risk Management Administration	14,373	19,305	20,835	1,530
Supplemental Pension Savings Plan	29,897	25,694	28,855	3,161
Unemployment Insurance	1,288	1,659	1,662	3
Workers' Compensation	8,023	11,187	17,651	6,464
<b>Fringe Benefits Subtotal</b>	<b>\$ 800,067</b>	<b>\$ 868,200</b>	<b>\$ 868,874</b>	<b>\$ 674</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,104,394</b>	

## Council District 2 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	\$ (150,000)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
<b>Total</b>	<b>0.00</b>	<b>\$ (150,000)</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 144,470	\$ 150,000	\$ -	\$ (150,000)
<i>External Contracts &amp; Services</i>	<i>144,470</i>	<i>150,000</i>	<i>-</i>	<i>(150,000)</i>
Transfers Out	2,745	-	-	-

# City Council

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL SUBTOTAL</b>	147,215	150,000	-	(150,000)
<b>Total</b>	<b>\$ 147,215</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>(150,000)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 1	\$ -	\$ -	-
<b>Total</b>	<b>\$ 1</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Council District 3

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Employ and Empower Program Support</b> Addition of 0.71 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.71	\$ 35,027	\$ 35,027
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	17,400	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	6,386	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,292	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(18,621)	-
<b>Council District Equity Adjustment</b> Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(25,599)	-
<b>Operational Efficiency Reduction</b> Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
<b>Total</b>	<b>0.71</b>	<b>\$ (17,200)</b>	<b>\$ 35,027</b>





# City Council

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Supplemental Pension Savings Plan	14,104	18,461	15,376	(3,085)
Unemployment Insurance	1,271	1,604	1,569	(35)
Workers' Compensation	7,764	10,823	16,835	6,012
<b>Fringe Benefits Subtotal</b>	<b>\$ 784,038</b>	<b>\$ 845,112</b>	<b>\$ 760,192</b>	<b>\$(84,920)</b>
<b>Total Personnel Expenditures</b>		<b>\$ 2,028,319</b>		

## Council District 3 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00 \$	(235,785) \$	-
<b>Total</b>	<b>0.00 \$</b>	<b>(235,785) \$</b>	<b>-</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 149,000	\$ 235,785	\$ -	\$(235,785)
<i>External Contracts &amp; Services</i>	<i>149,000</i>	<i>235,785</i>	<i>-</i>	<i>\$(235,785)</i>
<b>NON-PERSONNEL SUBTOTAL</b>	<b>149,000</b>	<b>235,785</b>	<b>-</b>	<b>\$(235,785)</b>
<b>Total</b>	<b>\$ 149,000</b>	<b>\$ 235,785</b>	<b>\$ -</b>	<b>\$(235,785)</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 5,000	\$ -	\$ -	-
<b>Total</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Council District 4

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	148,527 \$	-

# City Council

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Employ and Empower Program Support</b> Addition of 0.97 Management Intern-Mayor/Council - Hourly and 0.21 Student Intern-Mayor/Council - Hourly and associated revenue to support the Employ and Empower Program.	1.18	56,694	56,694
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	20,340	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,950	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	3,644	-
<b>Operational Efficiency Reduction</b> Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
<b>Council District Equity Adjustment</b> Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(121,109)	-
<b>Total</b>	<b>1.18 \$</b>	<b>75,961 \$</b>	<b>56,694</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 920,926	\$ 1,175,000	\$ 1,269,273	\$ 94,273
Fringe Benefits	685,433	735,691	726,827	(8,864)
<b>PERSONNEL SUBTOTAL</b>	<b>1,606,358</b>	<b>1,910,691</b>	<b>1,996,100</b>	<b>85,409</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 9,146	\$ 9,535	\$ 9,535	-
Contracts & Services	30,184	75,789	62,697	(13,092)
<i>External Contracts &amp; Services</i>	<i>12,901</i>	<i>42,925</i>	<i>23,883</i>	<i>(19,042)</i>
<i>Internal Contracts &amp; Services</i>	<i>17,283</i>	<i>32,864</i>	<i>38,814</i>	<i>5,950</i>
Information Technology	57,954	90,684	94,328	3,644
Energy and Utilities	5,888	8,150	8,150	-
Other	510	21,000	21,000	-
Capital Expenditures	-	1,000	1,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>103,682</b>	<b>206,158</b>	<b>196,710</b>	<b>(9,448)</b>
<b>Total</b>	<b>\$ 1,710,040</b>	<b>\$ 2,116,849</b>	<b>\$ 2,192,810</b>	<b>\$ 75,961</b>

# City Council

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 19,207	\$ -	\$ 56,694	\$ 56,694
<b>Total</b>	<b>\$ 19,207</b>	<b>\$ -</b>	<b>\$ 56,694</b>	<b>\$ 56,694</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 185,293
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	12.00	12.00	12.00	36,814 - 162,704	1,135,922
20001166	Council Representative 2A	1.00	1.00	1.00	36,814 - 162,704	109,725
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	0.97	36,814 - 45,925	44,547
90001147	Student Intern- Mayor/Council - Hourly	0.00	0.00	0.21	36,814 - 39,283	8,249
	Adjust Budget To Approved Levels					(398,822)
	Vacation Pay In Lieu					5,500
<b>FTE, Salaries, and Wages Subtotal</b>		<b>15.00</b>	<b>15.00</b>	<b>16.18</b>		<b>\$ 1,269,273</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 46,581	\$ 3,059	\$ 3,292	\$ 233
Flexible Benefits	114,731	159,745	194,613	34,868
Insurance	1,058	-	-	-
Long-Term Disability	4,546	4,963	6,102	1,139
Medicare	13,909	21,004	24,109	3,105
Other Post-Employment Benefits	53,575	85,335	62,250	(23,085)
Retiree Medical Trust	1,613	2,934	3,305	371
Retirement 401 Plan	6,352	11,733	13,215	1,482
Retirement ADC	404,848	398,153	360,566	(37,587)
Risk Management Administration	13,068	19,305	20,835	1,530
Supplemental Pension Savings Plan	17,025	16,658	19,440	2,782
Unemployment Insurance	1,155	1,653	1,728	75
Workers' Compensation	6,971	11,149	17,372	6,223
<b>Fringe Benefits Subtotal</b>	<b>\$ 685,433</b>	<b>\$ 735,691</b>	<b>\$ 726,827</b>	<b>\$ (8,864)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,996,100</b>	

## Council District 4 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	\$ (252,200)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
<b>Total</b>	<b>0.00</b>	<b>\$ (252,200)</b>	<b>\$ -</b>

# City Council

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 145,000	\$ 252,200	\$ -	(252,200)
<i>External Contracts &amp; Services</i>	145,000	252,200	-	(252,200)
Transfers Out	2,000	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	147,000	252,200	-	(252,200)
<b>Total</b>	<b>\$ 147,000</b>	<b>\$ 252,200</b>	<b>\$ -</b>	<b>(252,200)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 1,482	\$ -	\$ -	-
<b>Total</b>	<b>\$ 1,482</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Council District 5

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 228,654	\$ -
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	22,315	-
<b>Employ and Empower Program Support</b> Addition of 0.06 Student Intern-Mayor/Council - Hourly and 0.10 Management Intern-Mayor/Council - Hourly and associated revenue to support the Employ and Empower Program.	0.16	7,459	7,459
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,465	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	2,158	-

# City Council

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Operational Efficiency Reduction</b> Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
<b>Council District Equity Adjustment</b> Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(151,077)	-
<b>Total</b>	<b>0.16 \$</b>	<b>77,889 \$</b>	<b>7,459</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 875,977	\$ 1,175,000	\$ 1,242,470	\$ 67,470
Fringe Benefits	819,509	882,229	922,110	39,881
<b>PERSONNEL SUBTOTAL</b>	<b>1,695,485</b>	<b>2,057,229</b>	<b>2,164,580</b>	<b>107,351</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,380	\$ 32,570	\$ 32,570	-
Contracts & Services	35,511	61,440	29,820	(31,620)
<i>External Contracts &amp; Services</i>	<i>17,594</i>	<i>18,273</i>	<i>(19,812)</i>	<i>(38,085)</i>
<i>Internal Contracts &amp; Services</i>	<i>17,917</i>	<i>43,167</i>	<i>49,632</i>	<i>6,465</i>
Information Technology	51,186	81,219	83,377	2,158
Energy and Utilities	2,425	5,200	5,200	-
Other	992	15,000	15,000	-
Capital Expenditures	-	2,500	2,500	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>94,494</b>	<b>197,929</b>	<b>168,467</b>	<b>(29,462)</b>
<b>Total</b>	<b>\$ 1,789,979</b>	<b>\$ 2,255,158</b>	<b>\$ 2,333,047</b>	<b>\$ 77,889</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 1,390	\$ -	\$ 7,459	\$ 7,459
<b>Total</b>	<b>\$ 1,390</b>	<b>\$ -</b>	<b>\$ 7,459</b>	<b>\$ 7,459</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 204,975
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	13.00	13.00	12.00	36,814 - 162,704	1,105,834
20001167	Council Representative 2B	0.00	0.00	1.00	36,814 - 235,656	176,024
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	0.10	36,814 - 45,925	4,593
90001147	Student Intern- Mayor/Council - Hourly	0.00	0.00	0.06	36,814 - 39,283	2,357
	Adjust Budget To Approved Levels					(435,672)
	Vacation Pay In Lieu					5,500
<b>FTE, Salaries, and Wages Subtotal</b>		<b>15.00</b>	<b>15.00</b>	<b>15.16</b>		<b>\$ 1,242,470</b>

# City Council

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 79,336	\$ 9,444	\$ 11,430	1,986
Flexible Benefits	90,854	140,739	174,185	33,446
Long-Term Disability	4,334	5,210	6,139	929
Medicare	13,072	21,409	24,256	2,847
Other Post-Employment Benefits	50,392	85,335	62,250	(23,085)
Retiree Medical Trust	872	2,236	2,767	531
Retirement 401 Plan	3,863	9,882	11,062	1,180
Retirement ADC	536,728	556,574	568,833	12,259
Risk Management Administration	12,270	19,305	20,835	1,530
Supplemental Pension Savings Plan	20,193	19,045	23,311	4,266
Unemployment Insurance	1,114	1,684	1,738	54
Workers' Compensation	6,482	11,366	15,304	3,938
<b>Fringe Benefits Subtotal</b>	<b>\$ 819,509</b>	<b>\$ 882,229</b>	<b>\$ 922,110</b>	<b>\$ 39,881</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,164,580</b>	

## Council District 5 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	\$ (273,729)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
<b>Total</b>	<b>0.00</b>	<b>\$ (273,729)</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 122,608	\$ 273,729	\$ -	(273,729)
<i>External Contracts &amp; Services</i>	122,608	273,729	-	(273,729)
<b>NON-PERSONNEL SUBTOTAL</b>	122,608	273,729	-	(273,729)
<b>Total</b>	<b>\$ 122,608</b>	<b>\$ 273,729</b>	<b>\$ -</b>	<b>(273,729)</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 1,812	\$ -	\$ -	-
<b>Total</b>	<b>\$ 1,812</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>



**Council District 6**

**Significant Budget Adjustments**

	FTE	Expenditures	Revenue
<b>Employ and Empower Program Support</b> Addition of 0.05 Student Intern - Hourly and 1.64 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	1.69 \$	83,010 \$	83,010
<b>Council District Equity Adjustment</b> Addition of personnel expenditures to achieve budget parity for City Council Districts.	0.00	47,855	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	29,913	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	9,779	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,301	-
<b>Operational Efficiency Reduction</b> Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(77,201)	-
<b>Total</b>	<b>1.69 \$</b>	<b>62,572 \$</b>	<b>83,010</b>

**Expenditures by Category**

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 938,400	\$ 1,175,000	\$ 1,274,717	99,717
Fringe Benefits	394,868	628,201	573,976	(54,225)
<b>PERSONNEL SUBTOTAL</b>	<b>1,333,268</b>	<b>1,803,201</b>	<b>1,848,693</b>	<b>45,492</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 10,723	\$ 4,927	\$ 4,927	-
Contracts & Services	84,121	98,271	105,572	7,301
<i>External Contracts &amp; Services</i>	64,896	75,974	75,974	-
<i>Internal Contracts &amp; Services</i>	19,225	22,297	29,598	7,301
Information Technology	52,087	79,613	89,392	9,779
Energy and Utilities	2,463	4,800	4,800	-
Other	3,303	9,447	9,447	-
Capital Expenditures	37,302	-	-	-

# City Council

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL SUBTOTAL</b>	189,998	197,058	214,138	17,080
<b>Total</b>	<b>\$ 1,523,266</b>	<b>\$ 2,000,259</b>	<b>\$ 2,062,831</b>	<b>\$ 62,572</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 5,054	\$ -	\$ 83,010	\$ 83,010
Other Revenue	2,415	-	-	-
<b>Total</b>	<b>\$ 7,469</b>	<b>\$ -</b>	<b>\$ 83,010</b>	<b>\$ 83,010</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 191,073
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	13.00	13.00	13.00	36,814 - 162,704	1,196,454
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	1.64	36,814 - 45,925	75,317
90001147	Student Intern- Mayor/Council - Hourly	0.00	0.00	0.05	36,814 - 39,283	1,965
	Adjust Budget To Approved Levels					(374,451)
	Vacation Pay In Lieu					5,500
<b>FTE, Salaries, and Wages Subtotal</b>		<b>15.00</b>	<b>15.00</b>	<b>16.69</b>		<b>\$ 1,274,717</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 1,856	\$ -	\$ -	-
Flexible Benefits	70,522	146,877	149,140	2,263
Long-Term Disability	4,491	5,589	6,032	443
Medicare	13,605	22,963	23,834	871
Other Post-Employment Benefits	47,184	85,335	62,250	(23,085)
Retiree Medical Trust	1,668	3,527	3,471	(56)
Retirement 401 Plan	4,934	9,104	13,878	4,774
Retirement ADC	201,352	275,469	273,656	(1,813)
Risk Management Administration	11,609	19,305	20,835	1,530
Supplemental Pension Savings Plan	29,592	46,000	2,897	(43,103)
Unemployment Insurance	1,126	1,809	1,708	(101)
Workers' Compensation	6,928	12,223	16,275	4,052
<b>Fringe Benefits Subtotal</b>	<b>\$ 394,868</b>	<b>\$ 628,201</b>	<b>\$ 573,976</b>	<b>\$ (54,225)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,848,693</b>	

## Council District 6 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00 \$	(315,143) \$	-
<b>Total</b>	<b>0.00 \$</b>	<b>(315,143) \$</b>	<b>-</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 285,197	\$ 315,143	\$ -	(315,143)
<i>External Contracts &amp; Services</i>	285,197	315,143	-	(315,143)
Transfers Out	23,000	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>308,197</b>	<b>315,143</b>	<b>-</b>	<b>(315,143)</b>
<b>Total</b>	<b>\$ 308,197</b>	<b>\$ 315,143</b>	<b>\$ -</b>	<b>(315,143)</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 1,500	\$ -	\$ -	-
<b>Total</b>	<b>\$ 1,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Council District 7

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	175,172 \$	-
<b>Employ and Empower Program Support</b> Addition of 1.20 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	1.20	59,199	59,199
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	18,670	-

# City Council

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,893	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	5,629	-
<b>Operational Efficiency Reduction</b> Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
<b>Council District Equity Adjustment</b> Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(127,920)	-
<b>Total</b>	<b>1.20 \$</b>	<b>98,558 \$</b>	<b>59,199</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 940,004	\$ 1,175,000	\$ 1,277,935	\$ 102,935
Fringe Benefits	751,734	775,298	784,789	9,491
<b>PERSONNEL SUBTOTAL</b>	<b>1,691,738</b>	<b>1,950,298</b>	<b>2,062,724</b>	<b>112,426</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 20,058	\$ 13,510	\$ 13,510	-
Contracts & Services	55,630	86,216	66,719	(19,497)
<i>External Contracts &amp; Services</i>	27,916	40,246	14,856	(25,390)
<i>Internal Contracts &amp; Services</i>	27,714	45,970	51,863	5,893
Information Technology	47,442	78,189	83,818	5,629
Energy and Utilities	2,487	2,200	2,200	-
Other	456	15,000	15,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>126,073</b>	<b>195,115</b>	<b>181,247</b>	<b>(13,868)</b>
<b>Total</b>	<b>\$ 1,817,811</b>	<b>\$ 2,145,413</b>	<b>\$ 2,243,971</b>	<b>\$ 98,558</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ -	\$ -	\$ 59,199	\$ 59,199
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 59,199</b>	<b>\$ 59,199</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 193,011
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	12.00	12.00	12.00	36,814 - 162,704	1,128,587
20001166	Council Representative 2A	1.00	1.00	1.00	36,814 - 162,704	94,254

# City Council

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
90001074	Management Intern-Mayor/Council - Hourly	0.00	0.00	1.20	36,814 - 45,925	55,110
	Adjust Budget To Approved Levels					(377,386)
	Vacation Pay In Lieu					5,500
<b>FTE, Salaries, and Wages Subtotal</b>		<b>15.00</b>	<b>15.00</b>	<b>16.20</b>		<b>\$ 1,277,935</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 64,529	\$ 4,999	\$ 5,790	\$ 791
Flexible Benefits	126,481	169,555	202,068	32,513
Long-Term Disability	4,719	5,029	6,056	1,027
Medicare	13,727	20,661	23,922	3,261
Other Post-Employment Benefits	58,429	85,335	62,250	(23,085)
Retiree Medical Trust	1,660	2,903	3,298	395
Retirement 401 Plan	4,950	9,300	11,258	1,958
Retirement ADC	431,212	421,381	407,890	(13,491)
Retirement DROP	2,557	2,757	2,967	210
Risk Management Administration	14,252	19,305	20,835	1,530
Supplemental Pension Savings Plan	20,824	21,491	19,629	(1,862)
Unemployment Insurance	1,205	1,626	1,714	88
Workers' Compensation	7,189	10,956	17,112	6,156
<b>Fringe Benefits Subtotal</b>	<b>\$ 751,734</b>	<b>\$ 775,298</b>	<b>\$ 784,789</b>	<b>\$ 9,491</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,062,724</b>	

## Council District 7 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	\$ (191,925)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
<b>Total</b>	<b>0.00</b>	<b>\$ (191,925)</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 148,500	\$ 191,925	\$ -	\$ (191,925)
<i>External Contracts &amp; Services</i>	<i>148,500</i>	<i>191,925</i>	<i>-</i>	<i>(191,925)</i>
Transfers Out	1,500	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>150,000</b>	<b>191,925</b>	<b>-</b>	<b>(191,925)</b>
<b>Total</b>	<b>\$ 150,000</b>	<b>\$ 191,925</b>	<b>\$ -</b>	<b>(191,925)</b>

# City Council

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 1,904	\$ -	\$ -	-
<b>Total</b>	<b>\$ 1,904</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Council District 8

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Employ and Empower Program Support</b> Addition of 1.23 Student Intern - Hourly and 0.33 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	1.56	\$ 68,063	\$ 68,063
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	28,211	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	17,762	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,937	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	6,964	-
<b>Council District Equity Adjustment</b> Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(301)	-
<b>Operational Efficiency Reduction</b> Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
<b>Total</b>	<b>1.56</b>	<b>\$ 90,551</b>	<b>\$ 68,063</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 871,915	\$ 1,175,000	\$ 1,298,994	\$ 123,994
Fringe Benefits	752,420	911,296	901,037	(10,259)

# City Council

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL SUBTOTAL</b>	1,624,336	2,086,296	2,200,031	113,735
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,428	\$ 28,943	\$ 28,943	-
Contracts & Services	26,084	66,293	36,145	(30,148)
<i>External Contracts &amp; Services</i>	7,419	2,701	(35,384)	(38,085)
<i>Internal Contracts &amp; Services</i>	18,665	63,592	71,529	7,937
Information Technology	66,654	97,744	104,708	6,964
Energy and Utilities	2,352	2,200	2,200	-
Other	5,998	15,000	15,000	-
Capital Expenditures	-	5,000	5,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	105,517	215,180	191,996	(23,184)
<b>Total</b>	<b>\$ 1,729,853</b>	<b>\$ 2,301,476</b>	<b>\$ 2,392,027</b>	<b>\$ 90,551</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 24,591	-	\$ 68,063	\$ 68,063
<b>Total</b>	<b>\$ 24,591</b>	<b>-</b>	<b>\$ 68,063</b>	<b>\$ 68,063</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 191,073
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	13.00	13.00	13.00	36,814 - 162,704	1,222,310
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	0.33	36,814 - 45,925	15,155
90001147	Student Intern- Mayor/Council - Hourly	0.00	0.00	1.23	36,814 - 39,283	48,319
	Adjust Budget To Approved Levels					(362,222)
	Vacation Pay In Lieu					5,500
<b>FTE, Salaries, and Wages Subtotal</b>		<b>15.00</b>	<b>15.00</b>	<b>16.56</b>		<b>\$ 1,298,994</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 3,945	\$ 4,197	\$ 4,517	\$ 320
Flexible Benefits	83,995	154,405	187,950	33,545
Insurance	1,058	-	-	-
Long-Term Disability	4,457	5,292	6,078	786
Medicare	12,809	22,616	24,009	1,393
Other Post-Employment Benefits	45,665	85,335	62,250	(23,085)
Retiree Medical Trust	948	2,672	2,680	8
Retirement 401 Plan	3,776	9,451	10,721	1,270
Retirement ADC	538,404	553,136	530,227	(22,909)
Risk Management Administration	11,127	19,305	20,835	1,530
Supplemental Pension Savings Plan	38,517	41,083	33,870	(7,213)



# City Council

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Unemployment Insurance	1,131	1,779	1,723	(56)
Workers' Compensation	6,588	12,025	16,177	4,152
<b>Fringe Benefits Subtotal</b>	<b>\$ 752,420</b>	<b>\$ 911,296</b>	<b>\$ 901,037</b>	<b>\$ (10,259)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,200,031</b>	

## Council District 8 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00 \$	(288,371) \$	-
<b>Total</b>	<b>0.00 \$</b>	<b>(288,371) \$</b>	<b>-</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 259,295	\$ 288,371	\$ -	(288,371)
<i>External Contracts &amp; Services</i>	259,295	288,371	-	(288,371)
<b>NON-PERSONNEL SUBTOTAL</b>	259,295	288,371	-	(288,371)
<b>Total</b>	<b>\$ 259,295</b>	<b>\$ 288,371</b>	<b>\$ -</b>	<b>(288,371)</b>

## Council District 9

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Employ and Empower Program Support</b> Addition of 0.24 Student Intern - Hourly and 4.27 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	4.51 \$	220,758 \$	220,758
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	101,939	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	20,060	-

# City Council

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	5,747	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,258	-
<b>Operational Efficiency Reduction</b> Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
<b>Council District Equity Adjustment</b> Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(98,427)	-
<b>Total</b>	<b>4.51 \$</b>	<b>216,250 \$</b>	<b>220,758</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,051,649	\$ 1,175,000	\$ 1,441,049	\$ 266,049
Fringe Benefits	517,473	550,141	528,422	(21,719)
<b>PERSONNEL SUBTOTAL</b>	<b>1,569,121</b>	<b>1,725,141</b>	<b>1,969,471</b>	<b>244,330</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 6,826	\$ 12,150	\$ 12,150	-
Contracts & Services	42,117	84,771	50,944	(33,827)
<i>External Contracts &amp; Services</i>	19,712	51,422	13,337	(38,085)
<i>Internal Contracts &amp; Services</i>	22,405	33,349	37,607	4,258
Information Technology	67,734	86,775	92,522	5,747
Energy and Utilities	6,235	5,900	5,900	-
Other	510	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>123,422</b>	<b>207,596</b>	<b>179,516</b>	<b>(28,080)</b>
<b>Total</b>	<b>\$ 1,692,543</b>	<b>\$ 1,932,737</b>	<b>\$ 2,148,987</b>	<b>\$ 216,250</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 41,499	\$ -	\$ 220,758	\$ 220,758
<b>Total</b>	<b>\$ 41,499</b>	<b>\$ -</b>	<b>\$ 220,758</b>	<b>\$ 220,758</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 185,293
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	12.00	12.00	12.00	36,814 - 162,704	1,111,826

# City Council

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20001166	Council Representative 2A	1.00	1.00	1.00	36,814 - 162,704	107,500
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	4.27	36,814 - 45,925	196,101
90001147	Student Intern- Mayor/Council - Hourly	0.00	0.00	0.24	36,814 - 39,283	9,428
	Adjust Budget To Approved Levels					(353,458)
	Vacation Pay In Lieu					5,500
<b>FTE, Salaries, and Wages Subtotal</b>		<b>15.00</b>	<b>15.00</b>	<b>19.51</b>		<b>\$ 1,441,049</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 10,269	\$ -	\$ -	-
Flexible Benefits	59,362	93,178	112,712	19,534
Long-Term Disability	5,317	5,098	6,565	1,467
Medicare	15,282	20,948	25,943	4,995
Other Post-Employment Benefits	64,153	85,335	62,250	(23,085)
Retiree Medical Trust	2,105	3,180	3,514	334
Retirement 401 Plan	3,473	7,647	9,163	1,516
Retirement ADC	288,172	256,064	213,176	(42,888)
Risk Management Administration	15,639	19,305	20,835	1,530
Supplemental Pension Savings Plan	44,335	46,618	52,648	6,030
Unemployment Insurance	1,351	1,649	1,861	212
Workers' Compensation	8,015	11,119	19,755	8,636
<b>Fringe Benefits Subtotal</b>	<b>\$ 517,473</b>	<b>\$ 550,141</b>	<b>\$ 528,422</b>	<b>\$ (21,719)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,969,471</b>	

## Council District 9 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	\$ (150,000)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
<b>Total</b>	<b>0.00</b>	<b>\$ (150,000)</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 149,500	\$ 150,000	\$ -	\$ (150,000)
<i>External Contracts &amp; Services</i>	<i>149,500</i>	<i>150,000</i>	<i>-</i>	<i>(150,000)</i>
<b>NON-PERSONNEL SUBTOTAL</b>	<b>149,500</b>	<b>150,000</b>	<b>-</b>	<b>(150,000)</b>
<b>Total</b>	<b>\$ 149,500</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>(150,000)</b>

**Council Administration**

**Significant Budget Adjustments**

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	336,669 \$	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department’s direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	58,847	-
<b>Employ and Empower Program Support</b> Addition of 0.37 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.37	18,252	18,252
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(29,623)	-
<b>Operational Efficiency Reduction</b> Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(100,000)	-
<b>Total</b>	<b>0.37 \$</b>	<b>284,145 \$</b>	<b>18,252</b>

**Expenditures by Category**

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,120,635	\$ 1,621,352	\$ 1,906,142	\$ 284,790
Fringe Benefits	587,232	549,176	619,307	70,131
<b>PERSONNEL SUBTOTAL</b>	<b>1,707,867</b>	<b>2,170,528</b>	<b>2,525,449</b>	<b>354,921</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 26,436	\$ 24,540	\$ 20,490	\$ (4,050)
Contracts & Services	136,710	265,142	189,201	(75,941)
<i>External Contracts &amp; Services</i>	15,961	129,775	29,775	(100,000)
<i>Internal Contracts &amp; Services</i>	120,749	135,367	159,426	24,059
Information Technology	108,265	123,707	94,084	(29,623)
Energy and Utilities	182,620	158,507	197,345	38,838
Other	-	4,100	4,100	-
Capital Expenditures	-	2,500	2,500	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>454,031</b>	<b>578,496</b>	<b>507,720</b>	<b>(70,776)</b>
<b>Total</b>	<b>\$ 2,161,898</b>	<b>\$ 2,749,024</b>	<b>\$ 3,033,169</b>	<b>\$ 284,145</b>

# City Council

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 2,497	\$ -	\$ 18,252	\$ 18,252
Other Revenue	3,612	-	-	-
<b>Total</b>	<b>\$ 6,109</b>	<b>\$ -</b>	<b>\$ 18,252</b>	<b>\$ 18,252</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001165	Council Representative 1	6.00	6.00	6.00	\$ 36,814 - 162,704	\$ 541,939
20001166	Council Representative 2A	1.00	1.00	1.00	36,814 - 162,704	110,024
20001167	Council Representative 2B	1.00	1.00	1.00	36,814 - 235,656	180,658
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	0.37	36,814 - 45,925	16,992
20001234	Program Coordinator	1.00	1.00	1.00	36,814 - 214,004	126,220
20001222	Program Manager	5.00	5.00	5.00	72,886 - 268,057	592,239
	Adjust Budget To Approved Levels					286,493
	Termination Pay Annual Leave					26,118
	Vacation Pay In Lieu					25,459
<b>FTE, Salaries, and Wages Subtotal</b>		<b>14.00</b>	<b>14.00</b>	<b>14.37</b>		<b>\$ 1,906,142</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 99,227	\$ 4,843	\$ 5,420	\$ 577
Flexible Benefits	95,431	110,400	137,356	26,956
Long-Term Disability	5,553	4,583	5,753	1,170
Medicare	16,266	18,829	22,737	3,908
Other Post-Employment Benefits	71,199	79,646	58,100	(21,546)
Retiree Medical Trust	2,412	2,745	3,426	681
Retirement 401 Plan	9,401	9,398	12,719	3,321
Retirement ADC	234,422	263,947	320,296	56,349
Risk Management Administration	17,261	18,018	19,446	1,428
Supplemental Pension Savings Plan	26,653	27,914	20,623	(7,291)
Unemployment Insurance	1,410	1,481	1,629	148
Workers' Compensation	7,997	7,372	11,802	4,430
<b>Fringe Benefits Subtotal</b>	<b>\$ 587,232</b>	<b>\$ 549,176</b>	<b>\$ 619,307</b>	<b>\$ 70,131</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,525,449</b>	

# City Planning



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## Description

The City Planning Department is responsible for the City's land use planning and policy. Specifically, the Department develops plans, policies, and regulations that accelerate the creation of more homes and good jobs, further the City's climate goals, protect the environment, improve public spaces and advance social equity. The Department's initiatives are the first step in comprehensively and strategically planning for safe, enjoyable, healthy, and thriving communities in the City of San Diego.

The Department is structured into three divisions, each with focused specialties and staff with varied technical disciplines: Community Planning & Housing, Environmental Policy & Public Spaces, and Community Engagement, Work Culture & Operations.

The Community Planning & Housing Division is responsible for amending and updating the City's General Plan and Community Plans. The Division is also responsible for developing policies and regulations that streamline and incentivize the production of housing. The Department's housing policies are focused on encouraging walking, bicycling and transit ridership, fair housing, and reversing racist zoning regulations of the past. This Division also updates and amends the Land Development Code and prepares housing data reports.

The Environmental Policy & Public Spaces Division is responsible for developing policies and regulations that further the City's climate, open space conservation, and environmental justice goals. The Division is also responsible for the City's long-range park planning, which is focused on the delivery of safe and enjoyable parks in the areas of the City with the greatest needs. The Division manages the implementation and monitoring of the City's Multiple Species Conservation Program. In addition to managing the City's Development Impact Fee Program, the Division is also responsible for long-range infrastructure planning. Additionally, this Division conducts reviews of all City actions under the California Environmental Quality Act (CEQA) and oversees the City's historic preservation planning efforts.

The Community Engagement, Work Culture & Operations Division is responsible for delivery of all operational and support services that enable the implementation of the Department's core activities

# City Planning

by overseeing operations, budget, grants, equitable and inclusive community engagement, and mapping and data analysis. This Division is responsible for providing equitable public engagement opportunities that inform all Department initiatives, working to ensure community members have opportunities to provide input into plans that affect their lives so that the City's long-range plans meet the needs of the people who live, work and play in San Diego. This Division is especially focused on reaching and engaging people who have not traditionally participated in the planning process to ensure that input received is truly representative of the City's diverse population. This Division also develops public education to help enhance the understanding of the department's work.

## ***The vision is:***

A forward-thinking leader that works together with the people of San Diego to find and implement solutions that improve the lives of the City's community members.

## ***The mission is:***

To plan for an equitable and sustainable future with affordable homes, good jobs, infrastructure and public spaces for the people of San Diego.

## Goals and Objectives

**Goal 1: *HOUSING: Increase new home opportunities in all communities for people of all incomes and families in a manner that furthers the City's fair housing and climate goals and advance anti-racist housing policies to reverse harmful and traumatic redlining and segregation in our City.***

- Increase new home opportunities near transit, with safe and enjoyable walking/rolling and biking investments.
- Increase affordable home opportunities in high-resource communities.
- Increase homes opportunities for families with children and intergenerational families.

**Goal 2: *ECONOMY/JOB: Plan for a diverse, innovative, competitive, entrepreneurial, and sustainable local economy in a manner that responds to evolving employer and workforce needs and supports increased opportunities for new homes near good jobs, as well as live-work and telework options.***

- Respond to the evolving needs of employment sectors with appropriate land use and zoning regulations that support the economy, protect the environment and public health, and increase economic prosperity for all San Diegans.
- Increase opportunities for San Diegans to live in close proximity to work and support opportunities for telework and live-work through land use and regulatory changes.

**Goal 3: *MOBILITY: Increase opportunities for people to walk/roll, bike, and use transit by planning well-connected, accessible, active, and safe communities, and prioritize investments in the areas with the greatest needs, especially in traditionally underserved communities.***

- Ensure that land use plans and zoning regulations increase walking/rolling, biking, and transit options.
- Incorporate inclusive urban design principles that encourage walking/rolling and biking into the land use plans and zoning regulations.

**Goal 4: *PUBLIC SPACES AND INFRASTRUCTURE: Plan for the equitable and efficient delivery of infrastructure and public spaces such as parks, libraries, and streets and trails that connect neighborhoods and the people within them, and prioritize these investments in the areas with the greatest needs, especially in traditionally underserved communities.***

# City Planning

- Create more opportunities for innovative, culturally relevant and interactive public spaces (like libraries, parks, bike lanes, sidewalks, and other public spaces), prioritizing investments in areas where the needs are the greatest, particularly in underserved communities.
- Provide opportunities for everyone to recreate citywide within a park system that is relevant, accessible, iconic, diverse, biologically sustainable, and equitable.

**Goal 5: *RESILIENCE, CONSERVATION & THE ENVIRONMENT: Conserve and improve the natural environment, increase opportunities for public enjoyment of nature, and prepare our communities to thrive in a changing climate; and comprehensively identify potential adverse environmental impacts and proactively develop plans to avoid and lessen these impacts.***

- Address priorities in traditionally underserved communities such as air quality, public spaces, healthy food access, safe and healthy homes, recreation and physical activity, and equitable civic engagement in the public decision-making process.
- Increase the City's resilience to climate change and reduce impacts to communities.
- Increase preserved natural habitat and open space in order to protect plants and animals, increase public enjoyment of nature, and improve climate resilience.
- Inform government decision-makers and the public about the potentially significant environmental effects of proposed activities, and ensure that City actions avoid or mitigate damage to the environment to the extent feasible, while also advancing strategies that will improve the lives of all San Diegans.

**Goal 6: *HISTORIC PRESERVATION & CULTURAL HERITAGE: Improve the quality of the built environment, increase the understanding of and appreciation for the City's history and culture, and enhance the identity of communities through the identification, designation, preservation, and rehabilitation of the City's significant and diverse historical and cultural resources.***

- Identify, designate and protect significant historical resources.
- Preserve the places and honor the histories of all cultures that call San Diego home.

**Goal 7: *RECRUITMENT AND RETENTION: Recruit and retain a high-performing workforce that is dedicated to serving the community and is representative of the demographics of the communities that we serve.***

- Further develop a comprehensive internship program that meaningfully prepares interns for a career in public service.
- Develop and strengthen relationships with outside organizations to share knowledge and information about career opportunities in the Department.
- Provide opportunities for existing employees to participate in broad range of continuing professional development opportunities and training.

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- **More Affordable Homes in All Communities:** The City Planning Department brought forward the Mayor’s Housing Action Package 2.0, as well as the final approvals needed for the Barrio Logan Community Plan Update to finally go into effect, allowing for the development of more affordable homes in all communities.
- **Inclusive and Equitable Public Engagement:** The City Planning Department is committed to engaging and hearing feedback from community members that reflect the demographics of the communities we serve. Recent efforts include development of an Inclusive Public Engagement Guide and the release of an Infrastructure Priorities Survey. Additionally, the Department has been present in our communities at over 200 events and workshops and received an award for excellence in public outreach from the California American Planning Association.
- **Equitable Infrastructure Investment:** The City Planning Department continues to coordinate with other City Departments as we plan for a more equitable San Diego. Current efforts include ongoing Capital Improvement Program public engagement, as well as development of the General Plan Environmental Justice Element and Chollas Creek Watershed Regional Park Master Plan. The Department is also working with community-based organizations to develop streamlined processes for delivering infrastructure in the City’s communities with the greatest needs.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

As part of the Base Budget, City Planning worked with the Department of Finance to implement a Department Restructure, consolidating the Department’s Development Impact Fee Program (19.00 FTE, \$4.0 Million) with the rest of the Department in the General Fund. This will provide the Department with critical flexibility to assign staff to emerging projects and initiatives without the limitations imposed by the current structure. This restructure will enable the Department to work more effectively on all initiatives, including initiatives that address disparities in our communities. The change also creates the potential to expand the range of work assignments for staff, producing benefit for both the City and our employees.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Yes**

The Department’s budget adjustments address disparities as follows: 8.00 FTE Employ and Empower Interns: This adjustment supports the Employ and Empower Youth Intern Program and the Department’s Work Program, which includes initiatives focused on addressing inequities and past racist land uses decisions. Current initiatives include Community Plan Updates, General Plan Environmental Justice Element, an inclusive Public Engagement Guide, Missing Middle Homes, and efforts to reform the City’s Historic Resources Regulations. \$1.0 million General Plan Maintenance

Fund NPE: This adjustment supports the City Planning Work Program, which includes initiatives focused on addressing inequities and past racist land uses decisions. Current initiatives include Community Plan Updates, General Plan Environmental Justice Element, an inclusive Public Engagement Guide, Missing Middle Homes, and efforts to reform the City's Historic Resources Regulations.

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Increasing capacity for new homes near transit	Percent of adopted plans and regulations that increase capacity for new homes within high and highest resource areas located near transit.	100%	100%	100%
Increasing capacity for jobs near housing and transit	Percent of adopted plans and regulations that increase capacity for jobs near housing and transit, and policies that promote attraction of quality jobs.	100%	100%	100%
Urban design and urban greening	Percent of adopted plans and regulations that address inclusive urban design and urban greening, where applicable.	100%	100%	100%
Prioritizing public infrastructure investments in underinvested communities	Percent of adopted plans and regulations that prioritize public infrastructure investments in the areas where the most people would be served and historically underinvested communities, where applicable.	100%	100%	100%
Minimizing impacts of climate change	Percent of adopted plans and regulations that result in increased community, infrastructure, and environmental resilience to the impacts of climate change, with a focus on frontline communities, where applicable.	100%	100%	100%
Addressing and including history, culture, and resources in marginalized communities	Percent of adopted plans and regulations that address and include the history, culture, and resources important to traditionally underrepresented	100%	100%	100%

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
	and marginalized communities, where applicable.			
Demographic alignment from City Planning surveys	Percentage of alignment of demographic information from City Planning surveys with applicable local demographics.	N/A	N/A	85%

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	78.75	85.09	92.75	7.66
Personnel Expenditures	\$ 10,796,465	\$ 13,567,147	\$ 16,052,464	\$ 2,485,317
Non-Personnel Expenditures	6,050,481	7,275,166	6,832,416	(442,750)
<b>Total Department Expenditures</b>	<b>\$ 16,846,946</b>	<b>\$ 20,842,313</b>	<b>\$ 22,884,880</b>	<b>\$ 2,042,567</b>
<b>Total Department Revenue</b>	<b>\$ 12,067,565</b>	<b>\$ 11,481,927</b>	<b>\$ 11,741,516</b>	<b>\$ 259,589</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
City Planning	\$ 3,437,079	\$ 10,854,618	\$ 17,555,280	\$ 6,700,662
Community Planning & Implementation	3,056,604	-	-	-
Environment & Mobility Planning	2,714,392	719,673	-	(719,673)
<b>Total</b>	<b>\$ 9,208,075</b>	<b>\$ 11,574,291</b>	<b>\$ 17,555,280</b>	<b>\$ 5,980,989</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
City Planning	14.00	61.09	92.75	31.66
Community Planning & Implementation	24.75	0.00	0.00	0.00
Environment & Mobility Planning	21.00	5.00	0.00	(5.00)
<b>Total</b>	<b>59.75</b>	<b>66.09</b>	<b>92.75</b>	<b>26.66</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer of Facilities Financing Program</b> Transfer of 19.00 FTE positions, non-personnel expenditures, and associated revenue from the Facilities Financing Fund to the General Fund associated with the Facilities Financing Program.	19.00	\$ 3,841,922	\$ 3,495,477
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,910,067	-
<b>Employ and Empower Program Support</b> Addition of 8.00 Management Intern – Hourly and associated revenue to support the Employ and Empower Program.	8.00	395,989	395,989

# City Planning

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	202,694	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	18,421	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.34)	(36,731)	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(38,847)	-
<b>Operational Efficiency Budget Reduction</b> Reduction of contractual services and city services billed to meet operational efficiency budget reduction targets.	0.00	(312,526)	-
<b>Total</b>	<b>26.66 \$</b>	<b>5,980,989 \$</b>	<b>3,891,466</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 5,025,819	\$ 6,802,178	\$ 10,562,436	\$ 3,760,258
Fringe Benefits	3,189,538	3,630,652	5,490,028	1,859,376
<b>PERSONNEL SUBTOTAL</b>	<b>8,215,356</b>	<b>10,432,830</b>	<b>16,052,464</b>	<b>5,619,634</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 16,397	\$ 33,263	\$ 37,013	\$ 3,750
Contracts & Services	379,334	476,022	702,235	226,213
<i>External Contracts &amp; Services</i>	<i>205,286</i>	<i>233,129</i>	<i>114,256</i>	<i>(118,873)</i>
<i>Internal Contracts &amp; Services</i>	<i>174,048</i>	<i>242,893</i>	<i>587,979</i>	<i>345,086</i>
Information Technology	531,572	575,485	650,076	74,591
Energy and Utilities	61,074	46,421	102,222	55,801
Other	4,342	10,270	11,270	1,000
<b>NON-PERSONNEL SUBTOTAL</b>	<b>992,719</b>	<b>1,141,461</b>	<b>1,502,816</b>	<b>361,355</b>
<b>Total</b>	<b>\$ 9,208,075</b>	<b>\$ 11,574,291</b>	<b>\$ 17,555,280</b>	<b>\$ 5,980,989</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 3,282,205	\$ 3,152,081	\$ 6,824,947	\$ 3,672,866
Licenses and Permits	16,691	368,269	583,269	215,000
Other Revenue	1,129	100	100	-
Rev from Money and Prop	-	-	3,600	3,600
<b>Total</b>	<b>\$ 3,300,024</b>	<b>\$ 3,520,450</b>	<b>\$ 7,411,916</b>	<b>\$ 3,891,466</b>



# City Planning

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	1.00	1.00	\$ 46,777 - 56,281	\$ 54,874
20000024	Administrative Aide 2	2.00	2.00	3.00	63,360 - 76,360	209,929
20001202	Assistant Deputy Director	0.00	1.00	1.00	72,886 - 268,057	211,926
20001083	Assistant Planning Director	1.00	0.00	0.00	49,246 - 269,958	-
20000143	Associate Engineer-Civil	0.00	0.00	1.00	108,826 - 131,374	131,374
20000119	Associate Management Analyst	1.00	1.00	3.00	80,424 - 97,203	245,749
20000162	Associate Planner	12.00	15.00	19.00	88,486 - 106,904	1,820,529
20001168	Deputy Director	1.00	2.00	2.00	72,886 - 268,057	422,099
20001179	Deputy Planning Director	1.00	1.00	1.00	72,886 - 268,057	199,576
20000105	Development Project Manager 3	5.00	5.00	6.00	123,574 - 149,399	873,754
21000432	Geographic Info Systems Analyst 2	0.00	0.00	1.00	81,997 - 99,082	99,082
21000434	Geographic Info Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	114,090
20000290	Information Systems Analyst 2	1.00	0.00	1.00	81,997 - 99,082	94,864
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	101,223
90001073	Management Intern - Hourly	0.00	0.00	8.00	36,814 - 45,925	367,402
20000669	Park Designer	3.00	3.00	3.00	106,550 - 128,670	371,060
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	53,638
20001132	Planning Director	1.00	1.00	1.00	96,395 - 365,173	241,067
20001234	Program Coordinator	1.00	3.00	3.00	36,814 - 214,004	451,647
20001222	Program Manager	6.00	5.00	6.00	72,886 - 268,057	1,021,413
20000885	Senior Civil Engineer	0.00	0.00	1.00	125,388 - 151,584	147,502
20000015	Senior Management Analyst	2.00	2.00	3.00	88,289 - 106,773	303,000
90000015	Senior Management Analyst - Hourly	0.00	0.34	0.00	88,289 - 106,773	-
20000918	Senior Planner	17.75	19.75	23.75	101,901 - 123,225	2,879,746
21000675	Supervising Development Project Manager	1.00	1.00	0.00	135,918 - 164,299	-
20000970	Supervising Management Analyst	0.00	0.00	2.00	94,669 - 114,682	225,350
	Bilingual - Regular Budgeted Personnel Expenditure Savings					20,384
	Infrastructure In-Training Pay					(241,971)
	Infrastructure Registration Pay					10,510
	Overtime Budgeted					23,600
	Termination Pay Annual Leave					26,720
	Vacation Pay In Lieu					28,664
						53,635
<b>FTE, Salaries, and Wages Subtotal</b>		<b>59.75</b>	<b>66.09</b>	<b>92.75</b>		<b>\$ 10,562,436</b>

# City Planning

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 309,835	\$ 34,570	\$ 62,947	\$ 28,377
Flexible Benefits	588,684	711,275	1,034,590	323,315
Long-Term Disability	24,956	23,426	38,300	14,874
Medicare	77,535	97,741	150,623	52,882
Other Post-Employment Benefits	271,079	341,340	344,450	3,110
Retiree Medical Trust	8,272	12,449	18,281	5,832
Retirement 401 Plan	25,378	41,330	63,231	21,901
Retirement ADC	1,621,764	2,081,270	3,314,395	1,233,125
Retirement DROP	4,163	3,492	3,758	266
Risk Management Administration	65,617	77,220	115,287	38,067
Supplemental Pension Savings Plan	143,932	157,539	249,531	91,992
Unemployment Insurance	6,359	7,642	10,856	3,214
Workers' Compensation	41,963	41,358	83,779	42,421
<b>Fringe Benefits Subtotal</b>	<b>\$ 3,189,538</b>	<b>\$ 3,630,652</b>	<b>\$ 5,490,028</b>	<b>\$ 1,859,376</b>
<b>Total Personnel Expenditures</b>			<b>\$ 16,052,464</b>	

## Facilities Financing Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Public Facilities Planning	\$ 3,370,965	\$ 4,052,022	\$ -	\$ (4,052,022)
<b>Total</b>	<b>\$ 3,370,965</b>	<b>\$ 4,052,022</b>	<b>\$ -</b>	<b>\$ (4,052,022)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Public Facilities Planning	19.00	19.00	0.00	(19.00)
<b>Total</b>	<b>19.00</b>	<b>19.00</b>	<b>0.00</b>	<b>(19.00)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 254,839	\$ -
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(146,537)	-

# City Planning

<b>Non-Discretionary Adjustment</b>	0.00	(318,402)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Transfer of Facilities Financing Program</b>	(19.00)	(3,841,922)	(3,495,477)
Transfer of 19.00 FTE positions, non-personnel expenditures, and associated revenue from the Facilities Financing Fund to the General Fund associated with the Facilities Financing Program.			
<b>Total</b>	<b>(19.00)</b>	<b>\$ (4,052,022)</b>	<b>\$ (3,495,477)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,590,871	\$ 2,003,486	\$ -	(2,003,486)
Fringe Benefits	990,237	1,130,831	-	(1,130,831)
<b>PERSONNEL SUBTOTAL</b>	<b>2,581,108</b>	<b>3,134,317</b>	<b>-</b>	<b>(3,134,317)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 2,373	\$ 5,100	\$ -	(5,100)
Contracts & Services	652,046	697,324	-	(697,324)
<i>External Contracts &amp; Services</i>	31,241	25,551	-	(25,551)
<i>Internal Contracts &amp; Services</i>	620,805	671,773	-	(671,773)
Information Technology	134,173	202,707	-	(202,707)
Energy and Utilities	1,154	11,574	-	(11,574)
Other	109	1,000	-	(1,000)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>789,856</b>	<b>917,705</b>	<b>-</b>	<b>(917,705)</b>
<b>Total</b>	<b>\$ 3,370,965</b>	<b>\$ 4,052,022</b>	<b>\$ -</b>	<b>(4,052,022)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 3,801,463	\$ 3,276,877	\$ -	(3,276,877)
Licenses and Permits	210,538	215,000	-	(215,000)
Other Revenue	328,633	-	-	-
Rev from Money and Prop	29,111	3,600	-	(3,600)
<b>Total</b>	<b>\$ 4,369,745</b>	<b>\$ 3,495,477</b>	<b>\$ -</b>	<b>(3,495,477)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	1.00	1.00	0.00	\$ 63,360 - 76,360	\$ -
20000143	Associate Engineer-Civil	1.00	1.00	0.00	108,826 - 131,374	-
20000119	Associate Management Analyst	1.00	2.00	0.00	80,424 - 97,203	-
20000162	Associate Planner	4.00	4.00	0.00	88,486 - 106,904	-
21000432	Geographic Info Systems Analyst 2	1.00	1.00	0.00	81,997 - 99,082	-
20000290	Information Systems Analyst 2	1.00	1.00	0.00	81,997 - 99,082	-

## City Planning

20000756	Office Support Specialist	1.00	0.00	0.00	45,969 -	55,342	-
20001222	Program Manager	1.00	1.00	0.00	72,886 -	268,057	-
20000885	Senior Civil Engineer	1.00	1.00	0.00	125,388 -	151,584	-
20000015	Senior Management Analyst	1.00	1.00	0.00	88,289 -	106,773	-
20000918	Senior Planner	4.00	4.00	0.00	101,901 -	123,225	-
20000970	Supervising Management Analyst	2.00	2.00	0.00	94,669 -	114,682	-
<b>FTE, Salaries, and Wages Subtotal</b>		<b>19.00</b>	<b>19.00</b>	<b>0.00</b>	<b>\$</b>		<b>-</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 50,733	\$ 13,374	\$ -	(13,374)
Flexible Benefits	179,837	192,976	-	(192,976)
Long-Term Disability	7,699	6,749	-	(6,749)
Medicare	23,833	28,561	-	(28,561)
Other Post-Employment Benefits	96,530	108,091	-	(108,091)
Retiree Medical Trust	2,293	2,929	-	(2,929)
Retirement 401 Plan	7,526	9,594	-	(9,594)
Retirement ADC	526,209	656,656	-	(656,656)
Retirement DROP	2,778	5,629	-	(5,629)
Risk Management Administration	23,623	24,453	-	(24,453)
Supplemental Pension Savings Plan	53,182	67,843	-	(67,843)
Unemployment Insurance	1,958	2,182	-	(2,182)
Workers' Compensation	14,036	11,794	-	(11,794)
<b>Fringe Benefits Subtotal</b>	<b>\$ 990,237</b>	<b>\$ 1,130,831</b>	<b>\$ -</b>	<b>(1,130,831)</b>
<b>Total Personnel Expenditures</b>	<b>\$</b>	<b>\$</b>	<b>\$ -</b>	<b>\$</b>

## General Plan Maintenance Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
City Planning	\$ 23,753	\$ 5,216,000	\$ 5,329,600	\$ 113,600
Community Planning & Implementation	2,726,167	-	-	-
Environment & Mobility Planning	1,517,987	-	-	-
<b>Total</b>	<b>\$ 4,267,906</b>	<b>\$ 5,216,000</b>	<b>\$ 5,329,600</b>	<b>\$ 113,600</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>City Planning Work Program</b>	0.00	\$ 863,600	\$ -
Addition of contractual services associated with the City Planning Work Program.			
<b>One-Time Additions and Annualizations</b>	0.00	(750,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			

# City Planning

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Application Fee Revenue</b>	0.00	-	(136,400)
Adjustment to reflect revised revenue from permit application fees.			
<b>Total</b>	<b>0.00 \$</b>	<b>113,600 \$</b>	<b>(136,400)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,623	\$ -	\$ -	-
Contracts & Services	4,266,015	5,216,000	5,329,600	113,600
<i>External Contracts &amp; Services</i>	709,061	1,229,660	1,507,827	278,167
<i>Internal Contracts &amp; Services</i>	3,556,954	3,986,340	3,821,773	(164,567)
Information Technology	268	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>4,267,906</b>	<b>5,216,000</b>	<b>5,329,600</b>	<b>113,600</b>
<b>Total</b>	<b>\$ 4,267,906</b>	<b>\$ 5,216,000</b>	<b>\$ 5,329,600</b>	<b>\$ 113,600</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Licenses and Permits	\$ 4,360,138	\$ 4,466,000	\$ 4,329,600	(136,400)
Rev from Money and Prop	37,657	-	-	-
<b>Total</b>	<b>\$ 4,397,795</b>	<b>\$ 4,466,000</b>	<b>\$ 4,329,600</b>	<b>(136,400)</b>

# City Planning

## Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 650,820	\$ 1,649,600	\$ 1,482,725
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 650,820</b>	<b>\$ 1,649,600</b>	<b>\$ 1,482,725</b>
<b>REVENUE</b>			
Charges for Services	\$ 3,801,463	\$ 3,276,877	-
Licenses and Permits	210,538	215,000	-
Other Revenue	328,633	-	-
Revenue from Use of Money and Property	29,111	3,600	-
<b>TOTAL REVENUE</b>	<b>\$ 4,369,745</b>	<b>\$ 3,495,477</b>	<b>-</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 5,020,565</b>	<b>\$ 5,145,077</b>	<b>\$ 1,482,725</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 1,590,871	\$ 2,003,486	-
Fringe Benefits	990,237	1,130,831	-
Supplies	2,373	5,100	-
Contracts & Services	652,046	697,324	-
Information Technology	134,173	202,707	-
Energy and Utilities	1,154	11,574	-
Other Expenses	109	1,000	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 3,370,965</b>	<b>\$ 4,052,022</b>	<b>-</b>
<b>TOTAL EXPENSE</b>	<b>\$ 3,370,965</b>	<b>\$ 4,052,022</b>	<b>-</b>
<b>BALANCE</b>	<b>\$ 1,649,600</b>	<b>\$ 1,093,055</b>	<b>\$ 1,482,725</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 5,020,565</b>	<b>\$ 5,145,077</b>	<b>\$ 1,482,725</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

\*\*\*The Facilities Financing Fund will be closed in FY 2025; no additional activity is projected.

# City Planning

## Revenue and Expense Statement (Non-General Fund)

General Plan Maintenance Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 1,998,596	\$ 2,128,485	\$ 2,020,197
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,998,596</b>	<b>\$ 2,128,485</b>	<b>\$ 2,020,197</b>
<b>REVENUE</b>			
Licenses and Permits	\$ 4,360,138	\$ 4,466,000	\$ 4,329,600
Revenue from Use of Money and Property	37,657	-	-
<b>TOTAL REVENUE</b>	<b>\$ 4,397,795</b>	<b>\$ 4,466,000</b>	<b>\$ 4,329,600</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 6,396,391</b>	<b>\$ 6,594,485</b>	<b>\$ 6,349,797</b>
<b>OPERATING EXPENSE</b>			
Supplies	\$ 1,623	\$ -	\$ -
Contracts & Services	4,266,015	5,216,000	5,329,600
Information Technology	268	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 4,267,906</b>	<b>\$ 5,216,000</b>	<b>\$ 5,329,600</b>
<b>TOTAL EXPENSE</b>	<b>\$ 4,267,906</b>	<b>\$ 5,216,000</b>	<b>\$ 5,329,600</b>
<b>BALANCE</b>	<b>\$ 2,128,485</b>	<b>\$ 1,378,485</b>	<b>\$ 1,020,197</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 6,396,391</b>	<b>\$ 6,594,485</b>	<b>\$ 6,349,797</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



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**City Treasurer**



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# City Treasurer



## Description

The Office of the City Treasurer is responsible for the receipt, custody, and reconciliation of all City revenue; banking and cash management; tax administration; parking administration and parking meter operations; issuance of Short-Term Residential Occupancy (STRO) licenses and Sidewalk Vending permits; and collection of citywide delinquent accounts. The City Treasurer is also responsible for the investment of all operating and capital improvement funds. In addition, the City Treasurer serves as a member of the Funds Commission and Trustee for City's Defined Contribution Plans.

The City Treasurer's Divisions include:

### *Business Operations*

Business Operations is responsible for the administration and collection of Business Tax, Cannabis Business Tax, Rental Unit Business Tax, Transient Occupancy Tax and Tourism Marketing District (TMD) assessment. The Division also collects the Business Improvement District fees, maintains the regulatory clearance review data for Police regulated businesses, oversees the Department's lobby operations, issues permits for Sidewalk Vending, and oversees the administration of the Short-Term Residential Occupancy (STRO) licensing process.

### *Investments*

In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating and capital improvements funds which totaled \$3.04 billion as of June 30, 2023. The Division also participates on the City's financing team for all new bond issuances. Additionally, the Investments Division is responsible for cash management, maintains banking relationships and compliance with all applicable banking rules and laws, and evaluates new payment technology to effectively collect revenue citywide.

### *Revenue Collections*

The Revenue Collections Division is comprised of the Parking Administration, Parking Meter Operations, and Delinquent Accounts Programs. The Delinquent Accounts Program is responsible for the administration and the collection of citywide delinquent accounts. Parking Administration

# City Treasurer

processes all parking citations, issues residential and temporary overnight RV permits, and processes parking citation appeals. Parking Meter Operations installs and maintains parking meters citywide including the collection of all parking meter coin.

## *Financial Operations*

The Financial Operations Division includes two Programs, Treasury Accounting and Revenue Compliance. Treasury Accounting is responsible for the management of the City's general accounts receivable, cash handling, depositing, and bank reconciliation processes. Revenue Compliance conducts revenue compliance audits of TOT, percentage lease and franchise agreements, and Cannabis Business Tax.

## *Treasury Systems*

The Treasury Systems Division supports the Department's portfolio of applications used to provide services to approximately 1.9 million customer accounts. The Division also serves as the project functional lead on the Department's Information Technology (IT) initiatives and special projects. In addition, the Division manages the Department's IT contracts and provides end user support.

### ***The vision is:***

Provide Treasury services that promote transparency and public trust by providing excellent customer service and accessibility to all.

### ***The mission is:***

Receive, maintain, and maximize collection of public funds, providing excellent service while upholding the integrity of regulations, to support services and amenities for all.

## **Goals and Objectives**

### ***Goal 1: Provide excellent and equitable customer service to all internal and external customers***

- Maintain a highly skilled workforce through adequate training and cross-training opportunities
- Respond to all phone call and email inquiries within one business day
- Provide the guidance and support that our employees need to deliver exceptional customer service

### ***Goal 2: Enhance accessibility of services***

- Modernize existing applications to improve accessibility to online customers
- Consistently evaluate opportunities to improve customer access, their awareness of City requirements and available options
- Improve availability of services that consider customers' language and access preferences

### ***Goal 3: Promote transparency and public trust through the delivery of Treasury services***

- Enhance accessibility of data and reporting on a continuous basis
- Improve readability and navigation of our website

## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• Incorporated educational component to quarterly Employee Recognition events</li> <li>• Expanded customer service surveys to measure service provided to customers via phone and email</li> <li>• Expanded lobby hours of operation for walk-in customers to provide more equitable services to customers who are tech-limited</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b>                  Yes, by Collaborating with Department of Race &amp; Equity and Department of Information Technology to improve customers' access to City requirements and available options. Collaborating with Department of Information Technology to evaluate options to increase customer access to digital services. Collaborating with the Performance and Analytics Department and the Department of Information Technology to increase data available on the City's Open Portal and/or our website.</p> <p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>No</b>                  Budget adjustments added are not anticipated to address potential disparities.</p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Department employees feel supported and receive feedback	Employees sentiment about management support and being provided feedback from supervisors to do their job well	55.7%	N/A	85.0%
Number of department training opportunities	Cross-training and/or knowledge sharing to enhance Department services	4	N/A	6
Customer calls answered within target timeframe	Percentage of calls that are answered within target	75%	N/A	85%

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	133.00	134.00	133.00	(1.00)
Personnel Expenditures	\$ 14,931,244	\$ 17,466,566	\$ 17,926,114	\$ 459,548
Non-Personnel Expenditures	13,577,046	13,064,859	13,500,179	435,320
<b>Total Department Expenditures</b>	<b>\$ 28,508,290</b>	<b>\$ 30,531,425</b>	<b>\$ 31,426,293</b>	<b>\$ 894,868</b>
<b>Total Department Revenue</b>	<b>\$ 53,691,453</b>	<b>\$ 51,454,962</b>	<b>\$ 56,053,962</b>	<b>\$ 4,599,000</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administration	\$ 4,248,342	\$ 4,184,709	\$ 4,514,816	\$ 330,107
Revenue Collections	6,193,277	7,347,420	7,419,035	71,615
Treasury Operations	8,525,064	10,056,046	9,934,322	(121,724)
<b>Total</b>	<b>\$ 18,966,684</b>	<b>\$ 21,588,175</b>	<b>\$ 21,868,173</b>	<b>\$ 279,998</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administration	18.00	17.00	16.00	(1.00)
Revenue Collections	47.00	47.25	47.25	0.00
Treasury Operations	58.00	60.00	60.00	0.00
<b>Total</b>	<b>123.00</b>	<b>124.25</b>	<b>123.25</b>	<b>(1.00)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 813,222	\$ -
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	44,387	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	15,592	-
<b>Reduction of Photocopy Costs</b> Reduction of non-personnel expenditures in photocopy costs as a result of maximizing the use of digital copies.	0.00	(7,970)	-

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reduction of Training Budget</b> One-time reduction in non-personnel expenditures associated with training costs as a result of staff attending local training events.	0.00	(8,815)	-
<b>Reduction of Office Supplies</b> Reduction in non-personnel expenditures associated with office supplies as a result of current spending trends.	0.00	(11,000)	-
<b>Reduction of Security Service Costs</b> One-time reduction in non-personnel expenditures associated with Security Services as a result of aligning with the current cost of services.	0.00	(20,000)	-
<b>Reorganization of Department Operations</b> Reclassification of 1.00 Financial Operations Manager to 1.00 Program Manager position due to reorganization of department operations.	0.00	(27,000)	-
<b>Reduction of Merchant Services Costs</b> Reduction of non-personnel expenditures associated with merchant service fees due to assessing an in-person credit card surcharge for all lobby credit card transactions.	0.00	(50,000)	-
<b>Reduction of Executive Assistant</b> Reduction of 1.00 Executive Assistant and associated non-personnel expenditures.	(1.00)	(91,924)	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(146,494)	-
<b>Reduction of STRO Compliance Contract</b> Reduction in non-personnel expenditures associated with contract costs as a result of terminating the Short-Term Residential Occupancy (STRO) compliance contract.	0.00	(230,000)	-
<b>Short-Term Residential Occupancy (STRO) Revenue</b> Addition of one-time revenue for Short-Term Residential Occupancy application and licensing fees.	0.00	-	6,254,000
<b>Transient Occupancy Tax (TOT) Revenue</b> Adjustment to reflect revised revenue associated with reimbursement for the administration of Transient Occupancy Tax (TOT).	0.00	-	1,050,000
<b>Revised Parking Citation Revenue</b> Adjustment to reflect revised Parking Citation revenue due to a realignment of core duties.	0.00	-	(310,000)
<b>Revised Business Tax Revenue</b> Adjustment to reflect revised Business Tax revenue due to a decrease in the number of monthly renewals for small businesses.	0.00	-	(350,000)
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	-	(645,000)

# City Treasurer

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Cannabis Business Tax Revenue</b>	0.00	-	(2,000,000)
Adjustment to reflect Cannabis Business Tax revenue due to a decrease in gross receipts reported by cannabis business outlets.			
<b>Total</b>	<b>(1.00) \$</b>	<b>279,998 \$</b>	<b>3,999,000</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 8,063,987	\$ 10,037,186	\$ 10,760,269	\$ 723,083
Fringe Benefits	5,674,177	6,103,324	5,928,045	(175,279)
<b>PERSONNEL SUBTOTAL</b>	<b>13,738,164</b>	<b>16,140,510</b>	<b>16,688,314</b>	<b>547,804</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 241,304	\$ 265,333	\$ 357,648	\$ 92,315
Contracts & Services	1,845,304	2,164,906	1,833,742	(331,164)
<i>External Contracts &amp; Services</i>	<i>1,449,311</i>	<i>1,521,282</i>	<i>1,367,109</i>	<i>(154,173)</i>
<i>Internal Contracts &amp; Services</i>	<i>395,993</i>	<i>643,624</i>	<i>466,633</i>	<i>(176,991)</i>
Information Technology	3,033,516	2,911,908	2,864,295	(47,613)
Energy and Utilities	102,370	96,968	115,674	18,706
Other	6,025	6,050	6,000	(50)
Capital Expenditures	-	2,500	2,500	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>5,228,519</b>	<b>5,447,665</b>	<b>5,179,859</b>	<b>(267,806)</b>
<b>Total</b>	<b>\$ 18,966,684</b>	<b>\$ 21,588,175</b>	<b>\$ 21,868,173</b>	<b>\$ 279,998</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 259,174	\$ 1,578,119	\$ 2,628,119	\$ 1,050,000
Fines Forfeitures and Penalties	3,675,326	3,963,938	3,653,938	(310,000)
Licenses and Permits	39,989,941	36,897,905	40,156,905	3,259,000
Other Revenue	78,538	-	-	-
Rev from Other Agencies	45,631	15,000	15,000	-
<b>Total</b>	<b>\$ 44,048,609</b>	<b>\$ 42,454,962</b>	<b>\$ 46,453,962</b>	<b>\$ 3,999,000</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000866	Accountant 2	7.00	7.00	7.00	\$ 86,323 - 104,304	\$ 571,616
20000007	Accountant 3	9.00	10.00	10.00	95,084 - 114,900	1,064,201
20000102	Accountant 4	6.00	6.00	6.00	117,041 - 142,233	742,039
20000011	Account Clerk	8.00	8.00	8.00	46,777 - 56,281	435,091
20000024	Administrative Aide 2	15.00	16.00	16.00	63,360 - 76,360	1,112,595
20001208	Assistant Investment Officer	2.00	2.00	2.00	72,886 - 268,057	344,182
20000119	Associate Management Analyst	5.00	5.00	5.00	80,424 - 97,203	441,123
20000267	Collections Investigator 1	15.00	15.00	15.00	59,777 - 72,231	989,438
20000268	Collections Investigator 1	1.00	1.00	1.00	59,777 - 72,231	71,148



# City Treasurer

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000269	Collections Investigator 2	5.00	5.00	5.00	67,293 - 81,210	399,960
20000270	Collections Investigator Supervisor	4.00	4.00	4.00	73,957 - 89,338	334,285
20000287	Collections Manager	1.00	1.00	1.00	90,081 - 109,176	109,176
20001168	Deputy Director	3.75	3.75	3.75	72,886 - 268,057	748,409
20000924	Executive Assistant	1.00	1.00	0.00	63,557 - 76,906	-
20001172	Financial Operations Manager	1.00	1.00	1.00	72,886 - 268,057	170,472
20000293	Information Systems Analyst 3	2.00	2.00	2.00	90,015 - 108,805	217,610
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	101,223
20001194	Investment Officer	1.00	1.00	1.00	123,203 - 491,871	204,828
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	65,305
20001182	Principal Accountant	3.00	3.00	3.00	36,814 - 235,656	521,130
20000741	Principal Clerk	1.00	1.00	1.00	58,750 - 71,094	71,094
20001234	Program Coordinator	1.00	1.00	1.00	36,814 - 214,004	150,549
20001222	Program Manager	4.50	4.50	4.50	72,886 - 268,057	781,698
20000783	Public Information Clerk	16.75	16.00	16.00	46,777 - 56,281	831,485
20000869	Senior Account Clerk	2.00	2.00	2.00	53,528 - 64,584	129,168
20000015	Senior Management Analyst	2.00	2.00	2.00	88,289 - 106,773	213,546
20000970	Supervising Management Analyst	3.00	3.00	3.00	94,669 - 114,682	342,899
20001148	Treasurer	1.00	1.00	1.00	96,395 - 365,173	246,844
	Bilingual - Regular					69,888
	Budgeted Personnel					(976,463)
	Expenditure Savings					
	Other Certification Pays					7,879
	Overtime Budgeted					25,102
	Sick Leave - Hourly					898
	Termination Pay Annual					47,343
	Leave					
	Vacation Pay In Lieu					174,508
<b>FTE, Salaries, and Wages Subtotal</b>		<b>123.00</b>	<b>124.25</b>	<b>123.25</b>		<b>\$ 10,760,269</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 470,137	\$ 49,335	\$ 42,539	\$ (6,796)
Flexible Benefits	1,303,818	1,451,345	1,499,923	48,578
Insurance	1,411	-	-	-
Long-Term Disability	39,588	34,529	38,936	4,407
Medicare	124,917	142,288	153,538	11,250
Other Post-Employment Benefits	591,622	661,347	461,693	(199,654)
Retiree Medical Trust	12,517	16,836	19,047	2,211
Retirement 401 Plan	44,745	60,416	71,598	11,182
Retirement ADC	2,520,852	3,070,441	3,053,717	(16,724)
Retirement DROP	15,423	16,997	19,231	2,234
Risk Management Administration	144,074	149,615	154,527	4,912

# City Treasurer

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Supplemental Pension Savings Plan	216,488	239,905	219,667	(20,238)
Unemployment Insurance	10,146	11,242	11,047	(195)
Workers' Compensation	178,441	199,028	182,582	(16,446)
<b>Fringe Benefits Subtotal</b>	<b>\$ 5,674,177</b>	<b>\$ 6,103,324</b>	<b>\$ 5,928,045</b>	<b>\$ (175,279)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 16,688,314</b>	

## Parking Meter Operations Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Revenue Collections	\$ 9,541,606	\$ 8,943,250	\$ 9,558,120	\$ 614,870
<b>Total</b>	<b>\$ 9,541,606</b>	<b>\$ 8,943,250</b>	<b>\$ 9,558,120</b>	<b>\$ 614,870</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Revenue Collections	10.00	9.75	9.75	0.00
<b>Total</b>	<b>10.00</b>	<b>9.75</b>	<b>9.75</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer to Community Parking District Funds</b> Addition of non-personnel expenditures associated with an increase in the transfer to the Community Parking District Funds.	0.00	\$ 591,480	\$ -
<b>Parking Meter Operations Program Support</b> Addition of non-personnel expenditures to support parking-related work provided by the Sustainability and Mobility Department.	0.00	175,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	3,896	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(67,250)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(88,256)	-

# City Treasurer

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Parking Meter Revenue</b>	0.00	-	600,000
Adjustment to reflect parking meter revenue due to parking meter revenue trends.			
<b>Total</b>	<b>0.00 \$</b>	<b>614,870 \$</b>	<b>600,000</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 647,820	\$ 767,876	\$ 766,333	(1,543)
Fringe Benefits	545,260	558,180	471,467	(86,713)
<b>PERSONNEL SUBTOTAL</b>	<b>1,193,080</b>	<b>1,326,056</b>	<b>1,237,800</b>	<b>(88,256)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 47,115	\$ 41,025	\$ 40,075	(950)
Contracts & Services	2,452,846	3,332,213	3,445,492	113,279
<i>External Contracts &amp; Services</i>	<i>1,797,580</i>	<i>2,515,656</i>	<i>2,506,173</i>	<i>(9,483)</i>
<i>Internal Contracts &amp; Services</i>	<i>655,266</i>	<i>816,557</i>	<i>939,319</i>	<i>122,762</i>
Information Technology	31,850	25,892	29,788	3,896
Energy and Utilities	16,782	17,564	12,985	(4,579)
Transfers Out	5,799,934	4,200,000	4,791,480	591,480
Capital Expenditures	-	500	500	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>8,348,526</b>	<b>7,617,194</b>	<b>8,320,320</b>	<b>703,126</b>
<b>Total</b>	<b>\$ 9,541,606 \$</b>	<b>\$ 8,943,250 \$</b>	<b>\$ 9,558,120 \$</b>	<b>\$ 614,870</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Licenses and Permits	\$ 9,541,606	\$ 9,000,000	\$ 9,600,000	600,000
Other Revenue	4,338	-	-	-
Rev from Money and Prop	96,899	-	-	-
<b>Total</b>	<b>\$ 9,642,843 \$</b>	<b>\$ 9,000,000 \$</b>	<b>\$ 9,600,000 \$</b>	<b>\$ 600,000</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000119	Associate Management Analyst	1.00	1.00	1.00	\$ 80,424 - 97,203	\$ 95,745
20001168	Deputy Director	0.25	0.25	0.25	72,886 - 268,057	49,895
20000678	Parking Meter Supervisor	2.00	2.00	2.00	63,884 - 76,404	148,271
20000674	Parking Meter Technician	5.00	5.00	5.00	55,254 - 66,004	317,950
20001222	Program Manager	0.50	0.50	0.50	72,886 - 268,057	86,852
20000783	Public Information Clerk	0.25	0.00	0.00	46,777 - 56,281	-
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	58,117 - 69,237	58,117
	Bilingual - Regular					2,912
	Budgeted Personnel					(58,117)
	Expenditure Savings					
	Overtime Budgeted					50,608

# City Treasurer

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Termination Pay Annual Leave					14,100
<b>FTE, Salaries, and Wages Subtotal</b>		<b>10.00</b>	<b>9.75</b>	<b>9.75</b>		<b>\$ 766,333</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 41,016	\$ 2,011	\$ 1,494	\$ (517)
Flexible Benefits	164,018	168,194	149,230	(18,964)
Long-Term Disability	3,240	2,529	2,557	28
Medicare	9,842	10,401	10,174	(227)
Other Post-Employment Benefits	56,851	55,467	36,307	(19,160)
Retiree Medical Trust	533	565	591	26
Retirement 401 Plan	2,079	2,264	2,376	112
Retirement ADC	202,191	234,327	194,931	(39,396)
Retirement DROP	6,791	7,823	8,458	635
Risk Management Administration	13,789	12,547	12,153	(394)
Supplemental Pension Savings Plan	22,912	25,942	23,813	(2,129)
Unemployment Insurance	836	815	719	(96)
Workers' Compensation	21,163	35,295	28,664	(6,631)
<b>Fringe Benefits Subtotal</b>	<b>\$ 545,260</b>	<b>\$ 558,180</b>	<b>\$ 471,467</b>	<b>\$ (86,713)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,237,800</b>	

# City Treasurer

## Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 681,315	\$ 782,551	\$ 786,991
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 681,315</b>	<b>\$ 782,551</b>	<b>\$ 786,991</b>
<b>REVENUE</b>			
Licenses and Permits	\$ 9,541,606	\$ 9,000,000	\$ 9,600,000
Other Revenue	4,338	-	-
Revenue from Use of Money and Property	96,899	-	-
<b>TOTAL REVENUE</b>	<b>\$ 9,642,843</b>	<b>\$ 9,000,000</b>	<b>\$ 9,600,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 10,324,158</b>	<b>\$ 9,782,551</b>	<b>\$ 10,386,991</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 647,820	\$ 767,876	\$ 766,333
Fringe Benefits	545,260	558,180	471,467
Supplies	47,115	41,025	40,075
Contracts & Services	2,452,846	3,332,213	3,445,492
Information Technology	31,850	25,892	29,788
Energy and Utilities	16,782	17,564	12,985
Transfers Out	5,799,934	4,200,000	4,791,480
Capital Expenditures	-	500	500
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 9,541,606</b>	<b>\$ 8,943,250</b>	<b>\$ 9,558,120</b>
<b>TOTAL EXPENSE</b>	<b>\$ 9,541,606</b>	<b>\$ 8,943,250</b>	<b>\$ 9,558,120</b>
<b>BALANCE</b>	<b>\$ 782,551</b>	<b>\$ 839,301</b>	<b>\$ 828,871</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 10,324,158</b>	<b>\$ 9,782,551</b>	<b>\$ 10,386,991</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



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# **Citywide Program Expenditures**



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# Citywide Program Expenditures



## Description

The Citywide Program Expenditures Department budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditures Department budget is administered by the Department of Finance with input from responsible departments throughout the City.



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# Citywide Program Expenditures

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ 2,574,051	\$ 10,891,581	\$ 8,317,530
Non-Personnel Expenditures	228,260,870	203,691,489	195,820,229	(7,871,260)
<b>Total Department Expenditures</b>	<b>\$ 228,260,870</b>	<b>\$ 206,265,540</b>	<b>\$ 206,711,810</b>	<b>\$ 446,270</b>
<b>Total Department Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administrative Expenditures	\$ -	\$ -	\$ 250,000	\$ 250,000
Assessments to Public Property	1,086,792	1,180,573	1,274,428	93,855
Citywide Elections	1,789,245	4,212,979	8,929,418	4,716,439
Corporate Master Lease Rent	11,892,877	13,305,531	16,508,046	3,202,515
Deferred Capital Debt Service	28,057,430	36,706,250	44,302,537	7,596,287
Right-of-Way Permits	1,756,802	2,244,681	5,260,489	3,015,808
Insurance	4,131,244	4,397,461	5,901,974	1,504,513
Memberships	1,090,730	1,063,762	1,209,762	146,000
Preservation of Benefits	845,458	1,500,000	1,200,000	(300,000)
Property Tax Administration	4,996,333	4,757,247	4,955,603	198,356
Public Liab. Claims Transfer-Claims Fund	25,566,991	26,400,000	30,211,162	3,811,162
Public Liab. Claims Transfer-Insurance	21,733,589	30,619,671	31,699,628	1,079,957
Public Use Leases	1,445,160	1,308,175	1,308,175	-
Special Consulting Services	4,423,480	4,735,611	11,910,825	7,175,214
Supplemental COLA Benefit	1,009,451	1,536,000	960,000	(576,000)
Transfer to Infrastructure Fund	28,444,223	30,961,972	19,739,601	(11,222,371)
Transfer to Other Funds	71,109,404	21,536,056	-	(21,536,056)
Transfer to Park Improvement Funds	18,881,660	19,799,571	21,090,162	1,290,591
<b>Total</b>	<b>\$ 228,260,870</b>	<b>\$ 206,265,540</b>	<b>\$ 206,711,810</b>	<b>\$ 446,270</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer to the Infrastructure Fund</b>	0.00	\$ 19,739,601	\$ -
Adjustment to reflect revised non-personnel expenditures for the transfer to the Infrastructure Fund per City Charter Section 77.1..			
<b>Non-Discretionary Adjustment</b>	0.00	12,335,999	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

# Citywide Program Expenditures

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustment</b> Addition of personnel expenditures associated with pending MOU labor negotiations.	0.00	10,891,581	-
<b>General Liability and Excess Insurance Programs</b> Addition of non-personnel expenditures to support the General Liability and Excess Insurance programs.	0.00	9,966,039	-
<b>Citywide Elections</b> Addition of non-personnel expenditures to support the County of San Diego's administration of anticipated citywide elections.	0.00	6,642,113	-
<b>Transfer to the Public Liability Operating Fund</b> Addition of non-personnel expenditures for the transfer to the Public Liability Operating Fund to support public liability claims.	0.00	3,811,162	-
<b>Right-of-Way Permit Reimbursement</b> Addition of non-personnel expenditures to reimburse the Development Services Department for inspections of right-of-way permits performed in Fiscal Years 2022 and 2023.	0.00	2,499,623	-
<b>Mission Bay and Regional Park Improvements Funds</b> Addition of non-personnel expenditures for the transfer to the Mission Bay and Regional Park Improvements Funds per City Charter section 55.2.	0.00	1,290,591	-
<b>Right-of-Way Permit Reimbursement</b> Addition of non-personnel expenditures to reimburse the Engineering and Capital Projects Department for inspections of right-of-way permits performed in Fiscal Year 2023.	0.00	1,020,676	-
<b>Property Tax Administration Fees</b> Adjustment to reflect revised property tax administration fees paid to the County of San Diego.	0.00	198,356	-
<b>Membership Fees</b> Addition of non-personnel expenditures to support membership fee rate increases.	0.00	146,000	-
<b>Assessments to Public Property</b> Addition of non-personnel expenditures to support assessments levied on General Fund City property in Maintenance Assessment Districts (MADs) and Property and Business Improvement Districts (PBIDs).	0.00	93,855	-
<b>Sales Tax Consultant Services</b> Adjustment to reflect revised non-personnel expenditures to support consultant services for sales, transactions, and use tax audit services.	0.00	(190,000)	-
<b>Preservation of Benefits</b> Adjustment to reflect revised non-personnel expenditures for the preservation of retiree benefits of plan members of the San Diego City Employees' Retirement System.	0.00	(300,000)	-

# Citywide Program Expenditures

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Supplemental Cost of Living Adjustment</b> Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	(576,000)	-
<b>Salary and Benefit Adjustment</b> Reduction of personnel expenditures associated with approved FY 2024 salary increases. The respective salary increases have been appropriated to impacted departments.	0.00	(2,574,051)	-
<b>Transfer to the Climate Equity Fund</b> Reduction of non-personnel expenditures associated with one-time waiver of the transfer to the Climate Equity Fund.	0.00	(7,004,246)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(57,545,029)	-
<b>Total</b>	<b>0.00</b>	<b>\$ 446,270</b>	<b>\$ -</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ -	\$ 2,574,051	\$ 10,891,581	\$ 8,317,530
<b>PERSONNEL SUBTOTAL</b>	<b>-</b>	<b>2,574,051</b>	<b>10,891,581</b>	<b>8,317,530</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 64	\$ -	\$ -	-
Contracts & Services	73,621,412	88,567,769	105,439,731	16,871,962
<i>External Contracts &amp; Services</i>	<i>71,771,037</i>	<i>86,268,901</i>	<i>100,124,436</i>	<i>13,855,535</i>
<i>Internal Contracts &amp; Services</i>	<i>1,850,374</i>	<i>2,298,868</i>	<i>5,315,295</i>	<i>3,016,427</i>
Information Technology	6	-	-	-
Energy and Utilities	3,507,124	887,898	928,961	41,063
Other	2,941,701	4,916,665	4,855,660	(61,005)
Transfers Out	147,548,671	109,319,157	84,595,877	(24,723,280)
Debt	641,892	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>228,260,870</b>	<b>203,691,489</b>	<b>195,820,229</b>	<b>(7,871,260)</b>
<b>Total</b>	<b>\$ 228,260,870</b>	<b>\$ 206,265,540</b>	<b>\$ 206,711,810</b>	<b>\$ 446,270</b>



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# **Communications**



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## Description

The Communications Department provides information to educate and engage the public and City employees, effectively delivering accurate and consistent messages regarding City initiatives, programs, events and services in coordination with City departments and the Mayor's Office. Additionally, the Communications Department oversees the City's responses to news media and Public Records Act requests; manages content for the City's website and social media accounts; produces videos, graphics and printed materials, and CityTV programming. This programming includes coverage of news conferences, City Council and Committee meetings, and other public and community meetings. Finally, the Communications Department is responsible for internal communications to City employees through the City's intranet, CityNet, employee notifications, videos and production of an employee newsletter.

### ***The vision is:***

To be open and accessible to all people in our diverse community, to highlight our employees and programs, promptly answer questions and, in every communication, be responsive, accurate and professional.

### ***The mission is:***

To facilitate timely and honest communication and collaboration that fosters greater transparency and openness in City government.

## Goals and Objectives

### ***Goal 1: Provide strategic communications support to all Mayoral City departments, offices and programs.***

- Maximize opportunities for promoting public reach and engagement for City communications.
- Ensure City's website sandiego.gov content is updated, accurate and easily understood by the public.
- Refine and develop Communications Department internal processes.

### ***Goal 2: Bolster openness and transparency in City government.***

# Communications

- Ensure the City follows all requirements under the California Public Records Act (PRA) in responding to requests for records and information.
- Provide live CityTV coverage for meetings of the City Council, Planning Commission and other decision-making bodies and look for opportunities to expand coverage.
- Promote a better understanding of City government through education, community engagement and public information.

**Goal 3: *Showcase City projects and employees at work in our communities.***

- Actively share information about City initiatives, programs and services to the media.
- Promote educational and engaging information about the City through a variety of avenues, including social media, print publications, sandiego.gov and CityTV.
- Enhance and grow the City's online and digital presence to empower employees, residents and visitors.

**Goal 4: *Deliver public information that is accessible to all San Diegans.***

- Determine and implement marketing strategies and best practices for connecting with all residents across the City.
- Provide translation and interpretation services for City communication platforms and services.
- Provide high quality publishing and creative services.

## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• Language Inclusivity (Compliance Dept Title VI and Translation and Interpretation)</li> <li>• Building Our Future (Branding strategy; Equitable recruitment practices and LinkedIn pilot program)</li> <li>• Learning and Development (Media training program and Race and Equity Academy)</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b>                      With our base budget, we continue to highlight the department's mission of facilitating timely and honest communication and collaboration that fosters greater transparency and openness in City government.</p> <p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>Yes</b>                      This budget reduction creates an operational gap/disparity for the Communications Department. The Graphics Designer team consists of one Graphic Communications Manager, four filled Graphic Designers, and one vacant as the proposed reduction. This leaves the department with only three members to support citywide requests. If the reduction is taken, Communications will have to decline in-house requests and direct client departments to outsource requests leaving community members we serve at a disadvantage.</p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Percentage of Publishing Services jobs completed by deadline	Percentage of Publishing Services jobs completed by the desired deadline.	50%	58%	90%
PRA Requests Closure Time	Proportion of Public Records Act requests that are closed within 24 days since the request was opened.	N/A	82%	80%
Language access services provided	Number includes documents translated into different	N/A	684	1,500

# Communications

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
	languages upon departments' request and interpreters at live and virtual events with non-English speakers in attendance.			
Social Media Follower Growth <sup>1</sup>	Percentage of increase in follower net growth for the City's social media accounts of Facebook, Instagram, X, Threads and LinkedIn.	17%	36%	10%

<sup>1</sup> Net Growth is the number of new audience members gained minus the audience members lost. Beginning Fiscal Year 2024, the KPI will include X, Threads and LinkedIn. The spike is attributed to the LinkedIn Career Page (which will unlikely maintain the same trajectory) and new followers during the January 22, 2024 storm.

# Communications

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	38.00	47.50	47.08	(0.42)
Personnel Expenditures	\$ 5,322,269	\$ 6,841,771	\$ 7,666,456	\$ 824,685
Non-Personnel Expenditures	577,976	1,988,604	1,981,928	(6,676)
<b>Total Department Expenditures</b>	<b>\$ 5,900,245</b>	<b>\$ 8,830,375</b>	<b>\$ 9,648,384</b>	<b>\$ 818,009</b>
<b>Total Department Revenue</b>	<b>\$ 525,709</b>	<b>\$ 2,419,156</b>	<b>\$ 2,542,170</b>	<b>\$ 123,014</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Communications	\$ 5,900,245	\$ 6,573,758	\$ 7,416,101	\$ 842,343
<b>Total</b>	<b>\$ 5,900,245</b>	<b>\$ 6,573,758</b>	<b>\$ 7,416,101</b>	<b>\$ 842,343</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Communications	38.00	38.00	37.58	(0.42)
<b>Total</b>	<b>38.00</b>	<b>38.00</b>	<b>37.58</b>	<b>(0.42)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 889,117	\$ -
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	50,459	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	28,013	-
<b>Employ and Empower Program Support</b> Addition of 0.58 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.58	23,014	23,014

# Communications

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer of Various Non-Personnel Expenditures</b>	0.00	(42,516)	-
Transfer of various non-personnel expenditures from the General Fund to the Public, Educational, and Governmental (PEG) Fund.			
<b>Reduction of Graphic Designer</b>	(1.00)	(105,744)	-
Reduction of 1.00 Graphic Designer and associated non-personnel expenditures.			
<b>Revised Reimbursement Revenue</b>	0.00	-	100,000
Adjustment to reflect revised reimbursements for services provided to Enterprise Funds.			
<b>Total</b>	<b>(0.42) \$</b>	<b>842,343 \$</b>	<b>123,014</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 3,160,969	\$ 3,718,736	\$ 4,376,973	\$ 658,237
Fringe Benefits	2,161,301	2,278,689	2,426,839	148,150
<b>PERSONNEL SUBTOTAL</b>	<b>5,322,269</b>	<b>5,997,425</b>	<b>6,803,812</b>	<b>806,387</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 13,287	\$ 27,578	\$ 8,010	\$ (19,568)
Contracts & Services	211,059	142,993	154,366	11,373
<i>External Contracts &amp; Services</i>	<i>108,006</i>	<i>25,001</i>	<i>17,443</i>	<i>(7,558)</i>
<i>Internal Contracts &amp; Services</i>	<i>103,052</i>	<i>117,992</i>	<i>136,923</i>	<i>18,931</i>
Information Technology	290,642	350,078	400,537	50,459
Energy and Utilities	49,799	47,684	41,376	(6,308)
Other	13,189	8,000	8,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>577,976</b>	<b>576,333</b>	<b>612,289</b>	<b>35,956</b>
<b>Total</b>	<b>\$ 5,900,245</b>	<b>\$ 6,573,758</b>	<b>\$ 7,416,101</b>	<b>\$ 842,343</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 524,331	\$ 472,107	\$ 595,121	\$ 123,014
Other Revenue	1,378	-	-	-
<b>Total</b>	<b>\$ 525,709</b>	<b>\$ 472,107</b>	<b>\$ 595,121</b>	<b>\$ 123,014</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001101	Department Director	1.00	1.00	1.00	\$ 96,395 - 365,173	\$ 228,987
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	189,072
20000289	Graphic Communications Manager	0.00	0.00	1.00	85,208 - 102,971	91,372
20000487	Graphic Designer	2.00	3.00	2.00	65,589 - 78,829	157,658
90001073	Management Intern - Hourly	0.00	0.00	0.58	36,814 - 45,925	21,352
20000170	Multimedia Production Coordinator	5.00	5.00	4.00	65,982 - 79,877	315,914

# Communications

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000165	Multimedia Production Specialist	1.00	0.00	0.00	58,379 - 70,155	-
20001234	Program Coordinator	7.00	7.00	7.00	36,814 - 214,004	990,845
20001222	Program Manager	5.00	5.00	5.00	72,886 - 268,057	796,749
20000784	Public Information Officer	3.00	3.00	3.00	67,593 - 81,899	244,622
20000015	Senior Management Analyst	1.00	1.00	1.00	88,289 - 106,773	106,773
20000916	Senior Public Information Officer	7.00	7.00	7.00	84,026 - 101,535	679,924
20001021	Supervising Public Information Officer	5.00	5.00	5.00	92,243 - 111,498	546,277
	Bilingual - Regular					2,912
	Budgeted Personnel					(124,841)
	Expenditure Savings					
	Overtime Budgeted					9,525
	Standby Pay					5,575
	Termination Pay Annual					38,960
	Leave					
	Vacation Pay In Lieu					75,297
<b>FTE, Salaries, and Wages Subtotal</b>		<b>38.00</b>	<b>38.00</b>	<b>37.58</b>		<b>\$ 4,376,973</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 123,218	\$ 27,532	\$ 28,255	\$ 723
Flexible Benefits	428,790	459,229	490,570	31,341
Long-Term Disability	15,780	12,896	15,577	2,681
Medicare	47,814	52,112	61,671	9,559
Other Post-Employment Benefits	192,099	204,804	149,400	(55,404)
Retiree Medical Trust	3,914	5,097	6,193	1,096
Retirement 401 Plan	12,954	17,928	22,256	4,328
Retirement ADC	1,147,639	1,311,054	1,440,649	129,595
Retirement DROP	10,354	11,557	13,179	1,622
Risk Management Administration	46,785	46,332	50,004	3,672
Supplemental Pension Savings Plan	104,890	106,238	116,904	10,666
Unemployment Insurance	4,023	4,128	4,417	289
Workers' Compensation	23,040	19,782	27,764	7,982
<b>Fringe Benefits Subtotal</b>	<b>\$ 2,161,301</b>	<b>\$ 2,278,689</b>	<b>\$ 2,426,839</b>	<b>\$ 148,150</b>
<b>Total Personnel Expenditures</b>			<b>\$ 6,803,812</b>	

# Communications

## Publishing Services Fund<sup>1</sup>

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Publishing Services	\$ -	\$ 2,256,617	\$ 2,232,283	\$ (24,334)
<b>Total</b>	<b>\$ -</b>	<b>\$ 2,256,617</b>	<b>\$ 2,232,283</b>	<b>\$ (24,334)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Publishing Services	0.00	9.50	9.50	0.00
<b>Total</b>	<b>0.00</b>	<b>9.50</b>	<b>9.50</b>	<b>0.00</b>

<sup>1</sup>The Publishing Services Fund was restructured out of the Purchasing and Contracting Department and into the Communications Department in Fiscal Year 2024. Fiscal Year 2024 and Fiscal Year 2025 budgets are shown in the Communications Department budget page.

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	\$ 42,057	\$ -
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	18,298	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(84,689)	-
<b>Total</b>	<b>0.00</b>	<b>\$ (24,334)</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ -	\$ 583,425	\$ 562,552	(20,873)
Fringe Benefits	-	260,921	300,092	39,171
<b>PERSONNEL SUBTOTAL</b>	<b>-</b>	<b>844,346</b>	<b>862,644</b>	<b>18,298</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 157,888	\$ 156,538	(1,350)
Contracts & Services	-	1,048,813	945,243	(103,570)
<i>External Contracts &amp; Services</i>	-	967,493	876,486	(91,007)
<i>Internal Contracts &amp; Services</i>	-	81,320	68,757	(12,563)
Information Technology	-	121,290	163,347	42,057



# Communications

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Energy and Utilities	-	81,001	101,232	20,231
Transfers Out	-	3,279	3,279	-
<b>NON-PERSONNEL SUBTOTAL</b>	-	1,412,271	1,369,639	(42,632)
<b>Total</b>	<b>\$ -</b>	<b>\$ 2,256,617</b>	<b>\$ 2,232,283</b>	<b>\$ (24,334)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ -	\$ 1,947,049	\$ 1,947,049	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,947,049</b>	<b>\$ 1,947,049</b>	<b>\$ -</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	0.00	1.00	1.00	\$ 63,360 - 76,360	\$ 65,272
20000487	Graphic Designer	0.00	2.00	2.00	65,589 - 78,829	143,236
20000067	Information Systems Analyst 1	0.00	0.50	0.50	67,468 - 81,997	33,734
20000752	Print Shop Supervisor	0.00	1.00	1.00	77,146 - 91,938	91,938
21000193	Publishing Specialist 2	0.00	2.00	2.00	42,473 - 50,295	97,690
20000912	Senior Offset Press Operator	0.00	2.00	2.00	50,907 - 60,607	111,514
21000194	Senior Publishing Specialist Budgeted Personnel Expenditure Savings Overtime Budgeted Vacation Pay In Lieu	0.00	1.00	1.00	49,443 - 59,537	59,537 (65,589)  17,516 7,704
<b>FTE, Salaries, and Wages Subtotal</b>		<b>0.00</b>	<b>9.50</b>	<b>9.50</b>		<b>\$ 562,552</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ -	\$ -	\$ 663	\$ 663
Flexible Benefits	-	96,356	102,638	6,282
Long-Term Disability	-	1,971	1,973	2
Medicare	-	8,094	7,790	(304)
Other Post-Employment Benefits	-	54,045	35,275	(18,770)
Retiree Medical Trust	-	1,395	1,179	(216)
Retirement 401 Plan	-	5,467	4,718	(749)
Retirement ADC	-	74,443	118,439	43,996
Risk Management Administration	-	12,227	11,807	(420)
Supplemental Pension Savings Plan	-	-	3,949	3,949
Unemployment Insurance	-	636	560	(76)
Workers' Compensation	-	6,287	11,101	4,814
<b>Fringe Benefits Subtotal</b>	<b>\$ -</b>	<b>\$ 260,921</b>	<b>\$ 300,092</b>	<b>\$ 39,171</b>
<b>Total Personnel Expenditures</b>			<b>\$ 862,644</b>	

# Communications

## Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (1,893)	\$ -	\$ (334,644)
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ (1,893)</b>	<b>\$ -</b>	<b>\$ (334,644)</b>
REVENUE			
Charges for Services	\$ 1,175,319	\$ 1,947,049	\$ 1,947,049
Revenue from Use of Money and Property	(5,071)	-	-
Transfers In	407,167	-	-
<b>TOTAL REVENUE</b>	<b>\$ 1,577,416</b>	<b>\$ 1,947,049</b>	<b>\$ 1,947,049</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,575,522</b>	<b>\$ 1,947,049</b>	<b>\$ 1,612,405</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 266,477	\$ 583,425	\$ 562,552
Fringe Benefits	155,894	260,921	300,092
Supplies	159,487	157,888	156,538
Contracts & Services	871,628	1,048,813	945,243
Information Technology	28,662	121,290	163,347
Energy and Utilities	93,375	81,001	101,232
Transfers Out	-	3,279	3,279
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,575,522</b>	<b>\$ 2,256,617</b>	<b>\$ 2,232,283</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,575,522</b>	<b>\$ 2,256,617</b>	<b>\$ 2,232,283</b>
<b>BALANCE***</b>	<b>\$ -</b>	<b>\$ (309,568)</b>	<b>\$ (619,878)</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,575,522</b>	<b>\$ 1,947,049</b>	<b>\$ 1,612,405</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

\*\*\* The Publishing Services Fund reflects a negative beginning balance/ending balance and will be monitored throughout Fiscal Year 2025 and will be revising its fees to address negative balances. The Publishing Services Fund was previously budgeted in the Purchasing and Contracting Department. In Fiscal Year 2024, the fund was restructured and is now budgeted under the Communications Department.

# **Compliance**



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## Description

The Compliance Department provides compliance and enforcement support for both internal and external stakeholders in the following areas: City wage laws and labor standards, the occupational safety and health of City staff, City responses to internal and external audits, and compliance with external agency regulations including Title 6 requirements. The Department also houses the Administrative Hearings program that provides appeals services to City departments. This program ensures that due process is maintained from the initial notice of hearing to the final decision.

Enforcement of the City's Living Wage, Prevailing Wage, and Minimum Wage and Earned Sick Leave Ordinances are provided by the Compliance Department's Office of Labor Standards and Enforcement (OLSE). OLSE staff ensure compliance with City wage ordinances by responding to complaints; conducting site visits and investigations; and, for those City contracts subject to Living and Prevailing Wage Ordinance requirements, conducting payroll monitoring.

Compliance Department's Occupational Safety and Health (OSH) team provides City departments with a central resource on safety standards and regulations, departmental safety plans, workplace ergonomics, and guidance on the implementation of safety protocols. This group provides support to safety teams in other City departments and operates as the safety team for those departments without in-house safety staff. OSH staff also work with the Risk Management department to support the City's Safety and Risk Oversight Committee.

### ***The vision is:***

To increase the quality of life for residents and City staff by enforcing labor and federal non-discrimination standards and creating an internal citywide culture of safety management.

### ***The mission is:***

To serve our constituents through compliance with operational and fiscal best practices, City wage law, and employee workplace safety.

# Compliance

## Goals and Objectives

**Goal 1: *Support regional prosperity through wage and labor standards enforcement.***

- Collaborate with regional agencies and organizations to provide efficient and comprehensive wage and labor standard services.
- Conduct data-driven, proactive labor compliance investigations.
- Respond quickly and thoroughly to resident complaints and to violations discovered through wage monitoring.
- Conduct education and outreach with the community to ensure workers are aware of their rights and that employers understand wage requirements and meet their obligations.

**Goal 2: *Implement, maintain, and improve City workplace safety practices.***

- Facilitate City compliance with federal, State, and local safety regulations.
- Improve employee safety programs.

**Goal 3: *Provide excellent customer service.***

- Seek feedback from internal and external stakeholders to identify areas of improvement.
- Respond timely to requests for service and support.

**Goal 4: *Promote the City's non-discrimination climate and ensure compliance with federal Title 6 requirements.***

- Collaborate with City departments to ensure federal non-discrimination requirements are implemented across programs and services.
- Respond quickly to any formal complaints and process them according to established procedures.
- Develop and provide trainings for City employees to ensure all are aware of Title VI requirements as well as the program, structure, and resources available to ensure compliance.

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Created the City's first full Title 6 annual report and updated Title 6 program information for the public, including providing the information in five different languages.
- As of January 2024, Compliance Department's minimum and living wage programs in the Office of Labor Standards and Enforcement recovered a combined total of over \$85,000 in remedies for workers.
- Conducted outreach and education on the City's new minimum wage to 45 employee-based organizations, ten employer-based groups, the 1,000 subscribers to the minimum wage listserv, payroll and staffing companies, over 22,000 City vendors and contractors, and via 100,000 informational inserts in five languages that accompanied every City of San Diego Business Tax certificate.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

1. Redirecting any Fiscal Year 2024 projected budgetary savings in non-personnel expenses to Minimum Wage outreach efforts which, at a minimum, include both English and Spanish language efforts.
2. Collaborating with City departments that provide services to San Diego businesses and contractors to provide information on complying with wage compliance laws.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Yes**

Compliance Department budget requests that address a disparity include the addition of a position to support the City's centralized safety team, and personnel and non-personnel expenses that will support the City's newly negotiated Project Labor Agreement (PLA). The addition of a position to support the City's centralized safety team, if approved, directly benefits those City employees working in departments that do not have their own in-house safety staff and ensures that a safe workplace is available for all employees. With this addition, departments without in-house safety staff will receive additional safety communications and a safer work environment. The addition of personnel and non-personnel expenses to support the City's newly negotiated PLA will increase union participation in City Capital Improvement Program project work. Increased union participation is meant to equate to increased access to higher-paying, better-benefitted positions for workers while benefitting the City and its residents by ensuring there are no work stoppages on critical infrastructure projects. Compliance Department PLA program staff, with the support of a consultant, will work to monitor the PLA and ensure that all requirements for workers, City staff, contractors, and Trades Council representatives are met.

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Continuous Improvement <sup>1</sup>	The number of process or program improvements that have been implemented based on customer feedback.	N/A	N/A	4
Outreach	The number of outreach events held for City departments, San Diego employers and residents.	33	28	28
Investigations & Site Visits	The number of proactive investigations (investigations initiated by the department), employer site visits, and City department occupational health and safety (OHS) visits.	184	172	172

<sup>1</sup> In the last year, several Compliance programs independently connected with customers to ask about process improvements and, where feasible, took action based upon customer response. Based upon solicitations and staff bandwidth, initial estimates identify that about half of our programs could implement at least one process improvement per year.



# Compliance

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	34.00	36.00	41.00	5.00
Personnel Expenditures	\$ 4,250,072	\$ 5,351,517	\$ 6,507,006	\$ 1,155,489
Non-Personnel Expenditures	258,770	334,592	803,801	469,209
<b>Total Department Expenditures</b>	<b>\$ 4,508,841</b>	<b>\$ 5,686,109</b>	<b>\$ 7,310,807</b>	<b>\$ 1,624,698</b>
<b>Total Department Revenue</b>	<b>\$ 452,666</b>	<b>\$ 360,000</b>	<b>\$ 1,676,666</b>	<b>\$ 1,316,666</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Compliance	\$ 4,508,841	\$ 5,686,109	\$ 7,310,807	\$ 1,624,698
<b>Total</b>	<b>\$ 4,508,841</b>	<b>\$ 5,686,109</b>	<b>\$ 7,310,807</b>	<b>\$ 1,624,698</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Compliance	34.00	36.00	41.00	5.00
<b>Total</b>	<b>34.00</b>	<b>36.00</b>	<b>41.00</b>	<b>5.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Project Labor Agreement</b> Addition of 5.00 FTE positions, associated revenue, and one-time non-personnel expenditures to support the new Project Labor Agreement for the City's Capital Improvement Program.	5.00	\$ 1,194,866	\$ 676,666
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	558,356	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	58,698	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	230	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(2,100)	-

# Compliance

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(71,630)	-
<b>Operational Efficiency</b> Reduction of personnel expenditures due to an anticipated delay in hiring for any vacancies that may occur in Fiscal Year 2025.	0.00	(113,722)	-
<b>CIP Prevailing Wage Monitoring</b> Adjustment to reflect revised revenue for reimbursable Prevailing Wage monitoring.	0.00	-	640,000
<b>Total</b>	<b>5.00</b>	<b>\$ 1,624,698</b>	<b>\$ 1,316,666</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,680,549	\$ 3,631,175	\$ 4,457,014	\$ 825,839
Fringe Benefits	1,569,523	1,720,342	2,049,992	329,650
<b>PERSONNEL SUBTOTAL</b>	<b>4,250,072</b>	<b>5,351,517</b>	<b>6,507,006</b>	<b>1,155,489</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 9,282	\$ 13,856	\$ 13,856	-
Contracts & Services	214,565	127,902	529,272	401,370
<i>External Contracts &amp; Services</i>	178,432	73,140	473,540	400,400
<i>Internal Contracts &amp; Services</i>	36,133	54,762	55,732	970
Information Technology	26,123	190,975	258,213	67,238
Energy and Utilities	2,869	659	1,260	601
Other	5,930	1,200	1,200	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>258,770</b>	<b>334,592</b>	<b>803,801</b>	<b>469,209</b>
<b>Total</b>	<b>\$ 4,508,841</b>	<b>\$ 5,686,109</b>	<b>\$ 7,310,807</b>	<b>\$ 1,624,698</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 439,605	\$ 360,000	\$ 1,676,666	\$ 1,316,666
Fines Forfeitures and Penalties	10,000	-	-	-
Other Revenue	3,060	-	-	-
<b>Total</b>	<b>\$ 452,666</b>	<b>\$ 360,000</b>	<b>\$ 1,676,666</b>	<b>\$ 1,316,666</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 55,036 - 66,266	\$ 63,531
20000024	Administrative Aide 2	1.00	1.00	1.00	63,360 - 76,360	63,360
20000041	Assistant Management Analyst	0.00	1.00	0.00	66,179 - 80,424	-
21000845	Associate Compliance Officer	0.00	0.00	2.00	98,820 - 119,423	197,640
20000145	Associate Engineer-Civil	2.00	2.00	1.00	108,826 - 131,374	131,374

# Compliance

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000119	Associate Management Analyst	12.00	11.00	12.00	80,424 - 97,203	1,086,246
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	228,987
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	194,324
20001234	Program Coordinator	3.00	4.00	4.00	36,814 - 214,004	576,488
20001222	Program Manager	4.00	5.00	6.00	72,886 - 268,057	968,616
20001042	Safety and Training Manager	0.00	0.00	1.00	92,310 - 111,878	100,062
20000847	Safety Officer	3.00	3.00	3.00	80,086 - 96,743	290,229
20000854	Safety Representative 2	2.00	2.00	1.00	69,787 - 84,407	69,787
20000890	Senior Civil Engineer	1.00	1.00	0.00	125,388 - 151,584	-
21000846	Senior Compliance Officer	0.00	0.00	3.00	113,983 - 137,776	341,949
20000015	Senior Management Analyst	2.00	2.00	2.00	88,289 - 106,773	210,283
21000847	Supervising Compliance Officer	0.00	0.00	2.00	128,184 - 155,320	260,763
20000970	Supervising Management Analyst	1.00	1.00	0.00	94,669 - 114,682	-
	Adjust Budget To Approved Levels					(113,722)
	Bilingual - Regular Budgeted Personnel					8,736
	Expenditure Savings					(266,037)
	Overtime Budgeted					3,400
	Termination Pay Annual Leave					24,936
	Vacation Pay In Lieu					16,062
<b>FTE, Salaries, and Wages Subtotal</b>		<b>34.00</b>	<b>36.00</b>	<b>41.00</b>		<b>\$ 4,457,014</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 104,610	\$ 16,740	\$ 15,544	\$ (1,196)
Flexible Benefits	330,198	367,666	495,794	128,128
Insurance	1,280	-	-	-
Long-Term Disability	13,424	12,531	16,846	4,315
Medicare	41,863	52,369	66,670	14,306
Other Post-Employment Benefits	160,745	199,115	161,850	(37,265)
Retiree Medical Trust	4,495	6,935	8,740	1,805
Retirement 401 Plan	16,599	24,765	36,471	11,706
Retirement ADC	733,459	861,934	1,083,674	221,740
Retirement DROP	2,450	2,755	2,965	210
Risk Management Administration	39,427	45,045	54,171	9,126
Supplemental Pension Savings Plan	77,975	79,421	58,954	(20,467)
Unemployment Insurance	3,423	4,112	4,775	663
Workers' Compensation	39,574	46,954	43,538	(3,416)
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,569,523</b>	<b>\$ 1,720,342</b>	<b>\$ 2,049,992</b>	<b>\$ 329,650</b>
<b>Total Personnel Expenditures</b>			<b>\$ 6,507,006</b>	



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# **Convention Center**



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# Convention Center



## Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Department of Finance.



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# Convention Center

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	15,634,032	21,076,220	16,165,596	(4,910,624)
<b>Total Department Expenditures</b>	<b>\$ 15,634,032</b>	<b>\$ 21,076,220</b>	<b>\$ 16,165,596</b>	<b>\$ (4,910,624)</b>
<b>Total Department Revenue</b>	<b>\$ 16,024,126</b>	<b>\$ 21,076,220</b>	<b>\$ 16,165,596</b>	<b>\$ (4,910,624)</b>

## Convention Center Expansion Administration Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Convention Center Expansion Administration Fund	\$ 12,979,032	\$ 18,341,570	\$ 13,348,906	\$ (4,992,664)
<b>Total</b>	<b>\$ 12,979,032</b>	<b>\$ 18,341,570</b>	<b>\$ 13,348,906</b>	<b>\$ (4,992,664)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 7,336	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(5,000,000)	(5,000,000)
<b>Transient Occupancy Tax (TOT) Fund Support</b> Adjustment to reflect revised revenue projections related to TOT Fund support of the Convention Center Expansion Administration Fund.	0.00	-	7,336
<b>Total</b>	<b>0.00</b>	<b>\$ (4,992,664)</b>	<b>\$ (4,992,664)</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 884,451	\$ 1,249,395	\$ 1,249,395	-
<i>External Contracts &amp; Services</i>	1,250	20,000	20,000	-
<i>Internal Contracts &amp; Services</i>	883,201	1,229,395	1,229,395	-
Transfers Out	12,094,581	17,092,175	12,099,511	(4,992,664)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>12,979,032</b>	<b>18,341,570</b>	<b>13,348,906</b>	<b>(4,992,664)</b>
<b>Total</b>	<b>\$ 12,979,032</b>	<b>\$ 18,341,570</b>	<b>\$ 13,348,906</b>	<b>\$ (4,992,664)</b>

# Convention Center

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Money and Prop	\$ 25,152	\$ -	\$ -	-
Transfers In	13,343,974	18,341,570	13,348,906	(4,992,664)
<b>Total</b>	<b>\$ 13,369,126</b>	<b>\$ 18,341,570</b>	<b>\$ 13,348,906</b>	<b>\$ (4,992,664)</b>

## New Convention Facility Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
New Convention Facility Fund	\$ 2,655,000	\$ 2,734,650	\$ 2,816,690	\$ 82,040
<b>Total</b>	<b>\$ 2,655,000</b>	<b>\$ 2,734,650</b>	<b>\$ 2,816,690</b>	<b>\$ 82,040</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Marketing Contract</b> Addition of non-personnel expenditures to support the San Diego Tourism Authority (SDTA) marketing contract.	0.00	\$ 82,040	\$ -
<b>Transient Occupancy Tax (TOT) Fund Support</b> Adjustment to reflect revised revenue projections related to TOT Fund support of the New Convention Facility Fund.	0.00	-	82,040
<b>Total</b>	<b>0.00</b>	<b>\$ 82,040</b>	<b>\$ 82,040</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ -	\$ 2,734,650	\$ 2,816,690	\$ 82,040
<i>External Contracts &amp; Services</i>	-	2,734,650	2,816,690	82,040
Transfers Out	2,655,000	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>2,655,000</b>	<b>2,734,650</b>	<b>2,816,690</b>	<b>82,040</b>
<b>Total</b>	<b>\$ 2,655,000</b>	<b>\$ 2,734,650</b>	<b>\$ 2,816,690</b>	<b>\$ 82,040</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Transfers In	\$ 2,655,000	\$ 2,734,650	\$ 2,816,690	\$ 82,040
<b>Total</b>	<b>\$ 2,655,000</b>	<b>\$ 2,734,650</b>	<b>\$ 2,816,690</b>	<b>\$ 82,040</b>

# Convention Center

## Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 302,186	\$ 692,280	\$ 692,280
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 302,186</b>	<b>\$ 692,280</b>	<b>\$ 692,280</b>
<b>REVENUE</b>			
Revenue from Use of Money and Property	\$ 25,152	\$ -	\$ -
Transfers In	13,343,974	18,341,570	13,348,906
<b>TOTAL REVENUE</b>	<b>\$ 13,369,126</b>	<b>\$ 18,341,570</b>	<b>\$ 13,348,906</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 13,671,312</b>	<b>\$ 19,033,850</b>	<b>\$ 14,041,186</b>
<b>OPERATING EXPENSE</b>			
Contracts & Services	\$ 884,451	\$ 1,249,395	\$ 1,249,395
Transfers Out	12,094,581	17,092,175	12,099,511
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 12,979,032</b>	<b>\$ 18,341,570</b>	<b>\$ 13,348,906</b>
<b>TOTAL EXPENSE</b>	<b>\$ 12,979,032</b>	<b>\$ 18,341,570</b>	<b>\$ 13,348,906</b>
<b>BALANCE</b>	<b>\$ 692,280</b>	<b>\$ 692,280</b>	<b>\$ 692,280</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 13,671,312</b>	<b>\$ 19,033,850</b>	<b>\$ 14,041,186</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Convention Center

## Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ -	\$ -	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>REVENUE</b>			
Transfers In	\$ 2,655,000	\$ 2,734,650	\$ 2,816,690
<b>TOTAL REVENUE</b>	<b>\$ 2,655,000</b>	<b>\$ 2,734,650</b>	<b>\$ 2,816,690</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 2,655,000</b>	<b>\$ 2,734,650</b>	<b>\$ 2,816,690</b>
<b>OPERATING EXPENSE</b>			
Contracts & Services	\$ -	\$ 2,734,650	\$ 2,816,690
Transfers Out	2,655,000	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 2,655,000</b>	<b>\$ 2,734,650</b>	<b>\$ 2,816,690</b>
<b>TOTAL EXPENSE</b>	<b>\$ 2,655,000</b>	<b>\$ 2,734,650</b>	<b>\$ 2,816,690</b>
<b>BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 2,655,000</b>	<b>\$ 2,734,650</b>	<b>\$ 2,816,690</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# **Cultural Affairs**



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### Description

Cultural Affairs advances an equitable and inclusive creative economy and arts ecosystem in San Diego that reflects the cultural diversity of the bi-national region and informs San Diego's brand as a global city.

Cultural Affairs invests in communities across the city through creative placemaking, accessible arts and culture experiences, arts education, creative youth development, and access to state-of-the-art performance space for small and mid-sized organizations and organizations within communities of concern. The goal is to enrich every neighborhood through arts, culture, and creativity through each community's self-determination.

One of the ways Cultural Affairs cultivates this dynamic ecology is through partnerships and financial investments in arts and culture organizations and projects. Partner departments include (but are not exclusive to) Parks and Recreation and San Diego Public Library, where City-funded organizations provide activities and programming for children, seniors, people with special needs, and the general public. Additionally, local schools serve as outreach venues for City-funded arts and culture organizations to engage students in class-based arts instruction and creative experience.

At the same time, through Cultural Affairs, the City funds neighborhood associations, business improvement districts, and community development and social service agencies to activate public spaces with concerts, festivals, cultural celebrations, and large-scale destination cultural tourism events such as Dias de los Muertos, Big Bay Boom, and San Diego Pride. These organizations leverage the City's investment by more than five times with additional corporate, foundation, and individual support.

Cultural Affairs promotes artistic development and works to transform the city's built environment through public art and providing access to high-quality artistic and cultural experiences. Public art, both permanent and temporary, can enhance public places, communicate civically and generate neighborhood pride. Cultural Affairs develops and stewards the over 950-piece Civic Art Collection, integrates art into capital improvement projects and City public places, and ensures the inclusion of

## Cultural Affairs

art or space for cultural use in private development projects. Through innovative programs such as "here comes the neighborhood," Cultural Affairs commissions some of the region's most accomplished artists to engage with communities and transform public spaces through art integration. Cultural Affairs will focus on the second iteration of "here comes the neighborhood" in the Encanto area in and around the City's newly-established Black Arts & Culture District. And San Diego's first-ever municipal photo fellowship, "Exposure," project will be on view. This program is designed to provide a platform for artists to explore civic and social issues facing San Diego through the medium of photography, with the first photo fellow supporting the implementation of the City's "Welcoming San Diego" initiative.

In the fiscal year 2025, the City will continue advancing on a transformational initiative for the way it sees arts and culture within its planning and investment strategies. Led by Cultural Affairs, Creative City - the City's first cultural planning process - will complement foundational planning initiatives such as the Parks Master Plan - Parks for All of Us, and Our Climate, Our Future - the City's comprehensive approach to climate action. Capitalizing on this momentum, the City aims to create a policy platform for guiding investments, leveraging existing capital assets, developing creative solutions for civic issues, and building social cohesion through culture and creativity.

Traditionally recognized for its support of nonprofit arts and culture organizations, the City's understanding of its investment in arts and culture has expanded to an investment in artists and the creative sector. In fiscal year 2025, Cultural Affairs will work across departments and with community partners to begin implementation of recommendations and findings coming out of San Diego's updated creative economy study completed in late 2023. The study measures the \$10.8 billion sector, the post-pandemic impact on creative industries, and identifies pathways for more inclusive creative workforce development for the sector's workforce of more than 170,000.

Additionally, Cultural Affairs is leading a regional partnership to implement the California Creative Corps arts workforce program called "Far South/Border North." The \$6.15 million program supports artists and cultural practitioners in collaboration with community service agencies to develop artistic content that increases local awareness of public health, civic engagement, climate, and social justice in San Diego and Imperial counties.

Cultural Affairs works under the premise that arts, culture, and creativity are at the core of all global cities and partners across sectors to advance the reputation and brand of San Diego as an international cultural destination and center for creative industries, mirroring the tremendous growth of the innovation sector. San Diego's history and economy and today's culture are inextricably linked to Tijuana, comprising an extraordinary region. Cultural Affairs embraces and elevates this regional characteristic through iconic initiatives that build the region's brand, expand economic activity and drive tourism. In the fiscal year 2025, Cultural Affairs will continue to support regional planning efforts for World Design Capital 2024 San Diego-Tijuana, projected to generate more than \$1.2 billion in economic activity and 4 million unique visitors, including 1.4 overnight stays per visitor.

Every City program, investment, and initiative facilitated by Cultural Affairs is developed and implemented with a commitment to diversity, equity, and inclusion. Through policy and practice, Cultural Affairs works to reduce barriers to accessing City arts and culture funding and provides targeted technical assistance in communities of concern to increase funding applications yearly. At the Lyceum Theatre, the City-funded performing arts fund helps underwrite the cost of facility and equipment rental for some of the city's small and BIPOC-representing organizations. And through SD Practice, the City works to expand the Civic Art Collection holdings by acquiring new works that reflect



# Cultural Affairs

the rich diversity of artist talent and expression in San Diego – a step towards building a collection truly reflective of us all. This work continues in the fiscal year 2025 with expanded technical assistance and capacity-building programs and initiatives.

## ***The vision is:***

A champion for a cultural capital with a global reputation for its diverse and innovative creative workforce, cultural vitality, and wholly unique art experiences and opportunities for all.

## ***The mission is:***

To advance and drive an equitable and inclusive creative economy and cultural ecosystem by investing in the work of artists and creatives and the institutions and systems that amplify creative work and experiences, cultivating local participation and access, and advancing San Diego as a global city.

## Goals and Objectives

### ***Goal 1: Expand workforce employment opportunities in creative industries for San Diegans.***

- Increase awareness of the creative industries sector through data collection and storytelling.

### ***Goal 2: Animate, activate, and enliven public space throughout San Diego with programming and public art in alignment with city planning efforts and within communities of concern and low-to-moderate income neighborhoods.***

- Expand temporary and permanent public art opportunities in historically under-invested neighborhoods, particularly communities of concern and low-to-moderate income neighborhoods.

### ***Goal 3: Expand the impact of the annual arts and culture funding program in communities of concern and low-to-moderate income neighborhoods.***

- Engage service providers to conduct nonprofit capacity-building training focused on small and mid-sized BIPOC-led/representing arts and culture organizations. "Graduate" 10 organizations per year.
- Expand targeted technical assistance in communities of concern and low-to-moderate income neighborhoods through partnerships with social service and community development organizations and other trusted community conveners.
- Incentivize Organizational Support Program funding recipients to deliver outreach programming at City-owned facilities (Parks, Recreation Centers, and Libraries) in communities of concern and low-to-moderate income neighborhoods.

### ***Goal 4: Continue reviewing and implementing recommendations in the 2020 equity assessment of arts and culture programming directly managed by Cultural Affairs in alignment with the City's equity framework.***

### ***Goal 5: Support the City's collaborative leadership role in World Design Capital San Diego – Tijuana 2024.***

- Ensure City's overall commitment to equity is reflected in World Design Capital engagement and programming.
- Ensure City engagement at all critical junctures in program, outreach, and media development and implementation.
- Ensure principles of equity as utilized by the City through Cultural Affairs/office of Commission for Arts and Culture are included in the World Design Capital program and engagement protocols.

# Cultural Affairs

**Goal 6: *Deliver to Mayor and City Council for approval in Fiscal Year 2025 a citywide comprehensive equity-based cultural plan.***

- Conduct in-person engagement in all city council districts, with additional engagement in communities of concern, San Diego Promise Zone, and in particular, the San Diego/Tijuana border region to garner direct input from residents.
- Conduct industry-specific focus groups, including design, education, tourism, and economic development sectors. Among the objectives is to identify partners to expand more equitable workforce development pathways.
- Identify a framework to inventory City cultural facilities, the facility uses, and tactics to increase equitable access for residents.

## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>Continued implementation of Arts and Culture Programs Equity Assessment. This highlight includes: increasing cultivation of applications from communities of concern and LMI; increasing in technical assistance for communities of concern and LMI; onboarding of new grants management system to create a more seamless user experience for applicants across all the major stages of the funding program; and implementing Impact funding category.</li> <li>Binational Cultural Alliances/Creative City Brand. This highlight includes: official World Design Capital 2024 kickoff; supporting cross-border collaboration to plan and develop key project areas grounded in sustainable and equitable practices; and partnering with WDC 2024 on the Community-Driven Design Grants program and WDC pavilion.</li> <li>Citywide Cultural Plan – Creative City. This highlight includes: overseeing the planning process with a guiding principle of racial, cultural, economic, and geographic inclusion; and implementing the Listen and Engage phase encompassing robust public engagement with nearly 1,800 people involved and 70+ events and activities to help inform plan development.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b>                      1. Redistributing staff time to prioritize implementation of cultural planning process. 2. Redistributing staff time to prioritize implementation of Impact funding category. 3. Collaborating with Information Technology to complete onboarding of grants management system.</p> <p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>No</b></p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Civic Art Collection <sup>1</sup>	Percentage of artworks in the Civic Art Collection on exhibit	70.0%	70.5%	72.0%
Grants and contracts awarded to individuals/organizations in SD Communities of Concern	Percentage of grants or contracts awarded to individuals from organizations	N/A	N/A	15%

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
	based in San Diego Communities of Concern and low-to-moderate income neighborhoods			
Technical assistance and capacity building opportunities	Number of individual artists and small and midsize BIPOC-led/representing arts and culture organizations served through technical assistance and capacity building opportunities	N/A	N/A	N/A
Outreach activities - Parks & Recreation	Number of parks and recreation centers within the city where arts and culture outreach activities by Organizational Support Program (OSP) funding recipients take place	20	20	30
Outreach activities - Libraries	Number of libraries within the city where arts and culture outreach activities by Organizational Support Program (OSP) funding recipients take place	23	23	30

<sup>1</sup> As the number of artworks in the Civic Art Collection increases, the percentage of the collection that can be on exhibit fluctuates due to artworks rotating off exhibit for treatment and preservation or artworks in storage awaiting the identification of exhibition sites.

# Cultural Affairs

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	7.00	7.00	7.00	0.00
Personnel Expenditures	\$ 973,315	\$ 1,069,165	\$ 1,182,037	\$ 112,872
Non-Personnel Expenditures	1,349,049	4,002,996	1,779,495	(2,223,501)
<b>Total Department Expenditures</b>	<b>\$ 2,322,363</b>	<b>\$ 5,072,161</b>	<b>\$ 2,961,532</b>	<b>\$ (2,110,629)</b>
<b>Total Department Revenue</b>	<b>\$ 336,205</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>	<b>\$ -</b>

## Public Art Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Cultural Affairs	\$ 8,377	\$ -	\$ -	-
Public Art	240,223	85,000	85,000	-
<b>Total</b>	<b>\$ 248,600</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,474	\$ -	\$ -	-
Contracts & Services	247,126	85,000	85,000	-
<i>External Contracts &amp; Services</i>	200,516	85,000	85,000	-
<i>Internal Contracts &amp; Services</i>	46,610	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	248,600	85,000	85,000	-
<b>Total</b>	<b>\$ 248,600</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>	<b>\$ -</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 1,474,301	\$ -	\$ -	-
Transfers In	85,000	85,000	85,000	-
<b>Total</b>	<b>\$ 1,559,301</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>	<b>\$ -</b>

# Cultural Affairs

## Transient Occupancy Tax Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Cultural Affairs	\$ 2,108,422	\$ 4,987,161	\$ 2,876,532	\$ (2,110,629)
<b>Total</b>	<b>\$ 2,108,422</b>	<b>\$ 4,987,161</b>	<b>\$ 2,876,532</b>	<b>\$ (2,110,629)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Cultural Affairs	7.00	7.00	7.00	0.00
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>World Design Capital 2024 Support</b> Addition of one-time non-personnel expenditures for planning and implementing World Design Capital 2024.	0.00	\$ 790,000	\$ -
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	112,872	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	44,781	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	41,718	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(3,100,000)	-
<b>Total</b>	<b>0.00</b>	<b>\$ (2,110,629)</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 726,195	\$ 819,699	\$ 927,350	\$ 107,651
Fringe Benefits	247,119	249,466	254,687	5,221
<b>PERSONNEL SUBTOTAL</b>	<b>973,315</b>	<b>1,069,165</b>	<b>1,182,037</b>	<b>112,872</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 14,293	\$ 16,310	\$ 9,440	\$ (6,870)
Contracts & Services	859,296	3,694,295	1,430,383	(2,263,912)
<i>External Contracts &amp; Services</i>	<i>787,125</i>	<i>3,644,803</i>	<i>1,370,153</i>	<i>(2,274,650)</i>

# Cultural Affairs

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<i>Internal Contracts &amp; Services</i>	72,171	49,492	60,230	10,738
Information Technology	251,688	199,791	244,572	44,781
Energy and Utilities	4,319	5,100	5,100	-
Other	5,512	2,500	5,000	2,500
<b>NON-PERSONNEL SUBTOTAL</b>	1,135,108	3,917,996	1,694,495	(2,223,501)
<b>Total</b>	<b>\$ 2,108,422</b>	<b>\$ 4,987,161</b>	<b>\$ 2,876,532</b>	<b>\$ (2,110,629)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 228,019	\$ -	\$ -	-
<b>Total</b>	<b>\$ 228,019</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
21000752	Arts Management Associate	0.00	2.00	2.00	\$ 80,424 - 97,203	\$ 192,048
20000132	Associate Management Analyst	2.00	0.00	0.00	80,424 - 97,203	-
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	195,960
20001234	Program Coordinator	1.00	1.00	1.00	36,814 - 214,004	144,758
20001222	Program Manager	1.00	1.00	1.00	72,886 - 268,057	160,971
20000778	Public Art Program Administrator	2.00	2.00	2.00	90,081 - 109,176	218,352
	Vacation Pay In Lieu					15,261
<b>FTE, Salaries, and Wages Subtotal</b>		<b>7.00</b>	<b>7.00</b>	<b>7.00</b>		<b>\$ 927,350</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 16,821	\$ -	\$ -	-
Flexible Benefits	76,565	80,738	82,735	1,997
Insurance	1,136	-	-	-
Long-Term Disability	3,661	2,877	3,348	471
Medicare	11,117	11,821	13,224	1,403
Other Post-Employment Benefits	38,585	39,823	29,050	(10,773)
Retiree Medical Trust	1,813	2,039	2,280	241
Retirement 401 Plan	3,734	4,414	5,098	684
Retirement ADC	46,454	58,741	65,401	6,660
Risk Management Administration	9,421	9,009	9,723	714
Supplemental Pension Savings Plan	32,201	34,398	37,015	2,617
Unemployment Insurance	929	930	950	20
Workers' Compensation	4,682	4,676	5,863	1,187
<b>Fringe Benefits Subtotal</b>	<b>\$ 247,119</b>	<b>\$ 249,466</b>	<b>\$ 254,687</b>	<b>\$ 5,221</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,182,037</b>	

# Cultural Affairs

## Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 1,163,616	\$ -	\$ 37,822
Continuing Appropriation - CIP	-	280,473	280,473
Continuing Appropriation - Operating	4,596,005	6,789,848	6,789,848
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 5,759,621</b>	<b>\$ 7,070,321</b>	<b>\$ 7,108,144</b>
<b>REVENUE</b>			
Other Revenue	\$ 1,474,301	\$ -	\$ -
Transfers In	85,000	85,000	85,000
<b>TOTAL REVENUE</b>	<b>\$ 1,559,301</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 7,318,922</b>	<b>\$ 7,155,321</b>	<b>\$ 7,193,144</b>
<b>OPERATING EXPENSE</b>			
Supplies	\$ 1,474	\$ -	\$ -
Contracts & Services	247,126	85,000	85,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 248,600</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
Operating Expenditures	\$ 1,474	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 1,474</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 248,600</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 280,473	\$ 280,473	\$ 280,473
Continuing Appropriation - Operating	6,789,848	6,789,848	6,789,848
<b>TOTAL RESERVES</b>	<b>\$ 7,070,321</b>	<b>\$ 7,070,321</b>	<b>\$ 7,070,321</b>
<b>BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 37,823</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 7,318,922</b>	<b>\$ 7,155,321</b>	<b>\$ 7,193,144</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



# **Department of Finance**



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# Department of Finance



## Description

The Department of Finance (DoF) provides centralized financial services to the City. DoF has four key areas of responsibilities; (1) oversight of the City's operating and capital budgets, (2) accounting and financial reporting for all City funds, (3) payroll and vendor payments, and (4) financing and management of City debt obligations, all of which are the foundation of the City's financial operation. The DoF comprises three divisions: Financial Planning, External Financial Reporting, and Debt Management & CIP.

The Financial Planning division coordinates the development of the annual budget by working with City departments to identify expenditure savings and implement Mayoral initiatives, develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues. Furthermore, the division performs internal financial reporting functions for the City, monitors the City's expenditures and revenues, oversees budget transfers and adjustments, produces reports to City Council to forecast year-end results, and coordinates budget adjustments throughout the year to accommodate unforeseen budget changes. This division is also responsible for the development and monitoring of personnel expense components of the operating budgets, including analysis of salaries and fringe benefit rates, and conducts analyses to support labor negotiations.

The External Financial Reporting division prepares the Annual Comprehensive Financial Report (ACFR) which includes an accounting of all City funds and its component units, including related disclosures; implements and monitors internal controls over financial reporting, and prepares the required reporting to the Audit Committee and City Council; maintains multiple modules of the SAP system to ensure data accuracy and develops and provides citywide financial training. Furthermore, the division is responsible for the general accounting for the City. This division is also responsible for the centralized processing of all vendor payments and payroll processing for the City's approximately 13,000 employees.

The Debt Management & CIP division develops and monitors the CIP Budget, develops financing plans, and conducts issuance activity for all short- and long-term debt, which together support projects that help maintain or improve City infrastructure. Additionally, the division coordinates and monitors

# Department of Finance

citywide post-issuance administrative functions related to bond offerings, commercial paper programs, Federal and State loans, and capital leases, and regularly reviews obligations for refunding opportunities and timely refinances to lower interest costs. The division also coordinates, as needed, the City's formation procedures for its Special Financing Districts, related conduit bond issuances to fund public infrastructure, and the enrollment process for assessments and special tax levies.

***The vision is:***

To set the national standard for municipal financial management.

***The mission is:***

To provide the highest quality financial services with integrity, transparency, and accountability.

## Goals and Objectives

***Goal 1: Establish strong financial management by applying nationally recognized best practices.***

- Establish fiscally sound financial policies
- Prepare fiscally sound balanced budgets
- Promote sound long-term financial and infrastructure planning

***Goal 2: Optimize financial resources and safeguard public assets.***

- Identify and implement continuous business process improvements to reduce costs and enhance revenues

***Goal 3: Provide excellent customer service.***

- Encourage collaboration with customer departments
- Pay employees timely and accurately
- Pay vendors timely and accurately

***Goal 4: Strengthen the City's financial knowledge, skills, and abilities.***

- Develop financial competencies for Department of Finance staff
- Establish and promote financial training programs for relevant staff citywide

***Goal 5: Produce relevant, accurate and timely financial information.***

- Complete internal and external financial reports accurately and timely, including all relevant disclosures
- Maintain strong internal controls over financial reporting

## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>Worked with the Department of Race &amp; Equity to train departments on how to view the ongoing operations included in their base budget through an equity lens so they can identify adjustments to better address disparities.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>No</b>                      The Department of Finance took actions in Fiscal Year 2024, which carries forward to Fiscal Year 2025, to address disparities by redirecting existing budgetary resources. The Department of Finance incorporated equity into the budget process by enhancing the city's budget software (Public Budget Formulation) allowing departments to identify opportunities within their ongoing operations and budget adjustment requests to address disparities. The Department worked closely with Department of Race and Equity to develop material and provide budget equity training to departments and collaborated with the Department of Race and Equity to modify Executive Budget Review and Budget Review Committee slide-deck templates to incorporate equity-related information.</p> <p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>No</b>                      Budget adjustments are not anticipated to address or impact potential disparities.</p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Annual Comprehensive Financial Report	Number of months after the end of the fiscal year when the Annual Comprehensive Financial Report (ACFR) is issued	6	6	6
Bonds Refinancing Opportunities	Percentage of eligible bonds monitored for refinancing opportunities to lower debt service costs	100%	100%	100%
Debt Service Payments	Percentage of debt services payments made on time	100%	100%	100%

# Department of Finance

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Employee Training	Percentage of departments staff meeting development and technical training goals to maintain skilled workforce	100%	100%	100%
Budget Publications Awards Received	Number of awards received for excellence in financial reporting and budgeting	4	4	4
General Fund Projections	Percentage of variance between major general fund revenue projections versus year-end actuals	2.0%	1.4%	<2.0%
New Debt Obligations	Percentage of debt obligations that have met the City's Debt Policy guidelines	100%	100%	100%

# Department of Finance

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	116.00	140.00	140.49	0.49
Personnel Expenditures	\$ 20,161,693	\$ 24,857,223	\$ 27,315,981	\$ 2,458,758
Non-Personnel Expenditures	1,626,523	2,037,164	1,850,769	(186,395)
<b>Total Department Expenditures</b>	<b>\$ 21,788,216</b>	<b>\$ 26,894,387</b>	<b>\$ 29,166,750</b>	<b>\$ 2,272,363</b>
<b>Total Department Revenue</b>	<b>\$ 2,094,632</b>	<b>\$ 2,758,962</b>	<b>\$ 2,725,468</b>	<b>\$ (33,494)</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Debt Management & CIP	\$ -	\$ 2,618,693	\$ 6,291,161	\$ 3,672,468
Department of Finance	3,220,595	3,788,023	2,961,405	(826,618)
External Financial Reporting	7,875,586	8,566,564	14,319,733	5,753,169
Financial Planning	-	-	5,594,451	5,594,451
Financial Planning & CIP	4,870,133	5,409,756	-	(5,409,756)
Internal Financial Reporting	5,821,902	6,511,351	-	(6,511,351)
<b>Total</b>	<b>\$ 21,788,216</b>	<b>\$ 26,894,387</b>	<b>\$ 29,166,750</b>	<b>\$ 2,272,363</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Debt Management & CIP	0.00	16.00	32.00	16.00
Department of Finance	4.00	4.00	3.49	(0.51)
External Financial Reporting	47.00	48.00	75.00	27.00
Financial Planning	0.00	0.00	30.00	30.00
Financial Planning & CIP	28.00	32.00	0.00	(32.00)
Internal Financial Reporting	37.00	40.00	0.00	(40.00)
<b>Total</b>	<b>116.00</b>	<b>140.00</b>	<b>140.49</b>	<b>0.49</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 2,683,193	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	130,452	-

# Department of Finance

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Emergency Medical Services (EMS) Alliance Model</b> Addition of 1.00 Finance Analyst 3 to support the accounting and reporting required by the City's EMS Alliance model.	1.00	127,385	127,385
<b>Employ and Empower Program Support</b> Addition of 1.49 Management Interns - Hourly and associated revenue to support the Employ and Empower Program.	1.49	59,121	59,121
<b>Reduction of Print Shop Services</b> Reduction in one-time print shop services associated with not printing the budget books.	0.00	(8,800)	-
<b>Reduction of Supplies and Photocopy Services</b> Reduction of non-personnel expenditures for supplies and photocopy services associated with the department's hybrid/remote work model.	0.00	(37,743)	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(49,616)	-
<b>Reduction of Training</b> Reduction in one-time non-personnel expenditures associated with training.	0.00	(81,086)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(92,885)	-
<b>Reduction of Non-Personnel Expenditures</b> Reduction of non-personnel expenditures due to anticipated savings based on departmental historical trends.	0.00	(96,333)	-
<b>Reduction of Internal Controls Finance Analyst</b> Reduction of 1.00 Finance Analyst 2 that supports the City's Internal Control goals.	(1.00)	(150,821)	-
<b>Reduction of Financial Planning and Analysis Program Coordinator</b> Reduction of 1.00 Program Coordinator that supports the development of the Five-Year Financial Outlook, Major General Fund Revenue budget, and projection deliverables.	(1.00)	(210,504)	-
<b>Revised Charges for Current Services</b> Adjustment to reflect revised Charges for Current Services revenue projections.	0.00	-	(220,000)
<b>Total</b>	<b>0.49</b>	<b>\$ 2,272,363</b>	<b>\$ (33,494)</b>



# Department of Finance

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 11,832,574	\$ 15,471,396	\$ 17,355,648	\$ 1,884,252
Fringe Benefits	8,329,119	9,385,827	9,960,333	574,506
<b>PERSONNEL SUBTOTAL</b>	<b>20,161,693</b>	<b>24,857,223</b>	<b>27,315,981</b>	<b>2,458,758</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 77,631	\$ 122,723	\$ 92,420	\$ (30,303)
Contracts & Services	664,843	600,470	532,538	(67,932)
<i>External Contracts &amp; Services</i>	<i>405,294</i>	<i>293,132</i>	<i>150,951</i>	<i>(142,181)</i>
<i>Internal Contracts &amp; Services</i>	<i>259,549</i>	<i>307,338</i>	<i>381,587</i>	<i>74,249</i>
Information Technology	733,873	1,142,767	1,029,144	(113,623)
Energy and Utilities	146,361	157,304	192,767	35,463
Other	3,814	13,900	3,900	(10,000)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,626,523</b>	<b>2,037,164</b>	<b>1,850,769</b>	<b>(186,395)</b>
<b>Total</b>	<b>\$ 21,788,216</b>	<b>\$ 26,894,387</b>	<b>\$ 29,166,750</b>	<b>\$ 2,272,363</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 1,897,969	\$ 2,608,962	\$ 2,575,468	\$ (33,494)
Other Revenue	196,663	150,000	150,000	-
<b>Total</b>	<b>\$ 2,094,632</b>	<b>\$ 2,758,962</b>	<b>\$ 2,725,468</b>	<b>\$ (33,494)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000010	Account Audit Clerk	2.00	2.00	2.00	\$ 49,159 - 59,122	\$ 112,760
20000024	Administrative Aide 2	7.00	7.00	7.00	63,360 - 76,360	483,467
20001140	Assistant Department Director	1.00	2.00	2.00	96,395 - 365,173	472,680
20000119	Associate Management Analyst	0.00	7.00	0.00	80,424 - 97,203	-
20001113	Chief Accountant	1.00	1.00	1.00	72,886 - 268,057	236,340
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	259,449
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
21000576	Finance Analyst 2	32.00	32.00	37.00	85,777 - 104,304	3,221,310
21000577	Finance Analyst 3	27.00	30.00	34.00	94,428 - 114,704	3,818,658
21000578	Finance Analyst 4	9.00	11.00	11.00	117,041 - 142,233	1,552,276
20001172	Financial Operations Manager	6.00	7.00	7.00	72,886 - 268,057	1,412,838
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
90001073	Management Intern - Hourly	0.00	0.00	1.49	36,814 - 45,925	54,853
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	62,027 - 75,071	375,355
20000936	Payroll Audit Supervisor	1.00	1.00	1.00	74,962 - 90,518	90,518
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	65,305
20001182	Principal Accountant	14.00	15.00	15.00	36,814 - 235,656	2,605,650
20001234	Program Coordinator	6.00	13.00	12.00	36,814 - 214,004	1,876,068

# Department of Finance

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000054	Senior Account Audit Clerk	1.00	1.00	1.00	56,238 - 67,817	67,817
20000015	Senior Management Analyst	0.00	2.00	0.00	88,289 - 106,773	-
	Budgeted Personnel					(135,393)
	Expenditure Savings					
	Overtime Budgeted					50,769
	Special Assignment Pay					69,883
	Termination Pay Annual					68,829
	Leave					
	Vacation Pay In Lieu					410,505
<b>FTE, Salaries, and Wages Subtotal</b>		<b>116.00</b>	<b>140.00</b>	<b>140.49</b>		<b>\$ 17,355,648</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 635,314	\$ 118,782	\$ 128,672	\$ 9,890
Flexible Benefits	1,516,303	1,724,019	1,862,137	138,118
Insurance	1,502	-	-	-
Long-Term Disability	57,509	52,193	61,674	9,481
Medicare	179,867	217,441	243,833	26,392
Other Post-Employment Benefits	668,389	790,771	572,700	(218,071)
Retiree Medical Trust	15,522	22,718	26,338	3,620
Retirement 401 Plan	57,505	84,142	101,559	17,417
Retirement ADC	4,542,609	5,664,156	6,202,391	538,235
Retirement DROP	15,227	16,682	15,187	(1,495)
Risk Management Administration	162,422	178,893	191,682	12,789
Supplemental Pension Savings Plan	382,503	417,790	411,979	(5,811)
Unemployment Insurance	14,767	17,076	17,483	407
Workers' Compensation	79,680	81,164	124,698	43,534
<b>Fringe Benefits Subtotal</b>	<b>\$ 8,329,119</b>	<b>\$ 9,385,827</b>	<b>\$ 9,960,333</b>	<b>\$ 574,506</b>
<b>Total Personnel Expenditures</b>			<b>\$ 27,315,981</b>	

**Department of Information Technology**



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# Department of Information Technology



## Description

The Department of Information Technology delivers technology services to 34 City Departments, over 300 locations, more than 12,000 employees, and the 1.4 million residents of the City of San Diego.

Key areas of the Department include:

**IT Fiscal Services** - The IT Fiscal Services team provides financial services which has three key areas of responsibilities: (1) oversight of the Department's operating and capital budget, (2) accounting and financial reporting for the Department's General Fund, GIS Fund, Information Technology Fund, OneSD Support Fund and Wireless Communication Technology Fund, and (3) payroll and vendor payments.

**IT Contracts Management** - The Contracts Management Team manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/ Request for Proposals (RFP) / Invitation to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

**IT Architecture and Engineering** - The IT Architecture and Engineering Team manages the network, datacenter, applications, cloud, telecommunications, call center, desktop phone and directory services for the City. The team sets the technology direction and innovation for the City's core infrastructure, resiliency, data protection needs, and works with City departments to develop solutions to enhance City services.

**Service Management Office (SMO)** - The Service Management Office manages the contracts for Workplace Services, consisting of the IT Service Desk and End User support functions.

The SMO also manages the contracts for Cross-Functional Services, consisting of the IT Service Management processes and the City's ServiceNow platform. The SMO manages the City's end-user computer hardware and software standards, enterprise change management governance, and develops citywide IT Service Delivery best practices and processes.

# Department of Information Technology

Cyber Security Compliance and Risk Management - The Cyber Security Team provides the development, implementation and management of all citywide information security policies, standards, procedures, payment card compliance, internal controls, and leads regional partnerships through the San Diego Regional Cyber Lab.

Enterprise Resource Planning (ERP) - The Enterprise Resource Planning Team provides citywide information technology services, which include Systems, Applications and Products (SAP), web environments, and citywide content management.

Geographic Information Systems (GIS) - The Geographic Information Systems Team is responsible for supporting spatial data analytics, workflows and provisioning GIS tools and technologies for departments across the City. Systems include asset management, risk assessment, public safety, emergency response, field mapping and data capture tools, GPS integration, remote sensing, conflict detection and mapping presentations. GIS also manages San Diego Geographic Information Source (SanGIS), the regional spatial data warehouse joint powers authority in partnership with the County of San Diego.

Digital Strategy - The Digital Strategy Team partners with City departments to develop innovative strategies to expand citywide digital services, streamline applications through web and mobile channels, and manages the IT Governance process.

Wireless Technology Services - The Wireless Technology Services Team manages the service delivery for public safety wireless radio communications technologies.

Digital Equity – The SD Access 4 All program supports residents in bridging the digital divide. Programs include: citywide broadband master plan efforts, an open public Wi-Fi program, Digital Navigation services, digital literacy services, and a hotspot and Chromebook lending program.

***The vision is:***

To be a national municipal leader and strategic business partner for innovative technology solutions.

***The mission is:***

To provide high quality, equitable, secure, and resilient technology solutions and public safety wireless radio services through strategic innovation and partnerships with City and regional stakeholders.

## Goals and Objectives

***Goal 1: Modernize and Maximize the Business Value and Resiliency of Technology Services***

- Expanded cloud services provide agility, resiliency, enhanced security, and availability.
- A citywide platform strategy leverages common standards to maximize business value and reduce costs.
- Expand adaptability and agility for public-facing and City workforce applications to improve efficiency and ease-of-use.
- Standardization and integration of the centralized technology ecosystem will reduce training and support costs, accelerate development, and improve data analytics and security.
- Enhance public safety wireless communications coverage and provide redundancy and resiliency.

***Goal 2: Centralize and Modernize City Technologies to Drive Best Practices and Innovation***

# Department of Information Technology

- Centralized IT services drive efficiencies and economies of scale with common standards, security, and governance requirements.
- Standardized digital transformation ensures alignment with City technologies, support contracts, training, data governance, and security.
- Improved service management through business relationship management, technology automation, and industry best practices.
- Data governance ensures the availability, usability, integrity, and security of the data in enterprise systems.

**Goal 3: *Advance IT Service Delivery by Enhancing City Technology Contracts for Transparency, Oversight, and Operational Excellence***

- Engage City departments to make improvements to contract Service Level Agreement's to promote innovation and meet changing business requirements.
- Enhance the long-term roadmap of the City's IT contracts and RFP's with agility to adopt to the rapid pace of technology change.
- Develop contracts to improve cross-functional delivery and contract compliance.

**Goal 4: *Secure the City's Data and Technology***

- Enhance the automation of cyber security with Security Information and Event Management (SIEM) tools across the City.
- Ensure security is a key decision point for all contracts, RFI/RFP processes, product selection, adoption, and use.
- Optimize the City's network architecture to increase availability and improve security.
- Modernize, maintain evaluate, and improve existing security tools both on-site and in the cloud.

**Goal 5: *Advance Digital Equity Citywide for Low-Income Communities***

- Expand free Wi-Fi citywide with a focus on low-income communities.
- Increase laptops and mobile hotspots available from City libraries.
- Work with community outreach partners to get San Diegans connected.
- Partner with nonprofits to provide digital equity training and access.

**Goal 6: *Train, develop, and increase employee satisfaction and retention of Department of IT staff***

- Increase career growth opportunities and promotional opportunities for staff to increase employee satisfaction and retention.
- Offer training opportunities to IT staff in cyber security, project management, cloud, IT procurement, GIS, SAP, network, digital equity, and other IT disciplines to grow in their careers and take advantage of promotional opportunities.
- Partner with the Human Resource Department to share technologies and employment opportunities among colleges and post-high school education agencies.

# Department of Information Technology

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- SD Access 4 All initiative has provided over 2.5 million Wi-Fi sessions including over 210,000 unique users, and Mobile Internet Hotspots utilization rates of over 90%.
- 2,500 attendees have participated in computer skills classes (English and Spanish) in the program's first year.
- Digital Navigators offer multi-lingual, 1:1 support to the public with the goal of making technology more accessible and include technical tasks, affordable computers, no-cost/low-cost home internet (federal Affordable Connectivity Program), and connection to essential resources online. Digital Navigator Services have been championed by 21 Digital Navigator interns who have worked with the City through the Employ and Empower Program.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

1. Collaborating with San Diego Association of Governments (SANDAG), San Diego Geographic Information Source (SANGIS), San Diego Housing Commission, the County and San Diego Regional Cyber Lab to strengthen regional partnerships to enhance digital equity planning in structurally excluded communities. 2. Collaborating with industry partners to obtain discounted digital equity resources. 3. Collaborating with the Library Department and Parks and Recreation to develop grant proposals for digital equity resources. 4. Collaborating with the Parks and Recreation Department on interim and long-term public Wi-Fi solutions in structurally excluded communities. 5. Collaborating with Engineering & Capital Projects and leveraging Geographic Information Systems (GIS) resources to promote specific capital improvement projects impacting structurally excluded communities. 6. Collaborating with the Human Resources Department to share technologies and employment opportunities among colleges and post-high school education agencies. 7. Collaborating with the Purchasing and Contracting Department to promote engagement and utilization of Small Local Business Enterprise (SLBE), Emerging Local Business Enterprises (ELBE), and other small and/or local business enterprises.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Yes**

The reduction of non-personnel expenditures from the Digital Equity Program means that SD Access 4 All will no longer be able to provide digital skills training to residents in structurally under-resourced communities. The digital literacy program (Tech on the Go) focuses on upskilling residents in basic computer and technology capabilities. It provides 10 no-cost digital skills classes weekly in Spanish/English at Digital Equity Priority Area (DEPA) sites across the city.



# Department of Information Technology

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Mission Critical Application Availability	99.9% Annual Mission Critical Application Availability	99.9%	99.9%	99.9%
Connection of Public Wi-Fi in Priority Digital Equity Areas	Connecting 80% of the identified Priority Digital Equity Public Wi-Fi Locations	80.0%	94.0%	90.0%
Public Safety Wireless Radio System Availability	The US standard for availability of public safety radio systems is 99.999%.	99.999%	99.999%	99.999%
Cyber Security Incident Percentage	Less than 1% average of cyber security incidents for all active users	<1%	<1%	<1%

# Department of Information Technology

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	133.35	135.35	135.52	0.17
Personnel Expenditures	\$ 21,119,306	\$ 24,125,679	\$ 27,334,452	\$ 3,208,773
Non-Personnel Expenditures	107,931,947	112,964,429	111,942,069	(1,022,360)
<b>Total Department Expenditures</b>	<b>\$ 129,051,252</b>	<b>\$ 137,090,108</b>	<b>\$ 139,276,521</b>	<b>\$ 2,186,413</b>
<b>Total Department Revenue</b>	<b>\$ 129,804,845</b>	<b>\$ 136,293,099</b>	<b>\$ 126,465,401</b>	<b>\$ (9,827,698)</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Citywide IT Fixed Expenses	\$ 18,000	\$ -	\$ -	-
Department of Information Technology	1,684,938	2,849,519	2,290,269	(559,250)
Enterprise IT Sourcing Operations	-	-	456,988	456,988
<b>Total</b>	<b>\$ 1,702,938</b>	<b>\$ 2,849,519</b>	<b>\$ 2,747,257</b>	<b>\$ (102,262)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Department of Information Technology	0.00	4.00	0.00	(4.00)
Enterprise IT Sourcing Operations	0.00	0.00	4.00	4.00
<b>Total</b>	<b>0.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	\$ 6,341	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(9,011)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(15,000)	(911,287)
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(27,592)	-

# Department of Information Technology

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Digital Equity Program Reduction</b> Reduction of non-personnel expenditures associated with digital literacy training.	0.00	(57,000)	-
<b>Total</b>	<b>0.00</b>	<b>\$ (102,262)</b>	<b>\$ (911,287)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ -	\$ 363,579	\$ 327,245	(36,334)
Fringe Benefits	-	121,001	129,743	8,742
<b>PERSONNEL SUBTOTAL</b>	-	484,580	456,988	(27,592)
<b>NON-PERSONNEL</b>				
Supplies	\$ 284	-	-	-
Contracts & Services	115,754	419,351	424,879	5,528
<i>External Contracts &amp; Services</i>	20,000	419,351	419,351	-
<i>Internal Contracts &amp; Services</i>	95,754	-	5,528	5,528
Information Technology	971,984	772,160	706,501	(65,659)
Debt	614,917	1,173,428	1,158,889	(14,539)
<b>NON-PERSONNEL SUBTOTAL</b>	1,702,938	2,364,939	2,290,269	(74,670)
<b>Total</b>	<b>\$ 1,702,938</b>	<b>\$ 2,849,519</b>	<b>\$ 2,747,257</b>	<b>\$ (102,262)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Federal Agencies	\$ 415,778	\$ 648,160	-	(648,160)
Rev from Other Agencies	-	263,127	-	(263,127)
<b>Total</b>	<b>\$ 415,778</b>	<b>\$ 911,287</b>	<b>-</b>	<b>\$ (911,287)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
2000067	Information Systems Analyst 1	0.00	3.00	3.00	\$ 67,468 - 81,997	202,404
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	124,841
<b>FTE, Salaries, and Wages Subtotal</b>		<b>0.00</b>	<b>4.00</b>	<b>4.00</b>		<b>\$ 327,245</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Flexible Benefits	\$ -	\$ 30,400	\$ 52,712	22,312
Long-Term Disability	-	1,284	1,202	(82)
Medicare	-	5,273	4,744	(529)
Other Post-Employment Benefits	-	22,756	16,600	(6,156)
Retiree Medical Trust	-	908	819	(89)
Retirement 401 Plan	-	3,636	3,273	(363)
Retirement ADC	-	48,392	41,985	(6,407)
Risk Management Administration	-	5,148	5,556	408

# Department of Information Technology

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Unemployment Insurance	-	415	340	(75)
Workers' Compensation	-	2,789	2,512	(277)
<b>Fringe Benefits Subtotal</b>	<b>\$ -</b>	<b>\$ 121,001</b>	<b>\$ 129,743</b>	<b>\$ 8,742</b>
<b>Total Personnel Expenditures</b>			<b>\$ 456,988</b>	

## GIS Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Department of Information Technology	\$ -	\$ -	\$ 19,443	\$ 19,443
Information Technology	5,219,405	5,372,519	5,142,071	(230,448)
<b>Total</b>	<b>\$ 5,219,405</b>	<b>\$ 5,372,519</b>	<b>\$ 5,161,514</b>	<b>\$ (211,005)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Department of Information Technology	0.00	0.00	0.49	0.49
Information Technology	14.00	12.00	11.00	(1.00)
<b>Total</b>	<b>14.00</b>	<b>12.00</b>	<b>11.49</b>	<b>(0.51)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	\$ 184,391	-
<b>Support for SanGIS Joint Powers Authority Contract</b> Addition of non-personnel expenditures associated with the SanGIS Joint Powers Authority.	0.00	40,000	-
<b>Employ and Empower Program Support</b> Addition of 0.49 Management Interns - Hourly and associated revenue to support the Employ and Empower Program.	0.49	19,443	19,443
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(10,000)	204,000
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(53,674)	-
<b>Reduction of Program Coordinator</b> Reduction of 1.00 Program Coordinator that supports GIS requests from City Departments.	(1.00)	(164,020)	-

# Department of Information Technology

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	(227,145)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Non-Discretionary Revenue Adjustment</b>	0.00	-	(1,280,046)
Adjustment to reflect revised revenue projections.			
<b>Total</b>	<b>(0.51) \$</b>	<b>(211,005) \$</b>	<b>(1,056,603)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 802,920	\$ 1,382,124	\$ 1,205,057	\$ (177,067)
Fringe Benefits	648,128	789,603	768,419	(21,184)
<b>PERSONNEL SUBTOTAL</b>	<b>1,451,048</b>	<b>2,171,727</b>	<b>1,973,476</b>	<b>(198,251)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 10,000	\$ 10,000	-
Contracts & Services	1,182,483	1,165,419	978,274	(187,145)
<i>External Contracts &amp; Services</i>	780,817	767,943	807,943	40,000
<i>Internal Contracts &amp; Services</i>	401,666	397,476	170,331	(227,145)
Information Technology	2,585,675	2,025,373	2,199,764	174,391
Other	199	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>3,768,357</b>	<b>3,200,792</b>	<b>3,188,038</b>	<b>(12,754)</b>
<b>Total</b>	<b>\$ 5,219,405</b>	<b>\$ 5,372,519</b>	<b>\$ 5,161,514</b>	<b>(211,005)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 5,185,631	\$ 5,115,962	\$ 4,059,359	\$ (1,056,603)
Rev from Money and Prop	30,278	-	-	-
Rev from Other Agencies	228,624	238,770	238,770	-
<b>Total</b>	<b>\$ 5,444,533</b>	<b>\$ 5,354,732</b>	<b>\$ 4,298,129</b>	<b>(1,056,603)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001168	Deputy Director	1.00	1.00	1.00	\$ 72,886 - 268,057	\$ 214,282
21000432	Geographic Info Systems Analyst 2	6.00	2.00	2.00	81,997 - 99,082	181,079
21000433	Geographic Info Systems Analyst 3	3.00	2.00	2.00	90,015 - 108,805	198,820
21000434	Geographic Info Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	119,216
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
20000377	Information Systems Technician	1.00	1.00	1.00	64,584 - 77,846	77,846

# Department of Information Technology

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
90001073	Management Intern - Hourly	0.00	0.00	0.49	36,814 - 45,925	18,039
20001234	Program Coordinator Budgeted Personnel Expenditure Savings	1.00	4.00	3.00	36,814 - 214,004	411,811 (124,841)
<b>FTE, Salaries, and Wages Subtotal</b>		<b>14.00</b>	<b>12.00</b>	<b>11.49</b>		<b>\$ 1,205,057</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 73,050	\$ 10,823	\$ 12,070	\$ 1,247
Flexible Benefits	109,939	143,794	142,250	(1,544)
Long-Term Disability	3,928	4,838	4,421	(417)
Medicare	11,789	19,867	17,475	(2,392)
Other Post-Employment Benefits	45,193	68,268	41,500	(26,768)
Retiree Medical Trust	996	2,403	1,832	(571)
Retirement 401 Plan	3,813	9,612	7,327	(2,285)
Retirement ADC	357,363	479,673	489,034	9,361
Risk Management Administration	10,978	15,444	13,890	(1,554)
Supplemental Pension Savings Plan	24,830	24,744	28,158	3,414
Unemployment Insurance	1,009	1,559	1,254	(305)
Workers' Compensation	5,240	8,578	9,208	630
<b>Fringe Benefits Subtotal</b>	<b>\$ 648,128</b>	<b>\$ 789,603</b>	<b>\$ 768,419</b>	<b>\$ (21,184)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,973,476</b>	

## Information Technology Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Citywide IT Fixed Expenses	\$ 73,300,629	\$ 74,476,936	\$ 72,499,614	\$ (1,977,322)
Department of Information Technology	3,299,402	5,066,303	5,643,694	577,391
Enterprise IT Sourcing Operations	1,397,123	1,497,203	2,280,923	783,720
Information Technology	4,187,118	4,720,259	5,216,475	496,216
IT Contract Management	1,487,013	1,664,181	1,772,196	108,015
<b>Total</b>	<b>\$ 83,671,285</b>	<b>\$ 87,424,882</b>	<b>\$ 87,412,902</b>	<b>\$ (11,980)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Department of Information Technology	15.00	15.00	15.78	0.78
Enterprise IT Sourcing Operations	8.00	7.00	9.00	2.00
Information Technology	18.00	22.00	23.00	1.00
IT Contract Management	3.00	3.00	3.00	0.00
<b>Total</b>	<b>44.00</b>	<b>47.00</b>	<b>50.78</b>	<b>3.78</b>

# Department of Information Technology

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,449,729	\$ -
<b>Application Development and Maintenance Contract</b> Addition of contractual services to support application development and maintenance.	0.00	607,994	-
<b>Digital Productivity Tools</b> Addition of one-time non-personnel expenditures to support automated productivity tools.	0.00	360,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	356,235	-
<b>Employ and Empower Program Support</b> Addition of 3.02 Management Interns and 0.76 Student Interns - Hourly and associated revenue to support the Employ and Empower Program.	3.78	150,026	150,026
<b>Get It Done Maintenance and Support</b> Addition of contractual services associated with maintaining and supporting the Get It Done (GID) application.	0.00	67,583	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	9,352	-
<b>Reduction of Wireless Network Infrastructure</b> Reduction of non-personnel expenditures associated with modernizing City work facilities to include wireless network infrastructure.	0.00	(40,000)	-
<b>Reduction of Uninterruptible Power Supply Equipment</b> Reduction of non-personnel expenditures associated with Uninterruptible Power Supply (UPS) network equipment.	0.00	(100,000)	-
<b>Reduction of Network Infrastructure</b> Reduction of non-personnel expenditures associated with increasing network bandwidth at City work facilities.	0.00	(170,000)	-
<b>Reduction of Telecommunications Hardware</b> Reduction of non-personnel expenditures associated with the replacement of desktop telephone hardware.	0.00	(275,000)	-
<b>Reduction in IT Licensing</b> Reduction in non-personnel expenditures associated with licensing renewals.	0.00	(300,000)	-
<b>Reduction of Cloud-Based Applications</b> Reduction in non-personnel expenditures associated with the cloud migration and modernization of legacy City applications.	0.00	(300,000)	-

# Department of Information Technology

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reduction of Workplace Services Contract</b> Reduction in non-personnel expenditures associated with enhancement projects for the Workplace Services Managed Service Provider.	0.00	(300,000)	-
<b>Reduction of Enterprise Compute Contract</b> Reduction in non-personnel expenditures associated with modernization efforts for the Enterprise Compute Services Managed Service Provider.	0.00	(400,000)	-
<b>Reduction of Call Center Implementation</b> Reduction in non-personnel expenditures associated with the City's call center solution implementation.	0.00	(540,000)	-
<b>Reduction of SAP Maintenance and Support</b> Reduction of non-personnel expenditures due to anticipated savings for SAP Maintenance and Support.	0.00	(587,899)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	-	552,380
<b>Multifunction Device Program Revenue</b> Adjustment to reflect revised Multifunction Device (MFD) Program revenue projections.	0.00	-	(340,125)
<b>Non-Discretionary Revenue Adjustment</b> Adjustment to reflect revised revenue projections for citywide IT services.	0.00	-	(2,116,078)
<b>Total</b>	<b>3.78 \$</b>	<b>(11,980) \$</b>	<b>(1,753,797)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 5,034,029	\$ 6,120,939	\$ 7,264,240	\$ 1,143,301
Fringe Benefits	2,826,790	2,706,277	3,162,731	456,454
<b>PERSONNEL SUBTOTAL</b>	<b>7,860,819</b>	<b>8,827,216</b>	<b>10,426,971</b>	<b>1,599,755</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 5,658	\$ 23,195	\$ 21,200	\$ (1,995)
Contracts & Services	2,376,603	76,581,498	75,065,944	(1,515,554)
<i>External Contracts &amp; Services</i>	1,332,972	1,542,472	1,630,387	87,915
<i>Internal Contracts &amp; Services</i>	1,043,631	75,039,026	73,435,557	(1,603,469)
Information Technology	73,258,443	1,964,007	1,870,073	(93,934)
Energy and Utilities	18,481	21,816	24,644	2,828
Other	3,650	7,150	4,070	(3,080)
Capital Expenditures	147,633	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>75,810,467</b>	<b>78,597,666</b>	<b>76,985,931</b>	<b>(1,611,735)</b>
<b>Total</b>	<b>\$ 83,671,285</b>	<b>\$ 87,424,882</b>	<b>\$ 87,412,902</b>	<b>\$ (11,980)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 83,639,513	\$ 87,449,131	\$ 85,695,334	\$ (1,753,797)
Other Revenue	1,016,217	-	-	-



# Department of Information Technology

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Money and Prop	(74,484)	-	-	-
Rev from Other Agencies	680	-	-	-
<b>Total</b>	<b>\$ 84,581,926</b>	<b>\$ 87,449,131</b>	<b>\$ 85,695,334</b>	<b>\$ (1,753,797)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$ 63,360 - 76,360	\$ 74,101
20001140	Assistant Department Director	1.00	1.00	1.00	96,395 - 365,173	228,856
20001202	Assistant Deputy Director	0.00	2.00	2.00	72,886 - 268,057	382,398
20000119	Associate Management Analyst	1.00	1.00	1.00	80,424 - 97,203	90,192
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	272,579
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	210,080
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	75,752
20000293	Information Systems Analyst 3	6.00	6.00	6.00	90,015 - 108,805	652,830
20000998	Information Systems Analyst 4	2.00	1.00	1.00	101,223 - 122,656	122,656
20000180	Information Systems Manager	1.00	1.00	1.00	125,584 - 152,152	152,152
90001073	Management Intern - Hourly	0.00	0.00	3.02	36,814 - 45,925	111,179
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	65,305
20001234	Program Coordinator	9.00	9.00	9.00	36,814 - 214,004	1,431,137
20001222	Program Manager	18.00	18.00	18.00	72,886 - 268,057	3,166,766
20000015	Senior Management Analyst	0.00	2.00	2.00	88,289 - 106,773	212,702
90001146	Student Intern - Hourly	0.00	0.00	0.76	36,814 - 39,283	27,979
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Budgeted Personnel Expenditure Savings					(295,313)
	Overtime Budgeted					5,000
	Vacation Pay In Lieu					163,207
<b>FTE, Salaries, and Wages Subtotal</b>		<b>44.00</b>	<b>47.00</b>	<b>50.78</b>		<b>\$ 7,264,240</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 380,015	\$ 31,418	\$ 42,383	\$ 10,965
Flexible Benefits	522,496	562,906	641,559	78,653
Long-Term Disability	24,914	20,392	26,039	5,647
Medicare	74,760	85,686	102,898	17,212
Other Post-Employment Benefits	222,962	250,316	186,750	(63,566)
Retiree Medical Trust	9,215	11,900	13,678	1,778
Retirement 401 Plan	33,921	45,992	52,910	6,918
Retirement ADC	1,358,347	1,512,972	1,874,272	361,300

# Department of Information Technology

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Retirement DROP	2,717	3,085	3,319	234
Risk Management Administration	54,296	56,628	62,505	5,877
Supplemental Pension Savings Plan	100,146	86,358	107,058	20,700
Unemployment Insurance	6,367	6,728	7,383	655
Workers' Compensation	36,634	31,896	41,977	10,081
<b>Fringe Benefits Subtotal</b>	<b>\$ 2,826,790</b>	<b>\$ 2,706,277</b>	<b>\$ 3,162,731</b>	<b>\$ 456,454</b>
<b>Total Personnel Expenditures</b>			<b>\$ 10,426,971</b>	

## OneSD Support Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Department of Information Technology	\$ -	\$ 107,754	\$ 117,674	\$ 9,920
Enterprise Resource Planning	28,039,741	29,287,194	32,554,834	3,267,640
<b>Total</b>	<b>\$ 28,039,741</b>	<b>\$ 29,394,948</b>	<b>\$ 32,672,508</b>	<b>\$ 3,277,560</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Department of Information Technology	0.00	0.00	0.25	0.25
Enterprise Resource Planning	30.00	29.00	29.00	0.00
<b>Total</b>	<b>30.00</b>	<b>29.00</b>	<b>29.25</b>	<b>0.25</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for SAP Modernization Project Implementation</b> Addition of non-personnel expenditures associated with a modernization of the City's ERP system (SAP) which will reach its end of life on December 31, 2027.	0.00	\$ 2,960,000	\$ -
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,329,548	-
<b>Budget Module Technical Support Consultant</b> Addition of one-time non-personnel expenditures to provide technical support for the implementation of a new budgeting module.	0.00	200,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	89,336	-

# Department of Information Technology

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Employ and Empower Program Support</b> Addition of 0.25 Management Interns - Hourly and associated revenue to support the Employ and Empower Program.	0.25	9,920	9,920
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(311,244)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(1,000,000)	(1,000,000)
<b>SAP Maintenance and Support Revenue</b> Adjustment to reflect revised SAP Maintenance and Support revenue projections.	0.00	-	(587,899)
<b>Non-Discretionary Revenue Adjustment</b> Adjustment to reflect revised revenue projections for citywide IT services.	0.00	-	(1,702,378)
<b>Total</b>	<b>0.25 \$</b>	<b>3,277,560 \$</b>	<b>(3,280,357)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 3,750,442	\$ 3,967,113	\$ 4,930,197	\$ 963,084
Fringe Benefits	2,288,591	2,357,710	2,734,094	376,384
<b>PERSONNEL SUBTOTAL</b>	<b>6,039,032</b>	<b>6,324,823</b>	<b>7,664,291</b>	<b>1,339,468</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 3,715	\$ 34,570	\$ 33,220	\$ (1,350)
Contracts & Services	3,936,323	3,900,800	3,590,906	(309,894)
<i>External Contracts &amp; Services</i>	282,939	333,762	480,052	146,290
<i>Internal Contracts &amp; Services</i>	3,653,384	3,567,038	3,110,854	(456,184)
Information Technology	18,056,470	19,127,255	21,376,591	2,249,336
Energy and Utilities	4,200	6,500	6,500	-
Other	-	1,000	1,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>22,000,709</b>	<b>23,070,125</b>	<b>25,008,217</b>	<b>1,938,092</b>
<b>Total</b>	<b>\$ 28,039,741</b>	<b>\$ 29,394,948</b>	<b>\$ 32,672,508</b>	<b>\$ 3,277,560</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 28,127,196	\$ 29,235,225	\$ 25,954,868	\$ (3,280,357)
Rev from Money and Prop	238,990	-	-	-
<b>Total</b>	<b>\$ 28,366,186</b>	<b>\$ 29,235,225</b>	<b>\$ 25,954,868</b>	<b>\$ (3,280,357)</b>

# Department of Information Technology

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001247	Business Systems Analyst 2	1.00	1.00	1.00	\$ 80,249 - 96,963	\$ 96,963
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	214,282
90001073	Management Intern - Hourly	0.00	0.00	0.25	36,814 - 45,925	9,204
20001234	Program Coordinator	17.00	16.00	16.00	36,814 - 214,004	2,561,408
20001222	Program Manager	10.00	11.00	11.00	72,886 - 268,057	1,940,586
20000015	Senior Management Analyst	1.00	0.00	0.00	88,289 - 106,773	-
	Vacation Pay In Lieu					107,754
<b>FTE, Salaries, and Wages Subtotal</b>		<b>30.00</b>	<b>29.00</b>	<b>29.25</b>		<b>\$ 4,930,197</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 85,061	\$ 41,562	\$ 46,564	\$ 5,002
Flexible Benefits	455,382	445,061	540,439	95,378
Long-Term Disability	18,588	13,344	17,697	4,353
Medicare	53,780	54,598	69,929	15,331
Other Post-Employment Benefits	157,526	147,914	120,350	(27,564)
Retiree Medical Trust	5,623	5,822	7,742	1,920
Retirement 401 Plan	18,953	17,979	27,540	9,561
Retirement ADC	1,296,712	1,440,119	1,703,108	262,989
Retirement DROP	4,125	4,422	4,945	523
Risk Management Administration	38,446	33,462	40,281	6,819
Supplemental Pension Savings Plan	122,897	130,519	130,822	303
Unemployment Insurance	4,711	4,392	5,024	632
Workers' Compensation	26,785	18,516	19,653	1,137
<b>Fringe Benefits Subtotal</b>	<b>\$ 2,288,591</b>	<b>\$ 2,357,710</b>	<b>\$ 2,734,094</b>	<b>\$ 376,384</b>
<b>Total Personnel Expenditures</b>			<b>\$ 7,664,291</b>	

## Wireless Communications Technology Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Department of Information Technology	\$ -	\$ 19,070	\$ 19,070	\$ -
Wireless Technology Services	10,417,883	12,029,170	11,263,270	(765,900)
<b>Total</b>	<b>\$ 10,417,883</b>	<b>\$ 12,048,240</b>	<b>\$ 11,282,340</b>	<b>\$ (765,900)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Wireless Technology Services	45.35	43.35	40.00	(3.35)
<b>Total</b>	<b>45.35</b>	<b>43.35</b>	<b>40.00</b>	<b>(3.35)</b>

# Department of Information Technology

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 838,433	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Non-Discretionary Adjustment</b>	0.00	22,415	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Overtime Adjustment</b>	0.00	20,776	-
Addition of overtime expenditures to align with projected overtime compensation.			
<b>Non-Standard Hour Personnel Funding</b>	(0.35)	(53,311)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
<b>Reduction of Equipment Technician 2</b>	(1.00)	(81,677)	-
Reduction of 1.00 Equipment Technician 2 that supports maintenance of the Public Safety Radio System.			
<b>Support for Information Technology</b>	0.00	(98,101)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
<b>Reduction of Communications Technicians</b>	(2.00)	(228,828)	-
Reduction of 2.00 Communications Technicians that support maintenance of the Public Safety Radio System.			
<b>One-Time Additions and Annualizations</b>	0.00	(1,185,607)	(1,388,999)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
<b>Non-Discretionary Revenue Adjustment</b>	0.00	-	(1,436,655)
Adjustment to reflect revised revenue projections for citywide IT services.			
<b>Total</b>	<b>(3.35)</b>	<b>\$ (765,900)</b>	<b>\$(2,825,654)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 3,261,356	\$ 3,611,027	\$ 4,123,615	512,588
Fringe Benefits	2,507,051	2,706,306	2,689,111	(17,195)
<b>PERSONNEL SUBTOTAL</b>	5,768,407	6,317,333	6,812,726	495,393
<b>NON-PERSONNEL</b>				
Supplies	\$ 492,371	\$ 245,919	\$ 245,919	-
Contracts & Services	3,330,881	4,654,333	3,544,246	(1,110,087)
<i>External Contracts &amp; Services</i>	2,611,467	4,144,457	2,958,850	(1,185,607)
<i>Internal Contracts &amp; Services</i>	719,414	509,876	585,396	75,520
Information Technology	427,173	388,145	290,044	(98,101)
Energy and Utilities	353,234	441,523	388,455	(53,068)

# Department of Information Technology

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other	100	500	500	-
Capital Expenditures	45,230	-	-	-
Debt	487	487	450	(37)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>4,649,476</b>	<b>5,730,907</b>	<b>4,469,614</b>	<b>(1,261,293)</b>
<b>Total</b>	<b>\$ 10,417,883</b>	<b>\$ 12,048,240</b>	<b>\$ 11,282,340</b>	<b>\$ (765,900)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 10,918,649	\$ 13,294,463	\$ 10,468,809	\$ (2,825,654)
Other Revenue	579	-	-	-
Rev from Money and Prop	77,194	48,261	48,261	-
<b>Total</b>	<b>\$ 10,996,422</b>	<b>\$ 13,342,724</b>	<b>\$ 10,517,070</b>	<b>\$ (2,825,654)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	0.00	0.00	\$ 46,777 - 56,281	\$ -
20000251	Apprentice 1- Communications Technician	3.00	2.00	3.00	57,518 - 76,683	230,049
20000252	Apprentice 2- Communications Technician	1.00	1.00	2.00	71,914 - 91,101	172,494
20000139	Associate Communications Engineer	4.00	4.00	4.00	108,826 - 131,374	525,496
90000139	Associate Communications Engineer - Hourly	0.35	0.35	0.00	108,826 - 131,374	-
21000841	Communications Equipment Technician 1	0.00	0.00	7.00	63,207 - 75,726	485,399
20000403	Communications Technician	16.00	17.00	13.00	83,691 - 100,348	1,275,077
20000405	Communications Technician Supervisor	2.00	2.00	2.00	96,878 - 117,095	234,190
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	214,282
20000419	Equipment Technician 1	7.00	7.00	0.00	50,557 - 60,585	-
20000425	Equipment Technician 2	1.00	1.00	0.00	55,473 - 66,135	-
20000288	Senior Communications Engineer	1.00	1.00	1.00	125,388 - 151,584	151,584
20000897	Senior Communications Technician	5.00	5.00	5.00	87,855 - 105,341	519,331
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	111,453 - 134,559	134,559
20000015	Senior Management Analyst	1.00	0.00	0.00	88,289 - 106,773	-
20000955	Storekeeper 1 Budgeted Personnel Expenditure Savings Infrastructure Registration Pay	1.00	1.00	1.00	46,712 - 56,019	56,019 (210,105)    87,313

# Department of Information Technology

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Overtime Budgeted					55,544
	Reg Pay For Engineers					81,856
	Termination Pay Annual					40,711
	Leave					
	Vacation Pay In Lieu					69,816
<b>FTE, Salaries, and Wages Subtotal</b>		<b>45.35</b>	<b>43.35</b>	<b>40.00</b>		<b>\$ 4,123,615</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 113,703	\$ 9,933	\$ 9,088	\$ (845)
Flexible Benefits	496,888	500,448	509,087	8,639
Long-Term Disability	15,226	11,876	13,901	2,025
Medicare	50,302	50,245	57,381	7,136
Other Post-Employment Benefits	218,324	210,493	153,550	(56,943)
Retiree Medical Trust	3,384	3,537	4,614	1,077
Retirement 401 Plan	11,279	11,954	15,964	4,010
Retirement ADC	1,367,142	1,664,571	1,635,056	(29,515)
Retirement DROP	8,723	7,856	14,550	6,694
Risk Management Administration	53,145	47,619	51,393	3,774
Supplemental Pension Savings Plan	119,761	130,221	135,820	5,599
Unemployment Insurance	3,893	3,835	3,943	108
Workers' Compensation	45,280	53,718	84,764	31,046
<b>Fringe Benefits Subtotal</b>	<b>\$ 2,507,051</b>	<b>\$ 2,706,306</b>	<b>\$ 2,689,111</b>	<b>\$ (17,195)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 6,812,726</b>	

# Department of Information Technology

## Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 527,093	\$ 752,221	\$ 1,078,734
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 527,093</b>	<b>\$ 752,221</b>	<b>\$ 1,078,734</b>
REVENUE			
Charges for Services	\$ 5,185,631	\$ 5,115,962	\$ 4,059,359
Revenue from Other Agencies	228,624	238,770	238,770
Revenue from Use of Money and Property	30,278	-	-
<b>TOTAL REVENUE</b>	<b>\$ 5,444,533</b>	<b>\$ 5,354,732</b>	<b>\$ 4,298,129</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 5,971,626</b>	<b>\$ 6,106,953</b>	<b>\$ 5,376,863</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 802,920	\$ 1,382,124	\$ 1,205,057
Fringe Benefits	648,128	789,603	768,419
Supplies	-	10,000	10,000
Contracts & Services	1,182,483	1,165,419	978,274
Information Technology	2,585,675	2,025,373	2,199,764
Other Expenses	199	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 5,219,405</b>	<b>\$ 5,372,519</b>	<b>\$ 5,161,514</b>
<b>TOTAL EXPENSE</b>	<b>\$ 5,219,405</b>	<b>\$ 5,372,519</b>	<b>\$ 5,161,514</b>
<b>BALANCE</b>	<b>\$ 752,221</b>	<b>\$ 734,434</b>	<b>\$ 215,349</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 5,971,626</b>	<b>\$ 6,106,953</b>	<b>\$ 5,376,863</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



# Department of Information Technology

## Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 4,787,368	\$ 5,834,834	\$ 2,320,641
Continuing Appropriation - CIP	136,825	-	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 4,924,193</b>	<b>\$ 5,834,834</b>	<b>\$ 2,320,641</b>
<b>REVENUE</b>			
Charges for Services	\$ 83,639,513	\$ 87,449,131	\$ 85,695,334
Other Revenue	1,016,217	-	-
Revenue from Other Agencies	680	-	-
Revenue from Use of Money and Property	(74,484)	-	-
<b>TOTAL REVENUE</b>	<b>\$ 84,581,926</b>	<b>\$ 87,449,131</b>	<b>\$ 85,695,334</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 89,506,119</b>	<b>\$ 93,283,965</b>	<b>\$ 88,015,975</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 5,034,029	\$ 6,120,939	\$ 7,264,240
Fringe Benefits	2,826,790	2,706,277	3,162,731
Supplies	5,658	23,195	21,200
Contracts & Services	2,376,603	76,581,498	75,065,944
Information Technology	73,258,443	1,964,007	1,870,073
Energy and Utilities	18,481	21,816	24,644
Other Expenses	3,650	7,150	4,070
Capital Expenditures	147,633	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 83,671,285</b>	<b>\$ 87,424,882</b>	<b>\$ 87,412,902</b>
<b>TOTAL EXPENSE</b>	<b>\$ 83,671,285</b>	<b>\$ 87,424,882</b>	<b>\$ 87,412,902</b>
<b>BALANCE</b>	<b>\$ 5,834,834</b>	<b>\$ 5,859,083</b>	<b>\$ 603,073</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 89,506,119</b>	<b>\$ 93,283,965</b>	<b>\$ 88,015,975</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Department of Information Technology

## Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 6,091,489	\$ 6,417,934	\$ 6,765,678
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 6,091,489</b>	<b>\$ 6,417,934</b>	<b>\$ 6,765,678</b>
<b>REVENUE</b>			
Charges for Services	\$ 28,127,196	\$ 29,235,225	\$ 25,954,868
Revenue from Use of Money and Property	238,990	-	-
<b>TOTAL REVENUE</b>	<b>\$ 28,366,186</b>	<b>\$ 29,235,225</b>	<b>\$ 25,954,868</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 34,457,675</b>	<b>\$ 35,653,159</b>	<b>\$ 32,720,546</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 3,750,442	\$ 3,967,113	\$ 4,930,197
Fringe Benefits	2,288,591	2,357,710	2,734,094
Supplies	3,715	34,570	33,220
Contracts & Services	3,936,323	3,900,800	3,590,906
Information Technology	18,056,470	19,127,255	21,376,591
Energy and Utilities	4,200	6,500	6,500
Other Expenses	-	1,000	1,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 28,039,741</b>	<b>\$ 29,394,948</b>	<b>\$ 32,672,508</b>
<b>TOTAL EXPENSE</b>	<b>\$ 28,039,741</b>	<b>\$ 29,394,948</b>	<b>\$ 32,672,508</b>
<b>BALANCE</b>	<b>\$ 6,417,934</b>	<b>\$ 6,258,211</b>	<b>\$ 48,038</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 34,457,675</b>	<b>\$ 35,653,159</b>	<b>\$ 32,720,546</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Department of Information Technology

## Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 146,145	\$ 724,685	\$ 831,673
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 146,145</b>	<b>\$ 724,685</b>	<b>\$ 831,673</b>
<b>REVENUE</b>			
Charges for Services	\$ 10,918,649	\$ 13,294,463	\$ 10,468,809
Other Revenue	579	-	-
Revenue from Use of Money and Property	77,194	48,261	48,261
<b>TOTAL REVENUE</b>	<b>\$ 10,996,422</b>	<b>\$ 13,342,724</b>	<b>\$ 10,517,070</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 11,142,567</b>	<b>\$ 14,067,409</b>	<b>\$ 11,348,743</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 3,261,356	\$ 3,611,027	\$ 4,123,615
Fringe Benefits	2,507,051	2,706,306	2,689,111
Supplies	492,371	245,919	245,919
Contracts & Services	3,330,881	4,654,333	3,544,246
Information Technology	427,173	388,145	290,044
Energy and Utilities	353,234	441,523	388,455
Other Expenses	100	500	500
Capital Expenditures	45,230	-	-
Debt Expenses	487	487	450
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 10,417,883</b>	<b>\$ 12,048,240</b>	<b>\$ 11,282,340</b>
<b>TOTAL EXPENSE</b>	<b>\$ 10,417,883</b>	<b>\$ 12,048,240</b>	<b>\$ 11,282,340</b>
<b>BALANCE</b>	<b>\$ 724,685</b>	<b>\$ 2,019,169</b>	<b>\$ 66,403</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 11,142,567</b>	<b>\$ 14,067,409</b>	<b>\$ 11,348,743</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



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# **Development Services**



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# Development Services



## Description

The Development Services Department (DSD) provides plan review, permit, inspection, records retention, and building and land use code enforcement services for private and public development projects throughout the City of San Diego, ensuring that all neighborhoods remain equitably sustainable, healthy, safe, and livable.

DSD works with property owners, businesses, engineers, design professionals and contractors, managing the development process and conducting environmental reviews of all residential, commercial, affordable housing, industrial and complex major land development projects from start to finish.

It also provides support for public hearings for the Planning Commission and Hearing Officer while implementing new laws and responding to market trends. These include 100 percent affordable housing, development near transit centers, permanent outdoor dining and gathering spaces, small business assistance, cannabis business regulations, telecommunications facilities, urban planning and review, accessory dwelling units, and new housing initiatives.

The department has transformed the way permits are historically processed by converting to a cloud permitting system in place of paper plans, offering virtual counter services and virtual inspections. This transition is an integral part of the City's commitment to #DigitalDSD, an internal initiative to modernize and digitalize all workplace systems, digitize over 8-million records, and leverage technology to increase productivity and improve service delivery to customers.

DSD development permit review and inspection services are an Enterprise Fund and operated without a General Fund subsidy. Taxpayers and Code Enforcement penalties fund the Building & Land Use Enforcement services.

### ***The vision is:***

To employ an engaged workforce and utilize superior services.

# Development Services

## ***The mission is:***

To ensure safe and quality development by delivering consistent, transparent, and effective customer service to all stakeholders.

## **Goals and Objectives**

### ***Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments.***

- Increase the availability of bi-lingual staff for under-represented groups to strengthen understanding of development regulations and department procedures.
- Create alternative ways for customers to engage the Department

### ***Goal 2: Manage an efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving.***

- Increase accessibility of online and paper informational material
- Decrease number of clicks it takes to reach intended service on DSD's website to 3 clicks or less
- Reduce virtual appointments and informational requests by 25%
- Increase predictability of fees for all projects
- Increase workforce technical literacy

### ***Goal 3: Provide efficient administrative and financial services***

- Increase access to digital services
- Meet City reserve goal
- Maintain a cost-recoverable operation

### ***Goal 4: Work in partnership with residents and businesses to ensure, improve and maintain safe and desirable San Diego neighborhoods***

- Recruit employees that represent the diverse communities we serve
- Meet monthly with local business stakeholders in the development community



## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• Career Development path creation through 3-year Permit Tech job class creation.</li> <li>• Homeowner/customer night services for one-time users or users who cannot log in and use virtual services.</li> <li>• Planning for the Chatbot- low barrier entry point for assistance in multiple languages.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b></p> <p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>Yes</b></p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Percentage of Applications Submitted Complete on Initial Submittal <sup>1</sup>	Indicator of applicant understanding of what's required to provide a complete application, so that the Development Services Department has the information it needs to review their projects. Can also be an indicator for how well the department explains these requirements. High performance in this area should result in departmental efficiencies, due to less need to review application completeness more than once.	50.40%	42.86%	90.00%
Building Construction Average Time (in days) Per Review Cycle	Measures the average duration of each complete review cycle. A cycle is composed of individual review tasks; the duration of the cycle represents	23.65	12.90	20.00

# Development Services

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
	the length of time of the final (therefore, the longest) review task performed within that cycle; it does not measure how much faster the other tasks within that cycle were performed and therefore does not measure overall responsiveness.			
Percentage of Scheduled Building Inspections Completed by Target Date	Measures the efficiency and reliability of the building inspection process by tracking the proportion of inspections completed on or before the scheduled inspection date.	85.59%	87.15%	90.00%
Percentage of Building & Land Use Enforcement First Inspections Completed Within Allotted Time Frame	Measures efficiency and reliability of the building and land use enforcement inspection process by tracking the proportion of inspections completed within their target timeframes. The target timeframes reflect prioritization based on urgency and minimizing health and safety risks.	62.22%	73.53%	100.00%
Call Response Rate	Compares the number of calls received to those answered. High performance in this area measures staff responsiveness to call center demand of inquiries.	92.05%	90.94%	93.50%
100% Affordable Housing Average Time (in days) Per Review Cycle	Measures the average duration of each complete review cycle. A cycle is composed of individual review tasks; the duration of the cycle represents the length of time of the final (therefore, the longest) review task performed within that cycle; it does not measure how much faster the other tasks within that cycle were performed and therefore does not measure overall responsiveness.	9.17	9.80	30.00

# Development Services

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Rapid Review Average Time (in days) Per Review	Measures average duration of each Rapid Review. Rapid Review is a review method for review tasks.	7.59	3.49	1.00

<sup>1</sup> This metric is a status indicator: the department influences this metric but does not directly drive its performance

# Development Services

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	752.35	784.00	780.00	(4.00)
Personnel Expenditures	\$ 94,729,297	\$ 111,766,113	\$ 126,740,791	\$ 14,974,678
Non-Personnel Expenditures	23,432,389	29,795,367	26,793,129	(3,002,238)
<b>Total Department Expenditures</b>	<b>\$ 118,161,685</b>	<b>\$ 141,561,480</b>	<b>\$ 153,533,920</b>	<b>\$ 11,972,440</b>
<b>Total Department Revenue</b>	<b>\$ 122,904,762</b>	<b>\$ 120,169,419</b>	<b>\$ 127,459,254</b>	<b>\$ 7,289,835</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administration & Support Services	\$ -	\$ 14,443	\$ (102,366)	\$ (116,809)
Building & Land Use Enforcement	10,737,839	13,185,629	12,302,487	(883,142)
<b>Total</b>	<b>\$ 10,737,839</b>	<b>\$ 13,200,072</b>	<b>\$ 12,200,121</b>	<b>\$ (999,951)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Building & Land Use Enforcement	91.50	94.00	85.00	(9.00)
<b>Total</b>	<b>91.50</b>	<b>94.00</b>	<b>85.00</b>	<b>(9.00)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 976,208	\$ -
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	15,779	-
<b>Transfer of Sidewalk Vending Enforcement</b> Transfer of 5.00 FTE positions and non-personnel expenditures from the Development Services Department to the Police Department associated with the Sidewalk Vending Ordinance.	(5.00)	(399,756)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(83,586)	-

# Development Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(146,754)	-
<b>Reduction of Personnel and Non-Personnel Expenditures</b> Reduction of 1.00 Zoning Investigator 2 and non-personnel expenditures due to anticipated savings in postage, supplies and contracts.	(1.00)	(280,078)	-
<b>Transfer of Cannabis Social Equity Program</b> Transfer of 1.00 Program Coordinator, 1.00 Community Development Specialist 4, and 1.00 Senior Management Analyst from the Development Services Department to the Department of Race and Equity associated with the Cannabis Social Equity Program.	(3.00)	(417,139)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(664,625)	-
<b>Transfer from the Civil Penalties Fund</b> Addition of one-time revenue from the Civil Penalties Fund to support code enforcement efforts.	0.00	-	4,500,000
<b>Reimbursement Between Funds/Departments</b> Adjustment to reflect revised revenue projections.	0.00	-	(203,000)
<b>Total</b>	<b>(9.00) \$</b>	<b>(999,951) \$</b>	<b>4,297,000</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 5,435,103	\$ 6,881,200	\$ 6,975,348	\$ 94,148
Fringe Benefits	3,974,042	4,454,510	4,281,013	(173,497)
<b>PERSONNEL SUBTOTAL</b>	<b>9,409,145</b>	<b>11,335,710</b>	<b>11,256,361</b>	<b>(79,349)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 24,810	\$ 46,049	\$ 13,269	\$ (32,780)
Contracts & Services	733,800	1,170,731	325,774	(844,957)
<i>External Contracts &amp; Services</i>	441,664	840,997	9,462	(831,535)
<i>Internal Contracts &amp; Services</i>	292,136	329,734	316,312	(13,422)
Information Technology	423,217	500,999	477,278	(23,721)
Energy and Utilities	90,987	76,583	69,439	(7,144)
Other	55,880	70,000	58,000	(12,000)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,328,694</b>	<b>1,864,362</b>	<b>943,760</b>	<b>(920,602)</b>
<b>Total</b>	<b>\$ 10,737,839</b>	<b>\$ 13,200,072</b>	<b>\$ 12,200,121</b>	<b>\$ (999,951)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 158,481	\$ 465,713	\$ 262,713	\$ (203,000)
Fines Forfeitures and Penalties	27,998	101,500	101,500	-
Licenses and Permits	66,011	90,802	90,802	-

# Development Services

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	550	2,000	2,000	-
Transfers In	-	-	4,500,000	4,500,000
<b>Total</b>	<b>\$ 253,040</b>	<b>\$ 660,015</b>	<b>\$ 4,957,015</b>	<b>\$ 4,297,000</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
2000012	Administrative Aide 1	0.00	0.00	1.00	\$ 55,036 - 66,266	\$ 66,266
2000024	Administrative Aide 2	3.00	3.00	2.00	63,360 - 76,360	145,541
20001202	Assistant Deputy Director	0.00	1.00	1.00	72,886 - 268,057	188,765
20000119	Associate Management Analyst	1.00	1.00	1.00	80,424 - 97,203	95,225
20000214	Combination Inspector 2	17.00	17.00	17.00	81,997 - 99,104	1,597,377
20000303	Community Development Specialist 4	0.00	1.00	0.00	97,444 - 118,068	-
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	210,080
90001073	Management Intern - Hourly	0.50	0.00	0.00	36,814 - 45,925	-
20000756	Office Support Specialist	4.00	4.00	3.00	45,969 - 55,342	164,919
20001234	Program Coordinator	0.00	1.00	0.00	36,814 - 214,004	-
20001222	Program Manager	5.00	4.00	3.00	72,886 - 268,057	521,130
20000783	Public Information Clerk	4.00	4.00	4.00	46,777 - 56,281	214,090
20000927	Senior Clerk/Typist	2.00	2.00	2.00	52,633 - 63,469	124,199
20000873	Senior Combination Inspector	4.00	4.00	4.00	94,188 - 113,742	446,057
20000015	Senior Management Analyst	0.00	1.00	0.00	88,289 - 106,773	-
20000918	Senior Planner	1.00	0.00	0.00	101,901 - 123,225	-
20000919	Senior Planner	3.00	4.00	4.00	101,901 - 123,225	461,878
20000928	Senior Zoning Investigator	8.00	8.00	7.00	78,304 - 94,778	602,199
20001069	Zoning Investigator 2 Bilingual - Regular Budgeted Personnel	38.00	38.00	35.00	71,204 - 86,126	2,800,473
	Expenditure Savings					52,416
	ICBO Certification					(830,476)
	Night Shift Pay					6,161
	Other Certification Pays					11,723
	Overtime Budgeted					16,329
	Termination Pay Annual Leave					13,418
	Vacation Pay In Lieu					29,945
						37,633
<b>FTE, Salaries, and Wages Subtotal</b>		<b>91.50</b>	<b>94.00</b>	<b>85.00</b>		<b>\$ 6,975,348</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 290,289	\$ 29,301	\$ 26,634	\$ (2,667)
Flexible Benefits	986,558	1,122,443	1,093,835	(28,608)
Long-Term Disability	27,253	24,670	25,516	846

## Development Services

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Medicare	82,445	100,572	102,098	1,526
Other Post-Employment Benefits	412,531	465,550	315,400	(150,150)
Retiree Medical Trust	8,205	11,709	11,218	(491)
Retirement 401 Plan	30,582	44,088	43,867	(221)
Retirement ADC	1,800,728	2,299,131	2,260,010	(39,121)
Retirement DROP	11,827	11,700	19,494	7,794
Risk Management Administration	100,926	105,534	105,564	30
Supplemental Pension Savings Plan	136,682	151,325	154,145	2,820
Unemployment Insurance	6,909	7,964	7,243	(721)
Workers' Compensation	79,106	80,523	115,989	35,466
<b>Fringe Benefits Subtotal</b>	<b>\$ 3,974,042</b>	<b>\$ 4,454,510</b>	<b>\$ 4,281,013</b>	<b>\$ (173,497)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 11,256,361</b>	

## Development Services Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administration & Support Services	\$ 5,326,707	\$ (500,000)	\$ 486,607	\$ 986,607
Building Construction & Safety	31,202,826	19,856,061	17,338,336	(2,517,725)
Business Operations Support Services	16,561,535	40,197,615	23,598,693	(16,598,922)
Cannabis Permit Bureau	1,235,777	1,243,029	-	(1,243,029)
Customer Care & Employee Development	-	-	10,002,247	10,002,247
Engineering	14,160,124	15,758,888	19,582,459	3,823,571
Information Technology	9,728,970	112,520	-	(112,520)
Land Development Review	9,326,429	10,174,825	9,718,339	(456,486)
Permit Inspections	-	17,300,136	21,943,768	4,643,632
Project Management	-	-	14,372,082	14,372,082
Project Submittal & Management	10,231,951	13,976,211	-	(13,976,211)
Telecom & Utility	8,032,564	8,088,862	7,830,055	(258,807)
Urban & Innovation	-	-	15,302,751	15,302,751
Urban Planning Support	690,776	1,093,252	-	(1,093,252)
<b>Total</b>	<b>\$ 106,497,659</b>	<b>\$ 127,301,399</b>	<b>\$ 140,175,337</b>	<b>\$ 12,873,938</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administration & Support Services	6.00	0.00	0.00	0.00
Building Construction & Safety	189.00	112.00	85.00	(27.00)
Business Operations Support Services	62.35	90.00	47.00	(43.00)
Cannabis Permit Bureau	7.00	6.00	0.00	(6.00)
Customer Care & Employee Development	0.00	0.00	98.00	98.00
Engineering	120.00	98.00	106.00	8.00
Information Technology	12.00	1.00	0.00	(1.00)
Land Development Review	78.50	70.00	69.00	(1.00)
Permit Inspections	0.00	135.00	144.00	9.00

# Development Services

## Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Project Management	0.00	0.00	73.00	73.00
Project Submittal & Management	112.50	113.00	0.00	(113.00)
Telecom & Utility	64.00	54.00	47.00	(7.00)
Urban & Innovation	0.00	0.00	21.00	21.00
Urban Planning Support	4.00	6.00	0.00	(6.00)
<b>Total</b>	<b>655.35</b>	<b>685.00</b>	<b>690.00</b>	<b>5.00</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 14,262,676	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,686,276	-
<b>Complete Communities Program</b> Addition of 1.00 Development Project Manager 2, 1.00 Life Safety Inspector 2, 1.00 Mechanical Inspector 2, associated revenue and non-personnel expenditures to support the City's Complete Communities program.	3.00	419,085	419,085
<b>Commercial Projects Review</b> Addition of 1.00 Associate Engineer-Mechanical, associated revenue, and non-personnel expenditures to support the review of energy calculations for commercial projects.	1.00	162,904	162,904
<b>Public Improvement Project Permits</b> Addition of 1.00 Land Surveying Assistant and associated revenue for Public Improvement Project permits.	1.00	144,390	144,390
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(111,888)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(4,689,505)	-
<b>Right-of-Way Permit Reimbursements</b> Addition of revenue associated with reimbursements from the General Fund for review of right-of-way utility permits.	0.00	-	2,499,623
<b>Total</b>	<b>5.00</b>	<b>\$ 12,873,938</b>	<b>\$ 3,226,002</b>



# Development Services

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 53,042,552	\$ 65,773,619	\$ 76,641,303	\$ 10,867,684
Fringe Benefits	31,455,723	33,773,291	37,864,562	4,091,271
<b>PERSONNEL SUBTOTAL</b>	<b>84,498,274</b>	<b>99,546,910</b>	<b>114,505,865</b>	<b>14,958,955</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 380,061	\$ 1,175,717	\$ 1,151,217	\$ (24,500)
Contracts & Services	11,741,503	13,262,093	12,273,949	(988,144)
<i>External Contracts &amp; Services</i>	<i>5,336,356</i>	<i>6,167,616</i>	<i>4,736,334</i>	<i>(1,431,282)</i>
<i>Internal Contracts &amp; Services</i>	<i>6,405,147</i>	<i>7,094,477</i>	<i>7,537,615</i>	<i>443,138</i>
Information Technology	8,365,658	12,028,013	10,773,825	(1,254,188)
Energy and Utilities	1,032,500	848,282	1,030,097	181,815
Other	479,662	440,384	440,384	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>21,999,385</b>	<b>27,754,489</b>	<b>25,669,472</b>	<b>(2,085,017)</b>
<b>Total</b>	<b>\$ 106,497,659</b>	<b>\$ 127,301,399</b>	<b>\$ 140,175,337</b>	<b>\$ 12,873,938</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 10,861,108	\$ 10,575,062	\$ 10,274,685	\$ (300,377)
Licenses and Permits	100,863,864	106,486,954	110,013,333	3,526,379
Other Revenue	8,937,806	1,216,023	1,216,023	-
Rev from Money and Prop	945,822	110,072	110,072	-
<b>Total</b>	<b>\$ 121,608,599</b>	<b>\$ 118,388,111</b>	<b>\$ 121,614,113</b>	<b>\$ 3,226,002</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000866	Accountant 2	0.00	0.00	1.00	\$ 86,323 - 104,304	\$ 67,643
20000007	Accountant 3	1.00	1.00	2.00	95,084 - 114,900	229,101
20000102	Accountant 4	0.00	1.00	1.00	117,041 - 142,233	119,371
20000011	Account Clerk	2.00	2.00	0.00	46,777 - 56,281	-
20000012	Administrative Aide 1	11.00	11.00	26.00	55,036 - 66,266	1,613,927
20000024	Administrative Aide 2	9.00	9.00	9.00	63,360 - 76,360	634,296
20001202	Assistant Deputy Director	7.00	8.00	11.00	72,886 - 268,057	2,232,752
20001075	Assistant Development Services Director	3.00	3.00	4.00	49,246 - 269,958	956,652
20000070	Assistant Engineer-Civil	65.00	61.00	61.00	94,516 - 113,852	6,530,043
20000074	Assistant Engineer-Civil	2.00	2.00	1.00	94,516 - 113,852	94,516
20000077	Assistant Engineer- Electrical	5.00	5.00	5.00	94,516 - 113,852	538,783
20000116	Assistant Engineer-Traffic	21.00	23.00	24.00	94,516 - 113,852	2,455,626
20000041	Assistant Management Analyst	1.00	0.00	0.00	66,179 - 80,424	-
20001230	Assistant to the Development Services Director	0.00	0.00	1.00	72,886 - 268,057	170,472
20001233	Assistant to the Director	0.00	1.00	0.00	72,886 - 268,057	-
20000143	Associate Engineer-Civil	30.00	40.00	39.00	108,826 - 131,374	4,905,444
20000148	Associate Engineer-Civil	3.00	3.00	3.00	108,826 - 131,374	381,366

# Development Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000150	Associate Engineer-Electrical	6.00	7.00	7.00	108,826 - 131,374	842,812
21000429	Associate Engineer-Fire Protection	5.00	7.00	7.00	108,826 - 131,374	907,875
20000154	Associate Engineer-Mechanical	6.00	9.00	9.00	108,826 - 131,374	1,123,310
20000167	Associate Engineer-Traffic	10.00	12.00	14.00	108,826 - 131,374	1,756,733
20000119	Associate Management Analyst	7.00	7.00	7.00	80,424 - 97,203	566,669
20000162	Associate Planner	46.00	48.00	47.00	88,486 - 106,904	4,353,202
20000110	Auto Messenger 2	1.00	1.00	1.00	40,376 - 48,656	47,683
20000266	Cashier	3.00	3.00	3.00	49,115 - 59,100	160,966
20000539	Clerical Assistant 2	1.00	1.00	0.00	44,505 - 53,638	-
20000207	Combination Inspector 1	1.00	1.00	0.00	78,086 - 94,428	-
20000214	Combination Inspector 2	29.00	28.00	29.00	81,997 - 99,104	2,789,654
20001168	Deputy Director	8.00	8.00	8.00	72,886 - 268,057	1,715,338
20000103	Development Project Manager 1	2.00	2.00	2.00	93,096 - 112,191	211,693
20000104	Development Project Manager 2	42.00	44.00	45.00	107,232 - 129,473	5,721,094
20000105	Development Project Manager 3	16.00	16.00	16.00	123,574 - 149,399	2,360,077
20001100	Development Services Director	1.00	1.00	1.00	96,395 - 365,173	272,579
21000786	Development Services Technician	0.00	0.00	9.00	57,833 - 69,696	574,335
20000082	Electrical Inspector 2	10.00	11.00	11.00	81,997 - 99,104	1,037,226
21000451	Environmental Biologist 3	1.00	1.00	2.00	96,679 - 117,063	193,358
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	74,214
21000433	Geographic Info Systems Analyst 3	1.00	1.00	0.00	90,015 - 108,805	-
20000178	Information Systems Administrator	1.00	1.00	1.00	109,307 - 132,401	109,307
20000290	Information Systems Analyst 2	3.00	3.00	3.00	81,997 - 99,082	297,246
20000293	Information Systems Analyst 3	2.00	2.00	2.00	90,015 - 108,805	198,820
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	122,656
20000377	Information Systems Technician	2.00	2.00	2.00	64,584 - 77,846	140,020
20001018	Land Surveying Assistant	4.00	6.00	7.00	94,712 - 114,136	764,398
20001019	Land Surveying Associate	7.00	5.00	5.00	109,045 - 131,680	658,400
20000346	Legislative Recorder 1	1.00	1.00	1.00	61,656 - 74,590	74,590
20000347	Legislative Recorder 2	2.00	2.00	2.00	64,693 - 78,326	155,085
21000426	Life Safety Inspector 2	5.00	5.00	6.00	81,997 - 99,104	560,392
90001073	Management Intern - Hourly	3.00	0.00	0.00	36,814 - 45,925	-
20000093	Mechanical Inspector 2	8.00	8.00	9.00	81,997 - 99,104	853,907
20000756	Office Support Specialist	8.00	8.00	5.00	45,969 - 55,342	275,603
20000680	Payroll Specialist 2	3.00	4.00	4.00	54,075 - 65,305	232,618
20000173	Payroll Supervisor	1.00	1.00	1.00	62,027 - 75,071	73,945

# Development Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000691	Plan Review Specialist 2	4.00	1.00	0.00	73,410 - 88,595	-
20000692	Plan Review Specialist 3	46.00	47.00	44.00	82,477 - 99,563	3,772,216
20000693	Plan Review Specialist 4	11.00	13.00	14.00	90,474 - 108,936	1,412,053
20001182	Principal Accountant	0.00	1.00	1.00	36,814 - 235,656	132,838
20001234	Program Coordinator	6.00	6.00	6.00	36,814 - 214,004	837,750
20001222	Program Manager	9.00	11.00	7.00	72,886 - 268,057	1,212,732
20000783	Public Information Clerk	37.00	36.00	17.00	46,777 - 56,281	851,500
90000779	Public Information Specialist - Hourly	0.35	0.00	0.00	44,483 - 53,725	-
20001042	Safety and Training Manager	0.00	1.00	1.00	92,310 - 111,878	92,310
20000847	Safety Officer	0.00	0.00	1.00	80,086 - 96,743	80,086
20000864	Senior Cashier	1.00	1.00	1.00	53,528 - 64,584	62,928
20000885	Senior Civil Engineer	10.00	11.00	12.00	125,388 - 151,584	1,753,663
20000927	Senior Clerk/Typist	3.00	3.00	3.00	52,633 - 63,469	157,899
20000873	Senior Combination Inspector	6.00	7.00	7.00	94,188 - 113,742	768,519
20000904	Senior Electrical Engineer	2.00	3.00	3.00	125,388 - 151,584	412,625
20000083	Senior Electrical Inspector	2.00	2.00	2.00	94,188 - 113,742	227,484
20000453	Senior Engineer-Fire Protection	2.00	2.00	2.00	125,388 - 151,584	303,168
20000830	Senior Engineering Geologist	1.00	1.00	1.00	125,388 - 151,584	146,972
20001014	Senior Land Surveyor	1.00	1.00	1.00	125,672 - 151,911	151,911
20000894	Senior Legislative Recorder	0.00	0.00	1.00	71,400 - 86,148	71,400
21000430	Senior Life Safety Inspector	1.00	1.00	1.00	94,188 - 113,742	104,012
20000015	Senior Management Analyst	6.00	7.00	6.00	88,289 - 106,773	639,036
20000856	Senior Mechanical Engineer	2.00	2.00	2.00	125,388 - 151,584	303,168
20000094	Senior Mechanical Inspector	1.00	2.00	2.00	94,188 - 113,742	207,930
20000918	Senior Planner	17.00	16.00	17.00	101,901 - 123,225	2,044,617
20000099	Senior Structural Inspector	4.00	3.00	3.00	94,188 - 113,742	337,814
20000926	Senior Traffic Engineer	4.00	4.00	4.00	125,388 - 151,584	571,865
20000928	Senior Zoning Investigator	1.00	1.00	1.00	78,304 - 94,778	93,356
20000166	Structural Engineering Associate	25.00	29.00	29.00	108,826 - 131,374	3,613,569
20000923	Structural Engineering Senior	9.00	9.00	9.00	125,388 - 151,584	1,346,779
20000098	Structural Inspector 2	14.00	14.00	14.00	81,997 - 99,104	1,313,237
90000964	Student Engineer - Hourly	2.00	0.00	0.00	36,814 - 43,194	-
21000675	Supervising Development Project Manager	4.00	5.00	5.00	135,918 - 164,299	764,733
20000970	Supervising Management Analyst	3.00	2.00	2.00	94,669 - 114,682	229,364
20001002	Supervising Plan Review Specialist	11.00	11.00	11.00	99,454 - 119,925	1,267,600
21000177	Trainer	0.00	2.00	2.00	74,757 - 90,340	172,419
20001041	Training Supervisor	1.00	1.00	1.00	82,079 - 99,229	99,229
20001069	Zoning Investigator 2 Bilingual - Regular	1.00	1.00	1.00	71,204 - 86,126	80,577
						151,424

# Development Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Budgeted Personnel Expenditure Savings					(6,000,331)
	Engineering Geologist Pay					173,413
	Geotechnical Engineer Pay					11,385
	ICBO Certification					61,136
	Infrastructure In-Training Pay					586,044
	Infrastructure Registration Pay					1,679,405
	Landscape Architect Lic					19,421
	Other Certification Pays					18,922
	Overtime Budgeted					1,355,081
	Professional Geologist Pay					32,994
	Reg Pay For Engineers					1,642,985
	Sick Leave - Hourly					4,407
	Structural Registration					69,184
	Termination Pay Annual Leave					245,254
	Vacation Pay In Lieu					797,423
<b>FTE, Salaries, and Wages Subtotal</b>		<b>655.35</b>	<b>685.00</b>	<b>690.00</b>		<b>\$ 76,641,303</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 3,177,639	\$ 178,514	\$ 211,940	\$ 33,426
Flexible Benefits	6,322,490	7,035,221	8,010,096	974,875
Long-Term Disability	235,140	216,371	256,118	39,747
Medicare	809,353	928,347	1,070,280	141,933
Other Post-Employment Benefits	2,924,355	3,375,000	2,564,700	(810,300)
Retiree Medical Trust	87,835	118,059	135,186	17,127
Retirement 401 Plan	319,617	440,092	511,944	71,852
Retirement ADC	14,920,243	18,731,608	21,968,784	3,237,176
Retirement DROP	64,822	68,057	75,750	7,693
Risk Management Administration	713,835	764,478	858,402	93,924
Supplemental Pension Savings Plan	1,298,225	1,268,507	1,416,066	147,559
Unemployment Insurance	59,416	69,954	72,609	2,655
Workers' Compensation	522,753	579,083	712,687	133,604
<b>Fringe Benefits Subtotal</b>	<b>\$ 31,455,723</b>	<b>\$ 33,773,291</b>	<b>\$ 37,864,562</b>	<b>\$ 4,091,271</b>
<b>Total Personnel Expenditures</b>			<b>\$ 114,505,865</b>	

## Local Enforcement Agency Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Building & Land Use Enforcement	\$ 926,187	\$ 1,060,009	\$ 1,158,462	\$ 98,453
<b>Total</b>	<b>\$ 926,187</b>	<b>\$ 1,060,009</b>	<b>\$ 1,158,462</b>	<b>\$ 98,453</b>

# Development Services

## Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Building & Land Use Enforcement	5.00	5.00	5.00	0.00
Engineering	0.50	0.00	0.00	0.00
<b>Total</b>	<b>5.50</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	95,072 \$	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	17,378	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(1,927)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(12,070)	-
<b>Reimbursement Between Funds/Departments</b> Adjustment to reflect revised revenue projections.	0.00	-	(233,167)
<b>Total</b>	<b>0.00 \$</b>	<b>98,453 \$</b>	<b>(233,167)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 438,081	\$ 519,694	\$ 583,568	63,874
Fringe Benefits	383,797	363,799	394,997	31,198
<b>PERSONNEL SUBTOTAL</b>	<b>821,878</b>	<b>883,493</b>	<b>978,565</b>	<b>95,072</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 77	\$ 6,000	\$ 6,000	-
Contracts & Services	88,540	148,497	152,950	4,453
<i>External Contracts &amp; Services</i>	26,829	52,614	53,239	625
<i>Internal Contracts &amp; Services</i>	61,710	95,883	99,711	3,828
Information Technology	11,705	10,336	8,409	(1,927)
Energy and Utilities	3,785	5,109	5,964	855
Other	202	6,574	6,574	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>104,309</b>	<b>176,516</b>	<b>179,897</b>	<b>3,381</b>
<b>Total</b>	<b>\$ 926,187</b>	<b>\$ 1,060,009</b>	<b>\$ 1,158,462</b>	<b>\$ 98,453</b>

# Development Services

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 165,737	\$ 408,167	\$ 175,000	\$ (233,167)
Licenses and Permits	762,972	702,402	702,402	-
Other Revenue	114,100	-	-	-
Rev from Money and Prop	314	10,724	10,724	-
<b>Total</b>	<b>\$ 1,043,123</b>	<b>\$ 1,121,293</b>	<b>\$ 888,126</b>	<b>\$ (233,167)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	\$ 85,864 - 104,107	\$ 102,545
20000550	Hazardous Materials Inspector 3	3.00	3.00	3.00	94,581 - 114,638	342,942
20000494	Hazardous Materials Program Manager	1.00	1.00	1.00	113,808 - 138,081	138,081
90001073	Management Intern - Hourly	0.50	0.00	0.00	36,814 - 45,925	-
<b>FTE, Salaries, and Wages Subtotal</b>		<b>5.50</b>	<b>5.00</b>	<b>5.00</b>		<b>\$ 583,568</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 29,078	\$ 2,130	\$ 1,381	\$ (749)
Flexible Benefits	76,733	77,305	74,566	(2,739)
Long-Term Disability	2,136	1,834	2,142	308
Medicare	6,735	7,537	8,461	924
Other	145	-	-	-
Other Post-Employment Benefits	25,778	28,445	20,750	(7,695)
Retiree Medical Trust	462	766	543	(223)
Retirement 401 Plan	1,792	3,066	2,171	(895)
Retirement ADC	216,875	224,367	246,985	22,618
Retirement DROP	406	-	3,496	3,496
Risk Management Administration	6,256	6,435	6,945	510
Supplemental Pension Savings Plan	14,572	10,174	22,165	11,991
Unemployment Insurance	554	592	607	15
Workers' Compensation	2,275	1,148	4,785	3,637
<b>Fringe Benefits Subtotal</b>	<b>\$ 383,797</b>	<b>\$ 363,799</b>	<b>\$ 394,997</b>	<b>\$ 31,198</b>
<b>Total Personnel Expenditures</b>			<b>\$ 978,565</b>	

# Development Services

## Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 6,869,697	\$ 21,185,506	\$ 10,732,455
Continuing Appropriation - CIP	68,604	-	-
Operating Reserve	10,087,072	10,885,160	10,885,160
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 17,025,373</b>	<b>\$ 32,070,666</b>	<b>\$ 21,617,615</b>
<b>REVENUE</b>			
Charges for Services	\$ 10,861,108	\$ 10,575,062	\$ 10,274,685
Licenses and Permits	100,863,864	106,486,954	110,013,333
Other Revenue	8,937,806	1,216,023	1,216,023
Revenue from Use of Money and Property	945,822	110,072	110,072
<b>TOTAL REVENUE</b>	<b>\$ 121,608,599</b>	<b>\$ 118,388,111</b>	<b>\$ 121,614,113</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 138,633,972</b>	<b>\$ 150,458,777</b>	<b>\$ 143,231,728</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 65,646	\$ -	-
<b>TOTAL CIP EXPENSE</b>	<b>\$ 65,646</b>	<b>\$ -</b>	<b>-</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 53,042,552	\$ 65,773,619	\$ 76,641,303
Fringe Benefits	31,455,723	33,773,291	37,864,562
Supplies	380,061	1,175,717	1,151,217
Contracts & Services	11,741,503	13,262,093	12,273,949
Information Technology	8,365,658	12,028,013	10,773,825
Energy and Utilities	1,032,500	848,282	1,030,097
Other Expenses	479,662	440,384	440,384
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 106,497,659</b>	<b>\$ 127,301,399</b>	<b>\$ 140,175,337</b>
<b>TOTAL EXPENSE</b>	<b>\$ 106,563,306</b>	<b>\$ 127,301,399</b>	<b>\$ 140,175,337</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ -	\$ -	-
Operating Reserve	10,885,160	10,885,160	10,885,160
<b>TOTAL RESERVES</b>	<b>\$ 10,885,160</b>	<b>\$ 10,885,160</b>	<b>\$ 10,885,160</b>
<b>BALANCE***</b>	<b>\$ 21,185,506</b>	<b>\$ 12,272,218</b>	<b>\$ (7,828,769)</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 138,633,972</b>	<b>\$ 150,458,777</b>	<b>\$ 143,231,728</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

\*\*\* The Development Services Fund reflects a negative beginning balance/ending balance and will be monitored throughout Fiscal Year 2025 to address negative balances. The department anticipates revising fees after the release of the budget and will include projected revenues in the May Revise.

# Development Services

## Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 944	\$ 117,879	\$ 51,748
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 944</b>	<b>\$ 117,879</b>	<b>\$ 51,748</b>
<b>REVENUE</b>			
Charges for Services	\$ 165,737	\$ 408,167	\$ 175,000
Licenses and Permits	762,972	702,402	702,402
Other Revenue	114,100	-	-
Revenue from Use of Money and Property	314	10,724	10,724
<b>TOTAL REVENUE</b>	<b>\$ 1,043,123</b>	<b>\$ 1,121,293</b>	<b>\$ 888,126</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,044,066</b>	<b>\$ 1,239,172</b>	<b>\$ 939,874</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 438,081	\$ 519,694	\$ 583,568
Fringe Benefits	383,797	363,799	394,997
Supplies	77	6,000	6,000
Contracts & Services	88,540	148,497	152,950
Information Technology	11,705	10,336	8,409
Energy and Utilities	3,785	5,109	5,964
Other Expenses	202	6,574	6,574
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 926,187</b>	<b>\$ 1,060,009</b>	<b>\$ 1,158,462</b>
<b>TOTAL EXPENSE</b>	<b>\$ 926,187</b>	<b>\$ 1,060,009</b>	<b>\$ 1,158,462</b>
<b>BALANCE***</b>	<b>\$ 117,879</b>	<b>\$ 179,163</b>	<b>\$ (218,588)</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,044,066</b>	<b>\$ 1,239,172</b>	<b>\$ 939,874</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

\*\*\* The Local Enforcement Agency Fund reflects a negative beginning balance/ending balance and will be monitored throughout Fiscal Year 2025 to address negative balances. The department anticipates revising fees after the release of the budget and will include projected revenues in the May Revise



# **Economic Development**



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# Economic Development



## Description

The Economic Development Department (EDD) leads the City's efforts in Real Estate services, Airport management, Community and Business Engagement, and Strategic Partnerships. EDD implements four key goal areas as identified in the Economic Strategic Plan that 1.) Support workers and families, 2.) Support small and local businesses, 3.) Bolster trade and innovation, and 4.) Strengthen neighborhoods. economic, business, and community development programs and initiatives that create and sustain a resilient and prosperous City of San Diego.

New for Fiscal Year 2025, EDD added the City's real estate portfolio, which includes all the facilities necessary to provide the basic functions of government, such as parks, police stations, fire stations, libraries, maintenance yards, and administrative space. Additionally, the department manages a major league baseball stadium, a sports arena, an 8,000-acre Agricultural Preserve and nearly 60,000 acres of open space. City properties support over 800 leases and agreements with third parties, generating tens of millions in income and providing cultural and community-based services, including the iconic Balboa Park and San Diego's water wonderland, Mission Bay.

Also new in Fiscal Year 2025, EDD now oversees the City's two airports: Montgomery-Gibbs Executive Airport and Brown Field Municipal Airport, which provide critical services to aviation users and its citizens. The Federal Aviation Administration (FAA) has classified Montgomery-Gibbs Executive Airport as a reliever airport for San Diego International Airport - Lindbergh Field, which means it's instrumental in preventing major delays at the scheduled passenger service airport. Brown Field Municipal Airport is also a reliever airport and the gateway for international general aviation aircraft entering the United States needing to clear Customs. Combined, City airports support more than 1,500 local jobs and generate \$199.0 million in economic activity annually.

Here is a summary of the more detailed functions of each division in the department:

Acquisitions, Dispositions and Valuation Team is responsible for acquiring property or right of way, for processing sales of City-owned properties and implementation of the Surplus Land Act and in coordination with the Valuations Team to support all City functions requiring real estate appraisal services.

# Economic Development

Airports Division is in charge of ensuring the safe and secure operation of both City's general aviation airports. They plan the development of the airports and work hand-in-hand with the FAA to obtain grant funding for critical capital infrastructure needs. They also manage the Airports' Noise Program to ensure that the City's airports and the neighboring communities understand each other's needs.

Business Expansion, Attraction, and Retention (BEAR) Division supports area businesses and nonprofits with technical assistance (including application support), due diligence, expedited permitting, policy advocacy, and utilities coordination services, among others. It administers a suite of ongoing grants programs and has been instrumental for ongoing business resiliency. It also oversees assessment district administration for business improvement districts, maintenance assessment districts and downtown's property business improvement district.

Business Operations and Support Services (BOSS) Division oversees the Department's financial administration, internal operations support activities, records management and a recurring federal and state grants portfolio. BOSS develops and administers the Department's annual budget, processes rents and maintains accounts for all agreements, creates and processes payments of purchase orders and assists staff with financial transactions. BOSS ensures timely processing of payments to business owners, nonprofits, and partner agencies who positively impact quality of life for residents and communities.

Community Development Division (CDD) is comprised of HUD Programs, and the federally designated San Diego Promise Zone. HUD Programs administers federal entitlement grants via Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) programs. The Promise Zone is a 10-year designation on 6.4 square miles that include some of the City's most culturally rich and ethnically diverse neighborhoods but also starkly under-resourced and densely populated communities.

Lease Administration Teams administer the City's diverse lease portfolio, including former Successor Agency leases, airport property leases and general city-wide leases. The teams negotiate, develop and administer lease agreements and permits for use of City-owned property by profit and non-profit organizations, citywide.

Municipal Assets Services Team is tasked with planning, organizing and executing transactions that support all of the City's facilities' needs and the office space needs for our workforce of over 12,000 employees. The team works with City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility.

Strategic Partnerships and Research Division combines high profile corporate partnerships, and economic research and modeling, together these activities contribute to the knowledge on regional and citywide economic development trends, strengthen the City's General Fund, and grow the City's visibility through public-private partnerships with regional, national, and international entities.

## ***The vision is:***

San Diego is a global leader in tackling today's toughest challenges, bringing shared prosperity and sustainable growth to residents and the broader community.

## ***The mission is:***

# Economic Development

Provide targeted resources and outreach to promote economic vibrancy, innovation, and opportunity in every neighborhood.

## Goals and Objectives

**Goal 1: *Promote transparent real estate practices that drive mutual benefit for community members and the City.***

- Ensure that the public and decision makers have access to information regarding the City's real estate initiatives.
- Follow City's policies and industry best practices to support the methodology for real estate decisions.
- Negotiate in good faith with all prospective non-profits and businesses to establish fair and equitable terms.

**Goal 2: *Maintain a cohesive and inclusive work environment where department employees can utilize tools to provide exemplary customer service.***

- All staff are provided opportunities for professional development (LinkedIn Learning, Conferences/Seminars, etc.)
- Create equitable framework for OCA and advancement opportunities.
- Prioritize software/programming systems and emerging technologies to facilitate innovation.

**Goal 3: *Provide exemplary customer service for all public interactions.***

- Provide an empathic and solutions-based approach when responding to customers' inquiries and needs.
- Increase overall awareness of department programs, incentives and services with the public.
- Prioritize intentional and authentic outreach opportunities for all for community and stakeholder engagement.

**Goal 4: *Ensure the sustained financial self-sufficiency, connectivity and economic opportunity for all San Diegans through our City's airports.***

- Evaluate airports user fees annually to ensure proper revenues stream that will maintain public air transportation infrastructure for community members and visitors.
- Facilitate transformational development projects at City airports to support the strengthening of neighborhoods, increasing business and tourism, and revenue.
- Reduce regulatory barriers to aeronautical business entrants to enhance diversity and provide for additional airport revenues.
- Seek infrastructure grant opportunities to reduce the airport's share of project costs.

**Goal 5: *Support economic success across the community through department-led programs.***

- Create more opportunities for well-paying jobs, help workers qualify for and secure employment, and coordinate services like childcare and continuing education.
- Provide targeted engagement and resources to under-resourced communities, build lively centers of culture and commerce, and help increase affordable housing.

**Goal 6: *Catalyze economic growth for nonprofits, small and large businesses by tapping into emerging trends, advancing economic mobility, and prioritizing sustainability.***

- Eliminate barriers to trade, foster growth and collaboration among innovative industries, and enhance San Diego's position as a binational and multicultural economy.
- Increase revenue and in-kind values provided to the City through Corporate Partners.

## **Economic Development**

- Support nonprofits that provide small business resources, provide direct assistance to entrepreneurs, and facilitate additional opportunities for businesses to access funding.

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Barrio Logan, Central Commercial, and City Heights Maintenance Assessment Districts (MAD) received additional City contribution which enabled them to focus on health and safety concerns in their communities.
- Small Business Enhancement Program (SBEP) funding provided 12 organizations within the Promise Zone with capacity building grants totaling \$300,000. In addition, SBEP funding was utilized to provide technical assistance to Business Improvement Districts (BID), MAD, and capacity building recipients which provided access to necessary resources to effectively run their organizations.
- Implementation of Economic Development Strategy (EDS) funds provided support of Promise Zone Youth Expo, Junior Achievement financial literacy and job preparedness program for high school aged youth, access to affordable childcare through partnership with YMCA, and launch of cyber-security assessment tool for small businesses located in low- and moderate-income areas.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

EDD is working to address disparities that align with the following Tactical Equity Plan goals: TEP Goal 1 Promote transparent real estate practices that drive mutual benefit for community members and the City. TEP Goal 2 Maintain a cohesive and inclusive work environment where department employees can utilize tools to provide exemplary customer service. TEP Goal 5 Support economic success across the community through department-led programs. TEP Goal 6 Catalyze economic growth for nonprofits, small and large businesses by tapping into emerging trends, advancing economic mobility, and prioritizing sustainability.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Yes**

- 1 Reallocation Assistant Deputy Director Reallocation to General Fund enables position to have a broader reach with a focus on equity in acquisition and disposition processes across all programs Goal .1
- 2 MAD General Benefit/City Allocation Low-income areas historically have not had the same level of investment. MAD managers faced with challenges to using their assessment monies consistent with management plan Goal 6.
- 3 Maintain Small Business Enhancement Program Low-income areas historically have not had the same level of participation. Small nonprofits are not competitive because they lack the experience and bandwidth to compete for sizable grants. Capacity building targets those who do not otherwise receive funding Goal 6.
- 4 Focused Economic Development Strategy Implementation Low-income residents/communities have historically not had opportunity to participate in San Diego's prosperity. Targeted resources and

# Economic Development

outreach to promote economic vibrancy, innovation, and opportunity in every neighborhood Goal 5  
 5 Successor Agency and Research Contracts Consulting and training resources to prioritize the state-required mandates allowing for data-driven approach to guide future development and assets that targets the greatest needs while balancing return on investment Goal 2.  
 6 Business Cooperation Rebate Program Incentive attracted investment that enhances San Diego's competitive advantage by increasing workforce development, innovation, and ultimately, quality of life for all San Diegans Goal 6.

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Jobs supported	Number of jobs supported or created by the expansion, attraction, and retention of employers working with the Department	N/A	N/A	N/A
Small businesses assisted <sup>1</sup>	Number of small businesses assisted, expanded, and retained as a result of small and neighborhood business programs executed by EDD	N/A	2,823	3,175
Investment in infrastructure of public and private facilities, neighborhood services, and operations	Total investment awarded to improve the infrastructure of public and private facilities, neighborhood services, and operations.	N/A	N/A	N/A
Total amount of corporate partner investment in City and public services, programs, and initiatives	This is the total dollar value of corporate partner contracts for monetary and in-kind contributions to City- and public-facing services, programs, and initiatives managed by the City of San Diego.	N/A	\$3,138,518	\$1,906,408
Appraisals Completed within 90 days of Commencement	Percentage of Appraisals Completed within 90 days of Commencement	85%	85%	90%
Leases on a month-to-month holdover	Percentage of leases on a month-to-month holdover status	25.8%	26.6%	15.0%
Noise complaint response time	Average number of working days to respond to a noise complaint	1	1	1



# Economic Development

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Real Estate Transactions	# of real estate jobs/transactions completed per year	255	293	250
Annual Aircraft Operations	# of annual aircraft operations, take-offs and landings	386,000	386,000	386,000

<sup>1</sup> Fiscal Year 2024 actuals are trending below projections due to Small Business Enhancement Program (SBEP) not being fully funded per council policy. In addition, implementation of small and neighborhood business programs typically occurs during 3rd and 4th quarter and are not yet captured.

# Economic Development

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	121.00	126.00	134.00	8.00
Personnel Expenditures	\$ 14,479,392	\$ 17,846,110	\$ 18,680,081	\$ 833,971
Non-Personnel Expenditures	35,801,219	38,207,501	36,676,278	(1,531,223)
<b>Total Department Expenditures</b>	<b>\$ 50,280,612</b>	<b>\$ 56,053,611</b>	<b>\$ 55,356,359</b>	<b>\$ (697,252)</b>
<b>Total Department Revenue</b>	<b>\$ 109,815,447</b>	<b>\$ 103,136,447</b>	<b>\$ 108,306,547</b>	<b>\$ 5,170,076</b>

## General Fund - Economic Development Department

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
BID & Commercial MAD	\$ (7,709)	\$ -	\$ -	-
Business Expansion, Attraction & Retention	4,048,291	4,318,044	4,449,472	131,428
Community Development	6,539,046	6,862,635	3,387,750	(3,474,885)
Economic Development	4,755,794	4,453,554	5,113,977	660,423
<b>Total</b>	<b>\$ 15,335,421</b>	<b>\$ 15,634,233</b>	<b>\$ 12,951,199</b>	<b>\$ (2,683,034)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Business Expansion, Attraction & Retention	15.00	16.00	16.00	0.00
Community Development	18.00	18.00	18.00	0.00
Economic Development	22.00	22.00	25.50	3.50
<b>Total</b>	<b>55.00</b>	<b>56.00</b>	<b>59.50</b>	<b>3.50</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 964,365	\$ -
<b>Business Cooperation Program Rebate</b> Addition of non-personnel expenditures associated with rebates for activities that generated General Fund Sales and Use Tax revenue in Fiscal Year 2024.	0.00	690,000	-
<b>Employ and Empower Program Support</b> Addition of 3.50 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	3.50	153,794	153,794

# Economic Development

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Maintenance Assessment Districts</b> Addition of non-personnel expenditures to offset general benefits from Maintenance Assessment District services.	0.00	144,622	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	15,004	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,841	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(146,975)	-
<b>Operational Efficiency</b> Reduction of contractual services associated with computer maintenance and other agencies.	0.00	(312,685)	-
<b>Reduction of Eviction Notice Registry</b> Reduction of non-personnel expenditures to create and administer the Eviction Notice Registry.	0.00	(400,000)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(3,800,000)	-
<b>Community Development Block Grant</b> Adjustment to reflect revised revenue for billable hours for the Community Development Block Grant Program.	0.00	-	910,000
<b>Wayfinding Kiosk Revenue</b> Addition of revenue related to the installation and operation of interactive wayfinding kiosks in Downtown commercial corridors.	0.00	-	908,042
<b>Total</b>	<b>3.50</b>	<b>\$ (2,683,034)</b>	<b>\$ 1,971,836</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 4,605,105	\$ 5,585,626	\$ 6,272,342	686,716
Fringe Benefits	3,111,820	3,385,151	3,669,619	284,468
<b>PERSONNEL SUBTOTAL</b>	<b>7,716,926</b>	<b>8,970,777</b>	<b>9,941,961</b>	<b>971,184</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 13,765	\$ 18,237	\$ 18,387	150
Contracts & Services	6,657,230	5,649,726	1,463,854	(4,185,872)
<i>External Contracts &amp; Services</i>	6,499,266	5,498,167	1,303,589	(4,194,578)
<i>Internal Contracts &amp; Services</i>	157,964	151,559	160,265	8,706
Information Technology	494,574	657,397	500,401	(156,996)
Energy and Utilities	1,526	7,596	7,596	-

# Economic Development

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other	136,402	15,500	704,000	688,500
Transfers Out	315,000	315,000	315,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>7,618,495</b>	<b>6,663,456</b>	<b>3,009,238</b>	<b>(3,654,218)</b>
<b>Total</b>	<b>\$ 15,335,421</b>	<b>\$ 15,634,233</b>	<b>\$ 12,951,199</b>	<b>\$ (2,683,034)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 6,017,636	\$ 5,196,658	\$ 6,603,314	\$ 1,406,656
Other Revenue	450,169	437,318	430,000	(7,318)
Rev from Federal Agencies	-	94,980	-	(94,980)
Rev from Money and Prop	278,560	-	-	-
Rev from Other Agencies	27,892	240,564	-	(240,564)
Transfers In	-	-	908,042	908,042
<b>Total</b>	<b>\$ 6,774,258</b>	<b>\$ 5,969,520</b>	<b>\$ 7,941,356</b>	<b>\$ 1,971,836</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	1.00	1.00	\$ 46,777 - 56,281	\$ 42,546
20000012	Administrative Aide 1	1.00	1.00	1.00	55,036 - 66,266	59,937
20000024	Administrative Aide 2	4.00	4.00	4.00	63,360 - 76,360	275,269
20001202	Assistant Deputy Director	2.00	2.00	3.00	72,886 - 268,057	566,295
20000119	Associate Management Analyst	2.00	2.00	2.00	80,424 - 97,203	159,642
20000295	Community Development Coordinator	6.00	6.00	6.00	114,179 - 138,191	804,408
20000300	Community Development Specialist 2	11.00	11.00	10.00	78,916 - 95,346	896,014
20000301	Community Development Specialist 3	4.00	4.00	5.00	90,889 - 109,832	524,979
20000303	Community Development Specialist 4	10.00	10.00	10.00	97,444 - 118,068	1,176,099
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	246,844
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	204,828
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
90001073	Management Intern - Hourly	0.00	0.00	3.50	36,814 - 45,925	142,691
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	65,305
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	124,841
20001222	Program Manager	6.00	6.00	5.00	72,886 - 268,057	868,550
20000015	Senior Management Analyst	3.00	3.00	3.00	88,289 - 106,773	279,591
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Bilingual - Regular Budgeted Personnel					11,648
	Expenditure Savings					(474,284)
	Other Certification Pays					3,845
	Overtime Budgeted					12,835

# Economic Development

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Sick Leave - Hourly					3,193
	Termination Pay Annual Leave					43,514
	Vacation Pay In Lieu					42,164
<b>FTE, Salaries, and Wages Subtotal</b>		<b>55.00</b>	<b>56.00</b>	<b>59.50</b>		<b>\$ 6,272,342</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 239,278	\$ 27,958	\$ 34,453	\$ 6,495
Flexible Benefits	606,146	663,168	683,344	20,176
Insurance	1,347	-	-	-
Long-Term Disability	22,967	19,178	23,125	3,947
Medicare	69,986	79,974	91,606	11,632
Other Post-Employment Benefits	273,853	294,880	219,950	(74,930)
Retiree Medical Trust	7,007	9,183	10,187	1,004
Retirement 401 Plan	21,701	30,230	33,301	3,071
Retirement ADC	1,609,715	1,992,391	2,253,828	261,437
Retirement DROP	216	-	-	-
Risk Management Administration	66,609	66,924	73,617	6,693
Supplemental Pension Savings Plan	148,708	158,539	182,359	23,820
Unemployment Insurance	5,847	6,277	6,556	279
Workers' Compensation	38,439	36,449	57,293	20,844
<b>Fringe Benefits Subtotal</b>	<b>\$ 3,111,820</b>	<b>\$ 3,385,151</b>	<b>\$ 3,669,619</b>	<b>\$ 284,468</b>
<b>Total Personnel Expenditures</b>			<b>\$ 9,941,961</b>	

## General Fund - Real Estate and Airport Management

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Real Estate	\$ 5,485,298	\$ 7,916,692	\$ 7,497,081	\$ (419,611)
<b>Total</b>	<b>\$ 5,485,298</b>	<b>\$ 7,916,692</b>	<b>\$ 7,497,081</b>	<b>\$ (419,611)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Real Estate	39.00	38.75	42.25	3.50
<b>Total</b>	<b>39.00</b>	<b>38.75</b>	<b>42.25</b>	<b>3.50</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer of 1.00 Assistant Deputy Director</b>	1.00	\$ 227,886	\$ 100,000
Transfer of 1.00 Assistant Deputy Director from the PETCO Park Fund to Real Estate Assets and addition of revenue to support services provided to the PETCO Park Fund.			

# Economic Development

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Employ and Empower Program Support</b> Addition of 2.50 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	2.50	99,198	99,198
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,988	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	3,452	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(52,035)	-
<b>Operational Efficiency</b> Reduction of non-personnel expenditures for miscellaneous professional and technical services, and city services billed.	0.00	(158,334)	-
<b>Executive Approval to Fill Vacancies</b>  Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(170,766)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(375,000)	-
<b>Revised Revenue</b> Adjustment to reflect revised revenue from rents, concessions, fees, and charges for current services.	0.00	-	4,596,189
<b>Total</b>	<b>3.50</b>	<b>\$ (419,611)</b>	<b>\$ 4,795,387</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,614,775	\$ 3,635,782	\$ 3,790,400	154,618
Fringe Benefits	1,356,168	1,476,600	1,481,752	5,152
<b>PERSONNEL SUBTOTAL</b>	<b>3,970,942</b>	<b>5,112,382</b>	<b>5,272,152</b>	<b>159,770</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 11,712	\$ 25,386	\$ 24,036	(1,350)
Contracts & Services	1,257,100	1,969,627	1,815,191	(154,436)
<i>External Contracts &amp; Services</i>	<i>1,190,620</i>	<i>1,843,290</i>	<i>1,723,290</i>	<i>(120,000)</i>
<i>Internal Contracts &amp; Services</i>	<i>66,480</i>	<i>126,337</i>	<i>91,901</i>	<i>(34,436)</i>
Information Technology	232,447	760,136	333,101	(427,035)

# Economic Development

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Energy and Utilities	8,362	20,161	23,601	3,440
Other	4,735	29,000	29,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,514,356</b>	<b>2,804,310</b>	<b>2,224,929</b>	<b>(579,381)</b>
<b>Total</b>	<b>\$ 5,485,298</b>	<b>\$ 7,916,692</b>	<b>\$ 7,497,081</b>	<b>\$ (419,611)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 1,635,588	\$ 1,480,519	\$ 1,877,271	\$ 396,752
Licenses and Permits	674,786	759,856	811,039	51,183
Other Revenue	14,492	-	-	-
Rev from Money and Prop	63,892,221	63,904,168	68,251,620	4,347,452
<b>Total</b>	<b>\$ 66,217,087</b>	<b>\$ 66,144,543</b>	<b>\$ 70,939,930</b>	<b>\$ 4,795,387</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	1.00	1.00	\$ 46,777 - 56,281	\$ 56,281
20001140	Assistant Department Director	1.00	0.00	0.00	96,395 - 365,173	-
20001202	Assistant Deputy Director	0.00	0.00	1.00	72,886 - 268,057	179,543
20000119	Associate Management Analyst	1.00	1.00	1.00	80,424 - 97,203	92,108
20000163	Associate Property Agent	2.00	1.00	3.00	81,997 - 99,082	238,709
20001168	Deputy Director	0.00	1.00	1.00	72,886 - 268,057	204,828
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
90001073	Management Intern	0.00	0.00	2.50	36,814 - 45,925	92,036
20001234	Program Coordinator	2.00	2.00	2.00	36,814 - 214,004	301,098
20001222	Program Manager	6.00	5.75	5.75	72,886 - 268,057	954,822
20000768	Property Agent	13.00	13.00	11.00	90,015 - 108,805	1,056,402
20000783	Public Information Clerk	1.00	1.00	1.00	46,777 - 56,281	46,777
20001137	Real Estate Assets Director	1.00	1.00	1.00	96,395 - 365,173	238,263
21000762	Records Management Analyst	0.00	1.00	1.00	80,424 - 97,203	80,424
20000869	Senior Account Clerk	1.00	1.00	1.00	53,528 - 64,584	64,584
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
20001003	Supervising Property Agent	6.00	6.00	6.00	101,223 - 122,656	682,856
20001005	Supervising Property Agent Bilingual - Regular Budgeted Personnel Expenditure Savings Other Certification Pays Termination Pay Annual Leave Vacation Pay In Lieu	2.00	2.00	2.00	101,223 - 122,656	223,773 2,912 (960,079)  3,845 34,803  4,827
<b>FTE, Salaries, and Wages Subtotal</b>		<b>39.00</b>	<b>38.75</b>	<b>42.25</b>		<b>\$ 3,790,400</b>

# Economic Development

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 189,410	\$ 6,975	\$ 5,943	(1,032)
Flexible Benefits	287,912	354,321	376,743	22,422
Insurance	1,381	-	-	-
Long-Term Disability	12,785	12,389	14,371	1,982
Medicare	38,931	49,485	56,865	7,380
Other Post-Employment Benefits	146,870	186,309	127,618	(58,691)
Retiree Medical Trust	5,256	7,742	8,647	905
Retirement 401 Plan	17,063	26,844	32,357	5,513
Retirement ADC	533,415	693,626	738,359	44,733
Retirement DROP	1,909	3,251	-	(3,251)
Risk Management Administration	35,681	42,146	42,712	566
Supplemental Pension Savings Plan	58,602	64,297	40,531	(23,766)
Unemployment Insurance	3,283	4,075	4,069	(6)
Workers' Compensation	23,671	25,140	33,537	8,397
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,356,168</b>	<b>\$ 1,476,600</b>	<b>\$ 1,481,752</b>	<b>\$ 5,152</b>
<b>Total Personnel Expenditures</b>			<b>\$ 5,272,152</b>	

## Airports Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Airport Management	\$ 7,031,329	\$ 9,205,221	\$ 8,371,263	(833,958)
<b>Total</b>	<b>\$ 7,031,329</b>	<b>\$ 9,205,221</b>	<b>\$ 8,371,263</b>	<b>(833,958)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Airport Management	24.00	28.25	30.25	2.00
<b>Total</b>	<b>24.00</b>	<b>28.25</b>	<b>30.25</b>	<b>2.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Commercial and Retail Center Repair and Maintenance</b>	0.00	\$ 200,000	-
Addition of non-personnel expenditures to support repairs and maintenance for the Commercial and Retail Center.			
<b>Non-Discretionary Adjustment</b>	0.00	90,409	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			



# Economic Development

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>IT Equipment Upgrade at Brown Field</b> Addition of one-time non-personnel expenditures to upgrade information technology equipment at the Brown Field Customs and Border Patrol facility.	0.00	90,000	-
<b>Administrative Support</b> Addition of 1.00 Clerical Assistant 2 to assist with administrative duties for the Airports lease and properties section.	1.00	50,622	-
<b>Employ and Empower Program Support</b> Addition of 1.00 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	1.00	39,679	39,679
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	24,726	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(199,444)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(1,129,950)	-
<b>Revised Parking Revenue</b> Adjustment to reflect revised parking revenue projections.	0.00	-	50,000
<b>Total</b>	<b>2.00</b>	<b>\$ (833,958)</b>	<b>\$ 89,679</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,480,404	\$ 2,084,698	\$ 2,232,310	\$ 147,612
Fringe Benefits	997,798	1,238,039	981,284	(256,755)
<b>PERSONNEL SUBTOTAL</b>	<b>2,478,202</b>	<b>3,322,737</b>	<b>3,213,594</b>	<b>(109,143)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 126,239	\$ 206,089	\$ 203,389	\$ (2,700)
Contracts & Services	2,879,434	4,549,697	3,850,842	(698,855)
<i>External Contracts &amp; Services</i>	1,797,092	3,701,024	2,983,408	(717,616)
<i>Internal Contracts &amp; Services</i>	1,082,342	848,673	867,434	18,761
Information Technology	204,814	369,291	268,938	(100,274)
Energy and Utilities	733,466	731,291	808,305	77,014
Other	2,682	7,351	7,351	-
Transfers Out	-	844	844	-
Capital Expenditures	606,492	18,000	18,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>4,553,127</b>	<b>5,882,484</b>	<b>5,157,669</b>	<b>(724,815)</b>
<b>Total</b>	<b>\$ 7,031,329</b>	<b>\$ 9,205,221</b>	<b>\$ 8,371,263</b>	<b>\$ (833,958)</b>

# Economic Development

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 1,106,640	\$ 1,134,884	\$ 1,224,563	\$ 89,679
Other Revenue	490,041	-	-	-
Rev from Money and Prop	6,035,282	7,756,718	7,756,718	-
<b>Total</b>	<b>\$ 7,631,963</b>	<b>\$ 8,891,602</b>	<b>\$ 8,981,281</b>	<b>\$ 89,679</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
2000012	Administrative Aide 1	1.00	2.00	2.00	\$ 55,036 - 66,266	\$ 131,477
2000036	Airport Manager	2.00	2.00	2.00	83,679 - 100,874	201,748
2000035	Airport Operations Assistant	4.00	7.00	7.00	56,500 - 67,358	395,500
20000119	Associate Management Analyst	1.00	1.00	1.00	80,424 - 97,203	97,203
20000540	Clerical Assistant 2	0.00	0.00	1.00	44,505 - 53,638	44,505
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	204,828
21000451	Environmental Biologist 3	1.00	1.00	1.00	96,679 - 117,063	115,796
20000426	Equipment Operator 1	1.00	1.00	1.00	52,917 - 63,382	60,373
20000468	Grounds Maintenance Worker 2	2.00	2.00	2.00	47,958 - 57,092	113,599
90001073	Management Intern	0.00	0.00	1.00	36,814 - 45,925	36,814
20000172	Payroll Specialist 1	1.00	0.00	0.00	51,693 - 62,224	-
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	124,841
20001222	Program Manager	2.00	2.25	2.25	72,886 - 268,057	374,636
20000768	Property Agent	2.00	2.00	2.00	90,015 - 108,805	212,261
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	62,071 - 74,131	140,173
20000927	Senior Clerk/Typist	1.00	1.00	1.00	52,633 - 63,469	52,633
20001003	Supervising Property Agent	1.00	1.00	1.00	101,223 - 122,656	122,656
20001053	Utility Worker 2 Bilingual - Regular Budgeted Personnel	2.00	2.00	2.00	47,935 - 57,070	105,005 5,824 (369,978)
	Expenditure Savings					
	Other Certification Pays					3,261
	Overtime Budgeted					26,380
	Termination Pay Annual Leave					16,546
	Vacation Pay In Lieu					16,229
<b>FTE, Salaries, and Wages Subtotal</b>		<b>24.00</b>	<b>28.25</b>	<b>30.25</b>		<b>\$ 2,232,310</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 133,436	\$ 4,491	\$ 2,644	\$ (1,847)
Flexible Benefits	192,432	254,975	249,706	(5,269)
Long-Term Disability	6,996	7,182	8,006	824
Medicare	23,399	29,613	31,788	2,175
Other Post-Employment Benefits	102,656	137,964	100,632	(37,332)
Retiree Medical Trust	2,543	3,657	4,726	1,069

# Economic Development

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Retirement 401 Plan	9,358	13,941	18,478	4,537
Retirement ADC	452,160	687,014	466,935	(220,079)
Risk Management Administration	24,949	31,213	33,683	2,470
Supplemental Pension Savings Plan	25,395	34,190	21,369	(12,821)
Unemployment Insurance	1,793	2,321	2,275	(46)
Workers' Compensation	22,680	31,478	41,042	9,564
<b>Fringe Benefits Subtotal</b>	<b>\$ 997,798</b>	<b>\$ 1,238,039</b>	<b>\$ 981,284</b>	<b>\$ (256,755)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 3,213,594</b>	

## Concourse and Parking Garages Operating Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Concourse & Parking Garage	\$ 2,007,711	\$ 3,561,362	\$ 5,398,864	\$ 1,837,502
<b>Total</b>	<b>\$ 2,007,711</b>	<b>\$ 3,561,362</b>	<b>\$ 5,398,864</b>	<b>\$ 1,837,502</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer Out</b>	0.00	\$ 2,015,631	\$ -
Transfer of fund balance from the Concourse and Parking Garages Operating Fund to the General Fund.			
<b>Non-Discretionary Adjustment</b>	0.00	424,108	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Salary and Benefit Adjustments</b>	0.00	11,627	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Support for Information Technology</b>	0.00	(5,864)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			

# Economic Development

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	(608,000)	(600,000)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
<b>Revised Parking Revenue</b>	0.00	-	867,194
Adjustment to reflect revised parking revenue projections.			
<b>Reimbursements for Operating Expenditures</b>	0.00	-	300,000
Adjustment to reflect revised reimbursement of operating expenditures associated with the homeless shelter at Golden Hall.			
<b>Total</b>	<b>0.00</b>	<b>\$ 1,837,502</b>	<b>\$ 567,194</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 147,309	\$ 176,059	\$ 187,982	\$ 11,923
Fringe Benefits	61,664	64,688	64,392	(296)
<b>PERSONNEL SUBTOTAL</b>	<b>208,973</b>	<b>240,747</b>	<b>252,374</b>	<b>11,627</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 31,217	\$ 57,800	\$ 57,800	-
Contracts & Services	1,738,448	3,201,520	2,621,697	(579,823)
<i>External Contracts &amp; Services</i>	<i>1,563,012</i>	<i>3,146,807</i>	<i>2,538,807</i>	<i>(608,000)</i>
<i>Internal Contracts &amp; Services</i>	<i>175,436</i>	<i>54,713</i>	<i>82,890</i>	<i>28,177</i>
Information Technology	28,851	20,647	14,783	(5,864)
Energy and Utilities	222	40,148	436,079	395,931
Other	-	500	500	-
Transfers Out	-	-	2,015,631	2,015,631
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,798,738</b>	<b>3,320,615</b>	<b>5,146,490</b>	<b>1,825,875</b>
<b>Total</b>	<b>\$ 2,007,711</b>	<b>\$ 3,561,362</b>	<b>\$ 5,398,864</b>	<b>\$ 1,837,502</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ -	\$ 600,000	\$ 300,000	(300,000)
Other Revenue	20	-	-	-
Rev from Money and Prop	2,652,569	2,051,073	2,918,267	867,194
<b>Total</b>	<b>\$ 2,652,589</b>	<b>\$ 2,651,073</b>	<b>\$ 3,218,267</b>	<b>\$ 567,194</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	1.00	1.00	\$ 46,777 - 56,281	\$ 56,281
20001003	Supervising Property Agent	1.00	1.00	1.00	101,223 - 122,656	122,656
	Bilingual - Regular					2,912
	Right Of Way Cert					6,133
<b>FTE, Salaries, and Wages Subtotal</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>		<b>\$ 187,982</b>

# Economic Development

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Flexible Benefits	\$ 23,459	\$ 23,410	\$ 23,410	-
Long-Term Disability	717	596	657	61
Medicare	2,278	2,553	2,726	173
Other Post-Employment Benefits	11,900	11,378	8,300	(3,078)
Retiree Medical Trust	267	303	329	26
Retirement 401 Plan	834	1,211	1,317	106
Retirement ADC	13,705	16,124	16,897	773
Retirement DROP	1,381	1,675	1,717	42
Risk Management Administration	2,894	2,574	2,778	204
Supplemental Pension Savings Plan	2,445	3,322	3,405	83
Unemployment Insurance	183	193	187	(6)
Workers' Compensation	1,602	1,349	2,669	1,320
<b>Fringe Benefits Subtotal</b>	<b>\$ 61,664</b>	<b>\$ 64,688</b>	<b>\$ 64,392</b>	<b>(\$ 296)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 252,374</b>	

## PETCO Park Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
PETCO Park	\$ 18,812,060	\$ 17,801,777	\$ 19,203,626	\$ 1,401,849
<b>Total</b>	<b>\$ 18,812,060</b>	<b>\$ 17,801,777</b>	<b>\$ 19,203,626</b>	<b>\$ 1,401,849</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
PETCO Park	1.00	1.00	0.00	(1.00)
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>(1.00)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Public Safety Services</b>	0.00	\$ 1,606,807	-
Addition of non-personnel expenditures to support Police and Fire-Rescue services at PETCO Park.			
<b>Salary and Benefit Adjustments</b>	0.00	193,818	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Support for Information Technology</b>	0.00	(259)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			

# Economic Development

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(5,232)	-
<b>Transfer of 1.00 Assistant Deputy Director</b> Transfer of 1.00 Assistant Deputy Director from the PETCO Park Fund to Real Estate Assets.	(1.00)	(393,285)	-
<b>Revised Special Events Revenue</b> Adjustment to reflect revised special events revenue projections.	0.00	-	3,284,298
<b>Revised Rent Revenue</b> Adjustment to reflect revised rent revenue projections.	0.00	-	101,645
<b>Transient Occupancy Tax Transfer</b> Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	(5,639,963)
<b>Total</b>	<b>(1.00)</b>	<b>\$ 1,401,849</b>	<b>\$ (2,254,020)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 70,340	\$ 158,437	\$ -	(158,437)
Fringe Benefits	34,009	41,030	-	(41,030)
<b>PERSONNEL SUBTOTAL</b>	<b>104,349</b>	<b>199,467</b>	<b>-</b>	<b>(199,467)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 936	\$ 936	-
Contracts & Services	9,406,496	8,295,552	9,897,139	1,601,587
<i>External Contracts &amp; Services</i>	<i>5,597,201</i>	<i>5,345,080</i>	<i>5,345,080</i>	-
<i>Internal Contracts &amp; Services</i>	<i>3,809,296</i>	<i>2,950,472</i>	<i>4,552,059</i>	<i>1,601,587</i>
Information Technology	3,162	3,126	2,867	(259)
Energy and Utilities	6,731	12,571	14,059	1,488
Transfers Out	9,291,322	9,290,125	9,288,625	(1,500)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>18,707,711</b>	<b>17,602,310</b>	<b>19,203,626</b>	<b>1,601,316</b>
<b>Total</b>	<b>\$ 18,812,060</b>	<b>\$ 17,801,777</b>	<b>\$ 19,203,626</b>	<b>\$ 1,401,849</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 2,168,271	\$ 1,430,000	\$ 1,430,000	-
Rev from Money and Prop	7,306,583	2,186,819	5,572,762	3,385,943
Transfers In	11,986,315	13,928,588	8,288,625	(5,639,963)
<b>Total</b>	<b>\$ 21,461,170</b>	<b>\$ 17,545,407</b>	<b>\$ 15,291,387</b>	<b>\$ (2,254,020)</b>

# Economic Development

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001222	Program Manager	1.00	1.00	0.00	\$ 72,886 - 268,057	\$ -
<b>FTE, Salaries, and Wages Subtotal</b>		<b>1.00</b>	<b>1.00</b>	<b>0.00</b>		<b>\$ -</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 626	\$ -	\$ -	-
Flexible Benefits	5,497	7,600	-	(7,600)
Long-Term Disability	335	559	-	(559)
Medicare	1,049	2,297	-	(2,297)
Other Post-Employment Benefits	2,910	5,689	-	(5,689)
Retiree Medical Trust	124	396	-	(396)
Retirement 401 Plan	495	1,584	-	(1,584)
Retirement ADC	20,648	21,088	-	(21,088)
Risk Management Administration	713	1,287	-	(1,287)
Supplemental Pension Savings Plan	1,262	-	-	-
Unemployment Insurance	91	181	-	(181)
Workers' Compensation	260	349	-	(349)
<b>Fringe Benefits Subtotal</b>	<b>\$ 34,009</b>	<b>\$ 41,030</b>	<b>\$ -</b>	<b>\$ (41,030)</b>
<b>Total Personnel Expenditures</b>			<b>\$ -</b>	

## Successor Agency Admin & Project - CivicSD Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Economic Development	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326	\$ -
<b>Total</b>	<b>\$ 1,608,792</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326	\$ -
<i>External Contracts &amp; Services</i>	<i>1,608,792</i>	<i>1,934,326</i>	<i>1,934,326</i>	<i>-</i>
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,608,792</b>	<b>1,934,326</b>	<b>1,934,326</b>	<b>-</b>
<b>Total</b>	<b>\$ 1,608,792</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>	<b>\$ -</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Other Agencies	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326	\$ -
<b>Total</b>	<b>\$ 1,608,792</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>	<b>\$ -</b>



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# Economic Development

## Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 11,804,767	\$ 11,528,399	\$ 12,340,428
Continuing Appropriation - CIP	4,254,711	8,857,356	8,857,356
Operating Reserve	675,000	-	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 16,734,478</b>	<b>\$ 20,385,754</b>	<b>\$ 21,197,784</b>
<b>REVENUE</b>			
Charges for Services	\$ 1,078,569	\$ 1,134,884	\$ 1,224,563
Other Revenue	3,987,699	-	-
Revenue from Use of Money and Property	6,035,282	7,756,718	7,756,718
<b>TOTAL REVENUE</b>	<b>\$ 11,101,551</b>	<b>\$ 8,891,602</b>	<b>\$ 8,981,281</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 27,836,029</b>	<b>\$ 29,277,356</b>	<b>\$ 30,179,065</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ -	\$ 4,614,497	\$ -
<b>TOTAL CIP EXPENSE</b>	<b>\$ -</b>	<b>\$ 4,614,497</b>	<b>\$ -</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 1,480,404	\$ 2,084,698	\$ 2,232,310
Fringe Benefits	997,798	1,238,039	981,284
Supplies	126,239	206,089	203,389
Contracts & Services	2,879,434	4,549,697	3,850,842
Information Technology	204,814	369,212	268,938
Energy and Utilities	733,466	731,291	808,305
Other Expenses	2,682	7,351	7,351
Transfers Out	-	844	844
Capital Expenditures	606,492	18,000	18,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 7,031,329</b>	<b>\$ 9,205,221</b>	<b>\$ 8,371,263</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 418,945	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 418,945</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 7,450,275</b>	<b>\$ 13,819,718</b>	<b>\$ 8,371,263</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 8,857,356	\$ 5,742,859	\$ 8,857,356
<b>TOTAL RESERVES</b>	<b>\$ 8,857,356</b>	<b>\$ 5,742,859</b>	<b>\$ 8,857,356</b>
<b>BALANCE</b>	<b>\$ 11,528,399</b>	<b>\$ 9,714,779</b>	<b>\$ 12,950,446</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 27,836,029</b>	<b>\$ 29,277,356</b>	<b>\$ 30,179,065</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Economic Development

## Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 1,359,106	\$ 2,175,556	\$ 2,180,598
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,359,106</b>	<b>\$ 2,175,556</b>	<b>\$ 2,180,598</b>
<b>REVENUE</b>			
Charges for Services	\$ -	\$ 600,000	\$ 300,000
Other Revenue	20	-	-
Revenue from Use of Money and Property	2,824,142	2,051,073	2,918,267
<b>TOTAL REVENUE</b>	<b>\$ 2,824,161</b>	<b>\$ 2,651,073</b>	<b>\$ 3,218,267</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 4,183,267</b>	<b>\$ 4,826,629</b>	<b>\$ 5,398,865</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 147,309	\$ 176,059	\$ 187,982
Fringe Benefits	61,664	64,688	64,392
Supplies	31,217	57,800	57,800
Contracts & Services	1,738,448	3,201,520	2,621,697
Information Technology	28,851	20,647	14,783
Energy and Utilities	222	40,148	436,079
Other Expenses	-	500	500
Transfers Out	-	-	2,015,631
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 2,007,711</b>	<b>\$ 3,561,362</b>	<b>\$ 5,398,864</b>
<b>TOTAL EXPENSE</b>	<b>\$ 2,007,711</b>	<b>\$ 3,561,362</b>	<b>\$ 5,398,864</b>
<b>BALANCE</b>	<b>\$ 2,175,556</b>	<b>\$ 1,265,267</b>	<b>\$ -</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 4,183,267</b>	<b>\$ 4,826,629</b>	<b>\$ 5,398,865</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Economic Development

## Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 485,750	\$ 3,291,130	\$ 4,878,915
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 485,750</b>	<b>\$ 3,291,130</b>	<b>\$ 4,878,915</b>
<b>REVENUE</b>			
Other Revenue	\$ 2,168,271	\$ 1,430,000	\$ 1,430,000
Revenue from Use of Money and Property	7,462,854	2,186,819	5,572,762
Transfers In	11,986,315	13,928,588	8,288,625
<b>TOTAL REVENUE</b>	<b>\$ 21,617,440</b>	<b>\$ 17,545,407</b>	<b>\$ 15,291,387</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 22,103,190</b>	<b>\$ 20,836,537</b>	<b>\$ 20,170,302</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 70,340	\$ 158,437	-
Fringe Benefits	34,009	41,030	-
Supplies	-	936	936
Contracts & Services	9,406,496	8,295,552	9,897,139
Information Technology	3,162	3,126	2,867
Energy and Utilities	6,731	12,571	14,059
Transfers Out	9,291,322	9,290,125	9,288,625
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 18,812,060</b>	<b>\$ 17,801,777</b>	<b>\$ 19,203,626</b>
<b>TOTAL EXPENSE</b>	<b>\$ 18,812,060</b>	<b>\$ 17,801,777</b>	<b>\$ 19,203,626</b>
<b>BALANCE</b>	<b>\$ 3,291,130</b>	<b>\$ 3,034,760</b>	<b>\$ 966,676</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 22,103,190</b>	<b>\$ 20,836,537</b>	<b>\$ 20,170,302</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Economic Development

## Revenue and Expense Statement (Non-General Fund)

Successor Agency Admin & Project - CivicSD Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ -	\$ -	\$ -
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>REVENUE</b>			
Revenue from Other Agencies	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326
<b>TOTAL REVENUE</b>	<b>\$ 1,608,792</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,608,792</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>
<b>OPERATING EXPENSE</b>			
Contracts & Services	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,608,792</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,608,792</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>
<b>BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,608,792</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# **Engineering and Capital Projects**



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# Engineering and Capital Projects



## Engineering & Capital Projects Department

### Description

The Engineering & Capital Projects Department (E&CP) strives to provide quality engineering, program and construction management, and inspection services that enhance the safety and the environment of the City of San Diego. The department has approximately 800 engineers, surveyors, and support staff that provide a full range of engineering services for the City's Capital Improvements Program (CIP), such as structural, electrical, and traffic engineering; materials testing, and surveying. E&CP is responsible for: project planning, designing, and construction management of public improvement projects; the quality assurance and inspection of public and private work permitted in rights-of-way; surveying, and materials testing services.

E&CP supports a broad range of projects for various asset types including libraries, fire, lifeguard and police stations, parks and recreation centers; outdoor lighting, streetlights and traffic signals; street and sidewalk improvements, bikeways and other transportation projects; drainage and flood control facilities, water and sewer pipeline, treatment plants and pump stations; and undergrounded utilities. E&CP is also responsible for the asset management of citywide survey monumentation.

The department is currently undergoing a restructure in Fiscal Year 2024. The Strategic Capital Projects Department (SCP) will be merging into E&CP. This restructure is projected to be completed in Fiscal Year 2025. As a result of the Departmental merger, E&CP will take on the added responsibility for the delivery of the City's largest and most complex capital projects, such as Pure Water phases I and II as well as dams and reservoir projects. Furthermore, the department is currently transitioning the inspection of private permit projects within the rights of way to the Development Services Department which will provide customers with a more streamlined permitting process and allow the department to further focus on the CIP delivery.

#### ***The vision is:***

To be the innovative Industry leader in developing high quality public infrastructure systems.

# Engineering and Capital Projects

***The mission is:***

To deliver high quality public infrastructure systems by cultivating diverse expertise and leveraging our engineering responsibility in a collaborative and inter-disciplinary environment.

## Goals and Objectives

***Goal 1: Provide quality, safe, reliable, and equitable infrastructure and related services***

- Provide high quality customer service
- Produce high quality capital projects
- Conduct community engagement

***Goal 2: Provide timely and efficient delivery of projects***

- Deliver capital projects on time
- Deliver capital projects within budget

***Goal 3: Cultivate a positive departmental culture that prioritizes diversity and inclusion to foster innovation***

- Partner with City departments and other government agencies to improve organizational effectiveness
- Actively recruit new City employees and consultants
- Actively retain existing staff



# Engineering and Capital Projects

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- During Fiscal Year 2024, E&CP purchased 285 laptops and associated accessories to increase the productivity of teleworking staff, and to also reduce the number of staff who must use personal equipment to be able to telework.
- Procured training for 140 employees to take the Qualified Storm Water Pollution Prevention Plan Developer (QSD) and Qualified Storm Water Pollution Prevention Plan Practitioner (QSP) certification exams required by California Stormwater Quality Association (CASQA).
- Developed an E&CP Leadership Academy to train supervisors to become effective and ethical leaders, to increase diversity of leaders in the profession, and to inspire employees to seek leadership positions.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

The Department's ongoing base budget has been adjusted to fund the replacement of broken and deteriorating equipment in the Materials Test Lab. City employees who work with worn or outdated equipment are not performing at peak productivity levels. Also, the poor equipment conditions can pose a safety risk that could result in injuries and impact the quality of work. The Department's base budget has also been adjusted to increase funding to further support the department-wide training efforts. Learning opportunities offered to City employees can advance their careers, improving job satisfaction and morale, and reducing employee turnover. This can translate into consistent, high-quality service delivery to citizens and neighborhoods.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Yes**

Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Provide quality, safe, reliable, and equitable infrastructure and related services; 2. Provide timely and efficient delivery of projects; 3. Cultivate a positive departmental culture that prioritizes diversity and inclusion to foster innovation. The Department is requesting \$1.1 million to transition the City's CAD application services from Bentley Systems Inc. to DLT Solutions, after the completion of a competitive contract award process; \$700,000 for 3.00 Assistant Deputy Directors to help manage the Pure Water Program; and \$194,000 for 1.00 Program Manager to oversee the Employee Services section. These adjustments will allow the Department to continue to deliver a quality, safe, reliable, and an equitable CIP program, while continuing to attract diverse talent and providing employees with critical training opportunities that will foster innovation.

# Engineering and Capital Projects

## Department Summary<sup>1</sup>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	822.50	787.40	836.40	49.00
Personnel Expenditures	\$ 120,263,682	\$ 126,350,672	\$ 144,247,921	\$ 17,897,249
Non-Personnel Expenditures	19,407,355	21,873,867	22,847,275	973,408
<b>Total Department Expenditures</b>	<b>\$ 139,671,036</b>	<b>\$ 148,224,539</b>	<b>\$ 167,095,196</b>	<b>\$ 18,870,657</b>
<b>Total Department Revenue</b>	<b>\$ 131,266,027</b>	<b>\$ 133,858,610</b>	<b>\$ 171,939,812</b>	<b>\$ 38,081,202</b>

<sup>1</sup>In Fiscal Year 2024 the Strategic & Capital Projects Department was created by transferring a portion of Engineering & Capital Projects Department staff. The Fiscal Year 2025 budget merges both departments back together.

## Engineering & Capital Projects Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Architectural Engineering & Parks	\$ 15,513,522	\$ 19,649,060	\$ -	\$ (19,649,060)
Business Operations & Employee Services	22,129,127	32,146,553	33,844,818	1,698,265
Capital Asset Management	11,349,353	311,029	5,854,387	5,543,358
Construction Engineering Support	-	21,865,519	22,699,054	833,535
Construction Management & Field Engineer	37,248,379	28,246,220	29,319,515	1,073,295
Contracting	15,577	-	-	-
Engineering & Capital Projects	5,416,883	588,005	3,604,019	3,016,014
Facilities & Parks Project Delivery	-	-	10,359,474	10,359,474
Infrastructure Construction Management	-	-	7,284,683	7,284,683
Program & Project Development	26,498,199	13,512,747	8,923,756	(4,588,991)
Project Development & Management	-	-	496,487	496,487
Project Management Office	-	10,658,159	11,715,438	1,057,279
Public Works-Contracting	51	-	-	-
SW & T Project Delivery	-	-	14,199,385	14,199,385
Transportation Engineering Operations	9,471	-	-	-
Transportation & Utility Engineering	21,490,472	21,247,247	-	(21,247,247)
Utilities Project Delivery	-	-	18,794,180	18,794,180
<b>Total</b>	<b>\$ 139,671,036</b>	<b>\$ 148,224,539</b>	<b>\$ 167,095,196</b>	<b>\$ 18,870,657</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Architectural Engineering & Parks	92.00	104.80	0.00	(104.80)
Business Operations & Employee Services	91.50	67.00	63.00	(4.00)
Capital Asset Management	79.00	1.00	26.00	25.00
Construction Engineering Support	0.00	143.00	142.00	(1.00)
Construction Management & Field Engineer	212.00	162.00	158.00	(4.00)
Engineering & Capital Projects	4.00	3.00	17.00	14.00

# Engineering and Capital Projects

## Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Facilities & Parks Project Delivery	0.00	0.00	57.00	57.00
Infrastructure Construction Management	0.00	0.00	35.00	35.00
Program & Project Development	188.00	94.80	67.00	(27.80)
Project Development & Management	0.00	0.00	2.00	2.00
Project Management Office	0.00	72.00	73.00	1.00
SW & T Project Delivery	0.00	0.00	77.00	77.00
Transportation & Utility Engineering	156.00	139.80	0.00	(139.80)
Utilities Project Delivery	0.00	0.00	119.40	119.40
<b>Total</b>	<b>822.50</b>	<b>787.40</b>	<b>836.40</b>	<b>49.00</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 8,895,126	\$ -
<b>Strategic Capital Projects Department Restructure</b> Transfer of 35.00 FTE positions, non-personnel expenditures, and associated revenue from the Strategic Capital Projects Department to the Engineering & Capital Projects Department.	35.00	7,643,407	5,814,266
<b>Computer Aided Design and Drafting (CADD) Applications</b> Addition of one-time and ongoing non-personnel expenditures to transition to a new CADD application.	0.00	978,983	-
<b>Pure Water Program Support</b> Addition of 3.00 Assistant Deputy Directors, non-personnel expenditures, and associated revenue to support the Pure Water Program.	3.00	803,412	803,412
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	505,252	-
<b>Employ and Empower Program Support</b> Addition of 9.00 Management Interns - Hourly and 1.00 Student Intern - Hourly and associated revenue to support the Employ and Empower Program.	10.00	396,840	396,840
<b>Business Operations &amp; Employee Services Support</b> Addition of 1.00 Program Manager and associated non-personnel expenditures to oversee the Employee Services section within the Business Operations & Employee Services (BOES) Division.	1.00	223,532	-

# Engineering and Capital Projects

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>CADD Application</b> Addition of non-personnel expenditures for current CADD application services required during the department's transition to a new provider.	0.00	97,478	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	11,856	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(22,080)	(1,148,423)
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(663,149)	-
<b>Revised Reimbursements for Services</b> Adjustment to reflect revised reimbursement for services provided to the Capital Improvements Program and other funds.	0.00	-	30,550,499
<b>Right-of-Way Permit Reimbursements</b> Revenue adjustment associated with reimbursements from the General Fund for Fiscal Year 2023 inspections for right-of-way utility permits.	0.00	-	1,664,608
<b>Total</b>	<b>49.00</b>	<b>\$ 18,870,657</b>	<b>\$ 38,081,202</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 73,916,163	\$ 81,033,690	\$ 94,678,768	\$ 13,645,078
Fringe Benefits	46,347,518	45,316,982	49,569,153	4,252,171
<b>PERSONNEL SUBTOTAL</b>	<b>120,263,682</b>	<b>126,350,672</b>	<b>144,247,921</b>	<b>17,897,249</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 341,350	\$ 478,193	\$ 871,595	\$ 393,402
Contracts & Services	8,721,153	10,548,866	10,823,632	274,766
<i>External Contracts &amp; Services</i>	6,373,220	7,649,232	7,926,775	277,543
<i>Internal Contracts &amp; Services</i>	2,347,933	2,899,634	2,896,857	(2,777)
Information Technology	9,082,149	9,560,289	9,842,277	281,988
Energy and Utilities	410,038	419,966	443,218	23,252
Other	840,544	866,553	866,553	-
Capital Expenditures	12,120	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>19,407,355</b>	<b>21,873,867</b>	<b>22,847,275</b>	<b>973,408</b>
<b>Total</b>	<b>\$ 139,671,036</b>	<b>\$ 148,224,539</b>	<b>\$ 167,095,196</b>	<b>\$ 18,870,657</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 131,313,757	\$ 133,858,610	\$ 171,939,812	\$ 38,081,202
Fines Forfeitures and Penalties	29,830	-	-	-
Other Revenue	173,373	-	-	-

# Engineering and Capital Projects

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Money and Prop	(250,934)	-	-	-
<b>Total</b>	<b>\$ 131,266,027</b>	<b>\$ 133,858,610</b>	<b>\$ 171,939,812</b>	<b>\$ 38,081,202</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	1.00	\$ 46,777 - 56,281	\$ 56,281
20000012	Administrative Aide 1	17.00	15.00	21.00	55,036 - 66,266	1,297,382
20000024	Administrative Aide 2	12.00	12.00	13.00	63,360 - 76,360	938,148
20000058	Assistant Customer Services Supervisor	1.00	0.00	0.00	76,526 - 92,176	-
20001140	Assistant Department Director	4.00	3.00	4.00	96,395 - 365,173	962,124
20001202	Assistant Deputy Director	8.00	7.00	10.00	72,886 - 268,057	2,071,512
20000070	Assistant Engineer-Civil	244.00	234.00	255.00	94,516 - 113,852	27,698,339
20000071	Assistant Engineer-Civil	9.00	3.00	0.00	94,516 - 113,852	-
20000077	Assistant Engineer-Electrical	9.00	9.00	8.00	94,516 - 113,852	880,539
20000116	Assistant Engineer-Traffic	4.00	5.00	5.00	94,516 - 113,852	556,514
20000143	Associate Engineer-Civil	136.00	128.00	143.00	108,826 - 131,374	18,532,392
20000150	Associate Engineer-Electrical	5.00	4.00	4.00	108,826 - 131,374	525,496
20000167	Associate Engineer-Traffic	5.00	5.00	4.00	108,826 - 131,374	525,496
20000119	Associate Management Analyst	18.00	17.00	18.00	80,424 - 97,203	1,451,767
20000162	Associate Planner	10.00	10.00	10.00	88,486 - 106,904	979,811
20000110	Auto Messenger 2	1.50	1.00	1.00	40,376 - 48,656	48,656
20000539	Clerical Assistant 2	5.00	5.00	4.00	44,505 - 53,638	213,747
20000545	Contracts Processing Clerk	3.00	3.00	3.00	44,483 - 53,725	151,846
20000366	Customer Services Supervisor	1.00	2.00	0.00	88,124 - 106,348	-
20001101	Department Director	2.00	1.00	2.00	96,395 - 365,173	532,381
20001168	Deputy Director	8.00	7.00	9.00	72,886 - 268,057	2,010,464
21000451	Environmental Biologist 3	2.00	3.00	3.00	96,679 - 117,063	307,199
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	63,557
21000433	Geographic Info Systems Analyst 3	0.00	0.00	1.00	90,015 - 108,805	90,015
20000178	Information Systems Administrator	1.00	1.00	1.00	109,307 - 132,401	132,401
20000290	Information Systems Analyst 2	3.00	3.00	3.00	81,997 - 99,082	283,401
20000293	Information Systems Analyst 3	4.00	3.00	3.00	90,015 - 108,805	321,489
20000998	Information Systems Analyst 4	2.00	2.00	2.00	101,223 - 122,656	245,312
20000377	Information Systems Technician	1.00	1.00	1.00	64,584 - 77,846	64,584
20001018	Land Surveying Assistant	35.00	34.00	34.00	94,712 - 114,136	3,666,461
20001019	Land Surveying Associate	9.00	10.00	10.00	109,045 - 131,680	1,296,814

# Engineering and Capital Projects

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
90001073	Management Intern - Hourly	4.00	3.40	12.40	36,814 - 45,925	456,496
20000756	Office Support Specialist	4.00	4.00	1.00	45,969 - 55,342	54,512
20000634	Organization Effectiveness Specialist 2	1.00	0.00	0.00	72,952 - 88,158	-
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	90,081 - 109,176	109,176
20000669	Park Designer	4.00	4.00	4.00	106,550 - 128,670	481,978
20000680	Payroll Specialist 2	4.00	4.00	4.00	54,075 - 65,305	251,932
20000740	Principal Drafting Aide	9.00	9.00	2.00	67,468 - 81,713	149,181
20000743	Principal Engineering Aide	61.00	58.00	61.00	81,669 - 98,842	5,677,770
20000518	Principal Survey Aide	20.00	20.00	20.00	81,844 - 99,126	1,803,557
20001234	Program Coordinator	1.00	0.00	0.00	36,814 - 214,004	-
20001222	Program Manager	3.00	4.00	6.00	72,886 - 268,057	1,021,087
20000760	Project Assistant	32.00	32.00	24.00	86,534 - 104,266	2,338,315
20000761	Project Officer 1	11.00	13.00	11.00	99,676 - 120,342	1,294,568
20000763	Project Officer 2	6.00	6.00	8.00	114,879 - 138,857	1,081,486
20001042	Safety and Training Manager	1.00	1.00	1.00	92,310 - 111,878	110,200
20000847	Safety Officer	1.00	0.00	0.00	80,086 - 96,743	-
20000854	Safety Representative 2	0.00	1.00	1.00	69,787 - 84,407	84,407
20000885	Senior Civil Engineer	40.00	38.00	43.00	125,388 - 151,584	6,292,067
20000890	Senior Civil Engineer	1.00	0.00	0.00	125,388 - 151,584	-
20000400	Senior Drafting Aide	0.00	0.00	1.00	59,952 - 72,449	59,952
20000904	Senior Electrical Engineer	1.00	1.00	2.00	125,388 - 151,584	276,971
20000900	Senior Engineering Aide	11.00	11.00	11.00	72,536 - 87,699	837,368
20001014	Senior Land Surveyor	2.00	2.00	2.00	125,672 - 151,911	303,822
20000015	Senior Management Analyst	15.00	16.00	16.00	88,289 - 106,773	1,635,254
20000918	Senior Planner	5.00	6.00	6.00	101,901 - 123,225	663,753
20000916	Senior Public Information Officer	0.00	0.00	1.00	84,026 - 101,535	84,026
20000929	Senior Survey Aide	4.00	4.00	4.00	72,689 - 87,939	269,510
20000926	Senior Traffic Engineer	1.00	1.00	1.00	125,388 - 151,584	151,584
90000964	Student Engineer - Hourly	4.00	4.00	4.00	36,814 - 43,194	154,152
90001146	Student Intern - Hourly	0.00	0.00	1.00	36,814 - 39,283	36,814
20000970	Supervising Management Analyst	9.00	9.00	9.00	94,669 - 114,682	985,335
20001021	Supervising Public Information Officer	0.00	0.00	1.00	92,243 - 111,498	92,243
21000177	Trainer	2.00	2.00	2.00	74,757 - 90,340	153,806
20001041	Training Supervisor	2.00	2.00	2.00	82,079 - 99,229	181,308
	Architect License Pay					19,706
	Bilingual - Regular					2,912
	Budgeted Personnel Expenditure Savings					(8,998,167)
	Infrastructure In-Training Pay					1,452,950
	Infrastructure Registration Pay					3,155,779
	Landscape Architect Lic					80,260
	Overtime Budgeted					1,400,000

# Engineering and Capital Projects

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Reg Pay For Engineers					2,995,288
	Sick Leave - Hourly					6,273
	Termination Pay Annual Leave					229,235
	Vacation Pay In Lieu					1,337,774
<b>FTE, Salaries, and Wages Subtotal</b>		<b>822.50</b>	<b>787.40</b>	<b>836.40</b>		<b>\$ 94,678,768</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 4,461,129	\$ 271,406	\$ 306,533	\$ 35,127
Flexible Benefits	9,054,927	8,973,700	10,034,313	1,060,613
Long-Term Disability	326,500	251,642	308,296	56,654
Medicare	1,136,294	1,134,369	1,328,301	193,932
Other Post-Employment Benefits	3,983,775	3,800,252	2,979,700	(820,552)
Retiree Medical Trust	116,163	127,351	152,746	25,395
Retirement 401 Plan	405,569	448,668	553,524	104,856
Retirement ADC	23,026,659	26,628,203	29,732,489	3,104,286
Retirement DROP	110,819	105,333	126,049	20,716
Risk Management Administration	967,034	859,716	997,302	137,586
Supplemental Pension Savings Plan	2,088,214	2,130,443	2,290,707	160,264
Unemployment Insurance	83,346	81,456	87,370	5,914
Workers' Compensation	587,089	504,443	671,823	167,380
<b>Fringe Benefits Subtotal</b>	<b>\$ 46,347,518</b>	<b>\$ 45,316,982</b>	<b>\$ 49,569,153</b>	<b>\$ 4,252,171</b>
<b>Total Personnel Expenditures</b>			<b>\$ 144,247,921</b>	

# Engineering and Capital Projects

## Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ (11,768,514)	\$ (20,173,523)	\$ (14,984,801)
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ (11,768,514)</b>	<b>\$ (20,173,523)</b>	<b>\$ (14,984,801)</b>
<b>REVENUE</b>			
Charges for Services	\$ 131,313,757	\$ 139,672,876	\$ 171,939,812
Fines Forfeitures and Penalties	29,830	-	-
Other Revenue	173,373	-	-
Revenue from Use of Money and Property	(250,934)	-	-
<b>TOTAL REVENUE</b>	<b>\$ 131,266,027</b>	<b>\$ 139,672,876</b>	<b>\$ 171,939,812</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 119,497,513</b>	<b>\$ 119,499,353</b>	<b>\$ 156,955,011</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 73,916,163	\$ 85,023,762	\$ 94,678,768
Fringe Benefits	46,347,518	47,225,698	49,569,153
Supplies	341,350	484,438	871,595
Contracts & Services	8,721,153	10,562,646	10,823,632
Information Technology	9,082,149	9,650,798	9,842,277
Energy and Utilities	410,038	422,201	443,218
Other Expenses	840,544	866,553	866,553
Capital Expenditures	12,120	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 139,671,036</b>	<b>\$ 154,236,096</b>	<b>\$ 167,095,196</b>
<b>TOTAL EXPENSE</b>	<b>\$ 139,671,036</b>	<b>\$ 154,236,096</b>	<b>\$ 167,095,196</b>
<b>BALANCE***</b>	<b>\$ (20,173,523)</b>	<b>\$ (34,736,743)</b>	<b>\$ (10,140,185)</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 119,497,513</b>	<b>\$ 119,499,353</b>	<b>\$ 156,955,011</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

\*\*\*The Engineering & Capital Projects Fund reflects a negative beginning balance/ending balance and will be monitored throughout Fiscal Year 2025 to address negative balances.



# **Environmental Services**



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# Environmental Services



## Description

The Environmental Services Department ensures residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management. The Department consists of five Divisions: Clean SD, Collection Services, Disposal & Environmental Protection, Waste Reduction and Support Services.

The Clean SD Division is responsible for managing the waste abatement components of the Clean SD Program which includes abatement of homeless encampments, enforcement of citywide solid waste codes, removal of illegal dumping, waste abatements, providing rolloff bin services to city facilities, organizing planned curbside cleanups in neighborhoods, removing dead animals from public rights-of-way, and conducting sidewalk sanitization to protect public health.

The Collection Services Division provides collection and disposal of residential refuse, collection and proper handling of recyclables and organic waste, and collection of litter from street litter containers in business districts.

The Disposal & Environmental Protection Division operates the Miramar Landfill and Greenery. The Division maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; performs inspections and manages abatements of lead and asbestos in City facilities; provides public education on lead and asbestos; and disposal services for residential household hazardous waste.

The Waste Reduction Division is responsible for managing the Non-Exclusive Solid Waste Collection Franchise system, waste diversion programs, zero waste planning, Senate Bill 1383 reporting and compliance, recycling education and technical assistance, and enforcement and compliance of solid waste and recycling codes for residents and businesses.

The Support Services Division facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support, contracting and fiscal management,

# Environmental Services

intra-departmental facility maintenance, information systems management, customer service, and safety, training, and employee development programs. The Division functions as a multifaceted resource to the Department, highlighting the commitment to customers and environmental stewardship.

***The vision is:***

To be a leader in the waste management industry and provide first in class service to all San Diegans.

***The mission is:***

Manage solid waste in a way that champions sustainability emphasizing resource conservation and protection of the environment.

## Goals and Objectives

***Goal 1: Maintain a safe and innovative workforce.***

***Goal 2: Ensure excellence in service delivery.***

***Goal 3: Protect and enhance environmental quality.***

***Goal 4: Recognize our employees are the key resource to achieving our mission.***

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Enhanced the hiring process by collaborating City-wide on interview panels for common classifications. Engaged all levels of supervisory and operational staff and offered Appointing Authority Interview (Hiring Panel) training to increase staff participation in hiring processes.
- Completed roll-out of SB 1383 Organics Collection which included the following equity components: Used the Climate Equity Index Tool and San Diego Promise Zone to prioritize communities of concern to receive new automated green containers and weekly organic waste recycling collection service first. Developed education materials and translated into Spanish, Tagalog, and Vietnamese to increase equitable access to services, customer service, and program information. Established an edible food recovery program to facilitate delivery of food to food-insecure San Diegans.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

Collaborating with Human Resources to source and provide staff training that sustains and enhances industry knowledge. Collaborating with the Department of Race & Equity and Human Resources to modify existing employee engagement strategy to yield more authentic, robust and representative engagement. Collaborating with Human Resources and Personnel on a debiased selection process and staff retention. Collaborating with the Performance & Analytics Department to assess what disparities exist within our department.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Yes**

Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals:

1. Maintain a safe and innovative workforce.
2. Ensure excellence in service delivery.
3. Protect and enhance environmental quality.
4. Recognize our employees are the key resource to achieving our mission.

Significant budget additions include 37.21 FTE new positions, and \$2.2 million in ongoing non-personnel expenditures for supplies, equipment, and contract services to carry out essential functions. These adjustments will provide support for the internal workforce because service delivery hinges on filled, qualified and productive employees. These adjustments will also allow the department to carry out state mandates and adhere to regulatory compliance requirements.

# Environmental Services

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Employee Vacancy Rate	Average daily vacancy rate for budgeted FTE	N/A	14%	<13%
Missed Collection Resolution Rate	Average of resident survey response score to missed collection reports generated in Get It Done (responses are based on a score of 0 to 10)	N/A	6.50	8.00
Curbside Recycling Contamination Percentage	Percentage of contamination contained in City forces collected recyclable materials	N/A	23%	<18%
Illegal dumping Get-It-Done reports resolved within three calendar days	Average days to close illegal dumping reports generated in Get It Done	N/A	4.00	3.00
Perform sidewalk sanitation services on at least 9,600 City blocks each fiscal year	Number of City sidewalks sanitized to reduce the potential presence of pathogens, bacteria, and communicable diseases	N/A	8,353	9,600
Landfill Regulatory Compliance	Number of instances of regulatory compliance issues (Areas of Concern, Notices of Violation, and related regulatory actions from various agencies)	N/A	6	0

All baselines to be established using Fiscal Year 2024 and Fiscal Year 2025 performance.

# Environmental Services

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	557.26	573.51	610.72	37.21
Personnel Expenditures	\$ 58,311,173	\$ 69,160,743	\$ 78,038,046	\$ 8,877,303
Non-Personnel Expenditures	99,063,613	113,007,838	114,112,229	1,104,391
<b>Total Department Expenditures</b>	<b>\$ 157,374,786</b>	<b>\$ 182,168,581</b>	<b>\$ 192,150,275</b>	<b>\$ 9,981,694</b>
<b>Total Department Revenue</b>	<b>\$ 85,363,825</b>	<b>\$ 85,168,806</b>	<b>\$ 88,896,547</b>	<b>\$ 3,727,741</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Clean SD	\$ -	\$ 18,626,703	\$ 22,534,369	\$ 3,907,666
Collection Services	63,682,327	74,041,660	70,484,251	(3,557,409)
Disposal & Environmental Protection	2,614,478	2,964,124	3,249,108	284,984
Environmental Services	3,736,740	5,212,736	4,006,162	(1,206,574)
Waste Reduction	12,900,447	3,857,782	3,161,263	(696,519)
<b>Total</b>	<b>\$ 82,933,992</b>	<b>\$ 104,703,005</b>	<b>\$ 103,435,153</b>	<b>\$ (1,267,852)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Clean SD	0.00	75.00	77.00	2.00
Collection Services	185.52	194.52	194.52	0.00
Disposal & Environmental Protection	17.95	19.95	18.15	(1.80)
Environmental Services	28.33	22.01	20.58	(1.43)
Waste Reduction	63.40	22.20	18.00	(4.20)
<b>Total</b>	<b>295.20</b>	<b>333.68</b>	<b>328.25</b>	<b>(5.43)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 4,151,343	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,653,220	-

# Environmental Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Radio Frequency Identification (RFID) Readers</b> Addition of non-personnel expenditures for the installation of Radio Frequency Identification (RFID) readers on collection packers to improve citywide routing.	0.00	379,389	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	148,204	-
<b>Reallocation of Positions</b> Reallocation of positions between various Environmental Services Funds to align with operational needs.	(0.43)	(144,671)	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(245,795)	-
<b>Restructure of Cost of Service Support</b> Restructure of 5.00 FTE positions and non-personnel expenditures from the General Fund to the Solid Waste Management Fund associated with the Cost of Service Study for refuse collection.	(5.00)	(1,359,299)	-
<b>Reduction of Container Budget</b> Reduction of non-personnel expenditures associated with the distribution of organic waste containers, which was completed in Fiscal Year 2024.	0.00	(1,868,984)	-
<b>Reduction of Refuse Disposal Fees</b> Reduction of one-time non-personnel expenditures which will provide a discount of \$7 per ton to City forces for refuse disposal fees.	0.00	(2,100,000)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(3,881,259)	-
<b>Total</b>	<b>(5.43)</b>	<b>\$ (1,267,852)</b>	<b>\$ -</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 18,086,921	\$ 24,684,349	\$ 27,288,911	\$ 2,604,562
Fringe Benefits	12,772,825	16,014,123	16,336,139	322,016
<b>PERSONNEL SUBTOTAL</b>	<b>30,859,746</b>	<b>40,698,472</b>	<b>43,625,050</b>	<b>2,926,578</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 2,067,676	\$ 2,633,321	\$ 851,114	\$ (1,782,207)
Contracts & Services	43,928,567	50,549,496	50,993,406	443,910
<i>External Contracts &amp; Services</i>	<i>13,408,145</i>	<i>10,744,003</i>	<i>9,024,679</i>	<i>(1,719,324)</i>
<i>Internal Contracts &amp; Services</i>	<i>30,520,421</i>	<i>39,805,493</i>	<i>41,968,727</i>	<i>2,163,234</i>
Information Technology	3,265,297	3,036,470	3,064,063	27,593
Energy and Utilities	2,623,132	5,466,125	4,892,384	(573,741)
Other	162,278	10,862	9,136	(1,726)
Transfers Out	-	2,308,259	-	(2,308,259)



# Environmental Services

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Capital Expenditures	27,296	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	52,074,246	64,004,533	59,810,103	(4,194,430)
<b>Total</b>	<b>\$ 82,933,992</b>	<b>\$ 104,703,005</b>	<b>\$ 103,435,153</b>	<b>\$ (1,267,852)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 1,421,341	\$ 911,720	\$ 1,126,720	\$ 215,000
Fines Forfeitures and Penalties	60,299	55,500	60,500	5,000
Licenses and Permits	112,905	190,000	150,000	(40,000)
Other Local Taxes	181,008	160,000	160,000	-
Other Revenue	11,898	180,000	-	(180,000)
<b>Total</b>	<b>\$ 1,787,452</b>	<b>\$ 1,497,220</b>	<b>\$ 1,497,220</b>	<b>\$ -</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.35	2.35	2.35	\$ 46,777 - 56,281	\$ 116,787
20000012	Administrative Aide 1	1.80	0.80	0.00	55,036 - 66,266	-
20000024	Administrative Aide 2	2.83	3.83	3.55	63,360 - 76,360	235,176
20000860	Area Refuse Collection Supervisor	9.00	10.00	10.00	86,082 - 102,731	988,310
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	49,246 - 269,958	82,716
20000119	Associate Management Analyst	2.58	4.58	2.58	80,424 - 97,203	230,375
20000266	Cashier	1.00	1.00	1.00	49,115 - 59,100	53,638
20000306	Code Compliance Officer	49.00	43.00	43.00	58,436 - 70,391	2,926,247
20000307	Code Compliance Supervisor	9.00	7.00	7.00	67,324 - 80,601	544,459
20000303	Community Development Specialist 4	0.00	1.00	0.00	97,444 - 118,068	-
20001168	Deputy Director	2.25	2.25	1.85	72,886 - 268,057	384,895
20000863	District Refuse Collection Supervisor	2.50	2.50	2.50	100,983 - 120,952	287,401
21000625	Environmental Health Coordinator	2.00	2.00	2.00	90,867 - 109,832	200,699
20000038	Environmental Health Inspector 2	8.00	10.00	10.00	80,358 - 97,422	900,606
20000037	Environmental Health Manager	1.00	1.00	1.00	106,511 - 129,211	120,106
20001149	Environmental Services Director	0.35	0.35	0.35	96,395 - 365,173	90,809
20000430	Equipment Operator 2	0.00	1.00	1.00	62,115 - 74,284	74,284
20000924	Executive Assistant	0.35	0.35	0.00	63,557 - 76,906	-
20001049	General Utility Supervisor	0.20	1.00	0.00	86,198 - 104,266	-
20000521	Hazardous Materials Inspector 2	2.00	2.00	2.00	85,864 - 104,107	205,741
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	94,581 - 114,638	110,012

# Environmental Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	113,808 - 138,081	51,210
20000502	Heavy Truck Driver 1	2.00	5.00	5.00	50,841 - 60,607	291,148
20000501	Heavy Truck Driver 2	3.00	13.00	13.00	52,764 - 63,622	807,320
20000178	Information Systems Administrator	0.38	0.38	0.38	109,307 - 132,401	50,310
20000290	Information Systems Analyst 2	1.14	1.14	1.14	81,997 - 99,082	93,495
20000293	Information Systems Analyst 3	0.76	0.76	0.76	90,015 - 108,805	80,349
20000998	Information Systems Analyst 4	0.76	0.76	0.76	101,223 - 122,656	93,216
90001073	Management Intern - Hourly	1.00	0.00	0.00	36,814 - 45,925	-
20000172	Payroll Specialist 1	0.56	0.56	0.00	51,693 - 62,224	-
20000680	Payroll Specialist 2	1.16	1.50	2.06	54,075 - 65,305	130,654
20001234	Program Coordinator	1.00	1.00	1.00	36,814 - 214,004	162,129
20001222	Program Manager	3.24	4.24	3.74	72,886 - 268,057	642,717
20000783	Public Information Clerk	6.78	6.78	6.78	46,777 - 56,281	359,536
20000776	Public Works Dispatcher	1.20	2.20	2.20	57,092 - 68,802	139,664
20001050	Public Works Superintendent	0.00	0.00	1.00	106,751 - 128,894	126,961
20001032	Public Works Supervisor	1.00	2.00	3.00	79,146 - 95,825	273,101
20000562	Recycling Specialist 2	1.00	1.00	1.00	78,545 - 94,887	91,764
20000565	Recycling Specialist 3	1.00	1.00	1.00	86,213 - 104,216	102,653
20001042	Safety and Training Manager	0.36	0.36	0.36	92,310 - 111,878	39,673
20000847	Safety Officer	0.35	0.35	0.35	80,086 - 96,743	30,801
20000854	Safety Representative 2	0.35	0.35	0.35	69,787 - 84,407	28,531
20000859	Sanitation Driver 1	16.00	13.00	6.00	61,962 - 74,022	397,224
20000857	Sanitation Driver 2	135.00	138.00	145.00	75,901 - 89,425	12,455,112
20000851	Sanitation Driver 3	7.00	7.00	7.00	79,659 - 93,839	614,329
20000885	Senior Civil Engineer	0.10	0.10	0.10	125,388 - 151,584	15,162
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	74,086 - 88,930	88,930
20000015	Senior Management Analyst	1.45	2.45	1.35	88,289 - 106,773	144,146
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	103,998 - 126,130	126,130
20000970	Supervising Management Analyst	1.60	1.60	1.60	94,669 - 114,682	173,495
20000561	Supervising Recycling Specialist	0.00	1.00	1.00	92,353 - 111,907	92,353
21000177	Trainer	0.00	0.34	0.34	74,757 - 90,340	28,904
20001051	Utility Worker 1	3.00	11.00	11.00	43,905 - 52,211	559,549
20001053	Utility Worker 2	4.00	17.00	17.00	47,935 - 57,070	939,938
	Bilingual - Regular					83,754
	Budgeted Personnel Expenditure Savings					(1,250,080)
	Infrastructure Registration Pay					2,424
	Overtime Budgeted					1,344,789

# Environmental Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Reg Pay For Engineers					2,273
	Standby Pay					2,611
	Termination Pay Annual Leave					67,677
	Vacation Pay In Lieu					252,698
<b>FTE, Salaries, and Wages Subtotal</b>		<b>295.20</b>	<b>333.68</b>	<b>328.25</b>		<b>\$ 27,288,911</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 629,288	\$ 29,440	\$ 27,197	\$ (2,243)
Flexible Benefits	3,269,060	3,967,225	4,381,114	413,889
Long-Term Disability	80,172	81,495	94,578	13,083
Medicare	267,693	332,744	398,273	65,529
Other Post-Employment Benefits	1,446,152	1,793,206	1,304,097	(489,109)
Retiree Medical Trust	28,032	38,892	45,427	6,535
Retirement 401 Plan	108,379	152,634	182,377	29,743
Retirement ADC	5,238,438	7,383,332	7,854,881	471,549
Retirement DROP	28,807	37,187	38,052	865
Risk Management Administration	351,562	405,731	436,634	30,903
Supplemental Pension Savings Plan	425,396	461,419	443,414	(18,005)
Unemployment Insurance	20,428	26,235	26,841	606
Workers' Compensation	879,419	1,304,583	1,103,254	(201,329)
<b>Fringe Benefits Subtotal</b>	<b>\$ 12,772,825</b>	<b>\$ 16,014,123</b>	<b>\$ 16,336,139</b>	<b>\$ 322,016</b>
<b>Total Personnel Expenditures</b>			<b>\$ 43,625,050</b>	

## Automated Refuse Container Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Collection Services	\$ 1,510,062	\$ 1,951,659	\$ 1,950,868	\$ (791)
<b>Total</b>	<b>\$ 1,510,062</b>	<b>\$ 1,951,659</b>	<b>\$ 1,950,868</b>	<b>\$ (791)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b>	0.00	\$ (791)	\$ -
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
<b>Total</b>	<b>0.00</b>	<b>\$ (791)</b>	<b>\$ -</b>

# Environmental Services

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,306,959	\$ 1,750,000	\$ 1,750,000	\$ -
Contracts & Services	152,282	150,000	150,000	-
<i>External Contracts &amp; Services</i>	10,256	10,000	10,000	-
<i>Internal Contracts &amp; Services</i>	142,025	140,000	140,000	-
Information Technology	50,821	51,659	50,868	(791)
<b>NON-PERSONNEL SUBTOTAL</b>	1,510,062	1,951,659	1,950,868	(791)
<b>Total</b>	<b>\$ 1,510,062</b>	<b>\$ 1,951,659</b>	<b>\$ 1,950,868</b>	<b>\$ (791)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 1,529,457	\$ 1,600,000	\$ 1,600,000	\$ -
Rev from Money and Prop	38,396	-	-	-
<b>Total</b>	<b>\$ 1,567,853</b>	<b>\$ 1,600,000</b>	<b>\$ 1,600,000</b>	<b>\$ -</b>

## Recycling Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Clean SD	\$ -	\$ 188,576	\$ -	\$ (188,576)
Collection Services	14,037,590	14,401,035	11,857,969	(2,543,066)
Disposal & Environmental Protection	1,624,563	1,617,242	2,465,110	847,868
Environmental Services	3,168,190	3,783,338	4,136,951	353,613
Waste Reduction	9,599,301	9,192,814	11,178,673	1,985,859
<b>Total</b>	<b>\$ 28,429,644</b>	<b>\$ 29,183,005</b>	<b>\$ 29,638,703</b>	<b>\$ 455,698</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Clean SD	0.00	3.25	1.00	(2.25)
Collection Services	53.98	53.98	56.19	2.21
Disposal & Environmental Protection	5.05	5.05	4.80	(0.25)
Environmental Services	8.49	9.15	14.80	5.65
Waste Reduction	19.91	26.07	27.51	1.44
<b>Total</b>	<b>87.43</b>	<b>97.50</b>	<b>104.30</b>	<b>6.80</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Curbside Recycling Processing</b>	0.00	\$ 1,000,000	\$ -
Addition of non-personnel expenditures to support curbside recycling processing contract increases.			

# Environmental Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	995,703	-
<b>Safe Lithium-Ion Battery Recycling</b> Addition of non-personnel expenditures to support safe recycling of lithium-ion batteries.	0.00	500,000	-
<b>Reallocation of Positions</b> Reallocation of positions among various Environmental Services Funds to align with operational needs.	0.59	330,401	-
<b>Household Hazardous Waste Program</b> Addition of non-personnel expenditures and associated revenue for the management and disposal of household hazardous waste.	0.00	220,000	150,000
<b>Missed Collections</b> Addition of 2.21 FTE positions and non-personnel expenditures to address missed collections within forty-eight hours.	2.21	199,821	-
<b>Support for Household Hazardous Waste Transfer Facility</b> Addition of 1.00 Hazardous Materials Inspector 2 and 1.00 Supervising Hazardous Materials Inspector to implement a plan for expanding the Household Hazardous Waste Transfer Facility.	2.00	187,312	-
<b>Support for the Recycling Collection Program</b> Addition of positions, non-personnel expenditures for Radio Frequency Identification (RFID) Readers for Collections packers, and one-time non-personnel expenditures to address missed collections in support of the Recycling Collection Program.	0.00	100,851	-
<b>Support for Mattress Recycling</b> Addition of 2.00 Utility Worker 1s to support the Mattress Recycling Program.	2.00	100,779	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	10,871	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	724	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(85,000)	-

# Environmental Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	(3,105,764)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Construction and Demolition Deposits</b>	0.00	-	500,000
Adjustment to reflect revised construction and demolition deposits revenue projections.			
<b>Revised Facility Franchise Fee Revenue</b>	0.00	-	(3,910,000)
Adjustment to reflect revised facility franchise fee revenue projections and one-time transfer to the General Fund for the Sycamore Facility Franchise Fee.			
<b>Total</b>	<b>6.80 \$</b>	<b>455,698 \$</b>	<b>(3,260,000)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 6,258,774	\$ 7,420,570	\$ 8,734,472	\$ 1,313,902
Fringe Benefits	4,400,384	4,763,315	5,246,833	483,518
<b>PERSONNEL SUBTOTAL</b>	<b>10,659,157</b>	<b>12,183,885</b>	<b>13,981,305</b>	<b>1,797,420</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,621,953	\$ 1,555,637	\$ 1,360,780	\$ (194,857)
Contracts & Services	14,395,119	12,026,936	12,355,337	328,401
<i>External Contracts &amp; Services</i>	8,164,920	6,985,032	9,041,505	2,056,473
<i>Internal Contracts &amp; Services</i>	6,230,199	5,041,904	3,313,832	(1,728,072)
Information Technology	454,172	624,579	656,316	31,737
Energy and Utilities	1,189,271	2,769,468	1,262,465	(1,507,003)
Other	58,773	22,500	22,500	-
Capital Expenditures	51,199	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>17,770,486</b>	<b>16,999,120</b>	<b>15,657,398</b>	<b>(1,341,722)</b>
<b>Total</b>	<b>\$ 28,429,644</b>	<b>\$ 29,183,005</b>	<b>\$ 29,638,703</b>	<b>\$ 455,698</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 24,396,828	\$ 18,916,557	\$ 19,076,557	\$ 160,000
Fines Forfeitures and Penalties	2,812,157	2,133,103	2,633,103	500,000
Other Local Taxes	6,396,851	3,910,000	-	(3,910,000)
Other Revenue	962,869	130,000	120,000	(10,000)
Rev from Money and Prop	1,476,733	611,100	611,100	-
Rev from Other Agencies	481,377	550,000	550,000	-
Transfers In	834,231	1,000,000	1,000,000	-
<b>Total</b>	<b>\$ 37,361,045</b>	<b>\$ 27,250,760</b>	<b>\$ 23,990,760</b>	<b>\$ (3,260,000)</b>

# Environmental Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.61	1.61	1.61	\$ 46,777 - 56,281	\$ 87,413
20000012	Administrative Aide 1	0.11	1.11	1.11	55,036 - 66,266	70,878
20000024	Administrative Aide 2	1.66	2.66	2.81	63,360 - 76,360	197,396
20000860	Area Refuse Collection Supervisor	2.00	2.00	2.21	86,082 - 102,731	223,539
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	49,246 - 269,958	73,266
20000119	Associate Management Analyst	2.37	2.37	2.37	80,424 - 97,203	198,081
20000266	Cashier	1.00	1.00	1.00	49,115 - 59,100	59,100
20000306	Code Compliance Officer	2.00	2.00	2.00	58,436 - 70,391	131,633
20000354	Custodian 2	0.31	0.00	0.00	38,711 - 46,054	-
20001168	Deputy Director	0.50	0.50	1.35	72,886 - 268,057	265,501
20000863	District Refuse Collection Supervisor	0.50	0.50	0.50	100,983 - 120,952	55,486
20001149	Environmental Services Director	0.31	0.31	0.31	96,395 - 365,173	80,429
20000924	Executive Assistant	0.31	0.31	0.00	63,557 - 76,906	-
20000521	Hazardous Materials Inspector 2	1.00	1.00	2.00	85,864 - 104,107	174,044
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	94,581 - 114,638	110,626
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	113,808 - 138,081	51,210
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	50,841 - 60,607	50,841
20000178	Information Systems Administrator	0.28	0.28	0.28	109,307 - 132,401	37,073
20000290	Information Systems Analyst 2	0.84	0.84	0.84	81,997 - 99,082	68,868
20000293	Information Systems Analyst 3	0.56	0.56	0.56	90,015 - 108,805	59,208
20000998	Information Systems Analyst 4	0.56	0.56	0.56	101,223 - 122,656	68,686
90001073	Management Intern - Hourly	1.26	1.26	1.26	36,814 - 45,925	46,386
20000172	Payroll Specialist 1	0.41	0.41	0.00	51,693 - 62,224	-
20000680	Payroll Specialist 2	0.66	0.99	1.40	54,075 - 65,305	88,083
20001222	Program Manager	1.06	2.06	2.31	72,886 - 268,057	398,039
20000783	Public Information Clerk	1.96	1.96	1.96	46,777 - 56,281	102,168
20000776	Public Works Dispatcher	0.70	0.70	0.70	57,092 - 68,802	48,156
20001032	Public Works Supervisor	0.25	0.25	0.00	79,146 - 95,825	-
20000557	Recycling Program Manager	0.38	1.00	1.00	106,139 - 128,512	128,512
20000562	Recycling Specialist 2	6.46	11.25	11.25	78,545 - 94,887	1,000,041
20000565	Recycling Specialist 3	3.00	5.00	5.00	86,213 - 104,216	497,866
20001042	Safety and Training Manager	0.31	0.31	0.31	92,310 - 111,878	34,160
20000847	Safety Officer	0.31	0.31	0.31	80,086 - 96,743	27,276
20000854	Safety Representative 2	0.31	0.31	0.31	69,787 - 84,407	25,266
20000859	Sanitation Driver 1	6.00	6.00	5.00	61,962 - 74,022	341,015
20000857	Sanitation Driver 2	32.00	32.00	35.00	75,901 - 89,425	2,967,230

# Environmental Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000851	Sanitation Driver 3	4.00	4.00	4.00	79,659 - 93,839	361,173
20000927	Senior Clerk/Typist	1.00	0.00	0.00	52,633 - 63,469	-
20000015	Senior Management Analyst	1.41	1.41	1.31	88,289 - 106,773	137,033
20000947	Supervising Hazardous Materials Inspector	0.00	0.00	1.00	103,998 - 126,130	103,998
20000970	Supervising Management Analyst	1.27	1.27	1.27	94,669 - 114,682	135,634
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	92,353 - 111,907	111,907
21000177	Trainer	0.00	0.33	0.33	74,757 - 90,340	28,050
20001051	Utility Worker 1	2.00	2.31	4.31	43,905 - 52,211	206,444
20001053	Utility Worker 2	3.00	3.00	3.00	47,935 - 57,070	162,075
	Bilingual - Regular					21,318
	Budgeted Personnel					(763,366)
	Expenditure Savings					
	Exceptional Performance					792
	Pay-Classified					
	Overtime Budgeted					336,088
	Termination Pay Annual					61,166
	Leave					
	Vacation Pay In Lieu					64,684
<b>FTE, Salaries, and Wages Subtotal</b>		<b>87.43</b>	<b>97.50</b>	<b>104.30</b>		<b>\$ 8,734,472</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 371,961	\$ 15,324	\$ 21,218	\$ 5,894
Flexible Benefits	1,053,181	1,155,317	1,258,193	102,876
Long-Term Disability	27,526	24,759	30,918	6,159
Medicare	92,379	101,688	122,483	20,795
Other Post-Employment Benefits	477,377	498,270	401,630	(96,640)
Retiree Medical Trust	8,968	10,736	13,596	2,860
Retirement 401 Plan	35,518	41,756	53,417	11,661
Retirement ADC	1,786,584	2,295,204	2,717,340	422,136
Retirement DROP	15,460	19,862	19,649	(213)
Risk Management Administration	116,161	112,899	134,448	21,549
Supplemental Pension Savings Plan	152,540	169,583	184,814	15,231
Unemployment Insurance	7,039	8,047	8,758	711
Workers' Compensation	255,691	309,870	280,369	(29,501)
<b>Fringe Benefits Subtotal</b>	<b>\$ 4,400,384</b>	<b>\$ 4,763,315</b>	<b>\$ 5,246,833</b>	<b>\$ 483,518</b>
<b>Total Personnel Expenditures</b>			<b>\$ 13,981,305</b>	



# Environmental Services

## Refuse Disposal Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Clean SD	\$ -	\$ 1,493,761	\$ -	(1,493,761)
Collection Services	2,158,051	587,040	582,758	(4,282)
Disposal & Environmental Protection	32,016,439	38,528,181	44,432,897	5,904,716
Environmental Services	4,327,587	4,870,059	5,962,529	1,092,470
Waste Reduction	5,999,011	851,871	-	(851,871)
<b>Total</b>	<b>\$ 44,501,088</b>	<b>\$ 46,330,912</b>	<b>\$ 50,978,184</b>	<b>\$ 4,647,272</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Collection Services	9.50	2.50	2.50	0.00
Disposal & Environmental Protection	116.00	125.00	138.05	13.05
Environmental Services	10.18	10.84	21.62	10.78
Waste Reduction	38.95	3.24	0.00	(3.24)
<b>Total</b>	<b>174.63</b>	<b>142.33</b>	<b>162.17</b>	<b>19.84</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 3,016,503	\$ -
<b>Support for Organics Processing Facility</b> Addition of 20.00 FTE positions and non-personnel expenditures to support Organics Processing Facility operations and processing of organic material in compliance with Senate Bill 1383.	20.00	2,696,085	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,213,583	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	36,831	-
<b>Reallocation of Positions</b> Reallocation of positions between various Environmental Services Funds to align with operational needs .	(0.16)	(185,730)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(2,130,000)	(2,308,259)

# Environmental Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Refuse Disposal Fee General Fund Discount</b>	0.00	-	(2,100,000)
Reduction of refuse disposal fee revenue associated with a one-time discount to the General Fund.			
<b>Refuse Disposal Fees Revenue</b>	0.00	-	11,396,000
Adjustment to reflect revised refuse disposal fees revenue projections.			
<b>Total</b>	<b>19.84 \$</b>	<b>4,647,272 \$</b>	<b>6,987,741</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 9,824,883	\$ 10,011,847	\$ 11,769,664	\$ 1,757,817
Fringe Benefits	6,967,387	6,266,539	7,067,660	801,121
<b>PERSONNEL SUBTOTAL</b>	<b>16,792,270</b>	<b>16,278,386</b>	<b>18,837,324</b>	<b>2,558,938</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,611,985	\$ 1,592,278	\$ 1,713,710	\$ 121,432
Contracts & Services	19,968,408	24,338,618	23,014,475	(1,324,143)
<i>External Contracts &amp; Services</i>	<i>14,410,226</i>	<i>20,146,141</i>	<i>18,778,882</i>	<i>(1,367,259)</i>
<i>Internal Contracts &amp; Services</i>	<i>5,558,182</i>	<i>4,192,477</i>	<i>4,235,593</i>	<i>43,116</i>
Information Technology	1,197,234	1,030,882	1,067,713	36,831
Energy and Utilities	2,163,743	2,016,488	2,350,971	334,483
Other	27,109	24,260	23,991	(269)
Transfers Out	834,231	1,000,000	3,920,000	2,920,000
Capital Expenditures	1,906,109	50,000	50,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>27,708,818</b>	<b>30,052,526</b>	<b>32,140,860</b>	<b>2,088,334</b>
<b>Total</b>	<b>\$ 44,501,088</b>	<b>\$ 46,330,912</b>	<b>\$ 50,978,184</b>	<b>\$ 4,647,272</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 42,159,412	\$ 50,821,251	\$ 60,115,200	\$ 9,293,949
Fines Forfeitures and Penalties	15,205	1,500	1,500	-
Other Revenue	465,795	540,000	490,000	(50,000)
Rev from Money and Prop	1,452,380	1,099,816	1,151,867	52,051
Transfers In	-	2,308,259	-	(2,308,259)
<b>Total</b>	<b>\$ 44,092,792</b>	<b>\$ 54,770,826</b>	<b>\$ 61,758,567</b>	<b>\$ 6,987,741</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	3.04	3.04	3.04	\$ 46,777 - 56,281	\$ 167,272
20000012	Administrative Aide 1	2.09	1.09	1.89	55,036 - 66,266	120,207
20000024	Administrative Aide 2	1.51	1.51	2.64	63,360 - 76,360	186,041
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	86,082 - 102,731	102,731
20001202	Assistant Deputy Director	0.00	1.00	1.00	72,886 - 268,057	170,472
20000070	Assistant Engineer-Civil	1.00	2.00	4.00	94,516 - 113,852	389,872

# Environmental Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000077	Assistant Engineer-Electrical	1.00	1.00	1.00	94,516 - 113,852	94,516
20000087	Assistant Engineer-Mechanical	1.00	1.00	0.00	94,516 - 113,852	-
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	49,246 - 269,958	80,358
20000143	Associate Engineer-Civil	5.00	5.00	7.00	108,826 - 131,374	845,914
20000154	Associate Engineer-Mechanical	0.00	0.00	1.00	108,826 - 131,374	108,826
20000119	Associate Management Analyst	2.05	3.05	3.05	80,424 - 97,203	259,091
20000162	Associate Planner	1.00	1.00	1.00	88,486 - 106,904	88,486
20000655	Biologist 2	0.00	1.00	0.00	83,373 - 101,376	-
20000201	Building Maintenance Supervisor	0.00	0.00	1.00	96,438 - 116,670	96,438
20000354	Custodian 2	0.69	0.00	0.00	38,711 - 46,054	-
20001168	Deputy Director	1.25	1.25	0.80	72,886 - 268,057	180,036
20000389	Disposal Site Representative	14.00	14.00	14.00	45,584 - 55,055	740,814
20000390	Disposal Site Supervisor	2.00	3.00	4.00	75,967 - 91,785	319,686
21000440	Environmental Biologist 2	0.00	0.00	1.00	83,788 - 101,857	83,788
21000451	Environmental Biologist 3	1.00	1.00	1.00	96,679 - 117,063	117,063
20001149	Environmental Services Director	0.34	0.34	0.34	96,395 - 365,173	88,211
20000430	Equipment Operator 2	17.00	16.00	23.00	62,115 - 74,284	1,556,179
20000423	Equipment Technician 2	1.00	2.00	3.00	55,473 - 66,135	171,055
20000431	Equipment Technician 3	1.00	2.00	2.00	60,913 - 72,777	133,690
20000924	Executive Assistant	0.34	0.34	0.00	63,557 - 76,906	-
20001049	General Utility Supervisor	2.80	3.00	3.00	86,198 - 104,266	294,730
20000521	Hazardous Materials Inspector 2	4.00	3.00	3.00	85,864 - 104,107	309,105
20000494	Hazardous Materials Program Manager	0.10	0.10	0.10	113,808 - 138,081	11,388
20000502	Heavy Truck Driver 1	3.00	0.00	0.00	50,841 - 60,607	-
20000501	Heavy Truck Driver 2	6.00	0.00	0.00	52,764 - 63,622	-
20000178	Information Systems Administrator	0.34	0.34	0.34	109,307 - 132,401	45,018
20000290	Information Systems Analyst 2	1.02	1.02	1.02	81,997 - 99,082	83,628
20000293	Information Systems Analyst 3	0.68	0.68	0.68	90,015 - 108,805	71,892
20000998	Information Systems Analyst 4	0.68	0.68	0.68	101,223 - 122,656	83,410
20000515	Instrumentation and Control Technician	0.00	0.00	1.00	85,280 - 102,385	85,280
20000589	Laborer	19.00	19.00	21.00	43,032 - 51,226	1,002,000
20000580	Landfill Equipment Operator	20.00	21.00	22.00	71,378 - 85,361	1,803,365
20001019	Land Surveying Associate	1.00	1.00	1.00	109,045 - 131,680	127,071
20000439	Master Fleet Technician	1.00	1.00	1.00	77,019 - 92,243	92,243
20000756	Office Support Specialist	1.00	1.00	1.00	45,969 - 55,342	55,342
20000172	Payroll Specialist 1	0.03	0.03	0.00	51,693 - 62,224	-

# Environmental Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000680	Payroll Specialist 2	1.18	1.51	1.54	54,075 - 65,305	96,172
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	162,129
20001222	Program Manager	1.70	1.70	0.95	72,886 - 268,057	165,027
20000783	Public Information Clerk	2.26	2.26	2.26	46,777 - 56,281	122,964
20000776	Public Works Dispatcher	0.10	0.10	0.10	57,092 - 68,802	6,876
20001032	Public Works Supervisor	1.75	0.75	0.00	79,146 - 95,825	-
20000557	Recycling Program Manager	0.62	0.00	1.00	106,139 - 128,512	106,139
20000562	Recycling Specialist 2	4.54	0.00	0.00	78,545 - 94,887	-
20000565	Recycling Specialist 3	2.00	0.00	0.00	86,213 - 104,216	-
20001042	Safety and Training Manager	0.33	0.33	0.33	92,310 - 111,878	36,367
20000847	Safety Officer	0.34	0.34	0.34	80,086 - 96,743	29,919
20000854	Safety Representative 2	0.34	0.34	0.34	69,787 - 84,407	27,710
20000885	Senior Civil Engineer	2.90	2.90	3.90	125,388 - 151,584	564,977
20000907	Senior Disposal Site Representative	4.00	4.00	4.00	49,861 - 60,339	207,776
20000015	Senior Management Analyst	1.14	1.14	1.34	88,289 - 106,773	143,072
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	125,388 - 151,584	125,387
20000918	Senior Planner	1.00	1.00	1.00	101,901 - 123,225	120,760
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	54,876 - 66,317	126,662
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	103,998 - 126,130	126,130
20000970	Supervising Management Analyst	2.13	2.13	2.13	94,669 - 114,682	244,268
20000561	Supervising Recycling Specialist	2.00	1.00	0.00	92,353 - 111,907	-
21000177	Trainer	0.00	0.33	0.33	74,757 - 90,340	28,050
20001051	Utility Worker 1	8.00	0.69	0.69	43,905 - 52,211	36,029
20001053	Utility Worker 2	16.00	3.00	4.00	47,935 - 57,070	200,875
	Bilingual - Regular					25,968
	Budgeted Personnel					(1,993,331)
	Expenditure Savings					
	Exceptional Performance					1,426
	Pay-Classified					
	Infrastructure In-Training					28,157
	Pay					
	Infrastructure Registration					151,099
	Pay					
	Overtime Budgeted					448,846
	Reg Pay For Engineers					160,466
	Standby Pay					3,761
	Termination Pay Annual					16,076
	Leave					
	Vacation Pay In Lieu					84,689
<b>FTE, Salaries, and Wages Subtotal</b>		<b>174.63</b>	<b>142.33</b>	<b>162.17</b>		<b>\$ 11,769,664</b>

## Environmental Services

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 526,214	\$ 22,803	\$ 26,651	\$ 3,848
Flexible Benefits	1,595,475	1,441,949	1,775,497	333,548
Long-Term Disability	41,116	32,343	41,972	9,629
Medicare	148,662	135,123	169,916	34,793
Other Post-Employment Benefits	731,602	699,185	577,645	(121,540)
Retiree Medical Trust	12,591	13,972	19,407	5,435
Retirement 401 Plan	49,783	55,615	77,649	22,034
Retirement ADC	2,853,781	2,999,717	3,548,844	549,127
Retirement DROP	32,626	34,266	34,015	(251)
Risk Management Administration	178,474	158,369	193,160	34,791
Supplemental Pension Savings Plan	286,403	220,463	233,047	12,584
Unemployment Insurance	10,461	10,383	11,867	1,484
Workers' Compensation	500,199	442,351	357,990	(84,361)
<b>Fringe Benefits Subtotal</b>	<b>\$ 6,967,387</b>	<b>\$ 6,266,539</b>	<b>\$ 7,067,660</b>	<b>\$ 801,121</b>
<b>Total Personnel Expenditures</b>			<b>\$ 18,837,324</b>	

## Refuse Disposal Fund - Miramar Closure Fund

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Money and Prop	\$ 554,683	\$ 50,000	\$ 50,000	-
<b>Total</b>	<b>\$ 554,683</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>-</b>

## Solid Waste Management Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Collection Services	\$ -	\$ -	\$ 5,081,612	\$ 5,081,612
Environmental Services	-	-	1,065,755	1,065,755
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,147,367</b>	<b>\$ 6,147,367</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Collection Services	0.00	0.00	11.00	11.00
Environmental Services	0.00	0.00	5.00	5.00
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>16.00</b>	<b>16.00</b>

# Environmental Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>People's Ordinance Amendment Support</b> Addition of 5.00 FTE positions and ongoing and one-time non-personnel expenditures to provide contact center, administrative, and financial support to implement the amendment of the People's Ordinance.	5.00 \$	4,330,941 \$	-
<b>Restructure of Cost of Service Support</b> Restructure of 5.00 FTE positions and non-personnel expenditures from the General Fund to the Solid Waste Management Fund associated with the Cost of Service Study for the People's Ordinance (Measure B).	5.00	1,359,299	-
<b>People's Ordinance Amendment</b> Addition of 6.00 FTE positions and one-time non-personnel expenditures for customer support and container services to implement the amendment to the People's Ordinance.	6.00	457,127	-
<b>Total</b>	<b>16.00 \$</b>	<b>6,147,367 \$</b>	<b>-</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ -	\$ -	982,287 \$	982,287
Fringe Benefits	-	-	612,080	612,080
<b>PERSONNEL SUBTOTAL</b>	-	-	1,594,367	1,594,367
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ -	53,000 \$	53,000
Contracts & Services	-	-	3,500,000	3,500,000
<i>External Contracts &amp; Services</i>	-	-	3,500,000	3,500,000
Information Technology	-	-	1,000,000	1,000,000
<b>NON-PERSONNEL SUBTOTAL</b>	-	-	4,553,000	4,553,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>6,147,367 \$</b>	<b>6,147,367</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$ 63,360 - 76,360 \$	63,360
20001092	Assistant Environmental Services Director	0.00	0.00	1.00	49,246 - 269,958	159,602
20000119	Associate Management Analyst	0.00	0.00	2.00	80,424 - 97,203	160,848
20000303	Community Development Specialist 4	0.00	0.00	1.00	97,444 - 118,068	118,068
20001222	Program Manager	0.00	0.00	1.00	72,886 - 268,057	170,472
20000783	Public Information Clerk	0.00	0.00	3.00	46,777 - 56,281	140,331
20001032	Public Works Supervisor	0.00	0.00	1.00	79,146 - 95,825	79,146
20000015	Senior Management Analyst	0.00	0.00	1.00	88,289 - 106,773	106,773

# Environmental Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000970	Supervising Management Analyst	0.00	0.00	1.00	94,669 - 114,682	94,669
20001051	Utility Worker 1	0.00	0.00	3.00	43,905 - 52,211	131,715
20001053	Utility Worker 2	0.00	0.00	1.00	47,935 - 57,070	47,935
	Bilingual - Regular					2,912
	Budgeted Personnel					(293,544)
	Expenditure Savings					
<b>FTE, Salaries, and Wages Subtotal</b>		<b>0.00</b>	<b>0.00</b>	<b>16.00</b>		<b>\$ 982,287</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ -	\$ -	\$ 1,181	\$ 1,181
Flexible Benefits	-	-	198,516	198,516
Long-Term Disability	-	-	4,672	4,672
Medicare	-	-	18,500	18,500
Other Post-Employment Benefits	-	-	66,400	66,400
Retiree Medical Trust	-	-	2,888	2,888
Retirement 401 Plan	-	-	11,549	11,549
Retirement ADC	-	-	253,371	253,371
Risk Management Administration	-	-	22,224	22,224
Supplemental Pension Savings Plan	-	-	7,319	7,319
Unemployment Insurance	-	-	1,326	1,326
Workers' Compensation	-	-	24,134	24,134
<b>Fringe Benefits Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 612,080</b>	<b>\$ 612,080</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,594,367</b>	

# Environmental Services

## Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 2,209,295	\$ 2,267,086	\$ 2,228,069
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 2,209,295</b>	<b>\$ 2,267,086</b>	<b>\$ 2,228,069</b>
<b>REVENUE</b>			
Charges for Services	\$ 1,529,457	\$ 1,600,000	\$ 1,600,000
Revenue from Use of Money and Property	38,396	-	-
<b>TOTAL REVENUE</b>	<b>\$ 1,567,853</b>	<b>\$ 1,600,000</b>	<b>\$ 1,600,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 3,777,148</b>	<b>\$ 3,867,086</b>	<b>\$ 3,828,069</b>
<b>OPERATING EXPENSE</b>			
Supplies	\$ 1,306,959	\$ 1,750,000	\$ 1,750,000
Contracts & Services	152,282	150,000	150,000
Information Technology	50,821	51,659	50,868
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,510,062</b>	<b>\$ 1,951,659</b>	<b>\$ 1,950,868</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,510,062</b>	<b>\$ 1,951,659</b>	<b>\$ 1,950,868</b>
<b>BALANCE</b>	<b>\$ 2,267,086</b>	<b>\$ 1,915,427</b>	<b>\$ 1,877,201</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 3,777,148</b>	<b>\$ 3,867,086</b>	<b>\$ 3,828,069</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



# Environmental Services

## Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 21,118,646	\$ 23,852,224	\$ 16,402,231
Continuing Appropriation - CIP	16,814,400	22,298,150	29,698,150
Operating Reserve	4,090,000	4,087,614	4,087,614
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 42,023,046</b>	<b>\$ 50,237,988</b>	<b>\$ 50,187,995</b>
<b>REVENUE</b>			
Charges for Services	\$ 24,396,828	\$ 18,916,557	\$ 19,076,557
Fines Forfeitures and Penalties	2,812,157	2,133,103	2,633,103
Other Local Taxes	6,396,851	3,910,000	-
Other Revenue	962,659	130,000	120,000
Revenue from Other Agencies	481,377	550,000	550,000
Revenue from Use of Money and Property	1,476,733	611,100	611,100
Transfers In	834,231	1,000,000	1,000,000
<b>TOTAL REVENUE</b>	<b>\$ 37,360,835</b>	<b>\$ 27,250,760</b>	<b>\$ 23,990,760</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 79,383,881</b>	<b>\$ 77,488,748</b>	<b>\$ 74,178,755</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 716,250	\$ 10,000,000	-
<b>TOTAL CIP EXPENSE</b>	<b>\$ 716,250</b>	<b>\$ 10,000,000</b>	<b>-</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 6,258,774	\$ 7,420,570	\$ 8,734,472
Fringe Benefits	4,400,384	4,763,315	5,246,833
Supplies	1,621,953	1,555,637	1,360,780
Contracts & Services	14,395,119	12,026,936	12,355,337
Information Technology	454,172	624,579	656,316
Energy and Utilities	1,189,271	2,769,468	1,262,465
Other Expenses	58,773	22,500	22,500
Capital Expenditures	51,199	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 28,429,644</b>	<b>\$ 29,183,005</b>	<b>\$ 29,638,703</b>
<b>TOTAL EXPENSE</b>	<b>\$ 29,145,894</b>	<b>\$ 39,183,005</b>	<b>\$ 29,638,703</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 22,298,150	\$ 22,298,150	\$ 29,698,150
Operating Reserve	4,087,614	4,087,614	4,087,614
<b>TOTAL RESERVES</b>	<b>\$ 26,385,764</b>	<b>\$ 26,385,764</b>	<b>\$ 33,785,764</b>
<b>BALANCE</b>	<b>\$ 23,852,223</b>	<b>\$ 11,919,979</b>	<b>\$ 10,754,288</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 79,383,881</b>	<b>\$ 78,125,099</b>	<b>\$ 74,815,106</b>

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\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Environmental Services

## Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 7,890,695	\$ 2,793,247	\$ 14,038,730
Continuing Appropriation - CIP	20,343,390	22,052,183	17,952,183
Operating Reserve	6,060,000	6,054,385	6,054,385
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 34,294,085</b>	<b>\$ 30,899,816</b>	<b>\$ 38,045,299</b>
<b>REVENUE</b>			
Charges for Services	\$ 42,154,888	\$ 50,821,251	\$ 60,115,200
Fines Forfeitures and Penalties	15,205	1,500	1,500
Other Revenue	464,905	540,000	490,000
Revenue from Use of Money and Property	1,452,380	1,099,816	1,151,867
Transfers In	-	2,308,259	-
<b>TOTAL REVENUE</b>	<b>\$ 44,087,377</b>	<b>\$ 54,770,826</b>	<b>\$ 61,758,567</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 78,381,462</b>	<b>\$ 85,670,642</b>	<b>\$ 99,803,866</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 1,391,167	\$ 400,000	\$ 9,874,362
<b>TOTAL CIP EXPENSE</b>	<b>\$ 1,391,167</b>	<b>\$ 400,000</b>	<b>\$ 9,874,362</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 9,824,883	\$ 10,011,847	\$ 11,769,664
Fringe Benefits	6,967,387	6,266,539	7,067,660
Supplies	1,611,985	1,592,278	1,713,710
Contracts & Services	19,968,408	24,338,618	23,014,475
Information Technology	1,197,234	1,030,882	1,067,713
Energy and Utilities	2,163,743	2,016,488	2,350,971
Other Expenses	27,109	24,260	23,991
Transfers Out	2,423,582	1,000,000	3,920,000
Capital Expenditures	1,906,109	50,000	50,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 46,090,439</b>	<b>\$ 46,330,912</b>	<b>\$ 50,978,184</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 39	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 39</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 47,481,645</b>	<b>\$ 46,730,912</b>	<b>\$ 60,852,546</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 22,052,183	\$ 22,052,183	\$ 17,952,183
Operating Reserve	6,054,385	6,054,385	6,054,385
<b>TOTAL RESERVES</b>	<b>\$ 28,106,568</b>	<b>\$ 28,106,568</b>	<b>\$ 24,006,568</b>
<b>BALANCE</b>	<b>\$ 2,793,249</b>	<b>\$ 10,833,162</b>	<b>\$ 14,944,752</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 78,381,462</b>	<b>\$ 85,670,642</b>	<b>\$ 99,803,866</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Environmental Services

## Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 33,134,479	\$ 35,278,513	\$ 35,866,139
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 33,134,479</b>	<b>\$ 35,278,513</b>	<b>\$ 35,866,139</b>
REVENUE			
Revenue from Use of Money and Property	\$ 554,683	\$ 50,000	\$ 50,000
Transfers In	1,589,351	-	-
<b>TOTAL REVENUE</b>	<b>\$ 2,144,034</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 35,278,513</b>	<b>\$ 35,328,513</b>	<b>\$ 35,916,139</b>
<b>TOTAL EXPENSE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>BALANCE</b>	<b>\$ 35,278,513</b>	<b>\$ 35,328,513</b>	<b>\$ 35,916,139</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 35,278,513</b>	<b>\$ 35,328,513</b>	<b>\$ 35,916,139</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Environmental Services

## Revenue and Expense Statement (Non-General Fund)

Solid Waste Management Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
OPERATING EXPENSE			
Personnel Expenses	\$ -	\$ -	982,287
Fringe Benefits	-	-	612,080
Supplies	-	-	53,000
Contracts & Services	-	-	3,500,000
Information Technology	-	-	1,000,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>6,147,367</b>
<b>TOTAL EXPENSE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>6,147,367</b>
<b>BALANCE***</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(6,147,367)</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

\*\*\* The Solid Waste Management Fund is a new fund in the FY 2025 Proposed Budget. It currently reflects a negative beginning balance/ending balance and will be monitored throughout Fiscal Year 2025 to address negative balances.

# **Ethics Commission**



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# Ethics Commission



## Description

Founded in 2001, the Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics, campaign, and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal technical legal advice to persons within its jurisdiction, conducts live training sessions, administers online training programs, and proposes reforms to the City's ethics laws. The Commission provides training to City officials, including elected officials and unclassified City employees, as well as candidates, campaigns, political committees, and lobbyists. For more information, please visit the Ethics Commission's website at [www.sandiego.gov/ethics](http://www.sandiego.gov/ethics).

### ***The vision is:***

To advance the principles of open government, transparency, and an informed citizenry by monitoring and enforcing compliance with City ethics laws, including the timely disclosure of required financial information by candidates, political committees, lobbyists, and City Officials.

### ***The mission is:***

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local governmental ethics laws.

## Goals and Objectives

### ***Goal 1: Educate City officials, unclassified employees, City candidates, campaigns, and lobbyists about the City's governmental ethics laws***

- Provide prompt, informal advice regarding the City's ethics, campaign, and lobbying laws, by telephone, email, and in person
- Provide live and online training courses on the City's ethics, campaign, and lobbying laws for those within the Commission's jurisdiction, including City officials, unclassified employees, candidates, and lobbyists

# Ethics Commission

- Prepare and disseminate educational materials, such as fact sheets and manuals, to assist compliance with local laws
- Issue formal advisory opinions

**Goal 2: *Ensure compliance with the City's governmental ethics laws through audits and enforcement activities***

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate committees and ballot measure committees

**Goal 3: *Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption***

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval



## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>In Fiscal Year 2024: Increased Campaign Law Training for Candidates and Campaign Staffs - Commission staff offered and provided additional live training sessions and outreach to those seeking elective office and those working on their campaigns. This training advances the goal of empowering all who wish to run for elective office and their campaign staffs, by providing the best possible education regarding the City's campaign laws. The Commission's Education Program helps those who are new to the political process, as well as seasoned campaign officials who need a "refresher" course to avoid violating the law. The training works hand-in-hand with the Commission's "24/7" technical legal advice line, which candidates and campaign staff can call to seek individual advice before taking actions.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>No</b></p>
<p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>No</b>                  The adjustments are designed to ensure that the core principles of the office are maintained and supported, serving the needs of the regulatory community and the public at large. This includes the core goal of working to prevent corruption and the appearance of corruption in City government, and providing fair, prompt, and transparent regulation and enforcement of the City's ethics, campaign, and lobbying laws. Goals are to ensure that the public will not experience any loss of services during the transition between directors, and that the fair, just, and transparent practices of the office are maintained after the transition in leadership. The adjustment for a director's training period will also assist the successful applicant for the position, as it will help to ensure their success in the role.</p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Authorized Investigations - Time to Complete <sup>1</sup>	Percentage of authorized investigations completed within 180 calendar days	81%	89%	90%

# Ethics Commission

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Authorized Investigations - Time to Complete <sup>1</sup>	Percentage of authorized investigations completed within 360 calendar days	96%	100%	90%
Complaint Reviews	Percentage of complaints reviewed within 30 calendar days	100%	100%	100%
Legislative Updates	Percentage of educational materials updated within 30 days of legislative changes (both State and local)	100%	100%	100%
Technical Legal Assistance Response Time	Percentage of requests for technical legal assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours	100%	100%	100%

<sup>1</sup> Complex investigations affect these percentages.

# Ethics Commission

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	6.00	6.00	6.25	0.25
Personnel Expenditures	\$ 1,330,321	\$ 1,363,977	\$ 1,573,517	\$ 209,540
Non-Personnel Expenditures	119,851	232,089	241,563	9,474
<b>Total Department Expenditures</b>	<b>\$ 1,450,173</b>	<b>\$ 1,596,066</b>	<b>\$ 1,815,080</b>	<b>\$ 219,014</b>
<b>Total Department Revenue</b>	<b>\$ 11,555</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Ethics Commission	\$ 1,450,173	\$ 1,596,066	\$ 1,815,080	\$ 219,014
<b>Total</b>	<b>\$ 1,450,173</b>	<b>\$ 1,596,066</b>	<b>\$ 1,815,080</b>	<b>\$ 219,014</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Ethics Commission	6.00	6.00	6.25	0.25
<b>Total</b>	<b>6.00</b>	<b>6.00</b>	<b>6.25</b>	<b>0.25</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 205,585	\$ -
<b>Ethics Commission Director Succession Plan</b> Addition of 0.25 Ethics Commission Director to support interim succession planning period of three months.	0.25	35,876	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,959	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	2,915	-
<b>Support for Mobile Services</b> Addition of mobile services and equipment to support remote department operations.	0.00	2,600	-

# Ethics Commission

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reduction of Personnel Expenditures</b>	0.00	(31,921)	-
Reduction of personnel expenditures to meet the operational efficiency target.			
<b>Total</b>	<b>0.25</b>	<b>\$ 219,014</b>	<b>\$ -</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 786,757	\$ 837,964	\$ 1,011,060	173,096
Fringe Benefits	543,564	526,013	562,457	36,444
<b>PERSONNEL SUBTOTAL</b>	<b>1,330,321</b>	<b>1,363,977</b>	<b>1,573,517</b>	<b>209,540</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 5,147	\$ 9,107	\$ 7,757	(1,350)
Contracts & Services	61,321	174,214	174,023	(191)
<i>External Contracts &amp; Services</i>	<i>49,657</i>	<i>163,007</i>	<i>157,507</i>	<i>(5,500)</i>
<i>Internal Contracts &amp; Services</i>	<i>11,663</i>	<i>11,207</i>	<i>16,516</i>	<i>5,309</i>
Information Technology	47,635	43,768	46,683	2,915
Energy and Utilities	2,148	-	2,600	2,600
Other	3,600	5,000	10,500	5,500
<b>NON-PERSONNEL SUBTOTAL</b>	<b>119,851</b>	<b>232,089</b>	<b>241,563</b>	<b>9,474</b>
<b>Total</b>	<b>\$ 1,450,173</b>	<b>\$ 1,596,066</b>	<b>\$ 1,815,080</b>	<b>\$ 219,014</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 25	\$ -	\$ -	-
Fines Forfeitures and Penalties	11,530	-	-	-
<b>Total</b>	<b>\$ 11,555</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001220	Executive Director	1.00	1.00	1.25	\$ 72,886 - 268,057	\$ 293,759
20001234	Program Coordinator	1.00	1.00	0.00	36,814 - 214,004	-
20001222	Program Manager	4.00	4.00	5.00	72,886 - 268,057	749,222
	Adjust Budget To Approved Levels					(31,921)
<b>FTE, Salaries, and Wages Subtotal</b>		<b>6.00</b>	<b>6.00</b>	<b>6.25</b>		<b>\$ 1,011,060</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 63,857	\$ 9,633	\$ 9,706	73
Flexible Benefits	83,145	85,310	91,639	6,329
Long-Term Disability	4,013	2,960	3,826	866
Medicare	11,809	12,150	15,124	2,974
Other Post-Employment Benefits	34,386	34,134	25,937	(8,197)

# Ethics Commission

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Retiree Medical Trust	1,210	1,291	1,799	508
Retirement 401 Plan	4,730	5,168	7,195	2,027
Retirement ADC	307,247	344,943	373,663	28,720
Risk Management Administration	8,396	7,722	8,681	959
Supplemental Pension Savings Plan	18,889	19,266	19,412	146
Unemployment Insurance	1,015	957	1,086	129
Workers' Compensation	4,866	2,479	4,389	1,910
<b>Fringe Benefits Subtotal</b>	<b>\$ 543,564</b>	<b>\$ 526,013</b>	<b>\$ 562,457</b>	<b>\$ 36,444</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,573,517</b>	



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# **Fire and Lifeguard Facilities Fund**



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# Fire and Lifeguard Facilities Fund



## Description

The Fire and Lifeguard Facilities Fund was established as a Special Revenue Fund for the budgeting and administering of Fire and Lifeguard Facilities Projects. The fund includes the debt service payments and administrative fees of associated fire and lifeguard facilities. The source of funding for the Fire and Lifeguard Facilities Fund is Safety Sales Tax revenue, as authorized by Proposition 172, the Local Public Safety Protection and Improvement Act of 1993.



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# Fire and Lifeguard Facilities Fund

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,398,113	1,400,469	1,400,869	400
<b>Total Department Expenditures</b>	<b>\$ 1,398,113</b>	<b>\$ 1,400,469</b>	<b>\$ 1,400,869</b>	<b>\$ 400</b>
<b>Total Department Revenue</b>	<b>\$ 1,398,383</b>	<b>\$ 1,400,469</b>	<b>\$ 1,409,518</b>	<b>\$ 9,049</b>

## Fire and Lifeguard Facilities Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Fire and Lifeguard Facilities Fund	\$ 1,398,113	\$ 1,400,469	\$ 1,400,869	\$ 400
<b>Total</b>	<b>\$ 1,398,113</b>	<b>\$ 1,400,469</b>	<b>\$ 1,400,869</b>	<b>\$ 400</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ 400	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Revised Safety Sales Tax Revenue</b>	0.00	-	9,049
Adjustment to reflect revised safety sales tax revenue to support Fire and Lifeguard Facilities.			
<b>Total</b>	<b>0.00</b>	<b>\$ 400</b>	<b>\$ 9,049</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 1,944	\$ 2,300	\$ 2,300	-
<i>External Contracts &amp; Services</i>	1,944	1,700	1,700	-
<i>Internal Contracts &amp; Services</i>	-	600	600	-
Transfers Out	1,396,169	1,398,169	1,398,569	400
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,398,113</b>	<b>1,400,469</b>	<b>1,400,869</b>	<b>400</b>
<b>Total</b>	<b>\$ 1,398,113</b>	<b>\$ 1,400,469</b>	<b>\$ 1,400,869</b>	<b>\$ 400</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Money and Prop	\$ 2,214	\$ -	\$ -	-
Transfers In	1,396,169	1,400,469	1,409,518	9,049
<b>Total</b>	<b>\$ 1,398,383</b>	<b>\$ 1,400,469</b>	<b>\$ 1,409,518</b>	<b>\$ 9,049</b>

# Fire and Lifeguard Facilities Fund

## Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ (8,919)	\$ (8,648)	\$ (8,648)
Continuing Appropriation - CIP	11,876	-	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 2,958</b>	<b>\$ (8,648)</b>	<b>\$ (8,648)</b>
<b>REVENUE</b>			
Revenue from Use of Money and Property	\$ 2,214	\$ -	-
Transfers In	1,396,169	1,400,469	1,409,518
<b>TOTAL REVENUE</b>	<b>\$ 1,398,383</b>	<b>\$ 1,400,469</b>	<b>\$ 1,409,518</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,401,341</b>	<b>\$ 1,391,820</b>	<b>\$ 1,400,870</b>
<b>OPERATING EXPENSE</b>			
Contracts & Services	\$ 1,944	\$ 2,300	2,300
Transfers Out	1,396,169	1,398,169	1,398,569
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,398,113</b>	<b>\$ 1,400,469</b>	<b>\$ 1,400,869</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 11,876	\$ -	-
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 11,876</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,409,989</b>	<b>\$ 1,400,469</b>	<b>\$ 1,400,869</b>
<b>BALANCE</b>	<b>\$ (8,648)</b>	<b>\$ (8,648)</b>	<b>-</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,401,341</b>	<b>\$ 1,391,820</b>	<b>\$ 1,400,869</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# **Fire-Rescue**



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## Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 326 square miles with a resident population of 1.4 million, Fire-Rescue operates 51 fire stations, two fast response squads, an air operations base, two 911 communications centers, a training facility, nine permanent lifeguard stations, and 34 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, bomb squad, air operations, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

***The vision is:***

To be a recognized leader in safety services through strong leadership and professionalism, and the continuous improvement of operations and service delivery methods.

***The mission is:***

To provide the highest level of emergency/rescue services, hazard prevention, and safety education, while ensuring the protection of life, property, and the environment.

## Goals and Objectives

**Goal 1: *Rapidly respond to emergency situations***

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fires

**Goal 2: *Develop and retain a skilled, inclusive and equitable workforce***

- Recruit and retain a diverse applicant pool that reflects the communities we serve
- Support our workforce to grow and develop the skills needed to provide exceptional fire-rescue services

**Goal 3: *Support an environment of inclusivity and empowerment at all Fire-Rescue locations***

- Foster a culture where all people feel included in the fire-rescue environment
- Empower staff members to make continuous improvements in all areas of their work
- Provide staff with the resources and equipment they need to do their day to day work



## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Investments to adequately staff Fire, Lifeguard, and Administrative operations and maintain our facilities will address both external and internal disparities
- 10.00 FTE reimbursable positions for Community Risk Reduction (fire prevention)
- 5.88 FTE positions in the Lifeguard Division (Sergeant for recruitment, 2.00 LG IIs for La Jolla Shores, Advanced LG Academy)

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**No**

The Fire-Rescue Department's budget adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Rapidly respond to emergency situations 2. Develop and retain a skilled, inclusive, and equitable workforce. 3. Foster a culture and environment of inclusivity at all Fire-Rescue locations. Operations Budget Adjustment: Position requests 13.00 FTE Logistics Budget Adjustment: Position request 1.00 FTE Fire Prevention Budget Adjustment: Position requests 2.00 FTE Equity Lens Response: Non-Personnel Expenditure (NPE) needs include mandated (NFPA 1851) advanced cleaning and repair of Personal Protective Equipment (PPE). The NFPA mandated cleaning makes it safer for the entire workforce and public when exposed to previously soiled PPE. Staffing for the new Torrey Pines Fire Station will allow San Diego Fire-Rescue (SDFD) to rapidly respond to emergency situations for the diverse population at the University of California, San Diego (UCSD). Additionally, this UCSD staffing creates an equity opportunity to further diversify SDFD. The Logistics Fleet Liaison Captain will provide current employees a special assignment opportunity and a promotional opportunity. Current fire prevention staff are unable to perform all state-mandated (SB 1205) fire inspections. The addition of the prevention inspector and brush management FTE positions will provide the workforce with special assignment opportunities and benefit all neighborhoods within the city through additional fire prevention measures. The addition of the Battalion Chief to coordinate alternative energy emergencies will provide the workforce with a promotional opportunity, a special assignment opportunity, and make all neighborhoods safer with effective alternative energy emergency coordination and training.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Yes**

**\$2.9 million of \$8.2 million in General Fund budget adjustment requests address disparities that align with Tactical Equity Plan Goals, which includes: Addition of 14.00 FTE positions, including 12.00 FTE positions to staff the new Torrey Pines Fire Station, 1.00 Fire Prevention Inspector 2 to process permits and inspections for Petco Park games/events, 1.00 Battalion Chief to coordinate emergencies and training related to**

## Fire-Rescue

alternative energy sources, and \$500,000 in non-personnel expenditures for mandated advanced cleaning and repair of PPE.

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
911 calls answered within 15 seconds	Percentage of calls received that were answered by an operator within 15 seconds	95%	97%	95%
Percentage of first responder arrival within 6:30 minutes from dispatch <sup>1</sup>	Percentage of emergencies that have a first responder on scene in less than or equal to 6:30 minutes from the assignment of the unit.	74%	71%	90%
Percentage of State mandated inspections completed annually. <sup>2</sup>	Percentage of Health and Safety Code Sections 13146.2 and 13146.3 mandated inspections completed in the year	68%	57%	95%
Percentage of effective response force emergency on-time response arrival within 9:30 minutes	Percentage of effective fire force units that arrive on scene in less than or equal to 9:30 mins from the assignment of the unit.	86%	84%	90%
Ratio of fatal drownings to beach attendance at guarded beaches	Number of drownings (unintentional death caused by respiratory impairment from a non-medical submersion or immersion in the water) with lifeguards on duty, related to total estimated annual beach attendance.	0.3:18M	0:18M	0:18M
Percentage of defensible space inspections completed within 30 days of request	Percentage of Defensible Space Inspections completed (DSI) that comply with Section 4291 of the Public Resources Code or local vegetation management ordinances (SDMC 142.0412).	100%	100%	100%

<sup>1</sup> The Department's inability to meet response time goals is heavily influenced by an insufficient number of geographically distributed resources to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's Standards of Response Coverage Deployment was conducted in 2011, and updated in 2017, which identified communities where additional resources are needed to achieve compliance.

<sup>2</sup> The Department's inability to meet target is due to an increased volume of properties to be inspected in addition to unfilled positions.

# Fire-Rescue

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	1,381.00	1,407.88	1,440.38	32.50
Personnel Expenditures	\$ 299,095,695	\$ 310,232,620	\$ 311,935,471	\$ 1,702,851
Non-Personnel Expenditures	63,374,613	56,420,026	155,469,012	99,048,986
<b>Total Department Expenditures</b>	<b>\$ 362,470,309</b>	<b>\$ 366,652,646</b>	<b>\$ 467,404,483</b>	<b>\$ 100,751,837</b>
<b>Total Department Revenue</b>	<b>\$ 72,142,730</b>	<b>\$ 84,382,626</b>	<b>\$ 185,313,927</b>	<b>\$ 100,931,301</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Communications	\$ 25,706,371	\$ 26,250,160	\$ 26,127,638	\$ (122,522)
Community Risk Reduction	14,550,148	16,720,139	13,902,573	(2,817,566)
Emergency Medical Services-Fire	923,895	1,182,277	1,265,301	83,024
Emergency Operations	245,902,315	240,699,681	243,469,320	2,769,639
Employee Services	-	12,596,552	13,561,314	964,762
Fiscal Services	15,690,898	7,704,287	7,696,066	(8,221)
Lifeguard Services	33,617,497	33,059,151	31,691,301	(1,367,850)
Logistics	3,177,602	3,821,047	3,645,075	(175,972)
Special Operations	10,310,307	9,692,070	9,511,905	(180,165)
<b>Total</b>	<b>\$ 349,879,032</b>	<b>\$ 351,725,364</b>	<b>\$ 350,870,493</b>	<b>\$ (854,871)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Communications	82.00	82.00	81.00	(1.00)
Community Risk Reduction	55.00	66.00	67.00	1.00
Emergency Medical Services-Fire	1.00	2.00	3.00	1.00
Emergency Operations	970.00	954.00	955.00	1.00
Employee Services	0.00	31.00	50.38	19.38
Fiscal Services	40.00	26.00	26.00	0.00
Lifeguard Services	178.00	183.88	181.00	(2.88)
Logistics	10.00	13.00	13.00	0.00
Special Operations	26.00	26.00	26.00	0.00
<b>Total</b>	<b>1,362.00</b>	<b>1,383.88</b>	<b>1,402.38</b>	<b>18.50</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Overtime Adjustment</b>	0.00	\$ 2,951,160	\$ -
Addition of overtime expenditures associated with pending MOU labor negotiations.			

# Fire-Rescue

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Torrey Pines Fire Station Support</b> Addition of 12.00 FTE positions and non-personnel expenditures to support the operation of the new Torrey Pines Fire Station.	12.00	2,567,930	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,959,255	-
<b>Contractual Increases</b> Addition of non-personnel expenditures for required contractual obligations for existing services, including wellness services, helicopter maintenance and repair, and facilities maintenance.	0.00	1,266,697	-
<b>Personal Protective Equipment Advanced Cleaning/Repair</b> Addition of non-personnel expenditures for mandated advanced cleaning and repair of structural personal protective equipment.	0.00	500,000	-
<b>Employ and Empower Program Support</b> Addition of 10.38 Student Intern-Hourly and associated revenue to support the Employ and Empower Program.	10.38	412,401	412,401
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.88)	296,294	-
<b>Special Events Fire Prevention Inspector</b> Addition of 1.00 Fire Prevention Inspector 2 and associated revenue to process permits and inspections for Petco Park baseball games and special events.	1.00	234,413	234,413
<b>Grant-Funded Battalion Chief for Alternative Energy Sources</b> Addition of 1.00 Fire Battalion Chief and associated revenue to coordinate emergencies and training related to alternative energy sources.	1.00	228,077	228,077
<b>Transfer of Resource Access Program</b> Transfer of 1.00 Program Manager from the Office of the City Attorney to the Fire-Rescue Department associated with the Resource Access Program.	1.00	134,596	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	113,998	-
<b>False Alarm System Replacement</b> Addition of non-personnel expenditures and associated revenue to replace the false alarm tracking and billing system.	0.00	90,750	90,750

# Fire-Rescue

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Dispatch Operations Support</b> Addition of 1.00 Fire Dispatch Supervisor and 1.00 Fire Lead Dispatcher offset by the reduction of 3.00 FTE hourly Dispatcher positions to support dispatch operations.	(1.00)	(23,203)	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(130,323)	-
<b>Reduction of Recruitment Position</b> Reduction of 1.00 Firefighter 2 for recruitment support.	(1.00)	(159,741)	-
<b>Reduction of Training Logistics Position</b> Reduction of 1.00 Training Logistics Firefighter in the Training Division.	(1.00)	(289,191)	-
<b>Reduction of Cancer Health Coordinator Position</b> Reduction of 1.00 Fire Captain associated with the Cancer Awareness and Prevention Program.	(1.00)	(296,744)	-
<b>Elimination of One Fire Academy</b> Reduction of non-personnel expenditures associated with the elimination of one fire academy.	0.00	(431,234)	-
<b>Reduction in Wellness Services</b> Reduction of non-personnel expenditures for wellness services as a result of conducting wellness exams on a bi-annual basis.	0.00	(720,000)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(749,421)	-
<b>Reduction in Second Helicopter Staffing</b> Reduction of personnel and non-personnel expenditures associated with not staffing a second helicopter for six months.	0.00	(857,250)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(7,953,335)	(4,751,617)
<b>EMS Transfer to General Fund</b> Addition of one-time revenue associated with the transfer of fund balance from the Emergency Medical Services Fund to the General Fund.	0.00	-	6,064,807
<b>Petco Park Revenue</b> Addition of revenue associated with an increase in reimbursements for special event support at Petco Park.	0.00	-	271,718
<b>Safety Sales Tax Allocation</b> Adjustment to reflect revised Safety Sales Tax revenue associated with the Public Safety Services and Debt Services Fund.	0.00	-	76,388

# Fire-Rescue

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transient Occupancy Tax Transfer</b>	0.00	-	(623,577)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.			
<b>Revised Emergency Medical Services Fund Transfer</b>	0.00	-	(4,882,477)
Adjustment to reflect revised revenue associated with the Emergency Medical Services Fund transfer due to the change to the Alliance model.			
<b>Total</b>	<b>18.50</b>	<b>\$ (854,871)</b>	<b>\$ (2,879,117)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 165,879,466	\$ 173,598,432	\$ 186,285,376	\$ 12,686,944
Fringe Benefits	129,666,256	131,041,688	118,749,807	(12,291,881)
<b>PERSONNEL SUBTOTAL</b>	<b>295,545,722</b>	<b>304,640,120</b>	<b>305,035,183</b>	<b>395,063</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 5,847,740	\$ 5,798,961	\$ 5,580,949	\$ (218,012)
Contracts & Services	27,901,891	20,907,902	21,872,670	964,768
<i>External Contracts &amp; Services</i>	<i>13,434,450</i>	<i>8,049,577</i>	<i>7,441,074</i>	<i>(608,503)</i>
<i>Internal Contracts &amp; Services</i>	<i>14,467,441</i>	<i>12,858,325</i>	<i>14,431,596</i>	<i>1,573,271</i>
Information Technology	8,165,131	8,334,725	7,751,341	(583,384)
Energy and Utilities	7,114,788	7,897,642	7,800,127	(97,515)
Other	19,671	109,920	109,045	(875)
Transfers Out	400,000	15,174	15,174	-
Capital Expenditures	325,281	524,775	385,775	(139,000)
Debt	4,558,809	3,496,145	2,320,229	(1,175,916)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>54,333,310</b>	<b>47,085,244</b>	<b>45,835,310</b>	<b>(1,249,934)</b>
<b>Total</b>	<b>\$ 349,879,032</b>	<b>\$ 351,725,364</b>	<b>\$ 350,870,493</b>	<b>\$ (854,871)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 43,719,103	\$ 54,710,079	\$ 51,344,167	\$ (3,365,912)
Licenses and Permits	919,228	712,899	712,899	-
Other Revenue	67,825	8,229	8,229	-
Rev from Federal Agencies	518,331	-	-	-
Rev from Other Agencies	2,145,170	3,353,687	3,581,764	228,077
Transfers In	10,042,394	11,883,708	12,142,426	258,718
<b>Total</b>	<b>\$ 57,412,051</b>	<b>\$ 70,668,602</b>	<b>\$ 67,789,485</b>	<b>\$ (2,879,117)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	3.00	3.00	\$ 46,777 - 56,281	\$ 157,088
20000012	Administrative Aide 1	1.00	1.00	1.00	55,036 - 66,266	65,005
20000024	Administrative Aide 2	10.00	10.00	10.00	63,360 - 76,360	728,670
20000065	Air Operations Chief	1.00	1.00	1.00	113,610 - 137,467	137,467

# Fire-Rescue

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20001119	Assistant Fire Chief	2.00	2.00	2.00	96,395 - 365,173	500,366
20000075	Assistant Fire Marshal	0.00	2.00	2.00	113,610 - 137,467	274,934
20000076	Assistant Fire Marshal-Civilian	2.00	0.00	0.00	113,610 - 137,467	-
20001188	Assistant to the Fire Chief	1.00	0.00	0.00	72,886 - 268,057	-
20000119	Associate Management Analyst	4.00	4.00	5.00	80,424 - 97,203	389,019
20000539	Clerical Assistant 2	9.00	10.00	10.00	44,505 - 53,638	505,067
20000306	Code Compliance Officer	5.00	5.00	5.00	58,436 - 70,391	340,000
20000307	Code Compliance Supervisor	1.00	1.00	1.00	67,324 - 80,601	77,377
20001168	Deputy Director	0.00	1.00	1.00	72,886 - 268,057	210,080
20001189	Deputy Fire Chief	8.00	8.00	8.00	72,886 - 268,057	1,867,184
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20000446	Fire Battalion Chief	34.00	34.00	35.00	113,610 - 137,467	4,811,345
20000449	Fire Captain	249.00	251.00	253.00	92,789 - 112,341	27,816,355
20000450	Fire Captain-Metro Arson Strike Team	4.00	4.00	4.00	92,789 - 112,341	429,815
20001125	Fire Chief	1.00	1.00	1.00	96,395 - 365,173	328,229
20001242	Fire Dispatch Administrator	2.00	2.00	2.00	92,534 - 111,677	223,354
20000460	Fire Dispatcher	51.00	51.00	51.00	66,003 - 79,772	3,838,546
90000460	Fire Dispatcher - Hourly	3.00	3.00	0.00	66,003 - 79,772	-
20000510	Fire Dispatch Supervisor	7.00	7.00	8.00	79,974 - 96,520	772,160
20000454	Fire Engineer	232.00	232.00	235.00	79,768 - 96,450	22,131,732
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	79,768 - 96,450	289,347
20000457	Fire Fighter 2	391.00	393.00	398.00	67,413 - 81,349	30,430,090
20001245	Fire Fighter 3	84.00	84.00	83.00	70,762 - 85,405	7,074,046
20000066	Fire Helicopter Pilot	4.00	4.00	4.00	92,789 - 112,341	449,367
21000832	Fire Lead Dispatcher	0.00	0.00	1.00	72,586 - 87,743	87,743
20000475	Fire Prevention Inspector 2	31.00	39.00	40.00	79,768 - 96,450	3,693,679
20000476	Fire Prevention Inspector 2-Civilian	3.00	3.00	3.00	79,768 - 96,450	286,456
20000477	Fire Prevention Supervisor	2.00	4.00	4.00	92,789 - 112,341	410,260
20000478	Fire Prevention Supervisor-Civilian	2.00	2.00	2.00	92,789 - 112,341	224,682
21000432	Geographic Info Systems Analyst 2	1.00	1.00	1.00	81,997 - 99,082	99,082
21000275	Helicopter Mechanic	4.00	4.00	4.00	94,232 - 113,721	435,395
20000290	Information Systems Analyst 2	6.00	6.00	5.00	81,997 - 99,082	441,212
20000293	Information Systems Analyst 3	3.00	3.00	4.00	90,015 - 108,805	433,916
90000603	Lifeguard 1 - Hourly	53.00	55.88	53.00	50,378 - 60,507	3,206,871
20000606	Lifeguard 2	60.00	62.00	62.00	63,502 - 76,814	4,658,852
20000619	Lifeguard 3	27.00	27.00	27.00	69,992 - 84,656	2,253,418
20001232	Lifeguard Chief	1.00	1.00	1.00	72,886 - 268,057	233,398
20000604	Lifeguard Sergeant	24.00	25.00	25.00	80,496 - 97,323	2,433,075
20000622	Marine Mechanic	2.00	2.00	2.00	60,764 - 72,877	145,754
20000599	Marine Safety Captain	1.00	1.00	1.00	113,458 - 136,923	136,923
20000601	Marine Safety Lieutenant	6.00	6.00	6.00	92,456 - 111,613	669,678
20001196	Paramedic Coordinator	1.00	1.00	0.00	36,814 - 214,004	-



# Fire-Rescue

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000680	Payroll Specialist 2	6.00	6.00	6.00	54,075 - 65,305	375,791
20000173	Payroll Supervisor	1.00	1.00	1.00	62,027 - 75,071	75,071
20001234	Program Coordinator	1.00	1.00	2.00	36,814 - 214,004	275,390
20001222	Program Manager	3.00	3.00	4.00	72,886 - 268,057	602,202
20000760	Project Assistant	1.00	1.00	1.00	86,534 - 104,266	86,534
20000761	Project Officer 1	1.00	1.00	1.00	99,676 - 120,342	116,533
20000763	Project Officer 2	1.00	1.00	1.00	114,879 - 138,857	138,857
20000869	Senior Account Clerk	1.00	1.00	1.00	53,528 - 64,584	63,292
20000927	Senior Clerk/Typist	2.00	2.00	1.00	52,633 - 63,469	63,469
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	74,086 - 88,930	87,151
20000015	Senior Management Analyst	3.00	3.00	3.00	88,289 - 106,773	269,893
20000916	Senior Public Information Officer	1.00	1.00	1.00	84,026 - 101,535	101,535
90001146	Student Intern - Hourly	0.00	0.00	10.38	36,814 - 39,283	382,133
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Air Operations Pay					125,737
	Airport Transfer					60,814
	Annual Pump Testing					112,056
	Battalion Medical Off					131,628
	Bay Rescue Boat Operator					191,963
	Cert Pay					
	Bilingual Pay Fire					317,729
	Bilingual - Regular					93,184
	Breathing Apparatus Rep					59,602
	Budgeted Personnel					(9,147,929)
	Expenditure Savings					
	Cliff Rescue Inst Pay					46,533
	'D' Div Pay					142,076
	Dispatch Cert Pay					89,064
	Dispatcher Training					29,952
	Dive Team Pay					132,090
	Division Medical Officer					38,181
	Pay					
	Educational Incentive Pay					522,094
	Emergency Medical Tech					10,858,692
	EMS Specialty Pay					104,407
	Explosive Ord Sqd					123,008
	Fire Admin Assign					1,473,718
	Fire Boat Operator Cert Pay					123,032
	Hazardous Mat. Squad					277,633
	Hose Repair					120,191
	K-9 Handler Fire					27,792
	Ladder Repair					106,641
	Metro Arson Strike Team					31,317
	Night Shift Pay					9,213
	Overtime Budgeted					44,320,610
	Paramedic Pay					6,282,016
	Paramedic Recert Bonus					381,277

# Fire-Rescue

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	River Rescue Team-Part Time					226,220
	Shift Rotation Pay					109,588
	Sick Leave - Hourly					54,441
	Small Eq Repair					51,608
	Special Assignment Pay					141,948
	Standby Pay					11,057
	Star Team Paramedic					99,406
	Surf Boat Operator Cert Pay					100,448
	Termination Pay Annual Leave					748,439
	Unstaffed Aerial Vehicle Pay					5,617
	Urban Search & Rescue					298,282
	Vacation Pay In Lieu					727,525
<b>FTE, Salaries, and Wages Subtotal</b>		<b>1,362.00</b>	<b>1,383.88</b>	<b>1,402.38</b>		<b>\$ 186,285,376</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 7,646,477	\$ 1,168,766	\$ 1,196,047	\$ 27,281
Flexible Benefits	17,322,797	17,385,441	17,723,053	337,612
Insurance	3,064	-	-	-
Long-Term Disability	519,669	384,855	431,263	46,408
Medicare	2,370,945	1,877,099	2,699,001	821,902
Other Post-Employment Benefits	7,160,667	6,695,953	5,087,900	(1,608,053)
Retiree Health Contribution	630,599	-	-	-
Retiree Medical Trust	18,137	649,125	671,831	22,706
Retirement 401 Plan	65,823	83,873	94,075	10,202
Retirement ADC	80,728,596	89,957,382	78,389,631	(11,567,751)
Retirement DROP	356,630	388,054	349,939	(38,115)
Risk Management Administration	1,733,106	1,514,799	1,702,914	188,115
Supplemental Pension Savings Plan	1,285,813	989,133	1,012,177	23,044
Unemployment Insurance	133,965	124,288	122,303	(1,985)
Workers' Compensation	9,689,968	9,822,920	9,269,673	(553,247)
<b>Fringe Benefits Subtotal</b>	<b>\$ 129,666,256</b>	<b>\$ 131,041,688</b>	<b>\$ 118,749,807</b>	<b>\$ (12,291,881)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 305,035,183</b>	

## Fire/Emergency Medical Services Transport Program Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Emergency Medical Services	\$ 11,634,123	\$ 13,967,193	\$ 115,560,826	\$ 101,593,633
<b>Total</b>	<b>\$ 11,634,123</b>	<b>\$ 13,967,193</b>	<b>\$ 115,560,826</b>	<b>\$ 101,593,633</b>

# Fire-Rescue

## Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Emergency Medical Services	18.00	23.00	37.00	14.00
<b>Total</b>	<b>18.00</b>	<b>23.00</b>	<b>37.00</b>	<b>14.00</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>EMS Alliance Model</b> Addition of 14.00 FTE positions, non-personnel expenditures, and associated revenue to implement the Alliance Model for ambulance transportation services.	14.00	\$ 101,118,353	\$ 103,810,418
<b>EMS Transfer to General Fund</b> Addition of one-time transfer of fund balance from the Fire/Emergency Medical Services Fund to the General Fund.	0.00	6,064,807	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	459,434	-
<b>Increase in City Services Billed</b> Addition of non-personnel expenditures due to an increase in billable time to help support the new Alliance Model.	0.00	117,772	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(18,596)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(691,664)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(1,150,000)	-
<b>EMS Transfer to General Fund</b> Reduction of non-personnel expenditures associated with the transfer of fund balance from the Fire/Emergency Medical Services Fund to the General Fund.	0.00	(4,306,473)	-
<b>Total</b>	<b>14.00</b>	<b>\$ 101,593,633</b>	<b>\$ 103,810,418</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,898,364	\$ 3,401,763	\$ 4,601,895	\$ 1,200,132

# Fire-Rescue

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Fringe Benefits	1,467,118	1,993,074	2,087,508	94,434
<b>PERSONNEL SUBTOTAL</b>	<b>3,365,482</b>	<b>5,394,837</b>	<b>6,689,403</b>	<b>1,294,566</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 472,048	\$ 256,409	\$ 256,409	\$ -
Contracts & Services	3,253,068	2,378,995	101,788,324	99,409,329
<i>External Contracts &amp; Services</i>	<i>1,637,541</i>	<i>2,201,478</i>	<i>101,491,449</i>	<i>99,289,971</i>
<i>Internal Contracts &amp; Services</i>	<i>1,615,527</i>	<i>177,517</i>	<i>296,875</i>	<i>119,358</i>
Information Technology	215,148	278,781	260,185	(18,596)
Energy and Utilities	265	28,688	28,688	-
Other	-	42,710	42,710	-
Transfers Out	4,306,473	5,306,473	6,064,807	758,334
Capital Expenditures	21,640	280,300	430,300	150,000
<b>NON-PERSONNEL SUBTOTAL</b>	<b>8,268,641</b>	<b>8,572,356</b>	<b>108,871,423</b>	<b>100,299,067</b>
<b>Total</b>	<b>\$ 11,634,123</b>	<b>\$ 13,967,193</b>	<b>\$ 115,560,826</b>	<b>\$ 101,593,633</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 12,510,028	\$ 11,371,889	\$ 116,442,307	\$ 105,070,418
Other Revenue	213,302	409,235	109,235	(300,000)
Rev from Money and Prop	1,114,441	990,000	30,000	(960,000)
<b>Total</b>	<b>\$ 13,837,771</b>	<b>\$ 12,771,124</b>	<b>\$ 116,581,542</b>	<b>\$ 103,810,418</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	2.00	2.00	2.00	\$ 63,360 - 76,360	\$ 150,402
20000539	Clerical Assistant 2	0.00	2.00	2.00	44,505 - 53,638	89,010
20001189	Deputy Fire Chief	1.00	1.00	1.00	72,886 - 268,057	233,398
20000446	Fire Battalion Chief	1.00	1.00	2.00	113,610 - 137,467	274,934
20000449	Fire Captain	1.00	3.00	4.00	92,789 - 112,341	429,812
20000460	Fire Dispatcher	0.00	0.00	6.00	66,003 - 79,772	434,976
20000510	Fire Dispatch Supervisor	0.00	0.00	4.00	79,974 - 96,520	351,328
20000457	Fire Fighter 2	2.00	4.00	4.00	67,413 - 81,349	283,588
21000832	Fire Lead Dispatcher	0.00	0.00	2.00	72,586 - 87,743	159,544
20000496	Paramedic 2	6.00	4.00	4.00	57,741 - 81,349	278,180
20001222	Program Manager	2.00	2.00	2.00	72,886 - 268,057	333,522
20001126	Quality Management Coordinator	3.00	4.00	4.00	36,814 - 214,004	588,068
	Battalion Medical Off					5,617
	Bilingual Pay Fire					4,811
	Budgeted Personnel					(396,746)
	Expenditure Savings					
	Educational Incentive Pay					4,434
	Emergency Medical Tech					273,888
	Fire Admin Assign					90,928
	Night Shift Pay					47,296
	Overtime Budgeted					604,247
	Paramedic Pay					60,404

# Fire-Rescue

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					8,134
	Termination Pay Annual					80,844
	Leave					
	Vacation Pay In Lieu					26,448
<b>FTE, Salaries, and Wages Subtotal</b>		<b>18.00</b>	<b>23.00</b>	<b>37.00</b>		<b>\$ 4,601,895</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 45,371	\$ 23,413	\$ 20,140	\$ (3,273)
Flexible Benefits	222,220	372,975	445,381	72,406
Long-Term Disability	7,420	7,937	11,780	3,843
Medicare	26,915	37,389	53,730	16,341
Other Post-Employment Benefits	81,111	130,847	128,650	(2,197)
Retiree Health Contribution	3,953	-	-	-
Retiree Medical Trust	790	6,425	9,086	2,661
Retirement 401 Plan	1,774	8,675	19,085	10,410
Retirement ADC	931,969	1,190,731	1,135,150	(55,581)
Retirement DROP	16,026	20,409	25,153	4,744
Risk Management Administration	19,705	29,601	43,059	13,458
Supplemental Pension Savings Plan	54,356	60,847	57,221	(3,626)
Unemployment Insurance	1,902	2,640	3,336	696
Workers' Compensation	53,607	101,185	135,737	34,552
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,467,118</b>	<b>\$ 1,993,074</b>	<b>\$ 2,087,508</b>	<b>\$ 94,434</b>
<b>Total Personnel Expenditures</b>			<b>\$ 6,689,403</b>	

## Junior Lifeguard Program Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Fiscal Services	\$ -	\$ 5,026	\$ 5,026	\$ -
Lifeguard Services	957,153	955,063	968,138	13,075
<b>Total</b>	<b>\$ 957,153</b>	<b>\$ 960,089</b>	<b>\$ 973,164</b>	<b>\$ 13,075</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Lifeguard Services	1.00	1.00	1.00	0.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>

# Fire-Rescue

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00 \$	13,222 \$	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Support for Information Technology</b>	0.00	61	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
<b>Non-Discretionary Adjustment</b>	0.00	(208)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Total</b>	<b>0.00 \$</b>	<b>13,075 \$</b>	<b>-</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 89,784	\$ 95,034	\$ 101,858	6,824
Fringe Benefits	94,708	102,629	109,027	6,398
<b>PERSONNEL SUBTOTAL</b>	<b>184,492</b>	<b>197,663</b>	<b>210,885</b>	<b>13,222</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 38,878	\$ 56,000	\$ 56,000	-
Contracts & Services	732,026	699,719	699,511	(208)
<i>External Contracts &amp; Services</i>	26,234	27,100	27,100	-
<i>Internal Contracts &amp; Services</i>	705,792	672,619	672,411	(208)
Information Technology	1,539	1,524	1,585	61
Energy and Utilities	219	183	183	-
Capital Expenditures	-	5,000	5,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>772,662</b>	<b>762,426</b>	<b>762,279</b>	<b>(147)</b>
<b>Total</b>	<b>\$ 957,153</b>	<b>\$ 960,089</b>	<b>\$ 973,164</b>	<b>\$ 13,075</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 892,908	\$ 942,900	\$ 942,900	-
<b>Total</b>	<b>\$ 892,908</b>	<b>\$ 942,900</b>	<b>\$ 942,900</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$ 80,096 - 96,832	96,832
	Vacation Pay In Lieu					5,026
<b>FTE, Salaries, and Wages Subtotal</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>		<b>\$ 101,858</b>

# Fire-Rescue

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 839	\$ 900	\$ 968	68
Flexible Benefits	10,019	9,977	9,977	-
Long-Term Disability	443	318	355	37
Medicare	1,441	1,305	1,404	99
Other Post-Employment Benefits	5,950	5,689	4,150	(1,539)
Retirement ADC	68,596	77,407	84,205	6,798
Risk Management Administration	1,482	1,287	1,389	102
Supplemental Pension Savings Plan	5,396	5,445	5,858	413
Unemployment Insurance	110	103	101	(2)
Workers' Compensation	432	198	620	422
<b>Fringe Benefits Subtotal</b>	<b>\$ 94,708</b>	<b>\$ 102,629</b>	<b>\$ 109,027</b>	<b>\$ 6,398</b>
<b>Total Personnel Expenditures</b>			<b>\$ 210,885</b>	

# Fire-Rescue

## Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 631,390	\$ 2,835,038	\$ 4,036,427
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 631,390</b>	<b>\$ 2,835,038</b>	<b>\$ 4,036,427</b>
<b>REVENUE</b>			
Charges for Services	\$ 12,510,028	\$ 11,371,889	\$ 116,442,307
Other Revenue	213,302	409,235	109,235
Revenue from Use of Money and Property	1,114,441	990,000	30,000
<b>TOTAL REVENUE</b>	<b>\$ 13,837,771</b>	<b>\$ 12,771,124</b>	<b>\$ 116,581,542</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 14,469,161</b>	<b>\$ 15,606,162</b>	<b>\$ 120,617,969</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 1,898,364	\$ 3,401,763	\$ 4,601,895
Fringe Benefits	1,467,118	1,993,074	2,087,508
Supplies	472,048	256,409	256,409
Contracts & Services	3,253,068	2,378,995	101,788,324
Information Technology	215,148	278,781	260,185
Energy and Utilities	265	28,688	28,688
Other Expenses	-	42,710	42,710
Transfers Out	4,306,473	5,306,473	6,064,807
Capital Expenditures	21,640	280,300	430,300
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 11,634,123</b>	<b>\$ 13,967,193</b>	<b>\$ 115,560,826</b>
<b>TOTAL EXPENSE</b>	<b>\$ 11,634,123</b>	<b>\$ 13,967,193</b>	<b>\$ 115,560,826</b>
<b>BALANCE</b>	<b>\$ 2,835,038</b>	<b>\$ 1,638,969</b>	<b>\$ 5,057,143</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 14,469,161</b>	<b>\$ 15,606,162</b>	<b>\$ 120,617,969</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



# Fire-Rescue

## Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 902,443	\$ 728,198	\$ 650,432
Continuing Appropriation - CIP	205,038	268,487	243,487
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,107,481</b>	<b>\$ 996,685</b>	<b>\$ 893,919</b>
<b>REVENUE</b>			
Charges for Services	\$ 892,908	\$ 942,900	\$ 942,900
<b>TOTAL REVENUE</b>	<b>\$ 892,908</b>	<b>\$ 942,900</b>	<b>\$ 942,900</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 2,000,389</b>	<b>\$ 1,939,585</b>	<b>\$ 1,836,819</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 23,105	\$ -	\$ -
<b>TOTAL CIP EXPENSE</b>	<b>\$ 23,105</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 89,784	\$ 95,034	\$ 101,858
Fringe Benefits	94,708	102,629	109,027
Supplies	38,878	56,000	56,000
Contracts & Services	732,026	699,719	699,511
Information Technology	1,539	1,524	1,585
Energy and Utilities	219	183	183
Capital Expenditures	-	5,000	5,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 957,153</b>	<b>\$ 960,089</b>	<b>\$ 973,164</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 23,446	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 23,446</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,003,704</b>	<b>\$ 960,089</b>	<b>\$ 973,164</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 268,487	\$ 268,487	\$ 243,487
<b>TOTAL RESERVES</b>	<b>\$ 268,487</b>	<b>\$ 268,487</b>	<b>\$ 243,487</b>
<b>BALANCE</b>	<b>\$ 728,198</b>	<b>\$ 711,009</b>	<b>\$ 620,168</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 2,000,389</b>	<b>\$ 1,939,585</b>	<b>\$ 1,836,819</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



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# **Gas Tax Fund**



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### Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline, diesel and a use fuel tax on other types of fuels. The current total State Excise Tax on gasoline is 43.2 cents per gallon and 19.6 cents per gallon on diesel. The City's share of gas tax revenue is based on a formula that accounts for vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Road Maintenance and Rehabilitation Fund collects revenue from an additional 14.7 cent per gallon tax on gasoline and 24.5 cent a gallon tax on diesel, in addition to a transportation improvement fee on new vehicles and \$100 vehicle registration on zero emission vehicles. Receipt of these funds are dependent on the City meeting State mandated minimum road funding standards.

The Gas Tax funds the maintenance of streetlights, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way. Gas tax revenues have been allocated to support four departments: Transportation, Parks and Recreation, Economic Development, and Department of Finance. The revenue is primarily allocated to the Transportation Department for reimbursement of street maintenance services and traffic engineering.

The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Parks and Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Parks & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Department primarily manages the commercial MADs allocation, although it can include some mixed-use MADs.

Additionally, the Department of Finance is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.

# Gas Tax Fund

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	45,588,229	68,842,090	73,547,761	4,705,671
<b>Total Department Expenditures</b>	<b>\$ 45,588,229</b>	<b>\$ 68,842,090</b>	<b>\$ 73,547,761</b>	<b>\$ 4,705,671</b>
<b>Total Department Revenue</b>	<b>\$ 67,049,070</b>	<b>\$ 73,584,746</b>	<b>\$ 73,547,761</b>	<b>\$ (36,985)</b>

## Gas Tax Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Gas Tax Fund	\$ 29,850,622	\$ 34,717,087	\$ 38,218,843	\$ 3,501,756
<b>Total</b>	<b>\$ 29,850,622</b>	<b>\$ 34,717,087</b>	<b>\$ 38,218,843</b>	<b>\$ 3,501,756</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Adjustments to Gas Tax Allocations</b>	0.00	\$ 3,491,709	\$ (1,240,900)
Adjustment to non-personnel expenditures and revenue due to revised State of California Gas Tax projections.			
<b>Non-Discretionary Adjustment</b>	0.00	10,047	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Total</b>	<b>0.00</b>	<b>\$ 3,501,756</b>	<b>\$ (1,240,900)</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 9,596	\$ 9,000	\$ 12,000	\$ 3,000
Contracts & Services	9,652,420	8,447,289	11,442,038	2,994,749
<i>External Contracts &amp; Services</i>	2,770,881	2,508,962	4,352,556	1,843,594
<i>Internal Contracts &amp; Services</i>	6,881,539	5,938,327	7,089,482	1,151,155
Energy and Utilities	189,212	243,800	253,835	10,035
Transfers Out	19,999,394	26,016,998	26,510,970	493,972
<b>NON-PERSONNEL SUBTOTAL</b>	<b>29,850,622</b>	<b>34,717,087</b>	<b>38,218,843</b>	<b>3,501,756</b>
<b>Total</b>	<b>\$ 29,850,622</b>	<b>\$ 34,717,087</b>	<b>\$ 38,218,843</b>	<b>\$ 3,501,756</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Local Taxes	\$ 35,102,175	\$ 39,437,623	\$ 38,196,188	\$ (1,241,435)
Other Revenue	297	-	-	-
Rev from Money and Prop	95,445	22,120	22,655	535
<b>Total</b>	<b>\$ 35,197,917</b>	<b>\$ 39,459,743</b>	<b>\$ 38,218,843</b>	<b>\$ (1,240,900)</b>

# Gas Tax Fund

## Prop 42 Replacement - Transportation Relief Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Prop 42 Replacement - Transportation Relief Fund	\$ -	\$ -	\$ -	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ (420)	\$ -	\$ -	-
Fringe Benefits	(474)	-	-	-
<b>PERSONNEL SUBTOTAL</b>	<b>(894)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 894	\$ -	\$ -	-
<i>Internal Contracts &amp; Services</i>	894	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>894</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ (4)	\$ -	\$ -	-
Flexible Benefits	(43)	-	-	-
Long-Term Disability	(1)	-	-	-
Medicare	(7)	-	-	-
Other Post-Employment Benefits	(16)	-	-	-
Retirement ADC	(365)	-	-	-
Risk Management Administration	(3)	-	-	-
Supplemental Pension Savings Plan	(32)	-	-	-
Unemployment Insurance	-	-	-	-
Workers' Compensation	(2)	-	-	-
<b>Fringe Benefits Subtotal</b>	<b>\$ (473)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Personnel Expenditures</b>	<b>(473)</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Road Maintenance and Rehabilitation Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Road Maintenance and Rehabilitation Fund	\$ 15,737,606	\$ 34,125,003	\$ 35,328,918	\$ 1,203,915
<b>Total</b>	<b>\$ 15,737,606</b>	<b>\$ 34,125,003</b>	<b>\$ 35,328,918</b>	<b>\$ 1,203,915</b>

# Gas Tax Fund

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Road Maintenance and Rehabilitation Adjustment</b>	0.00 \$	1,203,915 \$	1,203,915
Adjustment to non-personnel expenditures and revenues due to revised State of California projections.			
<b>Total</b>	<b>0.00 \$</b>	<b>1,203,915 \$</b>	<b>1,203,915</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 420	\$ -	\$ -	-
Fringe Benefits	474	-	-	-
<b>PERSONNEL SUBTOTAL</b>	<b>894</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 15,736,713	\$ 34,125,003	\$ 35,328,918	\$ 1,203,915
<i>External Contracts &amp; Services</i>	<i>14,151,068</i>	<i>34,125,003</i>	<i>35,328,918</i>	<i>1,203,915</i>
<i>Internal Contracts &amp; Services</i>	<i>1,585,645</i>	<i>-</i>	<i>-</i>	<i>-</i>
<b>NON-PERSONNEL SUBTOTAL</b>	<b>15,736,713</b>	<b>34,125,003</b>	<b>35,328,918</b>	<b>1,203,915</b>
<b>Total</b>	<b>\$ 15,737,606</b>	<b>\$ 34,125,003</b>	<b>\$ 35,328,918</b>	<b>\$ 1,203,915</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Local Taxes	\$ 30,815,416	\$ 34,125,003	\$ 35,328,918	\$ 1,203,915
Rev from Money and Prop	1,035,737	-	-	-
<b>Total</b>	<b>\$ 31,851,153</b>	<b>\$ 34,125,003</b>	<b>\$ 35,328,918</b>	<b>\$ 1,203,915</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 4	\$ -	\$ -	-
Flexible Benefits	43	-	-	-
Long-Term Disability	1	-	-	-
Medicare	7	-	-	-
Other Post-Employment Benefits	16	-	-	-
Retirement ADC	365	-	-	-
Risk Management Administration	3	-	-	-
Supplemental Pension Savings Plan	32	-	-	-
Unemployment Insurance	-	-	-	-
Workers' Compensation	2	-	-	-
<b>Fringe Benefits Subtotal</b>	<b>\$ 473</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Personnel Expenditures</b>	<b>473</b>	<b>-</b>	<b>-</b>	<b>-</b>



# Gas Tax Fund

## Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 107,720	\$ 59,161	\$ 173,489
Continuing Appropriation - CIP	2,878,010	7,950,813	6,493,736
Continuing Appropriation - Operating	2,770,517	1,172,740	252,982
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 5,756,247</b>	<b>\$ 9,182,714</b>	<b>\$ 6,920,207</b>
<b>REVENUE</b>			
Other Local Taxes	\$ 35,102,175	\$ 39,437,623	\$ 38,196,188
Other Revenue	297	-	-
Revenue from Use of Money and Property	95,445	22,120	22,655
<b>TOTAL REVENUE</b>	<b>\$ 35,197,917</b>	<b>\$ 39,459,743</b>	<b>\$ 38,218,843</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 40,954,165</b>	<b>\$ 48,642,457</b>	<b>\$ 45,139,050</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 1,920,828	\$ 4,742,656	-
<b>TOTAL CIP EXPENSE</b>	<b>\$ 1,920,828</b>	<b>\$ 4,742,656</b>	<b>-</b>
<b>OPERATING EXPENSE</b>			
Supplies	\$ 9,596	\$ 9,000	\$ 12,000
Contracts & Services	9,652,420	8,447,289	11,442,036
Energy and Utilities	189,212	243,800	253,835
Transfers Out	19,999,394	26,016,998	26,510,970
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 29,850,622</b>	<b>\$ 34,717,087</b>	<b>\$ 38,218,843</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ -	\$ 1,990,000	\$ 2,900,000
Operating Expenditures	1,577,662	1,117,649	252,982
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 1,577,663</b>	<b>\$ 3,107,649</b>	<b>\$ 3,152,982</b>
<b>TOTAL EXPENSE</b>	<b>\$ 31,771,451</b>	<b>\$ 41,449,743</b>	<b>\$ 41,371,823</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 7,950,813	\$ 5,960,813	\$ 3,593,736
Continuing Appropriation - Operating	1,172,740	55,091	-
<b>TOTAL RESERVES</b>	<b>\$ 9,123,553</b>	<b>\$ 6,015,904</b>	<b>\$ 3,593,736</b>
<b>BALANCE</b>	<b>\$ 59,161</b>	<b>\$ 59,161</b>	<b>\$ 173,491</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 40,954,165</b>	<b>\$ 47,524,808</b>	<b>\$ 45,139,050</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Gas Tax Fund

## Revenue and Expense Statement (Non-General Fund)

Road Maintenance and Rehabilitation Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 1,098,203	\$ 785,313	\$ 579,041
Continuing Appropriation - CIP	25,514,413	11,654,521	1,593,570
Continuing Appropriation - Operating	29,667,290	46,093,727	56,260,271
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 56,279,907</b>	<b>\$ 58,533,561</b>	<b>\$ 58,432,882</b>
<b>REVENUE</b>			
Other Local Taxes	\$ 30,815,416	\$ 34,125,003	\$ 35,328,918
Revenue from Use of Money and Property	1,035,737	-	-
<b>TOTAL REVENUE</b>	<b>\$ 31,851,153</b>	<b>\$ 34,125,003</b>	<b>\$ 35,328,918</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 88,131,059</b>	<b>\$ 92,658,564</b>	<b>\$ 93,761,800</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 420	\$ -	\$ -
Fringe Benefits	474	-	-
Contracts & Services	15,736,713	34,125,003	35,328,918
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 15,737,606</b>	<b>\$ 34,125,003</b>	<b>\$ 35,328,918</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 13,859,892	\$ 5,000,000	\$ 1,593,570
Operating Expenditures	1,577,662	1,117,649	<del>7,590,980</del>
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 13,859,892</b>	<b>\$ 5,000,000</b>	<b>\$ 9,093,570</b>
<b>TOTAL EXPENSE</b>	<b>\$ 29,597,498</b>	<b>\$ 39,125,003</b>	<b>\$ 44,422,488</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 11,654,521	\$ 6,654,521	\$ -
Continuing Appropriation - Operating	46,093,727	46,093,727	48,760,271
<b>TOTAL RESERVES</b>	<b>\$ 57,748,248</b>	<b>\$ 52,748,248</b>	<b>\$ 48,760,271</b>
<b>BALANCE</b>	<b>\$ 785,313</b>	<b>\$ 785,313</b>	<b>\$ 579,041</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 88,131,059</b>	<b>\$ 92,658,564</b>	<b>\$ 93,761,800</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# **General Services**



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### Description

The Department of General Services provides City departments with comprehensive fleet and facilities management services, largely by providing a dependable fleet of over 4,500 motive vehicles and equipment and maintaining approximately 1,600 buildings and City facilities. For 2023, the Fleet Operations Division was ranked in the top 50 by Government Fleets Top 50 Leading Fleets Awards, 91st in the Top 100 Best Fleets in the Americas, and 26th in the NAFA Green Fleet Awards, Best Policies and Procedures NAFA Green Fleet. The Facilities Services Division provides a variety of maintenance, repair, modernization, and improvements to City facilities and for all asset owning departments including General Fund, with the focus on customer service.

The Department provides the core services listed below in support of the City and overall City operations.

- Repair and Maintenance of over 4,500 Motive Vehicles and Equipment
- Acquisition and Disposition Services for Motive Vehicles and Equipment
- Fuel System Management
- Telematics System Management
- 24 Hour Fuel Availability/Delivery
- 24 Hour Maintenance and Monitoring of 15 Fueling Locations
- 24 Hour Road Call Services
- Maintenance of 19 Car/Truck Wash Facilities
- Maintenance of a Citywide Rental Fleet, exceeding 100 motive vehicles and equipment Citywide
- Citywide Driver/Operator Training
- Citywide Metal Fabrication & Welding Services
- Asset Management, Maintenance and Repair Tracking, and Lifecycle Analysis
- Repair and Maintenance of approximately 1,600 City Facilities
- 24 Hour Emergency Facilities Response
- Support to Homelessness Shelter efforts
- Plumbing, electrical, HVAC, carpentry, roofing, locksmith, painting, and plastering services
- Custodial services at the City Administration Building, City Operations Building and the Central Library

# General Services

- Capital Improvements planning and repairs
- Elevator maintenance and repairs management
- Building fire alarm and suppression system repairs management
- Support to the City's Climate Action Plan

## ***The vision is:***

An award-winning Department recognized for its excellent customer service, safety, dependability, and environmentally sound initiatives.

## ***The mission is:***

Provide our customers with comprehensive fleet and facility management services by delivering environmentally sustainable, safe, equitable and dependable solutions.

## Goals and Objectives

### ***Goal 1: Provide quality fleet services efficiently and economically.***

- Prioritize Communities of Concern as we support the City's Zero Emissions Municipal Building Policy.

### ***Goal 2: Advance a Green Fleet and Sustainable Building program.***

- Continue to provide support for the Zero Emissions Building Program which will improve the overall conditions and functions of our facilities for all residents.
- Continuing to introduce electric vehicles into the City's Fleet in alignment with the Strategic Plan & Climate Action Plan.
- Install and prioritize Electrical and EV Infrastructure to support the City's fleet in Communities of Concern.

### ***Goal 3: Continue to develop a trained and certified team of professionals.***

- Recruit and maintain a skilled and professional workforce that is representative of the communities we serve.
- Promote professional certifications throughout all levels of the organization.

### ***Goal 4: Improve internal controls and accountability.***

- Continue to prioritize the implementation of Enterprise Asset Management systems and appropriate staffing to support ongoing improvements and roll out in order to improve facility conditions in Communities of Concern.
- Monitor costs associated with vehicle and facility repairs and maintenance to ensure their alignment with industry benchmarks.

### ***Goal 5: Provide quality, safe, equitable and reliable facility services.***

- Prioritize facility improvements in Communities of Concern.
- Prioritize capital projects in Communities of Concern.
- Continue to support the City's unsheltered population with maintenance and development of new shelters.

**Budget Equity Impact Statement**

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• Developing a maintenance action plan for all assets to ensure facilities repairs &amp; maintenance are funded and prioritized equally.</li> <li>• Reduction of greenhouse gas emissions in Communities of Concern via the Fleet Electrification and ZEMBOP programs.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i></p> <p><b>Unsure</b>            Facilities Services and Fleet Operations divisions continue to focus on core functions and balancing priorities with limited resources. Where the opportunity exists, known disparities are factored into operational decisions.</p>
<p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i></p> <p><b>Yes</b>            Facilities Services – The addition of positions for PUD support and the O&amp;M JOC Process may address disparities by hiring personnel to support a more diverse work force. These positions will also increase our ability to perform repairs and maintenance on projects in Communities of Concern. In addition, the Condition Assessment related adjustments addresses needs for repairs, maintenance, and replacements which include facilities in Communities of Concern. Contractual services related to the JOC and Condition Assessments may provide the City with opportunities to enlist minority owned businesses. Fleet Operations - The addition of positions for the EV Program and Systems Support may address a disparity by hiring personnel to support a more diverse work force. In addition, these positions will assist in distributing workloads that current staff has been performing beyond capacity. The related non-personnel expenses will allow Fleet Operations to provide services more efficiently and economically while advancing a green fleet and associated sustainable building program. Finally, adjustments related to contractual services may provide the City with opportunities to enlist minority owned businesses.</p>

**Key Performance Indicators**

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Facilities preventative maintenance <sup>1</sup>	Percentage of preventative maintenance compared to the total maintenance activities	12.5%	14.0%	70.0%
Time to complete medium priority Facilities work orders	Average number of days to complete a request for medium priority (routine) repairs	41	35	30
Availability of Priority 1 vehicles	Percentage of active Priority 1 vehicles that are currently available for use, and not currently out of service for repairs or maintenance	89.0%	82.1%	90.0%
Fleet electrification	Percentage of Fleet vehicles powered or supplemented by a stored or outside electric source (EV)	3.3%	4.6%	100.0%
Fleet greenhouse gas reduction	Greenhouse Gas reduction from municipal vehicles (metric tons)	15,389	17,502	19,788

<sup>1</sup> The overall goal of 70% is a result of incremental yearly goals starting in Fiscal Year 2024 and ending in Fiscal Year 2028. Assumptions include access to available resources, having an updated maintenance schedule in SAP, and developing an efficient strategy to support the Preventative Maintenance program.



# General Services

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	402.75	405.75	410.75	5.00
Personnel Expenditures	\$ 40,881,620	\$ 45,259,085	\$ 49,322,201	\$ 4,063,116
Non-Personnel Expenditures	105,431,875	127,604,541	128,445,801	841,260
<b>Total Department Expenditures</b>	<b>\$ 146,313,494</b>	<b>\$ 172,863,626</b>	<b>\$ 177,768,002</b>	<b>\$ 4,904,376</b>
<b>Total Department Revenue</b>	<b>\$ 148,033,939</b>	<b>\$ 146,559,291</b>	<b>\$ 151,145,785</b>	<b>\$ 4,586,494</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Facilities	\$ 24,807,627	\$ 26,076,632	\$ 24,919,495	\$ (1,157,137)
Facilities Services	149,423	841,818	(102,406)	(944,224)
<b>Total</b>	<b>\$ 24,957,050</b>	<b>\$ 26,918,450</b>	<b>\$ 24,817,089</b>	<b>\$ (2,101,361)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Facilities	177.50	179.50	185.50	6.00
Facilities Services	-	1.00	-	(1.00)
<b>Total</b>	<b>177.50</b>	<b>180.50</b>	<b>185.50</b>	<b>5.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,855,373	\$ -
<b>Public Utilities Support</b> Addition of 1.00 HVACR Technician, 1.00 Plumber, and 1.00 Electrician, and associated revenue, to support repair and maintenance activities for the Public Utilities Department.	3.00	347,962	347,962
<b>Citywide Facility Job Order Contracting</b> Addition of 1.00 Project Officer 1 and 1.00 Program Coordinator to support Citywide facility related Job Order Contracting processes for operations and maintenance activities.	2.00	229,837	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(1,347)	-

# General Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(69,937)	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(128,735)	-
<b>Operational Efficiency Reduction</b> Reduction of non-personnel expenditures for facilities maintenance and repairs to meet Citywide operational efficiency targets.	0.00	(538,369)	-
<b>One-Time Reductions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(750,000)	-
<b>General Services Materials and Contracts</b> Reduction of one-time non-personnel expenditures associated with repair and maintenance for electrical, HVAC, plumbing, carpentry, roofing, painting, and plastering, which will be supported in the Infrastructure Fund.	0.00	(3,046,145)	-
<b>Total</b>	<b>5.00</b>	<b>\$ (2,101,361)</b>	<b>\$ 347,962</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 9,515,382	\$ 11,049,310	\$ 12,884,260	\$ 1,834,950
Fringe Benefits	6,924,316	6,800,142	7,269,629	469,487
<b>PERSONNEL SUBTOTAL</b>	<b>16,439,697</b>	<b>17,849,452</b>	<b>20,153,889</b>	<b>2,304,437</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 2,835,433	\$ 2,869,146	\$ 470,421	\$ (2,398,725)
Contracts & Services	4,080,780	4,519,140	2,552,604	(1,966,536)
<i>External Contracts &amp; Services</i>	2,027,038	2,457,451	578,352	(1,879,099)
<i>Internal Contracts &amp; Services</i>	2,053,742	2,061,689	1,974,252	(87,437)
Information Technology	534,807	692,414	691,067	(1,347)
Energy and Utilities	543,261	572,735	565,189	(7,546)
Other	563	5,000	5,000	-
Capital Expenditures	111,947	-	-	-
Debt	410,562	410,563	378,919	(31,644)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>8,517,353</b>	<b>9,068,998</b>	<b>4,663,200</b>	<b>(4,405,798)</b>
<b>Total</b>	<b>\$ 24,957,050</b>	<b>\$ 26,918,450</b>	<b>\$ 24,817,089</b>	<b>\$ (2,101,361)</b>

# General Services

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 3,727,221	\$ 4,223,756	\$ 4,571,718	\$ 347,962
Other Revenue	4,697	-	-	-
<b>Total</b>	<b>\$ 3,731,917</b>	<b>\$ 4,223,756</b>	<b>\$ 4,571,718</b>	<b>\$ 347,962</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	2.00	\$ 46,777 - 56,281	\$ 112,562
20000012	Administrative Aide 1	1.00	1.00	1.00	55,036 - 66,266	62,611
20000024	Administrative Aide 2	1.00	1.00	1.00	63,360 - 76,360	63,360
20000242	Apprentice 2-Electrician (5 Yr)	2.00	2.00	2.00	72,742 - 85,571	145,484
20000246	Apprentice 2-HVACR Technician	1.00	0.00	0.00	70,772 - 89,668	-
20001140	Assistant Department Director	0.00	1.00	1.00	96,395 - 365,173	230,784
20000119	Associate Management Analyst	1.00	3.00	3.00	80,424 - 97,203	236,063
20000201	Building Maintenance Supervisor	10.00	10.00	10.00	96,438 - 116,670	1,161,112
20000205	Building Service Supervisor	2.00	2.00	2.00	61,722 - 74,634	148,148
20000224	Building Service Technician	20.00	20.00	20.00	44,527 - 53,026	1,021,955
20000202	Building Supervisor	4.00	4.00	4.00	53,659 - 64,409	244,614
20000234	Carpenter	15.00	15.00	15.00	64,059 - 76,644	1,082,047
20000235	Carpenter Supervisor	2.00	2.00	2.00	73,214 - 88,639	175,505
20000617	Construction Estimator	1.00	1.00	1.00	71,772 - 86,803	82,154
20000354	Custodian 2	17.50	17.50	17.50	38,711 - 46,054	757,627
20000355	Custodian 3	1.00	1.00	1.00	42,360 - 50,129	42,360
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	204,828
20000408	Electrician	13.00	13.00	14.00	74,556 - 89,489	1,194,901
20000413	Electrician Supervisor	1.00	1.00	1.00	85,840 - 103,774	103,344
20000500	Heating, Ventilation, and Air Conditioning Supervisor	2.00	2.00	2.00	94,594 - 114,431	228,862
20000833	HVACR Technician	14.00	15.00	16.00	82,213 - 98,646	1,490,173
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
20000613	Locksmith	2.00	2.00	2.00	59,100 - 70,657	129,757
20000667	Painter	20.00	19.00	19.00	55,582 - 66,812	1,206,090
20000668	Painter Supervisor	2.00	2.00	2.00	63,928 - 77,278	152,692
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	54,075
20000709	Plasterer	2.00	3.00	3.00	60,804 - 72,886	195,670
20000711	Plumber	12.00	12.00	13.00	72,755 - 87,328	1,111,411
20000713	Plumber Supervisor	1.00	1.00	1.00	83,766 - 101,267	101,267
20001234	Program Coordinator	1.00	1.00	2.00	36,814 - 214,004	275,390
20001222	Program Manager	1.00	1.00	1.00	72,886 - 268,057	173,710
20000761	Project Officer 1	3.00	3.00	3.00	99,676 - 120,342	349,422
20000763	Project Officer 2	0.00	0.00	1.00	114,879 - 138,857	132,627
20000842	Roofer	8.00	8.00	8.00	58,444 - 70,024	534,990
20000841	Roofing Supervisor	1.00	1.00	1.00	67,096 - 81,210	79,586
20000847	Safety Officer	1.00	1.00	1.00	80,086 - 96,743	96,743

# General Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	103,780 - 125,540	103,780
20000966	Senior HVACR Technician	7.00	7.00	7.00	86,310 - 103,594	718,942
20000826	Senior Locksmith	1.00	1.00	1.00	62,071 - 74,284	62,071
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Budgeted Personnel					(1,916,344)
	Expenditure Savings					
	Electrician Cert Pay					13,885
	Night Shift Pay					4,606
	Overtime Budgeted					151,504
	Standby Pay					34,200
	Termination Pay Annual					34,044
	Leave					
	Vacation Pay In Lieu					72,161
<b>FTE, Salaries, and Wages Subtotal</b>		<b>177.50</b>	<b>180.50</b>	<b>185.50</b>		<b>\$ 12,884,260</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 724,403	\$ 20,480	\$ 25,526	\$ 5,046
Flexible Benefits	1,764,231	1,859,247	2,119,460	260,213
Long-Term Disability	46,080	38,217	46,950	8,733
Medicare	149,705	157,296	186,283	28,987
Other Post-Employment Benefits	818,495	818,742	664,000	(154,742)
Retiree Medical Trust	17,004	20,112	25,120	5,008
Retirement 401 Plan	60,198	73,020	94,345	21,325
Retirement ADC	2,457,464	2,998,011	3,249,157	251,146
Retirement DROP	13,234	14,153	14,507	354
Risk Management Administration	199,138	185,328	222,240	36,912
Supplemental Pension Savings Plan	217,041	226,733	216,598	(10,135)
Unemployment Insurance	11,793	12,346	13,307	961
Workers' Compensation	445,530	376,457	392,136	15,679
<b>Fringe Benefits Subtotal</b>	<b>\$ 6,924,316</b>	<b>\$ 6,800,142</b>	<b>\$ 7,269,629</b>	<b>\$ 469,487</b>
<b>Total Personnel Expenditures</b>			<b>\$ 20,153,889</b>	

## Fleet Operations Operating Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Fleet Administration	\$ 23,086,022	\$ 24,145,545	\$ 25,070,461	\$ 924,916
Fleet Maintenance	42,218,871	44,770,597	45,757,430	986,833
Vehicle Acquisition	724,202	809,975	542,162	(267,813)
<b>Total</b>	<b>\$ 66,029,095</b>	<b>\$ 69,726,117</b>	<b>\$ 71,370,053</b>	<b>\$ 1,643,936</b>

# General Services

## Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Fleet Administration	38.00	40.00	40.00	0.00
Fleet Maintenance	180.25	179.25	179.25	0.00
Vehicle Acquisition	7.00	6.00	6.00	0.00
<b>Total</b>	<b>225.25</b>	<b>225.25</b>	<b>225.25</b>	<b>0.00</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<p><b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.</p>	0.00	\$ 1,758,679	\$ -
<p><b>Support for Fuel Expenditures</b> Adjustment of non-personnel expenditure and revenue associated with a change in the cost of fuel.</p>	0.00	810,137	884,455
<p><b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department’s direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.</p>	0.00	610,547	-
<p><b>Fleet Focus Software</b> Addition of non-personnel expenditures to support Fleet Focus upgrades specific to vehicle repair and diagnostics.</p>	0.00	255,508	-
<p><b>Kearny Mesa Repair Facility</b> Addition of non-personnel expenditures, including security and janitorial contracts as well as permitting fees to support the maintenance and operations of the new Kearny Mesa Repair Facility.</p>	0.00	225,000	-
<p><b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.</p>	0.00	94,927	-
<p><b>Operational Efficiency</b> Reduction of non-personnel expenditures shifting to lower-cost parts (non-original equipment manufacturer parts) for out-of-warranty vehicles.</p>	0.00	(218,350)	-
<p><b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.</p>	0.00	(431,038)	(3,625,221)
<p><b>Assignment Fee Rate Relief</b> Reduction of one-time non-personnel expenditures due to a pause of Assignment Fee charges for the Fleet Operations Operating Fund.</p>	0.00	(652,474)	-

# General Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Fuel Reduction</b> Reduction of non-personnel expenditures and associated revenue for fuel related to the education and enforcement of the City's vehicle anti-idling policy.	0.00	(809,000)	(873,484)
<b>Usage Fees</b> Adjustment to reflect revised usage fee projections.	0.00	-	6,536,694
<b>Interest on Pooled Investments</b> Adjustment to reflect revised interest revenue projections.	0.00	-	(100,000)
<b>Total</b>	<b>0.00</b>	<b>\$ 1,643,936</b>	<b>\$ 2,822,444</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 14,147,452	\$ 16,318,089	\$ 18,165,691	\$ 1,847,602
Fringe Benefits	10,293,886	11,091,544	11,002,621	(88,923)
<b>PERSONNEL SUBTOTAL</b>	<b>24,441,338</b>	<b>27,409,633</b>	<b>29,168,312</b>	<b>1,758,679</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 16,781,722	\$ 16,167,456	\$ 15,937,556	\$ (229,900)
Contracts & Services	5,971,957	5,448,592	5,400,053	(48,539)
<i>External Contracts &amp; Services</i>	<i>3,998,339</i>	<i>4,104,088</i>	<i>4,371,135</i>	<i>267,047</i>
<i>Internal Contracts &amp; Services</i>	<i>1,973,618</i>	<i>1,344,504</i>	<i>1,028,918</i>	<i>(315,586)</i>
Information Technology	1,972,576	2,222,138	2,548,346	326,208
Energy and Utilities	16,800,068	18,471,898	18,255,786	(216,112)
Other	5,300	6,400	5,000	(1,400)
Capital Expenditures	56,134	-	55,000	55,000
<b>NON-PERSONNEL SUBTOTAL</b>	<b>41,587,756</b>	<b>42,316,484</b>	<b>42,201,741</b>	<b>(114,743)</b>
<b>Total</b>	<b>\$ 66,029,095</b>	<b>\$ 69,726,117</b>	<b>\$ 71,370,053</b>	<b>\$ 1,643,936</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 61,990,690	\$ 71,173,727	\$ 74,162,816	\$ 2,989,089
Other Revenue	42,716	38,349	40,000	1,651
Rev from Money and Prop	86,699	140,000	-	(140,000)
Transfers In	-	28,296	-	(28,296)
<b>Total</b>	<b>\$ 62,120,106</b>	<b>\$ 71,380,372</b>	<b>\$ 74,202,816</b>	<b>\$ 2,822,444</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	2.00	\$ 46,777 - 56,281	\$ 112,562
20000024	Administrative Aide 2	1.00	1.00	2.00	63,360 - 76,360	149,230
20000254	Apprentice 2-Fleet Technician	1.00	1.00	1.00	61,436 - 77,847	61,436
20000443	Assistant Fleet Technician	27.00	27.00	28.00	59,063 - 70,391	1,883,504
21000175	Assistant Trainer	1.00	0.00	0.00	64,593 - 78,496	-

# General Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000119	Associate Management Analyst	2.00	2.00	2.00	80,424 - 97,203	158,262
21000754	Auto Parts Stock Clerk	0.00	1.00	9.00	40,550 - 48,962	401,908
20000193	Body and Fender Mechanic	5.00	5.00	5.00	63,841 - 76,557	382,785
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	259,449
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	210,080
20000426	Equipment Operator 1	0.00	0.00	1.00	52,917 - 63,382	52,917
20000430	Equipment Operator 2	1.00	1.00	1.00	62,115 - 74,284	62,115
20000438	Equipment Painter	2.00	2.00	2.00	63,841 - 76,557	153,114
20000433	Equipment Trainer	2.00	3.00	3.00	64,190 - 77,605	232,815
21000191	Fleet Attendant	2.00	2.00	1.00	42,779 - 50,863	50,863
20000774	Fleet Manager	5.00	5.00	5.00	114,296 - 138,432	679,184
20000183	Fleet Parts Buyer	6.00	6.00	5.00	60,236 - 72,952	334,102
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	1.00	70,996 - 86,355	76,241
20000062	Fleet Repair Supervisor	10.00	10.00	10.00	96,967 - 117,386	1,151,023
21000195	Fleet Team Leader	11.00	11.00	11.00	80,735 - 99,072	1,065,369
20000420	Fleet Technician	89.25	89.25	89.25	71,556 - 85,840	7,341,577
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
20000618	Machinist	1.00	1.00	1.00	66,397 - 79,506	66,397
20000439	Master Fleet Technician	16.00	16.00	16.00	77,019 - 92,243	1,411,336
20000620	Metal Fabrication Services Supervisor	0.00	1.00	1.00	86,332 - 104,535	86,332
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	75,093 - 90,810	181,620
20000445	Motive Service Technician	2.00	2.00	1.00	45,707 - 54,752	54,752
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	53,638
20001234	Program Coordinator	2.00	1.00	0.00	36,814 - 214,004	-
20001222	Program Manager	2.00	2.00	3.00	72,886 - 268,057	509,549
20001042	Safety and Training Manager	0.00	1.00	1.00	92,310 - 111,878	107,621
20000847	Safety Officer	1.00	1.00	1.00	80,086 - 96,743	96,743
20000015	Senior Management Analyst	1.00	1.00	1.00	88,289 - 106,773	106,773
20000951	Stock Clerk	9.00	8.00	0.00	40,550 - 48,962	-
20000955	Storekeeper 1	4.00	4.00	4.00	46,712 - 56,019	216,693
20000970	Supervising Management Analyst	2.00	2.00	2.00	94,669 - 114,682	229,364
20001041	Training Supervisor	1.00	1.00	1.00	82,079 - 99,229	82,079
20001058	Welder	10.00	9.00	9.00	63,841 - 76,557	674,937
	ASE Cert					87,672
	ASE Master Cert					50,960
	Budgeted Personnel Expenditure Savings					(2,001,613)
	Class B					73,060
	Collison Repair Cert					1,664
	Exceptional Performance Pay-Classified					3,000
	Night Shift Pay					234,011
	Other Certification Pays					9,261
	Overtime Budgeted					690,000

# General Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Plant/Tank Vol Cert Pay					23,430
	Standby Pay					20,674
	Termination Pay Annual Leave					65,552
	Vacation Pay In Lieu					91,925
	Welding Certification					10,920
<b>FTE, Salaries, and Wages Subtotal</b>		<b>225.25</b>	<b>225.25</b>	<b>225.25</b>		<b>\$ 18,165,691</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 751,516	\$ 34,984	\$ 26,163	\$ (8,821)
Flexible Benefits	2,485,723	2,648,843	2,802,614	153,771
Insurance	983	-	-	-
Long-Term Disability	60,911	53,042	61,676	8,634
Medicare	207,148	224,076	251,084	27,008
Other Post-Employment Benefits	1,029,754	1,093,710	814,438	(279,272)
Retiree Medical Trust	19,530	22,183	27,227	5,044
Retirement 401 Plan	70,147	82,975	99,018	16,043
Retirement ADC	3,973,399	5,279,317	5,117,570	(161,747)
Retirement DROP	46,922	52,790	58,784	5,994
Risk Management Administration	250,684	247,426	272,591	25,165
Supplemental Pension Savings Plan	425,932	443,635	466,336	22,701
Unemployment Insurance	15,577	17,000	17,464	464
Workers' Compensation	955,659	891,563	987,656	96,093
<b>Fringe Benefits Subtotal</b>	<b>\$ 10,293,886</b>	<b>\$ 11,091,544</b>	<b>\$ 11,002,621</b>	<b>\$ (88,923)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 29,168,312</b>	

## Fleet Operations Replacement Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Fleet Administration	\$ 119	\$ -	\$ -	\$ -
Fleet Maintenance	107,219	-	-	-
Vehicle Acquisition	55,220,012	76,219,059	81,580,860	5,361,801
<b>Total</b>	<b>\$ 55,327,350</b>	<b>\$ 76,219,059</b>	<b>\$ 81,580,860</b>	<b>\$ 5,361,801</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Vehicle Acquisitions</b>	0.00	\$ 6,400,898	\$ -
Addition of non-personnel expenditures to support the purchase of vehicle replacements based on the Vehicle Replacement Schedule.			



# General Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	(1,039,097)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Revised Fleet Assignment Fee Revenue</b>	0.00	-	2,068,562
Adjustment to reflect revised revenue projections associated with assignment fees for vehicle equipment.			
<b>Revised Fleet Assignment Fee Revenue Due to Rate Relief</b>	0.00	-	(652,474)
Adjustment to reflect revised revenue projections for assignment fees as a result of the rate relief provided to Fleet Operations Operating Fund.			
<b>Total</b>	<b>0.00</b>	<b>\$ 5,361,801</b>	<b>\$ 1,416,088</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 363	\$ -	\$ -	-
Fringe Benefits	221	-	-	-
<b>PERSONNEL SUBTOTAL</b>	<b>585</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 859,353	\$ -	\$ -	-
Contracts & Services	178,681	-	-	-
<i>External Contracts &amp; Services</i>	2,848	-	-	-
<i>Internal Contracts &amp; Services</i>	175,833	-	-	-
Capital Expenditures	40,215,075	58,251,465	64,652,363	6,400,898
Debt	14,073,657	17,967,594	16,928,497	(1,039,097)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>55,326,765</b>	<b>76,219,059</b>	<b>81,580,860</b>	<b>5,361,801</b>
<b>Total</b>	<b>\$ 55,327,350</b>	<b>\$ 76,219,059</b>	<b>\$ 81,580,860</b>	<b>\$ 5,361,801</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 60,455,570	\$ 44,625,163	\$ 46,041,251	1,416,088
Other Revenue	21,726,346	26,330,000	26,330,000	-
<b>Total</b>	<b>\$ 82,181,917</b>	<b>\$ 70,955,163</b>	<b>\$ 72,371,251</b>	<b>\$ 1,416,088</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Flexible Benefits	\$ 89	\$ -	\$ -	-
Long-Term Disability	1	-	-	-
Medicare	13	-	-	-
Other Post-Employment Benefits	41	-	-	-
Retiree Medical Trust	1	-	-	-

# General Services

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Retirement 401 Plan	4	-	-	-
Retirement ADC	50	-	-	-
Risk Management Administration	8	-	-	-
Unemployment Insurance	-	-	-	-
Workers' Compensation	14	-	-	-
<b>Fringe Benefits Subtotal</b>	<b>\$ 221</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Personnel Expenditures</b>		<b>\$ -</b>	<b>-</b>	

# General Services

## Revenue and Expense Statement (Non-General Fund)

Fleet Operations Operating Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 1,456,901	\$ (431,082)	\$ (1,747,041)
Continuing Appropriation - CIP	1,088,066	1,522,740	2,937,695
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 2,544,967</b>	<b>\$ 1,091,658</b>	<b>\$ 1,190,655</b>
<b>REVENUE</b>			
Charges for Services	\$ 61,990,690	\$ 71,173,727	\$ 74,162,816
Other Revenue	42,716	38,349	40,000
Revenue from Use of Money and Property	86,699	140,000	-
Transfers In	-	28,296	-
<b>TOTAL REVENUE</b>	<b>\$ 62,120,106</b>	<b>\$ 71,380,372</b>	<b>\$ 74,202,816</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 64,665,072</b>	<b>\$ 72,472,030</b>	<b>\$ 75,393,471</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 242,363	\$ 2,028,631	\$ 2,191,678
<b>TOTAL CIP EXPENSE</b>	<b>\$ 242,363</b>	<b>\$ 2,028,631</b>	<b>\$ 2,191,678</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 14,147,452	\$ 16,318,089	\$ 18,165,691
Fringe Benefits	10,293,886	11,091,544	11,002,621
Supplies	16,781,722	16,167,456	15,937,556
Contracts & Services	5,971,957	5,448,592	5,400,053
Information Technology	1,972,576	2,222,138	2,548,346
Energy and Utilities	16,800,068	18,471,898	18,255,786
Other Expenses	5,300	6,400	5,000
Transfers Out****	375,000	-	-
Capital Expenditures	56,134	-	55,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 66,404,095</b>	<b>\$ 69,726,117</b>	<b>\$ 71,370,053</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 37,963	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 37,963</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 66,684,420</b>	<b>\$ 71,754,748</b>	<b>\$ 73,561,731</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 1,522,740	\$ 1,522,740	\$ 2,937,695
<b>TOTAL RESERVES</b>	<b>\$ 1,522,740</b>	<b>\$ 1,522,740</b>	<b>\$ 2,937,695</b>
<b>BALANCE^***</b>	<b>\$ (431,082)</b>	<b>\$ (805,458)</b>	<b>\$ (1,105,955)</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 67,776,078</b>	<b>\$ 72,472,030</b>	<b>\$ 75,393,471</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

\*\*\* The Fleet Operations Operating Fund negative beginning balance/ending balance will be monitored throughout Fiscal Year 2025.

\*\*\*\* Transfers Out include an inter-entity transfer between Fleet Operations Operating Fund and Fleet Operations Replacement Fund of \$375,000; this amount is not included in the Department. Expenditures tables.

# General Services

## Revenue and Expense Statement (Non-General Fund)

Fleet Operations Replacement Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ (8,185,852)	\$ 2,045,943	\$ (4,297,681)
Continuing Appropriation - Operating	108,402,198	125,399,970	125,399,970
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 100,216,345</b>	<b>\$ 127,445,912</b>	<b>\$ 121,102,288</b>
<b>REVENUE</b>			
Charges for Services	\$ 60,455,570	\$ 44,625,163	\$ 46,041,251
Other Revenue	21,726,346	26,330,000	26,330,000
Transfers In****	375,000	-	-
<b>TOTAL REVENUE</b>	<b>\$ 82,556,916</b>	<b>\$ 70,955,163</b>	<b>\$ 72,371,251</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 182,773,261</b>	<b>\$ 198,401,075</b>	<b>\$ 193,473,539</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 363	\$ -	\$ -
Fringe Benefits	221	-	-
Supplies	859,353	-	-
Contracts & Services	178,681	-	-
Capital Expenditures	40,215,075	58,251,465	64,652,363
Debt Expenses	14,073,657	17,967,594	16,928,497
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 55,327,350</b>	<b>\$ 76,219,059</b>	<b>\$ 81,580,860</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
Operating Expenditures	\$ 7,974,620	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 7,974,620</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 55,327,350</b>	<b>\$ 76,219,059</b>	<b>\$ 81,580,860</b>
<b>RESERVES</b>			
Continuing Appropriation - Operating	\$ 125,399,969	\$ 125,399,970	\$ 125,399,970
<b>TOTAL RESERVES</b>	<b>\$ 125,399,969</b>	<b>\$ 125,399,970</b>	<b>\$ 125,399,970</b>
<b>BALANCE^***</b>	<b>\$ 2,045,942</b>	<b>\$ (3,217,954)</b>	<b>\$ (13,507,291)</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 182,773,261</b>	<b>\$ 198,401,075</b>	<b>\$ 193,473,539</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

\*\*\* The Fleet Operations Replacement Fund reflects a negative beginning balance/ending balance and will be monitored throughout Fiscal Year 2025.

\*\*\*\*Transfers In includes an inter-entity transfer between Fleet Operations Operating Fund and Fleet Operations Replacement Fund of \$375,000; this amount is not included in the Department. Revenue tables.

^ FY2023 Ending Balance includes adjustment between Retained Earnings and Budgetary Fund Balance.

# **Government Affairs**



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### Description

The Government Affairs Department manages the City's state and federal legislative priorities as proposed by the Mayor and adopted by the City Council. The department directs the City's lobbying teams and collaborates with other local government entities such as SANDAG, the Port, and the County Water Authority. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, homelessness, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

The Government Affairs Department also includes the Office of Global Affairs, which maintains international governmental relationships, including those with officials from Mexico to facilitate cross-border communication, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

***The vision is:***

Achieve a strong San Diego presence at all levels of government to secure the financial resources and legislative authority to meet the City's policy priorities.

***The mission is:***

To effectively manage the City's external legislative and regulatory policy priorities.

### Goals and Objectives

***Goal 1: Implement the City of San Diego's Legislative Platform.***

- Take formal positions and actively advocate for measures that advance the City's legislative goals by maximizing the authority granted to the City, preserving and expanding revenue opportunities, and promoting social justice and equity.

# Government Affairs

- Monitor, review, and advocate on legislative and regulatory proposals at local, state, and Federal levels to enhance the ability for the City to serve its communities.
- Develop, advance, and support opportunities to bring additional revenue and resources to the City including working with stakeholders to advance City grant applications, influencing the development of grant guidelines to favor City competitiveness, and creating new funding opportunities through legislation and advocacy.
- Advocate for policies with as focus on equity and ensuring regulations and funding opportunities seek to invest in traditionally marginalized communities and populations.
- Provide updates to the Mayor, City Council, Departments, and other stakeholders to inform the City's advocacy strategy and build coalitions.

**Goal 2: *Engage at all levels of government to maximize advantages for city and minimize negative impacts.***

- Communicate regularly with the San Diego Federal and state legislative delegation to inform of and advance City legislative and funding priorities.
- Provide briefings to the San Diego legislative delegation on upcoming City initiatives and priority issues to coordinate strategies to address the City's needs at every level of government.
- Strengthen partnerships and relationships by coordinating and cooperating with international, Federal, state, and regional agencies and stakeholders on legislative and funding priorities.
- Engage with external stakeholders, such as U.S Conference of Mayors and Big City Mayors, to further San Diego priorities on the national and state level.

**Goal 3: *Serve departments and stakeholders to promote, support, and enhance grant applications and competitiveness.***

- Provide timely review of Grant Review Team requests and issue memos to allow City Departments to apply for grants.
- Notify Departments and stakeholders of grant opportunities and support efforts to advance grant applications and competitiveness.
- Track, monitor, and report on Citywide grant applications and awards.
- Provide letters of support for City grant applications and to regional stakeholders seeking grants that align with City priorities.



**Budget Equity Impact Statement**

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"><li>• The Department of Government Affairs supported city staff and secured state funding for homelessness through another round of the HHAP program and several Encampment Resolution Funding grants, which support the lowest income individuals in our city that are experiencing homelessness.</li><li>• The Department of Government Affairs secured passage of state legislation that promotes a fairer process for future local actions to reorganize water districts in a way that would limit disproportionately negative impacts on City residents by raising their water rates. The bill would help disadvantaged and low-income households as rate increases disproportionately impact these populations more, and it would add transparency to the process by imposing more voter participation in future processes.</li><li>• The Department of Government Affairs prioritized advocacy to secure and appropriate funding to address transboundary pollution in the Tijuana River Valley, getting Presidential and local Congressional support for additional funding to the issue which is driving poor water and air quality in some of our City's most disadvantaged neighborhoods in Southern San Diego.</li></ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b> <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i></p> <p><b>Yes</b> We will work to advocate for policies and funding that reduce disparities, prioritizing geographic, demographic, and other needs identified by the City.</p>
<p><b>Budget Adjustment(s)</b> <i>Do the Budget Adjustments address a disparity?</i></p> <p>No</p>

# Government Affairs

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Number of state bills with position taken	The number of bills that year where the City takes a position	27	30	30
On time performance for legislative reports	A metric to ensure the Department is issuing monthly reports to the Council and Departments on time	76%	75%	80%
Number of grant review memos issued	An absolute number of how many grant application memos the department is approving in the year	87	70	80
Value of grants applied for	The total value of the grants the city applies for in a year	\$252.5M	\$300M	\$200M

# Government Affairs

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	7.00	7.00	7.00	0.00
Personnel Expenditures	\$ 1,112,467	\$ 1,345,051	\$ 1,290,082	\$ (54,969)
Non-Personnel Expenditures	93,186	71,662	79,831	8,169
<b>Total Department Expenditures</b>	<b>\$ 1,205,653</b>	<b>\$ 1,416,713</b>	<b>\$ 1,369,913</b>	<b>\$ (46,800)</b>
<b>Total Department Revenue</b>	<b>\$ -</b>	<b>\$ 319,094</b>	<b>\$ -</b>	<b>\$ (319,094)</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Government Affairs	\$ 1,205,653	\$ 1,416,713	\$ 1,369,913	\$ (46,800)
<b>Total</b>	<b>\$ 1,205,653</b>	<b>\$ 1,416,713</b>	<b>\$ 1,369,913</b>	<b>\$ (46,800)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Government Affairs	7.00	7.00	7.00	0.00
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Cell Phone Operating Costs</b> Addition of non-personnel expenditures to right-size cell phone operating costs and wireless stipend budgets.	0.00	\$ 4,500	\$ -
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	3,414	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	255	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(26,635)	-
<b>Operational Efficiency</b> Reduction of personnel expenditures due to an anticipated delay in hiring for any vacancies that may occur in Fiscal Year 2025.	0.00	(28,334)	-

# Government Affairs

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reimbursement for Services</b>	0.00	-	(319,094)
Adjustment to reflect revised charges for services revenue due to the recovery of this revenue through the City's General Government Services Billing (GGSB) process.			
<b>Total</b>	<b>0.00</b>	<b>\$ (46,800)</b>	<b>\$ (319,094)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 707,484	\$ 886,847	\$ 847,469	(39,378)
Fringe Benefits	404,983	458,204	442,613	(15,591)
<b>PERSONNEL SUBTOTAL</b>	<b>1,112,467</b>	<b>1,345,051</b>	<b>1,290,082</b>	<b>(54,969)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 12,142	\$ 12,365	\$ 9,665	(2,700)
Contracts & Services	41,006	42,565	47,020	4,455
<i>External Contracts &amp; Services</i>	29,970	32,611	32,611	-
<i>Internal Contracts &amp; Services</i>	11,036	9,954	14,409	4,455
Information Technology	33,385	10,932	14,346	3,414
Energy and Utilities	3,000	-	3,000	3,000
Other	3,652	5,800	5,800	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>93,186</b>	<b>71,662</b>	<b>79,831</b>	<b>8,169</b>
<b>Total</b>	<b>\$ 1,205,653</b>	<b>\$ 1,416,713</b>	<b>\$ 1,369,913</b>	<b>\$ (46,800)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ -	\$ 319,094	\$ -	(319,094)
<b>Total</b>	<b>\$ -</b>	<b>\$ 319,094</b>	<b>\$ -</b>	<b>(319,094)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001168	Deputy Director	1.00	1.00	1.00	\$ 72,886 - 268,057	\$ 158,658
20001129	Governmental Relations Director	1.00	1.00	1.00	53,856 - 321,585	196,878
20001234	Program Coordinator	1.00	1.00	1.00	36,814 - 214,004	72,952
20001222	Program Manager	4.00	4.00	4.00	72,886 - 268,057	432,639
	Adjust Budget To Approved Levels					(28,334)
	Vacation Pay In Lieu					14,676
<b>FTE, Salaries, and Wages Subtotal</b>		<b>7.00</b>	<b>7.00</b>	<b>7.00</b>		<b>\$ 847,469</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 40,455	\$ 7,051	\$ 6,530	(521)
Flexible Benefits	65,260	76,777	87,000	10,223

## Government Affairs

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Long-Term Disability	3,504	3,079	3,161	82
Medicare	10,676	12,647	12,487	(160)
Other Post-Employment Benefits	38,000	39,823	29,050	(10,773)
Retiree Medical Trust	1,279	1,592	1,609	17
Retirement 401 Plan	5,123	6,371	6,435	64
Retirement ADC	217,712	286,930	271,835	(15,095)
Risk Management Administration	9,303	9,009	9,723	714
Supplemental Pension Savings Plan	8,553	10,773	9,979	(794)
Unemployment Insurance	889	995	896	(99)
Workers' Compensation	4,229	3,157	3,908	751
<b>Fringe Benefits Subtotal</b>	<b>\$ 404,983</b>	<b>\$ 458,204</b>	<b>\$ 442,613</b>	<b>\$ (15,591)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,290,082</b>	



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# **Homelessness Strategies and Solutions**



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# Homelessness Strategies and Solutions



## Description

The Homelessness Strategies and Solutions Department (HSSD) leads the City's efforts in addressing homelessness. The Department is responsible for creating and coordinating programs and services for individuals experiencing or at-risk of homelessness. HSSD collaborates with other local agencies, service providers, and City departments to administer a comprehensive network of services that offer prevention, diversion, and housing resources with both immediate and long-term solutions. Some examples of City-led programs include emergency shelters, safe parking, transitional storage facilities, and outreach services.

HSSD incorporates strategies from the adopted Community Action Plan on Homelessness and nationally recognized best practices in its service model. In addition, the Department utilizes a compassionate, equitable, data-driven approach to expand and enhance homelessness policies and programs that promote equity in access to services for historically underserved populations. In alignment with the goals outlined in the City's Strategic Plan, HSSD ultimately strives to reduce homelessness and connect individuals to long-term, safe, and stable housing.

### Fiscal Year 2024 Key Accomplishments:

In Fiscal Year 2024, the Homelessness Strategies and Solutions Department, in collaboration with local partners and service providers accomplished the following:

- Released the Comprehensive Shelter Strategy to provide an overview of the City's shelter and services landscape along with a menu of site selection options for the expansion of shelters and services.
- Opened two safe sleeping programs located at 20th & B and the O Lot which offers safe, legal space as an alternative to traditional congregate shelters for people experiencing homelessness.
- Opened new Family Shelter in Barrio Logan.
- Received over \$35.3 million in state and local grant awards.

# Homelessness Strategies and Solutions

***The vision is:***

To promote community with capacity to ensure individuals experiencing homelessness achieve housing stability and long-term success.

***The mission is:***

To prevent and end homelessness through person-centered, compassionate, and equitable services.

## Goals and Objectives

***Goal 1: Broaden access to resources for all individuals experiencing homelessness.***

***Goal 2: Improve existing programs for all individuals experiencing homelessness.***

***Goal 3: Address the needs of our specific homeless populations.***

# Homelessness Strategies and Solutions

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Opened two safe sleeping sites to allow for non-congregate sleeping options and services to diverse populations.
- Maintained shelters for diverse populations with specific needs including Senior shelter and women's shelter.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

#### Yes

HSSD is committed to addressing disparity in the homelessness community and acknowledges the disproportionate representation of populations including BIPOC, seniors, and those with mental and physical disabilities. The Department is focused on providing increased shelter access and a variety of services for individuals experiencing homelessness in order to offer greater opportunities for those who are affected with the goal of shortening and ending their experience of homelessness.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

#### Yes

HSSD's budget adjustments will address disparities that align the following Tactical Equity Plan goals: Broaden access to resources for all individuals experiencing homelessness, and address the needs of specific homeless populations.

# Homelessness Strategies and Solutions

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Persons Served Through Coordinated Street Outreach	Number of people served through coordinated street outreach.	5,911	5,911	5,911
Persons Served Through the Safe Parking Program	Number of people served through the Safe Parking Program.	1,145	1,145	1,345
Persons Served Through the Safe Sleeping Program <sup>1</sup>	Number of people served through the Safe Sleeping Program.	N/A	N/A	N/A
Persons Served Through Shelters	Number of people served through city-funded shelters.	10,216	10,216	10,216

<sup>1</sup> A baseline is being established for Persons Served Through the Safe Sleeping Program, thus there are no KPI numbers to report at this point.

# Homelessness Strategies and Solutions

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	15.00	16.00	16.38	0.38
Personnel Expenditures	\$ 2,054,225	\$ 2,466,562	\$ 2,744,511	\$ 277,949
Non-Personnel Expenditures	20,865,956	41,540,892	52,737,823	11,196,931
<b>Total Department Expenditures</b>	<b>\$ 22,920,182</b>	<b>\$ 44,007,454</b>	<b>\$ 55,482,334</b>	<b>\$ 11,474,880</b>
<b>Total Department Revenue</b>	<b>\$ 1,604,913</b>	<b>\$ 34,271,312</b>	<b>\$ 37,236,007</b>	<b>\$ 2,964,695</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Homelessness Strategies & Solutions	\$ 22,920,182	\$ 44,007,454	\$ 55,482,334	\$ 11,474,880
<b>Total</b>	<b>\$ 22,920,182</b>	<b>\$ 44,007,454</b>	<b>\$ 55,482,334</b>	<b>\$ 11,474,880</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Homelessness Strategies & Solutions	15.00	16.00	16.38	0.38
<b>Total</b>	<b>15.00</b>	<b>16.00</b>	<b>16.38</b>	<b>0.38</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Continued Shelter Operations</b> Addition of non-personnel expenditures to maintain existing operations at interim shelters, and support lease expenses and ancillary costs.	0.00	\$ 9,723,398	\$ -
<b>Additional 1,000 Shelter Beds and Safe Parking Expansion</b> Addition of one-time and ongoing non-personnel expenditures to add 1,000 new beds to the City's shelter system, and expand the City's safe parking program.	0.00	7,125,735	-
<b>Safe Sleeping Program Support</b> Addition of non-personnel expenditures to support Safe Sleeping sites.	0.00	4,033,387	-
<b>Portable Restrooms</b> Addition of non-personnel expenditures to support portable restrooms and security.	0.00	3,710,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,000,855	-
<b>Living Wage and Cost-of-Living Increases</b> Addition of non-personnel expenditures for cost-of-living and living wage adjustments for front-line staff of service operators.	0.00	1,048,784	-

# Homelessness Strategies and Solutions

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Day Center Cost Increases</b> Addition of one-time non-personnel expenditures to support site improvements and operating cost increases at the Day Center.	0.00	500,000	-
<b>Expansion of Family Shelter Bed Capacity</b> Addition of non-personnel expenditures to support the expansion of family shelter bed capacity at the Salvation Army Family Interim Shelter Site.	0.00	450,450	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	291,483	-
<b>Employ and Empower Program Support</b> Addition of 0.38 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.38	15,078	15,078
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(10,819)	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(28,612)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(3,384,859)	(610,383)
<b>Housing Commission Support for Homelessness Programs</b> One-time reduction of non-personnel expenditures due to the assumed use of San Diego Housing Commission resources to support homelessness programs and services.	0.00	(15,000,000)	-
<b>Transient Occupancy Tax Transfer</b> Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	3,000,000
<b>Reimbursement Revenue for Grant Administration</b> Adjustment to reflect revised revenue for the department's grant administration.	0.00	-	363,000
<b>Opioid Settlement Funds</b> Addition of one-time Opioid Settlement revenue to support the Community Harm Reduction and the Safe Haven Programs.	0.00	-	197,000
<b>Total</b>	<b>0.38</b>	<b>\$ 11,474,880</b>	<b>\$ 2,964,695</b>

# Homelessness Strategies and Solutions

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,461,442	\$ 1,794,292	\$ 2,021,945	\$ 227,653
Fringe Benefits	592,784	672,270	722,566	50,296
<b>PERSONNEL SUBTOTAL</b>	2,054,225	2,466,562	2,744,511	277,949
<b>NON-PERSONNEL</b>				
Supplies	\$ 130,427	\$ 1,400	\$ 303,400	\$ 302,000
Contracts & Services	20,367,059	41,029,584	52,130,079	11,100,495
<i>External Contracts &amp; Services</i>	20,078,059	40,972,256	51,876,824	10,904,568
<i>Internal Contracts &amp; Services</i>	289,000	57,328	253,255	195,927
Information Technology	89,409	97,161	86,342	(10,819)
Energy and Utilities	269,905	410,247	215,502	(194,745)
Other	9,155	2,500	2,500	-
<b>NON-PERSONNEL SUBTOTAL</b>	20,865,956	41,540,892	52,737,823	11,196,931
<b>Total</b>	<b>\$ 22,920,182</b>	<b>\$ 44,007,454</b>	<b>\$ 55,482,334</b>	<b>\$ 11,474,880</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 662,389	\$ 31,574,312	\$ 34,176,007	\$ 2,601,695
Other Revenue	942,523	-	-	-
Rev from Federal Agencies	-	2,697,000	2,697,000	-
Rev from Other Agencies	-	-	363,000	363,000
<b>Total</b>	<b>\$ 1,604,913</b>	<b>\$ 34,271,312</b>	<b>\$ 37,236,007</b>	<b>\$ 2,964,695</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	0.00	2.00	2.00	\$ 63,360 - 76,360	\$ 135,673
20001202	Assistant Deputy Director	0.00	1.00	1.00	72,886 - 268,057	170,953
20000119	Associate Management Analyst	2.00	1.00	1.00	80,424 - 97,203	80,424
20000301	Community Development Specialist 3	0.00	0.00	2.00	90,889 - 109,832	181,778
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	235,027
20001168	Deputy Director	1.00	1.00	2.00	72,886 - 268,057	359,544
90001073	Management Intern - Hourly	0.00	0.00	0.38	36,814 - 45,925	13,989
20000756	Office Support Specialist	1.00	0.00	0.00	45,969 - 55,342	-
20001234	Program Coordinator	4.00	4.00	3.00	36,814 - 214,004	405,048
20001222	Program Manager	4.00	3.00	3.00	72,886 - 268,057	444,696
20000015	Senior Management Analyst	2.00	3.00	1.00	88,289 - 106,773	88,289
	Budgeted Personnel Expenditure Savings					(119,501)
	Vacation Pay In Lieu					26,025
<b>FTE, Salaries, and Wages Subtotal</b>		<b>15.00</b>	<b>16.00</b>	<b>16.38</b>		<b>\$ 2,021,945</b>

# Homelessness Strategies and Solutions

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 16,538	\$ 4,652	\$ 2,172	\$ (2,480)
Flexible Benefits	117,701	137,793	165,151	27,358
Long-Term Disability	7,266	6,280	7,431	1,151
Medicare	21,793	25,792	29,355	3,563
Other Post-Employment Benefits	71,292	85,335	62,250	(23,085)
Retiree Medical Trust	2,790	3,715	4,116	401
Retirement 401 Plan	6,295	9,929	10,954	1,025
Retirement ADC	255,586	306,650	329,385	22,735
Retirement DROP	2,690	3,027	4,521	1,494
Risk Management Administration	17,440	19,305	20,835	1,530
Supplemental Pension Savings Plan	59,444	56,008	71,078	15,070
Unemployment Insurance	1,837	2,030	2,106	76
Workers' Compensation	12,112	11,754	13,212	1,458
<b>Fringe Benefits Subtotal</b>	<b>\$ 592,784</b>	<b>\$ 672,270</b>	<b>\$ 722,566</b>	<b>\$ 50,296</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,744,511</b>	



# **Human Resources**



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## Description

The Human Resources Department is comprised of the following programs: Employee Relations, Labor Relations, People and Organization Development, Disability Management, Employee Assistance Program (EAP), Talent Acquisition, Citywide Volunteer, Internship and Work Readiness, COVID Response and Recovery, People Analytics, and Veteran and Employee Engagement.

### ***The vision is:***

A thriving, skilled, and educated City workforce, empowered to tackle the challenges and opportunities of tomorrow while providing the highest level of customer service.

### ***The mission is:***

Position the City as the regional employer of choice through best-in-class recruitment, retention, and employee relations practices.

## Goals and Objectives

### ***Goal 1: ATTRACT - City of San Diego is the regional public sector employer of choice.***

- Establish and grow a City brand identity that resonates with current and future workforce.
- Develop and implement proactive recruitment practices that maximize the City's recruiting profile and attracts candidates to City internship and job opportunities.
- Employee compensation that meets or exceeds the goals established in the City's Compensation Philosophy.
- Establish a culture of leadership that empowers employees to perform their jobs to the best of their abilities, is committed to their success, and models the City's Operating Principles.
- Prepare the next generation for careers in public service.

### ***Goal 2: RETAIN -- A thriving, skilled, and educated City workforce capable of tackling the challenges and opportunities of tomorrow.***

- Upskill the workforce to meet the community needs of today and tomorrow.

# Human Resources

- Provide a clear, unified pathway for employee growth and development.
- Where possible, accommodate employees so that they are actively contributing to the organization.

**Goal 3: *IMPACT - A passionate, engaged, and appreciated City workforce that provides the highest level of customer service and represents the San Diego community.***

- Ensure that it is easy to provide meaningful rewards and recognition to high-performing employees.
- Provide a work environment that cultivates an optimal employee experience.
- Streamline and optimize strategic human capital management.

# Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• Implemented citywide recruiting program that includes the use of LinkedIn Recruiter and Handshake Early Talent programs. These programs allow the City to expand our recruitment efforts beyond the traditional use of govjobs.com. These new resources enhance our recruiting strategies and allow for targeted outreach to candidates, including populations that have been underrepresented in the City workforce.</li> <li>• Increased the number of participants in the City's Employ and Empower paid internship program that focuses on providing opportunities for individuals from underserved communities and backgrounds. To date, 815 youth have interned across 40 City departments, with 80% of those living or going to school in a community of concern. 60 interns that completed the internship program transitioned to permanent employment with the City of San Diego.</li> <li>• The City's pay equity studies have found that women and people of color are over-represented in lower paying career paths, accounting for approximately 67% of the City's gender pay gap and 82% of the City's racial/ethnic pay gap. To address this occupation sorting, the Human Resources Department is developing a Learning and Development Strategy to support employees in obtaining the skills and abilities necessary to move into higher paying career paths.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b>  The Human Resources Department continues to have a need to identify and improve processes for City employees that allow for the hiring, retaining, and development of individuals from diverse backgrounds and experiences. Budget allowing, the department will continue to expand our recruiting efforts to reach a broad and diverse applicant pool. The department will also continue to look for opportunities to provide career growth and development opportunities for City employees that prepares them to move into higher earning positions within the City.</p> <p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>Yes</b>  The proposed budget reductions will significantly impact the City's ability to recruit and retain a highly skilled and diverse workforce. The reductions will eliminate the use of applicant sourcing platforms that allow for targeted outreach to candidates, including populations that have been underrepresented within the City workforce. The reductions will also eliminate the City's Management Academy program that provides critical leadership training and development to the City's management level employees.</p>

# Human Resources

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Net Promoter Score - Likelihood to Recommend the City as an Employer	City's Net Promoter Score from Employee Satisfaction Surveys, based on the question "How likely would you be to recommend the City of San Diego as a place to work to a friend, family member or colleague?"	15.0	15.0	100.0
Internship Conversion Rate	Percentage of paid interns who transition to full-time employment with the City.	13%	21%	25%
Leadership Training Engagement Rate	Percentage of employees in a supervisory role who have completed leadership and supervisory training programs.	N/A	N/A	100%
Rewards & Recognition Program Utilization Rate	Percentage of employees in a supervisory role who have recognized a subordinate in the past 12 months using City Rewards & Recognition processes.	N/A	N/A	100%

# Human Resources

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	44.00	57.50	65.00	7.50
Personnel Expenditures	\$ 6,836,965	\$ 9,042,185	\$ 9,973,990	\$ 931,805
Non-Personnel Expenditures	1,549,780	1,787,849	1,643,001	(144,848)
<b>Total Department Expenditures</b>	<b>\$ 8,386,745</b>	<b>\$ 10,830,034</b>	<b>\$ 11,616,991</b>	<b>\$ 786,957</b>
<b>Total Department Revenue</b>	<b>\$ 431,839</b>	<b>\$ 871,221</b>	<b>\$ 1,194,395</b>	<b>\$ 323,174</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Human Resources	\$ 8,386,745	\$ 10,830,034	\$ 11,616,991	\$ 786,957
<b>Total</b>	<b>\$ 8,386,745</b>	<b>\$ 10,830,034</b>	<b>\$ 11,616,991</b>	<b>\$ 786,957</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Human Resources	44.00	57.50	65.00	7.50
<b>Total</b>	<b>44.00</b>	<b>57.50</b>	<b>65.00</b>	<b>7.50</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 795,375	\$ -
<b>Employ and Empower Program Support</b> Addition of 7.50 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	7.50	297,592	297,592
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	41,091	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	30,662	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	4,695	297,978

# Human Resources

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Department Employee Training</b> Reduction of non-personnel expenditures associated with employee training and travel.	0.00	(12,000)	-
<b>Citywide Employee Training and Development</b> Reduction of non-personnel expenditures associated with the citywide employee training and development program.	0.00	(54,775)	-
<b>Citywide Recruiting and Compensation</b> Reduction of non-personnel expenditures associated with the Citywide Employee Recruiting and Compensation Program.	0.00	(149,826)	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(165,857)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	-	(272,396)
<b>Total</b>	<b>7.50 \$</b>	<b>786,957 \$</b>	<b>323,174</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 4,479,277	\$ 6,407,086	\$ 7,087,347	680,261
Fringe Benefits	2,357,688	2,635,099	2,886,643	251,544
<b>PERSONNEL SUBTOTAL</b>	<b>6,836,965</b>	<b>9,042,185</b>	<b>9,973,990</b>	<b>931,805</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 25,030	\$ 23,940	\$ 21,240	(2,700)
Contracts & Services	1,216,615	1,545,256	1,368,961	(176,295)
<i>External Contracts &amp; Services</i>	<i>1,153,563</i>	<i>1,455,826</i>	<i>1,239,225</i>	<i>(216,601)</i>
<i>Internal Contracts &amp; Services</i>	<i>63,052</i>	<i>89,430</i>	<i>129,736</i>	<i>40,306</i>
Information Technology	284,788	192,894	223,556	30,662
Energy and Utilities	18,397	22,159	25,644	3,485
Other	4,949	3,600	3,600	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,549,780</b>	<b>1,787,849</b>	<b>1,643,001</b>	<b>(144,848)</b>
<b>Total</b>	<b>\$ 8,386,745</b>	<b>\$ 10,830,034</b>	<b>\$ 11,616,991</b>	<b>\$ 786,957</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 430,878	\$ 871,221	\$ 1,194,395	323,174
Other Revenue	961	-	-	-
<b>Total</b>	<b>\$ 431,839</b>	<b>\$ 871,221</b>	<b>\$ 1,194,395</b>	<b>\$ 323,174</b>



# Human Resources

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	2.00	2.00	2.00	\$ 63,360 - 76,360	\$ 138,628
20001140	Assistant Department Director	1.00	1.00	1.00	96,395 - 365,173	199,576
21000175	Assistant Trainer	2.00	0.00	0.00	64,593 - 78,496	-
20000311	Associate Department Human Resources Analyst	4.00	1.00	1.00	80,424 - 97,203	97,203
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	235,027
20001168	Deputy Director	1.00	1.00	2.00	72,886 - 268,057	393,900
90001073	Management Intern - Hourly	0.00	0.00	7.50	36,814 - 45,925	276,108
20000172	Payroll Specialist 1	1.00	1.00	1.00	51,693 - 62,224	62,224
20001234	Program Coordinator	14.00	24.00	24.00	36,814 - 214,004	3,275,022
20001222	Program Manager	15.00	17.00	16.00	72,886 - 268,057	2,629,517
90001146	Student Intern - Hourly	0.00	7.50	7.50	36,814 - 39,283	276,108
20000313	Supervising Department Human Resources Analyst	3.00	0.00	0.00	99,301 - 120,362	-
21000177	Trainer	0.00	2.00	2.00	74,757 - 90,340	180,680
	Bilingual - Regular Budgeted Personnel Expenditure Savings					5,824
	Termination Pay Annual Leave					(790,062)
	Vacation Pay In Lieu					29,238
						78,354
<b>FTE, Salaries, and Wages Subtotal</b>		<b>44.00</b>	<b>57.50</b>	<b>65.00</b>		<b>\$ 7,087,347</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 300,108	\$ 23,392	\$ 27,029	\$ 3,637
Flexible Benefits	475,840	561,205	668,145	106,940
Insurance	1,280	-	-	-
Long-Term Disability	21,909	22,281	26,198	3,917
Medicare	66,122	91,524	103,611	12,087
Other Post-Employment Benefits	194,352	261,694	186,750	(74,944)
Retiree Medical Trust	7,457	12,113	13,071	958
Retirement 401 Plan	27,891	46,997	52,298	5,301
Retirement ADC	1,060,339	1,409,939	1,582,738	172,799
Retirement DROP	10,556	8,632	9,713	1,081
Risk Management Administration	47,333	59,202	62,505	3,303
Supplemental Pension Savings Plan	103,962	94,529	101,730	7,201
Unemployment Insurance	5,641	7,128	7,428	300
Workers' Compensation	34,898	36,463	45,427	8,964
<b>Fringe Benefits Subtotal</b>	<b>\$ 2,357,688</b>	<b>\$ 2,635,099</b>	<b>\$ 2,886,643</b>	<b>\$ 251,544</b>
<b>Total Personnel Expenditures</b>			<b>\$ 9,973,990</b>	



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# **Infrastructure Fund**



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# Infrastructure Fund



## Description

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure,” including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.

# Infrastructure Fund

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	34,947,222	3,805,600	19,739,601	15,934,001
<b>Total Department Expenditures</b>	<b>\$ 34,947,222</b>	<b>\$ 3,805,600</b>	<b>\$ 19,739,601</b>	<b>\$ 15,934,001</b>
<b>Total Department Revenue</b>	<b>\$ 28,444,223</b>	<b>\$ 30,961,972</b>	<b>\$ 19,739,601</b>	<b>\$ (11,222,371)</b>

## Infrastructure Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Infrastructure Fund	\$ 34,947,222	\$ 3,805,600	\$ 19,739,601	\$ 15,934,001
<b>Total</b>	<b>\$ 34,947,222</b>	<b>\$ 3,805,600</b>	<b>\$ 19,739,601</b>	<b>\$ 15,934,001</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Public Right-of-Way Materials and Contracts</b> Addition of one-time non-personnel expenditures for materials and contracts associated with sidewalks, streetlights, traffic signals and signage maintenance.	0.00	\$ 11,098,528	\$ -
<b>Stormwater Materials and Contracts</b> Addition of one-time non-personnel expenditures for materials and contracts associated with channels, pump stations, storm drains, watershed planning, capital support, and levee maintenance.	0.00	4,799,562	-
<b>Facilities Materials and Contracts</b> Addition of one-time non-personnel expenditures associated with facility repair and maintenance for electrical, HVAC, plumbing, carpentry, roofing, painting, and plastering.	0.00	3,046,145	-
<b>Slurry Seal Maintenance</b> Addition of non-personnel expenditures to support slurry seal maintenance of City streets.	0.00	795,366	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(3,805,600)	(30,961,972)
<b>Infrastructure Fund Contribution</b> Adjustment to reflect revised revenues related to the General Fund contribution to the Infrastructure Fund.	0.00	-	19,739,601
<b>Total</b>	<b>0.00</b>	<b>\$ 15,934,001</b>	<b>\$ (11,222,371)</b>

# Infrastructure Fund

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ -	\$ 6,858,599	\$ 6,858,599
Contracts & Services	2,587,389	3,805,600	12,881,002	9,075,402
<i>External Contracts &amp; Services</i>	2,428,826	3,805,600	7,142,753	3,337,153
<i>Internal Contracts &amp; Services</i>	158,563	-	5,738,249	5,738,249
Capital Expenditures	32,359,833	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	34,947,222	3,805,600	19,739,601	15,934,001
<b>Total</b>	<b>\$ 34,947,222</b>	<b>\$ 3,805,600</b>	<b>\$ 19,739,601</b>	<b>\$ 15,934,001</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Transfers In	\$ 28,444,223	\$ 30,961,972	\$ 19,739,601	\$ (11,222,371)
<b>Total</b>	<b>\$ 28,444,223</b>	<b>\$ 30,961,972</b>	<b>\$ 19,739,601</b>	<b>\$ (11,222,371)</b>

# Infrastructure Fund

## Revenue and Expense Statement (Non-General Fund)

Infrastructure Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 59,813	\$ 1,632	\$ 1,632
Continuing Appropriation - CIP	19,574,588	8,807,284	29,963,656
Continuing Appropriation - Operating	3,131,844	544,430	544,430
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 22,766,245</b>	<b>\$ 9,353,346</b>	<b>\$ 30,509,719</b>
<b>REVENUE</b>			
Transfers In	\$ 28,444,223	\$ 30,961,972	\$ 19,739,601
<b>TOTAL REVENUE</b>	<b>\$ 28,444,223</b>	<b>\$ 30,961,972</b>	<b>\$ 19,739,601</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 51,210,468</b>	<b>\$ 40,315,318</b>	<b>\$ 50,249,320</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 327,349	\$ 27,156,372	-
<b>TOTAL CIP EXPENSE</b>	<b>\$ 327,349</b>	<b>\$ 27,156,372</b>	<b>-</b>
<b>OPERATING EXPENSE</b>			
Supplies	\$ -	\$ -	6,858,599
Contracts & Services	2,587,389	3,805,600	12,881,002
Capital Expenditures	32,359,833	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 34,947,222</b>	<b>\$ 3,805,600</b>	<b>\$ 19,739,601</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 6,582,552	\$ -	-
Operating Expenditures	2,587,389	-	-
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 9,169,940</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL EXPENSE</b>	<b>\$ 41,857,122</b>	<b>\$ 30,961,972</b>	<b>\$ 19,739,601</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 8,807,258	\$ 8,807,284	29,963,656
Continuing Appropriation - Operating	544,456	544,430	544,430
<b>TOTAL RESERVES</b>	<b>\$ 9,351,714</b>	<b>\$ 9,351,714</b>	<b>\$ 30,508,086</b>
<b>BALANCE</b>	<b>\$ 1,632</b>	<b>\$ 1,632</b>	<b>\$ 1,633</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 51,210,468</b>	<b>\$ 40,315,318</b>	<b>\$ 50,249,320</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



**Library**



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## Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of nearly 3.0 million items, including e-books and audiovisual materials, 3,549 periodical subscriptions, 1.4 million government publications, and over 127,000 books in 20 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of approximately 1.4 million residents of the City of San Diego, which encompasses an area of 325 square miles. The Library system consists of the Central Library, 36 branch libraries, and the adult literacy program (READ/San Diego).

### ***The vision is:***

The place for opportunity, discovery, and inspiration.

### ***The mission is:***

To inspire lifelong learning through connections to knowledge and each other.

## Goals and Objectives

### ***Goal 1: Foster an inclusive, safe and engaging environment at all library locations***

- Foster a skilled and sustainable workforce
- Maintain and improve facilities
- Challenge censorship and maintain a relevant and attractive collection, inclusive of all voices

### ***Goal 2: Expand access to library resources***

- Provide equitable opportunities for the public to explore technology
- Develop an equitable approach to library services

### ***Goal 3: Lead in innovative and equity-based programs and services***

- Assess community needs
- Develop culturally affirming early literacy learning programs for youth ages 0-5

# Library

- Explore alternate service models
- Create an atmosphere for participation

**Goal 4: *Establish the library as the model for radical inclusion throughout the City***

- Increase community outreach
- Cultivate strategic partnerships
- Strengthen engagement and improve the library experience

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Adoption of Library Master Plan - Equitable - Experiential - Everywhere - Effective
- Improvements to Youth Library Card Access - Excel Cards - Elimination of Foster Youth Cards - My First Library Card
- SD Access 4 All - Hotspot - Chromebooks - Digital Navigators

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

During the Fiscal Year 2025 process, redistributions to the Library base budget were made to fully fund priorities such as: Additional funding for Changing Tables in Communities of Concern, an allocation to support public outreach to increase programming marketing in Communities of Concern, and Free for Me program to make menstrual products available in the Library. Overall, the base budget adjustments allow for more funding for materials and equipment to make programs more accessible and increase participation from patrons with varying abilities. The redistribution towards marketing will allow us to target communities of concern to increase overall participation. It gives people with disabilities an opportunity for workforce development and improved quality of life while promoting social inclusion and more vibrant communities. Overall, these programs foster a sense of community and equity in neighborhoods.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Yes**

The addition of the Security Program Manager plays a key role in implementing and overseeing safety protocols, training of security personnel and contract oversight. Being part of the Library team will ensure that we are leading with empathy and maintaining safety while still adhering to the mission and vision of the library to be inclusive and accessible. The Reduction of Systemwide Programming impacts our ability to address the Tactical Equity Plan objectives of developing an equitable approach to library services and meeting each community library's needs by providing and allocating funding to provide relevant and responsive programming, collections and resources and access to innovative technology. Reduction of the training budget impacts our objective to foster a skilled and sustainable workforce by providing equitable professional development for staff at all levels. Reduction of donation match impacts our ability to meet each community library's unique need by providing allocated funding for relevant and responsive programming, collections and resources and access to innovative technology.

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Library users in communities of concern	Percentage increase in library card registrations each year in communities of concern (CEI definition)	N/A	51%	60%
Library Accessibility	Percentage of positive reviews (8+ on the Likert Scale) on the Patron Satisfaction Survey questions related to accessibility of the library	82.5%	83.0%	85.0%
Early literacy parental/caregiver confidence	Percentage of parents/caregivers participating in early literacy programs at libraries in communities of concern report feeling more confident helping their children learn	91.0%	93.5%	96.0%
Positive program impact <sup>1</sup>	Percentage of patrons surveyed that feel positively about the programs at the library	90%	100%	100%

<sup>1</sup> This KPI is pulled from Project Outcome Survey data. Current Project Outcome surveys show a score of 4.4, which is above the 4.0 base requirement to demonstrate positive program impact. The surveys are on a 1-5 Likert scale from Strongly Disagree (1) to Strongly Agree (5). Responses with a 4.0 or higher, indicate that the patron Agrees or Strongly Agrees that the program provided a positive impact, including increased knowledge, increased confidence, application of a new skill, and/or awareness of resources.

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	469.10	471.00	481.62	10.62
Personnel Expenditures	\$ 46,001,624	\$ 51,899,268	\$ 56,516,431	\$ 4,617,163
Non-Personnel Expenditures	21,586,505	21,261,594	21,097,843	(163,751)
<b>Total Department Expenditures</b>	<b>\$ 67,588,129</b>	<b>\$ 73,160,862</b>	<b>\$ 77,614,274</b>	<b>\$ 4,453,412</b>
<b>Total Department Revenue</b>	<b>\$ 3,194,351</b>	<b>\$ 2,050,199</b>	<b>\$ 2,766,871</b>	<b>\$ 716,672</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Central Library	\$ 24,586,111	\$ 1,639,383	\$ 8,224,847	\$ 6,585,464
Library Administration	6,574,103	5,194,624	4,989,274	(205,350)
Public Services	36,427,696	49,835,698	53,311,568	3,475,870
Support Services	218	16,491,157	11,088,585	(5,402,572)
<b>Total</b>	<b>\$ 67,588,129</b>	<b>\$ 73,160,862</b>	<b>\$ 77,614,274</b>	<b>\$ 4,453,412</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Central Library	135.00	9.50	13.50	4.00
Library Administration	25.10	19.00	19.00	0.00
Public Services	309.00	391.00	396.12	5.12
Support Services	0.00	51.50	53.00	1.50
<b>Total</b>	<b>469.10</b>	<b>471.00</b>	<b>481.62</b>	<b>10.62</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 5,014,527	\$ -
<b>Janitorial Services</b> Addition of non-personnel expenditures to support contractual increases for janitorial services.	0.00	730,934	-
<b>Employ and Empower Program Support</b> Addition of 6.75 Management Intern - Hourly and 7.27 Student Intern - Hourly positions and associated revenue to support the Employ and Empower Program.	14.02	556,672	556,672
<b>Addition of Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	6.10	534,055	-
<b>Landscaping Services</b> Addition of non-personnel expenditures to support contractual increases for landscaping services.	0.00	295,000	-

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Chilled Water Increase</b> Addition of non-personnel expenditures to align the budget with the contract for chilled water at the Central Library.	0.00	200,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	197,909	-
<b>Parking Services</b> Addition of non-personnel expenditures and associated revenue for parking services at the Central and Mission Hills Branch libraries.	0.00	103,000	160,000
<b>Consolidation of Positions for READ San Diego</b> Reduction of two 0.50 Library Assistant 1 positions totaling 1.00 FTE and addition of 1.00 full-time Library Assistant 1 to support READ San Diego.	0.00	(13,008)	-
<b>Printing Services</b> Reduction of non-personnel expenditures and associated revenue for printing services due to the transition to a new service provider.	0.00	(17,000)	(100,000)
<b>Consolidation of Positions for San Carlos Branch</b> Reduction of two 0.50 Library Assistant 1 positions totaling 1.00 FTE and addition of 1.00 full-time Library Assistant 1.	0.00	(17,244)	-
<b>Consolidation of Positions for Scripps Miramar Ranch Branch</b> Reduction of two 0.50 Library Assistant 1 positions and addition of 1.00 full-time Library Assistant 1 position.	0.00	(17,244)	-
<b>Consolidation of Positions for Access Services</b> Reduction of four 0.50 Library Assistant 1 positions totaling 2.00 FTE and addition of 2.00 full-time Library Assistant 1 positions.	0.00	(34,488)	-
<b>Consolidation of Positions for Pacific Highlands Ranch Branch</b> Reduction of two 0.50 Library Assistant 2 positions and two 0.50 Library Assistant 3 positions totaling 2.00 FTE and addition of 1.00 full time Library Assistant 2 and 1.00 full-time Library Assistant 3.	0.00	(34,491)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(67,763)	-
<b>Security Services</b> Addition of 1.00 Security Program Manager to support security services and the reduction of non-personnel expenditures in security services to offset this position.	1.00	(103,083)	-



## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reduction of Non-Personnel Expenditures</b> Reduction of non-personnel expenditures for meeting refreshments, transportation allowance, print shop services, tree trimming, office supplies and staff training.	0.00	(144,295)	-
<b>Public PC Replacement</b> One-time reduction of non-personnel expenditures which will delay the replacement of outdated computer hardware and software.	0.00	(200,000)	-
<b>Reduction of Window Washing Services</b> One-time reduction of non-personnel expenditures associated with window washing at the Central Library.	0.00	(221,000)	-
<b>Systemwide Programming</b> Reduction of one-time non-personnel expenditures for equitable system-wide programming.	0.00	(250,000)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(254,000)	-
<b>Vacancy Savings</b> Reduction of one-time personnel expenditures associated with savings resulting from vacant positions.	0.00	(260,922)	-
<b>Library Donation Match</b> Reduction of the General Fund library donation match.	0.00	(300,000)	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(329,845)	-
<b>Reduction of Personnel Expenditures</b> Reduction of 10.50 FTE positions to meet the operational efficiency target.	(10.50)	(914,302)	-
<b>Special Events Fee Revenue</b> Adjustment to reflect revised revenue for special events.	0.00	-	100,000
<b>Total</b>	<b>10.62 \$</b>	<b>4,453,412 \$</b>	<b>716,672</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 24,569,526	\$ 28,725,307	\$ 32,817,337	\$ 4,092,030
Fringe Benefits	21,432,098	23,173,961	23,699,094	525,133
<b>PERSONNEL SUBTOTAL</b>	<b>46,001,624</b>	<b>51,899,268</b>	<b>56,516,431</b>	<b>4,617,163</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 3,544,378	\$ 3,749,778	\$ 3,406,679	\$ (343,099)
Contracts & Services	8,835,967	8,218,557	8,600,400	381,843
<i>External Contracts &amp; Services</i>	7,052,925	6,439,087	7,000,431	561,344
<i>Internal Contracts &amp; Services</i>	1,783,042	1,779,470	1,599,969	(179,501)
Information Technology	4,243,897	3,714,483	3,712,392	(2,091)
Energy and Utilities	3,868,570	4,327,626	4,436,592	108,966
Other	40,072	51,150	41,780	(9,370)

# Library

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Transfers Out	1,053,621	1,200,000	900,000	(300,000)
Capital Expenditures	-	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>21,586,505</b>	<b>21,261,594</b>	<b>21,097,843</b>	<b>(163,751)</b>
<b>Total</b>	<b>\$ 67,588,129</b>	<b>\$ 73,160,862</b>	<b>\$ 77,614,274</b>	<b>\$ 4,453,412</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 890,180	\$ 625,961	\$ 1,182,633	\$ 556,672
Fines Forfeitures and Penalties	-	3,500	3,500	-
Other Revenue	22,437	19,136	19,136	-
Rev from Federal Agencies	800,000	-	-	-
Rev from Money and Prop	1,088,462	761,000	921,000	160,000
Rev from Other Agencies	393,272	225,000	225,000	-
Transfers In	-	415,602	415,602	-
<b>Total</b>	<b>\$ 3,194,351</b>	<b>\$ 2,050,199</b>	<b>\$ 2,766,871</b>	<b>\$ 716,672</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	1.00	1.00	\$ 46,777 - 56,281	\$ 46,777
20000012	Administrative Aide 1	2.00	2.00	3.00	55,036 - 66,266	173,842
20000024	Administrative Aide 2	7.00	6.00	6.00	63,360 - 76,360	449,200
21000752	Arts Management Associate	0.00	1.00	1.00	80,424 - 97,203	87,305
20000048	Assistant Management Analyst	12.00	3.00	0.00	66,179 - 80,424	-
90000048	Assistant Management Analyst - Hourly	6.10	0.00	6.10	66,179 - 80,424	490,585
20000119	Associate Management Analyst	2.00	3.00	3.00	80,424 - 97,203	258,234
20000132	Associate Management Analyst	1.00	0.00	0.00	80,424 - 97,203	-
20001108	City Librarian	1.00	1.00	1.00	96,395 - 365,173	253,146
20001174	Deputy Library Director	3.00	3.00	3.00	72,886 - 268,057	614,484
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20000290	Information Systems Analyst 2	1.00	1.00	2.00	81,997 - 99,082	181,079
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	122,656
20000377	Information Systems Technician	3.00	3.00	1.00	64,584 - 77,846	77,846
20000594	Librarian 2	65.50	66.00	66.00	74,066 - 89,163	5,536,631
20000910	Librarian 3	29.00	30.00	29.00	82,062 - 99,585	2,805,005
20000596	Librarian 4	24.00	25.00	26.00	90,168 - 109,460	2,825,984
20000600	Library Assistant I	76.50	72.50	64.50	37,726 - 41,263	2,636,884
20000602	Library Assistant II	133.00	139.50	139.00	45,532 - 55,080	7,201,010
20000597	Library Assistant III	71.50	74.50	73.50	57,920 - 69,827	4,953,401
20000772	Library Technician	8.00	8.00	8.00	45,576 - 55,080	431,136

# Library

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000770	Literacy Program Administrator	1.00	1.00	1.00	98,186 - 118,942	114,389
21000761	Literacy Tutor/Learner Coordinator	0.00	9.00	12.00	66,179 - 80,424	914,960
90001073	Management Intern - Hourly	0.00	0.00	6.75	36,814 - 45,925	248,497
20000680	Payroll Specialist 2	2.50	2.50	2.50	54,075 - 65,305	136,745
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	124,841
20001222	Program Manager	3.00	3.00	4.00	72,886 - 268,057	666,130
20000760	Project Assistant	1.00	1.00	1.00	86,534 - 104,266	97,648
20000927	Senior Clerk/Typist	2.00	1.00	0.00	52,633 - 63,469	-
20000773	Senior Library Technician	1.00	1.00	1.00	52,370 - 63,316	63,316
20000015	Senior Management Analyst	2.00	2.00	2.00	88,289 - 106,773	195,062
90001146	Student Intern - Hourly	0.00	0.00	7.27	36,814 - 39,283	267,640
20000992	Supervising Librarian	7.00	7.00	7.00	104,348 - 125,999	877,936
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Bilingual - Regular					297,024
	Budgeted Personnel Expenditure Savings					(2,042,519)
	Master Library Degree					490,429
	Sick Leave - Hourly					53,715
	Special Assignment Pay					745,509
	Termination Pay Annual Leave					107,323
	Vacation Pay In Lieu					121,899
<b>FTE, Salaries, and Wages Subtotal</b>		<b>469.10</b>	<b>471.00</b>	<b>481.62</b>		<b>\$ 32,817,337</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 1,115,617	\$ 115,342	\$ 119,132	\$ 3,790
Flexible Benefits	5,746,700	6,435,896	6,597,768	161,872
Long-Term Disability	117,317	95,547	116,154	20,607
Medicare	400,692	397,052	478,367	81,315
Other Post-Employment Benefits	3,070,925	3,350,347	2,502,450	(847,897)
Retiree Medical Trust	35,040	41,697	52,222	10,525
Retirement 401 Plan	124,913	151,690	194,757	43,067
Retirement ADC	8,868,214	10,630,117	11,290,859	660,742
Retirement DROP	29,483	30,124	36,815	6,691
Risk Management Administration	748,738	758,043	837,567	79,524
Supplemental Pension Savings Plan	697,452	727,500	780,593	53,093
Unemployment Insurance	29,927	30,835	32,864	2,029
Workers' Compensation	447,081	409,771	659,546	249,775
<b>Fringe Benefits Subtotal</b>	<b>\$ 21,432,098</b>	<b>\$ 23,173,961</b>	<b>\$ 23,699,094</b>	<b>\$ 525,133</b>
<b>Total Personnel Expenditures</b>			<b>\$ 56,516,431</b>	



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# **Long Range Property Management Fund**



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# Long Range Property Management Fund



## Description

The Long Range Property Management Fund was established to address the disposition and use of non-housing real properties owned by the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency restructured its budgetary procedures, related to the property management component of Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP), to comply with the requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with State Assembly Bill 1484.



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# Long Range Property Management Fund

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	2,108,507	1,783,767	1,783,771	4
<b>Total Department Expenditures</b>	<b>\$ 2,108,507</b>	<b>\$ 1,783,767</b>	<b>\$ 1,783,771</b>	<b>\$ 4</b>
<b>Total Department Revenue</b>	<b>\$ 2,998,892</b>	<b>\$ 595,000</b>	<b>\$ 595,000</b>	<b>\$ -</b>

## Long Range Property Management Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Long Range Property Management Fund	\$ 2,108,507	\$ 1,783,767	\$ 1,783,771	4
<b>Total</b>	<b>\$ 2,108,507</b>	<b>\$ 1,783,767</b>	<b>\$ 1,783,771</b>	<b>\$ 4</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ 4	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Total</b>	<b>0.00</b>	<b>\$ 4</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 2,108,297	\$ 1,782,778	\$ 1,782,772	(6)
<i>External Contracts &amp; Services</i>	1,808,946	1,669,766	1,669,766	-
<i>Internal Contracts &amp; Services</i>	299,351	113,012	113,006	(6)
Energy and Utilities	210	989	999	10
<b>NON-PERSONNEL SUBTOTAL</b>	2,108,507	1,783,767	1,783,771	4
<b>Total</b>	<b>\$ 2,108,507</b>	<b>\$ 1,783,767</b>	<b>\$ 1,783,771</b>	<b>\$ 4</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 1,243,123	\$ -	\$ -	-
Rev from Money and Prop	1,755,769	595,000	595,000	-
<b>Total</b>	<b>\$ 2,998,892</b>	<b>\$ 595,000</b>	<b>\$ 595,000</b>	<b>\$ -</b>

# Long Range Property Management Fund

## Revenue and Expense Statement (Non-General Fund)

Long Range Property Management Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 4,902,844	\$ 5,793,228	\$ 5,471,461
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 4,902,844</b>	<b>\$ 5,793,228</b>	<b>\$ 5,471,461</b>
<b>REVENUE</b>			
Other Revenue	\$ 1,243,123	\$ -	\$ -
Revenue from Use of Money and Property	1,755,769	595,000	595,000
<b>TOTAL REVENUE</b>	<b>\$ 2,998,892</b>	<b>\$ 595,000</b>	<b>\$ 595,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 7,901,735</b>	<b>\$ 6,388,228</b>	<b>\$ 6,066,461</b>
<b>OPERATING EXPENSE</b>			
Contracts & Services	\$ 2,108,297	\$ 1,782,778	\$ 1,782,772
Energy and Utilities	210	989	999
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 2,108,507</b>	<b>\$ 1,783,767</b>	<b>\$ 1,783,771</b>
<b>TOTAL EXPENSE</b>	<b>\$ 2,108,507</b>	<b>\$ 1,783,767</b>	<b>\$ 1,783,771</b>
<b>BALANCE</b>	<b>\$ 5,793,228</b>	<b>\$ 4,604,461</b>	<b>\$ 4,282,690</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 7,901,735</b>	<b>\$ 6,388,228</b>	<b>\$ 6,066,461</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# **Low and Moderate Income Housing Asset Fund**



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# Low and Moderate Income Housing Asset Fund



## Description

The Low and Moderate Income Housing Asset Fund was established to conduct the dissolution of operations related to housing assets and activities of the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency restructured its budgetary procedures, related to affordable housing assets transferred to the City under the Low and Moderate Income Housing Asset Fund, to comply with requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the California Health & Safety Code section 34176.1.



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# Low and Moderate Income Housing Asset Fund

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	2,259,835	41,355,716	36,057,811	(5,297,905)
<b>Total Department Expenditures</b>	<b>\$ 2,259,835</b>	<b>\$ 41,355,716</b>	<b>\$ 36,057,811</b>	<b>\$ (5,297,905)</b>
<b>Total Department Revenue</b>	<b>\$ 7,987,999</b>	<b>\$ 7,056,674</b>	<b>\$ 1,209,014</b>	<b>\$ (5,847,660)</b>

## Low & Moderate Income Housing Asset Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Low & Moderate Income Housing Asset Fund	\$ 2,259,835	\$ 41,355,716	\$ 36,057,811	(5,297,905)
<b>Total</b>	<b>\$ 2,259,835</b>	<b>\$ 41,355,716</b>	<b>\$ 36,057,811</b>	<b>\$ (5,297,905)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Bridge to Home Program</b> Addition of non-personnel expenditures for administrative support and consulting services for Bridge to Home projects.	0.00	\$ 550,000	\$ -
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	881	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,126)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(5,847,660)	(5,847,660)
<b>Total</b>	<b>0.00</b>	<b>\$ (5,297,905)</b>	<b>\$ (5,847,660)</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 2,249,726	\$ 41,345,617	\$ 36,047,882	(5,297,735)
<i>External Contracts &amp; Services</i>	2,026,939	41,025,321	35,677,661	(5,347,660)

# Low and Moderate Income Housing Asset Fund

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<i>Internal Contracts &amp; Services</i>	222,787	320,296	370,221	49,925
Information Technology	6,604	4,842	5,723	881
Energy and Utilities	3,505	5,257	4,206	(1,051)
<b>NON-PERSONNEL SUBTOTAL</b>	2,259,835	41,355,716	36,057,811	(5,297,905)
<b>Total</b>	<b>\$ 2,259,835</b>	<b>\$ 41,355,716</b>	<b>\$ 36,057,811</b>	<b>\$ (5,297,905)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 2,109,631	\$ 5,847,660	\$ -	(5,847,660)
Rev from Money and Prop	5,878,368	1,209,014	1,209,014	-
<b>Total</b>	<b>\$ 7,987,999</b>	<b>\$ 7,056,674</b>	<b>\$ 1,209,014</b>	<b>\$ (5,847,660)</b>



# Low and Moderate Income Housing Asset Fund

## Revenue and Expense Statement (Non-General Fund)

Low & Moderate Income Housing Asset Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 50,059,811	\$ 55,787,974	\$ 105,704,535
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 50,059,811</b>	<b>\$ 55,787,974</b>	<b>\$ 105,704,535</b>
REVENUE			
Other Revenue	\$ 2,109,631	\$ 5,847,660	-
Revenue from Use of Money and Property	5,878,368	1,209,014	1,209,014
<b>TOTAL REVENUE</b>	<b>\$ 7,987,999</b>	<b>\$ 7,056,674</b>	<b>\$ 1,209,014</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 58,047,809</b>	<b>\$ 62,844,648</b>	<b>\$ 106,913,549</b>
OPERATING EXPENSE			
Contracts & Services	\$ 2,249,726	\$ 41,345,617	\$ 36,047,882
Information Technology	6,604	4,842	5,723
Energy and Utilities	3,505	5,257	4,206
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 2,259,835</b>	<b>\$ 41,355,716</b>	<b>\$ 36,057,811</b>
<b>TOTAL EXPENSE</b>	<b>\$ 2,259,835</b>	<b>\$ 41,355,716</b>	<b>\$ 36,057,811</b>
<b>BALANCE</b>	<b>\$ 55,787,974</b>	<b>\$ 21,488,932</b>	<b>\$ 70,855,738</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 58,047,809</b>	<b>\$ 62,844,648</b>	<b>\$ 106,913,549</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



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# **Mission Bay and Balboa Park Improvement Fund**



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# Mission Bay and Balboa Park Improvement Fund



## Description

The Mission Bay/Balboa Park Improvement Fund allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Department of Finance.

# Mission Bay and Balboa Park Improvement Fund

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,412,684	1,447,825	862,936	(584,889)
<b>Total Department Expenditures</b>	<b>\$ 1,412,684</b>	<b>\$ 1,447,825</b>	<b>\$ 862,936</b>	<b>\$ (584,889)</b>
<b>Total Department Revenue</b>	<b>\$ 1,410,592</b>	<b>\$ 1,447,825</b>	<b>\$ 862,936</b>	<b>\$ (584,889)</b>

## Mission Bay/Balboa Park Improvement Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Mission Bay/Balboa Park Improvement Fund	\$ 1,412,684	\$ 1,447,825	\$ 862,936	(584,889)
<b>Total</b>	<b>\$ 1,412,684</b>	<b>\$ 1,447,825</b>	<b>\$ 862,936</b>	<b>\$ (584,889)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Balboa Park Tram</b> Addition of non-personnel expenditures to support operating and maintenance costs for the Balboa Park tram.	0.00	\$ 153,111	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(738,000)	-
<b>Transient Occupancy Tax (TOT) Fund Support</b> Adjustment to reflect revised revenue projections related to TOT Fund support of the Mission Bay and Balboa Park Improvement Fund.	0.00	-	(584,889)
<b>Total</b>	<b>0.00</b>	<b>\$ (584,889)</b>	<b>\$ (584,889)</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 648,999	\$ 674,825	\$ 827,936	153,111
<i>External Contracts &amp; Services</i>	648,999	644,825	797,936	153,111
<i>Internal Contracts &amp; Services</i>	-	30,000	30,000	-
Energy and Utilities	30,685	35,000	35,000	-
Transfers Out	733,000	738,000	-	(738,000)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,412,684</b>	<b>1,447,825</b>	<b>862,936</b>	<b>(584,889)</b>

# Mission Bay and Balboa Park Improvement Fund

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Total</b>	\$ 1,412,684	\$ 1,447,825	\$ 862,936	\$ (584,889)

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Transfers In	\$ 1,410,592	\$ 1,447,825	\$ 862,936	\$ (584,889)
<b>Total</b>	\$ 1,410,592	\$ 1,447,825	\$ 862,936	\$ (584,889)

# Mission Bay and Balboa Park Improvement Fund

## Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 111,638	\$ 109,545	\$ 109,545
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 111,638</b>	<b>\$ 109,545</b>	<b>\$ 109,545</b>
REVENUE			
Transfers In	\$ 1,410,592	\$ 1,447,825	\$ 862,936
<b>TOTAL REVENUE</b>	<b>\$ 1,410,592</b>	<b>\$ 1,447,825</b>	<b>\$ 862,936</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,522,230</b>	<b>\$ 1,557,370</b>	<b>\$ 972,481</b>
OPERATING EXPENSE			
Contracts & Services	\$ 648,999	\$ 674,825	\$ 827,936
Energy and Utilities	30,685	35,000	35,000
Transfers Out	733,000	738,000	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,412,684</b>	<b>\$ 1,447,825</b>	<b>\$ 862,936</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,412,684</b>	<b>\$ 1,447,825</b>	<b>\$ 862,936</b>
<b>BALANCE</b>	<b>\$ 109,545</b>	<b>\$ 109,545</b>	<b>\$ 109,545</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,522,230</b>	<b>\$ 1,557,370</b>	<b>\$ 972,481</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



# **Mission Bay Park Improvement Fund**



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# Mission Bay Park Improvement Fund



## Description

The Mission Bay Park Improvement Fund is used for the restoration of wetlands and the wildlife habitat, as well as deferred maintenance projects within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that 65 percent of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 65 percent is available after the allocation to the San Diego Regional Parks Improvement Fund has been made) be allocated to the Mission Bay Park Improvement Fund to solely benefit the Mission Bay Park Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.

# Mission Bay Park Improvement Fund

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
<b>Total Department Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Department Revenue</b>	<b>\$ 12,801,956</b>	<b>\$ 12,869,721</b>	<b>\$ 13,708,605</b>	<b>\$ 838,884</b>

## Mission Bay Park Improvement Fund

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Mission Bay Revenue</b>	0.00	\$ -	838,884
Adjustment to reflect revised revenue projections related to increased activity at Mission Bay.			
<b>Total</b>	<b>0.00</b>	<b>\$ -</b>	<b>838,884</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Money and Prop	\$ 528,876	\$ -	\$ -	-
Transfers In	12,273,079	12,869,721	13,708,605	838,884
<b>Total</b>	<b>\$ 12,801,956</b>	<b>\$ 12,869,721</b>	<b>\$ 13,708,605</b>	<b>\$ 838,884</b>

# Mission Bay Park Improvement Fund

## Revenue and Expense Statement (Non-General Fund)

Mission Bay Park Improvement Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ -	\$ -	407,398
Continuing Appropriation - CIP	36,103,819	41,227,039	46,817,457
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 36,103,819</b>	<b>\$ 41,227,039</b>	<b>\$ 47,224,856</b>
<b>REVENUE</b>			
Revenue from Use of Money and Property	\$ 528,876	\$ -	-
Transfers In	12,273,079	12,869,721	13,708,605
<b>TOTAL REVENUE</b>	<b>\$ 12,801,956</b>	<b>\$ 12,869,721</b>	<b>\$ 13,708,605</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 48,905,775</b>	<b>\$ 54,096,760</b>	<b>\$ 60,933,461</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 7,124,347	\$ 12,869,721	\$ 13,708,605
<b>TOTAL CIP EXPENSE</b>	<b>\$ 7,124,347</b>	<b>\$ 12,869,721</b>	<b>\$ 13,708,605</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 554,388	\$ -	-
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 554,388</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL EXPENSE</b>	<b>\$ 7,678,735</b>	<b>\$ 12,869,721</b>	<b>\$ 13,708,605</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 41,227,039	\$ 41,227,039	46,817,457
<b>TOTAL RESERVES</b>	<b>\$ 41,227,039</b>	<b>\$ 41,227,039</b>	<b>\$ 46,817,457</b>
<b>BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>407,399</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 48,905,775</b>	<b>\$ 54,096,760</b>	<b>\$ 60,933,461</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



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# **Office of Boards and Commissions**



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# Office of Boards and Commissions



## Description

The Office of Boards and Commissions supports the day-to-day operations for the City's 40 plus boards and commissions and serves as an access point to the volunteer members appointed by the Mayor and City Council. These entities serve in a fiduciary, regulatory, policy-setting and/or advisory capacity. The Office includes the existing Executive Directors and staff positions that support the following: Human Relations Commission; Commission on Gang Prevention & Intervention; and Citizens Advisory Board on Police/Community Relations. For more details visit the Office of Boards and Commissions web page:

<https://www.sandiego.gov/boards-and-commissions>

### ***The vision is:***

A bedrock of participatory, representative, and responsive city governance.

### ***The mission is:***

To train, equip, partner, and promote all city advisory boards to foster public policy decision-making, volunteerism, and civic engagement.

## Goals and Objectives

### ***Goal 1: Continue to increase diversity within the City's boards and commissions and application process.***

- Increase the dissemination of information about boards and commissions through diverse channels, reaching broader audiences and providing application support to those technologically challenged.

### ***Goal 2: Provide boards and commissions with the resources they need to effectively carry out their duties.***

- Secure funding for more of our boards and commissions.

### ***Goal 3: Ensure staff liaisons, board members and commissioners are equipped to carry out their duties.***

- Create and implement ongoing training for staff liaisons, board members, and commissioners.

# Office of Boards and Commissions

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Some boards and commissions offer hybrid meeting options, which has made meetings more accessible for San Diego residents by providing multiple ways to connect.
- Boards and Commissions has created social media accounts on various platforms, in order to promote access to information about the work the department is doing and to engage with the public.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

#### Yes

Part of the Office's ongoing work is to increase the number of applicants for boards and commissions with open seats, as well as to strive for a diversity of perspectives on boards and commissions. The Office is working on outreach for applicants by intentionally prioritizing the previously most effective platforms to reach San Diego residents, including: Facebook, X, Instagram, and the Mayor's newsletter.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**N/A**

# Office of Boards and Commissions

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Boards and Commissions meeting attendance	Percentage of meetings that met quorum	31%	50%	100%
Advisory Actions taken	Percentage of boards/commissions with Advisory Action	27%	30%	100%
Active Board and Commission seats <sup>1</sup>	Percentage of council-nominated seats filled and active	N/A	N/A	N/A

<sup>1</sup> People can still serve in an expired term until reappointed or replaced. Councilmembers are responsible for nominating their picks for reappointment.

# Office of Boards and Commissions

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	5.00	5.00	4.00	(1.00)
Personnel Expenditures	\$ 819,371	\$ 818,466	\$ 759,233	\$ (59,233)
Non-Personnel Expenditures	53,617	45,078	42,232	(2,846)
<b>Total Department Expenditures</b>	<b>\$ 872,989</b>	<b>\$ 863,544</b>	<b>\$ 801,465</b>	<b>\$ (62,079)</b>
<b>Total Department Revenue</b>	<b>\$ 14</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Office of Boards & Commissions	\$ 872,989	\$ 863,544	\$ 801,465	\$ (62,079)
<b>Total</b>	<b>\$ 872,989</b>	<b>\$ 863,544</b>	<b>\$ 801,465</b>	<b>\$ (62,079)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Office of Boards & Commissions	5.00	5.00	4.00	(1.00)
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>(1.00)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 48,376	-
<b>Support for Department Administrative Management</b> Addition of non-personnel expenditures associated with the ClerkBase Software contract that supports tracking of Boards and Commissions services.	0.00	8,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,383	-
<b>Reduction of Non-Personnel Expenditures</b> Reduction of non-personnel expenditures including transportation allowance, cell phone operating costs, and various contracts and services to meet the operational efficiency target.	0.00	(6,643)	-

# Office of Boards and Commissions

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(8,586)	-
<b>Executive Assistant Reduction</b> Reduction of 1.00 Executive Assistant which supports the Gang Commission, Human Relations Commission, and the Office of Boards and Commissions.	(1.00)	(107,609)	-
<b>Total</b>	<b>(1.00)</b>	<b>\$ (62,079)</b>	<b>\$ -</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 512,685	\$ 556,738	\$ 521,613	\$ (35,125)
Fringe Benefits	306,686	261,728	237,620	(24,108)
<b>PERSONNEL SUBTOTAL</b>	<b>819,371</b>	<b>818,466</b>	<b>759,233</b>	<b>(59,233)</b>
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 22,260	\$ 8,920	\$ 10,260	\$ 1,340
<i>External Contracts &amp; Services</i>	6,884	2,102	-	(2,102)
<i>Internal Contracts &amp; Services</i>	15,376	6,818	10,260	3,442
Information Technology	26,857	32,558	31,972	(586)
Energy and Utilities	-	1,800	-	(1,800)
Other	4,500	1,800	-	(1,800)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>53,617</b>	<b>45,078</b>	<b>42,232</b>	<b>(2,846)</b>
<b>Total</b>	<b>\$ 872,989</b>	<b>\$ 863,544</b>	<b>\$ 801,465</b>	<b>\$ (62,079)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 14	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 14</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000119	Associate Management Analyst	1.00	1.00	1.00	\$ 80,424 - 97,203	\$ 97,203
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	158,085
20000924	Executive Assistant	1.00	1.00	0.00	63,557 - 76,906	-
20001220	Executive Director	2.00	2.00	2.00	72,886 - 268,057	258,726
	Vacation Pay In Lieu					7,599
<b>FTE, Salaries, and Wages Subtotal</b>		<b>5.00</b>	<b>5.00</b>	<b>4.00</b>		<b>\$ 521,613</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 64,308	\$ 903	\$ 972	\$ 69

## Office of Boards and Commissions

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Flexible Benefits	61,491	62,487	52,682	(9,805)
Insurance	1,499	-	-	-
Long-Term Disability	2,565	1,944	1,887	(57)
Medicare	7,939	7,967	7,453	(514)
Other Post-Employment Benefits	29,749	28,445	16,600	(11,845)
Retiree Medical Trust	1,081	1,149	1,041	(108)
Retirement 401 Plan	4,088	4,587	4,169	(418)
Retirement ADC	117,651	138,757	138,004	(753)
Risk Management Administration	7,246	6,435	5,556	(879)
Supplemental Pension Savings Plan	5,732	5,465	5,881	416
Unemployment Insurance	656	626	535	(91)
Workers' Compensation	2,680	2,963	2,840	(123)
<b>Fringe Benefits Subtotal</b>	<b>\$ 306,686</b>	<b>\$ 261,728</b>	<b>\$ 237,620</b>	<b>\$ (24,108)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 759,233</b>	

# **Office of Emergency Services**



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# Office of Emergency Services



## Description

The Office of Emergency Services (SD OES) oversees disaster preparedness, emergency management and response, including recovery and mitigation programs. SD OES also administers homeland security and emergency management grants that provide funding for a variety of emergency training, equipment and other resources for the City and San Diego region.

The Emergency Operations division of SD OES is responsible for citywide emergency prevention, protection, mitigation, response and recovery. The Emergency Operations division leads the development and review of City-level emergency response plans, facilitates integration of the City's emergency plans both internally and externally, maintains the City's Emergency Operations Center (EOC), and coordinates and oversees relevant citywide emergency training and exercises. The Emergency Operations division also leads City-level efforts and activities regarding advanced planning, hazard mitigation, integration of cybersecurity considerations into emergency plans and emergency response operations, and incorporation of Smart City principles and other leading technological and social trends into the emergency management field.

The Finance and Administration division manages the Disaster Cost-Recovery and Grant Management sections of SD OES. The Grant Management section manages federal Homeland Security grant funds for the entire San Diego region, and other FEMA grant programs awarded or allocated directly to the City to improve its emergency preparedness. The Disaster Cost Recovery section is responsible for the management and coordination of citywide disaster cost recovery to include federal Public Assistance and state California Disaster Assistance Act. Additionally, this division leads the development and review of San Diego region-wide risk management plans and activities including the San Diego Urban Area (SDUA) Homeland Security Strategy, the SDUA Threat and Hazard Identification and Risk Assessment, and the Stakeholder Preparedness Review.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

# Office of Emergency Services

***The vision is:***

To safeguard lives, property, and the environment by developing, supporting, and coordinating City-level emergency capabilities before, during, and after catastrophic and large scale emergency events.

***The mission is:***

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.

## Goals and Objectives

***Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community.***

- Develop and implement a shelter worker and manager training program for City staff.
- Identify and prepare City facilities for shelter capability.

***Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness.***

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness.

***Goal 3: Increase emergency coordination and collaboration with regional stakeholders.***

- Enhance EOC facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance.
- Enhance citywide staff training and exercise programs in emergency response.

***Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs.***

- Increase accountability in performing fiscal monitoring associated with regional grants.
- Increase accountability in performing fiscal monitoring associated with cost recovery.

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- During the Hurricane Hilary Emergency Operations Center activation, OES examined regional shelter locations with an equity perspective, confirming their capability for geographically equitable access.
- In coordination with the Department of Information Technology, OES created and launched the San Diego Hazard Dashboard. This innovative online tool is designed with a focus on accessibility, ensuring all residents can access crucial information regarding current weather conditions, potential environmental threats and emerging information about regional incidents.
- Established an Incident Management Team (IMT) to support Homelessness Strategies and Solutions in coordinating shelter relocation activities and managing logistics.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

1. Ongoing collaboration with the Department of Race and Equity to enhance Shelter Worker training to address diversity and equity of impacted populations. 2. Ongoing collaboration with Performance and Analytics to develop emergency preparedness outreach measurement tool.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Yes**

1. Engage with the whole community through outreach and education to improve emergency preparedness.  
 2. Increase emergency coordination and collaboration with regional stakeholders.  
 Budget Adjustment - Maintain Non-Standard Hourly Positions FTE Increased City emergency management capabilities and community outreach benefit all neighborhoods and communities. Operational impacts include increased emergency management capabilities and community outreach and education. If these positions were not funded the outreach and education provided would not occur. Additionally, OES' emergency management capabilities would be reduced. OES is in the initial stages of developing a mechanism to monitor and measure equity. Budget Adjustment - Increased UDC Dues Bolstering current partnerships and expanding collaborative efforts with regional stakeholders are essential steps in cultivating a more inclusive and equitable approach to cohesive community preparedness. The Unified Disaster Council (UDC), as a regional committee, plays a pivotal role in orchestrating plans and programs across the county to safeguard life and property. Participating in the UDC not only facilitates coordination but also offers a unique opportunity to infuse diversity and equity considerations into the fabric of emergency preparedness.

# Office of Emergency Services

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Identified emergency shelter facilities prepared for activation and operation	Percentage of identified emergency shelters (safe, sanitary, and secure places for evacuees and disaster survivors) prepared for activation and operation	20%	80%	100%
Newly-identified EOC staff who receive onboarding within 180 days of assignment	Percentage of newly-identified Emergency Operations Center staff who receive EOC orientation and software training within 180 days of assignment	N/A	100%	100%
Fully-staffed EOC positions	Percentage of Emergency Operations Center position sections fully staffed	95%	100%	100%

# Office of Emergency Services

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	20.33	20.33	19.37	(0.96)
Personnel Expenditures	\$ 2,337,996	\$ 3,151,746	\$ 2,982,800	\$ (168,946)
Non-Personnel Expenditures	841,798	901,936	925,582	23,646
<b>Total Department Expenditures</b>	<b>\$ 3,179,794</b>	<b>\$ 4,053,682</b>	<b>\$ 3,908,382</b>	<b>\$ (145,300)</b>
<b>Total Department Revenue</b>	<b>\$ 1,536,905</b>	<b>\$ 1,620,355</b>	<b>\$ 1,601,081</b>	<b>\$ (19,274)</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Office of Emergency Services	\$ 3,179,794	\$ 4,053,682	\$ 3,908,382	\$ (145,300)
<b>Total</b>	<b>\$ 3,179,794</b>	<b>\$ 4,053,682</b>	<b>\$ 3,908,382</b>	<b>\$ (145,300)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Office of Emergency Services	20.33	20.33	19.37	(0.96)
<b>Total</b>	<b>20.33</b>	<b>20.33</b>	<b>19.37</b>	<b>(0.96)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	\$ 68,838	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	35,882	-
<b>Membership Dues</b> Addition of non-personnel expenditures associated with Unified Disaster Council (UDC) membership dues.	0.00	28,806	-
<b>Reduction of Non-Personnel Expenditures</b> Reduction of non-personnel expenditures associated with Emergency Operations Center maintenance, staff training, and satellite phone service.	0.00	(28,806)	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.96)	(31,102)	175,584

# Office of Emergency Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(41,344)	-
<b>Operational Efficiency Target</b> Reduction of miscellaneous non-personnel expenditures to comply with the required 2% operational efficiency target.	0.00	(81,074)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(96,500)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	-	(194,858)
<b>Total</b>	<b>(0.96) \$</b>	<b>(145,300) \$</b>	<b>(19,274)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,445,033	\$ 2,008,827	\$ 1,989,624	\$ (19,203)
Fringe Benefits	892,962	1,142,919	993,176	(149,743)
<b>PERSONNEL SUBTOTAL</b>	<b>2,337,996</b>	<b>3,151,746</b>	<b>2,982,800</b>	<b>(168,946)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 11,179	\$ 20,931	\$ 9,469	\$ (11,462)
Contracts & Services	396,795	438,648	444,443	5,795
<i>External Contracts &amp; Services</i>	341,270	382,906	342,399	(40,507)
<i>Internal Contracts &amp; Services</i>	55,525	55,742	102,044	46,302
Information Technology	370,578	327,307	387,045	59,738
Energy and Utilities	58,818	110,050	81,625	(28,425)
Other	4,428	5,000	3,000	(2,000)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>841,798</b>	<b>901,936</b>	<b>925,582</b>	<b>23,646</b>
<b>Total</b>	<b>\$ 3,179,794</b>	<b>\$ 4,053,682</b>	<b>\$ 3,908,382</b>	<b>\$ (145,300)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 1,536,842	\$ 1,620,355	\$ 1,601,081	\$ (19,274)
Other Revenue	63	-	-	-
<b>Total</b>	<b>\$ 1,536,905</b>	<b>\$ 1,620,355</b>	<b>\$ 1,601,081</b>	<b>\$ (19,274)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	3.00	3.00	3.00	\$ 63,360 - 76,360	\$ 229,080

# Office of Emergency Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000119	Associate Management Analyst	1.00	1.00	1.00	80,424 - 97,203	97,203
21000755	Emergency Services Coordinator	0.00	2.00	4.00	88,289 - 106,773	364,134
20001220	Executive Director	1.00	1.00	1.00	72,886 - 268,057	206,719
90001073	Management Intern - Hourly	1.28	1.28	0.32	36,814 - 45,925	11,781
90000599	Marine Safety Captain - Hourly	0.35	0.35	0.35	113,458 - 136,923	39,710
90000718	Police Lieutenant - Hourly	0.35	0.35	0.35	142,230 - 170,269	49,781
20001234	Program Coordinator	5.00	5.00	4.00	36,814 - 214,004	536,166
20001222	Program Manager	1.00	1.00	2.00	72,886 - 268,057	347,420
90001222	Program Manager - Hourly	0.35	0.35	0.35	72,886 - 268,057	59,665
20000015	Senior Management Analyst	1.00	1.00	2.00	88,289 - 106,773	195,062
20000023	Senior Management Analyst	5.00	3.00	0.00	88,289 - 106,773	-
21000779	Supervising Emergency Services Coordinator	0.00	0.00	1.00	94,581 - 114,638	114,638
20000986	Supervising Management Analyst	1.00	1.00	0.00	94,669 - 114,682	-
	Advanced Post Certificate Budgeted Personnel Expenditure Savings					4,231
	Sick Leave - Hourly					(306,211)
	Termination Pay Annual Leave					1,040
	Vacation Pay In Lieu					20,961
						18,244
<b>FTE, Salaries, and Wages Subtotal</b>		<b>20.33</b>	<b>20.33</b>	<b>19.37</b>		<b>\$ 1,989,624</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 64,302	\$ 10,340	\$ 7,043	\$ (3,297)
Flexible Benefits	165,509	198,456	192,226	(6,230)
Long-Term Disability	6,978	6,997	7,290	293
Medicare	22,311	28,846	28,863	17
Other Post-Employment Benefits	75,751	96,713	62,250	(34,463)
Retiree Medical Trust	1,671	2,588	2,804	216
Retirement 401 Plan	4,188	7,693	8,382	689
Retirement ADC	455,882	634,839	568,803	(66,036)
Retirement DROP	4,077	4,308	5,298	990
Risk Management Administration	18,426	21,879	20,835	(1,044)
Supplemental Pension Savings Plan	54,223	65,002	70,427	5,425
Unemployment Insurance	1,788	2,258	2,065	(193)
Workers' Compensation	17,856	63,000	16,890	(46,110)
<b>Fringe Benefits Subtotal</b>	<b>\$ 892,962</b>	<b>\$ 1,142,919</b>	<b>\$ 993,176</b>	<b>\$ (149,743)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,982,800</b>	



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# **Office of the Chief Operating Officer**



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# Office of the Chief Operating Officer



## Description

Nearly 1.4 million people call San Diego home. The City of San Diego's 13,299+ dedicated employees are proud to consistently provide quality services to our residents and customers. The City's Chief Operating Officer reports directly to the Mayor and is responsible for the management and oversight of the City's day-to-day operations, implementation of Citywide initiatives, and the monitoring of the City's revenues and expenditures. Reporting directly to the Chief Operating Officer are four Deputy Chief Operating Officers, the Chief Financial Officer, the Police Chief, and the Fire Chief. Other functions and programs that fall under the Office of the Chief Operating Officer are the Docket Office and Office of Child and Youth Success.

The performance indicators for this branch are maintained at the department level and can be found in the "Key Performance Indicators" section of each department's budget pages.

# Office of the Chief Operating Officer

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	18.00	20.35	21.33	0.98
Personnel Expenditures	\$ 3,765,763	\$ 4,987,216	\$ 5,771,700	\$ 784,484
Non-Personnel Expenditures	488,029	1,772,469	679,265	(1,093,204)
<b>Total Department Expenditures</b>	<b>\$ 4,253,792</b>	<b>\$ 6,759,685</b>	<b>\$ 6,450,965</b>	<b>\$ (308,720)</b>
<b>Total Department Revenue</b>	<b>\$ 45,344</b>	<b>\$ -</b>	<b>\$ 138,411</b>	<b>\$ 138,411</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Docket Office	\$ 568,598	\$ 534,351	\$ 564,454	\$ 30,103
Office of Child & Youth Success	473,639	1,755,959	1,079,189	(676,770)
Office of Immigrant Affairs	-	498,598	-	(498,598)
Office of the Chief Operating Officer	3,211,555	3,970,777	4,807,322	836,545
<b>Total</b>	<b>\$ 4,253,792</b>	<b>\$ 6,759,685</b>	<b>\$ 6,450,965</b>	<b>\$ (308,720)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Docket Office	3.00	2.00	2.00	0.00
Office of Child & Youth Success	3.00	3.00	7.15	4.15
Office of Immigrant Affairs	-	3.00	-	(3.00)
Office of the Chief Operating Officer	12.00	15.35	12.18	(0.17)
<b>Total</b>	<b>18.00</b>	<b>20.35</b>	<b>21.33</b>	<b>0.98</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,161,972	-
<b>Employ and Empower Program Support</b> Addition of 3.15 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	3.15	138,411	138,411
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	28,941	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	28,163	-

# Office of the Chief Operating Officer

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	23,752	-
<b>Office of Child and Youth Success Support</b> Addition of 1.00 Community Development Specialist 2 and 1.00 Associate Management Analyst, offset by the reduction of 1.00 of Senior Management Analyst and non-personnel expenditures to support the Office of Child and Youth Success.	1.00	7,668	-
<b>Reduction of Youth Programming</b> Reduction of non-personnel expenditures associated with programs and services for children and youth.	0.00	(50,000)	-
<b>Support for Special Projects</b> Reduction of 0.17 Assistant Chief Operating Officer - Hourly which supports special projects.	(0.17)	(83,694)	-
<b>Reduction of the Office of Immigrant Affairs</b> Reduction of 1.00 Executive Director, 1.00 Program Coordinator, and 1.00 Community Development Specialist 2 and associated non-personnel expenditures that support immigrant affairs.	(3.00)	(561,933)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(1,002,000)	-
<b>Total</b>	<b>0.98 \$</b>	<b>(308,720) \$</b>	<b>138,411</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,454,086	\$ 3,489,298	\$ 3,873,303	384,005
Fringe Benefits	1,311,677	1,497,918	1,898,397	400,479
<b>PERSONNEL SUBTOTAL</b>	<b>3,765,763</b>	<b>4,987,216</b>	<b>5,771,700</b>	<b>784,484</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 39,268	\$ 40,072	\$ 27,722	(12,350)
Contracts & Services	267,974	1,566,471	446,534	(1,119,937)
<i>External Contracts &amp; Services</i>	<i>230,788</i>	<i>1,509,825</i>	<i>377,367</i>	<i>(1,132,458)</i>
<i>Internal Contracts &amp; Services</i>	<i>37,186</i>	<i>56,646</i>	<i>69,167</i>	<i>12,521</i>
Information Technology	84,082	72,454	100,617	28,163
Energy and Utilities	60,888	55,372	66,292	10,920
Other	35,817	38,100	38,100	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>488,029</b>	<b>1,772,469</b>	<b>679,265</b>	<b>(1,093,204)</b>
<b>Total</b>	<b>\$ 4,253,792</b>	<b>\$ 6,759,685</b>	<b>\$ 6,450,965</b>	<b>(308,720)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 34,768	\$ -	\$ 138,411	138,411
Other Revenue	10,576	-	-	-
<b>Total</b>	<b>\$ 45,344</b>	<b>\$ -</b>	<b>\$ 138,411</b>	<b>138,411</b>

# Office of the Chief Operating Officer

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
90001096	Assistant to the Chief Operating Officer - Hourly	0.00	0.35	0.18	\$ 123,203 - 491,871	\$ 83,625
20000119	Associate Management Analyst	1.00	0.00	1.00	80,424 - 97,203	80,424
20001099	Chief Financial Officer	1.00	1.00	1.00	96,395 - 365,173	328,229
20001109	Chief Operating Officer	1.00	1.00	1.00	123,203 - 491,871	413,595
20000300	Community Development Specialist 2	0.00	0.00	1.00	78,916 - 95,346	78,916
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	36,814 - 163,775	135,494
20001118	Deputy Chief Operating Officer	3.00	4.00	4.00	96,395 - 365,173	1,312,916
20000924	Executive Assistant	3.00	2.00	2.00	63,557 - 76,906	153,812
20001220	Executive Director	1.00	2.00	1.00	72,886 - 268,057	206,719
90001073	Management Intern - Hourly	0.00	0.00	3.15	36,814 - 45,925	128,421
20001234	Program Coordinator	3.00	6.00	5.00	36,814 - 214,004	747,881
20001222	Program Manager	2.00	1.00	1.00	72,886 - 268,057	173,710
20000015	Senior Management Analyst	2.00	2.00	0.00	88,289 - 106,773	-
	Budgeted Personnel Expenditure Savings					(19,103)
	Vacation Pay In Lieu					48,664
<b>FTE, Salaries, and Wages Subtotal</b>		<b>18.00</b>	<b>20.35</b>	<b>21.33</b>		<b>\$ 3,873,303</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 96,238	\$ 22,084	\$ 31,278	\$ 9,194
Flexible Benefits	166,123	216,594	241,650	25,056
Insurance	7,571	-	-	-
Long-Term Disability	6,924	11,659	14,105	2,446
Medicare	36,898	47,886	55,734	7,848
Other Post-Employment Benefits	66,178	108,091	74,700	(33,391)
Retiree Medical Trust	3,466	6,410	6,183	(227)
Retirement 401 Plan	13,343	23,670	24,733	1,063
Retirement ADC	833,325	974,327	1,324,667	350,340
Retirement DROP	157	-	-	-
Risk Management Administration	14,683	24,453	25,002	549
Supplemental Pension Savings Plan	53,896	45,587	76,210	30,623
Unemployment Insurance	3,109	3,920	3,998	78
Workers' Compensation	9,765	13,237	20,137	6,900
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,311,677</b>	<b>\$ 1,497,918</b>	<b>\$ 1,898,397</b>	<b>\$ 400,479</b>
<b>Total Personnel Expenditures</b>			<b>\$ 5,771,700</b>	

# **Office of the Commission on Police Practices**



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# Office of the Commission on Police Practices



## Description

On November 3, 2020, the voters of San Diego approved Measure B creating a new independent Commission on Police Practices (Commission). The purpose of the Commission is to provide an independent investigation of officer-involved shootings and in-custody deaths, and other significant incidents, and an unbiased evaluation of all complaints against the San Diego Police Department (SDPD) and its personnel, in a process that will be transparent and accountable to the community. The Commission also evaluates and reviews SDPD policies, practices, training, and protocols and represents the community in making recommendations for changes.

The Office of the Commission on Police Practices was established in April 2021 as an independent department that is responsible for managing and coordinating the day-to-day operations of the Commission so that the Commission follows its purpose and mission as well as state, local, and federal law. In Fiscal Year 2025, the department will continue to hire and train essential staff, to support the Commission with creating operating procedures, and to provide administrative support for the Commission's work.

For more information, please visit the Commission's website at [www.sandiego.gov/cpp](http://www.sandiego.gov/cpp).

### ***The vision is:***

The purpose of the Commission on Police Practices is to provide an independent investigation of officer-involved shootings and in-custody deaths, and other significant incidents, and an unbiased evaluation of all complaints against the San Diego Police Department and its personnel, in a process that will be transparent and accountable to the community. The Commission on Police Practices also evaluates and reviews SDPD policies, practices, training and protocols and represents the community in making recommendations for changes.

# Office of the Commission on Police Practices

## ***The mission is:***

The mission of the Commission is to hold law enforcement accountable to the community and to increase community trust in law enforcement, resulting in increased safety for both the community and law enforcement.

## **Goals and Objectives**

***Goal 1: To ensure the Commission provides an unbiased evaluation of all complaints against San Diego Police Department officers and its personnel in a process that is transparent and accountable to the community. To ensure that the Commission provides an independent investigation of officer involved shootings, in-custody deaths, and other significant incidents.***

- Assist the Commission in finalizing operating procedures on discipline review, complaint administration, and independent investigations.
- Support the Commission in reviewing all San Diego Police Department investigations including officer involved shootings, in-custody deaths, and death resulting from interactions with a police officer, Category I and Category II allegations on a timely basis.

***Goal 2: To advocate for policies that promote fair and humane policing and ensure the safety of both community members and police officers.***

- Based on data collected from case review, investigations, research, and community hearings, continue to identify and produce recommendations to the Police Chief, City Council, and the Mayor.
- Facilitate the convening of forums that identify policies of concern to the community for the Commission's consideration.

***Goal 3: To operate transparently, keep the community informed about the activities of the Commission, and provide opportunities to receive public input on the Commission's operations.***

- Continue to compile and release data as required by the ordinance to the City's Open Data Portal.
- Release case reports that meet the criteria for SB1421 and SB16.
- Maintain a robust communication plan that includes community email groups, social media, monthly newsletter, press releases, media opportunities, and updates on the Commission website.

***Goal 4: To widely publicize the procedures for filing a complaint and to encourage persons with complaints about the actions of the San Diego Police Department's sworn personnel to submit their concerns.***

- Collaborate with SDPD to streamline the intake process.
- Seek stakeholder feedback for process improvements.
- Continue to provide presentations on the complaint process at community events, meetings, schools, and churches.

***Goal 5: To ensure that the Commission reaches and maintains an expert level of understanding of policies and procedures through ongoing training and education.***

- Implement the training academy schedule for newly appointed Commissioners.
- Provide education to Commissioners to ensure compliance with Commission procedures, Bylaws, the City's Ethics Ordinance, and the Brown Act.
- Encourage Commissioner participation in additional training opportunities such as attendance at NACOLE conferences and webinars and other specialized trainings.

# Office of the Commission on Police Practices

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Since their appointment in August 2023, members of the Commission on Police Practices have reviewed, communicated findings with the complainant, and closed 23 cases and are continuing to review active cases.
- While the City ordinance establishing the Commission was being finalized, there were cases that were not reviewed within the statute of limitations. The Commission voted to use the assistance of an outside investigator to review and analyze trends in these cases. This analysis and any resulting recommendations will be communicated to the cases' complainants.
- To support timely and responsive work of the Commission including community outreach and engagement, staff was hired - Chief Investigator, Community Engagement Coordinator, and Administrative Aide II.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

#### Yes

To address disparities in ability of all residents to access the complaint process, the Commission will streamline and increase accessibility of the complaint process. A new by Complaint Operating Procedure will be developed. The Commission will also work on developing a shared complaint tracking system between the Commission and SDPD with the ultimate goal of making this visible to the complainant. The Commission is implementing a Training Academy for Commissioners that incorporates issues of race and equity and how these are integrated throughout our work. The Commission will conduct educational presentations about the Commission with particular focus on communities that have more police interactions.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

#### No

The budget adjustment for Fiscal Year 2025 does not address a disparity.

# Office of the Commission on Police Practices

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Public Meetings	Number of Public Regular and Special Meetings, and Community Hearings	19	21	28
Closed Session Meetings	Number of Closed Session Meetings to Review Cases and Investigations	14	18	24
Cases Reviewed <sup>1</sup>	Percentage of cases reviewed and returned to SDPD at least 90 days prior to expiration date	N/A	70%	100%

<sup>1</sup> The Fiscal Year 2024 percentage is lower due to the delay in appointment of a full Commission on Police Practices, establishment of case review procedures, and training.

# Office of the Commission on Police Practices

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	11.50	12.00	14.54	2.54
Personnel Expenditures	\$ 534,214	\$ 1,742,795	\$ 1,766,102	\$ 23,307
Non-Personnel Expenditures	257,606	499,022	374,388	(124,634)
<b>Total Department Expenditures</b>	<b>\$ 791,820</b>	<b>\$ 2,241,817</b>	<b>\$ 2,140,490</b>	<b>\$ (101,327)</b>
<b>Total Department Revenue</b>	<b>\$ 2,772</b>	<b>\$ -</b>	<b>\$ 116,746</b>	<b>\$ 116,746</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Commission on Police Practices	\$ 791,820	\$ 2,241,817	\$ 2,140,490	\$ (101,327)
<b>Total</b>	<b>\$ 791,820</b>	<b>\$ 2,241,817</b>	<b>\$ 2,140,490</b>	<b>\$ (101,327)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Commission on Police Practices	11.50	12.00	14.54	2.54
<b>Total</b>	<b>11.50</b>	<b>12.00</b>	<b>14.54</b>	<b>2.54</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Employ and Empower Program Support</b> Addition of 2.54 Management Intern – Hourly and associated revenue to support the Employ and Empower Program.	2.54	\$ 116,746	\$ 116,746
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	12,758	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department’s direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(56)	-
<b>Reduction of Moving Expenditures</b> Reduction of non-personnel expenditures related to an office move that will be completed in Fiscal Year 2024.	0.00	(44,836)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(92,500)	-

# Office of the Commission on Police Practices

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	(93,439)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Total</b>	<b>2.54 \$</b>	<b>(101,327) \$</b>	<b>116,746</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 347,742	\$ 1,293,329	\$ 1,381,549	88,220
Fringe Benefits	186,472	449,466	384,553	(64,913)
<b>PERSONNEL SUBTOTAL</b>	<b>534,214</b>	<b>1,742,795</b>	<b>1,766,102</b>	<b>23,307</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,664	\$ 12,695	\$ 16,336	3,641
Contracts & Services	236,045	453,273	304,437	(148,836)
<i>External Contracts &amp; Services</i>	221,435	434,953	284,356	(150,597)
<i>Internal Contracts &amp; Services</i>	14,610	18,320	20,081	1,761
Information Technology	11,042	25,554	45,812	20,258
Energy and Utilities	1,956	5,000	5,303	303
Other	3,900	2,500	2,500	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>257,606</b>	<b>499,022</b>	<b>374,388</b>	<b>(124,634)</b>
<b>Total</b>	<b>\$ 791,820</b>	<b>\$ 2,241,817</b>	<b>\$ 2,140,490</b>	<b>(101,327)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 2,598	-	\$ 116,746	\$ 116,746
Other Revenue	174	-	-	-
<b>Total</b>	<b>\$ 2,772</b>	<b>\$ -</b>	<b>\$ 116,746</b>	<b>\$ 116,746</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 63,360 - 76,360	\$ 58,914
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20001220	Executive Director	1.00	1.00	1.00	72,886 - 268,057	227,640
20001153	General Counsel	0.50	1.00	1.00	90,417 - 281,482	185,949
90000028	Management Trainee	0.00	0.00	0.79	54,905 - 66,266	43,375
20001234	Program Coordinator	3.00	3.00	3.00	36,814 - 214,004	362,023
20001222	Program Manager	4.00	4.00	4.00	72,886 - 268,057	682,369
20000015	Senior Management Analyst	1.00	1.00	1.00	88,289 - 106,773	88,289
90001146	Student Intern	0.00	0.00	1.75	36,814 - 39,283	64,425
	Budgeted Personnel Expenditure Savings					(420,154)
	Vacation Pay In Lieu					11,813
<b>FTE, Salaries, and Wages Subtotal</b>		<b>11.50</b>	<b>12.00</b>	<b>14.54</b>		<b>\$ 1,381,549</b>

# Office of the Commission on Police Practices

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 39,646	\$ 710	\$ -	(710)
Flexible Benefits	38,286	91,050	114,891	23,841
Insurance	1,100	-	-	-
Long-Term Disability	1,718	4,875	5,025	150
Medicare	5,107	20,030	19,861	(169)
Other Post-Employment Benefits	18,090	56,889	37,350	(19,539)
Retiree Medical Trust	768	3,276	3,154	(122)
Retirement 401 Plan	2,999	13,103	12,620	(483)
Retirement ADC	69,230	235,462	162,019	(73,443)
Risk Management Administration	4,406	12,871	12,501	(370)
Supplemental Pension Savings Plan	1,771	2,129	5,018	2,889
Unemployment Insurance	436	1,575	1,424	(151)
Workers' Compensation	2,914	7,496	10,690	3,194
<b>Fringe Benefits Subtotal</b>	<b>\$ 186,472</b>	<b>\$ 449,466</b>	<b>\$ 384,553</b>	<b>\$ (64,913)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,766,102</b>	



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**Office of the IBA**



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## Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F, which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the Office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Independent Budget Analyst, Chief Financial Officer, City Auditor, City Treasurer, and Audit Committee, and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "[t]he Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "[t]here is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

For more information about the Office, please visit the Office of the Independent Budget Analyst website (<https://www.sandiego.gov/iba>).

### ***The vision is:***

A City Council and Public empowered to fully and effectively participate in the City's governance

### ***The mission is:***

To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego.

## Goals and Objectives

**Goal 1: *Support the City Council's adoption of balanced budgets and the implementation of best financial and government practices***

- Prepare thorough and timely analyses of the Proposed Budget, financial monitoring reports, and financial outlooks, including a review of projected revenues and expenditures to ensure reasonableness
- Make recommendations that allow the City Council to adopt a balanced budget each fiscal year, and note the long-term impact that budget decisions may have on the ability to adopt balanced budgets in future fiscal years
- Ensure all fiscal recommendations adhere to best financial practices, including alignment with GFOA budgeting best practices
- Provide two Council trainings per year covering a variety relevant of financial topics to aid Council in carrying out its oversight responsibilities

**Goal 2: *Assist the City Council in making sound decisions on all items brought before it, and in ensuring the City Council retains its full role in the City's governance***

- Review all items docketed for consideration by the City Council and Council Committees, and provide comments, background, context, and analyses as needed and appropriate
- Prepare thorough and unbiased analyses of significant items brought before Council, including budgetary, policy, and operational impacts, and considerations of best government practices and principles
- Respond in a timely fashion to ad-hoc requests from the City Council and Councilmembers for analyses and information on a variety of topics
- When appropriate, serve as an interface between the City Council and other City operating departments and staff, to ensure Council has the information necessary to make operationally-informed decisions and to ensure operating departments understand the objectives of the City Council

**Goal 3: *Ensure public access to information and enhance the public's ability for informed participation in the decision-making process***

- Provide public copies of all IBA reports, analyses, and presentations, and ensure that those items are written in clear, plain, and understandable language
- Make presentations to a wide and diverse number of interested public and stake-holder groups, both proactively and on request, on significant budget and policy items facing the City
- Prepare and release Public Guides to City processes and issues, including the City's Budget Process and the City's Capital Program
- Lead development of fiscal impact statements for all ballot items submitted to voters
- Respond promptly to all requests for information from the public and the press

## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• Provided the public with a Spanish-translated “Public’s Guide to the Budget” and “Public’s Guide to Infrastructure”.</li> <li>• Partnered with Department of Race &amp; Equity on Public Budget Crash Courses</li> <li>• Created an additional avenue for public feedback on IBA presentations and reports through our website</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b>                      1. Continue partnership with Department of Race &amp; Equity and enhance Public Budget Crash Courses                      2. Expand language translation of public guides on the budget process and infrastructure and continue translation of Public Budget Crash Courses                      3. Increase proactive outreach in communities of concern on the budget process                      4. Continue to create additional avenues for public feedback on IBA presentations and reports, including survey at the end of Public Budget Crash Courses, and opportunities through our website for the public to provide input on subjects they would like to know more about</p>
<p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>N/A</b></p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Financial training usefulness	Average rating of City Council financial trainings (100% being most useful)	98%	97%	95%
IBA reports issued <sup>1</sup>	Total number of IBA reports issued	31	40	35
Council Offices attendance <sup>2</sup>	Average number of Council Offices in attendance at docket briefings	N/A	7	9

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Quality of IBA reports	Average rating (out of ten) of report quality by Council in IBA performance evaluation	9.4	9.5	10.0
Budget Town Halls <sup>3</sup>	Number of Council Districts that held at least one budget town hall meeting	6	6	9

<sup>1</sup> One driver of the number of reports issued is the volume of Council docket items reviewed. For FY 2023 our office reviewed 1,102 items.

<sup>2</sup> District 4 Council seat is vacant as of December 4, 2023.

<sup>3</sup> District 4 Council seat is vacant as of December 4, 2023. For context, in FY 2023, the total number of budget-related presentations made to the public was 26.

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	11.00	11.00	11.00	0.00
Personnel Expenditures	\$ 2,211,536	\$ 2,554,258	\$ 2,693,403	\$ 139,145
Non-Personnel Expenditures	116,925	195,952	168,377	(27,575)
<b>Total Department Expenditures</b>	<b>\$ 2,328,461</b>	<b>\$ 2,750,210</b>	<b>\$ 2,861,780</b>	<b>\$ 111,570</b>
<b>Total Department Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Office of the IBA	\$ 2,328,461	\$ 2,750,210	\$ 2,861,780	\$ 111,570
<b>Total</b>	<b>\$ 2,328,461</b>	<b>\$ 2,750,210</b>	<b>\$ 2,861,780</b>	<b>\$ 111,570</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Office of the IBA	11.00	11.00	11.00	0.00
<b>Total</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 152,518	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	11,073	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	2,983	-
<b>Reduction of Non-Personnel Expenditures</b> Reduction of non-personnel expenditures due to anticipated savings in postage, supplies, training expenses, and miscellaneous professional services.	0.00	(55,004)	-
<b>Total</b>	<b>0.00</b>	<b>\$ 111,570</b>	<b>\$ -</b>

# Office of the IBA

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,411,948	\$ 1,693,867	\$ 1,800,906	\$ 107,039
Fringe Benefits	799,589	860,391	892,497	32,106
<b>PERSONNEL SUBTOTAL</b>	<b>2,211,536</b>	<b>2,554,258</b>	<b>2,693,403</b>	<b>139,145</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,028	\$ 6,100	\$ 600	\$ (5,500)
Contracts & Services	40,942	120,399	92,094	(28,305)
<i>External Contracts &amp; Services</i>	<i>10,589</i>	<i>82,620</i>	<i>51,200</i>	<i>(31,420)</i>
<i>Internal Contracts &amp; Services</i>	<i>30,353</i>	<i>37,779</i>	<i>40,894</i>	<i>3,115</i>
Information Technology	51,138	46,093	49,076	2,983
Energy and Utilities	18,117	17,460	20,907	3,447
Other	5,700	5,900	5,700	(200)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>116,925</b>	<b>195,952</b>	<b>168,377</b>	<b>(27,575)</b>
<b>Total</b>	<b>\$ 2,328,461</b>	<b>\$ 2,750,210</b>	<b>\$ 2,861,780</b>	<b>\$ 111,570</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001111	Budget/Legislative Analyst 1	8.00	8.00	8.00	\$ 36,814 - 235,656	\$ 1,245,446
20001166	Council Representative 2A	1.00	1.00	1.00	36,814 - 162,704	104,219
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	208,463
20001110	Independent Budget Analyst	1.00	1.00	1.00	96,395 - 365,173	267,512
	Adjust Budget To Approved Levels					(57,154)
	Vacation Pay In Lieu					32,420
<b>FTE, Salaries, and Wages Subtotal</b>		<b>11.00</b>	<b>11.00</b>	<b>11.00</b>		<b>\$ 1,800,906</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 80,024	\$ 12,867	\$ 13,905	\$ 1,038
Flexible Benefits	131,570	148,133	147,833	(300)
Long-Term Disability	7,096	6,020	6,699	679
Medicare	20,835	24,726	26,471	1,745
Other Post-Employment Benefits	55,844	62,579	45,650	(16,929)
Retiree Medical Trust	2,500	3,192	3,405	213
Retirement 401 Plan	9,725	11,319	13,621	2,302
Retirement ADC	444,328	538,722	577,814	39,092
Risk Management Administration	13,671	14,157	15,279	1,122
Supplemental Pension Savings Plan	26,096	25,948	28,042	2,094
Unemployment Insurance	1,795	1,801	1,899	98
Workers' Compensation	6,105	10,927	11,879	952
<b>Fringe Benefits Subtotal</b>	<b>\$ 799,589</b>	<b>\$ 860,391</b>	<b>\$ 892,497</b>	<b>\$ 32,106</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,693,403</b>	



**Office of the Mayor**



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### Description

The Office of the Mayor consists of a team of Communications, Community Engagement, and Policy professionals.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information to the community regarding the Mayor's policies and initiatives as well as responds to media inquiries.

The Community Engagement team creates and strengthens relationships between the Mayor and residents. Staff attends functions on the Mayor's behalf, represents the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government.

The Policy team works closely with City staff and the City Council to develop and implement policies consistent with the Mayor's priorities for the benefit of the City and its residents.

# Office of the Mayor

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	23.00	20.00	22.45	2.45
Personnel Expenditures	\$ 3,647,258	\$ 3,783,001	\$ 3,925,085	\$ 142,084
Non-Personnel Expenditures	343,042	328,325	361,047	32,722
<b>Total Department Expenditures</b>	<b>\$ 3,990,301</b>	<b>\$ 4,111,326</b>	<b>\$ 4,286,132</b>	<b>\$ 174,806</b>
<b>Total Department Revenue</b>	<b>\$ 98,479</b>	<b>\$ -</b>	<b>\$ 107,653</b>	<b>\$ 107,653</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Mayor/Community & Legislative Services	\$ 3,990,301	\$ 4,111,326	\$ 4,286,132	\$ 174,806
<b>Total</b>	<b>\$ 3,990,301</b>	<b>\$ 4,111,326</b>	<b>\$ 4,286,132</b>	<b>\$ 174,806</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Mayor/Community & Legislative Services	23.00	20.00	22.45	2.45
<b>Total</b>	<b>23.00</b>	<b>20.00</b>	<b>22.45</b>	<b>2.45</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 116,658	\$ -
<b>Employ and Empower Program Support</b> Addition of 2.45 Hourly Interns and associated revenue to support the Employ and Empower Program.	2.45	107,653	107,653
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	32,031	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	691	-

# Office of the Mayor

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Operational Efficiency</b> Reduction of personnel expenditures due to an anticipated delay in hiring for any vacancies that may occur in Fiscal Year 2025.	0.00	(82,227)	-
<b>Total</b>	<b>2.45 \$</b>	<b>174,806 \$</b>	<b>107,653</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,429,679	\$ 2,460,606	\$ 2,643,035	182,429
Fringe Benefits	1,217,579	1,322,395	1,282,050	(40,345)
<b>PERSONNEL SUBTOTAL</b>	<b>3,647,258</b>	<b>3,783,001</b>	<b>3,925,085</b>	<b>142,084</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 19,170	\$ 18,800	\$ 18,800	-
Contracts & Services	121,885	80,340	98,199	17,859
<i>External Contracts &amp; Services</i>	41,832	8,905	8,905	-
<i>Internal Contracts &amp; Services</i>	80,054	71,435	89,294	17,859
Information Technology	104,252	142,979	143,670	691
Energy and Utilities	77,922	76,627	90,799	14,172
Other	19,813	9,579	9,579	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>343,042</b>	<b>328,325</b>	<b>361,047</b>	<b>32,722</b>
<b>Total</b>	<b>\$ 3,990,301</b>	<b>\$ 4,111,326</b>	<b>\$ 4,286,132</b>	<b>\$ 174,806</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 97,756	-	\$ 107,653	107,653
Other Revenue	723	-	-	-
<b>Total</b>	<b>\$ 98,479</b>	<b>-</b>	<b>\$ 107,653</b>	<b>\$ 107,653</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	\$ 123,203 - 491,871	252,922
20001081	Assistant Deputy Chief Operating Officer	1.00	1.00	1.00	96,395 - 365,173	182,402
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	36,814 - 162,704	103,371
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	96,395 - 365,173	202,337
90001073	Management Intern - Hourly	0.00	0.00	2.45	36,814 - 45,925	99,883
20001072	Mayor	1.00	1.00	1.00	238,479 - 238,479	238,479
20001255	Mayor Representative 2	15.00	15.00	15.00	36,814 - 235,656	1,637,655
20001234	Program Coordinator	1.00	0.00	0.00	36,814 - 214,004	-
20001222	Program Manager	1.00	0.00	0.00	72,886 - 268,057	-

# Office of the Mayor

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000015	Senior Management Analyst	1.00	0.00	0.00	88,289 - 106,773	-
	Adjust Budget To Approved Levels					(82,227)
	Vacation Pay In Lieu					8,213
<b>FTE, Salaries, and Wages Subtotal</b>		<b>23.00</b>	<b>20.00</b>	<b>22.45</b>		<b>\$ 2,643,035</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 171,304	\$ 24,881	\$ 26,464	\$ 1,583
Flexible Benefits	202,141	214,161	196,439	(17,722)
Insurance	1,552	-	-	-
Long-Term Disability	12,242	8,583	9,967	1,384
Medicare	35,802	35,260	39,397	4,137
Other Post-Employment Benefits	120,474	110,935	83,000	(27,935)
Retiree Medical Trust	4,410	4,426	4,884	458
Retirement 401 Plan	14,676	14,955	17,010	2,055
Retirement ADC	567,658	835,299	814,189	(21,110)
Retirement DROP	3,678	3,943	4,243	300
Risk Management Administration	29,344	25,740	27,780	2,040
Supplemental Pension Savings Plan	38,117	35,693	34,386	(1,307)
Unemployment Insurance	3,117	2,771	2,827	56
Workers' Compensation	13,065	5,748	21,464	15,716
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,217,579</b>	<b>\$ 1,322,395</b>	<b>\$ 1,282,050</b>	<b>\$ (40,345)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 3,925,085</b>	

# **Parks and Recreation**



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# Parks and Recreation



## Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego residents and visitors alike. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

While the City's current park system has resulted in many beautiful and enjoyable parks, it has also resulted in corresponding disinvestments for many, which results in an inequitable park system. The Parks Master Plan, which was adopted in August 2021, provides recommendations to address these inequities so that everyone has equal access to safe, clean, and thriving park spaces. The initiative helps to frame a new park system for all that prioritizes the greatest needs and allows the Department to plan holistically for the future.

### Parks and Open Space:

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 27 miles of waterfront, which include 13 miles of oceanfront shoreline and 14 miles of Bayfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. There are approximately 227 miles of multi-use trails throughout the open space park system ranging from easy to difficult.

### Recreational Facilities:

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature/visitors' centers, gymnasiums, skate parks, boat launch ramps, piers, dog off-leash areas, golf complexes, and more.

### Recreational Programs:

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim,

# Parks and Recreation

karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

Proposed Balboa Park, Mission Bay and Shoreline Parks, and Park Rangers Divisions  
For Fiscal Year 2025, the Parks and Recreation Department will create three new divisions: Balboa Park, Mission Bay and Shoreline Parks, and Park Rangers, while also dismantling the existing Developed Regional Parks Division.

The creation of the new Balboa Park Division will result in the transfer of staff and non-personnel expenditures, along with Balboa Park maintenance and management of Balboa Park, Presidio Park, and Mission Hills Park from the existing Developed Regional Parks Division. Balboa Park Division staff will provide maintenance services, site inspections, site permits, special event coordination, project oversight, and liaison work with Balboa Park philanthropic organizations, including museums and cultural institutions. In addition, staff will work with the Balboa Park Committee as advisory to the Parks and Recreation Board on policy issues.

The creation of the new Mission Bay and Shoreline Parks Division will result in the transfer of staff and non-personnel expenditures, along with maintenance and operations of multiple regional parks, including 13 miles of beaches consisting of Ocean Beach, Dog Beach, Mission Beach, Pacific Beach, Windansea Beach, and La Jolla Shores Beach from the existing Developed Regional Parks Division. Shoreline Parks includes parks adjacent to the Pacific Ocean, such as E.B. Scripps Park, Law Street Park/Palisades, Sunset Cliffs Natural Park, Tourmaline Surfing Park, and Torrey Pines City Park. Mission Bay includes popular visitor servicing attractions such as Bonita Cove, Crown Point, Dana Landing, DeAnza Cove, Fiesta Island, Hospitality Point, Mariners Point, Mission Point, Playa Pacifica, Quivira Point, Sail Bay, Santa Clara Point, Tecolote Shores, South Shores, and Vacation Isle. Mission Bay and Shoreline Parks Division staff are also responsible for relocating and replacing safety buoys on the water at the direction of San Diego Lifeguards Service. Staff also liaises with various community planning groups, as well as non-profit organizations, such as the Friends of Windansea Beach, La Jolla Parks and Beaches, Inc., La Jolla Shores Association, Mission Beach Town Council, Ocean Beach Town Council, Pacific Beach Town Council, and Sunset Cliffs Natural Park Council.

The creation of the new Park Rangers Division will result in the transfer of staff and non-personnel expenditures, along with park ranger services from the existing Developed Regional Parks Division. The Park Rangers Division responsibilities include centralized park ranger services at all park locations, including Balboa Park, Chicano Park, community and neighborhood parks, Downtown Parks, Mission Bay Park, Mission Hills Park, Presidio Park, Sunset Cliffs Park, and Torrey Pines City Park (Gliderport). This proposal calls for the park rangers currently housed within the existing Developed Regional Parks Division to shift into the new Park Ranger Division, which will not only serve the listed parks, but will also be the lead on the City's Sidewalk Vending Ordinance (SVO) education and enforcement, as well as creating San Diego Municipal Code (SDMC) changes that affect related expressive (First Amendment) activities such as buskers and religious practitioners.

These newly created divisions are consistent with the Department's Tactical Equity Plan. Centralizing these functions will have numerous benefits, including improved service delivery that meets the demands of the community, outcome-based approach for basic services, customer service, enhanced accountability, consistent policy interpretation/shared approach to providing these services, and a balanced workload.

# Parks and Recreation

***The vision is:***

To connect all to the City's diverse, world-class park system

***The mission is:***

To provide healthy, sustainable, and enriching environments for all

## Goals and Objectives

***Goal 1: Provide access to clean, safe, well-maintained parks, open space, and landscaped areas***

- Provide well-maintained parks
- Provide clean parks
- Provide safe and enjoyable access to parks

***Goal 2: Access to enjoyable fulfilling recreational opportunities to all***

- Serve areas in and around Climate Equity Index communities of concern ("service area") by reducing impediments to program participation
- Serve areas in and around Climate Equity Index communities of concern ("service area") by marketing programs to San Diegans
- Serve areas in and around Climate Equity Index communities of concern ("service area") by identifying and closing gaps in services between various recreation facilities
- Connect all San Diegans with their local park by understanding and offering desired community recreation activities, programs, and events
- Expand digital equity by providing Wi-Fi (wireless internet) in communities

***Goal 3: Foster employee-centric sustainable growth and development***

- Compensate employees at rates at or above average for various governmental agencies within San Diego County
- Create innovative ways to recognize and reward exceptional performance and special projects
- Improve recruitment and retention efforts, and create a desirable and attainable workforce

***Goal 4: Cultivate a diverse, equitable, and inclusive environment for our employees and the public***

- Strategize environmental scans to our facilities to ensure that they are culturally inclusive and free of insensitive or racist materials
- Cultivate a culture of respect in our facilities by following principles of respect, equity, and inclusion

***Goal 5: Implement Climate Action Plan goals including fossil fuel use reduction, natural resource management, preservation, restoration, and tree planting***

- Reduce fossil fuel usage in buildings by electrification, appliance swaps, and use of new emerging technologies in accordance with Climate Action Plan objectives
- Expand natural resource management plans to identify sensitive habitats, establish resource needs and proper management techniques, and restore and protect valuable open space areas
- Build the urban shade canopy by planting trees in parks and replacing dead/dying trees

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- The Department established the Opportunity Fund, and in Fiscal Year 2024 allocated \$400,000 across recreation center funds; Azalea, Cesar Solis, Mountain View, Penn Athletic, Skyline Hills and Stockton
- The Open Space Division, was able to conduct multiple improvement projects in the Chollas River Creek, and North Chollas Park that included, replacement of fencing, establishing a regular trash removal program, removal of invasive plants and brush, and installation of a decomposed granite path for increased visitor safety.
- The Department was able to fund continued free Wi-Fi service at all of our recreation center locations.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

The department recognizes through its Tactical Equity Plan (TEP) that the park system as currently configured is inequitable and has numerous systemic flaws that need to be addressed in terms of access, programming, resources, cleanliness, and safety. To help restore service levels and achieve outcomes that align with the TEP, the Department proposes to restructure its base budget and recommends the elimination of Developed Regional Parks Division and the creation of three new divisions in its place that would serve Balboa Park, Presidio Park, Permit Center, Mission Bay Park, Shoreline Parks, Beaches, and Park Rangers, including the Animal Services Program. The changes recommended in the base budget would: Improve service delivery, increase customer service, create pathways for employees to cross-train and promote, increase opportunities for in-service training for Park Rangers, expand Park Ranger roles of interpretation, education, and resource management, and help with developing and implementing safety, programs, procedures, and guidelines, and implementing special events in a safe manner.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Yes**

Of the roughly \$2.05 million in equity related budgetary adjustments in Fiscal Year 2025 for Parks and Recreation, a majority will address disparities that align with the following TEP goals: 1. Provide access to clean, safe, well-maintained parks, open space, and landscaped areas. 2. Ensure access to enjoyable, fulfilling recreational opportunities to all. 3. Foster employee-centric sustainable growth and development. 4. Cultivate a diverse, equitable, and inclusive environment for employees and the public. 5. Implement the Climate Action Plan including fossil fuel use reduction, natural resource management, preservation, restoration, and tree planting. TEP Goal #1: The Fiscal Year 2025 proposed budget includes adjustments that will address the need for a clean and safe environment within our Parks system, to include additional Rangers, tree trimming, and additional citywide maintenance staff for new facilities and increased acreage. Multiple new facilities proposed in the budget also address TEP Goal #1 and TEP Goal #3: One (1) of the department's proposed

# Parks and Recreation

adjustments totaling \$231,434 will address areas in Grants/CIP, Asset Management staffing, providing support to increase the Grant/CIP portfolio, project development, and acquisitions. TEP Goal #5: One (1) of the department's proposed adjustments totaling \$827,056 will support the Climate Action Plan goals by enhancing support for Multi Habitat Planning Areas, Natural Resources Management Plans and Open Space increased acreage.

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Percentage customer satisfaction with park system <sup>1</sup>	Percentage of customers who rate satisfaction with parks systems as excellent or good on our annual summer survey	89.9%	90.0%	90.0%
Percentage of acres of brush management completed	Percentage of acres towards our annual target that we met	93.0%	95.0%	95.0%
Number of park acres decommissioned converted to sustainable landscapes	Number of decommissioned acres that were able to be converted to sustainable landscape in any one year	0.08	0.00	2.37
Number of acres where habitat restoration occurred	Number of acres in Open Space areas that had habitat restoration done in a year	18.48	5.00	5.00
Percentage of increase with on-line registration participation	Percentage increase in registrations from the previous fiscal year to current year	27.85%	7.00%	1.00%
Percentage customer satisfaction with recreational program activities <sup>1</sup>	Percentage of customers who rate satisfaction with park programs as Excellent or good on our annual summer survey	90.2%	90.0%	90.0%
Number of aquatic users	Total number of aquatic users at all City pool facilities in one Fiscal Year	149,569	285,000	285,000
Number of hours of operation of recreation centers	Total number of hours of operation for City recreation facilities in one Fiscal Year	154,659	172,432	172,432
Number of acres of parks and open spaces per 1,000 population	Based on most recent census and park acres, this represents number of acres per 1,000 people	32.51	32.49	32.49

<sup>1</sup> The target is based on a five-year average

# Parks and Recreation

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	1,152.30	1,182.37	1,228.40	46.03
Personnel Expenditures	\$ 94,239,769	\$ 110,730,310	\$ 121,467,630	\$ 10,737,320
Non-Personnel Expenditures	108,778,032	118,754,785	140,613,102	21,858,317
<b>Total Department Expenditures</b>	<b>\$ 203,017,802</b>	<b>\$ 229,485,095</b>	<b>\$ 262,080,732</b>	<b>\$ 32,595,637</b>
<b>Total Department Revenue</b>	<b>\$ 123,008,645</b>	<b>\$ 104,262,535</b>	<b>\$ 121,382,368</b>	<b>\$ 17,119,833</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administrative Services	\$ 8,775,216	\$ 7,804,101	\$ 9,088,725	\$ 1,284,624
Balboa Park Division	-	-	14,068,276	14,068,276
Citywide Maintenance Services	-	19,310,077	21,099,361	1,789,284
Citywide Recreation Services	-	4,001,145	4,751,418	750,273
Community Parks I	33,065,607	37,342,329	37,551,365	209,036
Community Parks II	50,566,227	58,269,051	55,247,833	(3,021,218)
Developed Regional Parks	50,374,995	33,702,410	-	(33,702,410)
Los Peñasquitos Reserve	-	-	687,614	687,614
Mission Bay Park & Shoreline Parks	-	-	17,817,106	17,817,106
Open Space	15,100,074	17,838,603	21,669,680	3,831,077
Park Ranger Division	-	-	6,502,090	6,502,090
Parks & Recreation	7,420	21,440	-	(21,440)
<b>Total</b>	<b>\$ 157,889,539</b>	<b>\$ 178,289,156</b>	<b>\$ 188,483,468</b>	<b>\$ 10,194,312</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administrative Services	42.75	33.75	41.81	8.06
Balboa Park Division	0.00	0.00	111.92	111.92
Citywide Maintenance Services	0.00	123.00	128.00	5.00
Citywide Recreation Services	0.00	35.00	41.33	6.33
Community Parks I	221.61	212.17	210.99	(1.18)
Community Parks II	313.03	311.21	292.33	(18.88)
Developed Regional Parks	385.55	263.50	0.00	(263.50)
Los Peñasquitos Reserve	0.00	0.00	17.31	17.31
Mission Bay Park & Shoreline Parks	0.00	0.00	112.60	112.60
Open Space	74.94	81.82	98.84	17.02
Park Ranger Division	0.00	0.00	50.35	50.35
<b>Total</b>	<b>1,037.88</b>	<b>1,060.45</b>	<b>1,105.48</b>	<b>45.03</b>

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	7,871,031 \$	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,293,616	-
<b>Employ and Empower Program Support</b> Addition of 22.74 Management Intern - Hourly and 19.52 Student Intern - Hourly and associated revenue to support the Employ and Empower Program.	42.26	1,677,836	1,677,836
<b>New Facility - Los Peñasquitos Open Space</b> Addition of 4.00 FTE positions and non-personnel expenditures to support operations and maintenance of Los Peñasquitos Open Space.	4.00	1,106,279	-
<b>New Facility - Multi Habitat Planning Area (MHPA) and Famosa Slough</b> Addition of 1.00 Park Ranger, 1.00 Biologist 3, 1.00 Grounds Maintenance Worker 2, non-personnel expenditures, and associated revenue to support operations and maintenance of Multi Habitat Planning Area (MHPA) and Famosa Slough.	3.00	827,056	587,324
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.85	820,145	-
<b>New Facility - SDSU River Park</b> Addition of 3.00 Park Rangers and non-personnel expenditures associated with operations and maintenance of the SDSU River Park.	3.00	734,521	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	718,378	-
<b>Balboa Park Botanical Building</b> Addition of 1.00 Public Information Clerk, 1.00 Nursery Gardener, 1.00 Building Supervisor, non-personnel expenses, and associated revenue due to increased operating hours and permitting at the Botanical Building in Balboa Park.	3.00	559,805	20,000
<b>New Facility - East Elliot Open Space</b> Addition of 1.00 Park Ranger, 1.00 Biologist 3, and associated non-personnel expenditures to support operations and maintenance of East Elliot Open Space.	2.00	554,116	-

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer of Los Peñasquitos Canyon Preserve Park Rangers</b> Transfer of 1.00 Senior Park Ranger and 1.00 Park Ranger and associated revenue from the Los Peñasquitos Fund to the General Fund to support the Los Peñasquitos Canyon Preserve.	2.00	307,667	150,000
<b>Mandatory General Benefit Contribution</b> Adjustment in State-mandated funding associated with the general benefit contribution for city parks maintained by Maintenance Assessment Districts (MADs).	0.00	288,294	-
<b>Human Resources Support</b> Addition of 2.00 Associate Department Human Resources (HR) Analysts, non-personnel expenditures, and associated revenue to support the Employ and Empower Program.	2.00	231,434	231,434
<b>Land Acquisition Support</b> Addition of 1.00 Program Coordinator, non-personnel expenditures, and associated revenue to support land acquisition program development.	1.00	185,781	185,781
<b>New Facility - Whitman Elementary School Joint Use</b> Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the operations and maintenance of the Whitman Elementary School Joint Use site.	0.50	129,437	-
<b>New Facility-Pacific View Elementary Joint Use</b> Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the operations and maintenance of the Pacific View Elementary Joint Use site.	0.50	126,379	-
<b>New Facility-Boone Elementary School Joint Use</b> Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the operations and maintenance of the Boone Elementary School Joint Use site.	0.50	125,810	-
<b>New Facility - Spreckels Elementary School Joint Use</b> Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the maintenance and operations of the Spreckels Elementary School Joint Use site.	0.50	116,408	-
<b>New Facility Operations - Memorial Senior Center</b> Addition of 2.50 Recreation Leader 1 - Hourly positions and non-personnel expenditures to support the maintenance and operations of the Memorial Senior Center.	2.50	103,103	-
<b>New Facility - Naval Training Center (NTC)/Esplanade</b> Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures associated with the operations and maintenance of the NTC/Esplanade site.	0.50	86,163	-



# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>New Facility - Canon Street Pocket Park</b> Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the operations and maintenance of the Canon Street Pocket Park.	0.50	75,368	-
<b>Ocean Air Community Park Enhancements</b> Addition of non-personnel expenditures to support operations and maintenance of the new comfort station and shade structure at the Ocean Air Community Park site.	0.00	17,593	-
<b>Reduction of Handwashing Stations</b> Reduction of non-personnel expenditures for handwashing stations.	0.00	(50,808)	-
<b>Reduction of Grounds Maintenance Worker 2</b> Reduction of 1.00 Grounds Maintenance Worker 2 associated with Robb Field.	(1.00)	(74,217)	-
<b>Back to Work SD Reduction</b> Reduction of non-personnel expenditures for recreation contractual program equity and the San Diego Back to Work initiative.	0.00	(78,125)	-
<b>Reduction of Brush Management Staff</b> Reduction of 2.00 Grounds Maintenance Worker 1 - Hourly positions which supports brush management.	(2.00)	(95,437)	-
<b>Reduction of Citywide Park Maintenance Staff</b> Reduction of 1.00 Equipment Tech 1, 1.00 Equipment Operator 1, and associated non-personnel expenditures associated with the Citywide Irrigation Maintenance Section.	(2.00)	(165,807)	-
<b>Swimming Pool Operating Hours Level 2 Reduction</b> Reduction of 5.55 FTE positions, non-personnel expenditures, and associated revenue related to the reduction of swim team and water polo programs in the non-summer months at all pools with the exception of Ned Baumer Pool per contractual obligation.	(5.55)	(379,500)	(70,437)
<b>Reduction of Downtown Portable Restrooms</b> Reduction of non-personnel expenditures added in a prior year to support eight portable restrooms in Downtown.	0.00	(898,160)	-
<b>After School &amp; Teen Center Program Elimination</b> Reduction of 13.03 FTE positions and associated non-personnel expenditures that support the After School & Teen Center Programs at seventeen locations.	(13.03)	(902,429)	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(1,059,445)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(5,057,980)	-

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Environmental Growth Fund Reimbursements</b>	0.00	-	12,654,778
Adjustment to reflect revised revenue projections for the reimbursement of eligible expenditures from the Environmental Growth Funds (EGF).			
<b>Increase In Permit Sales</b>	0.00	-	386,000
Adjustment to reflect revised revenue from the sale of permits for volleyball leagues and building use.			
<b>Transient Occupancy Tax Reimbursements</b>	0.00	-	(5,000,000)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax fund.			
<b>Total</b>	<b>45.03 \$</b>	<b>10,194,312 \$</b>	<b>10,822,716</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 48,676,871	\$ 57,849,659	\$ 65,920,817	\$ 8,071,158
Fringe Benefits	35,178,868	40,902,183	42,810,561	1,908,378
<b>PERSONNEL SUBTOTAL</b>	<b>83,855,738</b>	<b>98,751,842</b>	<b>108,731,378</b>	<b>9,979,536</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 6,151,766	\$ 6,139,181	\$ 6,511,747	\$ 372,566
Contracts & Services	45,290,659	46,960,802	44,576,324	(2,384,478)
<i>External Contracts &amp; Services</i>	35,458,655	37,027,638	33,600,829	(3,426,809)
<i>Internal Contracts &amp; Services</i>	9,832,005	9,933,164	10,975,495	1,042,331
Information Technology	3,189,256	3,315,997	4,058,525	742,528
Energy and Utilities	18,944,991	22,309,237	23,826,599	1,517,362
Other	92,809	134,505	139,505	5,000
Transfers Out	100,000	1,183	1,183	-
Capital Expenditures	99,914	512,004	556,004	44,000
Debt	164,404	164,405	82,203	(82,202)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>74,033,800</b>	<b>79,537,314</b>	<b>79,752,090</b>	<b>214,776</b>
<b>Total</b>	<b>\$ 157,889,539</b>	<b>\$ 178,289,156</b>	<b>\$ 188,483,468</b>	<b>\$ 10,194,312</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 54,734,347	\$ 48,595,739	\$ 59,268,455	\$ 10,672,716
Fines Forfeitures and Penalties	89,450	70,145	70,145	-
Licenses and Permits	215,560	166,865	166,865	-
Other Revenue	218,749	27,739	27,739	-
Rev from Money and Prop	329,209	502,065	502,065	-
Rev from Other Agencies	392,245	103,200	103,200	-
Transfers In	736,880	753,000	903,000	150,000
<b>Total</b>	<b>\$ 56,716,440</b>	<b>\$ 50,218,753</b>	<b>\$ 61,041,469</b>	<b>\$ 10,822,716</b>

# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	5.00	5.00	5.00	\$ 46,777 - 56,281	\$ 271,466
20000024	Administrative Aide 2	7.00	6.00	6.00	63,360 - 76,360	440,442
21000825	Aging Recreation Specialist	0.00	0.00	4.00	62,006 - 74,525	270,709
21000750	Aquatics Recreation Specialist	0.00	0.00	1.00	63,513 - 76,360	74,103
20000753	Aquatics Technician 1	2.00	2.00	2.00	54,115 - 64,525	118,640
20000749	Aquatics Technician 2	6.00	6.00	6.00	56,846 - 67,727	406,362
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	62,645 - 74,914	74,914
20000040	Area Manager 2	26.00	26.00	26.00	78,545 - 95,149	2,416,478
20001140	Assistant Department Director	2.00	2.00	3.00	96,395 - 365,173	690,114
20001202	Assistant Deputy Director	1.00	1.75	1.75	72,886 - 268,057	330,341
20000108	Assistant Recreation Center Director	46.00	46.00	46.00	43,636 - 52,771	2,333,405
20000311	Associate Department Human Resources Analyst	0.00	0.00	2.00	80,424 - 97,203	160,848
20000143	Associate Engineer-Civil	1.00	1.00	1.00	108,826 - 131,374	131,374
20000119	Associate Management Analyst	6.00	6.00	6.00	80,424 - 97,203	543,934
20000162	Associate Planner	1.00	1.00	1.00	88,486 - 106,904	106,904
20000202	Building Supervisor	1.00	1.00	2.00	53,659 - 64,409	123,225
20000234	Carpenter	2.00	2.00	2.00	64,059 - 76,644	150,560
20000236	Cement Finisher	2.00	2.00	2.00	68,779 - 82,437	157,112
20000539	Clerical Assistant 2	3.00	2.00	1.00	44,505 - 53,638	53,638
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	0.00	44,505 - 53,638	-
90000352	Custodian 1 - Hourly	2.00	2.00	2.00	37,726 - 42,360	84,720
20000354	Custodian 2	12.50	11.50	11.50	38,711 - 46,054	500,236
20000355	Custodian 3	3.00	3.00	3.00	42,360 - 50,129	144,135
20001168	Deputy Director	4.75	6.75	5.75	72,886 - 268,057	1,202,709
20000395	District Manager	15.00	15.00	15.00	88,355 - 106,576	1,549,552
20000408	Electrician	1.00	1.00	1.00	74,556 - 89,489	74,556
21000440	Environmental Biologist 2	1.00	1.00	1.00	83,788 - 101,857	98,292
21000451	Environmental Biologist 3	4.00	4.00	6.00	96,679 - 117,063	655,172
20000426	Equipment Operator 1	13.00	13.00	12.00	52,917 - 63,382	725,556
20000430	Equipment Operator 2	9.00	9.00	10.00	62,115 - 74,284	705,132
20000418	Equipment Technician 1	10.00	10.00	9.00	50,557 - 60,585	502,479
20000423	Equipment Technician 2	9.00	9.00	9.00	55,473 - 66,135	580,991
20000431	Equipment Technician 3	1.00	1.00	1.00	60,913 - 72,777	68,410
21000432	Geographic Info Systems Analyst 2	0.00	1.00	2.00	81,997 - 99,082	163,994
21000433	Geographic Info Systems Analyst 3	1.00	0.00	0.00	90,015 - 108,805	-
21000436	Geographic Info Systems Technician	1.00	1.00	1.00	64,584 - 77,846	70,406
20000675	Grounds Maintenance Manager	10.00	11.00	12.00	74,757 - 90,609	1,064,425
20000472	Grounds Maintenance Supervisor	16.00	18.00	18.00	57,719 - 69,406	1,182,013
20000467	Grounds Maintenance Worker 1	5.00	5.00	3.00	43,368 - 51,383	152,094

# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
90000467	Grounds Maintenance Worker 1 - Hourly	24.00	21.00	21.50	43,368 - 51,383	1,118,240
20000468	Grounds Maintenance Worker 2	301.85	311.00	314.00	47,958 - 57,092	17,223,563
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	50,841 - 60,607	341,565
20000503	Horticulturist	3.00	3.00	3.00	78,960 - 95,455	262,621
20000290	Information Systems Analyst 2	2.00	2.00	2.00	81,997 - 99,082	180,243
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	122,656
20000497	Irrigation Specialist	5.00	6.00	7.00	54,446 - 65,130	423,858
20000589	Laborer	10.00	10.00	10.00	43,032 - 51,226	489,502
20000608	Light Equipment Operator	16.00	16.00	16.00	49,923 - 59,515	937,658
90001073	Management Intern - Hourly	8.08	2.32	25.06	36,814 - 45,925	937,723
20000660	Nursery Gardener	5.00	5.00	6.00	51,802 - 61,656	346,390
20000661	Nursery Supervisor	1.00	1.00	1.00	57,674 - 69,317	69,317
20000756	Office Support Specialist	1.00	2.00	2.00	45,969 - 55,342	109,494
20001138	Park and Recreation Director	1.00	1.00	1.00	96,395 - 365,173	259,449
20000669	Park Designer	8.00	8.00	8.00	106,550 - 128,670	1,005,926
20000666	Park Ranger	53.00	55.00	61.00	67,358 - 81,822	4,630,112
20000680	Payroll Specialist 2	4.75	4.75	4.75	54,075 - 65,305	299,131
20000173	Payroll Supervisor	1.00	1.00	1.00	62,027 - 75,071	62,027
20000676	Pesticide Applicator	8.00	8.00	9.00	58,189 - 69,406	584,044
20000677	Pesticide Supervisor	1.00	1.00	1.00	67,705 - 81,407	67,705
20001015	Pool Guard 2	5.50	23.00	22.00	42,670 - 51,409	956,218
90001015	Pool Guard 2 - Hourly	36.16	26.81	24.11	42,670 - 51,409	1,252,099
20001234	Program Coordinator	1.75	1.00	2.00	36,814 - 214,004	266,402
20001222	Program Manager	5.00	5.00	5.00	72,886 - 268,057	874,135
20000763	Project Officer 2	3.00	3.00	3.00	114,879 - 138,857	411,711
20000783	Public Information Clerk	3.00	3.00	5.00	46,777 - 56,281	250,571
90000798	Recreation Aide - Hourly	6.42	6.33	0.60	36,814 - 39,283	34,753
20000921	Recreation Center Director 1	12.00	13.00	13.00	52,414 - 63,120	744,482
20000802	Recreation Center Director 2	14.00	14.00	14.00	56,347 - 67,773	926,295
20000751	Recreation Center Director 3	34.00	35.00	35.00	60,476 - 72,668	2,449,804
20000569	Recreation Leader 1	15.50	33.00	20.00	36,814 - 40,529	758,564
90000569	Recreation Leader 1 - Hourly	76.16	40.16	42.66	36,814 - 40,529	1,727,228
20000530	Recreation Leader 2	3.50	6.00	13.00	38,803 - 46,734	560,399
20000534	Recreation Leader 2	1.25	5.00	5.00	38,803 - 46,734	213,840
90000530	Recreation Leader 2 - Hourly	6.58	0.50	(0.50)	38,803 - 46,734	(19,401)
90000534	Recreation Leader 2 - Hourly	2.91	0.00	0.00	38,803 - 46,734	-
20000804	Recreation Specialist	5.00	6.00	5.00	60,498 - 72,733	340,732
20000807	Recreation Specialist	1.00	3.00	0.00	60,498 - 72,733	-

# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000817	Recreation Specialist	1.00	1.00	0.00	60,498 - 72,733	-
20000927	Senior Clerk/Typist	1.00	2.00	2.00	52,633 - 63,469	125,986
20000015	Senior Management Analyst	6.00	7.00	8.00	88,289 - 106,773	793,232
20000844	Senior Park Ranger	11.00	15.00	13.00	84,400 - 102,272	1,283,638
20000918	Senior Planner	5.00	5.00	5.00	101,901 - 123,225	609,964
20001046	Senior Utility Supervisor	1.00	1.00	0.00	67,257 - 81,407	-
20000928	Senior Zoning Investigator	1.00	1.00	1.00	78,304 - 94,778	94,778
20000194	Seven-Gang Mower Operator	10.00	10.00	10.00	52,917 - 63,382	610,672
90001146	Student Intern - Hourly	0.00	0.00	19.52	36,814 - 39,283	718,617
21000778	Supervising Aquatic Recreation Specialist	0.00	1.00	4.00	73,039 - 88,508	341,451
20000988	Supervising Custodian	0.00	1.00	1.00	45,674 - 55,189	55,189
20000970	Supervising Management Analyst	4.00	4.00	4.00	94,669 - 114,682	458,728
20001007	Supervising Recreation Specialist	6.00	6.00	4.00	69,565 - 84,291	337,164
21000835	Supervising Safety Ranger	0.00	0.00	4.00	97,094 - 117,610	388,376
21000404	Supervising Therap Recreation Specialist	2.00	2.00	2.00	71,269 - 86,432	172,864
20000959	Swimming Pool Manager 1	3.50	15.00	14.00	49,028 - 58,969	755,200
90000959	Swimming Pool Manager 1 - Hourly	6.08	6.70	5.85	49,028 - 58,969	349,554
20000960	Swimming Pool Manager 2	6.00	5.00	5.00	57,352 - 69,281	337,185
20000961	Swimming Pool Manager 3	8.00	10.00	10.00	63,142 - 76,229	735,538
21000407	Therap Recreatn Leader	1.25	5.00	2.00	41,774 - 50,360	96,400
91000407	Therap Recreatn Leader - Hourly	4.83	4.83	4.83	41,774 - 50,360	243,241
21000406	Therap Recreatn Spec	5.00	5.00	5.00	62,006 - 74,525	366,169
21000177	Trainer	1.00	1.00	1.00	74,757 - 90,340	90,340
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	52,611 - 62,683	59,613
20001039	Tree Trimmer	3.00	3.00	3.00	50,295 - 59,886	170,067
20001044	Utility Supervisor	4.00	4.00	4.00	63,137 - 75,541	289,998
20001045	Utility Supervisor	6.00	6.00	6.00	63,137 - 75,541	445,146
20001051	Utility Worker 1	4.00	4.00	4.00	43,905 - 52,211	208,844
20001053	Utility Worker 2	11.00	11.00	11.00	47,935 - 57,070	597,999
90001067	Work Service Aide - Hourly Bilingual - Regular	0.50	0.00	0.10	36,814 - 39,283	3,928
	Budgeted Personnel Expenditure Savings					110,656
	Infrastructure Registration Pay					(6,344,097)
	Landscape Architect Lic					21,020
	Night Shift Pay					175,779
	Other Certification Pays					9,871
	Overtime Budgeted					32,990
	Reg Pay For Engineers					421,809
	Sick Leave - Hourly					19,706
	Special Assignment Pay					77,806
	Standby Pay					65,343
						10,192

# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Termination Pay Annual Leave					153,028
	Vacation Pay In Lieu					719,531
<b>FTE, Salaries, and Wages Subtotal</b>		<b>1,037.88</b>	<b>1,060.45</b>	<b>1,105.48</b>		<b>\$ 65,920,817</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 1,721,517	\$ 139,958	\$ 150,676	\$ 10,718
Flexible Benefits	8,369,436	10,201,025	11,022,495	821,470
Insurance	1,455	-	-	-
Long-Term Disability	225,953	198,860	240,578	41,718
Medicare	744,450	810,659	974,937	164,278
Other Post-Employment Benefits	4,063,646	5,094,030	3,756,792	(1,337,238)
Retiree Medical Trust	54,571	77,232	92,127	14,895
Retirement 401 Plan	203,586	291,465	358,928	67,463
Retirement ADC	15,282,151	19,076,629	21,021,041	1,944,412
Retirement DROP	97,704	110,960	116,395	5,435
Risk Management Administration	968,944	1,152,827	1,257,397	104,570
Supplemental Pension Savings Plan	1,624,782	1,582,092	1,645,926	63,834
Unemployment Insurance	59,099	64,100	68,057	3,957
Workers' Compensation	1,761,572	2,102,346	2,105,212	2,866
<b>Fringe Benefits Subtotal</b>	<b>\$ 35,178,868</b>	<b>\$ 40,902,183</b>	<b>\$ 42,810,561</b>	<b>\$ 1,908,378</b>
<b>Total Personnel Expenditures</b>			<b>\$ 108,731,378</b>	

## Environmental Growth 1/3 Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Environmental Growth 1/3	\$ 6,528,111	\$ 9,053,200	\$ 14,064,694	\$ 5,011,494
<b>Total</b>	<b>\$ 6,528,111</b>	<b>\$ 9,053,200</b>	<b>\$ 14,064,694</b>	<b>\$ 5,011,494</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reimbursements for Eligible Expenditures</b>	0.00	\$ 4,979,749	\$ -
Adjustment to reflect an increase in reimbursements to the General Fund.			
<b>Stormwater Mitigation</b>	0.00	655,000	-
Addition of one-time non-personnel expenditures to support wetlands mitigation for prior channel maintenance activities as required by federal and State environmental laws.			

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Mandatory General Benefit Contribution</b> Adjustment in State-mandated funding associated with the general benefit contribution for city parks maintained by Maintenance Assessment Districts (MADs).	0.00	507	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(110,000)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(513,762)	-
<b>Revised Franchise Fee Revenue</b> Adjustment to reflect updated Franchise Fee revenue projections.	0.00	-	670,725
<b>Revised Franchise Fee Revenue</b> Adjustment to reflect revised Franchise Fee revenue projections.	0.00	-	197,393
<b>SDG&amp;E Minimum Bid Payment</b> Adjustment to reflect revised SDG&E Minimum Bid Payment projections.	0.00	-	28,575
<b>Total</b>	<b>0.00</b>	<b>\$ 5,011,494</b>	<b>\$ 896,693</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 78,123	\$ 78,123	-
Contracts & Services	4,253,515	211,036	885,751	674,715
<i>External Contracts &amp; Services</i>	249,236	211,036	866,036	655,000
<i>Internal Contracts &amp; Services</i>	4,004,279	-	19,715	19,715
Energy and Utilities	2,274,596	2,671,633	2,138,156	(533,477)
Transfers Out	-	6,092,408	10,962,664	4,870,256
<b>NON-PERSONNEL SUBTOTAL</b>	<b>6,528,111</b>	<b>9,053,200</b>	<b>14,064,694</b>	<b>5,011,494</b>
<b>Total</b>	<b>\$ 6,528,111</b>	<b>\$ 9,053,200</b>	<b>\$ 14,064,694</b>	<b>\$ 5,011,494</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Local Taxes	\$ 9,440,938	\$ 9,644,480	\$ 10,541,173	\$ 896,693
Rev from Money and Prop	114,717	9,000	9,000	-
<b>Total</b>	<b>\$ 9,555,656</b>	<b>\$ 9,653,480</b>	<b>\$ 10,550,173</b>	<b>\$ 896,693</b>

# Parks and Recreation

## Environmental Growth 2/3 Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Environmental Growth 2/3	\$ 15,402,505	\$ 16,832,654	\$ 30,758,243	\$ 13,925,589
<b>Total</b>	<b>\$ 15,402,505</b>	<b>\$ 16,832,654</b>	<b>\$ 30,758,243</b>	<b>\$ 13,925,589</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reimbursements for Eligible Expenditures</b> Adjustment to reflect an increase in reimbursements to the General Fund.	0.00	\$ 7,748,589	\$ -
<b>Stormwater Mitigation</b> Addition of one-time non-personnel expenditures to support wetlands mitigation for prior channel maintenance activities as required by federal and State environmental laws.	0.00	6,177,000	-
<b>Revised Franchise Fee Revenue</b> Adjustment to reflect revised Franchise Fee revenue projections.	0.00	-	1,736,236
<b>Revised Environmental Growth Fund Reimbursements</b> Adjustment to reflect revised revenue projections for the reimbursement of eligible expenditures from the Environmental Growth Funds (EGF).	0.00	-	158,037
<b>SDG&amp;E Minimum Bid Payment</b> Adjustment to reflect revised SDG&E Minimum Bid Payment projections.	0.00	-	57,151
<b>Total</b>	<b>0.00</b>	<b>\$ 13,925,589</b>	<b>\$ 1,951,424</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 904,826	\$ -	\$ -	-
Contracts & Services	14,494,472	-	6,177,000	6,177,000
<i>External Contracts &amp; Services</i>	835,958	-	6,177,000	6,177,000
<i>Internal Contracts &amp; Services</i>	13,658,514	-	-	-
Information Technology	1,120	-	-	-
Energy and Utilities	1,995	-	-	-
Other	92	-	-	-
Transfers Out	-	16,832,654	24,581,243	7,748,589
<b>NON-PERSONNEL SUBTOTAL</b>	<b>15,402,505</b>	<b>16,832,654</b>	<b>30,758,243</b>	<b>13,925,589</b>
<b>Total</b>	<b>\$ 15,402,505</b>	<b>\$ 16,832,654</b>	<b>\$ 30,758,243</b>	<b>\$ 13,925,589</b>



# Parks and Recreation

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ -	\$ -	\$ 158,037	\$ 158,037
Other Local Taxes	19,382,637	19,288,955	21,082,342	1,793,387
Rev from Money and Prop	213,275	25,000	25,000	-
<b>Total</b>	<b>\$ 19,595,912</b>	<b>\$ 19,313,955</b>	<b>\$ 21,265,379</b>	<b>\$ 1,951,424</b>

## Golf Course Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Golf Operations	\$ 22,899,838	\$ 24,967,944	\$ 28,759,202	\$ 3,791,258
<b>Total</b>	<b>\$ 22,899,838</b>	<b>\$ 24,967,944</b>	<b>\$ 28,759,202</b>	<b>\$ 3,791,258</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Golf Operations	112.42	119.92	122.92	3.00
<b>Total</b>	<b>112.42</b>	<b>119.92</b>	<b>122.92</b>	<b>3.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,333,801	\$ -
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	882,040	-
<b>Land Use Fee Increase</b> Addition of non-personnel expenditures associated with the Land Use Fee (rent payment) to the General Fund.	0.00	353,200	-
<b>Balboa Park Golf Course Irrigation Valve Replacements</b> Addition of non-personnel expenditures to support irrigation valve replacements at the Balboa Park Golf Course.	0.00	250,000	-
<b>Mission Bay and Balboa Golf Course Support</b> Addition of 2.00 Golf Operations Supervisor and 1.00 Golf Course Greenskeeper to support golf course maintenance and operations at Mission Bay and Balboa Park Golf courses.	3.00	184,322	-

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Balboa Park Golf Course Clubhouse Facility Improvements</b> Addition of non-personnel expenditures to support Balboa Park Golf Course Facility improvements to include roof repair, flooring, window replacement, new paint and asbestos abatement.	0.00	159,700	-
<b>Balboa Park Golf Course Fence Installation and Repair</b> Addition of non-personnel expenditures to support Balboa Park Golf Course fence installation and repair.	0.00	150,000	-
<b>Mission Bay Golf Course Lighting Repairs</b> Addition of non-personnel expenditures for lighting repairs for the Mission Bay Golf Course.	0.00	150,000	-
<b>Mission Bay Golf Shop Merchandise and Supplies</b> Addition of non-personnel expenditures and associated revenue to support the operations of the new Mission Bay Golf Course Clubhouse and Golf Shop.	0.00	115,000	15,000
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	112,998	-
<b>Golf Operations Consultant</b> Addition of one-time non-personnel expenditures associated with consultant services to develop a new business plan for Golf Operations.	0.00	100,000	-
<b>Equipment Lease</b> Addition of non-personnel expenditures to support additional golf course maintenance equipment contractual costs.	0.00	75,000	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	12,197	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(87,000)	-
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections for greens fees, and rents and concessions.	0.00	-	3,694,000
<b>Total</b>	<b>3.00</b>	<b>\$ 3,791,258</b>	<b>\$ 3,709,000</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 5,924,585	\$ 7,031,983	\$ 7,791,189	759,206
Fringe Benefits	4,176,277	4,625,710	4,945,063	319,353
<b>PERSONNEL SUBTOTAL</b>	<b>10,100,862</b>	<b>11,657,693</b>	<b>12,736,252</b>	<b>1,078,559</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,846,098	\$ 2,049,189	\$ 2,170,939	121,750

# Parks and Recreation

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Contracts & Services	8,294,535	8,084,623	9,911,762	1,827,139
<i>External Contracts &amp; Services</i>	6,292,946	6,219,859	7,704,559	1,484,700
<i>Internal Contracts &amp; Services</i>	1,997,818	1,864,764	2,207,203	342,439
Information Technology	388,459	370,149	483,147	112,998
Energy and Utilities	2,191,832	2,587,732	3,325,544	737,812
Other	14,737	42,820	42,820	-
Transfers Out	-	66,088	66,088	-
Capital Expenditures	63,315	109,650	22,650	(87,000)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>12,798,976</b>	<b>13,310,251</b>	<b>16,022,950</b>	<b>2,712,699</b>
<b>Total</b>	<b>\$ 22,899,838</b>	<b>\$ 24,967,944</b>	<b>\$ 28,759,202</b>	<b>\$ 3,791,258</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 33,341,510	\$ 22,744,987	\$ 25,528,987	\$ 2,784,000
Other Revenue	434,202	317,560	332,560	15,000
Rev from Money and Prop	3,155,727	1,717,800	2,627,800	910,000
<b>Total</b>	<b>\$ 36,931,439</b>	<b>\$ 24,780,347</b>	<b>\$ 28,489,347</b>	<b>\$ 3,709,000</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	2.00	\$ 46,777 - 56,281	\$ 112,562
20000024	Administrative Aide 2	0.00	1.00	1.00	63,360 - 76,360	72,802
20001202	Assistant Deputy Director	1.00	1.25	1.25	72,886 - 268,057	235,954
20000482	Assistant Golf Course Superintendent	6.00	6.00	6.00	67,011 - 80,556	427,596
20000119	Associate Management Analyst	1.00	0.00	0.00	80,424 - 97,203	-
20000539	Clerical Assistant 2	1.00	1.00	1.00	44,505 - 53,638	53,638
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	210,080
20000426	Equipment Operator 1	3.00	5.00	5.00	52,917 - 63,382	295,980
20000418	Equipment Technician 1	1.00	0.00	0.00	50,557 - 60,585	-
20000423	Equipment Technician 2	3.00	3.00	3.00	55,473 - 66,135	187,743
20000431	Equipment Technician 3	2.00	2.00	2.00	60,913 - 72,777	142,778
20000481	Golf Course Greenskeeper	30.00	30.00	31.00	49,989 - 59,384	1,772,158
20000819	Golf Course Manager	2.00	2.00	2.00	80,271 - 96,832	191,770
20000498	Golf Course Superintendent	2.00	2.00	2.00	73,392 - 88,728	177,456
20000479	Golf Operations Assistant	16.00	20.50	20.50	45,607 - 54,965	1,115,094
90000479	Golf Operations Assistant - Hourly	5.36	5.36	5.36	45,607 - 54,965	290,100
20000480	Golf Operations Supervisor	1.00	2.00	4.00	52,726 - 63,294	228,641
20000467	Grounds Maintenance Worker 1	9.00	9.00	9.00	43,368 - 51,383	451,809
20000503	Horticulturist	1.00	0.00	0.00	78,960 - 95,455	-
20000497	Irrigation Specialist	3.00	4.00	4.00	54,446 - 65,130	259,488
20000608	Light Equipment Operator	5.00	5.00	5.00	49,923 - 59,515	297,575
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	50,674
20000676	Pesticide Applicator	5.00	5.00	5.00	58,189 - 69,406	334,270

# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20001234	Program Coordinator	0.25	0.00	0.00	36,814 - 214,004	-
20001222	Program Manager	2.00	2.00	2.00	72,886 - 268,057	356,243
90000798	Recreation Aide - Hourly	1.81	1.81	1.81	36,814 - 39,283	71,103
20000818	Recreation Specialist	4.00	4.00	4.00	60,498 - 72,733	284,399
20000015	Senior Management Analyst	0.00	1.00	1.00	88,289 - 106,773	105,171
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	52,917 - 63,382	126,764
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Bilingual - Regular Budgeted Personnel					2,912
	Expenditure Savings					(572,150)
	Grds/Greenskpr Eq Op					9,381
	Overtime Budgeted					276,523
	Sick Leave - Hourly					5,486
	Standby Pay					13,022
	Termination Pay Annual Leave					6,548
	Vacation Pay In Lieu					82,937
<b>FTE, Salaries, and Wages Subtotal</b>		<b>112.42</b>	<b>119.92</b>	<b>122.92</b>		<b>\$ 7,791,189</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 230,974	\$ 12,567	\$ 19,160	\$ 6,593
Flexible Benefits	1,062,122	1,209,376	1,321,384	112,008
Long-Term Disability	26,256	22,997	27,401	4,404
Medicare	92,310	94,466	107,814	13,348
Other Post-Employment Benefits	535,766	604,456	457,532	(146,924)
Retiree Medical Trust	8,953	10,591	11,829	1,238
Retirement 401 Plan	33,280	40,686	45,693	5,007
Retirement ADC	1,675,134	2,077,329	2,350,960	273,631
Retirement DROP	7,521	8,566	11,189	2,623
Risk Management Administration	130,424	136,746	153,137	16,391
Supplemental Pension Savings Plan	145,341	146,339	169,129	22,790
Unemployment Insurance	6,698	7,433	7,768	335
Workers' Compensation	221,499	254,158	262,067	7,909
<b>Fringe Benefits Subtotal</b>	<b>\$ 4,176,277</b>	<b>\$ 4,625,710</b>	<b>\$ 4,945,063</b>	<b>\$ 319,353</b>
<b>Total Personnel Expenditures</b>			<b>\$ 12,736,252</b>	

# Parks and Recreation

## Los Peñasquitos Canyon Preserve Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Los Peñasquitos Reserve	\$ 297,810	\$ 342,141	\$ 15,125	\$ (327,016)
<b>Total</b>	<b>\$ 297,810</b>	<b>\$ 342,141</b>	<b>\$ 15,125</b>	<b>\$ (327,016)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Los Peñasquitos Reserve	2.00	2.00	0.00	(2.00)
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>	<b>(2.00)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (1,591)	\$ -
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(4,650)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(13,108)	-
<b>Transfer of Los Peñasquitos Canyon Preserve Park Rangers</b> Transfer of 1.00 Senior Park Ranger and 1.00 Park Ranger and associated revenue from the Los Peñasquitos Fund to the General Fund that support the Los Peñasquitos Canyon Preserve.	(2.00)	(307,667)	(150,000)
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	-	(110,000)
<b>Total</b>	<b>(2.00)</b>	<b>\$ (327,016)</b>	<b>\$ (260,000)</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 155,766	\$ 178,509	\$ -	(178,509)
Fringe Benefits	127,403	142,266	-	(142,266)
<b>PERSONNEL SUBTOTAL</b>	<b>283,169</b>	<b>320,775</b>	<b>-</b>	<b>(320,775)</b>

# Parks and Recreation

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,896	\$ 4,125	\$ 4,125	\$ -
Contracts & Services	8,050	12,591	11,000	(1,591)
<i>External Contracts &amp; Services</i>	6,304	11,000	11,000	-
<i>Internal Contracts &amp; Services</i>	1,746	1,591	-	(1,591)
Information Technology	4,695	4,650	-	(4,650)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>14,641</b>	<b>21,366</b>	<b>15,125</b>	<b>(6,241)</b>
<b>Total</b>	<b>\$ 297,810</b>	<b>\$ 342,141</b>	<b>\$ 15,125</b>	<b>\$ (327,016)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Money and Prop	\$ 41,438	\$ 36,000	\$ 36,000	\$ -
Transfers In	167,760	260,000	-	(260,000)
<b>Total</b>	<b>\$ 209,198</b>	<b>\$ 296,000</b>	<b>\$ 36,000</b>	<b>\$ (260,000)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000666	Park Ranger	1.00	1.00	0.00	\$ 67,358 - 81,822	\$ -
20000844	Senior Park Ranger	1.00	1.00	0.00	84,400 - 102,272	-
<b>FTE, Salaries, and Wages Subtotal</b>		<b>2.00</b>	<b>2.00</b>	<b>0.00</b>		<b>\$ -</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 825	\$ 951	\$ -	\$ (951)
Flexible Benefits	30,075	30,000	-	(30,000)
Long-Term Disability	757	604	-	(604)
Medicare	2,204	2,481	-	(2,481)
Other Post-Employment Benefits	11,900	11,378	-	(11,378)
Retirement ADC	66,960	81,746	-	(81,746)
Retirement DROP	2,006	2,319	-	(2,319)
Risk Management Administration	2,895	2,574	-	(2,574)
Supplemental Pension Savings Plan	6,551	7,452	-	(7,452)
Unemployment Insurance	192	195	-	(195)
Workers' Compensation	3,037	2,566	-	(2,566)
<b>Fringe Benefits Subtotal</b>	<b>\$ 127,403</b>	<b>\$ 142,266</b>	<b>\$ -</b>	<b>\$ (142,266)</b>
<b>Total Personnel Expenditures</b>			<b>\$ -</b>	

# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 3,280,734	\$ 6,308,280	\$ 4,616,192
Continuing Appropriation - CIP	304,015	195,572	140,840
Continuing Appropriation - Operating	5,883	7,873	7,873
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 3,590,632</b>	<b>\$ 6,511,725</b>	<b>\$ 4,764,905</b>
<b>REVENUE</b>			
Other Local Taxes	\$ 9,440,938	\$ 9,644,480	\$ 10,541,173
Revenue from Use of Money and Property	114,717	9,000	9,000
<b>TOTAL REVENUE</b>	<b>\$ 9,555,656</b>	<b>\$ 9,653,480</b>	<b>\$ 10,550,173</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 13,146,288</b>	<b>\$ 16,165,205</b>	<b>\$ 15,315,078</b>
<b>OPERATING EXPENSE</b>			
Supplies	\$ -	\$ 78,123	\$ 78,123
Contracts & Services	4,253,515	211,036	885,751
Energy and Utilities	2,274,596	2,671,633	2,138,156
Transfers Out	-	6,092,408	10,962,664
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 6,528,111</b>	<b>\$ 9,053,200</b>	<b>\$ 14,064,694</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 106,453	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 106,453</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 6,634,563</b>	<b>\$ 9,053,200</b>	<b>\$ 14,064,694</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 195,572	\$ 195,572	\$ 140,840
Continuing Appropriation - Operating	7,873	7,873	7,873
<b>TOTAL RESERVES</b>	<b>\$ 203,445</b>	<b>\$ 203,445</b>	<b>\$ 148,713</b>
<b>BALANCE</b>	<b>\$ 6,308,280</b>	<b>\$ 6,908,560</b>	<b>\$ 1,101,671</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 13,146,288</b>	<b>\$ 16,165,205</b>	<b>\$ 15,315,078</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 3,179,713	\$ 7,373,121	\$ 11,559,689
Continuing Appropriation - CIP	493,425	368,768	208,768
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 3,673,138</b>	<b>\$ 7,741,889</b>	<b>\$ 11,768,457</b>
<b>REVENUE</b>			
Charges for Services	\$ -	\$ -	158,037
Other Local Taxes	19,382,637	19,288,955	21,082,342
Revenue from Use of Money and Property	213,275	25,000	25,000
<b>TOTAL REVENUE</b>	<b>\$ 19,595,912</b>	<b>\$ 19,313,955</b>	<b>\$ 21,265,379</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 23,269,050</b>	<b>\$ 27,055,844</b>	<b>\$ 33,033,836</b>
<b>OPERATING EXPENSE</b>			
Supplies	\$ 904,826	\$ -	-
Contracts & Services	14,494,472	-	6,177,000
Information Technology	1,120	-	-
Energy and Utilities	1,995	-	-
Other Expenses	92	-	-
Transfers Out	-	16,832,654	24,581,243
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 15,402,505</b>	<b>\$ 16,832,654</b>	<b>\$ 30,758,243</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 124,657	\$ -	-
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 124,657</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL EXPENSE</b>	<b>\$ 15,527,161</b>	<b>\$ 16,832,654</b>	<b>\$ 30,758,243</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 368,768	\$ 368,768	208,768
<b>TOTAL RESERVES</b>	<b>\$ 368,768</b>	<b>\$ 368,768</b>	<b>208,768</b>
<b>BALANCE</b>	<b>\$ 7,373,121</b>	<b>\$ 9,854,422</b>	<b>\$ 2,066,825</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 23,269,050</b>	<b>\$ 27,055,844</b>	<b>\$ 33,033,836</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 21,044,301	\$ 32,326,701	\$ 29,927,552
Continuing Appropriation - CIP	9,128,444	6,239,504	12,089,504
Operating Reserve	3,048,120	3,297,320	3,748,640
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 33,220,865</b>	<b>\$ 41,863,525</b>	<b>\$ 45,765,695</b>
<b>REVENUE</b>			
Charges for Services	\$ 33,341,510	\$ 22,744,987	\$ 25,528,987
Other Revenue	434,202	317,560	332,560
Revenue from Use of Money and Property	3,155,727	1,717,800	2,627,800
<b>TOTAL REVENUE</b>	<b>\$ 36,931,439</b>	<b>\$ 24,780,347</b>	<b>\$ 28,489,347</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 70,152,304</b>	<b>\$ 66,643,872</b>	<b>\$ 74,255,042</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 1,092,611	\$ 4,000,000	\$ 2,000,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 1,092,611</b>	<b>\$ 4,000,000</b>	<b>\$ 2,000,000</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 5,924,585	\$ 7,031,983	\$ 7,791,189
Fringe Benefits	4,176,277	4,625,710	4,945,063
Supplies	1,846,098	2,049,189	2,170,939
Contracts & Services	8,294,535	8,084,623	9,911,762
Information Technology	388,459	370,149	483,147
Energy and Utilities	2,191,832	2,587,732	3,325,544
Other Expenses	14,737	42,820	42,820
Transfers Out	-	66,088	66,088
Capital Expenditures	63,315	109,650	22,650
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 22,899,838</b>	<b>\$ 24,967,944</b>	<b>\$ 28,759,202</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 4,296,330	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 4,296,330</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 28,288,779</b>	<b>\$ 28,967,944</b>	<b>\$ 30,759,202</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 6,239,504	\$ 6,239,504	\$ 12,089,504
Operating Reserve	3,297,320	3,297,320	3,748,640
<b>TOTAL RESERVES</b>	<b>\$ 9,536,824</b>	<b>\$ 9,536,824</b>	<b>\$ 15,838,144</b>
<b>BALANCE</b>	<b>\$ 32,326,701</b>	<b>\$ 28,139,104</b>	<b>\$ 27,657,696</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 70,152,304</b>	<b>\$ 66,643,872</b>	<b>\$ 74,255,042</b>

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\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Los Peñasquitos Canyon Preserve Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 89,797	\$ 1,185	\$ 238
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 89,797</b>	<b>\$ 1,185</b>	<b>\$ 238</b>
<b>REVENUE</b>			
Revenue from Use of Money and Property	\$ 41,438	\$ 36,000	\$ 36,000
Transfers In	167,760	260,000	-
<b>TOTAL REVENUE</b>	<b>\$ 209,198</b>	<b>\$ 296,000</b>	<b>\$ 36,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 298,995</b>	<b>\$ 297,185</b>	<b>\$ 36,238</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 155,766	\$ 178,509	-
Fringe Benefits	127,403	142,266	-
Supplies	1,896	4,125	4,125
Contracts & Services	8,050	12,591	11,000
Information Technology	4,695	4,650	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 297,810</b>	<b>\$ 342,141</b>	<b>\$ 15,125</b>
<b>TOTAL EXPENSE</b>	<b>\$ 297,810</b>	<b>\$ 342,141</b>	<b>\$ 15,125</b>
<b>BALANCE</b>	<b>\$ 1,185</b>	<b>\$ (44,956)</b>	<b>\$ 21,113</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 298,995</b>	<b>\$ 297,185</b>	<b>\$ 36,238</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# **Performance and Analytics**



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# Performance and Analytics



## Description

Our team members are data analysts, project managers, researchers, designers, and community members. We track progress and achieve results. Through a commitment to data, transparency, equity, and innovation, we aim to change how residents engage with the City of San Diego and how employees deliver services to our communities. As self-proclaimed data nerds who work in local government, we often use strangely specific words to describe what we do. At the end of the day, our job is to make City services more efficient and accessible. We do that through data collection and analysis, strategic planning, customer engagement, and a lot of research.

### ***The vision is:***

A City that can confidently confront the complex and uncertain challenges of today and tomorrow.

### ***The mission is:***

We discover, innovate, and optimize to help City employees better serve San Diegans.

## Goals and Objectives

### ***Goal 1: Build the City's capacity to respond to change***

- Drive citizen and staff engagement
- Create and promote sustainable innovation
- Improve data accessibility and use

### ***Goal 2: Transform the way the City works***

- Modernize and streamline City processes and technology
- Improve how the City pursues and develops digital services
- Equip City leadership with the insights they need to improve the employee experience
- Build organizational capability to solve people, process, technology, or policy issues

### ***Goal 3: Improve the quality of City decision making***

# Performance and Analytics

- Champion diversity and collaboration
- Leverage analytics and insights as key tools for driving organizational decision-making
- Institutionalize learning and effective knowledge management
- Foster the development of strategy in driving the City's near- and long-term actions

**Goal 4: Develop and support a team capable of tackling the realities of operating a local government.**

- Nurture the development of key department knowledge, skills, and abilities
- Ensure each team member has the tools they need to effectively do their work
- Support each team member to reach their full potential while on the team
- Create cross-functional, integrated project teams that maximize the strengths of each of our divisions and teammates
- Effectively manage the department portfolio of projects to ensure projects align with department/City goals and are appropriately managed

## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• As part of the Fiscal Year 2024 improvement project to City KPIs, integrated equity implications and equity lens questions to KPIs for all City departments.</li> <li>• Released the second edition of the City's Pay Equity Study.</li> <li>• Conducted a preliminary analysis of disparities in Get It Done reporting to determine potential under- and over-reporting of Get It Done issues by different communities. This will help inform future outreach activities.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b>            In collaboration with the Department of Race &amp; Equity, Performance &amp; Analytics will be undertaking a comprehensive analysis of disparities within the City's Strategic Management System (SMS). Implementing the City's Digital Customer Experience (DCX) Strategy to assess the needs of different communities, provide targeted outreach/engagement, and improve the accessibility of digital services. Analyzing City services, in collaboration with service-providing departments, to determine how resources and work are prioritized, assigned, utilized, and performed throughout all of San Diego's communities.</p>
<p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>N/A</b></p>

# Performance and Analytics

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Medallia User Engagement	Percentage of employee users who log into the Medallia platform	N/A	42%	75%
Open Data Portal Conversion Rate	Percentage of users who download a dataset from the Open Data Portal	N/A	47%	75%
Get It Done Customer Effort Score	Percentage of closure surveys scored with a 9 or 10 (on a scale of 1-10)	60%	59%	70%
Projects with Demonstrated Impact	Number of projects that demonstrated an impact (ex: decrease in response time)	10	11	10
Public User Experience Standards of Get It Done Services	Percentage of services that are at or above the minimum threshold of customer experience metrics	15%	34%	53%
Strategic Plan Awareness	Percentage of employees who understand how their work relates the City Strategic Plan, as captured through the Employee Satisfaction Survey (ESS)	40%	50%	80%

# Performance and Analytics

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	17.00	18.00	19.31	1.31
Personnel Expenditures	\$ 2,849,267	\$ 3,266,318	\$ 3,729,085	\$ 462,767
Non-Personnel Expenditures	2,182,159	2,024,336	1,946,129	(78,207)
<b>Total Department Expenditures</b>	<b>\$ 5,031,426</b>	<b>\$ 5,290,654</b>	<b>\$ 5,675,214</b>	<b>\$ 384,560</b>
<b>Total Department Revenue</b>	<b>\$ 852</b>	<b>\$ 175,167</b>	<b>\$ 227,147</b>	<b>\$ 51,980</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Performance & Analytics	\$ 5,031,426	\$ 5,290,654	\$ 5,675,214	\$ 384,560
<b>Total</b>	<b>\$ 5,031,426</b>	<b>\$ 5,290,654</b>	<b>\$ 5,675,214</b>	<b>\$ 384,560</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Performance & Analytics	17.00	18.00	19.31	1.31
<b>Total</b>	<b>17.00</b>	<b>18.00</b>	<b>19.31</b>	<b>1.31</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 538,650	\$ -
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	131,989	-
<b>Employ and Empower Program Support</b> Addition of 1.31 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	1.31	51,980	51,980
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(22,050)	-
<b>Performance Dashboard/Open Budget Tool Reduction</b> Reduction of expenditures for the support of the online performance dashboard and open budget tool.	0.00	(100,000)	-



# Performance and Analytics

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reduction of Personnel Expenditures</b> Reduction of personnel expenditures due to an anticipated delay in hiring for any vacancies that may occur in Fiscal Year 2025.	0.00	(105,813)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(110,196)	-
<b>Total</b>	<b>1.31</b>	<b>\$ 384,560</b>	<b>\$ 51,980</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,894,997	\$ 2,328,832	\$ 2,691,993	\$ 363,161
Fringe Benefits	954,270	937,486	1,037,092	99,606
<b>PERSONNEL SUBTOTAL</b>	<b>2,849,267</b>	<b>3,266,318</b>	<b>3,729,085</b>	<b>462,767</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 5,054	\$ 8,100	\$ 8,100	-
Contracts & Services	864,904	553,102	336,825	(216,277)
<i>External Contracts &amp; Services</i>	636,863	370,347	270,347	(100,000)
<i>Internal Contracts &amp; Services</i>	228,041	182,755	66,478	(116,277)
Information Technology	813,004	1,330,421	1,462,410	131,989
Energy and Utilities	35,184	29,113	35,194	6,081
Other	3,600	3,600	3,600	-
Capital Expenditures	(490)	100,000	100,000	-
Debt	460,902	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>2,182,159</b>	<b>2,024,336</b>	<b>1,946,129</b>	<b>(78,207)</b>
<b>Total</b>	<b>\$ 5,031,426</b>	<b>\$ 5,290,654</b>	<b>\$ 5,675,214</b>	<b>\$ 384,560</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ -	\$ 175,167	\$ 227,147	\$ 51,980
Other Revenue	852	-	-	-
<b>Total</b>	<b>\$ 852</b>	<b>\$ 175,167</b>	<b>\$ 227,147</b>	<b>\$ 51,980</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001101	Department Director	1.00	1.00	1.00	\$ 96,395 - 365,173	\$ 228,987
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	199,576
90001073	Management Intern - Hourly	0.00	0.00	1.31	36,814 - 45,925	48,227
20001234	Program Coordinator	13.00	14.00	14.00	36,814 - 214,004	2,091,008
20001222	Program Manager	2.00	2.00	2.00	72,886 - 268,057	356,243

# Performance and Analytics

## Personnel Expenditures

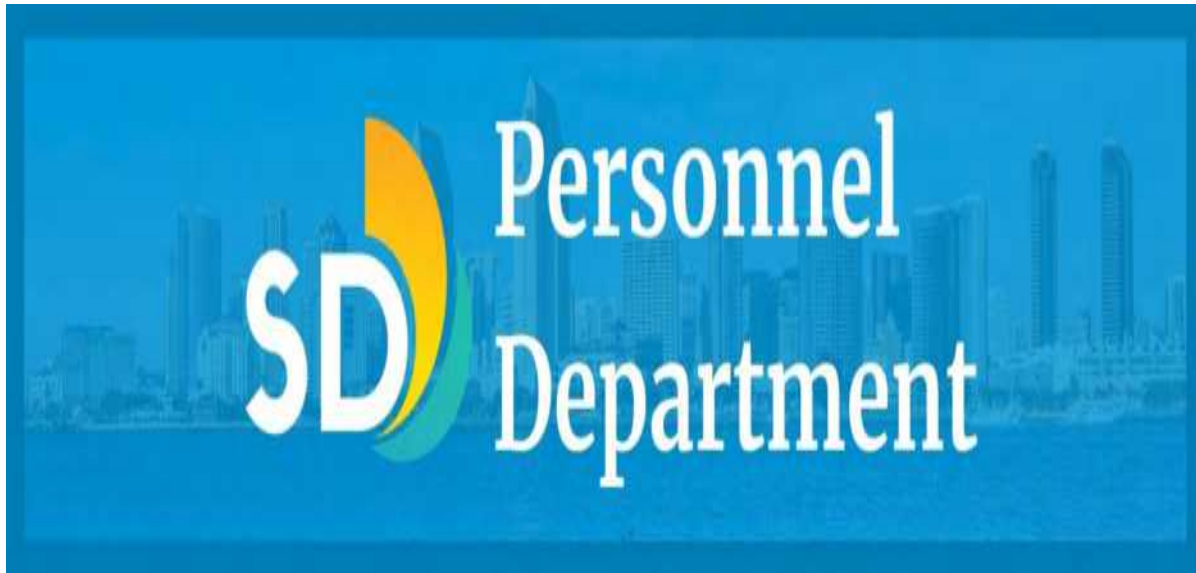
Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Budgeted Personnel					(252,704)
	Expenditure Savings					
	Vacation Pay In Lieu					20,656
<b>FTE, Salaries, and Wages Subtotal</b>		<b>17.00</b>	<b>18.00</b>	<b>19.31</b>		<b>\$ 2,691,993</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 151,042	\$ 6,581	\$ 7,435	\$ 854
Flexible Benefits	197,380	219,273	243,723	24,450
Insurance	1,311	-	-	-
Long-Term Disability	9,655	8,144	10,274	2,130
Medicare	28,123	33,465	40,589	7,124
Other Post-Employment Benefits	85,420	91,024	70,550	(20,474)
Retiree Medical Trust	4,015	4,999	6,014	1,015
Retirement 401 Plan	10,433	12,769	16,480	3,711
Retirement ADC	364,257	443,939	510,883	66,944
Risk Management Administration	20,924	20,592	23,613	3,021
Supplemental Pension Savings Plan	66,539	79,418	92,425	13,007
Unemployment Insurance	2,436	2,555	2,917	362
Workers' Compensation	12,736	14,727	12,189	(2,538)
<b>Fringe Benefits Subtotal</b>	<b>\$ 954,270</b>	<b>\$ 937,486</b>	<b>\$ 1,037,092</b>	<b>\$ 99,606</b>
<b>Total Personnel Expenditures</b>			<b>\$ 3,729,085</b>	

# Personnel



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## Description

The Personnel Department is governed by the Civil Service Commission as authorized by the City Charter. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of nine sections: Certification/Payroll Records; Classification and Compensation; Exam Management and Recruiting; Equal Employment Investigations Office; Liaison; Outstation; Organizational Management and Personnel Administration; Information Systems/NEOGOV, and Services and Administration. The Certification/Payroll Records Section reviews Citywide payroll, maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Classification and Compensation Section conducts classification and maintenance studies and performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Exam Management and Recruiting Section promotes employment opportunities for the City, reviews and evaluates employment applications, and administers examination processes. The Equal Employment Investigations Office investigates complaints of discrimination, harassment, and retaliation based on protected classifications made by City employees, applicants, volunteers, and contractors. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues requiring knowledge and interpretation of the City Charter, Civil Service Rules and Personnel Regulations, Memorandums of Understanding, Administrative Regulations, and applicable federal and state laws. The Outstation Section provides onsite advice and assistance to hiring departments on a myriad of personnel issues including the development of interview processes, coordinating organizational structure changes, and providing career counseling and training. The Organizational Management and Personnel Administration Section manages positions and the organizational structure of the City and maintains employee master data. The Information Systems/NEOGOV Section performs data analytics, manages the functional and technical aspects of the software used to recruit and track City applicants, and creates official identification cards for City employees. The Services and Administration Section provides budget and administrative support to all other sections in the

# Personnel

department and coordinates the Civil Service Commission monthly meetings and disciplinary appeal hearings.

Since its inception in 1915, the Civil Service Commission has been committed to preserving a merit system that provides equal employment opportunity through the ethical and consistent application of Civil Service Rules. The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers to develop a diverse and productive workforce.

To view the Personnel Department's fiscal year achievements, visit <https://www.sandiego.gov/empopp/didyouknow>.

***The vision is:***

To champion the principles of the City's merit system and provide equal employment opportunities.

***The mission is:***

Excellence in personnel services.

## Goals and Objectives

***Goal 1: Continue to attract, develop, and retain a well-qualified and diverse workforce.***

- Promote employment opportunities through job/career fairs, online advertising, and outreach.
- Publish job announcements for the Classified service that are job-related and attract a broad applicant pool.
- Produce eligible lists of qualified candidates.
- Provide information regarding career development.

***Goal 2: Continue to provide excellent customer service tailored to the needs of our customers.***

- Respond to customer inquiries in a timely manner.
- Review, analyze, and process documents in a timely manner and consistent with Personnel Regulations.
- Provide training on a variety of processes under the purview of the Civil Service Commission.
- Implement process improvements with input from hiring departments and other partners.

***Goal 3: Continue to maintain the integrity of the merit system.***

- Apply Civil Service Rules and Personnel Regulations consistently.
- Provide advice and assistance on personnel issues to applicants, employees, supervisors, and management.
- Provide reports and recommendations at Civil Service Commission meetings.

## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• Allowed candidates to schedule medical pre-employment appointments at two locations in San Diego County (Chula Vista clinic added).</li> <li>• Connected with various community groups to present information about applying for positions with the City.</li> <li>• Increased the number of evening and weekend tests for Police Recruit written tests.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b>                  Collaborate with the Library Department and Parks and Recreation Department to establish a regular schedule to visit various library branches and recreation centers to promote City employment opportunities and assist applicants with the online application process. Relocate a fingerprint machine to another location. Allow for fingerprinting appointments at other locations statewide. Provide more employee education on the EEIO complaint process to raise awareness. Develop talent management strategy in partnership with City Administration.</p> <p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>Yes</b>                  Additional funding will help facilitate access by candidates in different demographics to an additional location to schedule their pre-employment medical examinations and fingerprint appointments. It will ensure the continuation of the current practice of sworn City employees having access to multiple locations that can conduct random drug and alcohol testing as well as the continuation of the timely review of unemployment claims and appeals for all claimants. Processing time for EEIO complaints will be impacted due to a vacancy not being filled.</p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Appointing Authority Interview Training (AAIT)	Percentage of new supervisors who attend the Appointing Authority Interview Training (AAIT)	59%	N/A	70%

**Key Performance Indicators**

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Employee Performance Review Program (EPRP) Training	Percentage of new supervisors who attend the Employee Performance Review Program (EPRP) training	49%	N/A	60%
Completion of Classification Studies	Number of days classification studies conducted and completed	23	14	22
Days to Certify an Eligible List without a Recruitment	Number of days to issue certification list to hiring departments (without recruitment)	15	12	12
Days to Certify an Eligible List with a Recruitment	Number of days to issue certification list to hiring departments when recruitment is required	64	40	57
Online PCR Actions Approval Workflows	Percentage of Personnel Change Request (PCR) actions converted to an online approval workflow	25%	38%	100%



# Personnel

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	84.99	85.99	86.49	0.50
Personnel Expenditures	\$ 11,718,775	\$ 13,225,059	\$ 14,057,329	\$ 832,270
Non-Personnel Expenditures	1,662,372	1,335,186	1,819,650	484,464
<b>Total Department Expenditures</b>	<b>\$ 13,381,148</b>	<b>\$ 14,560,245</b>	<b>\$ 15,876,979</b>	<b>\$ 1,316,734</b>
<b>Total Department Revenue</b>	<b>\$ 30,397</b>	<b>\$ 5,390</b>	<b>\$ 25,229</b>	<b>\$ 19,839</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Liaison, Outstation, Records & Cert	\$ 5,440,012	\$ 5,152,599	\$ 6,017,853	\$ 865,254
Personnel	4,673,427	5,618,789	5,537,431	(81,358)
Recruiting & Exam Management	3,267,709	3,788,857	4,321,695	532,838
<b>Total</b>	<b>\$ 13,381,148</b>	<b>\$ 14,560,245</b>	<b>\$ 15,876,979</b>	<b>\$ 1,316,734</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Liaison, Outstation, Records & Cert	29.00	30.00	30.00	0.00
Personnel	22.00	28.00	27.50	(0.50)
Recruiting & Exam Management	33.99	27.99	28.99	1.00
<b>Total</b>	<b>84.99</b>	<b>85.99</b>	<b>86.49</b>	<b>0.50</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,092,780	\$ -
<b>Medical Examinations Support</b> Addition of non-personnel expenditures to support the increase in utilization and cost of pre-employment medical examinations and random alcohol and drug testing.	0.00	400,613	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	50,992	-

# Personnel

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	32,859	-
<b>Employ and Empower Program Support</b> Addition of 0.50 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.50	19,839	19,839
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	10,856	-
<b>Personnel Expenditure Savings</b> Reduction in one-time personnel expenditures associated with savings resulting from vacant positions.	0.00	(291,205)	-
<b>Total</b>	<b>0.50</b>	<b>\$ 1,316,734</b>	<b>\$ 19,839</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 7,089,994	\$ 8,399,902	\$ 9,135,898	\$ 735,996
Fringe Benefits	4,628,781	4,825,157	4,921,431	96,274
<b>PERSONNEL SUBTOTAL</b>	<b>11,718,775</b>	<b>13,225,059</b>	<b>14,057,329</b>	<b>832,270</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 78,316	\$ 66,856	\$ 61,286	\$ (5,570)
Contracts & Services	1,043,799	675,074	1,132,249	457,175
<i>External Contracts &amp; Services</i>	926,705	551,961	952,574	400,613
<i>Internal Contracts &amp; Services</i>	117,094	123,113	179,675	56,562
Information Technology	529,834	574,375	607,234	32,859
Energy and Utilities	5,305	7,100	7,100	-
Other	5,119	11,781	11,781	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,662,372</b>	<b>1,335,186</b>	<b>1,819,650</b>	<b>484,464</b>
<b>Total</b>	<b>\$ 13,381,148</b>	<b>\$ 14,560,245</b>	<b>\$ 15,876,979</b>	<b>\$ 1,316,734</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 29,566	\$ 5,390	\$ 25,229	\$ 19,839
Other Revenue	832	-	-	-
<b>Total</b>	<b>\$ 30,397</b>	<b>\$ 5,390</b>	<b>\$ 25,229</b>	<b>\$ 19,839</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$ 53,856 - 321,585	\$ 233,764
20001233	Assistant to the Director	1.00	1.00	1.00	72,886 - 268,057	177,744
20000119	Associate Management Analyst	1.00	1.00	1.00	80,424 - 97,203	76,360

# Personnel

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000158	Associate Personnel Analyst	27.00	27.00	29.00	88,027 - 106,292	2,713,779
20001184	Deputy Personnel Director	2.00	2.00	2.00	72,886 - 268,057	424,774
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	72,886 - 268,057	202,414
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	74,214
20000290	Information Systems Analyst 2	1.00	1.00	1.00	81,997 - 99,082	99,082
90001073	Management Intern - Hourly	0.00	0.00	0.50	36,814 - 45,925	18,407
20000756	Office Support Specialist	5.00	5.00	4.00	45,969 - 55,342	219,664
20000681	Payroll Audit Specialist 2	10.00	10.00	10.00	62,027 - 75,071	741,420
20000936	Payroll Audit Supervisor	2.00	2.00	2.00	74,962 - 90,518	179,678
20000697	Personnel Assistant 2	1.00	1.00	1.00	57,461 - 69,259	58,877
20001131	Personnel Director	1.00	1.00	1.00	96,395 - 365,173	246,659
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	67,817 - 81,909	81,909
20001234	Program Coordinator	7.00	8.00	8.00	36,814 - 214,004	1,421,952
20001222	Program Manager	1.00	1.00	1.00	72,886 - 268,057	202,414
20000682	Senior Personnel Analyst	10.00	10.00	10.00	96,548 - 116,779	1,167,790
20000881	Senior Test Administration Specialist	1.00	1.00	1.00	58,859 - 71,313	69,530
20001000	Supervising Personnel Analyst	1.00	1.00	1.00	108,695 - 131,571	108,695
20000396	Test Administration Specialist	6.00	6.00	6.00	53,507 - 64,584	381,562
21000181	Test Monitor 2	1.00	1.00	0.00	40,376 - 48,656	-
91000181	Test Monitor 2 - Hourly	2.99	2.99	2.99	40,376 - 48,656	120,723
	Adjust Budget To Approved Levels					(291,205)
	Bilingual - Regular					52,416
	Budgeted Personnel					(108,695)
	Expenditure Savings					
	Overtime Budgeted					18,212
	Sick Leave - Hourly					925
	Special Assignment Pay					138,992
	Termination Pay Annual					52,762
	Leave					
	Vacation Pay In Lieu					251,080
<b>FTE, Salaries, and Wages Subtotal</b>		<b>84.99</b>	<b>85.99</b>	<b>86.49</b>		<b>\$ 9,135,898</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 391,667	\$ 59,766	\$ 55,128	(4,638)
Flexible Benefits	1,016,550	1,087,329	1,161,282	73,953
Long-Term Disability	34,063	27,950	32,712	4,762
Medicare	108,650	117,889	132,005	14,116
Other Post-Employment Benefits	433,724	466,498	340,300	(126,198)
Retiree Medical Trust	10,909	13,324	16,181	2,857

# Personnel

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Retirement 401 Plan	41,824	50,807	63,894	13,087
Retirement ADC	2,215,908	2,628,630	2,722,744	94,114
Retirement DROP	11,237	13,155	9,437	(3,718)
Risk Management Administration	105,904	105,534	113,898	8,364
Supplemental Pension Savings Plan	168,489	180,191	158,368	(21,823)
Unemployment Insurance	25,655	9,114	9,269	155
Workers' Compensation	64,203	64,970	106,213	41,243
<b>Fringe Benefits Subtotal</b>	<b>\$ 4,628,781</b>	<b>\$ 4,825,157</b>	<b>\$ 4,921,431</b>	<b>\$ 96,274</b>
<b>Total Personnel Expenditures</b>			<b>\$ 14,057,329</b>	

**Police**



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## Description

For 135 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands, Traffic Division, and Police Plaza. The City is divided into 19 service areas and 125 neighborhoods. The Department provides neighborhood patrols, traffic enforcement, investigation, records management, permits and licensing, laboratory, Multi-Cultural Storefront, and other support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving through community partnerships. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

For more information on department programs, please visit the Police Department's website <https://www.sandiego.gov/police>.

### ***The vision is:***

Serve as America's Finest Police Department and advance the highest levels of public safety, trust, and professionalism through fair and impartial policing, strong community partnerships, and a robust workforce.

### ***The mission is:***

To maintain public safety by providing the highest quality police services to all of our communities.

## Goals and Objectives

**Goal 1: *Recruit and retain a diverse, service-minded and highly-trained workforce.***

- Recruit new, diverse officers to join SDPD.
- Recruit more female officers to reach the goal of 30% female academy recruits by 2030.
- Retain current workforce.
- Create an equitable system for personnel to attend and receive training.
- Develop basic skills training programs for various positions.
- Work with Department of Race and Equity for Equity Academy Training similar to what is being asked of all City Departments.

**Goal 2: *Improve service to residents through faster response times and lower wait times for 9-1-1 callers.***

- Increase number of Police Investigative Service Officer (PISO) positions to augment sworn patrol and investigative personnel.
- Hire and retain Communications Division staff.

**Goal 3: *Invest in facilities and technology to support the needs of a 21st century Police Department.***

- Compile a list of current and future facility improvement needs across the department with prioritization and cost estimates.
- Improve security at Police facilities.
- Develop long-term plan for SDPD's firearms training range.
- Develop list of technology needs with priority assessment.

**Goal 4: *Enhance trust with communities we serve.***

- Continue community engagement and program development.
- Bolster community centered programs such as Lights On, Hate Crime Reporting, Blue Envelope Program, Game Changers, and others.

**Goal 5: *Strengthen transparency and accountability.***

- Develop a department strategic plan.
- Develop a greater strategy for outreach and communication across the department, both internally and externally.
- Develop public facing dashboards for crime and other data important to communities.
- Implement a customer service feedback tool to gauge department interactions with the public.



## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• San Diego Police Officers Association (SDPOA) Childcare Center - Opened the nation's first Childcare Center for SDPD officers that offers extended hours to meet the unique needs of law enforcement.</li> <li>• Hate Crime Reporting – Worked to develop a website and flyer for officers to provide to community organizations or at community meetings.</li> <li>• Sexual Assault Evidence Kit (SAEK) Testing – SDPD had just over 1,700 untested kits in 2020 before it sent them to an independent lab for testing. Effective 2020, Senate Bill 22 mandated that departments complete an analysis of all kits from 2016 and after. SDPD exceeded the state mandate and tested all kits in its backlog, which was completed in October 2023.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b>                      SDPD continually analyzes and adjusts its staffing model for units and commands to ensure staffing is assigned according to updated community response needs. Additional assessments could also be made for certain types of work being completed currently by sworn staff that could be transitioned to non-sworn staff if positions were approved.</p> <p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>Yes</b>                      Rental of a Police firearms training facility addresses Tactical Equity Plan goal of investing in facilities by ensuring officers can maintain POST standards for firearms qualifications. The Department's only firearms training facility at 4008 Federal Boulevard was recently decommissioned and moving the range from the Fairmount Park neighborhood addresses concerns for lead exposure to employees and community impacts with sound and environmental concerns.</p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Violent crime rate per 1,000 residents <sup>1</sup>	Number of FBI Uniform Crime Reporting (UCR) Part 1 violent crime cases (Murder, Rape, Robbery, Aggravated Assault) per 1,000 residents.	3.9	3.5	4.0
Violent crime clearance rate <sup>1</sup>	Percentage of FBI Uniform Crime Reporting Part 1 violent crime cases (Murder, Rape, Robbery, Aggravated Assault) cleared by arrest or exceptional means.	39.4%	42.8%	50.0%

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
9-1-1 call response <sup>2</sup>	Percentage of all 9-1-1 emergency calls answered within 15 seconds.	87.4%	86.0%	90.0%
Non-emergency calls response	Percentage of calls to the non-emergency, 619-531-2000, line answered within 2 minutes.	65.2%	52.0%	70.0%
Response time to priority 0 calls (in minutes)	Average time between when a Priority 0 (dispatch immediately) call is entered into the system and when the first unit arrives on scene.	7.0	6.5	7.0
Response time to priority 1 calls (in minutes)	Average time between when a Priority 1 (dispatch immediately) call is entered into the system and when the first unit arrives on scene.	14.0	34.0	14.0
Response time to priority 2 calls (in minutes)	Average time between when a Priority 2 (dispatch as quickly as possible) call is entered into the system and when the first unit arrives on scene.	27.0	111.1	27.0
Response time to priority 3 calls (in minutes)	Average time between when a Priority 3 (dispatch as quickly as possible) call is entered into the system and when the first unit arrives on scene .	80.0	167.4	80.0
Response time to priority 4 calls (in minutes)	Average time between when a Priority 4 (dispatch when no higher priority calls are waiting) call is entered into the system and when the first unit arrives on scene.	90.0	112.2	90.0
Academy recruits	Total number of recruits that attend the San Diego Regional Academy per year.	138	173	200
Female academy recruits <sup>3</sup>	Percentage of female academy recruits who attend the San Diego Regional Academy per year.	29%	12%	30%
Complaint allegations compared to previous year	Percentage change of community member allegations against officers compared to the previous fiscal year.	-1.5%	5%	<5%
Category 1 sustained allegations (compared to total Category 1 allegations) <sup>4</sup>	Percentage of Category I allegations (i.e. use of force, arrests, search and seizure, discrimination, etc.) that resulted in a sustained finding.	4%	3%	<5%
Category 2 sustained allegations (compared to total Category 2 allegations) <sup>5</sup>	Percentage of Category II allegations (i.e. procedures, courtesy, service, etc.) that resulted in a sustained finding.	30%	25%	<30%
Patrol available time	Percentage of time officers are available to be assigned to event calls as	20.0%	15.8%	40.0%

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
	compared to the overall logged on time during the course of a patrol shift.			
Community sentiment <sup>6</sup>	Percentage increase in average trust and safety score aggregation.	0	0	>0%
Annual attrition rate of professional staff	Number of professional (non-sworn) personnel who leave each year due to retirement or other reasons.	66	60	75
Vacancies among professional positions	Percentage of vacant professional (non-sworn) positions within the department.	18%	16%	<13%
Annual attrition rate of sworn personnel	Number of officers who leave each year due to retirement or other employment.	176	160	<156
Severe and fatal traffic collisions	Percentage reduction in severe and fatal traffic collisions from the previous year.	-5.48%	-2.42%	-10.00%

<sup>1</sup> Updated to use the National Incident-Based Reporting System (NIBRS) data as source for crime rates. NIBRS data refers to incident date as the ruling date versus report date for the older Summary Reporting System (SRS).

<sup>2</sup> As of March 1, 2023, the California Office of Emergency Services mandates that 95% of incoming 9-1-1 calls be answered within 20 seconds or less. New numbers will be reported in Fiscal Year 2025.

<sup>3</sup> SDPD joined the national 30x30 Initiative in 2021, which aims to increase the representation of women in police recruit classes to 30% by 2030. Fiscal Year 2021 only had three academies fall within the fiscal year compared to the typical four academies per year.

<sup>4</sup> Category 1 community member allegations lodged against Department members, including police volunteers, which involve one or more of the following: arrest, criminal conduct, discrimination, force, slur, and search.

<sup>5</sup> Category 2 community member allegations lodged against Department members, including police volunteers, which involve one or more of the following: procedure, service, and courtesy.

<sup>6</sup> Aggregate trust/safety score currently gathered through the use of Zencity survey data provided monthly.

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	2,664.14	2,687.14	2,676.64	(10.50)
Personnel Expenditures	\$ 504,457,455	\$ 534,395,359	\$ 563,473,638	\$ 29,078,279
Non-Personnel Expenditures	89,058,923	93,706,044	94,843,809	1,137,765
<b>Total Department Expenditures</b>	<b>\$ 593,516,378</b>	<b>\$ 628,101,403</b>	<b>\$ 658,317,447</b>	<b>\$ 30,216,044</b>
<b>Total Department Revenue</b>	<b>\$ 51,935,077</b>	<b>\$ 56,908,429</b>	<b>\$ 57,159,503</b>	<b>\$ 251,074</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administrative Services	\$ 5,406	\$ -	\$ -	\$ -
Centralized Investigations Division	97,182,680	104,981,705	110,457,937	5,476,232
Neighborhood Policing	19,197,788	24,660,385	26,502,975	1,842,590
Patrol Operations Division	246,919,786	259,442,045	267,658,583	8,216,538
Police Operations	39,023,955	42,103,006	45,312,269	3,209,263
Support Operations	92,008,075	93,372,356	102,626,835	9,254,479
Traffic, Youth & Event Services	48,860,565	48,749,256	55,002,989	6,253,733
Training/Employee Development	45,710,025	49,600,009	43,760,776	(5,839,233)
<b>Total</b>	<b>\$ 588,908,279</b>	<b>\$ 622,908,762</b>	<b>\$ 651,322,364</b>	<b>\$ 28,413,602</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Centralized Investigations Division	426.73	451.73	435.23	(16.50)
Neighborhood Policing	87.15	73.15	71.15	(2.00)
Patrol Operations Division	1,158.00	1,170.00	1,135.00	(35.00)
Police Operations	111.00	117.00	118.00	1.00
Support Operations	319.84	314.84	319.84	5.00
Traffic, Youth & Event Services	257.06	250.06	249.06	(1.00)
Training/Employee Development	304.36	310.36	348.36	38.00
<b>Total</b>	<b>2,664.14</b>	<b>2,687.14</b>	<b>2,676.64</b>	<b>(10.50)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 40,033,187	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Reinstate Overtime</b>	0.00	5,024,050	-
Addition of personnel expenditures to reinstate the one-time overtime adjustment in Fiscal Year 2024 to align with projections.			

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Overtime Adjustment</b> Addition of overtime expenditures associated with approved and pending MOU labor negotiations.	0.00	1,837,842	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,236,360	-
<b>Rental of Police Firearms Training Facility</b> Addition of non-personnel expenditure for the rental of a firearms training facility.	0.00	975,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	826,556	-
<b>Transfer of Sidewalk Vending Enforcement</b> Transfer of 5.00 FTE positions and non-personnel expenditures from the Development Services Department to the Police Department associated with the Sidewalk Vending Ordinance	5.00	399,756	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	286,716	-
<b>Employ and Empower Program Support</b> Addition of 4.50 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	4.50	178,555	178,555
<b>Reclassification of Police Dispatcher Positions</b> Reclassification of two full-time Police Dispatcher positions to four half-time positions.	0.00	(705)	-
<b>Reclassification of Office Support Specialist</b> Reclassification of two part-time Office Support Specialists to one full-time Office Support Specialist for the Training Command.	0.00	(5,828)	-
<b>Reduction of Shared Mobility Device Enforcement</b> Reduction of overtime and associated fringe expenditures associated with shared mobility device enforcement.	0.00	(149,352)	-
<b>Reduction of No Shots Fired Program</b> Reduction of non-personnel expenditures for the No Shots Fired gang violence diversion program.	0.00	(250,000)	-
<b>Reduction of Police Investigative Service Officers</b> Reduction of 5.00 Police Investigative Service Officers that support sworn patrol and investigative personnel.	(5.00)	(414,185)	-
<b>Fuel Operational Efficiency</b> Reduction of non-personnel expenditures for fuel due to the operational change of including two officers per vehicle.	0.00	(753,593)	-

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(820,188)	-
<b>Reduction of Juvenile Services Team</b> Reduction of 8.00 Police Officer 2s assigned to the Juvenile Services Teams (JST) at the Department's patrol area commands.	(8.00)	(1,583,650)	-
<b>Closure of Substation Front Counters</b> Reduction of 7.00 Police Officer 2s due to the closure of front counters at patrol commands.	(7.00)	(1,601,467)	-
<b>Reduction of Sworn Academies</b> Reduction of 13 Police Recruits, lowering the budgeted academy size to 30 Police Recruits per academy, with four academies per year.	0.00	(3,869,810)	-
<b>Reduction of Extension of Shift/Backfill Overtime</b> Reduction of overtime expenditures associated with extension of shift and patrol staffing backfill.	0.00	(5,275,400)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(7,660,242)	-
<b>Vehicle Code Violation Revenue</b> Adjustment to reflect revised vehicle code violations revenue projections.	0.00	-	195,000
<b>Transient Occupancy Tax Transfer</b> Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	112,512
<b>Safety Sales Tax Allocation</b> Adjustment to reflect revised Safety Sales Tax revenue associated with the Public Safety Services and Debt Services Fund.	0.00	-	76,388
<b>Other Licenses and Permits</b> Adjustment to reflect revised Other Licenses and Permit revenue projections.	0.00	-	(311,381)
<b>Total</b>	<b>(10.50)</b>	<b>\$ 28,413,602</b>	<b>\$ 251,074</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 311,215,510	\$ 327,054,116	\$ 330,350,726	\$ 3,296,610
Fringe Benefits	193,241,945	207,341,243	233,122,912	25,781,669
<b>PERSONNEL SUBTOTAL</b>	<b>504,457,455</b>	<b>534,395,359</b>	<b>563,473,638</b>	<b>29,078,279</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 7,773,978	\$ 11,977,195	\$ 10,439,795	\$ (1,537,400)
Contracts & Services	41,238,746	42,066,814	42,774,028	707,214
<i>External Contracts &amp; Services</i>	<i>19,713,311</i>	<i>18,225,509</i>	<i>17,761,728</i>	<i>(463,781)</i>

# Police

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<i>Internal Contracts &amp; Services</i>	21,525,435	23,841,305	25,012,300	1,170,995
Information Technology	19,123,503	17,587,845	18,413,901	826,056
Energy and Utilities	14,910,494	16,684,949	14,724,402	(1,960,547)
Other	321,340	171,600	171,600	-
Transfers Out	30,557	-	-	-
Capital Expenditures	423,587	25,000	25,000	-
Debt	628,619	-	1,300,000	1,300,000
<b>NON-PERSONNEL SUBTOTAL</b>	<b>84,450,824</b>	<b>88,513,403</b>	<b>87,848,726</b>	<b>(664,677)</b>
<b>Total</b>	<b>\$ 588,908,279</b>	<b>\$ 622,908,762</b>	<b>\$ 651,322,364</b>	<b>\$ 28,413,602</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 16,961,016	\$ 19,669,067	\$ 19,952,834	\$ 283,767
Fines Forfeitures and Penalties	20,025,976	21,008,935	21,203,935	195,000
Licenses and Permits	2,567,840	2,972,357	2,660,976	(311,381)
Other Local Taxes	1,645,987	1,672,118	1,672,118	-
Other Revenue	456,647	537,879	537,879	-
Rev from Federal Agencies	7,305	-	7,300	7,300
Rev from Other Agencies	404,556	858,723	858,723	-
Transfers In	5,735,921	6,001,231	6,077,619	76,388
<b>Total</b>	<b>\$ 47,805,248</b>	<b>\$ 52,720,310</b>	<b>\$ 52,971,384</b>	<b>\$ 251,074</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	5.00	5.00	5.00	\$ 46,777 - 56,281	\$ 251,679
20000012	Administrative Aide 1	2.00	3.00	3.00	55,036 - 66,266	197,804
20000024	Administrative Aide 2	13.00	14.00	15.00	63,360 - 76,360	1,094,227
20000041	Assistant Management Analyst	1.00	1.00	1.00	66,179 - 80,424	80,424
20001190	Assistant Police Chief	6.00	7.00	7.00	96,395 - 365,173	1,891,855
20000311	Associate Department Human Resources Analyst	2.00	3.00	3.00	80,424 - 97,203	258,051
20000119	Associate Management Analyst	18.00	18.00	17.00	80,424 - 97,203	1,506,941
20000134	Associate Management Analyst	3.00	4.00	0.00	80,424 - 97,203	-
20000231	Cal-ID Technician	4.00	2.00	2.00	48,962 - 59,034	121,970
90000231	Cal-ID Technician - Hourly	0.88	0.88	0.88	48,962 - 59,034	51,950
20000539	Clerical Assistant 2	10.00	7.00	7.00	44,505 - 53,638	352,212
90000539	Clerical Assistant 2 - Hourly	2.63	2.63	2.63	44,505 - 53,638	141,067
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	36,814 - 163,775	121,873
20000441	Crime Scene Specialist	8.00	9.00	10.00	76,316 - 92,134	863,960
20000348	Criminalist 2	21.00	23.00	27.00	111,492 - 134,739	3,220,856
20000349	Criminalist 2	9.00	7.00	3.00	111,492 - 134,739	404,217
21000450	Criminalist 3	5.00	5.00	5.00	117,041 - 141,468	707,254
20001168	Deputy Director	0.00	1.00	3.00	72,886 - 268,057	598,728
20000386	Dispatcher 2	83.00	83.00	83.00	59,913 - 72,362	5,715,368

# Police

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
90000386	Dispatcher 2 - Hourly	1.88	1.88	1.88	59,913 - 72,362	136,040
20000391	DNA Technical Manager	1.00	1.00	1.00	117,041 - 141,468	141,468
20000398	Documents Examiner 3	1.00	1.00	0.00	91,785 - 110,837	-
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	96,395 - 365,173	283,769
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	90,015
20000290	Information Systems Analyst 2	5.00	5.00	5.00	81,997 - 99,082	465,390
20000293	Information Systems Analyst 3	6.00	6.00	6.00	90,015 - 108,805	645,524
20000998	Information Systems Analyst 4	3.00	3.00	3.00	101,223 - 122,656	346,535
20000590	Laboratory Technician	10.00	16.00	16.00	63,316 - 76,513	1,069,233
20000577	Latent Print Examiner 2	11.00	10.00	10.00	88,258 - 106,639	1,028,001
21000500	Latent Print Examiner 3	1.00	1.00	1.00	92,333 - 111,610	111,610
21000475	Latent Print Examiner Aide	3.00	3.00	3.00	60,137 - 72,586	199,811
90001073	Management Intern - Hourly	0.75	0.75	5.25	36,814 - 45,925	200,108
20000756	Office Support Specialist	32.00	33.00	33.00	45,969 - 55,342	1,722,287
20000672	Parking Enforcement Officer 1	52.00	52.00	52.00	53,070 - 63,775	3,005,899
20000663	Parking Enforcement Officer 2	24.00	24.00	24.00	58,226 - 70,111	1,635,124
20000670	Parking Enforcement Supervisor	8.00	8.00	8.00	67,358 - 80,904	628,415
20000680	Payroll Specialist 2	6.00	8.00	8.00	54,075 - 65,305	490,995
20000173	Payroll Supervisor	1.00	2.00	2.00	62,027 - 75,071	141,972
20000717	Police Captain	21.00	21.00	21.00	168,896 - 202,301	4,246,503
20001133	Police Chief	1.00	1.00	1.00	96,395 - 365,173	328,229
20000308	Police Code Compliance Officer	7.00	7.00	7.00	64,302 - 77,377	495,041
21000801	Police Code Compliance Officer	0.00	0.00	2.00	64,302 - 77,377	128,604
21000800	Police Code Compliance Supervisor	0.00	0.00	1.00	73,951 - 88,907	73,951
20000719	Police Detective	323.00	323.00	323.00	96,200 - 116,230	35,426,871
90000719	Police Detective - Hourly	1.73	1.73	1.73	96,200 - 116,230	201,079
20000111	Police Dispatch Administrator	3.00	4.00	4.00	98,669 - 119,871	474,824
20000729	Police Dispatcher	59.00	59.00	59.00	72,429 - 87,318	5,034,875
90000729	Police Dispatcher - Hourly	1.21	1.21	1.21	72,429 - 87,318	105,654
20000987	Police Dispatch Supervisor	15.00	15.00	15.00	87,631 - 105,721	1,573,997
20000715	Police Investigative Service Officer 2	19.00	28.00	23.00	54,839 - 66,200	1,399,034
20000696	Police Lead Dispatcher	12.00	12.00	12.00	79,660 - 96,072	1,120,040
20000718	Police Lieutenant	56.00	58.00	58.00	142,230 - 170,269	9,779,941
20000721	Police Officer 2	1,315.00	1,316.00	1,301.00	91,624 - 110,698	135,637,041
90000721	Police Officer 2 - Hourly	1.15	1.15	1.15	91,624 - 110,698	127,302
20000723	Police Officer 3	11.00	11.00	11.00	96,200 - 116,230	1,219,875



# Police

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000734	Police Property & Evidence Specialist	15.00	15.00	15.00	47,868 - 57,406	816,696
20000735	Police Records Clerk	35.00	33.00	33.00	51,409 - 62,071	1,883,805
20000725	Police Recruit	1.00	0.00	0.00	61,110 - 73,694	-
20000724	Police Sergeant	301.00	300.00	300.00	111,176 - 134,410	39,973,473
20000329	Police Service Officer 2	3.00	3.00	3.00	52,873 - 63,622	171,394
20000730	Polygrapher 3	4.00	3.00	3.00	96,635 - 116,495	348,140
20001234	Program Coordinator	8.00	9.00	10.00	36,814 - 214,004	1,565,143
20001222	Program Manager	3.00	2.00	0.00	72,886 - 268,057	-
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	59,063 - 71,063	212,478
20000783	Public Information Clerk	0.00	2.00	2.00	46,777 - 56,281	107,857
21000762	Records Management Analyst	0.00	0.00	4.00	80,424 - 97,203	358,798
20000869	Senior Account Clerk	1.00	2.00	2.00	53,528 - 64,584	127,285
20000927	Senior Clerk/Typist	12.00	12.00	12.00	52,633 - 63,469	758,610
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	88,289 - 106,773	106,773
20000015	Senior Management Analyst	3.00	4.00	5.00	88,289 - 106,773	527,053
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	82,281 - 99,191	99,191
20000957	Senior Police Property & Evidence Supervisor	1.00	1.00	1.00	74,757 - 90,340	80,872
20000882	Senior Police Records Clerk	9.00	9.00	9.00	59,056 - 71,422	632,512
90000882	Senior Police Records Clerk - Hourly	0.85	0.85	0.85	59,056 - 71,422	60,709
90001013	Special Event Traffic Controller 1 - Hourly	39.06	39.06	39.06	45,838 - 55,080	2,151,408
20001012	Special Event Traffic Control Supervisor	4.00	4.00	4.00	61,022 - 73,301	293,204
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	98,645 - 119,248	119,248
20000892	Supervising Criminalist	5.00	5.00	5.00	128,250 - 154,926	747,954
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	108,028 - 130,641	130,563
20000970	Supervising Management Analyst	2.00	2.00	2.00	94,669 - 114,682	189,338
	2nd Watch Shift					1,605,705
	2-Wheel Motorcycle (POA)					147,886
	3rd Watch Shift					1,798,683
	3-Wheel Motorcycle (MEA)					99,216
	Acct Recon Pay					78,783
	Adjust Budget To Approved Levels					(3,814,500)
	Admin Assign Pay					221,760
	Advanced Post Certificate					11,070,713
	Air Support Trainer					33,482
	Bilingual - POA					1,210,140
	Bilingual - Regular					276,640
	Budgeted Personnel Expenditure Savings					(28,152,933)

# Police

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Canine Care					189,494
	Comm Relations					108,472
	Core Instructor Pay					22,690
	Detective Pay					712,320
	Dispatch Cert Pay					2,383,905
	Dispatcher Training					255,011
	Emergency Negotiator					105,866
	Field Training Pay					2,458,396
	Flight Pay					119,791
	Holiday Credit on Day Off					3,011,628
	Intermediate Post Certificate					2,011,078
	Latent Print Exam Cert					38,768
	Night Shift Pay					6,620
	Overtime Budgeted					45,801,409
	Service Pay					2,553,390
	Shift Rotation Pay					467,011
	Sick Leave - Hourly					42,963
	Special Assignment Pay					28,615
	Split Shift Pay					69,348
	Standby Pay					2,835
	Swat Team Pay					476,836
	Tactical Flight Officer Pay					16,605
	Termination Pay Annual Leave					1,960,810
	Vacation Pay In Lieu					4,096,387
<b>FTE, Salaries, and Wages Subtotal</b>		<b>2,664.14</b>	<b>2,687.14</b>	<b>2,676.64</b>		<b>\$ 330,350,726</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 5,183,798	\$ 3,091,139	\$ 2,984,204	\$ (106,935)
Flexible Benefits	30,549,582	32,938,111	33,180,119	242,008
Long-Term Disability	1,163,317	870,460	922,808	52,348
Medicare	4,548,344	4,083,678	4,791,766	708,088
Other	1,210	-	-	-
Other Post-Employment Benefits	13,683,698	13,180,939	9,540,850	(3,640,089)
Retiree Medical Trust	53,407	57,353	66,377	9,024
Retirement 401 Plan	186,507	198,949	249,157	50,208
Retirement ADC	113,301,079	126,443,874	159,512,454	33,068,580
Retirement DROP	978,356	1,032,750	1,053,954	21,204
Risk Management Administration	3,330,380	2,981,979	3,193,311	211,332
Supplemental Pension Savings Plan	1,777,780	1,875,759	1,851,049	(24,710)
Unemployment Insurance	297,869	280,590	261,421	(19,169)
Workers' Compensation	18,186,619	20,305,662	15,515,442	(4,790,220)
<b>Fringe Benefits Subtotal</b>	<b>\$ 193,241,945</b>	<b>\$ 207,341,243</b>	<b>\$ 233,122,912</b>	<b>\$ 25,781,669</b>
<b>Total Personnel Expenditures</b>			<b>\$ 563,473,638</b>	

## Seized Assets - California Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Police Operations	\$ 165,647	\$ 121,919	\$ 517,445	\$ 395,526
<b>Total</b>	<b>\$ 165,647</b>	<b>\$ 121,919</b>	<b>\$ 517,445</b>	<b>\$ 395,526</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Addition of Supplies</b> Addition of one-time non-personnel expenditures for supplies.	0.00	\$ 395,526	\$ -
<b>Total</b>	<b>0.00</b>	<b>\$ 395,526</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 87,691	\$ 121,919	\$ 517,445	\$ 395,526
Contracts & Services	8,354	-	-	-
<i>External Contracts &amp; Services</i>	8,354	-	-	-
Capital Expenditures	69,602	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>165,647</b>	<b>121,919</b>	<b>517,445</b>	<b>395,526</b>
<b>Total</b>	<b>\$ 165,647</b>	<b>\$ 121,919</b>	<b>\$ 517,445</b>	<b>\$ 395,526</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Money and Prop	\$ 9,859	\$ -	\$ -	\$ -
Rev from Other Agencies	112,541	100,000	100,000	-
<b>Total</b>	<b>\$ 122,400</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>

## Seized Assets - Federal DOJ Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Police Operations	\$ 229,045	\$ 1,111,501	\$ 1,232,149	\$ 120,648
<b>Total</b>	<b>\$ 229,045</b>	<b>\$ 1,111,501</b>	<b>\$ 1,232,149</b>	<b>\$ 120,648</b>

# Police

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00 \$	385,000 \$	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,512	-
<b>Reduction of Supplies</b> Reduction of non-personnel expenditures for supplies to align with remaining fund balance available for use.	0.00	(272,864)	-
<b>Total</b>	<b>0.00 \$</b>	<b>120,648 \$</b>	<b>-</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 9,588	\$ 441,276	\$ 153,412	(\$ 287,864)
Contracts & Services	27,320	254,382	405,289	150,907
<i>External Contracts &amp; Services</i>	1,293	240,000	390,000	150,000
<i>Internal Contracts &amp; Services</i>	26,028	14,382	15,289	907
Energy and Utilities	192,136	415,843	523,448	107,605
Capital Expenditures	-	-	150,000	150,000
<b>NON-PERSONNEL SUBTOTAL</b>	<b>229,045</b>	<b>1,111,501</b>	<b>1,232,149</b>	<b>120,648</b>
<b>Total</b>	<b>\$ 229,045</b>	<b>\$ 1,111,501</b>	<b>\$ 1,232,149</b>	<b>\$ 120,648</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Federal Agencies	\$ 284,731	\$ 569,307	\$ 569,307	-
Rev from Money and Prop	23,294	-	-	-
<b>Total</b>	<b>\$ 308,025</b>	<b>\$ 569,307</b>	<b>\$ 569,307</b>	<b>-</b>

## Seized Assets - Federal Treasury Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Police Operations	\$ 709,809	\$ 119,187	\$ 2,005,246	1,886,059
Support Operations	26,600	-	-	-
Training/Employee Development	386	-	-	-
<b>Total</b>	<b>\$ 736,796</b>	<b>\$ 119,187</b>	<b>\$ 2,005,246</b>	<b>1,886,059</b>

# Police

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Officer Equipment</b> Addition of non-personnel expenditures to purchase upgraded equipment for officers.	0.00 \$	1,886,059 \$	-
<b>Total</b>	<b>0.00 \$</b>	<b>1,886,059 \$</b>	<b>-</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 115,207 \$	- \$	1,886,059 \$	1,886,059
Contracts & Services	435,535	119,187	119,187	-
<i>External Contracts &amp; Services</i>	435,148	119,187	119,187	-
<i>Internal Contracts &amp; Services</i>	386	-	-	-
Information Technology	102,880	-	-	-
Capital Expenditures	83,174	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>736,796</b>	<b>119,187</b>	<b>2,005,246</b>	<b>1,886,059</b>
<b>Total</b>	<b>\$ 736,796 \$</b>	<b>\$ 119,187 \$</b>	<b>\$ 2,005,246 \$</b>	<b>\$ 1,886,059</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Federal Agencies	\$ 26,213 \$	118,812 \$	118,812 \$	-
Rev from Money and Prop	48,604	-	-	-
<b>Total</b>	<b>\$ 74,816 \$</b>	<b>\$ 118,812 \$</b>	<b>\$ 118,812 \$</b>	<b>-</b>

# State COPS

## Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Police Operations	\$ 3,476,612 \$	3,840,034 \$	3,240,243 \$	(599,791)
<b>Total</b>	<b>\$ 3,476,612 \$</b>	<b>\$ 3,840,034 \$</b>	<b>\$ 3,240,243 \$</b>	<b>(599,791)</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	209 \$	-

# Police

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	(600,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
<b>Total</b>	<b>0.00 \$</b>	<b>(599,791) \$</b>	<b>-</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ (474,834)	\$ 617,401	\$ 150,000	\$ (467,401)
Contracts & Services	1,255,528	500,034	817,644	317,610
<i>External Contracts &amp; Services</i>	1,255,528	500,034	817,435	317,401
<i>Internal Contracts &amp; Services</i>	-	-	209	209
Information Technology	2,350,411	2,722,599	2,272,599	(450,000)
Energy and Utilities	314,852	-	-	-
Capital Expenditures	30,654	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	3,476,612	3,840,034	3,240,243	(599,791)
<b>Total</b>	<b>\$ 3,476,612</b>	<b>\$ 3,840,034</b>	<b>\$ 3,240,243</b>	<b>\$ (599,791)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Money and Prop	\$ 88,779	\$ -	\$ -	-
Rev from Other Agencies	3,535,810	3,400,000	3,400,000	-
<b>Total</b>	<b>\$ 3,624,588</b>	<b>\$ 3,400,000</b>	<b>\$ 3,400,000</b>	<b>-</b>

## Revenue and Expense Statement (Non-General Fund)

Seized Asset Funds	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,172,769	\$ 4,567,060	\$ 4,043,073
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 5,172,769</b>	<b>\$ 4,567,060</b>	<b>\$ 4,043,073</b>
REVENUE			
Revenue from Federal Agencies	\$ 310,944	\$ 688,119	\$ 688,119
Revenue from Other Agencies	132,401	100,000	100,000
Revenue from Use of Money and Property	82,433	-	-
<b>TOTAL REVENUE</b>	<b>\$ 525,778</b>	<b>\$ 788,119</b>	<b>\$ 788,119</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 5,698,546</b>	<b>\$ 5,355,179</b>	<b>\$ 4,831,192</b>
OPERATING EXPENSE			
Supplies	\$ 212,486	\$ 563,195	\$ 2,556,916
Contracts & Services	471,209	373,569	524,476
Information Technology	102,880	-	-
Energy and Utilities	192,136	415,843	523,448
Capital Expenditures	152,776	-	150,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,131,487</b>	<b>\$ 1,352,607</b>	<b>\$ 3,754,840</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,131,487</b>	<b>\$ 1,352,607</b>	<b>\$ 3,754,840</b>
<b>BALANCE</b>	<b>\$ 4,567,060</b>	<b>\$ 4,002,572</b>	<b>\$ 1,076,352</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 5,698,546</b>	<b>\$ 5,355,179</b>	<b>\$ 4,831,192</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

## Revenue and Expense Statement (Non-General Fund)

State COPS	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 2,988,227	\$ 3,136,203	\$ 2,772,170
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 2,988,227</b>	<b>\$ 3,136,203</b>	<b>\$ 2,772,170</b>
<b>REVENUE</b>			
Revenue from Other Agencies	\$ 3,535,810	\$ 3,400,000	\$ 3,400,000
Revenue from Use of Money and Property	88,779	-	-
<b>TOTAL REVENUE</b>	<b>\$ 3,624,588</b>	<b>\$ 3,400,000</b>	<b>\$ 3,400,000</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 6,612,815</b>	<b>\$ 6,536,203</b>	<b>\$ 6,172,170</b>
<b>OPERATING EXPENSE</b>			
Supplies	\$ (474,834)	\$ 617,401	\$ 150,000
Contracts & Services	1,255,528	500,034	817,644
Information Technology	2,350,411	2,722,599	2,272,599
Energy and Utilities	314,852	-	-
Capital Expenditures	30,654	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 3,476,612</b>	<b>\$ 3,840,034</b>	<b>\$ 3,240,243</b>
<b>TOTAL EXPENSE</b>	<b>\$ 3,476,612</b>	<b>\$ 3,840,034</b>	<b>\$ 3,240,243</b>
<b>BALANCE</b>	<b>\$ 3,136,203</b>	<b>\$ 2,696,169</b>	<b>\$ 2,931,927</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 6,612,815</b>	<b>\$ 6,536,203</b>	<b>\$ 6,172,170</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



# **Public Safety Services and Debt Service Fund**



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# Public Safety Services and Debt Service Fund



## Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue Departments.



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# Public Safety Services and Debt Service Fund

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	12,868,011	13,402,932	13,564,755	161,823
<b>Total Department Expenditures</b>	<b>\$ 12,868,011</b>	<b>\$ 13,402,932</b>	<b>\$ 13,564,755</b>	<b>\$ 161,823</b>
<b>Total Department Revenue</b>	<b>\$ 12,867,125</b>	<b>\$ 13,402,932</b>	<b>\$ 13,564,755</b>	<b>\$ 161,823</b>

## Public Safety Services & Debt Service Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Public Safety Services & Debt Service Fund	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755	\$ 161,823
<b>Total</b>	<b>\$ 12,868,011</b>	<b>\$ 13,402,932</b>	<b>\$ 13,564,755</b>	<b>\$ 161,823</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Safety Sales Tax Support</b>	0.00	\$ 161,823	\$ 161,823
Adjustment to reflect revised revenue and non-personnel expenditures related to safety sales tax support of the Public Safety Services and Debt Services Fund.			
<b>Total</b>	<b>0.00</b>	<b>\$ 161,823</b>	<b>\$ 161,823</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Transfers Out	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755	\$ 161,823
<b>NON-PERSONNEL SUBTOTAL</b>	<b>12,868,011</b>	<b>13,402,932</b>	<b>13,564,755</b>	<b>161,823</b>
<b>Total</b>	<b>\$ 12,868,011</b>	<b>\$ 13,402,932</b>	<b>\$ 13,564,755</b>	<b>\$ 161,823</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Money and Prop	\$ 82,765	\$ -	\$ -	-
Sales Tax	12,784,360	13,402,932	13,564,755	161,823
<b>Total</b>	<b>\$ 12,867,125</b>	<b>\$ 13,402,932</b>	<b>\$ 13,564,755</b>	<b>\$ 161,823</b>

# Public Safety Services and Debt Service Fund

## Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,006,072	\$ 1,005,187	\$ -
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,006,072</b>	<b>\$ 1,005,187</b>	<b>\$ -</b>
REVENUE			
Revenue from Use of Money and Property	\$ 82,765	\$ -	\$ -
Sales Tax	12,784,360	13,402,932	13,564,755
<b>TOTAL REVENUE</b>	<b>\$ 12,867,125</b>	<b>\$ 13,402,932</b>	<b>\$ 13,564,755</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 13,873,197</b>	<b>\$ 14,408,119</b>	<b>\$ 13,564,755</b>
OPERATING EXPENSE			
Transfers Out	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 12,868,011</b>	<b>\$ 13,402,932</b>	<b>\$ 13,564,755</b>
<b>TOTAL EXPENSE</b>	<b>\$ 12,868,011</b>	<b>\$ 13,402,932</b>	<b>\$ 13,564,755</b>
<b>BALANCE</b>	<b>\$ 1,005,187</b>	<b>\$ 1,005,187</b>	<b>\$ -</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 13,873,197</b>	<b>\$ 14,408,119</b>	<b>\$ 13,564,755</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# **Public Utilities**



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## Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

The Department is committed to the following in its management of Water and Wastewater services:

- Reliable Water and Wastewater Services
- Water Quality and Environmental Protection
- Customer Satisfaction and Community Engagement
- Organizational Excellence

The water system serves the City and certain surrounding areas, including retail, wholesale, reclaimed water customers and provides regional water security through its dams and reservoirs. The water system's service area covers 403 miles, including 342 miles in the City, and has approximately 1.4 million retail customers.

The wastewater system consists of two sub-systems: the Municipal Sub-System and the Metropolitan Sub-System. The Municipal system is a sewage collection and conveyance system for the City's residents, and the Metropolitan system treats and disposes of the wastewater generated by the City and 12 other cities and districts near the city. The Metropolitan system has sufficient capacity to accommodate a regional population in excess of 2.5 million. The entire wastewater system covers approximately 450 square miles and a population of over 2.3 million. The system can treat up to 255 million gallons of wastewater per day and includes: 82 pump stations; 3 wastewater treatment plants; a bio-solid processing plant; 2 ocean outfalls; and more than 3,000 miles of pipeline.

The City is implementing a large-scale potable reuse project called Pure Water San Diego that uses proven water purification technology to produce a safe, sustainable, and high-quality water supply for San Diego. The Program is a cost-effective investment that will provide a reliable, locally controlled, and drought-proof drinking water supply.

## Goals and Objectives

**Goal 1: *Reliable Water and Wastewater Services***

- Asset Management
- Infrastructure Investment

**Goal 2: *Water Quality and Environmental Protection***

- Water Quality and Compliance
- Environmental Protection

**Goal 3: *Customer Satisfaction and Community Engagement***

- Customer Service
- Community Engagement

**Goal 4: *Organizational Excellence***

- Rate Structure Optimization
- Workforce Planning & Development

## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• Approximately 1,000 customers have benefitted from the Low-Income Household Assistance Program helping them pay down their water and wastewater balances.</li> <li>• Passed the 40% construction completion mark for Pure Water Phase I which will provide a sustainable water supply making the City less reliant on expensive imported water, benefiting all communities.</li> <li>• Implemented Amazon Connect software in our customer contact center to enhance operational efficiency, utilizing technology to streamline non-customer interaction touchpoints. This ensures our team members can concentrate on meeting the diverse needs of our customers, promoting an inclusive and responsive service environment.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b>                  There is an opportunity to adjust the department's ongoing operations to address disparities, particularly in customer satisfaction, equitable service delivery, and asset management to ensure access to safe and affordable drinking water and wastewater services.</p> <p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>Yes</b>                  The proposed budget adjustments help address disparities by prioritizing equity in asset management, advancing the utilization of GIS data for data-driven decision-making and infrastructure equity, and ensuring all residents receive equitable, timely, and respectful service. These requests are within our existing rate model and continue our commitment to financial sustainability and affordability for all residents.</p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Sewer system overflows	Number of sewer system overflows per 100 miles of pipe	1.28	1.60	2.00
Water system pipeline breakage	Number of water system pipeline breaks per 100 miles of pipe	0.86	1	<=15.00
Sewer mains maintenance <sup>1</sup>	Number of miles sewer pipes contracted to be repaired	40.00	53.35	40.00
Water mains maintenance <sup>1</sup>	Number of miles of water mains contracted to be repaired	34.70	46.58	35.00

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Completion of high priority dam safety projects <sup>2</sup>	Percentage of planned regulatory milestones completed for all high priority dam projects	54%	100%	100%
Meter replacements <sup>3</sup>	Percentage of planned monthly replacements completed	100%	100%	100%
Treated drinking water	Percentage of drinking water samples that meet established safety and quality regulations	99%	99%	100%
Treated wastewater	Percentage of samples from treated wastewater that meets safety and quality regulations	100%	100%	100%
Water quality regulatory reports	Percentage of water quality regulatory reports submitted on time	100%	100%	100%
Locally sourced water	Percentage of local water supplies with a goal of 60% by 2040	~15%	26%	60%
Water main break response time (in minutes)	Average time to respond to water main breaks	30	26	30
Sewer overflow response time (in minutes)	Average time to respond to sewer pipe breaks	30	25	30
Customer Service Sentiment	Percentage of customer service surveys rated satisfied or very satisfied	80%	82%	90%
First call resolution	Percentage of calls resolved without escalation, transfer or return of call	83%	83%	85%
Billing accuracy rate	Percentage of customer billing statements issued accurately and on time	99%	99%	99%
Debt Service Coverage Ratio - Water	Revenue can cover costs and related expenses	1.45	1.53	>1.50X
Debt Service Coverage Ratio - Sewer	Revenue can cover costs and related expenses	1.45	1.41	>1.50X

<sup>1</sup> Awarded Miles

<sup>2</sup> Complete regulatory milestones, mandated by the California Division of Safety of Dams, for three (3) high priority dam projects.

<sup>3</sup> Based on an estimated 13,800 per year.

# Public Utilities

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	1,893.19	1,932.21	1,973.75	41.54
Personnel Expenditures	\$ 212,057,598	\$ 239,770,780	\$ 262,338,942	\$ 22,568,162
Non-Personnel Expenditures	812,534,038	862,297,184	895,332,356	33,035,172
<b>Total Department Expenditures</b>	<b>\$ 1,024,591,636</b>	<b>\$ 1,102,067,964</b>	<b>\$ 1,157,671,298</b>	<b>\$ 55,603,334</b>
<b>Total Department Revenue</b>	<b>\$ 1,335,474,285</b>	<b>\$ 1,695,256,885</b>	<b>\$ 1,625,256,885</b>	<b>\$ (70,000,000)</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Water Production	\$ 2,572,028	\$ 2,973,740	\$ 3,119,696	\$ 145,956
<b>Total</b>	<b>\$ 2,572,028</b>	<b>\$ 2,973,740</b>	<b>\$ 3,119,696</b>	<b>\$ 145,956</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reservoir Recreation</b> Addition of non-personnel expenditures to support recreation staff charges.	0.00	\$ 194,683	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	9,586	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	1,162	-
<b>Reduction of Recreation Program</b> Reduction of non-personnel expenditures for the reservoir recreation program.	0.00	(59,475)	-
<b>Total</b>	<b>0.00</b>	<b>\$ 145,956</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 36,892	\$ 61,800	\$ 61,800	\$ -
Contracts & Services	2,440,783	2,853,455	2,990,338	136,883
<i>External Contracts &amp; Services</i>	782,559	901,611	902,946	1,335
<i>Internal Contracts &amp; Services</i>	1,658,224	1,951,844	2,087,392	135,548
Information Technology	8,742	6,410	7,572	1,162
Energy and Utilities	85,611	52,075	59,986	7,911
<b>NON-PERSONNEL SUBTOTAL</b>	<b>2,572,028</b>	<b>2,973,740</b>	<b>3,119,696</b>	<b>145,956</b>
<b>Total</b>	<b>\$ 2,572,028</b>	<b>\$ 2,973,740</b>	<b>\$ 3,119,696</b>	<b>\$ 145,956</b>

# Public Utilities

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 1,222,504	\$ 1,557,115	\$ 1,557,115	\$ -
Other Revenue	900	-	-	-
Rev from Money and Prop	257,563	228,960	228,960	-
<b>Total</b>	<b>\$ 1,480,967</b>	<b>\$ 1,786,075</b>	<b>\$ 1,786,075</b>	<b>\$ -</b>

## Metropolitan Sewer Utility Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Customer Support Service	\$ -	\$ -	(5)	(5)
Employee Services & Quality Assurance	5,003,356	7,773,027	8,889,014	1,115,987
Engineering & Program Management	3,913,941	5,666,311	6,666,710	1,000,399
Environmental Monitoring & Technical Services	19,517,435	20,988,337	23,269,277	2,280,940
Finance & Budget	3,878,661	4,582,612	4,459,808	(122,804)
Innovation & Technology	4,313,240	6,220,514	6,394,810	174,296
Public Utilities	81,884,696	68,863,104	71,774,721	2,911,617
Pure Water Program Management	5,212,823	8,859,413	10,313,170	1,453,757
Wastewater Collection	2,643,353	28,109,662	33,112,655	5,002,993
Wastewater Treatment & Disposal	125,634,765	127,348,844	128,033,671	684,827
Water Distribution	3,018,523	3,184,006	3,228,296	44,290
Water Meter Services	1,212,421	2,118,569	1,629,904	(488,665)
Water Production	-	16,190	16,190	-
<b>Total</b>	<b>\$ 256,233,212</b>	<b>\$ 283,730,589</b>	<b>\$ 297,788,221</b>	<b>\$ 14,057,632</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Customer Support Service	0.30	0.30	0.30	0.00
Employee Services & Quality Assurance	30.84	33.90	37.25	3.35
Engineering & Program Management	23.57	22.45	22.67	0.22
Environmental Monitoring & Technical Services	112.42	112.75	113.89	1.14
Finance & Budget	21.61	20.91	20.91	0.00
Innovation & Technology	11.80	13.15	13.15	0.00
Public Utilities	4.80	3.35	3.65	0.30
Pure Water Program Management	10.46	11.21	10.78	(0.43)
Wastewater Collection	0.00	1.00	52.98	51.98
Wastewater Treatment & Disposal	271.98	274.00	235.00	(39.00)
Water Distribution	14.00	11.00	10.00	(1.00)
Water Meter Services	10.14	9.26	9.26	0.00
Water Production	1.00	1.00	0.00	(1.00)
<b>Total</b>	<b>512.92</b>	<b>514.28</b>	<b>529.84</b>	<b>15.56</b>

# Public Utilities

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.82 \$	6,219,435 \$	-
<b>Water Treatment Chemicals</b> Addition of non-personnel expenditures associated with increased water treatment chemical costs.	0.00	5,500,000	-
<b>Pure Water Phase 2 Implementation</b> Addition of non-personnel expenditures associated with the program management consultant for Pure Water Phase 2.	0.00	1,520,000	-
<b>Equipment Upgrades and Replacements</b> Addition of one-time non-personnel expenditures to fund equipment upgrades and replacements for the Metropolitan Biosolids Center, Point Loma Wastewater Treatment Plant, and South Bay Water Reclamation Plant.	0.00	1,220,000	-
<b>Metro Pump Stations Support</b> Addition of 9.00 FTE positions to operate power reliability facilities at the Metro and Municipal pump stations.	9.00	821,443	-
<b>Pure Water Phase 1</b> Addition of 1.00 Environmental Scientist 2, and one-time non-personnel expenditures associated with Pure Water Phase 1 operations.	1.00	691,563	-
<b>Equipment Maintenance</b> Addition of non-personnel expenditures associated with equipment maintenance at the Point Loma Wastewater Treatment Plant and South Bay Water Reclamation Plant.	0.00	555,000	-
<b>Metropolitan Wastewater Plan Support</b> Addition of non-personnel expenditures for engineering and project management.	0.00	500,000	-
<b>Geographic Information Systems (GIS) Support</b> Addition of 1.00 Geographic Information Systems Analyst 3, 1.00 Geographic Information Systems Analyst 2, and associated non-personnel expenditures to support the editing and digitizing backlog, and the Integrated Master Plan Amendment.	0.44	340,003	-
<b>Street Preservation Ordinance Support</b> Addition of 11.00 FTE positions across multiple funds associated with Trench Restoration Program needs to comply with the Street Preservation Ordinance.	3.30	232,180	-
<b>Point Loma Water Treatment Plant Support</b> Addition of 2.00 Senior Wastewater Plant Operators for 24-hour coverage at the Point Loma Wastewater Treatment Plant.	2.00	202,795	-
<b>Laboratory Information Management Systems (LIMS)</b> Addition of information technology expenditures for the reporting of regulatory data required by multiple compliance permits.	0.00	184,000	-

# Public Utilities

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Certifications and Regulatory Requirements</b> Addition of 1.00 Environmental Scientist 2 in the Environmental Monitoring and Technical Services Division to support regulatory requirements from the ocean outfall permits.	1.00	91,563	-
<b>Reallocation of Positions</b> Reallocation of positions among various Public Utilities Funds to align with operational needs.	0.00	(50)	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.00)	(78,651)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(154,367)	-
<b>Capital Expenditures Reduction</b> Reduction of non-personnel expenditures for capital costs.	0.00	(500,000)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,599,907)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(1,687,375)	(12,000,000)
<b>Total</b>	<b>15.56 \$</b>	<b>14,057,632 \$</b>	<b>(12,000,000)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 38,224,134	\$ 42,951,726	\$ 48,369,589	\$ 5,417,863
Fringe Benefits	24,159,004	24,438,213	26,663,631	2,225,418
<b>PERSONNEL SUBTOTAL</b>	<b>62,383,138</b>	<b>67,389,939</b>	<b>75,033,220</b>	<b>7,643,281</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 37,212,976	\$ 33,963,156	\$ 41,560,628	\$ 7,597,472
Contracts & Services	51,265,940	66,499,371	66,564,883	65,512
<i>External Contracts &amp; Services</i>	<i>36,189,844</i>	<i>50,074,979</i>	<i>49,496,210</i>	<i>(578,769)</i>
<i>Internal Contracts &amp; Services</i>	<i>15,076,096</i>	<i>16,424,392</i>	<i>17,068,673</i>	<i>644,281</i>
Information Technology	7,429,873	11,713,584	11,869,967	156,383
Energy and Utilities	27,093,275	43,547,446	37,702,990	(5,844,456)
Other	115,700	238,654	221,273	(17,381)
Transfers Out	67,945,077	56,916,640	59,890,504	2,973,864
Capital Expenditures	1,658,059	3,461,799	4,944,756	1,482,957
Debt	1,129,174	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>193,850,074</b>	<b>216,340,650</b>	<b>222,755,001</b>	<b>6,414,351</b>



# Public Utilities

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Total</b>	<b>\$ 256,233,212</b>	<b>\$ 283,730,589</b>	<b>\$ 297,788,221</b>	<b>\$ 14,057,632</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 106,825,776	\$ 110,793,022	\$ 110,793,022	\$ -
Other Revenue	40,016,964	20,000,000	8,000,000	(12,000,000)
Rev from Money and Prop	4,019,447	2,559,000	2,559,000	-
Transfers In	612,524	174,161,376	174,161,376	-
<b>Total</b>	<b>\$ 151,474,712</b>	<b>\$ 307,513,398</b>	<b>\$ 295,513,398</b>	<b>\$ (12,000,000)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000007	Accountant 3	0.59	0.65	0.65	\$ 95,084 - 114,900	\$ 68,737
20000102	Accountant 4	0.30	0.30	0.35	117,041 - 142,233	40,261
20000011	Account Clerk	4.72	4.72	4.37	46,777 - 56,281	222,015
20000012	Administrative Aide 1	1.96	1.96	1.96	55,036 - 66,266	128,575
20000024	Administrative Aide 2	5.97	5.70	6.11	63,360 - 76,360	433,410
21000753	Asset Management Coordinator	0.00	0.00	0.95	106,642 - 129,102	114,785
20000057	Assistant Chemist	36.00	35.31	30.95	83,876 - 101,857	2,981,016
20001140	Assistant Department Director	1.10	1.40	2.00	96,395 - 365,173	490,224
20001081	Assistant Deputy Chief Operating Officer	0.30	0.30	0.30	96,395 - 365,173	81,774
20001202	Assistant Deputy Director	2.95	3.30	3.30	72,886 - 268,057	676,578
20000070	Assistant Engineer-Civil	11.99	11.13	11.70	94,516 - 113,852	1,239,291
20000071	Assistant Engineer-Civil	0.30	0.30	0.30	94,516 - 113,852	34,157
20000077	Assistant Engineer- Electrical	0.22	0.22	0.22	94,516 - 113,852	25,049
20000087	Assistant Engineer- Mechanical	0.22	0.22	0.22	94,516 - 113,852	20,796
20000080	Assistant Laboratory Technician	1.00	1.00	0.00	52,502 - 63,295	-
20001228	Assistant Metropolitan Wastewater Director	0.30	0.00	0.00	49,246 - 269,958	-
20001233	Assistant to the Director	0.30	0.00	0.00	72,886 - 268,057	-
20001091	Assistant to the Water Department Director	0.00	0.30	0.30	36,814 - 182,980	52,117
20000140	Associate Chemist	9.89	10.94	9.04	96,679 - 117,063	1,040,400
20000311	Associate Department Human Resources Analyst	1.50	1.50	1.50	80,424 - 97,203	145,805
21000727	Associate Eng-Control Systems	0.00	0.00	0.35	108,826 - 131,374	38,093
20000143	Associate Engineer-Civil	14.37	13.92	13.76	108,826 - 131,374	1,764,464
20000145	Associate Engineer-Civil	1.20	1.20	1.20	108,826 - 131,374	156,281
20000150	Associate Engineer- Electrical	1.44	1.44	1.44	108,826 - 131,374	179,254

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000154	Associate Engineer-Mechanical	0.22	0.22	0.22	108,826 - 131,374	28,902
20000119	Associate Management Analyst	11.02	10.73	11.73	80,424 - 97,203	931,802
20000134	Associate Management Analyst	0.30	0.30	0.00	80,424 - 97,203	-
20000162	Associate Planner	1.32	1.32	1.32	88,486 - 106,904	132,607
20000655	Biologist 2	10.52	10.84	9.04	83,373 - 101,376	888,005
20000648	Biologist 3	3.27	3.07	2.79	96,220 - 116,495	320,060
20000195	Boat Operator	1.00	1.00	1.00	73,593 - 87,765	86,448
20000539	Clerical Assistant 2	2.28	4.28	4.22	44,505 - 53,638	196,140
20000829	Compliance and Metering Manager	0.36	0.36	0.36	101,595 - 122,897	44,238
20001168	Deputy Director	2.80	2.80	3.02	72,886 - 268,057	670,132
20000434	Electronics Technician	0.30	0.30	0.30	66,135 - 79,397	19,841
21000451	Environmental Biologist 3	0.44	0.44	0.44	96,679 - 117,063	47,021
21000839	Environmental Scientist 2	0.00	0.00	8.60	83,788 - 101,857	738,097
21000840	Environmental Scientist 3	0.00	0.00	1.90	96,679 - 117,063	183,686
20000430	Equipment Operator 2	0.00	0.00	0.30	62,115 - 74,284	20,332
20000436	Equipment Operator 3	0.00	0.00	0.30	64,824 - 77,583	21,276
20000438	Equipment Painter	2.00	2.00	2.00	63,841 - 76,557	151,966
20000418	Equipment Technician 1	0.00	0.00	1.00	50,557 - 60,585	60,585
20000924	Executive Assistant	0.30	0.30	0.30	63,557 - 76,906	23,072
20000184	Fleet Parts Buyer	0.60	0.60	0.00	60,236 - 72,952	-
21000432	Geographic Info Systems Analyst 2	0.22	0.22	0.44	81,997 - 99,082	41,601
21000433	Geographic Info Systems Analyst 3	0.22	0.22	0.44	90,015 - 108,805	45,738
20000501	Heavy Truck Driver 2	3.00	3.00	3.90	52,764 - 63,622	243,150
20000290	Information Systems Analyst 2	1.75	2.05	2.05	81,997 - 99,082	180,055
20000293	Information Systems Analyst 3	2.45	2.45	2.45	90,015 - 108,805	259,997
20000998	Information Systems Analyst 4	1.40	1.40	1.40	101,223 - 122,656	156,716
20000999	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	122,656
20000377	Information Systems Technician	0.35	0.70	0.70	64,584 - 77,846	49,849
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	93,609 - 113,199	113,199
20000515	Instrumentation and Control Technician	10.30	10.30	10.30	85,280 - 102,385	920,581
20000590	Laboratory Technician	22.25	22.25	22.25	63,316 - 76,513	1,591,754
20000618	Machinist	4.00	4.00	4.00	66,397 - 79,506	318,024
90001073	Management Intern - Hourly	1.50	1.50	0.00	36,814 - 45,925	-
20000624	Marine Biologist 2	14.00	14.00	14.00	83,788 - 101,857	1,402,251
20000626	Marine Biologist 3	4.00	4.00	4.00	96,679 - 117,063	464,740
20000756	Office Support Specialist	8.51	6.06	5.06	45,969 - 55,342	251,859
20000634	Organization Effectiveness Specialist 2	0.30	0.00	0.00	72,952 - 88,158	-

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000627	Organization Effectiveness Specialist 3	0.60	0.30	0.30	80,096 - 96,832	29,053
20000639	Organization Effectiveness Supervisor	0.30	0.30	0.30	90,081 - 109,176	32,748
20000680	Payroll Specialist 2	3.00	3.00	3.00	54,075 - 65,305	186,710
20000173	Payroll Supervisor	0.60	0.60	0.60	62,027 - 75,071	43,775
21000725	Plant Maintenance Coordinator	0.00	0.00	6.70	91,348 - 110,465	719,344
20000701	Plant Process Control Electrician	20.00	20.00	20.00	85,280 - 102,385	1,877,378
20000703	Plant Process Control Supervisor	5.00	5.00	6.00	93,609 - 113,199	638,316
20000705	Plant Process Control Supervisor	6.70	6.70	0.00	93,609 - 113,199	-
20000687	Plant Technician 1	21.00	21.00	21.00	57,137 - 68,332	1,262,321
20000688	Plant Technician 2	29.00	29.00	29.00	62,622 - 74,757	2,063,541
20000689	Plant Technician 3	18.00	18.00	18.00	68,690 - 82,213	1,449,089
20000706	Plant Technician Supervisor	12.00	12.00	12.00	80,332 - 95,825	1,092,320
20000732	Power Plant Operator	8.00	8.00	14.00	81,676 - 97,527	1,264,227
20000755	Power Plant Superintendent	1.00	1.00	1.00	115,237 - 139,171	139,171
20000733	Power Plant Supervisor	2.00	2.00	4.00	91,504 - 110,490	412,140
21000789	Principal Backflow and Cross Connection Specialist Supervisor	0.00	0.36	0.36	79,504 - 96,296	31,358
21000184	Principal Backflow & Cross Connection Specialist	2.00	2.00	2.00	69,138 - 83,735	167,470
20000740	Principal Drafting Aide	0.66	0.66	0.66	67,468 - 81,713	44,529
20000743	Principal Engineering Aide	0.66	0.22	0.22	81,669 - 98,842	21,745
20000707	Principal Plant Technician Supervisor	0.98	0.00	0.98	109,819 - 132,499	129,853
21000790	Principal Water Resources Specialist	0.00	0.00	0.22	114,879 - 138,857	25,272
20000227	Procurement Specialist	0.30	0.30	0.30	66,266 - 80,271	24,079
20001234	Program Coordinator	0.70	1.40	1.75	36,814 - 214,004	239,377
20001222	Program Manager	4.25	4.20	3.25	72,886 - 268,057	549,968
20000760	Project Assistant	0.44	0.88	0.88	86,534 - 104,266	84,193
20000763	Project Officer 2	0.72	0.22	0.22	114,879 - 138,857	30,551
20000766	Project Officer 2	0.44	0.44	0.22	114,879 - 138,857	30,551
20001150	Public Utilities Director	0.30	0.30	0.30	96,395 - 365,173	87,917
20001050	Public Works Superintendent	0.00	0.00	0.30	106,751 - 128,894	35,196
20001032	Public Works Supervisor	0.00	0.00	0.30	79,146 - 95,825	26,142
20000319	Pump Station Operator	10.00	10.00	10.00	64,081 - 76,513	735,362
20000320	Pump Station Operator Supervisor	2.00	2.00	2.00	70,942 - 84,619	169,238
21000762	Records Management Analyst	0.00	0.00	0.30	80,424 - 97,203	29,161
20000560	Recycling Program Manager	0.52	0.95	0.00	106,139 - 128,512	-
20001042	Safety and Training Manager	0.90	0.90	0.90	92,310 - 111,878	100,600

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000847	Safety Officer	0.60	0.60	0.60	80,086 - 96,743	58,042
20000854	Safety Representative 2	2.70	2.40	2.40	69,787 - 84,407	184,657
21000438	Security Officer	0.30	0.30	0.30	80,086 - 96,743	29,021
21000437	Security Representative 2	0.00	0.30	0.30	69,787 - 84,407	25,325
20000869	Senior Account Clerk	0.70	0.70	0.70	53,528 - 64,584	37,474
21000183	Senior Backflow & Cross Connection Specialist	5.00	5.00	5.00	61,436 - 74,242	331,307
20000828	Senior Biologist	0.50	0.50	0.50	111,361 - 134,171	67,086
20000196	Senior Boat Operator	1.00	1.00	1.00	80,959 - 96,676	96,676
20000883	Senior Chemist	2.32	2.17	1.22	111,863 - 134,848	164,510
20000885	Senior Civil Engineer	5.10	5.48	5.48	125,388 - 151,584	800,998
20000890	Senior Civil Engineer	0.30	0.30	0.30	125,388 - 151,584	44,796
20000927	Senior Clerk/Typist	1.00	1.00	1.00	52,633 - 63,469	52,633
20000312	Senior Department Human Resources Analyst	0.00	0.60	0.60	88,289 - 106,773	58,517
20000400	Senior Drafting Aide	2.10	2.10	2.10	59,952 - 72,449	145,685
20000904	Senior Electrical Engineer	0.22	0.22	0.22	125,388 - 151,584	33,354
20000905	Senior Electrical Engineer	1.00	1.00	1.00	125,388 - 151,584	151,584
21000837	Senior Environmental Scientist	0.00	0.00	0.95	111,885 - 134,848	115,814
20000015	Senior Management Analyst	7.51	7.28	7.28	88,289 - 106,773	717,788
20000880	Senior Marine Biologist	1.00	1.00	1.00	111,885 - 134,848	134,848
20000918	Senior Planner	1.10	1.32	1.32	101,901 - 123,225	159,076
20000920	Senior Planner	0.52	0.30	0.00	101,901 - 123,225	-
20000708	Senior Plant Technician Supervisor	6.35	6.35	6.00	99,654 - 120,274	719,840
20000968	Senior Power Plant Supervisor	1.00	1.00	2.00	105,162 - 126,834	242,295
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	113,177 - 136,909	795,668
20000055	Senior Wastewater Plant Operator	9.00	11.00	11.00	93,922 - 112,349	1,183,844
21000785	Senior Water Plant Operator	0.00	0.00	2.00	93,766 - 112,102	204,816
20000950	Stock Clerk	1.50	1.50	1.50	40,550 - 48,962	63,355
20000955	Storekeeper 1	1.50	1.50	1.50	46,712 - 56,019	79,836
20000956	Storekeeper 2	1.20	1.20	1.20	51,060 - 61,722	70,237
20000954	Storekeeper 3	0.30	0.30	0.00	53,725 - 64,605	-
90000964	Student Engineer - Hourly	0.50	0.50	0.00	36,814 - 43,194	-
20000313	Supervising Department Human Resources Analyst	0.60	0.90	0.90	99,301 - 120,362	108,321
20000995	Supervising Economist	0.35	0.35	0.35	90,081 - 109,176	31,525
20000970	Supervising Management Analyst	4.28	4.16	4.16	94,669 - 114,682	468,448
21000177	Trainer	2.10	2.10	2.10	74,757 - 90,340	183,516
20001041	Training Supervisor	0.60	0.60	0.60	82,079 - 99,229	58,950
20001053	Utility Worker 2	0.00	0.00	1.20	47,935 - 57,070	62,652
21000781	Warehouse Manager	0.00	0.00	0.30	53,725 - 64,605	19,381
21000726	Wastewater Chief Plant Operator	1.00	1.00	1.00	154,293 - 186,628	146,890

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000937	Wastewater Operations Supervisor	23.00	23.00	22.00	104,535 - 124,954	2,701,486
20000941	Wastewater Plant Operator	43.00	43.00	43.00	89,176 - 106,662	4,252,809
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	143,693 - 173,852	695,408
21000782	Water Resources Specialist	0.00	0.00	0.30	101,901 - 123,225	36,967
20000003	Water Systems Technician 3	7.00	7.00	6.00	62,622 - 74,757	365,075
20000004	Water Systems Technician 4	2.00	2.00	2.00	72,608 - 86,691	173,382
20000005	Water Systems Technician Supervisor	1.00	1.00	1.00	95,803 - 114,364	114,364
21000783	Water Utility Parts Buyer	0.00	0.00	0.60	60,236 - 72,952	42,018
20001058	Welder	2.00	2.00	2.00	63,841 - 76,557	153,114
	Bilingual - Regular					875
	Budgeted Personnel					(6,584,580)
	Expenditure Savings					
	Coast Guard License Pay					13,833
	Electrician Cert Pay					35,381
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Infrastructure In-Training Pay					90,439
	Infrastructure Registration Pay					300,924
	Night Shift Pay					88,044
	Overtime Budgeted					2,606,253
	Plant/Tank Vol Cert Pay					150,340
	Reg Pay For Engineers					282,164
	Sick Leave - Hourly					4,942
	Split Shift Pay					55,350
	Standby Pay					4,274
	Termination Pay Annual Leave					225,242
	Vacation Pay In Lieu					271,311
	Welding Certification					7,280
<b>FTE, Salaries, and Wages Subtotal</b>		<b>512.92</b>	<b>514.28</b>	<b>529.84</b>		<b>\$ 48,369,589</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 1,641,328	\$ 105,759	\$ 115,295	\$ 9,536
Flexible Benefits	5,361,214	5,581,804	6,179,958	598,154
Long-Term Disability	164,756	137,559	164,399	26,840
Medicare	572,586	576,336	662,738	86,402
Other Post-Employment Benefits	2,354,039	2,428,474	1,903,158	(525,316)
Retiree Medical Trust	53,455	60,217	72,649	12,432
Retirement 401 Plan	188,488	213,873	272,460	58,587

## Public Utilities

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Retirement ADC	11,120,727	12,716,475	14,352,177	1,635,702
Retirement DROP	117,514	134,672	126,775	(7,897)
Risk Management Administration	564,189	549,976	637,716	87,740
Supplemental Pension Savings Plan	1,180,165	1,161,259	1,145,516	(15,743)
Unemployment Insurance	42,757	44,569	46,478	1,909
Workers' Compensation	797,785	727,240	984,312	257,072
<b>Fringe Benefits Subtotal</b>	<b>\$ 24,159,004</b>	<b>\$ 24,438,213</b>	<b>\$ 26,663,631</b>	<b>\$ 2,225,418</b>
<b>Total Personnel Expenditures</b>			<b>\$ 75,033,220</b>	

## Municipal Sewer Revenue Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Customer Support Service	\$ 6,044,743	\$ 9,293,046	\$ 9,445,115	\$ 152,069
Employee Services & Quality Assurance	3,209,844	4,291,242	5,190,870	899,628
Engineering & Program Management	6,065,347	8,820,967	8,840,777	19,810
Environmental Monitoring & Technical Services	6,334,176	7,330,508	8,303,799	973,291
Finance & Budget	4,762,776	6,697,300	6,125,279	(572,021)
Innovation & Technology	1,228,694	2,616,273	4,488,042	1,871,769
Public Utilities	56,162,923	54,975,745	53,897,768	(1,077,977)
Wastewater Collection	51,995,336	57,477,820	62,094,068	4,616,248
Wastewater Treatment & Disposal	11,128,819	2,832,409	2,648,940	(183,469)
Water Meter Services	1,438,821	2,049,237	2,472,736	423,499
Water Production	-	62,374	-	(62,374)
<b>Total</b>	<b>\$ 148,371,479</b>	<b>\$ 156,446,921</b>	<b>\$ 163,507,394</b>	<b>\$ 7,060,473</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Customer Support Service	56.26	58.76	59.26	0.50
Employee Services & Quality Assurance	23.62	25.95	28.49	2.54
Engineering & Program Management	34.27	34.67	34.99	0.32
Environmental Monitoring & Technical Services	42.92	43.82	44.54	0.72
Finance & Budget	12.35	11.95	11.95	0.00
Innovation & Technology	6.10	6.30	6.30	0.00
Public Utilities	3.68	2.50	2.73	0.23
Wastewater Collection	229.00	236.00	233.02	(2.98)
Wastewater Treatment & Disposal	6.02	0.00	0.00	0.00
Water Meter Services	18.46	17.82	18.42	0.60
Water Production	0.00	0.30	0.00	(0.30)
<b>Total</b>	<b>432.68</b>	<b>438.07</b>	<b>439.70</b>	<b>1.63</b>

# Public Utilities

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.46 \$	4,168,478 \$	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,706,880	-
<b>Geographic Information Systems (GIS) Support</b> Addition of 1.00 Geographic Information Systems Analyst 3, 1.00 Geographic Information Systems Analyst 2, and associated non-personnel expenditures to support the editing and digitizing backlog, and the Integrated Master Plan Amendment.	0.64	482,719	-
<b>Laboratory Information Management Systems (LIMS)</b> Addition of information technology expenditures for the reporting of regulatory data required by multiple compliance permits.	0.00	98,500	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	96,650	(58,000,000)
<b>Reallocation of Positions</b> Reallocation of positions among various Public Utilities Funds to align with operational needs.	0.00	(29)	-
<b>Street Preservation Ordinance Support</b> Addition of 11.00 FTE positions across multiple funds associated with Trench Restoration Program needs to comply with the Street Preservation Ordinance.	2.53	(83,730)	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.00)	(94,736)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(314,259)	-
<b>Total</b>	<b>1.63 \$</b>	<b>7,060,473 \$</b>	<b>(58,000,000)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 26,269,978 \$	31,264,616 \$	34,460,736 \$	3,196,120
Fringe Benefits	18,142,863	20,321,093	21,455,314	1,134,221
<b>PERSONNEL SUBTOTAL</b>	44,412,841	51,585,709	55,916,050	4,330,341
<b>NON-PERSONNEL</b>				
Supplies	\$ 5,948,079 \$	5,834,002 \$	5,600,752 \$	(233,250)

# Public Utilities

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Contracts & Services	36,792,602	41,932,070	44,807,670	2,875,600
<i>External Contracts &amp; Services</i>	13,947,363	19,101,580	19,997,220	895,640
<i>Internal Contracts &amp; Services</i>	22,845,239	22,830,490	24,810,450	1,979,960
Information Technology	4,440,207	5,749,605	5,630,496	(119,109)
Energy and Utilities	7,486,931	7,824,595	8,036,516	211,921
Other	77,601	118,211	123,030	4,819
Transfers Out	48,847,707	42,286,772	42,310,623	23,851
Capital Expenditures	365,510	1,115,957	1,082,257	(33,700)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>103,958,637</b>	<b>104,861,212</b>	<b>107,591,344</b>	<b>2,730,132</b>
<b>Total</b>	<b>\$ 148,371,479</b>	<b>\$ 156,446,921</b>	<b>\$ 163,507,394</b>	<b>\$ 7,060,473</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 293,507,927	\$ 304,660,535	\$ 304,660,535	\$ -
Fines Forfeitures and Penalties	11,492	-	-	-
Other Revenue	56,327,354	70,000,000	12,000,000	(58,000,000)
Rev from Federal Agencies	8,148,830	-	-	-
Rev from Money and Prop	1,461,247	2,104,000	2,104,000	-
<b>Total</b>	<b>\$ 359,456,850</b>	<b>\$ 376,764,535</b>	<b>\$ 318,764,535</b>	<b>\$ (58,000,000)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000007	Accountant 3	0.36	0.43	0.43	\$ 95,084 - 114,900	\$ 44,856
20000102	Accountant 4	0.23	0.23	0.20	117,041 - 142,233	23,005
20000011	Account Clerk	2.63	2.63	2.43	46,777 - 56,281	123,733
20000012	Administrative Aide 1	0.77	0.77	0.77	55,036 - 66,266	49,818
20000024	Administrative Aide 2	7.38	7.60	7.88	63,360 - 76,360	556,070
21000753	Asset Management Coordinator	0.00	0.00	0.66	106,642 - 129,102	80,712
20000057	Assistant Chemist	2.83	3.33	3.13	83,876 - 101,857	295,325
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	76,526 - 92,176	38,266
20001140	Assistant Department Director	0.46	0.69	1.15	96,395 - 365,173	280,884
20001081	Assistant Deputy Chief Operating Officer	0.23	0.23	0.23	96,395 - 365,173	62,693
20001202	Assistant Deputy Director	2.06	2.26	2.76	72,886 - 268,057	551,262
20000070	Assistant Engineer-Civil	11.53	12.92	12.92	94,516 - 113,852	1,378,176
20000071	Assistant Engineer-Civil	0.23	0.23	0.23	94,516 - 113,852	26,183
20000077	Assistant Engineer- Electrical	0.32	0.32	0.32	94,516 - 113,852	36,431
20000087	Assistant Engineer- Mechanical	0.32	0.32	0.32	94,516 - 113,852	30,242
20001228	Assistant Metropolitan Wastewater Director	0.23	0.00	0.00	49,246 - 269,958	-
20001233	Assistant to the Director	0.23	0.00	0.00	72,886 - 268,057	-
20001091	Assistant to the Water Department Director	0.00	0.23	0.23	36,814 - 182,980	39,949



# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000140	Associate Chemist	2.29	2.40	2.30	96,679 - 117,063	268,625
20000311	Associate Department Human Resources Analyst	1.15	1.15	1.15	80,424 - 97,203	111,780
21000727	Associate Eng-Control Systems	0.00	0.00	0.20	108,826 - 131,374	21,756
20000143	Associate Engineer-Civil	10.05	10.70	11.16	108,826 - 131,374	1,443,376
20000145	Associate Engineer-Civil	0.92	0.92	0.92	108,826 - 131,374	119,813
20000150	Associate Engineer- Electrical	0.64	0.64	0.64	108,826 - 131,374	69,658
20000154	Associate Engineer- Mechanical	0.32	0.32	0.32	108,826 - 131,374	42,038
20000119	Associate Management Analyst	10.60	10.18	10.18	80,424 - 97,203	836,034
20000134	Associate Management Analyst	0.23	0.23	0.00	80,424 - 97,203	-
20000162	Associate Planner	1.92	1.92	1.92	88,486 - 106,904	192,909
20000655	Biologist 2	0.23	0.46	0.46	83,373 - 101,376	46,284
20000648	Biologist 3	0.23	0.27	0.50	96,220 - 116,495	57,779
20000266	Cashier	2.00	2.00	2.00	49,115 - 59,100	112,384
20000236	Cement Finisher	1.00	1.00	1.00	68,779 - 82,437	82,437
20000539	Clerical Assistant 2	4.40	4.40	4.32	44,505 - 53,638	201,393
20000829	Compliance and Metering Manager	0.30	0.30	0.30	101,595 - 122,897	36,870
20000801	Customer Information and Billing Manager	0.00	0.50	0.50	101,595 - 122,897	55,836
20000369	Customer Services Representative	24.25	24.25	24.25	50,264 - 60,697	1,406,976
20000366	Customer Services Supervisor	3.00	3.00	3.00	88,124 - 106,348	317,339
20001168	Deputy Director	2.76	2.76	2.76	72,886 - 268,057	610,914
20000434	Electronics Technician	0.23	0.23	0.23	66,135 - 79,397	15,210
21000451	Environmental Biologist 3	0.64	0.64	0.64	96,679 - 117,063	68,399
21000839	Environmental Scientist 2	0.00	0.00	0.66	83,788 - 101,857	55,299
21000840	Environmental Scientist 3	0.00	0.00	0.10	96,679 - 117,063	9,672
20000428	Equipment Operator 1	1.00	1.00	0.00	52,917 - 63,382	-
20000429	Equipment Operator 1	31.00	31.00	0.00	52,917 - 63,382	-
20000430	Equipment Operator 2	12.00	12.00	12.23	62,115 - 74,284	832,496
20000436	Equipment Operator 3	2.00	2.00	2.23	64,824 - 77,583	171,478
20000924	Executive Assistant	0.23	0.23	0.23	63,557 - 76,906	17,688
20000461	Field Representative	19.20	19.20	19.20	49,278 - 59,354	1,098,560
20000184	Fleet Parts Buyer	0.46	0.46	0.00	60,236 - 72,952	-
21000756	Food Establishment Wastewater Discharge Manager	0.00	0.00	1.00	98,208 - 119,008	119,008
20000483	General Water Utility Supervisor	4.00	4.00	3.30	98,445 - 119,088	392,988
21000432	Geographic Info Systems Analyst 2	0.32	0.32	0.64	81,997 - 99,082	60,513
21000433	Geographic Info Systems Analyst 3	0.32	0.32	0.64	90,015 - 108,805	66,524
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	50,841 - 60,607	60,607
20000501	Heavy Truck Driver 2	1.00	1.00	1.69	52,764 - 63,622	103,708

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000290	Information Systems Analyst 2	1.00	0.60	0.60	81,997 - 99,082	56,026
20000293	Information Systems Analyst 3	1.90	1.90	1.90	90,015 - 108,805	202,955
20000998	Information Systems Analyst 4	0.80	0.80	0.80	101,223 - 122,656	89,554
20000377	Information Systems Technician	0.20	0.40	0.40	64,584 - 77,846	28,488
20000515	Instrumentation and Control Technician	0.23	0.23	0.23	85,280 - 102,385	19,615
20000497	Irrigation Specialist	2.00	2.00	2.00	54,446 - 65,130	128,430
20000590	Laboratory Technician	6.75	6.75	6.75	63,316 - 76,513	495,784
90000589	Laborer - Hourly	2.00	2.00	0.00	43,032 - 51,226	-
20000756	Office Support Specialist	6.15	5.92	5.92	45,969 - 55,342	306,165
20000634	Organization Effectiveness Specialist 2	0.23	0.00	0.00	72,952 - 88,158	-
20000627	Organization Effectiveness Specialist 3	0.46	0.23	0.23	80,096 - 96,832	22,267
20000639	Organization Effectiveness Supervisor	0.23	0.23	0.23	90,081 - 109,176	25,116
20000680	Payroll Specialist 2	2.30	2.26	2.30	54,075 - 65,305	143,170
20000173	Payroll Supervisor	0.46	0.46	0.46	62,027 - 75,071	33,572
21000725	Plant Maintenance Coordinator	0.00	0.00	5.70	91,348 - 110,465	606,008
20000701	Plant Process Control Electrician	8.00	8.00	8.00	85,280 - 102,385	814,106
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	93,609 - 113,199	113,199
20000705	Plant Process Control Supervisor	5.40	5.40	0.00	93,609 - 113,199	-
20000687	Plant Technician 1	7.00	7.00	7.00	57,137 - 68,332	444,884
20000688	Plant Technician 2	8.00	8.00	8.00	62,622 - 74,757	586,950
20000689	Plant Technician 3	2.00	2.00	2.00	68,690 - 82,213	150,903
20000706	Plant Technician Supervisor	2.00	2.00	2.00	80,332 - 95,825	187,884
20000737	Principal Customer Services Representative	1.50	1.50	1.50	66,361 - 80,175	105,139
20000740	Principal Drafting Aide	0.96	0.96	0.96	67,468 - 81,713	64,764
20000743	Principal Engineering Aide	7.96	6.32	6.32	81,669 - 98,842	600,770
20000707	Principal Plant Technician Supervisor	0.02	1.00	0.02	109,819 - 132,499	2,646
21000790	Principal Water Resources Specialist	0.00	0.00	0.32	114,879 - 138,857	36,758
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	79,325 - 95,825	190,213
20000227	Procurement Specialist	0.23	0.23	0.23	66,266 - 80,271	18,463
20001234	Program Coordinator	1.93	4.33	4.53	36,814 - 214,004	607,965
20001222	Program Manager	6.10	6.13	5.65	72,886 - 268,057	936,242
20000760	Project Assistant	0.64	1.28	1.28	86,534 - 104,266	122,477
20000763	Project Officer 2	0.32	0.32	0.32	114,879 - 138,857	44,431
20000766	Project Officer 2	0.64	0.64	0.32	114,879 - 138,857	44,431
20000783	Public Information Clerk	0.50	0.50	0.50	46,777 - 56,281	23,392
20001150	Public Utilities Director	0.23	0.23	0.23	96,395 - 365,173	67,404

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20001050	Public Works Superintendent	0.00	0.00	0.23	106,751 - 128,894	26,983
20001032	Public Works Supervisor	0.00	0.00	0.23	79,146 - 95,825	20,042
20000319	Pump Station Operator	5.00	5.00	5.00	64,081 - 76,513	375,381
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	70,942 - 84,619	84,619
21000762	Records Management Analyst	0.00	0.00	0.23	80,424 - 97,203	22,356
20000560	Recycling Program Manager	0.55	0.66	0.00	106,139 - 128,512	-
20001042	Safety and Training Manager	0.69	0.69	0.69	92,310 - 111,878	77,143
20000847	Safety Officer	0.46	0.46	0.46	80,086 - 96,743	44,510
20000854	Safety Representative 2	2.07	1.84	1.84	69,787 - 84,407	141,573
21000438	Security Officer	0.23	0.23	0.23	80,086 - 96,743	22,255
21000437	Security Representative 2	0.00	0.23	0.23	69,787 - 84,407	19,410
20000869	Senior Account Clerk	0.40	0.40	0.40	53,528 - 64,584	21,406
20000864	Senior Cashier	0.50	0.50	0.50	53,528 - 64,584	32,298
20000883	Senior Chemist	0.53	0.55	0.50	111,863 - 134,848	67,428
20000885	Senior Civil Engineer	2.60	2.60	2.60	125,388 - 151,584	394,063
20000890	Senior Civil Engineer	0.23	0.23	0.23	125,388 - 151,584	34,338
20000898	Senior Customer Services Representative	4.00	4.00	4.00	57,697 - 69,787	259,415
20000312	Senior Department Human Resources Analyst	0.00	0.46	0.46	88,289 - 106,773	44,868
20000400	Senior Drafting Aide	1.60	1.60	1.60	59,952 - 72,449	106,539
20000904	Senior Electrical Engineer	0.32	0.32	0.32	125,388 - 151,584	48,504
20000900	Senior Engineering Aide	10.00	10.00	10.00	72,536 - 87,699	811,435
21000837	Senior Environmental Scientist	0.00	0.00	0.05	111,885 - 134,848	6,096
20000015	Senior Management Analyst	5.56	5.21	5.21	88,289 - 106,773	514,833
20000918	Senior Planner	1.60	1.92	1.92	101,901 - 123,225	231,419
20000920	Senior Planner	0.55	0.23	0.00	101,901 - 123,225	-
20000708	Senior Plant Technician Supervisor	0.20	0.20	0.00	99,654 - 120,274	-
20000914	Senior Water Utility Supervisor	12.50	12.30	12.30	71,981 - 87,094	1,066,905
21000777	Sewer Maintenance Equipment Operator	0.00	0.00	32.00	52,938 - 63,382	1,927,029
20000950	Stock Clerk	1.15	1.15	1.15	40,550 - 48,962	48,553
20000955	Storekeeper 1	1.15	1.15	1.15	46,712 - 56,019	61,216
20000956	Storekeeper 2	0.92	0.92	0.92	51,060 - 61,722	53,851
20000954	Storekeeper 3	0.23	0.23	0.00	53,725 - 64,605	-
20000313	Supervising Department Human Resources Analyst	0.46	0.69	0.69	99,301 - 120,362	83,049
20000995	Supervising Economist	0.20	0.20	0.20	90,081 - 109,176	18,024
20000990	Supervising Field Representative	0.60	0.60	0.60	56,689 - 68,197	40,922
20000970	Supervising Management Analyst	4.47	4.62	4.62	94,669 - 114,682	524,821
20000997	Supervising Meter Reader	0.90	0.90	0.90	56,779 - 68,175	60,550

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000333	Supervising Wastewater Pretreatment Inspector	5.00	5.00	5.00	107,953 - 130,959	631,083
21000177	Trainer	1.61	1.61	1.61	74,757 - 90,340	140,691
20001041	Training Supervisor	0.46	0.46	0.46	82,079 - 99,229	45,177
20001051	Utility Worker 1	45.00	45.00	45.00	43,905 - 52,211	2,250,722
20001053	Utility Worker 2	0.00	0.00	0.92	47,935 - 57,070	48,036
21000781	Warehouse Manager	0.00	0.00	0.23	53,725 - 64,605	14,863
20000323	Wastewater Pretreatment Inspector 2	9.00	9.00	9.00	89,163 - 108,105	769,422
20000325	Wastewater Pretreatment Inspector 3	6.00	6.00	6.00	98,208 - 119,008	672,838
20000326	Wastewater Pretreatment Inspector 3	1.00	1.00	0.00	98,208 - 119,008	-
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	118,199 - 143,347	143,347
21000782	Water Resources Specialist	0.00	0.00	0.23	101,901 - 123,225	28,344
21000783	Water Utility Parts Buyer	0.00	0.00	0.46	60,236 - 72,952	32,202
20001063	Water Utility Supervisor	15.30	15.30	15.30	66,272 - 79,280	1,150,663
20001065	Water Utility Worker	36.50	36.50	36.50	50,331 - 59,891	2,028,683
	Bilingual - Regular					46,928
	Budgeted Personnel					(4,690,308)
	Expenditure Savings					
	Electrician Cert Pay					20,327
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Infrastructure In-Training Pay					102,370
	Infrastructure Registration Pay					164,048
	Night Shift Pay					41,797
	Overtime Budgeted					2,936,720
	Plant/Tank Vol Cert Pay					66,083
	Reg Pay For Engineers					153,748
	Sick Leave - Hourly					6,917
	Split Shift Pay					6,995
	Standby Pay					15,539
	Termination Pay Annual Leave					138,593
	Vacation Pay In Lieu					151,102
<b>FTE, Salaries, and Wages Subtotal</b>		<b>432.68</b>	<b>438.07</b>	<b>439.70</b>		<b>\$ 34,460,736</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 722,834	\$ 87,651	\$ 92,876	\$ 5,225
Flexible Benefits	4,158,086	4,609,434	4,994,052	384,618
Long-Term Disability	109,557	97,641	113,062	15,421
Medicare	394,199	405,277	450,710	45,433

## Public Utilities

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other	15	-	-	-
Other Post-Employment Benefits	1,879,786	2,077,590	1,553,949	(523,641)
Retiree Medical Trust	30,004	36,065	42,976	6,911
Retirement 401 Plan	111,468	133,427	165,274	31,847
Retirement ADC	8,361,505	10,511,410	11,581,804	1,070,394
Retirement DROP	91,242	102,346	98,295	(4,051)
Risk Management Administration	452,859	470,143	519,590	49,447
Supplemental Pension Savings Plan	898,638	893,462	877,725	(15,737)
Unemployment Insurance	28,252	31,798	32,737	939
Workers' Compensation	904,419	864,849	932,264	67,415
<b>Fringe Benefits Subtotal</b>	<b>\$ 18,142,863</b>	<b>\$ 20,321,093</b>	<b>\$ 21,455,314</b>	<b>\$ 1,134,221</b>
<b>Total Personnel Expenditures</b>			<b>\$ 55,916,050</b>	

## Sewer Utility - AB 1600 Fund

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 26,137,397	\$ 22,500,000	\$ 22,500,000	\$ -
Rev from Money and Prop	284,922	40,000	40,000	-
<b>Total</b>	<b>\$ 26,422,319</b>	<b>\$ 22,540,000</b>	<b>\$ 22,540,000</b>	<b>\$ -</b>

## Water Utility - AB 1600 Fund

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 18,025,251	\$ 15,900,000	\$ 15,900,000	\$ -
Rev from Money and Prop	216,308	50,000	50,000	-
<b>Total</b>	<b>\$ 18,241,559</b>	<b>\$ 15,950,000</b>	<b>\$ 15,950,000</b>	<b>\$ -</b>

## Water Utility Operating Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Customer Support Service	\$ 5,565,508	\$ 9,136,583	\$ 9,231,980	\$ 95,397
Employee Services & Quality Assurance	8,681,203	10,182,063	12,196,000	2,013,937
Engineering & Program Management	17,595,366	25,556,273	24,995,217	(561,056)
Environmental Monitoring & Technical Services	8,994,068	10,934,486	11,943,488	1,009,002
Finance & Budget	4,513,176	5,358,339	5,199,170	(159,169)

# Public Utilities

## Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Innovation & Technology	5,696,058	7,793,596	8,162,047	368,451
Public Utilities	126,921,532	133,165,470	142,692,920	9,527,450
Pure Water Operations	2,226,778	5,445,205	8,431,484	2,986,279
Pure Water Program Management	9,292,591	11,734,713	13,103,430	1,368,717
Wastewater Treatment & Disposal	33,995	920,000	922,316	2,316
Water Distribution	63,008,332	68,011,218	72,145,388	4,134,170
Water Meter Services	20,856,258	27,359,908	30,766,863	3,406,955
Water Production	344,030,052	343,318,860	353,465,684	10,146,824
<b>Total</b>	<b>\$ 617,414,917</b>	<b>\$ 658,916,714</b>	<b>\$ 693,255,987</b>	<b>\$ 34,339,273</b>

## Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Customer Support Service	56.44	58.94	58.44	(0.50)
Employee Services & Quality Assurance	48.04	53.11	58.26	5.15
Engineering & Program Management	53.10	61.88	67.34	5.46
Environmental Monitoring & Technical Services	57.66	61.43	63.57	2.14
Finance & Budget	27.79	26.89	26.89	0.00
Innovation & Technology	14.10	15.55	15.55	0.00
Public Utilities	7.52	5.15	5.62	0.47
Pure Water Operations	31.50	36.00	47.00	11.00
Pure Water Program Management	11.54	12.79	12.22	(0.57)
Water Distribution	274.00	277.00	273.00	(4.00)
Water Meter Services	165.90	168.42	169.32	0.90
Water Production	200.00	202.70	207.00	4.30
<b>Total</b>	<b>947.59</b>	<b>979.86</b>	<b>1,004.21</b>	<b>24.35</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 12,476,569	\$ -
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(1.24)	8,431,828	-
<b>Water Treatment Chemicals</b> Addition of non-personnel expenditures associated with increased water treatment chemical costs.	0.00	6,000,000	-
<b>Pure Water Phase 2 Implementation</b> Addition of non-personnel expenditures associated with specialized parts and equipment, and management consultant costs for Phase 2.	0.00	5,105,000	-

# Public Utilities

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Dam Repairs and Replacement</b> Addition of 4.00 FTE positions and one-time non-personnel expenditures to support dam safety and reservoir crews.	4.00	3,610,750	-
<b>Water Treatment Plant Maintenance</b> Addition of non-personnel expenditures to support the Filter Media replacement for the Otay Water Treatment Plant.	0.00	2,500,000	-
<b>Pure Water Phase 1 Operations</b> Addition of 13.00 FTE positions to support facilities and pump stations related to Pure Water Phase 1 Operations, and non-personnel expenditures to support infrastructure investments and programs.	13.00	1,564,631	-
<b>Geographic Information Systems (GIS) Support</b> Addition of 1.00 Geographic Information Systems Analyst 3, 1.00 Geographic Information Systems Analyst 2, and associated non-personnel expenditures to support the editing and digitizing backlog, and the Integrated Master Plan Amendment.	0.92	100,480	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	2.00	92,459	-
<b>Laboratory Information Management Systems (LIMS)</b> Addition of information technology expenditures for the reporting of regulatory data required by multiple compliance permits.	0.00	88,000	-
<b>Water Meter Services</b> Addition of 0.50 Customer Services Representative to support Water Meter Services.	0.50	30,582	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	8,608	-
<b>Reallocation of Positions</b> Reallocation of positions among various Public Utilities Funds to align with operational needs.	0.00	79	-
<b>Support for Street Preservation Ordinance</b> Addition of 11.00 FTE positions across multiple funds associated with Trench Restoration Program needs to comply with the Street Preservation Ordinance.	5.17	(309,313)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(5,360,400)	-
<b>Total</b>	<b>24.35</b>	<b>\$ 34,339,273</b>	<b>\$ -</b>

# Public Utilities

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 62,375,636	\$ 73,669,971	\$ 81,649,898	\$ 7,979,927
Fringe Benefits	42,885,983	47,125,161	49,739,774	2,614,613
<b>PERSONNEL SUBTOTAL</b>	<b>105,261,619</b>	<b>120,795,132</b>	<b>131,389,672</b>	<b>10,594,540</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 241,072,430	\$ 231,153,413	\$ 238,803,127	\$ 7,649,714
Contracts & Services	134,811,136	151,999,577	154,418,900	2,419,323
<i>External Contracts &amp; Services</i>	<i>89,290,930</i>	<i>113,030,995</i>	<i>114,884,075</i>	<i>1,853,080</i>
<i>Internal Contracts &amp; Services</i>	<i>45,520,206</i>	<i>38,968,582</i>	<i>39,534,825</i>	<i>566,243</i>
Information Technology	12,053,554	21,483,390	21,809,598	326,208
Energy and Utilities	18,956,721	19,703,679	20,703,897	1,000,218
Other	13,381,645	10,307,623	11,699,618	1,391,995
Transfers Out	90,521,581	100,578,240	108,064,868	7,486,628
Capital Expenditures	1,356,231	2,895,660	6,366,307	3,470,647
<b>NON-PERSONNEL SUBTOTAL</b>	<b>512,153,298</b>	<b>538,121,582</b>	<b>561,866,315</b>	<b>23,744,733</b>
<b>Total</b>	<b>\$ 617,414,917</b>	<b>\$ 658,916,714</b>	<b>\$ 693,255,987</b>	<b>\$ 34,339,273</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 581,983,873	\$ 579,459,510	\$ 579,459,510	\$ -
Fines Forfeitures and Penalties	43,264	-	-	-
Other Revenue	174,470,472	329,566,184	329,566,184	-
Rev from Federal Agencies	530,155	259,484	259,484	-
Rev from Money and Prop	11,444,029	11,530,178	11,530,178	-
Rev from Other Agencies	9,622,300	703,559	703,559	-
Transfers In	303,786	49,183,962	49,183,962	-
<b>Total</b>	<b>\$ 778,397,879</b>	<b>\$ 970,702,877</b>	<b>\$ 970,702,877</b>	<b>\$ -</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000007	Accountant 3	0.55	0.92	0.92	\$ 95,084 - 114,900	\$ 96,391
20000102	Accountant 4	0.47	0.47	0.45	117,041 - 142,233	51,758
20000011	Account Clerk	5.65	5.65	5.20	46,777 - 56,281	265,909
20000012	Administrative Aide 1	4.27	4.27	5.27	55,036 - 66,266	323,935
20000024	Administrative Aide 2	13.65	14.70	16.01	63,360 - 76,360	1,128,093
21000753	Asset Management Coordinator	0.00	0.00	1.39	106,642 - 129,102	169,349
20000057	Assistant Chemist	21.17	21.36	16.92	83,876 - 101,857	1,675,338
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	76,526 - 92,176	38,260
20001140	Assistant Department Director	1.44	1.91	2.85	96,395 - 365,173	697,836
20001081	Assistant Deputy Chief Operating Officer	0.47	0.47	0.47	96,395 - 365,173	128,112
20001202	Assistant Deputy Director	4.99	5.44	6.94	72,886 - 268,057	1,382,652
20000070	Assistant Engineer-Civil	28.42	29.95	31.38	94,516 - 113,852	3,293,177
20000071	Assistant Engineer-Civil	0.47	0.47	0.47	94,516 - 113,852	53,512



# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
21000176	Assistant Engineer-Corrosion	2.00	3.00	3.00	94,516 - 113,852	322,220
20000077	Assistant Engineer-Electrical	0.46	0.46	0.46	94,516 - 113,852	52,372
20000087	Assistant Engineer-Mechanical	0.46	0.46	0.46	94,516 - 113,852	43,478
20001228	Assistant Metropolitan Wastewater Director	0.47	0.00	0.00	49,246 - 269,958	-
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	52,458 - 62,552	477,434
20001233	Assistant to the Director	0.47	0.00	0.00	72,886 - 268,057	-
20001091	Assistant to the Water Department Director	0.00	0.47	0.47	36,814 - 182,980	81,644
20000140	Associate Chemist	6.82	7.66	7.66	96,679 - 117,063	845,616
20000311	Associate Department Human Resources Analyst	2.35	2.35	2.35	80,424 - 97,203	228,430
21000727	Associate Eng-Control Systems	0.00	0.00	0.45	108,826 - 131,374	48,977
20000143	Associate Engineer-Civil	22.58	28.38	30.08	108,826 - 131,374	3,730,161
20000145	Associate Engineer-Civil	1.88	1.88	1.88	108,826 - 131,374	244,804
20000350	Associate Engineer-Corrosion	3.00	3.00	3.00	108,826 - 131,374	394,122
20000150	Associate Engineer-Electrical	1.92	1.92	1.92	108,826 - 131,374	231,488
20000154	Associate Engineer-Mechanical	0.46	0.46	0.46	108,826 - 131,374	60,434
20000119	Associate Management Analyst	20.38	21.09	21.09	80,424 - 97,203	1,716,531
20000134	Associate Management Analyst	0.47	0.47	0.00	80,424 - 97,203	-
20000162	Associate Planner	2.76	3.76	3.76	88,486 - 106,904	365,790
20000655	Biologist 2	7.25	8.70	7.50	83,373 - 101,376	743,231
20000648	Biologist 3	2.50	3.66	2.71	96,220 - 116,495	307,434
20000234	Carpenter	1.00	1.00	1.00	64,059 - 76,644	64,059
20000266	Cashier	2.00	2.00	2.00	49,115 - 59,100	112,376
20000236	Cement Finisher	2.00	2.00	2.00	68,779 - 82,437	144,941
20000539	Clerical Assistant 2	8.32	8.32	6.46	44,505 - 53,638	314,902
20000306	Code Compliance Officer	4.00	4.00	4.00	58,436 - 70,391	268,018
20000307	Code Compliance Supervisor	1.00	1.00	1.00	67,324 - 80,601	75,655
20000829	Compliance and Metering Manager	1.34	1.34	1.34	101,595 - 122,897	164,686
20000801	Customer Information and Billing Manager	0.00	0.50	0.50	101,595 - 122,897	55,831
20000369	Customer Services Representative	25.25	25.25	25.75	50,264 - 60,697	1,489,095
20000366	Customer Services Supervisor	3.00	3.00	3.00	88,124 - 106,348	317,305
20001168	Deputy Director	6.44	6.44	6.22	72,886 - 268,057	1,330,131
20000434	Electronics Technician	0.47	0.47	0.47	66,135 - 79,397	31,084
21000451	Environmental Biologist 3	0.92	0.92	1.92	96,679 - 117,063	204,898
21000839	Environmental Scientist 2	0.00	0.00	7.74	83,788 - 101,857	666,048
21000840	Environmental Scientist 3	0.00	0.00	1.00	96,679 - 117,063	96,679

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000430	Equipment Operator 2	13.00	13.00	13.47	62,115 - 74,284	945,340
20000436	Equipment Operator 3	0.00	1.00	1.47	64,824 - 77,583	110,915
20000418	Equipment Technician 1	5.00	5.00	3.00	50,557 - 60,585	171,727
20000924	Executive Assistant	0.47	0.47	0.47	63,557 - 76,906	36,146
20000461	Field Representative	34.80	34.80	34.80	49,278 - 59,354	1,970,798
20000184	Fleet Parts Buyer	0.94	0.94	0.00	60,236 - 72,952	-
20000483	General Water Utility Supervisor	0.00	0.00	0.70	98,445 - 119,088	83,364
21000431	Geographic Info Systems Analyst 1	2.00	0.00	0.00	67,468 - 81,997	-
21000432	Geographic Info Systems Analyst 2	0.46	2.46	2.92	81,997 - 99,082	268,062
21000433	Geographic Info Systems Analyst 3	0.46	0.46	1.92	90,015 - 108,805	185,640
20000822	Golf Course Manager	2.00	2.00	0.00	80,271 - 96,832	-
20000501	Heavy Truck Driver 2	1.00	1.00	2.41	52,764 - 63,622	145,537
20000290	Information Systems Analyst 2	2.25	2.35	2.35	81,997 - 99,082	208,074
20000293	Information Systems Analyst 3	3.65	3.65	3.65	90,015 - 108,805	388,698
20000998	Information Systems Analyst 4	1.80	1.80	1.80	101,223 - 122,656	201,488
20000999	Information Systems Analyst 4	1.00	1.00	0.00	101,223 - 122,656	-
20000377	Information Systems Technician	0.45	0.90	0.90	64,584 - 77,846	64,093
20000514	Instrumentation and Control Supervisor	6.00	6.00	6.00	93,609 - 113,199	636,052
20000515	Instrumentation and Control Technician	15.97	16.47	18.47	85,280 - 102,385	1,634,127
20000497	Irrigation Specialist	2.00	2.00	2.00	54,446 - 65,130	128,401
20000590	Laboratory Technician	12.00	12.00	12.00	63,316 - 76,513	856,930
20000589	Laborer	0.00	1.00	0.00	43,032 - 51,226	-
90000589	Laborer - Hourly	11.00	0.00	0.00	43,032 - 51,226	-
20000564	Lake Aide 2	12.00	12.00	12.00	38,173 - 45,204	535,079
20000616	Lakes Program Manager	1.00	1.00	1.00	101,602 - 123,006	123,006
90001073	Management Intern - Hourly	1.00	1.00	2.50	36,814 - 45,925	101,925
20000622	Marine Mechanic	1.00	1.00	1.00	60,764 - 72,877	72,877
20000756	Office Support Specialist	8.34	8.02	8.02	45,969 - 55,342	423,081
20000634	Organization Effectiveness Specialist 2	0.47	0.00	0.00	72,952 - 88,158	-
20000627	Organization Effectiveness Specialist 3	0.94	0.47	0.47	80,096 - 96,832	45,512
20000639	Organization Effectiveness Supervisor	0.47	0.47	0.47	90,081 - 109,176	51,312
20000680	Payroll Specialist 2	4.70	4.70	4.70	54,075 - 65,305	292,476
20000173	Payroll Supervisor	0.94	0.94	0.94	62,027 - 75,071	68,585
21000725	Plant Maintenance Coordinator	0.00	2.00	12.60	91,348 - 110,465	1,351,148
20000701	Plant Process Control Electrician	11.00	11.00	12.00	85,280 - 102,385	1,178,955

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000703	Plant Process Control Supervisor	3.00	3.00	3.00	93,609 - 113,199	320,007
20000705	Plant Process Control Supervisor	12.90	10.90	0.00	93,609 - 113,199	-
20000687	Plant Technician 1	7.00	7.00	9.00	57,137 - 68,332	554,362
20000688	Plant Technician 2	8.50	8.50	9.50	62,622 - 74,757	632,170
20000689	Plant Technician 3	6.00	6.00	6.00	68,690 - 82,213	467,261
20000706	Plant Technician Supervisor	3.00	3.00	3.00	80,332 - 95,825	284,365
21000789	Principal Backflow and Cross Connection Specialist Supervisor	0.00	0.64	0.64	79,504 - 96,296	55,750
21000184	Principal Backflow & Cross Connection Specialist	3.00	3.00	3.00	69,138 - 83,735	248,449
20000737	Principal Customer Services Representative	1.50	1.50	1.50	66,361 - 80,175	105,105
20000740	Principal Drafting Aide	1.38	1.38	1.38	67,468 - 81,713	93,111
20000743	Principal Engineering Aide	2.38	1.46	1.46	81,669 - 98,842	127,133
20001187	Principal Planner	1.00	1.00	0.00	72,886 - 268,057	-
21000790	Principal Water Resources Specialist	0.00	0.00	0.46	114,879 - 138,857	52,849
21000350	Principle Corrosion Engineering Aide	2.00	3.00	3.00	81,669 - 98,842	279,353
20000227	Procurement Specialist	0.47	0.47	0.47	66,266 - 80,271	37,729
20001234	Program Coordinator	3.37	6.27	5.72	36,814 - 214,004	770,252
20001222	Program Manager	8.65	9.67	8.10	72,886 - 268,057	1,373,463
20000760	Project Assistant	0.92	1.84	1.84	86,534 - 104,266	176,046
20000763	Project Officer 1	1.96	1.46	1.46	114,879 - 138,857	178,754
20000766	Project Officer 2	2.92	2.92	1.46	114,879 - 138,857	202,732
20000783	Public Information Clerk	0.50	0.50	0.50	46,777 - 56,281	23,385
20001150	Public Utilities Director	0.47	0.47	0.47	96,395 - 365,173	137,741
20001050	Public Works Superintendent	0.00	0.00	0.47	106,751 - 128,894	55,140
20001032	Public Works Supervisor	0.00	0.00	0.47	79,146 - 95,825	40,955
21000630	Pure Water Plant Operations Supervisor	0.50	3.00	3.00	106,998 - 130,058	372,599
21000627	Pure Water Plant Operator	0.00	6.00	10.00	92,154 - 111,990	959,240
21000632	Pure Water Treatment Superintendent	1.00	1.00	1.00	150,164 - 182,539	174,826
20000373	Ranger/Diver 1	3.00	3.00	3.00	61,394 - 74,131	205,764
20000375	Ranger/Diver 2	2.00	2.00	2.00	67,380 - 81,451	148,831
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	73,957 - 89,447	89,447
21000762	Records Management Analyst	0.00	0.00	0.47	80,424 - 97,203	45,686
20000560	Recycling Program Manager	0.93	1.39	0.00	106,139 - 128,512	-
20000840	Reservoir Keeper	8.00	8.00	8.00	60,083 - 71,815	562,017
21000784	Reservoir Maintenance Supervisor	0.00	0.00	2.00	80,271 - 96,832	190,275
20001042	Safety and Training Manager	1.41	1.41	1.41	92,310 - 111,878	157,634
20000847	Safety Officer	0.94	0.94	0.94	80,086 - 96,743	90,934
20000854	Safety Representative 2	4.23	3.76	3.76	69,787 - 84,407	289,298

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
21000438	Security Officer	0.47	0.47	0.47	80,086 - 96,743	45,467
21000437	Security Representative 2	0.00	0.47	0.47	69,787 - 84,407	39,672
20000869	Senior Account Clerk	0.90	0.90	0.90	53,528 - 64,584	48,176
21000183	Senior Backflow & Cross Connection Specialist	11.00	14.00	14.00	61,436 - 74,242	957,191
20000828	Senior Biologist	1.50	1.50	1.50	111,361 - 134,171	201,256
20000864	Senior Cashier	0.50	0.50	0.50	53,528 - 64,584	32,286
20000883	Senior Chemist	2.15	2.28	1.28	111,863 - 134,848	172,606
20000885	Senior Civil Engineer	6.30	9.92	9.92	125,388 - 151,584	1,439,481
20000890	Senior Civil Engineer	0.47	0.47	0.47	125,388 - 151,584	70,176
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	125,388 - 151,584	151,584
20000898	Senior Customer Services Representative	4.00	4.00	4.00	57,697 - 69,787	259,357
20000312	Senior Department Human Resources Analyst	0.00	0.94	0.94	88,289 - 106,773	91,677
20000400	Senior Drafting Aide	2.30	2.30	2.30	59,952 - 72,449	153,162
20000904	Senior Electrical Engineer	0.46	0.46	0.46	125,388 - 151,584	69,726
21000837	Senior Environmental Scientist	0.00	0.00	1.00	111,885 - 134,848	111,885
20000015	Senior Management Analyst	12.68	12.26	12.26	88,289 - 106,773	1,216,958
20000918	Senior Planner	2.30	3.76	3.76	101,901 - 123,225	434,535
20000920	Senior Planner	0.93	0.47	0.00	101,901 - 123,225	-
20000708	Senior Plant Technician Supervisor	5.45	5.45	5.00	99,654 - 120,274	591,747
21000631	Senior Pure Water Plant Operations Supervisor	1.00	1.00	1.00	117,632 - 143,044	143,044
21000629	Senior Pure Water Plant Operator	1.00	6.00	6.00	96,766 - 117,610	580,596
20000055	Senior Wastewater Plant Operator	10.50	0.00	0.00	93,922 - 112,349	-
21000178	Senior Water Distribution Operations Supervisor	2.00	2.00	2.00	117,879 - 142,552	285,104
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	117,879 - 142,552	397,409
21000785	Senior Water Plant Operator	0.00	6.00	6.00	93,766 - 112,102	672,612
20000914	Senior Water Utility Supervisor	0.50	0.70	0.70	71,981 - 87,094	60,963
20000950	Stock Clerk	2.35	2.35	2.35	40,550 - 48,962	99,254
20000955	Storekeeper 1	2.35	2.35	2.35	46,712 - 56,019	125,096
20000956	Storekeeper 2	1.88	1.88	1.88	51,060 - 61,722	110,043
20000954	Storekeeper 3	0.47	0.47	0.00	53,725 - 64,605	-
90000964	Student Engineer - Hourly	0.00	0.00	0.50	36,814 - 43,194	19,707
20000313	Supervising Department Human Resources Analyst	0.94	1.41	1.41	99,301 - 120,362	169,716
20000995	Supervising Economist	0.45	0.45	0.45	90,081 - 109,176	40,532
20000990	Supervising Field Representative	1.40	1.40	1.40	56,689 - 68,197	95,472
20000970	Supervising Management Analyst	9.25	10.22	10.22	94,669 - 114,682	1,160,820
20000997	Supervising Meter Reader	2.10	2.10	2.10	56,779 - 68,175	141,248

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
21000177	Trainer	3.29	3.29	3.29	74,757 - 90,340	287,546
20001041	Training Supervisor	0.94	0.94	0.94	82,079 - 99,229	92,346
20001053	Utility Worker 2	0.00	0.00	1.88	47,935 - 57,070	98,156
21000781	Warehouse Manager	0.00	0.00	0.47	53,725 - 64,605	30,362
20000937	Wastewater Operations Supervisor	2.50	0.50	0.50	104,535 - 124,954	52,267
20000941	Wastewater Plant Operator	6.00	0.00	0.00	89,176 - 106,662	-
20000317	Water Distribution Operations Supervisor	2.00	2.00	2.00	95,803 - 114,364	221,555
20000316	Water Distribution Operator	12.00	12.00	12.00	86,310 - 103,012	1,168,080
20001059	Water Operations Supervisor	6.00	6.00	6.00	103,774 - 123,969	738,211
20001061	Water Plant Operator	30.00	30.00	30.00	89,310 - 106,751	2,658,807
20000932	Water Production Superintendent	5.00	5.00	5.00	130,327 - 157,754	781,810
21000782	Water Resources Specialist	0.00	0.00	1.47	101,901 - 123,225	159,815
20000006	Water Systems District Manager	4.00	4.00	4.00	114,341 - 137,447	549,044
20000003	Water Systems Technician 3	226.00	232.00	235.00	62,622 - 74,757	14,605,485
20000004	Water Systems Technician 4	57.00	59.00	59.00	72,608 - 86,691	4,959,985
20000005	Water Systems Technician Supervisor	20.00	21.00	21.00	95,803 - 114,364	2,305,705
21000783	Water Utility Parts Buyer	0.00	0.00	0.94	60,236 - 72,952	65,829
20001063	Water Utility Supervisor	0.70	0.70	0.70	66,272 - 79,280	52,644
20001065	Water Utility Worker	3.50	3.50	3.50	50,331 - 59,891	204,315
20001058	Welder	3.00	3.00	3.00	63,841 - 76,557	216,955
	AWWA WDP Cert Pay					193,282
	Backflow Cert					24,960
	Bilingual - Regular					89,061
	Budgeted Personnel					(10,822,229)
	Expenditure Savings					
	Electrician Cert Pay					20,882
	Emergency Medical Tech					44,405
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Infrastructure In-Training Pay					183,086
	Infrastructure Registration Pay					575,520
	Night Shift Pay					47,704
	Overtime Budgeted					3,277,118
	Plant/Tank Vol Cert Pay					212,487
	Reg Pay For Engineers					577,172
	Sick Leave - Hourly					17,651
	Split Shift Pay					166,597
	Standby Pay					65,434

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Termination Pay Annual Leave					226,770
	Vacation Pay In Lieu					968,255
	Welding Certification					7,280
<b>FTE, Salaries, and Wages Subtotal</b>		<b>947.59</b>	<b>979.86</b>	<b>1,004.21</b>		<b>\$ 81,649,898</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 3,146,880	\$ 206,787	\$ 208,742	\$ 1,955
Flexible Benefits	9,177,804	10,475,727	11,708,117	1,232,390
Long-Term Disability	253,233	237,748	277,635	39,887
Medicare	932,944	995,662	1,121,244	125,582
Other Post-Employment Benefits	4,154,697	4,803,628	3,664,282	(1,139,346)
Retiree Medical Trust	84,522	105,154	123,963	18,809
Retirement 401 Plan	318,497	401,809	487,347	85,538
Retirement ADC	19,649,364	24,561,742	26,514,727	1,952,985
Retirement DROP	128,018	150,012	141,336	(8,676)
Risk Management Administration	995,834	1,086,250	1,226,230	139,980
Supplemental Pension Savings Plan	1,794,862	1,760,400	1,735,017	(25,383)
Unemployment Insurance	65,681	76,970	78,064	1,094
Workers' Compensation	2,183,647	2,263,272	2,453,070	189,798
<b>Fringe Benefits Subtotal</b>	<b>\$ 42,885,983</b>	<b>\$ 47,125,161</b>	<b>\$ 49,739,774</b>	<b>\$ 2,614,613</b>
<b>Total Personnel Expenditures</b>			<b>\$ 131,389,672</b>	

# Public Utilities

## Revenue and Expense Statement (Non-General Fund)

Municipal Sewer Revenue Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ -	\$ -	\$ 19,082,708
Pay-Go or Financing	93,208,476	-	300,000,000
Continuing Appropriation - CIP	355,462,314	323,162,719	430,234,813
Encumbrances	269,835,328	341,068,612	241,068,612
Rate Stabilization Reserve	98,250,000	89,250,000	69,250,000
Capital Reserve	10,000,000	10,000,000	10,000,000
Operating Reserve	54,083,232	54,083,232	67,384,906
Pension Stability Reserve	945,545	945,545	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 881,784,895</b>	<b>\$ 818,510,108</b>	<b>\$ 1,137,021,040</b>
<b>REVENUE</b>			
Charges for Services	\$ 426,471,100	\$ 437,953,557	\$ 437,953,557
Fines Forfeitures and Penalties	11,492	-	-
Other Revenue	96,344,318	90,000,000	20,000,000
Revenue from Federal Agencies	8,148,830	-	-
Revenue from Use of Money and Property	5,765,616	4,703,000	4,703,000
Transfers In	612,524	174,161,376	174,161,376
<b>TOTAL REVENUE</b>	<b>\$ 537,353,880</b>	<b>\$ 706,817,933</b>	<b>\$ 636,817,933</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,419,138,775</b>	<b>\$ 1,525,328,041</b>	<b>\$ 1,773,838,973</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 182,955,211	\$ 136,411,094	\$ 223,505,045
<b>TOTAL CIP EXPENSE</b>	<b>\$ 182,955,211</b>	<b>\$ 136,411,094</b>	<b>\$ 223,505,045</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 64,494,112	\$ 74,216,342	\$ 82,830,325
Fringe Benefits	42,301,867	44,759,306	48,118,945
Supplies	43,161,055	39,797,158	47,161,380
Contracts & Services	88,058,542	108,431,441	111,372,553
Information Technology	11,870,080	17,463,189	17,500,463
Energy and Utilities	34,580,206	51,372,041	45,739,506
Other Expenses	193,301	356,865	344,303
Transfers Out	116,792,784	99,203,412	102,201,127
Capital Expenditures	2,023,569	4,577,756	6,027,013
Debt Expenses	1,129,174	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 404,604,691</b>	<b>\$ 440,177,510</b>	<b>\$ 461,295,615</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 13,068,765	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 13,068,765</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 600,628,667</b>	<b>\$ 576,588,604</b>	<b>\$ 684,800,660</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 323,162,719	\$ 323,162,719	\$ 433,739,868
Encumbrances	341,068,612	341,068,612	241,068,612
Rate Stabilization Reserve	89,250,000	89,250,000	69,250,000

# Public Utilities

<b>Municipal Sewer Revenue Fund</b>	<b>FY2023 Actual</b>	<b>FY2024* Budget</b>	<b>FY2025** Proposed</b>
Capital Reserve	10,000,000	10,000,000	10,000,000
Operating Reserve	54,083,232	65,391,348	67,384,906
Pension Stability Reserve	945,545	-	-
<b>TOTAL RESERVES</b>	<b>\$ 818,510,108</b>	<b>\$ 828,872,679</b>	<b>\$ 821,443,376</b>
<b>BALANCE</b>	<b>\$ -</b>	<b>\$ 119,866,758</b>	<b>\$ 267,594,937</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,419,138,775</b>	<b>\$ 1,525,328,041</b>	<b>\$ 1,773,838,973</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



# Public Utilities

## Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ -	\$ -	\$ 9,113,581
Pay-Go or Financing	219,736,011	-	150,000,000
Encumbrances	318,048,356	398,304,396	298,304,396
Continuing Appropriation - CIP	345,920,126	396,620,346	548,530,244
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve	44,859,527	44,859,527	55,775,552
Rate Stabilization Reserve	114,117,000	105,117,000	78,117,000
Secondary Purchase Reserve	16,628,190	16,628,190	15,647,998
Pension Stability Reserve	836,196	836,196	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,065,144,405</b>	<b>\$ 967,365,656</b>	<b>\$ 1,160,488,772</b>
<b>REVENUE</b>			
Charges for Services	\$ 600,009,124	\$ 595,359,510	\$ 595,359,510
Fines Forfeitures and Penalties	43,264	-	-
Other Revenue	174,470,472	329,566,184	329,566,184
Revenue from Federal Agencies	530,155	259,484	259,484
Revenue from Other Agencies	9,622,300	703,559	703,559
Revenue from Use of Money and Property	11,660,337	11,580,178	11,580,178
Transfers In	303,786	49,183,962	49,183,962
<b>TOTAL REVENUE</b>	<b>\$ 796,639,438</b>	<b>\$ 986,652,877</b>	<b>\$ 986,652,877</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,861,783,843</b>	<b>\$ 1,954,018,533</b>	<b>\$ 2,147,141,649</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 267,970,395	\$ 280,753,141	\$ 355,226,075
<b>TOTAL CIP EXPENSE</b>	<b>\$ 267,970,395</b>	<b>\$ 280,753,141</b>	<b>\$ 355,226,075</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 62,375,636	\$ 73,669,971	\$ 81,649,898
Fringe Benefits	42,885,983	47,125,161	49,739,774
Supplies	241,072,430	231,153,413	238,803,127
Contracts & Services	134,811,136	151,999,577	154,418,900
Information Technology	12,053,554	21,483,390	21,809,598
Energy and Utilities	18,956,721	19,703,679	20,703,897
Other Expenses	17,353,693	14,807,623	11,699,618
Transfers Out	86,549,533	96,078,240	108,064,868
Capital Expenditures	1,356,231	2,895,660	6,366,307
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 617,414,917</b>	<b>\$ 658,916,714</b>	<b>\$ 693,255,987</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 9,032,875	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 9,032,875</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 894,418,187</b>	<b>\$ 939,669,855</b>	<b>\$ 1,048,482,062</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 396,620,346	\$ 396,620,346	\$ 603,756,319
Encumbrances	398,304,396	398,304,396	-

# Public Utilities

<b>Water Utility Operating Fund</b>	<b>FY2023 Actual</b>	<b>FY2024* Budget</b>	<b>FY2025** Proposed</b>
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve	44,859,527	55,775,552	59,679,856
Rate Stabilization Reserve	105,117,000	28,411,405	69,117,000
Secondary Purchase Reserve	16,628,190	15,647,998	17,016,420
Pension Stability Reserve	836,196	836,196	-
<b>TOTAL RESERVES</b>	<b>\$ 967,365,656</b>	<b>\$ 900,595,894</b>	<b>\$ 754,569,595</b>
<b>BALANCE</b>	<b>\$ -</b>	<b>\$ 113,752,784</b>	<b>\$ 344,089,992</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,861,783,843</b>	<b>\$ 1,954,018,533</b>	<b>\$ 2,147,141,649</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# **Purchasing and Contracting**



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# Purchasing and Contracting



## Description

The Purchasing & Contracting Department is charged with overseeing the transactions for procuring and/or contracting goods and services (including professional services), the procurement of Capital Improvement Program (CIP) construction, minor repairs, and associated professional consulting services, as well as contract management functions to ensure that contracts are meeting the City's needs. It also manages the centralized advertising and award of all contracts for goods, services, and public works in conformance with the City's Charter and Municipal Code.

In addition, the Department manages the Central Stores and Equal Opportunity Contracting (EOC) programs. Purchasing & Contracting programs provide important services to other City departments and residents including

- Providing oversight to the City's goods, services, and consulting contracting services.
- Providing oversight to the City's CIP construction, minor repair, and architectural and engineering consultant services contracts.
- Procurement of materials and equipment for City departments, including storage and distribution of goods through the Central Stores warehouse.
- Monitoring and enforcing City, State, and Federal equal opportunity contracting requirements and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

### ***The vision is:***

To be a leader in fostering a purchasing climate in which diverse and small vendors are encouraged to compete and participate in City contracts.

### ***The mission is:***

Ensure open and fair procurements, competitive and fair pricing, environmentally-sustainable solutions, best practices, and utilization of small, local, woman- and minority- owned businesses, when applicable, in City contracting.

# Purchasing and Contracting

## Goals and Objectives

**Goal 1: *Promote transparency regarding requirements within the procurement process.***

- Use technology to provide information on upcoming bids and procurements.
- Post information on awarded formal and informal procurement timely.

**Goal 2: *Increase efficiency of procurement process.***

- Ensure all procurements consistently follow the appropriate rules and requirements based on the contract type.
- Conduct Citywide Training.
- Streamline the contracting process.

**Goal 3: *Promote small and local, disadvantaged, minority, and woman- owned business participation in City procurement.***

- Develop a more robust Small Local Business Enterprise Program.
- Enhance community outreach.

**Goal 4: *Ensure excellent customer service.***

- Enhance customer service skills of P&C staff.
- Foster a skilled and sustainable workforce.

# Purchasing and Contracting

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Inclusion of mandatory SLBE goals on Architectural & Engineering (A&E) contracts.
- Development of sheltered competition contracts for A&E consultant contracts.
- Implementation of Living Wage Ordinance alert in Ariba purchase requisitions

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

Collaborating with Council Offices to enhance community outreach related to under served populations and provide information on the City's Small Local Business Enterprise (SLBE) Program certification and benefits and How to do Business with the City. Collaborating with the Communications Department to use social media platforms to help provide information on upcoming procurement and the Library Department to help create landing pages on computers directing patrons on where they can find bid opportunities and information on the City's SLBE Program. Collaborate with outside agencies, organizations, and Council Offices to conduct SLBE certification workshops to help develop a more robust SLBE Program.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Yes**

1. Increase efficiency of procurement process.
2. Ensure excellent customer service.

Existing staff are unable to keep up with the volume of contract and purchase order requests received on an annual basis. Investing in adequate staffing will address internal and external disparities. Internally, workload and assignments will be distributed in an equitable manner and will allow for existing staff to provide better service to external departments and engage in trainings and professional development on a more regular basis. Externally, with increased staff, the time to process contract awards should decrease, which means contractors will be able to start their services sooner and help avoid cash flow issues. Operationally, the addition of this FTE will help ensure that departments are obtaining contracts and/or POs in a timely manner.

# Purchasing and Contracting

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Percentage of low bid contracts awarded on time	Percentage of low bid contracts awarded within 90 days for all goods, services, and construction contracts, regardless of funding source	N/A	N/A	85%
Dollar value of contracts awarded to minority and women owned firms	Dollar value of contracts awarded to minority- and women-owned firms, as a prime contractor or subcontractor, on goods, services, and public works contracts.	N/A	N/A	31%
Dollar value of City-funded contracts awarded to Small Local Business Enterprises <sup>1</sup>	Dollar value of City-funded contracts awarded to Small Local Business Enterprises (SLBE)-certified firms, as a prime contractor or subcontractor, on City-funded contracts.	N/A	N/A	15%
Small Local Business Enterprise (SLBE) applications as a result of outreach efforts	Number of new applications resulting from outreach efforts conducted to promote the City's Small Local Business Enterprise (SLBE) Program.	N/A	N/A	20%
Increased procurement knowledge	Percentage of external department staff that increased procurement knowledge/understanding after training	N/A	N/A	25%

<sup>1</sup> Percentage has decreased as the key performance indicator now includes goods & services contract information.



# Purchasing and Contracting

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	92.00	85.00	90.00	5.00
Personnel Expenditures	\$ 9,485,074	\$ 10,758,391	\$ 11,618,357	\$ 859,966
Non-Personnel Expenditures	9,529,003	7,927,434	11,573,150	3,645,716
<b>Total Department Expenditures</b>	<b>\$ 19,014,076</b>	<b>\$ 18,685,825</b>	<b>\$ 23,191,507</b>	<b>\$ 4,505,682</b>
<b>Total Department Revenue</b>	<b>\$ 11,864,575</b>	<b>\$ 10,059,126</b>	<b>\$ 13,248,004</b>	<b>\$ 3,188,878</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Equal Opportunity Contracting	\$ 592,959	\$ 1,576,979	\$ 1,344,848	\$ (232,131)
Publishing Services	4,959	-	-	-
Purchasing & Contracting	7,934,293	9,335,450	9,963,783	628,333
<b>Total</b>	<b>\$ 8,532,211</b>	<b>\$ 10,912,429</b>	<b>\$ 11,308,631</b>	<b>\$ 396,202</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Equal Opportunity Contracting	12.00	11.00	13.00	2.00
Purchasing & Contracting	51.00	53.00	56.00	3.00
<b>Total</b>	<b>63.00</b>	<b>64.00</b>	<b>69.00</b>	<b>5.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 373,195	\$ -
<b>Support for Goods and Services Division</b> Addition of 3.00 Associate Procurement Contracting Officers to support the Goods and Services Division due to increased workload and to better manage City department requests.	3.00	261,551	-
<b>Project Labor Agreement Support</b> Addition of 1.00 Senior Contract Specialist and 1.00 Associate Contract Specialist to support the Construction Contracts Division to manage the job order contracts not subject to Project Labor Agreements.	2.00	229,540	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	154,144	-

# Purchasing and Contracting

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	38,800	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Executive Approval to Fill Vacancies</b>	0.00	(61,028)	-
Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.			
<b>Reduction of Consulting Services Contract</b>	0.00	(600,000)	-
Reduction of non-personnel expenditures for consulting services that were brought in-house.			
<b>Total</b>	<b>5.00 \$</b>	<b>396,202 \$</b>	<b>-</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 4,617,327	\$ 5,832,754	\$ 6,499,825	\$ 667,071
Fringe Benefits	3,007,678	3,375,395	3,511,582	136,187
<b>PERSONNEL SUBTOTAL</b>	<b>7,625,005</b>	<b>9,208,149</b>	<b>10,011,407</b>	<b>803,258</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 51,714	\$ 48,424	\$ 44,374	\$ (4,050)
Contracts & Services	319,604	1,062,127	502,388	(559,739)
<i>External Contracts &amp; Services</i>	252,917	960,251	357,662	(602,589)
<i>Internal Contracts &amp; Services</i>	66,687	101,876	144,726	42,850
Information Technology	517,521	577,207	731,351	154,144
Energy and Utilities	14,361	11,411	14,000	2,589
Other	4,007	5,111	5,111	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>907,206</b>	<b>1,704,280</b>	<b>1,297,224</b>	<b>(407,056)</b>
<b>Total</b>	<b>\$ 8,532,211</b>	<b>\$ 10,912,429</b>	<b>\$ 11,308,631</b>	<b>\$ 396,202</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 1,241,700	\$ 2,422,363	\$ 2,422,363	-
Other Revenue	566	-	-	-
<b>Total</b>	<b>\$ 1,242,267</b>	<b>\$ 2,422,363</b>	<b>\$ 2,422,363</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000012	Administrative Aide 1	4.00	4.00	4.00	\$ 55,036 - 66,266	\$ 252,081
20000071	Assistant Engineer-Civil	8.00	8.00	9.00	94,516 - 113,852	958,173
20000145	Associate Engineer-Civil	5.00	5.00	6.00	108,826 - 131,374	788,244
20000119	Associate Management Analyst	7.00	7.00	6.00	80,424 - 97,203	477,295

# Purchasing and Contracting

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
21000328	Associate Procurement Contracting Officer	3.00	3.00	3.00	98,820 - 119,423	337,666
91000328	Associate Procurement Contracting Officer - Hourly	0.00	0.00	3.00	98,820 - 119,423	358,269
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	235,027
20001168	Deputy Director	2.00	2.00	2.00	72,886 - 268,057	378,144
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	90,015
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	101,223
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	62,693
20000173	Payroll Supervisor	1.00	1.00	1.00	62,027 - 75,071	72,068
20001234	Program Coordinator	2.00	2.00	2.00	36,814 - 214,004	249,682
20001222	Program Manager	4.00	4.00	4.00	72,886 - 268,057	671,678
20000890	Senior Civil Engineer	2.00	2.00	2.00	125,388 - 151,584	303,168
20000015	Senior Management Analyst	6.00	6.00	7.00	88,289 - 106,773	646,704
21000329	Senior Procurement Contracting Officer	9.00	9.00	9.00	113,983 - 137,776	1,156,312
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
21000330	Supervising Procurement Contracting Officer	4.00	5.00	5.00	128,184 - 155,320	745,345
	Bilingual - Regular Budgeted Personnel					2,912
	Expenditure Savings					(1,678,258)
	Termination Pay Annual Leave					17,178
	Vacation Pay In Lieu					82,618
<b>FTE, Salaries, and Wages Subtotal</b>		<b>63.00</b>	<b>64.00</b>	<b>69.00</b>		<b>\$ 6,499,825</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 170,436	\$ 36,324	\$ 38,162	\$ 1,838
Flexible Benefits	517,803	586,273	609,693	23,420
Long-Term Disability	22,738	20,255	24,504	4,249
Medicare	70,072	83,216	96,881	13,665
Other Post-Employment Benefits	254,813	290,139	207,500	(82,639)
Retiree Medical Trust	6,890	9,456	10,747	1,291
Retirement 401 Plan	26,595	35,635	43,002	7,367
Retirement ADC	1,711,752	2,069,618	2,215,210	145,592
Retirement DROP	2,873	3,227	3,472	245
Risk Management Administration	62,220	65,637	69,450	3,813
Supplemental Pension Savings Plan	116,091	128,986	132,291	3,305
Unemployment Insurance	5,837	6,450	6,949	499
Workers' Compensation	39,558	40,179	53,721	13,542
<b>Fringe Benefits Subtotal</b>	<b>\$ 3,007,678</b>	<b>\$ 3,375,395</b>	<b>\$ 3,511,582</b>	<b>\$ 136,187</b>
<b>Total Personnel Expenditures</b>			<b>\$ 10,011,407</b>	

# Purchasing and Contracting

## Central Stores Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Central Stores	\$ 8,798,050	\$ 7,666,889	\$ 8,301,484	\$ 634,595
Purchasing & Contracting	108,293	106,507	3,581,392	3,474,885
<b>Total</b>	<b>\$ 8,906,343</b>	<b>\$ 7,773,396</b>	<b>\$ 11,882,876</b>	<b>\$ 4,109,480</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Central Stores	20.00	20.00	20.00	0.00
Purchasing & Contracting	1.00	1.00	1.00	0.00
<b>Total</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Central Stores Inventory</b> Addition of non-personnel expenditures for supplies to meet increased citywide demand.	0.00	\$ 3,469,154	\$ -
<b>Transfer Out</b> Addition of non-personnel expenditures associated with a transfer from the Central Stores Fund to support the General Fund.	0.00	485,000	-
<b>Security Guard Services</b> Addition of non-personnel expenditures for security guard services at the Chollas Yard.	0.00	115,000	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	56,708	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	1,449	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(17,831)	-
<b>Charges for Current Services</b> Adjustment to reflect revised materials and surcharge revenue projections.	0.00	-	3,188,878
<b>Total</b>	<b>0.00</b>	<b>\$ 4,109,480</b>	<b>\$ 3,188,878</b>

# Purchasing and Contracting

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 779,769	\$ 817,701	\$ 898,366	\$ 80,665
Fringe Benefits	657,929	732,541	708,584	(23,957)
<b>PERSONNEL SUBTOTAL</b>	<b>1,437,698</b>	<b>1,550,242</b>	<b>1,606,950</b>	<b>56,708</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 6,643,499	\$ 5,295,613	\$ 8,763,417	\$ 3,467,804
Contracts & Services	580,871	445,412	552,600	107,188
<i>External Contracts &amp; Services</i>	<i>236,454</i>	<i>40,393</i>	<i>155,393</i>	<i>115,000</i>
<i>Internal Contracts &amp; Services</i>	<i>344,417</i>	<i>405,019</i>	<i>397,207</i>	<i>(7,812)</i>
Information Technology	43,342	261,505	262,954	1,449
Energy and Utilities	172,826	219,696	211,027	(8,669)
Other	-	928	928	-
Transfers Out	-	-	485,000	485,000
Capital Expenditures	28,107	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>7,468,645</b>	<b>6,223,154</b>	<b>10,275,926</b>	<b>4,052,772</b>
<b>Total</b>	<b>\$ 8,906,343</b>	<b>\$ 7,773,396</b>	<b>\$ 11,882,876</b>	<b>\$ 4,109,480</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 8,887,346	\$ 7,460,763	\$ 10,649,641	\$ 3,188,878
Other Revenue	143,020	176,000	176,000	-
Rev from Money and Prop	14,526	-	-	-
<b>Total</b>	<b>\$ 9,044,892</b>	<b>\$ 7,636,763</b>	<b>\$ 10,825,641</b>	<b>\$ 3,188,878</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	2.00	\$ 46,777 - 56,281	\$ 93,554
20000171	Auto Messenger 1	4.00	4.00	4.00	36,814 - 42,517	163,515
20000110	Auto Messenger 2	7.00	7.00	7.00	40,376 - 48,656	317,152
20001222	Program Manager	1.00	1.00	1.00	72,886 - 268,057	170,472
20000950	Stock Clerk	2.00	2.00	2.00	40,550 - 48,962	89,512
20000955	Storekeeper 1	3.00	3.00	3.00	46,712 - 56,019	166,937
20000956	Storekeeper 2	1.00	1.00	1.00	51,060 - 61,722	61,721
20000538	Stores Operations Supervisor	1.00	1.00	1.00	61,525 - 74,306	74,306
	Budgeted Personnel					(264,026)
	Expenditure Savings					
	Overtime Budgeted					19,276
	Vacation Pay In Lieu					5,947
<b>FTE, Salaries, and Wages Subtotal</b>		<b>21.00</b>	<b>21.00</b>	<b>21.00</b>		<b>\$ 898,366</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 38,456	\$ 2,972	\$ 2,224	\$ (748)
Flexible Benefits	205,902	236,440	267,092	30,652

# Purchasing and Contracting

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Long-Term Disability	3,117	2,799	3,204	405
Medicare	12,352	11,494	12,659	1,165
Other Post-Employment Benefits	83,758	96,713	74,700	(22,013)
Retiree Medical Trust	1,198	1,240	1,629	389
Retirement 401 Plan	4,008	4,261	5,784	1,523
Retirement ADC	248,279	312,986	267,989	(44,997)
Retirement DROP	238	-	-	-
Risk Management Administration	20,337	21,879	25,002	3,123
Supplemental Pension Savings Plan	21,035	21,025	19,592	(1,433)
Unemployment Insurance	804	903	906	3
Workers' Compensation	18,445	19,829	27,803	7,974
<b>Fringe Benefits Subtotal</b>	<b>\$ 657,929</b>	<b>\$ 732,541</b>	<b>\$ 708,584</b>	<b>\$ (23,957)</b>
<b>Total Personnel Expenditures</b>		<b>\$</b>	<b>1,606,950</b>	

## Publishing Services Fund<sup>1</sup>

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Publishing Services	\$ 1,569,441	\$ -	\$ -	-
Purchasing & Contracting	6,081	-	-	-
<b>Total</b>	<b>\$ 1,575,522</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Publishing Services	8.00	0.00	0.00	0.00
<b>Total</b>	<b>8.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

<sup>1</sup> The Publishing Services Fund was restructured out of the Purchasing and Contracting Department and into the Communications Department in Fiscal Year 2024. Fiscal Year 2024 and Fiscal Year 2025 budgets are shown in the Communications Department budget page.

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 266,477	\$ -	\$ -	-
Fringe Benefits	155,894	-	-	-
<b>PERSONNEL SUBTOTAL</b>	<b>422,371</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 159,487	\$ -	\$ -	-
Contracts & Services	871,628	-	-	-
<i>External Contracts &amp; Services</i>	<i>649,183</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>Internal Contracts &amp; Services</i>	<i>222,445</i>	<i>-</i>	<i>-</i>	<i>-</i>
Information Technology	28,662	-	-	-
Energy and Utilities	93,375	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,153,151</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>\$ 1,575,522</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

# Purchasing and Contracting

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 1,175,319	\$ -	\$ -	-
Rev from Money and Prop	(5,071)	-	-	-
Transfers In	407,167	-	-	-
<b>Total</b>	<b>\$ 1,577,416</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000487	Graphic Designer	2.00	0.00	0.00	\$ 65,589 - 78,829	\$ -
20000752	Print Shop Supervisor	1.00	0.00	0.00	77,146 - 91,938	-
21000193	Publishing Specialist 2	2.00	0.00	0.00	42,473 - 50,295	-
20000912	Senior Offset Press Operator	2.00	0.00	0.00	50,907 - 60,607	-
21000194	Senior Publishing Specialist	1.00	0.00	0.00	49,443 - 59,537	-
<b>FTE, Salaries, and Wages Subtotal</b>		<b>8.00</b>	<b>0.00</b>	<b>0.00</b>		<b>\$ -</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 26,576	\$ -	\$ -	-
Flexible Benefits	55,512	-	-	-
Long-Term Disability	1,301	-	-	-
Medicare	4,025	-	-	-
Other Post-Employment Benefits	25,461	-	-	-
Retiree Medical Trust	617	-	-	-
Retirement 401 Plan	2,417	-	-	-
Retirement ADC	29,350	-	-	-
Retirement DROP	306	-	-	-
Risk Management Administration	6,226	-	-	-
Supplemental Pension Savings Plan	1,281	-	-	-
Unemployment Insurance	326	-	-	-
Workers' Compensation	2,495	-	-	-
<b>Fringe Benefits Subtotal</b>	<b>\$ 155,894</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Personnel Expenditures</b>		<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

# Purchasing and Contracting

## Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (14,286)	\$ 137,451	\$ 1,099,305
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ (14,286)</b>	<b>\$ 137,451</b>	<b>\$ 1,099,305</b>
REVENUE			
Charges for Services	\$ 8,887,346	\$ 7,460,763	\$ 10,649,641
Other Revenue	143,020	176,000	176,000
Revenue from Use of Money and Property	14,526	-	-
<b>TOTAL REVENUE</b>	<b>\$ 9,044,892</b>	<b>\$ 7,636,763</b>	<b>\$ 10,825,641</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 9,030,607</b>	<b>\$ 7,774,214</b>	<b>\$ 11,924,946</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 779,769	\$ 817,701	\$ 898,366
Fringe Benefits	657,929	732,541	708,584
Supplies	6,630,312	5,295,613	8,763,417
Contracts & Services	580,871	445,412	552,600
Information Technology	43,342	261,505	262,954
Energy and Utilities	172,826	219,696	211,027
Other Expenses	-	928	928
Transfers Out	-	-	485,000
Capital Expenditures	28,107	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 8,893,156</b>	<b>\$ 7,773,396</b>	<b>\$ 11,882,876</b>
<b>TOTAL EXPENSE</b>	<b>\$ 8,893,156</b>	<b>\$ 7,773,396</b>	<b>\$ 11,882,876</b>
<b>BALANCE</b>	<b>\$ 137,451</b>	<b>\$ 818</b>	<b>\$ 42,070</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 9,030,607</b>	<b>\$ 7,774,214</b>	<b>\$ 11,924,946</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



# **Race and Equity**



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# Race and Equity



## Description

Established in 2020 by Ordinance through advocacy from Council President Pro Tem Monica Montgomery Steppe, the Department of Race and Equity is a deliberate step toward advancing racial and social equity in the City of San Diego. Through strategic initiatives grounded in best practices, the department will play a pivotal role in visualizing, normalizing, organizing, and operationalizing equity in policies, practices, administrative regulations, programs, and budgetary allocations. In partnership with city departments, the Department of Race and Equity will reduce and eliminate systemic racism, inequity, and barriers to fair and just distribution of resources, access, and opportunity. Led by the City's Chief Race & Equity Officer, the Department will work to advance equity and social justice initiatives that achieve measurable results.

### Equity Definition:

Equity occurs with eliminating institutional racism and systemic disparities, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.

### Equality Definition:

Equality means each individual, family, neighborhood, or community is given the same resources and opportunities without recognition that each person has different circumstances.

### Inclusive Equity Lens:

An Equity Lens is a set of specific questions asked to critically and thoughtfully analyze policies, programs, practices, and budget decisions to achieve equitable outcomes.

### Equity Opportunity:

When a disparity is identified in a policy, program, practice, or budget decision, an Equity Opportunity emerges to promote equitable outcomes and inclusive access.

# Race and Equity

The Department of Race and Equity partners with all City departments to develop and sustain equity-driven strategies. The Department of Race and Equity will intentionally create a culture of inclusivity by advancing equitable outcomes; dismantling policies, procedures, and budget decisions that perpetuate inequity and systemic racism.

To achieve this mission, our department has four domains that ground our operations:

**Domain 1 - Strategic Planning and Partnerships:** The Department of Race and Equity is committed to supporting and working collaboratively with internal and external entities to create a sustainable network of support and synergy towards achieving equitable outcomes that are long term and far reaching.

**Domain 2 - Data Driven Practices:** In collaboration with academic partners and the Performance & Analytics Department (PandA), the Department of Race & Equity uses insights from behavioral science and research-based evidence to integrate racial equity tools into policymaking, practice, and budget allocations into government decisions.

**Domain 3 - Learning and Development:** The Department of Race & Equity designs and facilitates expansive training modalities on racial equity and inclusion to empower city employees, departments, and our local government with the relevant tools to build equitable outcomes. Our Learning and Development curriculum contextualizes historic oppression, systemic racism, and implicit and explicit biases within the history of the City of San Diego and the United States more broadly. This suite of educational offerings equips employees and departments with the skills and an equity lens to identify, address, and eliminate disparities. Learning and Development opportunities are innovatively designed with a framework of inclusion and belonging, encompassing a broad range of modalities and various levels of depth, in order to meet the needs of all employees on their own equity journeys.

**Domain 4 - Community Engagement:** The Department of Race & Equity partners with each City department to cultivate an intentional approach to inclusive engagement by creating a space for community members to contribute their lived experience and ideas to transform local government policies, programs, practices, and budget decisions. The Department of Race and Equity manages a robust reinvestment portfolio to provide fiscal resources to individuals and organizations doing intentional work on the ground aimed at producing equitable outcomes.

These four domains are both distinct and interconnected. Throughout all aspects of our department's work, we apply all four domains because they are necessary and interwoven, permeating every aspect of our work. Each domain revolves around executing the following action steps:

1. Each department operationalize equity within individualized Tactical Equity Plan.
2. Each department will utilize an Equity Lens to drive our Budget Equity process.
3. Each department will focus on implementation to guide our approach to completing objectives and identified goals.
4. Each department will monitor progress.
5. Each department will continually optimize impact through eliminating racial disparities.

# Race and Equity

## ***The mission is:***

The Department of Race and Equity will address all forms of disparities experienced by individuals in San Diego. The Department will intentionally create a culture of inclusivity by advancing equitable outcomes; dismantling policies, procedures, and budget decisions that perpetuate inequity and systemic racism.

## **Goals and Objectives**

### ***Goal 1: Support City departments with equity-centered practices to inform departmental and citywide policies, practices, programs, and budgetary decisions.***

- Launch employee listening sessions to share the Equity Commitment Model to guide each Department towards producing equitable outcomes to eliminate disparities in systems, in addition to cultivating inclusive work environments.
- Create and integrate an equity lens application into the grant making process across each department.
- Continue to enhance the Budget Equity Framework to deploy an Equity Lens when evaluating Base Budgets (ongoing operations) and Budget Adjustment requests.
- Design and implement a process to create equity impact statements in citywide policy making.
- Support City departments through Equity-Centered Coaching.
- Support departments with integrating equity into the employee performance review process.

### ***Goal 2: Engage with local, regional, and national organizations, governments, and practitioners to maximize our collective impact working towards equity and anti-racism.***

- Develop partnerships with other city and state government offices/departments of race and equity.
- Develop partnerships with local and national organizations that are focused on anti-racism and equity.

### ***Goal 3: Leverage locally and nationally recognized research and data-driven practices to support the City's progress toward delivering equitable outcomes.***

- Implement rigorous evaluation and launch randomized control trials (RCT) to inform best practices to promote equitable outcomes.
- Streamlining and optimizing survey coordination with the Performance and Analytics Department to facilitate efficient data.
- Establishing clear evaluation criteria and metrics that allow for an assessment of the effectiveness of programs and initiatives implemented by the Department of Race and Equity interventions.

### ***Goal 4: Design and facilitate educational offerings on racial equity, inclusion, and anti-racism to equip city employees, departments, and our local government with the relevant tools to build equitable outcomes.***

- Design and launch the online virtual Equity Challenge that provides bite-size daily content on foundational topics on race and equity, and offers opportunities for personal reflection.
- Design and facilitate, on an on-going basis, the Race and Equity Academy training for City employees, which is an in-person, day-long training offering.
- Design and facilitate Budget Equity training sessions to prepare City departments to systematically integrate an Equity Lens into their budget processes.
- Create and launch cohorts for the Leading for Liberation Fellowship, a multi-month learning experience for City employees to expand and deepen their knowledge and skills in equity and anti-racism.

## Race and Equity

- Design and facilitate, on an on-going basis, the Leading to Transform training series for City supervisors, managers, and directors.
- The Inclusive Public Engagement Guide, in partnership with City Planning, was developed to assist City departments in the various ways to engage the residents of the City of San Diego. This training will expand on the knowledge shared in the guide to help city employees implement more inclusive engagement practices.

## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• Designed and launched the online Equity Challenge that provides bite-size daily content on foundational topics on race and equity, and offers opportunities for personal reflection.</li> <li>• Designed and facilitated Race and Equity Academy training for City employees, which is an in-person, day-long training offering.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b>            Equitable Evaluation: We partnered with the People Lab from the Harvard Kennedy School because we recognized the need for rigorous evaluation of our operations. This collaboration allowed us to enhance the inclusivity of our Citywide Employee Sentiment Survey. We gathered more comprehensive and representative data, ensuring that the voices and experiences of all city staff are heard and considered in our efforts to promote belonging as each employee promotes equitable outcomes to meet the unique needs within each neighborhood.</p> <p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>Yes</b>            The three assigned interns will help the department conduct research that will be used for the race and equity academy curriculum. The research will help my team create a historic timeline of institutional racism, implicit and explicit bias, inequity, and injustice that are embedded in structures of government. Adding interns will help address programmatic operational needs that are directly connected to our race and equity training. This will directly help our learning and development team as they need extra assistance with background research to use in our curriculum content.</p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Learning and Development - In-person Offerings	Percentage of employees that participate in at least one in-person DRE offering	9%	9%	10%
Learning and Development - Virtual Offerings	Percentage of employees that participate in at least one virtual DRE offering	N/A	N/A	15%
Strategic Planning - Equity-Centered Coaching Sessions	Percentage of departments with at least 10 hours of Equity-Centered Coaching sessions.	90%	N/A	100%

# Race and Equity

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	7.00	7.00	8.50	1.50
Personnel Expenditures	\$ 600,307	\$ 1,283,559	\$ 1,451,217	\$ 167,658
Non-Personnel Expenditures	187,385	1,787,010	3,365,975	1,578,965
<b>Total Department Expenditures</b>	<b>\$ 787,692</b>	<b>\$ 3,070,569</b>	<b>\$ 4,817,192</b>	<b>\$ 1,746,623</b>
<b>Total Department Revenue</b>	<b>\$ 50,804</b>	<b>\$ -</b>	<b>\$ 102,682</b>	<b>\$ 102,682</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Race & Equity	\$ 787,692	\$ 1,570,569	\$ 1,731,792	\$ 161,223
<b>Total</b>	<b>\$ 787,692</b>	<b>\$ 1,570,569</b>	<b>\$ 1,731,792</b>	<b>\$ 161,223</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Race & Equity	7.00	7.00	8.50	1.50
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>8.50</b>	<b>1.50</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer of Cannabis Social Equity Program</b> Transfer of 1.00 Program Coordinator, 1.00 Community Development Specialist 4, and 1.00 Senior Management Analyst from the Development Services Department to the Department of Race and Equity associated with the Cannabis Social Equity Program.	3.00	\$ 417,139	\$ -
<b>Employ and Empower Program Support</b> Addition of 1.50 Student Intern-Hourly and associated revenue to support the Employ and Empower Program.	1.50	102,682	102,682
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	64,976	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	19,508	-



# Race and Equity

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,468	-
<b>Operational Efficiency Reduction</b> Reduction of non-personnel expenditures associated with grants for community-based organizations.	0.00	(31,411)	-
<b>Reduction of Cannabis Social Equity Program</b> Reduction of 1.00 Program Coordinator, 1.00 Community Development Specialist 4, and 1.00 Senior Management Analyst related to the Cannabis Social Equity Program.	(3.00)	(417,139)	-
<b>Total</b>	<b>1.50</b>	<b>\$ 161,223</b>	<b>\$ 102,682</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 463,368	\$ 999,424	\$ 1,125,530	\$ 126,106
Fringe Benefits	136,940	284,135	325,687	41,552
<b>PERSONNEL SUBTOTAL</b>	<b>600,307</b>	<b>1,283,559</b>	<b>1,451,217</b>	<b>167,658</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 3,347	\$ 16,000	\$ 13,500	\$ (2,500)
Contracts & Services	143,487	245,836	207,593	(38,243)
<i>External Contracts &amp; Services</i>	<i>129,394</i>	<i>224,714</i>	<i>181,003</i>	<i>(43,711)</i>
<i>Internal Contracts &amp; Services</i>	<i>14,093</i>	<i>21,122</i>	<i>26,590</i>	<i>5,468</i>
Information Technology	35,905	19,674	50,782	31,108
Energy and Utilities	1,046	1,900	5,100	3,200
Other	3,600	3,600	3,600	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>187,385</b>	<b>287,010</b>	<b>280,575</b>	<b>(6,435)</b>
<b>Total</b>	<b>\$ 787,692</b>	<b>\$ 1,570,569</b>	<b>\$ 1,731,792</b>	<b>\$ 161,223</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ -	\$ -	\$ 102,682	\$ 102,682
Other Revenue	3	-	-	-
<b>Total</b>	<b>\$ 3</b>	<b>\$ -</b>	<b>\$ 102,682</b>	<b>\$ 102,682</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001101	Department Director	1.00	1.00	1.00	\$ 96,395 - 365,173	\$ 227,640
20001073	Management Intern	0.00	0.00	1.00	36,814 - 45,925	36,814
20001234	Program Coordinator	2.00	2.00	2.00	36,814 - 214,004	249,691
20001222	Program Manager	4.00	4.00	4.00	72,886 - 268,057	592,978
20001146	Student Intern	0.00	0.00	0.50	36,814 - 39,283	18,407
<b>FTE, Salaries, and Wages Subtotal</b>		<b>7.00</b>	<b>7.00</b>	<b>8.50</b>		<b>\$ 1,125,530</b>

# Race and Equity

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Flexible Benefits	\$ 36,631	\$ 67,100	\$ 90,356	\$ 23,256
Insurance	1,320	-	-	-
Long-Term Disability	2,363	3,527	4,130	603
Medicare	6,708	14,493	16,319	1,826
Other Post-Employment Benefits	18,112	39,823	37,350	(2,473)
Retiree Medical Trust	1,158	2,497	2,815	318
Retirement 401 Plan	4,576	9,995	11,252	1,257
Retirement ADC	58,529	133,023	144,406	11,383
Risk Management Administration	4,500	9,009	12,501	3,492
Unemployment Insurance	602	1,139	1,170	31
Workers' Compensation	2,440	3,529	5,388	1,859
<b>Fringe Benefits Subtotal</b>	<b>\$ 136,940</b>	<b>\$ 284,135</b>	<b>\$ 325,687</b>	<b>\$ 41,552</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,451,217</b>	

## Community Equity Fund (CEF)

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Race & Equity	\$ -	\$ 1,500,000	\$ 3,085,400	\$ 1,585,400
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 3,085,400</b>	<b>\$ 1,585,400</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer Out</b>	0.00	\$ 3,085,400	-
Transfer of fund balance from the Community Equity Fund to the General Fund.			
<b>Reduction of Community Equity Fund</b>	0.00	(1,500,000)	-
Reduction of non-personnel expenditures associated with grants for community-based organizations.			
<b>Total</b>	<b>0.00</b>	<b>\$ 1,585,400</b>	<b>-</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ -	\$ 1,500,000	\$ -	(1,500,000)
<i>External Contracts &amp; Services</i>	-	<i>1,500,000</i>	-	<i>(1,500,000)</i>
Transfers Out	-	-	3,085,400	3,085,400
<b>NON-PERSONNEL SUBTOTAL</b>	<b>-</b>	<b>1,500,000</b>	<b>3,085,400</b>	<b>1,585,400</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 3,085,400</b>	<b>\$ 1,585,400</b>

# Race and Equity

## Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Proposed		FY2024-2025 Change
Rev from Money and Prop	\$	50,800	\$	-	\$	-	\$	-
<b>Total</b>	<b>\$</b>	<b>50,800</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

# Race and Equity

## Revenue and Expense Statement (Non-General Fund)

Community Equity Fund (CEF)	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,034,600	\$ 3,085,400	\$ 3,085,400
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 3,034,600</b>	<b>\$ 3,085,400</b>	<b>\$ 3,085,400</b>
REVENUE			
Revenue from Use of Money and Property	\$ 50,800	\$ -	\$ -
<b>TOTAL REVENUE</b>	<b>\$ 50,800</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 3,085,400</b>	<b>\$ 3,085,400</b>	<b>\$ 3,085,400</b>
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ 1,500,000	\$ -
Transfers Out	-	-	3,085,400
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 3,085,400</b>
<b>TOTAL EXPENSE</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 3,085,400</b>
<b>BALANCE</b>	<b>\$ 3,085,400</b>	<b>\$ 1,585,400</b>	<b>\$ -</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 3,085,400</b>	<b>\$ 3,085,400</b>	<b>\$ 3,085,400</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# **Risk Management**



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## Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation and public liability claims to City departments. This data provides City departments the information needed to monitor liability exposures and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, public liability claims management, loss recovery, loss prevention, and oversight of the insurance program which are administered through the Workers' Compensation, Public Liability and Loss Recovery, Employee Benefits, Loss Control, Finance/Administration, and IT Support sections.

### ***The vision is:***

Proactively reduce risk exposure and champion a culture of health and safety for the well-being of employees and the public.

### ***The mission is:***

Provide optimum services to City employees and the public through the administration of claims, employee benefits, loss control, and partnering with City departments to mitigate and manage risks.

## Goals and Objectives

### ***Goal 1: Create innovative workflows and processes.***

- Implementing new technology to streamline operations
- Going paperless

### ***Goal 2: Provide high quality customer service and stewardship of City finances.***

- Training for staff

# Risk Management

- Succession planning and career development plans

**Goal 3:** *Support data-informed decision making to reduce the City's risk exposure.*

- Analyzing and sharing data to inform decisions and strategy
- Ensuring data integrity



## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• An on-line Public Liability Form has been launched which will expedite processing of claims, improve claim data accuracy, reduce errors, and faster payments for claimants.</li> <li>• Analyzed adjusters' caseloads to assess whether appropriate caseloads are assigned to adjusters based on complexity of the claim, and how their caseloads compare to the industry standard by job classifications. The analysis concluded that additional staff will be needed to reduce staff caseloads to industry standard. Risk Management has developed a plan to increase staffing levels over the next three years.</li> <li>• Ongoing efforts continued to procure a new claim management system, to allow for better tracking of demographic data and better focus City resources to address disparities in service delivery.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b>                      The Risk Management Department is implementing internal efficiencies to address disparities in workload and free up staff time to improve customer service. This will primarily be achieved through the department's first Tactical Equity Plan goal #1: Create innovative workflows and processes.</p> <p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>Yes</b>                      The budget adjustments will address disparities that align with the Risk Management Department's Tactical Equity Plan goals: 1. Create innovative workflows and processes. 2. Provide high quality customer service and stewardship of City finances. 3. Support data-informed decision making to reduce the City's risk exposure. The budget adjustments requested collectively address disparities among employee workload as well as our service delivery to City employees and external customers.</p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Public Liability Staff Caseloads <sup>1</sup>	The average caseload for Public Liability adjusters compared to industry standards.	264	N/A	132
Workers' Compensation Staff Caseloads <sup>2</sup>	The average caseload for Workers' Compensation adjusters compared to industry standards.	210	N/A	167

<sup>1</sup> Industry Standard and Baseline average caseloads per adjuster assumes weighted average for Claims Aide, Claims Representative 1 & 2, Senior Claims Representatives, and Supervising Claims Representatives.

<sup>2</sup> Industry Standard and Baseline average caseloads per adjuster assumes weighted average for Workers' Compensation Claims Aide, Workers' Compensation Claims Representative 1 & 2, Workers' Compensation Senior Claims Representatives.

# Risk Management

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	87.23	94.00	94.23	0.23
Personnel Expenditures	\$ 11,241,527	\$ 13,342,780	\$ 14,503,712	\$ 1,160,932
Non-Personnel Expenditures	2,087,488	2,012,794	2,559,368	546,574
<b>Total Department Expenditures</b>	<b>\$ 13,329,015</b>	<b>\$ 15,355,574</b>	<b>\$ 17,063,080</b>	<b>\$ 1,707,506</b>
<b>Total Department Revenue</b>	<b>\$ 13,398,494</b>	<b>\$ 14,870,720</b>	<b>\$ 17,098,385</b>	<b>\$ 2,227,665</b>

## Risk Management Administration Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Risk Management	\$ 13,329,015	\$ 15,355,574	\$ 17,063,080	\$ 1,707,506
<b>Total</b>	<b>\$ 13,329,015</b>	<b>\$ 15,355,574</b>	<b>\$ 17,063,080</b>	<b>\$ 1,707,506</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Risk Management	87.23	94.00	94.23	0.23
<b>Total</b>	<b>87.23</b>	<b>94.00</b>	<b>94.23</b>	<b>0.23</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,148,350	\$ -
<b>Retiree Health Administration</b> Addition of non-personnel expenditures for the administration of the City's Retiree Health benefits with offsetting revenue from the OPEB Fund.	0.00	600,000	600,000
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	192,342	-
<b>Workers' Compensation Temporary Staffing Support</b> Addition of 0.23 Clerical Assistant-Hourly to support the Workers' Compensation Division.	0.23	12,582	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(52,500)	-

# Risk Management

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b>	0.00	(193,268)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
<b>Revised Revenue</b>	0.00	-	1,627,665
Adjustment to reflect revised revenue projections.			
<b>Total</b>	<b>0.23 \$</b>	<b>1,707,506 \$</b>	<b>2,227,665</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 6,668,071	\$ 8,571,357	\$ 9,332,806	\$ 761,449
Fringe Benefits	4,573,455	4,771,423	5,170,906	399,483
<b>PERSONNEL SUBTOTAL</b>	<b>11,241,527</b>	<b>13,342,780</b>	<b>14,503,712</b>	<b>1,160,932</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 74,731	\$ 86,349	\$ 83,649	\$ (2,700)
Contracts & Services	962,629	840,245	1,635,287	795,042
<i>External Contracts &amp; Services</i>	789,064	599,654	1,364,110	764,456
<i>Internal Contracts &amp; Services</i>	173,565	240,591	271,177	30,586
Information Technology	1,042,120	1,067,359	821,591	(245,768)
Energy and Utilities	4,190	4,841	4,841	-
Other	3,818	14,000	14,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>2,087,488</b>	<b>2,012,794</b>	<b>2,559,368</b>	<b>546,574</b>
<b>Total</b>	<b>\$ 13,329,015</b>	<b>\$ 15,355,574</b>	<b>\$ 17,063,080</b>	<b>\$ 1,707,506</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ -	\$ 79,000	\$ 693,000	\$ 614,000
Other Revenue	13,389,647	14,791,720	16,405,385	1,613,665
Rev from Money and Prop	8,848	-	-	-
<b>Total</b>	<b>\$ 13,398,494</b>	<b>\$ 14,870,720</b>	<b>\$ 17,098,385</b>	<b>\$ 2,227,665</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	2.00	2.00	2.00	\$ 63,360 - 76,360	\$ 139,268
20000119	Associate Management Analyst	2.00	2.00	2.00	80,424 - 97,203	185,492
20000277	Claims Aide	2.00	2.00	1.00	55,036 - 66,266	65,272
20000278	Claims Clerk	12.00	11.00	12.00	46,865 - 56,412	621,735
20000281	Claims Representative 1	0.00	1.00	0.00	65,108 - 78,785	-
20000285	Claims Representative 2	7.00	10.00	0.00	78,785 - 95,259	-
90000539	Clerical Assistant 2 - Hourly	0.23	0.00	0.23	44,505 - 53,638	11,281
20001168	Deputy Director	2.00	2.00	2.00	72,886 - 268,057	370,048
20000393	Employee Benefits Administrator	1.00	1.00	1.00	90,081 - 109,176	90,081

# Risk Management

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000383	Employee Benefits Specialist 2	8.00	8.00	8.00	72,952 - 88,158	674,852
20000293	Information Systems Analyst 3	2.00	2.00	2.00	90,015 - 108,805	217,610
21000757	Liability Claims Aide	0.00	0.00	1.00	55,036 - 66,266	55,036
21000758	Liability Claims Representative 1	0.00	0.00	1.00	65,108 - 78,785	74,572
21000759	Liability Claims Representative 2	0.00	0.00	7.00	78,785 - 95,259	663,955
20000172	Payroll Specialist 1	1.00	1.00	1.00	51,693 - 62,224	51,693
20001234	Program Coordinator	10.00	10.00	10.00	36,814 - 214,004	1,505,490
20001222	Program Manager	5.00	7.00	7.00	72,886 - 268,057	1,151,754
20001122	Risk Management Director	1.00	1.00	1.00	96,395 - 365,173	241,067
20001016	Senior Claims Representative	3.00	2.00	2.00	86,650 - 104,785	207,998
20000927	Senior Clerk/Typist	1.00	1.00	1.00	52,633 - 63,469	62,517
20000015	Senior Management Analyst	1.00	2.00	1.00	88,289 - 106,773	88,289
21000188	Senior Workers' Compensation Claims Representative	4.00	4.00	4.00	95,106 - 115,031	455,766
20000357	Supervising Claims Representative	1.00	1.00	0.00	95,237 - 115,053	-
20000358	Supervising Claims Representative	2.00	3.00	0.00	95,237 - 115,053	-
21000780	Supervising Liability Claims Representative	0.00	0.00	3.00	95,237 - 115,053	345,159
21000189	Supervising Workers' Compensation Claims Representative	1.00	1.00	2.00	104,522 - 126,240	247,287
21000190	Workers' Compensation Claims Aide	4.00	5.00	5.00	55,036 - 66,266	311,206
21000186	Workers' Compensation Claims Representative 2	15.00	15.00	18.00	86,410 - 104,544	1,812,867
	Bilingual - Regular					17,472
	Budgeted Personnel					(505,025)
	Expenditure Savings					
	Overtime Budgeted					35,824
	Sick Leave - Hourly					752
	Termination Pay Annual					23,585
	Leave					
	Vacation Pay In Lieu					109,903
<b>FTE, Salaries, and Wages Subtotal</b>		<b>87.23</b>	<b>94.00</b>	<b>94.23</b>		<b>\$ 9,332,806</b>

# Risk Management

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 512,321	\$ 46,373	\$ 57,951	\$ 11,578
Flexible Benefits	1,010,283	1,111,116	1,200,919	89,803
Insurance	1,151	-	-	-
Long-Term Disability	32,496	29,718	33,576	3,858
Medicare	104,386	122,159	132,856	10,697
Other Post-Employment Benefits	429,204	506,321	356,900	(149,421)
Retiree Medical Trust	10,829	15,145	16,345	1,200
Retirement 401 Plan	40,667	57,755	63,282	5,527
Retirement ADC	2,104,548	2,535,677	2,896,695	361,018
Retirement DROP	7,893	10,203	6,697	(3,506)
Risk Management Administration	99,481	114,543	119,454	4,911
Supplemental Pension Savings Plan	151,162	155,481	172,395	16,914
Unemployment Insurance	8,296	9,601	9,524	(77)
Workers' Compensation	60,737	57,331	104,312	46,981
<b>Fringe Benefits Subtotal</b>	<b>\$ 4,573,455</b>	<b>\$ 4,771,423</b>	<b>\$ 5,170,906</b>	<b>\$ 399,483</b>
<b>Total Personnel Expenditures</b>			<b>\$ 14,503,712</b>	

# Risk Management

## Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 378,383	\$ 447,863	\$ 173,015
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 378,383</b>	<b>\$ 447,863</b>	<b>\$ 173,015</b>
REVENUE			
Charges for Services	\$ -	\$ 79,000	\$ 693,000
Other Revenue	13,389,647	14,791,720	16,405,385
Revenue from Use of Money and Property	8,848	-	-
<b>TOTAL REVENUE</b>	<b>\$ 13,398,494</b>	<b>\$ 14,870,720</b>	<b>\$ 17,098,385</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 13,776,877</b>	<b>\$ 15,318,583</b>	<b>\$ 17,271,400</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 6,668,071	\$ 8,571,357	\$ 9,332,806
Fringe Benefits	4,573,455	4,771,423	5,170,906
Supplies	74,731	86,349	83,649
Contracts & Services	962,629	840,245	1,635,287
Information Technology	1,042,120	1,067,359	821,591
Energy and Utilities	4,190	4,841	4,841
Other Expenses	3,818	14,000	14,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 13,329,015</b>	<b>\$ 15,355,574</b>	<b>\$ 17,063,080</b>
<b>TOTAL EXPENSE</b>	<b>\$ 13,329,015</b>	<b>\$ 15,355,574</b>	<b>\$ 17,063,080</b>
<b>BALANCE</b>	<b>\$ 447,863</b>	<b>\$ (36,991)</b>	<b>\$ 208,320</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 13,776,877</b>	<b>\$ 15,318,583</b>	<b>\$ 17,271,400</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

**San Diego Regional Parks Improvement Fund**



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# San Diego Regional Parks Improvement Fund



## Description

The City of San Diego's Regional Parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvement Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that 35 percent of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$3.5 million (whichever is greater), be allocated to the Regional Parks Improvement Fund to solely benefit San Diego Regional Parks.



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# San Diego Regional Parks Improvement Fund

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
<b>Total Department Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Department Revenue</b>	<b>\$ 6,814,165</b>	<b>\$ 6,929,850</b>	<b>\$ 7,381,557</b>	<b>\$ 451,707</b>

## San Diego Regional Parks Improvement Fund

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Mission Bay Park Revenue</b>	0.00	\$ -	451,707
Adjustment to reflect revised revenue projections related to increased activity at Mission Bay Park.			
<b>Total</b>	<b>0.00</b>	<b>\$ -</b>	<b>451,707</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Rev from Money and Prop	\$ 205,584	\$ -	\$ -	-
Transfers In	6,608,581	6,929,850	7,381,557	451,707
<b>Total</b>	<b>\$ 6,814,165</b>	<b>\$ 6,929,850</b>	<b>\$ 7,381,557</b>	<b>\$ 451,707</b>

# San Diego Regional Parks Improvement Fund

## Revenue and Expense Statement (Non-General Fund)

San Diego Regional Parks Improvement Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ -	\$ -	786,417
Continuing Appropriation - CIP	12,915,000	18,221,553	20,910,560
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 12,915,000</b>	<b>\$ 18,221,553</b>	<b>\$ 21,696,976</b>
<b>REVENUE</b>			
Revenue from Use of Money and Property	\$ 205,584	\$ -	-
Transfers In	6,608,581	6,929,850	7,381,557
<b>TOTAL REVENUE</b>	<b>\$ 6,814,165</b>	<b>\$ 6,929,850</b>	<b>\$ 7,381,557</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 19,729,165</b>	<b>\$ 25,151,403</b>	<b>\$ 29,078,533</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 1,499,653	\$ 6,329,850	\$ 7,200,565
<b>TOTAL CIP EXPENSE</b>	<b>\$ 1,499,653</b>	<b>\$ 6,329,850</b>	<b>\$ 7,200,565</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 7,959	\$ -	-
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 7,959</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,507,612</b>	<b>\$ 6,329,850</b>	<b>\$ 7,381,557</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 18,221,553	\$ 18,221,553	\$ 20,910,560
<b>TOTAL RESERVES</b>	<b>\$ 18,221,553</b>	<b>\$ 18,221,553</b>	<b>\$ 20,910,560</b>
<b>BALANCE</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ 786,416</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 19,729,165</b>	<b>\$ 25,151,403</b>	<b>\$ 29,078,533</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

## **Special Events and Filming**



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# Special Events and Filming



## Description

The Special Events and Filming Office provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate local jobs, hundreds of millions of dollars in economic impact, and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Office is to provide permitting, technical support, and promotional services for special events and filming in San Diego. Once a special event or film production is secured, the staff provides support services to key entities, such as the event organizer, location scout, producer, host committee, business, and residential community, as well as City departments to ensure the success of the activity.

The Office works with studios, production companies, and film industry professionals to promote the San Diego region as a competitive and film-friendly destination. In addition, partnerships with visitor industry organizations, such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center that support events of national and international stature.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Office seeks to maximize civic and economic returns to the San Diego region.

### ***The vision is:***

To be the leader of the municipal special event and filming permitting industry by putting customer service, innovation and attention at the forefront of everything we do.

### ***The mission is:***

To serve as a conduit between event applicants and the public. The mission of the team is to provide a unified customer service experience, increase public safety and reduce liability to the City of San Diego while enhancing the vitality and economic prosperity of San Diego through the support of special events and expansion of filming in the region.

# Special Events and Filming

## Goals and Objectives

**Goal 1: *Promote special events for community benefit and effective event planning***

- Educate new organizers on how to host events in San Diego
- Creation of a start-up fund for new events in communities of concern

**Goal 2: *Make it easier and more efficient to submit and process a permit application for special events and/or filming***

- Explore additional efficiencies of Eproval
- Overcome technical challenges in the application submission process
- Improve customers' experience when applying for permits with the City

**Goal 3: *Finalize City of San Diego responsibilities relating to the new Regional Filming coordination in conjunction with the County of San Diego and other cities.***

- Coordinate with the new regional filming efforts to develop ease of multi-jurisdictional permitting for productions
- Increase awareness of under-represented areas in San Diego through increasing listings in the online location gallery to filmmakers



# Special Events and Filming

## Budget Equity Impact Statement

<p><b>Equity Highlights</b></p> <p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>Finalizing contract with non-profit partner to launch start-up funding for new events or first year events in order to grow and eventually secure funding on their own with expected program application submittal launch date of 2nd quarter 2024.</li> <li>Provided up to ten shuttles for free transportation in downtown locations to December Nights</li> <li>Completed inclusion of all public park locations in communities of concerns in Reel-Scout location gallery to highlight for filmmakers.</li> </ul>
<p><b>Budget Equity Lens Summary</b></p> <p><b>Ongoing Operations</b></p> <p><i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i></p> <p><b>Yes</b></p> <p>The Office of Special Events and Filming facilitates communication with event organizers and is a one-stop shop for permitting of special events and filming authorizations in the public right-of-way which is a time intensive but necessary to assist the community. Office restructure occurred to provide the customer service levels and support needed to educate new event organizers and provide tools necessary for successful event. The current structure will allow us to provide outreach to new event organizers and assist with education efforts.</p>
<p><b>Budget Adjustment(s)</b></p> <p><i>Do the Budget Adjustments address a disparity?</i></p> <p><b>N/A</b></p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
GIS Mobile Mapping Tool <sup>1</sup>	Percentage of applicants that use the GIS mapping tool	N/A	N/A	N/A
Start Up Fund <sup>2</sup>	Percentage of awardees that had a repeat event after receiving funding	N/A	N/A	100%
Improved Permit Options <sup>3</sup>	Percentage of applications submitted that are of the new permit type	N/A	N/A	N/A
Regional Filming MOU	Percentage of eligible jurisdictions participating in development of MOU	22%	33%	100%

<sup>1</sup> GIS tool still in development.

<sup>2</sup> Events will be awarded in early Fiscal Year 2025. Events do not need to occur in Fiscal Year 2025. Goal is to increase the number of events in council districts that historically do not have many events. This KPI will measure the percentage of awardees that were able to put on an event in year 2 and year 3 after receiving funding.

<sup>3</sup> Special Events is revising the current Special Events ordinance that will propose, but is not limited to, revisions for smaller community events/activities to have an alternate permit option that is less onerous/costly and more appropriate to the type of activity.

# Special Events and Filming

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	6.00	6.35	6.75	0.40
Personnel Expenditures	\$ 927,863	\$ 1,049,414	\$ 1,110,851	\$ 61,437
Non-Personnel Expenditures	169,280	396,911	383,241	(13,670)
<b>Total Department Expenditures</b>	<b>\$ 1,097,143</b>	<b>\$ 1,446,325</b>	<b>\$ 1,494,092</b>	<b>\$ 47,767</b>
<b>Total Department Revenue</b>	<b>\$ 104,372</b>	<b>\$ 120,000</b>	<b>\$ 149,759</b>	<b>\$ 29,759</b>

## Transient Occupancy Tax Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Special Events & Filming	\$ 1,097,143	\$ 1,446,325	\$ 1,494,092	\$ 47,767
<b>Total</b>	<b>\$ 1,097,143</b>	<b>\$ 1,446,325</b>	<b>\$ 1,494,092</b>	<b>\$ 47,767</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Special Events & Filming	6.00	6.35	6.75	0.40
<b>Total</b>	<b>6.00</b>	<b>6.35</b>	<b>6.75</b>	<b>0.40</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 90,395	\$ -
<b>Employ and Empower Program Support</b> Addition of 0.75 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.75	29,759	29,759
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	26,876	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(40,546)	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.35)	(58,717)	-
<b>Total</b>	<b>0.40</b>	<b>\$ 47,767</b>	<b>\$ 29,759</b>

# Special Events and Filming

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 637,502	\$ 800,442	\$ 844,656	\$ 44,214
Fringe Benefits	290,361	248,972	266,195	17,223
<b>PERSONNEL SUBTOTAL</b>	<b>927,863</b>	<b>1,049,414</b>	<b>1,110,851</b>	<b>61,437</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 6,601	\$ 8,775	\$ 8,775	-
Contracts & Services	38,841	190,647	217,523	26,876
<i>External Contracts &amp; Services</i>	34,755	175,054	198,071	23,017
<i>Internal Contracts &amp; Services</i>	4,086	15,593	19,452	3,859
Information Technology	119,178	193,889	153,343	(40,546)
Energy and Utilities	1,060	3,600	3,600	-
Other	3,600	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>169,281</b>	<b>396,911</b>	<b>383,241</b>	<b>(13,670)</b>
<b>Total</b>	<b>\$ 1,097,143</b>	<b>\$ 1,446,325</b>	<b>\$ 1,494,092</b>	<b>\$ 47,767</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 1,097	\$ -	\$ 29,759	\$ 29,759
Fines Forfeitures and Penalties	130	-	-	-
Licenses and Permits	103,145	120,000	120,000	-
<b>Total</b>	<b>\$ 104,372</b>	<b>\$ 120,000</b>	<b>\$ 149,759</b>	<b>\$ 29,759</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	0.00	1.00	1.00	\$ 63,360 - 76,360	\$ 66,266
20000119	Associate Management Analyst	1.00	0.00	0.00	80,424 - 97,203	-
20001220	Executive Director	1.00	1.00	1.00	72,886 - 268,057	190,958
90001073	Management Intern - Hourly	0.00	0.00	0.75	36,814 - 45,925	27,611
20001234	Program Coordinator	0.00	2.00	1.00	36,814 - 214,004	130,145
20001222	Program Manager	2.00	1.00	2.00	72,886 - 268,057	314,994
90001222	Program Manager - Hourly	0.00	0.35	0.00	72,886 - 268,057	-
20000783	Public Information Clerk	1.00	0.00	0.00	46,777 - 56,281	-
20000918	Senior Planner	1.00	0.00	0.00	101,901 - 123,225	-
20000970	Supervising Management Analyst	0.00	1.00	1.00	94,669 - 114,682	114,682
<b>FTE, Salaries, and Wages Subtotal</b>		<b>6.00</b>	<b>6.35</b>	<b>6.75</b>		<b>\$ 844,656</b>

## Special Events and Filming

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 20,411	\$ 3,092	\$ 7,344	\$ 4,252
Flexible Benefits	77,777	73,400	92,625	19,225
Insurance	1,109	-	-	-
Long-Term Disability	3,235	2,826	3,100	274
Medicare	9,021	11,605	12,248	643
Other Post-Employment Benefits	30,755	34,134	24,900	(9,234)
Retiree Medical Trust	1,277	1,863	1,756	(107)
Retirement 401 Plan	4,661	7,450	7,024	(426)
Retirement ADC	124,469	99,158	90,114	(9,044)
Retirement DROP	-	-	3,498	3,498
Risk Management Administration	7,516	7,722	8,334	612
Supplemental Pension Savings Plan	4,664	2,079	7,973	5,894
Unemployment Insurance	825	912	879	(33)
Workers' Compensation	4,641	4,731	6,400	1,669
<b>Fringe Benefits Subtotal</b>	<b>\$ 290,361</b>	<b>\$ 248,972</b>	<b>\$ 266,195</b>	<b>\$ 17,223</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,110,851</b>	

# **Special Promotional Programs**



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## Special Promotional Programs



### Description

The purpose of Transient Occupancy Tax (TOT) is to advance the City's economy health by: promoting the city of San Diego as a visitor destination and place of creativity, innovation, and entrepreneurship in the national and international marketplace; supporting programs that increase hotel occupancy as well as attract and retain base-sector businesses and entrepreneurs, resulting in the generation of TOT and other revenue; development of visitor-related facilities; and supporting the city of San Diego's artistic and cultural amenities, and natural attractions.

# Special Promotional Programs

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	130,275,861	170,785,965	156,320,077	(14,465,888)
<b>Total Department Expenditures</b>	<b>\$ 130,275,861</b>	<b>\$ 170,785,965</b>	<b>\$ 156,320,077</b>	<b>\$ (14,465,888)</b>
<b>Total Department Revenue</b>	<b>\$ 146,263,304</b>	<b>\$ 155,548,915</b>	<b>\$ 156,767,175</b>	<b>\$ 1,218,260</b>

## Transient Occupancy Tax Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Arts, Culture, & Community Festivals	\$ 11,620,778	\$ 13,289,560	\$ 12,789,560	\$ (500,000)
Discretionary Funding	28,732,846	30,609,782	31,353,435	743,653
Economic Development	1,759,775	2,027,200	1,027,200	(1,000,000)
Support to Other Funds	88,162,462	124,859,423	111,149,882	(13,709,541)
<b>Total</b>	<b>\$ 130,275,861</b>	<b>\$ 170,785,965</b>	<b>\$ 156,320,077</b>	<b>\$ (14,465,888)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Safety and Maintenance of Visitor-Related Facilities</b> Adjustment to reflect revised reimbursements to the General Fund to support the safety and maintenance of visitor-related facilities.	0.00	\$ 938,935	-
<b>One-Cent TOT Discretionary</b> Adjustment to reflect an increase in the One-Cent Transient Occupancy Tax (TOT) transfer to support the General Fund.	0.00	743,653	-
<b>Reduction of Arts, Culture and Community Festivals Mayor/City Council Allocation</b> Reduction of non-personnel expenditures for the Arts, Culture and Community Festivals Mayor/City Council allocation.	0.00	(500,000)	-
<b>Reduction of Economic Development and Tourism Support</b> Reduction of non-personnel expenditures for economic development and tourism support for outside organizations.	0.00	(1,000,000)	-
<b>Operational Support to Other Funds</b> Adjustment to reflect revised allocations for operating support of the Mission Bay/Balboa Park Improvement, Convention Center, PETCO Park, Risk Management Administration, and the Major Events Revolving Fund.	0.00	(6,271,476)	-



# Special Promotional Programs

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	(8,377,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
<b>Revised Transient Occupancy Tax Revenue</b>	0.00	-	1,218,260
Adjustment to reflect revised Transient Occupancy Tax (TOT) revenue projections.			
<b>Total</b>	<b>0.00</b>	<b>\$ (14,465,888)</b>	<b>\$ 1,218,260</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 112	\$ -	\$ -	-
Contracts & Services	71,001,147	103,409,550	99,471,485	(3,938,065)
<i>External Contracts &amp; Services</i>	<i>11,974,094</i>	<i>15,231,760</i>	<i>13,731,760</i>	<i>(1,500,000)</i>
<i>Internal Contracts &amp; Services</i>	<i>59,027,054</i>	<i>88,177,790</i>	<i>85,739,725</i>	<i>(2,438,065)</i>
Transfers Out	59,274,602	67,376,415	56,848,592	(10,527,823)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>130,275,861</b>	<b>170,785,965</b>	<b>156,320,077</b>	<b>(14,465,888)</b>
<b>Total</b>	<b>\$ 130,275,861</b>	<b>\$ 170,785,965</b>	<b>\$ 156,320,077</b>	<b>\$ (14,465,888)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Transient Occupancy Tax	\$ 146,263,304	\$ 155,548,915	\$ 156,767,175	\$ 1,218,260
<b>Total</b>	<b>\$ 146,263,304</b>	<b>\$ 155,548,915</b>	<b>\$ 156,767,175</b>	<b>\$ 1,218,260</b>

# Special Promotional Programs

## Special Promotions

Organization / Program	FY2023 Actual	FY2024 Budget	FY2025 Proposed
<b>ARTS, CULTURE, AND COMMUNITY FESTIVALS</b>			
Creative Communities San Diego	\$ 1,311,405	\$ 2,040,912	\$ 2,040,912
Organizational Support	\$ 9,745,617	\$ 10,163,648	\$ 10,163,648
Impact	\$ -	\$ 500,000	\$ 500,000
<b>Other</b>			
Cultural Affairs, Arts and Culture Administration	\$ 2,108,422	\$ 4,966,091	\$ 2,874,717
Arts, Culture, and Community Festivals - Mayor/City Council Allocations	478,756	500,000	-
Arts, Culture, and Community Festivals - Public Art Fund	85,000	85,000	85,000
<b>Other Subtotal</b>	<b>\$ 2,672,178</b>	<b>\$ 5,551,091</b>	<b>\$ 2,959,717</b>
<b>TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS</b>	<b>\$ 13,729,200</b>	<b>\$ 18,255,651</b>	<b>\$ 15,664,277</b>
<b>CAPITAL IMPROVEMENTS</b>			
<b>Capital Improvements</b>			
Convention Center Complex	\$ 12,094,581	\$ 12,092,175	\$ 12,099,510
Mission Bay Park/Balboa Park Improvements	733,000	738,000	-
PETCO Park	9,291,500	9,290,125	8,288,625
Trolley Extension Reserve	1,060,875	-	-
<b>Capital Improvements Subtotal</b>	<b>\$ 23,179,956</b>	<b>\$ 22,120,300</b>	<b>\$ 20,388,135</b>
<b>TOTAL CAPITAL IMPROVEMENTS</b>	<b>\$ 23,179,956</b>	<b>\$ 22,120,300</b>	<b>\$ 20,388,135</b>
<b>ECONOMIC DEVELOPMENT PROGRAMS</b>			
<b>Economic Development and Tourism Support</b>			
Economic Development and Tourism Support	\$ 437,450	\$ 1,000,000	\$ -
<b>Economic Development and Tourism Support Subtotal</b>	<b>\$ 437,450</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>
<b>Other</b>			
Business Expansion, Attraction, and Retention (BEAR)	\$ 1,182,442	\$ 847,200	\$ 847,200
Economic Development Program Administration	139,883	180,000	180,000
<b>Other Subtotal</b>	<b>\$ 1,322,325</b>	<b>\$ 1,027,200</b>	<b>\$ 1,027,200</b>
<b>TOTAL ECONOMIC DEVELOPMENT PROGRAMS</b>	<b>\$ 1,759,775</b>	<b>\$ 2,027,200</b>	<b>\$ 1,027,200</b>
<b>SAFETY AND MAINTENANCE OF VISITOR RELATED FACILITIES</b>			
<b>Safety and Maintenance of Visitor-Related Facilities</b>			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 28,732,846	\$ 30,609,783	\$ 31,353,435
Mission Bay Park/Balboa Park Improvements	677,592	709,826	862,937
Convention Center	3,539,451	8,984,045	4,066,084
PETCO Park	2,694,815	4,638,463	-
Risk Management	-	79,000	93,000
Major Events Revolving Fund	-	150,000	-
Special Events and Filming	1,097,143	1,426,338	1,500,682
<b>Safety and Maintenance of Visitor-Related Facilities Subtotal</b>	<b>\$ 36,741,847</b>	<b>\$ 46,597,455</b>	<b>\$ 37,876,138</b>
<b>TOTAL Special Promotional Programs</b>	<b>\$ 75,410,778</b>	<b>\$ 89,000,606</b>	<b>\$ 74,955,751</b>
<b>SUMMARY</b>			
ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 13,729,200	\$ 18,255,651	\$ 15,664,277
CAPITAL IMPROVEMENTS	23,179,956	22,120,300	20,388,135
ECONOMIC DEVELOPMENT PROGRAMS	1,759,775	2,027,200	1,027,200
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	36,741,847	46,597,455	37,876,138
<b>TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET</b>	<b>\$ 75,410,778</b>	<b>\$ 89,000,606</b>	<b>\$ 74,955,751</b>

# Special Promotional Programs

## Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 16,343,130	\$ 29,457,397	\$ 4,474,075
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 16,343,130</b>	<b>\$ 29,457,397</b>	<b>\$ 4,474,075</b>
<b>REVENUE</b>			
Charges for Services	\$ 1,097	\$ -	\$ 29,759
Fines Forfeitures and Penalties	130	-	-
Licenses and Permits	103,145	120,000	120,000
Other Revenue	228,019	-	-
Transient Occupancy Taxes	146,263,304	155,548,915	156,767,175
<b>TOTAL REVENUE</b>	<b>\$ 146,595,694</b>	<b>\$ 155,668,915</b>	<b>\$ 156,916,934</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 162,938,824</b>	<b>\$ 185,126,312</b>	<b>\$ 161,391,009</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 1,363,698	\$ 1,620,141	\$ 1,895,006
Fringe Benefits	537,480	498,438	520,882
Supplies	21,006	25,085	18,215
Contracts & Services	71,899,285	107,294,492	100,996,391
Information Technology	370,866	393,680	397,915
Energy and Utilities	5,378	8,700	8,700
Other Expenses	9,112	2,500	5,000
Transfers Out	59,274,602	67,376,415	56,848,592
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 133,481,427</b>	<b>\$ 177,219,451</b>	<b>\$ 160,690,701</b>
<b>TOTAL EXPENSE</b>	<b>\$ 133,481,427</b>	<b>\$ 177,219,451</b>	<b>\$ 160,690,701</b>
<b>BALANCE</b>	<b>\$ 29,457,397</b>	<b>\$ 7,906,861</b>	<b>\$ 700,308</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 162,938,824</b>	<b>\$ 185,126,312</b>	<b>\$ 161,391,009</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

\*\*\* In addition to the data from the Special Promotional Programs, the Transient Occupancy Tax Fund statement reflects data budgeted in Citywide and the Cultural Affairs and Special Events & Filming Departments.



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# **Storm Drain Fund**



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## Storm Drain Fund



### Description

The Stormwater Department designs, operates, and maintains the City's storm drain system. The City collects a fee via the water service billing process to partially fund the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.

# Storm Drain Fund

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	5,250,004	5,700,000	5,686,212	(13,788)
<b>Total Department Expenditures</b>	<b>\$ 5,250,004</b>	<b>\$ 5,700,000</b>	<b>\$ 5,686,212</b>	<b>\$ (13,788)</b>
<b>Total Department Revenue</b>	<b>\$ 5,367,903</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>	<b>\$ -</b>

## Storm Drain Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Storm Drain Fund	\$ 5,250,004	\$ 5,700,000	\$ 5,686,212	(13,788)
<b>Total</b>	<b>\$ 5,250,004</b>	<b>\$ 5,700,000</b>	<b>\$ 5,686,212</b>	<b>\$ (13,788)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b>	0.00	\$ (13,788)	\$ -
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
<b>Total</b>	<b>0.00</b>	<b>\$ (13,788)</b>	<b>\$ -</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 105,146	\$ -	\$ -	-
Contracts & Services	4,272,221	5,624,045	5,624,045	-
<i>External Contracts &amp; Services</i>	3,895,747	4,715,112	4,715,112	-
<i>Internal Contracts &amp; Services</i>	376,473	908,933	908,933	-
Information Technology	108,069	75,955	62,167	(13,788)
Energy and Utilities	749,464	-	-	-
Capital Expenditures	15,104	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>5,250,004</b>	<b>5,700,000</b>	<b>5,686,212</b>	<b>(13,788)</b>
<b>Total</b>	<b>\$ 5,250,004</b>	<b>\$ 5,700,000</b>	<b>\$ 5,686,212</b>	<b>\$ (13,788)</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 5,367,903	\$ 5,700,000	\$ 5,700,000	-
<b>Total</b>	<b>\$ 5,367,903</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>	<b>\$ -</b>



# Storm Drain Fund

## Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 702,420	\$ 820,320	\$ 820,320
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 702,420</b>	<b>\$ 820,320</b>	<b>\$ 820,320</b>
REVENUE			
Charges for Services	\$ 5,367,903	\$ 5,700,000	\$ 5,700,000
<b>TOTAL REVENUE</b>	<b>\$ 5,367,903</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 6,070,323</b>	<b>\$ 6,520,320</b>	<b>\$ 6,520,320</b>
OPERATING EXPENSE			
Supplies	\$ 105,146	\$ -	\$ -
Contracts & Services	4,272,221	5,624,045	5,624,045
Information Technology	108,069	75,955	62,167
Energy and Utilities	749,464	-	-
Capital Expenditures	15,104	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 5,250,004</b>	<b>\$ 5,700,000</b>	<b>\$ 5,686,212</b>
<b>TOTAL EXPENSE</b>	<b>\$ 5,250,004</b>	<b>\$ 5,700,000</b>	<b>\$ 5,686,212</b>
<b>BALANCE</b>	<b>\$ 820,320</b>	<b>\$ 820,320</b>	<b>\$ 834,108</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 6,070,323</b>	<b>\$ 6,520,320</b>	<b>\$ 6,520,320</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



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# **Stormwater**



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## Description

The Stormwater Department works in all weather conditions to build, maintain and modernize efficient stormwater infrastructure that lays the foundation for safe, sustainable and thriving San Diego communities. The Stormwater Department achieves this by safeguarding water quality, reducing pollution and the risk of flooding, pursuing the use of stormwater to enhance water supplies, and protecting and restoring natural habitats and recreation areas. Clean stormwater ensures clean water and clean beaches for all San Diegans.

### ***The vision is:***

Create vibrant, sustainable communities by reducing flood risk and protecting water quality.

### ***The mission is:***

Proactively build and maintain efficient stormwater infrastructure for safe, sustainable, and thriving San Diego communities.

## Goals and Objectives

### ***Goal 1: Clean Water: Provide safe, clean water and meet the requirements of the Clean Water Act***

- Meet current and future MS4 Permit requirements

### ***Goal 2: Flood-Safe Communities: Ensure stormwater is safely conveyed away from streets and property to safeguard our communities from floods and minimize community and economic impacts.***

- Inspect, maintain and repair all existing asset infrastructure

### ***Goal 3: Clean and Green Streets: Increase neighborhood livability, sustainable development, adding green spaces, and smart stormwater management along City streets and rights-of-way.***

- Optimize debris removal programs (street sweeping & catch basin cleaning)

### ***Goal 4: Habitat and Community Enhancement: Restore habitat, revitalize streams, and integrate community features in stormwater management along water bodies.***

# Stormwater

- Establish mitigation projects to meet maintenance needs

**Goal 5: *Stormwater Capture and Use: Increase stormwater capture to improve water quality, flood management and value as a resource to boost local water supply.***

- Implement structural and non-structural stormwater harvesting projects

**Goal 6: *Education, Outreach, and Engagement: Educate, outreach to, and engage local businesses, industry, and residents to increase awareness of the value of stormwater, stormwater in general, and create behavior change essential to pollution prevention.***

- Increase public awareness of stormwater issues and inspire behavioral changes to protect and improve water quality

**Budget Equity Impact Statement**

<p><b>Equity Highlights</b></p>
<p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> <li>• Secured Flood Insurance Discounts for ~3,000 property owners. Entered the National Flood Insurance Program's Community Rating System at Level 7</li> <li>• Revamped Approach to Parking Enforcement - Promotion of sign maintenance, tree trimming, and public education to increase public awareness of the street sweeping program and reduce need for parking citations.</li> <li>• Enhanced Process to Prioritize Channel Maintenance and Pollution Abatement Efforts - Equity now built in explicitly as a scoring factor in allocating resources</li> </ul>
<p><b>Budget Equity Lens Summary</b></p>
<p><b>Ongoing Operations</b>  <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i>  <b>Yes</b>          With Stormwater’s ongoing operations budget, the department will continue to: Collaborate with Human Resources to source and provide staff trainings that sustain and enhance employee industry knowledge, skills and growth; Collaborate with Department of Race &amp; Equity on community engagement and education; Collaborate with the Office of Immigrant Affairs on language access; Use an equity lens to optimize: Street Sweeping, Catch Basin Cleaning, and Stormwater Channel Maintenance with our limited resources. Additionally, the department is initiating development of new scoring criteria to prioritize water quality pollution investigations impacting communities of concern.</p>
<p><b>Budget Adjustment(s)</b>  <i>Do the Budget Adjustments address a disparity?</i>  <b>Yes</b>          2% reduction of \$1,237,070 will impact: Training and professional development opportunities for staff; Consultant contracts – stop work on a master drainage plan for the San Diego River Watershed as an example; Efforts to track down and abate sources of pollution detected in storm drains Citywide. Requested budget increases would support: State Mandated Time Schedule Order - monitoring of bacteria levels in communities that drain to the San Diego River and Chollas/Tecolote. The City's ability to deploy monitoring resources in other neighborhoods will be limited; Establishment of more than 9 acres of new wetlands in communities along the Otay River and Los Peñasquitos Canyon Preserve providing benefits such as improved water quality, flood storage capacity, and enhanced wildlife habitat.</p>

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Channel capacity	Percentage of channels that can carry stormwater flows as originally designed	34%	90%	100%
Drain inlet inspections	Percentage of storm drain inlets inspected	55%	91%	100%
Levees	Percentage of identified levee deficiencies addressed	12.6%	13.0%	100.0%
Drain pipes useful life	Percentage of total storm drain miles past their useful life	6.89%	7.00%	0.00%
Pump station uptime	Percentage of days during wet season (Oct - Apr) when stormwater pump stations are at 100% functionality	70%	95%	100%
Street sweeping	Amount of debris collected (tons) per mile of street sweeping	0.05	0.13	0.05
Illicit Discharge Detection and Elimination (IDDE)	Percentage of IDDE cases, which are illegal discharges of substances to the City's stormwater system, investigated and abated within 30 days.	85.33%	85.00%	100.00%
Commercial and industrial business inspections	Percentage of stormwater inspections for commercial and industrial facilities conducted once every five years	52.70%	68.00%	100.00%
Think Blue - Education and outreach	Number of advertisement or media story impressions (millions)	53.0	N/A	45.0
Think Blue - Community cleanups	Amount of trash and debris removed (pounds) during watershed cleanups	35,000	35,000	35,000
Corrugated Metal Pipe (CMP) drainage infrastructure	Miles of CMP drainage infrastructure replaced and/or rehabilitated annually	1.2	1.0	5.0



## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	295.00	305.00	305.00	0.00
Personnel Expenditures	\$ 32,453,615	\$ 34,850,358	\$ 39,797,672	\$ 4,947,314
Non-Personnel Expenditures	38,407,842	27,003,144	23,674,931	(3,328,213)
<b>Total Department Expenditures</b>	<b>\$ 70,861,457</b>	<b>\$ 61,853,502</b>	<b>\$ 63,472,603</b>	<b>\$ 1,619,101</b>
<b>Total Department Revenue</b>	<b>\$ 11,801,207</b>	<b>\$ 12,649,052</b>	<b>\$ 13,773,762</b>	<b>\$ 1,124,710</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Capital Improvements Program	\$ -	\$ 9,780,444	\$ 11,401,002	\$ 1,620,558
Operations	42,507,154	35,225,034	32,221,694	(3,003,340)
Planning	26,220,943	15,268,458	17,421,684	2,153,226
Stormwater	2,133,361	1,579,566	2,428,223	848,657
<b>Total</b>	<b>\$ 70,861,457</b>	<b>\$ 61,853,502</b>	<b>\$ 63,472,603</b>	<b>\$ 1,619,101</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Capital Improvements Program	0.00	61.00	66.00	5.00
Operations	215.00	173.00	166.00	(7.00)
Planning	75.00	69.00	65.00	(4.00)
Stormwater	5.00	2.00	8.00	6.00
<b>Total</b>	<b>295.00</b>	<b>305.00</b>	<b>305.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 5,140,142	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,138,226	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	824,693	-

# Stormwater

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Bacteria TMDL Time Schedule Order</b> Addition of non-personnel expenditures to support additional water quality monitoring, pollution tracking/abatement, and regulatory reporting as mandated in the Bacteria Total Maximum Daily Load (TMDL) Time Schedule Order (TSO) issued by the Regional Water Quality Control Board.	0.00	750,000	-
<b>Employ and Empower Program Support</b> Addition of 6.00 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	6.00	280,320	280,320
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(4,500)	344,390
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(6.00)	(234,636)	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(238,512)	-
<b>Contract Reductions</b> Reduction of non-personnel expenditures for as-needed engineering and public education consultants.	0.00	(1,237,070)	-
<b>Stormwater Materials and Contracts</b> Reduction of one-time non-personnel expenditures associated with channels, pump stations, storm drains, watershed planning, capital support, and levee maintenance to be supported in the Infrastructure Fund.	0.00	(4,799,562)	-
<b>CIP and Work Order Reimbursements</b> Adjustment to reflect revised revenue for reimbursements from work orders and capital improvement projects.	0.00	-	1,250,000
<b>Community Parking District Transfer</b> Adjustment to reflect revised revenue for Community Parking Districts related to street sweeping and inlet cleanings from the Parking Meter Operations Fund.	0.00	-	500,000
<b>Parking Citation Revenue Reduction</b> Adjustment to reflect revised parking citation revenue projections.	0.00	-	(1,250,000)
<b>Total</b>	<b>0.00</b>	<b>\$ 1,619,101</b>	<b>\$ 1,124,710</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 20,218,323	\$ 22,396,526	\$ 26,338,204	\$ 3,941,678
Fringe Benefits	12,235,292	12,453,832	13,459,468	1,005,636
<b>PERSONNEL SUBTOTAL</b>	<b>32,453,615</b>	<b>34,850,358</b>	<b>39,797,672</b>	<b>4,947,314</b>

# Stormwater

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,920,211	\$ 1,558,392	\$ 919,540	\$ (638,852)
Contracts & Services	33,372,403	21,930,478	17,896,906	(4,033,572)
<i>External Contracts &amp; Services</i>	24,116,292	14,549,320	8,598,071	(5,951,249)
<i>Internal Contracts &amp; Services</i>	9,256,112	7,381,158	9,298,835	1,917,677
Information Technology	1,837,404	1,314,921	2,367,954	1,053,033
Energy and Utilities	828,310	1,591,610	2,024,775	433,165
Other	8,070	5,026	8,526	3,500
Capital Expenditures	38,727	200,000	85,554	(114,446)
Debt	402,716	402,717	371,676	(31,041)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>38,407,842</b>	<b>27,003,144</b>	<b>23,674,931</b>	<b>(3,328,213)</b>
<b>Total</b>	<b>\$ 70,861,457</b>	<b>\$ 61,853,502</b>	<b>\$ 63,472,603</b>	<b>\$ 1,619,101</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 6,200,245	\$ 5,051,752	\$ 7,426,462	\$ 2,374,710
Fines Forfeitures and Penalties	5,327,038	6,932,639	5,682,639	(1,250,000)
Other Revenue	12,230	-	-	-
Rev from Other Agencies	261,694	599,661	599,661	-
Transfers In	-	65,000	65,000	-
<b>Total</b>	<b>\$ 11,801,207</b>	<b>\$ 12,649,052</b>	<b>\$ 13,773,762</b>	<b>\$ 1,124,710</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	3.00	2.00	2.00	\$ 46,777 - 56,281	\$ 99,245
20000012	Administrative Aide 1	1.00	1.00	1.00	55,036 - 66,266	55,036
20000024	Administrative Aide 2	2.00	2.00	2.00	63,360 - 76,360	128,779
20001202	Assistant Deputy Director	2.00	1.00	1.00	72,886 - 268,057	211,926
20000070	Assistant Engineer-Civil	10.00	9.00	9.00	94,516 - 113,852	866,703
20000143	Associate Engineer-Civil	18.00	18.00	18.00	108,826 - 131,374	2,262,318
20000119	Associate Management Analyst	3.00	3.00	3.00	80,424 - 97,203	231,455
20000162	Associate Planner	12.00	12.00	12.00	88,486 - 106,904	1,046,785
21000328	Associate Procurement Contracting Officer	1.00	1.00	0.00	98,820 - 119,423	-
20000648	Biologist 3	0.00	1.00	1.00	96,220 - 116,495	106,052
20000236	Cement Finisher	5.00	5.00	5.00	68,779 - 82,437	401,225
20000539	Clerical Assistant 2	0.00	1.00	2.00	44,505 - 53,638	96,266
20000306	Code Compliance Officer	7.00	5.00	5.00	58,436 - 70,391	332,541
20000307	Code Compliance Supervisor	1.00	1.00	1.00	67,324 - 80,601	77,377
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	259,449
20001168	Deputy Director	2.00	3.00	3.00	72,886 - 268,057	670,094
20000105	Development Project Manager 3	1.00	1.00	1.00	123,574 - 149,399	143,423
20000426	Equipment Operator 1	9.00	9.00	9.00	52,917 - 63,382	530,487
20000429	Equipment Operator 1	1.00	1.00	1.00	52,917 - 63,382	63,382

# Stormwater

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000430	Equipment Operator 2	6.00	6.00	6.00	62,115 - 74,284	406,199
20000436	Equipment Operator 3	4.00	4.00	4.00	64,824 - 77,583	302,186
20000418	Equipment Technician 1	7.00	5.00	2.00	50,557 - 60,585	101,114
20000423	Equipment Technician 2	6.00	4.00	1.00	55,473 - 66,135	66,135
20000924	Executive Assistant	0.00	1.00	1.00	63,557 - 76,906	72,644
20000461	Field Representative	2.00	2.00	2.00	49,278 - 59,354	116,334
21000432	Geographic Info Systems Analyst 2	2.00	1.00	1.00	81,997 - 99,082	96,346
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
21000434	Geographic Info Systems Analyst 4	0.00	1.00	1.00	101,223 - 122,656	119,725
20000501	Heavy Truck Driver 2	15.00	15.00	15.00	52,764 - 63,622	926,231
20000290	Information Systems Analyst 2	1.00	0.00	0.00	81,997 - 99,082	-
20000293	Information Systems Analyst 3	1.00	2.00	2.00	90,015 - 108,805	217,610
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	122,656
90001073	Management Intern - Hourly	0.00	6.00	6.00	36,814 - 45,925	260,088
20000658	Motor Sweeper Operator	20.00	20.00	20.00	60,804 - 72,864	1,389,970
20000646	Motor Sweeper Supervisor	2.00	2.00	2.00	66,026 - 79,069	154,185
20000672	Parking Enforcement Officer 1	14.00	13.00	13.00	53,070 - 63,775	782,142
20000663	Parking Enforcement Officer 2	1.00	2.00	2.00	58,226 - 70,111	137,418
20000670	Parking Enforcement Supervisor	2.00	1.00	1.00	67,358 - 80,904	80,904
20000680	Payroll Specialist 2	2.00	2.00	2.00	54,075 - 65,305	101,664
21000725	Plant Maintenance Coordinator	1.00	1.00	2.00	91,348 - 110,465	204,564
20000701	Plant Process Control Electrician	4.00	4.00	4.00	85,280 - 102,385	405,956
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	93,609 - 113,199	93,609
20000705	Plant Process Control Supervisor	2.00	1.00	0.00	93,609 - 113,199	-
20000687	Plant Technician 1	0.00	2.00	5.00	57,137 - 68,332	321,416
20000688	Plant Technician 2	0.00	2.00	4.00	62,622 - 74,757	267,902
20000689	Plant Technician 3	0.00	0.00	1.00	68,690 - 82,213	72,008
20000743	Principal Engineering Aide	1.00	1.00	1.00	81,669 - 98,842	97,621
20001222	Program Manager	4.00	4.00	4.00	72,886 - 268,057	698,037
20000761	Project Officer 1	1.00	1.00	1.00	99,676 - 120,342	120,342
20000763	Project Officer 2	1.00	1.00	1.00	114,879 - 138,857	138,857
20000783	Public Information Clerk	2.00	1.00	1.00	46,777 - 56,281	56,281
20001050	Public Works Superintendent	4.00	5.00	5.00	106,751 - 128,894	634,757
20001032	Public Works Supervisor	9.00	9.00	9.00	79,146 - 95,825	851,995
20001042	Safety and Training Manager	1.00	1.00	1.00	92,310 - 111,878	111,878
20000847	Safety Officer	0.00	1.00	1.00	80,086 - 96,743	80,086

# Stormwater

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000869	Senior Account Clerk	0.00	1.00	1.00	53,528 - 64,584	61,534
20000885	Senior Civil Engineer	6.00	9.00	9.00	125,388 - 151,584	1,266,153
20000015	Senior Management Analyst	2.00	2.00	2.00	88,289 - 106,773	189,211
20000918	Senior Planner	8.00	8.00	9.00	101,901 - 123,225	1,014,193
21000400	Storm Water Compliance Manager	4.00	4.00	4.00	110,247 - 133,755	526,525
21000626	Storm Water Environmental Specialist 2	5.00	5.00	6.00	89,753 - 109,154	600,797
21000182	Storm Water Environmental Specialist 3	2.00	2.00	3.00	103,561 - 125,366	360,451
21000375	Storm Water Inspector II	9.00	11.00	9.00	82,761 - 100,349	860,937
21000402	Storm Water Inspector III	3.00	3.00	3.00	91,173 - 110,509	319,199
20000964	Student Engineer	1.00	1.00	0.00	36,814 - 43,194	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
21000401	Supervising Storm Water Inspector	2.00	2.00	2.00	100,262 - 121,586	221,848
20001044	Utility Supervisor	4.00	4.00	4.00	63,137 - 75,541	293,057
20001051	Utility Worker 1	22.00	22.00	22.00	43,905 - 52,211	1,039,803
20001053	Utility Worker 2	28.00	28.00	28.00	47,935 - 57,070	1,533,115
20001058	Welder	1.00	1.00	1.00	63,841 - 76,557	76,557
	Bilingual - Regular					2,912
	Budgeted Personnel					(2,035,477)
	Expenditure Savings					
	Confined Space Pay					9,991
	Electrician Cert Pay					15,357
	Infrastructure In-Training Pay					68,693
	Infrastructure Registration Pay					308,167
	Night Shift Pay					69,235
	Overtime Budgeted					1,415,150
	Reg Pay For Engineers					326,524
	Sick Leave - Hourly					1,582
	Termination Pay Annual Leave					130,618
	Vacation Pay In Lieu					247,182
<b>FTE, Salaries, and Wages Subtotal</b>		<b>295.00</b>	<b>305.00</b>	<b>305.00</b>		<b>\$ 26,338,204</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 1,016,876	\$ 51,437	\$ 51,427	\$ (10)
Flexible Benefits	2,884,881	3,132,963	3,415,045	282,082
Long-Term Disability	82,793	72,404	88,005	15,601
Medicare	309,615	303,238	384,076	80,838
Other Post-Employment Benefits	1,365,161	1,445,006	1,128,800	(316,206)
Retiree Medical Trust	33,783	37,001	45,534	8,533
Retirement 401 Plan	126,369	137,095	177,072	39,977

# Stormwater

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Retirement ADC	4,725,547	5,672,092	6,550,534	878,442
Retirement DROP	35,286	45,076	40,306	(4,770)
Risk Management Administration	328,691	326,898	377,808	50,910
Supplemental Pension Savings Plan	475,674	452,270	430,655	(21,615)
Unemployment Insurance	21,253	23,368	24,938	1,570
Workers' Compensation	829,362	754,984	745,268	(9,716)
<b>Fringe Benefits Subtotal</b>	<b>\$ 12,235,292</b>	<b>\$ 12,453,832</b>	<b>\$ 13,459,468</b>	<b>\$ 1,005,636</b>
<b>Total Personnel Expenditures</b>			<b>\$ 39,797,672</b>	

**Strategic Capital Projects Department**



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# Strategic Capital Projects Department



## Description

The Strategic Capital Department will merge its functions into the Engineering and Capital Projects Department (E&CP). As a result of the Departmental merger, E&CP will take on the added responsibility for the delivery of the City's largest and most complex capital projects, such as Pure Water phases I and II, as well as dams and reservoir projects. This restructure is projected to be completed in Fiscal Year 2025.

# Strategic Capital Projects Department

## Department Summary<sup>1</sup>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	0.00	35.00	0.00	(35.00)
Personnel Expenditures	\$ -	\$ 5,898,788	\$ -	(5,898,788)
Non-Personnel Expenditures	-	112,769	-	(112,769)
<b>Total Department Expenditures</b>	<b>\$ -</b>	<b>\$ 6,011,557</b>	<b>\$ -</b>	<b>(6,011,557)</b>
<b>Total Department Revenue</b>	<b>\$ -</b>	<b>\$ 5,814,266</b>	<b>\$ -</b>	<b>(5,814,266)</b>

<sup>1</sup>In Fiscal Year 2024 the Strategic & Capital Projects Department was created by transferring a portion of Engineering & Capital Projects Department staff. The Fiscal Year 2025 budget merges both departments back together.

## Engineering & Capital Projects Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Infrastructure Project Delivery	\$ -	\$ 3,924,673	\$ -	(3,924,673)
Program Development & Financial Services	-	970,869	-	(970,869)
Strategic Capital Projects Department	-	1,116,015	-	(1,116,015)
<b>Total</b>	<b>\$ -</b>	<b>\$ 6,011,557</b>	<b>\$ -</b>	<b>(6,011,557)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,686,239	\$ -
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(1,056)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(53,333)	-
<b>Strategic Capital Projects Department Restructure</b> Transfer of 35.00 FTE positions, non-personnel expenditures, and associated revenue from the Strategic Capital Projects Departments to the Engineering & Capital Projects Department.	(35.00)	(7,643,407)	(5,814,266)
<b>Total</b>	<b>(35.00)</b>	<b>\$ (6,011,557)</b>	<b>\$ (5,814,266)</b>

# Strategic Capital Projects Department

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ -	\$ 3,990,072	\$ -	(3,990,072)
Fringe Benefits	-	1,908,716	-	(1,908,716)
<b>PERSONNEL SUBTOTAL</b>	-	5,898,788	-	(5,898,788)
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 6,245	\$ -	(6,245)
Contracts & Services	-	13,780	-	(13,780)
<i>External Contracts &amp; Services</i>	-	5,845	-	(5,845)
<i>Internal Contracts &amp; Services</i>	-	7,935	-	(7,935)
Information Technology	-	90,509	-	(90,509)
Energy and Utilities	-	2,235	-	(2,235)
<b>NON-PERSONNEL SUBTOTAL</b>	-	112,769	-	(112,769)
<b>Total</b>	<b>\$ -</b>	<b>\$ 6,011,557</b>	<b>\$ -</b>	<b>(6,011,557)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ -	\$ 5,814,266	\$ -	(5,814,266)
<b>Total</b>	<b>\$ -</b>	<b>\$ 5,814,266</b>	<b>\$ -</b>	<b>(5,814,266)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000012	Administrative Aide 1	0.00	2.00	0.00	\$ 55,036 - 66,266	\$ -
20000024	Administrative Aide 2	0.00	1.00	0.00	63,360 - 76,360	-
20001140	Assistant Department Director	0.00	1.00	0.00	96,395 - 365,173	-
20001202	Assistant Deputy Director	0.00	1.00	0.00	72,886 - 268,057	-
20000070	Assistant Engineer-Civil	0.00	12.00	0.00	94,516 - 113,852	-
20000143	Associate Engineer-Civil	0.00	9.00	0.00	108,826 - 131,374	-
20001101	Department Director	0.00	1.00	0.00	96,395 - 365,173	-
20001168	Deputy Director	0.00	1.00	0.00	72,886 - 268,057	-
20000293	Information Systems Analyst 3	0.00	1.00	0.00	90,015 - 108,805	-
20001222	Program Manager	0.00	1.00	0.00	72,886 - 268,057	-
20000760	Project Assistant	0.00	1.00	0.00	86,534 - 104,266	-
20000885	Senior Civil Engineer	0.00	4.00	0.00	125,388 - 151,584	-
<b>FTE, Salaries, and Wages Subtotal</b>		<b>0.00</b>	<b>35.00</b>	<b>0.00</b>		<b>\$ -</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ -	\$ 13,409	\$ -	(13,409)
Flexible Benefits	-	394,918	-	(394,918)
Long-Term Disability	-	12,435	-	(12,435)
Medicare	-	56,450	-	(56,450)
Other Post-Employment Benefits	-	176,359	-	(176,359)
Retiree Medical Trust	-	5,732	-	(5,732)

# Strategic Capital Projects Department

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Retirement 401 Plan	-	20,035	-	(20,035)
Retirement ADC	-	1,020,575	-	(1,020,575)
Retirement DROP	-	22,162	-	(22,162)
Risk Management Administration	-	39,897	-	(39,897)
Supplemental Pension Savings Plan	-	119,098	-	(119,098)
Unemployment Insurance	-	4,144	-	(4,144)
Workers' Compensation	-	23,502	-	(23,502)
<b>Fringe Benefits Subtotal</b>	<b>\$ -</b>	<b>\$ 1,908,716</b>	<b>\$ -</b>	<b>\$(1,908,716)</b>
<b>Total Personnel Expenditures</b>			<b>\$ -</b>	

# **Sustainability and Mobility**



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# Sustainability and Mobility



## Description

The Sustainability and Mobility Department leads the implementation of the City's Climate Action Plan to reach net zero by 2035. Focused on interdepartmental coordination, regional alignment, and forward-looking initiatives, the Department was created in 2021 to address citywide sectors that have the greatest greenhouse gas emissions - transportation, buildings, and energy. The Department is dedicated to a culture of innovation and collaboration to develop new pathways for the City to achieve its climate and equity goals in partnership with key stakeholders and the broader San Diego community. The Department is organized into three divisions - Climate Policy, Energy, and Mobility - with overlapping and complimentary Work Plans.

The Climate Policy Division oversees the implementation of the Climate Action Plan and maintains the Climate Equity Index, as well as managing the Climate Equity Fund. To further the Strategic Plan goals of improving transparency, this Division has developed and maintains a public-facing climate data dashboard to track the progress of the CAP implementation, identify near-term programmed funding, and highlights opportunities for public-private partnerships. The Division also prepares reports on the City's sustainability practices for external submittal, including Carbon Disclosure Project and LEED for Cities. The Climate Policy Division often serves as a liaison for various external and internal partners for the purpose of community engagement on issues surrounding climate change and the City's Climate Action Plan implementation. This Division is responsible for developing the roadmap for decarbonization of the built environment outside of the municipal building sector in alignment with CAP strategies and continues to facilitate innovative efforts across multiple City departments to further equitable and sustainable policy, programs and operations.

The Energy Division leads the efforts for decarbonization and electrification of municipal buildings, such as libraries, recreation centers and pools, city offices, and police and fire stations. Through the development of plans, policies, and programs, this Division works with city departments and private sector partners to reach the goal of zero emissions municipal facilities and the rapid expansion of EV charging infrastructure across all communities. The division also manages all city energy accounts with San Diego Community Power and San Diego Gas & Electric (SDG&E), which includes overseeing energy budgets and monitoring, billing and payments, tracking citywide energy usage, and analyzing

# Sustainability and Mobility

rates and opportunities for future reductions. The Energy Division is also responsible for the administrative oversight of the SDG&E franchise as well as the assessment of public power feasibility.

The Mobility Division performs transportation planning, oversees curb space and parking districts, manages new mobility programs, and leads the City's Americans with Disabilities Act (ADA) compliance and accessibility services. This Division, in coordination with City Planning, develops long-range community plans for mobility infrastructure and related programs. The Mobility Division also develops and manages the City's new mobility programs which provide a variety of short-duration travel options to complement transit and other modes, including shared mobility devices and neighborhood electric vehicle shuttles. Through coordination with community parking districts, the Mobility Division develops and implements neighborhood-specific strategies to improve mobility options, review parking policies, and collaborate with the City Treasurer's parking meter operations. The ADA Compliance and Accessibility section of the Division ensures that City facilities, activities, benefits, programs, and services operated or funded by the City are fully accessible to, and useable by, people with disabilities in accordance with the Americans with Disabilities Act, as well as other federal, state, and local access codes and disability rights laws.

## ***The vision is:***

A sustainable city with opportunity and access for people in every community.

## ***The mission is:***

Leading San Diego to address climate change through equitable, accessible, and innovative solutions to improve quality of life today and for future generations.

## Goals and Objectives

### ***Goal 1: Engage City Departments, residents, and businesses to implement solutions to reach Sustainability, Mobility, and Accessibility goals***

- Showcase the city as a leader regionally, nationally, and internationally
- Provide reporting, analytics, and support to City departments to identify opportunities for increased energy efficiency and decarbonization.
- Engage with local CBOs, non-profits, and other organizations to proactively engage on the implementation of the CAP
- Increase training to consultants and staff throughout the City on accessibility and mobility solutions to ensure City programs, services, infrastructure, and activities are accessible to all

### ***Goal 2: Demonstrate positive impacts, both quantitative and qualitative, from sustainability and mobility policy and projects in historically underserved communities***

- Implement Sustainability and Mobility through an equity lens to respond to structural challenges by prioritizing actions in structurally disadvantaged communities
- Develop a Mobility Master Plan and mobility programs that prioritize equitable and accessible transportation options
- Expand mobility options to facilitate diverse, sustainable, and equitable solutions that address user needs in alignment with the CAP

### ***Goal 3: Collaborate with local, state, and federal partners to implement citywide programs and initiatives to reach sustainability goals.***

- Maximize all funding and financing opportunities to accelerate implementation of sustainability, mobility, and energy programs



# Sustainability and Mobility

- Collaborate with mobility partners to maximize opportunities to bring additional investments to the San Diego region through competitive grant funded programs and strategic partnerships at all levels
- Work interdepartmentally to ensure projects align with federal, state, and regional efforts
- Engage private sector businesses and research institutions to explore and understand new sustainability innovations and partnerships to further implementation of the CAP

**Goal 4: *Maintain transparency and accountability in implementation and reporting of Sustainability, Energy, and Mobility goals and targets***

- Ensure City maintains its trajectory toward its 2030 and 2035 GHG reduction targets
- Maintain dashboards and reports that provide transparency on Climate Action implementation
- Regularly incorporate new technologies, data, market transformations, and business advancements in CAP implementation
- Consistently track and analyze energy markets and regulation to accurately anticipate changes in energy technology, costs, and uses
- Create citywide mobility structures and standards for communication, collaboration, and implementation

# Sustainability and Mobility

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Approval of a Council Policy on Complete Streets and released the Draft Mobility Master Plan both with emphasis on equitable access to clean transportation options across the city prioritizing Communities of Concern.
- Launch of Beach Bug increasing equitable access to coastal community via low-cost, sustainable transit options funded by parking district revenue, paired with regional investment into the Mid-Coast Trolley Line (Tijuana to UCSD).
- Construction and installation of renewable microgrid at a recreation center and a fire station serving identified structurally disadvantaged communities for reliable energy during extreme weather conditions.

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

**Yes**

Engage City departments, residents, and businesses to implement solutions in order to reach sustainability, mobility, and energy goals. Implement sustainable solutions in contracting and operations to respond to structural challenges by utilizing and leveraging an equity lens to prioritize strategies, measures, actions and projects in structurally disadvantaged communities. Collaborate with local, state, and federal partners to implement department-wide strategies and plans in order to improve air quality, mobility, public health and quality of life. Provide transparency and accountability in implementation and reporting of sustainability, energy, and mobility goals and targets in order to balance, mitigate, and rectify the historical inequities and underinvestment within structurally disadvantaged communities.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

**Yes**

The addition of 1.00 Associate Planner under the ZEV program helps address disparities through targeted outreach and ensuring equitable deployment and operations of the public electric vehicle charging network. The grant expenditures and revenues all address a variety of disparities across the City, including accessibility, access to bicycle infrastructure, and other mobility and safety disparities.

# Sustainability and Mobility

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Accessibility complaints resolved	Percentage of accessibility-related (ADA) complaints resolved by all City departments in a fiscal year.	72%	80%	80%
Municipal buildings under clean energy contracts <sup>1</sup>	Number of City facilities under contract to remove all fossil fuel systems and/or install clean energy solution(s)	8	8	25
CAP Actions In-Progress	Percentage of actions identified in the Climate Action Plan that have a lifecycle that are in-progress	49.0%	52.7%	43.0%
CAP Actions Completed	Percentage of actions identified in the Climate Action Plan that have a lifecycle that are completed	14.0%	18.8%	57.0%

<sup>1</sup> Clean energy solutions can be the installation of onsite generation, storage and/or microgrid solutions

# Sustainability and Mobility

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	60.00	62.80	63.80	1.00
Personnel Expenditures	\$ 8,685,608	\$ 10,099,099	\$ 11,705,178	\$ 1,606,079
Non-Personnel Expenditures	3,535,517	7,023,256	6,336,320	(686,936)
<b>Total Department Expenditures</b>	<b>\$ 12,221,125</b>	<b>\$ 17,122,355</b>	<b>\$ 18,041,498</b>	<b>\$ 919,143</b>
<b>Total Department Revenue</b>	<b>\$ 20,650,903</b>	<b>\$ 19,751,406</b>	<b>\$ 8,559,807</b>	<b>\$ (11,191,599)</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administrative Services	\$ 264,915	\$ 670,124	\$ 376,605	\$ (293,519)
Climate Action	1,104,156	1,118,430	1,679,198	560,768
Energy	539,168	375,000	191,150	(183,850)
Mobility	4,730,267	5,712,700	5,574,197	(138,503)
<b>Total</b>	<b>\$ 6,638,506</b>	<b>\$ 7,876,254</b>	<b>\$ 7,821,150</b>	<b>\$ (55,104)</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administrative Services	1.00	3.00	1.00	(2.00)
Climate Action	9.50	9.23	10.23	1.00
Energy	0.00	0.00	1.00	1.00
Mobility	22.25	20.86	21.86	1.00
<b>Total</b>	<b>32.75</b>	<b>33.09</b>	<b>34.09</b>	<b>1.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,236,615	\$ -
<b>Zero Emissions Vehicle Strategy</b> Addition of 1.00 Associate Planner and associated revenue to support the Zero Emissions Vehicle Strategy, which is offset by a reduction of consultant support.	1.00	90,650	58,090
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	14,949	54,047
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	11,617	-

# Sustainability and Mobility

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(36,563)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(42,847)	-
<b>Climate Action Plan Monitoring</b> Reduction of non-personnel expenditures for the development of Climate Action Plan Monitoring software that has been completed.	0.00	(50,000)	-
<b>Reduction of Climate Action Plan Support</b> Reduction of non-personnel expenditures to support the City's de-carbonization efforts related to the Climate Action Plan.	0.00	(50,000)	-
<b>Reduction of Bicycle Master Plan</b> Reduction of non-personnel expenditures for the Bicycle Master Plan due to the use of grant funding.	0.00	(157,525)	-
<b>Reduction of Complete Streets Design</b> Reduction of non-personnel expenditures associated with the Complete Streets Design guidelines.	0.00	(250,000)	-
<b>Sweep Contract Reduction</b> Reduction of non-personnel expenditures for the Sweep contract due to changes in the hourly rate contract structure.	0.00	(260,000)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(562,000)	(312,228)
<b>Community Parking District Revenue</b> Adjustment to reflect revised Community Parking District revenue projections.	0.00	-	175,000
<b>Comprehensive Multi-Corridor Plan Reimbursement</b> Addition of one-time revenue for support of the SANDAG Comprehensive Multi-Corridor Plan.	0.00	-	55,000
<b>Shared Mobility Device Fees Reduction</b> Adjustment to reflect revised shared mobility device revenue due to a contraction of scooter operations in the City.	0.00	-	(790,000)
<b>Total</b>	<b>1.00</b>	<b>\$ (55,104)</b>	<b>\$ (760,091)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,906,481	\$ 3,407,596	\$ 4,456,976	1,049,380
Fringe Benefits	1,607,158	1,734,460	2,025,731	291,271
<b>PERSONNEL SUBTOTAL</b>	<b>4,513,639</b>	<b>5,142,056</b>	<b>6,482,707</b>	<b>1,340,651</b>

# Sustainability and Mobility

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 16,800	\$ 2,030	\$ 3,100	\$ 1,070
Contracts & Services	1,843,235	2,484,922	1,109,879	(1,375,043)
<i>External Contracts &amp; Services</i>	1,800,861	2,421,856	1,042,673	(1,379,183)
<i>Internal Contracts &amp; Services</i>	42,374	63,066	67,206	4,140
Information Technology	260,513	238,996	223,962	(15,034)
Energy and Utilities	3,279	2,350	-	(2,350)
Other	1,040	5,900	1,502	(4,398)
<b>NON-PERSONNEL SUBTOTAL</b>	2,124,868	2,734,198	1,338,443	(1,395,755)
<b>Total</b>	<b>\$ 6,638,506</b>	<b>\$ 7,876,254</b>	<b>\$ 7,821,150</b>	<b>\$ (55,104)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 453,284	\$ 1,057,228	\$ 1,232,137	\$ 174,909
Fines Forfeitures and Penalties	11,720	50,000	50,000	-
Licenses and Permits	354,160	1,300,000	510,000	(790,000)
Rev from Other Agencies	115,901	200,000	55,000	(145,000)
<b>Total</b>	<b>\$ 935,065</b>	<b>\$ 2,607,228</b>	<b>\$ 1,847,137</b>	<b>\$ (760,091)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 63,360 - 76,360	\$ 75,069
20000116	Assistant Engineer-Traffic	3.00	3.00	3.00	94,516 - 113,852	301,763
20000041	Assistant Management Analyst	1.00	0.00	0.00	66,179 - 80,424	-
20000167	Associate Engineer-Traffic	3.00	3.00	3.00	108,826 - 131,374	389,978
20000119	Associate Management Analyst	0.00	2.00	2.00	80,424 - 97,203	185,382
20000162	Associate Planner	1.00	1.00	2.00	88,486 - 106,904	169,739
20000303	Community Development Specialist 4	1.00	1.00	1.00	97,444 - 118,068	118,068
20001168	Deputy Director	2.00	2.00	2.00	72,886 - 268,057	418,886
20001220	Executive Director	1.00	0.00	0.00	72,886 - 268,057	-
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
90001073	Management Intern - Hourly	3.75	3.09	3.09	36,814 - 45,925	125,977
20001234	Program Coordinator	2.00	2.00	2.00	36,814 - 214,004	312,678
20001222	Program Manager	3.00	5.00	5.00	72,886 - 268,057	871,105
20000760	Project Assistant	1.00	1.00	1.00	86,534 - 104,266	103,367
20000763	Project Officer 2	1.00	1.00	1.00	114,879 - 138,857	138,857
20000015	Senior Management Analyst	1.00	0.00	0.00	88,289 - 106,773	-
20000918	Senior Planner	3.00	3.00	3.00	101,901 - 123,225	352,283
20000926	Senior Traffic Engineer Bilingual - Regular	4.00	4.00	4.00	125,388 - 151,584	606,336
						11,648

# Sustainability and Mobility

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Budgeted Personnel					(207,035)
	Expenditure Savings					
	Infrastructure In-Training Pay					25,945
	Infrastructure Registration Pay					138,704
	Reg Pay For Engineers					130,038
	Sick Leave - Hourly					328
	Termination Pay Annual Leave					43,066
	Vacation Pay In Lieu					35,989
<b>FTE, Salaries, and Wages Subtotal</b>		<b>32.75</b>	<b>33.09</b>	<b>34.09</b>		<b>\$ 4,456,976</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 103,653	\$ 14,060	\$ 15,888	\$ 1,828
Flexible Benefits	310,646	324,928	395,752	70,824
Long-Term Disability	13,282	11,262	15,072	3,810
Medicare	42,952	50,149	64,006	13,857
Other Post-Employment Benefits	141,504	141,751	124,500	(17,251)
Retiree Medical Trust	4,960	5,941	8,038	2,097
Retirement 401 Plan	19,069	23,767	32,166	8,399
Retirement ADC	851,936	1,040,777	1,222,137	181,360
Retirement DROP	3,556	3,885	4,324	439
Risk Management Administration	34,096	32,175	41,670	9,495
Supplemental Pension Savings Plan	60,686	62,845	69,562	6,717
Unemployment Insurance	3,406	3,638	4,275	637
Workers' Compensation	17,412	19,282	28,341	9,059
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,607,158</b>	<b>\$ 1,734,460</b>	<b>\$ 2,025,731</b>	<b>\$ 291,271</b>
<b>Total Personnel Expenditures</b>			<b>\$ 6,482,707</b>	

## Climate Equity Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administrative Services	\$ -	\$ 1,613,500	\$ -	(1,613,500)
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,613,500</b>	<b>\$ -</b>	<b>(1,613,500)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	\$ (1,613,500)	\$ (9,188,396)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			

# Sustainability and Mobility

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer to the Climate Equity Fund</b>	0.00	-	1,500,000
Adjustment to reflect revised revenue projections for the contributions to the Climate Equity Fund per Franchise Ordinances 21327 and 21328.			
<b>Total</b>	<b>0.00</b>	<b>\$(1,613,500)</b>	<b>\$(7,688,396)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ -	\$ 1,613,500	\$ -	\$(1,613,500)
<i>External Contracts &amp; Services</i>	-	1,613,500	-	(1,613,500)
<b>NON-PERSONNEL SUBTOTAL</b>	-	1,613,500	-	(1,613,500)
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,613,500</b>	<b>\$ -</b>	<b>\$(1,613,500)</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Local Taxes	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	-
Rev from Money and Prop	162,484	-	-	-
Transfers In	8,722,562	7,688,396	-	(7,688,396)
<b>Total</b>	<b>\$ 10,385,046</b>	<b>\$ 9,188,396</b>	<b>\$ 1,500,000</b>	<b>\$(7,688,396)</b>

## Energy Conservation Program Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administrative Services	\$ 1,881,629	\$ 1,993,515	\$ 1,745,593	\$(247,922)
Climate Action	6,694	-	308,900	308,900
Energy	3,693,571	4,639,086	4,713,054	73,968
Mobility	724	-	-	-
<b>Total</b>	<b>\$ 5,582,619</b>	<b>\$ 6,632,601</b>	<b>\$ 6,767,547</b>	<b>\$ 134,946</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administrative Services	9.00	9.00	8.00	(1.00)
Climate Action	1.00	0.00	2.00	2.00
Energy	17.25	20.71	19.71	(1.00)
<b>Total</b>	<b>27.25</b>	<b>29.71</b>	<b>29.71</b>	<b>0.00</b>



# Sustainability and Mobility

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 247,479	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Employ and Empower Program Support</b>	1.86	81,732	82,068
Addition of 1.86 Management Intern hourly positions and associated revenue to support the Employ and Empower Program.			
<b>Non-Discretionary Adjustment</b>	0.00	32,802	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Support for Information Technology</b>	0.00	(3,284)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
<b>Non-Standard Hour Personnel Funding</b>	(1.86)	(63,783)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
<b>Electrification Assessments</b>	0.00	(160,000)	-
Reduction of non-personnel expenditures for electrification assessments as all assessments for City buildings will be complete in Fiscal Year 2024.			
<b>One-Time Additions and Annualizations</b>	0.00	-	(67,192)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
<b>Revised Non-Discretionary Revenue</b>	0.00	-	(513,629)
Adjustment to reflect revised non-discretionary revenue projections.			
<b>Total</b>	<b>0.00</b>	<b>\$ 134,946</b>	<b>\$ (498,753)</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,690,666	\$ 3,414,009	\$ 3,619,186	205,177
Fringe Benefits	1,481,304	1,543,034	1,603,285	60,251
<b>PERSONNEL SUBTOTAL</b>	<b>4,171,969</b>	<b>4,957,043</b>	<b>5,222,471</b>	<b>265,428</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 6,372	\$ 9,020	\$ 4,352	(4,668)
Contracts & Services	1,177,258	1,379,833	1,250,003	(129,830)
<i>External Contracts &amp; Services</i>	<i>1,046,964</i>	<i>1,164,584</i>	<i>1,040,489</i>	<i>(124,095)</i>
<i>Internal Contracts &amp; Services</i>	<i>130,294</i>	<i>215,249</i>	<i>209,514</i>	<i>(5,735)</i>
Information Technology	216,788	275,305	279,121	3,816
Energy and Utilities	5,929	6,100	7,600	1,500
Other	4,303	5,300	4,000	(1,300)

# Sustainability and Mobility

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL SUBTOTAL</b>	1,410,650	1,675,558	1,545,076	(130,482)
<b>Total</b>	<b>\$ 5,582,619</b>	<b>\$ 6,632,601</b>	<b>\$ 6,767,547</b>	<b>\$ 134,946</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 5,659,404	\$ 5,711,423	\$ 5,212,670	\$ (498,753)
Other Revenue	861,316	-	-	-
Rev from Money and Prop	60,515	-	-	-
Rev from Other Agencies	541,115	-	-	-
<b>Total</b>	<b>\$ 7,122,350</b>	<b>\$ 5,711,423</b>	<b>\$ 5,212,670</b>	<b>\$ (498,753)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 63,360 - 76,360	\$ 64,941
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	94,516 - 113,852	113,852
20000143	Associate Engineer-Civil	2.00	2.00	2.00	108,826 - 131,374	258,150
20000119	Associate Management Analyst	3.00	3.00	3.00	80,424 - 97,203	236,497
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	241,067
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	218,934
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
90001073	Management Intern - Hourly	2.25	3.71	3.71	36,814 - 45,925	151,254
20001234	Program Coordinator	3.00	3.00	3.00	36,814 - 214,004	437,519
20001222	Program Manager	3.00	3.00	3.00	72,886 - 268,057	532,766
20000763	Project Officer 2	1.00	1.00	1.00	114,879 - 138,857	138,857
20000885	Senior Civil Engineer	2.00	3.00	3.00	125,388 - 151,584	423,250
20000015	Senior Management Analyst	4.00	4.00	4.00	88,289 - 106,773	405,799
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Bilingual - Regular Budgeted Personnel					2,912
	Expenditure Savings					(125,387)
	Infrastructure In-Training Pay					19,618
	Infrastructure Registration Pay					69,526
	Reg Pay For Engineers					65,182
	Termination Pay Annual Leave					23,088
	Vacation Pay In Lieu					40,968
<b>FTE, Salaries, and Wages Subtotal</b>		<b>27.25</b>	<b>29.71</b>	<b>29.71</b>		<b>\$ 3,619,186</b>

# Sustainability and Mobility

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 139,689	\$ 9,075	\$ 8,876	(199)
Flexible Benefits	321,750	347,855	345,071	(2,784)
Long-Term Disability	12,752	11,288	12,469	1,181
Medicare	40,736	48,728	51,549	2,821
Other Post-Employment Benefits	138,510	142,225	103,750	(38,475)
Retiree Medical Trust	4,437	5,533	6,276	743
Retirement 401 Plan	11,854	14,759	20,127	5,368
Retirement ADC	640,076	774,364	883,685	109,321
Retirement DROP	7,844	11,183	5,519	(5,664)
Risk Management Administration	33,567	32,175	34,725	2,550
Supplemental Pension Savings Plan	101,693	118,471	102,036	(16,435)
Unemployment Insurance	3,271	3,644	3,533	(111)
Workers' Compensation	25,124	23,734	25,669	1,935
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,481,304</b>	<b>\$ 1,543,034</b>	<b>\$ 1,603,285</b>	<b>\$ 60,251</b>
<b>Total Personnel Expenditures</b>			<b>\$ 5,222,471</b>	

## Energy Independence Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Administrative Services	\$ -	\$ -	\$ 3,452,801	\$ 3,452,801
Energy	-	1,000,000	-	(1,000,000)
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 3,452,801</b>	<b>\$ 2,452,801</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Fund Balance Transfer</b>	0.00	\$ 3,452,801	\$ -
Addition of non-personnel expenditures to transfer fund balance to the General Fund.			
<b>Phase 2 Public Power Feasibility Study</b>	0.00	(1,000,000)	-
Reduction of non-personnel expenditures for Phase 2 of the Public Power Feasibility Study.			
<b>Revised Franchise Fee Revenue</b>	0.00	-	(2,244,359)
Adjustment to reflect the one-time reduction of revenue associated with the use of fund balance in the Energy Independence Fund to support the General Fund.			
<b>Total</b>	<b>0.00</b>	<b>\$ 2,452,801</b>	<b>\$ (2,244,359)</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ -	\$ 1,000,000	\$ -	(1,000,000)
<i>External Contracts &amp; Services</i>	-	1,000,000	-	(1,000,000)

# Sustainability and Mobility

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Transfers Out	-	-	3,452,801	3,452,801
<b>NON-PERSONNEL SUBTOTAL</b>	-	1,000,000	3,452,801	2,452,801
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 3,452,801</b>	<b>\$ 2,452,801</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Local Taxes	\$ 2,170,980	\$ 2,244,359	\$ -	(2,244,359)
Rev from Money and Prop	37,462	-	-	-
<b>Total</b>	<b>\$ 2,208,442</b>	<b>\$ 2,244,359</b>	<b>\$ -</b>	<b>(2,244,359)</b>

# Sustainability and Mobility

## Revenue and Expense Statement (Non-General Fund)

Climate Equity Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 104,266	\$ 1,985,065	\$ 1,049,775
Continuing Appropriation - CIP	6,823,769	14,657,865	22,607,865
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 6,928,035</b>	<b>\$ 16,642,930</b>	<b>\$ 23,657,640</b>
<b>REVENUE</b>			
Other Local Taxes	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Revenue from Use of Money and Property	162,484	-	-
Transfers In	8,722,562	7,688,396	-
<b>TOTAL REVENUE</b>	<b>\$ 10,385,046</b>	<b>\$ 9,188,396</b>	<b>\$ 1,500,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 17,313,081</b>	<b>\$ 25,831,326</b>	<b>\$ 25,157,640</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 509,931	\$ 9,450,000	\$ 1,500,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 509,931</b>	<b>\$ 9,450,000</b>	<b>\$ 1,500,000</b>
<b>OPERATING EXPENSE</b>			
Contracts & Services	\$ -	\$ 1,613,500	\$ -
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ -</b>	<b>\$ 1,613,500</b>	<b>\$ -</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 160,220	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 160,220</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 670,151</b>	<b>\$ 11,063,500</b>	<b>\$ 1,500,000</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 14,657,865	\$ 14,657,865	\$ 22,607,865
<b>TOTAL RESERVES</b>	<b>\$ 14,657,865</b>	<b>\$ 14,657,865</b>	<b>\$ 22,607,865</b>
<b>BALANCE</b>	<b>\$ 1,985,065</b>	<b>\$ 109,961</b>	<b>\$ 1,049,775</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 17,313,081</b>	<b>\$ 25,831,326</b>	<b>\$ 25,157,640</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Sustainability and Mobility

## Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 895,169	\$ 2,434,900	\$ 1,734,663
Continuing Appropriation - CIP	130,092	45,610	45,610
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,025,261</b>	<b>\$ 2,480,510</b>	<b>\$ 1,780,273</b>
<b>REVENUE</b>			
Charges for Services	\$ 5,659,404	\$ 5,711,423	\$ 5,212,670
Other Revenue	861,316	-	-
Revenue from Other Agencies	541,115	-	-
Revenue from Use of Money and Property	60,515	-	-
<b>TOTAL REVENUE</b>	<b>\$ 7,122,350</b>	<b>\$ 5,711,423</b>	<b>\$ 5,212,670</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 8,147,611</b>	<b>\$ 8,191,933</b>	<b>\$ 6,992,943</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 2,690,666	\$ 3,414,009	\$ 3,619,186
Fringe Benefits	1,481,304	1,543,034	1,603,285
Supplies	6,372	9,020	4,352
Contracts & Services	1,177,258	1,379,833	1,250,003
Information Technology	216,788	275,305	279,121
Energy and Utilities	5,929	6,100	7,600
Other Expenses	4,303	5,300	4,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 5,582,619</b>	<b>\$ 6,632,601</b>	<b>\$ 6,767,547</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 84,482	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 84,482</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 5,667,101</b>	<b>\$ 6,632,601</b>	<b>\$ 6,767,547</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 45,610	\$ 45,610	\$ 45,610
<b>TOTAL RESERVES</b>	<b>\$ 45,610</b>	<b>\$ 45,610</b>	<b>\$ 45,610</b>
<b>BALANCE</b>	<b>\$ 2,434,900</b>	<b>\$ 1,513,722</b>	<b>\$ 179,786</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 8,147,611</b>	<b>\$ 8,191,933</b>	<b>\$ 6,992,943</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

# Sustainability and Mobility

## Revenue and Expense Statement (Non-General Fund)

Energy Independence Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ -	\$ 2,208,442	\$ 3,480,274
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ -</b>	<b>\$ 2,208,442</b>	<b>\$ 3,480,274</b>
<b>REVENUE</b>			
Other Local Taxes	\$ 2,170,980	\$ 2,244,359	\$ -
Revenue from Use of Money and Property	37,462	-	-
<b>TOTAL REVENUE</b>	<b>\$ 2,208,442</b>	<b>\$ 2,244,359</b>	<b>\$ -</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 2,208,442</b>	<b>\$ 4,452,801</b>	<b>\$ 3,480,274</b>
<b>OPERATING EXPENSE</b>			
Contracts & Services	\$ -	\$ 1,000,000	\$ -
Transfers Out	-	-	3,452,801
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 3,452,801</b>
<b>TOTAL EXPENSE</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 3,452,801</b>
<b>BALANCE</b>	<b>\$ 2,208,442</b>	<b>\$ 3,452,801</b>	<b>\$ 27,473</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 2,208,442</b>	<b>\$ 4,452,801</b>	<b>\$ 3,480,274</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



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**TransNet**



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## Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

TransNet revenues are primarily allocated to the Transportation Department for traffic engineering and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The Department of Finance and Transportation Department are reimbursed for administrative oversight of the Fund.



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## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	22,615,722	19,610,375	21,886,510	2,276,135
<b>Total Department Expenditures</b>	<b>\$ 22,615,722</b>	<b>\$ 19,610,375</b>	<b>\$ 21,886,510</b>	<b>\$ 2,276,135</b>
<b>Total Department Revenue</b>	<b>\$ 47,173,789</b>	<b>\$ 47,132,673</b>	<b>\$ 46,940,049</b>	<b>\$ (192,624)</b>

## TransNet Extension Administration & Debt Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
TransNet Extension Administration & Debt Fund	\$ 353,496	\$ 469,350	\$ 471,300	1,950
<b>Total</b>	<b>\$ 353,496</b>	<b>\$ 469,350</b>	<b>\$ 471,300</b>	<b>1,950</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Adjustment to TransNet Allocation</b>	0.00	\$ 1,950	\$ 1,950
Addition of non-personnel expenditures and revenues to reflect a projected increase in TransNet revenue from SANDAG.			
<b>Total</b>	<b>0.00</b>	<b>\$ 1,950</b>	<b>\$ 1,950</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 353,496	\$ 469,350	\$ 471,300	1,950
<i>Internal Contracts &amp; Services</i>	353,496	469,350	471,300	1,950
<b>NON-PERSONNEL SUBTOTAL</b>	353,496	469,350	471,300	1,950
<b>Total</b>	<b>\$ 353,496</b>	<b>\$ 469,350</b>	<b>\$ 471,300</b>	<b>1,950</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Sales Tax	\$ 317,750	\$ 469,350	\$ 471,300	1,950
<b>Total</b>	<b>\$ 317,750</b>	<b>\$ 469,350</b>	<b>\$ 471,300</b>	<b>1,950</b>

## TransNet Extension Congestion Relief Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
TransNet Extension Congestion Relief Fund	\$ 4,404,830	\$ 5,201,330	\$ 7,417,600	\$ 2,216,270
<b>Total</b>	<b>\$ 4,404,830</b>	<b>\$ 5,201,330</b>	<b>\$ 7,417,600</b>	<b>\$ 2,216,270</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Adjustment to TransNet Allocation</b>	0.00	\$ 2,216,270	\$ (252,489)
Addition of non-personnel expenditures and a reduction in revenues to reflect a projected decrease in TransNet revenue from SANDAG and a shift of expenditures from the Capital Improvement Program (CIP) to the Transportation Department's congestion relief efforts.			
<b>Total</b>	<b>0.00</b>	<b>\$ 2,216,270</b>	<b>\$ (252,489)</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ -	\$ -	\$ -	-
Fringe Benefits	-	-	-	-
<b>PERSONNEL SUBTOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 226,726	\$ 271,384	\$ 271,384	-
Contracts & Services	4,148,111	4,929,946	7,146,216	2,216,270
<i>External Contracts &amp; Services</i>	70,920	567,600	567,600	-
<i>Internal Contracts &amp; Services</i>	4,077,191	4,362,346	6,578,616	2,216,270
Energy and Utilities	9,779	-	-	-
Capital Expenditures	20,213	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>4,404,830</b>	<b>5,201,330</b>	<b>7,417,600</b>	<b>2,216,270</b>
<b>Total</b>	<b>\$ 4,404,830</b>	<b>\$ 5,201,330</b>	<b>\$ 7,417,600</b>	<b>\$ 2,216,270</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Revenue	\$ 20	\$ -	\$ -	-
Rev from Money and Prop	165,410	-	-	-
Sales Tax	28,833,483	32,723,628	32,471,139	(252,489)
<b>Total</b>	<b>\$ 28,998,913</b>	<b>\$ 32,723,628</b>	<b>\$ 32,471,139</b>	<b>\$ (252,489)</b>

## TransNet Extension Maintenance Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
TransNet Extension Maintenance Fund	\$ 17,857,396	\$ 13,939,695	\$ 13,997,610	\$ 57,915
<b>Total</b>	<b>\$ 17,857,396</b>	<b>\$ 13,939,695</b>	<b>\$ 13,997,610</b>	<b>\$ 57,915</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Adjustment to TransNet Allocation</b>	0.00	\$ 57,915	\$ 57,915
Addition of non-personnel expenditures and revenues to reflect a projected increase in TransNet revenue from SANDAG.			
<b>Total</b>	<b>0.00</b>	<b>\$ 57,915</b>	<b>\$ 57,915</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 5,345,677	\$ 1,427,976	\$ -	\$ (1,427,976)
<i>External Contracts &amp; Services</i>	5,345,677	1,427,976	-	(1,427,976)
Transfers Out	12,511,719	12,511,719	13,997,610	1,485,891
<b>NON-PERSONNEL SUBTOTAL</b>	<b>17,857,396</b>	<b>13,939,695</b>	<b>13,997,610</b>	<b>57,915</b>
<b>Total</b>	<b>\$ 17,857,396</b>	<b>\$ 13,939,695</b>	<b>\$ 13,997,610</b>	<b>\$ 57,915</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Sales Tax	\$ 17,857,126	\$ 13,939,695	\$ 13,997,610	\$ 57,915
<b>Total</b>	<b>\$ 17,857,126</b>	<b>\$ 13,939,695</b>	<b>\$ 13,997,610</b>	<b>\$ 57,915</b>

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 7,131,405	\$ 1,515,559	\$ 1,985,503
Continuing Appropriation - CIP	37,539,354	49,476,679	57,549,268
Continuing Appropriation - Operating	618,330	1,214,830	3,047,866
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 45,289,089</b>	<b>\$ 52,207,068</b>	<b>\$ 62,582,637</b>
<b>REVENUE</b>			
Other Revenue	\$ 20	\$ -	\$ -
Revenue from Use of Money and Property	165,410	-	-
Sales Tax	47,008,359	47,132,673	46,940,049
<b>TOTAL REVENUE</b>	<b>\$ 47,173,789</b>	<b>\$ 47,132,673</b>	<b>\$ 46,940,049</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 92,462,878</b>	<b>\$ 99,339,741</b>	<b>\$ 109,522,686</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 18,034,817	\$ 27,324,625	\$ 25,053,539
<b>TOTAL CIP EXPENSE</b>	<b>\$ 18,034,817</b>	<b>\$ 27,324,625</b>	<b>\$ 25,053,539</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 4	\$ -	\$ -
Fringe Benefits	1	-	-
Supplies	226,726	271,384	271,384
Contracts & Services	9,847,284	6,827,272	7,617,516
Energy and Utilities	9,779	-	-
Transfers Out	12,511,719	12,511,719	13,997,610
Capital Expenditures	20,213	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 22,615,722</b>	<b>\$ 19,610,375</b>	<b>\$ 21,886,510</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 1,355,986	\$ -	\$ -
Operating Expenditures	-	660,592	2,285,900
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 1,355,986</b>	<b>\$ 660,592</b>	<b>\$ 2,285,900</b>
<b>TOTAL EXPENSE</b>	<b>\$ 42,006,524</b>	<b>\$ 46,935,000</b>	<b>\$ 46,940,049</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 49,476,679	\$ 49,476,679	\$ 57,549,268
Continuing Appropriation - Operating	1,214,830	554,238	3,047,866
<b>TOTAL RESERVES</b>	<b>\$ 50,691,509</b>	<b>\$ 50,030,917</b>	<b>\$ 58,311,234</b>
<b>BALANCE</b>	<b>\$ 1,515,559</b>	<b>\$ 1,713,232</b>	<b>\$ 1,985,504</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 94,213,592</b>	<b>\$ 98,679,149</b>	<b>\$ 109,522,686</b>

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\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



# Transportation



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## Description

The Transportation Department has four divisions: Transportation, Right-of-Way Management, Street, and Traffic Engineering.

The newly created Transportation Division manages the fiscal, administrative, executive, and other internal-facing department-wide functions. The division is responsible for all financial, budgetary, information systems management, safety and litigation, and customer service functions, including dispatch communication services performed by Station 38.

The Right-of-Way Management Division manages the coordination of all projects within the public right-of-way to ensure all projects are reviewed, permitted, and inspected for quality assurance and conformity to procedures and standards associated with the Street Preservation Ordinance. The Division also provides vegetation encroachment and graffiti abatement code enforcement services. In addition, the Division manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan and the Underground Utilities Procedural Ordinance. Finally, the Division manages the City's Urban Forestry Program, which includes the planning and policy for tree preservation, maintenance, and planting as well as addressing risk management and emergency response to tree issues impacting public safety.

The Street Division is responsible for maintaining the City's street network, which includes maintenance and repair of street and alley surfaces, sidewalks, streetlights, traffic signals, traffic signs, pavement markings, guardrails, and other traffic control and safety devices. In addition, the Division manages the City's graffiti and right-of-way weed abatement programs.

The Traffic Engineering Division manages the City's transportation/mobility network which provides the safe, reliable, and efficient movement of goods, services, and people. This includes evaluating and implementing capital and operational changes to improve mobility and enhance safety for, and including but not limited to, motorists, transit users, cyclists, and pedestrians. The Division coordinates its efforts with regional transportation agencies, such as the San Diego Association of

# Transportation

Governments (SANDAG), the San Diego Metropolitan Transit System (MTS), and the California Department of Transportation (Caltrans).

***The vision is:***

Sustain and maintain quality of life and safe access to all destinations in the City of San Diego.

***The mission is:***

Build, operate, and maintain a world-class network of transportation infrastructure to ensure that all San Diegans can safely and effectively get where they need to go.

## Goals and Objectives

***Goal 1: Ensure efficient and cost-effective implementation of projects within the public right-of-way***

- Support the City's One Dig Strategy
- Ensure appropriate utilization of the City's Project Coordination System by all parties performing work within the public right-of-way.

***Goal 2: Ensure a safe and reliable street network***

- Provide high quality maintenance of public right of way assets.
- Reach an average Pavement Condition Index (PCI) of 70 or greater for the City's streets network.
- Convert overhead utility lines to underground services.
- Improve the condition of the City's sidewalk network.

***Goal 3: Ensure an equitable multi-modal network to improve mobility***

- Increase opportunities for alternative modes of transportation.
- Improve safety for all modes of transportation.
- Implement the Traffic Signal Communications Master Plan.

***Goal 4: Ensure excellence in customer service delivery***

- Provide exceptional customer service.
- Ensure appropriate information is provided to constituents about initiatives, programs and services performed by the department.
- Foster a high-performance culture with a motivated and innovative workforce.
- Promote Fiscal Stability

## Budget Equity Impact Statement

### Equity Highlights

*Examples from the current fiscal year.*

- Incorporated Communities of Concern prioritization criteria for future undergrounding projects and equitable community investment factor into street selection process. In addition, established prioritization methodology for improvement of unimproved streets and alleys
- Awarded \$10M grant with 100% of tree planting and protection in disadvantaged communities
- Started performing sidewalk repairs that are private property owner responsibility in locations within a census tract that is deemed eligible for Community Development Block Grant (CDBG) funds, in a Promise Zone, or located in a Community of Concern identified per the Climate Equity Index (very low, low, or moderate access to opportunity)

### Budget Equity Lens Summary

#### Ongoing Operations

*Is there an opportunity to adjust the department's ongoing operations to address a disparity?*

#### Yes

Collaborating with the Human Resources and Personnel Departments to continue existing recruitment efforts for filling of vacancies with the highest vacancy rate, specifically Traffic Signal Technicians, Heavy Truck Drivers, and Equipment Operators, and explore the application of sign on bonuses and incentives. Collaborating with the Performance and Analytics Department to improve service request response times and create maintenance prioritization processes for street, streetlights and sidewalk repairs. Collaborate with the Department of Race and Equity to continue on ongoing equity analysis on the pavement management plan and unimproved streets to increase equity standards. Coordinating with the Communications Department to ensure transparent and consistent communication with constituents and City Council Offices regarding service notifications updates and resolutions. Collaborate with the Department of Finance, now that a Pavement Management Plan has been completed and equity factors have been incorporated in the street selection process for paving and improvement of unimproved streets and alleys, to explore funding sources and innovative avenues to address street repair needs and be able to achieve an average Pavement Condition Index (PCI) of 70 or higher in over 10 years. Assess any heat index implications regarding tree covering and shade in areas outside of the designated communities of concern due to the reduction of tree planting citywide and ensure that remaining traffic signal replacement budget maximizes safety for all.

#### Budget Adjustment(s)

*Do the Budget Adjustments address a disparity?*

#### Unsure

Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Ensure a safe and reliable street network 2. Ensure excellence in customer service delivery Equity Lens Response: Significant budget additions include \$2.7 million for 28.40 FTE positions, and \$1.7 million in one-time and on-going non-personnel expenditures for supplies, equipment and contract services to carry out essential transportation functions. Existing staff are unable to meet the

# Transportation

increasing needs and demands for improved mobility, street pavement and asset management, and safety and compliance in association with the Vision Zero Program, Climate Action Plan, and Street Preservation Ordinance. Additionally, staff are impacted by excessive workloads and necessary overtime to meet transportation service demands and by responsibilities that address areas of concern and inquiries by internal service departments. These adjustments will address the Department's goal of improving the condition of the City's pavement network and provide the equipment support for traffic signal, streetlights, street and sidewalk repairs, and graffiti removal. These adjustments will also allow the Department to meet legal settlement mandates and will provide additional resources for a tree planting and tree well covering program in historically undeserved communities.

## Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Response Times - Graffiti	Average number of working days to abate a reported graffiti in the right-of-way	7	3	3
Citywide Tree Canopy <sup>1</sup>	Percentage of vegetation coverage with a minimum height of 6-feet within the City	13%	N/A	35%
Sidewalk Repairs	Percentage of sidewalk locations repaired compared to the total sidewalk locations that need to be repaired	4%	5%	100%
Citywide Pavement Condition <sup>2</sup>	The Pavement Condition Index (PCI) describes pavement condition on a scale from 0 (failed pavement) to 100 (excellent condition)	63	63	70
Functional Streetlights	Percentage of streetlights functioning correctly	88%	90%	100%

<sup>1</sup> Fiscal Year 2024 Estimate is not available. A LiDAR data collected from 2022 will be used and needs to be assessed and recalibrated to determine estimated vegetation area. Baseline percentage was completed in 2014.

<sup>2</sup> Baseline pavement condition data was collected in 2023.

# Transportation

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions (Budgeted)	493.86	505.10	534.08	28.98
Personnel Expenditures	\$ 53,645,310	\$ 59,510,981	\$ 67,442,553	\$ 7,931,572
Non-Personnel Expenditures	63,983,568	113,263,128	111,853,586	(1,409,542)
<b>Total Department Expenditures</b>	<b>\$ 117,628,878</b>	<b>\$ 172,774,109</b>	<b>\$ 179,296,139</b>	<b>\$ 6,522,030</b>
<b>Total Department Revenue</b>	<b>\$ 150,124,436</b>	<b>\$ 162,434,928</b>	<b>\$ 184,788,288</b>	<b>\$ 22,353,360</b>

## General Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Right-of-Way Management	\$ 13,763,394	\$ 14,312,980	\$ 11,926,471	\$ (2,386,509)
Street	70,903,354	72,441,802	68,938,286	(3,503,516)
Traffic Engineering	13,168,703	15,071,136	15,722,210	651,074
Transportation	-	-	6,952,853	6,952,853
<b>Total</b>	<b>\$ 97,835,451</b>	<b>\$ 101,825,918</b>	<b>\$ 103,539,820</b>	<b>\$ 1,713,902</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Right-of-Way Management	46.77	56.77	35.77	(21.00)
Street	355.68	354.42	361.00	6.58
Traffic Engineering	69.25	69.75	69.75	0.00
Transportation	0.00	0.00	42.82	42.82
<b>Total</b>	<b>471.70</b>	<b>480.94</b>	<b>509.34</b>	<b>28.40</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 5,511,406	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,221,660	-
<b>Street Preservation Ordinance Support</b> Addition of 12.00 FTE positions, non-personnel expenditures, and associated revenue to support a Service Level Agreement with the Public Utilities Department to comply with the Street Preservation Ordinance.	12.00	1,002,326	1,002,326

# Transportation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Urban Forestry Tree Services</b> Addition of non-personnel expenditures to plant trees in support of a settlement agreement with the Air Pollution Control District.	0.00	969,169	-
<b>Central Asphalt Support</b> Addition of 10.00 FTE positions and associated non-personnel expenditures to support a new central asphalt team.	10.00	895,202	-
<b>Ready, Set, Grow San Diego Grant</b> Addition of 5.00 FTE positions, non-personnel expenditures and associated revenue to support the City's new Ready, Set, Grow San Diego tree planting grant.	5.00	813,178	813,178
<b>Street Damage Fee Transfer</b> Addition of non-personnel expenditures to transfer estimated street damage fees to the Trench Cut Fees/Excavation Fees Fund to support street repair in accordance with State Video Franchise Fee agreements.	0.00	470,000	-
<b>Street Division Management Support</b> Addition of 1.00 Assistant Deputy Director to support the Street Division management.	1.00	217,318	-
<b>Employ and Empower Program Support</b> Addition of 0.40 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.40	15,872	15,872
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	15,325	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(163,376)	-
<b>Executive Approval to Fill Vacancies</b> Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(414,569)	-
<b>Reduction of Tree Planting</b> Reduction of non-personnel expenditures related to tree planting services.	0.00	(562,000)	-
<b>Reduction of Traffic Signal Cabinet Supplies</b> Reduction of non-personnel expenditures related to traffic signal cabinet supplies.	0.00	(700,000)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(772,190)	-
<b>Public Right-of-Way Materials and Contracts</b> Reduction of one-time non-personnel expenditures associated with roadways, signage maintenance, streetlights, traffic signals, and sidewalks to be supported in the Infrastructure Fund.	0.00	(6,805,419)	-



# Transportation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Public Right-of-Way Labor Support</b> Adjustment to reflect revised one-time reimbursement revenue associated with traffic maintenance support from the Infrastructure Fund.	0.00	-	4,293,109
<b>Revised TransNet Revenue</b> Adjustment to reflect revised TransNet revenue projections from the San Diego Association of Governments.	0.00	-	4,197,478
<b>Revised Gas Tax Revenue</b> Adjustment to reflect revised Gas Tax revenue projections.	0.00	-	1,071,843
<b>Revised Qualified Energy Conservation Bond Revenue</b> Adjustment to reflect revised revenue projections for annual Qualified Energy Conservation Bonds.	0.00	-	(34,750)
<b>Revised Citations Revenue</b> Adjustment to reflect revised revenue projections for Code Compliance citations based on historical trends.	0.00	-	(130,000)
<b>Revised 50/50 Sidewalk Cost Share Program Revenue</b> Adjustment to reflect revised revenue projections from the cancellation of the 50/50 Sidewalk Cost Share Program.	0.00	-	(167,000)
<b>Revised Trench Restoration Revenue</b> Adjustment to reflect revised revenue projections for trench restoration services provided to the Public Utilities Department in compliance with the Street Preservation Ordinance.	0.00	-	(1,234,783)
<b>Total</b>	<b>28.40</b>	<b>\$ 1,713,902</b>	<b>\$ 9,827,273</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 30,665,328	\$ 35,021,399	\$ 41,397,067	\$ 6,375,668
Fringe Benefits	19,780,401	20,645,134	22,043,104	1,397,970
<b>PERSONNEL SUBTOTAL</b>	<b>50,445,729</b>	<b>55,666,533</b>	<b>63,440,171</b>	<b>7,773,638</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 6,229,467	\$ 7,482,509	\$ 1,430,216	\$ (6,052,293)
Contracts & Services	22,935,551	19,603,664	19,085,043	(518,621)
<i>External Contracts &amp; Services</i>	<i>13,684,529</i>	<i>10,399,213</i>	<i>8,804,987</i>	<i>(1,594,226)</i>
<i>Internal Contracts &amp; Services</i>	<i>9,251,023</i>	<i>9,204,451</i>	<i>10,280,056</i>	<i>1,075,605</i>
Information Technology	3,411,392	4,228,508	4,122,862	(105,646)
Energy and Utilities	9,943,506	10,811,861	11,200,133	388,272
Other	60,401	83,465	82,765	(700)
Transfers Out	935,583	300,000	770,000	470,000
Capital Expenditures	616,678	93,000	93,000	-
Debt	3,257,143	3,556,378	3,315,630	(240,748)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>47,389,722</b>	<b>46,159,385</b>	<b>40,099,649</b>	<b>(6,059,736)</b>
<b>Total</b>	<b>\$ 97,835,451</b>	<b>\$ 101,825,918</b>	<b>\$ 103,539,820</b>	<b>\$ 1,713,902</b>

# Transportation

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Charges for Services	\$ 20,416,286	\$ 21,956,152	\$ 29,322,134	\$ 7,365,982
Fines Forfeitures and Penalties	14,919	175,250	45,250	(130,000)
Licenses and Permits	25,682	35,997	35,997	-
Other Revenue	572,181	637,750	470,750	(167,000)
Rev from Federal Agencies	-	-	813,178	813,178
Rev from Other Agencies	145,726	115,310	80,560	(34,750)
Transfers In	32,511,113	38,528,718	40,508,581	1,979,863
<b>Total</b>	<b>\$ 53,685,906</b>	<b>\$ 61,449,177</b>	<b>\$ 71,276,450</b>	<b>\$ 9,827,273</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	2.00	\$ 46,777 - 56,281	\$ 109,180
20000012	Administrative Aide 1	1.00	1.00	2.00	55,036 - 66,266	119,418
20000024	Administrative Aide 2	7.00	5.00	5.00	63,360 - 76,360	357,577
20001140	Assistant Department Director	1.00	1.00	1.00	96,395 - 365,173	247,632
20001202	Assistant Deputy Director	1.00	1.00	3.00	72,886 - 268,057	594,324
20000070	Assistant Engineer-Civil	21.00	21.00	22.00	94,516 - 113,852	2,298,563
20000116	Assistant Engineer-Traffic	35.00	35.00	35.00	94,516 - 113,852	3,777,732
20000143	Associate Engineer-Civil	11.00	11.00	10.00	108,826 - 131,374	1,280,964
20000167	Associate Engineer-Traffic	13.00	13.00	13.00	108,826 - 131,374	1,688,098
20000119	Associate Management Analyst	4.00	6.00	7.00	80,424 - 97,203	550,227
20000162	Associate Planner	1.00	1.00	1.00	88,486 - 106,904	106,904
20000236	Cement Finisher	22.00	22.00	22.00	68,779 - 82,437	1,787,995
20000539	Clerical Assistant 2	1.00	1.00	0.00	44,505 - 53,638	-
20000306	Code Compliance Officer	5.00	5.00	5.00	58,436 - 70,391	328,802
20000307	Code Compliance Supervisor	1.00	1.00	1.00	67,324 - 80,601	76,376
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	272,579
20001168	Deputy Director	4.00	4.00	4.00	72,886 - 268,057	882,699
20000408	Electrician	18.00	18.00	18.00	74,556 - 89,489	1,512,967
20000413	Electrician Supervisor	2.00	2.00	2.00	85,840 - 103,774	198,815
20000434	Electronics Technician	1.00	1.00	1.00	66,135 - 79,397	66,135
20000426	Equipment Operator 1	3.00	3.00	3.00	52,917 - 63,382	175,082
20000430	Equipment Operator 2	18.00	18.00	23.00	62,115 - 74,284	1,543,573
20000436	Equipment Operator 3	3.00	3.00	4.00	64,824 - 77,583	295,245
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
21000432	Geographic Info Systems Analyst 2	2.00	2.00	2.00	81,997 - 99,082	198,164
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	90,015
20000502	Heavy Truck Driver 1	10.00	8.00	0.00	50,841 - 60,607	-
20000501	Heavy Truck Driver 2	35.00	35.00	45.00	52,764 - 63,622	2,640,258
20000503	Horticulturist	5.00	5.00	6.00	78,960 - 95,455	587,179
20000290	Information Systems Analyst 2	1.00	1.00	1.00	81,997 - 99,082	99,082
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805

# Transportation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	122,656
90000552	Junior Engineer-Civil - Hourly	0.75	0.75	0.75	81,669 - 98,842	61,252
90001073	Management Intern - Hourly	2.00	2.00	2.40	36,814 - 45,925	88,354
20000756	Office Support Specialist	4.00	4.00	4.00	45,969 - 55,342	218,834
21000788	Patch Truck Operator	0.00	2.00	9.00	56,587 - 67,446	588,546
20000680	Payroll Specialist 2	2.00	2.00	2.00	54,075 - 65,305	107,617
20000173	Payroll Supervisor	1.00	1.00	1.00	62,027 - 75,071	72,460
20000676	Pesticide Applicator	2.00	2.00	2.00	58,189 - 69,406	137,771
20000743	Principal Engineering Aide	3.00	3.00	2.00	81,669 - 98,842	177,052
20001054	Principal Utility Supervisor	1.00	1.00	1.00	73,727 - 89,131	76,790
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	124,841
20001222	Program Manager	5.00	6.00	5.00	72,886 - 268,057	908,956
20000760	Project Assistant	0.00	1.00	1.00	86,534 - 104,266	86,534
20000761	Project Officer 1	1.00	1.00	2.00	99,676 - 120,342	242,663
20000784	Public Information Officer	0.00	1.00	1.00	67,593 - 81,899	67,593
20000776	Public Works Dispatcher	12.50	12.50	12.50	57,092 - 68,802	844,655
90000776	Public Works Dispatcher - Hourly	2.18	1.92	1.92	57,092 - 68,802	109,617
20000777	Public Works Dispatch Supervisor	2.00	2.00	2.00	65,623 - 79,168	142,450
20001050	Public Works Superintendent	4.00	4.00	4.00	106,751 - 128,894	471,290
20001032	Public Works Supervisor	17.00	17.00	19.00	79,146 - 95,825	1,754,941
20001042	Safety and Training Manager	1.00	1.00	1.00	92,310 - 111,878	105,639
20000847	Safety Officer	2.00	2.00	2.00	80,086 - 96,743	160,172
20000885	Senior Civil Engineer	3.00	3.00	4.00	125,388 - 151,584	592,934
20000927	Senior Clerk/Typist	1.00	1.00	0.00	52,633 - 63,469	-
20000904	Senior Electrical Engineer	0.00	1.00	1.00	125,388 - 151,584	141,394
20000900	Senior Engineering Aide	1.00	1.00	1.00	72,536 - 87,699	87,699
20000015	Senior Management Analyst	6.00	6.00	6.00	88,289 - 106,773	586,867
20000918	Senior Planner	0.00	0.00	1.00	101,901 - 123,225	145,553
20000926	Senior Traffic Engineer	7.00	7.00	7.00	125,388 - 151,584	1,051,742
20000942	Sign Shop Technician	2.00	2.00	2.00	59,668 - 71,269	137,533
90000964	Student Engineer - Hourly	3.27	3.77	3.77	36,814 - 43,194	138,789
20000970	Supervising Management Analyst	2.00	2.00	3.00	94,669 - 114,682	365,884
20001029	Traffic Signal Supervisor	3.00	3.00	3.00	98,758 - 119,558	341,752
20001031	Traffic Signal Technician 2	24.00	24.00	24.00	85,728 - 102,900	2,208,875
20000659	Traffic Striper Operator	6.00	6.00	6.00	54,096 - 64,846	381,986
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	52,611 - 62,683	115,294
20001039	Tree Trimmer	4.00	4.00	5.00	50,295 - 59,886	298,062
20001051	Utility Worker 1	62.00	66.00	69.00	43,905 - 52,211	3,330,357
20001053	Utility Worker 2	50.00	50.00	52.00	47,935 - 57,070	2,885,238
	Bilingual - Regular					26,208
	Budgeted Personnel Expenditure Savings					(3,663,166)

# Transportation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
	Electrician Cert Pay					8,948
	Infrastructure In-Training Pay					186,139
	Infrastructure Registration Pay					726,496
	Night Shift Pay					13,702
	Overtime Budgeted					1,314,791
	Reg Pay For Engineers					700,804
	Sick Leave - Hourly					5,811
	Standby Pay					33,010
	Termination Pay Annual Leave					185,517
	Vacation Pay In Lieu					306,869
<b>FTE, Salaries, and Wages Subtotal</b>		<b>471.70</b>	<b>480.94</b>	<b>509.34</b>		<b>\$ 41,397,067</b>

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 1,723,557	\$ 56,692	\$ 60,231	\$ 3,539
Flexible Benefits	4,636,256	5,109,962	5,742,389	632,427
Insurance	2,322	-	-	-
Long-Term Disability	130,623	112,994	141,460	28,466
Medicare	460,107	481,361	608,070	126,709
Other Post-Employment Benefits	2,165,425	2,338,179	1,884,100	(454,079)
Retiree Medical Trust	50,993	57,802	75,265	17,463
Retirement 401 Plan	190,969	216,167	288,740	72,573
Retirement ADC	7,933,892	9,762,866	10,660,012	897,146
Retirement DROP	54,593	62,730	54,104	(8,626)
Risk Management Administration	525,320	528,957	630,606	101,649
Supplemental Pension Savings Plan	686,855	733,817	698,375	(35,442)
Unemployment Insurance	33,390	36,456	40,077	3,621
Workers' Compensation	1,186,098	1,147,151	1,159,675	12,524
<b>Fringe Benefits Subtotal</b>	<b>\$ 19,780,401</b>	<b>\$ 20,645,134</b>	<b>\$ 22,043,104</b>	<b>\$ 1,397,970</b>
<b>Total Personnel Expenditures</b>			<b>\$ 63,440,171</b>	

## Underground Surcharge Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Right-of-Way Management	\$ 19,793,427	\$ 70,948,191	\$ 75,756,319	\$ 4,808,128
<b>Total</b>	<b>\$ 19,793,427</b>	<b>\$ 70,948,191</b>	<b>\$ 75,756,319</b>	<b>\$ 4,808,128</b>

### Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Right-of-Way Management	22.16	24.16	24.74	0.58
<b>Total</b>	<b>22.16</b>	<b>24.16</b>	<b>24.74</b>	<b>0.58</b>

# Transportation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Utilities Undergrounding Construction</b> Addition of one-time non-personnel expenditures align with projected surcharge construction activity in Fiscal Year 2025.	0.00 \$	4,704,600 \$	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	163,412	-
<b>Utilities Undergrounding Program Support</b> Addition of 0.58 Student Engineer - Hourly to support Utilities Undergrounding Program staff.	0.58	23,523	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(4,470)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(21,893)	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(29,001)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(28,043)	-
<b>Revised Franchise Fees Revenue</b> Adjustment to reflect revised franchise fee revenue projections.	0.00	-	12,526,087
<b>Total</b>	<b>0.58 \$</b>	<b>4,808,128 \$</b>	<b>12,526,087</b>

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,923,295	\$ 2,501,018	\$ 2,736,416	235,398
Fringe Benefits	1,276,286	1,343,430	1,265,966	(77,464)
<b>PERSONNEL SUBTOTAL</b>	<b>3,199,581</b>	<b>3,844,448</b>	<b>4,002,382</b>	<b>157,934</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,498	\$ 16,200	\$ 16,200	-
Contracts & Services	4,641,153	21,504,863	21,476,294	(28,569)
<i>External Contracts &amp; Services</i>	<i>1,631,612</i>	<i>17,484,110</i>	<i>17,324,172</i>	<i>(159,938)</i>
<i>Internal Contracts &amp; Services</i>	<i>3,009,541</i>	<i>4,020,753</i>	<i>4,152,122</i>	<i>131,369</i>
Information Technology	264,688	261,600	235,237	(26,363)
Energy and Utilities	10,600	12,180	12,706	526
Other	11,672,908	45,308,900	50,013,500	4,704,600

# Transportation

## Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL SUBTOTAL</b>	16,593,846	67,103,743	71,753,937	4,650,194
<b>Total</b>	<b>\$ 19,793,427</b>	<b>\$ 70,948,191</b>	<b>\$ 75,756,319</b>	<b>\$ 4,808,128</b>

## Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Other Local Taxes	\$ 91,560,250	\$ 97,985,751	\$ 110,511,838	\$ 12,526,087
Other Revenue	354,584	-	-	-
Rev from Money and Prop	4,523,696	3,000,000	3,000,000	-
<b>Total</b>	<b>\$ 96,438,530</b>	<b>\$ 100,985,751</b>	<b>\$ 113,511,838</b>	<b>\$ 12,526,087</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 63,360 - 76,360	\$ 66,981
20001202	Assistant Deputy Director	1.00	1.00	1.00	72,886 - 268,057	211,926
20000070	Assistant Engineer-Civil	7.00	7.00	7.00	94,516 - 113,852	782,277
20000143	Associate Engineer-Civil	3.00	3.00	3.00	108,826 - 131,374	387,441
20000119	Associate Management Analyst	0.00	1.00	1.00	80,424 - 97,203	83,037
20000162	Associate Planner	1.00	1.00	1.00	88,486 - 106,904	105,300
20000290	Information Systems Analyst 2	1.00	1.00	0.00	81,997 - 99,082	-
20000293	Information Systems Analyst 3	0.00	0.00	1.00	90,015 - 108,805	108,805
90000551	Junior Engineer-Civil - Hourly	0.58	0.58	0.58	81,669 - 98,842	25,826
20000743	Principal Engineering Aide	1.00	1.00	0.00	81,669 - 98,842	-
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	124,841
20000760	Project Assistant	3.00	3.00	3.00	86,534 - 104,266	312,798
20000761	Project Officer 1	1.00	1.00	1.00	99,676 - 120,342	99,676
20000885	Senior Civil Engineer	1.00	1.00	1.00	125,388 - 151,584	146,279
20000918	Senior Planner	1.00	1.00	1.00	101,901 - 123,225	123,225
90000964	Student Engineer - Hourly	0.58	0.58	1.16	36,814 - 43,194	33,907
20000970	Supervising Management Analyst	0.00	0.00	1.00	94,669 - 114,682	108,302
	Budgeted Personnel					(124,841)
	Expenditure Savings					
	Infrastructure In-Training Pay					18,216
	Infrastructure Registration Pay					45,273
	Overtime Budgeted					15,000
	Reg Pay For Engineers					42,444
	Vacation Pay In Lieu					19,703
<b>FTE, Salaries, and Wages Subtotal</b>		<b>22.16</b>	<b>24.16</b>	<b>24.74</b>		<b>\$ 2,736,416</b>

# Transportation

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 187,225	\$ 9,402	\$ 9,106	\$ (296)
Flexible Benefits	229,551	257,917	274,578	16,661
Long-Term Disability	9,207	8,546	9,527	981
Medicare	29,763	37,073	39,177	2,104
Other Post-Employment Benefits	112,342	125,158	91,300	(33,858)
Retiree Medical Trust	3,421	4,624	5,283	659
Retirement 401 Plan	12,721	16,335	19,007	2,672
Retirement ADC	597,518	774,575	709,609	(64,966)
Risk Management Administration	27,306	28,314	30,558	2,244
Supplemental Pension Savings Plan	48,612	62,664	55,149	(7,515)
Unemployment Insurance	2,358	2,760	2,699	(61)
Workers' Compensation	16,262	16,062	19,973	3,911
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,276,286</b>	<b>\$ 1,343,430</b>	<b>\$ 1,265,966</b>	<b>\$ (77,464)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 4,002,382</b>	

# Transportation

## Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 201,564,258	\$ 278,209,360	\$ 331,303,417
Continuing Appropriation - CIP	24,131,857	26,549,018	23,549,018
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 225,696,115</b>	<b>\$ 304,758,379</b>	<b>\$ 354,852,435</b>
<b>REVENUE</b>			
Other Local Taxes	\$ 96,560,250	\$ 97,985,751	\$ 110,511,838
Other Revenue	354,584	-	-
Revenue from Use of Money and Property	4,523,696	3,000,000	3,000,000
<b>TOTAL REVENUE</b>	<b>\$ 101,438,530</b>	<b>\$ 100,985,751</b>	<b>\$ 113,511,838</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 327,134,645</b>	<b>\$ 405,744,130</b>	<b>\$ 468,364,273</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 2,582,839	\$ -	\$ -
<b>TOTAL CIP EXPENSE</b>	<b>\$ 2,582,839</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 1,923,295	\$ 2,501,018	\$ 2,736,416
Fringe Benefits	1,276,286	1,343,430	1,265,966
Supplies	4,498	16,200	16,200
Contracts & Services	4,641,153	21,504,863	21,476,294
Information Technology	264,688	261,600	235,237
Energy and Utilities	10,600	12,180	12,706
Other Expenses	11,672,908	45,308,900	50,013,500
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 19,793,427</b>	<b>\$ 70,948,191</b>	<b>\$ 75,756,319</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ -	\$ -	\$ 3,000,000
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>
<b>TOTAL EXPENSE</b>	<b>\$ 22,376,266</b>	<b>\$ 70,948,191</b>	<b>\$ 78,756,319</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 26,549,018	\$ 26,549,018	\$ 20,549,018
<b>TOTAL RESERVES</b>	<b>\$ 26,549,018</b>	<b>\$ 26,549,018</b>	<b>\$ 20,549,018</b>
<b>BALANCE</b>	<b>\$ 278,209,360</b>	<b>\$ 308,246,921</b>	<b>\$ 369,058,936</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 327,134,645</b>	<b>\$ 405,744,130</b>	<b>\$ 468,364,273</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



# **Zoological Exhibits Maintenance Fund**



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# Zoological Exhibits Maintenance Fund



## Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Department of Finance.

# Zoological Exhibits Maintenance Fund

## Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	18,345,588	19,490,501	20,975,719	1,485,218
<b>Total Department Expenditures</b>	<b>\$ 18,345,588</b>	<b>\$ 19,490,501</b>	<b>\$ 20,975,719</b>	<b>\$ 1,485,218</b>
<b>Total Department Revenue</b>	<b>\$ 18,395,390</b>	<b>\$ 19,490,501</b>	<b>\$ 20,975,719</b>	<b>\$ 1,485,218</b>

## Zoological Exhibits Maintenance Fund

### Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Zoological Exhibits Maintenance Fund	\$ 18,345,588	\$ 19,490,501	\$ 20,975,719	\$ 1,485,218
<b>Total</b>	<b>\$ 18,345,588</b>	<b>\$ 19,490,501</b>	<b>\$ 20,975,719</b>	<b>\$ 1,485,218</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Zoological Exhibit Maintenance Tax</b>	0.00	\$ 1,485,218	\$ 1,485,218
Adjustment to reflect revised revenue and non-personnel expenditures related to the fixed property tax levy support of the Zoological Exhibits Maintenance Fund.			
<b>Total</b>	<b>0.00</b>	<b>\$ 1,485,218</b>	<b>\$ 1,485,218</b>

### Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 18,345,588	\$ 19,490,501	\$ 20,975,719	\$ 1,485,218
<i>External Contracts &amp; Services</i>	<i>18,345,588</i>	<i>19,490,501</i>	<i>20,975,719</i>	<i>1,485,218</i>
<b>NON-PERSONNEL SUBTOTAL</b>	18,345,588	19,490,501	20,975,719	1,485,218
<b>Total</b>	<b>\$ 18,345,588</b>	<b>\$ 19,490,501</b>	<b>\$ 20,975,719</b>	<b>\$ 1,485,218</b>

### Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Proposed	FY2024-2025 Change
Property Tax Revenue	\$ 18,395,390	\$ 19,490,501	\$ 20,975,719	\$ 1,485,218
<b>Total</b>	<b>\$ 18,395,390</b>	<b>\$ 19,490,501</b>	<b>\$ 20,975,719</b>	<b>\$ 1,485,218</b>

# Zoological Exhibits Maintenance Fund

## Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2023 Actual	FY2024* Budget	FY2025** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 355,568	\$ 405,370	\$ 405,370
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 355,568</b>	<b>\$ 405,370</b>	<b>\$ 405,370</b>
REVENUE			
Property Taxes	\$ 18,395,390	\$ 19,490,501	\$ 20,975,719
<b>TOTAL REVENUE</b>	<b>\$ 18,395,390</b>	<b>\$ 19,490,501</b>	<b>\$ 20,975,719</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 18,750,958</b>	<b>\$ 19,895,871</b>	<b>\$ 21,381,089</b>
OPERATING EXPENSE			
Contracts & Services	\$ 18,345,588	\$ 19,490,501	\$ 20,975,719
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 18,345,588</b>	<b>\$ 19,490,501</b>	<b>\$ 20,975,719</b>
<b>TOTAL EXPENSE</b>	<b>\$ 18,345,588</b>	<b>\$ 19,490,501</b>	<b>\$ 20,975,719</b>
<b>BALANCE</b>	<b>\$ 405,370</b>	<b>\$ 405,370</b>	<b>\$ 405,370</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 18,750,958</b>	<b>\$ 19,895,871</b>	<b>\$ 21,381,089</b>

\* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

\*\* Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



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# FISCAL YEAR 2025

Volume 3  
Capital Improvements Program



# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY







GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of San Diego  
California**

For the Fiscal Year Beginning

**July 01, 2023**

*Christopher P. Morill*

**Executive Director**

*California Society of Municipal  
Finance Officers*

*Certificate of Award*

***Capital Budget Excellence Award  
Fiscal Year 2023-2024***

*Presented to the*

***City of San Diego***

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

*January 29, 2024*



*Rich Lee*

*Rich Lee*  
*2023 CSMFO President*

*James Russell-Field*

*James Russell-Field, Chair*  
*Recognition Committee*

*Dedicated to Excellence in Municipal Financial Reporting*

*California Society of Municipal  
Finance Officers*

*Certificate of Award*

***Operating Budget Excellence Award  
Fiscal Year 2023-2024***

*Presented to the*

***City of San Diego***

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

*January 29, 2024*



*Rich Lee*  
*2023 CSMFO President*

*James Russell-Field, Chair*  
*Recognition Committee*

*Dedicated to Excellence in Municipal Financial Reporting*



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# Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its estimated revenues and expenditures over the course of the fiscal year as economic and financial conditions develop, which often differ from those estimated at the time that the annual budget is originally adopted. These differences are sometimes material. As such, the annual budget may be modified by the Mayor and City Council throughout the fiscal year.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions that the City presents in the annual budget have been prepared for budgetary purposes, which assumptions may differ materially from those that the City would use to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, annual comprehensive financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



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## Mayor's Message – Fiscal Year 2025 Proposed Budget

Dear San Diegans:

I am proud to present the City of San Diego's Fiscal Year 2025 Proposed Budget. This budget builds on the considerable progress made over the last three fiscal years while continuing to invest in my administration's top priorities including homelessness, housing, infrastructure, and public safety.

The fiscal strategies laid out in the Fiscal Year 2025 Proposed Budget include both strategic reductions across various departments and targeted investments in critical areas. However, these measures, while significant, are part of a longer-term process to rectify the city's structural budget deficit. Addressing this issue is a complex and nuanced challenge, one that cannot be resolved overnight. It requires a multifaceted approach that combines immediate cost-saving measures with strategic planning for revenue generation and efficient service delivery over the coming years. It involves not only reevaluating current expenditure patterns but also exploring new and enhanced sources of revenue, alongside the judicious use of one-time solutions to bridge gaps without compromising essential city services.

This budget continues to prioritize funding for our most vulnerable residents. Funding for homelessness in the City of San Diego is set to increase by \$18.3 million. This significant investment underscores the city's commitment to addressing homelessness with both urgency and compassion. In line with the City's Comprehensive Shelter Strategy, the Fiscal Year 2025 Proposed Budget includes dedicated funding to expand the capacity of the city's shelter system in alignment with calls from the City Council to expand shelter options. Specifically, the budget aims to increase the number of shelter beds available to people experiencing homelessness by at least 1,000 with on-site security, meals, housing navigation and case management services. The budget also includes funding to double the size of the City's Safe Parking program by transforming the H Barracks into a Safe Parking site. This approach demonstrates a collaborative effort across the City to effectively leverage resources in the ongoing battle against homelessness, ensuring a comprehensive and sustainable strategy moving forward.

In my commitment to push forward initiatives that accelerate housing development and enhance affordability across San Diego, I've ensured the Fiscal Year 2025 Proposed Budget for our Development Services Department (DSD) funds our "Complete Communities Now" program, a key component of my strategy to make our housing project review process more efficient. By setting a new standard that requires housing projects under the Complete Communities framework to be reviewed within 30 days, we're placing DSD at the heart of a major transformation in how we handle housing development. By integrating these enhancements into

# Mayor's Message

DSD's budget, we're sending a clear message about our dedication to making housing more affordable and accessible, and speeding up the creation of new homes across the City.

In navigating the fiscal landscape for the Fiscal Year 2025 Proposed Budget, all City of San Diego departments were tasked with identifying potential budgetary reductions to address our structural deficit. However, it was crucial for my administration that reductions impacting our critical public safety services, specifically within the Fire-Rescue and Police departments, be kept to a minimum. This careful approach underscores our commitment to maintaining the safety and security of our community. Cost-cutting measures in the Police Department have been thoughtfully implemented to ensure efficiency without compromising the quality of service. Among these measures is the rightsizing of the police academies to up to 30 Police Recruits per academy, with four academies held annually. Additionally, we are implementing a policy to have two Police Officers per vehicle to reduce fuel costs and an overall reduction in extension of shift overtime. These adjustments reflect a balanced approach to budgetary management, ensuring the Police Department remains agile and responsive while also being fiscally responsible.

We are also making strategic investments in the Fire-Rescue Department. Notably, the budget includes the addition of 12 new positions along with necessary non-personnel expenditures to support the operational needs of the new Torrey Pines Fire Station, which is slated to open next year. This enhancement ensures that our Fire-Rescue Department is better equipped to respond to emergencies, reinforcing our dedication to public safety.

As Mayor of San Diego, I stand before you at a pivotal moment where the need to expand and rejuvenate our city's infrastructure, public spaces, and facilities has never been more pressing. Our commitment to improving the quality of services for our growing community is unwavering, yet we face the challenge of modernizing and enhancing these services amidst a backdrop of historical underinvestment and deferred maintenance. These are not just assets from the past; they are the backbone of our future.

I'm thrilled to share that our Transportation Department has developed a groundbreaking Pavement Management Plan (PMP), marking a first in the City's efforts to optimize our street maintenance and investment strategies. This plan is a pivotal step in our ongoing commitment to providing a reliable and efficient transportation network for our community. Based on the most recent pavement condition assessment conducted in 2023, the PMP leverages comprehensive, data-driven insights to strategically address our city-wide street conditions and identify necessary investments to maintain our street network effectively. This innovative approach allows us to proactively pinpoint funding needs, ensuring that our streets—vital arteries of our community—are kept in good condition. The Fiscal Year 2025 budget earmarks \$104.6 million for street resurfacing construction and design. This significant investment represents an increase from the 60 miles of major street resurfacing goal in Fiscal Year 2024, to 75 miles in Fiscal Year 2025, while also funding the design work necessary to improve 105 miles in Fiscal Year 2026.

As your Mayor, I want to address the urgency of investing in our stormwater infrastructure to ensure we are keeping residents safe. We have identified funding needs for stormwater



# Mayor's Message

emergencies and other critical flood resilience and green infrastructure projects totaling \$85.1 million. This is a substantial figure, but it's critical to ensure the resilience and safety of our city's infrastructure against future challenges. Importantly, this funding need comes in addition to our proactive investments under the Water Infrastructure Finance and Innovation Act (WIFIA). Through WIFIA, the City has the opportunity to utilize the Environmental Protection Agency's special loan program for water infrastructure projects, covering 49% of up to \$733.0 million in stormwater upgrades. These upgrades range from pipeline replacements and pump station repairs to comprehensive watershed restoration. The remainder of the project costs will be identified by the City through loans, grants, and other financing methods.

Our city needs significant investment to rebuild essential infrastructure like our stormwater systems and roads, while continuing to provide vital services that our residents depend upon daily. That's why San Diegans deserve to vote on increasing the City's revenue in November 2024. However, it's not simply about raising revenue; it's about unlocking the potential of our city and ensuring that every neighborhood thrives. By dedicating funds to improve essential neighborhood services, modernizing our aging infrastructure, and maintaining the safety of our families, we're laying the foundation for a more resilient and prosperous San Diego. By making the investments needed to upgrade infrastructure and address deferred maintenance, we can prevent more costly repairs in the future, saving taxpayers money over time.

As Mayor of San Diego, I'm proud to say that the dividends of our Build Better SD initiative are truly beginning to manifest. This innovative program, designed to streamline and enhance the efficiency of how we allocate Development Impact Fees (DIF), is proving to be a game-changer for our city's infrastructure development by addressing our infrastructure needs more holistically across San Diego, ensuring that funding is directed towards high-priority projects. The Fiscal Year 2025 Proposed Budget reflects this strategic shift, with an allocation of \$9.6 million in Citywide DIF funds for parks projects, another \$11.4 million for mobility projects, and \$1.5 million earmarked for Fire-Rescue projects. Additionally, we're deploying \$18.7 million in legacy DIF funds to community-based projects that will make a tangible difference in the lives of our residents. Beyond these allocations, we're also investing \$13.7 million in improvements for Mission Bay Park and \$7.4 million for enhancements to our other regional parks.

Continuing with my dedication to the welfare and development of San Diego's younger generation, this budget continues to maximize the "Employ + Empower" youth workforce training program. Thanks to \$18.5 million in State funding for this program, we will continue to offer young individuals aged 16 to 30 the chance to engage in paid internships and job training opportunities right here with the City of San Diego. This budget includes funding for many opportunities within nearly every City department to boost youth employment and to usher in a new era of public servants who are as diverse and dynamic as our city itself. This is more than just a program; it's a pathway to empowerment for our city's youth, ensuring they have the tools, resources, and support they need to thrive and contribute to our community.

This budget is a plan for protecting our progress, addressing immediate needs while laying the groundwork for sustainable growth. We are tackling the structural budget deficit with a careful balance of reductions and investments, ensuring that our city remains vibrant and resilient. Our

# Mayor's Message

commitment to enhancing public services, from increasing shelter beds for people experiencing homelessness to streamlining housing development and ensuring our streets and infrastructure are robust and reliable, is unwavering. The investments we make today in public safety, infrastructure, and our youth promise to yield dividends for generations to come. As your Mayor, I pledge to continue steering our city with a vision that embraces all San Diegans, fostering a community that is inclusive, dynamic, and thriving. Together, we are building a San Diego that not only addresses today's challenges but also secures a bright and prosperous future for all.

Sincerely,

A handwritten signature in black ink that reads "Todd Gloria". The signature is written in a cursive, flowing style.

Todd Gloria  
Mayor



**Todd Gloria**  
Mayor



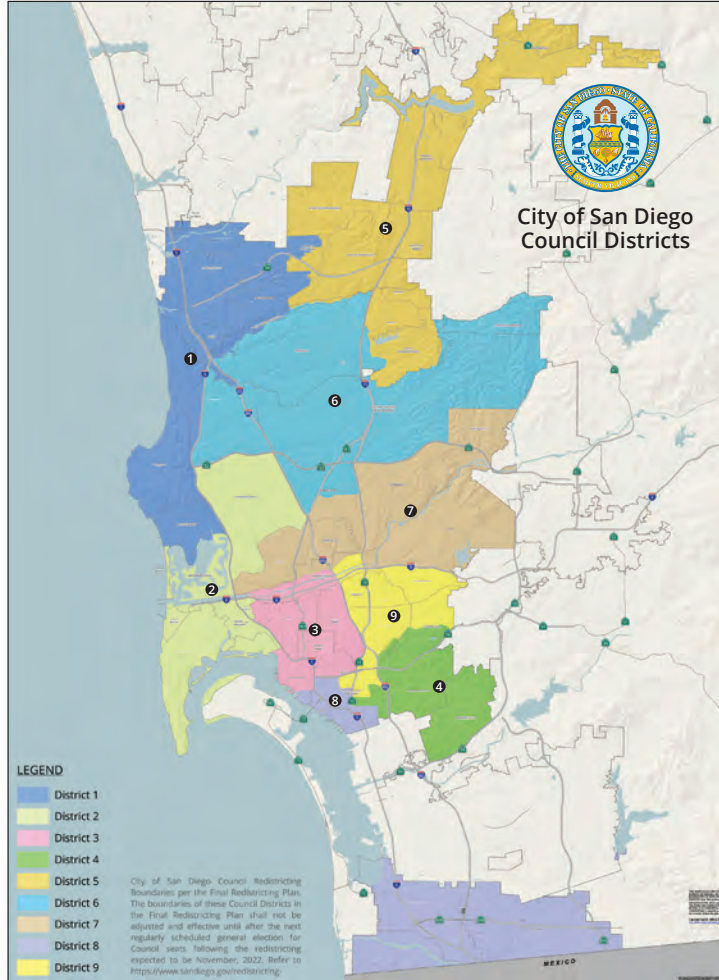
**Joe LaCava**  
Councilmember  
District 1



**Jennifer Campbell**  
Councilmember  
District 2



**Stephen Whitburn**  
Councilmember  
District 3



**Henry L. Foster III**  
Councilmember  
District 4



**Marni von Wilpert**  
Councilmember  
District 5



**Kent Lee**  
Councilmember  
District 6



**Raul A. Campillo**  
Councilmember  
District 7



**Vivian Moreno**  
Councilmember  
District 8



**Sean Elo-Rivera**  
Council President  
District 9



**Eric K. Dargan**  
Chief Operating Officer

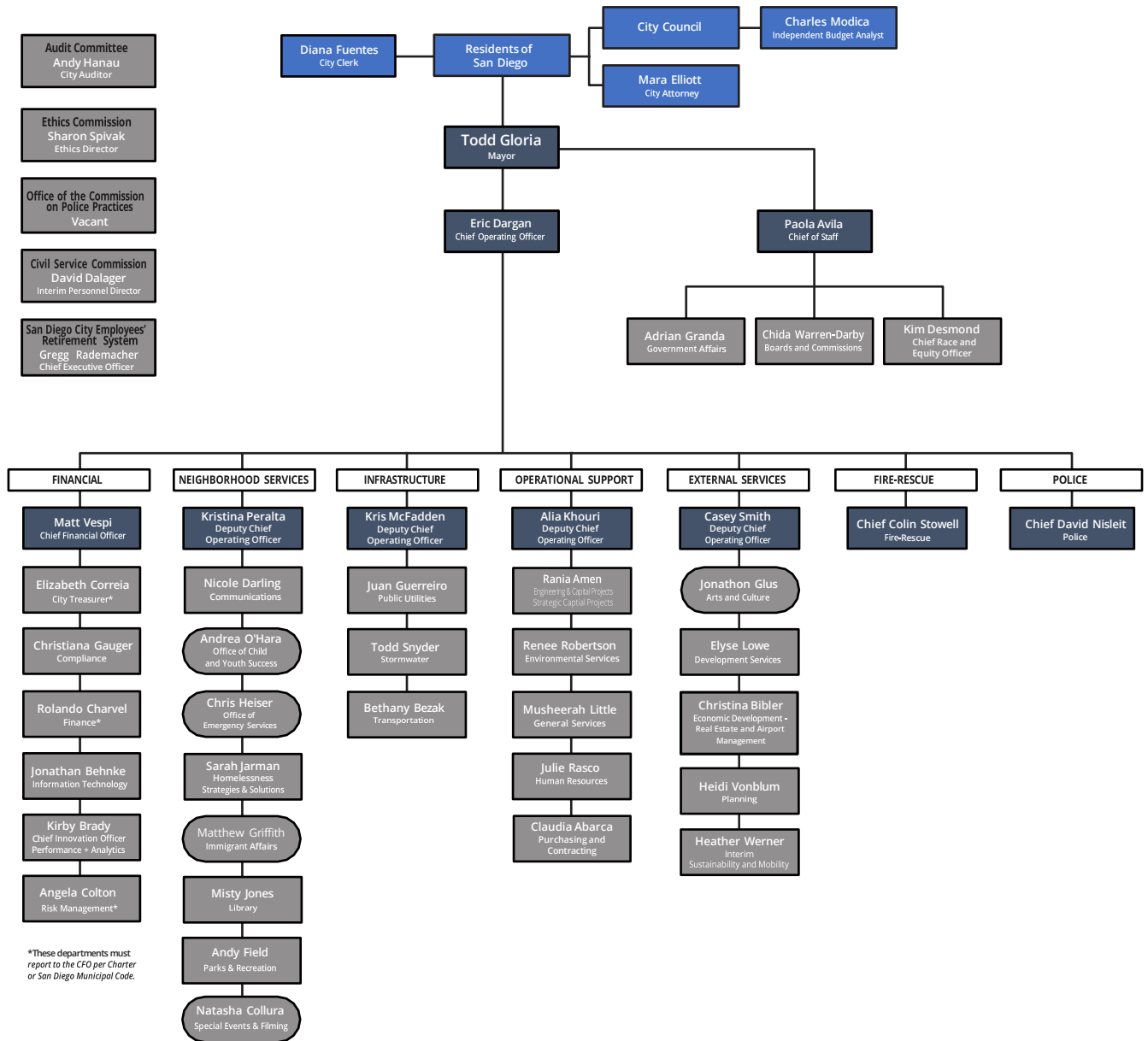


**Mara W. Elliott**  
City Attorney



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# City Departments Organizational Chart



**KEY:**

Department

Division / Commission / Program / Agency

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# Capital Improvements Program Summary

- Capital Budget Introduction ..... 3
- Fiscal Year 2025 Proposed Budget Summary..... 5
- Profile of the City of San Diego’s CIP ..... 27
- Fiscal Year 2024 Budget Update..... 43
- Project Prioritization ..... 47
- Project Types ..... 59
- Funding Sources..... 65
- Community Planning ..... 73
- Guide to the Capital Improvement Projects ..... 77

## Capital Improvement Projects

- Airport Management ..... 85
- Citywide ..... 93
- Department of Information Technology ..... 107
- Environmental Services ..... 117
- Fire-Rescue..... 127
- General Services ..... 147
- Homelessness Strategies and Solutions ..... 159
- Library..... 167
- Parks & Recreation..... 185
- Police..... 281
- Public Utilities ..... 289
- Stormwater ..... 369
- Sustainability & Mobility..... 391
- Transportation..... 399

## Glossary, Indexes, and Appendix

- Glossary ..... 475
- Index by Project Name ..... 479
- Index by Project Number ..... 485
- Appendix A - Fiscal Year Annual Allocations..... 491



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# FISCAL YEAR 2025

Volume 3  
Capital Improvements  
Program Summary



# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



# Capital Improvements Program

## Capital Budget Introduction

The City of San Diego's Capital Budget document summarizes key features of the City's Capital Improvements Program (CIP), highlights various essential processes, and provides project-to-date information for 287 projects, including both standalone projects and annual allocations, in or across 14 asset-managing sections of the City. Below is a summary of the various sections included in the Capital Budget document.

The **Fiscal Year FY2025 Proposed Budget Summary** (page 5) describes the various fund allocations that support new and ongoing capital projects. The summary includes funding source descriptions, a high-level synopsis of total budget allocations by project type, and brief overviews of developer credits and planned construction contracts.

The **Profile of the City of San Diego's CIP** (page 27) details the City's Budgeting Best Practices, with an overview of the multi-year program in accordance with the City's budget policy. It also explains the CIP prioritization process, available funding options, operating budget impacts, and total project cost estimates. In addition, this section describes the CIP budget development process, which follows the timeline established by the [City Charter \[Section 69\]](#) and is developed in conjunction with the City's operating budget.

The **Fiscal Year 2024 Budget Update** (page 43) details changes made to the CIP since the Fiscal Year 2024 Adopted Budget was published. This includes new projects added to the CIP, closed projects no longer published, a breakdown of expenditures by fiscal year, and a summary of contracts awarded.

Additional sections provide further resources to help understand the CIP budget development process:

- **Project Prioritization** (page 47) describes the project prioritization process.
- **Project Types** (page 59) provides a high-level overview of CIP project types.
- **Funding Sources** (page 65) explains the most common funding sources used in development of the CIP budget.
- **Community Planning** (page 73) provides additional details and maps of the City's planning areas.
- **Guide to the Capital Improvement Projects** (page 77) explains project page organization.
- **Glossary** (page 475) defines important CIP and budget-related terms.
- **Indexes** (page 479) guides the reader to specific projects within the budget document.
- **Appendix A - Fiscal Year Annual Allocations** (page 491) lists the sublets by their Annual Allocations and their respective appropriations as part of the Fiscal Year 2025 Proposed Budget.

Additional capital project information can be found online on the City's CIP webpage at the following link: [www.sandiego.gov/cip/projectinfo](http://www.sandiego.gov/cip/projectinfo).



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# Capital Improvements Program

## Fiscal Year 2025 Proposed Budget Summary

The Capital Improvements Program (CIP) Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP and is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs outweigh available resources; therefore, the Proposed Budget is constrained by funding availability. In preparing the Fiscal Year 2025 Proposed Budget, the City considered project readiness for construction, continuation of the Street Resurfacing Program, and the investments in the Stormwater Infrastructure. Council Policy 800-14 was used when updating prioritization for the Fiscal Year 2025 funding requests. More information on the updated policy can be found in the Project Prioritization section. The CIP requests are reviewed by the Capital Improvements Program Review and Advisory Committee (CIPRAC) and the Capital Budget Executive Review Committee (CBERC). The \$871.9 million Fiscal Year 2025 Proposed CIP Budget, summarized in **Table 1** below, is funded by a variety of sources including, but not limited to, Water and Sewer Enterprise Funds, TransNet, Gas Tax, General Fund, Debt Financing sources, and Park Improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2025 Proposed CIP Budget can be found later in this section, beginning on page 8.

**Table 1: Fiscal Year 2025 Proposed CIP Budget**

Funding Source	FY 2025	Percent of Total CIP Budget
Bond Financing	\$ 169,570,171	19.45%
Bus Stop Capital Improvement Fund	140,255	0.02%
Climate Equity Fund	1,500,000	0.17%
Development Impact Fees	35,981,692	4.13%
Enhanced Infrastructure Financing District Fund	7,468,165	0.86%
Facilities Benefit Assessments	5,169,866	0.59%
Fleet Services Internal Service Fund	2,191,678	0.25%
General Fund	3,700,000	0.42%
Golf Course Enterprise Fund	2,000,000	0.23%
Library System Improvement Fund	745,450	0.09%
Mission Bay Park Improvement Fund	13,708,605	1.57%
OneSD/ERP Funding	3,760,000	0.43%
Other Funding	57,857	0.01%
Refuse Disposal Fund	9,874,362	1.13%
Regional Transportation Congestion Improvement Program	2,389,339	0.27%
San Diego Regional Parks Improvement Fund	7,381,557	0.85%
Sewer Funds	223,505,045	25.63%
TransNet Funds	25,053,538	2.87%
Trench Cut/Excavation Fee Fund	2,470,000	0.28%

# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

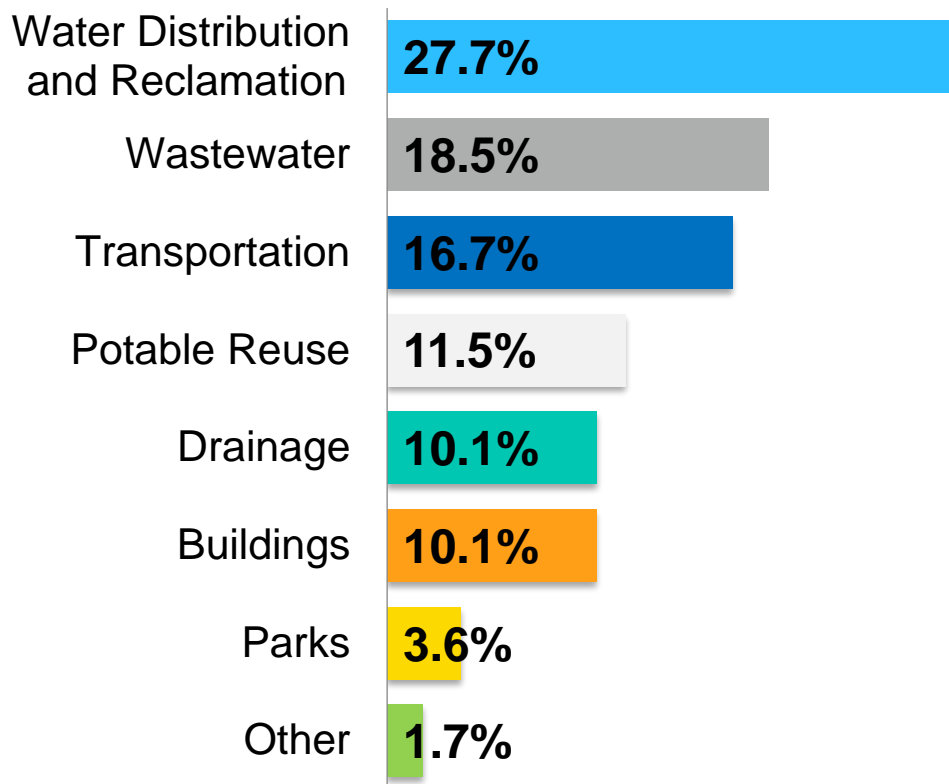
**Table 1: Fiscal Year 2025 Proposed CIP Budget**

Funding Source	FY 2025	Percent of Total CIP Budget
Water Fund	355,226,075	40.74%
<b>Grand Total</b>	<b>\$ 871,893,655</b>	

An additional \$423.8 million of funding, which is not included in the Proposed Budget, is anticipated to be budgeted during Fiscal Year 2025 and requires additional City Council approval. Anticipated funding includes a variety of sources, such as donations, grants, debt financing, developer funding, Development Impact Fees (DIF), and Facilities Benefit Assessments (FBA).

The Fiscal Year 2025 Proposed CIP Budget supports various types of projects, such as water and sewer facilities, buildings, and transportation projects, displayed in **Figure 1**. Fund allocations are primarily driven by availability. As such, Water and Sewer Funds, which support water and wastewater project types, account for the majority of the Proposed CIP Budget, including 70.4 percent of allocations for City buildings that are maintained and operated by the Public Utilities Department. Transportation projects are primarily funded by TransNet, gasoline taxes, and debt financing, which may also fund transportation components of other project types in the right-of-way. Landfill, airport, and golf project types are funded by their respective enterprise funds. Parks, stormwater, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

**Figure 1: Fiscal Year 2025 Proposed Budget by Project Type**



# Capital Improvements Program

## Fiscal Year 2025 Proposed Budget Summary

The City's multi-year CIP includes assets that are maintained and operated by a variety of City departments and asset-managing sections, shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2025 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$572.2 million, or 65.6 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation Department's projects, with \$143.3 million, or 16.7 percent, of the Proposed CIP Budget. Project pages for each asset managing department can be found later in this volume, beginning on page 85.

**Table 2: Multi-Year CIP**

Department	Prior Year	FY 2025 Proposed	Future Years	Total
Airport Management	\$ 11,395,187	\$ -	\$ 39,521,967	\$ 50,917,154
Citywide	35,999,768	-	681,640,478	717,640,246
Department of Information Technology	25,281,019	3,760,000	134,000,000	163,041,019
Environmental Services	60,595,251	9,400,000	43,250,000	113,245,251
Fire-Rescue	84,946,483	2,750,000	142,687,406	230,383,889
General Services	52,697,294	8,303,009	110,648,294	171,648,597
Homelessness Strategies and Solutions	1,030,543	3,700,000	1,950,000	6,680,543
Library	80,314,549	745,450	65,895,201	146,955,200
Parks & Recreation	655,701,697	35,573,273	689,022,393	1,380,297,363
Police	12,000,000	-	5,800,000	17,800,000
Public Utilities	3,956,344,262	572,191,202	5,735,916,023	10,264,451,487
Stormwater	451,973,618	88,354,837	1,890,132,273	2,430,460,728
Sustainability & Mobility	15,104,025	3,844,740	(4,071,846)	14,876,919
Transportation	1,127,250,995	143,271,144	2,215,492,537	3,486,014,676
<b>Grand Total</b>	<b>\$ 6,570,634,691</b>	<b>\$ 871,893,655</b>	<b>\$ 11,751,884,726</b>	<b>\$ 19,194,413,072</b>

The Fiscal Year 2025 Proposed CIP Budget adds \$871.9 million to the City's \$19.20 billion multi-year CIP, reflected in **Table 2**. City Council previously approved \$6.57 billion towards projects that are continuing from previous fiscal years. An estimated \$11.75 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenditures, such as road resurfacing and pipe replacements. The City's CIP does not include all unfunded CIP needs or new projects that may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 27.

### Funding Sources for the Fiscal Year 2025 Proposed CIP Budget

The Fiscal Year 2025 Proposed CIP Budget includes funding for 94 CIP projects, of which 12 are new this year. Many of the projects are standalones, limited to a single asset or set of assets with a clear scope for



# Capital Improvements Program

## Fiscal Year 2025 Proposed Budget Summary

project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

The following summarizes Fiscal Year 2025 funding source allocations and describes each funding source, including purpose, restrictions, and constraints. The Fiscal Year 2025 Proposed CIP Budget was developed by evaluating available funding sources for new and continuing CIP projects. For more information on common funding sources used in the CIP, refer to the Funding Sources section beginning on page 65.

Included with the description of each funding source is a list of the projects that will receive funding in Fiscal Year 2025. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2025 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2025 Proposed Budget amount. Annual Allocations are not scored.

While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may receive funding because they are the highest scoring projects that meet the requirements of a particular funding source. For more information on prioritization, refer to the Project Prioritization section beginning on page 47.

### Bond Financing

Bond Financing is used to support General Fund asset type projects, such as fire stations, libraries, parks, road improvements, and storm drain improvements, through the issuance of Lease Revenue Bonds. This also includes the use of the Commercial Paper Notes program as an interim source until the issuance of Lease Revenue Bonds to pay off the notes. The Debt Funded GF CIP budget for Fiscal Year 2025 is \$169.6 million, as shown in **Table 3**.

**Table 3: Bond Financing**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Chollas Fleet Electrification Assessment / P25003	153	New	55	Low	\$ 1,000,000
City Facilities Improvements / ABT00001	155	Continuing	Annual	Annual	1,011,168
Fleet Operations Facilities / L14002	156	Continuing	57	Low	1,000,000
Flood Resilience Infrastructure / ACA00001	379	Continuing	Annual	Annual	75,185,380
Installation of City Owned Street Lights / AIH00001	434	Continuing	Annual	Annual	401,800
Sidewalk Repair and Reconstruction / AIK00003	452	Continuing	Annual	Annual	3,865,812
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual	562,210
Street Light Circuit Upgrades / AIH00002	457	Continuing	Annual	Annual	150,000
Street Resurfacing and Reconstruction / AID00005	458	Continuing	Annual	Annual	79,687,101



# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

Traffic Calming / AIL00001	460	Continuing	Annual	Annual	206,700
University Ave Bikeway Pavement Repair / RD25000	463	New	90	High	6,500,000
<b>Total</b>					<b>\$ 169,570,171</b>

## Bus Stop Capital Improvement Fund

Bus Stop Capital Improvement Fund is provided by the City's share of bus stop advertising revenue. Funding is provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015 and is used to support installation of improvements such as bus pads and sidewalks near bus stops citywide. For Fiscal Year 2025, \$140,255 of Bus Stop Capital Improvement Fund has been added to the CIP budget, as shown in **Table 4**.

**Table 4: Bus Stop Capital Improvement Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Bus Stop Improvements / AID00007	419	Continuing	Annual	Annual	\$ 140,255
<b>Total</b>					<b>\$ 140,255</b>

## Climate Equity Fund

The Climate Equity Fund (CEF) contributions are used for City infrastructure project within underserved communities to help these communities effectively respond to the impacts of climate change. To be eligible to receive CEF funding, projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieve other climate equity concerns and be located in a disadvantaged community located within an area that scores between 0 and 60 on the Climate Equity Index. In Fiscal Year 2025, \$1.5 million of CEF has been added to the CIP budget, as shown in **Table 5**.

**Table 5: Climate Equity Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual	\$ 1,500,000
<b>Total</b>					<b>\$ 1,500,000</b>

## Development Impact Fees

Contributions may be received from developers to support City CIP projects. These funds are provided in order to satisfy conditions placed on development and are usually restricted to certain projects, or types of assets, or in specific areas. For Fiscal Year 2025, \$36.0 million of developer funding has been allocated to the CIP budget in 34 projects and one annual allocation, as shown in **Table 6**.

# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

**Table 6: Development Impact Fees**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Beyer Park Development Phase II / S23008	205	Continuing	67	High	\$ 400,000
Bicycle Facilities / AIA00001	417	Continuing	Annual	Annual	51
BSU Lifeguard Locker Room Repl / S25000	135	New	41	Low	500,000
Canon Street Pocket Park / S16047	208	Continuing	45	Low	152,807
Children's Park Improvements / S16013	216	Continuing	60	High	300,000
Chollas Lake Drainage Study / P25002	196	New	56	Medium	400,000
City Facilities Improvements / ABT00001	155	Continuing	Annual	Annual	700,000
Dennery Ranch Neigh Park / RD22001	220	Continuing	60	High	443,303
East Village Green Phase 1 / S16012	221	Continuing	69	High	800,000
Fire Station No. 49 - Otay Mesa / S00784	138	Continuing	71	Medium	362,250
Flood Resilience Infrastructure / ACA00001	379	Continuing	Annual	Annual	5,246,029
Golf Course Drive Improvements / S15040	226	Continuing	47	Low	2,375,618
Grove Neighborhood Park / S22002	227	Continuing	62	High	649,683
Install T/S Interconnect Systems / AIL00002	433	Continuing	Annual	Annual	190,000
John Baca Park / S22004	232	Continuing	80	High	50,000
Market Street-47th to Euclid-Complete Street / S16061	440	Warranty	84	High	50,000
MLK Pool Improvements / P24009	197	New	77	High	900,000
New Walkways / AIK00001	444	Continuing	Annual	Annual	364,959
Normal Street Promenade / S22012	445	Continuing	55	Medium	6,429,550
North Park Mini Park / S10050	247	Warranty	61	High	157,393
OB Lifeguard Station Replacement Study / P25000	133	New	67	Medium	250,000
Olive St Park Acquisition and Development / S10051	253	Continuing	50	Medium	251,585
OM T-11.1 Caliente Avenue / RD23009	447	New	73	High	1,119,949
Otay Mesa Truck Route Phase 4 / S11060	448	Warranty	56	Medium	94,196
Palm Avenue Interstate 805 Interchange / S00869	449	Continuing	78	High	2,285,855
Park Improvements / AGF00007	255	Continuing	Annual	Annual	2,153,683

# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

Pump Station C Assessment / P25001	375	New	45	Low	500,000
Rancho Bernardo CP Improvements / L20000	256	Continuing	35	Low	1,776,572
South Clairemont CP Rec Cntr Renovation / P24008	199	New	57	Medium	900,000
Streamview Drive Improvements Phase 2 / S18000	456	Continuing	67	Medium	4,582,760
Traffic Calming / AIL00001	460	Continuing	Annual	Annual	156,045
Traffic Signals - Citywide / AIL00004	461	Continuing	Annual	Annual	776,100
Traffic Signals Modification / AIL00005	462	Continuing	Annual	Annual	163,304
University Avenue Mobility / S00915	465	Warranty	83	High	500,000
<b>Total</b>					<b>\$ 35,981,692</b>

## Enhanced Infrastructure Financing District Fund

Enhanced Infrastructure Financing District (EIFD) are authorized under California Government Code section 53398 to establish enhanced infrastructure financing districts and use specified property tax increment revenue generated within such districts to finance certain infrastructure and community benefit projects. In 2017, City Council set up an EIFD in the Otay Mesa Community Planning Area. For Fiscal Year 2025, \$7.5 million of Enhanced Infrastructure Financing District Fund has been added to the CIP budget, as shown in **Table 7**.

**Table 7: Enhanced Infrastructure Financing District Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Airway Road Improvements / P19007	411	Continuing	65	Medium	\$ 500,000
Dennery Ranch Neigh Park / RD22001	220	Continuing	60	High	4,368,165
Fire Station No. 49 - Otay Mesa / S00784	138	Continuing	71	Medium	1,500,000
Hidden Trails Neighborhood Park / S00995	229	Continuing	44	Low	850,000
Siempre Viva Road Improvements / P19006	411	Continuing	65	Medium	250,000
<b>Total</b>					<b>\$ 7,468,165</b>

## Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development. \$5.2 million of funding has been allocated in Fiscal Year 2025, as shown in **Table 8**.

# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

**Table 8: Facilities Benefit Assessments**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	428	Continuing	55	Medium	\$ 4,249,635
Fire Station No. 49 - Otay Mesa / S00784	138	Continuing	71	Medium	137,750
Palm Avenue Interstate 805 Interchange / S00869	449	Continuing	78	High	584,337
Penasquitos Creek NP Comfort Station / P24006	199	New	47	Medium	146,143
Traffic Signals - Citywide / AIL00004	461	Continuing	Annual	Annual	52,001
<b>Total</b>					<b>\$ 5,169,866</b>

## Fleet Services Internal Service Fund

The Fleet Services Internal Service Fund provides all City Departments with motive equipment and comprehensive fleet management services. As an internal service fund, the Fleet Services Fund is funded by other City departments on a cost-reimbursement basis. A total of \$2.2 million has been added in Fiscal Year 2025, as shown in **Table 9**.

**Table 9: Fleet Services Internal Service Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual	\$ 2,191,678
<b>Total</b>					<b>\$ 2,191,678</b>

## General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are typically used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the availability of funding for operational budgets of the departments requesting capital funds. The General Fund CIP budget for Fiscal Year 2025 is \$3.7 million, as shown in **Table 10**.

**Table 10: General Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Citywide Homeless Shelters / L24002	165	New	65	Medium	\$ 3,700,000
<b>Total</b>					<b>\$ 3,700,000</b>

# Capital Improvements Program

## Fiscal Year 2025 Proposed Budget Summary

### Golf Course Enterprise Fund

The Golf Course Enterprise Fund supports the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. A project for Balboa Park Golf Course received additional funding in Fiscal Year 2025, resulting in a total Golf Course Enterprise Fund allocation of \$2.0 million, as shown in **Table 11**.

**Table 11: Golf Course Enterprise Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Balboa Park Golf Course / AEA00002	202	Continuing	Annual	Annual	\$ 2,000,000
<b>Total</b>					<b>\$ 2,000,000</b>

### Library System Improvement Fund

On July 30, 2002, the City Council authorized 24 specific capital improvement projects related to the construction and improvement of library facilities throughout San Diego. The Library System Improvements fund was established with multi-year bond proceeds including lease bonds, certain transient occupancy tax (TOT) revenues, and receipts received under the Master Settlement Agreement with the tobacco industry. For Fiscal Year 2025, a total of \$745,450 has been allocated to one project, as shown in **Table 12**.

**Table 12: Library System Improvement Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Oak Park Library / S22011	177	Continuing	86	High	\$ 745,450
<b>Total</b>					<b>\$ 745,450</b>

### Mission Bay Park Improvement Fund

The Mission Bay Park Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in Mission Bay Park for capital improvements. For Fiscal Year 2025, \$13.7 million has been allocated in the Mission Bay Improvements annual allocation, as shown in **Table 13**.

**Table 13: Mission Bay Park Improvement Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Mission Bay Improvements / AGF00004	241	Continuing	Annual	Annual	\$ 13,708,605
<b>Total</b>					<b>\$ 13,708,605</b>

### OneSD/ERP Funding

The IT CIP Contributions Fund is a special revenue fund which receives revenue from other City departments in order to manage and maintain the City's Enterprise Resource Planning (ERP) system. While

# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

most of the funding is used to maintain the existing system, efforts are also underway to implement and/or integrate additional modules into the ERP system. The Fiscal Year 2025 Budget includes \$3.8 million of IT CIP Contributions Funds, as shown in **Table 14**.

**Table 14: OneSD/ERP Funding**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Governmental Funded IT Projects / ATT00001	114	Continuing	Annual	Annual	\$ 800,000
SAP Modernization / T25000	115	New	N/A	N/A	2,960,000
<b>Total</b>					<b>\$ 3,760,000</b>

## Other Funding

The Fiscal Year 2025 Proposed Budget includes \$57,857 in SR 209 & 274 Coop with State funding source, as shown in **Table 15**.

**Table 15: Other Funding**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Median Installation / AIG00001	441	Continuing	Annual	Annual	\$ 57,857
<b>Total</b>					<b>\$ 57,857</b>

## Refuse Disposal Fund

The Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements. For Fiscal Year 2025, \$9.9 million has been allocated, as shown in **Table 16**.

**Table 16: Refuse Disposal Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Landfill Improvements / AFA00001	123	Continuing	Annual	Annual	\$ 8,650,000
Miramar Landfill Facility Improvements / L17000	124	Continuing	77	Medium	750,000
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual	474,362
<b>Total</b>					<b>\$ 9,874,362</b>

## Regional Transportation Congestion Improvement Program

The Regional Transportation Congestion Improvement Program (RTCIP) is an element of the TransNet Extension Ordinance requiring the City to collect an exaction for new residential developments. RTCIP Fees

# Capital Improvements Program

## Fiscal Year 2025 Proposed Budget Summary

are to be spent only on improvement to the Retinal Arterial System (RAS) to mitigate development impact. For Fiscal Year 2025, \$2.4 million has been added to the CIP budget, as shown in **Table 17**.

**Table 17: Regional Transportation Congestion Improvement Program**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Coastal Rail Trail / S00951	426	Continuing	82	High	\$ 50,000
Guard Rails / AIE00002	432	Continuing	Annual	Annual	100,000
Palm Avenue Interstate 805 Interchange / S00869	449	Continuing	78	High	2,239,339
<b>Total</b>					<b>\$ 2,389,339</b>

### San Diego Regional Parks Improvement Fund

The San Diego Regional Parks Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chicano Park, Chollas Creek Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. Once the revenue is received, the Parks & Recreation Department works with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. For Fiscal Year 2025, \$7.4 million has been allocated to six projects, as shown in **Table 18**.

**Table 18: San Diego Regional Parks Improvement Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
City Facilities Improvements / ABT00001	155	Continuing	Annual	Annual	\$ 4,591,841
Junipero Serra Museum ADA Improvements / S15034	233	Continuing	57	Medium	960,010
Mohnike Adobe and Barn Restoration / S13008	242	Continuing	30	Low	862,238
Old Mission Dam Dredging / P23002	198	Continuing	33	Low	617,468
Park Improvements / AGF00007	255	Continuing	Annual	Annual	48,000
Resource-Based Open Space Parks / AGE00001	259	Continuing	Annual	Annual	302,000
<b>Total</b>					<b>\$ 7,381,557</b>

### Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates, debt financing, and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans. A total of \$223.5 million in Sewer Funds has been allocated to the CIP budget for Fiscal Year 2025, as shown in **Table 19**. This funding will support projects to meet the requirements of the Clean Water Act as well as projects to replace and/or rehabilitate the aging sewer system infrastructure.

# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

**Table 19: Sewer Funds**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Alvarado Laboratory Improvements / L22000	303	Continuing	85	High	\$ 6,430,000
Alvarado Trunk Sewer Phase IV / S15019	304	Continuing	86	Low	14,263,455
Citywide Energy Improvements / ABT00003	397	Continuing	Annual	Annual	3,844,740
Harbor Drive Trunk Sewer / S18006	317	Continuing	89	High	6,500,000
Kearny Mesa Trunk Sewer / L24004	318	New	88	Medium	8,550,000
MBC Equipment Upgrades / S17013	326	Continuing	85	High	3,415,585
Metropolitan System Pump Stations / ABP00002	328	Continuing	Annual	Annual	849,792
Metro Treatment Plants / ABO00001	327	Continuing	Annual	Annual	11,993,421
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	335	Continuing	90	High	19,000,000
NCWRP Improvements to 30 mgd / S17012	336	Continuing	85	High	1,189,986
Pipeline Rehabilitation / AJA00002	344	Continuing	Annual	Annual	16,813,198
Pure Water Program / ALA00001	350	Continuing	Annual	Annual	34,627,336
Sewer Main Replacements / AJA00001	354	Continuing	Annual	Annual	78,027,532
Tecolote Canyon Trunk Sewer Improvement / S15020	357	Continuing	88	Medium	18,000,000
<b>Total</b>					<b>\$ 223,505,045</b>

## TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities, and traffic signals. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals, traffic calming measures, and bicycle facilities. The Fiscal Year 2025 Proposed Budget of \$25.1 million, as shown in **Table 20**, allocates funding to 9 projects.

**Table 20: TransNet Funds**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Bicycle Facilities / AIA00001	417	Continuing	Annual	Annual	\$ 272,789
Installation of City Owned Street Lights / AIH00001	434	Continuing	Annual	Annual	226,600
Install T/S Interconnect Systems / AIL00002	433	Continuing	Annual	Annual	1,000,000



# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

Median Installation / AIG00001	441	Continuing	Annual	Annual	333,686
New Walkways / AIK00001	444	Continuing	Annual	Annual	790,325
Street Resurfacing and Reconstruction / AID00005	458	Continuing	Annual	Annual	15,927,900
Traffic Calming / AIL00001	460	Continuing	Annual	Annual	146,000
Traffic Signals - Citywide / AIL00004	461	Continuing	Annual	Annual	2,880,000
Traffic Signals Modification / AIL00005	462	Continuing	Annual	Annual	3,476,238
<b>Total</b>					<b>\$ 25,053,538</b>

## Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. The Streets Preservation Ordinance, adopted in January 2013, established fees that depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2025, \$2.5 million has been allocated to support street resurfacing, as shown in **Table 21**.

**Table 21: Trench Cut/Excavation Fee Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Street Resurfacing and Reconstruction / AID00005	458	Continuing	Annual	Annual	\$ 2,470,000
<b>Total</b>					<b>\$ 2,470,000</b>

## Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources including water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2025 Proposed Budget of \$355.2 million from the Water Fund, as shown in **Table 22**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure.

**Table 22: Water Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Alvarado 2nd Extension Pipeline / S12013	302	Continuing	78	Medium	\$ 35,000,000
Alvarado Laboratory Improvements / L22000	303	Continuing	85	High	3,570,000
Alvarado WTP Filter Gallery Piping Repl / S24000	305	Continuing	87	High	1,400,000

# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	306	Continuing	78	High	2,000,000
El Camino Real Pipeline / L23001	311	Continuing	72	Low	2,402,405
El Monte Pipeline No 2 / S10008	312	Continuing	78	Medium	20,000,000
Lake Hodges Dam Replacement / S23002	322	Continuing	97	High	20,402,630
Lakeside Valve Station Replacement / S22003	323	Continuing	76	Medium	31,944,673
Large Diameter Water Transmission PPL / AKA00003	324	Continuing	Annual	Annual	11,152,353
Lower Otay Dam Outlet Improvements / S24003	325	Continuing	89	High	2,000,000
Miramar WTP Residuals Redirection / S23012	331	Continuing	39	Low	1,572,000
Montezuma/Mid-City Pipeline Phase II / S11026	332	Continuing	98	High	11,000,000
Morena Pipeline / S16027	334	Continuing	92	High	6,860,195
Otay 2nd Pipeline Phase 4 / S20001	339	Continuing	85	Medium	500,000
Pure Water Program / ALA00001	350	Continuing	Annual	Annual	65,891,043
Rancho Bernardo Industrial Pump Stn Replacement / S21004	351	Continuing	81	High	3,498,000
Standpipe and Reservoir Rehabilitations / ABL00001	356	Continuing	Annual	Annual	2,902,640
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual	2,695,178
Water Main Replacements / AKB00003	364	Continuing	Annual	Annual	122,689,387
Water Pump Station Restoration / ABJ00001	365	Continuing	Annual	Annual	2,200,000
Water Treatment Plants / ABI00001	367	Continuing	Annual	Annual	5,545,571
<b>Total</b>					<b>\$ 355,226,075</b>

## Developer Credits

Pursuant to the Municipal Code and City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases, a developer provides capital improvements as credit against current and future fees. The credit amount is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not always provide cash as reimbursement for capital improvements provided by the developer, DIF & FBA credits are not included as a funding source in the department's CIP project pages. Therefore, to show the contribution of DIF & FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 23**.

# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

**Table 23: Developer Credit Allocations to Capital Improvements**

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2025	Future Fiscal Year	Funding Source Total
<b>Black Mountain Ranch FBA</b>					
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	\$ 4,388,128	\$ -	\$ -	\$ 4,388,128
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road	T-12	2,779,376	-	-	2,779,376
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur	T-6	2,675,351	-	-	2,675,351
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	1,694,000	-	-	1,694,000
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,546,056	-	-	4,546,056
Camino San Bernardo-Paseo Del Sur East to City Limit	T-47.2	1,702,295	-	-	1,702,295
Carmel Valley Rd East Wildlife Crossing Widening	T-27	1,775,184	-	-	1,775,184
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	2,904,925	-	-	2,904,925
Black Mountain Ranch Community Park Phase 1	P-1	3,200,000	-	-	3,200,000
North Neighborhood Park (NP #2)	P-5	1,813,113	-	-	1,813,113
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	10,287,153	-	-	10,287,153
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	621,553	-	-	621,553
Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes	T-40	527,500	-	-	527,500
Via de la Valle Upgrades & Improvements	T-32.1	1,351,395	-	-	1,351,395
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	282,500	-	-	282,500
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	185,000	-	-	185,000
<b>Total Black Mountain Ranch FBA</b>		<b>\$ 40,733,529</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,733,529</b>
<b>Mission Valley DIF</b>					
Central Park (14.28 Acres) - Land Acquisition, Design & Construction	P-6	\$ 40,209,252	\$ -	\$ 690,748	\$ 40,900,000
Creekside Park (1.30 Acres)	P-6	398,872	-	5,148,128	5,547,000
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	963,000	963,000

# Capital Improvements Program

## Fiscal Year 2025 Proposed Budget Summary

**Table 23: Developer Credit Allocations to Capital Improvements**

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2025	Future Fiscal Year	Funding Source Total
Phyllis Place Park (1.33 Acre)	P-6	-	-	2,200,000	2,200,000
<b>Total Mission Valley DIF</b>		<b>\$ 40,608,124</b>	<b>\$ -</b>	<b>\$ 9,001,876</b>	<b>\$ 49,610,000</b>
<b>City of San Diego RTCIP Funding Program</b>					
Friars Rd EB Ramp/Qualcomm Way	17 & 18	\$ 2,777,931	\$ -	\$ 1,136,329	\$ 3,914,260
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	2,493,666	-	-	2,493,666
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
<b>Total City of San Diego RTCIP Funding Program</b>		<b>\$ 5,271,597</b>	<b>\$ -</b>	<b>\$ 23,429,148</b>	<b>\$ 28,700,745</b>
<b>Torrey Highlands FBA</b>					
Camino Del Sur S. Upgrades & Improvements (Merge 56)	T-3.1A	\$ 6,641,608	\$ -	\$ -	\$ 6,641,608
Camino Del Sur N. Upgrades & Improvements (Merge 56)	T-3.1B	6,442,093	-	-	6,442,093
Carmel Mountain Road Upgrades & Improvements (Merge 56)	T-5.2	3,127,760	-	-	3,127,760
TH 16" Water Mains (Merge 56)	U-3	942,947	-	-	942,947
Torrey Highlands Trail System (Merge 56)	P-6	89,935	-	-	89,935
<b>Total Torrey Highlands FBA</b>		<b>\$ 17,244,343</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,244,343</b>
<b>Total</b>		<b>\$ 103,857,593</b>	<b>\$ -</b>	<b>\$ 32,431,024</b>	<b>\$ 136,288,617</b>

Notes:

<sup>1</sup> The credit amounts above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

<sup>2</sup> Except for the Prior Years totals, all other amounts shown are estimates based on the applicable reimbursement agreements and project status.

<sup>3</sup> In the case of the Black Mountain Ranch FBA projects, the amounts shown only reflect the BMR FBA funding. Some projects may contain other funding sources.

<sup>4</sup> A full description of each project is contained in the respective Black Mountain Ranch, Mission Valley, and Torrey Highlands Public Facilities Financing Plans and the Quarry Falls Transportation Phasing Plan.

# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

<sup>5</sup> Prior Fiscal Years amounts are subject to change as a result of actual project costs differing from estimated costs and delays in project completions.

<sup>6</sup> The Funding Source Total amounts are subject to change as a result of revised cost estimates resulting from Public Facilities Financing Plan (PFFP) updates, and amendments to applicable reimbursement agreements.

<sup>7</sup> No future credit allocations are anticipated for Black Mountain Ranch FBA projects. Remaining reimbursements will be in cash.

## Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds for City Council-approved projects provided the contract is under \$30.0 million, which has reduced project execution timelines. To improve and maintain transparency, and because they are no longer brought before City Council prior to award, individual contracts are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2025 is shown in **Table 24**. The list of planned contracts is updated throughout the year as project schedules and cost estimates are amended. Additional up-to-date information on CIP contracts can be found online on the City's CIP Bid & Contracting Opportunities webpage at the following link:

<https://www.sandiego.gov/cip/bidopps>.

The list is organized by Asset Managing Department then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract. Sublet projects are shown under their respective Annual Allocation.

**Table 24: Construction Contracts**

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
<b>Airport Management</b>				
Montgomery-Gibbs Executive Airport / AAA00001	92		\$ -	\$ -
Terminal Parking Lot East Rehabilitation / B22157		Job Order Contract	409,500	622,000
West Ramp Spider Hanger Rehabilitation / B23012		Job Order Contract	402,300	612,431
<b>Airport Management Total</b>			<b>\$ 811,800</b>	<b>\$ 1,234,431</b>
<b>Environmental Services</b>				
Miramar Landfill Facility Improvements / L17000	124		\$ -	\$ -
Miramar Landfill Office Trailer Replacement / L17000.7		Design Build	2,000,000	2,500,000
Landfill Improvements / AFA00001	123		\$ -	\$ -
South Chollas Landfill Gas Collection System Improvements / B22031		Design Bid Build	2,000,000	3,000,000
West Miramar Central Basin Expansion / B23000		Design Bid Build	2,400,000	3,500,000
Miramar PI Fleet Main Facility Upgrade / B23031		Job Order Contract	853,260	1,333,242
<b>Environmental Services Total</b>			<b>\$ 7,253,260</b>	<b>\$ 10,333,242</b>
<b>Fire-Rescue</b>				
Fire Station No. 48 - Black Mountain Ranch / S15015	137	Design Build	\$ 24,600,000	\$ 32,000,000
<b>Fire-Rescue Total</b>			<b>\$ 24,600,000</b>	<b>\$ 32,000,000</b>
<b>General Services</b>				

# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

**Table 24: Construction Contracts**

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
City Facilities Improvements / ABT00001	155		\$ -	\$ -
Air & Space Museum Roof Replacement / B20116		Design Bid Build	4,200,000	7,306,841
<b>General Services Total</b>			<b>\$ 4,200,000</b>	<b>\$ 7,306,841</b>
<b>Library</b>				
San Carlos Branch Library / S00800	181	Design Build	\$ 32,803,563	\$ 47,500,000
Old Logan Heights Library Renovation / S22010	179	Design Bid Build	\$ 2,442,800	\$ 4,025,521
<b>Library Total</b>			<b>\$ 35,246,363</b>	<b>\$ 51,525,521</b>
<b>Parks &amp; Recreation</b>				
Olive Grove Community Park ADA Improve / S15028	252	Design Bid Build	\$ 3,198,814	\$ 6,621,866
Carmel Knolls NP Comfort Station-Development / S16033	212	Design Bid Build	\$ 1,417,000	\$ 3,254,031
Hidden Trails Neighborhood Park / S00995	229	Design Bid Build	\$ 7,638,107	\$ 11,313,196
Solana Highlands NP-Comfort Station Development / S16032	263	Design Bid Build	\$ 2,554,900	\$ 4,031,000
Mission Bay Improvements / AGF00004	241		\$ -	\$ -
S. De Anza Parking Lot / B19162		Design Bid Build	2,973,000	4,149,000
S. De Anza Comfort Station / B19172		Design Bid Build	1,596,900	2,657,000
S. De Anza Basketball Courts and Play Ar / B19173		Design Bid Build	4,707,000	6,431,000
Dusty Rhodes Comfort Station Improvement / B19180		Design Bid Build	1,200,000	2,340,334
Dusty Rhodes Playground / B19181		Design Bid Build	4,000,000	5,205,715
Robb Field Gateway Path / B19212		Design Bid Build	995,500	1,816,523
Park Improvements / AGF00007	255		\$ -	\$ -
Chicano Park Improvements Phase III / B20060		Job Order Contract	1,202,065	2,024,321
Willie Henderson Lighting Upgrades / B23011		Design Bid Build	795,781	1,312,359
Mt View Sports Courts ADA Improvements / B21114		Design Bid Build	365,894	863,873
Willie Henderson Sports Complex Imp / B20096		Design Bid Build	9,700,239	15,430,000
Rancho Bernardo CP Improvements / L20000	256		\$ -	\$ -
Rancho Bernardo CP Dog Park / L20000.2		Design Bid Build	2,500,708	3,842,023
Mohnike Adobe and Barn Restoration / S13008	242	Design Bid Build	\$ 2,495,000	\$ 3,592,000
<b>Parks &amp; Recreation Total</b>			<b>\$ 47,340,908</b>	<b>\$ 74,884,241</b>
<b>Public Utilities</b>				
Morena Pipeline / S16027	334	Design Bid Build	\$ 67,732,720	\$ 94,010,263
Pure Water Program / ALA00001	350		\$ -	\$ -
PW Genesee Avenue Median Improv / B22085		Design Bid Build	1,226,826	2,507,916
Water Treatment Plants / ABI00001	367		\$ -	\$ -
Otay WTP Raw Water PS Switchboard Replac / B22037		Design Bid Build	900,000	1,790,000
Miramar WTP Caustic Pumping System / B23014		Design Bid Build	927,402	2,486,521
Miramar WTP Interim Solids Management / B23049		Design Bid Build	4,409,785	5,612,453
Standpipe and Reservoir Rehabilitations / ABL00001	356		\$ -	\$ -

# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

**Table 24: Construction Contracts**

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
SV Dam Low Level Outlet Improvements / B22002		Design Bid Build	1,210,400	2,055,300
Miramar Reservoir Recreation Facilities / B23136		Design Bid Build	1,300,000	1,904,000
Black Mountain Reservoir Spillway Stairs / B23110		Design Bid Build	229,000	502,000
Sewer Main Replacements / AJA00001	354		\$ -	\$ -
Morena Improv 3 (S) / B21064		Design Bid Build	1,061,220	1,421,911
Normal Heights Improv 1 (S) / B21048		Design Build	1,685,700	2,571,300
Accelerated Sewer Referral Group 847 / B18183		Design Bid Build	1,242,900	2,028,300
Mountain View Improv 1 (S) / B20149		Design Bid Build	453,800	715,799
Sewer & AC Water Group 764B (S) / B24088		Job Order Contract	628,233	628,233
Valencia Park Improv 4 (S) / B21096		Design Bid Build	470,300	736,800
Ocean Beach Improv 1 (S) / B22004		Design Bid Build	1,567,612	2,141,532
Mission Valley West Improv 1 (S) / B19206		Design Bid Build	666,082	955,502
College East Improv 1 (S) / B21028		Design Build	6,260,580	10,251,000
Sewer & AC Water Group 1055 (S) / B18112		Design Bid Build	4,475,700	6,646,500
Accelerated Sewer Referral Group 852 / B19064		Design Bid Build	1,573,000	2,609,600
AC Water & Sewer Group 1054A (S) / B19121		Design Bid Build	1,075,000	1,576,600
East Village Improv 1 (S) / B20134		Design Build	4,099,100	5,636,300
Rolando Improv 2 (S) / B21031		Design Build	7,786,000	11,063,200
Hillcrest Improv 1 (S) / B19033		Design Bid Build	4,496,500	6,656,940
Stockton Improv 1 (S) / B20028		Design Bid Build	8,284,500	12,307,600
Morena Improv 2 (s) / B20133		Design Bid Build	1,893,100	2,865,600
Sewer & AC Water Group 1037 (S) / B18111		Design Bid Build	5,009,300	7,163,400
Valencia Park Improv 2 (S) / B20132		Design Bid Build	5,732,190	9,187,500
Metropolitan System Pump Stations / ABP00002	328		\$ -	\$ -
PQPS Gas Sensor Replacement / B22035		Job Order Contract	109,519	395,000
PQPS VFD Replacement Project / B22032		Job Order Contract	900,000	1,352,744
Pressure Reduction Facility Upgrades / AKA00002	345		\$ -	\$ -
Pressure Reducing Stations Upgrades Phs1 / B16017		Design Bid Build	3,740,000	6,290,000
Large Diameter Water Transmission PPL / AKA00003	324		\$ -	\$ -
Miramar Valve No2 Replacement / B23075		Job Order Contract	700,000	1,368,799
Metro Treatment Plants / ABO00001	327		\$ -	\$ -
MBC Operations Blding Roof Repl / B23021		Job Order Contract	2,194,200	3,160,000
MBC Gallery Pipeline Replacement / B21148		Design Bid Build	1,323,000	2,075,000
STORM WATER DIVERSION AT THE PLWTP / B20001		Design Bid Build	8,756,775	12,922,725
Water Main Replacements / AKB00003	364		\$ -	\$ -
Morena Improv 3A (W) / B22152		Design Bid Build	406,875	596,574
Normal Heights Improv 1 (W) / B21049		Design Build	8,926,700	12,879,000



# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

**Table 24: Construction Contracts**

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Sewer & AC Water Group 764B (W) / B24089		Job Order Contract	275,000	275,000
Mission Valley West Improv 1 (W) / B19196		Design Bid Build	10,435,291	13,454,279
Pacific Beach Improv 1 / B19142		Design Bid Build	6,060,100	8,355,412
College East Improv 1 (W) / B21029		Design Build	2,817,990	4,662,100
Oak Park Improv 2 (W) / B22023		Design Build	11,719,200	14,127,500
Valencia Park Improv 4 (W) / B21097		Design Bid Build	387,639	514,800
Sewer & AC Water Group 1055 (W) / B18115		Design Bid Build	2,509,000	3,725,900
La Jolla Improv 3 (W) / B20023		Design Bid Build	4,000,000	5,052,647
AC Water & Sewer Group 1054A (W) / B19119		Design Bid Build	1,979,800	2,903,700
East Village Improv 1 (W) / B20125		Design Build	1,004,500	1,381,200
Talmadge Improv 2 (W) / B23142		Design Build	4,958,100	7,792,000
Rolando Improv 2 (W) / B21033		Design Build	1,770,400	2,429,200
Hillcrest Improv 1 (W) / B19034		Design Bid Build	2,490,600	4,035,250
Stockton Improv 1 (W) / B20030		Design Bid Build	897,030	1,304,000
Morena Improv 2 (w) / B20128		Design Bid Build	5,672,400	8,445,800
Sewer & AC Water Group 1037 (W) / B18114		Design Bid Build	1,493,800	2,136,200
Valencia Park Improv 2 (W) / B20135		Design Bid Build	3,857,130	6,155,600
<b>Public Utilities Total</b>			<b>\$ 225,781,999</b>	<b>\$ 325,822,500</b>
<b>Stormwater</b>				
Stormwater Green Infrastructure / ACC00001	386		\$ -	\$ -
South Mission Beach GI / B18118		Design Bid Build	8,149,721	12,112,652
La Jolla Farms Outfall Repair / B16006		Design Bid Build	1,179,140	2,889,269
Southcrest Green Infrastructure (GI) / B16112		Design Bid Build	3,982,801	5,584,763
Auburn Creek Trash Capture Devices / B23098		Design Bid Build	5,310,307	9,966,107
Green Infrastructure Group 1012 / B16111		Design Bid Build	2,525,000	4,680,768
Flood Resilience Infrastructure / ACA00001	379		\$ -	\$ -
5th and Brookes SD Upgrade / B19073		Design Bid Build	3,758,829	5,713,221
Storm Drain Group 763 / B17143		Design Bid Build	1,051,000	1,680,834
South Mission Beach SD Replacement / B18117		Design Bid Build	57,615,740	64,626,525
<b>Stormwater Total</b>			<b>\$ 83,572,538</b>	<b>\$ 107,254,139</b>
<b>Transportation</b>				
Median Installation / AIG00001	441		\$ -	\$ -
Chatsworth Blvd RRFB & Ped Refuge Island / B21117		Design Bid Build	246,000	692,800
Morena Bl & W. Bernardo Medians / B15015		Multiple	245,000	506,561
Camino Del Rio West & Moore St Median / B19049		Design Bid Build	1,189,000	1,932,385
Traffic Signals - Citywide / AIL00004	461		\$ -	\$ -
Torrey Pines Rd Ped Hybrid Beacon / B20146		Design Bid Build	855,858	1,650,400
El Cajon & Kansas - Traffic Signal / B19060		Design Bid Build	700,000	1,200,000
31st St @ National Ave Traffic Signal / B17019		Design Bid Build	800,000	1,308,400
Traffic Signals Modification / AIL00005	462		\$ -	\$ -



# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

**Table 24: Construction Contracts**

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Signal Mods in Barrio Logan / B13010		Job Order Contract	1,430,000	2,151,900
Traffic Signal Mods Grp 19-02 / B19071		Design Bid Build	120,000	245,000
New Walkways / AIK00001	444		\$ -	\$ -
Genesee Ave-Chateau to Sauk Sidewalk / B15168		Design Bid Build	2,730,910	4,899,015
Palm Avenue Interstate 805 Interchange / S00869	449	Agency/ Developer Managed Built - City Paid	\$ 29,116,688	\$ 47,128,194
Utilities Undergrounding Program / AID00001	466		\$ -	\$ -
Block 7G2 Rd Imp (CS) UU209 / B24086		Job Order Contract	2,350,000	3,348,000
32nd St PH I (Market-F St) Rd Imp UU386 / B18144		Design Bid Build	502,852	649,448
Fanuel St III (Grand-PB Dr) Rd Imp UU188 / B17071		Design Bid Build	454,277	835,167
Howard PHI-II(Park-Texas) Rd Imp UU71-72 / B18136		Design Bid Build	701,052	1,086,105
Coronado SB (27th SB-Madden)Rd Imp UU193 / B18137		Design Bid Build	895,392	1,136,146
Wightman (Chamoune -Euclid) Rd Imp UU388 / B18138		Design Bid Build	656,452	900,000
Mission Bl(Loring-Turquoise) Rd Imp UU30 / B18140		Job Order Contract	1,550,000	2,258,546
Block 6DD1 (Clairemont Mesa)Rd Imp UU410 / B18142		Design Bid Build	2,450,215	2,984,764
31st Street (Market-L St) Rd Imp UU11 / B18147		Design Bid Build	614,250	890,846
Cass (Grand-Pacific Bch Dr) Rd Imp UU143 / B18148		Job Order Contract	703,750	915,674
25th (SB) (Coronado-Grove) Rd Imp UU995 / B18150		Design Bid Build	177,537	300,000
Hughes St (58th St-Jodi St) Rd Imp UU101 / B18151		Job Order Contract	509,250	738,463
Block 1M (La Jolla 4) Rd Imp UU659_RP / B18155		Job Order Contract	2,267,380	2,762,182
Installation of City Owned Street Lights / AIH00001	434		\$ -	\$ -
Citywide Street Lights Group 1801 / B18012		Design Bid Build	162,762	400,000
Install T/S Interconnect Systems / AIL00002	433		\$ -	\$ -
Pacific Beach TS Interconnect Upgrade / B15065		Design Bid Build	1,204,430	2,819,219
Sidewalk Repair and Reconstruction / AIK00003	452		\$ -	\$ -
Sidewalk Replacement Group 2330 - LV & N / B23091		Design Bid Build	2,000,000	3,121,906
Bicycle Facilities / AIA00001	417		\$ -	\$ -
South Mission Beach SD Replacement (BL) / B23088		Design Bid Build	51,397	53,897
Morena Pipeline (BL) / B22107		Design Bid Build	373,688	373,688
Street Resurfacing and Reconstruction / AID00005	458		\$ -	\$ -

# Capital Improvements Program Fiscal Year 2025 Proposed Budget Summary

**Table 24: Construction Contracts**

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Block 7G2 Rd Improv UU209 UU629 (P) / B24087		Job Order Contract	850,000	850,000
AC Water & Sewer Group 1029 (P) / B22062		Job Order Contract	2,100,000	2,100,000
AC Overlay Group 2403 / B24013		Job Order Contract	4,550,000	6,930,000
AC Overlay Group 2402 / B24012		Design Bid Build	15,397,485	20,288,985
AC Overlay Group 2303 / B23156		Design Bid Build	4,400,000	5,984,000
AC Overlay Group 2304 / B23157		Design Bid Build	7,000,000	9,520,000
AC Overlay Group 2401 / B24011		Design Bid Build	8,000,000	10,875,000
<b>Transportation Total</b>			<b>\$ 97,355,625</b>	<b>\$ 143,836,691</b>
<b>Total</b>			<b>\$ 526,162,493</b>	<b>\$ 754,197,606</b>

## Conclusion

The Fiscal Year 2025 Proposed CIP Budget provides a \$871.9 million increase to the City's multi-year CIP. This budget publishes 287 projects spanning a variety of departments and project types, including 28 new projects (12 of which received new funding) and adds funding to 79 continuing projects and 4 warranty projects. The Fiscal Year 2025 Proposed CIP Budget also includes a list of funding sources, a list of anticipated construction contracts, and a list of projects that received or will receive developer credits.

# Capital Improvements Program

## Profile of the City of San Diego's CIP

### Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs, which includes new construction projects and planned improvements of existing infrastructure. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

The City's CIP prioritization process establishes objective guidelines for project selection and numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. [City Council Policy 800-14](#), Prioritizing Capital Improvements Program Projects, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 47.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, TransNet, development impact fees, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds, lease purchase, commercial paper, and State and federal loan programs may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration when programming projects. Annual Allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase-funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each stage. This method of funding allows the contract or project to be divided into clearly defined phases, which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a funding source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact statement, included on select CIP project pages, provides a reasonable estimate of a capital project's effect on the asset-managing department's operating budget. New or expanded capital projects can lead to increased programs, which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce ongoing operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the

# Capital Improvements Program

## Profile of the City of San Diego's CIP

corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the [City Charter \(Section 69\)](#). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the [City Charter \(Section 84\)](#). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The grant agreements must be accepted, and the funding appropriated via an approved Council resolution, prior to the funds being made available for project expenditure.

### CIP Streamlining and Transparency

In accordance with [Council Policy 000-31](#), Capital Improvements Program Transparency, the Fiscal Year 2025 Proposed CIP Budget document includes the following information.

- A list of projects entering construction contracts is provided on page 21, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2025 Proposed CIP Budget have been organized into four project status categories as shown in Table 2 at the end of this section on page 34. The project status categories are:
  - New: projects that are newly established as part of the Fiscal Year 2025 Proposed CIP Budget
  - Continuing: projects initiated in Fiscal Year 2024, or in a prior year, and are currently in progress
  - Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
  - Underfunded: projects that are on hold due to lack of funding
- Details of funding sources and Fiscal Year 2025 allocations approved by City Council can be found in the Fiscal Year 2025 Proposed CIP Budget Summary (pages 5-26).
- Department narratives have been included for each asset-managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information, including project location maps, that is readily available to the public.

In addition to the streamlining measures above, the Department of Finance releases two Semi-Annual CIP Budget Monitoring Reports each Fiscal Year; one is released in November and the second is released in May. These CIP monitoring reports provide an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, and a debt financing update, is to manage cash in the CIP as efficiently and effectively as possible.

### CIP Performance Measures

To evaluate the success of Capital Improvements Program execution, the following performance measures are tracked and reported to the Active Transportation and Infrastructure Committee twice a year as part of

# Capital Improvements Program

## Profile of the City of San Diego's CIP

the State of the CIP Report, released by the Engineering and Capital Projects Department. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects
- The value of CIP contracts awarded for construction
- The value of CIP construction of assets in service
- The average number of days from bid opening to construction contract award for CIP projects
- The number of notices of award for CIP construction contracts
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms

### Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are critical activities of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well-beyond one year.

In January 2024, the Engineering & Capital Projects Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, review of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and is used as a guide in developing the City's Annual Capital Improvements Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all ongoing projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is also a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

- Development Impact Fees (DIF) are dependent upon the rate of development in communities. Current projections show that revenue should be received, but there is potential it would not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Parks & Recreation/Golf Courses, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

# Capital Improvements Program Profile of the City of San Diego's CIP

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

**Table 1** provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP. **Table 2** provides a listing of projects by current status.

**Table 1: Five-Year CIP by Funding Source (in thousands of dollars)**

Funding Source	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Total by Source
Airport Funds	\$ -	\$ -	\$ 15,644	\$ 9,772	\$ 2,870	\$ 11,236	\$ 39,522
Bond Financing	169,570	172,733	83,934	55,628	278	-	482,145
Bus Stop Capital Improvement Fund	140	-	98	98	98	98	532
Capital Outlay - Land Sales	-	349	-	-	-	-	349
Climate Equity Fund	1,500	-	-	-	-	-	1,500
Developer Funding	-	-	-	-	-	1,690	1,690
Development Impact Fees	35,982	6,033	-	-	-	-	42,014
Donations	-	1,000	2,000	-	-	-	3,000
Energy Upgrades CEC Loan Fund	-	(10,031)	-	-	-	-	(10,031)
Enhanced Infrastructure Financing District Fund	7,468	6,075	-	-	-	-	13,544
Facilities Benefit Assessments	5,170	8,960	-	-	-	-	14,130
Federal Grants	-	78,433	-	-	-	-	78,433
Fleet Services Internal Service Fund	2,192	-	-	-	-	-	2,192
General Fund	3,700	1,093	268	111	500	-	5,673
Golf Course Enterprise Fund	2,000	1,350	-	15,000	8,000	32,910	59,260
Infrastructure Fund	-	3,556	-	-	-	-	3,556

# Capital Improvements Program Profile of the City of San Diego's CIP

**Table 1: Five-Year CIP by Funding Source (in thousands of dollars)**

Funding Source	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Total by Source
Library System Improvement Fund	745	800	-	-	-	-	1,545
Loans	-	97,721	80,643	53,447	-	-	231,811
Mission Bay Park Improvement Fund	13,709	-	15,421	16,789	18,224	19,727	83,870
OneSD/ERP Funding	3,760	-	-	-	-	-	3,760
Other Funding	58	(886)	-	-	-	-	(828)
Refuse Disposal Fund	9,874	(5,800)	3,800	700	4,550	-	13,124
Regional Transportation Congestion Improvement Program	2,389	-	-	-	-	-	2,389
San Diego Regional Parks Improvement Fund	7,382	182	8,812	4,140	5,813	4,554	30,882
Sewer Funds	223,505	22,229	309,714	266,329	189,060	1,117,819	2,128,655
State Grants	-	38,475	-	-	-	-	38,475
Storm Drain Fund	-	230	-	-	-	-	230
TransNet Funds	25,054	(663)	23,400	22,059	23,020	23,907	116,777
Trench Cut/Excavation Fee Fund	2,470	-	2,000	2,000	2,000	2,000	10,470
Utilities Undergrounding Program Fund	-	-	10,000	10,000	10,000	10,000	40,000
Water Fund	355,226	2,000	405,383	280,908	264,335	2,590,686	3,898,538
<b>Total</b>	<b>\$ 871,894</b>	<b>\$ 423,837</b>	<b>\$ 961,118</b>	<b>\$ 736,982</b>	<b>\$ 528,748</b>	<b>\$ 3,814,627</b>	<b>\$ 7,337,205</b>

Note: This table excludes unidentified funding and funding expected in Fiscal Year 2030 or later.

Projects within the CIP budget may include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the pro-rated portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for

# Capital Improvements Program

## Profile of the City of San Diego's CIP

departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2025:

- The City has a goal of maintaining the average pavement Overall Condition Index (OCI) at 70. To reach this goal, in Fiscal Year 2025, the Department would need to repair 314 miles of streets. Additionally, the Department's goal is to complete 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 5,000 linear feet of new sidewalks, optimize 10 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.
- Continue construction on the PWP North City Water Reclamation Plant Expansion (B21060) & NCWR Influent Pump Station and Pipeline (B16140), the Flow Equalization Basin (B21059), Metro Biosolids Center Improvements (B17006), Morena Pump Station (B21061), Morena Conveyance Northern Alignment (B15141), Morena Conveyance South & Middle Pipelines (B15141), North City Pure Facility (B15139) and Pure Water Pump Station (B15140), Pure Water Pipeline and De-Chlorination Facility and Miramar Reservoir Pump Station Improvements and the Penasquitos Pump Station Oxygenation System (B21001).
- 12 new Stormwater projects are scheduled to begin design or construction in Fiscal Year 2025, including, Hawthorn St and 3rd Ave Storm Drain, 5th and Brookes Storm Drain upgrade, Elm Ave and Harris Ave Storm Drain Replacement.
- The Parks and Recreation Department, in collaboration with the Engineering & Capital Project Department and the San Diego Unified School District, are looking forward to the following capital improvement and joint-use projects to enhance the overall park system (for the complete list please see Parks & Recreation Project Pages): Canon Street Park, Chicano Park Improvements Phase III, North Cove Comfort Station Improvements, Ventura Comfort Station Improvements. Additionally, six new Joint Use Sites are anticipated to be placed into service, including Clairemont Canyons Academy and Wilson Middle School.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities and repair of streetlights.
- The replacement and rehabilitation of 40 sewer miles and the construction award of 35 water pipe replacement miles.
- Improvements to facilities for compliance with the Americans with Disabilities Act (ADA).

### Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the City Planning Department in coordination with the City's asset-managing departments. The CIP budget process considers project priorities and funding availability.

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook and submit proposed CIP funding requests to the Department of Finance (DoF) which are then brought to the Capital Improvements Program Review and Advisory Committee (CIPRAC) and the Capital Budget Executive Review Committee



# Capital Improvements Program

## Profile of the City of San Diego's CIP

(CBERC) for a recommendation to the Mayor. During this timeframe, the DoF also confirms the availability of funds to support the budget to be considered by the Executive Team. The CIP budget development and CIPRAC approval calendar are established by the DoF and Engineering & Capital Projects Departments.

- **February - March:** In coordination with asset managing departments and the Engineering and Capital Projects Department, the DoF reviews all CIP project pages and prepares the proposed budget publication.
- **April:** The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].
- **May:** During the month of May, the City Council holds a series of public budget hearings. City Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.
- **June:** The Office of the Independent Budget Analyst releases their report, doing an analysis of the Councilmember priorities and making recommendations for final modifications to the budget. City Council reviews final modifications, makes additional modifications if necessary, and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP Budget.

# Capital Improvements Program Profile of the City of San Diego's CIP

**Table 2: Projects by Project Status**

Project Name	Page No	FY 2025	Project Total
<b>New</b>			
Balboa Park International Cottages Study / P24000	195	\$ -	\$ 1,447,170
Barrio Logan Harbor Dr SANDAG Pave Rpr / RD24001	415	-	650,679
BSU Lifeguard Locker Room Repl / S25000	135	500,000	500,000
Camino De La Costa Stairs / P24012	195	-	2,482,174
Canyonside Comm Park Tennis Expansion / RD23004	209	-	1,000,000
Chollas Fleet Electrification Assessment / P25003	153	1,000,000	1,000,000
Chollas Lake Drainage Study / P25002	196	400,000	400,000
Citywide Homeless Shelters / L24002	165	3,700,000	5,650,000
EB Scripps Park Expanded Walkway / P24015	196	-	750,000
Howard Lane Improvements / L24003	230	-	6,000,000
Linda Vista Library Patio Improv / S24007	176	-	1,150,000
Marston House Restoration & Repair Work / RD23005	235	-	1,500,000
MLK Pool Improvements / P24009	197	900,000	3,000,000
Mountain View Racquet Club / RD23006	243	-	500,000
Natural History Museum Improvements / RD23007	245	-	3,300,000
OB Lifeguard Station Replacement Study / P25000	133	250,000	250,000
OM T-11.1 Caliente Avenue / RD23009	447	1,119,949	2,974,018
Penasquitos Creek NP Comfort Station / P24006	199	146,143	2,000,000
PS 1 & 2 Improvements & Modernization / L24000	346	-	55,086,964
Pump Station C Assessment / P25001	375	500,000	500,000
SAP Modernization / T25000	115	2,960,000	136,960,000
SD East of Rachael Ave SWD / S24008	384	-	27,470,119
SD FR Training Ctr-Feasibility Study / P24013	133	-	3,865,265
South Clairemont CP Rec Cntr Renovation / P24008	199	900,000	3,000,000
Spindrift Drive Beach Access Walkway / P24011	199	-	1,354,135
Stormwater CIP Program Management / P24010	375	-	8,500,000
University Ave Bikeway Pavement Repair / RD25000	463	6,500,000	6,500,000
Villa Montezuma Museum / RD23008	274	-	5,000,000
<b>Total</b>		<b>\$ 18,876,092</b>	<b>\$ 282,790,524</b>
<b>Continuing</b>			
101 Ash Improvements / S17009	101	\$ -	\$ 27,628,947
5th Avenue Promenade / L22002	413	-	1,473,537

# Capital Improvements Program Profile of the City of San Diego's CIP

Advanced Metering Infrastructure / S17008	301	-	126,535,325
Airway Road Improvements / P19007	411	500,000	510,000
Alvarado 2nd Extension Pipeline / S12013	302	35,000,000	156,958,533
Alvarado Canyon Rd Realignment Project / S22005	414	-	39,800,001
Alvarado Laboratory Improvements / L22000	303	10,000,000	120,223,000
Alvarado Trunk Sewer Phase IV / S15019	304	14,263,455	72,350,000
Alvarado WTP Filter Gallery Piping Repl / S24000	305	1,400,000	15,660,000
Balboa Park Botanical Bldg Improvments / S20005	201	-	28,453,000
Balboa Park Golf Course / AEA00002	202	2,000,000	14,676,467
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	306	2,000,000	17,500,000
Barrio Logan Roundabouts / L24005	416	-	3,312,000
Berardini Field GDP / P22006	195	-	400,000
Beyer Park Development Phase II / S23008	205	400,000	17,988,000
Beyer Park Development / S00752	203	-	22,446,340
Bicycle Facilities / AIA00001	417	272,840	128,949,575
Billie Jean King Tennis Center Improve / RD22005	206	-	2,500,000
Black Mountain Ranch Park Ph2 / RD21001	207	-	11,034,475
Boston Ave Linear Park GDP / P22005	195	-	2,000,000
Bridge Rehabilitation / AIE00001	418	-	137,387,458
Brown Field / AAA00002	91	-	18,442,600
Bus Stop Improvements / AID00007	419	140,255	537,197
Camino Del Sur N. Upgrades & Improvements / RD21005	420	-	5,981,251
Camino Del Sur S. Upgrades & Improvements / RD21004	421	-	7,916,516
Canon Street Pocket Park / S16047	208	152,807	3,445,922
Carmel Country Road Low Flow Channel / S00969	377	-	9,855,940
Carmel Del Mar NP Comfort Station-Development / S16034	210	-	3,930,564
Carmel Grove NP Comfort Station and Park / S16038	211	-	2,212,865
Carmel Knolls NP Comfort Station-Development / S16033	212	-	3,254,031
Carmel Mission NP Comfort Station Development / S16039	213	-	-
Carmel Mountain Road Upgrades & Improvements / RD21006	422	-	2,521,803
Carmel Valley CP-Turf Upgrades / S16029	214	-	6,074,121
Carroll Canyon Road Planning Study / P21000	411	-	800,000
Casa Del Prado Reconstruction / S22007	215	-	5,900,000
Children's Park Improvements / S16013	216	300,000	9,300,920
Chollas Creek Oak Park Trail / S20012	217	-	4,112,000
Chollas Lake Improvements / L18001	218	-	1,749,509

## Capital Improvements Program Profile of the City of San Diego's CIP

Chollas Triangle Park / P20005	196	-	5,300,000
Cielo & Woodman Pump Station / S12012	307	-	18,522,000
CIP Emergency Reserve / ABT00006	102	-	1,000,000
City Facilities Improvements / ABT00001	155	6,303,009	142,749,110
City Heights Sidewalks and Streetlights / S19005	425	-	3,500,000
City Heights Urban Village/Henwood Park / P24002	196	-	750,000
City Hts Library Performance Annex Imp / S23013	175	-	5,615,956
Citywide Energy Improvements / ABT00003	397	3,844,740	14,876,919
Civic Center Complex Redevelopment / P23007	99	-	2,000,000
Coastal Erosion and Access / AGF00006	219	-	11,570,679
Coastal Rail Trail / S00951	426	50,000	30,158,000
Convoy District Gateway Sign / S23007	104	-	1,500,000
Corrosion Control / AKA00001	308	-	1,188,981
Cypress Dr Cultural Corridor / S23011	427	-	4,300,000
Dams & Reservoirs Security Improvements / S22013	309	-	30,000,000
Dennery Ranch Neigh Park / RD22001	220	4,811,468	22,000,000
East Cty Residuals Line & Mission Gorge Force Main / RD23001	310	-	57,183,804
East Village Green Phase 1 / S16012	221	800,000	79,300,725
Ed Brown Center Improvements / RD22003	223	-	300,000
Egger/South Bay Community Park ADA Improvements / S15031	224	-	6,980,145
El Camino Real Pipeline / L23001	311	2,402,405	8,350,687
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	428	4,249,635	91,695,788
El Cuervo Adobe Improvements / S14006	225	-	606,000
Electronic Positive Response Software / T24000	105	-	500,000
El Monte Pipeline No 2 / S10008	312	20,000,000	50,663,789
Emerald Hills Park GDP / P20003	197	-	6,100,291
EMTS Boat Dock Esplanade / S00319	313	-	3,430,851
Enterprise Funded IT Projects / ATT00002	113	-	24,508,456
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	314	-	54,125,501
Fairmount Avenue Fire Station / S14018	136	-	28,000,000
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	429	-	1,000,000
Fenton Pkwy Ext to Camino Del Rio N / RD23000	430	-	10,877,787
Fire-Rescue Air Ops Facility - PH II / S18007	142	-	23,150,244
Fire Station No. 48 - Black Mountain Ranch / S15015	137	-	32,000,000
Fire Station No. 49 - Otoy Mesa / S00784	138	2,000,000	36,000,119
Fire Station No. 51 - Skyline Hills / S14017	140	-	25,832,260

## Capital Improvements Program Profile of the City of San Diego's CIP

Fleet Operations Facilities / L14002	156	1,000,000	11,477,887
Flood Resilience Infrastructure / ACA00001	379	80,431,409	1,241,674,118
Freeway Relocation / AKB00002	315	-	1,097,619
Golf Course Drive Improvements / S15040	226	2,375,618	9,750,001
Governmental Funded IT Projects / ATT00001	114	800,000	1,572,564
Groundwater Asset Development Program / ABM00001	316	-	495,329
Grove Neighborhood Park / S22002	227	649,683	26,878,001
Guard Rails / AIE00002	432	100,000	5,301,708
Harbor Drive Trunk Sewer / S18006	317	6,500,000	44,200,000
Hickman Fields Athletic Area / S00751	228	-	12,376,320
Hidden Trails Neighborhood Park / S00995	229	850,000	11,313,196
Installation of City Owned Street Lights / AIH00001	434	628,400	312,599,115
Install T/S Interconnect Systems / AIL00002	433	1,190,000	18,520,308
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	435	-	2,260,000
Jerabek Park Improvements / S20007	231	-	7,676,400
John Baca Park / S22004	232	50,000	4,996,000
Junipero Serra Museum ADA Improvements / S15034	233	960,010	2,834,569
Kearny Mesa Facility Improvements / S20009	157	-	16,421,600
Kearny Mesa Trunk Sewer / L24004	318	8,550,000	25,886,587
Kearny Villa Rd Pipeline / S23001	319	-	48,400,000
Kelly Street Park GDP / P22004	197	-	400,000
La Jolla View Reservoir / S15027	321	-	11,000,001
Lake Hodges Dam Replacement / S23002	322	20,402,630	275,000,000
Lakeside Valve Station Replacement / S22003	323	31,944,673	55,702,455
La Media Improv-Siempre Viva to Truck Rte / S22006	437	-	17,602,032
La Media Road Improvements / S15018	438	-	60,635,000
Landfill Improvements / AFA00001	123	8,650,000	28,674,820
Large Diameter Water Transmission PPL / AKA00003	324	11,152,353	85,705,632
Lower Otay Dam Outlet Improvements / S24003	325	2,000,000	24,390,000
Marie Widman Memorial Park GDP / P23005	197	-	500,000
Market St-Euclid to Pitta-Improvements / S16022	439	-	592,500
MBC Equipment Upgrades / S17013	326	3,415,585	59,740,766
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	236	-	8,935,084
MBGC Irrigation & Electrical Upgrades / S11010	237	-	6,100,000
Median Installation / AIG00001	441	391,543	38,826,955
Metropolitan System Pump Stations / ABP00002	328	849,792	77,611,247

# Capital Improvements Program Profile of the City of San Diego's CIP

Metropolitan Waste Water Department Trunk Sewers / AJB00001	329	-	47,064,838
Metro Treatment Plants / ABO00001	327	11,993,421	96,800,444
Miramar Landfill Facility Improvements / L17000	124	750,000	80,529,042
Miramar Landfill Storm Water Improvements / L18002	125	-	4,041,389
Miramar WTP Residuals Redirection / S23012	331	1,572,000	34,110,000
Mira Mesa Community Pk Improvements / L16002	239	-	53,480,707
Mission Bay Golf Course / AEA00003	240	-	50,000
Mission Bay Improvements / AGF00004	241	13,708,605	253,078,764
Mission Beach Seawall Repair / P24001	197	-	1,629,557
Mohnike Adobe and Barn Restoration / S13008	242	862,238	3,592,000
Montezuma/Mid-City Pipeline Phase II / S11026	332	11,000,000	63,092,200
Montezuma Park General Dev Plan Amendment / P21002	198	-	350,000
Montgomery-Gibbs Executive Airport / AAA00001	92	-	32,474,554
Morena Dam Upstream Face Replacement / S24001	333	-	16,775,000
Morena Pipeline / S16027	334	6,860,195	94,010,263
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	198	-	750,000
MTRP Trail System Management / S23010	244	-	200,000
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	335	19,000,000	51,600,000
NCWRP Improvements to 30 mgd / S17012	336	1,189,986	41,834,868
New Walkways / AIK00001	444	1,155,284	31,998,101
Normal Street Promenade / S22012	445	6,429,550	17,784,550
North Chollas CP Improvements / L22004	246	-	22,600,000
North Park Recreation Center / P24003	198	-	750,000
North/South Metro Interceptors Rehabilitation / S22001	337	-	31,960,000
NTC Aquatic Center / L23002	248	-	1,955,282
Oak Park Library / S22011	177	745,450	37,285,000
Ocean Air Comfort Station and Park Improvements / S16031	249	-	3,181,793
Ocean Beach Branch Library / S20015	178	-	12,751,489
Ocean Beach Pier Replacement / L22001	251	-	189,663,000
Old Logan Heights Library Renovation / S22010	179	-	4,025,521
Old Mission Dam Dredging / P23002	198	617,468	1,367,468
Olive Grove Community Park ADA Improve / S15028	252	-	6,621,866
Olive St Park Acquisition and Development / S10051	253	251,585	5,956,067
Otay 1st/2nd PPL West of Highland Avenue / S12016	338	-	32,290,500
Otay 2nd Pipeline Phase 4 / S20001	339	500,000	38,008,900
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	340	-	30,129,000

## Capital Improvements Program Profile of the City of San Diego's CIP

Otay 2nd PL Relocation-PA / L24001	341	-	28,093,224
Otay Water Treatment Plant Upgrade Ph 3 / S23003	342	-	32,000,000
Pacific Highlands Ranch Branch Library / S14023	180	-	28,464,178
Palm Avenue Interstate 805 Interchange / S00869	449	5,109,531	47,128,194
Paradise Hills Community Park Trail / P24004	198	-	750,000
Park Boulevard At-Grade Crossing / S15045	450	-	27,255,948
Park Improvements / AGF00007	255	2,201,683	119,022,921
Pipeline Rehabilitation / AJA00002	344	16,813,198	140,810,778
Police Range Refurbishment Phase II / S18005	287	-	17,800,000
Pressure Reduction Facility Upgrades / AKA00002	345	-	19,900,696
PS2 Power Reliability & Surge Protection / S00312	347	-	76,100,800
Pump Station D Upgrade / S22015	382	-	42,890,001
Pump Station G & 17 Full Improvement / S24006	383	-	67,135,700
Pump Station Restorations / ABP00001	348	-	30,685,610
Pure Water Phase 2 / ALA00002	349	-	3,688,736,568
Pure Water Pooled Contingency / P19002	297	-	59,460,646
Pure Water Program / ALA00001	350	100,518,379	1,584,876,093
Rancho Bernardo CP Improvements / L20000	256	1,776,572	6,381,524
Rancho Bernardo Industrial Pump Stn Replacement / S21004	351	3,498,000	13,198,000
Recycled Water Systems Upgrades / AHC00004	352	-	50,000
Regional Park Improvements / AGF00005	258	-	130,405,714
Resource-Based Open Space Parks / AGE00001	259	302,000	5,468,895
Riviera Del Sol Neighborhood Park / S00999	260	-	9,570,838
Rose Canyon Safe Parking / S23014	166	-	1,030,543
Sage Canyon NP Improvements / S16035	261	-	6,097,357
Salk Neighborhood Park & Joint Use Devel / S14007	262	-	11,287,278
San Carlos Branch Library / S00800	181	-	47,500,000
S. Bancroft & Greely Unimproved Street / P22007	411	-	600,000
Scripps Miramar Ranch Library / S00811	182	-	10,123,056
SD River Dredging Qualcomm Way to SR163 / S00606	385	-	839,000
Sefton Field Improvements / P23006	199	-	5,000,000
Sewer CIP Emergency Reserve / ABT00007	353	-	10,000,000
Sewer Main Replacements / AJA00001	354	78,027,532	831,907,950
Sidewalk Repair and Reconstruction / AIK00003	452	3,865,812	103,446,122
Siempre Viva Road Improvements / P19006	411	250,000	260,000
Solana Highlands NP-Comfort Station Development / S16032	263	-	4,031,000

# Capital Improvements Program Profile of the City of San Diego's CIP

Solterra Vista Neighborhood Park / RD22000	238	-	9,966,640
Southeastern Mini Park Improvements / L16000	264	-	5,381,918
South San Diego Reservoir Replacement / S23004	355	-	45,600,000
Spruce St Bridge Rehab / P23004	412	-	288,871
Standpipe and Reservoir Rehabilitations / ABL00001	356	2,902,640	41,840,772
Starlight Bowl Improvements / S23009	265	-	600,000
State Route 56 Freeway Expansion / RD14000	455	-	23,029,026
Stormwater Green Infrastructure / ACC00001	386	7,423,428	783,566,807
Streamview Drive Improvements Phase 2 / S18000	456	4,582,760	17,171,841
Street Light Circuit Upgrades / AIH00002	457	150,000	72,898,609
Street Resurfacing and Reconstruction / AID00005	458	98,085,001	1,496,744,326
Sunset Cliffs Park Drainage Improvements / L14005	267	-	7,740,999
Sunset Cliffs Seawall Improvement / S23006	459	-	7,827,900
Switzer Canyon Bridge Enhancement / P21006	200	-	33,358
Tecolote Canyon Trunk Sewer Improvement / S15020	357	18,000,000	54,454,379
TH 16" Water Mains / RD21007	358	-	630,279
Torrey Highlands NP Upgrades / S16036	270	-	2,439,401
Torrey Highlands Trail System / RD21003	271	-	129,426
Torrey Pines Fire Station / S19003	144	-	24,256,000
Torrey Pines GC Clubhouse & Maintenance / S23005	272	-	59,910,000
Torrey Pines Golf Course / AEA00001	273	-	4,410,000
Traffic Calming / AIL00001	460	508,745	11,596,023
Traffic Signals - Citywide / AIL00004	461	3,708,101	30,303,226
Traffic Signals Modification / AIL00005	462	3,639,542	35,189,882
University Avenue Complete Street Phase1 / S18001	464	-	12,380,291
University Community Library / P22008	173	-	40,000
Utilities Undergrounding Program / AID00001	466	-	79,009,768
Via de la Valle Upgrades & Improvements / RD11001	467	-	35,037,867
Village Cntr Loop Rd-N Carmel Valley Rd / P24007	412	-	3,800,000
Wangenheim Joint Use Facility / S15007	275	-	10,217,667
Water CIP Emergency Reserve / ABT00008	363	-	5,000,000
Water Main Replacements / AKB00003	364	122,689,387	1,108,071,508
Water Pump Station Restoration / ABJ00001	365	2,200,000	37,424,494
Water SCADA IT Upgrades / T22001	366	-	16,100,000
Water Treatment Plants / ABI00001	367	5,545,571	34,362,333
West Valley River Crossing / P24016	412	-	2,000,000



# Capital Improvements Program Profile of the City of San Diego's CIP

Total		\$ 852,215,974	\$ 17,058,162,213
<b>Warranty</b>			
30th Street Pipeline Replacement / S12010	299	\$ -	\$ 33,503,592
69th & Mohawk Pump Station / S12011	300	-	18,338,594
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	423	-	20,768,154
City Heights Pedestrian Improvements / S15044	424	-	3,468,673
EB Scripps Pk Comfort Station Replacement / S15035	222	-	5,718,470
Fire Station No. 50 - North University City / S13021	139	-	15,000,000
Georgia Street Bridge Improvements / S00863	431	-	16,700,589
La Jolla Scenic Drive 16inch Main / S12009	320	-	12,348,000
La Jolla Village Drive-I-805 Ramps / S00857	436	-	23,974,536
La Paz Mini Park / S11103	234	-	2,617,840
Market Street-47th to Euclid-Complete Street / S16061	440	50,000	11,655,084
Miramar Clearwell Improvements / S11024	330	-	120,328,744
Miramar Road-I-805 Easterly Ramps / S00880	442	-	11,429,930
North Park Mini Park / S10050	247	157,393	6,172,897
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	443	-	16,675,652
Ocean Beach Pier Improvements / S20011	250	-	1,232,907
OM Road T-9.2 & Traffic Signals T-35 / RD22002	446	-	3,134,395
Otay Mesa Truck Route Phase 4 / S11060	448	94,196	19,823,494
Pacific Beach Pipeline South (W) / S12015	343	-	44,359,933
Park de la Cruz Community Ctr & Gym Bldg / S16059	254	-	10,353,669
Rancho Mission Canyon Park Upgrades / S15004	257	-	2,404,695
SR 163/Clairemont Mesa Blvd Interchange / S00905	453	-	18,128,778
SR 163/Friars Road / S00851	454	-	64,080,996
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	266	-	4,404,874
Taft Joint Use Facility Development / S15026	268	-	3,567,688
Talmadge Traffic Calming Infrastructure / S17001	269	-	343,000
Tierrasanta (Via Dominique) Pump Station / S12040	359	-	18,918,996
University Avenue Mobility / S00915	465	500,000	11,967,401
University Ave Pipeline Replacement / S11021	360	-	29,800,000
Upas St Pipeline Replacement / S11022	361	-	36,665,020
Water & Sewer Group Job 816 (W) / S13015	362	-	16,199,392
Wightman Street Neighborhood Park / S00767	276	-	3,530,779
W Mission Bay Dr Bridge Over SD River / S00871	468	-	151,110,112

# Capital Improvements Program Profile of the City of San Diego's CIP

<b>Total</b>		<b>\$ 801,589</b>	<b>\$ 758,726,884</b>
<b>Underfunded</b>			
Chollas Creek Restoration 54th St & Euclid Ave / S22009	378	\$ -	\$ 65,431,798
Convention Center Phase III Expansion / S12022	103	-	685,011,298
Fire Station No. 54 - Paradise Hills / S00785	141	-	30,000,001
Maple Canyon Storm Drain Upgrade / S20003	381	-	38,265,000
North Pacific Beach Lifeguard Station / S10119	143	-	11,530,000
Sea World Dr/I5 Interchange Improvement / S00888	451	-	120,163,109
Sunshine Bernardini Restoration / S24005	387	-	82,984,893
Upper Auburn Creek Revitalization Project / S22008	388	-	61,347,352
<b>Total</b>		<b>\$ -</b>	<b>\$ 1,094,733,451</b>

# Capital Improvements Program

## Fiscal Year 2024 Budget Update

### Project Changes

**Table 1** provides a summary of how the CIP budget has changed since the Fiscal Year 2024 Adopted Budget.

**Table 1: Summary of Changes in the 2025 Proposed Budget**

Description of Change	No.
<b>Published Projects in 2024 Adopted Budget</b>	<b>268</b>
Number of New Projects Initiated Since Adoption	28
Number of Projects Closed Since Adoption	9
Number of Projects Converted to New Project Accounting Structure	5
<b>Published Projects in 2025 Proposed Budget</b>	<b>287</b>
Number of Active Projects (Including Sublets)	1,462

**Table 2** lists the newly published projects, which includes 28 newly published projects, of which, 12 are receiving funding in the Fiscal Year 2025 Proposed Budget.

**Table 2: Projects Added in the Fiscal Year 2025 CIP Budget (\$)**

Project	Continuing Appropriations	FY2025	FY2025 Anticipated
PS 1 & 2 Improvements & Modernization / L24000	\$5,200,000	\$-	\$10,000,000
Citywide Homeless Shelters / L24002	-	3,700,000	1,950,000
Howard Lane Improvements / L24003	-	-	6,000,000
Balboa Park International Cottages Study / P24000	567,613	-	-
Penasquitos Creek NP Comfort Station / P24006	-	146,143	1,853,857
South Clairemont CP Rec Cntr Renovation / P24008	-	900,000	2,100,000
MLK Pool Improvements / P24009	-	900,000	2,100,000
Stormwater CIP Program Management / P24010	8,500,000	-	-
Spindrift Drive Beach Access Walkway / P24011	329,960	-	-
Camino De La Costa Stairs / P24012	390,594	-	2,000,000
SD FR Training Ctr-Feasibility Study / P24013	450,620	-	2,865,265
EB Scripps Park Expanded Walkway / P24015	-	-	750,000
OB Lifeguard Station Replacement Study / P25000	-	250,000	-
Pump Station C Assessment / P25001	-	500,000	-

# Capital Improvements Program Fiscal Year 2024 Budget Update

Project	Continuing Appropriations	FY2025	FY2025 Anticipated
Chollas Lake Drainage Study / P25002	-	400,000	-
Chollas Fleet Electrification Assessment / P25003	-	1,000,000	-
Canyonside Comm Park Tennis Expansion / RD23004	-		1,000,000
Marston House Restoration & Repair Work / RD23005	-	-	1,500,000
Mountain View Racquet Club / RD23006	-	-	500,000
Natural History Museum Improvements / RD23007	3,300,000	-	-
Villa Montezuma Museum / RD23008	5,000,000	-	-
OM T-11.1 Caliente Avenue / RD23009	1,746,709	1,119,949	50,000
Barrio Logan Harbor Dr SANDAG Pave Rpr / RD24001	-	-	650,679
University Ave Bikeway Pavement Repair / RD25000	-	6,500,000	-
Linda Vista Library Patio Improv / S24007	-	-	650,000
SD East of Rachael Ave SWD / S24008	23,542,237	-	-
BSU Lifeguard Locker Room Repl / S25000	-	500,000	-
SAP Modernization / T25000	-	2,960,000	-

Through December of Fiscal Year 2023, 9 projects were closed, which resulted in \$4.7 million in a variety of sources returning to fund balances. Projects were closed either as the result of the asset being completed and put into service or as the result of the City Council approving the cancellation of the project. **Table 3** lists the projects that have been closed and are no longer published. **Table 4** lists the projects that have changed accounting structure since last budget publication.

**Table 3: Projects Removed from the Capital Improvements Program since Fiscal Year 2024**

Project	Department
Balboa Avenue Corridor Improvements / S00831	Transportation
Canyonside Community Park Improvements / S12004	Parks & Recreation
Fairbrook Neighborhood Park Development / S01083	Parks & Recreation
Grape Street Dog Park Improvements / P23001	Parks & Recreation
Old Otay Mesa Road-Westerly / S00870	Transportation
Playa del Sol Parkway / RD20000	Transportation
SR94/Euclid- Av Interchange Phase 2 / S14009	Transportation
Torrey Meadows Drive Overcrossing / S10015	Transportation
Unscheduled Projects / AJA00003	Public Utilities

# Capital Improvements Program Fiscal Year 2024 Budget Update

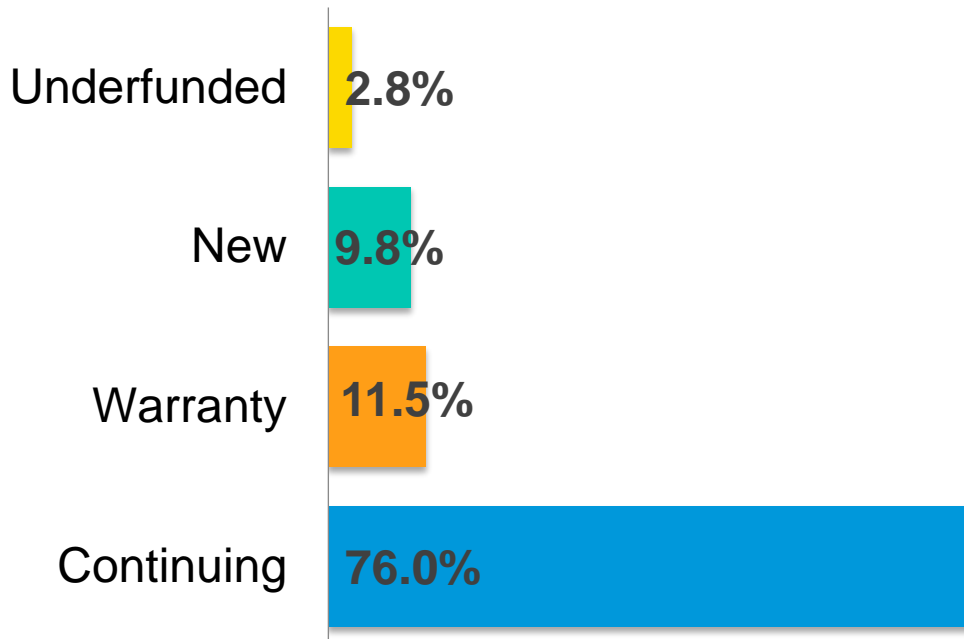
**Table 4: Projects that Changed Accounting Structure since Fiscal Year 2024**

Previous Project	Current Project	Department
Barrio Logan Traffic Calming Truck Route / P22003	Barrio Logan Roundabouts / L24005	Transportation
Kearny Mesa Trunk Sewer / S20000	Kearny Mesa Trunk Sewer / L24004	Public Utilities
Otay Second Pipeline Relocation-PA / S15016	Otay 2nd PL Relocation-PA / L24001	Public Utilities
Village Center Loop Rd-N Carmel Valley Rd / S19002	Village Cntr Loop Rd-N Carmel Valley Rd / P24007	Transportation
West Valley River Crossing / S24004	West Valley River Crossing / P24016	Transportation

## Project Progress

In accordance with [Council Policy 000-31](#), Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - New, Continuing, Warranty or Underfunded. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 34. The current breakdown is shown in **Figure 1** below.

**Figure 1: Projects by Project Status**



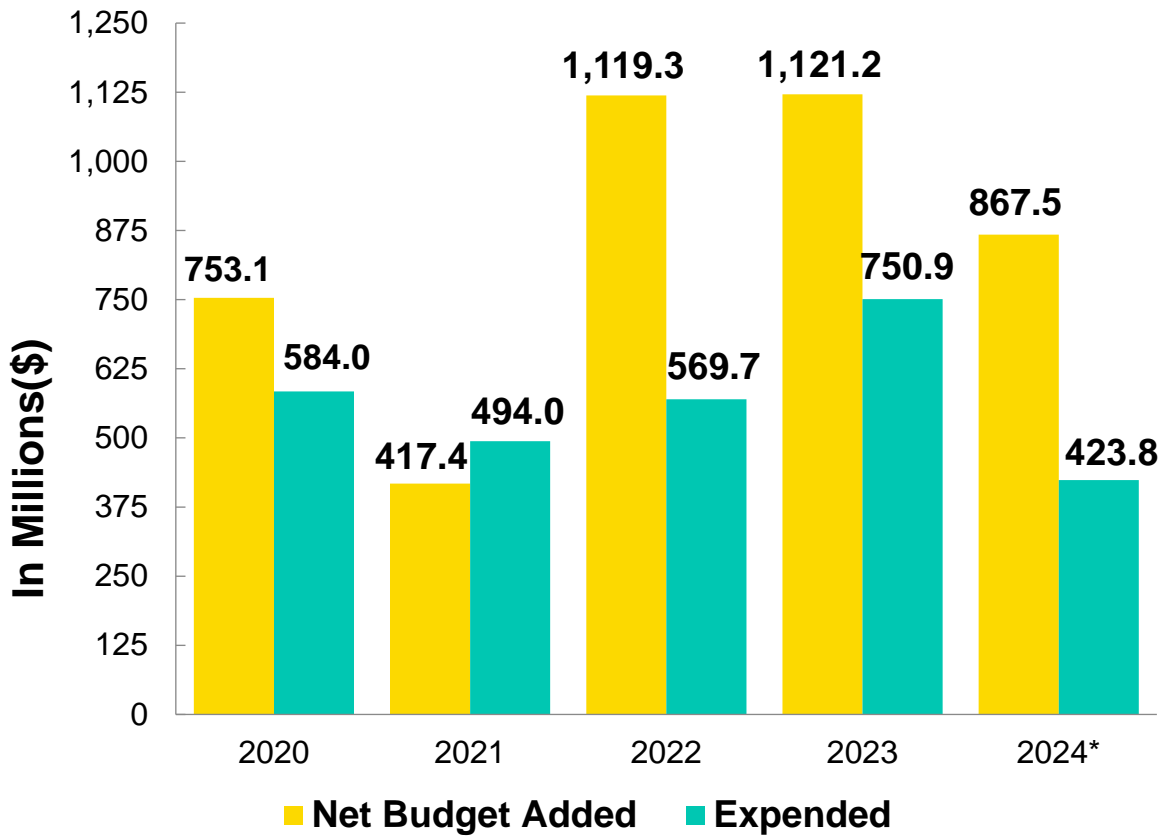
## Project Expenditures

Since Fiscal Year 2020, \$4.28 billion dollars has been added to the Capital Improvements Program budget with \$2.82 billion expended. Annual budget additions support on-going multi-year CIP needs, and funds appropriated in a certain year may be expended over several years. For Fiscal Year 2024, the largest portion

# Capital Improvements Program Fiscal Year 2024 Budget Update

of CIP dollars were spent on potable reuse, water, transportation, and wastewater projects. These four project types represent 65.6 percent of the \$423.8 million in CIP expenditures during Fiscal Year 2024. **Figure 2** below provides a 5-year programmatic summary of budget added and expended by fiscal year.

**Figure 2: Budget Added and Expended by Year**



\* Fiscal Year 2024 Net Budget Added and Expended include unaudited activity through December 31, 2023.

## Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Engineering & Capital Projects Department (E&CP) is responsible for the bid and award process for CIP contracts. Based on data provided by E&CP, at least 93 consultant and construction contracts, totaling \$482 million, were awarded during Fiscal Year 2024.

One goal of [City Council Policy 000-31](#), Capital Improvements Program Transparency is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council can review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year, which reduces project execution time. The list of projects expecting to enter contracts during Fiscal Year 2025 can be found on page 21.

# Capital Improvements Program

## Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

### Prioritization Policy

[Council Policy 800-14](#), Prioritizing CIP Projects, sets the guidelines for how CIP projects are prioritized and funded. Recent updates include amendments to the factors that must be considered when adding projects to the annual Capital Improvements Program budgets. The updates of the Council Policy ensure that the guiding principles of the City's recently adopted policies, like the Parks Master Plan, Climate Action Plan and Build Better SD initiative, are incorporated into the City's delivery of needed neighborhood developments and infrastructure investments. The overall goal is to establish an infrastructure prioritization process that can be used as a factor to deliver infrastructure efficiently and equitably across the City.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Prior to inclusion in the CIP Budget, a high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

### Priority Scoring

**Table 1** lists the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

**Table 1: Scoring Weights**

Factors	Parks & Rec and Golf Assets	Library Assets	Mobility Assets	Public Safety & General Service Assets	Enterprise & Fee-Funded Assets	Flood Resiliency & Water Quality Assets
1. Legal Compliance and Risk to Health, Safety and Environment	18	13	25	25	25	25
2. Asset Condition and Level of Service	25	25	25	28	25	25
3. Equal and Equitable Community Investment	20	20	20	20	20	20
4. Sustainability and Conservation	25	25	15	15	15	15
5. Funding Availability	5	10	5	5	5	5
6. Project Readiness	5	5	5	5	5	5
7. Multi Asset Benefit	2	2	5	2	5	5
<b>Total</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>

# Capital Improvements Program Project Prioritization

## Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

**Table 2** groups all active projects by major asset category. The projects are then listed by priority score.

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
<b>Airport Assets</b>				
Brown Field / AAA00002	91	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	92	Continuing	Annual	Annual
<b>Building</b>				
Lake Hodges Dam Replacement / S23002	322	Continuing	97	High
Otay Water Treatment Plant Upgrade Ph 3 / S23003	342	Continuing	91	High
Lower Otay Dam Outlet Improvements / S24003	325	Continuing	89	High
Cielo & Woodman Pump Station / S12012	307	Continuing	88	High
Alvarado WTP Filter Gallery Piping Repl / S24000	305	Continuing	87	High
Oak Park Library / S22011	177	Continuing	86	High
Alvarado Laboratory Improvements / L22000	303	Continuing	85	High
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	314	Continuing	85	High
MBC Equipment Upgrades / S17013	326	Continuing	85	High
NCWRP Improvements to 30 mgd / S17012	336	Continuing	85	High
Tierrasanta (Via Dominique) Pump Station / S12040	359	Warranty	83	High
Rancho Bernardo Industrial Pump Stn Replacement / S21004	351	Continuing	81	High
Fire Station No. 51 - Skyline Hills / S14017	140	Continuing	80	High
Morena Dam Upstream Face Replacement / S24001	333	Continuing	80	High
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	306	Continuing	78	High



# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Fairmount Avenue Fire Station / S14018	136	Continuing	78	High
Miramar Clearwell Improvements / S11024	330	Warranty	78	High
Fire Station No. 54 - Paradise Hills / S00785	141	Underfunded	76	Medium
Linda Vista Library Patio Improv / S24007	176	New	76	Medium
North Pacific Beach Lifeguard Station / S10119	143	Underfunded	76	High
Old Logan Heights Library Renovation / S22010	179	Continuing	76	Medium
San Carlos Branch Library / S00800	181	Continuing	76	Medium
Civic Center Complex Redevelopment / P23007	99	Continuing	75	Medium
Dams & Reservoirs Security Improvements / S22013	309	Continuing	75	Medium
69th & Mohawk Pump Station / S12011	300	Warranty	74	Medium
City Hts Library Performance Annex Imp / S23013	175	Continuing	73	Medium
PS 1 & 2 Improvements & Modernization / L24000	346	New	72	Medium
101 Ash Improvements / S17009	101	Continuing	71	Medium
Fire Station No. 49 - Otay Mesa / S00784	138	Continuing	71	Medium
EMTS Boat Dock Esplanade / S00319	313	Continuing	70	Medium
Fire Station No. 48 - Black Mountain Ranch / S15015	137	Continuing	70	Medium
PS2 Power Reliability & Surge Protection / S00312	347	Continuing	70	Medium
South San Diego Reservoir Replacement / S23004	355	Continuing	70	Medium
Villa Montezuma Museum / RD23008	274	New	69	Medium
SD FR Training Ctr-Feasibility Study / P24013	133	New	68	Medium
Kearny Mesa Facility Improvements / S20009	157	Continuing	67	Medium
OB Lifeguard Station Replacement Study / P25000	133	New	67	Medium
Citywide Homeless Shelters / L24002	165	New	65	Medium
Casa Del Prado Reconstruction / S22007	215	Continuing	60	Medium
Park de la Cruz Community Ctr & Gym Bldg / S16059	254	Warranty	60	Medium
Advanced Metering Infrastructure / S17008	301	Continuing	59	Low
Convention Center Phase III Expansion / S12022	103	Underfunded	59	Low
Torrey Pines Fire Station / S19003	144	Continuing	58	Low
Fire-Rescue Air Ops Facility - PH II / S18007	142	Continuing	57	Low
Fleet Operations Facilities / L14002	156	Continuing	57	Low

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Police Range Refurbishment Phase II / S18005	287	Continuing	56	Low
Chollas Fleet Electrification Assessment / P25003	153	New	55	Low
Fire Station No. 50 - North University City / S13021	139	Warranty	54	Low
Ocean Beach Branch Library / S20015	178	Continuing	53	Low
Balboa Park Botanical Bldg Improvments / S20005	201	Continuing	50	Low
Pacific Highlands Ranch Branch Library / S14023	180	Continuing	50	Low
Natural History Museum Improvements / RD23007	245	New	49	Low
Mira Mesa Community Pk Improvements / L16002	239	Continuing	42	Low
BSU Lifeguard Locker Room Repl / S25000	135	New	41	Low
Rose Canyon Safe Parking / S23014	166	Continuing	41	Low
Scripps Miramar Ranch Library / S00811	182	Continuing	40	Low
University Community Library / P22008	173	Continuing	40	Low
Miramar WTP Residuals Redirection / S23012	331	Continuing	39	Low
EB Scripps Pk Comfort Station Replacement / S15035	222	Warranty	33	Low
NTC Aquatic Center / L23002	248	Continuing	32	Low
CIP Emergency Reserve / ABT00006	102	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	155	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	397	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	316	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	328	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	327	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	348	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	353	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	356	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	363	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	365	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	367	Continuing	Annual	Annual
<b>Drainage</b>				
Upper Auburn Creek Revitalization Project / S22008	388	Underfunded	88	High
Maple Canyon Storm Drain Upgrade / S20003	381	Underfunded	86	High

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Chollas Creek Restoration 54th St & Euclid Ave / S22009	378	Underfunded	82	High
Sunshine Bernardini Restoration / S24005	387	Underfunded	80	High
SD East of Rachael Ave SWD / S24008	384	New	74	Medium
SD River Dredging Qualcomm Way to SR163 / S00606	385	Continuing	69	Medium
Pump Station G & 17 Full Improvement / S24006	383	Continuing	67	Medium
Pump Station D Upgrade / S22015	382	Continuing	65	Medium
Stormwater CIP Program Management / P24010	375	New	53	Low
Pump Station C Assessment / P25001	375	New	45	Low
Carmel Country Road Low Flow Channel / S00969	377	Continuing	41	Low
Flood Resilience Infrastructure / ACA00001	379	Continuing	Annual	Annual
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual
<b>Golf Courses</b>				
Torrey Pines GC Clubhouse & Maintenance / S23005	272	Continuing	51	High
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	236	Continuing	47	Medium
MBGC Irrigation & Electrical Upgrades / S11010	237	Continuing	29	Low
Balboa Park Golf Course / AEA00002	202	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	240	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	273	Continuing	Annual	Annual
<b>Intangible Assets - Information Tech</b>				
Enterprise Funded IT Projects / ATT00002	113	Continuing	Annual	Annual
Governmental Funded IT Projects / ATT00001	114	Continuing	Annual	Annual
Electronic Positive Response Software / T24000	105	Continuing	N/A	N/A
SAP Modernization / T25000	115	New	N/A	N/A
Water SCADA IT Upgrades / T22001	366	Continuing	N/A	N/A
<b>Landfills</b>				
Miramar Landfill Storm Water Improvements / L18002	125	Continuing	88	High
Miramar Landfill Facility Improvements / L17000	124	Continuing	77	Medium
Landfill Improvements / AFA00001	123	Continuing	Annual	Annual
<b>Parks</b>				
John Baca Park / S22004	232	Continuing	80	High

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
MLK Pool Improvements / P24009	197	New	77	High
Chollas Creek Oak Park Trail / S20012	217	Continuing	73	High
Boston Ave Linear Park GDP / P22005	195	Continuing	72	High
Sefton Field Improvements / P23006	199	Continuing	71	High
East Village Green Phase 1 / S16012	221	Continuing	69	High
Hickman Fields Athletic Area / S00751	228	Continuing	69	High
Beyer Park Development / S00752	203	Continuing	68	High
La Paz Mini Park / S11103	234	Warranty	68	High
Beyer Park Development Phase II / S23008	205	Continuing	67	High
Paradise Hills Community Park Trail / P24004	198	Continuing	67	High
Emerald Hills Park GDP / P20003	197	Continuing	65	High
Wightman Street Neighborhood Park / S00767	276	Warranty	64	High
Grove Neighborhood Park / S22002	227	Continuing	62	High
Taft Joint Use Facility Development / S15026	268	Warranty	62	High
North Park Mini Park / S10050	247	Warranty	61	High
Solterra Vista Neighborhood Park / RD22000	238	Continuing	61	High
Children's Park Improvements / S16013	216	Continuing	60	High
Chollas Triangle Park / P20005	196	Continuing	60	High
City Heights Urban Village/Henwood Park / P24002	196	Continuing	60	High
Dennerly Ranch Neigh Park / RD22001	220	Continuing	60	High
Mountain View Racquet Club / RD23006	243	New	60	High
Starlight Bowl Improvements / S23009	265	Continuing	59	High
Carmel Mission NP Comfort Station Development / S16039	213	Continuing	58	Medium
Mission Beach Seawall Repair / P24001	197	Continuing	58	Medium
Riviera Del Sol Neighborhood Park / S00999	260	Continuing	58	Medium
Sage Canyon NP Improvements / S16035	261	Continuing	58	Medium
Junipero Serra Museum ADA Improvements / S15034	233	Continuing	57	Medium
South Clairemont CP Rec Cntr Renovation / P24008	199	New	57	Medium
Chollas Lake Drainage Study / P25002	196	New	56	Medium
North Chollas CP Improvements / L22004	246	Continuing	55	Medium

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Howard Lane Improvements / L24003	230	New	54	Medium
North Park Recreation Center / P24003	198	Continuing	54	Medium
Salk Neighborhood Park & Joint Use Devel / S14007	262	Continuing	54	Medium
Southeastern Mini Park Improvements / L16000	264	Continuing	54	Medium
Berardini Field GDP / P22006	195	Continuing	53	Medium
Chollas Lake Improvements / L18001	218	Continuing	53	Medium
Torrey Highlands Trail System / RD21003	271	Continuing	53	Medium
Kelly Street Park GDP / P22004	197	Continuing	52	Medium
Balboa Park International Cottages Study / P24000	195	New	51	Medium
Ed Brown Center Improvements / RD22003	223	Continuing	51	Medium
Olive St Park Acquisition and Development / S10051	253	Continuing	50	Medium
Jerabek Park Improvements / S20007	231	Continuing	49	Medium
Ocean Beach Pier Replacement / L22001	251	Continuing	49	Medium
Black Mountain Ranch Park Ph2 / RD21001	207	Continuing	47	Medium
Penasquitos Creek NP Comfort Station / P24006	199	New	47	Medium
Rancho Mission Canyon Park Upgrades / S15004	257	Warranty	47	Medium
Camino De La Costa Stairs / P24012	195	New	46	Medium
Egger/South Bay Community Park ADA Improvements / S15031	224	Continuing	46	Medium
Canon Street Pocket Park / S16047	208	Continuing	45	Low
Carmel Grove NP Comfort Station and Park / S16038	211	Continuing	45	Low
Carmel Knolls NP Comfort Station-Development / S16033	212	Continuing	45	Low
Ocean Air Comfort Station and Park Improvements / S16031	249	Continuing	45	Low
Solana Highlands NP-Comfort Station Development / S16032	263	Continuing	45	Low
Spindrift Drive Beach Access Walkway / P24011	199	New	45	Low
Billie Jean King Tennis Center Improve / RD22005	206	Continuing	44	Low
Hidden Trails Neighborhood Park / S00995	229	Continuing	44	Low
Marston House Restoration & Repair Work / RD23005	235	New	44	Low
Wangenheim Joint Use Facility / S15007	275	Continuing	44	Low
Sunset Cliffs Park Drainage Improvements / L14005	267	Continuing	43	Low

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Carmel Del Mar NP Comfort Station-Development / S16034	210	Continuing	42	Low
MTRP Trail System Management / S23010	244	Continuing	42	Low
EB Scripps Park Expanded Walkway / P24015	196	New	41	Low
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	266	Warranty	41	Low
Carmel Valley CP-Turf Upgrades / S16029	214	Continuing	39	Low
Ocean Beach Pier Improvements / S20011	250	Warranty	39	Low
Olive Grove Community Park ADA Improve / S15028	252	Continuing	39	Low
Torrey Highlands NP Upgrades / S16036	270	Continuing	39	Low
Marie Widman Memorial Park GDP / P23005	197	Continuing	38	Low
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	198	Continuing	36	Low
Rancho Bernardo CP Improvements / L20000	256	Continuing	35	Low
Canyonside Comm Park Tennis Expansion / RD23004	209	New	33	Low
Montezuma Park General Dev Plan Amendment / P21002	198	Continuing	33	Low
Old Mission Dam Dredging / P23002	198	Continuing	33	Low
Mohnike Adobe and Barn Restoration / S13008	242	Continuing	30	Low
El Cuervo Adobe Improvements / S14006	225	Continuing	20	Low
Coastal Erosion and Access / AGF00006	219	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	241	Continuing	Annual	Annual
Park Improvements / AGF00007	255	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	258	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	259	Continuing	Annual	Annual
<b>Potable Reuse</b>				
Pure Water Pooled Contingency / P19002	297	Continuing	85	High
Pure Water Phase 2 / ALA00002	349	Continuing	Annual	Annual
Pure Water Program / ALA00001	350	Continuing	Annual	Annual
<b>Reclaimed Water System</b>				
Recycled Water Systems Upgrades / AHC00004	352	Continuing	Annual	Annual
<b>Transportation</b>				
Barrio Logan Harbor Dr SANDAG Pave Rpr / RD24001	415	New	92	High
University Ave Bikeway Pavement Repair / RD25000	463	New	90	High

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
University Avenue Complete Street Phase1 / S18001	464	Continuing	85	High
La Media Road Improvements / S15018	438	Continuing	84	High
Market Street-47th to Euclid-Complete Street / S16061	440	Warranty	84	High
Park Boulevard At-Grade Crossing / S15045	450	Continuing	83	High
University Avenue Mobility / S00915	465	Warranty	83	High
Coastal Rail Trail / S00951	426	Continuing	82	High
City Heights Pedestrian Improvements / S15044	424	Warranty	80	High
Palm Avenue Interstate 805 Interchange / S00869	449	Continuing	78	High
Georgia Street Bridge Improvements / S00863	431	Warranty	75	High
La Media Improv-Siempre Viva to Truck Rte / S22006	437	Continuing	75	High
City Heights Sidewalks and Streetlights / S19005	425	Continuing	74	High
Cypress Dr Cultural Corridor / S23011	427	Continuing	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	423	Warranty	73	High
OM Road T-9.2 & Traffic Signals T-35 / RD22002	446	Warranty	73	High
OM T-11.1 Caliente Avenue / RD23009	447	New	73	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	453	Warranty	72	High
5th Avenue Promenade / L22002	413	Continuing	71	Medium
Miramar Road-I-805 Easterly Ramps / S00880	442	Warranty	71	Medium
W Mission Bay Dr Bridge Over SD River / S00871	468	Warranty	70	Medium
Alvarado Canyon Rd Realignment Project / S22005	414	Continuing	69	Medium
Village Cntr Loop Rd-N Carmel Valley Rd / P24007	412	Continuing	68	Medium
Streamview Drive Improvements Phase 2 / S18000	456	Continuing	67	Medium
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	435	Continuing	66	Medium
Airway Road Improvements / P19007	411	Continuing	65	Medium
Barrio Logan Roundabouts / L24005	416	Continuing	65	Medium
Siempre Viva Road Improvements / P19006	411	Continuing	65	Medium
La Jolla Village Drive-I-805 Ramps / S00857	436	Warranty	56	Medium
Otay Mesa Truck Route Phase 4 / S11060	448	Warranty	56	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	428	Continuing	55	Medium
Normal Street Promenade / S22012	445	Continuing	55	Medium

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Talmadge Traffic Calming Infrastructure / S17001	269	Warranty	53	Medium
West Valley River Crossing / P24016	412	Continuing	52	Medium
SR 163/Friars Road / S00851	454	Warranty	51	Low
Camino Del Sur N. Upgrades & Improvements / RD21005	420	Continuing	50	Low
Carmel Mountain Road Upgrades & Improvements / RD21006	422	Continuing	50	Low
Market St-Euclid to Pitta-Improvements / S16022	439	Continuing	50	Low
Camino Del Sur S. Upgrades & Improvements / RD21004	421	Continuing	49	Low
Golf Course Drive Improvements / S15040	226	Continuing	47	Low
Switzer Canyon Bridge Enhancement / P21006	200	Continuing	47	Low
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	429	Continuing	46	Low
Fenton Pkwy Ext to Camino Del Rio N / RD23000	430	Continuing	46	Low
Spruce St Bridge Rehab / P23004	412	Continuing	46	Low
State Route 56 Freeway Expansion / RD14000	455	Continuing	45	Low
Sunset Cliffs Seawall Improvement / S23006	459	Continuing	45	Low
Via de la Valle Upgrades & Improvements / RD11001	467	Continuing	45	Low
S. Bancroft & Greely Unimproved Street / P22007	411	Continuing	43	Low
Sea World Dr/I5 Interchange Improvement / S00888	451	Underfunded	42	Low
Carroll Canyon Road Planning Study / P21000	411	Continuing	36	Low
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	443	Warranty	32	Low
Bicycle Facilities / AIA00001	417	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	418	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	419	Continuing	Annual	Annual
Guard Rails / AIE00002	432	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	434	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	433	Continuing	Annual	Annual
Median Installation / AIG00001	441	Continuing	Annual	Annual
New Walkways / AIK00001	444	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	452	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	457	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	458	Continuing	Annual	Annual



# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Traffic Calming / AIL00001	460	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	461	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	462	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	466	Continuing	Annual	Annual
Convoy District Gateway Sign / S23007	104	Continuing	N/A	N/A
<b>Wastewater</b>				
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	335	Continuing	90	High
Harbor Drive Trunk Sewer / S18006	317	Continuing	89	High
Kearny Mesa Trunk Sewer / L24004	318	Continuing	88	Medium
North/South Metro Interceptors Rehabilitation / S22001	337	Continuing	88	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	357	Continuing	88	Medium
Alvarado Trunk Sewer Phase IV / S15019	304	Continuing	86	Low
East Cty Residuals Line & Mission Gorge Force Main / RD23001	310	Continuing	81	Low
Metropolitan Waste Water Department Trunk Sewers / AJB00001	329	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	344	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	354	Continuing	Annual	Annual
<b>Water</b>				
Montezuma/Mid-City Pipeline Phase II / S11026	332	Continuing	98	High
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	340	Continuing	95	High
Morena Pipeline / S16027	334	Continuing	92	High
30th Street Pipeline Replacement / S12010	299	Warranty	87	High
Kearny Villa Rd Pipeline / S23001	319	Continuing	86	High
University Ave Pipeline Replacement / S11021	360	Warranty	86	High
Otay 2nd Pipeline Phase 4 / S20001	339	Continuing	85	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	338	Continuing	79	Medium
Alvarado 2nd Extension Pipeline / S12013	302	Continuing	78	Medium
El Monte Pipeline No 2 / S10008	312	Continuing	78	Medium
Pacific Beach Pipeline South (W) / S12015	343	Warranty	78	Medium
La Jolla View Reservoir / S15027	321	Continuing	76	Medium

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Lakeside Valve Station Replacement / S22003	323	Continuing	76	Medium
Otay 2nd PL Relocation-PA / L24001	341	Continuing	75	Low
Upas St Pipeline Replacement / S11022	361	Warranty	75	Low
Water & Sewer Group Job 816 (W) / S13015	362	Warranty	75	Low
El Camino Real Pipeline / L23001	311	Continuing	72	Low
La Jolla Scenic Drive 16inch Main / S12009	320	Warranty	71	Low
TH 16" Water Mains / RD21007	358	Continuing	69	Low
Corrosion Control / AKA00001	308	Continuing	Annual	Annual
Freeway Relocation / AKB00002	315	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	324	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	345	Continuing	Annual	Annual
Water Main Replacements / AKB00003	364	Continuing	Annual	Annual

# Capital Improvements Program

## Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

### Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees; Montgomery and Brown Field Airports. These assets are managed by the Airports Division of the Department of Real Estate and Airport Management (DREAM). The Airport Assets Project Types can be seen below in **Table 1**.

**Table 1: Airport Assets**

Project Type	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Type Total
Airport Assets	\$ 11,395,187	\$ -	\$ 39,521,967	\$ 50,917,154
<b>Total</b>	<b>\$ 11,395,187</b>	<b>\$ -</b>	<b>\$ 39,521,967</b>	<b>\$ 50,917,154</b>

### Building

Building projects refer to the construction, expansion, or capital upgrade of any building or facility that the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that occupies the asset as well as a more specific building type which can be seen below in **Table 2**.

**Table 2: Building**

Project Type	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Type Total
Bldg - Libraries	\$ 80,314,549	\$ 745,450	\$ 65,895,201	\$ 146,955,200
Bldg - MWWWD - Laboratories	22,121,851	10,000,000	145,657,501	177,779,352
Bldg - MWWWD - Pump Stations	104,208,194	849,792	134,426,635	239,484,621
Bldg - MWWWD - Treatment Plants	129,713,970	16,598,992	52,063,117	198,376,079
Bldg - Operations Facility / Structures	44,050,547	3,700,000	1,950,000	49,700,547
Bldg - Other City Facility / Structures	196,148,653	12,147,749	840,756,150	1,049,052,552
Bldg - Parks - Recreation/Pool Centers	57,789,658	-	8,000,000	65,789,658
Bldg - Pub Safety - Fire Fac / Struct	84,121,661	2,000,000	131,982,228	218,103,889
Bldg - Pub Safety - Lifeguard Stations	824,822	750,000	10,705,178	12,280,000
Bldg - Pub Safety - Police Fac / Struct	12,000,000	-	5,800,000	17,800,000
Bldg - Water - Pump Stations	80,241,709	5,698,000	20,462,375	106,402,084

# Capital Improvements Program Project Types

Bldg - Water - Reservoirs/Dams	32,556,860	24,402,630	352,305,510	409,265,000
Bldg - Water - Standpipes	142,830,568	2,902,640	16,436,308	162,169,516
Bldg - Water - Treatment Plants	22,164,207	8,517,571	85,450,555	116,132,333
Bldg - Water - Wells	495,329	-	-	495,329
<b>Total</b>	<b>\$ 1,009,582,579</b>	<b>\$ 88,312,824</b>	<b>\$ 1,871,890,758</b>	<b>\$ 2,969,786,161</b>

## Drainage

Drainage projects are related to the stormwater system which consists of channels, pump stations, storm drain pipes, and green infrastructure. These assets are managed by the Stormwater Department and the Drainage Project Types can be seen below in **Table 3**.

**Table 3: Drainage**

Project Type	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 108,662,586	\$ 7,423,428	\$ 802,759,943	\$ 918,845,957
Drainage - Channels	18,976,061	-	112,968,772	131,944,833
Drainage - Pump Stations	11,578,701	500,000	98,447,000	110,525,701
Drainage - Storm Drain Pipes	312,756,270	80,431,409	875,956,558	1,269,144,237
<b>Total</b>	<b>\$ 451,973,618</b>	<b>\$ 88,354,837</b>	<b>\$ 1,890,132,273</b>	<b>\$ 2,430,460,728</b>

## Golf Courses

Golf Course projects are related to the three golf courses owned by the City of San Diego; Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Parks & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

**Table 4: Golf Courses**

Project Type	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Type Total
Golf Courses	\$ 27,821,551	\$ 2,000,000	\$ 64,260,000	\$ 94,081,551
<b>Total</b>	<b>\$ 27,821,551</b>	<b>\$ 2,000,000</b>	<b>\$ 64,260,000</b>	<b>\$ 94,081,551</b>

## Intangible Assets - Information Tech

Intangible Asset projects deal with non-physical assets having a useful life greater than one year. Typical intangible assets include computer software, easements, water rights, patents, and trademarks. Currently the City has capital projects that involve computer software, websites, and software licenses. The Intangible Assets Project Type can be seen below in **Table 5**.

# Capital Improvements Program Project Types

**Table 5: Intangible Assets - Information Tech**

Project Type	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Type Total
Intangible Assets - Information Tech	\$ 33,481,019	\$ 3,760,000	\$ 142,400,000	\$ 179,641,019
<b>Total</b>	<b>\$ 33,481,019</b>	<b>\$ 3,760,000</b>	<b>\$ 142,400,000</b>	<b>\$ 179,641,019</b>

## Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. Some typical projects include improvements to operations yards, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance. The Landfills Project Types can be seen below in **Table 6**.

**Table 6: Landfills**

Project Type	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Type Total
Landfills	\$ 60,595,251	\$ 9,400,000	\$ 43,250,000	\$ 113,245,251
<b>Total</b>	<b>\$ 60,595,251</b>	<b>\$ 9,400,000</b>	<b>\$ 43,250,000</b>	<b>\$ 113,245,251</b>

## Parks

The Parks & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as mini parks (1-acre to 3-acres without a comfort station) and community parks (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 7**.

**Table 7: Parks**

Project Type	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Type Total
Parks - Community	\$ 45,045,935	\$ 3,976,572	\$ 51,834,361	\$ 100,856,868
Parks - Developed Regional Park	3,067,613	400,000	1,879,557	5,347,170
Parks - Mini Parks	19,719,745	408,978	-	20,128,723
Parks - Miscellaneous Parks	302,708,805	18,123,105	342,509,138	663,341,048
Parks - Neighborhood	116,135,372	6,507,294	37,481,146	160,123,812
Parks - Open Space	7,390,636	862,238	350,000	8,602,874
Parks - Resource Based	5,815,038	919,468	301,857	7,036,363
Parks - Shorelines	10,837,041	-	181,413,000	192,250,041
Parks - Trails	4,122,475	-	118,951	4,241,426
<b>Total</b>	<b>\$ 514,842,660</b>	<b>\$ 31,197,655</b>	<b>\$ 615,888,010</b>	<b>\$ 1,161,928,325</b>

# Capital Improvements Program Project Types

## Potable Reuse

Potable Reuse projects are needed to meet the permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Type can be seen below in **Table 8**.

**Table 8: Potable Reuse**

Project Type	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Type Total
Potable Reuse	\$ 1,489,537,849	\$ 100,518,379	\$ 3,743,017,080	\$ 5,333,073,308
<b>Total</b>	<b>\$ 1,489,537,849</b>	<b>\$ 100,518,379</b>	<b>\$ 3,743,017,080</b>	<b>\$ 5,333,073,308</b>

## Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs, distinctly identifiable by their utilization of purple pipes, that transport treated water that was once seen as waste and is usable for non-consumption tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 9**.

**Table 9: Reclaimed Water System**

Project Type	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 50,000	\$ -	\$ -	\$ 50,000
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

## Transportation

Transportation projects include a variety of different project subtypes. Some of these include roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation Department and the Transportation Project Types can be seen below in **Table 10**.

**Table 10: Transportation**

Project Type	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 61,242,017	\$ 2,698,458	\$ 107,177,101	\$ 171,117,576
Trans - Bridge - Pedestrian	2,288,871	-	-	2,288,871
Trans - Bridge - Vehicular	361,701,496	9,359,166	199,365,246	570,425,908
Trans - Ped Fac - Sidewalks	55,964,406	5,021,096	83,019,894	144,005,396
Trans - Roads/Expansion/Reconfiguration	57,470,011	750,000	3,984,989	62,205,000
Trans - Roadway	441,231,372	110,522,161	1,268,472,246	1,820,225,779
Trans - Roadway - Enhance/Scape/Medians	45,873,462	941,543	26,596,331	73,411,336

# Capital Improvements Program Project Types

Trans - Roadway - GRails/BRails/Safety	8,474,088	100,000	134,115,079	142,689,167
Trans - Roadway - Street Lighting	25,944,523	778,400	358,774,800	385,497,723
Trans - Signals - Calming/Speed Abatement	31,194,128	6,938,295	3,628,441	41,760,864
Trans - Signals - Traffic Signals	44,242,980	8,537,643	31,232,793	84,013,416
<b>Total</b>	<b>\$ 1,135,627,353</b>	<b>\$ 145,646,762</b>	<b>\$ 2,216,366,920</b>	<b>\$ 3,497,641,035</b>

## Wastewater

Wastewater projects largely consist of mains and trunk sewers which are used to transport and treat waste for a population of approximately 2.3 million in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 11**.

**Table 11: Wastewater**

Project Type	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Intercptor	\$ 57,183,804	\$ -	\$ -	\$ 57,183,804
Wastewater - Collection Sys - Main	577,958,058	94,840,730	331,879,940	1,004,678,728
Wastewater - Collection Sys - Trunk Swr	92,927,103	66,313,455	136,315,246	295,555,804
<b>Total</b>	<b>\$ 728,068,965</b>	<b>\$ 161,154,185</b>	<b>\$ 468,195,186</b>	<b>\$ 1,357,418,336</b>

## Water

Water projects include distribution and transmission systems that allow the City to provide water to a population of approximately 1.4 million in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 12**.

**Table 12: Water**

Project Type	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 780,647,777	\$ 156,091,792	\$ 388,200,647	\$ 1,324,940,216
Water - Distribution Sys - Transmission	327,010,882	85,457,221	268,761,885	681,229,988
<b>Total</b>	<b>\$ 1,107,658,658</b>	<b>\$ 241,549,013</b>	<b>\$ 656,962,532</b>	<b>\$ 2,006,170,203</b>



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# Capital Improvements Program

## Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

### Bond Financing

Bond Financing is used to support General Fund asset type projects, such as fire stations, libraries, parks, road improvements, and storm drain improvements, through the issuance of Lease Revenue Bonds. This also includes the use of the Commercial Paper Notes program as an interim source until the issuance of Lease Revenue Bonds to pay off the notes.

### Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

### Climate Equity Fund

The Climate Equity Fund (CEF) was created by [Resolution 313454](#) in March 2021 to help underserved communities effectively respond to impacts of climate change. CEF revenues are received from a portion of the gas and electric franchise fees. CEF projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieving other climate equity concerns and be in a disadvantaged community located within an area that scores between 0 and 60 on the Climate Equity Index. The Climate Equity Index is a tool that measures the level of access to opportunity residents have within a census tract.

### Development Impact Fees

In urbanized communities which are near buildout, as defined in the City's General Plan, Development Impact Fees (DIF) are collected to mitigate the impact of new development through provisions of a portion of the financing needed for public facilities identified in the Impact Fee Study, and to maintain existing levels of service for that community. Upon determination of the community buildout population, the estimated cost to construct the facilities is divided amongst residential and nonresidential development.

### Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

### Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a State tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that considers vehicle registration and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. The Gas Tax Fund includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary

# Capital Improvements Program

## Funding Sources

funds spending annually on the maintenance and improvement of public right-of-way to continue to receive funding.

### General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are contributed from the operating budget of General Fund departments.

### Golf Course Enterprise Funds

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses.

### Infrastructure Fund

The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure,” including the associated financing and personnel costs. The Infrastructure Fund was established by the City Charter, Article VII, Section 77.1 to be a dedicated source of revenue to fund General Fund infrastructure costs. Generally, the amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs.

### Loans

Loans are a form of financing used to support specific projects or a specific group of assets, such as storm drain improvements. These loans can be used on both General Fund and Non-General Fund assets. Typical loans that the City uses are State Revolving Fund (SRF) loans, Water Infrastructure Finance and Innovation Act (WIFIA) loans, and California Infrastructure and Economic Development Bank (IBank) loans.

### Mission Bay Park and San Diego Regional Parks Improvement Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay Park and San Diego Regional Parks Improvement Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Park Improvement Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the San Diego Regional Parks Improvement Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Balboa Park, Chicano Park, Chollas Creek Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks.

### Mission Trails Regional Park Fund

The Mission Trails Regional Park Fund mainly consists of rent monies from a variety of different leases for the communication facilities on Cowles Mountain. Funds are to be used for capital improvements in the Mission Trails Regional Park.

### Parking Meter Districts

Parking Meter District revenues shall be used to address parking supply and mobility issues. Improvements and activities that increase the availability, supply, and effective use of parking to residents, visitors, and employees within the area in which the meter is located will be the primary focus of expenditures of the funds.

# Capital Improvements Program

## Funding Sources

### Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs and infrastructure, receiving revenue from a variety of fees associated with recycling.

### Refuse Disposal Fund

Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements.

### Sewer Funds

Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans.

### TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary funds spending annually on the maintenance and improvement of the public right-of-way to continue to receive funding. The City utilizes TransNet cash for projects as much as possible to minimize the issuance of bonds which increases the costs of funding the project. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. The issuance of TransNet Commercial Paper may be utilized when feasible to further reduce debt service costs.

### Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City because of trenching. The Streets Preservation Ordinance, adopted in January 2013, established fees that depend on the size of the trench, the age of the pavement, and the type of utility.

### Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

### Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

# Capital Improvements Program Funding Sources

**Table 1: Capital Improvements Program by Funding Source**

Funding Source	Prior Fiscal Years	FY 2025	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 11,395,187	\$ -	\$ 39,521,967	\$ 50,917,154
Antenna Lease Fund	1,452,748	-	-	1,452,748
Bond Financing	496,161,928	169,570,171	312,574,374	978,306,473
Bus Stop Capital Improvement Fund	4,942	140,255	392,000	537,197
Capital Outlay - Land Sales	23,945,137	-	348,576	24,293,713
Capital Outlay - Other	30,896,407	-	-	30,896,407
Capital Outlay - Police Decentralization Land Sales	1,157,990	-	-	1,157,990
Climate Equity Fund	24,899,806	1,500,000	-	26,399,806
Convention Center Funds	1,744,026	-	-	1,744,026
Deferred Capital Projects Bonds	16,582,690	-	-	16,582,690
Developer Funding	30,507,964	-	1,690,298	32,198,262
Development Impact Fees	239,129,049	35,981,692	6,032,578	281,143,319
Donations	9,531,032	-	3,000,000	12,531,032
EDCO Community Fund	1,061,035	-	-	1,061,035
Energy Conservation Program Fund	45,610	-	-	45,610
Energy Upgrades CEC Loan Fund	10,031,381	-	(10,031,381)	-
Enhanced Infrastructure Financing District Fund	6,469,150	7,468,165	6,075,425	20,012,740
Environmental Growth Funds	2,331,341	-	-	2,331,341
Facilities Benefit Assessments	329,563,448	5,169,866	8,959,660	343,692,974
Federal Grants	212,228,795	-	78,432,876	290,661,671
Fiesta Island Sludge Mitigation Fund	4,841,784	-	-	4,841,784
Fleet Services Internal Service Fund	5,703,405	2,191,678	-	7,895,083
Gas Tax Fund	49,769,032	-	-	49,769,032
General Fund	62,706,742	3,700,000	1,972,552	68,379,294
Golf Course Enterprise Fund	27,821,551	2,000,000	64,260,000	94,081,551
Infrastructure Fund	54,248,033	-	3,556,341	57,804,374
Library System Improvement Fund	537,405	745,450	800,000	2,082,855
Loans	152,885,385	-	231,810,662	384,696,047
Maintenance Assessment Districts	1,500,358	-	-	1,500,358
Mission Bay Park Improvement Fund	87,899,509	13,708,605	70,161,151	171,769,265
Mission Trails Regional Park Fund	864,552	-	-	864,552
Non-CIP Funds	8,135,372	-	-	8,135,372

# Capital Improvements Program Funding Sources

**Table 1: Capital Improvements Program by Funding Source**

Funding Source	Prior Fiscal Years	FY 2025	Future Fiscal Years	Funding Source Total
OneSD/ERP Funding	-	3,760,000	-	3,760,000
Other Funding	73,527,036	57,857	(886,165)	72,698,728
Other Grants	6,072,274	-	-	6,072,274
Parking Meter Districts	10,551,580	-	-	10,551,580
Park Service District Funds	1,675,695	-	-	1,675,695
Proposition 42 Replacement - Transportation Relief Fund	5,401,066	-	-	5,401,066
Recycling Fund	33,014,400	-	-	33,014,400
Redevelopment Funding	8,820,077	-	-	8,820,077
Refuse Disposal Fund	23,224,517	9,874,362	3,250,000	36,348,879
Regional Transportation Congestion Improvement Program	61,909,217	2,389,339	-	64,298,556
San Diego Regional Parks Improvement Fund	38,389,673	7,381,557	23,500,816	69,272,046
Sea World Traffic Mitigation Fund	10,987,156	-	-	10,987,156
Sewer Funds	1,608,391,001	223,505,045	1,905,149,689	3,737,045,735
State Grants	167,447,123	-	38,474,942	205,922,065
Storm Drain Fund	-	-	229,510	229,510
Sunset Cliffs Natural Park Fund	1,188,131	-	-	1,188,131
TransNet - Extension Bikeways	212,227	-	-	212,227
TransNet Funds	211,640,807	25,053,538	91,723,390	328,417,735
Trench Cut/Excavation Fee Fund	16,323,812	2,470,000	8,000,000	26,793,812
Unidentified Funding	-	-	4,972,866,074	4,972,866,074
Utilities Undergrounding Program Fund	39,009,768	-	40,000,000	79,009,768
Water Fund	2,346,796,337	355,226,075	3,850,019,391	6,552,041,803
<b>Total</b>	<b>\$ 6,570,634,691</b>	<b>\$ 871,893,655</b>	<b>\$ 11,751,884,726</b>	<b>\$ 19,194,413,072</b>

## Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

**Table 2: Capital Improvement Projects Unfunded Needs**

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
University Avenue Complete Street Phase1 / S18001	464	85	High	\$ 441	0.00%
Coastal Erosion and Access / AGF00006	219	Annual	Annual	1,500	0.00%

# Capital Improvements Program Funding Sources

**Table 2: Capital Improvement Projects Unfunded Needs**

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Cypress Dr Cultural Corridor / S23011	427	74	High	17,808	0.40%
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	435	66	Medium	10,000	0.40%
Pump Station D Upgrade / S22015	382	65	Medium	350,805	0.80%
Junipero Serra Museum ADA Improvements / S15034	233	57	Medium	24,782	0.90%
Golf Course Drive Improvements / S15040	226	47	Low	124,383	1.30%
Ocean Beach Branch Library / S20015	178	53	Low	200,000	1.60%
Children's Park Improvements / S16013	216	60	High	300,000	3.20%
Market Street-47th to Euclid-Complete Street / S16061	440	84	High	407,122	3.50%
Beyer Park Development / S00752	203	68	High	1,000,000	4.50%
Fire Station No. 48 - Black Mountain Ranch / S15015	137	70	Medium	2,000,000	6.30%
Mohnike Adobe and Barn Restoration / S13008	242	30	Low	350,000	9.70%
Traffic Signals - Citywide / AIL00004	461	Annual	Annual	4,000,000	13.20%
Traffic Calming / AIL00001	460	Annual	Annual	1,628,000	14.00%
Oak Park Library / S22011	177	86	High	5,947,892	16.00%
New Walkways / AIK00001	444	Annual	Annual	5,151,894	16.10%
Chollas Creek Oak Park Trail / S20012	217	73	High	755,500	18.40%
Install T/S Interconnect Systems / AIL00002	433	Annual	Annual	3,600,000	19.40%
Carmel Country Road Low Flow Channel / S00969	377	41	Low	2,128,441	21.60%
Coastal Rail Trail / S00951	426	82	High	6,597,220	21.90%
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	428	55	Medium	24,959,187	27.20%
Beyer Park Development Phase II / S23008	205	67	High	5,290,610	29.40%
Mission Bay Improvements / AGF00004	241	Annual	Annual	75,843,984	30.00%
Old Logan Heights Library Renovation / S22010	179	76	Medium	1,300,000	32.30%
Police Range Refurbishment Phase II / S18005	287	56	Low	5,800,000	32.60%
Traffic Signals Modification / AIL00005	462	Annual	Annual	14,212,043	40.40%
Flood Resilience Infrastructure / ACA00001	379	Annual	Annual	522,142,626	42.10%
Linda Vista Library Patio Improv / S24007	176	76	Medium	500,000	43.50%
Median Installation / AIG00001	441	Annual	Annual	19,316,523	49.80%
Guard Rails / AIE00002	432	Annual	Annual	2,708,161	51.10%
Park Improvements / AGF00007	255	Annual	Annual	67,003,735	56.30%
Fleet Operations Facilities / L14002	156	57	Low	7,324,152	63.80%
Bicycle Facilities / AIA00001	417	Annual	Annual	84,521,498	65.60%
John Baca Park / S22004	232	80	High	3,403,366	68.10%
Sidewalk Repair and Reconstruction / AIK00003	452	Annual	Annual	73,868,000	71.40%
Street Resurfacing and Reconstruction / AID00005	458	Annual	Annual	1,069,969,585	71.50%
City Facilities Improvements / ABT00001	155	Annual	Annual	103,580,127	72.60%
North Chollas CP Improvements / L22004	246	55	Medium	16,971,077	75.10%

# Capital Improvements Program Funding Sources

**Table 2: Capital Improvement Projects Unfunded Needs**

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Street Light Circuit Upgrades / AIH00002	457	Annual	Annual	55,548,400	76.20%
San Carlos Branch Library / S00800	181	76	Medium	36,245,759	76.30%
Stormwater Green Infrastructure / ACC00001	386	Annual	Annual	604,021,613	77.10%
Fire-Rescue Air Ops Facility - PH II / S18007	142	57	Low	18,382,446	79.40%
La Media Improv-Siempre Viva to Truck Rte / S22006	437	75	High	14,831,849	84.30%
Fire Station No. 49 - Otay Mesa / S00784	138	71	Medium	30,663,705	85.20%
Regional Park Improvements / AGF00005	258	Annual	Annual	112,731,740	86.50%
Fairmount Avenue Fire Station / S14018	136	78	High	24,272,205	86.70%
Via de la Valle Upgrades & Improvements / RD11001	467	45	Low	31,138,340	88.90%
Alvarado Canyon Rd Realignment Project / S22005	414	69	Medium	35,768,955	89.90%
Fire Station No. 51 - Skyline Hills / S14017	140	80	High	23,882,260	92.50%
Grove Neighborhood Park / S22002	227	62	High	24,954,016	92.80%
North Pacific Beach Lifeguard Station / S10119	143	76	High	10,705,178	92.90%
Bridge Rehabilitation / AIE00001	418	Annual	Annual	130,606,918	95.10%
Ocean Beach Pier Replacement / L22001	251	49	Medium	180,413,000	95.10%
Installation of City Owned Street Lights / AIH00001	434	Annual	Annual	298,926,400	95.60%
Upper Auburn Creek Revitalization Project / S22008	388	88	High	58,804,437	95.90%
Chollas Creek Restoration 54th St & Euclid Ave / S22009	378	82	High	62,733,943	95.90%
Maple Canyon Storm Drain Upgrade / S20003	381	86	High	37,310,159	97.50%
SAP Modernization / T25000	115	N/A	N/A	134,000,000	97.80%
Sea World Dr/I5 Interchange Improvement / S00888	451	42	Low	119,072,571	99.10%
Convention Center Phase III Expansion / S12022	103	59	Low	681,640,478	99.50%
Fire Station No. 54 - Paradise Hills / S00785	141	76	Medium	29,916,347	99.70%
Sunshine Bernardini Restoration / S24005	387	80	High	82,984,893	100.00%
<b>Total</b>				<b>\$ 4,972,866,074</b>	



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# Capital Improvements Program

## Community Planning

[The City of San Diego General Plan \(2008\)](#) sets out a long-range vision and policy framework for how the City should plan for future growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan is structured to work in concert with the [City's community plans](#) and other adopted plans and policies, such as mobility plans, Parks Master Plan, Climate Action Plan, and Climate Resilient SD. It provides guidance emphasizing the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, toolboxes to implement mobility strategies, and policies designed to further the preservation of San Diego's historical and cultural resources.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly, of different scales, linked to the transit system. The Village Propensity Map shows areas across the City with village-like characteristics. Villages are unique to the community in which they are located, yet all villages would be pedestrian friendly and inviting, characterized by accessible and attractive streets and public spaces. Villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2021 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment;
- A high aesthetic standard.

The City is in the process of conducting a focused update to the General Plan, also known as Blueprint SD. This initiative will update the General Plan to reflect the City's latest housing needs, Climate Action Plan

# Capital Improvements Program

## Community Planning

goals, and planned regional transportation network identified by the San Diego Association of Governments (SANDAG). Blueprint SD will update the Village Propensity Map to identify areas that can accommodate more homes and jobs while also encouraging opportunities to walk, bike, and ride transit to meet daily needs. The City is in the process of preparing an Environmental Justice Element, as well.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives.

### Community Plans

The City has 52 community planning areas due to San Diego's unique size and geography. The General Plan provides the overarching direction to guide the growth of these areas, and community plans are written to refine the General Plan's Citywide policies into location-based policies and recommendations to guide development over a 20 to 30-year timeframe. Together, the General Plan and community plans identify land uses and public improvements that work toward enhancing the qualities that define the City of San Diego and making progress toward key goals, such as reducing transportation-related pollution (or "greenhouse gas emissions").

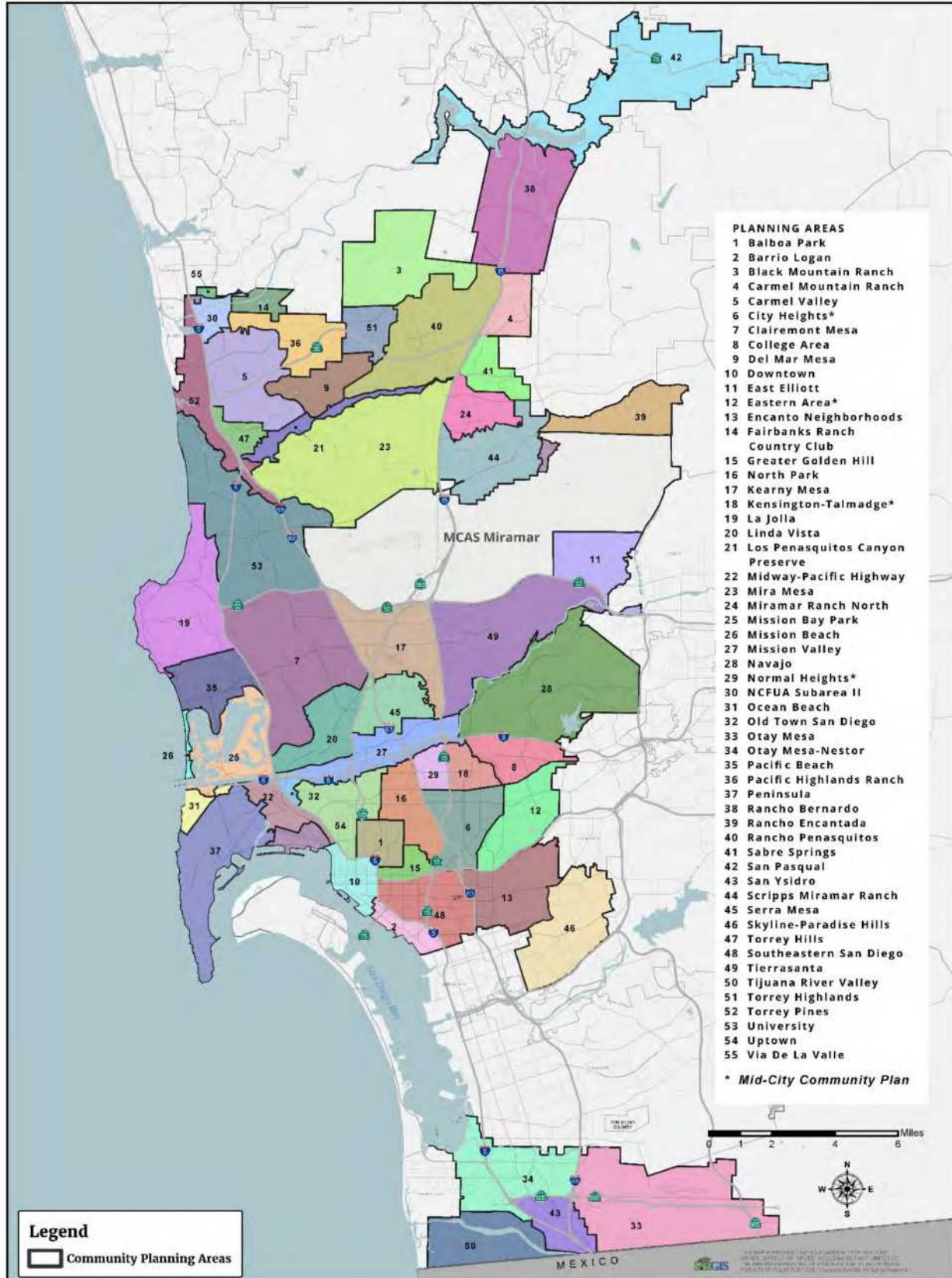
The General Plan, community plans, and other adopted plans and policies, such as mobility plans, Parks Master Plan, Climate Action Plan, and Climate Resilient SD, are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, specific plans, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use; development and design; and, similar to community plans, rely on equitable public engagement to inform their successful implementation.

### CIP Conformance to the City's General Plan, Community Plans, and Other Adopted Plans and Policies

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan, community plans, and other adopted plans and policies, as required by [Council Policy 000-02](#) and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, other adopted plans and policies, and facilities financing plans.

# Capital Improvements Program Community Planning

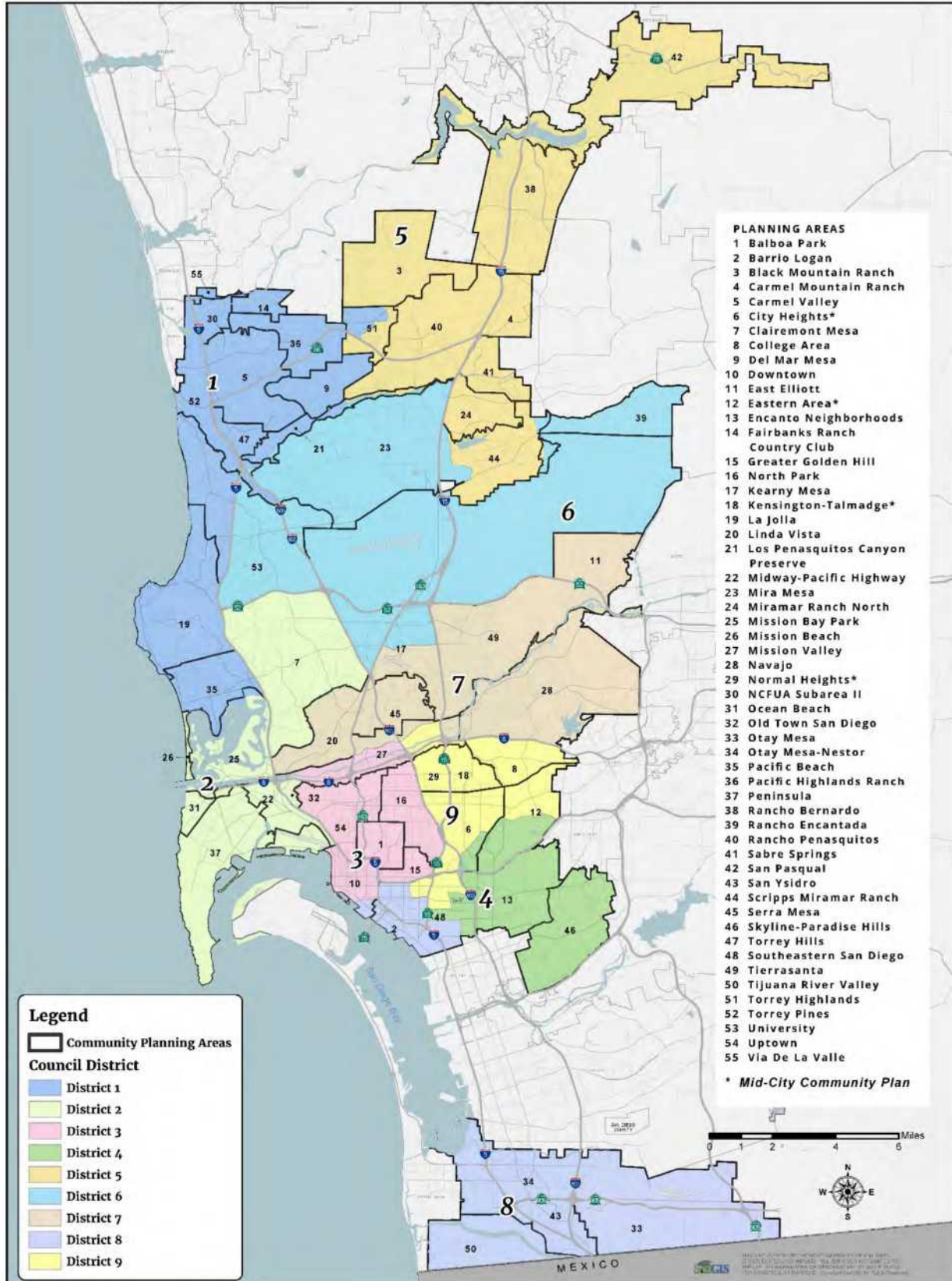
## Community Planning Areas





# Capital Improvements Program Community Planning

## Community Planning Areas by Council District



# Capital Improvements Program

## Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. They include all active projects, as well as new projects scheduled to begin in Fiscal Year 2025. Within the Capital Improvement Projects section, CIP project pages are organized by asset-managing section, then alphabetically by project title. Refer to the Indexes beginning on page 479 to locate a specific project page.

Each asset-managing section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2024 accomplishments and Fiscal Year 2025 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost. If applicable, Preliminary Engineering projects are summarized before the comprehensive summaries for projects that are already in progress (see below for more information on the Preliminary Engineering project accounting type).

### Project Accounting Structure

The CIP uses several project accounting structures to differentiate project size, project scope, and other project characteristics. A comprehensive list of project accounting types is below.

- *A: Annual Allocation* - These projects provide for ongoing replacements and improvements requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.
- *L: Large* - These projects are a combination of multiple assets into a single project to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.
- *P: Preliminary Engineering* - These projects are still in the planning phase of developing scope, schedule, and project cost, and will either be converted to other project types or abandoned. This is a pre-design phase to determine the viability of construction, conformity to policy, and any known constraints related to timeframe and budget.
- *RD: Reimbursement to Developer* - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.
- *S: Standalone* - These projects are typically limited to a single asset and may be of any size and duration.
- *T: Technology* - These projects are information systems projects. Due to the unique nature of these projects, there is no affiliated Council District, Community Plan, priority score, or priority category.

### Project Page Guide

As mentioned above, project information is provided in comprehensive tables referred to as a "Project Page." The section below explains the different data points and information provided in each project page based on the example provided in **Figure 1**. The numbers in the figure (1 through 6) correspond to a thorough explanation below.

# Capital Improvements Program Guide to the Capital Improvements Projects

Figure 1: Example Project Page

## Parks & Recreation

Hidden Trails Neighborhood Park / S00995 1

Parks - Neighborhood 2

<b>Council District:</b>	8	<b>Priority Score:</b>	44
<b>Community Planning:</b>	Otay Mesa <span style="border: 1px solid red; border-radius: 50%; padding: 2px;">3</span>	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Genova, Darren 619-533-4601 dgenova@sandiego.gov
<b>Duration:</b>	2008 - 2028		
<b>Improvement Type:</b>	New		

**Description:** This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities include an open turfed area, children's play area, picnic areas, and other park amenities.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision. 4

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

**Schedule:** Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. This project's General Development Plan (GDP) phase was completed in Fiscal Year 2021. Design began in Fiscal Year 2022 and will be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** Total project cost increased by \$850,000 due to revised engineer's construction cost estimates. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025					Future FY	Unidentified Funding	Project Total
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028			
Otay Mesa EIPD Capital Project Fund	400870	\$ -	\$ 1,150,000	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,000,000
Otay Mesa Facilities Benefit Assessment	400856	\$ 306,979	\$ 7,273,021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,180,000
Otay Mesa-West (From 39267)	400999	\$ 1,333,196	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,133,196
<b>Total</b>		<b>\$ 2,040,175</b>	<b>\$ 8,423,020</b>	<b>\$ 850,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,313,196</b>

### Operating Budget Impact

Department - Fund	FTEs	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Parks & Recreation - GENERAL FUND		0.00	1.50	1.50	1.50	1.50
<b>Total Impact \$</b>		-	205,511	213,680	217,912	222,607

## 1. Project Attributes: Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvements Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Asbestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Phase	Ph
Concrete	CRC	Pipeline	PL
Ductile Iron	DI	Pump Station	PS
Golf Course	GC	Regional Park	RP
Maintenance Assessment District	MAD	Steel	STL
Mini Park	MP	Water Treatment Plant	WTP

## 2. Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available beginning on page 59. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

# Capital Improvements Program

## Guide to the Capital Improvements Projects

### 3. Project Information

#### Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 73.

#### Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 73.

#### Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

- *New* - This indicates that the project is newly established as part of the Fiscal Year 2025 Proposed Budget.
- *Continuing* - This indicates that the project was initiated in Fiscal Year 2024, or in a prior year, and is currently in progress.
- *Warranty* - This indicates that the project is technically completed, and the asset has been put into service but has not yet been closed.
- *Underfunded* - This indicates that the project is on hold due to lack of funding.

#### Duration

Duration is the estimated starting and ending fiscal years for each project.

#### Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

#### Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Priority scores range from 0-100. Technology projects do not have a priority score listed as they are not evaluated using the same metrics as infrastructure type projects. Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 47.

#### Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 47.

#### Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

### 4. Project Description

This section includes a description of the project, justification for the need of the project, operating budget impacts (if any), the project's relationship to the General Plan and Community Plans, project schedule, summary of project changes since the prior year's budget publication.

# Capital Improvements Program

## Guide to the Capital Improvements Projects

- *Description* - This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).
- *Justification* - This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.
- *Operating Budget Impact* - This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.
- *Relationship to General and Community Plans* - This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 73.
- *Schedule* - This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.
- *Summary of Project Changes* - This component explains any changes that have occurred since publication of the Fiscal Year 2024 Adopted Budget. Changes may have been a result of modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, or changes in project schedule.

### 5. Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 65.

- *Expended and Encumbered (Exp/Enc)* - Projects initiated prior to Fiscal Year 2025 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of December 31, 2023. The expended and encumbered amount is cumulative since project inception.
- *Continuing Appropriations (Con Appn)* - Funding budgeted prior to Fiscal Year 2025, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through December 31, 2023.
- *FY 2025* - This is the amount of funding appropriated for the Fiscal Year 2025 Proposed CIP Budget. This amount is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.
- *FY 2025 Anticipated* - Funding that is budgeted after December 31, 2023 or planned to be budgeted during Fiscal Year 2025 is reflected as anticipated funding. Anticipated funding may include sources, such as grants, donations, and financing, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as Developer Impact Fees. The City is not legally bound to any Fiscal Year 2025 Anticipated funding because it is not included in the annual Appropriations Ordinance.
- *Outlying Fiscal Years* - Projects that will extend beyond Fiscal Year 2025 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2025 because they are not included in the



# Capital Improvements Program

## Guide to the Capital Improvements Projects

annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the funding needs in outlying fiscal years.

- *Unidentified Funding* - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.
- *Project Total* - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

### 6. Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

- *Full-time Equivalent (FTEs)* - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset upon completion.
- *Total Impact* - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

### Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. An Unfunded Needs List follows the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 69.



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# FISCAL YEAR 2025

Volume 3  
Capital Improvement Projects

# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



# Airport Management



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# Airport Management

The Department of Real Estate and Airport Management's (DREAM) Airport Management team manages and operates Brown Field Municipal Airport and Montgomery-Gibbs Executive Airport with a combined 1,330 acres of property. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate approximately 400,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of runways, taxiways, and aircraft ramp areas. These capital improvements are largely funded by the Federal Aviation Administration (FAA) with Caltrans matching grants, as well as DREAM - Airport Management Enterprise Fund. Additionally, DREAM - Airport Management oversees several other Capital Improvement and Infrastructure needs to accommodate and serve more than 200 aviation and commercial tenants.

## 2024 CIP Accomplishments

During Fiscal Year 2024, DREAM - Airport Management successfully allocated funding and initiated the following projects:

### Montgomery-Gibbs Executive Airport (KMYF)

- Initiated the Design of the Terminal Parking Lot (East) Pavement Rehabilitation Project (B22157)
- Initiated the Design of the Spiders Ramp Rehabilitation Project (B23012)
- Initiated the Design for the Alternative Fuel Infrastructure Project at Montgomery-Gibbs Airport (B23013)

### Brown Field (KSDM)

- Initiated the Design for the Brown Field Runway 8R/26L G1 Rehabilitation (B19129)

## 2025 CIP Goals

The CIP Goals of DREAM - Airport Management are the provision of safety, and compliance with federal, State, and local regulations and policies; and to improve the infrastructure of landlord responsibilities in order to provide better facilities to its tenants. To achieve this in Fiscal Year 2025, DREAM - Airport Management is pursuing the following goals:

### Montgomery-Gibbs Executive Airport (KMYF)

- Design - Build Contract Bid for Alternative Fuel Infrastructure Project at Montgomery-Gibbs Airport (B23013)
- Construction Contract Bid for Terminal Parking Lot (East) Pavement Rehabilitation Project (B22157)
- Initiate the Terminal Aircraft Apron Rehabilitation (NEW)
- Initiate the Retail Center Roof Replacement Project (B22146)

### Brown Field (KSDM)

- 30% design completion for Brown Field Runway 8R/26L G1 Rehabilitation and the Taxiway Bravo/Charlie Rehab and Realignment (B19129)



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# Airport Management

## Airport Management: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 3,720,200	\$ -	\$ 14,722,400	\$ 18,442,600
Montgomery-Gibbs Executive Airport / AAA00001	7,674,987	-	24,799,567	32,474,554
<b>Total</b>	<b>\$ 11,395,187</b>	<b>\$ -</b>	<b>\$ 39,521,967</b>	<b>\$ 50,917,154</b>



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# Airport Management

## Brown Field / AAA00002

## Airport Assets

<b>Council District:</b>	8	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rubio, Jorge
<b>Duration:</b>	2002 - 2040		858-573-1441
<b>Improvement Type:</b>	Betterment		jerubio@sandiego.gov

**Description:** This annual allocation provides for as-needed improvements within the City's Brown Field Municipal Airport; which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards; and to improve tenant facility infrastructure which is a landlord's responsibility.

**Justification:** This project maintains an airport, which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and in compliance with Federal Americans with Disabilities Act (ADA) regulations. Additionally, the project improves aging infrastructure in order to better serve tenants in order to continue to generate revenue and be financially self-sustaining.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Brown Field Special Aviation	700028	\$ 1,718,348	\$ 2,001,851	\$ -	\$ -	\$ 8,237,000	\$ 1,945,620	\$ -	\$ 4,539,780	\$ -	\$ -	\$ 18,442,600
<b>Total</b>		<b>\$ 1,718,348</b>	<b>\$ 2,001,851</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,237,000</b>	<b>\$ 1,945,620</b>	<b>\$ -</b>	<b>\$ 4,539,780</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,442,600</b>

# Airport Management

## Montgomery-Gibbs Executive Airport / AAA00001

## Airport Assets

<b>Council District:</b>	6	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rubio, Jorge
<b>Duration:</b>	2002 - 2040		858-573-1441
<b>Improvement Type:</b>	Betterment		jerubio@sandiego.gov

**Description:** This annual allocation provides for as-needed improvements within the City's Montgomery-Gibbs Executive Airport, which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation, to meet current Federal Aviation Administration (FAA) standards; and to improve tenant facility infrastructure, which is a landlord's responsibility.

**Justification:** This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and in compliance with Federal Americans with Disabilities Act (ADA) regulations. Additionally, the project improves aging infrastructure in order to better serve tenants in order to continue to generate revenue and be financially self-sustaining.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Montgomery Field Special Aviation	700030	\$ 2,153,496	\$ 5,521,489	\$ -	\$ -	\$ 7,407,338	\$ 7,826,263	\$ 2,869,790	\$ 6,696,176	\$ -	\$ -	\$ 32,474,553
<b>Total</b>		<b>\$ 2,153,496</b>	<b>\$ 5,521,489</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,407,338</b>	<b>\$ 7,826,263</b>	<b>\$ 2,869,790</b>	<b>\$ 6,696,176</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32,474,553</b>

# Citywide



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The Citywide Capital Improvements Program (CIP) is comprised of various projects that provide benefits citywide. These projects are generally not attributable to any single asset-managing city department. This includes projects related to city operations buildings, information technology, and the Convention Center.

## **2024 CIP Accomplishments**

The following Citywide project accomplishments were made in Fiscal Year 2024:

- Completed design of Convoy District Gateway Sign (S23007)
- Initiated replacement of Electronic Positive Response Software (T24000)

## **2025 CIP Goals**

The following Citywide project accomplishments are anticipated for Fiscal Year 2025:

- Complete Convoy District Gateway Sign (S23007)
- Complete replacement of Electronic Positive Response Software (T24000)



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## Citywide: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
101 Ash Improvements / S17009	\$ 27,628,947	\$ -	\$ -	\$ 27,628,947
CIP Emergency Reserve / ABT00006	1,000,000	-	-	1,000,000
Civic Center Complex Redevelopment / P23007	2,000,000	-	-	2,000,000
Convention Center Phase III Expansion / S12022	3,370,820	-	681,640,478	685,011,298
Convoy District Gateway Sign / S23007	1,500,000	-	-	1,500,000
Electronic Positive Response Software / T24000	500,000	-	-	500,000
<b>Total</b>	<b>\$ 35,999,768</b>	<b>\$ -</b>	<b>\$ 681,640,478</b>	<b>\$ 717,640,246</b>



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## Citywide – Preliminary Engineering Projects

**Civic Center Complex / P23007  
Redevelopment**

Priority Category: Medium

Priority Score: 75

<b>Expenditure by Funding Source</b>					
<b>Fund Name</b>	<b>Fund No</b>	<b>Exp/Enc</b>	<b>Con Appn</b>	<b>FY 2025</b>	<b>Project</b>
CIP Contributions from General Fund	400265	\$ 1,338,125	\$ 661,875	\$ -	\$ 2,000,000
<b>Total</b>		<b>\$ 1,338,125</b>	<b>\$ 661,875</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>



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# Citywide

## 101 Ash Improvements / S17009

## Bldg - Operations Facility / Structures

<b>Council District:</b>	3	<b>Priority Score:</b>	71
<b>Community Planning:</b>	Centre City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2017 - 2025		619-533-5401
<b>Improvement Type:</b>	Betterment		wgibson@sandiego.gov

**Description:** This project funded the architectural, electrical, plumbing, asbestos mitigation, and mechanical tenant improvements to the 19 floors of 101 Ash Street for multiple City departments, including tenants of the City Operations Building and former tenants of 1010 2nd Ave building. Improvements were anticipated to increase building's occupancy and bring the building into compliance with current Americans with Disabilities Act (ADA) standards. After near completion of tenant improvements, project work was suspended due to the discovery of Asbestos Containing Materials (ACM). The ultimate completion of this project will be determined at a later date.

**Justification:** These tenant improvements were intended to increase the occupancy of the building by approximately 356 employees and accommodate the office space requirements for a development permit center, as well as several City departments. These improvements were intended to provide the needed office space for the more than 500 employees who were displaced from the 1010 2nd Ave building along with Development Services staff from the City Operations Building, which based on a 2014 estimate, has more than \$90 million in deferred maintenance.

**Operating Budget Impact:** No significant changes have been made to this project in Fiscal Year 2025.

**Relationship to General and Community Plans:** This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2018. Construction bidding and construction began in Fiscal Year 2019. Construction was anticipated to be completed in Fiscal Year 2020. The project is currently on hold. Notice of Availability was issued in Fiscal Year 2024. The project is on hold pending the outcome of the Civic Center Core Revitalization initiative and related activities.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
101 Ash Facility Improvements	400866	\$ 4,994,135	\$ 5,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Capital Outlay Fund	400002	9,517,649	-	-	-	-	-	-	-	-	-	9,517,649
CIP Contributions from General Fund	400265	3,594,964	155,485	-	-	-	-	-	-	-	-	3,750,448
Facilities Financing Fund	200001	71,975	-	-	-	-	-	-	-	-	-	71,975
SDTFC Series 2018C Tax Exempt	400868	9,288,875	-	-	-	-	-	-	-	-	-	9,288,875
<b>Total</b>		<b>\$ 27,467,598</b>	<b>\$ 161,348</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,628,947</b>

# Citywide

## CIP Emergency Reserve / ABT00006

## Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Pelayo, Michael
<b>Duration:</b>	2010 - 2040		619-236-6763
<b>Improvement Type:</b>	Betterment		mpelayo@sandiego.gov

**Description:** This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

**Justification:** This annual allocation provides an immediate source of funding for public works contracts when no alternative funding sources are available in order to respond quickly to an emergency or natural disaster.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled as needed.

**Summary of Project Changes:** No significant changes have been made to this project in Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025							Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
CIP Contributions from General Fund	400265	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>

# Citywide

## Convention Center Phase III Expansion / S12022

## Bldg - Other City Facility / Structures

<b>Council District:</b>	3	<b>Priority Score:</b>	59
<b>Community Planning:</b>	Centre City	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Cetin, Elif
<b>Duration:</b>	2015 - 2035		619-533-3794
<b>Improvement Type:</b>	Expansion		ecetin@sandiego.gov

**Description:** This project provides for the expansion of the existing San Diego Convention Center. The expansion is intended to increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 406,000 square feet.

**Justification:** The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The original estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction costs and schedule will be revised when the financing plan is approved.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,511,881	\$ 114,913	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,626,794
Convention Center Exp Surety	200210	1,744,026	-	-	-	-	-	-	-	-	-	1,744,026
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	681,640,478	681,640,478
<b>Total</b>		<b>\$ 3,255,907</b>	<b>\$ 114,913</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 681,640,478</b>	<b>\$ 685,011,298</b>

# Citywide

## Convoy District Gateway Sign / S23007

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	6	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lind, Lisa
<b>Duration:</b>	2023 - 2025		619-236-6485
<b>Improvement Type:</b>	New		llind@sandiego.gov

**Description:** This project will install a custom 30-foot illuminated sign, welcoming visitors to the Convoy District. It is managed by the Asian Business Association Foundation through a compensation agreement with the City.

**Justification:** This project will provide civic brand identity to the community, which will result in energized collaborative efforts and increased community participation.

**Operating Budget Impact:** Ongoing maintenance will be provided by the local business association.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Planning activities began in Fiscal Year 2023. Design also began in Fiscal Year 2023 and was completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
CIP Contributions from General Fund	400265	\$ 986,248	\$ 513,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
<b>Total</b>		<b>\$ 986,248</b>	<b>\$ 513,751</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>



# Citywide

## Electronic Positive Response Software / T24000

## Intangible Assets - Information Tech

<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Sainz, Yolanda
<b>Duration:</b>	2024 - 2025		858-292-6330
			ysainz@sandiego.gov

**Description:** Replacement of legacy Electronic Positive Response Solution. The new solution benefits the City departments Transportation, Stormwater and Public Utilities that perform location services of underground City owned assets.

**Justification:** Replacement of legacy Electronic Positive Response Solution. The new solution benefits the City departments Transportation, Stormwater and Public Utilities that perform location services of underground City owned assets.

**Operating Budget Impact:** None.

**Schedule:** RFP is scheduled to be released in Fiscal Year 2024. Vendor selection is anticipated to be completed in Fiscal Year 2024. Implementation of new solution is anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** \$285,000 in CIP Contributions from General Fund was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
CIP Contributions from General Fund	400265	\$ -	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,000
Muni Sewer Utility - CIP Funding Source	700008	-	25,000	-	-	-	-	-	-	-	-	25,000
Water Utility - CIP Funding Source	700010	-	190,000	-	-	-	-	-	-	-	-	190,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>

# Unfunded Needs List

## Citywide

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Convention Center Phase III Expansion / S12022	\$ 685,011,298	\$ 681,640,478	99.51%	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded.
<b>Total</b>		<b>\$ 681,640,478</b>		

# Department of Information Technology



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# Department of Information Technology

The Department of Information Technology provides citywide technology strategy, operational support of applications, infrastructure, and wireless technologies, enterprise application services and manages Information Technology (IT) services contracts and assets.

The purpose of technology is to support business and operations by allowing customers to operate more efficiently, provide better data for decision-makers, and drive higher customer satisfaction for stakeholders. In order to achieve these goals, the City will need to continue modernizing its software applications and hardware. The IT annual allocations provide for upgrades and enhancements to information technology projects that are eligible for capitalization. Individual projects are expected to result in a city-owned asset, which can include, but is not limited to, equipment, system interfaces, and intellectual property.

## 2025 CIP Goals

The Department of Information Technology plans on implementing the following in Fiscal Year 2025:

- DCS Network Equipment Upgrades at NCWRP, SBWRP & PS2 (NEW)
- Pt. Loma WWTP DCS Upgrades Phase 2 (NEW)
- Pump Station 1 PLC Upgrades (NEW)
- Pump Station 64 Distributed Control System (DSC) (NEW)
- SAP Modernization (NEW)



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# Department of Information Technology

## Department of Information Technology: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
Enterprise Funded IT Projects / ATT00002	\$ 24,508,456	\$ -	\$ -	\$ 24,508,456
Governmental Funded IT Projects / ATT00001	772,564	800,000	-	1,572,564
SAP Modernization / T25000	-	2,960,000	134,000,000	136,960,000
<b>Total</b>	<b>\$ 25,281,019</b>	<b>\$ 3,760,000</b>	<b>\$ 134,000,000</b>	<b>\$ 163,041,019</b>



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# Department of Information Technology

## Enterprise Funded IT Projects / ATT00002

## Intangible Assets - Information Tech

<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Alatorre, Samuel
<b>Duration:</b>	2020 - 2040		619-533-3465
			salatorre@sandiego.gov

**Description:** This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with enterprise funding sources. Individual projects are expected to result in a city-owned asset, which can include, but is not limited to, equipment, system interfaces, and intellectual property.

**Justification:** This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with enterprise resources and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

**Operating Budget Impact:** None.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** The total cost of the project has decreased due to updates to the cost and schedule of subprojects. Public Utilities department subprojects will be updated in conjunction with the cost-of-service studies.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Metro Sewer Utility - CIP Funding Source	700009	\$ 7,439,578	\$ 11,430,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,869,582
Muni Sewer Utility - CIP Funding Source	700008	1,423,826	1,391,331	-	-	-	-	-	-	-	-	2,815,157
Water Utility - CIP Funding Source	700010	716,066	2,107,651	-	-	-	-	-	-	-	-	2,823,717
<b>Total</b>		<b>\$ 9,579,470</b>	<b>\$ 14,928,985</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,508,455</b>

# Department of Information Technology

## Governmental Funded IT Projects / ATT00001

## Intangible Assets - Information Tech

<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Alatorre, Samuel
<b>Duration:</b>	2020 - 2040		619-533-3465
			salatorre@sandiego.gov

**Description:** This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with governmental funding sources. Individual projects are expected to have a duration longer than one fiscal year and result in a city-owned asset, which can include but is not limited to equipment, system interfaces, and intellectual property.

**Justification:** This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with governmental resources and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

**Operating Budget Impact:** None.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** The total cost of the project has decreased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
CIP Contributions from General Fund	400265	\$ 503,804	\$ 268,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 772,563
IT CIP Contributions	200802	-	-	800,000	-	-	-	-	-	-	-	800,000
<b>Total</b>		<b>\$ 503,804</b>	<b>\$ 268,759</b>	<b>\$ 800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,572,563</b>

# Department of Information Technology

## SAP Modernization / T25000

## Intangible Assets - Information Tech

<b>Project Status:</b>	New	<b>Contact Information:</b>	Alatorre, Samuel
<b>Duration:</b>	2025 - 2029		619-533-3465 salatorre@sandiego.gov

**Description:** This project provides for the modernization of the City's SAP system to implement a modernized Enterprise Resource Planning (ERP) system using emerging cloud, data analytics, and intelligent technologies.

**Justification:** New ERP solution with technologies to facilitate optimized application development, integrations, and infrastructure management.

**Operating Budget Impact:** None.

**Schedule:** Consultant selection to help with implementation is anticipated to be completed in Fiscal Year 2025. Implementation of the new solution is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2028.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025							Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
IT CIP Contributions	200802	\$ -	\$ -	\$ 2,960,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	134,000,000	134,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,960,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 134,000,000</b>	<b>\$ 136,960,000</b>

Department of Information Technology

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
SAP Modernization / T25000	\$ 136,960,000	\$ 134,000,000	97.84%	This project provides for the modernization of the City's SAP system to implement a modernized ERP system using emerging cloud, data analytics, and intelligent technologies. A portion of implementation is currently unfunded.
<b>Total</b>		<b>\$ 134,000,000</b>		

# Environmental Services



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# Environmental Services

The Environmental Services Department (ESD) ensures City residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction, recycling, and environmentally sound landfill management.

## 2024 CIP Accomplishments

The Department continues to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities. The following are ESD's accomplishments for Fiscal Year 2024:

- Completed the design and permitting of the expansion of the Compressed Natural Gas (CNG) Fueling Station Facility at the ESD Collections Yard for fueling additional trucks to support SB 1383 organic collection (B22041)
- Completed replacement of two in-place truck scales at the entrance to the Miramar Landfill (B22086)

## 2025 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD's goals for Fiscal Year 2025:

- Solicit RFP for system improvements to the LFG collection system at the Arizona Street Landfill (B22030)
- Complete design of Landfill Gas (LFG) collection system improvement at the South Chollas Landfill (B22031)
- Solicit RFP for LFG collection system improvements at the South Miramar Landfill (B22079)
- Complete design for a central basin expansion project at West Miramar Landfill (B23000)
- Complete design for landfill gas flare facility improvements at Miramar Landfill (B23023)
- Complete construction of the Organic Processing Facility (L17000.2)
- Solicit RFP for design-build of facility improvements and installation of new modular office buildings at the Miramar landfill (L17000.7)
- Complete construction of the Miramar Basin Storm Water Improvements at the Miramar Landfill (L18002.3)
- Solicit RFP for hazardous waste storage lockers for the Household Hazardous Waste Transfer Facility (NEW)



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# Environmental Services

## Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
Landfill Improvements / AFA00001	\$ 10,974,820	\$ 8,650,000	\$ 9,050,000	\$ 28,674,820
Miramar Landfill Facility Improvements / L17000	45,579,042	750,000	34,200,000	80,529,042
Miramar Landfill Storm Water Improvements / L18002	4,041,389	-	-	4,041,389
<b>Total</b>	<b>\$ 60,595,251</b>	<b>\$ 9,400,000</b>	<b>\$ 43,250,000</b>	<b>\$ 113,245,251</b>



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# Environmental Services

## Landfill Improvements / AFA00001

## Landfills

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Campos, Luis
<b>Duration:</b>	2010 - 2040		858-492-5035
<b>Improvement Type:</b>	New		lcampos@sandiego.gov

**Description:** This annual allocation provides for improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for improvements to existing landfill gas systems, including gas migration and groundwater monitoring networks at all landfills managed by the City. Improvements include upgrades to existing or additional facilities as deemed necessary by SB1383, as well as engineering reports and/or design plans and specifications necessary to mitigate landfill gas and groundwater issues or to modify monitoring programs.

**Justification:** This project provides the flexibility for timely initiation of improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, landfill gas collection, and groundwater monitoring programs.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis to meet regulatory requirements.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects in relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 3,835,486	\$ 1,236,113	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,071,600
Recycling Fund CIP Fund	700049	-	514,400	-	-	-	-	-	-	-	-	514,400
Refuse Disposal CIP Fund	700040	883,851	4,504,969	8,650,000	-	3,800,000	700,000	4,550,000	-	-	-	23,088,820
<b>Total</b>		<b>\$ 4,719,336</b>	<b>\$ 6,255,483</b>	<b>\$ 8,650,000</b>	<b>\$ -</b>	<b>\$ 3,800,000</b>	<b>\$ 700,000</b>	<b>\$ 4,550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,674,820</b>

# Environmental Services

## Miramar Landfill Facility Improvements / L17000

## Landfills

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	77
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Campos, Luis
<b>Duration:</b>	2017 - 2026		858-492-5035
<b>Improvement Type:</b>	New		lcampos@sandiego.gov

**Description:** This project provides for the construction of infrastructure improvements at the Miramar Landfill. Phase I will provide for the development of a Resource Recovery Facility (RRF) to increase waste diversion from self-haul customers. Phase II will provide for the construction of the Organic Processing Facility project as required to comply with conditions of a State-mandated Waste Discharge Requirement for Composting Operations. Phase III will provide for surface improvements to haul roads. Phase IV will provide for the acquisition of landfill gas collection and processing infrastructure currently in place as part of a transfer of gas rights. Phase V will provide for a backup power system for landfill gas collection and processing infrastructure. Phase VI will provide for the replacement of modular restroom and locker trailers that have exceeded their service life. Phase VII will provide for replacement of modular office trailers that have exceeded their service life.

**Justification:** The Environmental Services Department (ESD) is responsible for managing operations, maintenance and regulatory compliance of the West Miramar Landfill. This CIP will allow for the most efficient execution of future facility improvement projects and helps to implement the City's Climate Action Plan.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Phase I was abandoned and closed in Fiscal Year 2021. Phase II planning began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Design-build contract began in Fiscal Year 2023 and construction is anticipated to be completed in Fiscal Year 2025. Phase III design was completed in Fiscal Year 2018, construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Phase IV was completed in Fiscal Year 2019. Phase V was determined to be unnecessary due to acquisition of infrastructure in Fiscal Year 2020. Phase VI procurement began in Fiscal Year 2020 with installations and phase closeout completed in Fiscal Year 2022. Phase VII procurement is anticipated to be completed in Fiscal Year 2025 with installations to be completed in Fiscal Year 2026.

**Summary of Project Changes:** Total project cost has increased by \$750,000 due to revised Phase VII scope. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Organics Processing Facility L17000.2	700122	\$ -	\$ -	\$ -	\$ 40,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000,000
Recycling Fund CIP Fund	700049	16,806,000	15,394,000	-	-	-	-	-	-	-	-	32,200,000
Refuse Disposal CIP Fund	700040	6,214,944	7,164,099	750,000	(5,800,000)	-	-	-	-	-	-	8,329,042
<b>Total</b>		<b>\$ 23,020,943</b>	<b>\$ 22,558,098</b>	<b>\$ 750,000</b>	<b>\$ 34,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,529,042</b>

# Environmental Services

## Miramar Landfill Storm Water Improvements / L18002

## Landfills

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	88
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Fergusson, Craig
<b>Duration:</b>	2018 - 2025		858-627-3311
<b>Improvement Type:</b>	New		cfergusson@sandiego.gov

**Description:** The project provides for the construction of stormwater infrastructure improvements at the Miramar Landfill to maintain regulatory compliance with the Storm Water Industrial General Permit. The project will be implemented in three phases: Phase I includes paving of haul roads, drainage improvements in the Greenery, stabilization of roadway shoulders and drainage channels, and hydroseeding of inactive fill areas; Phase II includes stabilization and/or hydroseeding of secondary roads, sediment traps, storm drain improvements, and basin expansion; Phase III includes improvements to existing basins and development of new basins where feasible.

**Justification:** The stormwater basins and associated Best Management Practice (BMP) engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with National Pollutant Discharge Elimination System (NPDES) requirements and to avoid regulatory violations.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** This project will be implemented in three phases. Construction of Phases I and II were completed in Fiscal Year 2020. Design of Phase III was initiated in Fiscal Year 2020 with construction expected to be completed in Fiscal Year 2025. Project completion is expected to be complete at the end of Fiscal Year 2025.

**Summary of Project Changes:** Total project cost has decreased by \$2.0 million due to revised project cost for future stormwater-related projects to be included in AFA00001 (Landfill Improvements). \$2.0 million in Refuse Disposal funding has been removed from this project in Fiscal Year 2024 via City Council resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Actual	Anticipated	FY 2026	FY 2027	FY 2028			
Refuse Disposal CIP Fund	700040	\$ 2,895,661	\$ 1,145,727	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,041,389
<b>Total</b>		<b>\$ 2,895,661</b>	<b>\$ 1,145,727</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,041,389</b>



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# Fire-Rescue



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# Fire-Rescue

The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating Fire and Lifeguard station facilities and associated infrastructure to better serve our community. The Capital Improvements Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 51 fire stations, two 9-1-1 communication centers, one Air Operations facility, a training facility, ten permanent lifeguard stations, a boat dock, and 35 seasonal lifeguard towers.

The Department seeks funding for capital improvements to preserve and extend the lifecycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and/or replacement of the facility or its essential interior and exterior building components, such as station alerting, communication, roofs, and other facility-related maintenance and repair. These improvements positively impact the efficiency, health, and safety of the department's workforce, as well as ensure that the community can take civic pride in its public facilities.

Funding for the Department's capital projects comes from a variety of sources, such as Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), deferred capital and infrastructure bonds, various grants, foundation funds, and the General Fund.

## 2024 CIP Accomplishments

In Fiscal Year 2024, the San Diego Fire-Rescue Department accomplished the following:

- Initiated environmental impact report and held public scoping meeting for Fairmount Avenue Fire Station (S14018)
- Anticipate to complete construction of Torrey Pines Fire Station (S19003)
- Completed 60% design for new permanent Fire Station 51 (Skyline Hills) (S14017)
- Completed environmental permitting and began implementation of the Santa Clara Junior Lifeguard Facility (B21057)
- Initiated preliminary engineering for Fire Station 49 (Otay Mesa) (S00784)
- Initiated project and executed contract for the Lifeguard Northern Garage Sleeping Quarters Replacement (La Jolla) (B24015)

## 2025 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Complete environmental surveys and development permits and initiate design of Fire Air Operations Facility Phase II (S18007)
- Initiate design and installation of Lifeguard Headquarters Boating Safety Unit locker and bathrooms (Mission Beach) (S25000)
- Complete Phase II and Initiate Phase III for Fire-Rescue Training Facility Feasibility Study (P24013)
- Complete Final Design for Fire Station - (Skyline Hills) (S14017)
- Initiate planning for Ocean Beach Lifeguard Station (P25000)
- Initiate design for Emergency Command and Data Center HVAC Replacement and Dispatch floor Electrical Upgrades (NEW)



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# Fire-Rescue

## Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
BSU Lifeguard Locker Room Repl / S25000	\$ -	\$ 500,000	\$ -	\$ 500,000
Fairmount Avenue Fire Station / S14018	3,727,795	-	24,272,205	28,000,000
Fire-Rescue Air Ops Facility - PH II / S18007	4,767,798	-	18,382,446	23,150,244
Fire Station No. 48 - Black Mountain Ranch / S15015	30,000,000	-	2,000,000	32,000,000
Fire Station No. 49 - Otay Mesa / S00784	3,336,414	2,000,000	30,663,705	36,000,119
Fire Station No. 50 - North University City / S13021	15,000,000	-	-	15,000,000
Fire Station No. 51 - Skyline Hills / S14017	1,950,000	-	23,882,260	25,832,260
Fire Station No. 54 - Paradise Hills / S00785	83,654	-	29,916,347	30,000,001
North Pacific Beach Lifeguard Station / S10119	824,822	-	10,705,178	11,530,000
OB Lifeguard Station Replacement Study / P25000	-	250,000	-	250,000
SD FR Training Ctr-Feasibility Study / P24013	1,000,000	-	2,865,265	3,865,265
Torrey Pines Fire Station / S19003	24,256,000	-	-	24,256,000
<b>Total</b>	<b>\$ 84,946,483</b>	<b>\$ 2,750,000</b>	<b>\$ 142,687,406</b>	<b>\$ 230,383,889</b>



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## Fire-Rescue – Preliminary Engineering Projects

### OB Lifeguard Station Replacement / P25000

#### Study

Priority Category: Medium

Priority Score: 67

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Citywide Fire DIF	400885	\$ -	\$ -	\$ 250,000	\$ 250,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>

### SD FR Training Ctr-Feasibility Study / P24013

Priority Category: Medium

Priority Score: 68

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ -	\$ -	\$ -	\$ 2,206,341
Public Safety Training Instructions Fund	200313	-	-	-	113,835
Capital Outlay Fund	400002	549,380	450,620	-	1,088,576
CIP Contributions from General Fund	400265	-	-	-	456,513
<b>Total</b>		<b>\$ 549,380</b>	<b>\$ 450,620</b>	<b>\$ -</b>	<b>\$ 3,865,265</b>



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# Fire-Rescue

## BSU Lifeguard Locker Room Repl / S25000

## Bldg - Pub Safety - Lifeguard Stations

<b>Council District:</b>	2	<b>Priority Score:</b>	41
<b>Community Planning:</b>	Mission Bay Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	New	<b>Contact Information:</b>	Bracci, Stephanie
<b>Duration:</b>	2025 - 2027		858-573-1362
<b>Improvement Type:</b>	Replacement		sbracci@sandiego.gov

**Description:** This project provides for the replacement of a prefabricated modular building for Boasting Safety Unit (BSU) Lifeguard Locker Room at 2581 Quivira Court. This will replace the existing prefabricated trailer which is in poor condition and will have two bathrooms and two locker rooms.

**Justification:** The existing trailer is in poor condition and requires replacement.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan and the Mission Bay Park Community Plan.

**Schedule:** Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Citywide Fire DIF	400885	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>

# Fire-Rescue

## Fairmount Avenue Fire Station / S14018

## Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	4	<b>Priority Score:</b>	78
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2015 - 2030		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for the design and construction of a new permanent fire station of approximately 22,400 square feet. The project will also include the purchase of a new EV fire engine apparatus. The facility will accommodate ten fire personnel and will include an apparatus bay, dorm rooms, kitchen, watch room, ready room, and station alerting system. The new fire station will comply with Fire's current station design and construction standards and specifications. This project was included in the Citygate Report.

**Justification:** This project will provide for a fire station to meet emergency response times for the community.

**Operating Budget Impact:** Once construction is complete, annual operating costs to staff this station will be \$2.3 million for personnel and non-personnel expenditures.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, and the City Heights and Southeastern San Diego Community Plans.

**Schedule:** Land acquisition was completed in Fiscal Year 2017. An Environmental Impact Report (EIR) is being completed as part of the environmental permitting, which began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026. Design completion to follow contingent upon support of EIR and the identification of funding to address increased design efforts to incorporate recent code upgrades, sustainability, and permit required off-site improvements.

**Summary of Project Changes:** The project description and schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay Fund	400002	\$ 249,378	\$ 961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,339
Capital Outlay-Sales Tax	400000	-	637	-	-	-	-	-	-	-	-	637
CH RDA Contribution To CIP	200600	48,156	-	-	-	-	-	-	-	-	-	48,156
CIP Contributions from General Fund	400265	386,061	-	-	-	-	-	-	-	-	-	386,061
Debt Funded General Fund CIP Projects	400881	509,867	490,133	-	-	-	-	-	-	-	-	1,000,000
Deferred Maintenance Revenue 2012A-Project	400848	37,449	-	-	-	-	-	-	-	-	-	37,449
General Fund Commercial Paper Notes	400869	295,073	-	-	-	-	-	-	-	-	-	295,073
Mid City Urban Comm	400114	782,648	267,290	-	-	-	-	-	-	-	-	1,049,938
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,320	-	-	-	-	-	-	-	-	-	3,320
PFFA Lease Revenue Bonds 2015B-Project	400860	583,750	-	-	-	-	-	-	-	-	-	583,750
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	40,639	-	-	-	-	-	-	-	-	-	40,639
RDA Contributions to City Heights Project Fund	200347	32,432	-	-	-	-	-	-	-	-	-	32,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	24,272,205	24,272,205
<b>Total</b>		<b>\$ 2,968,773</b>	<b>\$ 759,021</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,272,205</b>	<b>\$ 28,000,000</b>



# Fire-Rescue

## Fire Station No. 48 - Black Mountain Ranch / S15015

## Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	5	<b>Priority Score:</b>	70
<b>Community Planning:</b>	Black Mountain Ranch	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2015 - 2030		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 11,500 square feet. The facility will accommodate ten crewmembers and will include an apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one EV fire engine. The new station will be located at Carmel Valley Road and Winecreek Road in the Black Mountain Ranch Community. The new fire station will comply with Fire's current station design and construction standards and specifications.

**Justification:** This project will provide for the needed fire station to meet the emergency response times of the community. Refer to Citygate Associates Consultant Report.

**Operating Budget Impact:** Annual operating costs to staff this station is approximately \$2.3 million for personnel and non-personnel expenditures.

**Relationship to General and Community Plans:** This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 2017. Preliminary Engineering was completed in Fiscal Year 2020. Design-build procurement began in Fiscal Year 2022, with a design-build construction solicitation in February of 2022. However, the City did not receive responsive bidders with the identified construction cost limit. The design-build solicitation has been revised to include recent sustainability requirements and an increased construction cost limitation. Procurement under the revised RFP is anticipated to be completed in Fiscal Year 2025. Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027. After construction has been completed, a 25-month maintenance and monitoring period will begin and is anticipated to be completed in Fiscal Year 2029.

**Summary of Project Changes:** Total project cost has increased by \$2.0 million due to increase in construction costs. The project justification has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025							Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Black Mountain Ranch FBA	400091	\$ 672,146	\$ 25,427,853	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,100,000
Debt Funded General Fund CIP Projects	400881	-	3,900,000	-	-	-	-	-	-	-	-	-	3,900,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	2,000,000	2,000,000
<b>Total</b>		<b>\$ 672,146</b>	<b>\$ 29,327,853</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 32,000,000</b>

### Operating Budget Impact

Department - Fund		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	<b>Total Impact \$</b>	-	-	2,301,072	2,301,072	2,301,072

# Fire-Rescue

## Fire Station No. 49 - Otay Mesa / S00784

## Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	8	<b>Priority Score:</b>	71
<b>Community Planning:</b>	Otay Mesa - Nestor; Otay Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2003 - 2028		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for an approximately 13,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate 3 apparatus bays and will also have a training room and outside training area. This project will also include the cost for the purchase of one EV fire engine, one EV fire truck, and one Battalion Chief vehicle. The new fire station will comply with Fire's current station design & construction standards & specifications.

**Justification:** A second fire station is needed to serve the Otay Mesa and neighboring communities and it will ensure consistency with the recommendations in the Citygate Report.

**Operating Budget Impact:** This facility will require ongoing operational budget for personnel and non-personnel expenditures. Estimates for the operating budget impact will be developed when funding is identified.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 2022. Pre-design will begin in Fiscal Year 2024. Design and construction will be determined after environmental permits are obtained.

**Summary of Project Changes:** Total project cost has increased by \$4.9 million due to revised engineer's estimates.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Unidentified Funding	Project Total	
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			Future FY
Otay Mesa Development Impact Fee	400857	\$ -	\$ -	\$ 329,492	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 329,492
Otay Mesa EIFD Capital Project Fund	400870	-	-	1,500,000	-	-	-	-	-	-	-	1,500,000
Otay Mesa Facilities Benefit Assessment	400856	3,032,576	227,424	-	-	-	-	-	-	-	-	3,260,000
Otay Mesa-East (From 39062)	400092	-	-	46,956	-	-	-	-	-	-	-	46,956
Otay Mesa-Eastern DIF	400100	-	-	1,289	-	-	-	-	-	-	-	1,289
Otay Mesa-West (From 39067)	400093	76,414	-	90,794	-	-	-	-	-	-	-	167,208
Otay Mesa-Western DIF	400102	-	-	31,469	-	-	-	-	-	-	-	31,469
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	30,663,705	30,663,705
<b>Total</b>		<b>\$ 3,108,989</b>	<b>\$ 227,424</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,663,705</b>	<b>\$ 36,000,118</b>

# Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	6	<b>Priority Score:</b>	54
<b>Community Planning:</b>	University	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2013 - 2025		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This new fire station will accommodate up to twelve crew members, a fire engine, service aerial truck, ambulance, and training room. The size of the station is approximately 13,500 square feet. The building design will comply with Fire's current design and construction standards.

**Justification:** An additional fire station is needed in this area to ensure consistency with the recommendations in the Citygate Report.

**Operating Budget Impact:** Operating and maintenance funding for this facility was previously included in the Fire-Rescue budget.

**Relationship to General and Community Plans:** This project is consistent with the North and South University Community Plan and with the City's General Plan.

**Schedule:** Planning and design was initiated in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction was completed in Fiscal Year 2021. A five-year restoration began after an initial four-month period of maintenance and monitoring to ensure the growth of the plants. This process began in Fiscal Year 2020 and will be completed in Fiscal Year 2025.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 14,914,812	\$ 85,187	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
<b>Total</b>		<b>\$ 14,914,812</b>	<b>\$ 85,187</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000,000</b>

# Fire-Rescue

## Fire Station No. 51 - Skyline Hills / S14017

## Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	4	<b>Priority Score:</b>	80
<b>Community Planning:</b>	Skyline - Paradise Hills	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2015 - 2029		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for the design and construction of a new permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. During the design, the size of the station increased from approximately 10,700 square feet to 13,000 square feet to meet identified operational needs.

**Justification:** An additional fire station is needed in this area to meet response time guidelines in this growing community, as recommended in the Citygate Report.

**Operating Budget Impact:** This station will be staffed by the employees who currently work in the temporary station at this site. No additional staff will be requested once this station is completed.

**Relationship to General and Community Plans:** This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Construction will be scheduled when funding is identified.

**Summary of Project Changes:** The total project cost increased by \$11.0 million due to design changes, programming for electric apparatus, and increases in construction costs. The project description has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay Fund	400002	\$ 3,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,921
CIP Contributions from General Fund	400265	55,135	-	-	-	-	-	-	-	-	-	55,135
Debt Funded General Fund CIP Projects	400881	1,094,308	105,692	-	-	-	-	-	-	-	-	1,200,000
General Fund Commercial Paper Notes	400869	328,957	-	-	-	-	-	-	-	-	-	328,957
PFFA Lease Revenue Bonds 2015B-Project	400860	361,986	-	-	-	-	-	-	-	-	-	361,986
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	23,882,260	23,882,260
<b>Total</b>		<b>\$ 1,844,308</b>	<b>\$ 105,692</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 23,882,260</b>	<b>\$ 25,832,260</b>

# Fire-Rescue

## Fire Station No. 54 - Paradise Hills / S00785

## Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	4	<b>Priority Score:</b>	76
<b>Community Planning:</b>	Skyline - Paradise Hills	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Larson, Donald
<b>Duration:</b>	2001 - 2028		858-573-1361
<b>Improvement Type:</b>	New		dlarson@sandiego.gov

**Description:** This project provides for the design and construction of a new 12,500 square foot fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area as well as the purchase of an EV fire engine apparatus. The new station will accommodate 10 fire personnel, include 3 apparatus bays, dorms, kitchen, watch room, ready room, station alerting, and all essential station infrastructure. The site for this project has not been identified. The new fire station will comply with Fire's current station design and construction standards & specifications.

**Justification:** This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the recommendations in the Citygate Report.

**Operating Budget Impact:** Annual operating cost to staff the station is \$2.0 million for personnel and non-personnel related expenditures once construction is completed.

**Relationship to General and Community Plans:** This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design and construction will be scheduled after a project site and funding have been identified.

**Summary of Project Changes:** Total project cost has increased by \$11.4 million due to revised project estimate.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029				
PFFA-FLSF 2002B-Const.	400157	\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,653
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	29,916,347	29,916,347
<b>Total</b>		<b>\$ 83,653</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,916,347</b>	<b>\$ 30,000,000</b>

# Fire-Rescue

## Fire-Rescue Air Ops Facility - PH II / S18007

## Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	7	<b>Priority Score:</b>	57
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2018 - 2035		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for the design & construction of a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. This project will include two hangars and parking spaces for five helicopters, an additional helipad, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-site mitigation in Otay Mesa in conjunction with the La Media Road Improvements project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms.

**Justification:** SDFD Air Ops personnel currently do not have any hangar space to house or perform maintenance on aircraft. The proposed hangars will mitigate equipment corrosion from the elements and increase both the safety & lifespan of the aircraft. This project will provide a much-needed permanent solution for the Fire-Rescue Air Operations Facility to meet their air rescue operational requirements.

**Operating Budget Impact:** Once Phase II is completed; additional non-personnel expenditures budget will be needed.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Airport Land Use Compatibility Plan (ALUCP), and Airport Layout Plan (ALP) for Montgomery-Gibbs Executive Airport.

**Schedule:** Phase II design began in Fiscal Year 2018 and bridging documents were completed in Fiscal Year 2021. CEQA Environmental Permits were completed in Fiscal Year 2022. NEPA and Clean Water Act Section 404 Environmental Permits are ongoing with anticipated completion in Fiscal Year 2025. The off-site vernal pool mitigation in Otay Mesa began in Fiscal Year 2023 and was completed in Fiscal Year 2024. After vernal pool construction has been completed, the off-site mitigation will include a five-year maintenance and monitoring contract anticipated to be completed in Fiscal Year 2029. Phase II construction is contingent upon the identification of funding.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay Fund	400002	\$ 323,760	\$ 123,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 447,064
CIP Contributions from General Fund	400265	611,103	20,108	-	-	-	-	-	-	-	-	631,211
General Fund Commercial Paper Notes	400869	315,406	-	-	-	-	-	-	-	-	-	315,406
Kearny Mesa-Urban Comm	400136	1,385,481	1,184,862	-	-	-	-	-	-	-	-	2,570,343
SDTFC Series 2018C Tax Exempt	400868	803,774	-	-	-	-	-	-	-	-	-	803,774
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,382,446	18,382,446
<b>Total</b>		<b>\$ 3,439,524</b>	<b>\$ 1,328,273</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,382,446</b>	<b>\$ 23,150,243</b>

# Fire-Rescue

## North Pacific Beach Lifeguard Station / S10119

## Bldg - Pub Safety - Lifeguard Stations

<b>Council District:</b>	2	<b>Priority Score:</b>	76
<b>Community Planning:</b>	Pacific Beach	<b>Priority Category:</b>	High
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Larson, Donald
<b>Duration:</b>	2011 - 2028		858-573-1361
<b>Improvement Type:</b>	Replacement		dlarson@sandiego.gov

**Description:** This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a rescue vehicles facility.

**Justification:** North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and was placed on hold in Fiscal Year 2018. The project will be re-initiated after the identification of funding.

**Summary of Project Changes:** Total project cost has increased by \$20,000 due to updated engineer's estimates. \$20,000 in Pacific Beach DIF funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 28,033	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	28,033
Deferred Maint Revenue 2009A-Project	400624	90,877	-	-	-	-	-	-	-	-	-	90,877
Deferred Maintenance Revenue 2012A-Project	400848	121,966	-	-	-	-	-	-	-	-	-	121,966
Pacific Beach Urban Comm	400117	184,429	25,571	-	-	-	-	-	-	-	-	210,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	239,421	-	-	-	-	-	-	-	-	-	239,421
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,705,178	10,705,178
<b>Total</b>		<b>\$ 799,250</b>	<b>\$ 25,570</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,705,178</b>	<b>\$ 11,529,999</b>

# Fire-Rescue

## Torrey Pines Fire Station / S19003

## Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	1	<b>Priority Score:</b>	58
<b>Community Planning:</b>	La Jolla	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2019 - 2029		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for the design and construction of a new permanent 3-bay fire station of approximately 14,664 square feet. The facility will accommodate a crew of nine to eleven fire personnel, and onsite surface parking for Fire-Rescue personnel. In addition, the offsite improvements include but are not limited to site grading, utility, and street/traffic improvements within the public right-of-way along Torrey Pines Road to allow for emergency response apparatus egress and ingress. This facility will allow for an EV fire engine including electric vehicle charging stations.

**Justification:** This project will provide for the permanent fire station and the associated infrastructure necessary to meet the Fire-Rescue Department's current operational requirements.

**Operating Budget Impact:** Annual operating cost to staff the station is approximately \$2.3 million for personnel and non-personnel related expenditures once construction is completed.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan and the La Jolla and University Community Plans.

**Schedule:** Design began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024. A five-year plant restoration maintenance and monitoring to begin after an initial three-month plant establishment period to ensure the growth of the plants per Coastal Permitting.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
North University City DIF	400849	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
North University City-FBA	400080	-	1,200,000	-	-	-	-	-	-	-	-	1,200,000
UCSD Fire Station	400871	20,363,950	192,050	-	-	-	-	-	-	-	-	20,556,000
<b>Total</b>		<b>\$ 20,363,949</b>	<b>\$ 3,892,050</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,256,000</b>

### Operating Budget Impact

Department - Fund		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Fire-Rescue - GENERAL FUND	FTEs	12.00	12.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	2,270,358	2,301,072	2,301,072	2,301,072	2,301,072



# Unfunded Needs List

## Fire-Rescue

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire Station No. 48 - Black Mountain Ranch / S15015	\$ 32,000,000	\$ 2,000,000	6.25%	This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 11,500 square feet. The facility will accommodate ten crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one fire engine. The new station will be located at Carmel Valley Road and Winecreek Road in the Black Mountain Ranch Community. The new fire station will comply with Fire's current station design and construction standards and specifications. Construction is partially unfunded.
Fire-Rescue Air Ops Facility - PH II / S18007	\$ 23,150,244	\$ 18,382,446	79.40%	This project provides the design and construction of a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. This project will include two hangars and parking spaces for five helicopters, an additional helipad, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-side mitigation in Otay Mesa in conjunction with the La Media Road Improvements project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms. Construction of phase II is currently unfunded.
Fire Station No. 49 - Otay Mesa / S00784	\$ 36,000,119	\$ 30,663,705	85.18%	This project will provide for a double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. Design and construction phases are currently unfunded.
Fairmount Avenue Fire Station / S14018	\$ 28,000,000	\$ 24,272,205	86.69%	This project will provide for a new fire station to serve the City Heights community. Design is 60% completed but additional funds are need to complete design due to environmental permitting requirements and updated design costs. Construction phase is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	\$ 25,832,260	\$ 23,882,260	92.45%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Design and construction phases are currently unfunded.
North Pacific Beach Lifeguard Station / S10119	\$ 11,530,000	\$ 10,705,178	92.85%	This project provides for a permanent Lifeguard Station in North Pacific Beach. Remaining design and construction phase is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	\$ 30,000,001	\$ 29,916,347	99.72%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
<b>Total</b>		<b>\$ 139,822,141</b>		



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# General Services



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# General Services

The Department of General Services provides repair, modernization, and improvement services to over 1,600 municipal facilities encompassing nine million square feet of floor space.

Facilities Services CIP projects include improvements to existing buildings, including the backlog of General Fund deferred capital requirements, compliance with the Americans with Disabilities Act (ADA), and other facilities improvements. The Facilities Services CIP program is funded by a variety of sources including, Debt Funds, Regional Parks Improvement Fund, the General Fund, Infrastructure Funds, and Federal Grants.

Fleet Operations CIP projects provide improvements with the City's Fleet operations repair and carwash facilities.

## 2024 CIP Accomplishments

The following projects were either completed or entered the design or construction phases in Fiscal Year 2024:

- Completed Kearny Mesa Repair Facility Project (S20009)
- Completed Chollas Crane Replacement (L140024)
- Completed Skyline Recreation Roof Replacement (B22133)
- Completed Police Headquarters Security Fencing Design (B22080)
- Completed Police Headquarters Elevator Renovation Design (B22081)

## 2025 CIP Goals

The following milestones are anticipated to be completed in Fiscal Year 2025:

- FS #23 Facility Repair (B16096)
- Chollas Paint Booth - Replacement (L140025)
- Police Headquarters Elevator Renovation - Construction (B22081)
- Tierrasanta Library Roof Replacement - Design (B22132)
- Paradise Hill Library HVAC - Replacement (B23104)
- Scripps Miramar Ranch Library Fire System - Replacement (B23160)
- Award Construction Contract for Police Headquarters Security Fencing (B22080)



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# General Services

## General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
Chollas Fleet Electrification Assessment / P25003	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000
City Facilities Improvements / ABT00001	33,121,959	6,303,009	103,324,142	142,749,110
Fleet Operations Facilities / L14002	3,153,735	1,000,000	7,324,152	11,477,887
Kearny Mesa Facility Improvements / S20009	16,421,600	-	-	16,421,600
<b>Total</b>	<b>\$ 52,697,294</b>	<b>\$ 8,303,009</b>	<b>\$ 110,648,294</b>	<b>\$ 171,648,597</b>



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General Services – Preliminary Engineering Projects

Chollas Fleet Electrification / P25003

Assessment

Priority Category: Low

Priority Score: 55

<b>Expenditure by Funding Source</b>					
<b>Fund Name</b>	<b>Fund No</b>	<b>Exp/Enc</b>	<b>Con Appn</b>	<b>FY 2025</b>	<b>Project</b>
Debt Funded General Fund CIP Projects	400881	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>



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# General Services

## City Facilities Improvements / ABT00001

## Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ragucos, Rex
<b>Duration:</b>	2010 - 2040		619-527-7593
<b>Improvement Type:</b>	Betterment		rexragucos@sandiego.gov

**Description:** This annual allocation provides for capital improvements at City facilities. Potential improvements include improvements to roofs, heating, ventilation, air-conditioning, security upgrades, generator and gear panels transformers replacements, and building repairs.

**Justification:** Several City-owned facilities are in need of repair or major improvements. High-priority repairs and City improvements will be completed with this allocation. Funding for this annual allocation will ensure City facilities remain safe and operable.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** These projects are consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 195,107	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 195,167
C.O.-Pueblo Land/Pol. Decentra	400006	212,331	945,658	-	-	-	-	-	-	-	-	1,157,990
Capital Outlay Fund	400002	520,804	12,957	-	-	-	-	-	-	-	-	533,761
CIP Contributions from General Fund	400265	953,250	978,880	-	-	-	-	-	-	-	-	1,932,130
Citywide Fire DIF	400885	-	-	700,000	-	-	-	-	-	-	-	700,000
Debt Funded General Fund CIP Projects	400881	7,748,799	11,496,226	1,011,168	-	-	-	-	-	-	-	20,256,192
Energy Conservation Program CIP Fund	200225	-	12	-	-	-	-	-	-	-	-	12
General Fund Commercial Paper Notes	400869	2,360	-	-	-	-	-	-	-	-	-	2,360
Grant Fund - Federal	600000	1,621,567	178,433	-	-	-	-	-	-	-	-	1,800,000
Infrastructure Fund	100012	2,659,490	2,324,255	-	-	-	-	-	-	-	-	4,983,745
Junior Lifeguard Program Fund	200373	151,952	208,048	-	-	-	-	-	-	-	-	360,000
Linda Vista Urban Comm	400113	6,693	159,226	-	-	-	-	-	-	-	-	165,919
Metro Sewer Utility - CIP Funding Source	700009	-	35,000	-	-	-	-	-	-	-	-	35,000
Muni Sewer Utility - CIP Funding Source	700008	-	115,000	-	-	-	-	-	-	-	-	115,000
PFFA Lease Revenue Bonds 2015B-Project	400860	27,567	-	-	-	-	-	-	-	-	-	27,567
Recycling Fund CIP Fund	700049	-	300,000	-	-	-	-	-	-	-	-	300,000
San Diego Regional Parks Improvement Fund	200391	1,093,085	1,175,199	4,591,841	(255,985)	-	-	-	-	-	-	6,604,140
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	103,580,127	103,580,127
<b>Total</b>		<b>\$ 15,193,004</b>	<b>\$ 17,928,953</b>	<b>\$ 6,303,009</b>	<b>\$ (255,985)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 103,580,127</b>	<b>\$ 142,749,109</b>

# General Services

## Fleet Operations Facilities / L14002

## Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	57
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2019 - 2030		619-533-5401
<b>Improvement Type:</b>	Betterment		wgibson@sandiego.gov

**Description:** This project will provide needed improvements within the City's Fleet Operations repair facilities. Phase 1 of this project provides for the electrical improvements at the Miramar Place Fleet Services. Phase 2 of this project provides for the electrical improvements at the Rose Canyon Fleet Services. Phase 3 of this project provides for the replacement of pump systems, sprayers, brushes, buildings/awnings, surrounding structures, etc. for three large car washes located at Chollas Operations Yard, 20th & B St. and at Rose Canyon. Phase 4 of this project provides for the replacement of two existing non-operational cranes with a runway system each with a 33-foot span and a capacity of 2-tons located within the Fleet Repair Facilities at the Chollas Operations Yard. Phase 5 of this project provides for the replacement of the Chollas Operations Yard paint booth that was built in the 1960's. Phase 6 of this project provides for the replacement or rehabilitation of nine existing small car washes located at the Police substations.

**Justification:** This project is necessary to properly equip the existing City's Fleet repair facilities to support the car and truck washes at 20th and B St. and the Chollas Operations Yard which are non-functional and in need of replacement. The other car and truck washes require a variety of repairs and upgrades. Washing City vehicles is a storm water compliance requirement to keep debris from falling in the roadway and the repairs and replacements are necessary to remain in compliance with storm water regulations. Chollas Operations Yard crane replacement and related improvements are needed to assist Fleet staff to safely and efficiently complete necessary repairs.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with the applicable Community Plans and is in conformance with the City's General Plan.

**Schedule:** Phases 1 & 2 completed design in Fiscal Year 2017 and were closed in 2020 after alternative solutions were implemented. Design for Phases 3, 4, 5, & 6 began in Fiscal Year 2019. Phase 3 is on hold contingent upon the identification of funding. Phase 4 Design completed in Fiscal Year 2021. Construction of Phase 4 began in Fiscal Year 2022 and was completed in Fiscal Year 2024. Design of Phase 5 was complete in Fiscal Year 2021. Construction of Phase 5 began in Fiscal Year 2023 and is anticipated to be complete in Fiscal Year 2025. Phase 6 will be reactivated in Fiscal Year 2025 and a schedule is to be determined.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Unidentified Funding	Project Total	
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			Future FY
Debt Funded General Fund CIP Projects	400881	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Fleet Services CIP Fund	400676	2,498,883	285,891	-	-	-	-	-	-	-	-	2,784,774
Gen Serv - Maint/Impr	400179	368,961	-	-	-	-	-	-	-	-	-	368,961
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,324,152	7,324,152
<b>Total</b>		<b>\$ 2,867,844</b>	<b>\$ 285,891</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,324,152</b>	<b>\$ 11,477,887</b>

# General Services

## Kearny Mesa Facility Improvements / S20009

## Bldg - Operations Facility / Structures

<b>Council District:</b>	6	<b>Priority Score:</b>	67
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2020 - 2025		619-533-6653
<b>Improvement Type:</b>	Betterment		nlewis@sandiego.gov

**Description:** This project will include tenant improvements to the fire vehicle repair facility located at 8050 Othello Avenue, which will be completed by the lessor with input from the City. The centrally located Kearny Mesa Repair Facility will serve as the primary facility for the repair and maintenance of the City's heavy-duty fire apparatus, as well as a storage facility for the Fire-Rescue Department reserve fleet.

**Justification:** In April 2017, the City entered into a 10-year lease of the facility on Othello Avenue which was intended to serve as a new maintenance and repair facility for heavy-duty fire apparatus. This was in response to findings by CST Fleet Services, a fleet consultant hired by the City, that separate shop space would increase maintenance efficiency for the City's 100+ heavy-duty fire apparatus, rather than sharing space with the refuse packers at the Miramar facility. The City completed additional lease negotiations in September 2019 and has secured rights to the facility for up to 30 years (15 years with three 5-year renewal options) along with right of first refusal to purchase the facility, if owner desires to sell.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design & Permitting began in Fiscal Year 2020 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2023 and was completed in Fiscal Year 2024.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY		
CIP Contributions from General Fund	400265	\$ 5,421,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,421,600
Fleet Services CIP Fund	400676	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Infrastructure Fund	100012	9,998,457	1,543	-	-	-	-	-	-	-	-	10,000,000
<b>Total</b>		<b>\$ 16,420,056</b>	<b>\$ 1,543</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,421,600</b>

# Unfunded Needs List

## General Services

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fleet Operations Facilities / L14002	\$ 11,477,887	\$ 7,324,152	63.81%	This project will provide needed improvements within the City's Fleet Operations repair facilities. Phase 6 is currently unfunded.
City Facilities Improvements / ABT00001	\$ 142,749,110	\$ 103,580,127	72.56%	Funding for these projects are requested from the Infrastructure Fund.
<b>Total</b>		<b>\$ 110,904,279</b>		

# Homelessness Strategies and Solutions



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# Homelessness Strategies and Solutions

The Homelessness Strategies and Solutions Department (HSSD) leads the City's efforts in addressing homelessness. The Department is responsible for creating and coordinating programs and services for individuals experiencing or at-risk of homelessness. The Homeless Strategies and Solutions Capital Improvements Program (CIP) plays an important role in delivering new shelter facilities and addressing the capital needs of existing facilities. The CIP is comprised of various projects that provide benefits citywide.

## 2024 CIP Accomplishments

The following Homelessness Strategies and Solutions project accomplishments are anticipated for Fiscal Year 2024:

- Initiate first phase of Rose Canyon Safe Parking (S23014)
- Initiate Citywide Homeless Shelters (L24002)

## 2025 CIP Goals

The following Homelessness Strategies and Solutions project goals are anticipated for Fiscal Year 2025:

- Complete Rose Canyon Safe Parking (S23014)
- Completion of Phase 2 of Citywide Homeless Shelters (L24002)



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# Homelessness Strategies and Solutions

## Homelessness Strategies and Solutions: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
Citywide Homeless Shelters / L24002	\$ -	\$ 3,700,000	\$ 1,950,000	\$ 5,650,000
Rose Canyon Safe Parking / S23014	1,030,543	-	-	1,030,543
<b>Total</b>	<b>\$ 1,030,543</b>	<b>\$ 3,700,000</b>	<b>\$ 1,950,000</b>	<b>\$ 6,680,543</b>



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# Homelessness Strategies and Solutions

## Citywide Homeless Shelters / L24002

## Bldg - Operations Facility / Structures

<b>Council District:</b>	2	<b>Priority Score:</b>	65
<b>Community Planning:</b>	Peninsula; Midway - Pacific Highway	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	New	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2024 - 2025		619-533-6653
<b>Improvement Type:</b>	New		nlewis@sandiego.gov

**Description:** This project provides design and construction of improvements, new infrastructure, and buildings city-wide. Phase 1 is planned to be sited at the H Barracks located within the San Diego Police and Fire Training Center at 4285 Spruance Rd, San Diego, CA 92101. The project constructs site improvements to enable infrastructure for electric, water & sewer connections, and site lighting to support ancillary services to be operational at the site. Phase 2 is planned to include site improvements at 2334 Mission Village Drive.

**Justification:** Project is necessary to implement the City's Comprehensive Shelter Strategy to achieve shelter outcomes aligned with Community Action Plan on Homelessness.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Community Action Plan on Homelessness and is in conformance with the City's General Plan.

**Schedule:** Abatement and demolition work under the Pure Water project began in Fiscal Year 2023 and anticipated to be completed in Fiscal Year 2024. Phase 1 will commence upon completion of abatement and demolition work. Design of Phase 1 is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025. Construction of Phase 1 is anticipated to begin and be completed in Fiscal Year 2025. Phase 2 was initiated in Fiscal Year 2024 and a project schedule and future phases will be determined at a later date.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000
CIP Contributions from General Fund	400265	-	-	3,700,000	640,000	-	-	-	-	-	-	4,340,000
Infrastructure Fund	100012	-	-	-	1,050,000	-	-	-	-	-	-	1,050,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,700,000</b>	<b>\$ 1,950,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,650,000</b>

# Homelessness Strategies and Solutions

## Rose Canyon Safe Parking / S23014

## Bldg - Other City Facility / Structures

<b>Council District:</b>	2	<b>Priority Score:</b>	41
<b>Community Planning:</b>	Clairemont Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lowther, John
<b>Duration:</b>	2023 - 2025		619-613-0049
<b>Improvement Type:</b>	New		jlowther@sandiego.gov

**Description:** This project includes safe parking improvements to 3775 Morena Blvd. including: installation of new sewer main, manholes, water & sewer connections, electric panels, grind and overlay of parking lot, and an electric gate.

**Justification:** The County provided capital to establish an overnight safe parking/camper shelter for homeless families.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Homelessness Strategies and Solutions budget.

**Relationship to General and Community Plans:** This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began and was completed in Fiscal Year 2023. Construction began and was substantially completed in Fiscal Year 2023. Final electrical improvements to be constructed by the end Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Grant Fund - Other	600002	\$ 574,515	\$ 456,027	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,030,543
<b>Total</b>		<b>\$ 574,515</b>	<b>\$ 456,027</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,030,543</b>

# Library



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The Library Department serves approximately 1.4 million residents of the City of San Diego. The Department prioritizes creating and maintaining libraries that are valued for their accessibility, comfort, and beauty. The Capital Improvements Program (CIP) plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 36 branch libraries.

## 2024 CIP Accomplishments

In Fiscal Year 2024, the Library Department achieved the following:

- Initiated the construction of the Scripps Miramar Ranch Library parking lot (S00811)
- Finalized bridging documents for the San Carlos Branch Library (S00800)
- Completed Design-build RFP and short listed two firms for Oak Park Branch Library (S22011)
- City took possession of the lower lot for San Carlos Branch Library (S00800)

## 2025 CIP Goals

The Library Department is looking forward to Fiscal Year 2025 with the following goals:

- Complete construction on the Pacific Highlands Ranch Branch Library (S14023)
- Award Design-Build contract and initiate design for Oak Park Branch Library (S22011)
- Complete design and initiate construction for the Old Logan Heights Library Building Rehabilitation (S22010)
- Initiate site preparation on lower lot for the San Carlos Branch Library (S00800)
- Initiate preliminary engineering and design completion for Linda Vista Branch Library Early Learning Patio project (S24007)
- Initiate design for the City Heights Performance Annex Improvement project (S23013)



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# Library

## Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
City Hts Library Performance Annex Imp / S23013	\$ 655,319	\$ -	\$ 4,960,637	\$ 5,615,956
Linda Vista Library Patio Improv / S24007	-	-	1,150,000	1,150,000
Oak Park Library / S22011	21,500,745	745,450	15,038,805	37,285,000
Ocean Beach Branch Library / S20015	5,551,489	-	7,200,000	12,751,489
Old Logan Heights Library Renovation / S22010	2,725,521	-	1,300,000	4,025,521
Pacific Highlands Ranch Branch Library / S14023	28,464,178	-	-	28,464,178
San Carlos Branch Library / S00800	11,254,241	-	36,245,759	47,500,000
Scripps Miramar Ranch Library / S00811	10,123,056	-	-	10,123,056
University Community Library / P22008	40,000	-	-	40,000
<b>Total</b>	<b>\$ 80,314,549</b>	<b>\$ 745,450</b>	<b>\$ 65,895,201</b>	<b>\$ 146,955,200</b>



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## Library – Preliminary Engineering Projects

University Community Library / P22008

Priority Category: Low

Priority Score: 40

<b>Expenditure by Funding Source</b>					
<b>Fund Name</b>	<b>Fund No</b>	<b>Exp/Enc</b>	<b>Con Appn</b>	<b>FY 2025</b>	<b>Project</b>
CIP Contributions from General Fund	400265	\$ 39,964	\$ 36	\$ -	\$ 40,000
<b>Total</b>		<b>\$ 39,964</b>	<b>\$ 36</b>	<b>\$ -</b>	<b>\$ 40,000</b>



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# Library

## City Hts Library Performance Annex Imp / S23013

## Bldg - Libraries

<b>Council District:</b>	9	<b>Priority Score:</b>	73
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Bose, Sheila
<b>Duration:</b>	2023 - 2028		619-533-4698
<b>Improvement Type:</b>	Betterment		sbose@sandiego.gov

**Description:** This project will provide infrastructure repair of essential building systems to create a more environmentally and financially sustainable facility, addressing necessary replacement of the existing HVAC system, energy management systems, inclusive access points, structure foundation, and repair of nonfunctioning essential building components. Additionally, a second floor will be added to the Performance Annex, which will include rehearsal space and staff office space. The existing first floor will be expanded to include box office, staff office space, storage space.

**Justification:** Built in 1998, the City Heights/Weingart Branch Library's Performance Annex is the only publicly accessible black box theatre and amphitheater in the Mid-City area and is also the only black box venue and theater that the City of San Diego owns and operates. The existing facility does not have adequate space for programming and also lacks ADA amenities.

**Operating Budget Impact:** This facility will require ongoing operational budget for non-personnel expenditures. Estimates for the operating budget impact will be developed when final square footage is determined.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City Communities Plan and is in conformance with the City's General Plan.

**Schedule:** Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2027 and be completed in Fiscal Year 2028, contingent upon grant extension.

**Summary of Project Changes:** Total project cost has decreased by \$876,975 due to refined scope. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Grant Fund - State	600001	-	-	-	3,310,637	-	-	-	-	-	-	3,310,637
Infrastructure Fund	100012	-	655,319	-	-	-	-	-	-	-	-	655,319
Library System Improvement Fund	200209	-	-	-	650,000	-	-	-	-	-	-	650,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 655,319</b>	<b>\$ -</b>	<b>\$ 4,960,637</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,615,956</b>

# Library

## Linda Vista Library Patio Improv / S24007

## Bldg - Libraries

<b>Council District:</b>	7	<b>Priority Score:</b>	76
<b>Community Planning:</b>	Linda Vista	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	New	<b>Contact Information:</b>	Bose, Sheila
<b>Duration:</b>	2024 - 2027		619-533-4698
<b>Improvement Type:</b>	Betterment		sbose@sandiego.gov

**Description:** This project provides for improvements to the Outdoor Early Learning Patio at the existing Linda Vista Branch Library. The improvements entail adding a meeting and crafts space; seating for friends, families and readers' and space for nature-based play and learning. Specifically, a new exit gate, concrete patio, concrete band, stucco wall, concrete steppers, decomposed granite paving, iron fence, sidewalk, shade canopies, concrete tabletop, lintel, steel edging and irrigation drainage pipes will be added to the existing patio. In addition, an existing wall will be demolished to make way for the improvements.

**Justification:** The existing Linda Vista Branch Library was built in 1942 and was expanded in 1951 and again in 1987, to its current size of approximately 10,000 square feet. The current library is the busiest in the City of San Diego for youth summer reading programs and "Do Your Homework at the Library" programs and as a result, has reached operational capacity and is unable to accommodate the needs of the growing community.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary Engineering is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025. Design is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027, contingent upon the receipt of anticipated funding.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Library System Improvement Fund	200209	-	-	-	150,000	-	-	-	-	-	-	150,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 650,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 1,150,000</b>



# Library

## Oak Park Library / S22011

## Bldg - Libraries

<b>Council District:</b>	4	<b>Priority Score:</b>	86
<b>Community Planning:</b>	Mid-City: Eastern Area	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2022 - 2029		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for the design and construction of a new library of approximately 20,000 square feet and a new book sorting facility of approximately 10,000 square feet. The library building will consist of entry/community services, technology lab, reader service area, informal reading/special feature area, reference area, multipurpose room, community room, adult/young adult area, children's area, and staff support areas. The facility will also require a parking lot as well as building entrance and path of travel from nearby school and park areas. This project was converted from P20004 in Fiscal Year 2022.

**Justification:** The existing Oak Park Library is only 5,200 square feet and is insufficient to meet the needs of the growing community. The existing library is too small to provide adequate programming and informational services to the library system and the region, and could not support the technological and programmatic needs of the future. The proposed project will utilize a Community Based Competitive Design (CBCD) delivery method to reach the ultimate goal of expanding the Oak Park Branch Library to a new 20,000 square foot facility. Under the CBCD method, teams of designers and contractors will compete for public votes on their unique designs of the library. Designs will be based on community input and desires, including exterior looks and interior features and amenities.

**Operating Budget Impact:** Staff from the existing library will be used to support operations in the expanded facility. Ongoing operational budget for non-personnel expenditures will be needed for the book sorting facility and for the increased landscaping, janitorial services, and security needs.

**Relationship to General and Community Plans:** This project is consistent with the Eastern Area Community Plan and is in conformance with the City's General Plan.

**Schedule:** RFP solicitation began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Design-build contract is anticipated to be awarded in Fiscal Year 2025. The design component of the design-build is anticipated to be completed in Fiscal Year 2026, with the construction component anticipated to be completed in Fiscal Year 2028.

**Summary of Project Changes:** \$20.0 million in State Grant funding was allocated to this project in Fiscal Year 2024 via City Council resolution. Total project cost increased by \$5.2 million due to increases in construction costs. The project description and operating budget impact have been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
CIP Contributions from General Fund	400265	\$ 92,189	\$ 346,672	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 438,862
Crossroads Redevelopmen CIP Contributions Fund	200357	750	461,133	-	-	-	-	-	-	-	-	461,883
Grant Fund - State	600001	377,825	19,922,175	-	9,090,913	-	-	-	-	-	-	29,390,913
Library Improvement Trust Fund	200369	-	300,000	66,186	-	-	-	-	-	-	-	366,186
Library System Improvement Fund	200209	-	-	679,264	-	-	-	-	-	-	-	679,264
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,947,892	5,947,892
<b>Total</b>		<b>\$ 470,765</b>	<b>\$ 21,029,979</b>	<b>\$ 745,450</b>	<b>\$ 9,090,913</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,947,892</b>	<b>\$ 37,285,000</b>

# Library

## Ocean Beach Branch Library / S20015

## Bldg - Libraries

<b>Council District:</b>	2	<b>Priority Score:</b>	53
<b>Community Planning:</b>	Ocean Beach	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2018 - 2029		619-533-6653
<b>Improvement Type:</b>	Betterment		nlewis@sandiego.gov

**Description:** The new extension will create space for an expanded book collection area, a community meeting room, study room, office space, makers space for computers/arts & crafts and a teen room, storage rooms, outdoor gathering area and two restrooms.

**Justification:** This project provides for the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

**Operating Budget Impact:** This facility will require ongoing operational budget non-personnel expenses. Operational costs for the project will be developed and revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2021 and the design bridging documents are anticipated be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027, contingent upon the receipt of anticipated funding.

**Summary of Project Changes:** \$4.5 million in State Grant funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 607,914	\$ (18,124)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 589,789
General Fund Commercial Paper Notes	400869	217,881	-	-	-	-	-	-	-	-	-	217,881
Grant Fund - Federal	600000	-	-	-	4,000,000	-	-	-	-	-	-	4,000,000
Grant Fund - State	600001	-	4,500,000	-	-	-	-	-	-	-	-	4,500,000
Infrastructure Fund	100012	162,330	-	-	-	-	-	-	-	-	-	162,330
Library System Improvement Fund	200209	13,070	-	-	-	-	-	-	-	-	-	13,070
Ocean Beach Urban Comm	400124	68,419	-	-	-	-	-	-	-	-	-	68,419
Private & Others Contrib-CIP	400264	-	-	-	1,000,000	2,000,000	-	-	-	-	-	3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	200,000	200,000
<b>Total</b>		<b>\$ 1,069,613</b>	<b>\$ 4,481,875</b>	<b>\$ -</b>	<b>\$ 5,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 12,751,488</b>

# Library

## Old Logan Heights Library Renovation / S22010

## Bldg - Libraries

<b>Council District:</b>	8	<b>Priority Score:</b>	76
<b>Community Planning:</b>	Southeastern San Diego	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2022 - 2028		619-533-5401
<b>Improvement Type:</b>	Replacement - Rehab		wgibson@sandiego.gov

**Description:** This project consists of renovation and rehabilitation of the Old Logan Heights Library Building. The future use of this building will be determined at a later date, under a different project. The building is located at 811 South 28th Street, San Diego, CA within District 8.

**Justification:** The Old Logan Heights Library Building will be rehabilitated to become a new and safe community space for the residents of Logan Heights. Currently, the historic building is in a dilapidated state, with broken windows, damaged doors, lead pipes, a broken HVAC system and a leaky roof. The structure is also non-ADA compliant. Direction on the improvements to be made will ultimately depend on the findings of the site assessment, as well as available funding. In addition, public input from Logan Heights residents will also determine the future use of the facility.

**Operating Budget Impact:** The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern Area Community Plan and is in conformance with the City's General Plan.

**Schedule:** Rehabilitation design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Rehabilitation construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** The total project cost increased by \$307,215 due to increase in construction costs.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
EDCO Community Fund	700042	\$ -	\$ 325,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,521
Grant Fund - State	600001	607,191	1,792,809	-	-	-	-	-	-	-	-	2,400,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,300,000	1,300,000
<b>Total</b>		<b>\$ 607,190</b>	<b>\$ 2,118,330</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,300,000</b>	<b>\$ 4,025,521</b>

# Library

## Pacific Highlands Ranch Branch Library / S14023

## Bldg - Libraries

<b>Council District:</b>	1	<b>Priority Score:</b>	50
<b>Community Planning:</b>	Pacific Highlands Ranch; Black Mountain Ranch; Torrey Highlands; Del Mar Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar 619-533-6613 elozano@sandiego.gov
<b>Duration:</b>	2016 - 2026		
<b>Improvement Type:</b>	New		

**Description:** This project provides for a new branch library facility on a 1.5-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

**Justification:** This project will provide branch library service to the NCFUA for future development and population.

**Operating Budget Impact:** Operating and maintenance funding for this facility was previously included in the Library budget.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2017 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. The facility will be opened in Fiscal Year 2025.

**Summary of Project Changes:** \$800,000 in Pacific Highlands Ranch FBA funding has been allocated to this project in Fiscal Year 2024 via City Council resolution due to increase in construction costs. Total project cost has increased by \$800,000 due to increased construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 11,118,594	\$ 128,781	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,247,376
Del Mar Mesa FBA	400089	1,008,945	122,000	-	-	-	-	-	-	-	-	1,130,945
Pacific Highlands Ranch FBA	400090	9,597,392	1,740,315	-	-	-	-	-	-	-	-	11,337,707
Torrey Highlands	400094	4,748,148	-	-	-	-	-	-	-	-	-	4,748,148
<b>Total</b>		<b>\$ 26,473,080</b>	<b>\$ 1,991,097</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,464,178</b>

# Library

## San Carlos Branch Library / S00800

## Bldg - Libraries

<b>Council District:</b>	7	<b>Priority Score:</b>	76
<b>Community Planning:</b>	Navajo	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	1998 - 2030		619-533-6613
<b>Improvement Type:</b>	Betterment		elozano@sanidiego.gov

**Description:** This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

**Justification:** The existing library does not have adequate programming or community meeting space. It does not have a dedicated children's or teen area, adequate parking, or necessary infrastructure for technology upgrades and improvements.

**Operating Budget Impact:** This facility will require ongoing operational budget for personnel and non-personnel expenses. Estimates for the operating budget impact will be developed when funding is identified.

**Relationship to General and Community Plans:** This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and was initially completed in Fiscal Year 2019. Land acquisition was completed in Fiscal Year 2023. Bridging design documents were updated and completed in Fiscal Year 2024. Design and construction will begin contingent upon the identification of funding to award Design-Build contract.

**Summary of Project Changes:** Total project cost increased by \$12.2 million due to cost escalation and inflation in the construction industry. \$1,500 in General Fund CIP Contributions has been allocated to this project in Fiscal Year 2024 via City Council ordinance.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY		
CIP Contributions from General Fund	400265	\$ 50,000	\$ 1,563,408	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,613,408
Debt Funded General Fund CIP Projects	400881	14,952	617,492	-	-	-	-	-	-	-	-	632,444
Grant Fund - State	600001	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
Library Improvement Trust Fund	200369	155,605	-	-	-	-	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	1,689,476	5,091,884	-	-	-	-	-	-	-	-	6,781,360
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,257	-	-	-	-	-	-	-	-	-	6,257
PFFA Lease Revenue Bonds 2015B-Project	400860	522,378	-	-	-	-	-	-	-	-	-	522,378
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	8,306	-	-	-	-	-	-	-	-	-	8,306
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	36,245,759	36,245,759
<b>Total</b>		<b>\$ 2,481,456</b>	<b>\$ 8,772,784</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 36,245,759</b>	<b>\$ 47,500,000</b>

# Library

## Scripps Miramar Ranch Library / S00811

## Bldg - Libraries

<b>Council District:</b>	5	<b>Priority Score:</b>	40
<b>Community Planning:</b>	Scripps Miramar Ranch	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2003 - 2028		619-533-6613
<b>Improvement Type:</b>	Betterment		elozano@sandiego.gov

**Description:** This project provides for an expansion of the Scripps Miramar Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

**Justification:** The current facility is fully occupied, and the current parking lot does not have the capacity to serve the needs of the community.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023.

Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2027.

**Summary of Project Changes:** Total project cost has increased by \$500,000 due to increase in construction costs. \$90,000 in Scripps Miramar Ranch DIF, \$551,126 in Scripps Miramar Ranch FBA, and \$77,545 in Miramar Ranch North Library funding has been allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	30,000
Library System Improvement Fund	200209	33,859	1,741	-	-	-	-	-	-	-	-	35,600
Monarch @ Scripps Ranch Llc	400270	923,428	-	-	-	-	-	-	-	-	-	923,428
MRN RED'G-Bond Fund	300014	178,007	-	-	-	-	-	-	-	-	-	178,007
MRN-Library	400225	-	77,545	-	-	-	-	-	-	-	-	77,545
Scripps Miramar Ranch DIF	400863	3,696,377	390,000	-	-	-	-	-	-	-	-	4,086,377
Scripps Miramar Ranch FBA	400086	4,119,486	672,612	-	-	-	-	-	-	-	-	4,792,099
<b>Total</b>		<b>\$ 8,981,156</b>	<b>\$ 1,141,899</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>10,123,056</b>

# Unfunded Needs List

## Library

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Ocean Beach Branch Library / S20015	\$ 12,751,489	\$ 200,000	1.57%	This project provides for the demolition of the Annex and the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. NEPA review phase is currently unfunded.
Oak Park Library / S22011	\$ 37,285,000	\$ 5,947,892	15.95%	This project provides for the design and construction of a new library of approximately 20,000 square feet and a new book sorting facility of approximately 10,000 square feet. The library building will consist of entry/community services, technology lab, reader service area, informal reading/special feature area, reference area, multipurpose room, community room, adult/young adult area, children's area, and staff support areas. The facility will also require a parking lot as well as building entrance and path of travel from closed by school and park areas. A portion of construction is currently unfunded.
Old Logan Heights Library Renovation / S22010	\$ 4,025,521	\$ 1,300,000	32.29%	This project consists of renovation and rehabilitation of the Old Logan Heights Library Building. The future use of this building will be determined at a later date, under a different project. The building is located at 811 South 28th Street, San Diego, CA within District 8. A portion of construction is currently unfunded.
Linda Vista Library Patio Improv / S24007	\$ 1,150,000	\$ 500,000	43.48%	This project provides for the construction of an outdoor early learning patio at the existing Linda Vista Branch Library. A portion of the construction phase remains unfunded, however two grant funding sources have been identified for application.
San Carlos Branch Library / S00800	\$ 47,500,000	\$ 36,245,759	76.31%	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
<b>Total</b>		<b>\$ 44,193,651</b>		



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# Parks & Recreation



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# Parks & Recreation

The Parks and Recreation Department oversees over 42,400 acres of developed parks, open space, the La Jolla Underwater Park, golf courses, beaches, and two cemeteries. The park system provides a wide range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvements Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet the goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities safe and available for recreational activities.

With 60 recreation centers, 15 aquatic centers, approximately 297 playgrounds in over 8,792 acres of developed parks, as well as nearly 27,404 acres of open space, and the 110-acre Mt. Hope Cemetery, the Department continually funds capital improvements ranging from roof replacements to playground upgrades to trail enhancements.

The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including Facilities Benefit Assessments, Development Impact Fees, Maintenance Assessment Districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and grants.

The City partners with multiple school districts and one community college district to provide joint use facilities for the benefit of its residents. San Diego's Joint Use Program with School Districts is one of the oldest and largest programs in the country. One facet of this program is the ongoing implementation of the Play All Day Program with San Diego Unified School District, which is intended to expand the joint use system by over 45 sites in most areas of the City.

Joint use provides for the shared use of the public facilities and resources filling an essential gap in addressing the City's need for more parkland and additional recreational opportunities in our communities in accordance with the recently adopted Parks Master Plan. A Joint-Use Facility is usually a portion of an existing school site or park that is separated from the main campus by fencing. Each joint use area includes neighborhood park amenities such as multi-purpose turf field, walking track, play equipment, hardcourts, and/or off-street parking. Joint Use Facilities are utilized by the public when school is not in session and are reserved for student use during school hours. There are currently 103 joint use facilities.

## 2024 CIP Accomplishments

In Fiscal Year 2024, the Parks and Recreation Department in collaboration with the Engineering & Capital Projects Department and San Diego Unified School District, accomplished the following:

- Park facilities and improvements put into service in Fiscal Year 2024:
  - Bermuda Avenue Coastal Access Replacement (B17110)
  - Children's Park Improvements (S16013)
  - Chollas Lake Electrical Service (L18001)
  - Clay Avenue Mini Park (L16000.5)
  - Hickman Fields Athletic Area (S00751)
  - Martin Luther King Recreation Center Moisture Intrusion (B19001)
  - Mission Bay Golf Club Irrigation and Electrical Upgrades (S11010)
  - Mountain View Sports Courts (B18192)
  - Olive Street Park Acquisition and Development (S10051)
  - Quince Drive Runoff and Erosion Control Improvements (B23122)
  - Riviera Del Sol Neighborhood Park (S00999)
  - Tecolote South Comfort Station Improvements (B19015)

# Parks & Recreation

- Tecolote South Parking Lot Improvements (B19017)
- Tecolote South Playground Improvements (B19016)
- Torrey Highlands Neighborhood Park Upgrades (S16036)
- New joint-use facilities put into service:
  - Burbank Elementary School Joint Use Facility
  - Language Academy Joint Use Facility
  - Marston Middle School Joint Use Facility
  - Salk Neighborhood Park and Joint Use Development (S14007)
  - Wangenheim Joint Facility (S15007)

## 2025 CIP Goals

The Parks and Recreation Department, in collaboration with the Engineering & Capital Project Department and the San Diego Unified School District, are looking forward to the following capital improvement and joint-use projects to enhance the overall park system. These projects include:

- Park facilities improvements to be put into service:
  - Balboa Park Botanical Building Improvements (S20005)
  - Canon Street Park (S16047)
  - Carmel Grove Neighborhood Park Comfort Station and Park (S16038)
  - Carmel Valley Community Park-Turf Upgrades (S16029)
  - Chicano Park Improvements Phase III (B20060)
  - Coral Gate Neighborhood Park Playground Improvements (B20057)
  - De Anza Northeast Parking Lot (B20107)
  - East Village Green Phase 1 (S16012)
  - El Carmel Comfort Station Improvements (B18226)
  - Hospitality Point Comfort Station Improvements (B19179)
  - Hospitality Point Parking Lot Improvements (B19156)
  - Jerabek Park Improvements (S20007)
  - John F. Kennedy Neighborhood Park Restroom and Playground Improvements (B18005)
  - Mission Bay Athletic Comfort Station Modifications (B17179)
  - Mission Bay Golf Course Clubhouse Demolition/Portable Building Installation (S01090)
  - Mountain View Sports Courts ADA Improvements (B21114)
  - North Cove Comfort Station Improvements (B18234)
  - Ocean Air Comfort Station and Park Improvements (S16031)
  - Old Mission Dam Dredging (P23002)
  - Olive Grove Community Park ADA Improvements (S15028)
  - San Ysidro Activity Center Parking Lot and ADA Improvements (B20097)
  - Sunset Point Parking Lot Improvements (B19159)
  - Ventura Comfort Station Improvements (B18227)
  - Willie Henderson Lighting Upgrades (B23011)
- New joint-use facilities to be put into service:
  - Boone Elementary School Joint Use Facility

## Parks & Recreation

- Clairemont Canyons Academy Joint Use Facility
- Pacific View Elementary School Joint Use Facility
- Spreckels Elementary School Joint Use Facility
- Whitman Elementary School Joint Use Facility
- Wilson Middle School Joint Use Facility



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# Parks & Recreation

## Parks & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
Balboa Park Botanical Bldg Improvments / S20005	\$ 28,453,000	\$ -	\$ -	\$ 28,453,000
Balboa Park Golf Course / AEA00002	4,676,467	2,000,000	8,000,000	14,676,467
Balboa Park International Cottages Study / P24000	567,613	-	879,557	1,447,170
Berardini Field GDP / P22006	400,000	-	-	400,000
Beyer Park Development Phase II / S23008	4,297,390	400,000	13,290,610	17,988,000
Beyer Park Development / S00752	21,338,000	-	1,108,340	22,446,340
Billie Jean King Tennis Center Improve / RD22005	2,500,000	-	-	2,500,000
Black Mountain Ranch Park Ph2 / RD21001	11,034,475	-	-	11,034,475
Boston Ave Linear Park GDP / P22005	2,000,000	-	-	2,000,000
Camino De La Costa Stairs / P24012	482,174	-	2,000,000	2,482,174
Canon Street Pocket Park / S16047	3,293,115	152,807	-	3,445,922
Canyonside Comm Park Tennis Expansion / RD23004	-	-	1,000,000	1,000,000
Carmel Del Mar NP Comfort Station-Development / S16034	3,930,564	-	-	3,930,564
Carmel Grove NP Comfort Station and Park / S16038	2,211,500	-	1,365	2,212,865
Carmel Knolls NP Comfort Station-Development / S16033	2,646,317	-	607,714	3,254,031
Carmel Mission NP Comfort Station Development / S16039	1,428,000	-	(1,428,000)	-
Carmel Valley CP-Turf Upgrades / S16029	6,074,121	-	-	6,074,121
Casa Del Prado Reconstruction / S22007	5,900,000	-	-	5,900,000
Children's Park Improvements / S16013	8,700,920	300,000	300,000	9,300,920
Chollas Creek Oak Park Trail / S20012	4,012,000	-	100,000	4,112,000
Chollas Lake Drainage Study / P25002	-	400,000	-	400,000
Chollas Lake Improvements / L18001	1,409,512	-	339,997	1,749,509
Chollas Triangle Park / P20005	2,300,000	-	3,000,000	5,300,000
City Heights Urban Village/Henwood Park / P24002	750,000	-	-	750,000
Coastal Erosion and Access / AGF00006	7,962,679	-	3,608,000	11,570,679
Dennery Ranch Neigh Park / RD22001	15,098,096	4,811,468	2,090,436	22,000,000
East Village Green Phase 1 / S16012	78,500,725	800,000	-	79,300,725
EB Scripps Park Expanded Walkway / P24015	-	-	750,000	750,000
EB Scripps Pk Comfort Station Replacement / S15035	5,718,470	-	-	5,718,470
Ed Brown Center Improvements / RD22003	300,000	-	-	300,000
Egger/South Bay Community Park ADA Improvements / S15031	6,980,145	-	-	6,980,145
El Cuervo Adobe Improvements / S14006	606,000	-	-	606,000
Emerald Hills Park GDP / P20003	4,004,213	-	2,096,078	6,100,291
Golf Course Drive Improvements / S15040	6,500,000	2,375,618	874,383	9,750,001
Grove Neighborhood Park / S22002	1,274,302	649,683	24,954,016	26,878,001
Hickman Fields Athletic Area / S00751	12,376,320	-	-	12,376,320
Hidden Trails Neighborhood Park / S00995	10,463,196	850,000	-	11,313,196
Howard Lane Improvements / L24003	-	-	6,000,000	6,000,000
Jerabek Park Improvements / S20007	7,676,400	-	-	7,676,400
John Baca Park / S22004	1,542,634	50,000	3,403,366	4,996,000
Junipero Serra Museum ADA Improvements / S15034	1,849,777	960,010	24,782	2,834,569
Kelly Street Park GDP / P22004	400,000	-	-	400,000
La Paz Mini Park / S11103	2,617,840	-	-	2,617,840

# Parks & Recreation

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
Marie Widman Memorial Park GDP / P23005	500,000	-	-	500,000
Marston House Restoration & Repair Work / RD23005	-	-	1,500,000	1,500,000
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	7,685,084	-	1,250,000	8,935,084
MBGC Irrigation & Electrical Upgrades / S11010	6,000,000	-	100,000	6,100,000
Mira Mesa Community Pk Improvements / L16002	45,480,707	-	8,000,000	53,480,707
Mission Bay Golf Course / AEA00003	50,000	-	-	50,000
Mission Bay Improvements / AGF00004	93,365,024	13,708,605	146,005,135	253,078,764
Mission Beach Seawall Repair / P24001	750,000	-	879,557	1,629,557
MLK Pool Improvements / P24009	-	900,000	2,100,000	3,000,000
Mohnike Adobe and Barn Restoration / S13008	2,379,762	862,238	350,000	3,592,000
Montezuma Park General Dev Plan Amendment / P21002	350,000	-	-	350,000
Mountain View Racquet Club / RD23006	-	-	500,000	500,000
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	750,000	-	-	750,000
MTRP Trail System Management / S23010	200,000	-	-	200,000
Natural History Museum Improvements / RD23007	3,300,000	-	-	3,300,000
North Chollas CP Improvements / L22004	1,428,000	-	21,172,000	22,600,000
North Park Mini Park / S10050	6,015,504	157,393	-	6,172,897
North Park Recreation Center / P24003	750,000	-	-	750,000
NTC Aquatic Center / L23002	1,955,282	-	-	1,955,282
Ocean Air Comfort Station and Park Improvements / S16031	3,181,793	-	-	3,181,793
Ocean Beach Pier Improvements / S20011	1,232,907	-	-	1,232,907
Ocean Beach Pier Replacement / L22001	9,250,000	-	180,413,000	189,663,000
Old Mission Dam Dredging / P23002	750,000	617,468	-	1,367,468
Olive Grove Community Park ADA Improve / S15028	6,621,866	-	-	6,621,866
Olive St Park Acquisition and Development / S10051	5,704,482	251,585	-	5,956,067
Paradise Hills Community Park Trail / P24004	750,000	-	-	750,000
Park de la Cruz Community Ctr & Gym Bldg / S16059	10,353,669	-	-	10,353,669
Park Improvements / AGF00007	49,817,503	2,201,683	67,003,735	119,022,921
Penasquitos Creek NP Comfort Station / P24006	-	146,143	1,853,857	2,000,000
Rancho Bernardo CP Improvements / L20000	3,011,095	1,776,572	1,593,857	6,381,524
Rancho Mission Canyon Park Upgrades / S15004	2,404,695	-	-	2,404,695
Regional Park Improvements / AGF00005	13,173,974	-	117,231,740	130,405,714
Resource-Based Open Space Parks / AGE00001	4,865,038	302,000	301,857	5,468,895
Riviera Del Sol Neighborhood Park / S00999	9,570,838	-	-	9,570,838
Sage Canyon NP Improvements / S16035	5,410,500	-	686,857	6,097,357
Salk Neighborhood Park & Joint Use Devel / S14007	11,287,278	-	-	11,287,278
Sefton Field Improvements / P23006	3,000,000	-	2,000,000	5,000,000
Solana Highlands NP-Comfort Station Development / S16032	4,031,000	-	-	4,031,000
Solterra Vista Neighborhood Park / RD22000	8,992,183	-	974,457	9,966,640
South Clairemont CP Rec Cntr Renovation / P24008	-	900,000	2,100,000	3,000,000
Southeastern Mini Park Improvements / L16000	5,381,918	-	-	5,381,918
Spindrift Drive Beach Access Walkway / P24011	354,135	-	1,000,000	1,354,135
Starlight Bowl Improvements / S23009	100,000	-	500,000	600,000
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	4,404,874	-	-	4,404,874
Sunset Cliffs Park Drainage Improvements / L14005	4,405,253	-	3,335,746	7,740,999
Switzer Canyon Bridge Enhancement / P21006	33,358	-	-	33,358
Taft Joint Use Facility Development / S15026	3,567,688	-	-	3,567,688



# Parks & Recreation

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
Talmadge Traffic Calming Infrastructure / S17001	343,000	-	-	343,000
Torrey Highlands NP Upgrades / S16036	2,198,401	-	241,000	2,439,401
Torrey Highlands Trail System / RD21003	110,475	-	18,951	129,426
Torrey Pines GC Clubhouse & Maintenance / S23005	5,000,000	-	54,910,000	59,910,000
Torrey Pines Golf Course / AEA00001	4,410,000	-	-	4,410,000
Villa Montezuma Museum / RD23008	5,000,000	-	-	5,000,000
Wangenheim Joint Use Facility / S15007	10,217,667	-	-	10,217,667
Wightman Street Neighborhood Park / S00767	3,530,779	-	-	3,530,779
<b>Total</b>	<b>\$ 655,701,697</b>	<b>\$ 35,573,273</b>	<b>\$ 689,022,393</b>	<b>\$ 1,380,297,363</b>



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Parks & Recreation – Preliminary Engineering Projects

**Balboa Park International Cottages / P24000**

**Study**

Priority Category: Medium

Priority Score: 51

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
San Diego Regional Parks Improvement Fund	200391	\$ -	\$ 567,613	\$ -	\$ 1,447,170
<b>Total</b>		<b>\$ -</b>	<b>\$ 567,613</b>	<b>\$ -</b>	<b>\$ 1,447,170</b>

**Berardini Field GDP / P22006**

Priority Category: Medium

Priority Score: 53

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Climate Equity Fund	100015	\$ 401,367	\$ (1,367)	\$ -	\$ 400,000
<b>Total</b>		<b>\$ 401,367</b>	<b>\$ (1,367)</b>	<b>\$ -</b>	<b>\$ 400,000</b>

**Boston Ave Linear Park GDP / P22005**

Priority Category: High

Priority Score: 72

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Climate Equity Fund	100015	\$ -	\$ 1,900,000	\$ -	\$ 1,900,000
CIP Contributions from General Fund	400265	-	100,000	-	100,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>

**Camino De La Costa Stairs / P24012**

Priority Category: Medium

Priority Score: 46

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
San Diego Regional Parks Improvement Fund	200391	\$ 91,580	\$ 386,459	\$ -	\$ 478,039
CIP Contributions from General Fund	400265	-	4,135	-	4,135
Grant Fund - State	600001	-	-	-	2,000,000
<b>Total</b>		<b>\$ 91,580</b>	<b>\$ 390,594</b>	<b>\$ -</b>	<b>\$ 2,482,174</b>

# Parks & Recreation

## Chollas Lake Drainage Study / P25002

Priority Category: Medium

Priority Score: 56

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Citywide Park DIF-Park Def. COC	400891	\$ -	\$ -	\$ 400,000	\$ 400,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>

## Chollas Triangle Park / P20005

Priority Category: High

Priority Score: 60

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ -	\$ 800,000	\$ -	\$ 800,000
Environmental Growth 2/3 Fund	200109	185,412	49,588	-	235,000
San Diego Regional Parks Improvement Fund	200391	-	-	-	3,000,000
Capital Outlay Fund	400002	-	900,000	-	900,000
Mid City Urban Comm	400114	364,408	592	-	365,000
<b>Total</b>		<b>\$ 549,820</b>	<b>\$ 1,750,180</b>	<b>\$ -</b>	<b>\$ 5,300,000</b>

## City Heights Urban / P24002

### Village/Henwood Park

Priority Category: High

Priority Score: 60

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ -	\$ 750,000	\$ -	\$ 750,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ 750,000</b>

## EB Scripps Park Expanded Walkway / P24015

Priority Category: Low

Priority Score: 41

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Citywide Park DIF-Park Def. COC	400891	\$ -	\$ -	\$ -	\$ 750,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 750,000</b>

# Parks & Recreation

## Emerald Hills Park GDP

/ P20003

Priority Category: High

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Climate Equity Fund	100015	\$ 6,461	\$ 993,539	\$ -	\$ 1,000,000
San Diego Regional Parks Improvement Fund	200391	-	-	-	2,096,078
CIP Contributions from General Fund	400265	367,057	32,943	-	400,000
Encanto Neighborhoods DIF	400864	105,538	(1,325)	-	104,213
Grant Fund - State	600001	-	2,500,000	-	2,500,000
<b>Total</b>		<b>\$ 479,056</b>	<b>\$ 3,525,157</b>	<b>\$ -</b>	<b>\$ 6,100,291</b>

## Kelly Street Park GDP

/ P22004

Priority Category: Medium

Priority Score: 52

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ 337,812	\$ 62,188	\$ -	\$ 400,000
<b>Total</b>		<b>\$ 337,812</b>	<b>\$ 62,188</b>	<b>\$ -</b>	<b>\$ 400,000</b>

## Marie Widman Memorial Park GDP / P23005

Priority Category: Low

Priority Score: 38

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ 85,079	\$ 414,921	\$ -	\$ 500,000
<b>Total</b>		<b>\$ 85,079</b>	<b>\$ 414,921</b>	<b>\$ -</b>	<b>\$ 500,000</b>

## Mission Beach Seawall Repair

/ P24001

Priority Category: Medium

Priority Score: 58

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ -	\$ 750,000	\$ -	\$ 1,629,557
<b>Total</b>		<b>\$ -</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ 1,629,557</b>

## MLK Pool Improvements

/ P24009

Priority Category: High

Priority Score: 77

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ -	\$ -	\$ -	\$ 100,000
Citywide Park Development Impact Fee	400883	-	-	900,000	900,000
Grant Fund - State	600001	-	-	-	2,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 900,000</b>	<b>\$ 3,000,000</b>

# Parks & Recreation

## Montezuma Park General Dev Plan / P21002

### Amendment

Priority Category: Low

Priority Score: 33

<b>Expenditure by Funding Source</b>					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
College Area	400127	\$ 281,591	\$ 68,409	\$ -	\$ 350,000
<b>Total</b>		<b>\$ 281,591</b>	<b>\$ 68,409</b>	<b>\$ -</b>	<b>\$ 350,000</b>

## Mt. Hope Rec Ctr @ Dennis V Allen / P23003

### Park

Priority Category: Low

Priority Score: 36

<b>Expenditure by Funding Source</b>					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ 80,943	\$ 38,847	\$ -	\$ 119,790
Capital Outlay Fund	400002	217,240	34,194	-	251,434
CIP Contributions from General Fund	400265	-	378,776	-	378,776
<b>Total</b>		<b>\$ 298,183</b>	<b>\$ 451,817</b>	<b>\$ -</b>	<b>\$ 750,000</b>

## North Park Recreation Center / P24003

Priority Category: Medium

Priority Score: 54

<b>Expenditure by Funding Source</b>					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ -	\$ 750,000	\$ -	\$ 750,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ 750,000</b>

## Old Mission Dam Dredging / P23002

Priority Category: Low

Priority Score: 33

<b>Expenditure by Funding Source</b>					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ 155,453	\$ 594,547	\$ -	\$ 750,000
San Diego Regional Parks Improvement Fund	200391	-	-	617,468	617,468
<b>Total</b>		<b>\$ 155,453</b>	<b>\$ 594,547</b>	<b>\$ 617,468</b>	<b>\$ 1,367,468</b>

## Paradise Hills Community Park / P24004

### Trail

Priority Category: High

Priority Score: 67

<b>Expenditure by Funding Source</b>					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ -	\$ 750,000	\$ -	\$ 750,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ 750,000</b>

# Parks & Recreation

## Penasquitos Creek NP Comfort / P24006

### Station

Priority Category: Medium

Priority Score: 47

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ -	\$ -	\$ -	\$ 100,000
Rancho Penasquitos FBA	400083	-	-	146,143	146,143
Grant Fund - State	600001	-	-	-	1,753,857
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 146,143</b>	<b>\$ 2,000,000</b>

## Sefton Field Improvements / P23006

Priority Category: High

Priority Score: 71

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
San Diego Regional Parks Improvement Fund	200391	\$ -	\$ -	\$ -	\$ 2,000,000
Mission Valley-Urban Comm.	400135	316,144	2,683,856	-	3,000,000
<b>Total</b>		<b>\$ 316,144</b>	<b>\$ 2,683,856</b>	<b>\$ -</b>	<b>\$ 5,000,000</b>

## South Clairemont CP Rec Cntr / P24008

### Renovation

Priority Category: Medium

Priority Score: 57

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ -	\$ -	\$ -	\$ 100,000
Citywide Park Development Impact Fee	400883	-	-	900,000	900,000
Grant Fund - State	600001	-	-	-	2,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 900,000</b>	<b>\$ 3,000,000</b>

## Spindrifft Drive Beach Access / P24011

### Walkway

Priority Category: Low

Priority Score: 45

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
San Diego Regional Parks Improvement Fund	200391	\$ 24,175	\$ 225,825	\$ -	\$ 1,250,000
CIP Contributions from General Fund	400265	-	104,135	-	104,135
<b>Total</b>		<b>\$ 24,175</b>	<b>\$ 329,960</b>	<b>\$ -</b>	<b>\$ 1,354,135</b>

# Parks & Recreation

**Switzer Canyon Bridge / P21006**

**Enhancement**

Priority Category: **Low**

Priority Score: **47**

<b>Expenditure by Funding Source</b>					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
North Park MAD Fund	200063	\$ -	\$ 33,358	\$ -	\$ 33,358
Total		\$ -	\$ 33,358	\$ -	\$ 33,358



# Parks & Recreation

## Balboa Park Botanical Bldg Improvements / S20005

## Bldg - Other City Facility / Structures

<b>Council District:</b>	3	<b>Priority Score:</b>	50
<b>Community Planning:</b>	Balboa Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2020 - 2026		619-533-6613
<b>Improvement Type:</b>	Betterment		elozano@sandiego.gov

**Description:** This project provides for the enhancement and restoration of the Balboa Park Botanical Building. Improvements include: the restoration of the window arcades, fabrication and installation of the arched store front and doors, restoration of the cupola, lattice work, structural repairs and upgrades, addition of a storage and maintenance area, hardscape and landscape improvements, lighting and electrical upgrades, and accessibility enhancements.

**Justification:** The project is needed to bring the building into compliance with current building standards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** Total project cost increased by \$500,000 due to increase in construction costs. \$4.0 million of San Diego Regional Parks Improvement funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 29,820	\$ 270,179	\$ -	\$ (200,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Debt Funded General Fund CIP Projects	400881	12,133,227	439,617	-	(300,000)	-	-	-	-	-	-	12,272,844
Grant Fund - State	600001	7,998,879	1,121	-	-	-	-	-	-	-	-	8,000,000
San Diego Regional Parks Improvement Fund	200391	2,414,115	5,166,041	-	500,000	-	-	-	-	-	-	8,080,156
<b>Total</b>		<b>\$ 22,576,040</b>	<b>\$ 5,876,959</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,453,000</b>

# Parks & Recreation

## Balboa Park Golf Course / AEA00002

## Golf Courses

<b>Council District:</b>	3	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Balboa Park	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ferguson, Sharon
<b>Duration:</b>	2010 - 2040		858-581-7867
<b>Improvement Type:</b>	Betterment		snferguson@sandiego.gov

**Description:** This annual allocation provides for replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park, which may include minor replacements of golf course building structures, fairway, and green systems.

**Justification:** This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design and replacement of minor capital assets will be implemented on an as-needed basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028					
Balboa Park Golf Course CIP Fund	700044	\$ 494,573	\$ 4,181,893	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ 14,676,467
<b>Total</b>		<b>\$ 494,573</b>	<b>\$ 4,181,893</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,676,467</b>

# Parks & Recreation

## Beyer Park Development / S00752

## Parks - Community

<b>Council District:</b>	8	<b>Priority Score:</b>	68
<b>Community Planning:</b>	Otay Mesa; San Ysidro	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2002 - 2032		619-533-4601
<b>Improvement Type:</b>	New		dgenova@sandiego.gov

**Description:** This project provides for the design and construction of approximately four useable acres and 14 acres of habitat restoration, out of approximately 43 total acres of undeveloped land, for a community and neighborhood park on Beyer Boulevard. Beyer Park will be constructed in two phases. Phase I consists of the design of all amenities. Phase I also includes the construction of the children's play area, picnic area, basketball court, fitness equipment, on-site parking walkways, pedestrian light, Right of Way improvements, habitat restoration, and skate park. Phase II will be completed under S23008 - Beyer Park Development Phase II.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 2002. The General Development Plan began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Design for Phase I and II were completed concurrently in Fiscal Year 2023. Construction for Phase I was awarded in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026. A five-year vegetation maintenance and monitoring period to be completed in Fiscal Year 2031. Closeout activities to be completed in Fiscal Year 2032.

**Summary of Project Changes:** \$2.3 million in Otay Mesa Development Impact Fee funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The total project cost increased by \$3.4 million due to increase in construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
CIP Contributions from General Fund	400265	\$ 176,697	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 176,697
Debt Funded General Fund CIP Projects	400881	-	2,023,130	-	-	-	-	-	-	-	-	2,023,130
Grant Fund - Federal	600000	-	2,500,000	-	-	-	-	-	-	-	-	2,500,000
Grant Fund - State	600001	-	8,500,000	-	-	-	-	-	-	-	-	8,500,000
Infrastructure Fund	100012	-	200,172	-	-	-	-	-	-	-	-	200,172
Otay Mesa Development Impact Fee	400857	-	2,715,681	-	-	-	-	-	-	-	-	2,715,681
Otay Mesa Facilities Benefit Assessment	400856	1,927,683	1,511,756	-	108,340	-	-	-	-	-	-	3,547,779
Otay Mesa-West (From 39067)	400093	250,138	-	-	-	-	-	-	-	-	-	250,138
Otay Mesa-Western DIF	400102	2,598	12,942	-	-	-	-	-	-	-	-	15,540
San Ysidro Urban Comm	400126	365,244	1,151,957	-	-	-	-	-	-	-	-	1,517,202
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
<b>Total</b>		<b>\$ 2,722,360</b>	<b>\$ 18,615,639</b>	<b>\$ -</b>	<b>\$ 108,340</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 22,446,340</b>

## Operating Budget Impact

Department - Fund		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Parks & Recreation - GENERAL FUND	FTEs	0.00	1.00	1.00	1.00	1.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	253,640	173,586	176,408	179,539

# Parks & Recreation

## Beyer Park Development Phase II / S23008

## Parks - Community

<b>Council District:</b>	8	<b>Priority Score:</b>	67
<b>Community Planning:</b>	Otay Mesa; San Ysidro	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2023 - 2031		619-533-4601
<b>Improvement Type:</b>	New		dgenova@sandiego.gov

**Description:** This project provides for Phase II construction to Beyer Community Park. Amenities include a pedestrian walkway, dog park, comfort station, parking lot, and athletic fields.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

**Operating Budget Impact:** Operational costs for the project will be revised as the project is refined.

**Relationship to General and Community Plans:** This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 2002. The General Development Plan began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Design for Phases I and II were completed concurrently in Fiscal Year 2023. Phase I construction will be completed before Phase II can begin construction.

**Summary of Project Changes:** Total project cost has increased by \$2.8 million due to increase in construction costs.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Grant Fund - Federal	600000	-	-	-	8,000,000	-	-	-	-	-	-	8,000,000
Otay Mesa Development Impact Fee	400857	-	1,222,128	400,000	-	-	-	-	-	-	-	1,622,128
Otay Mesa Facilities Benefit Assessment	400856	251,001	1,125,332	-	-	-	-	-	-	-	-	1,376,333
RDA Contribution to San Ysidro Project Fund	200354	-	198,929	-	-	-	-	-	-	-	-	198,929
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,290,610	5,290,610
<b>Total</b>		<b>\$ 251,000</b>	<b>\$ 4,046,389</b>	<b>\$ 400,000</b>	<b>\$ 8,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,290,610</b>	<b>\$ 17,988,000</b>

# Parks & Recreation

## Billie Jean King Tennis Center Improve / RD22005

## Parks - Developed Regional Park

<b>Council District:</b>	2	<b>Priority Score:</b>	44
<b>Community Planning:</b>	Mission Bay Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Abella-Shon, Michelle
<b>Duration:</b>	2022 - 2026		619-964-7670
<b>Improvement Type:</b>	Replacement - Rehab		mshon@sandiego.gov

**Description:** This project provides for the design and construction of improvements to the Billie Jean King tennis courts at the Barnes Tennis Center.

**Schedule:** Construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026.

**Justification:** This project is needed to improve the tennis courts as operated under a lease.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2025.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025							Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Grant Fund - State	600001	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
<b>Total</b>		<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>

# Parks & Recreation

## Black Mountain Ranch Park Ph2 / RD21001

## Parks - Neighborhood

<b>Council District:</b>	5	<b>Priority Score:</b>	47
<b>Community Planning:</b>	Black Mountain Ranch	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2021 - 2027		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for the design and construction of Phase 2 of the 30-acre Black Mountain Ranch Community Park. Phase 1 was completed by a developer per a Reimbursement Agreement with the City in 2006 and included the following amenities: Four multipurpose sports fields comprising 13 acres of turf, four basketball courts, security lighting and prefabricated restroom facility. Phase 2 is expected to provide for the design and construction of an additional 17 acres of multipurpose sports fields, hardcourts, two restrooms, one including a concession stand, two children’s playgrounds, concrete pedestrian paving to meet ADA accessibility requirements, sports field lighting, drainage facilities, off-leash dog areas, landscaping and irrigation improvements.

**Justification:** This project implements the Black Mountain Ranch Subarea Plan.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** The project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City’s General Plan.

**Schedule:** This project will be designed and constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design began in Fiscal Year 2020 and was completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. Reimbursement payments to the developer are anticipated to begin in Fiscal Year 2025 and are expected to be finalized in Fiscal Year 2027.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Black Mountain Ranch FBA	400091	\$ 135,697	\$ 10,898,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,034,475
<b>Total</b>		<b>\$ 135,697</b>	<b>\$ 10,898,777</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,034,475</b>

# Parks & Recreation

## Canon Street Pocket Park / S16047

## Parks - Miscellaneous Parks

<b>Council District:</b>	2	<b>Priority Score:</b>	45
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2016 - 2026		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for the design and construction of a pocket park of approximately 0.75 acres and will provide park amenities such as a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025. Warranty is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** Total project cost increased by \$125,575 due to an increase in construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Park Development Impact Fee	400883	\$ -	\$ -	\$ 99,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 99,582
Debt Funded General Fund CIP Projects	400881	821,101	729,807	-	-	-	-	-	-	-	-	1,550,908
Peninsula Urban Comm	400118	1,761,613	(19,406)	53,225	-	-	-	-	-	-	-	1,795,432
<b>Total</b>		<b>\$ 2,582,713</b>	<b>\$ 710,400</b>	<b>\$ 152,807</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,445,921</b>



# Parks & Recreation

## Canyonside Comm Park Tennis Expansion / RD23004

## Parks - Developed Regional Park

<b>Council District:</b>	5	<b>Priority Score:</b>	33
<b>Community Planning:</b>	Rancho Penasquitos	<b>Priority Category:</b>	Low
<b>Project Status:</b>	New	<b>Contact Information:</b>	Abella-Shon, Michelle
<b>Duration:</b>	2023 - 2026		619-964-7670
<b>Improvement Type:</b>	Replacement - Retrofit		mshon@sandiego.gov

**Description:** This project provides for the addition of two new tennis courts at Canyonside Park to the west of the existing north courts. The project would require existing baseball batting cages to be relocated to the west in cooperation with the user organizations.

**Justification:** The project is needed to meet increased demand.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the Rancho Penasquitos Master Plan and is in conformance with the City's General Plan.

**Schedule:** This project will be constructed by a non-profit. Reimbursement agreement is anticipated to be executed in Fiscal Year 2024.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total	
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029				
Grant Fund - State	600001	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>

# Parks & Recreation

## Carmel Del Mar NP Comfort Station-Development / S16034

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	42
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2017 - 2027		619-533-6653
<b>Improvement Type:</b>	Replacement		nlewis@sandiego.gov

**Description:** This project provides for the demolition of the existing comfort station and the design and construction of a new comfort station, which provides accessibility improvements to the children's play area and path of travel. This project is now categorized as a Priority Development Project (PDP). Thus, implementation of permanent structural stormwater Best Management Practices (BMPs) are required.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** The total project cost increased by \$699,000 due to an increase in construction costs. \$1.0 million in Carmel Valley Development Impact Fee funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Carmel Valley Consolidated FBA	400088	\$ 859,983	\$ 1,442,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,302,223
Carmel Valley Development Impact Fee	400855	169,175	1,459,166	-	-	-	-	-	-	-	-	1,628,341
<b>Total</b>		<b>\$ 1,029,158</b>	<b>\$ 2,901,405</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,930,563</b>

# Parks & Recreation

## Carmel Grove NP Comfort Station and Park / S16038

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	45
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2017 - 2027		619-533-6653
<b>Improvement Type:</b>	New		nlewis@sandiego.gov

**Description:** This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and was completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

**Summary of Project Changes:** No significant changes were made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 740,430	\$ 1,021,069	\$ -	\$ 1,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,762,865
Carmel Valley Development Impact Fee	400855	-	450,000	-	-	-	-	-	-	-	-	450,000
<b>Total</b>		<b>\$ 740,430</b>	<b>\$ 1,471,069</b>	<b>\$ -</b>	<b>\$ 1,365</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,212,865</b>

# Parks & Recreation

## Carmel Knolls NP Comfort Station-Development / S16033

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	45
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2017 - 2028		619-533-6653
<b>Improvement Type:</b>	New		nlewis@sandiego.gov

**Description:** This project provides for the design and construction of a new 350 square foot prefabricated comfort station and enhanced parking lot within the neighborhood park.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and will be completed in Fiscal Year 2026.

**Summary of Project Changes:** The total project cost increased by \$927,714 due to increase in construction costs. \$807,617 in Carmel Valley Development Impact Fee was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 595,163	\$ 583,536	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,700
Carmel Valley Development Impact Fee	400855	-	1,467,617	-	-	-	-	-	-	-	-	1,467,617
Grant Fund - State	600001	-	-	-	607,714	-	-	-	-	-	-	607,714
<b>Total</b>		<b>\$ 595,163</b>	<b>\$ 2,051,153</b>	<b>\$ -</b>	<b>\$ 607,714</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,254,031</b>

# Parks & Recreation

## Carmel Mission NP Comfort Station Development / S16039

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Daniels, Charles
<b>Duration:</b>	2016 - 2024		619-533-6597
<b>Improvement Type:</b>	New		cdaniels@sandiego.gov

**Description:** This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and neared completion in Fiscal Year 2023. After community input, the project is no longer anticipated to be moved forward.

**Summary of Project Changes:** This project will be cancelled and is anticipated to be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 516,160	\$ 661,839	\$ -	\$ (1,178,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Carmel Valley Development Impact Fee	400855	-	250,000	-	(250,000)	-	-	-	-	-	-	-
<b>Total</b>		<b>\$ 516,160</b>	<b>\$ 911,839</b>	<b>\$ -</b>	<b>\$ (1,428,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Parks & Recreation

## Carmel Valley CP-Turf Upgrades / S16029

## Parks - Miscellaneous Parks

<b>Council District:</b>	1	<b>Priority Score:</b>	39
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2017 - 2027		619-533-6613
<b>Improvement Type:</b>	Expansion		elozano@sandiego.gov

**Description:** This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field and upgrades to the associated accessible path of travel.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2024 and will be completed in Fiscal Year 2026.

**Summary of Project Changes:** The total project cost increased by \$659,579 due to increase in construction costs. \$1.3 million in Carmel Valley Development Impact Fee funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 3,586,751	\$ 71,034	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,657,786
Carmel Valley Development Impact Fee	400855	-	1,300,000	-	-	-	-	-	-	-	-	1,300,000
Del Mar Hills/Carmel Vly-Maj D	400026	1,116,335	-	-	-	-	-	-	-	-	-	1,116,335
<b>Total</b>		<b>\$ 4,703,086</b>	<b>\$ 1,371,034</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,074,121</b>

# Parks & Recreation

## Casa Del Prado Reconstruction / S22007

## Bldg - Other City Facility / Structures

<b>Council District:</b>	3	<b>Priority Score:</b>	60
<b>Community Planning:</b>	Balboa Park	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2022 - 2024		619-533-5401
<b>Improvement Type:</b>	Betterment		wgibson@sandiego.gov

**Description:** This project provides for the preparation of a feasibility study for assessment and evaluation of the current condition of the historic buildings, the Casa Del Prado, and Theater. The outcome determination will be used to develop the final scope for the design and construction of the buildings.

**Justification:** The project is needed to bring the building into compliance with current building standards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Feasibility assessment began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024. Future scheduling is dependent on the outcome of the study and will be completed as part of a follow-on project.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay Fund	400002	\$ 175,036	\$ 24,963	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Grant Fund - State	600001	397,743	5,302,257	-	-	-	-	-	-	-	-	5,700,000
<b>Total</b>		<b>\$ 572,779</b>	<b>\$ 5,327,220</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,900,000</b>

# Parks & Recreation

## Children's Park Improvements / S16013

## Parks - Miscellaneous Parks

<b>Council District:</b>	3	<b>Priority Score:</b>	60
<b>Community Planning:</b>	Centre City	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Kay, Daniel
<b>Duration:</b>	2017 - 2026		619-533-7159
<b>Improvement Type:</b>	Betterment		kay@civiccommunities.com

**Description:** This project provides for the design and construction of improvements to the existing Children's Park that include large multi-purpose lawn areas, a comfort station, children's play area, and vendor's building.

**Justification:** This project implements the Downtown Community Plan Policy which implements a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities, and/or are in need of activity and revitalization.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2021 and completed in Fiscal Year 2024. Warranty will begin in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** Total project cost increased by \$600,000 due to increased project closeout costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Park DIF-Park Def. COC	400891	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Downtown DIF (Formerly Centre City DIF)	400122	8,215,160	(14,240)	-	-	-	-	-	-	-	-	8,200,920
Far Bonus-Civic San Diego	400850	577	499,423	-	-	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
<b>Total</b>		<b>\$ 8,215,737</b>	<b>\$ 485,182</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 9,300,920</b>



# Parks & Recreation

## Chollas Creek Oak Park Trail / S20012

## Parks - Trails

<b>Council District:</b>	4 9	<b>Priority Score:</b>	73
<b>Community Planning:</b>	Mid-City: Eastern Area; City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Busby, Breanne
<b>Duration:</b>	2017 - 2028		619-533-3710
<b>Improvement Type:</b>	New		bbusby@sandiego.gov

**Description:** The project includes the construction of a 2.3-mile multi-use recreation and active transportation trail with two bridges to cross the creek, informational kiosks, and stairs and fencing where needed. The trail will run northeast from Sunshine Berardini Park (intersection of SR-94 and I-805) along the Chollas Creek, Oak Park Branch to Chollas Parkway-54th Street intersection.

**Justification:** The proposed Oak Park Trail is needed to address local park deficiencies, improve public health, and increase active transportation mobility and access to neighborhood destinations.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the City's General Plan, creation of trails for walking and biking as well as the Chollas Creek Enhancement Plan to create a trail system with an educational/interpretive element.

**Schedule:** Design began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025. Construction will be scheduled after the completion of design.

**Summary of Project Changes:** Total project cost has increased by \$655,500 due to revised construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Park Development Impact Fee	400883	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Climate Equity Fund	100015	922,455	2,077,545	-	-	-	-	-	-	-	-	3,000,000
Grant Fund - State	600001	96,500	755,500	-	(755,500)	-	-	-	-	-	-	96,500
Mid-City - Park Dev Fund	400109	7,295	152,705	-	-	-	-	-	-	-	-	160,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	755,500	755,500
<b>Total</b>		<b>\$ 1,026,250</b>	<b>\$ 2,985,749</b>	<b>\$ -</b>	<b>\$ (655,500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 755,500</b>	<b>\$ 4,112,000</b>

# Parks & Recreation

## Chollas Lake Improvements / L18001

## Parks - Community

<b>Council District:</b>	4	<b>Priority Score:</b>	53
<b>Community Planning:</b>	Mid-City: Eastern Area	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2018 - 2025		619-533-6653
<b>Improvement Type:</b>	Betterment		nlewis@sandiego.gov

**Description:** This project provides electrical service to the park which will allow extended use of the park and provide a higher level of security.

**Justification:** Currently, the facilities at Chollas Lake Park do not have electricity. Providing electrical service to Chollas Lake Park will expand the use of the park by allowing new park programs to be developed and offered to the community. Electrical service will also enhance security within the park by providing the opportunity to install security lighting and supply the park rangers with additional resources to enhance their patrol duties.

**Operating Budget Impact:** This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I design began in Fiscal Year 2019 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2024 and will be completed in Fiscal Year 2025. Future phases are not anticipated.

**Summary of Project Changes:** The total project cost increased by \$339,997 due to redesign of electrical service during the construction phase. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Grant Fund - State	600001	\$ 752,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 752,000
San Diego Regional Parks Improvement Fund	200391	662,403	(4,891)	-	339,997	-	-	-	-	-	-	997,509
<b>Total</b>		<b>\$ 1,414,403</b>	<b>\$ (4,891)</b>	<b>\$ -</b>	<b>\$ 339,997</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,749,508</b>

### Operating Budget Impact

Department - Fund		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.00	0.00	0.00	0.00	0.00
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	25,462	26,225	27,012	35,115	35,115

# Parks & Recreation

## Coastal Erosion and Access / AGF00006

## Parks - Miscellaneous Parks

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Barbrick, Ryan
<b>Duration:</b>	2010 - 2040		619-235-1185
<b>Improvement Type:</b>	New		rbarbrick@sandiego.gov

**Description:** This annual allocation provides funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

**Justification:** This project provides improvements to coastal erosion sites that present potential public hazards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
CIP Contributions from General Fund	400265	\$ -	\$ 2,185	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,185
Debt Funded General Fund CIP Projects	400881	2,124,047	7,900	-	-	-	-	-	-	-	-	2,131,947
San Diego Regional Parks Improvement Fund	200391	2,359,209	3,469,338	-	-	1,111,458	2,029,342	283,483	182,217	-	-	9,435,046
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,500	1,500
<b>Total</b>		<b>\$ 4,483,255</b>	<b>\$ 3,479,423</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,111,458</b>	<b>\$ 2,029,342</b>	<b>\$ 283,483</b>	<b>\$ 182,217</b>	<b>\$ -</b>	<b>\$ 1,500</b>	<b>\$ 11,570,678</b>

# Parks & Recreation

## Dennerly Ranch Neigh Park / RD22001

## Parks - Neighborhood

<b>Council District:</b>	8	<b>Priority Score:</b>	60
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2022 - 2028		619-533-4601
<b>Improvement Type:</b>	New		dgenova@sandiego.gov

**Description:** This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park. This project was converted from a standalone project, S00636, to a developer reimbursement project in Fiscal Year 2022.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennerly Ranch Subdivision.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan and is in conformance with the City's General Plan.

**Schedule:** This turn-key project will be designed and constructed by the developer, Tripointe Homes. Construction and conveyance of the completed park to the City is expected to occur in Fiscal Year 2026.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Otay Mesa Development Impact Fee	400857	\$ -	\$ -	\$ 443,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 443,303
Otay Mesa EIFD Capital Project Fund	400870	-	-	4,368,165	2,090,436	-	-	-	-	-	-	6,458,601
Otay Mesa Facilities Benefit Assessment	400856	7,880,214	7,147,658	-	-	-	-	-	-	-	-	15,027,872
Otay Mesa-West (From 39067)	400093	-	70,224	-	-	-	-	-	-	-	-	70,224
<b>Total</b>		<b>\$ 7,880,213</b>	<b>\$ 7,217,882</b>	<b>\$ 4,811,468</b>	<b>\$ 2,090,436</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,000,000</b>

### Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Parks & Recreation - GENERAL FUND	FTEs 0.00	1.50	1.50	1.50	1.50
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$ -</b>	<b>452,604</b>	<b>288,633</b>	<b>288,633</b>	<b>287,028</b>

# Parks & Recreation

## East Village Green Phase 1 / S16012

## Parks - Miscellaneous Parks

<b>Council District:</b>	3	<b>Priority Score:</b>	69
<b>Community Planning:</b>	Centre City - East Village	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Kay, Daniel
<b>Duration:</b>	2016 - 2027		619-533-7159
<b>Improvement Type:</b>	New		kay@civiccommunities.com

**Description:** This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities include a recreation center, comfort station, below-grade parking, an off-leash dog park, children's play area, outdoor seating, and landscaping.

**Justification:** This project will contribute to satisfying population-based park acreage standards set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** The total project cost has increased by \$500,000 due to increased construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
6th & K-Civic San Diego	400852	\$ 8,385,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,385,000
6th & Market-Civic San Diego	400851	4,002,000	-	-	-	-	-	-	-	-	-	4,002,000
Downtown DIF (Formerly Centre City DIF)	400122	48,208,158	3,900,000	800,000	-	-	-	-	-	-	-	52,908,158
Excess Redevelopment Bond Proceeds Exp	400862	5,672,051	-	-	-	-	-	-	-	-	-	5,672,051
Far Bonus-Civic San Diego	400850	227,650	4,072,350	-	-	-	-	-	-	-	-	4,300,000
Parking Meter District - Downtown	200489	3,753,043	-	-	-	-	-	-	-	-	-	3,753,043
Public Art Fund	200002	280,473	-	-	-	-	-	-	-	-	-	280,473
<b>Total</b>		<b>\$ 70,528,375</b>	<b>\$ 7,972,349</b>	<b>\$ 800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 79,300,725</b>

### Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.00	12.00	12.00	12.00
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	-	1,677,094	1,510,094	1,510,094

# Parks & Recreation

## EB Scripps Pk Comfort Station Replacement / S15035

## Bldg - Other City Facility / Structures

<b>Council District:</b>	1	<b>Priority Score:</b>	33
<b>Community Planning:</b>	La Jolla	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2016 - 2024		619-533-6649
<b>Improvement Type:</b>	Replacement		eschrothnich@sandiego.gov

**Description:** This project provides for the design and construction of a replacement comfort station located in Ellen Browning Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements.

**Justification:** The existing comfort station was constructed in the 1960s and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** The project's preliminary design was initiated through community efforts. The design was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2022. The warranty phase of this project was completed in Fiscal Year 2023.

**Summary of Project Changes:** The project is complete and will be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 62,941	\$ 2,058	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
Debt Funded General Fund CIP Projects	400881	193,627	6,373	-	-	-	-	-	-	-	-	200,000
General Fund Commercial Paper Notes	400869	443,306	-	-	-	-	-	-	-	-	-	443,306
Infrastructure Fund	100012	40,000	-	-	-	-	-	-	-	-	-	40,000
La Jolla - Major District	400046	35,785	-	-	-	-	-	-	-	-	-	35,785
San Diego Regional Parks Improvement Fund	200391	4,934,362	17	-	-	-	-	-	-	-	-	4,934,379
<b>Total</b>		<b>\$ 5,710,020</b>	<b>\$ 8,448</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,718,469</b>

# Parks & Recreation

## Ed Brown Center Improvements / RD22003

## Parks - Community

<b>Council District:</b>	5	<b>Priority Score:</b>	51
<b>Community Planning:</b>	Rancho Bernardo	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Abella-Shon, Michelle
<b>Duration:</b>	2022 - 2026		619-964-7670
<b>Improvement Type:</b>	Replacement - Rehab		mshon@sandiego.gov

**Description:** This project provides for the installation of solar at the site and the addition of automatic doors at the entrance for accessibility as well as adding more storage areas. These funds will be part of a reimbursement agreement between the City and the Ed Brown Center.

**Justification:** This project is needed to improve the facility as operated under a lease.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

**Schedule:** Construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025							Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Grant Fund - State	600001	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
<b>Total</b>		<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

# Parks & Recreation

## Egger/South Bay Community Park ADA Improvements / S15031

## Parks - Community

<b>Council District:</b>	8	<b>Priority Score:</b>	46
<b>Community Planning:</b>	Otay Mesa - Nestor	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2017 - 2027		619-533-4601
<b>Improvement Type:</b>	Betterment		dgenova@sandiego.gov

**Description:** This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

**Justification:** The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations and will serve the needs of existing and future residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2019 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2024 and will be completed in Fiscal Year 2025.

**Summary of Project Changes:** No significant changes were made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Debt Funded General Fund CIP Projects	400881	\$ 262,886	\$ 1,887,114	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,150,000
Grant Fund - Federal	600000	2,900,000	-	-	-	-	-	-	-	-	-	2,900,000
Otay Mesa/Nestor Urb Comm	400125	1,878,133	52,012	-	-	-	-	-	-	-	-	1,930,145
<b>Total</b>		<b>\$ 5,041,018</b>	<b>\$ 1,939,125</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>6,980,144</b>



# Parks & Recreation

## El Cuervo Adobe Improvements / S14006

## Parks - Open Space

<b>Council District:</b>	1	<b>Priority Score:</b>	20
<b>Community Planning:</b>	Rancho Penasquitos	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2014 - 2028		619-533-6653
<b>Improvement Type:</b>	New		nlewis@sandiego.gov

**Description:** This project provides for the analysis of drainage and environmental conditions and provides interpretive signage of the El Cuervo Adobe wall ruins.

**Justification:** The El Cuervo Adobe Ruins site has been designated as historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the City's General Plan Historic Resources Element.

**Schedule:** Environmental analysis and design began in Fiscal Year 2019 and are anticipated to be completed in Fiscal Year 2025. Interpretive signage installation is anticipated to begin and be completed in Fiscal Year 2026.

**Summary of Project Changes:** No significant changes were made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 504,787	\$ 1,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 506,000
Environmental Growth 2/3 Fund	200109	56,445	43,555	-	-	-	-	-	-	-	-	100,000
<b>Total</b>		<b>\$ 561,232</b>	<b>\$ 44,767</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 606,000</b>

# Parks & Recreation

## Golf Course Drive Improvements / S15040

## Trans - Bicycle Facilities (All Class.)

<b>Council District:</b>	3	<b>Priority Score:</b>	47
<b>Community Planning:</b>	Balboa Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2016 - 2028		619-533-3781
<b>Improvement Type:</b>	Betterment		mashrafzadeh@sandiego.gov

**Description:** This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

**Justification:** This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

**Operating Budget Impact:** The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

**Schedule:** A feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** The total project cost has increased by \$2.8 million due to design changes. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total	
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Citywide Park DIF-Park Def. Unrstd	400892	\$ -	\$ -	\$ 2,375,618	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,125,618
Debt Funded General Fund CIP Projects	400881	-	3,873,439	-	-	-	-	-	-	-	-	-	3,873,439
Golden Hill - Major District	400060	9,164	-	-	-	-	-	-	-	-	-	-	9,164
Golden Hill Urban Comm	400111	1,383,320	924,905	-	-	-	-	-	-	-	-	-	2,308,225
Infrastructure Fund	100012	-	309,172	-	-	-	-	-	-	-	-	-	309,172
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	124,383	-	124,383
<b>Total</b>		<b>\$ 1,392,483</b>	<b>\$ 5,107,515</b>	<b>\$ 2,375,618</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 124,383</b>	<b>\$ 9,750,000</b>

# Parks & Recreation

## Grove Neighborhood Park / S22002

## Parks - Neighborhood

<b>Council District:</b>	8	<b>Priority Score:</b>	62
<b>Community Planning:</b>	Otay Mesa - Nestor	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2022 - 2029		619-533-4601
<b>Improvement Type:</b>	New		dgenova@sandiego.gov

**Description:** This project provides for the design and construction of a 11.53-acre neighborhood park. Park amenities may include multi-sports field (lighted), multi-purpose courts, picnic area shelter, parking lots, comfort station, and security lighting. Preliminary Engineering was completed under P18010 and the project was converted to a standalone in Fiscal Year 2022. This project was renamed from "Southwest Neighborhood Park" in Fiscal Year 2024.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa Nestor community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses upon project completion.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027, contingent upon the identification of funding.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 93,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,846
Citywide Park DIF-Park Def. COC	400891	-	-	629,723	-	-	-	-	-	-	-	629,723
Climate Equity Fund	100015	1,023,962	156,494	-	-	-	-	-	-	-	-	1,180,455
Otay Mesa/Nestor Urb Comm	400125	-	-	19,960	-	-	-	-	-	-	-	19,960
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	24,954,016	24,954,016
<b>Total</b>		<b>\$ 1,023,961</b>	<b>\$ 250,340</b>	<b>\$ 649,683</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,954,016</b>	<b>\$ 26,878,000</b>

# Parks & Recreation

## Hickman Fields Athletic Area / S00751

## Parks - Miscellaneous Parks

<b>Council District:</b>	6	<b>Priority Score:</b>	69
<b>Community Planning:</b>	Kearny Mesa; Serra Mesa; Clairemont Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2010 - 2026		619-533-5139
<b>Improvement Type:</b>	Replacement		koliver@sandiego.gov

**Description:** The Phase I scope of work for this facility includes two restrooms, one including a concession stand, automobile parking and park circulation roads, ingress and egress improvements along Hickman Field Drive, security lighting, paved pedestrian pathways, landscaping, irrigation and infrastructure and utility improvements for current and future needs on the 44-acre athletic area. The improvements will serve residents within the Kearny Mesa, Clairemont Mesa and Serra Mesa Communities and shall be in compliance with federal, state and local accessibility guidelines and regulations.

**Justification:** This project provides park and recreational facilities to serve the needs of existing and future residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan guidelines.

**Operating Budget Impact:** Site is maintained by Hickman Youth Athletic Association.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan (GDP) Amendment was completed in Fiscal Year 2015. Phase I design began in Fiscal Year 2017 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Clairemont Mesa - Urban Comm	400129	\$ 366,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,000
Climate Equity Fund	100015	-	550,000	-	-	-	-	-	-	-	-	550,000
Debt Funded General Fund CIP Projects	400881	1,594,787	-	-	-	-	-	-	-	-	-	1,594,787
Developer Contributions CIP	200636	4,606,424	-	-	-	-	-	-	-	-	-	4,606,424
Gen Dyna-Community Improvement	400250	1,282,964	-	-	-	-	-	-	-	-	-	1,282,964
General Fund Commercial Paper Notes	400869	900,000	-	-	-	-	-	-	-	-	-	900,000
Kearny Mesa - Major District	400039	171	-	-	-	-	-	-	-	-	-	171
Kearny Mesa Imprvmnts 20%	400259	520,990	29,884	-	-	-	-	-	-	-	-	550,874
Kearny Mesa-Urban Comm	400136	1,630,492	894,607	-	-	-	-	-	-	-	-	2,525,099
<b>Total</b>		<b>\$ 10,901,828</b>	<b>\$ 1,474,491</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,376,319</b>

# Parks & Recreation

## Hidden Trails Neighborhood Park / S00995

## Parks - Neighborhood

<b>Council District:</b>	8	<b>Priority Score:</b>	44
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2008 - 2028		619-533-4601
<b>Improvement Type:</b>	New		dgenova@sandiego.gov

**Description:** This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities include an open turfed area, children's play area, picnic areas, and other park amenities.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

**Schedule:** Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. This project's General Development Plan (GDP) phase was completed in Fiscal Year 2021. Design began in Fiscal Year 2022 and will be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** Total project cost increased by \$850,000 due to revised engineer's construction cost estimates. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Otay Mesa EIFD Capital Project Fund	400870	\$ -	\$ 1,150,000	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Otay Mesa Facilities Benefit Assessment	400856	906,979	7,273,021	-	-	-	-	-	-	-	-	8,180,000
Otay Mesa-West (From 39067)	400093	1,133,196	-	-	-	-	-	-	-	-	-	1,133,196
<b>Total</b>		<b>\$ 2,040,175</b>	<b>\$ 8,423,020</b>	<b>\$ 850,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,313,196</b>

### Operating Budget Impact

Department - Fund		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.00	1.50	1.50	1.50	1.50
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	-	205,511	213,680	217,912	222,607

# Parks & Recreation

## Howard Lane Improvements / L24003

## Parks - Community

<b>Council District:</b>	8	<b>Priority Score:</b>	54
<b>Community Planning:</b>	San Ysidro	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	New	<b>Contact Information:</b>	Bose, Sheila
<b>Duration:</b>	2024 - 2025		619-533-4698
<b>Improvement Type:</b>	Betterment		sbose@sandiego.gov

**Description:** This project provides for improvements to Howard Lane Neighborhood Park, including the replacement of the children’s playground. As part of replacement project, scope may include shade structure, re-establishing/creating ADA compliant pathway circling the park, adding fitness equipment to the park, re-surfacing/upgrading the basketball courts to include court lines to allow for multiple uses such as futsal, volleyball, pickleball, or other hard-court activities, and installation of security lighting along the pathways and other areas of the park as needed.

**Justification:** This project has been requested by the community and stakeholder groups.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the San Ysidro Community Plan and is in conformance with the City’s General Plan.

**Schedule:** Design will begin in Fiscal Year 2025. Further schedule will be dependent on design.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Citywide Park DIF-Park Def. Unrstd	400892	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Grant Fund - Federal	600000	-	-	-	5,000,000	-	-	-	-	-	-	5,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000,000</b>

# Parks & Recreation

## Jerabek Park Improvements / S20007

## Parks - Neighborhood

<b>Council District:</b>	5	<b>Priority Score:</b>	49
<b>Community Planning:</b>	Scripps Miramar Ranch	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2020 - 2026		619-533-4601
<b>Improvement Type:</b>	Betterment		dgenova@sandiego.gov

**Description:** This project provides for the design and construction of improvements, including walkway accessibility improvements, comfort station upgrades, concession stand upgrades, parking lot upgrades, picnic shade structure, drinking fountains, landscape and irrigation, sewer and water services, and outdoor fitness areas.

**Justification:** This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Scripps Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Antenna Lease Revenue Fund	200324	\$ 88,509	\$ 61,490	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
CIP Contributions from General Fund	400265	-	4,451	-	-	-	-	-	-	-	-	4,451
General Fund Commercial Paper Notes	400869	386,468	57,840	-	-	-	-	-	-	-	-	444,308
Grant Fund - State	600001	3,865,861	14,139	-	-	-	-	-	-	-	-	3,880,000
Scripps Miramar Ranch DIF	400863	2,562,232	562,129	-	-	-	-	-	-	-	-	3,124,361
Scripps/Miramar-Major District	400029	73,279	-	-	-	-	-	-	-	-	-	73,279
<b>Total</b>		<b>\$ 6,976,350</b>	<b>\$ 700,049</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,676,400</b>

# Parks & Recreation

## John Baca Park / S22004

## Parks - Neighborhood

<b>Council District:</b>	7	<b>Priority Score:</b>	80
<b>Community Planning:</b>	Linda Vista	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2021 - 2028		619-533-4601
<b>Improvement Type:</b>	New		dgenova@sandiego.gov

**Description:** This project provides for the design and construction of improvements of an existing park. The improvements for this project include the addition of a children's playground, ADA upgrades, new walkways, landscape and irrigation, upgraded security lights, shade structure, picnic tables, fitness equipment, a nature exploration area, a passive open lawn area, benches, drinking fountains, barbeques, and fencing. Preliminary engineering was performed under P19003 and the project was converted to a standalone project in Fiscal Year 2022.

**Justification:** This project is needed to upgrade existing site conditions and play area facilities to meet current federal and state safety and accessibility regulations.

**Operating Budget Impact:** This facility will require an ongoing operational budget for personnel and non-personnel expenses. Operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan guidelines for population-based park acreage and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan (GDP) was completed in Fiscal Year 2022 under a separate project. Design is scheduled to begin in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026. Construction is anticipated to begin and be completed in Fiscal Year 2027.

**Summary of Project Changes:** Total project cost increased by \$23,000 due to a refined engineer's estimate. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay Fund	400002	\$ -	\$ 41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41
CIP Contributions from General Fund	400265	59,901	82,691	-	-	-	-	-	-	-	-	142,593
Citywide Park Development Impact Fee	400883	-	-	50,000	-	-	-	-	-	-	-	50,000
Climate Equity Fund	100015	-	1,400,000	-	-	-	-	-	-	-	-	1,400,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,403,366	3,403,366
<b>Total</b>		<b>\$ 59,901</b>	<b>\$ 1,482,732</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,403,366</b>	<b>\$ 4,996,000</b>



# Parks & Recreation

## Junipero Serra Museum ADA Improvements / S15034

## Parks - Miscellaneous Parks

<b>Council District:</b>	2	<b>Priority Score:</b>	57
<b>Community Planning:</b>	Old Town San Diego	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2016 - 2028		619-533-6649
<b>Improvement Type:</b>	Betterment		eschrothnich@sandiego.gov

**Description:** This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements.

**Justification:** The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

**Schedule:** A feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 but was placed on hold in Fiscal Year 2020 due to funding constraints. Funding was allocated in Fiscal Year 2024 and the project has resumed design, with the inclusion of additional scope. Design is anticipated to be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027.

**Summary of Project Changes:** Total project cost has increased by \$24,782 due to revised engineer's estimates. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
San Diego Park Dist. No 3	400305	\$ 66,620	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,620
San Diego Regional Parks Improvement Fund	200391	1,304,811	478,346	960,010	-	-	-	-	-	-	-	2,743,166
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	24,782	24,782
<b>Total</b>		<b>\$ 1,371,431</b>	<b>\$ 478,345</b>	<b>\$ 960,010</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,782</b>	<b>\$ 2,834,568</b>

# Parks & Recreation

## La Paz Mini Park / S11103

## Parks - Mini Parks

<b>Council District:</b>	4	<b>Priority Score:</b>	68
<b>Community Planning:</b>	Southeastern (Encanto Neighborhoods)	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2015 - 2025		619-533-4601
<b>Improvement Type:</b>	New		dgenova@sandiego.gov

**Description:** This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

**Justification:** This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with recommendations of the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

**Schedule:** Property acquisition was completed in Fiscal Year 2011. The General Development Plan (GDP) began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2023. The warranty phase of the project began in Fiscal Year 2023 and was completed in Fiscal Year 2024.

**Summary of Project Changes:** No significant changes were made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,496
Encanto Neighborhoods DIF	400864	1,136,989	15,000	-	-	-	-	-	-	-	-	1,151,989
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	1,221,464	6,536	-	-	-	-	-	-	-	-	1,228,000
Valencia Park - Major District	400065	8,490	-	-	-	-	-	-	-	-	-	8,490
<b>Total</b>		<b>\$ 2,596,304</b>	<b>\$ 21,535</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,617,839</b>

### Operating Budget Impact

Department - Fund		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.50	0.50	0.50	0.50	0.50
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	52,534	53,922	53,922	53,922	53,922

# Parks & Recreation

## Marston House Restoration & Repair Work / RD23005

## Parks - Community

<b>Council District:</b>	3	<b>Priority Score:</b>	44
<b>Community Planning:</b>	Balboa Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	New	<b>Contact Information:</b>	Abella-Shon, Michelle
<b>Duration:</b>	2023 - 2026		619-964-7670
<b>Improvement Type:</b>	Replacement - Rehab		mshon@sandiego.gov

**Description:** This project provides for the design and construction of improvements to the historic Marston House.

**Schedule:** This project will be constructed by a non-profit. Reimbursement agreement is anticipated to be executed in Fiscal Year 2024.

**Justification:** Restoration work is needed to maintain the historic structure.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025							Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Grant Fund - State	600001	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>

# Parks & Recreation

## MB GC Clbhouse Demo/Prtbl Building Instl / S01090

## Golf Courses

<b>Council District:</b>	1	<b>Priority Score:</b>	47
<b>Community Planning:</b>	Mission Bay Park	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2013 - 2027		619-533-5139
<b>Improvement Type:</b>	Betterment		koliver@sandiego.gov

**Description:** This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. One modular building will house the golf operations and retail shop and the other will be a bar and grill element. This project will also include ancillary site improvements including patio area, lighting, shade element, island renovation including replacing two pedestrian bridges, perimeter lighting, and landscaping.

**Justification:** These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design for the modular building and portables began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. The project is anticipated to be closed in Fiscal Year 2027.

**Summary of Project Changes:** The total project cost increased by \$500,000 due to added scope during construction. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 7,659,661	\$ 25,422	\$ -	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,935,084
<b>Total</b>		<b>\$ 7,659,661</b>	<b>\$ 25,422</b>	<b>\$ -</b>	<b>\$ 1,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,935,084</b>

# Parks & Recreation

## MBGC Irrigation & Electrical Upgrades / S11010

## Golf Courses

<b>Council District:</b>	1	<b>Priority Score:</b>	29
<b>Community Planning:</b>	Mission Bay Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2011 - 2026		619-533-5139
<b>Improvement Type:</b>	Betterment		koliver@sandiego.gov

**Description:** This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include demolition, minor grading, drinking fountains, fencing, turf repair, new irrigation systems, and electrical upgrades.

**Justification:** This project is needed to provide the long-awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course within industry standards for municipal golf courses.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and was completed in Fiscal Year 2024.

**Summary of Project Changes:** The total project cost increased by \$100,000 due to added construction scope.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 5,972,686	\$ 27,313	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,100,000
<b>Total</b>		<b>\$ 5,972,686</b>	<b>\$ 27,313</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,100,000</b>

# Parks & Recreation

## Solterra Vista Neighborhood Park / RD22000

## Parks - Neighborhood

<b>Council District:</b>	6	<b>Priority Score:</b>	61
<b>Community Planning:</b>	Pacific Highlands Ranch	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Busby, Breanne
<b>Duration:</b>	2021 - 2026		619-533-3710
<b>Improvement Type:</b>	New		bbusby@saniego.gov

**Description:** This project provides for the design, and construction of a five usable acre neighborhood park site in the Pacific Highlands Ranch Community Plan area. The park may include turfed multi-purpose sports fields, a children's play area, multi-purpose courts, picnic facilities, walkways, security lighting, landscaping, a comfort station, and half-width street improvements for the local roadways adjacent to the park and utilities to serve the park.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within Pacific Highlands Ranch Community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** This turn-key project will be designed and constructed by the developer, Tripointe Homes. Land acquisition occurred in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2025 and conveyance of the completed park, to the City, is expected to occur in Fiscal Year 2026. Reimbursement payments to the developer are anticipated to begin in Fiscal Year 2025 and are expected to be finalized in Fiscal Year 2026.

**Summary of Project Changes:** The total project cost increased by \$974,457 due to an increase in construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,454,542	\$ 5,537,640	\$ -	\$ 974,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,966,640
<b>Total</b>		<b>\$ 3,454,542</b>	<b>\$ 5,537,640</b>	<b>\$ -</b>	<b>\$ 974,457</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,966,640</b>

### Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Parks & Recreation - GENERAL FUND	FTEs 0.00	1.00	1.00	1.00	1.00
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$ -</b>	<b>252,249</b>	<b>167,695</b>	<b>170,517</b>	<b>173,648</b>

# Parks & Recreation

## Mira Mesa Community Pk Improvements / L16002

## Bldg - Parks - Recreation/Pool Centers

<b>Council District:</b>	6	<b>Priority Score:</b>	42
<b>Community Planning:</b>	Mira Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2016 - 2028		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for Phase II improvements at Mira Mesa Community Park. Phase II will include an entry plaza, pool and aquatic center, new basketball courts, playground, public art, and renovation of the existing recreation center.

**Justification:** This project will contribute to satisfying the population-based park acreage needs identified in the City's General Plan.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses.

**Relationship to General and Community Plans:** This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design of Phase II began in Fiscal Year 2019 and was completed in Fiscal Year 2023. Construction of Phase II improvements is anticipated to begin in Fiscal Year 2025 and to be completed in Fiscal Year 2027.

**Summary of Project Changes:** Total project cost has increased by \$8.0 million due to increase in construction cost. The project schedule and operating budget impact table have been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
M.M. Senior Ctr-Shapell Cont.	400262	\$ -	\$ 8,435	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,435
Mira Mesa - FBA	400085	4,743,356	35,282,487	-	7,000,000	-	-	-	-	-	-	47,025,842
Mira Mesa Community Fund	400182	-	1,000,000	-	(1,000,000)	-	-	-	-	-	-	-
Mira Mesa Development Impact Fee	400858	-	4,425,750	-	2,000,000	-	-	-	-	-	-	6,425,750
Mira Mesa Senior Citizen Centr	400261	-	20,679	-	-	-	-	-	-	-	-	20,679
<b>Total</b>		<b>\$ 4,743,355</b>	<b>\$ 40,737,351</b>	<b>\$ -</b>	<b>\$ 8,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 53,480,707</b>

### Operating Budget Impact

Department - Fund		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.00	7.75	7.75	7.75	7.75
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	-	869,347	570,183	570,183	570,183

# Parks & Recreation

## Mission Bay Golf Course / AEA00003

## Golf Courses

<b>Council District:</b>	2	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Mission Beach	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ferguson, Sharon
<b>Duration:</b>	2010 - 2040		858-581-7867
<b>Improvement Type:</b>	Betterment		snferguson@sandiego.gov

**Description:** This annual allocation provides for the replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

**Justification:** This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of golf capital assets in order to prevent unanticipated failures.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design and replacement of minor capital assets will be implemented on an as-needed basis.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Mission Bay Golf Course CIP Fund	700046	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>



# Parks & Recreation

## Mission Bay Improvements / AGF00004

## Parks - Miscellaneous Parks

<b>Council District:</b>	2	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Barbrick, Ryan
<b>Duration:</b>	2010 - 2040		619-235-1185
<b>Improvement Type:</b>	New		rbarbrick@sandiego.gov

**Description:** This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities.

**Justification:** Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Projects are initiated based on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay Fund	400002	\$ 32,621	\$ 42,378	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
CIP Contributions from General Fund	400265	113,000	-	-	-	-	-	-	-	-	-	113,000
Fiesta Island Sludge Mitigation Fund	200389	1,050,646	3,791,138	-	-	-	-	-	-	-	-	4,841,784
Grant Fund - State	600001	-	250,000	-	-	-	-	-	-	-	-	250,000
Mission Bay - Major District	400048	127	-	-	-	-	-	-	-	-	-	127
Mission Bay Park Improvement Fund	200386	49,252,417	38,647,092	13,708,605	-	15,420,925	16,789,378	18,223,721	19,727,127	-	-	171,769,265
Ocean Beach Urban Comm	400124	46,036	67,290	-	-	-	-	-	-	-	-	113,326
Pacific Beach Urban Comm	400117	72,278	-	-	-	-	-	-	-	-	-	72,278
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	75,843,984	75,843,984
<b>Total</b>		<b>\$ 50,567,125</b>	<b>\$ 42,797,898</b>	<b>\$ 13,708,605</b>	<b>\$ -</b>	<b>\$ 15,420,925</b>	<b>\$ 16,789,378</b>	<b>\$ 18,223,721</b>	<b>\$ 19,727,127</b>	<b>\$ -</b>	<b>\$ 75,843,984</b>	<b>\$ 253,078,764</b>

# Parks & Recreation

## Mohnike Adobe and Barn Restoration / S13008

## Parks - Open Space

<b>Council District:</b>	6	<b>Priority Score:</b>	30
<b>Community Planning:</b>	Los Penasquitos Canyon Preserve	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2015 - 2028		619-533-6653
<b>Improvement Type:</b>	Betterment		nlewis@sandiego.gov

**Description:** This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of the current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn, until a rehabilitation/restoration plan can be prepared and implemented, was completed in 2011.

**Justification:** Phase I of a rehabilitation program was completed in 2005, consistent with the historic structures report prepared for the Mohnike Adobe and Hay Barn, by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however, the project is consistent with the City's General Plan Historic Resources Element.

**Schedule:** Preparation of Assessment and Treatment Report was completed in Fiscal Year 2017. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2025. Construction will begin in Fiscal Year 2025 and be completed in Fiscal Year 2027.

**Summary of Project Changes:** Total project cost has increased by \$350,000 due to revised scope. \$472,238 of San Diego Regional Parks Improvement funds was removed from this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY		
Environmental Growth 2/3 Fund	200109	\$ 599,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 599,080
San Diego Regional Parks Improvement Fund	200391	324,246	1,456,435	862,238	-	-	-	-	-	-	-	2,642,920
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	350,000	350,000
<b>Total</b>		<b>\$ 923,326</b>	<b>\$ 1,456,435</b>	<b>\$ 862,238</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ 3,592,000</b>

# Parks & Recreation

## Mountain View Racquet Club / RD23006

## Parks - Community

<b>Council District:</b>	4	<b>Priority Score:</b>	60
<b>Community Planning:</b>	Southeastern San Diego	<b>Priority Category:</b>	High
<b>Project Status:</b>	New	<b>Contact Information:</b>	Abella-Shon, Michelle
<b>Duration:</b>	2023 - 2026		619-964-7670
<b>Improvement Type:</b>	Betterment		mshon@sandiego.gov

**Description:** This project provides for the design and construction of improvements to the Mountain View Racquet Club.

**Justification:** Improvements are needed to meet increased demand.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern Plan and is in conformance with the City's General Plan.

**Schedule:** This will be constructed by a non-profit. Reimbursement agreement is anticipated to be executed in Fiscal Year 2024.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025							Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Grant Fund - State	600001	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>

# Parks & Recreation

## MTRP Trail System Management / S23010

## Parks - Resource Based

<b>Council District:</b>	6 7	<b>Priority Score:</b>	42
<b>Community Planning:</b>	Rancho Encantada; East Elliott; Tierrasanta; Navajo	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ball, Laura
<b>Duration:</b>	2024 - 2026		619-685-1301
<b>Improvement Type:</b>	Replacement - Rehab		lball@sandiego.gov

**Description:** The project provides for the design and construction of additional trails at Mission Trails Regional Park.

**Justification:** The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Rancho Encantada Community Plan, the Mission Trails Regional Park Master Plan Update, and is in conformance with the City's General Plan.

**Schedule:** Design is anticipated to begin and be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Grant Fund - State	600001	-	100,000	-	-	-	-	-	-	-	-	100,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

# Parks & Recreation

## Natural History Museum Improvements / RD23007

## Bldg - Other City Facility / Structures

<b>Council District:</b>	3	<b>Priority Score:</b>	49
<b>Community Planning:</b>	Balboa Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	New	<b>Contact Information:</b>	Abella-Shon, Michelle
<b>Duration:</b>	2023 - 2026		619-964-7670
<b>Improvement Type:</b>	Replacement - Rehab		mshon@sandiego.gov

**Description:** This project provides for the design and construction of the following improvements to the Natural History Museum in Balboa Park, roof replacement, elevators, collections storage replacement, coil system, and building security improvements.

**Justification:** This project is needed to meet increased demand.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** This project will be constructed by the Natural History Museum. Reimbursement agreement was executed in Fiscal Year 2024.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Grant Fund - State	600001	\$ -	\$ 3,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,300,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 3,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,300,000</b>

# Parks & Recreation

## North Chollas CP Improvements / L22004

## Parks - Community

<b>Council District:</b>	4	<b>Priority Score:</b>	55
<b>Community Planning:</b>	Mid-City: Eastern Area	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2022 - 2033		619-533-6649
<b>Improvement Type:</b>	Replacement		eschrothnich@sandiego.gov

**Description:** This project provides for the design and construction of improvements at North Chollas Community Park for Phase I & II. Phase I will include improvements of the fencing and lighting for the sports fields, a batting cage/tunnel, cargo storage, a tot lot, a new maintenance/service road, a paved pedestrian plaza, a new pedestrian pathway, a new temporary dog park, new temporary ADA access to the dog park, and electric vehicle charging stations. Phase II will include creek enhancements, extension of road and parking, pedestrian bridges, basketball courts, parking lot and lawn/picnic area, a new north entrance with parking and overlook deck, and retaining walls.

**Justification:** The improvements are necessary to meet the needs of the community.

**Operating Budget Impact:** Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Phase I design is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2027. Construction of Phase I is contingent upon the identification of funding. Phase II design is anticipated to begin in Fiscal Year 2024. Construction of Phase II is contingent upon the identification of funding.

**Summary of Project Changes:** The project description and schedule have been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Park DIF-Park Def. COC	400891	\$ -	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
CR-TAB 2010A (TE) Proceeds	400696	-	165,749	-	-	-	-	-	-	-	-	165,749
Mid City Urban Comm	400114	266,191	528,061	-	-	-	-	-	-	-	-	794,251
Mid-City - Park Dev Fund	400109	-	18,000	-	-	-	-	-	-	-	-	18,000
San Diego Regional Parks Improvement Fund	200391	-	450,000	-	-	-	-	1,029,290	2,371,633	-	-	3,850,923
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	16,971,077	16,971,077
<b>Total</b>		<b>\$ 266,190</b>	<b>\$ 1,161,809</b>	<b>\$ -</b>	<b>\$ 800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,029,290</b>	<b>\$ 2,371,633</b>	<b>\$ -</b>	<b>\$ 16,971,077</b>	<b>\$ 22,600,000</b>

# Parks & Recreation

## North Park Mini Park / S10050

## Parks - Mini Parks

<b>Council District:</b>	3	<b>Priority Score:</b>	61
<b>Community Planning:</b>	Greater North Park	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2016 - 2026		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for the design and construction of an approximately 0.50 useable acre urban mini-park to be located behind the recently renovated North Park Theatre. The project includes plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.

**Justification:** The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, contributing toward the City's population-based park requirements.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

**Schedule:** Pre-design of the General Development Plan for the mini-park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2022. Additional construction for the shade structure began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025. Warranty began in Fiscal Year 2025 and will be completed in Fiscal Year 2026. The project is anticipated to close in Fiscal Year 2026.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 425,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 425,000
North Park - Major District	400055	41,038	-	-	-	-	-	-	-	-	-	41,038
North Park Urban Comm	400112	1,717,439	485,947	155,324	-	-	-	-	-	-	-	2,358,710
NP - Redevelopment CIP Contributions Fund	200356	136,477	-	-	-	-	-	-	-	-	-	136,477
NP 2003A (T)Bonds Rf Oper	400312	-	136,558	-	-	-	-	-	-	-	-	136,558
NP Loc - Bank Of America (T)	400318	50,000	1,011	-	-	-	-	-	-	-	-	51,011
NP Loc - Bank of America (TE)	400319	50,001	10,227	-	-	-	-	-	-	-	-	60,228
NP-Tab 2009A (TE) Proceeds	400672	38,326	-	-	-	-	-	-	-	-	-	38,326
Park North-East - Park Dev Fd	400110	2,898,980	24,500	2,069	-	-	-	-	-	-	-	2,925,549
<b>Total</b>		<b>\$ 4,932,261</b>	<b>\$ 1,083,242</b>	<b>\$ 157,393</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,172,897</b>

# Parks & Recreation

## NTC Aquatic Center / L23002

## Bldg - Parks - Recreation/Pool Centers

<b>Council District:</b>	2	<b>Priority Score:</b>	32
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2023 - 2028		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project will provide for the planning, design and construction of a new aquatic facility in the Naval Training Center Park. The proposed facility may include but not be limited to two competitive and recreation pools, a leisure pool with water playground features, spectator seating deck, locker room facility and associated site improvements. Phase I provides for a feasibility study. This project was converted from S10000 NTC Aquatic Center to be consistent with the planned phased delivery of the project and lack of identified funding.

**Justification:** This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

**Operating Budget Impact:** The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan, Midway Pacific Highway Community Plan, and is in conformance with the City's General Plan.

**Schedule:** Feasibility Study for Phase I began in Fiscal Year 2022 and will be completed in Fiscal Year 2024. Subsequent Phases for design and construction will be determined when project scope is further defined and funding is identified.

**Summary of Project Changes:** No significant changes were made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total	
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Midway/Pacific Hwy Urban Comm	400115	\$ 207,204	\$ 1,413,430	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,620,635
NTC RdA Contribution to CIP	200619	334,647	-	-	-	-	-	-	-	-	-	-	334,647
<b>Total</b>		<b>\$ 541,851</b>	<b>\$ 1,413,430</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,955,281</b>



# Parks & Recreation

## Ocean Air Comfort Station and Park Improvements / S16031 Parks - Community

<b>Council District:</b>	1	<b>Priority Score:</b>	45
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2017 - 2027		619-533-6613
<b>Improvement Type:</b>	New		elozano@sandiego.gov

**Description:** This project provides for the design and construction of a comfort station/concession/storage building of approximately 2,700 square feet, two new group picnic areas (six picnic tables each), and two new shade structures.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2024 and will be completed in Fiscal Year 2026.

**Summary of Project Changes:** The total project cost increased by \$223,021 due to revised engineer's estimate. \$1.0 million in Carmel Valley Development Impact Fee funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			Future FY
Carmel Valley Consolidated FBA	400088	\$ 970,522	\$ 1,211,270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,181,793
Carmel Valley Development Impact Fee	400855	-	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
<b>Total</b>		<b>\$ 970,522</b>	<b>\$ 2,211,270</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,181,793</b>

# Parks & Recreation

## Ocean Beach Pier Improvements / S20011

## Parks - Shorelines

<b>Council District:</b>	2	<b>Priority Score:</b>	39
<b>Community Planning:</b>	Ocean Beach	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2020 - 2024		619-533-6649
<b>Improvement Type:</b>	Betterment		eschrothnich@sandiego.gov

**Description:** This project includes studies of the existing condition of the pier and analyzes alternatives for the repair, rehabilitation, or replacement of the pier. Additionally, this project provides for the emergency construction to repair two piles of the Ocean Beach Pier to address the immediate damage and to open the full length of the pier.

**Justification:** The project is needed to address the immediate structural damage with the pier that may be safety issues to the public.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design/Build construction began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The warranty phase of the project was completed in Fiscal Year 2023.

**Summary of Project Changes:** Grant reimbursement is required for closeout. Reimbursement request is pending and project will be closed out following receipt of payment.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 163,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	163,678
CIP Contributions from General Fund	400265	66,977	77,804	-	-	-	-	-	-	-	-	144,781
Grant Fund - State	600001	200,000	-	-	-	-	-	-	-	-	-	200,000
Infrastructure Fund	100012	217,881	-	-	-	-	-	-	-	-	-	217,881
Ocean Beach Pier (Concessions) Fund	200402	494,986	11,580	-	-	-	-	-	-	-	-	506,566
<b>Total</b>		<b>\$ 1,143,522</b>	<b>\$ 89,383</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,232,906</b>

# Parks & Recreation

## Ocean Beach Pier Replacement / L22001

## Parks - Shorelines

<b>Council District:</b>	2	<b>Priority Score:</b>	49
<b>Community Planning:</b>	Ocean Beach	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2022 - 2029		619-533-6649
<b>Improvement Type:</b>	Replacement		eschrothnich@sandiego.gov

**Description:** Phase I of this project provides for the pre-design services to achieve complete bridging documents for the replacement of the Ocean Beach Pier using a design build contract. Phase I will also include the construction of a new pier, as well as the demolition of the existing pier. Phase II was initiated in Fiscal Year 2023 to address damage caused by winter storm events. Phase III was initiated in Fiscal Year 2024 to evaluate the extent of damages caused by significant wave event in December 2023. Future emergency repairs to the existing pier will be considered as part of future phases.

**Justification:** The Pier has exceeded its useful life after 56 years of exposure to the harsh marine environment, wind, waves, and salt-laden air. The Pier needs to be replaced based on the required operational improvements and projected sea level rise in the future.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I design began in Fiscal Year 2023, with the construction schedule dependent on environmental permitting and future funding. Phase II was initiated in Fiscal Year 2023 and was completed in Fiscal Year 2024. Phase III was initiated in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** Total project cost has increased by \$90.0 million due to revised scope and cost estimates for Phase I. The project description and schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
EGF CIP Fund 1/3	200110	\$ 24,945	\$ 25,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Grant Fund - State	600001	7,849,299	350,701	-	-	-	-	-	-	-	-	8,200,000
San Diego Regional Parks Improvement Fund	200391	146,624	853,376	-	-	-	-	-	-	-	-	1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	180,413,000	180,413,000
<b>Total</b>		<b>\$ 8,020,867</b>	<b>\$ 1,229,132</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 180,413,000</b>	<b>\$ 189,663,000</b>

# Parks & Recreation

## Olive Grove Community Park ADA Improve / S15028

## Parks - Miscellaneous Parks

<b>Council District:</b>	2	<b>Priority Score:</b>	39
<b>Community Planning:</b>	Clairemont Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2016 - 2027		619-533-6649
<b>Improvement Type:</b>	Betterment		eschrothnich@sandiego.gov

**Description:** This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, repaving of basketball courts and parking lot, new trash enclosure, and associated paths of travel to comply with federal and State accessibility requirements.

**Justification:** This project is needed to upgrade the existing comfort station, new children's play areas, and associated paths of travel to comply with federal and state accessibility requirements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and was completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** Total project cost has increased by \$1.6 million due to increased construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 811,427	\$ 627,141	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,738,568
Debt Funded General Fund CIP Projects	400881	-	1,601,344	-	(300,000)	-	-	-	-	-	-	1,301,344
Grant Fund - State	600001	-	3,000,000	-	-	-	-	-	-	-	-	3,000,000
Infrastructure Fund	100012	-	400,000	-	-	-	-	-	-	-	-	400,000
Olive Grove - Major District	400040	172,849	9,105	-	-	-	-	-	-	-	-	181,954
<b>Total</b>		<b>\$ 984,276</b>	<b>\$ 5,637,589</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,621,866</b>

# Parks & Recreation

## Olive St Park Acquisition and Development / S10051

## Parks - Mini Parks

<b>Council District:</b>	3	<b>Priority Score:</b>	50
<b>Community Planning:</b>	Uptown	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2015 - 2026		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for the acquisition, design, and construction of approximately 0.36 acres of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include multi-purpose turf areas, adult exercise area, children's play area, AIDS Memorial, overlook deck, seating, walkways, landscaping, and security lighting.

**Justification:** This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

**Operating Budget Impact:** This operational budget was previously included in the Parks and Recreation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

**Schedule:** The project no longer requires a site development permit (SDP), as it meets all stipulation of the exemption of a site development permit. The General Development Plan (GDP) design was approved by the Parks and Recreation Board in Fiscal Year 2019. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. The warranty phase of the project is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** Total project cost has increased by \$50,000 due to increase in construction costs.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total	
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Citywide Park Development Impact Fee	400883	\$ -	\$ -	\$ 251,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 251,585
Grant Fund - State	600001	201,585	-	-	-	-	-	-	-	-	-	-	201,585
Infrastructure Fund	100012	-	532,897	-	-	-	-	-	-	-	-	-	532,897
Uptown Urban Comm	400121	4,884,444	85,556	-	-	-	-	-	-	-	-	-	4,970,000
<b>Total</b>		<b>\$ 5,086,028</b>	<b>\$ 618,453</b>	<b>\$ 251,585</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,956,067</b>

# Parks & Recreation

## Park de la Cruz Community Ctr & Gym Bldg / S16059

## Bldg - Parks - Recreation/Pool Centers

<b>Council District:</b>	9	<b>Priority Score:</b>	60
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2016 - 2024		619-533-4601
<b>Improvement Type:</b>	Betterment		dgenova@sandiego.gov

**Description:** This project provides for the design and construction of tenant improvements and accessibility to of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. Existing staff from Community Parks II Division and Therapeutic Recreation Services will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

**Justification:** This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the Therapeutic Recreation Services Program

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The warranty phase of this project was completed in Fiscal Year 2021. Project closeout activities will be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project is complete and will be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY		
Antenna Lease Revenue Fund	200324	\$ 242,845	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 242,845
CH-TAB 2010B (T) Proceeds	400695	1,037,006	10,897	-	-	-	-	-	-	-	-	1,047,903
Grant Fund - Federal	600000	8,699,884	116	-	-	-	-	-	-	-	-	8,700,000
Mid City Urban Comm	400114	339,820	180	-	-	-	-	-	-	-	-	340,000
Mid-City - Park Dev Fund	400109	5,053	17,868	-	-	-	-	-	-	-	-	22,921
<b>Total</b>		<b>\$ 10,324,608</b>	<b>\$ 29,060</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,353,669</b>

# Parks & Recreation

## Park Improvements / AGF00007

## Parks - Miscellaneous Parks

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Barbrick, Ryan
<b>Duration:</b>	2010 - 2040		619-235-1185
<b>Improvement Type:</b>	New		rbarbrick@sandiego.gov

**Description:** This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks.

**Justification:** This annual allocation provides improvements to existing parks that are required to meet regulations and community needs.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

**Schedule:** Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Antenna Lease Revenue Fund	200324	\$ 152,377	\$ 362,357	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 514,735
Barrio Logan	400128	611,112	(1,287)	-	-	-	-	-	-	-	-	609,825
Capital Outlay Fund	400002	61,148	192,145	-	-	-	-	-	-	-	-	253,292
CH-TAB 2010A (TE) Proceeds	400694	366,291	-	-	-	-	-	-	-	-	-	366,291
CH-TAB 2010B (T) Proceeds	400695	60,216	-	-	-	-	-	-	-	-	-	60,216
CIP Contributions from General Fund	400265	872,925	2,576	-	-	-	-	-	-	-	-	875,501
Citywide Park DIF-Park Def. COC	400891	-	-	1,693,198	-	-	-	-	-	-	-	1,693,198
Citywide Park DIF-Park Def. Unrstd	400892	-	-	460,485	-	-	-	-	-	-	-	460,485
Climate Equity Fund	100015	156,726	5,690,154	-	-	-	-	-	-	-	-	5,846,880
Debt Funded General Fund CIP Projects	400881	1,540,105	4,000,629	-	-	-	-	-	-	-	-	5,540,734
EDCO Community Fund	700042	50,185	-	-	-	-	-	-	-	-	-	50,185
Encanto Neighborhoods DIF	400864	532,310	20,464	-	-	-	-	-	-	-	-	552,774
General Fund Commercial Paper Notes	400869	2,550,000	-	-	-	-	-	-	-	-	-	2,550,000
Grant Fund - Federal	600000	5,218,474	2,122,387	-	-	-	-	-	-	-	-	7,340,860
Grant Fund - State	600001	597,611	12,770,341	-	-	-	-	-	-	-	-	13,367,952
Infrastructure Fund	100012	2,112,104	3,580,666	-	-	-	-	-	-	-	-	5,692,770
Mid City Urban Comm	400114	1,896,143	26,140	-	-	-	-	-	-	-	-	1,922,283
Mid-City - Park Dev Fund	400109	4,597	10,737	-	-	-	-	-	-	-	-	15,334
Midway/Pacific Hwy Urban Comm	400115	534,441	626,888	-	-	-	-	-	-	-	-	1,161,329
Normal Hgts/Kensington Maj Dis	400056	-	1,048	-	-	-	-	-	-	-	-	1,048
Park North-East - Park Dev Fd	400110	-	11,356	-	-	-	-	-	-	-	-	11,356
S.E. San Diego Urban Comm	400120	1,061,205	201,060	-	-	-	-	-	-	-	-	1,262,266
San Diego Regional Parks Improvement Fund	200391	-	287,165	48,000	-	-	-	-	-	-	-	335,165
San Ysidro Urban Comm	400126	1,354,294	115,004	-	-	-	-	-	-	-	-	1,469,297
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	67,003,735	67,003,735
University City So.-Urban Comm	400134	65,411	-	-	-	-	-	-	-	-	-	65,411
<b>Total</b>		<b>\$ 19,797,674</b>	<b>\$ 30,019,828</b>	<b>\$ 2,201,683</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 67,003,735</b>	<b>\$ 119,022,920</b>

# Parks & Recreation

## Rancho Bernardo CP Improvements / L20000

## Parks - Community

<b>Council District:</b>	5	<b>Priority Score:</b>	35
<b>Community Planning:</b>	Rancho Bernardo	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2020 - 2029		619-533-5139
<b>Improvement Type:</b>	Betterment		koliver@sandiego.gov

**Description:** Phase I of this project will provide for the design and construction of additional sports fields lighting at the existing fields at the park. Phase II will provide for the design and construction of parking lot accessibility improvements, including improvements leading to and in the dog off-leash area at the Rancho Bernardo Community Park.

**Justification:** This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design of Phase I began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. Construction of Phase 1 is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027. Design of Phase II began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024. Construction of Phase II is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** \$16,332 in Rancho Bernardo Major District funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The total project cost increased by \$1.6 million due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Antenna Lease Revenue Fund	200324	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
CIP Contributions from General Fund	400265	-	409,451	-	-	-	-	-	-	-	-	409,451
Citywide Park DIF-Park Def. Unrstd	400892	-	-	1,565,719	750,000	-	-	-	-	-	-	2,315,719
Grant Fund - State	600001	355,456	129,544	-	843,857	-	-	-	-	-	-	1,328,857
Infrastructure Fund	100012	-	445,500	-	-	-	-	-	-	-	-	445,500
Rancho Bernardo-Fac Dev Fund	400099	994,058	559,942	210,853	-	-	-	-	-	-	-	1,764,853
Rancho Bernardo-Major District	400021	-	16,333	-	-	-	-	-	-	-	-	16,333
Rancho Bernardo-Pk Dev Fund	400107	812	-	-	-	-	-	-	-	-	-	812
<b>Total</b>		<b>\$ 1,350,326</b>	<b>\$ 1,660,769</b>	<b>\$ 1,776,572</b>	<b>\$ 1,593,857</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,381,524</b>



# Parks & Recreation

## Rancho Mission Canyon Park Upgrades / S15004

## Parks - Neighborhood

<b>Council District:</b>	7	<b>Priority Score:</b>	47
<b>Community Planning:</b>	Navajo	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2015 - 2024		619-533-4601
<b>Improvement Type:</b>	Betterment		dgenova@sandiego.gov

**Description:** This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within the Rancho Mission Neighborhood Park to comply with the Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

**Justification:** This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park play area upgrade.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2021. Project closeout activities will be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project is complete and will be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Allied Gardens-Major District	400034	\$ 2,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,705
Navajo Urban Comm	400116	2,386,329	14,671	-	-	-	-	-	-	-	-	2,401,000
Pk/Rec Bldg Permit Fee Dist C	400075	990	-	-	-	-	-	-	-	-	-	990
<b>Total</b>		<b>\$ 2,390,023</b>	<b>\$ 14,671</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,404,695</b>

# Parks & Recreation

## Regional Park Improvements / AGF00005

## Parks - Miscellaneous Parks

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Barbrick, Ryan
<b>Duration:</b>	2010 - 2040		619-235-1185
<b>Improvement Type:</b>	New		rbarbrick@sandiego.gov

**Description:** This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks.

**Justification:** San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Chicano Park, Chollas Creek, Chollas Lake, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, and San Diego River Park, as well as open space parks, coastal beaches, and contiguous coastal parks. These areas help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Antenna Lease Revenue Fund	200324	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Capital Outlay Fund	400002	1,196,554	-	-	-	-	-	-	-	-	-	1,196,554
Capital Outlay-Sales Tax	400000	1,000,000	-	-	200,000	-	-	-	-	-	-	1,200,000
CIP Contributions from General Fund	400265	48,308	151,692	-	-	-	-	-	-	-	-	200,000
Debt Funded General Fund CIP Projects	400881	2,199,093	127,977	-	300,000	-	-	-	-	-	-	2,627,070
Grant Fund - State	600001	400,000	6,000,000	-	-	-	-	-	-	-	-	6,400,000
San Diego Regional Parks Improvement Fund	200391	1,577,077	223,274	-	-	-	2,000,000	1,000,000	1,000,000	-	-	5,800,350
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	112,731,740	112,731,740
<b>Total</b>		<b>\$ 6,421,032</b>	<b>\$ 6,752,941</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 112,731,740</b>	<b>\$ 130,405,714</b>

# Parks & Recreation

## Resource-Based Open Space Parks / AGE00001

## Parks - Resource Based

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Sanchez, Lisa
<b>Duration:</b>	2010 - 2040		619-685-1315
<b>Improvement Type:</b>	New		lcsanchez@sandiego.gov

**Description:** This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, and Rose Canyon. Other open space systems may be included as additional acquisitions are completed.

**Justification:** The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design and construction will be phased in accordance with the scope of various sub-projects.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 63,466	\$ 319,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 382,962
CIP Contributions from General Fund	400265	-	100,000	-	-	-	-	-	-	-	-	100,000
Debt Funded General Fund CIP Projects	400881	59,668	440,332	-	-	-	-	-	-	-	-	500,000
Del Mar Mesa FBA	400089	35,306	66,377	-	-	-	-	-	-	-	-	101,683
Developer Contributions CIP	200636	99,512	488	-	-	-	-	-	-	-	-	100,000
EGF CIP Fund 1/3	200110	314,213	95,457	-	-	-	-	-	-	-	-	409,670
Environmental Growth 2/3 Fund	200109	94,188	-	-	-	-	-	-	-	-	-	94,188
Grant Fund - State	600001	-	250,000	-	703,857	-	-	-	-	-	-	953,857
Mission Trails Regional Park Fund	200403	683,944	180,608	-	-	-	-	-	-	-	-	864,552
San Diego Regional Parks Improvement Fund	200391	-	2,000,000	302,000	(402,000)	-	-	-	-	-	-	1,900,000
Serra Mesa - Major District	400035	54,047	7,935	-	-	-	-	-	-	-	-	61,981
<b>Total</b>		<b>\$ 1,404,345</b>	<b>\$ 3,460,692</b>	<b>\$ 302,000</b>	<b>\$ 301,857</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,468,894</b>

# Parks & Recreation

## Riviera Del Sol Neighborhood Park / S00999

## Parks - Neighborhood

<b>Council District:</b>	8	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2017 - 2026		619-533-4601
<b>Improvement Type:</b>	New		dgenova@sandiego.gov

**Description:** This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Improvements include open lawn areas, basketball court, picnic areas, playgrounds, fitness stations, security lighting, picnic shelters, restroom building, site furnishings, and other park amenities.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa community.

**Operating Budget Impact:** Operational budget was previously added to the Parks and Recreation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Otay Mesa Facilities Benefit Assessment	400856	\$ 6,892,810	\$ 757,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,650,000
Otay Mesa-West (From 39067)	400093	1,920,838	-	-	-	-	-	-	-	-	-	1,920,838
<b>Total</b>		<b>\$ 8,813,648</b>	<b>\$ 757,189</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,570,838</b>

# Parks & Recreation

## Sage Canyon NP Improvements / S16035

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2016 - 2026		619-533-6653
<b>Improvement Type:</b>	New		nlewis@sandiego.gov

**Description:** This project provides for the design and construction of a new concession building, playground, and the associated ADA improvements within the neighborhood park.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 745,091	\$ 2,498,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,243,563
Carmel Valley Development Impact Fee	400855	93	2,166,843	-	-	-	-	-	-	-	-	2,166,936
Grant Fund - State	600001	-	-	-	686,857	-	-	-	-	-	-	686,857
<b>Total</b>		<b>\$ 745,184</b>	<b>\$ 4,665,315</b>	<b>\$ -</b>	<b>\$ 686,857</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,097,357</b>

# Parks & Recreation

## Salk Neighborhood Park & Joint Use Devel / S14007

## Parks - Neighborhood

<b>Council District:</b>	6	<b>Priority Score:</b>	54
<b>Community Planning:</b>	Mira Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2015 - 2027		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This Joint Use Project provides for recreation improvements on 4.1 useable park acres of City property and 2.0 useable acres at the Salk Elementary School within the Mira Mesa Community. Joint Use Improvements will include a comfort station, turfing multi-purpose fields, auto parking areas, pedestrian walkways, passive viewing areas, exercise track and hard court amenities. The project also includes improvements on the adjacent Maddox park, including upgrades to the existing dog off lease areas and tot lot/playground area.

**Justification:** This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. The project required a site development permit which was initiated in Fiscal Year 2019 and completed in Fiscal Year 2021. Construction began in Fiscal Year 2023 and will be completed in Fiscal Year 2025. Warranty is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Developer Contributions CIP	200636	\$ 3,201,949	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,201,949
Hourglass Field Recreation Center	200758	100,000	-	-	-	-	-	-	-	-	-	100,000
Mira Mesa - FBA	400085	6,144,405	1,840,924	-	-	-	-	-	-	-	-	7,985,329
<b>Total</b>		<b>\$ 9,446,354</b>	<b>\$ 1,840,923</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,287,278</b>

# Parks & Recreation

## Solana Highlands NP-Comfort Station Development / S16032 Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	45
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2016 - 2027		619-533-6653
<b>Improvement Type:</b>	New		nlewis@sandiego.gov

**Description:** This project provides for the design and construction of a new 350 square foot comfort station within the neighborhood park.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and will be completed in Fiscal Year 2026.

**Summary of Project Changes:** Total project cost increased by \$42,730 due to increase in construction costs. \$550,000 in Carmel Valley Development Impact Fee funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 730,030	\$ 1,460,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,191,000
Carmel Valley Development Impact Fee	400855	-	1,840,000	-	-	-	-	-	-	-	-	1,840,000
<b>Total</b>		<b>\$ 730,030</b>	<b>\$ 3,300,969</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,031,000</b>

# Parks & Recreation

## Southeastern Mini Park Improvements / L16000

## Parks - Mini Parks

<b>Council District:</b>	8	<b>Priority Score:</b>	54
<b>Community Planning:</b>	Southeastern San Diego	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2016 - 2026		619-533-4601
<b>Improvement Type:</b>	Betterment		dgenova@sandiego.gov

**Description:** This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue, Clay Avenue, J Street, and Gamma Mini Park which was formerly S15032 Gamma Street Mini-Park ADA Improvements) to make each Americans with Disabilities Act (ADA) accessible.

**Justification:** The improvements are necessary to meet accessibility standards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

**Schedule:** Gamma Street Mini Park: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2021. The warranty period began in Fiscal Year 2021 and was completed in Fiscal Year 2022. Island Ave Mini Park: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The warranty period began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Clay Ave Mini Park: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2023 and will be completed in Fiscal Year 2025. The warranty period is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026. J St Mini Park: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The warranty period began in Fiscal Year 2022 and was completed in Fiscal Year 2023.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
EDCO Community Fund	700042	\$ 685,000	\$ 329	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 685,329
Grant Fund - Federal	600000	3,786,742	25,814	-	-	-	-	-	-	-	-	3,812,557
S.E. San Diego Urban Comm	400120	373,822	510,210	-	-	-	-	-	-	-	-	884,032
<b>Total</b>		<b>\$ 4,845,564</b>	<b>\$ 536,353</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,381,918</b>



# Parks & Recreation

## Starlight Bowl Improvements / S23009

## Parks - Community

<b>Council District:</b>	3	<b>Priority Score:</b>	59
<b>Community Planning:</b>	Balboa Park	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Abella-Shon, Michelle
<b>Duration:</b>	2023 - 2026		619-964-7670
<b>Improvement Type:</b>	Betterment		mshon@sandiego.gov

**Description:** This project provides for, but is not limited to, pavement demolition, plumbing, electrical, tile work, wall repair, toilet installation and partitions, door relocation, sewer line installation, concrete work, installation of handrails, and refined grading to comply with ADA and other related improvements.

**Justification:** The project is needed to bring the building into compliance with current building standards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** Total project cost has decreased by \$100,000 due to revised project cost estimates. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Grant Fund - Federal	600000	-	-	-	500,000	-	-	-	-	-	-	500,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>

# Parks & Recreation

## Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001

## Parks - Open Space

<b>Council District:</b>	2	<b>Priority Score:</b>	41
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2016 - 2025		619-533-5139
<b>Improvement Type:</b>	Betterment		koliver@sandiego.gov

**Description:** This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area of the Dixon Estate structures within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. Phase II includes the re-vegetation of the remainder of Sunset Cliffs Natural Park excluding the area where the existing Ladera Street and Lomaland Drive houses are located, the construction of a trail system, observation points, pedestrian bridge, interpretive signs, re-contouring of the old ball field, and additional removal of exotic non-native plants.

**Justification:** This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and was completed in Fiscal Year 2016. A five-year mitigation and monitoring began in Fiscal Year 2016 and was completed in Fiscal Year 2021. Phase II design was completed in Fiscal Year 2018. Phase II construction began in Fiscal Year 2018 and was completed in Fiscal Year 2021. The five-year maintenance and monitoring period for Phase II is scheduled to be completed in Fiscal Year 2025.

**Summary of Project Changes:** No significant changes were made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
FY09 Sunset Cliffs Natural Par	400206	\$ 98,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,205
Grant Fund - State	600001	800,000	-	-	-	-	-	-	-	-	-	800,000
San Diego Regional Parks Improvement Fund	200391	3,006,541	60,514	-	-	-	-	-	-	-	-	3,067,055
Sunset Cliffs Natural Park	200463	369,613	70,000	-	-	-	-	-	-	-	-	439,613
<b>Total</b>		<b>\$ 4,274,359</b>	<b>\$ 130,514</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,404,873</b>

# Parks & Recreation

## Sunset Cliffs Park Drainage Improvements / L14005

## Parks - Miscellaneous Parks

<b>Council District:</b>	2	<b>Priority Score:</b>	43
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2015 - 2033		619-533-5139
<b>Improvement Type:</b>	Betterment		koliver@sandiego.gov

**Description:** This project provides for drainage improvements at Sunset Cliffs Natural Park, Hillside section, including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I includes the removal of four existing homes located in the Sunset Cliffs Natural Park, the restoration and re-vegetation of these areas, ADA parking, and the inclusion of trails and lookouts per the community master plan. Phase II includes the evaluation of the drainage within the Sunset Cliffs Natural Park and the implementation of a complete drainage system.

**Justification:** This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design and environmental assessment for Phase I began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2025. Design for Phase II began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2026. Construction of Phase I is anticipated to begin and be completed in Fiscal Year 2026. Construction of Phase II is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027. A five-year environmental monitoring period will be required after the completion of construction activities, which is anticipated to be completed in Fiscal Year 2032.

**Summary of Project Changes:** \$30,568 in San Diego Regional Parks Improvements funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025							Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
San Diego Regional Parks Improvement Fund	200391	\$ 1,598,778	\$ 2,057,957	\$ -	\$ -	\$ 3,335,746	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,992,481
Sunset Cliffs Natural Park	200463	654,373	94,145	-	-	-	-	-	-	-	-	-	748,518
<b>Total</b>		<b>\$ 2,253,151</b>	<b>\$ 2,152,101</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,335,746</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,740,999</b>

# Parks & Recreation

## Taft Joint Use Facility Development / S15026

## Parks - Miscellaneous Parks

<b>Council District:</b>	7	<b>Priority Score:</b>	62
<b>Community Planning:</b>	Serra Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Scoggins, Shannon
<b>Duration:</b>	2015 - 2024		619-236-6894
<b>Improvement Type:</b>	New		sscoggins@sandiego.gov

**Description:** This project provides for the design and construction of a joint-use facility at Taft Middle School.

**Justification:** This project will contribute towards satisfying population-based park acreage requirements as a park equivalency, as set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. San Diego Unified School District is constructing the facility in conjunction with its bond-funded construction program. Construction began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Warranty period began in Fiscal Year 2023 and will be completed in Fiscal Year 2024.

**Summary of Project Changes:** This project is completed and will be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 3,354,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600
Serra Mesa - Urban Community	400132	213,088	-	-	-	-	-	-	-	-	-	213,088
<b>Total</b>		<b>\$ 3,567,688</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,567,688</b>

# Parks & Recreation

## Talmadge Traffic Calming Infrastructure / S17001

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	9	<b>Priority Score:</b>	53
<b>Community Planning:</b>	Mid-City: Kensington - Talmadge	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2018 - 2025		619-533-3781
<b>Improvement Type:</b>	Betterment		mashrafzadeh@sandiego.gov

**Description:** This project provides for the design, installation, and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District (MAD) boundaries at the intersection of Contour Boulevard/Madison Avenue and 51st Street.

**Justification:** The Talmadge MAD Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

**Operating Budget Impact:** The Talmadge MAD will fund any maintenance costs as a result of this project.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: Kensington - Talmadge Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering package has been completed. Design began in Fiscal Year 2019 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and was completed in Fiscal Year 2024. The warranty period for this project will continue through Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Talmadge MAD Fund	200076	\$ 332,055	\$ 10,944	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 343,000
<b>Total</b>		<b>\$ 332,055</b>	<b>\$ 10,944</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 343,000</b>

# Parks & Recreation

## Torrey Highlands NP Upgrades / S16036

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	39
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2017 - 2025		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for the design and construction of an approximately 0.5-acre additional parking area, landscaping, Americans with Disabilities Act (ADA) improvements to the existing comfort station, associated paths of travel to comply with federal and State accessibility requirements, and one new shade structure with four benches.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** Total project cost has increased by \$241,000 due to increased construction costs.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 2,052,595	\$ 19,510	\$ -	\$ 241,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,313,105
North Center-Maj Dist	400025	126,296	-	-	-	-	-	-	-	-	-	126,296
<b>Total</b>		<b>\$ 2,178,890</b>	<b>\$ 19,510</b>	<b>\$ -</b>	<b>\$ 241,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,439,401</b>

# Parks & Recreation

## Torrey Highlands Trail System / RD21003

## Parks - Trails

<b>Council District:</b>	5	<b>Priority Score:</b>	53
<b>Community Planning:</b>	Torrey Highlands	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Busby, Breanne
<b>Duration:</b>	2021 - 2025		619-533-3710
<b>Improvement Type:</b>	New		bbusby@sandiego.gov

**Description:** The Torrey Highlands Trail system consists of approximately 50,300 lineal feet (9.5 miles) of bicycle, hiking, and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. There are 3,400 linear feet of unpaved trails to be completed. This project will consist of the construction of approximately 1,200 linear feet of 4-foot wide decomposed granite trails along Camino Del Sur and Carmel Mountain Road, and approximately 700 linear feet of 6-foot wide decomposed granite trail connecting Camino Del Sur to the Del Mar Mesa and Darkwood Canyon trail system. This project is partially funded by credits to the developer against the FBA and partially in cash.

**Justification:** This project implements the Torrey Highlands Subarea Plan.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the cost estimate based upon the Parks and Recreation Department's cost to maintain various landscaped areas will be developed as the project is refined.

**Relationship to General and Community Plans:** The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** The described segment of the trails project will be designed and constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and are anticipated to be completed in Fiscal Year 2024. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2025.

**Summary of Project Changes:** \$40,339 in Torrey Highlands FBA funding has been allocated to this project in Fiscal Year 2024 via City Council ordinance. The total project cost increased by \$37,725 due to increased construction costs.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Torrey Highlands	400094	\$ 74,330	\$ 36,143	\$ -	\$ 18,951	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 129,425
<b>Total</b>		<b>\$ 74,330</b>	<b>\$ 36,143</b>	<b>\$ -</b>	<b>\$ 18,951</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 129,425</b>

# Parks & Recreation

## Torrey Pines GC Clubhouse & Maintenance / S23005

## Golf Courses

<b>Council District:</b>	1	<b>Priority Score:</b>	51
<b>Community Planning:</b>	Torrey Pines	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2023 - 2032		619-533-5401
<b>Improvement Type:</b>	Betterment		wgibson@sandiego.gov

**Description:** The project provides design needs for a new clubhouse and maintenance facility at Torrey Pines Golf Course. The project would include the following: Demolition of the current clubhouse and maintenance buildings, temporary facilities to accommodate golf course operations during the construction phase, relocation of two putting greens, construction of new clubhouse and maintenance facility, and parking lot improvements and fulfill the ordinance requirements for sustainability.

**Justification:** The current clubhouse experienced structural damage that required emergency action and it is necessary to replace the building before it becomes a liability to the City. The maintenance facility is not of adequate size to house all the equipment necessary to maintain the property. Torrey Pines Golf Course hosts major national championships. The enhancement of the property would not only improve the chances to host future U.S. Opens but would be a benefit to the annual PGA Tour event hosted at Torrey Pines Golf Course, the Farmers Insurance Open.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the University Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design procurement will begin in Fiscal Year 2024 and Design-Build bridging documents are anticipated to be completed in Fiscal Year 2026. The RFP process for the design builder will begin in Fiscal Year 2026 and is anticipated to be completed in Fiscal Year 2027. Construction schedule is dependent on design completion and identification of funding.

**Summary of Project Changes:** \$3.0 million in Golf Course Enterprise funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Golf Course Fund	700043	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
Torrey Pines Golf Course CIP Fund	700045	170,429	1,829,571	-	-	-	15,000,000	-	32,910,000	7,000,000	-	56,910,000
<b>Total</b>		<b>\$ 170,428</b>	<b>\$ 4,829,571</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000,000</b>	<b>\$ -</b>	<b>\$ 32,910,000</b>	<b>\$ 7,000,000</b>	<b>\$ -</b>	<b>\$ 59,910,000</b>



# Parks & Recreation

## Torrey Pines Golf Course / AEA00001

## Golf Courses

<b>Council District:</b>	1	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	University	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ferguson, Sharon
<b>Duration:</b>	2010 - 2040		858-581-7867
<b>Improvement Type:</b>	Betterment		snferguson@sandiego.gov

**Description:** This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

**Justification:** This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design and replacement of minor capital assets will be implemented on an as-needed basis.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Torrey Pines Golf Course CIP Fund	700045	\$ 2,501,273	\$ 1,908,726	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,410,000
<b>Total</b>		<b>\$ 2,501,273</b>	<b>\$ 1,908,726</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,410,000</b>

# Parks & Recreation

## Villa Montezuma Museum / RD23008

## Bldg - Other City Facility / Structures

<b>Council District:</b>	8	<b>Priority Score:</b>	69
<b>Community Planning:</b>	Southeastern San Diego	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	New	<b>Contact Information:</b>	Abella-Shon, Michelle
<b>Duration:</b>	2023 - 2026		619-964-7670
<b>Improvement Type:</b>	Replacement - Rehab		mshon@sandiego.gov

**Description:** This project will provide for the design and construction of a roof replacement at Villa Montezuma Museum.

**Justification:** This project is needed to maintain this historic building.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the Logan Heights Master Plan and is in conformance with the City's General Plan.

**Schedule:** This project will be designed and constructed by a non-profit. Reimbursement agreement was executed in Fiscal Year 2024.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Grant Fund - State	600001	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 5,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000,000</b>

# Parks & Recreation

## Wangenheim Joint Use Facility / S15007

## Parks - Miscellaneous Parks

<b>Council District:</b>	6	<b>Priority Score:</b>	44
<b>Community Planning:</b>	Mira Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2015 - 2026		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for the design and construction to expand the existing joint use facility by approximately 4.0 acres at Wangenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements include multi-use sports fields, multi-purpose courts, comfort station, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines.

**Justification:** This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** General Development Plan (GDP) began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is scheduled to be completed in Fiscal Year 2025.

**Summary of Project Changes:** The total project cost increased by \$557,326 due to increased construction costs. \$700,000 in Mira Mesa FBA funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY		
Mira Mesa - FBA	400085	\$ 9,412,271	\$ 430,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,843,211
Mira Mesa Development Impact Fee	400858	343,554	-	-	-	-	-	-	-	-	-	343,554
Wuest-Fire Station	400241	30,902	-	-	-	-	-	-	-	-	-	30,902
<b>Total</b>		<b>\$ 9,786,727</b>	<b>\$ 430,939</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,217,667</b>

# Parks & Recreation

## Wightman Street Neighborhood Park / S00767

## Parks - Neighborhood

<b>Council District:</b>	9	<b>Priority Score:</b>	64
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Genova, Darren
<b>Duration:</b>	2007 - 2024		619-533-4601
<b>Improvement Type:</b>	New		dgenova@sandiego.gov

**Description:** This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site. Amenities will include two half-court basketball courts, children's playground, turf areas, and natural vegetation.

**Justification:** This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Updates to construction documents and permits were completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. A five-year vegetation maintenance and monitoring period began in Fiscal Year 2017 and was completed in Fiscal Year 2022.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 391,150	\$ 8,524	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,675
Debt Funded General Fund CIP Projects	400881	30,746	9,254	-	-	-	-	-	-	-	-	40,000
Environmental Growth 2/3 Fund	200109	320,678	16,724	-	-	-	-	-	-	-	-	337,402
Mid City Urban Comm	400114	1,090,000	-	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	1,126,634	-	-	-	-	-	-	-	-	-	1,126,634
PFFA Lease Revenue Bonds 2015A-Projects	400859	374,152	-	-	-	-	-	-	-	-	-	374,152
PFFA Lease Revenue Bonds 2015B-Project	400860	162,916	-	-	-	-	-	-	-	-	-	162,916
<b>Total</b>		<b>\$ 3,496,277</b>	<b>\$ 34,501</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,530,779</b>

# Unfunded Needs List

## Parks & Recreation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Coastal Erosion and Access / AGF00006	\$ 11,570,679	\$ 1,500	0.01%	This annual allocation provides funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards. Design and construction phases of additional locations are currently unfunded.
Junipero Serra Museum ADA Improvements / S15034	\$ 2,834,569	\$ 24,782	0.87%	This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements. A portion of construction is currently unfunded.
Golf Course Drive Improvements / S15040	\$ 9,750,001	\$ 124,383	1.28%	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. A portion of construction is currently unfunded.
Children's Park Improvements / S16013	\$ 9,300,920	\$ 300,000	3.23%	This project provides for the design and construction of improvements to the existing Children's Park that include large multi-purpose lawn areas, a comfort station, children's play area, and vendor's building. A portion of project closeout cost is currently unfunded.
Beyer Park Development / S00752	\$ 22,446,340	\$ 1,000,000	4.46%	This project provides for the design and construction of approximately four useable acres and 14 acres of habitat restoration, out of approximately 43 total acres of undeveloped land, for a community and neighborhood park on Beyer Boulevard. Beyer Park will be constructed in two phases. Phase I consists of the design of all amenities. Phase I also includes the construction of the children's play area, picnic area, basketball court, fitness equipment, on-site parking walkways, pedestrian light, Right of Way improvements, habitat restoration, and skate park. A portion of construction is currently unfunded.
Mohnike Adobe and Barn Restoration / S13008	\$ 3,592,000	\$ 350,000	9.74%	This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of the current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn, until a

## Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				rehabilitation/restoration plan can be prepared and implemented, was completed in 2011. A portion of construction is currently unfunded.
Chollas Creek Oak Park Trail / S20012	\$ 4,112,000	\$ 755,500	18.37%	The project includes the construction of a 2.3-mile multi-use recreation and active transportation trail with two bridges to cross the creek, informational kiosks, and stairs and fencing where needed. The trail will run northeast from Sunshine Berardini Park (intersection of SR-94 and I-805) along the Chollas Creek, Oak Park Branch to Chollas Parkway-54th Street intersection. A portion of design is currently unfunded.
Beyer Park Development Phase II / S23008	\$ 17,988,000	\$ 5,290,610	29.41%	This project provides for Phase II construction to Beyer Community Park. Amenities includes a pedestrian walkway, dog park, comfort station, parking lot, and athletic fields. Portions of Phases I and II are currently unfunded.
Mission Bay Improvements / AGF00004	\$ 253,078,764	\$ 75,843,984	29.97%	This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities. Design and construction phases of additional improvements are currently unfunded.
Park Improvements / AGF00007	\$ 119,022,921	\$ 67,003,735	56.29%	This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks. Design and construction phases of additional improvements are currently unfunded.
John Baca Park / S22004	\$ 4,996,000	\$ 3,403,366	68.12%	This project provides for the design and construction of improvements of an existing park. The improvements for this project include the addition of a children's playground, ADA upgrades, new walkways, landscape and irrigation, upgraded security lights, and other improvements as identified during the community input process. Design and construction are currently unfunded.
North Chollas CP Improvements / L22004	\$ 22,600,000	\$ 16,971,077	75.09%	This project provides for the design and construction of improvements at North Chollas Community Park for Phases I and II. Construction of Phase I and design and construction of Phase II are currently unfunded.
Regional Park Improvements / AGF00005	\$ 130,405,714	\$ 112,731,740	86.45%	This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego

## Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				regional parks. Design and construction phases of additional improvements are currently funded.
Grove Neighborhood Park / S22002	\$ 26,878,001	\$ 24,954,016	92.84%	This project provides for the design and construction of a 11.53-acre neighborhood park. Park amenities may include multi-sports field (lighted), multi-purpose courts, picnic area shelter, parking lots, comfort station, and security lighting. Construction is currently unfunded.
Ocean Beach Pier Replacement / L22001	\$ 189,663,000	\$ 180,413,000	95.12%	Phase I of this project provides for the pre-design services to achieve complete bridging documents for the replacement of the Ocean Beach Pier using a design build contract. Phase I will also include the construction of a new pier, as well as the demolition of the existing pier. Future emergency repairs to the existing pier will be considered part of Phase II future phases. Construction is currently unfunded.
<b>Total</b>		<b>\$ 489,167,693</b>		



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# Police



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The San Diego Police Department serves approximately 1.4 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from nine area commands, a Traffic Division and the Police Plaza. For policing purposes, the City is divided into 19 service areas and 125 neighborhoods.

The following nine area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, and Western Division. The Traffic Division and Police Plaza are centrally located in the Kearny Mesa Community Area.

The two largest area commands are Central Division and Mid-City Division, which provide service to 9.7 square miles and 12.8 square miles, respectively. The Northeastern Division covers 103.8 square miles, the largest single area in the City. The Capital Improvements Program plays an important role in addressing the Police Department's facility needs.

## **2024 CIP Accomplishments**

In Fiscal Year 2024, the Police Department accomplished the following:

- Completed design of Police Headquarters security fencing and started the permitting process (B22080)

## **2025 CIP Goals**

In Fiscal Year 2025, the Police Department anticipates accomplishing the following:

- Begin construction for Police Headquarters security fencing (B22080)
- Begin construction for Police Headquarters elevator modernization (B22081)



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**Police: Capital Improvement Projects**

<b>Project</b>	<b>Prior Fiscal Years</b>	<b>FY 2025 Proposed</b>	<b>Future Fiscal Years</b>	<b>Project Total</b>
Police Range Refurbishment Phase II / S18005	\$ 12,000,000	\$ -	\$ 5,800,000	\$ 17,800,000
<b>Total</b>	<b>\$ 12,000,000</b>	<b>\$ -</b>	<b>\$ 5,800,000</b>	<b>\$ 17,800,000</b>



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# Police

## Police Range Refurbishment Phase II / S18005

## Bldg - Pub Safety - Police Fac / Struct

<b>Council District:</b>	9	<b>Priority Score:</b>	56
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth 619-533-6649 eschrothnich@sandiego.gov
<b>Duration:</b>	2018 - 2026		
<b>Improvement Type:</b>	Betterment		

**Description:** This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems, sidewalk improvements, and other needed improvements throughout the facility.

**Justification:** This project will enhance safety and provide usability as a training academy for the San Diego Police Department and multiple enforcement agencies.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Updating the design of this project began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction of Phase IIA began in Fiscal Year 2020 and a portion was completed in Fiscal Year 2021. The project is currently on hold as plans for this site are being reconsidered.

**Summary of Project Changes:** The facility is not currently in operation.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,938,025	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,938,025
CIP Contributions from General Fund	400265	839,128	2,407,655	-	-	-	-	-	-	-	-	3,246,783
Infrastructure Fund	100012	822,760	-	-	-	-	-	-	-	-	-	822,760
SDTFC Series 2018C Tax Exempt	400868	5,992,432	-	-	-	-	-	-	-	-	-	5,992,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,800,000	5,800,000
<b>Total</b>		<b>\$ 9,592,344</b>	<b>\$ 2,407,655</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,800,000</b>	<b>\$ 17,800,000</b>

# Unfunded Needs List

## Police

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Police Range Refurbishment Phase II / S18005	\$ 17,800,000	\$ 5,800,000	32.58%	This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems and other needed improvements throughout the facility. The second phase of construction is currently underfunded.
<b>Total</b>		<b>\$ 5,800,000</b>		



# Public Utilities



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# Public Utilities

The Public Utilities Department (PUD) provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 3.0 million wastewater customers within the San Diego region. The Department's Capital Improvements Program (CIP) supports the infrastructure for reliable water supply, and wastewater collection and treatment.

The water system extends over 404 square miles with potable water deliveries of approximately 175,000 acres feet per year. This system includes 49 water pump stations, 29 treated water storage facilities, nine surface reservoirs, three water treatment plants, and approximately 3,300 miles of pipeline. The Department also manages the recycled water system, which includes three pump stations and 99 miles of purple pipe, delivering an annual average of over 9.5 million gallons per day (MGD) for irrigation, manufacturing, and other non-potable uses.

The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls.

The system provides treatment and disposal services for the City and 12 other agencies and districts within a 450-square mile area, stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

The Department is constructing an innovative water purification program known as Pure Water San Diego. Pure Water San Diego is an integrated water and wastewater capital improvement program. The program is designed to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water using water purification technology.

Funding for water and wastewater projects is provided by a variety of sources which can include bond financing, commercial paper financing, water and sewer rates, state revolving fund loans, and grants. Approximately 33 percent of all Metro Fund expenditures are funded by 12 regional Participating Agencies, made up of Cities and special districts in the San Diego Metropolitan Area.

The CIP includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

## 2024 CIP Accomplishments

As of February 1, 2024, the Department awarded the replacement and rehabilitation of 1.65 sewer miles and 2.01 water miles.

The Public Utilities Department, in collaboration with the Engineering & Capital Projects Department, oversees the design and construction of water, wastewater, and recycled water projects. The following accomplishments occurred in Fiscal Year 2024:

- Construction began on the Lakeside Valve Station Replacement (B17082)
- Construction continues for Morena Dam Spillway Near-Term Repairs (21005333)
- Construction continues for Hodges Near-Term Repairs Improvement Project (210053333B)
- Projects throughout the City of San Diego (distribution, collection, transmission, and treatment)

# Public Utilities

The Public Utilities Department has identified the following projects that will assist in achieving the targets set forth within the City's Climate Action Plan:

- Advanced Metering Infrastructure Project (S17008)
- North City Water Reclamation Plant Improvements to 30 MGD project (S17012)
- Pure Water Program (ALA00001)
- Pure Water Program Phase 2 (ALA00002)

The following accomplishments were reached on the Pure Water Program:

- Reached 50% construction complete milestone for Phase 1 Program
- Began PWP Phase 2 Central Area Small-Scale Facility construction (B21151)
- Awarded PWP Phase 2 Program Management consultant contract
- Continued Pure Water Independent Advisory Panel activities for PWP Phase 2 regulatory topics and discussions

## 2025 CIP Goals

In order to achieve the Public Utilities Department goal to provide safe drinking water and to improve its aging infrastructure, the Public Utilities Department continues to award the replacement and rehabilitation of 40 sewer miles and 35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand projections, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. The department started the process of creating an integrated master plan to look comprehensively at all infrastructure managed by the Department. In addition, the department continues its ongoing condition assessment efforts including inspection of 60 to 70 miles of sewer mains per fiscal year. The department anticipates making significant progress on preliminary engineering on a replacement of the Lakes Hodges Dam, as well as other repairs to other key dams, and continue with several key technology projects focused on the department's Distributed Control Systems in 2025.

In Fiscal Year 2025, the PUD anticipates accomplishing the following goals:

- Complete repairs for El Capitan Dam Spillway Near-Term Repairs (11004710)
- Complete repairs for Lower Otay Outlet Tower Repairs (21005173)
- Complete MBC Gas Detect System Replacement (B20121)
- Complete 69th & Mohawk Pump Station (S12011)

In Fiscal Year 2025, the PUD anticipates accomplishing the following goals for the Pure Water Program:

- Continue construction on the PWP North City Water Reclamation Plant Expansion (B21060) & NCWR Influent Pump Station and Pipeline (B16140), the Flow Equalization Basin (B21059), Metro Biosolids Center Improvements (B17006), Morena Pump Station (B21061), Morena Conveyance Northern Alignment (B15141), Morena Conveyance South & Middle Pipelines (B15141), North City Pure Facility (B15139) and Pure Water Pump Station (B15140), Pure Water Pipeline and De-

# Public Utilities

Chlorination Facility and Miramar Reservoir Pump Station Improvements and the Penasquitos Pump Station Oxygenation System (B21001).

- Continue activities for the Pure Water Independent Advisory Panel



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# Public Utilities

## Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 33,503,592	\$ -	\$ -	\$ 33,503,592
69th & Mohawk Pump Station / S12011	18,338,594	-	-	18,338,594
Advanced Metering Infrastructure / S17008	73,996,101	-	52,539,224	126,535,325
Alvarado 2nd Extension Pipeline / S12013	36,878,418	35,000,000	85,080,115	156,958,533
Alvarado Laboratory Improvements / L22000	13,291,000	10,000,000	96,932,000	120,223,000
Alvarado Trunk Sewer Phase IV / S15019	8,553,092	14,263,455	49,533,453	72,350,000
Alvarado WTP Filter Gallery Piping Repl / S24000	500,000	1,400,000	13,760,000	15,660,000
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	4,000,000	2,000,000	11,500,000	17,500,000
Cielo & Woodman Pump Station / S12012	9,878,000	-	8,644,000	18,522,000
Corrosion Control / AKA00001	800,000	-	388,981	1,188,981
Dams & Reservoirs Security Improvements / S22013	13,556,860	-	16,443,140	30,000,000
East Cty Residuals Line & Mission Gorge Force Main / RD23001	57,183,804	-	-	57,183,804
El Camino Real Pipeline / L23001	1,700,000	2,402,405	4,248,282	8,350,687
El Monte Pipeline No 2 / S10008	12,648,000	20,000,000	18,015,789	50,663,789
EMTS Boat Dock Esplanade / S00319	3,430,851	-	-	3,430,851
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	5,400,000	-	48,725,501	54,125,501
Freeway Relocation / AKB00002	1,097,619	-	-	1,097,619
Groundwater Asset Development Program / ABM00001	495,329	-	-	495,329
Harbor Drive Trunk Sewer / S18006	37,700,000	6,500,000	-	44,200,000
Kearny Mesa Trunk Sewer / L24004	6,450,000	8,550,000	10,886,587	25,886,587
Kearny Villa Rd Pipeline / S23001	500,000	-	47,900,000	48,400,000
La Jolla Scenic Drive 16inch Main / S12009	12,348,000	-	-	12,348,000
La Jolla View Reservoir / S15027	6,217,501	-	4,782,500	11,000,001
Lake Hodges Dam Replacement / S23002	7,500,000	20,402,630	247,097,370	275,000,000
Lakeside Valve Station Replacement / S22003	23,757,782	31,944,673	-	55,702,455
Large Diameter Water Transmission PPL / AKA00003	56,418,532	11,152,353	18,134,747	85,705,632
Lower Otay Dam Outlet Improvements / S24003	4,500,000	2,000,000	17,890,000	24,390,000
MBC Equipment Upgrades / S17013	52,780,392	3,415,585	3,544,789	59,740,766
Metropolitan System Pump Stations / ABP00002	12,269,270	849,792	64,492,185	77,611,247
Metropolitan Waste Water Department Trunk Sewers / AJB00001	13,086,623	-	33,978,215	47,064,838
Metro Treatment Plants / ABO00001	40,268,092	11,993,421	44,538,931	96,800,444
Miramar Clearwell Improvements / S11024	120,328,744	-	-	120,328,744
Miramar WTP Residuals Redirection / S23012	200,000	1,572,000	32,338,000	34,110,000
Montezuma/Mid-City Pipeline Phase II / S11026	52,092,200	11,000,000	-	63,092,200
Morena Dam Upstream Face Replacement / S24001	2,500,000	-	14,275,000	16,775,000
Morena Pipeline / S16027	50,813,263	6,860,195	36,336,805	94,010,263
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	17,957,388	19,000,000	14,642,612	51,600,000
NCWRP Improvements to 30 mgd / S17012	36,665,485	1,189,986	3,979,397	41,834,868
North/South Metro Interceptors Rehabilitation / S22001	3,500,000	-	28,460,000	31,960,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	31,890,500	-	400,000	32,290,500
Otay 2nd Pipeline Phase 4 / S20001	4,400,000	500,000	33,108,900	38,008,900

# Public Utilities

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	4,800,000	-	25,329,000	30,129,000
Otay 2nd PL Relocation-PA / L24001	16,846,171	-	11,247,053	28,093,224
Otay Water Treatment Plant Upgrade Ph 3 / S23003	500,000	-	31,500,000	32,000,000
Pacific Beach Pipeline South (W) / S12015	44,359,933	-	-	44,359,933
Pipeline Rehabilitation / AJA00002	95,849,603	16,813,198	28,147,977	140,810,778
Pressure Reduction Facility Upgrades / AKA00002	9,212,101	-	10,688,595	19,900,696
PS 1 & 2 Improvements & Modernization / L24000	5,200,000	-	49,886,964	55,086,964
PS2 Power Reliability & Surge Protection / S00312	76,100,800	-	-	76,100,800
Pump Station Restorations / ABP00001	10,638,124	-	20,047,486	30,685,610
Pure Water Phase 2 / ALA00002	63,736,568	-	3,625,000,000	3,688,736,568
Pure Water Pooled Contingency / P19002	59,460,646	-	-	59,460,646
Pure Water Program / ALA00001	1,366,340,634	100,518,379	118,017,080	1,584,876,093
Rancho Bernardo Industrial Pump Stn Replacement / S21004	3,200,000	3,498,000	6,500,000	13,198,000
Recycled Water Systems Upgrades / AHC00004	50,000	-	-	50,000
Sewer CIP Emergency Reserve / ABT00007	10,000,000	-	-	10,000,000
Sewer Main Replacements / AJA00001	478,608,455	78,027,532	275,271,963	831,907,950
South San Diego Reservoir Replacement / S23004	500,000	-	45,100,000	45,600,000
Standpipe and Reservoir Rehabilitations / ABL00001	22,501,824	2,902,640	16,436,308	41,840,772
Tecolote Canyon Trunk Sewer Improvement / S15020	9,180,000	18,000,000	27,274,379	54,454,379
TH 16" Water Mains / RD21007	482,590	-	147,689	630,279
Tierrasanta (Via Dominique) Pump Station / S12040	18,918,996	-	-	18,918,996
University Ave Pipeline Replacement / S11021	29,800,000	-	-	29,800,000
Upas St Pipeline Replacement / S11022	36,665,020	-	-	36,665,020
Water CIP Emergency Reserve / ABT00008	5,000,000	-	-	5,000,000
Water Main Replacements / AKB00003	624,228,045	122,689,387	361,154,076	1,108,071,508
Water Pump Station Restoration / ABJ00001	29,906,119	2,200,000	5,318,375	37,424,494
Water SCADA IT Upgrades / T22001	7,700,000	-	8,400,000	16,100,000
Water & Sewer Group Job 816 (W) / S13015	16,199,392	-	-	16,199,392
Water Treatment Plants / ABI00001	20,964,207	5,545,571	7,852,555	34,362,333
<b>Total</b>	<b>\$ 3,956,344,262</b>	<b>\$ 572,191,202</b>	<b>\$ 5,735,916,023</b>	<b>\$ 10,264,451,487</b>



**Public Utilities – Preliminary Engineering Projects**

**Pure Water Pooled Contingency / P19002**

Priority Category: **High**

Priority Score: **85**

<b>Expenditure by Funding Source</b>					
<b>Fund Name</b>	<b>Fund No</b>	<b>Exp/Enc</b>	<b>Con Appn</b>	<b>FY 2025</b>	<b>Project</b>
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 17,066,462	\$ -	\$ 17,066,462
Water Utility - CIP Funding Source	700010	-	42,394,184	-	42,394,184
<b>Total</b>		<b>\$ -</b>	<b>\$ 59,460,646</b>	<b>\$ -</b>	<b>\$ 59,460,646</b>



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# Public Utilities

## 30th Street Pipeline Replacement / S12010

## Water - Distribution Sys - Transmission

<b>Council District:</b>	3 8 9	<b>Priority Score:</b>	87
<b>Community Planning:</b>	Greater North Park; Greater Golden Hill; Southeastern San Diego	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Ramos-Banuelos, Jaime
<b>Duration:</b>	2014 - 2024		619-533-5103
<b>Improvement Type:</b>	Replacement		jramosbanuel@sandiego.gov

**Description:** This project will replace approximately 5.11 miles of existing cast iron mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

**Justification:** This project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone and improve water quality.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park, Greater Golden Hill, and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2022. Remaining construction activities were completed in Fiscal Year 2024.

**Summary of Project Changes:** Total project cost decreased by \$115,424 due to revised cost estimate. The project schedule has been updated for Fiscal Year 2025. This project is anticipated to be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 32,399,837	\$ 1,103,754	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,503,592
Water Utility Operating Fund	700011	(1,163)	1,163	-	-	-	-	-	-	-	-	-
<b>Total</b>		<b>\$ 32,398,674</b>	<b>\$ 1,104,917</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 33,503,592</b>

# Public Utilities

## 69th & Mohawk Pump Station / S12011

## Bldg - Water - Pump Stations

<b>Council District:</b>	4 9	<b>Priority Score:</b>	74
<b>Community Planning:</b>	College Area; Mid-City: Eastern Area	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Van Martin, Debbie
<b>Duration:</b>	2013 - 2026		619-533-6651
<b>Improvement Type:</b>	Expansion		dvanmartin@sandiego.gov

**Description:** This project provides for a new pump station at the corner of 69th Street and Mohawk Street. The new pump station is to feed water to the 645 Redwood Village Pressure Zone.

**Justification:** This project is to replace the existing 40-year-old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with College Area and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2017. Construction began in Fiscal Year 2017 and project was substantially completed in Fiscal Year 2024. The project is anticipated to be closed by Fiscal Year 2026 upon completion of the pending closeout activities.

**Summary of Project Changes:** \$500,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The total project costs decreased by \$500,000 due to revised cost estimates. The project description and schedule have been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 17,492,470	\$ 846,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,338,594
<b>Total</b>		<b>\$ 17,492,470</b>	<b>\$ 846,123</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,338,594</b>

# Public Utilities

## Advanced Metering Infrastructure / S17008

## Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	59
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Davenport, Rachel
<b>Duration:</b>	2017 - 2031		619-527-3110
<b>Improvement Type:</b>	Betterment		rdavenport@sandiego.gov

**Description:** This project deploys Smart Metering Infrastructure (and) technology to approximately 280,000 water meters citywide. The technology allows water meters to be read electronically rather than by direct visual inspection by field staff, which improves the accuracy of the meter readings. Smart Metering offers several benefits, including mitigating human error in meter readings, automatically detecting leaks, and allowing customers to monitor their own hourly water consumption. This enhances customer service and assists customers with water conservation. This project also helps to implement the City's Climate Action Plan.

**Justification:** This project streamlines the collection of water meter information, provides near real time data, assists with promptly solving water usage and billing questions and provides customers with a tool to conserve and manage their water consumption.

**Operating Budget Impact:** As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans, is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

**Schedule:** Design began in Fiscal Year 2012, which carried out an initial Pilot Program of approximately 11,000 metered connections between Fiscal Years 2013 – 2015. In Fiscal Year 2019 the citywide implementation approach, project budget and timeline for the remaining approximately 270,000 meters were re-evaluated to address productivity issues and take corrective actions, as needed, to guide the rest of the implementation. A contractor was successfully onboarded in Fiscal Year 2024 and is currently reassessing the project and formulating a deployment plan. Implementation of deployment plan is anticipated to begin in Fiscal Year 2027.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Grant Fund-Enterprise-Federal	710000	\$ 7,283	\$ 992,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 999,679
Muni Sewer Utility - CIP Funding Source	700008	11,979,126	9,919,800	-	-	3,725,238	5,353,494	6,683,035	-	-	-	37,660,693
Water Utility - CIP Funding Source	700010	29,074,504	22,022,992	-	-	8,692,223	12,491,487	15,593,747	-	-	-	87,874,953
<b>Total</b>		<b>\$ 41,060,913</b>	<b>\$ 32,935,187</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,417,461</b>	<b>\$ 17,844,981</b>	<b>\$ 22,276,782</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 126,535,325</b>

# Public Utilities

## Alvarado 2nd Extension Pipeline / S12013

## Water - Distribution Sys - Transmission

<b>Council District:</b>	2 7	<b>Priority Score:</b>	78
<b>Community Planning:</b>	Mission Valley; Mission Bay Park; Linda Vista	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ramos-Banuelos, Jaime
<b>Duration:</b>	2016 - 2032		619-533-5103
<b>Improvement Type:</b>	Expansion		jramosbanuel@sandiego.gov

**Description:** The Alvarado 2nd Extension Pipeline project is proposing to build a new 48-inch and a 24-inch main, extending the existing Alvarado 2nd Pipeline westerly, connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. (approx. 6.42 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd. and Napa St. intersection. This project includes the replacement of all parallel 16-inch AC water mains. The AC mains run along Friars Rd. between Morena Blvd. and East of Mission Center Rd. (approx. 3.90 miles). Total length of this project is approximately 10.32 miles.

**Justification:** This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Pipeline Extension will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado Water Treatment Plant (WTP), the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11, which currently feeds those zones will be greatly reduced. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design is anticipated to be completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2030.

**Summary of Project Changes:** The total project cost increased by \$11.3 million due to general regional increases in construction cost. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 10,145,984	\$ 26,732,433	\$ 35,000,000	\$ -	\$ 55,000,000	\$ 15,000,000	\$ 11,000,000	\$ 4,080,115	\$ -	\$ -	\$ 156,958,533
<b>Total</b>		<b>\$ 10,145,984</b>	<b>\$ 26,732,433</b>	<b>\$ 35,000,000</b>	<b>\$ -</b>	<b>\$ 55,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 11,000,000</b>	<b>\$ 4,080,115</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 156,958,533</b>

# Public Utilities

## Alvarado Laboratory Improvements / L22000

## Bldg - MWWD - Laboratories

<b>Council District:</b>	7	<b>Priority Score:</b>	85
<b>Community Planning:</b>	Navajo	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2022 - 2032		619-533-6613
<b>Improvement Type:</b>	Betterment		elozano@sandiego.gov

**Description:** This project will renovate Alvarado Laboratory to meet State of CA Environmental Laboratory Accreditation Program (ELAP) standards. Phase 1 includes the construction of a new lab building to increase footprint capacity from 52,595 to 73,115 square feet. New lab spaces shall create an open design concept to increase opportunities for communication and collaboration to house the City's drinking water and wastewater chemistry and biology labs. In addition, new space capacity will also accommodate Industrial Wastewater Control Program and Water Systems Operation (WSO) Division staff at Alvarado. Also, a 72" transmission main underneath the existing building will be relocated as part of scope. Phase 1 also includes the design/bridging documents for the existing Lab renovation, design of temporary housing, and design of a 72" transmission main realignment. Phase 2 includes the improvement and retrofitting of the existing lab building and relocation of employees from the existing lab to the new building. Phase 3 includes the installation of temporary trailers to house approximately 20 PUD staff from the Environmental Monitoring & Technical Services Division. In Fiscal Year 2022, this project was converted from standalone project S22000 to an L-project.

**Justification:** ELAP standards are required to be met for the labs to analyze samples for multiple regulatory programs; failure to meet these standards could jeopardize laboratory certifications, effectively preventing the laboratories from conducting permit-required analyses. Lab testing groups can be reorganized to share common equipment, thus reducing needs for additional lab equipment. Labs shall have independently functioning climate control systems to minimize possibility of contamination from other lab systems.

**Operating Budget Impact:** As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with the Navajo neighborhood and is in conformance with the City's General Plan.

**Schedule:** Conceptual design and bridging documents of Phases 1 & 2 began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026. Design Build contract of Phases 1 & 2 are anticipated to begin in Fiscal Year 2027. Construction of Phases 1 & 2 are anticipated to be completed in Fiscal Year 2031. Design of Phase 3 began in Fiscal Year 2023 and will be completed in Fiscal Year 2024. Construction of Phase 3 will begin and be completed in Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Metro Sewer Utility - CIP Funding Source	700009	\$ 1,255,214	\$ 4,168,785	\$ 4,016,000	\$ -	\$ 10,235,000	\$ 16,805,000	\$ -	\$ 11,609,200	\$ -	\$ -	\$ 48,089,200
Muni Sewer Utility - CIP Funding Source	700008	555,191	2,681,809	2,414,000	-	6,349,000	9,890,000	-	10,448,280	-	-	32,338,280
Water Utility - CIP Funding Source	700010	600,703	4,029,297	3,570,000	-	9,585,000	15,045,000	-	6,965,520	-	-	39,795,520
<b>Total</b>		<b>\$ 2,411,108</b>	<b>\$ 10,879,891</b>	<b>\$ 10,000,000</b>	<b>\$ -</b>	<b>\$ 26,169,000</b>	<b>\$ 41,740,000</b>	<b>\$ -</b>	<b>\$ 29,023,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 120,223,000</b>

# Public Utilities

## Alvarado Trunk Sewer Phase IV / S15019

## Wastewater - Collection Sys - Trunk Swr

<b>Council District:</b>	7 9	<b>Priority Score:</b>	86
<b>Community Planning:</b>	Navajo; College Area	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Jaro, Janice
<b>Duration:</b>	2015 - 2030		619-533-3851
<b>Improvement Type:</b>	Replacement		jjaro@sanidiego.gov

**Description:** This project replaces and upsizes 4.73 miles of the Alvarado Trunk Sewer to provide additional capacity. The first phase will replace and upsize 0.76 miles, and the second phase will replace and upsize the remaining 3.97 miles.

**Justification:** This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2020. Construction of Phase 1 is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2026. Construction of Phase 2 is scheduled to begin in Fiscal Year 2026 and is anticipated to be substantially completed in Fiscal Year 2030.

**Summary of Project Changes:** The project schedule and description have been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 6,430,847	\$ 2,122,244	\$ 14,263,455	\$ 8,228,536	\$ 20,843,917	\$ 11,780,000	\$ 8,681,000	\$ -	\$ -	\$ -	\$ 72,350,000
<b>Total</b>		<b>\$ 6,430,847</b>	<b>\$ 2,122,244</b>	<b>\$ 14,263,455</b>	<b>\$ 8,228,536</b>	<b>\$ 20,843,917</b>	<b>\$ 11,780,000</b>	<b>\$ 8,681,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72,350,000</b>



# Public Utilities

## Alvarado WTP Filter Gallery Piping Repl / S24000

## Bldg - Water - Treatment Plants

<b>Council District:</b>	7	<b>Priority Score:</b>	87
<b>Community Planning:</b>	Navajo	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2024 - 2029		619-533-5105
<b>Improvement Type:</b>	Replacement		bvitelle@sandiego.gov

**Description:** Alvarado Water Treatment Plant 9-16 Filter Gallery contains piping, valves and appurtenances consisting of various sizes which conveys water to and from each filter including water used to backwash each filter. This project will replace approximately 2970 linear feet of existing 304 stainless steel piping with cement-mortar lined carbon steel.

**Justification:** Filter gallery piping has reached its service life and needs to be replaced.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Navajo neighborhood and is in compliance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2027 and be completed in Fiscal Year 2028.

**Summary of Project Changes:** Total project cost increased by \$3.5 million due to revised project cost. The project description and schedule have been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 103,137	\$ 396,862	\$ 1,400,000	\$ 600,000	\$ 1,000,000	\$ 7,000,000	\$ 4,400,000	\$ 760,000	\$ -	\$ -	\$ 15,660,000
<b>Total</b>		<b>\$ 103,137</b>	<b>\$ 396,862</b>	<b>\$ 1,400,000</b>	<b>\$ 600,000</b>	<b>\$ 1,000,000</b>	<b>\$ 7,000,000</b>	<b>\$ 4,400,000</b>	<b>\$ 760,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,660,000</b>

# Public Utilities

## Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002

## Bldg - Water - Reservoirs/Dams

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	78
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Van Martin, Debbie
<b>Duration:</b>	2024 - 2032		619-533-6651
<b>Improvement Type:</b>	New		dvanmartin@sandiego.gov

**Description:** Place a reinforced concrete bulkhead at the upstream end of the outlet tunnel, approximately 15 ft. into the outlet tunnel. This bulkhead will be anchored into the outlet tunnel wall. To achieve fully redundant emergency outlet control, a reinforced concrete outlet control vault with a manually operated sluice gate is to be installed downstream of the conduit. Replacement of the existing 30-inch tee at the base of the outlet tower and upgrade to a 42-inch tee. In addition, the 15 feet of 30-inch cast iron pipe that discharges into the outlet tunnel will be replaced with 15 feet of 42-inch stainless steel pipe. The reinforced concrete and rock lined tunnel will be cleaned and patched for spalls and cracks. The entire tunnel will be lined with polyurea lining or other similar structural liner. Project was initiated as a maintenance effort and was determined to be capital in nature.

**Justification:** California Department of Water Resources, Division Safety of Dam (DSOD) is a regulatory body who oversees and enforces dam and safety compliance of all City of San Diego raw reservoirs (Dams, Spillways, Outlet Towers and critical appurtenances). DSOD conducts annual inspection of Barrett Dam and required the City to take immediate action in repairing the deficiencies identified by DSOD. DSOD has requested this work to be completed as soon as possible due to safety concerns.

**Operating Budget Impact:** The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2028.

**Summary of Project Changes:** \$2.0 million in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution for construction costs. The total project cost increased by \$2.0 million due to increased construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,822,147	\$ 2,177,852	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 2,000,000	\$ 8,500,000	\$ -	\$ -	\$ -	\$ 17,500,000
<b>Total</b>		<b>\$ 1,822,147</b>	<b>\$ 2,177,852</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 8,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,500,000</b>

# Public Utilities

## Cielo & Woodman Pump Station / S12012

## Bldg - Water - Pump Stations

<b>Council District:</b>	4	<b>Priority Score:</b>	88
<b>Community Planning:</b>	Southeastern (Encanto Neighborhoods)	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2014 - 2033		619-533-5406
<b>Improvement Type:</b>	Expansion		pammerlahn@sandiego.gov

**Description:** This project provides for the replacement of the existing Cielo and Woodman Pump Station. This project provides for the replacement of the existing Cielo and Woodman Pump Station with a new 9.12 MGD (6,330 gpm) capacity pump station with a backup generator. The new pump station will be capable to draw water from both Alvarado 536 pressure zone and Otay 490 pressure zone to provide water to the Paradise Mesa 610 pressure zone.

**Justification:** This replacement of the existing deteriorating pump station will expand capacity and improve efficiency and reliability of the water system.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014. The project scope was re-evaluated. The design is anticipated to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2027. Construction is scheduled to begin in Fiscal Year 2028 and anticipated to be completed in Fiscal Year 2033.

**Summary of Project Changes:** Total project cost has increased by \$3.1 million due to scope modification. The project schedule has been updated for Fiscal Year 2025

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 2,060,137	\$ 7,817,862	\$ -	\$ -	\$ 1,162,973	\$ -	\$ 1,000,000	\$ 2,000,000	\$ 4,481,027	\$ -	\$ 18,522,000
<b>Total</b>		<b>\$ 2,060,137</b>	<b>\$ 7,817,862</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,162,973</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 4,481,027</b>	<b>\$ -</b>	<b>\$ 18,522,000</b>

# Public Utilities

## Corrosion Control / AKA00001

## Water - Distribution Sys - Transmission

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

**Justification:** Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 732,078	\$ 67,921	\$ -	\$ -	\$ 87,637	\$ 98,299	\$ 101,348	\$ 101,697	\$ -	\$ -	\$ 1,188,981
<b>Total</b>		<b>\$ 732,078</b>	<b>\$ 67,921</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 87,637</b>	<b>\$ 98,299</b>	<b>\$ 101,348</b>	<b>\$ 101,697</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,188,981</b>

# Public Utilities

## Dams & Reservoirs Security Improvements / S22013

## Bldg - Water - Reservoirs/Dams

<b>Council District:</b>	Citywide, Non-City	<b>Priority Score:</b>	75
<b>Community Planning:</b>	Citywide, Non-City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rubalcava, Eric
<b>Duration:</b>	2022 - 2029		619-533-3647
<b>Improvement Type:</b>	Replacement		rubalcavae@sandiego.gov

**Description:** Security improvement is required to be performed at ten City-owned and operated dams to improve security and protect the raw water supply across the San Diego Region including physical and electronic security. The project was converted from sublet B21067 (ABL00001 Standpipe & Reservoir Rehabilitations) to a standalone CIP in Fiscal Year 2022.

**Justification:** The City of San Diego owns and operates 10 dams and reservoirs (lakes) to store water for use when needed. While some monitoring and guarding elements are already in place and operating, there are additional security improvements that can be implemented to augment the existing security elements. This project will add physical and electronic security measures and a wireless microwave communication system to further secure the safety and security of this critical infrastructure, preventing potential loss of life should any of these facilities catastrophically fail.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2026 and is anticipated to be substantially completed in Fiscal Year 2027.

**Summary of Project Changes:** Total project cost has increased by \$2.7 million due to increased construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 2,833,066	\$ 10,723,793	\$ -	\$ -	\$ 14,443,140	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000,000
<b>Total</b>		<b>\$ 2,833,066</b>	<b>\$ 10,723,793</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,443,140</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000,000</b>

# Public Utilities

## East Cty Residuals Line & Mission Gorge Force Main / RD23001 Wastewater - Collection Sys - Interceptor

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	81
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	George, Nicole
<b>Duration:</b>	2023 - 2027		619-533-7443
<b>Improvement Type:</b>	New		ngeorge@sandieg.gov

**Description:** The Regional Brine Line (RBL) formerly called the East County Residuals Line and the East Mission Gorge Force Main (EMGFM) rehabilitation project involves slip lining 8 miles of the existing 48-inch EMGFM with two new pipeline for the RBL and EMGFM. The existing EMGFM conveys sewage from the East Mission Gorge Pump Station to the North Mission Valley Interceptor Sewer. The RBL will convey brine and centrate from the new East County Advanced Water Purification Residuals Pump Station to the South Mission Valley Trunk Sewer. The brine and centrate flows must bypass the North Mission Valley Interceptor so as not to be conveyed to Morena Pump Station and ultimately the City's North City Pure Water Facility. Both pipelines will be constructed by the East County Advanced Water Purification Project Joint Powers Association's (ECAWP JPA) Progressive Design-Build Contractor and partially funded by the City through a cost-sharing agreement. The JPA selected Orion Construction as the progressive design-builder with GHD Inc serving as the EOR. Both pipelines will be owned by the City of San Diego at the end of the project.

**Justification:** The substantial completion of the RBL prior to the initiation of operations of Pure Water Phase 1 is crucial. The RBL will convey brine and centrate to a point within the City's sewer system that will bypass the influent of the North City Pure Water Facility and instead convey the brine/centrate flow to Point Loma Wastewater Treatment Plant. By bypassing the North City Pure Water Facility influent, the RBL avoids potential influent water quality issues at the Pure Water Facility that may result from the introduction of the brine and centrate.

**Operating Budget Impact:** The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2023 and is anticipated to be completed by the end of Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be completed Fiscal Year 2026. Final schedule will be determined by ECAWP JPA and communicated to the City as new developments in cost and schedule arise.

**Summary of Project Changes:** The project schedule and justification have been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025						Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			Future FY
Metro Sewer Utility - CIP Funding Source	700009	\$ 6,122	\$ 1,152,379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,158,502
Muni Sewer Utility - CIP Funding Source	700008	6,045,276	17,628,858	-	-	-	-	-	-	-	-	23,674,134
Water Utility - CIP Funding Source	700010	8,550,693	23,800,475	-	-	-	-	-	-	-	-	32,351,168
<b>Total</b>		<b>\$ 14,602,091</b>	<b>\$ 42,581,712</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 57,183,804</b>

# Public Utilities

## El Camino Real Pipeline / L23001

## Water - Distribution Sys - Distribution

<b>Council District:</b>	1	<b>Priority Score:</b>	72
<b>Community Planning:</b>	Via De La Valle; Carmel Valley; Fairbanks Country Club; N Cty Future Urbanizing Area - Subarea 2	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rekani, Ronak 619-236-6251 rfrekani@sandiego.gov
<b>Duration:</b>	2023 - 2030		
<b>Improvement Type:</b>	New		

**Description:** This project provides for construction of new water mains for El Camino North Pipeline and El Camino South Pipeline. Phase I in El Camino North will include approximately 2,685 linear feet of new water mains in El Camino Real from San Dieguito Road connecting to new pipeline on Via De La Valle. Phase II in El Camino South will include construction of approximately 4,032 linear feet of new water mains. The project also proposes to upsize the existing Pressure Reducing Station located at the north-west corner of the intersection of El Camino Real and Half Mile Dr. from 10-inch and 2-inch to dual 12-inch lines. This project was converted from S23000 - El Camino Real Pipeline in Fiscal Year 2023.

**Justification:** This project will provide water service to the Via De La Valle Pipeline.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley, Fairbanks Country Club, NCFUA Subarea II and Via De La Valle neighborhoods and is in conformance with the City's General Plan.

**Schedule:** Design of Phase I began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Construction of Phase I is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2028. Design of Phase II began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026. Construction of Phase II is anticipated to begin in Fiscal Year 2027 and be completed Fiscal Year 2028.

**Summary of Project Changes:** \$250,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. Total project cost decreased by \$6.9 million due to refined project cost estimates and scope. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 411,720	\$ 1,288,279	\$ 2,402,405	\$ -	\$ 4,118,282	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ 8,350,687
<b>Total</b>		<b>\$ 411,720</b>	<b>\$ 1,288,279</b>	<b>\$ 2,402,405</b>	<b>\$ -</b>	<b>\$ 4,118,282</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,350,687</b>

# Public Utilities

## El Monte Pipeline No 2 / S10008

## Water - Distribution Sys - Distribution

<b>Council District:</b>	7 Non-City	<b>Priority Score:</b>	78
<b>Community Planning:</b>	Navajo; Non-City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2018 - 2030		619-533-5406
<b>Improvement Type:</b>	Replacement - Rehab		pammerlahn@sandiego.gov

**Description:** This project consists of the replacement of pipeline segments and tunnel repair to the El Monte Pipeline. This project also includes spot repair of the pipeline walls and joints, new manway installations, and air/vacuum relief valves adjustment.

**Justification:** The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce leakage. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the community plan guidelines for Lakeside and Navajo, including the general and specific plans for the cities of El Cajon, La Mesa, and Santee.

**Schedule:** Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2026. Construction is scheduled to start in Fiscal Year 2027 and is anticipated to be substantially completed in Fiscal Year 2029. Remaining construction activities are anticipated to be completed in Fiscal Year 2030.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 6,231,053	\$ 6,415,967	\$ 20,000,000	\$ -	\$ 10,000,000	\$ 5,000,000	\$ 3,015,789	\$ -	\$ -	\$ -	\$ 50,662,809
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
<b>Total</b>		<b>\$ 6,232,032</b>	<b>\$ 6,415,967</b>	<b>\$ 20,000,000</b>	<b>\$ -</b>	<b>\$ 10,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 3,015,789</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,663,789</b>



# Public Utilities

## EMTS Boat Dock Esplanade / S00319

## Bldg - MWWD - Laboratories

<b>Council District:</b>	2	<b>Priority Score:</b>	70
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Choi, Jong
<b>Duration:</b>	2018 - 2027		619-533-5493
<b>Improvement Type:</b>	New		jchoi@sandiego.gov

**Description:** This project provides for the design and construction of the Environmental Monitoring and Technical Services (EMTS) Laboratory Boat esplanade. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** Per the terms of the land transfer from the Federal Government, Public Utilities Department (PUD) designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. This project will fulfill the City's commitment to develop the esplanade as required.

**Operating Budget Impact:** Non-personnel expenditures for lease of boat dock space at Driscoll's Wharf will decrease by \$14,040 when the project is complete.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2023 due to additional landscaping design required by the Coastal Commission. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

**Summary of Project Changes:** No significant changes were made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,512,880	\$ 917,970	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851
<b>Total</b>		<b>\$ 2,512,880</b>	<b>\$ 917,970</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,430,851</b>

### Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Metro Wastewtr Metro - METRO SEWER UTILITY	FTEs 0.00	0.00	0.00	0.00	0.00
<b>Metro Wastewtr Metro - METRO SEWER UTILITY</b>	<b>Total Impact \$</b>	<b>(14,040)</b>	<b>(14,040)</b>	<b>(14,040)</b>	<b>(14,040)</b>

# Public Utilities

## Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003 Bldg - MWWD - Laboratories

<b>Council District:</b>	2	<b>Priority Score:</b>	85
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2021 - 2031		619-533-6613
<b>Improvement Type:</b>	Betterment		elozano@sandiego.gov

**Description:** This project will renovate, remodel, and reconfigure existing office and laboratory spaces, upgrade the structural system at strategic locations, and construction of a new high bay Ocean Operations building, including site improvement of existing parking lot on the Public Utilities, EMTS Division Lab located at the Naval Training Center (NTC) facility.

**Justification:** Upgrade and remodel offices and laboratory spaces to increase functionality, address recurring HVAC and mechanical issues, comply with structural and seismic code. The remodeled facility aims to comply with the State of California Environmental Laboratory Accreditation Program (ELAP) standards for a lab testing facility and to achieve the LEED Silver for Commercial Interiors.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Plan and is in conformance with the City's General Plan.

**Schedule:** Design procurement began in Fiscal Year 2021 and design completion is anticipated in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2026 and is anticipated to be substantially completed in Fiscal Year 2029. Post-construction phase is anticipated to be completed in Fiscal Year 2031.

**Summary of Project Changes:** Total project cost increased by \$20.8 million due to higher cost of temporary spaces required for lab & office staff relocation during construction, cost escalation and rising inflation. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,945,351	\$ 2,454,648	\$ -	\$ -	\$ 44,703,956	\$ 1,200,000	\$ 1,200,000	\$ 1,621,545	\$ -	\$ -	\$ 54,125,501
<b>Total</b>		<b>\$ 2,945,351</b>	<b>\$ 2,454,648</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,703,956</b>	<b>\$ 1,200,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,621,545</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 54,125,501</b>

# Public Utilities

## Freeway Relocation / AKB00002

## Water - Distribution Sys - Distribution

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides funding to relocate water lines in conflict with highway construction zones.

**Justification:** Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis per Caltrans requests.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 882,820	\$ 214,797	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,097,618
<b>Total</b>		<b>\$ 882,820</b>	<b>\$ 214,797</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,097,618</b>

# Public Utilities

## Groundwater Asset Development Program / ABM00001

## Bldg - Water - Wells

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Carlson, Sandra
<b>Duration:</b>	2010 - 2040		619-533-4235
<b>Improvement Type:</b>	Replacement		carlsons@sanidiego.gov

**Description:** This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

**Justification:** The City imports 85 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025							Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Water Utility - CIP Funding Source	700010	\$ -	\$ 495,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 495,328
<b>Total</b>		<b>\$ -</b>	<b>\$ 495,328</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 495,328</b>

# Public Utilities

## Harbor Drive Trunk Sewer / S18006

## Wastewater - Collection Sys - Trunk Swr

<b>Council District:</b>	3 8	<b>Priority Score:</b>	89
<b>Community Planning:</b>	Barrio Logan; Centre City	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2016 - 2026		619-533-5105
<b>Improvement Type:</b>	Replacement		bvitelle@sandiego.gov

**Description:** This project will upsize the existing 12-inch, 15-inch, 18-inch, and 24-inch Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive) with 18-inch, 21-inch, and 30-inch diameter sewer mains for a total length of 4,650 lineal feet. The project was originally setup as a participation agreement under RD16001 and was later converted to a standalone project.

**Justification:** The Harbor Drive Trunk Sewer is constructed of Techite pipe, which is known to be a high risk for catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate the future flows.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Barrio Logan and Downtown Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** \$6.5 million of Muni Sewer CIP Funds were removed from this project in Fiscal Year 2024 via City Council Resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 35,703,409	\$ 1,996,590	\$ 6,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,200,000
<b>Total</b>		<b>\$ 35,703,409</b>	<b>\$ 1,996,590</b>	<b>\$ 6,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,200,000</b>

# Public Utilities

## Kearny Mesa Trunk Sewer / L24004

## Wastewater - Collection Sys - Trunk Swr

<b>Council District:</b>	3 6 7	<b>Priority Score:</b>	88
<b>Community Planning:</b>	Kearny Mesa; Serra Mesa; Mission Valley	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2019 - 2034		619-533-5406
<b>Improvement Type:</b>	Replacement - Rehab		pammerlahn@sandiego.gov

**Description:** This project involves the rehabilitation of approximately 33,900 LF (6.42 miles) of 33-, 30-, 27-, 18-, 15-, and 12-inch VC Trunk Sewer mains; Replacement of approximately 13,800 LF (2.61 mi) of 33-, 30-, 18-, and 12-inch VC Trunk Sewer; Abandonment of approximately 3,800 LF (0.72 mi) of 12-inch VC Trunk Sewer; and point repairs; sewer lateral (rehab and/or replacement, sewer manholes (rehab, repair, and/or replacement), cleanouts and other appurtenances. The project would also include the following improvements: curb ramps, slurry and street resurfacing and traffic control. This project will be executed in two phases. Phase 1, which was converted from S-20000 (Kearny Mesa Trunk Sewer), is planned to deliver 2.7 miles of sewer pipeline; Phase 2 is planned to deliver the remaining scope.

**Justification:** The project will replace and rehabilitate deteriorated sewer pipes and manholes.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the Kearny Mesa, Serra Mesa, and Mission Valley Community Plans and is conformance with the City's General Plan.

**Schedule:** Preliminary engineering was initiated in Fiscal Year 2019 and was completed in Fiscal Year 2020. Design for Phase 1 began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2026. Construction for Phase 1 is anticipated to begin in Fiscal Year 2026 and is anticipated to be substantially completed in Fiscal Year 2031. Design for Phase 2 began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2030 and construction to be substantially completed in Fiscal Year 2033. Remaining construction activities are anticipated to be completed in Fiscal Year 2034.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Muni Sewer Utility - CIP Funding Source	700008	\$ 5,504,192	\$ 945,807	\$ 8,550,000	\$ -	\$ 8,886,587	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 25,886,587
<b>Total</b>		<b>\$ 5,504,192</b>	<b>\$ 945,807</b>	<b>\$ 8,550,000</b>	<b>\$ -</b>	<b>\$ 8,886,587</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,886,587</b>

# Public Utilities

## Kearny Villa Rd Pipeline / S23001

## Water - Distribution Sys - Transmission

<b>Council District:</b>	6	<b>Priority Score:</b>	86
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Faber, Melissa
<b>Duration:</b>	2023 - 2031		858-614-5712
<b>Improvement Type:</b>	New		mfaber@saniego.gov

**Description:** This project will install 24,170 linear feet of 36-inch pipeline on Kearny Villa Road between Miramar Road and Clairemont Mesa Boulevard.

**Justification:** To provide a second feed to ensure water reliability to the community.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa neighborhood and is in conformance with the City's General Plan

**Schedule:** Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. Construction is anticipated to begin in Fiscal Year 2028 and be substantially completed in Fiscal Year 2030. Remaining construction activities is anticipated to be completed in Fiscal Year 2031.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ -	\$ 500,000	\$ -	\$ -	\$ 2,000,000	\$ 5,000,000	\$ 10,000,000	\$ 10,000,000	\$ 20,900,000	\$ -	\$ 48,400,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 20,900,000</b>	<b>\$ -</b>	<b>\$ 48,400,000</b>

# Public Utilities

## La Jolla Scenic Drive 16inch Main / S12009

## Water - Distribution Sys - Transmission

<b>Council District:</b>	1	<b>Priority Score:</b>	71
<b>Community Planning:</b>	La Jolla	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Narvaez, Rex
<b>Duration:</b>	2015 - 2025		619-533-5127
<b>Improvement Type:</b>	Expansion		rnarvaez@sandiego.gov

**Description:** This project provides for replacement of 18,555 linear feet (3.51 miles) of existing 6-inch to 12-inch asbestos cement water main, and 1,573 linear feet (0.30 miles) of existing 8-inch polyvinyl chloride (PVC) water main and installation of 902 linear feet (0.17 miles) of 16-inch PVC transmission line between Soledad Mountain Road and the existing Mount Soledad Pump Station. In addition, it includes the installation of all associated water services, fire hydrants, curb ramps, traffic control, and abandon by slurry fill a total of 1,089 linear feet (0.21 miles) of existing 16-inch water main, of which 300 linear feet is ductile iron and 789 linear feet is asbestos cement. This project also includes the relocation of an existing pressure reducing station.

**Justification:** The current distribution grid has insufficient capacity to meet fire flow and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2023. The project is anticipated to be closed in Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 11,964,163	\$ 383,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,348,000
<b>Total</b>		<b>\$ 11,964,163</b>	<b>\$ 383,836</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,348,000</b>



# Public Utilities

## La Jolla View Reservoir / S15027

## Water - Distribution Sys - Distribution

<b>Council District:</b>	1	<b>Priority Score:</b>	76
<b>Community Planning:</b>	La Jolla	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Faber, Melissa
<b>Duration:</b>	2012 - 2030		858-614-5712
<b>Improvement Type:</b>	Replacement		mfaber@san Diego.gov

**Description:** This project will abandon and demolish the existing La Jolla View Reservoir, demolish the existing paved reservoir access road in La Jolla Scenic Park, and perform site restoration. In addition, this project will upsize 2,500 feet of 12-inch pipe to new 16-inch pipe between Sierra Mar Drive and Country Club Drive, replace Muirlands Vista Way Pressure Regulating Station, and install 1,000 feet of 12-inch pipe to connect the La Jolla Hermosa 370 pressure zone.

**Justification:** This project will address the water quality issues and comply with compliance order by removing cast-iron pipes from the City's water system.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Planning began in Fiscal Year 2024. Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. Construction is anticipated to begin in Fiscal Year 2028 and be completed in Fiscal Year 2030.

**Summary of Project Changes:** Total project cost has decreased by \$24.8 million due to revised scope. The project description, justification, and schedule have been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 4,873,818	\$ 1,343,682	\$ -	\$ -	\$ 500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,282,500	\$ -	\$ -	\$ 11,000,001
<b>Total</b>		<b>\$ 4,873,818</b>	<b>\$ 1,343,682</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,282,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,000,001</b>

# Public Utilities

## Lake Hodges Dam Replacement / S23002

## Bldg - Water - Reservoirs/Dams

<b>Council District:</b>	5	<b>Priority Score:</b>	97
<b>Community Planning:</b>	San Pasqual	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Botica, James
<b>Duration:</b>	2023 - 2034		619-533-5109
<b>Improvement Type:</b>	Replacement - Rehab		jbotica@sandiego.gov

**Description:** This project will construct a new roller compacted concrete dam about 100 feet downstream of the existing dam. While the dam is a City asset, the project will include cost-sharing with the other jurisdictions, including the San Diego County Water Authority, which maintains capacity rights to the 30,633 Acre Feet (AF) of storage. The City maintains 5,317 AF of capacity rights. The City expects to maintain ownership of the new dam.

**Justification:** Hodges Dam is over 100 years old and is the second oldest dam in the City's system. Currently, the dam has its capacity limited to 5,996 AF based on restrictions from the California Department of Water Resources' Division of Safety of Dams to mitigate risk of dam failure. This project will provide a long-term solution to mitigate these risks and ensure that Lake Hodges continues to be a critical asset in the region's water delivery system.

**Operating Budget Impact:** To be determined further in the design process.

**Relationship to General and Community Plans:** This project is consistent with the San Pasqual Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design is scheduled to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2029. Construction is anticipated to begin in Fiscal Year 2030 and be completed in Fiscal Year 2034.

**Summary of Project Changes:** The total project cost increased by \$125.0 million due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 2,236,280	\$ 5,263,719	\$ 20,402,630	\$ -	\$ 12,525,000	\$ 2,200,000	\$ 2,500,000	\$ -	\$ 229,872,370	\$ -	\$ 275,000,000
<b>Total</b>		<b>\$ 2,236,280</b>	<b>\$ 5,263,719</b>	<b>\$ 20,402,630</b>	<b>\$ -</b>	<b>\$ 12,525,000</b>	<b>\$ 2,200,000</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ 229,872,370</b>	<b>\$ -</b>	<b>\$ 275,000,000</b>

# Public Utilities

## Lakeside Valve Station Replacement / S22003

## Water - Distribution Sys - Transmission

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	76
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2022 - 2028		619-533-5406
<b>Improvement Type:</b>	Replacement		pammerlahn@sandiego.gov

**Description:** This project will replace the existing deteriorated and underground Lakeside Valve Station with a new valve station. Relocate the new station above ground by demolishing the onsite out-of-service Lakeside Valve Station and adjacent out-of-service keeper's house. Build a new valve station and building at the location of the existing valve station and also includes an emergency generator. This project was converted from sublet project B17082 (AKA00003 Large Diameter Water Transmission PPL) to a standalone CIP in Fiscal Year 2022.

**Justification:** This replacement of the existing deteriorating valve station will improve efficiency and reliability of the raw water system.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the community plan guidelines for Lakeside Community Planning Group.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2024 and is anticipated to be substantially completed in Fiscal Year 2027.

**Summary of Project Changes:** \$550,000 in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2024 via City Council resolution. The total project cost increased by \$1.2 million due to additional construction administration consultant costs and adjustments for the awarded construction cost from the winning contractor. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 20,388,469	\$ 3,369,312	\$ 31,944,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,702,455
<b>Total</b>		<b>\$ 20,388,469</b>	<b>\$ 3,369,312</b>	<b>\$ 31,944,673</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 55,702,455</b>

# Public Utilities

## Large Diameter Water Transmission PPL / AKA00003

## Water - Distribution Sys - Transmission

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

**Justification:** This annual allocation provides for the replacement of large diameter pipelines that are deteriorated in condition or have reached the end of their service life.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 38,857,707	\$ 17,560,824	\$ 11,152,353	\$ -	\$ 10,189,196	\$ 4,220,471	\$ 1,639,026	\$ 2,086,054	\$ -	\$ -	\$ 85,705,631
<b>Total</b>		<b>\$ 38,857,707</b>	<b>\$ 17,560,824</b>	<b>\$ 11,152,353</b>	<b>\$ -</b>	<b>\$ 10,189,196</b>	<b>\$ 4,220,471</b>	<b>\$ 1,639,026</b>	<b>\$ 2,086,054</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 85,705,631</b>

# Public Utilities

## Lower Otay Dam Outlet Improvements / S24003

## Bldg - Water - Reservoirs/Dams

<b>Council District:</b>	8	<b>Priority Score:</b>	89
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Van Martin, Debbie
<b>Duration:</b>	2024 - 2034		619-533-6651
<b>Improvement Type:</b>	New		dvanmartin@sandiego.gov

**Description:** Project provides for the installation of a 66-inch diameter steel conduit at the dam's mid-level outlet, new valves at the upstream and downstream ends of the conduit, and all associated improvements such as air vent, platform, drain lines and access for operations and maintenance. The existing low-level outlet that is no longer in operation will be abandoned in place by grout filling.

**Justification:** California Department of Water Resources, Division Safety of Dam (DSOD) is a regulatory body who oversees and enforces dam and safety compliance of all City of San Diego raw reservoirs (Dams, Spillways, Outlet Towers and critical appurtenances). DSOD conducts annual inspection of Savage Dam and required the City to take immediate action in repairing the deficiencies identified by DSOD. DSOD has requested this work to be completed as soon as possible due to safety concerns.

**Operating Budget Impact:** The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2028. Construction is anticipated to begin in Fiscal Year 2029 and be completed in Fiscal Year 2031.

**Summary of Project Changes:** \$2.5 million in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2024 via City Council resolution for construction costs and supporting services. The total project cost increased \$2.5 million due to revised construction costs. The project description and schedule have been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,761,543	\$ 2,738,456	\$ 2,000,000	\$ 1,000,000	\$ 1,000,000	\$ 2,000,000	\$ 13,890,000	\$ -	\$ -	\$ -	\$ 24,390,000
<b>Total</b>		<b>\$ 1,761,543</b>	<b>\$ 2,738,456</b>	<b>\$ 2,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 13,890,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,390,000</b>

# Public Utilities

## MBC Equipment Upgrades / S17013

## Bldg - MWWWD - Treatment Plants

<b>Council District:</b>	6	<b>Priority Score:</b>	85
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Martin, Reyhaneh
<b>Duration:</b>	2017 - 2027		858-243-5036
<b>Improvement Type:</b>	Replacement		rdmartin@sandiego.gov

**Description:** Project consists of replacing aging equipment throughout various process areas to ensure the plant operates reliably. Improvements include installation of new raw solids feed pumps, replacement of existing thickening centrifuges, upgrades to anaerobic digesters, improvements to the sludge dewatering system and other upgrades. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** To ensure that the plant operates reliably and efficiently, process equipment associated with anaerobic digestion and sludge dewatering must be replaced.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is in consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

**Summary of Project Changes:** The total project cost increased by \$681,213 due to a change order and future assumed soft costs which changed project cost estimates for Fiscal Year 2025 and Fiscal Year 2026.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Metro Sewer Utility - CIP Funding Source	700009	\$ 52,393,352	\$ 387,039	\$ 3,415,585	\$ -	\$ 3,544,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,740,766
<b>Total</b>		<b>\$ 52,393,352</b>	<b>\$ 387,039</b>	<b>\$ 3,415,585</b>	<b>\$ -</b>	<b>\$ 3,544,789</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 59,740,766</b>

# Public Utilities

## Metro Treatment Plants / ABO00001

## Bldg - MWWD - Treatment Plants

<b>Council District:</b>	2 6 7 8	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Peninsula; University; Tijuana River Valley	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Metro Sewer Utility - CIP Funding Source	700009	\$ 27,298,369	\$ 12,969,722	\$ 11,993,421	\$ -	\$ 11,704,527	\$ 14,513,218	\$ 12,219,379	\$ 6,101,807	\$ -	\$ -	\$ 96,800,444
<b>Total</b>		<b>\$ 27,298,369</b>	<b>\$ 12,969,722</b>	<b>\$ 11,993,421</b>	<b>\$ -</b>	<b>\$ 11,704,527</b>	<b>\$ 14,513,218</b>	<b>\$ 12,219,379</b>	<b>\$ 6,101,807</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 96,800,444</b>

# Public Utilities

## Metropolitan System Pump Stations / ABP00002

## Bldg - MWWWD - Pump Stations

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River, and Grove Avenue. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025							Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Metro Sewer Utility - CIP Funding Source	700009	\$ 9,881,643	\$ 2,387,626	\$ 849,792	\$ -	\$ 7,474,879	\$ 16,848,514	\$ 16,439,544	\$ 23,729,248	\$ -	\$ -	\$ -	\$ 77,611,246
<b>Total</b>		<b>\$ 9,881,643</b>	<b>\$ 2,387,626</b>	<b>\$ 849,792</b>	<b>\$ -</b>	<b>\$ 7,474,879</b>	<b>\$ 16,848,514</b>	<b>\$ 16,439,544</b>	<b>\$ 23,729,248</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 77,611,246</b>



# Public Utilities

## Metropolitan Waste Water Department Trunk Sewers / AJB00001

## Wastewater - Collection Sys - Trunk Swr

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.  
**Justification:** This annual allocation provides for the upgrading of trunk sewers to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

**Operating Budget Impact:** None.  
**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.  
**Schedule:** Projects will be scheduled on a priority basis.  
**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Metro Sewer Utility - CIP Funding Source	700009	\$ 19,924	\$ 360,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 380,736
Muni Sewer Utility - CIP Funding Source	700008	9,269,612	3,436,275	-	-	2,159,982	6,558,696	8,110,175	17,149,362	-	-	46,684,102
<b>Total</b>		<b>\$ 9,289,536</b>	<b>\$ 3,797,086</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,159,982</b>	<b>\$ 6,558,696</b>	<b>\$ 8,110,175</b>	<b>\$ 17,149,362</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 47,064,838</b>

# Public Utilities

## Miramar Clearwell Improvements / S11024

## Bldg - Water - Standpipes

<b>Council District:</b>	5	<b>Priority Score:</b>	78
<b>Community Planning:</b>	Scripps Miramar Ranch; Miramar Ranch North	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2012 - 2025		619-533-5105
<b>Improvement Type:</b>	Expansion		bvitelle@sandiego.gov

**Description:** This project constructs two new potable water storage clearwells, associated piping and facilities for a total storage capacity of 58.3 million gallons (MG); removes existing Clearwell Nos. 1 and 2 and associated piping and facilities; constructs a new chlorine contact chamber with an adjoining lift station for a maximum plant capacity of 215 million gallons per day (MGD), a new maintenance building, a new guard house, and installs a one megawatt Photovoltaic System on the deck of Clearwell No. 2.

**Justification:** The existing clearwells were determined to have significant structural stability concerns. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2012 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2023. Project closeout activities will be completed in Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025 due to unforeseen site conditions.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 118,676,710	\$ 1,647,538	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,324,248
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
<b>Total</b>		<b>\$ 118,681,205</b>	<b>\$ 1,647,538</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 120,328,744</b>

# Public Utilities

## Miramar WTP Residuals Redirection / S23012

## Bldg - Water - Treatment Plants

<b>Council District:</b>	5	<b>Priority Score:</b>	39
<b>Community Planning:</b>	Scripps Miramar Ranch	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Martin, Reyhaneh
<b>Duration:</b>	2023 - 2032		858-243-5036
<b>Improvement Type:</b>	New		rdmartin@sandiego.gov

**Description:** This project creates a permanent solution to redirect Miramar Water Treatment Plant (WTP) residuals to the wastewater system. Redirection of residuals away from Miramar Reservoir is required due to the retention time needed to meet Indirect Potable Reuse (IPR) requirements. To eliminate the discharge of residual solids into the Miramar reservoir, the following facilities will need to be designed/built: clarifiers for filter backwash, an equalization tank for sedimentation basin solids, sludge pumps, and piping to transport sludge to Trunk Sewer 54. The existing equalization basin at Miramar WTP will need to be evaluated to determine if retrofitting or replacement of the piping and pumps will be required to accommodate the new solids handling facilities. To avoid surcharging downstream pipes, a 582-foot section of sewer main on Canyon Lake Drive will also need to be upsized from 8-inch to 10-inch per attached modeling results.

**Justification:** Pure Water's goal of reaching 30 MGD for Phase 1 cannot be fully realized without the redirection of residuals away from Miramar Reservoir.

**Operating Budget Impact:** As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2028. Construction is anticipated to begin in Fiscal Year 2029 and be completed in Fiscal Year 2031.

**Summary of Project Changes:** Total project cost increased by \$12.5 million due to updated cost estimate.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025							Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Water Utility - CIP Funding Source	700010	\$ 11,279	\$ 188,720	\$ 1,572,000	\$ -	\$ 1,820,000	\$ 1,501,000	\$ 1,311,000	\$ 9,352,000	\$ 18,354,000	\$ -	\$ 34,110,000	
<b>Total</b>		<b>\$ 11,279</b>	<b>\$ 188,720</b>	<b>\$ 1,572,000</b>	<b>\$ -</b>	<b>\$ 1,820,000</b>	<b>\$ 1,501,000</b>	<b>\$ 1,311,000</b>	<b>\$ 9,352,000</b>	<b>\$ 18,354,000</b>	<b>\$ -</b>	<b>\$ 34,110,000</b>	

# Public Utilities

## Montezuma/Mid-City Pipeline Phase II / S11026

## Water - Distribution Sys - Distribution

<b>Council District:</b>	7 9	<b>Priority Score:</b>	98
<b>Community Planning:</b>	College Area; Navajo	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2013 - 2029		619-533-5105
<b>Improvement Type:</b>	Expansion		bvitelle@sandiego.gov

**Description:** This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the 69th and Mohawk pump station. Approximate pipeline length is 5,297 linear feet. This project also includes street resurfacing of 70th Street and Lake Murray Boulevard as part of a future reimbursement agreement with the City of La Mesa. This project was added to the City's existing litigation with SDG&E (which is primarily associated with the Pure Water project) regarding costs to relocated SDG&E in Fiscal Year 2021.

**Justification:** This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the College Area and Navajo Community Planning Groups and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2028.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water SDG&E Utility Relocation	700105	\$ 1,389,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,389,000
Water Utility - CIP Funding Source	700010	12,753,492	37,734,597	11,000,000	-	-	-	-	-	-	-	61,488,088
Water Utility Operating Fund	700011	215,112	-	-	-	-	-	-	-	-	-	215,112
<b>Total</b>		<b>\$ 14,357,603</b>	<b>\$ 37,734,596</b>	<b>\$ 11,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 63,092,200</b>

# Public Utilities

## Morena Dam Upstream Face Replacement / S24001

## Bldg - Water - Reservoirs/Dams

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	80
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Van Martin, Debbie
<b>Duration:</b>	2023 - 2031		619-533-6651
<b>Improvement Type:</b>	Replacement		dvanmartin@sandiego.gov

**Description:** Project provides for the replacement of an entire concrete facing on the upstream side of Morena Dam. The new concrete facing of 8 inches thick will be anchored into the underlying rock. Project was initiated as a maintenance effort and was later determined to be capital in nature.

**Justification:** To address deficiencies with the Morena Dam Concrete face. Also, Implementation of the Project will further protect this important water infrastructure asset and support the overall goal to continue providing existing and new customers with a safe and reliable water supply in a cost-effective manner.

**Operating Budget Impact:** The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2027. Construction is anticipated to begin in Fiscal Year 2028 and be completed in Fiscal Year 2030.

**Summary of Project Changes:** The project description and schedule have been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total	
					Actual	Anticipated								
Water Utility - CIP Funding Source	700010	\$ 1,228,869	\$ 1,271,130	\$ -	\$ -	\$ -	\$ 500,000	\$ 10,500,000	\$ 3,275,000	\$ -	\$ -	\$ -	\$ -	\$ 16,775,000
<b>Total</b>		<b>\$ 1,228,869</b>	<b>\$ 1,271,130</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 10,500,000</b>	<b>\$ 3,275,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,775,000</b>

# Public Utilities

## Morena Pipeline / S16027

## Water - Distribution Sys - Transmission

<b>Council District:</b>	2 7	<b>Priority Score:</b>	92
<b>Community Planning:</b>	Linda Vista; Clairemont Mesa; Mission Valley	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Tadros, Sameh
<b>Duration:</b>	2015 - 2028		858-292-6434
<b>Improvement Type:</b>	Expansion		stadros@sandiego.gov

**Description:** This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 17,440 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.

**Justification:** This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with Linda Vista, Mission Valley and Clairemont Mesa community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2027. Remaining construction activities are anticipated to be completed in Fiscal Year 2028.

**Summary of Project Changes:** The total project cost increased by \$11.0 million due to revised cost estimates. The project was recently advertised but cancelled and will be re-advertised. The apparent low bidder came at \$10 million over engineer's estimate and the next bidder's bid came in \$10 million more than the apparent low bidder's. Due to this, the budget estimate has been increased to account for this during re-bidding. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water SDG&E Utility Relocation	700105	\$ 13,564,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,564,386
Water Utility - CIP Funding Source	700010	5,733,257	31,515,620	6,860,195	-	36,336,805	-	-	-	-	-	80,445,877
<b>Total</b>		<b>\$ 19,297,643</b>	<b>\$ 31,515,619</b>	<b>\$ 6,860,195</b>	<b>\$ -</b>	<b>\$ 36,336,805</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 94,010,263</b>

# Public Utilities

## Murphy Canyon Trunk Sewer Repair/Rehab / S22014

## Wastewater - Collection Sys - Trunk Swr

<b>Council District:</b>	6 7 9	<b>Priority Score:</b>	90
<b>Community Planning:</b>	Kearny Mesa; Mission Valley; Serra Mesa; Tierrasanta	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2022 - 2029		619-533-5105
<b>Improvement Type:</b>	Replacement - Rehab		bvitelle@sanidiego.gov

**Description:** This project will improve the capacity of existing trunk sewer infrastructure by installing approximately 1.3 miles of new gravity sewer pipelines, rehabilitating approximately 5.2 miles of existing sewer pipelines, and abandoning approx. 1.1 miles of existing sewer pipeline and manholes. The existing trunk sewer is located parallel to I-15, mainly on or near Murphy Canyon Road from Clairemont Mesa Boulevard to south of Friars Road. In addition, part of sewer rehabilitation will take place on Ruffin Road from Balboa Avenue to Aero Drive and on Aero Drive from Ruffin Road to Sandrock Road. This project was converted from sublet B17005 (AJB00001 Metropolitan Waste Water Department Trunk Sewers) to a standalone project in Fiscal Year 2022.

**Justification:** This project will replace or rehabilitate more than 35,765 linear feet of aging and deteriorating sewer pipe servicing communities. The new and rehabilitated sewer distribution pipelines will bring the existing mains up to modern standards, accommodate community growth and reduce maintenance requirements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa and Mission Valley community plans and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2023. Construction began in Fiscal Year 2024 and is anticipated to be substantially completed in Fiscal Year 2026. Remaining construction activities are anticipated to be completed in Fiscal Year 2028.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Unidentified Funding	Project Total	
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			Future FY
Muni Sewer Utility - CIP Funding Source	700008	\$ 9,266,968	\$ 8,690,419	\$ 19,000,000	\$ -	\$ 14,642,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,600,000
<b>Total</b>		<b>\$ 9,266,968</b>	<b>\$ 8,690,419</b>	<b>\$ 19,000,000</b>	<b>\$ -</b>	<b>\$ 14,642,612</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 51,600,000</b>

# Public Utilities

## NCWRP Improvements to 30 mgd / S17012

## Bldg - MWWD - Treatment Plants

<b>Council District:</b>	1	<b>Priority Score:</b>	85
<b>Community Planning:</b>	University	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Martin, Reyhaneh
<b>Duration:</b>	2017 - 2027		858-243-5036
<b>Improvement Type:</b>	Replacement		rdmartin@sandiego.gov

**Description:** The North City Water Reclamation Plant (NCWRP) treats wastewater from several San Diego communities and distributes recycled water for irrigation and industrial purposes throughout the surrounding areas. The condition and hydraulic capacity of the existing equipment at the NCWRP has been assessed through the review and examination of the plant design drawings, operation and assessment. It was determined that improvements to the process equipment are needed in order to ensure the facility is capable of operating reliably at its design capacity of 30 million gallons per day (MGD). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** This project entails improvements to the process equipment at the NCWRP in order to ensure the facility is capable of operating reliably at its design capacity of 30 MGD.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General plan and helps to implement the City's Climate Action Plan.

**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

**Summary of Project Changes:** No significant changes were made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Metro Sewer Utility - CIP Funding Source	700009	\$ 23,431,705	\$ 7,339,039	\$ 1,189,986	\$ -	\$ 3,840,093	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,800,824
Water Utility - CIP Funding Source	700010	2,770,074	3,124,666	-	-	139,304	-	-	-	-	-	6,034,044
<b>Total</b>		<b>\$ 26,201,779</b>	<b>\$ 10,463,705</b>	<b>\$ 1,189,986</b>	<b>\$ -</b>	<b>\$ 3,979,397</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 41,834,868</b>



# Public Utilities

## North/South Metro Interceptors Rehabilitation / S22001

## Wastewater - Collection Sys - Main

<b>Council District:</b>	2 3	<b>Priority Score:</b>	88
<b>Community Planning:</b>	Centre City - East Village; Centre City - Little Italy; Centre City - Columbia/Core; Midway - Pacific Highway	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita 619-533-5406 pammerlahn@sandiego.gov
<b>Duration:</b>	2023 - 2029		
<b>Improvement Type:</b>	Replacement - Rehab		

**Description:** Repair and rehabilitation of the North Metropolitan Interceptors (NMI) and South Metropolitan Interceptors (SMI) and access structures. Several pipeline segments will be rehabilitated or repaired. Several access structures and siphon access structures will be repaired.

**Justification:** NMI and SMI are singular critical interceptors conveying wastewater flows from North and South of the City to PLWTP via PS2. SMI and a portion of NMI do not have a redundancy pipeline for backup in the event these pipelines go out of service. If NMI and SMI are not repaired or maintained, there is the potential risk of major wastewater collection interruption, sewer overflow, property and environmental damage, and fines due to pipe failure.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Downtown, Midway-Pacific Highway, and Military Facilities neighborhoods and is in conformance with the City's General Plan.

**Schedule:** Preliminary Engineering began and was completed in Fiscal Year 2023. Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026.

Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2028.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Metro Sewer Utility - CIP Funding Source	700009	\$ 275,444	\$ 3,224,555	\$ -	\$ -	\$ 15,023,414	\$ 13,436,586	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,960,000
<b>Total</b>		<b>\$ 275,444</b>	<b>\$ 3,224,555</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,023,414</b>	<b>\$ 13,436,586</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 31,960,000</b>

# Public Utilities

## Otay 1st/2nd PPL West of Highland Avenue / S12016

## Water - Distribution Sys - Transmission

<b>Council District:</b>	3 9	<b>Priority Score:</b>	79
<b>Community Planning:</b>	City Heights; North Park	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2014 - 2026		619-533-5105
<b>Improvement Type:</b>	Replacement		bvitelle@sandiego.gov

**Description:** This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 26,090 linear feet of existing cast iron and asbestos cement transmission mains and distribution mains with new mains.

**Justification:** This project will replace the existing deteriorated cast iron pipe. The new pipeline will provide supply reliability and improve water quality.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the City Heights and North Park Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2024. Remaining construction activities are anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** \$900,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The total project cost increased by \$1.3 million due to unforeseen conditions during construction. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 30,745,625	\$ 1,144,874	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,290,500
<b>Total</b>		<b>\$ 30,745,625</b>	<b>\$ 1,144,874</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32,290,500</b>

# Public Utilities

## Otay 2nd Pipeline Phase 4 / S20001

## Water - Distribution Sys - Transmission

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	85
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2020 - 2034		619-533-5406
<b>Improvement Type:</b>	Replacement		pammerlahn@sandiego.gov

**Description:** This project will replace an existing portion of the Otay 2nd Pipeline in the County of San Diego and in the City of Chula Vista between Bonita Road (North end) and Telegraph Canyon Road (South end) and install a new distribution main to supply water to a number of existing customers currently connected directly into the main transmission pipeline. The work will replace approximately 16,910 linear feet of existing Otay 2nd steel piping with new 48" Cement Mortar Lined and Tape Coated piping, and construct approximately 1,041 linear feet of new 8" distribution piping to serve existing customers.

**Justification:** This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Several existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is recommended by an amendment to the Otay Water Treatment Plant Service Area Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design is anticipated to be completed in Fiscal Year 2027. Construction is scheduled to start in Fiscal Year 2027 and is anticipated to be substantially completed in Fiscal Year 2031.

**Summary of Project Changes:** \$250,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 4,065,987	\$ 334,012	\$ 500,000	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 3,108,900	\$ -	\$ -	\$ 38,008,900
<b>Total</b>		<b>\$ 4,065,987</b>	<b>\$ 334,012</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 3,108,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 38,008,900</b>

# Public Utilities

## Otay 2nd Pipeline Steel Replacement Ph 5 / S21000

## Water - Distribution Sys - Transmission

<b>Council District:</b>	4	<b>Priority Score:</b>	95
<b>Community Planning:</b>	Mid-City: Eastern Area; Southeastern (Encanto Neighborhoods)	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita 619-533-5406 pammerlahn@sandiego.gov
<b>Duration:</b>	2021 - 2031		
<b>Improvement Type:</b>	Replacement		

**Description:** This project will replace the existing 36-inch Steel Cylinder Cement (CMLCS) pipe with 42-inch CMLCS pipe from Balboa Vista Drive south of Seifert Street to the intersection of 60th Street and Tooley Street. The project also includes a new tunneling segment under SR-94.

**Justification:** This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Seventeen existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mid City: Eastern Area and Encanto Neighborhoods and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. Construction is scheduled to begin in Fiscal Year 2027 and is anticipated to be substantially completed in Fiscal Year 2029. Remaining construction activities are anticipated to be completed in Fiscal Year 2030.

**Summary of Project Changes:** The total project cost increased by \$10.0 million due to further development of the construction cost estimate during the design stage.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028					
Water Utility - CIP Funding Source	700010	\$ 2,568,075	\$ 2,231,924	\$ -	\$ -	\$ 9,500,000	\$ 8,000,000	\$ 7,829,000	\$ -	\$ -	\$ -	\$ -	\$ 30,129,000
<b>Total</b>		<b>\$ 2,568,075</b>	<b>\$ 2,231,924</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,500,000</b>	<b>\$ 8,000,000</b>	<b>\$ 7,829,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,129,000</b>

# Public Utilities

## Otay 2nd PL Relocation-PA / L24001

## Water - Distribution Sys - Transmission

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	75
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Li, David
<b>Duration:</b>	2015 - 2030		619-446-5102
<b>Improvement Type:</b>	Replacement		dli@sandiego.gov

**Description:** This project is a developer-led participation agreement and will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work. This project was converted from standalone project S15016 to an L-Project in Fiscal Year 2024.

**Justification:** As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated into the City of Chula Vista's public rights-of-way.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Design of Phase 1 began in Fiscal Year 2015. Construction of Phase 1 began in Fiscal Year 2019 and is anticipated to be substantially completed in Fiscal Year 2024. Design of Phase 2 began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2024. Construction of Phase 2 is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2028. Design of Phase 3 began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025. Construction of Phase 3 is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2029. Subsequent design and construction for future phases will be determined at a later date.

**Summary of Project Changes:** The project description and schedule have been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Actual	Anticipated	FY 2026	FY 2027	FY 2028			
Water Utility - CIP Funding Source	700010	\$ 10,448,511	\$ 6,397,659	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 3,000,000	\$ 4,247,053	\$ -	\$ -	\$ 28,093,224
<b>Total</b>		<b>\$ 10,448,511</b>	<b>\$ 6,397,659</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 4,247,053</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,093,224</b>

# Public Utilities

## Otay Water Treatment Plant Upgrade Ph 3 / S23003

## Bldg - Water - Treatment Plants

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	91
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Faber, Melissa
<b>Duration:</b>	2023 - 2031		858-614-5712
<b>Improvement Type:</b>	Betterment		mfaber@sandiego.gov

**Description:** Rehabilitate two existing flocculation and sedimentation basins by adding plate settlers, launders, and a new sludge collection system. Apply coatings to filter effluent channels and the filters 9-16 influent channel and replace valves on filters 1-16. Upgrade chemical tanks, feed systems, and install flow controls. Expand and improve the operations building. Other improvements include install raw water meter, throttling valve and overflow structure on San Diego County Water Authority connection, perform seismic improvements, and perform improvements for security guard station.

**Justification:** Ongoing operability and reliability of the plant are currently jeopardized. Some of those needs are related to design and construction problems of the late 1990's plant expansion project and some of them are related to older plant equipment that was not improved during the expansion.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is outside of the City limits and there is no community planning area.

**Schedule:** Design is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2028. Construction is anticipated to begin in Fiscal Year 2028 and be substantially completed in Fiscal Year 2030. Remaining construction activities are anticipated to be completed in Fiscal Year 2031.

**Summary of Project Changes:** The project schedule has been updated for Fiscal year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 567	\$ 499,432	\$ -	\$ -	\$ 1,000,000	\$ 2,500,000	\$ 5,000,000	\$ 10,000,000	\$ 13,000,000	\$ -	\$ -	\$ 32,000,000
<b>Total</b>		<b>\$ 567</b>	<b>\$ 499,432</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 2,500,000</b>	<b>\$ 5,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 13,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32,000,000</b>

# Public Utilities

## Pacific Beach Pipeline South (W) / S12015

## Water - Distribution Sys - Transmission

<b>Council District:</b>	1 2 7	<b>Priority Score:</b>	78
<b>Community Planning:</b>	Pacific Beach; Midway - Pacific Highway; Mission Beach; Peninsula	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Jaro, Janice 619-533-3851 jjaro@sandiego.gov
<b>Duration:</b>	2012 - 2026		
<b>Improvement Type:</b>	Expansion		

**Description:** Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

**Justification:** This project is needed to provide water supply reliability to Pacific Beach by replacing a 73-year-old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2022. Remaining construction activities are anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	70010	\$ 43,627,518	\$ 732,414	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,359,933
<b>Total</b>		<b>\$ 43,627,518</b>	<b>\$ 732,414</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,359,933</b>

# Public Utilities

## Pipeline Rehabilitation / AJA00002

## Wastewater - Collection Sys - Main

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.

**Justification:** This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Muni Sewer Utility - CIP Funding Source	700008	\$ 76,362,070	\$ 19,487,533	\$ 16,813,198	\$ -	\$ 8,731,248	\$ 6,358,114	\$ 3,718,345	\$ 9,340,270	\$ -	\$ -	\$ 140,810,778
<b>Total</b>		<b>\$ 76,362,070</b>	<b>\$ 19,487,533</b>	<b>\$ 16,813,198</b>	<b>\$ -</b>	<b>\$ 8,731,248</b>	<b>\$ 6,358,114</b>	<b>\$ 3,718,345</b>	<b>\$ 9,340,270</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 140,810,778</b>



# Public Utilities

## Pressure Reduction Facility Upgrades / AKA00002

## Water - Distribution Sys - Transmission

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

**Justification:** Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 1,898,613	\$ 7,313,487	\$ -	\$ -	\$ 5,035,114	\$ 4,390,422	\$ 754,575	\$ 508,484	\$ -	\$ -	\$ 19,900,696
<b>Total</b>		<b>\$ 1,898,613</b>	<b>\$ 7,313,487</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,035,114</b>	<b>\$ 4,390,422</b>	<b>\$ 754,575</b>	<b>\$ 508,484</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,900,696</b>

# Public Utilities

## PS 1 & 2 Improvements & Modernization / L24000

## Bldg - MWWD - Pump Stations

<b>Council District:</b>	2 8	<b>Priority Score:</b>	72
<b>Community Planning:</b>	Barrio Logan; Peninsula	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	New	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2024 - 2030		619-533-5406
<b>Improvement Type:</b>	Replacement - Rehab		pammerlahn@sandiego.gov

**Description:** The project scope for Pump Station 1 (PS1) includes the installation of mechanical screens aboveground and pump bypass system, rehabilitation of wet wells #1 and #2. Replacement of pumps, starters with Variable Frequency Drives (VFDs), suction pipes, gate valves, and flow meters. At Pump Station 2 (PS2), project scope includes the replacement of top supports at mechanical screens 1 through 4, liquid rheostats with VFDs, pump cone valve actuators, suction valves, discharge valves, and suction pipe. Rehabilitation of wet wells #1 and #2 and 7 pumps (# 1,2,3,5,6,7, and 8). Repair of concrete and liner in influent channel.

**Justification:** The existing pump stations have reached or exceeded their anticipated service life. These improvements will allow the stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System. Pump stations 1 and 2 working in conjunction are critical components for successful operation of the entire sewer system.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with the Peninsula and Barrio Logan neighborhoods and is in conformance with the City's General Plan

**Schedule:** Design for phase 1 started in Fiscal Year 2022 and will be completed in Fiscal Year 2024. Design for phase 2 started in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. Construction for phase 1 is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2029. Construction for phase 2 is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2029.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,200,000	\$ -	\$ 10,000,000	\$ 15,000,000	\$ 15,000,000	\$ 5,000,000	\$ 4,886,964	\$ -	\$ -	\$ 55,086,964
<b>Total</b>		\$ -	\$ 5,200,000	\$ -	\$ 10,000,000	\$ 15,000,000	\$ 15,000,000	\$ 5,000,000	\$ 4,886,964	\$ -	\$ -	\$ 55,086,964

# Public Utilities

## PS2 Power Reliability & Surge Protection / S00312

## Bldg - MWWd - Pump Stations

<b>Council District:</b>	2	<b>Priority Score:</b>	70
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Choi, Jong
<b>Duration:</b>	2011 - 2027		619-533-5493
<b>Improvement Type:</b>	Expansion		jchoi@sandiego.gov

**Description:** This project improves the reliability of Pump Station 2 and provides the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. This project also provides the required building upgrades (ADA compliant restrooms and offices). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2011 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be substantially completed in Fiscal Year 2025.

**Summary of Project Changes:** No significant changes were made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025							Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Metro Sewer Utility - CIP Funding Source	700009	\$ 73,300,691	\$ 2,735,941	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76,036,633
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	-	64,166
<b>Total</b>		<b>\$ 73,364,858</b>	<b>\$ 2,735,941</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 76,100,800</b>

# Public Utilities

## Pump Station Restorations / ABP00001

## Bldg - MWWD - Pump Stations

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

**Schedule:** Projects will be scheduled on a priority basis.

**Justification:** Many existing sewer pump stations have reached or exceeded their anticipated service life.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Muni Sewer Utility - CIP Funding Source	700008	\$ 9,102,520	\$ 1,535,604	\$ -	\$ -	\$ 1,494,894	\$ 1,807,096	\$ 6,575,818	\$ 10,169,678	\$ -	\$ -	\$ 30,685,610
<b>Total</b>		<b>\$ 9,102,520</b>	<b>\$ 1,535,604</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,494,894</b>	<b>\$ 1,807,096</b>	<b>\$ 6,575,818</b>	<b>\$ 10,169,678</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,685,610</b>

# Public Utilities

## Pure Water Phase 2 / ALA00002

## Potable Reuse

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Demich, Andrea
<b>Duration:</b>	2022 - 2040		858-614-5741
<b>Improvement Type:</b>	New		ademich@sandiego.gov

**Description:** The Pure Water Program will be implemented in two phases. This annual allocation provides funding for Phase 2 of the Program. It includes the design and construction of several facilities including a Small-Scale Facility that will be used to pilot technology, a 53 million gallon per day (MGD) Pure Water Facility, and a Central Area Water Reclamation Plant. An extensive conveyance system to deliver pure water between each facility and, ultimately, to a reservoir is also included.

**Justification:** This project is needed to meet the requirements in the upcoming Ocean Pollution Reduction Act II (OPRA II) legislation and to reduce reliance on external water sources by providing a resilient local water supply.

**Operating Budget Impact:** The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the Facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** The Small-Scale Facility design began in Fiscal Year 2021 and is expected to complete construction in Fiscal Year 2025. The remaining facilities and the conveyances are expected to begin design in phases between Fiscal Year 2026 and Fiscal Year 2027 with all infrastructure in service in Fiscal Year 2035. The City hired an external consultant in Fiscal Year 2024 to review the schedule and cost estimates. Future budget pages will reflect the revisions made in this process.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Metro Sewer Utility - CIP Funding Source	700009	\$ 17,141,231	\$ 7,183,052	\$ -	\$ -	\$ 5,000,000	\$ 10,000,000	\$ 25,000,000	\$ 1,000,000,000	\$ -	\$ -	\$ 1,064,324,284
Water Utility - CIP Funding Source	700010	27,857,588	11,554,696	-	-	10,000,000	20,000,000	55,000,000	2,500,000,000	-	-	2,624,412,284
<b>Total</b>		<b>\$ 44,998,818</b>	<b>\$ 18,737,749</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000,000</b>	<b>\$ 30,000,000</b>	<b>\$ 80,000,000</b>	<b>\$ 3,500,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,688,736,568</b>

# Public Utilities

## Pure Water Program / ALA00001

## Potable Reuse

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Demich, Andrea
<b>Duration:</b>	2015 - 2030		858-614-5741
<b>Improvement Type:</b>	New		ademich@sandiego.gov

**Description:** The Pure Water Program will be implemented in two phases. This annual allocation provides funding for Phase I of the Program and it includes the design and construction of several facilities including a 30 million gallons per day (MGD) Pure Water Facility, expansion of the existing North City Water Reclamation Plant from 30 MGD to 52 MGD, 30 MGD Pure Water Pump Station and Conveyance system to deliver pure water to Miramar Reservoir, and a 37 MGD pump station and forcemain on Morena Blvd, which will convey additional wastewater from the central area of San Diego to the North City Water Reclamation Plant. The Phase I project will also include an upgrade to the Metro Biosolids Center (MBC) Facility. The capacity and location of the Phase II Pure Water project will be determined once Phase II Pure Water Program validation is complete.

**Justification:** This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing a secure local water supply.

**Operating Budget Impact:** The operating budget impact reflects the staffing and non-personnel expenditures required to bring the Pure Water Facilities online for continued operations and maintenance. As the project develops and progresses additional operating budget impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

**Schedule:** Pure Water Phase 1 is currently in construction which is expected to be completed in Fiscal Year 2027. Construction activities will be followed by start-up and testing as well as ramp-up regulatory acceptance.

**Summary of Project Changes:** Total project cost has increased due to the cost and schedule of subprojects, which includes incorporation of revised soft costs estimates and approval of contingency change orders.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Grant Fund-Enterprise-State	710001	\$ 21,754,714	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,754,714
Metro SDG&E Utility Relocation	700104	7,527,419	-	-	-	3,507,471	-	-	-	-	-	11,034,890
Metro Sewer Utility - CIP Funding Source	700009	413,768,547	127,709,962	34,627,336	-	24,444,945	21,713,573	7,713,572	4,000,000	-	-	633,977,935
Purewater (Wastewater) State Approp	700114	22,680,245	-	-	-	-	-	-	-	-	-	22,680,245
Purewater (Water) State Approp	700113	2,883,736	-	-	-	-	-	-	-	-	-	2,883,736
Water SDG&E Utility Relocation	700105	11,395,096	-	-	-	5,895,671	-	-	-	-	-	17,290,767
Water Utility - CIP Funding Source	700010	692,247,421	66,373,494	65,891,043	-	19,726,436	16,265,412	10,000,000	4,750,000	-	-	875,253,806
<b>Total</b>		<b>\$ 1,172,257,177</b>	<b>\$ 194,083,456</b>	<b>\$ 100,518,379</b>	<b>\$ -</b>	<b>\$ 53,574,523</b>	<b>\$ 37,978,985</b>	<b>\$ 17,713,572</b>	<b>\$ 8,750,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,584,876,093</b>

### Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
<b>Public Utilities - METRO SEWER UTILITY</b>	<b>FTEs</b>	8.67	8.67	8.67	8.67
<b>Public Utilities - METRO SEWER UTILITY</b>	<b>Total Impact \$</b>	7,247,445	18,795,238	18,795,238	18,795,238
<b>Public Utilities - WATER UTILITY OPERATING</b>	<b>FTEs</b>	44.33	38.33	38.33	38.33
<b>Public Utilities - WATER UTILITY OPERATING</b>	<b>Total Impact \$</b>	22,375,144	38,221,012	38,221,012	38,221,012

# Public Utilities

## Rancho Bernardo Industrial Pump Stn Replacement / S21004 Bldg - Water - Pump Stations

<b>Council District:</b>	5	<b>Priority Score:</b>	81
<b>Community Planning:</b>	Rancho Bernardo	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rubalcava, Eric
<b>Duration:</b>	2021 - 2030		619-533-3647
<b>Improvement Type:</b>	Replacement		rubalcavae@sandiego.gov

**Description:** Construct a new Rancho Bernardo Industrial Pump Station (RBI PS) to meet future demand and fire flow in the Pomerado Park HGL 920 zone. This project also includes the demolition of the existing pump station.

**Justification:** The existing RBI PS needs to be replaced due to aging infrastructure and exceeded service life.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Rancho Bernardo neighborhood and is in conformance with the City's General Plan

**Schedule:** Design began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2027. Remaining construction activities are anticipated to be completed in Fiscal Year 2029.

**Summary of Project Changes:** \$150,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 2,977,574	\$ 222,425	\$ 3,498,000	\$ -	\$ 4,500,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 13,198,000
<b>Total</b>		<b>\$ 2,977,574</b>	<b>\$ 222,425</b>	<b>\$ 3,498,000</b>	<b>\$ -</b>	<b>\$ 4,500,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,198,000</b>

# Public Utilities

## Recycled Water Systems Upgrades / AHC00004

## Reclaimed Water System - Pipelines

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Expansion		tphung@sandiego.gov

**Description:** This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

**Schedule:** Projects will be scheduled on a priority basis.

**Justification:** Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

**Summary of Project Changes:** No significant changes have been made to this project in Fiscal Year 2025.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>



# Public Utilities

## Sewer CIP Emergency Reserve / ABT00007

## Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Balo, Keli
<b>Duration:</b>	2010 - 2040		858-292-6423
<b>Improvement Type:</b>	Betterment		kbalo@sandiego.gov

**Description:** This project is an emergency capital reserve intended to be used for emergency capital needs.

**Justification:** This reserve is required to comply with the City's reserve policy 100-20.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

**Schedule:** The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Muni Sewer Utility - CIP Funding Source	700008	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 10,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000,000</b>

# Public Utilities

## Sewer Main Replacements / AJA00001

## Wastewater - Collection Sys - Main

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for the installation/replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

**Schedule:** Projects will be scheduled on a priority basis.

**Justification:** This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Historical Fund	X999	\$ 3,886,721	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,886,721
Muni Sewer Utility - CIP Funding Source	700008	410,411,475	64,007,310	78,027,532	-	80,109,484	90,831,167	86,348,949	17,982,363	-	-	827,718,280
Municipal Sewer Revenue Fund	700000	302,948	-	-	-	-	-	-	-	-	-	302,948
<b>Total</b>		<b>\$ 414,601,145</b>	<b>\$ 64,007,309</b>	<b>\$ 78,027,532</b>	<b>\$ -</b>	<b>\$ 80,109,484</b>	<b>\$ 90,831,167</b>	<b>\$ 86,348,949</b>	<b>\$ 17,982,363</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 831,907,949</b>

# Public Utilities

## South San Diego Reservoir Replacement / S23004

## Bldg - Water - Reservoirs/Dams

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	70
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Faber, Melissa
<b>Duration:</b>	2023 - 2030		858-614-5712
<b>Improvement Type:</b>	Replacement		mfaber@sandiego.gov

**Description:** The project will replace the existing 15 million gallons (MG) rectangular concrete reservoir with two (2) 7.7 MG prestressed circular tanks and relocate Coronado Wye valving to reservoir site.

**Justification:** The reservoir has reached the end of its estimated useful life.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is outside of the city limits and there is no community planning area.

**Schedule:** Design is scheduled to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2027. Construction is scheduled to begin in Fiscal Year 2028 and anticipated to be completed in Fiscal Year 2030.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 15,169	\$ 484,830	\$ -	\$ -	\$ 2,000,000	\$ 5,000,000	\$ 8,000,000	\$ 10,000,000	\$ 20,100,000	\$ -	\$ 45,600,000
<b>Total</b>		<b>\$ 15,169</b>	<b>\$ 484,830</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 20,100,000</b>	<b>\$ -</b>	<b>\$ 45,600,000</b>

# Public Utilities

## Standpipe and Reservoir Rehabilitations / ABL00001

## Bldg - Water - Standpipes

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

**Justification:** The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 19,690,459	\$ 2,775,935	\$ 2,902,640	\$ -	\$ 5,706,236	\$ 4,639,171	\$ 3,548,482	\$ 2,542,419	\$ -	\$ -	\$ 41,805,342
Water Utility Operating Fund	700011	35,430	-	-	-	-	-	-	-	-	-	35,430
<b>Total</b>		<b>\$ 19,725,889</b>	<b>\$ 2,775,935</b>	<b>\$ 2,902,640</b>	<b>\$ -</b>	<b>\$ 5,706,236</b>	<b>\$ 4,639,171</b>	<b>\$ 3,548,482</b>	<b>\$ 2,542,419</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 41,840,772</b>

# Public Utilities

## Tecolote Canyon Trunk Sewer Improvement / S15020

## Wastewater - Collection Sys - Trunk Swr

<b>Council District:</b>	2 7	<b>Priority Score:</b>	88
<b>Community Planning:</b>	Clairemont Mesa; Linda Vista	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Narvaez, Rex
<b>Duration:</b>	2015 - 2028		619-533-5127
<b>Improvement Type:</b>	Replacement - Rehab		rnarvaez@sandiego.gov

**Description:** This project upsizes approximately 3.82 miles of existing 15 to 21-inch vitrified clay (VC) sewer pipe to new 18- to 30-inch PVC in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.21 miles of existing 15-inch VC sewer pipe. An access path is also being designed and constructed as part of the project.

**Justification:** Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and was completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2027.

**Summary of Project Changes:** \$8.0 million of Muni Sewer Utility CIP funds were removed from this project in Fiscal Year 2024 via City Council Resolution. Total project cost has increased by \$6.5 million in Fiscal Year 2025 due to revised project cost. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Muni Sewer Utility - CIP Funding Source	700008	\$ 3,295,369	\$ 5,884,630	\$ 18,000,000	\$ -	\$ 18,000,000	\$ 8,500,000	\$ 200,000	\$ 574,379	\$ -	\$ -	\$ 54,454,379
<b>Total</b>		<b>\$ 3,295,369</b>	<b>\$ 5,884,630</b>	<b>\$ 18,000,000</b>	<b>\$ -</b>	<b>\$ 18,000,000</b>	<b>\$ 8,500,000</b>	<b>\$ 200,000</b>	<b>\$ 574,379</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 54,454,379</b>

# Public Utilities

## TH 16" Water Mains / RD21007

## Water - Distribution Sys - Transmission

<b>Council District:</b>	5	<b>Priority Score:</b>	69
<b>Community Planning:</b>	Torrey Highlands	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Busby, Breanne
<b>Duration:</b>	2021 - 2025		619-533-3710
<b>Improvement Type:</b>	New		bbusby@sandiego.gov

**Description:** This project is the extension of a 16" water line in Camino Del Sur from the SR-56 to 1,600 feet north of Park Village Road and in Carmel Mountain Road from the SR-56 to Camino Del Sur. Project also includes a 16" recycled water line extension in Camino Del Sur from the SR-56 to 1,600 feet north of Park Village Road. This is project U-3 in the Torrey Highlands Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash.

**Justification:** This project implements the Torrey Highlands Subarea Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Public Utilities budget.

**Relationship to General and Community Plans:** The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and is anticipated to be completed in early Fiscal Year 2024. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2025.

**Summary of Project Changes:** \$13,377 in Torrey Highlands FBA funding has been allocated to this project in Fiscal Year 2024 via City Council ordinance. The total project cost increased by \$5,771 due to increased construction costs.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Torrey Highlands	400094	\$ 468,260	\$ 14,329	\$ -	\$ 147,689	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 630,278
<b>Total</b>		<b>\$ 468,260</b>	<b>\$ 14,329</b>	<b>\$ -</b>	<b>\$ 147,689</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 630,278</b>

# Public Utilities

## Tierrasanta (Via Dominique) Pump Station / S12040

## Bldg - Water - Pump Stations

<b>Council District:</b>	7	<b>Priority Score:</b>	83
<b>Community Planning:</b>	Tierrasanta	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Rubalcava, Eric
<b>Duration:</b>	2010 - 2024		619-533-3647
<b>Improvement Type:</b>	Expansion		rubalcavae@sandiego.gov

**Description:** This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (MGD), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

**Justification:** The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2022.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 17,879,484	\$ 1,039,511	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,918,996
<b>Total</b>		<b>\$ 17,879,484</b>	<b>\$ 1,039,511</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,918,996</b>

# Public Utilities

## University Ave Pipeline Replacement / S11021

## Water - Distribution Sys - Distribution

<b>Council District:</b>	3	<b>Priority Score:</b>	86
<b>Community Planning:</b>	Uptown; North Park	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2011 - 2025		619-533-5105
<b>Improvement Type:</b>	Replacement		bvitelle@sandiego.gov

**Description:** This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

**Justification:** This project will replace the existing deteriorated cast iron pipe. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order. The new pipeline will provide supply reliability and improve water quality.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Uptown and North Park Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2011 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2021. Remaining construction activities are anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** \$250,000 in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2024 via City Council resolution. Total project cost increased by \$250,000 due to revised construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 28,968,509	\$ 701,287	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,669,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
<b>Total</b>		<b>\$ 29,098,712</b>	<b>\$ 701,287</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,800,000</b>



# Public Utilities

## Upas St Pipeline Replacement / S11022

## Water - Distribution Sys - Distribution

<b>Council District:</b>	2 3	<b>Priority Score:</b>	75
<b>Community Planning:</b>	Uptown; Greater North Park; Midway - Pacific Highway	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2011 - 2025		619-533-5406
<b>Improvement Type:</b>	Replacement		pammerlahn@sandiego.gov

**Description:** This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

**Justification:** This project will replace the existing deteriorated cast iron pipe. The new pipeline will improve supply reliability and water quality.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2019. Remaining construction activities are anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** \$400,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. Total project cost increased by \$400,000 due to revised cost estimates. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY		
PFFA-Water Rev Bonds Series 2016A	700095	\$ 2,317,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,317,395
Water Utility - CIP Funding Source	700010	33,445,970	788,552	-	-	-	-	-	-	-	-	34,234,522
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
<b>Total</b>		<b>\$ 35,876,467</b>	<b>\$ 788,552</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 36,665,019</b>

# Public Utilities

## Water & Sewer Group Job 816 (W) / S13015

## Water - Distribution Sys - Distribution

<b>Council District:</b>	1	<b>Priority Score:</b>	75
<b>Community Planning:</b>	Pacific Beach	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Sleiman, Alexander
<b>Duration:</b>	2013 - 2024		619-533-7588
<b>Improvement Type:</b>	Expansion		asleiman@sandiego.gov

**Description:** This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes. This project also installs curb ramps and paving due to modifications to a pressure reducing station.

**Justification:** The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order. This project is intended to reduce maintenance and improve service.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2021. Remaining construction activities were completed in Fiscal Year 2023.

**Summary of Project Changes:** Project is expected to be closed by the end of the fiscal year..

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total	
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029				
Water Utility - CIP Funding Source	700010	\$ 15,945,895	\$ 253,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,199,392
<b>Total</b>		<b>\$ 15,945,895</b>	<b>\$ 253,496</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,199,392</b>

# Public Utilities

## Water CIP Emergency Reserve / ABT00008

## Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Balo, Keli
<b>Duration:</b>	2010 - 2040		858-292-6423
<b>Improvement Type:</b>	Betterment		kbalo@sandiego.gov

**Description:** This annual allocation provides for an emergency financial reserve for Water Fund capital improvement projects.

**Justification:** This reserve is required to comply with the City's reserve policy 100-20.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

**Schedule:** This reserve will be used on an as-needed basis and will be held as a continuing appropriation.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 5,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000,000</b>

# Public Utilities

## Water Main Replacements / AKB00003

## Water - Distribution Sys - Distribution

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation allows for the installation/replacement of water mains at various locations throughout the City.

**Justification:** Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Historical Fund	X999	\$ 257,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 257,749
PFFA-Water Rev Bonds Series 2016A	700095	897,068	-	-	-	-	-	-	-	-	-	897,068
San Ysidro Irrigation District	700109	8,035,372	-	-	-	-	-	-	-	-	-	8,035,372
Water SDG&E Utility Relocation	700105	1,802,620	-	-	-	-	-	-	-	-	-	1,802,620
Water Utility - CIP Funding Source	700010	510,998,537	102,136,596	122,689,387	-	141,888,335	117,497,478	82,867,434	18,900,829	-	-	1,096,978,595
Water Utility Operating Fund	700011	100,336	(233)	-	-	-	-	-	-	-	-	100,103
<b>Total</b>		<b>\$ 522,091,682</b>	<b>\$ 102,136,362</b>	<b>\$ 122,689,387</b>	<b>\$ -</b>	<b>\$ 141,888,335</b>	<b>\$ 117,497,478</b>	<b>\$ 82,867,434</b>	<b>\$ 18,900,829</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,108,071,507</b>

# Public Utilities

## Water Pump Station Restoration / ABJ00001

## Bldg - Water - Pump Stations

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

**Justification:** Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 28,431,906	\$ 1,436,703	\$ 2,200,000	\$ -	\$ 3,138,136	\$ 1,621,294	\$ 558,945	\$ -	\$ -	\$ -	\$ 37,386,984
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
<b>Total</b>		<b>\$ 28,469,415</b>	<b>\$ 1,436,703</b>	<b>\$ 2,200,000</b>	<b>\$ -</b>	<b>\$ 3,138,136</b>	<b>\$ 1,621,294</b>	<b>\$ 558,945</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 37,424,493</b>

# Public Utilities

## Water SCADA IT Upgrades / T22001

## Intangible Assets - Information Tech

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lee, Jerome
<b>Duration:</b>	2021 - 2026		858-614-4087
<b>Improvement Type:</b>	Replacement		jlee@sandiego.gov

**Description:** This project will replace and upgrade the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water system. This project was converted from S21001 - Water SCADA IT Upgrades in Fiscal Year 2022.

**Schedule:** Planning and design for the SCADA upgrade began in Fiscal Year 2020 and was completed in Fiscal Year 2024. Implementation is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

**Justification:** The current system is over 20 years old and obsolete. The new system will enhance monitoring and control capabilities.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 357,632	\$ 7,342,367	\$ -	\$ -	\$ 8,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,100,000
<b>Total</b>		<b>\$ 357,632</b>	<b>\$ 7,342,367</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,100,000</b>

# Public Utilities

## Water Treatment Plants / ABI00001

## Bldg - Water - Treatment Plants

<b>Council District:</b>	5 7 Non-City	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Scripps Miramar Ranch; Navajo; Non-City	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2013 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

**Justification:** These improvements are necessary to ensure a reliable water supply to the customers and for compliance under the Safe Drinking Water Act.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of sub-projects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Water Utility - CIP Funding Source	700010	\$ 16,059,146	\$ 4,905,060	\$ 5,545,571	\$ -	\$ 6,493,930	\$ 1,307,853	\$ 50,772	\$ -	\$ -	\$ -	\$ 34,362,333
<b>Total</b>		<b>\$ 16,059,146</b>	<b>\$ 4,905,060</b>	<b>\$ 5,545,571</b>	<b>\$ -</b>	<b>\$ 6,493,930</b>	<b>\$ 1,307,853</b>	<b>\$ 50,772</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,362,333</b>



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# Stormwater



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The Stormwater Department's Capital Improvements Program provides for the installation and improvements of stormwater drainage infrastructure and systems. The Department plans and programs improvements to stormwater infrastructure, including the installation of green infrastructure.

## 2024 CIP Accomplishments

The Department and its in-house Pipe Repair Crew, in coordination with the Engineering & Capital Projects Department, completed construction of the following stormwater projects in Fiscal Year 2024, which will improve storm drain infrastructure and meet pollution prevention mandates:

- Highland and Monroe Aves Storm Drain Rep (B12096)
- Adams Ave 1620 Storm Drain Replacement (B13102)
- Mira Mesa South Storm Drain Replacement (B16175)
- 6118 Caminita Sacate SD Emergency (B23004)
- 728 PB Dr Pump Station G Emergency (B23095)
- Pump Station H Catwalk Emergency (B23125)
- 7671 Macaw Lane SD Emergency (B23135)
- 12200 Escala Drive SD Emergency (B23161)
- Bannock Ave Streetscape Enhancements (B10027)
- Logan Heights LID (South) (B15051)
- CMP Storm Drain Lining II (B20086)
- Pump Station N SD Emerg 914 Santa Clara (B22067)
- Guy St and Pringle St SD Improv SWD (B22127)
- 4101 Pacific Hwy Pump StationC Emergency (B22129)
- 6933 Neptune Place SD Emergency (B23107)
- 4356 Altamirano Way SD Emergency (B23115)
- Aldine Dr Storm Drain Emergency (B23134)
- 8803 Gilman Dr SD Emergency (B23153)
- 10428 Clairemont Mesa Blvd SD Emergency (B23154)
- 8519 Sugarman Dr SD Emergency (B24006)
- Health Center Dr SD SWD (B24016)
- 4502 Rhode Island Street SD Emergency (B24066)
- 4451 Hermosa Way SD Emergency (B24067)
- 3575 Nile Street SD Emergency (B24081)
- Tonawanda Dr. and Marmil Way SD (B23068)

## 2025 CIP Goals

The Stormwater Department is committed to improving storm drain infrastructure as a function of flood risk management and installing green infrastructure to improve water quality, and to address stormwater emergencies and high risk location, as they arise. To improve storm drain infrastructure and meet pollution removal mandates the Department and its in-house Pipe Repair Crew, in coordination with the Engineering & Capital Projects Department, is scheduled to begin design or construction in Fiscal Year 2025 for the following projects:

# Stormwater

- Jamacha Lomita Storm Drain (B16094)
- Southcrest Green Infrastructure GI (B16112)
- South Mission Beach SD Replacement (B18117)
- South Mission Beach GI (B18118)
- 5th and Brookes SD Upgrade (B19073)
- 6576 Parkside Ave SD Repl SWD (B22126)
- Hawthorn St and 3rd Ave SD SWD (B24021)
- Storm Drain Group 1023 (B15101)
- Storm Drain Group 763 (B17143)
- Elm Ave & Harris Ave SD Replacement SWD (B23097)
- Auburn Creek Trash Capture Devices (B23098)
- 6100 Block Rancho Mission Rd SD SWD (B24022)

# Stormwater

## Stormwater: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
Carmel Country Road Low Flow Channel / S00969	\$ 7,727,499	\$ -	\$ 2,128,441	\$ 9,855,940
Chollas Creek Restoration 54th St & Euclid Ave / S22009	3,827,842	-	61,603,956	65,431,798
Flood Resilience Infrastructure / ACA00001	285,286,151	80,431,409	875,956,558	1,241,674,118
Maple Canyon Storm Drain Upgrade / S20003	6,329,468	-	31,935,532	38,265,000
Pump Station C Assessment / P25001	-	500,000	-	500,000
Pump Station D Upgrade / S22015	5,578,701	-	37,311,300	42,890,001
Pump Station G & 17 Full Improvement / S24006	6,000,000	-	61,135,700	67,135,700
SD East of Rachael Ave SWD / S24008	27,470,119	-	-	27,470,119
SD River Dredging Qualcomm Way to SR163 / S00606	839,000	-	-	839,000
Stormwater CIP Program Management / P24010	8,500,000	-	-	8,500,000
Stormwater Green Infrastructure / ACC00001	92,274,888	7,423,428	683,868,491	783,566,807
Sunshine Bernardini Restoration / S24005	4,080,094	-	78,904,799	82,984,893
Upper Auburn Creek Revitalization Project / S22008	4,059,856	-	57,287,496	61,347,352
<b>Total</b>	<b>\$ 451,973,618</b>	<b>\$ 88,354,837</b>	<b>\$ 1,890,132,273</b>	<b>\$ 2,430,460,728</b>



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**Stormwater – Preliminary Engineering Projects**

**Pump Station C Assessment / P25001**

Priority Category: Low Priority Score: 45

<b>Expenditure by Funding Source</b>					
<b>Fund Name</b>	<b>Fund No</b>	<b>Exp/Enc</b>	<b>Con Appn</b>	<b>FY 2025</b>	<b>Project</b>
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ -	\$ 500,000	\$ 500,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>

**Stormwater CIP Program / P24010**

**Management**  
Priority Category: Low Priority Score: 53

<b>Expenditure by Funding Source</b>					
<b>Fund Name</b>	<b>Fund No</b>	<b>Exp/Enc</b>	<b>Con Appn</b>	<b>FY 2025</b>	<b>Project</b>
General Fund WIFIA Loan-Construction	400884	\$ -	\$ 8,500,000	\$ -	\$ 8,500,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 8,500,000</b>	<b>\$ -</b>	<b>\$ 8,500,000</b>



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# Stormwater

## Carmel Country Road Low Flow Channel / S00969

## Drainage - Channels

<b>Council District:</b>	1	<b>Priority Score:</b>	41
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Eckert, Kristopher
<b>Duration:</b>	2012 - 2028		858-541-4387
<b>Improvement Type:</b>	New		keckert@sandiego.gov

**Description:** The Carmel Valley Creek Bike Path is located along the banks of Carmel Valley Creek and is heavily used daily by cyclists, runners, and pedestrians. The portion of the path which crosses the creek just upstream of the Carmel Country Road Bridge has experienced flooding during rain events preventing use by the public during and for days following rain events. This project provides drainage improvements to Carmel Creek downstream of the bike path to alleviate flooding. The project proposes channel enhancement and vegetation removal to improve drainage capacity of Carmel Creek in the vicinity of the bike path.

**Justification:** This project will provide for relief of water pooling of the bike path crossing over the creek located just upstream of the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This flooding condition has created a health and safety issue for area residents.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Stormwater Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the 2018 Carmel Valley Public Facilities Financing Plan (Project M-47) and is in conformance with the City's General Plan.

**Schedule:** Preliminary studies were completed in Fiscal Year 2014. Design began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026. Construction will be scheduled contingent upon the identification of funding.

**Summary of Project Changes:** Total project cost has decreased by \$5.1 million due to refinements in engineering scoping and cost estimates. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Carmel Valley Consolidated FBA	400088	\$ 2,521,302	\$ 190,697	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
Carmel Valley Development Impact Fee	400855	-	5,015,499	-	-	-	-	-	-	-	-	5,015,499
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,128,441	2,128,441
<b>Total</b>		<b>\$ 2,521,302</b>	<b>\$ 5,206,196</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,128,441</b>	<b>\$ 9,855,940</b>

# Stormwater

## Chollas Creek Restoration 54th St & Euclid Ave / S22009

## Drainage - Best Mgt Practices (BMPs)

<b>Council District:</b>	4 9	<b>Priority Score:</b>	82
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Eckert, Kristopher
<b>Duration:</b>	2022 - 2029		858-541-4387
<b>Improvement Type:</b>	New		keckert@sanidiego.gov

**Description:** This project will restore and enhance segments of Chollas Creek channel from 54th St to Euclid Ave and stabilize the stream bank to reduce erosive flows and increase the channel's conveyance capacity. The project also includes a biofiltration basin north of the channel to improve water quality and help meeting Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutants load. The stream restoration will also increase jurisdictional habitat areas and yield additional storage volume to help decrease peak flow. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage.

**Justification:** The project includes the stream restoration of Las Chollas Creek from the culvert outlet at 54th street, at the northern upstream limit, down to the culvert outlet at Euclid Avenue, at the southern and downstream limit. The project study area, which is located along the outer extents of a highly urbanized area in City Heights, shows signs of high-velocity, erosive flows. At several locations throughout the study area the creek has very steep, nearly vertical, side slopes, which may be unstable or tend to degrade if the creek is left unchecked. In addition, the watershed to the project area does not have regional storm water quality measures in place, and significant amounts of trash and debris have been observed within the project area. This stream restoration project proposes stream restoration, water quality, and hydraulic conveyance improvements within the existing channel.

**Operating Budget Impact:** Operation and maintenance budget anticipated to be reduced due to channel enhancement and stream restoration. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan, Chollas Creek Watershed Regional Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Planning began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Design and construction will be scheduled contingent upon the identification of funding.

**Summary of Project Changes:** Total project cost has increased to \$5.5 million due to an updated cost estimate reflecting current economic conditions. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Debt Funded General Fund CIP Projects	400881	\$ 85,647	\$ 299,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 385,096
General Fund WIFIA Loan-Construction	400884	900,000	2,542,745	-	(1,129,987)	-	-	-	-	-	-	2,312,758
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	62,733,943	62,733,943
<b>Total</b>		<b>\$ 985,647</b>	<b>\$ 2,842,194</b>	<b>\$ -</b>	<b>\$ (1,129,987)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 62,733,943</b>	<b>\$ 65,431,798</b>

# Stormwater

## Flood Resilience Infrastructure / ACA00001

## Drainage - Storm Drain Pipes

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Dastgheibi, Sara
<b>Duration:</b>	2010 - 2040		858-541-4369
<b>Improvement Type:</b>	New		sdastgheibi@sandiego.gov

**Description:** This annual allocation provides for reconstructing or replacing failed or undersized drainage facilities citywide.

**Justification:** There are currently 1,148 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc.). The Operations and Maintenance Section of the Stormwater Department regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered. There are also 15 pump stations in the City of San Diego that were installed in the early 1940's. Mechanical, structural, and electrical improvements and upgrades are needed to respond to the higher hydraulic demand due to population growth, and changes in the watershed land uses.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis as funding is identified.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

-Financial Table on next page-

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025					Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028			FY 2029
Capital Outlay Fund	400002	\$ 3,227,025	\$ 611,834	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,838,860	
Capital Outlay-Sales Tax	400000	32,247	-	-	-	-	-	-	-	32,247	
CIP Contributions from General Fund	400265	8,096,905	173,386	-	-	-	-	-	-	8,270,291	
Clairemont Mesa - Urban Comm	400129	-	-	1,500,000	-	-	-	-	-	1,500,000	
College Area	400127	666,766	133,234	48,001	-	-	-	-	-	848,001	
Debt Funded General Fund CIP Projects	400881	75,122,964	39,365,022	75,185,380	153,727,112	57,457,262	16,352,832	-	-	417,210,572	
Deferred Maint Revenue 2009A-Project	400624	103,548	-	-	-	-	-	-	-	103,548	
Deferred Maintenance Revenue 2012A-Project	400848	1,407,635	-	-	-	-	-	-	-	1,407,635	
General Fund Commercial Paper Notes	400869	28,736,291	97,689	-	-	-	-	-	-	28,833,979	
General Fund WIFIA Loan-Construction	400884	16,425,438	73,812,334	-	64,647,330	45,917,851	15,711,545	-	-	216,514,498	
Infrastructure Fund	100012	6,258,698	2,944,888	-	-	-	-	-	-	9,203,586	
La Jolla Urban Comm	400123	1,094,666	73,692	128,000	-	-	-	-	-	1,296,358	
Linda Vista Urban Comm	400113	149,169	550,831	-	-	-	-	-	-	700,000	
Mid City Urban Comm	400114	616,099	510	-	-	-	-	-	-	616,609	
Mission Beach - Urban Comm	400130	107,410	-	-	-	-	-	-	-	107,410	
Navajo Urban Comm	400116	1,130,435	712,706	3,500,000	-	-	-	-	-	5,343,141	
North Park Urban Comm	400112	596,067	245,017	-	-	-	-	-	-	841,084	
Pacific Beach Urban Comm	400117	90,057	197,029	-	-	-	-	-	-	287,087	
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,840,650	-	-	-	-	-	-	-	2,840,650	
PFFA Lease Revenue Bonds 2015B-Project	400860	3,531,851	292,040	-	-	-	-	-	-	3,823,891	
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	119,657	-	-	-	-	-	-	-	119,657	
Private & Others Contrib-CIP	400264	149,768	232	-	-	-	-	-	-	150,000	
SDTFC Series 2018C Tax Exempt	400868	3,805,342	-	-	-	-	-	-	-	3,805,342	
Skyline/Paradise Urb Comm	400119	107,194	-	-	-	-	-	-	-	107,194	
Torrey Pines - Urban Community	400133	22,333	13,540	25,030	-	-	-	-	-	60,903	
TransNet ARRA Exchange Fund	400677	240,504	-	-	-	-	-	-	-	240,504	
TransNet Extension Congestion Relief Fund	400169	7,651,609	28,864	-	-	-	-	-	-	7,680,473	
Unidentified Funding	9999	-	-	-	-	-	-	-	522,142,626	522,142,626	
Uptown Urban Comm	400121	2,494,055	1,208,920	44,998	-	-	-	-	-	3,747,973	
<b>Total</b>		<b>\$ 164,824,382</b>	<b>\$ 120,461,768</b>	<b>\$ 80,431,409</b>	<b>\$ 218,374,442</b>	<b>\$ 103,375,113</b>	<b>\$ 32,064,377</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 522,142,626</b>	<b>\$ 1,241,674,118</b>

# Stormwater

## Maple Canyon Storm Drain Upgrade / S20003

## Drainage - Channels

<b>Council District:</b>	2 3	<b>Priority Score:</b>	86
<b>Community Planning:</b>	Centre City; Uptown; Midway - Pacific Highway	<b>Priority Category:</b>	High
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Lotfi, Elham
<b>Duration:</b>	2021 - 2030		619-533-5212
<b>Improvement Type:</b>	Replacement		elotfi@sandiego.gov

**Description:** This project aims to replace, realign, and upgrade approximately 3,000 feet of existing drainage system between the San Diego Airport, a private industrial Facility, and Pacific Highway.

**Justification:** The existing alignment of the pipes prevents maintenance and repairs from occurring because a large portion of the system flows underneath a private property. The system is significantly undersized to convey the flow and sediment coming from the large Maple Canyon watershed located upstream of the project which historically caused severe flooding in the project area resulting in significant property damage.

**Operating Budget Impact:** No additional maintenance costs are anticipated. The pipes will be relocated to the public Right of Way and enhanced; therefore, maintenance costs should be reduced for this system.

**Relationship to General and Community Plans:** This project is consistent with the Centre City Plan, Uptown Community Plan, Midway - Pacific Highway Plan, and is in conformance with the City's General Plan.

**Schedule:** A feasibility study began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Design and construction schedules are contingent upon the identification of funding.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 40,305	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,305
Debt Funded General Fund CIP Projects	400881	913,803	120,892	-	(120,159)	-	-	-	-	-	-	914,536
General Fund WIFIA Loan-Construction	400884	-	5,254,468	-	(5,254,468)	-	-	-	-	-	-	-
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	37,310,159	37,310,159
<b>Total</b>		<b>\$ 954,107</b>	<b>\$ 5,375,360</b>	<b>\$ -</b>	<b>\$ (5,374,627)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 37,310,159</b>	<b>\$ 38,265,000</b>

# Stormwater

## Pump Station D Upgrade / S22015

## Drainage - Pump Stations

<b>Council District:</b>	2	<b>Priority Score:</b>	65
<b>Community Planning:</b>	Old Town San Diego	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rubalcava, Eric
<b>Duration:</b>	2022 - 2031		619-533-3647
<b>Improvement Type:</b>	Replacement - Retrofit		rubalcavae@sandiego.gov

**Description:** Complete rehabilitation of structural, mechanical and electrical components to increase the Pump Station capacity and upgrade all components to current standards to protect the surrounding community from flooding. B17119 (ACA00001) was converted to a standalone project in Fiscal Year 2022.

**Justification:** Pump Station D (PS-D) is located at 3992 Rosecrans St. in San Diego, California, PS-D is one of the City's larger storm water facilities and serves an area of approximately 500 acres. PS-D is operating beyond its service life (originally built in 1941) and requires a complete rehabilitation to meet current design standards and service needs for the Midway and Old Town areas. The scope has significantly increased from an upgrade to full improvements to increase the station's capacity to twice that of the existing capacity (from 130,000 gpm to 270,000 gpm).

**Operating Budget Impact:** Operation and maintenance budget is anticipated to be reduced due to reduced flooding frequency.

**Relationship to General and Community Plans:** This project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

**Schedule:** The feasibility study began in Fiscal Year 2018 and was completed in Fiscal Year 2021. This feasibility study determined additional scope was needed and resulted in project conversion. Design began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2027. Construction is anticipated to begin in Fiscal Year 2027 and be completed in Fiscal Year 2030.

**Summary of Project Changes:** \$1.5 million in General Fund WIFIA Loan funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 500,000	\$ -	\$ 664,000	\$ 2,515,500	\$ 9,284,699	\$ -	\$ -	\$ -	\$ -	\$ 12,964,199
General Fund WIFIA Loan-Construction	400884	3,556,093	-	-	-	15,575,703	8,920,593	-	-	-	-	28,052,389
Midway/Pacific Hwy Urban Comm	400115	1,006,530	516,078	-	-	-	-	-	-	-	-	1,522,608
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	350,805	350,805
<b>Total</b>		<b>\$ 4,562,623</b>	<b>\$ 1,016,077</b>	<b>\$ -</b>	<b>\$ 664,000</b>	<b>\$ 18,091,203</b>	<b>\$ 18,205,292</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,805</b>	<b>\$ 42,890,000</b>

# Stormwater

## Pump Station G & 17 Full Improvement / S24006

## Drainage - Pump Stations

<b>Council District:</b>	1 2	<b>Priority Score:</b>	67
<b>Community Planning:</b>	Mission Beach; Pacific Beach	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Diab, Joseph
<b>Duration:</b>	2023 - 2035		619-533-4615
<b>Improvement Type:</b>	Replacement		jdiab@sandiego.gov

**Description:** This project is a joint effort between Public Utilities and Stormwater departments that will share the same design and construction contract. Currently, Pump Station G and Pump Station 17 are housed in the same structure with separate wet wells. In this project, the existing pumping facilities will be replaced with two independent pumping facilities. The larger stormwater pumping facility (Pump Station G) will house a single stand-by at-grade power generator. Pump Station G will install four new submersible pumps configured for dry pit mounting, each with a capacity of 15,000 gpm. Pump Station 17 will install three dry pit submersible pumps, each with a capacity of 1,400 gpm. The existing comfort station will be removed and a new one will be constructed to meet current standards. The downstream conveyance pipe will be upsized due to the increase of flow and a new outfall is proposed into Mission Bay. The project design will be managed by HDR Engineering.

**Justification:** The existing pump station has structural and mechanical deficiencies and is currently running via temporary pumps. The pump station collects runoff from Mission Boulevard and Pacific Beach Drive with a drainage basin of approximately 15.9 acres and is only designed to meet the 1-year storm. Flooding occurs along Pacific Beach Drive, Mission Boulevard and in the adjacent alleyways during storm events, which may cause damage to local businesses and homes. The New Pump Station will separate the Stormwater Pump Station and the Sewer Pump Station, and the latest equipment will be installed to meet the 100-year storm event to prevent flooding and limit maintenance in the future. A backup generator will be installed to ensure the pump station remains working during even the most extreme sever weather events and the comfort station will be brought up to existing City Standards and ADA Compliance.

**Operating Budget Impact:** As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Planning began and was completed in Fiscal Year 2023. Design is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2028. Construction is anticipated to begin in Fiscal Year 2028 and be completed in Fiscal Year 2030. A five-year maintenance, mitigation, and monitoring period is anticipated to be completed in Fiscal Year 2035.

**Summary of Project Changes:** Total project cost has increased by \$2.5 million due to refined scope and increased construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029		
Debt Funded General Fund CIP Projects	400881	\$ 46,646	\$ 753,353	\$ -	\$ 396,496	\$ -	\$ 23,171,132	\$ 278,416	\$ -	\$ -	\$ 24,646,044
General Fund WIFIA Loan-Construction	400884	-	3,200,000	-	1,585,984	-	22,262,461	-	-	-	27,048,445
Muni Sewer Utility - CIP Funding Source	700008	23,320	1,976,680	-	-	-	12,864,763	576,448	-	-	15,441,211
<b>Total</b>		<b>\$ 69,966</b>	<b>\$ 5,930,033</b>	<b>\$ -</b>	<b>\$ 1,982,480</b>	<b>\$ -</b>	<b>\$ 58,298,356</b>	<b>\$ 854,864</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 67,135,700</b>

# Stormwater

## SD East of Rachael Ave SWD / S24008

## Drainage - Storm Drain Pipes

<b>Council District:</b>	4	<b>Priority Score:</b>	74
<b>Community Planning:</b>	Skyline - Paradise Hills	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	New	<b>Contact Information:</b>	Valencia, Jake
<b>Duration:</b>	2024 - 2026		619-964-9166
<b>Improvement Type:</b>	Replacement		jvalencia@sandiego.gov

**Description:** This project provides the replacement, abandonment, upgrade, and realignment to the right of way of existing CMP storm drain pipes ranging in diameter from 18 inches to 36 inches.

**Justification:** The project will alleviate flooding problems and pipe failures that can cause sinkholes by replacing an inadequate and failing CMP pipe system that has reached its useful life. The new pipe system will improve the storm drain conveyance level of service and provide life and safety in the area.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

**Schedule:** Planning Phase began and was completed in Fiscal Year 2022. Design was completed in Fiscal Year 2024. Construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Debt Funded General Fund CIP Projects	400881	\$ 241,429	\$ 20,167,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,408,815
General Fund WIFIA Loan-Construction	400884	3,686,452	3,374,852	-	-	-	-	-	-	-	-	7,061,304
<b>Total</b>		<b>\$ 3,927,881</b>	<b>\$ 23,542,237</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,470,119</b>



# Stormwater

## SD River Dredging Qualcomm Way to SR163 / S00606

## Drainage - Channels

<b>Council District:</b>	7	<b>Priority Score:</b>	69
<b>Community Planning:</b>	Mission Valley	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Dastgheibi, Sara
<b>Duration:</b>	2007 - 2025		858-541-4369
<b>Improvement Type:</b>	Betterment		sdastgheibi@sandiego.gov

**Description:** The project objective is the removal of sediment deposited in the San Diego River from four (4), 84-inch CMP storm drains. The project area is located within the San Diego River channel on the east side of state route 163 to Mission Center Road. The project scope is being re-evaluated as part of a watershed level engineering study to develop a comprehensive, sustainable solution for sediment removal and sediment source control.

**Justification:** The project will provide a sustainable solution to return this segment of the San Diego River to its original design to minimize the potential of flooding of adjacent properties.

**Operating Budget Impact:** The maintenance funding for this section of the river will be included in future Stormwater Department’s budget.

**Relationship to General and Community Plans:** This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City’s General Plan.

**Schedule:** The project schedule is to be determined, per findings from the watershed level study.

**Summary of Project Changes:** This project will be cancelled and is anticipated to be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 9,555	\$ 15,444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,000
CIP Contributions from General Fund	400265	98,913	-	-	-	-	-	-	-	-	-	98,913
Deferred Maintenance Revenue 2012A-Project	400848	15,087	-	-	-	-	-	-	-	-	-	15,087
First SD River Imp. Project CIP Fund	200054	271,191	-	-	-	-	-	-	-	-	-	271,191
First SD River Imp. Project MAD Fund	200053	138,841	14,967	-	-	-	-	-	-	-	-	153,809
Infrastructure Fund	100012	177,313	97,687	-	-	-	-	-	-	-	-	275,000
<b>Total</b>		<b>\$ 710,901</b>	<b>\$ 128,098</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>839,000</b>

# Stormwater

## Stormwater Green Infrastructure / ACC00001

## Drainage - Best Mgt Practices (BMPs)

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Dastgheibi, Sara
<b>Duration:</b>	2010 - 2040		858-541-4369
<b>Improvement Type:</b>	Betterment		sdastgheibi@sandiego.gov

**Description:** This annual allocation provides for the design and construction of green infrastructure, restoration, and revitalization capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

**Justification:** The purpose of these projects is to remove pollutants from stormwater before it enters the City's public waterways or to reuse the stormwater and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Stormwater National Pollutant Discharge Elimination System (NPDES) permit.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay Fund	400002	\$ 1,028,960	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,028,960
CIP Contributions from General Fund	400265	7,363,277	171,997	-	-	-	-	-	-	-	-	7,535,274
Climate Equity Fund	100015	-	-	1,500,000	-	-	-	-	-	-	-	1,500,000
Debt Funded General Fund CIP Projects	400881	16,630,981	10,068,671	562,210	18,018,825	23,961,695	6,819,705	-	-	-	-	76,062,087
Deferred Maintenance Revenue 2012A-Project	400848	616,183	-	-	-	-	-	-	-	-	-	616,183
Fleet Services CIP Fund	400676	86,294	1,832,336	2,191,678	-	-	-	-	-	-	-	4,110,309
General Fund Commercial Paper Notes	400869	11,492,622	4,326	-	-	-	-	-	-	-	-	11,496,948
General Fund WIFIA Loan-Construction	400884	5,171,575	18,988,425	-	5,345,031	19,149,356	6,552,266	-	-	-	-	55,206,653
Grant Fund - Federal	600000	4,583,006	1,392,576	-	-	-	-	-	-	-	-	5,975,582
Grant Fund - State	600001	630,500	3,100,000	-	-	-	-	-	-	-	-	3,730,500
Infrastructure Fund	100012	913,258	4,779	-	-	-	-	-	-	-	-	918,036
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,832,260	-	-	-	-	-	-	-	-	-	1,832,260
PFFA Lease Revenue Bonds 2015B-Project	400860	1,325,489	-	-	-	-	-	-	-	-	-	1,325,489
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	536,422	-	-	-	-	-	-	-	-	-	536,422
Private & Others Contrib-CIP	400264	1,141,256	32,523	-	-	-	-	-	-	-	-	1,173,779
Refuse Disposal CIP Fund	700040	28,357	386,908	474,362	-	-	-	-	-	-	-	889,627
Rose & Tecolote Creek Water Quality	400631	401,972	-	-	-	-	-	-	-	-	-	401,972
SC-RDA Contribution to CIP Fund	200353	151,878	(1,345)	-	-	-	-	-	-	-	-	150,533
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	604,021,613	604,021,613
Water Utility - CIP Funding Source	700010	161,163	2,198,237	2,695,178	-	-	-	-	-	-	-	5,054,579
<b>Total</b>		<b>\$ 54,095,454</b>	<b>\$ 38,179,432</b>	<b>\$ 7,423,428</b>	<b>\$ 23,363,856</b>	<b>\$ 43,111,051</b>	<b>\$ 13,371,971</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 604,021,613</b>	<b>\$ 783,566,806</b>

# Stormwater

## Sunshine Bernardini Restoration / S24005

## Drainage - Channels

<b>Council District:</b>	4 9	<b>Priority Score:</b>	80
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Eckert, Kristopher
<b>Duration:</b>	2024 - 2031		858-541-4387
<b>Improvement Type:</b>	Widening		keckert@sandiego.gov

**Description:** The project aims to restore and enhance the environmental health and stormwater conveyance capacity of the Chollas Parkway and Sunshine Bernardini segment of Las Chollas Creek. This segment, stretching from the culvert outlet at Euclid Avenue to the Fairmount Avenue bridge outlet, is facing severe erosion and instability caused by high-velocity flows. The project will employ streambed restoration techniques to address these issues, reducing erosion, mitigating flooding, enhancing biodiversity, creating habitat, and improving water quality. Additionally, the project will create recreational opportunities by establishing a pedestrian trail, constructing a bridge crossing, and developing two wetland areas and a water quality basin.

**Justification:** The Chollas Parkway and Sunshine Bernardini segments of Las Chollas Creek show signs of high velocity flows which have caused severe erosion along the two segments. At multiple segments along the study area, the side slopes are very steep (slopes larger than 1H:1V) which could be unstable specifically in high flow events. Rapid growth of urban development in the watershed has resulted in larger areas with impervious cover which leads to higher flow rates and peak flows within the channel. The higher runoff peak flows and subsequent velocities within the channel will result in degradation of soils on channel side slopes and bottom and further increasing the side slopes exacerbating their instability. In addition to the geomorphic issues noted, the watershed to the project area does not have regional stormwater quality measures in place, and significant amounts of trash and debris have been observed within the project area. This stream restoration project proposes stream restoration, water quality, and hydraulic conveyance improvements within the existing channel.

**Operating Budget Impact:** Operation and maintenance budget anticipated to be reduced due to channel enhancement, revitalized wetland, and stream restoration. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan, Chollas Creek Watershed Regional Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Planning phase began in Fiscal Year 2023. Design and construction will be scheduled contingent upon the identification of funding.

**Summary of Project Changes:** Total project cost has increased by \$16.3 million due to an updated cost estimate reflecting current economic conditions. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025						Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			Future FY
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 450,000	\$ -	\$ (450,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Fund WIFIA Loan-Construction	400884	-	3,630,094	-	(3,630,094)	-	-	-	-	-	-	-
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	82,984,893	82,984,893
<b>Total</b>		<b>\$ -</b>	<b>\$ 4,080,094</b>	<b>\$ -</b>	<b>\$ (4,080,094)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 82,984,893</b>	<b>\$ 82,984,893</b>

# Stormwater

## Upper Auburn Creek Revitalization Project / S22008

## Drainage - Best Mgt Practices (BMPs)

<b>Council District:</b>	9	<b>Priority Score:</b>	88
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Dastgheibi, Sara
<b>Duration:</b>	2022 - 2028		858-541-4369
<b>Improvement Type:</b>	New		sdastgheibi@sandiego.gov

**Description:** This project proposes flood resilience improvements, green infrastructure features and stream restoration. The project will alleviate flooding and reduce erosion through the replacement and upgrade of existing severely undersized culverts and channel widening. It also includes a biofiltration basin north of the channel to improve water quality and help meet Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutant load. The stream restoration will also increase jurisdictional habitat areas and yield additional storage volume to help decrease peak flow. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage.

**Justification:** The Auburn Creek channel between University Avenue and Auburn Drive frequently experiences storm events that cause flooding of adjacent areas, including residential structures, roads, and public parks. Auburn Creek also shows signs of severe erosion caused by high-velocity flows and restricted creek capacity along much of the creek corridor. The project proposes creek widening, pedestrian trail, water quality basin, and culvert improvements.

**Operating Budget Impact:** Operation and maintenance budget anticipated to be reduced due to channel enhancement and stream restoration. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Planning began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Design and construction will be scheduled contingent upon the identification of funding.

**Summary of Project Changes:** Total project cost has decreased by \$29.0 million due to revised project updates based on the final design. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 149,468	\$ 67,478	\$ -	\$ 853,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,070,915
General Fund WIFIA Loan-Construction	400884	3,842,909	-	-	(3,842,909)	-	-	-	-	-	-	-
Grant Fund - State	600001	-	-	-	1,472,000	-	-	-	-	-	-	1,472,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	58,804,437	58,804,437
<b>Total</b>		<b>\$ 3,992,377</b>	<b>\$ 67,478</b>	<b>\$ -</b>	<b>\$ (1,516,941)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 58,804,437</b>	<b>\$ 61,347,352</b>

# Unfunded Needs List

## Stormwater

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Pump Station D Upgrade / S22015	\$ 42,890,001	\$ 350,805	0.82%	Comprehensive improvements of structural, mechanical and electrical components to increase the Pump Station capacity and upgrade all components to current standards to protect the surrounding community from flooding. A portion of construction is unfunded.
Carmel Country Road Low Flow Channel / S00969	\$ 9,855,940	\$ 2,128,441	21.60%	The Carmel Valley Creek Bike Path is located along the banks of Carmel Valley Creek and is heavily used daily by cyclists, runners, and pedestrians. The portion of the path which crosses the creek just upstream of the Carmel Country Road Bridge has experienced flooding during rain events preventing use by the public during and for days following rain events. This project provides drainage improvements to Carmel Creek downstream of the bike path to alleviate flooding. The project proposes channel enhancement and vegetation removal to improve drainage capacity of Carmel Creek in the vicinity of the bike path. Construction is currently unfunded.
Flood Resilience Infrastructure / ACA00001	\$ 1,241,674,118	\$ 522,142,626	42.05%	This annual allocation provides for restructuring or replacing failed flood resilience infrastructure citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported flood resilience infrastructure projects based on condition assessments.
Stormwater Green Infrastructure / ACC00001	\$ 783,566,807	\$ 604,021,613	77.09%	This annual allocation provides for the design and construction of green infrastructure capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported green infrastructure projects.
Upper Auburn Creek Revitalization Project / S22008	\$ 61,347,352	\$ 58,804,437	95.85%	This project proposes flood resilience improvements, green infrastructure features and stream restoration. The project will alleviate flooding and reduce erosion through the replacement and upgrade of existing severely undersized culverts and channel widening. It also includes a biofiltration basin north of the channel to improve water quality and help meeting Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutants load. The stream restoration will also increase jurisdictional habitat areas and yield additional storage volume to help decrease peak flow. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage. Construction is currently unfunded.
Chollas Creek Restoration 54th St & Euclid Ave / S22009	\$ 65,431,798	\$ 62,733,943	95.88%	This project will restore and enhance segments of Chollas Creek channel from 54th St to Euclid Ave and stabilize the stream bank to reduce erosive flows and increase the channel's conveyance capacity. The project also includes a biofiltration basin north of the channel to improve water quality and help meeting Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutants load. The stream restoration will also

## Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				increase jurisdictional habitat areas and yield additional storage volume to help decrease peak flow. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage. Construction is currently unfunded.
Maple Canyon Storm Drain Upgrade / S20003	\$ 38,265,000	\$ 37,310,159	97.50%	This project provides for realignment and abandonment of approximately 3,000 feet of existing 54-inch and 36-inch reinforced concrete pipe (RCP) with approximately 3,500 feet of new storm drains ranging from 4.5 feet to 8 feet (two barrels) in sizes. The project has identified sufficient funding to conduct a feasibility study. The planning, design, and construction phases are currently unfunded.
Sunshine Bernardini Restoration / S24005	\$ 82,984,893	\$ 82,984,893	100.00%	The project aims to restore and enhance the environmental health and stormwater conveyance capacity of the Chollas Parkway and Sunshine Bernardini segment of Las Chollas Creek. This segment, stretching from the culvert outlet at Euclid Avenue to the Fairmount Avenue bridge outlet, is facing severe erosion and instability caused by high-velocity flows. The project will employ streambed restoration techniques to address these issues, reducing erosion, mitigating flooding, enhancing biodiversity, creating habitat, and improving water quality. Additionally, the project will create recreational opportunities by establishing a pedestrian trail, constructing a bridge crossing, and developing two wetland areas and a water quality basin. Construction is currently unfunded.
<b>Total</b>		<b>\$ 1,370,476,917</b>		

# Sustainability & Mobility



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# Sustainability & Mobility

The Department of Sustainability & Mobility leads the implementation of the City's Climate Action Plan (CAP) which aims to achieve the greenhouse gas (GHG) reduction targets set forth by the State of California. The Department facilitates innovative efforts across multiple City departments to enhance economic, social, and environmental sustainability. These efforts promote renewable electricity, water, and energy efficiency, zero waste, bicycling, walking, transit, smart growth and land use, and resiliency measures.

The City's Municipal Energy Strategy, released in 2021, established a new goal to achieve zero emissions municipal facilities and operations by 2035. Zero emissions buildings are super energy efficient, all-electric, and fueled solely by renewable energy. To reach the 2035 goal, the City must begin to electrify its end uses - that is, to shift away from using fossil fuels including natural gas, gasoline, diesel fuel, and other carbon-heavy fuels in municipal operations. The City has transitioned its electricity accounts to 100% renewable electricity procured by San Diego Community Power and is supporting all departments in the implementation of the Zero Emissions Municipal Building and Operations Policy (900-03).

The Department's CIP funds are dedicated to projects that deliver electrification benefits, energy efficiency improvements, and associated energy cost savings. Projects may include deep energy retrofits of existing buildings to increase efficiency and eliminate emissions via electrification of energy systems, along with installation of renewable energy technologies, such as solar photovoltaic (PV), microgrids and battery storage to increase resiliency at critical facilities, and electric vehicle charging infrastructure.

## 2024 CIP Accomplishments

The Department continues to support other City departments in the development of projects that meet Municipal Energy goals in alignment with the Zero Emissions Municipal Buildings & Operations Policy and the Climate Action Plan. While the Sustainability and Mobility Department did not execute any capital improvement projects in Fiscal Year 2024, the Department did establish partnerships with clean energy vendors and began investigating opportunities for municipal facility retrofits that would increase energy efficiency, deploy renewable energy generation and storage, electric vehicle charging systems, and electrify gas burning systems.

## 2025 CIP Goals

The Department will continue to support asset managing departments, Engineering & Capital Projects, and Department of General Services with staff and resources for the implementation of Council Policy 900-03, and the development of Fossil Fuel Elimination Plans for all city facilities. The Department will continue the process to implement deep energy retrofits and electrification projects at city buildings in partnership with Energy Service Companies (ESCOs) and other clean energy vendors. Sustainability and Mobility Department did not request any CIP funds for Fiscal Year 2025.



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# Sustainability & Mobility

## Sustainability & Mobility: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
Citywide Energy Improvements / ABT00003	\$ 15,104,025	\$ 3,844,740	\$ (4,071,846)	\$ 14,876,919
<b>Total</b>	<b>\$ 15,104,025</b>	<b>\$ 3,844,740</b>	<b>\$ (4,071,846)</b>	<b>\$ 14,876,919</b>



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# Sustainability & Mobility

## Citywide Energy Improvements / ABT00003

## Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Hawes, Lindsey
<b>Duration:</b>	2010 - 2040		858-627-3352
<b>Improvement Type:</b>	Betterment		lhawes@sandiego.gov

**Description:** This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

**Justification:** Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

**Operating Budget Impact:** There will be energy cost savings related to the energy efficiency projects for various City departments.

**Relationship to General and Community Plans:** These projects are consistent with applicable community plans, are in conformance with the City's General Plan, and help to implement the City's Climate Action Plan.

**Schedule:** Projects will be scheduled on a priority basis in accordance with the Municipal Energy Strategy Plan.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ 45,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,598
GEGF California Master Lease Agreement	400867	-	10,031,381	-	(10,031,381)	-	-	-	-	-	-	-
Metro Sewer Utility - CIP Funding Source	700009	803,640	353,210	3,844,740	4,000,000	291,922	868,411	593,548	205,654	-	-	10,961,125
Muni Sewer Utility - CIP Funding Source	700008	424,132	624,084	-	-	-	-	-	-	-	-	1,048,216
Water Utility - CIP Funding Source	700010	1,826,508	995,473	-	-	-	-	-	-	-	-	2,821,980
<b>Total</b>		<b>\$ 3,054,279</b>	<b>\$ 12,049,746</b>	<b>\$ 3,844,740</b>	<b>\$ (6,031,381)</b>	<b>\$ 291,922</b>	<b>\$ 868,411</b>	<b>\$ 593,548</b>	<b>\$ 205,654</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,876,919</b>



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# Transportation



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# Transportation

The Transportation Department's Capital Improvements Program provides for the installation and improvement of various transportation infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle, and vehicular improvements, and upgrading obsolete streetlight circuits.

## 2024 CIP Accomplishments

In Fiscal Year 2024, the Transportation Department, in coordination with the Engineering & Capital Projects Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. Many of these projects help to reach Climate Action Plan goals. During Fiscal Year 2024, the City expects to pave 60 miles and slurry seal 200 miles of streets. The Department also began work on 2 capital sidewalk projects that will result in approximately 1,500 sidewalk repairs over the next year. Transportation was also awarded \$2.5 million in grant funding to replace outdated series circuit infrastructure in the Pacific Beach and Logan areas.

Transportation projects that were or will be completed in Fiscal Year 2024 include:

- 30th St Bike Lane Improvements (B21019)
- 30th Street Pipeline Replacement Resurface (B21018)
- 5th Avenue Promenade (L22002)
- 6th & Nutmeg Ped Refuge Island (B20089)
- AC Water & Sewer Group 1018 (P) (B21087)
- AC Water & Sewer Group 1026 Urgent (P) (B21091)
- AC Water & Sewer Group 1052A (P) (B24059)
- ADA Centraloma & Nimitz CR PROW (B20110)
- ADA Greater North Park APS PROW S12a (B18041)
- ADA Improvement Group 2304 - Navajo (B23080)
- ADA Improvement Group 2308 (CD 9) (B23152)
- Antiagua Bl/Matador Ct Flshg Beacons (B18139)
- Balboa Park Pipeline Repl Ph III (P) (B22141)
- Camino Del Sur N. Upgrades & Improvement (RD21005)
- Camino Del Sur S. Upgrades & Improvement (RD21004)
- Carmel Mountain Road Upgrades & Improvem (RD21006)
- City Heights Pedestrian Improvements (S15044)
- Complete Street for All of Us (P22001)
- Concrete Street Panel Repl - Coast Bl (B20046)
- Crown Point Ingraham UU854 (CS) (B24126)
- Crown Point Ingraham UU854 (P) (B24075)
- Del Sol & Kostner Quick Build Roundabout (B24125)
- El Cajon Blvd (Mid-City) Street Lights (B21065)
- Electronic Speed Signs Group 1702 (B17136)
- Electronic Speed Signs Group 1904 (B19118)
- Electronic Speed Signs Group 2001 (B20077)

# Transportation

- Electronic Speed Signs Rolando Park Area (B21099)
- Garnet & Everts Curb Extensions (B19041)
- Genesee Ave/Chateau Dr ESS (B22118)
- Georgia Street Bridge Improvements (S00863)
- High Bluff Dr/Lady Hill Rd RRFB (NSG) (B22131)
- HSIP Cycle 9 GR Improvements (B20113)
- India Street at West Palm St Hybrid Beacon (B17100)
- Jutland Dr & Huerfano Av ESS (B20139)
- Miramar Ranch North Paving G1 (B19007)
- Navajo DIF Electronic Speet Signs (B15011)
- Navajo PS (Lake Murray Blvd) Paving (B20150)
- OM Rd T-9.2 & Traffic Signals T-35 (RD22002)
- Pacific Beach Pipeline South (BL) (B21144)
- Rancho Penasquitos Paving Group 1 (B20138)
- Rectangular Rapid Flash Beacons Grp 1904 (B19045)
- S. Bancroft & Greely Unimproved Street (P22007)
- Sewer and AC Water Group 765 (P) (B22110)
- Sewer and AC Water Group 812 (P) (B23059)
- Sidewalk Replacement Group 1604ma (B16030)
- Sidewalk Replacement Group 1901-NP & OB (B19012)
- SR163/Clairemont Mesa Blvd Interchange (S00905)
- Trench Paving Sewer & AC Water Grp 697A (B21015)
- Water Group 970 CI (P) (B21150)

In Fiscal Year 2024, the Department funded and programmed pedestrian countdown timers for 22 intersections, 20 Rapid Rectangular Flashing Beacons, and three Pedestrian Actuated Flashing Beacons throughout the City. Construction of the Park Boulevard Bus and Bikeway project was completed and over 75 miles of striping pans were delivered in Fiscal Year 2024.

As part of the Utilities Undergrounding Program, the Department installed 121 streetlights and 60 streetlights became operational in Fiscal Year 2024.

## 2025 CIP Goals

The City has a goal of maintaining the average Pavement Overall Condition Index (OCI) at 70. To reach this goal, in Fiscal Year 2025, the Department would need to overlay over 105 miles and apply surface seals to over 209 miles of streets. Additionally, the Department's goal is to design 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 5,000 linear feet of new sidewalks, optimize 10 traffic signal systems and add 50 non-communicating intersections to the citywide communication network. With the budget allocated for overlay in the Fiscal Year 2025 Proposed Budget, the Department's goal is to overlay 75 miles in Fiscal Year 2025 and begin design for Fiscal Year 2026 miles.

Goals also include the establishment of new transportation projects including sidewalk and streetlight installations, streetlight circuit conversions, signal modifications, bridge rehabilitations, and the addition of bicycle facilities.

# Transportation

Transportation projects scheduled to begin construction in Fiscal Year 2025 include:

- 25th (SB) (Coronado-Grove) Rd Imp UU995 (B18150)
- 31st St @ National Ave Traffic Signal (B17019)
- 31st Street (Market-L St) Rd Imp UU11 (B18147)
- 32nd St PH I (Market-F St) Rd Imp UU386 (B18144)
- 54th-Market to Santa Margarita Sidwlk (B18158)
- 6th & Nutmeg Red Refuge Island (B20089)
- 6th & Palm Ped Refuge Island (B20090)
- 70th-Alvarado to Saranac-Sidewalk (B17065)
- 73rd St-El Cajon Bl to Saranac-Sidewalk (B18017)
- AC Overlay 2202 2 (SS) (B24014)
- AC Overlay Group 2303 (B23156)
- AC Overlay Group 2304 (B23157)
- AC Overlay Group 2401 (B24011)
- AC Overlay Group 2402 (B24012)
- AC Overlay Group 2403 (B24013)
- ADA Improvement Group 2306 (OM - Nestor) (B23150)
- ADA Improvement Group 2307 (CD 1,2,6) (B23151)
- Alvarado 2nd Extension Pipeline (BL) (B22025)
- Ashely Falls Dr ESS (B24085)
- Block 1M (La Jolla 1) Rd Imp UU659\_RP (B18155)
- Block 2BB (Pacific Beach) SL UU410 (B18023)
- Block 6DD1 (Clairemont Mesa) Rd Imp UU410 (B18142)
- Camino Del Rio West & Moore St Median (B19049)
- Cass (Grand-Pacific Bch Dr) Rd Imp UU143 (B18148)
- Chatsworth Blvd RRFB & Ped Refuge Island (B21117)
- Citywide Street Lights Group 1801 (B18012)
- Coronado SB (27th SB-Madden) Rd Imp UU193 (B18137)
- District 1 Block 1-J UUD (B00836)
- Division St & Osborn St Traffic Signal (B15047)
- Downtown Audibles 04th & E S29 (B18162)
- Downtown Audibles S28 (B18163)
- ECB & 68th Street RRFB & Ped Refuge Island (B20092)
- ECB & Aragon Dr RRFB & Ped Refuge Island (B20091)
- El Cajon & Kansas Traffic Signal (B19060)
- El Cajon Blvd HAWKS (B22000)
- Fanuel St III (Grand-PB Dr) Rd Imp UU188 B17071)
- Front & Washington TS Modification (B22101)
- Genesee Ave-Chateau to Sauk Sidewalk (B15168)
- Garnet & Everts Curb Extensions (B19041)

# Transportation

- Golfcrest (Jackson-Wandermere) Rd Imp UU584 (B18149)
- Hilltop PH (Boundary-Toyne) Rd Imp UU617 (B18153)
- Howard PHI-II(Park-Texas) Rd Imp UU71-72 (B18136)
- Hughes St (58th St-Jodi St) Rd Imp UU101 (B18151)
- Kettner & Palm Pedestrian Hybrid Beacon (B18046)
- Linda Vista & Comstock Intersection Upg (B23030)
- Matinal Rd ESS (B23158)
- Mission Bl (Loring-Turquoise) Rd Imp UU30 (B18140)
- Mississippi St @ El Cajon Blvd T/Signal (B20140)
- Montezuma PPL/Mid-City Pipeline Ph 2 (P) (B24001)
- Morena Blvd & W. Bernardo Medians (B15015)
- Morena Pipeline (BL) (B22107)
- Pacific Beach 1 SL Series Circuit Conv (B16119)
- Pacific Beach TS Interconnect Upgrade (B15065)
- Palm Ave I-5 to Georgia Street Repair (B22150)
- Palm Avenue Interstate 805 Interchange (S00869)
- Regional Arterial Guardrail Group 1 (B17154)
- Rosecrans St Traffic Signal Upgrades (B21139)
- South Mission Beach SD Replacement (BL) (B23088)
- San Vicente PH I-II Rd Imp UU505-UU506 (B17098)
- Sea World Drive Sidewalk (B20059)
- Sidewalk Replacement Group 2330 - LV & N (B23091)
- Sidewalk Replacement Group 2331 - CMR, R (B23092)
- Signal Mods in Barrio Logan (B13010)
- Signal Mods at Various Locations (B16151)
- Southeastern SD Ped Countdown Timers (B17126)
- Southeastern Audibles S40 (B18165)
- South Mission Beach SD Replacement (BL) (B23088)
- Torrey Pines Rd Ped Hybrid Beacon (B20146)
- Traffic Signal Mods Grp 19-02 (B19071)
- Traffic Signal Mods Grp 20-01 (B20075)
- Traffic Signal Upgrade (B18050)
- TSCMP Group 1 Implementation (B16032)
- Undergrounding Resurfacing (SS) (B22145)
- University City Improv 1 (BL) (B22105)
- Uptown Audibles S3 (B18166)
- W. San Ysidro Bl & Sunset Lane RRFB (B18048)
- Wabaska-Voltaire St to Tennyson Sidewalk (B19030)
- Wightman (Chamoune-Euclid) Rd Imp UU388 (B18138)

# Transportation

In Fiscal Year 2025, the Department's Utilities Undergrounding Program plans to:

- Install approximately 69 streetlights
- Resurface/slurry seal approximately 8 miles of streets in project areas
- Install approximately 230 curb ramps

## 2025 Vision Zero Goals

The City also remains committed to the Vision Zero effort to eliminate all traffic fatalities and severe injuries in San Diego.

In the Fiscal Year 2025 Proposed Budget, \$33.2 million is being allocated to implement the City's Vision Zero goals, including \$13.4 million for bicycle facilities, \$100,000 for guard rails, \$5.0 million for sidewalks, \$150,000 for street lights, \$508,745 for traffic calming measures, \$8.8 million for traffic signals, \$391,543 for median installation, \$4.3 million for bridges, and \$550,000 for street and road modifications.

The allocation of funds to projects is listed below:

### Bicycle Facilities

- Bike Racks Citywide (O&M): \$50,000
- Bike Striping Citywide (O&M): \$400,000
- Safe & Sustainable Transportation All Ages & Abilities Team (STAAT) (O&M): \$1,100,000
- Bicycle Facilities (AIA00001): \$272,840
  - AC Water & Sewer Group 1048 (BL) (B23090): \$64,538
  - ACC Sewer Group 851 (BL) (B23089): \$51,000
  - Balboa Park Pipeline Repl (BL) (B23017): \$100,000
  - University City Improv 1 (BL) (B22105): \$57,302
- Coastal Rail Trail (S00951): \$50,000
- Normal Street Promenade (S22012): \$6,429,550
- Palm Avenue Interstate 805 Interchange (S00869): \$5,109,531

### Guard Rails

- Guard Rails (AIE00002): \$100,000
  - Torrey Pines Rd, Prospect-Coast Walk GR (B19056): \$100,000

### Sidewalks

- New Walkways (AIK00001): \$1,155,284
  - ADA S/W Group 3E W Point Loma (B16100): \$180,000
  - 70th-Alvarado to Saranac-Sidewalk (B17065): \$60,000
  - New Sidewalk in CD4 (B22089): \$240,000
  - Sea World Dr Sidewalk (B20059): \$350,000
  - Wabaska-Voltaire St to Tennyson Sidewalks (B19030): \$325,284
- Sidewalk Repair and Reconstruction (AIK00003): \$3,865,812
  - Sidewalk Replacement Group 1902-CM (B19013): \$1,475,000
  - Sidewalk Replacement Group 2330 (B23091): \$1,121,906
  - Sidewalk Replacement Group 2331 (B23092): \$1,268,906

# Transportation

- Streamview Drive Improvements Phase 2 (S18000): \$4,582,760

## Street Lights

- Street Light Circuit Upgrades (AIH00002): \$150,000
  - Abbot Street Series Circuit (B17145): \$50,000
  - Plumosa Park Series Circuit Conversion (B17101): \$100,000

## Traffic Calming

- Traffic Calming (AIL00001): \$508,745
  - Kettner Boulevard & Palm Street Hybrid Beacon (B18046): \$156,045
  - Osler Street Traffic Calming (B23147): \$206,700
  - Rectangular Rapid Flash Beacons GRP 2001 (B20093): \$146,000

## Traffic Signals

- Traffic Signal Modification (O&M): \$300,000
- Install Traffic Signal Interconnect System (AIL00002): \$1,190,000
  - Montezuma Road Communications Upgrade (B17130): \$190,000
  - Traffic Management Center (New): \$1,000,000
- Traffic Signals – Citywide (AIL00004): 3,708,101
  - 31st & Market St School Traffic Signal (B15014): \$400,000
  - 47th Street and Solola Avenue Traffic Signal (B20141): \$488,100
  - Aquarius Camino Ruiz Traffic Signal (B19057): \$52,001
  - Beyer Bl @ Smythe Abe Traffic Signal (B14015): \$900,000
  - Center City Traffic Signals-15th Street (B22111): \$1,000,000
  - Center City Traffic Signals-17th Street (B22112): \$580,000
  - Mississippi St @ El Cajon Blvd Traffic Signal (B20140): \$288,000
- Traffic Signals Modifications (AIL00005): \$3,639,542
  - 32nd St & Market St Intersection Upgrade (B23076): \$508,229
  - Downtown Audibles 04th & E S29 (B18162): \$350,000
  - Linda Vista & Comstock Intersection Upgrade (B23030): \$530,000
  - Pacific Hwy & W Palm St Signal Mod (B13008): \$114,999
  - Signal Mods in Barrio Logan (B13010): \$700,000
  - Traffic Signal Mods Grp 19-01 (B19069): \$116,000
  - Traffic Signal Mods Grp 20-01 (B20075): \$310,000
  - Traffic Signal Upgrades Citywide FY14 (B14048): \$51,500
  - TS Upgrades – Camino Ruiz TX Madison (B24107): \$958,814

## Medians

- Median Installation (AIG00001): \$391,543
  - Camino Del Rio West & Moore St Median (B19049): \$57,857
  - Chatsworth Blvd RRFB & Ped Refuge Island (B21117): \$137,416
  - Foothill Blvd & Loring St Roundabout (B18008): \$196,270

# Transportation

## Bridges

- El Camino Real to Via De LaValle (1/2 mile) (S00856): \$4,249,635

## Street Road Modifications

- Market Street-47<sup>th</sup> to Euclid-Complete Street (S16061): \$50,000
- University Ave Mobility (S00915): \$500,000



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# Transportation

## Transportation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
5th Avenue Promenade / L22002	\$ 1,473,537	\$ -	\$ -	\$ 1,473,537
Airway Road Improvements / P19007	10,000	500,000	-	510,000
Alvarado Canyon Rd Realignment Project / S22005	4,031,046	-	35,768,955	39,800,001
Barrio Logan Harbor Dr SANDAG Pave Rpr / RD24001	-	-	650,679	650,679
Barrio Logan Roundabouts / L24005	1,550,000	-	1,762,000	3,312,000
Bicycle Facilities / AIA00001	28,981,237	272,840	99,695,498	128,949,575
Bridge Rehabilitation / AIE00001	5,980,540	-	131,406,918	137,387,458
Bus Stop Improvements / AID00007	4,942	140,255	392,000	537,197
Camino Del Sur N. Upgrades & Improvements / RD21005	4,878,863	-	1,102,388	5,981,251
Camino Del Sur S. Upgrades & Improvements / RD21004	7,916,516	-	-	7,916,516
Carmel Mountain Road Upgrades & Improvements / RD21006	1,978,333	-	543,470	2,521,803
Carroll Canyon Road Planning Study / P21000	800,000	-	-	800,000
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	20,768,154	-	-	20,768,154
City Heights Pedestrian Improvements / S15044	3,468,673	-	-	3,468,673
City Heights Sidewalks and Streetlights / S19005	3,500,000	-	-	3,500,000
Coastal Rail Trail / S00951	23,510,780	50,000	6,597,220	30,158,000
Cypress Dr Cultural Corridor / S23011	2,782,192	-	1,517,808	4,300,000
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	29,686,601	4,249,635	57,759,552	91,695,788
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	1,000,000	-	-	1,000,000
Fenton Pkwy Ext to Camino Del Rio N / RD23000	10,877,787	-	-	10,877,787
Georgia Street Bridge Improvements / S00863	17,946,526	-	(1,245,937)	16,700,589
Guard Rails / AIE00002	2,493,547	100,000	2,708,161	5,301,708
Installation of City Owned Street Lights / AIH00001	12,244,315	628,400	299,726,400	312,599,115
Install T/S Interconnect Systems / AIL00002	11,309,558	1,190,000	6,020,750	18,520,308
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	2,250,000	-	10,000	2,260,000
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Improv-Siempre Viva to Truck Rte / S22006	2,770,183	-	14,831,849	17,602,032
La Media Road Improvements / S15018	56,650,011	-	3,984,989	60,635,000
Market St-Euclid to Pitta-Improvements / S16022	592,500	-	-	592,500
Market Street-47th to Euclid-Complete Street / S16061	11,605,084	50,000	-	11,655,084
Median Installation / AIG00001	15,118,889	391,543	23,316,523	38,826,955
Miramar Road-I-805 Easterly Ramps / S00880	11,429,930	-	-	11,429,930
New Walkways / AIK00001	21,690,923	1,155,284	9,151,894	31,998,101
Normal Street Promenade / S22012	11,355,000	6,429,550	-	17,784,550
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	16,675,652	-	-	16,675,652
OM Road T-9.2 & Traffic Signals T-35 / RD22002	3,134,395	-	-	3,134,395
OM T-11.1 Caliente Avenue / RD23009	1,804,069	1,119,949	50,000	2,974,018
Otay Mesa Truck Route Phase 4 / S11060	19,729,298	94,196	-	19,823,494
Palm Avenue Interstate 805 Interchange / S00869	18,018,663	5,109,531	24,000,000	47,128,194
Park Boulevard At-Grade Crossing / S15045	27,255,948	-	-	27,255,948
S. Bancroft & Greely Unimproved Street / P22007	600,000	-	-	600,000
Sea World Dr/I5 Interchange Improvement / S00888	1,090,538	-	119,072,571	120,163,109

# Transportation

Project	Prior Fiscal Years	FY 2025 Proposed	Future Fiscal Years	Project Total
Sidewalk Repair and Reconstruction / AIK00003	25,712,310	3,865,812	73,868,000	103,446,122
Siempre Viva Road Improvements / P19006	10,000	250,000	-	260,000
Spruce St Bridge Rehab / P23004	288,871	-	-	288,871
SR 163/Clairemont Mesa Blvd Interchange / S00905	18,349,718	-	(220,940)	18,128,778
SR 163/Friars Road / S00851	64,080,996	-	-	64,080,996
State Route 56 Freeway Expansion / RD14000	23,029,026	-	-	23,029,026
Streamview Drive Improvements Phase 2 / S18000	12,589,081	4,582,760	-	17,171,841
Street Light Circuit Upgrades / AIH00002	13,700,209	150,000	59,048,400	72,898,609
Street Resurfacing and Reconstruction / AID00005	260,982,958	98,085,001	1,137,676,367	1,496,744,326
Sunset Cliffs Seawall Improvement / S23006	3,200,000	-	4,627,900	7,827,900
Traffic Calming / AIL00001	7,459,278	508,745	3,628,000	11,596,023
Traffic Signals - Citywide / AIL00004	18,595,125	3,708,101	8,000,000	30,303,226
Traffic Signals Modification / AIL00005	14,338,296	3,639,542	17,212,043	35,189,882
University Ave Bikeway Pavement Repair / RD25000	-	6,500,000	-	6,500,000
University Avenue Complete Street Phase1 / S18001	12,379,850	-	441	12,380,291
University Avenue Mobility / S00915	11,467,401	500,000	-	11,967,401
Utilities Undergrounding Program / AID00001	39,009,768	-	40,000,000	79,009,768
Via de la Valle Upgrades & Improvements / RD11001	2,209,229	-	32,828,638	35,037,867
Village Cntr Loop Rd-N Carmel Valley Rd / P24007	3,800,000	-	-	3,800,000
West Valley River Crossing / P24016	2,000,000	-	-	2,000,000
W Mission Bay Dr Bridge Over SD River / S00871	151,110,112	-	-	151,110,112
<b>Total</b>	<b>\$ 1,127,250,995</b>	<b>\$ 143,271,144</b>	<b>\$ 2,215,492,537</b>	<b>\$ 3,486,014,676</b>

## Transportation – Preliminary Engineering Projects

### Airway Road Improvements / P19007

Priority Category: Medium Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Otay Mesa EIFD Capital Project Fund	400870	-	-	500,000	500,000
<b>Total</b>		<b>\$ 196</b>	<b>\$ 9,804</b>	<b>\$ 500,000</b>	<b>\$ 510,000</b>

### Carroll Canyon Road Planning / P21000 Study

Priority Category: Low Priority Score: 36

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Mira Mesa - FBA	400085	\$ 267,569	\$ 491,041	\$ -	\$ 758,610
Mitigation Funds for Carroll Canyon Road	400843	41,390	-	-	41,390
<b>Total</b>		<b>\$ 308,959</b>	<b>\$ 491,041</b>	<b>\$ -</b>	<b>\$ 800,000</b>

### S. Bancroft & Greely Unimproved / P22007 Street

Priority Category: Low Priority Score: 43

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ 45,575	\$ 554,425	\$ -	\$ 600,000
<b>Total</b>		<b>\$ 45,575</b>	<b>\$ 554,425</b>	<b>\$ -</b>	<b>\$ 600,000</b>

### Siempre Viva Road Improvements / P19006

Priority Category: Medium Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Otay Mesa EIFD Capital Project Fund	400870	-	-	250,000	250,000
<b>Total</b>		<b>\$ 196</b>	<b>\$ 9,804</b>	<b>\$ 250,000</b>	<b>\$ 260,000</b>

# Transportation

## Spruce St Bridge Rehab

/ P23004

Priority Category: Low

Priority Score: 46

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ 73,071	\$ 126,929	\$ -	\$ 200,000
Developer Contributions CIP	200636	-	88,871	-	88,871
<b>Total</b>		<b>\$ 73,071</b>	<b>\$ 215,799</b>	<b>\$ -</b>	<b>\$ 288,871</b>

## Village Cntr Loop Rd-N Carmel

/ P24007

### Valley Rd

Priority Category: Medium

Priority Score: 68

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Pacific Highlands Ranch FBA	400090	\$ 131,921	\$ 3,668,079	\$ -	\$ 3,800,000
<b>Total</b>		<b>\$ 131,921</b>	<b>\$ 3,668,079</b>	<b>\$ -</b>	<b>\$ 3,800,000</b>

## West Valley River Crossing

/ P24016

Priority Category: Medium

Priority Score: 52

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Mission Valley-Urban Comm.	400135	\$ 73,434	\$ 1,926,566	\$ -	\$ 2,000,000
<b>Total</b>		<b>\$ 73,434</b>	<b>\$ 1,926,566</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>

# Transportation

## 5th Avenue Promenade / L22002

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	3	<b>Priority Score:</b>	71
<b>Community Planning:</b>	Centre City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Diab, Joseph
<b>Duration:</b>	2022 - 2024		619-533-4615
<b>Improvement Type:</b>	Betterment		jdiab@sandiego.gov

**Description:** This is a multi-phased project. The scope of Phase 1 includes the installation of barricades to prevent vehicular traffic from entering 5th Ave between Broadway and L Street during the closure hours. Phase 2 is the feasibility study for permanent closure of Fifth Avenue. Future phases will be determined based on the results of the feasibility study. Preliminary Engineering phase started within P21001 and the project was converted to a standalone project in Fiscal Year 2022.

**Justification:** The purpose of this project is to close 5th Ave between Broadway and K Street to vehicular traffic daily between 11 a.m. to 2 a.m. and use the space as a pedestrian plaza. Pedestrian Plazas foster a more walkable, pedestrian-friendly environment.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Gaslamp Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phases 1 and 2 began in Fiscal Year 2022. Phase 1 was completed in Fiscal Year 2023. Phase 2 is anticipated to be completed in Fiscal Year 2024. Future phases will be scheduled at a later date once the feasibility study has been completed.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Parking Meter District - Downtown	200489	\$ 1,287,180	\$ 186,356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,473,536
<b>Total</b>		<b>\$ 1,287,180</b>	<b>\$ 186,356</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,473,536</b>

# Transportation

## Alvarado Canyon Rd Realignment Project / S22005

## Trans - Roadway

<b>Council District:</b>	7	<b>Priority Score:</b>	69
<b>Community Planning:</b>	Navajo	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2022 - 2032		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sandiego.gov

**Description:** Realignment of Alvarado Canyon Road to the intersection with Fairmount Ave and Mission Gorge Road, conversion of Fairmount Ave from a four-lane Major Street to a 6-lane Major Street, widened sidewalks, bicycle and pedestrian improvements including buffered bike lanes and ADA compliant curb ramps and cross walks, storm drain upgrades, water quality features, upgrades to the existing triple-box culvert within Alvarado Creek, Alvarado Creek channel wall reconstruction, a new bridge over Alvarado Creek, traffic congestion improvements, roadway geometric improvements and utility relocations. Preliminary Engineering started within P18007 and the project was converted to a standalone project in Fiscal Year 2022.

**Justification:** The project purpose is to alleviate current and projected future traffic congestion on Fairmount Avenue, Mission Gorge Road, Alvarado Canyon Road, and the westbound I-8 off-ramp at Fairmount Ave, along with the adjoining intersections, and address localized flooding issues within the Grantville area north of Alvarado Creek. A project study report has been completed.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering started in Fiscal Year 2018 and was completed in Fiscal Year 2023. Project approval and environmental determinations began in Fiscal Year 2024 and are anticipated to be completed in Fiscal Year 2025. Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. Further project schedule will be developed once the project design has been completed and funding has been identified.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025							Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
CIP Contributions from General Fund	400265	\$ -	\$ 1,075,867	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,075,867
Debt Funded General Fund CIP Projects	400881	21,720	280	-	-	-	-	-	-	-	-	-	22,000
Infrastructure Fund	100012	-	224,132	-	-	-	-	-	-	-	-	-	224,132
Navajo Urban Comm	400116	31,046	-	-	-	-	-	-	-	-	-	-	31,046
TransNet Extension Congestion Relief Fund	400169	1,291,552	1,386,448	-	-	-	-	-	-	-	-	-	2,678,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	35,768,955	35,768,955
<b>Total</b>		<b>\$ 1,344,316</b>	<b>\$ 2,686,728</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,768,955</b>	<b>\$ 39,800,000</b>

# Transportation

## Barrio Logan Harbor Dr SANDAG Pave Rpr / RD24001

## Trans - Roadway

<b>Council District:</b>	8	<b>Priority Score:</b>	92
<b>Community Planning:</b>	Barrio Logan	<b>Priority Category:</b>	High
<b>Project Status:</b>	New	<b>Contact Information:</b>	Hauser, Everett
<b>Duration:</b>	2024 - 2025		619-533-3012
<b>Improvement Type:</b>	Betterment		erhauser@sandiego.gov

**Description:** The project is the construction of the Bayshore Bikeway in Barrio Logan and additional pavement repairs to Harbor Drive for the City as constructed by SANDAG.

**Justification:** SANDAG coordinated with the City to conduct additional pavement repairs on Harbor Drive during the construction of the Bayshore Bikeway.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Barrio Logan Community plan and is in conformance with the City's General Plan.

**Schedule:** Construction by SANDAG occurred in Fiscal Years 2023 and 2024.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total	
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029				
Debt Funded General Fund CIP Projects	400881	\$ -	\$ -	\$ -	\$ 421,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 421,169
Storm Drain Fund	200301	-	-	-	229,510	-	-	-	-	-	-	-	229,510
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 650,679</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 650,679</b>

# Transportation

## Barrio Logan Roundabouts / L24005

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	8	<b>Priority Score:</b>	65
<b>Community Planning:</b>	Barrio Logan	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Diab, Joseph
<b>Duration:</b>	2024 - 2026		619-533-4615
<b>Improvement Type:</b>	Betterment		jdiab@sandiego.gov

**Description:** This is a multi-phased project. The scope of Phase 1 is to install a roundabout at the intersection of Beardsley Street and Newton Avenue. Phase 2 provides the installation of a roundabout at the intersection of Boston Avenue and South 30th Street. The preliminary engineering phase started within P-22003 (Barrio Logan Traffic Calming Truck Route) and the project was converted to a standalone project in Fiscal Year 2024.

**Justification:** This project will serve to calm traffic and deter oversize truck traffic from accessing residential streets that are not part of the truck route from the bayside industries to the I--5.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Barrio Logan Community Plan, the Climate Action Plan, and is in conformance with the City's General Plan.

**Schedule:** Phases 1 and 2 were initiated in Fiscal Year 2024. Phase 1 design is anticipated to be complete in Fiscal Year 2024. Phase 1 construction will begin contingent upon the identification of funding. Phase 2 design is anticipated to begin and be completed in Fiscal Year 2025. Phase 2 construction is anticipated to begin and be completed in Fiscal Year 2026.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
CIP Contributions from General Fund	400265	\$ -	\$ 1,550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,550,000
TransNet Extension Congestion Relief Fund	400169	-	-	-	-	1,762,000	-	-	-	-	-	1,762,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 1,550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,762,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,312,000</b>



# Transportation

## Bicycle Facilities / AIA00001

## Trans - Bicycle Facilities (All Class.)

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Hauser, Everett
<b>Duration:</b>	2010 - 2040		619-533-3012
<b>Improvement Type:</b>	New		erhauser@sandiego.gov

**Description:** This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City.

**Justification:** This project will provide funding for various capital bike facilities.

**Operating Budget Impact:** The facilities will be maintained by the Transportation Department.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority and funding availability basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Barrio Logan	400128	\$ 162,961	\$ 284,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 447,109
CIP Contributions from General Fund	400265	40	250,000	-	-	-	-	-	-	-	-	250,040
Climate Equity Fund	100015	-	90,000	-	-	-	-	-	-	-	-	90,000
Downtown DIF (Formerly Centre City DIF)	400122	12,625,365	5,389,934	-	-	-	-	-	-	-	-	18,015,299
Gas Tax Fund	200118	-	9,919	-	-	-	-	-	-	-	-	9,919
Grant Fund - Federal	600000	291,522	-	-	3,144,000	-	-	-	-	-	-	3,435,522
Grant Fund - Other	600002	4,500,000	-	-	-	-	-	-	-	-	-	4,500,000
Grant Fund - State	600001	575,966	-	-	4,030,000	-	-	-	-	-	-	4,605,966
Infrastructure Fund	100012	87,454	729,247	-	-	-	-	-	-	-	-	816,702
Prop 42 Replacement - Transportation Relief Fund	200306	2	-	-	-	-	-	-	-	-	-	2
TransNet Extension Congestion Relief Fund	400169	1,980,741	2,003,937	272,789	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	12,257,467
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	84,521,498	84,521,498
University City So.-Urban Comm	400134	-	-	51	-	-	-	-	-	-	-	51
<b>Total</b>		<b>\$ 20,224,051</b>	<b>\$ 8,757,185</b>	<b>\$ 272,840</b>	<b>\$ 7,174,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ 84,521,498</b>	<b>\$ 128,949,574</b>

# Transportation

## Bridge Rehabilitation / AIE00001

## Trans - Roadway - GRails/BRails/Safety

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Chui, Gary
<b>Duration:</b>	2010 - 2040		619-533-3770
<b>Improvement Type:</b>	Replacement		gchui@sandiego.gov

**Description:** This annual allocation provides for the expansion, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

**Schedule:** Projects are scheduled on a priority basis.

**Justification:** This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Developer Contributions CIP	200636	\$ 27,279	\$ 572,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Gas Tax Fund	200118	759	112,479	-	-	-	-	-	-	-	-	113,238
Grant Fund - Federal	600000	1,862,526	218,613	-	-	-	-	-	-	-	-	2,081,139
Grant Fund - State	600001	398,561	30,700	-	-	-	-	-	-	-	-	429,261
Infrastructure Fund	100012	-	36,216	-	-	-	-	-	-	-	-	36,216
Prop 42 Replacement - Transportation Relief Fund	200306	186,762	-	-	-	-	-	-	-	-	-	186,762
TransNet Extension Congestion Relief Fund	400169	391,005	914,988	-	-	200,000	200,000	200,000	200,000	-	-	2,105,993
TransNet Extension RTCI Fee	400174	315,267	912,664	-	-	-	-	-	-	-	-	1,227,931
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	130,606,918	130,606,918
<b>Total</b>		<b>\$ 3,182,159</b>	<b>\$ 2,798,381</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 130,606,918</b>	<b>\$ 137,387,458</b>

# Transportation

## Bus Stop Improvements / AID00007

## Trans - Roadway

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Puente, Edgar 619-527-7527 epuente@sandiego.gov
<b>Duration:</b>	2010 - 2040		
<b>Improvement Type:</b>	Betterment		

**Description:** This annual allocation will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement is expected to be extended through Fiscal Year 2029.

**Justification:** Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Bus Stop Capital Improvement Fund	400691	\$ -	\$ 4,942	\$ 140,255	\$ -	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ -	\$ -	\$ 537,197
<b>Total</b>		\$ -	\$ 4,942	\$ 140,255	\$ -	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ -	\$ -	\$ 537,197

# Transportation

## Camino Del Sur N. Upgrades & Improvements / RD21005

## Trans - Roadway

<b>Council District:</b>	5	<b>Priority Score:</b>	50
<b>Community Planning:</b>	Torrey Highlands	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Busby, Breanne
<b>Duration:</b>	2021 - 2025		619-533-3710
<b>Improvement Type:</b>	New		bbusby@sandiego.gov

**Description:** This project provides for the design and construction of Camino Del Sur North as a 4/6 lane major/urban road from SR-56/Torrey Santa Fe to Carmel Mountain Road. This is project T-3.1B in the Torrey Highlands Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash.

**Justification:** This project implements the Torrey Highlands Subarea Plan and associated Transportation Phasing Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2025.

**Summary of Project Changes:** \$287,460 in Torrey Highlands FBA funding has been allocated to this project in Fiscal Year 2024 via City Council ordinance. Total project cost has increased by \$153,393 due to increased construction costs.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Actual	Anticipated							
Torrey Highlands	400094	\$ 4,622,815	\$ 256,046	\$ -	\$ 1,102,388	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,981,250
<b>Total</b>		<b>\$ 4,622,815</b>	<b>\$ 256,046</b>	<b>\$ -</b>	<b>\$ 1,102,388</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,981,250</b>

# Transportation

## Camino Del Sur S. Upgrades & Improvements / RD21004

## Trans - Roadway

<b>Council District:</b>	5	<b>Priority Score:</b>	49
<b>Community Planning:</b>	Torrey Highlands; Rancho Penasquitos	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Busby, Breanne
<b>Duration:</b>	2021 - 2025		619-533-3710
<b>Improvement Type:</b>	New		bbusby@sandiego.gov

**Description:** This project provides for the design and construction of Camino Del Sur South as a two-lane modified collector street from Carmel Mountain Road to approximately 1,600 feet north of Park Village Road. The project includes a roundabout with sound attenuation at the Camino Del Sur/Dormouse intersection. This is project T-3.1A in the Torrey Highlands Public Facilities Financing Plan, and project T-4B in the Rancho Peñasquitos Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash.

**Justification:** This project implements the Torrey Highlands Subarea Plan, Rancho Peñasquitos Community Plan, and associated Transportation Phasing Plans.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department’s budget.

**Relationship to General and Community Plans:** The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City’s General Plan.

**Schedule:** This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2025.

**Summary of Project Changes:** \$53,035 in Torrey Highlands FBA funding has been allocated to this project in Fiscal Year 2024 via City Council ordinance. Total project cost has increased by \$53,035 due to increased construction costs.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Rancho Penasquitos FBA	400083	\$ 2,841,297	\$ 2,557,282	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,398,580
Torrey Highlands	400094	1,310,068	54,947	-	-	-	-	-	-	-	-	1,365,015
West Pac Contrib Torrey High	400096	1,152,921	-	-	-	-	-	-	-	-	-	1,152,921
<b>Total</b>		<b>\$ 5,304,286</b>	<b>\$ 2,612,229</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,916,516</b>

# Transportation

## Carmel Mountain Road Upgrades & Improvements / RD21006 Trans - Roadway

<b>Council District:</b>	5	<b>Priority Score:</b>	50
<b>Community Planning:</b>	Torrey Highlands	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Busby, Breanne
<b>Duration:</b>	2021 - 2025		619-533-3710
<b>Improvement Type:</b>	New		bbusby@sandiego.gov

**Description:** This project provides for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of the road in Rancho Peñasquitos. These improvements were divided into four phases. Three phases have been completed. The final phase are the improvements from Via Panacea south to Camino Del Sur. This is project T-5.2 in the Torrey Highlands Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash.

**Justification:** This project implements the Torrey Highlands Subarea Plan and associated Transportation Phasing Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department’s budget.

**Relationship to General and Community Plans:** The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City’s General Plan.

**Schedule:** The final phase of this project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2025.

**Summary of Project Changes:** \$146,127 in Torrey Highlands FBA funding has been allocated to this project in Fiscal Year 2024 via City Council ordinance. Total project cost has increased by \$144,023 due to increased construction costs.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,853,129	\$ 125,203	\$ -	\$ 543,470	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,521,802
<b>Total</b>		<b>\$ 1,853,129</b>	<b>\$ 125,203</b>	<b>\$ -</b>	<b>\$ 543,470</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,521,802</b>

# Transportation

## Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

## Trans - Bridge - Vehicular

<b>Council District:</b>	1 6	<b>Priority Score:</b>	73
<b>Community Planning:</b>	Mira Mesa; Torrey Pines	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2000 - 2025		619-236-6251
<b>Improvement Type:</b>	New		rfrekani@sandiego.gov

**Description:** This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

**Justification:** The Carroll Canyon Road extension project is necessary according to the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic is pushed to Mira Mesa Boulevard, which is over capacity. This project will improve traffic circulation in the area.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Mira Mesa Community Plan, the Torrey Pines Community Plan, and is in conformance with the City's General Plan.

**Schedule:** Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was substantially completed in Fiscal Year 2018. Caltrans-funded post-construction activity for a retaining wall was continued through Fiscal Year 2024 to meet Caltrans requirements. The warranty period is anticipated to end in Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Historical Fund	X999	\$ 6,131,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,131,929
Mira Mesa - FBA	400085	2,145,904	161,973	-	-	-	-	-	-	-	-	2,307,877
Mitigation Funds for Carroll Canyon Road	400843	2,700,000	-	-	-	-	-	-	-	-	-	2,700,000
Torrey Pines - Urban Community	400133	149,522	478	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,478,347	-	-	-	-	-	-	-	-	-	9,478,347
<b>Total</b>		<b>\$ 20,605,702</b>	<b>\$ 162,451</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,768,153</b>

# Transportation

## City Heights Pedestrian Improvements / S15044

## Trans - Ped Fac - Sidewalks

<b>Council District:</b>	9	<b>Priority Score:</b>	80
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Kay, Daniel
<b>Duration:</b>	2015 - 2024		619-533-7159
<b>Improvement Type:</b>	New		kay@civiccommunities.com

**Description:** This project will remove, replace and install new sidewalks, curbs, gutters, and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. The City Heights Pedestrian Improvement Projects includes improvement projects in the Colina Del Sol area and on East Euclid Avenue.

**Justification:** This project will advance the visions and goals of the community by improving public safety by providing streetlights, improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps and providing essential capital improvements for an area with a high percentage of low and moderate-income families, as well as, disabled persons who rely heavily on walking as a means of travel, while helping to develop a cohesive and attractive walking system that provides links within the area and to surrounding neighborhoods.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2020.

**Summary of Project Changes:** Project is expected to be closed prior to the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
99A(TE)Bonds(Oper)-City Hts	400308	\$ 19,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,372
CH-TAB 2010A (TE) Proceeds	400694	3,373,897	4,483	-	-	-	-	-	-	-	-	3,378,380
CH-TAB 2010B (T) Proceeds	400695	70,920	-	-	-	-	-	-	-	-	-	70,920
<b>Total</b>		<b>\$ 3,464,189</b>	<b>\$ 4,483</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,468,672</b>



# Transportation

## City Heights Sidewalks and Streetlights / S19005

## Trans - Ped Fac - Sidewalks

<b>Council District:</b>	9	<b>Priority Score:</b>	74
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Kay, Daniel
<b>Duration:</b>	2018 - 2026		619-533-7159
<b>Improvement Type:</b>	New		kay@civiccommunities.com

**Description:** The City Heights Sidewalks and Streetlights project will provide for hardscape improvements along East Euclid Avenue between Dwight Street to just south of Myrtle Avenue. The project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved.

**Justification:** This project will improve public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps; providing essential capital improvements for the area.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024. Construction is anticipated to begin and be completed in Fiscal Year 2025. The project is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CH-TAB 2010A (TE) Proceeds	400694	\$ 287,833	\$ 550,856	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 838,689
CH-TAB 2010B (T) Proceeds	400695	161,311	-	-	-	-	-	-	-	-	-	161,311
Infrastructure Fund	100012	-	2,500,000	-	-	-	-	-	-	-	-	2,500,000
<b>Total</b>		<b>\$ 449,143</b>	<b>\$ 3,050,856</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,500,000</b>

# Transportation

## Coastal Rail Trail / S00951

## Trans - Bicycle Facilities (All Class.)

<b>Council District:</b>	1 6	<b>Priority Score:</b>	82
<b>Community Planning:</b>	La Jolla; University	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2002 - 2029		619-236-6251
<b>Improvement Type:</b>	New		rfrekani@sandiego.gov

**Description:** This project is the Gilman Drive segment of the regional 40-mile bicycle corridor. The proposed alignment will follow Gilman Drive between La Jolla Village Drive and Interstate 5, installing a one-way protected cycle-track in each direction and a continuous sidewalk on the west side of the road.

**Justification:** This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla and University Community Plans and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering began in Fiscal Year 2013. Design and environmental documents were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2017. The environmental phase was completed in Fiscal Year 2022. The design and right-of-way phases are anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2025 and be substantially completed in Fiscal Year 2027. A two-year mitigation period will follow construction with project close-out expected in Fiscal Year 2029.

**Summary of Project Changes:** The total project cost increased by \$6.6 million due to increase in design, parcel acquisition, and construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY		
Capital Outlay-Sales Tax	400000	\$ 17,468	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,468
Grant Fund - Federal	600000	1,817,521	-	-	-	-	-	-	-	-	-	1,817,521
Grant Fund - Other	600002	64,579	-	-	-	-	-	-	-	-	-	64,579
Prop A-(Bikeway)	400158	212,227	-	-	-	-	-	-	-	-	-	212,227
TransNet Extension Congestion Relief Fund	400169	2,263,340	11,161,920	-	-	-	-	-	-	-	-	13,425,260
TransNet Extension RTCI Fee	400174	-	7,973,724	50,000	-	-	-	-	-	-	-	8,023,724
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,597,220	6,597,220
<b>Total</b>		<b>\$ 4,375,136</b>	<b>\$ 19,135,643</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,597,220</b>	<b>\$ 30,158,000</b>

# Transportation

## Cypress Dr Cultural Corridor / S23011

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	8	<b>Priority Score:</b>	74
<b>Community Planning:</b>	San Ysidro	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schultz, Louis
<b>Duration:</b>	2023 - 2025		619-533-5138
<b>Improvement Type:</b>	Betterment		lschultz@sandiego.gov

**Description:** This project provides for the installation of new pedestrian, bicycle, and lighting improvement along Cypress Drive from E San Ysidro Blvd to 450 feet north of Sellsway Street. The work will include new traffic calming devices, pedestrian striping enhancements, streetlights, and signage. A feasibility study started in P22002 and was converted to a standalone project in Fiscal Year 2023.

**Justification:** These improvements will improve pedestrian and bicycle safety along Cypress Drive.

**Operating Budget Impact:** The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design phase began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024. Construction schedule is contingent upon community feedback.

**Summary of Project Changes:** Total project cost has increased by \$1.5 million due to revised engineer's estimate.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total	
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Climate Equity Fund	100015	\$ 194,803	\$ 2,587,388	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,782,192
Grant Fund - State	600001	-	-	-	1,500,000	-	-	-	-	-	-	-	1,500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	17,808	-	17,808
<b>Total</b>		<b>\$ 194,803</b>	<b>\$ 2,587,388</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,808</b>	<b>\$ -</b>	<b>\$ 4,300,000</b>

# Transportation

## El Camino Real to ViaDeLaValle (1/2 mile) / S00856

## Trans - Bridge - Vehicular

<b>Council District:</b>	1	<b>Priority Score:</b>	55
<b>Community Planning:</b>	N Cty Future Urbanizing Area - Subarea 2	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2000 - 2033		619-236-6251
<b>Improvement Type:</b>	Replacement		rfrekani@sandiego.gov

**Description:** This project provides for replacing the existing two-lane bridge with a four-lane bridge and converting the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

**Justification:** This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito River, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

**Schedule:** The environmental review process for CEQA began in Fiscal Year 2007 and was completed in Fiscal Year 2017. NEPA was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2025. Land acquisition began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2028. A five-year plant establishment and mitigation period is anticipated to begin in Fiscal Year 2028 and be completed in Fiscal Year 2033.

**Summary of Project Changes:** The total project cost has increased by \$11.3 million due to an updated construction cost estimate. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029		
Developer Contributions CIP	200636	\$ 1,617,678	\$ 33,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,651,354
Fairbanks Country Club-Fac Dev	400097	736,561	-	-	-	-	-	-	-	-	736,561
Grant Fund - Federal	600000	5,435,528	1,950,644	-	32,800,365	-	-	-	-	-	40,186,538
Pacific Highlands Ranch FBA	400090	82,368	15,711,736	4,249,635	-	-	-	-	-	-	20,043,739
Private & Others Contrib-CIP	400264	157,000	-	-	-	-	-	-	-	-	157,000
Sub Area-2	400101	1,034,922	696,078	-	-	-	-	-	-	-	1,731,000
TransNet (Prop A 1/2% Sales Tax)	400156	511,851	-	-	-	-	-	-	-	-	511,851
TransNet Extension Congestion Relief Fund	400169	839,278	-	-	-	-	-	-	-	-	839,278
TransNet Extension RTCI Fee	400174	192	879,089	-	-	-	-	-	-	-	879,281
Unidentified Funding	9999	-	-	-	-	-	-	-	-	24,959,187	24,959,187
<b>Total</b>		<b>\$ 10,415,378</b>	<b>\$ 19,271,222</b>	<b>\$ 4,249,635</b>	<b>\$ 32,800,365</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 91,695,788</b>

# Transportation

## Federal Blvd Sidewalk Improv& SW Upgrade / RD24000

## Trans - Ped Fac - Sidewalks

<b>Council District:</b>	9	<b>Priority Score:</b>	46
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth 619-533-6649 eschrothnich@sandiego.gov
<b>Duration:</b>	2024 - 2027		
<b>Improvement Type:</b>	Betterment		

**Description:** This project is setup for the reimbursement to a non-profit organization to subsidize portion of the design and construction of the street improvements on Federal Blvd. between Home Ave and Sunshine Berardini Field Park.

**Justification:** The Project will enhance safety and provide pedestrian access on the south side of Federal Blvd.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** This project will be designed and constructed by a non-profit pursuant to an executed reimbursement agreement with the City of San Diego. The schedule will be revised as the project progresses.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Climate Equity Fund	100015	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>

# Transportation

## Fenton Pkwy Ext to Camino Del Rio N / RD23000

## Trans - Roadway

<b>Council District:</b>	9	<b>Priority Score:</b>	46
<b>Community Planning:</b>	Mission Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Palaseyed, Abi
<b>Duration:</b>	2023 - 2029		619-533-4654
<b>Improvement Type:</b>	New		apalaseyed@sandiego.gov

**Description:** The project consists of an all-weather bridge extending Fenton Parkway south over the San Diego River to Camino Del Rio North at grade with the trolley crossing, with left turn lanes from southbound Fenton Parkway to Camino Del Rio North and Eastbound Camino Del Rio North to Fenton Parkway, and traffic signal modifications at the intersection of Camino Del Rio North and Fenton Parkway.

**Justification:** The Mission Valley Community Plan affirms the necessity of extending Fenton Parkway over the San Diego River to Camino Del Rio North to improve long-term local and regional circulation. Per the term of the Purchase and Sale Agreement for the former San Diego County Credit Union Stadium, California State University (CSU) agreed to build the bridge as part of the San Diego State University Mission Valley Campus Master Plan. On December 6, 2022, the City and CSU entered into a Memorandum of Understanding (MOU) regarding the design, permitting and construction of the Bridge.

**Operating Budget Impact:** The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** The project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** The MOU between the City and CSU took effect in Fiscal Year 2023. Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2027 and be completed in Fiscal Year 2028.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay-Mission Valley Trans	400874	\$ 2,011,974	\$ 6,488,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,500,023
Miss City Pwy Brdg/S D River	400247	2,377,764	-	-	-	-	-	-	-	-	-	2,377,764
<b>Total</b>		<b>\$ 4,389,738</b>	<b>\$ 6,488,048</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,877,787</b>

# Transportation

## Georgia Street Bridge Improvements / S00863

## Trans - Bridge - Vehicular

<b>Council District:</b>	3	<b>Priority Score:</b>	75
<b>Community Planning:</b>	Greater North Park	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	1999 - 2024		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sanidiego.gov

**Description:** This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

**Justification:** This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

**Schedule:** The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2019. The warranty period was completed in Fiscal Year 2021. The project is anticipated to be closed in Fiscal Year 2024 following the grant closeout.

**Summary of Project Changes:** The project is complete and will be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 168,692	\$ 575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 169,267
Debt Funded General Fund CIP Projects	400881	-	641,370	-	(478,278)	-	-	-	-	-	-	163,092
Grant Fund - Federal	600000	13,277,720	830,937	-	(104,367)	-	-	-	-	-	-	14,004,289
Infrastructure Fund	100012	19,338	-	-	-	-	-	-	-	-	-	19,338
TransNet (Prop A 1/2% Sales Tax)	400156	452,435	-	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	2,394,652	109,806	-	(663,292)	-	-	-	-	-	-	1,841,167
<b>Total</b>		<b>\$ 16,363,836</b>	<b>\$ 1,582,689</b>	<b>\$ -</b>	<b>\$ (1,245,937)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,700,588</b>

# Transportation

## Guard Rails / AIE00002

## Trans - Roadway - GRails/BRails/Safety

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rust, Phillip
<b>Duration:</b>	2010 - 2040		619-533-3714
<b>Improvement Type:</b>	Replacement		prust@sandiego.gov

**Description:** This annual allocation provides for installing new and replacing old guard rails along streets where needed.

**Justification:** The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Unidentified Funding	Project Total	
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			Future FY
CIP Contributions from General Fund	400265	\$ -	\$ 2,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,147
Debt Funded General Fund CIP Projects	400881	240,001	120,000	-	-	-	-	-	-	-	-	360,001
Gas Tax Fund	200118	-	1,000	-	-	-	-	-	-	-	-	1,000
General Fund Commercial Paper Notes	400869	144,400	130,949	-	-	-	-	-	-	-	-	275,349
Grant Fund - Federal	600000	160,018	531,075	-	-	-	-	-	-	-	-	691,093
Grant Fund - State	600001	86,482	41,917	-	-	-	-	-	-	-	-	128,400
Infrastructure Fund	100012	-	250,000	-	-	-	-	-	-	-	-	250,000
TransNet Extension RTCI Fee	400174	400,968	384,589	100,000	-	-	-	-	-	-	-	885,557
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,708,161	2,708,161
<b>Total</b>		<b>\$ 1,031,869</b>	<b>\$ 1,461,678</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,708,161</b>	<b>\$ 5,301,708</b>



# Transportation

## Install T/S Interconnect Systems / AIL00002

## Trans - Signals - Traffic Signals

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Celniker, Steve
<b>Duration:</b>	2010 - 2040		619-533-3611
<b>Improvement Type:</b>	Replacement		scelniker@sandiego.gov

**Description:** This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

**Schedule:** Projects will be scheduled on a priority basis.

**Justification:** This project provides for increased traffic signal coordination which will reduce traffic congestion.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Belmont/Mission Beach Develop	400185	\$ 7,665	\$ 192,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
CIP Contributions from General Fund	400265	300,985	25,436	-	-	-	-	-	-	-	-	326,421
College Area	400127	354	109,646	190,000	-	-	-	-	-	-	-	300,000
Grant Fund - State	600001	-	-	-	2,020,750	-	-	-	-	-	-	2,020,750
Infrastructure Fund	100012	109,325	1,000	-	-	-	-	-	-	-	-	110,325
Lusk-Gen'l Traffic Imprvmts	400211	69,000	-	-	-	-	-	-	-	-	-	69,000
Otay Mesa/Nestor Urb Comm	400125	123,874	176,126	-	-	-	-	-	-	-	-	300,000
SR 209 & 274 Coop with State	400633	206,308	763,992	-	-	-	-	-	-	-	-	970,300
TransNet Extension Congestion Relief Fund	400169	2,762,494	953,908	1,000,000	-	100,000	100,000	100,000	100,000	-	-	5,116,401
TransNet Extension RTCI Fee	400174	1,306,385	4,200,726	-	-	-	-	-	-	-	-	5,507,110
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,600,000	3,600,000
<b>Total</b>		<b>\$ 4,886,389</b>	<b>\$ 6,423,167</b>	<b>\$ 1,190,000</b>	<b>\$ 2,020,750</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 18,520,307</b>

# Transportation

## Installation of City Owned Street Lights / AIH00001

## Trans - Roadway - Street Lighting

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Celniker, Steve
<b>Duration:</b>	2010 - 2040		619-533-3611
<b>Improvement Type:</b>	New		scelniker@sandiego.gov

**Description:** This annual allocation provides for the installation of new streetlights, and the replacement of existing streetlights, where needed.

**Schedule:** Projects are scheduled on a priority basis.

**Justification:** Additional streetlights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay Fund	400002	\$ 367,068	\$ 54,690	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 421,759
CIP Contributions from General Fund	400265	549,750	39,417	-	-	-	-	-	-	-	-	589,168
Climate Equity Fund	100015	400,636	2,374,464	-	-	-	-	-	-	-	-	2,775,100
Debt Funded General Fund CIP Projects	400881	2,197,210	403,389	401,800	-	-	-	-	-	-	-	3,002,399
El Cajon Boulevard MAD Fund	200095	447,515	2,485	-	-	-	-	-	-	-	-	450,000
Gas Tax Fund	200118	12,281	808	-	-	-	-	-	-	-	-	13,089
Grant Fund - State	600001	147,336	122,664	-	-	-	-	-	-	-	-	270,000
Infrastructure Fund	100012	48,897	11,577	-	-	-	-	-	-	-	-	60,474
Sabre Springs-FBA	400082	26,498	464,230	-	-	-	-	-	-	-	-	490,728
San Pasqual Vly Dev Fd	400103	-	39,922	-	-	-	-	-	-	-	-	39,922
TransNet (Prop A 1/2% Sales Tax)	400156	1,350	-	-	-	-	-	-	-	-	-	1,350
TransNet Extension Congestion Relief Fund	400169	4,318,591	213,535	226,600	-	200,000	200,000	200,000	200,000	-	-	5,558,726
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	298,926,400	298,926,400
<b>Total</b>		<b>\$ 8,517,132</b>	<b>\$ 3,727,182</b>	<b>\$ 628,400</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 298,926,400</b>	<b>\$ 312,599,114</b>

# Transportation

## Interstate 5 Underpass-Bikeway/Ped Conn / S00982

## Trans - Bicycle Facilities (All Class.)

<b>Council District:</b>	1	<b>Priority Score:</b>	66
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Chui, Gary
<b>Duration:</b>	2009 - 2026		619-533-3770
<b>Improvement Type:</b>	New		gchui@sandiego.gov

**Description:** This project will link two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor and the Sorrento Valley Road multi-use bike/pedestrian path; and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

**Justification:** Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan. The project is also consistent with the City's 2011 Bicycle Master Plan and SANDAG's Regional Bicycle Plan.

**Schedule:** Caltrans has included this project as part of the Interstate 5 North Coast Corridor (NCC) Project. The project is environmentally cleared under the I-5 NCC Project. Caltrans and the City have entered into a cooperative agreement for this project. Caltrans is implementing the project and will control the project schedule and rate of project delivery. This project is currently under construction.

**Summary of Project Changes:** Total project cost has increased by \$10,000 due to project closeout activities.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025							Unidentified Funding	Project Total	
				FY 2025	Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
Carmel Valley Consolidated FBA	400088	\$ 1,630,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,630,229
Carmel Valley Development Impact Fee	400855	619,771	-	-	-	-	-	-	-	-	-	-	619,771
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,000	-	10,000
<b>Total</b>		<b>\$ 2,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ 2,260,000</b>

# Transportation

## La Jolla Village Drive-I-805 Ramps / S00857

## Trans - Bridge - Vehicular

<b>Council District:</b>	6	<b>Priority Score:</b>	56
<b>Community Planning:</b>	University	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Schultz, Louis
<b>Duration:</b>	2001 - 2027		619-533-5138
<b>Improvement Type:</b>	Replacement		lschultz@sandiego.gov

**Description:** This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including converting the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for converting La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

**Justification:** This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. The plant establishment and monitoring period, which was delayed by environmental impacts and landscaping requirements, will continue through Fiscal Year 2025 as required by Caltrans. Warranty is anticipated to be completed in Fiscal Year 2027.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
North University City-FBA	400080	\$ 23,334,817	\$ 503,804	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	135,914	-	-	-	-	-	-	-	-	-	135,914
<b>Total</b>		<b>\$ 23,470,731</b>	<b>\$ 503,804</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 23,974,536</b>

# Transportation

## La Media Improv-Siempre Viva to Truck Rte / S22006

## Trans - Roadway

<b>Council District:</b>	8	<b>Priority Score:</b>	75
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2022 - 2028		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sandiego.gov

**Description:** This project will improve La Media Road from Siempre Viva to the Otay Truck Route to a three-lane facility with two southbound truck route lanes as well as one northbound lane for Customs and Border Protection vehicles. Additional project improvements include sidewalk, curb and gutters, streetlights, and curb ramps. This project was converted from B19020 (AIK00001 - New Walkways) in Fiscal Year 2022.

**Justification:** La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department’s budget.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2025. The environmental and right-of-way phases began in Fiscal Year 2023 and are anticipated to be completed in Fiscal Year 2025. Construction phase schedule will be determined once design is completed, and funding is identified.

**Summary of Project Changes:** \$400,000 in Federal Grant funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Grant Fund - Federal	600000	\$ 56,575	\$ 343,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
TransNet Extension Congestion Relief Fund	400169	1,219,129	1,151,053	-	-	-	-	-	-	-	-	2,370,183
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	14,831,849	14,831,849
<b>Total</b>		<b>\$ 1,275,705</b>	<b>\$ 1,494,477</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,831,849</b>	<b>\$ 17,602,031</b>

# Transportation

## La Media Road Improvements / S15018

## Trans – Roads/Expansion/Reconfiguration

<b>Council District:</b>	8	<b>Priority Score:</b>	84
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2015 - 2030		619-533-3781
<b>Improvement Type:</b>	Expansion		mashrafzadeh@sandiego.gov

**Description:** This project will improve and reconfigure La Media Road between SR-905 to Siempre Viva Road. La Media Road will be upgraded to a six-lane primary arterial from SR-905 to Airway Road and a five-lane major between Airway Road and Siempre Viva Road, with three southbound lanes and two northbound lanes. This project will also improve drainage at the intersection of La Media Road and Airway Road. Improvements from Siempre Viva to Otay Truck Route will be constructed under a different project.

**Justification:** La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** The design and environmental phases began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Property acquisition began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The construction phase began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. There will be a minimum five-year wetland and vernal pool monitoring period after construction completion.

**Summary of Project Changes:** \$1.6 million in Otay Mesa EIFD Capital Project Fund was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Developer Contributions CIP	200636	\$ 267,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 267,500
Grant Fund - State	600001	22,700,000	-	-	-	-	-	-	-	-	-	22,700,000
Otay Mesa EIFD Capital Project Fund	400870	3,161,982	2,157,168	-	3,984,989	-	-	-	-	-	-	9,304,139
Otay Mesa Facilities Benefit Assessment	400856	5,366,528	357,743	-	-	-	-	-	-	-	-	5,724,270
Otay Mesa-East (From 39062)	400092	5,447,598	3,775	-	-	-	-	-	-	-	-	5,451,373
Otay Mesa-Eastern DIF	400100	1,017,934	117,668	-	-	-	-	-	-	-	-	1,135,603
Otay Water District Reimbursement S15018	400889	1,771,170	428,841	-	-	-	-	-	-	-	-	2,200,011
TransNet Extension Congestion Relief Fund	400169	11,050,864	13,240	-	-	-	-	-	-	-	-	11,064,104
TransNet Extension RTCI Fee	400174	520,784	2,267,216	-	-	-	-	-	-	-	-	2,788,000
<b>Total</b>		<b>\$ 51,304,360</b>	<b>\$ 5,345,650</b>	<b>\$ -</b>	<b>\$ 3,984,989</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,635,000</b>

# Transportation

## Market St-Euclid to Pitta-Improvements / S16022

## Trans - Ped Fac - Sidewalks

<b>Council District:</b>	4	<b>Priority Score:</b>	50
<b>Community Planning:</b>	Southeastern (Encanto Neighborhoods)	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Chui, Gary
<b>Duration:</b>	2016 - 2024		619-533-3770
<b>Improvement Type:</b>	New		gchui@sandiego.gov

**Description:** This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.

**Justification:** Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering was completed in Fiscal Year 2017. Design began in Fiscal Year 2018.

**Summary of Project Changes:** This project is being cancelled and is anticipated to be closed by the end of Fiscal Year 2024.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028					
CIP Contributions from General Fund	400265	\$ 230,816	\$ 361,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 592,500
<b>Total</b>		<b>\$ 230,816</b>	<b>\$ 361,683</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 592,500</b>

# Transportation

## Market Street-47th to Euclid-Complete Street / S16061

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	4	<b>Priority Score:</b>	84
<b>Community Planning:</b>	Southeastern (Encanto Neighborhoods)	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2017 - 2025		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sandiego.gov

**Description:** This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School.

**Justification:** The purpose of this project is to increase the safety of children walking and cycling to school at Horton Elementary and Millennial Tech Middle School and make it more likely for community residents and visitors to choose walking or cycling as their mode of transportation within the community to access various destinations.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department’s budget.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern: Encanto Neighborhoods Community Plans and is in conformance with the City’s General Plan.

**Schedule:** Preliminary engineering began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. Property Acquisition and Street Dedications began in Fiscal Year 2018 and were completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2023. An additional three-year maintenance period began in Fiscal Year 2022 and will be completed in Fiscal Year 2025. The project is expected to close in Fiscal Year 2025.

**Summary of Project Changes:** No significant changes have been made for this project in Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay-Sales Tax	400000	\$ 490,031	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 490,031
CI/Taxable TI Bonds 2007A	400337	177	-	-	-	-	-	-	-	-	-	177
CIP Contributions from General Fund	400265	32,000	-	-	-	-	-	-	-	-	-	32,000
Encanto Neighborhoods DIF	400864	1,270,307	229,693	50,000	-	-	-	-	-	-	-	1,550,000
Grant Fund - Federal	600000	3,528,401	378,599	-	(407,122)	-	-	-	-	-	-	3,499,878
TransNet Extension Congestion Relief Fund	400169	5,375,875	-	-	-	-	-	-	-	-	-	5,375,875
TransNet Extension RTCI Fee	400174	298,358	1,642	-	-	-	-	-	-	-	-	300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	407,122	407,122
<b>Total</b>		<b>\$ 10,995,150</b>	<b>\$ 609,933</b>	<b>\$ 50,000</b>	<b>\$ (407,122)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 407,122</b>	<b>\$ 11,655,084</b>



# Transportation

## Median Installation / AIG00001

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Pence, Gary
<b>Duration:</b>	2010 - 2040		619-533-3184
<b>Improvement Type:</b>	New		gpence@sandiego.gov

**Description:** This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide.

**Schedule:** Projects will be scheduled on a priority basis.

**Justification:** This project provides for safety improvements where medians, traffic circles, and roundabouts are warranted.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Carmel Valley Consolidated FBA	400088	\$ 404,319	\$ 1,135,680	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,540,000
CIP Contributions from General Fund	400265	95,735	688,014	-	-	-	-	-	-	-	-	783,749
Gas Tax Fund	200118	-	211,817	-	-	-	-	-	-	-	-	211,817
Midway/Pacific Hwy Urban Comm	400115	-	727,300	-	-	-	-	-	-	-	-	727,300
Old San Diego - Urban Comm	400131	-	46,328	-	-	-	-	-	-	-	-	46,328
Prop 42 Replacement - Transportation Relief Fund	200306	55,662	-	-	-	-	-	-	-	-	-	55,662
Rancho Bernardo MAD Fund	200038	154,962	94,038	-	-	-	-	-	-	-	-	249,000
SR 209 & 274 Coop with State	400633	531,057	514,879	57,857	-	-	-	-	-	-	-	1,103,793
TransNet (Prop A 1/2% Sales Tax)	400156	27,714	-	-	-	-	-	-	-	-	-	27,714
TransNet Extension Congestion Relief Fund	400169	4,966,661	5,464,722	333,686	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	14,765,070
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	19,316,523	19,316,523
<b>Total</b>		<b>\$ 6,236,111</b>	<b>\$ 8,882,777</b>	<b>\$ 391,543</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 19,316,523</b>	<b>\$ 38,826,955</b>

# Transportation

## Miramar Road-I-805 Easterly Ramps / S00880

## Trans - Roadway

<b>Council District:</b>	6	<b>Priority Score:</b>	71
<b>Community Planning:</b>	University	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Schultz, Louis
<b>Duration:</b>	2001 - 2026		619-533-5138
<b>Improvement Type:</b>	Expansion		lschultz@sanidiego.gov

**Description:** This two-phase project provides for the conversion of Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

**Justification:** This project is needed to improve traffic flow and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I of the project was completed in Fiscal Year 2008. Construction of Phase II began and was completed in Fiscal Year 2021. Warranty was completed in Fiscal Year 2023. The project is anticipated to be closed once the eminent domain process has been completed.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
General Fund Commercial Paper Notes	400869	\$ 148,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 148,038
North University City DIF	400849	1,109,400	957,561	-	-	-	-	-	-	-	-	2,066,961
North University City-FBA	400080	8,723,407	33,450	-	-	-	-	-	-	-	-	8,756,857
TransNet (Prop A 1/2% Sales Tax)	400156	323,073	-	-	-	-	-	-	-	-	-	323,073
TransNet Extension Congestion Relief Fund	400169	106,259	-	-	-	-	-	-	-	-	-	106,259
TransNet Extension RTCI Fee	400174	28,741	-	-	-	-	-	-	-	-	-	28,741
<b>Total</b>		<b>\$ 10,438,918</b>	<b>\$ 991,011</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,429,930</b>

# Transportation

## N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

## Trans - Bridge - Vehicular

<b>Council District:</b>	1	<b>Priority Score:</b>	32
<b>Community Planning:</b>	Torrey Pines	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Schultz, Louis
<b>Duration:</b>	2000 - 2025		619-533-5138
<b>Improvement Type:</b>	Replacement - Retrofit		lschultz@san Diego.gov

**Description:** This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally expanding both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge.

**Justification:** This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

**Schedule:** Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction of the bridge was completed in Fiscal Year 2006. Environmental mitigation and monitoring continued through Fiscal Year 2016. Due to environmental obligations, an emergency access ramp to Torrey Pines Beach for State vehicles and beach patrons was deemed necessary as a secondary phase to the project. Design of the access ramp including the approval of the Coastal Development Permit was completed in Fiscal Year 2022. Construction of Phase II began and is anticipated to be completed in Fiscal Year 2024. The warranty period will end in Fiscal Year 2025.

**Summary of Project Changes:** The total project cost increased by \$490,000 due to cost escalation during the construction phase. \$1.2 million of Transnet Extension RTCIP Fee funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Gas Tax Fund	200117	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Grant Fund - Federal	600000	10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
Torrey Pines - Urban Community	400133	348,000	-	-	-	-	-	-	-	-	-	348,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,857,406	-	-	-	-	-	-	-	-	-	2,857,406
TransNet Extension Congestion Relief Fund	400169	1,276,142	39,104	-	-	-	-	-	-	-	-	1,315,246
TransNet Extension RTCI Fee	400174	1,760,613	254,387	-	-	-	-	-	-	-	-	2,015,000
<b>Total</b>		<b>\$ 16,382,161</b>	<b>\$ 293,491</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,675,652</b>

# Transportation

## New Walkways / AIK00001

## Trans - Ped Fac - Sidewalks

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Chui, Gary
<b>Duration:</b>	2010 - 2040		619-533-3770
<b>Improvement Type:</b>	New		gchui@sandiego.gov

**Description:** This annual allocation provides for the construction of new sidewalks citywide.

**Schedule:** Projects will be scheduled on a priority basis.

**Justification:** This project provides permanent sidewalks to promote pedestrian safety and access.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay Fund	400002	\$ 506,360	\$ 6,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 512,842
CIP Contributions from General Fund	400265	125,008	1,357,917	-	-	-	-	-	-	-	-	1,482,925
CI-TE TI Bonds 2007B	400323	45,000	-	-	-	-	-	-	-	-	-	45,000
Citywide Mobility DIF	400888	-	-	350,000	-	-	-	-	-	-	-	350,000
College Area	400127	226,123	388,877	-	-	-	-	-	-	-	-	615,000
Debt Funded General Fund CIP Projects	400881	544,183	477,465	-	-	-	-	-	-	-	-	1,021,648
Encanto Neighborhoods DIF	400864	274,882	659,541	-	-	-	-	-	-	-	-	934,423
Grant Fund - Federal	600000	950,060	900,000	-	-	-	-	-	-	-	-	1,850,060
Grant Fund - State	600001	428,825	106,175	-	-	-	-	-	-	-	-	535,000
Infrastructure Fund	100012	-	39,925	-	-	-	-	-	-	-	-	39,925
Mid City Urban Comm	400114	956,668	-	-	-	-	-	-	-	-	-	956,668
Navajo Urban Comm	400116	-	18,074	-	-	-	-	-	-	-	-	18,074
NP-Tab 2009A (TE) Proceeds	400672	2,781,149	54,525	-	-	-	-	-	-	-	-	2,835,674
Ocean Beach Urban Comm	400124	55,000	-	-	-	-	-	-	-	-	-	55,000
Otay Mesa/Nestor Urb Comm	400125	302,701	38,008	-	-	-	-	-	-	-	-	340,709
Skyline/Paradise Urb Comm	400119	-	-	14,959	-	-	-	-	-	-	-	14,959
TransNet ARRA Exchange Fund	400677	96,390	-	-	-	-	-	-	-	-	-	96,390
TransNet Extension Congestion Relief Fund	400169	5,098,708	2,902,104	790,325	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	12,791,137
TransNet Extension RTCI Fee	400174	641,817	1,708,955	-	-	-	-	-	-	-	-	2,350,772
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,151,894	5,151,894
<b>Total</b>		<b>\$ 13,032,873</b>	<b>\$ 8,658,048</b>	<b>\$ 1,155,284</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 5,151,894</b>	<b>\$ 31,998,100</b>

# Transportation

## Normal Street Promenade / S22012

## Trans - Signals - Calming/Speed Abatement

<b>Council District:</b>	3	<b>Priority Score:</b>	55
<b>Community Planning:</b>	Uptown	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Hauser, Everett
<b>Duration:</b>	2019 - 2028		619-533-3012
<b>Improvement Type:</b>	New		erhauser@sandiego.gov

**Description:** This project will construct a pedestrian promenade and bikeway on Normal Street from University Avenue to Washington Street; part of the Eastern Hillcrest bikeway project designed and managed by SANDAG. The City is partnering to include additional community plan elements, stormwater improvements and thematic feature enhancements at Pride Plaza. Preliminary Engineering started in Fiscal Year 2019 under B19096 (AIK00001 - New Walkways) and was converted to a standalone project in Fiscal Year 2022.

**Justification:** Normal Street Promenade is part of the Uptown Community Plan. The project will improve pedestrian and bicycle safety and provide activated community space.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary Engineering began in Fiscal Year 2019 and was completed in Fiscal Year 2023. Design began in Fiscal Year 2023 and is estimated to be completed in Fiscal Year 2024. Construction is estimated to begin in Fiscal Year 2025. The project is estimated to be completed in Fiscal Year 2028.

**Summary of Project Changes:** The total project cost increased by \$4.5 million due to scope changes and revised construction cost estimates. \$1.2 million in State Grant funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY		
Citywide Mobility DIF	400888	\$ -	\$ -	\$ 6,429,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,429,550
Grant Fund - State	600001	-	1,200,000	-	-	-	-	-	-	-	-	1,200,000
Parking Meter District - Administration	200488	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Parking Meter District - Uptown	200490	389,618	2,710,382	-	-	-	-	-	-	-	-	3,100,000
TransNet Extension Congestion Relief Fund	400169	37,735	2,417,265	-	-	-	-	-	-	-	-	2,455,000
Uptown Urban Comm	400121	485,000	3,115,000	-	-	-	-	-	-	-	-	3,600,000
<b>Total</b>		<b>\$ 912,353</b>	<b>\$ 10,442,646</b>	<b>\$ 6,429,550</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,784,550</b>

# Transportation

## OM Road T-9.2 & Traffic Signals T-35 / RD22002

## Trans - Roadway

<b>Council District:</b>	8	<b>Priority Score:</b>	73
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Busby, Breanne
<b>Duration:</b>	2022 - 2025		619-533-3710
<b>Improvement Type:</b>	Betterment		bbusby@sandiego.gov

**Description:** This project provides for the design and construction of improvements including the installation of intersection turn lanes, sidewalk and curb and gutters on a portion of the North side and all of the South side of the road, as well as landscaping and street lighting on both sides. This road segment is approximately 5,680 feet.

**Justification:** The Otay Mesa Community Plan transportation element suggests that an integrated transportation network will provide mobility and accessibility to the residents and businesses of the community.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the goals and objectives of the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** This project was constructed by a developer utilizing a reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Developer is submitting for 100% payment which should be completed in Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Otay Mesa Facilities Benefit Assessment	400856	\$ 2,232,815	\$ 901,579	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,134,395
<b>Total</b>		<b>\$ 2,232,815</b>	<b>\$ 901,579</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,134,395</b>

# Transportation

## OM T-11.1 Caliente Avenue / RD23009

## Trans - Roadway

<b>Council District:</b>	8	<b>Priority Score:</b>	73
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	New	<b>Contact Information:</b>	Busby, Breanne
<b>Duration:</b>	2023 - 2025		619-533-3710
<b>Improvement Type:</b>	Expansion		bbusby@sandiego.gov

**Description:** This project provides for the design and construction of improvements including altering the westerly side of Caliente Avenue including demolition of existing improvements, installation of new raised median, curb, gutter, sidewalk, asphalt paving, striping, signage, and a traffic signal modification. These improvements will convert the segment of Caliente Avenue going south from two through lanes and one shared through-right turn lane into three through lanes, one dedicated right turn lane and a 6-foot-wide class II bike lane.

**Justification:** The Otay Mesa Community Plan transportation element suggests that an integrated transportation network will provide mobility and accessibility to the residents and businesses of the community.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the goals and objectives of the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** Total project cost has increased by \$1.2 million due to a higher-than-expected bid. The project description has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Otay Mesa Local Mobility DIF	400890	\$ 57,360	\$ 1,746,708	\$ 1,119,949	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,974,018
<b>Total</b>		<b>\$ 57,360</b>	<b>\$ 1,746,708</b>	<b>\$ 1,119,949</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,974,018</b>

# Transportation

## Otay Mesa Truck Route Phase 4 / S11060

## Trans - Roadway

<b>Council District:</b>	8	<b>Priority Score:</b>	56
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2012 - 2026		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sandiego.gov

**Description:** The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road.

**Justification:** The Otay Truck Route Eastern and Western Phases will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** The environmental process was completed in Fiscal Year 2018. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2020. Right-of-way acquisition began in Fiscal Year 2016 and was completed in Fiscal Year 2020. Construction for the Eastern Phase began in Fiscal Year 2020 and was substantially completed in Fiscal Year 2023. A two-year maintenance and monitoring period began in Fiscal Year 2023 and is anticipated to end in Fiscal Year 2025. The schedule and cost for the Otay Truck Route Western Phase are not yet determined and will be reflected in a future project. The project is anticipated to close in Fiscal Year 2026.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025						Unidentified Funding	Project Total	
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY			
CIP Contributions from General Fund	400265	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Grant Fund - Federal	600000	1,975,611	3,687	-	-	-	-	-	-	-	-	-	1,979,298
Grant Fund - State	600001	7,800,000	-	-	-	-	-	-	-	-	-	-	7,800,000
Otay Mesa Local Mobility DIF	400890	-	-	94,196	-	-	-	-	-	-	-	-	94,196
TransNet Extension Congestion Relief Fund	400169	9,553,393	366,607	-	-	-	-	-	-	-	-	-	9,920,000
<b>Total</b>		<b>\$ 19,359,004</b>	<b>\$ 370,293</b>	<b>\$ 94,196</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,823,494</b>



# Transportation

## Palm Avenue Interstate 805 Interchange / S00869

## Trans - Bridge - Vehicular

<b>Council District:</b>	8	<b>Priority Score:</b>	78
<b>Community Planning:</b>	Otay Mesa; Otay Mesa - Nestor	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2008 - 2028		619-236-6251
<b>Improvement Type:</b>	Replacement - Retrofit		rfrekani@sandiego.gov

**Description:** This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project, construction repairs to the bridge approaches and abutments; bridge improvements to the south, installation of sidewalk and signals; restriping; and signage modifications. The second phase will also add a Class IV bicycle facility along Palm Avenue within the project's limits. The third phase, which will be completed in a separate project once funding is identified, consists of construction of the bridge improvements to the north, relocation of north bound on/off ramps and improvements of the two on-ramps. All phases of the project improvements are included in the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

**Justification:** This project is required to accommodate the additional traffic generated due to development in the Otay Mesa community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

**Schedule:** Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Preliminary Engineering and Environmental Document Phase for Phase II was completed in Fiscal Year 2020. Design of Phase II began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2025. The construction of Phase II is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. Phase III will be completed under a separate project when funding has been identified.

**Summary of Project Changes:** Total project cost has increased by \$3.0 million due to an increase in construction cost estimates, and refinements in the costs of the construction cooperative agreement with Caltrans. \$2.7 million in Otay Mesa FBA and \$6.1 million in TransNet RTCIP funding was allocated to the project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 24,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,000,000
Otay Mesa Development Impact Fee	400857	650,000	-	-	-	-	-	-	-	-	-	650,000
Otay Mesa Facilities Benefit Assessment	400856	-	2,654,895	584,337	-	-	-	-	-	-	-	3,239,232
Otay Mesa Local Mobility DIF	400890	-	-	2,285,855	-	-	-	-	-	-	-	2,285,855
Otay Mesa-East (From 39062)	400092	5,168,571	-	-	-	-	-	-	-	-	-	5,168,571
Otay Mesa-West (From 39067)	400093	2,900,092	-	-	-	-	-	-	-	-	-	2,900,092
TransNet Extension RTCI Fee	400174	223,179	6,421,927	2,239,339	-	-	-	-	-	-	-	8,884,444
<b>Total</b>		<b>\$ 8,941,841</b>	<b>\$ 9,076,821</b>	<b>\$ 5,109,531</b>	<b>\$ 24,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 47,128,194</b>

# Transportation

## Park Boulevard At-Grade Crossing / S15045

## Trans - Roadway

<b>Council District:</b>	3 8	<b>Priority Score:</b>	83
<b>Community Planning:</b>	Barrio Logan; Centre City	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Kay, Daniel
<b>Duration:</b>	2015 - 2026		619-533-7159
<b>Improvement Type:</b>	New		kay@civiccommunities.com

**Description:** This project provides for the extension of Park Boulevard to Harbor Drive and for expanding of Tony Gwynn Way. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

**Justification:** This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and was completed in Fiscal Year 2021. Due to funding delays, construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. Closeout activities will begin and be completed in Fiscal Year 2026.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 287,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 287,656
Ballpark Infra-2001 Bonds	400159	22,713	-	-	-	-	-	-	-	-	-	22,713
Ballpark Land/Infra-Port	400161	84,852	-	-	-	-	-	-	-	-	-	84,852
CCE-2004A (TE) Bonds (Oper)	400369	45,647	-	-	-	-	-	-	-	-	-	45,647
Downtown DIF (Formerly Centre City DIF)	400122	1,402,558	758,668	-	-	-	-	-	-	-	-	2,161,226
East Village-Pedestrian Bridge	400429	2,578,580	-	-	-	-	-	-	-	-	-	2,578,580
Excess Redevelopment Bond Proceeds Exp	400862	1,075,274	-	-	-	-	-	-	-	-	-	1,075,274
Park Boulevard At-Grade State Approp	400873	21,000,000	-	-	-	-	-	-	-	-	-	21,000,000
<b>Total</b>		<b>\$ 26,497,279</b>	<b>\$ 758,668</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,255,948</b>

# Transportation

## Sea World Dr/I5 Interchange Improvement / S00888

## Trans - Bridge - Vehicular

<b>Council District:</b>	6	<b>Priority Score:</b>	42
<b>Community Planning:</b>	Mission Bay Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Chui, Gary
<b>Duration:</b>	2006 - 2026		619-533-3770
<b>Improvement Type:</b>	Replacement		gchui@sandiego.gov

**Description:** This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

**Justification:** Converting Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Project Study Report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering are on hold until funding can be identified.

**Summary of Project Changes:** No significant changes have been made to this project in Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Sea World Traffic Mitigation Fund	200385	\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,537
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,072,571	119,072,571
<b>Total</b>		<b>\$ 1,090,537</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 119,072,571</b>	<b>\$ 120,163,108</b>

# Transportation

## Sidewalk Repair and Reconstruction / AIK00003

## Trans - Ped Fac - Sidewalks

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Hoenes, Craig
<b>Duration:</b>	2010 - 2040		619-527-5469
<b>Improvement Type:</b>	New		choenes@sandiego.gov

**Description:** This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters, as well as the installation of curb ramps and accessibility improvements for existing sidewalks, Citywide.

**Justification:** This project replaces damaged sidewalks, curbs, and gutters which contribute to the City's ongoing efforts to promote walking as a mode of transportation.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis as funding is allocated.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay Fund	400002	\$ 374,790	\$ (3,307)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 371,483
CIP Contributions from General Fund	400265	1,929,108	16,506	-	-	-	-	-	-	-	-	1,945,614
Debt Funded General Fund CIP Projects	400881	3,040,141	9,704,406	3,865,812	-	-	-	-	-	-	-	16,610,359
Deferred Maintenance Revenue 2012A-Project	400848	101,509	-	-	-	-	-	-	-	-	-	101,509
Downtown DIF (Formerly Centre City DIF)	400122	2,121,910	92,763	-	-	-	-	-	-	-	-	2,214,672
Grant Fund - Federal	600000	331,000	-	-	-	-	-	-	-	-	-	331,000
Infrastructure Fund	100012	4,042,758	1,482,702	-	-	-	-	-	-	-	-	5,525,460
Mission Beach - Urban Comm	400130	65,782	4,450	-	-	-	-	-	-	-	-	70,232
North Park Urban Comm	400112	562,453	-	-	-	-	-	-	-	-	-	562,453
Pacific Beach Urban Comm	400117	75,998	101,319	-	-	-	-	-	-	-	-	177,317
Parking Meter District - Administration	200488	1,225,000	-	-	-	-	-	-	-	-	-	1,225,000
Parking Meter Operations Fund	200712	30,000	-	-	-	-	-	-	-	-	-	30,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	29,554	-	-	-	-	-	-	-	-	-	29,554
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	66,130	-	-	-	-	-	-	-	-	-	66,130
Torrey Pines - Urban Community	400133	155,000	-	-	-	-	-	-	-	-	-	155,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	73,868,000	73,868,000
Uptown Urban Comm	400121	162,340	-	-	-	-	-	-	-	-	-	162,340
<b>Total</b>		<b>\$ 14,313,472</b>	<b>\$ 11,398,838</b>	<b>\$ 3,865,812</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 73,868,000</b>	<b>\$ 103,446,122</b>

# Transportation

## SR 163/Clairemont Mesa Blvd Interchange / S00905

## Trans - Bridge - Vehicular

<b>Council District:</b>	6	<b>Priority Score:</b>	72
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2002 - 2025		619-236-6251
<b>Improvement Type:</b>	Replacement - Retrofit		rfrekani@sandiego.gov

**Description:** This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge improvements and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

**Justification:** These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I was completed in December 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. A five-year landscape maintenance period began in Fiscal Year 2019 and was completed in Fiscal Year 2023. Caltrans' acceptance of the project is anticipated in Fiscal Year 2025.

**Summary of Project Changes:** Total project cost has decreased by \$217,422 due to unused contingency. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
CIP Contributions from General Fund	400265	\$ 48,713	\$ 3,518	\$ -	\$ (3,518)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,714
Grant Fund - State	600001	2,300,000	-	-	-	-	-	-	-	-	-	2,300,000
Kearny Mesa-Urban Comm	400136	618,131	267,422	-	(217,422)	-	-	-	-	-	-	668,132
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,805,964	-	-	-	-	-	-	-	-	-	7,805,964
TransNet Extension RTCI Fee	400174	2,162,768	-	-	-	-	-	-	-	-	-	2,162,768
<b>Total</b>		<b>\$ 18,078,777</b>	<b>\$ 270,940</b>	<b>\$ -</b>	<b>\$ (220,940)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,128,778</b>

# Transportation

## SR 163/Friars Road / S00851

## Trans - Bridge - Vehicular

<b>Council District:</b>	3 7	<b>Priority Score:</b>	51
<b>Community Planning:</b>	Mission Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2002 - 2028		619-236-6251
<b>Improvement Type:</b>	Replacement - Retrofit		rfrekani@sandiego.gov

**Description:** This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, conversion of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road improvements and ramp improvements at Friars Road will be constructed with Phase I. All other improvements will be constructed in future phases as part of a separate project.

**Justification:** This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase I began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Right-of-way acquisition was completed in Fiscal Year 2017. Construction of Phase I began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2020. A plant establishment period for Phase I was completed in Fiscal Year 2022, initiating a four-year landscape maintenance period, anticipated to be completed in Fiscal Year 2026. Phase I of this project is anticipated to close in Fiscal Year 2028. Phases II and III are planned to be designed and constructed in future fiscal years as a separate project.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Grant Fund - Federal	600000	\$ 3,341,595	\$ 335,417	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,677,013
Mission Valley Develop Contrib	400196	28,699	-	-	-	-	-	-	-	-	-	28,699
Mission Valley-Urban Comm.	400135	18,457,609	101,696	-	-	-	-	-	-	-	-	18,559,305
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	31,538,758	34,366	-	-	-	-	-	-	-	-	31,573,124
TransNet Extension RTCI Fee	400174	8,676,178	106,927	-	-	-	-	-	-	-	-	8,783,105
<b>Total</b>		<b>\$ 63,502,589</b>	<b>\$ 578,407</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 64,080,996</b>

# Transportation

## State Route 56 Freeway Expansion / RD14000

## Trans - Roadway

<b>Council District:</b>	1	<b>Priority Score:</b>	45
<b>Community Planning:</b>	Torrey Highlands; Black Mountain Ranch; Pacific Highlands Ranch; Del Mar Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Chui, Gary 619-533-3770 gchui@sandiego.gov
<b>Duration:</b>	2014 - 2026		
<b>Improvement Type:</b>	Expansion		

**Description:** This project provides for the conversion of the four-lane freeway into a six-lane facility. The City's fair share of the project is \$22.5 million. The project is being designed and will be constructed by Caltrans.

**Justification:** SR 56 currently experience significant levels of congestion and is currently identified in the current community plan to be widened to a six (6) lane freeway. The corridor, due to increases in interregional and commuter traffic and in consideration of projected increases generated by proposed developments adjacent to the SR 56 corridor, are expected to experience heavier congestion in the future. Transportation improvements will be needed to reduce traffic congestion. A Project Study Report (PSR) was completed by Caltrans in 2019. Proposed improvements include adding High Occupancy Vehicle (HOV) lanes on SR56 for westbound and eastbound traffic between I-5 and Gonzales Creek Bridge, and ped/bike improvement at the SR56/I-15 interchange.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

**Schedule:** A Project Study Report began in Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project and was completed in Fiscal Year 2019. Caltrans is implementing the project and will control the project schedule and rate of project delivery. The project is scheduled to start construction in Fiscal Year 2024.

**Summary of Project Changes:** \$35,128 in SR 56 Participation Agreement and \$10,055 Black Mountain Ranch Development SR 56 funding has been allocated to this project in Fiscal Year 2024 via City Council resolution. Total project cost has increased by \$45,183 due to soft cost increases.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
BMR Development-SR-56	400246	\$ 139,271	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139,271
Del Mar Mesa FBA	400089	564,394	2,606	-	-	-	-	-	-	-	-	567,000
Developer Contributions CIP	200636	12,091,000	-	-	-	-	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	7,710,393	35,607	-	-	-	-	-	-	-	-	7,746,000
SR-56 Participation Agree.	400181	485,755	-	-	-	-	-	-	-	-	-	485,755
Torrey Highlands	400094	1,985,080	14,920	-	-	-	-	-	-	-	-	2,000,000
<b>Total</b>		<b>\$ 22,975,892</b>	<b>\$ 53,133</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 23,029,026</b>

# Transportation

## Streamview Drive Improvements Phase 2 / S18000

## Trans - Roadway

<b>Council District:</b>	9	<b>Priority Score:</b>	67
<b>Community Planning:</b>	Mid-City: Eastern Area	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2018 - 2032		619-236-6251
<b>Improvement Type:</b>	New		rfrekani@sandiego.gov

**Description:** This project provides for the installation of roundabouts, a new raised median, curb extensions, sidewalk, curb and gutter, driveways, drainage improvements, signage, and striping on Streamview Drive from 54th Street to Lynn Street/Michael Street, and on Streamview Drive from Gayle Street to College Avenue. The first phase of the project - Streamview Drive between Gayle Street and Lynn/Michael Streets - has been completed. The second phase of the project is located on Streamview Drive between 54th Street and Lynn/Michael Streets, and on Streamview Drive between Gayle Street and College Avenue.

**Justification:** This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase pedestrian and cyclist safety, and enhance visual impacts.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan, the City of San Diego's Bicycle Master Plan, and is in conformance with the City's General Plan.

**Schedule:** Preliminary design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The design phase began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2025. Construction is expected to begin in Fiscal Year 2026 and is anticipated to be completed in Fiscal Year 2027. The project will closeout following the 5-year Maintenance and Reporting period.

**Summary of Project Changes:** The project description and schedule have been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Citywide Mobility DIF	400888	\$ -	\$ -	\$ 4,582,760	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,582,760
CR-TAB 2010A (TE) Proceeds	400696	268,898	36,951	-	-	-	-	-	-	-	-	305,849
Debt Funded General Fund CIP Projects	400881	-	4,369,997	-	-	-	-	-	-	-	-	4,369,997
General Fund Commercial Paper Notes	400869	-	54,460	-	-	-	-	-	-	-	-	54,460
Grant Fund - Other	600002	477,151	-	-	-	-	-	-	-	-	-	477,151
Infrastructure Fund	100012	-	1,597,768	-	-	-	-	-	-	-	-	1,597,768
Mid City Urban Comm	400114	-	970,000	-	-	-	-	-	-	-	-	970,000
TransNet Extension Congestion Relief Fund	400169	1,388,520	3,425,335	-	-	-	-	-	-	-	-	4,813,856
<b>Total</b>		<b>\$ 2,134,569</b>	<b>\$ 10,454,511</b>	<b>\$ 4,582,760</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,171,840</b>



# Transportation

## Street Light Circuit Upgrades / AIH00002

## Trans - Roadway - Street Lighting

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Hoffman, Ivan
<b>Duration:</b>	2010 - 2040		619-527-8052
<b>Improvement Type:</b>	New		ihoffman@sandiego.gov

**Description:** This annual allocation provides for the replacement of obsolete streetlight series circuits.

**Justification:** Series circuits are over 70 years old, no longer meet current standards and have frequent maintenance problems which impact a large number of lights.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis as funding is identified.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay Fund	400002	\$ 816,293	\$ 237	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 816,530
CIP Contributions from General Fund	400265	1,451,316	4,247	-	-	-	-	-	-	-	-	1,455,563
Debt Funded General Fund CIP Projects	400881	4,524,818	6,133,182	150,000	-	-	-	-	-	-	-	10,808,000
Gas Tax Fund	200118	90,665	-	-	-	-	-	-	-	-	-	90,665
Grant Fund - State	600001	-	-	-	3,500,000	-	-	-	-	-	-	3,500,000
Infrastructure Fund	100012	20,000	555,000	-	-	-	-	-	-	-	-	575,000
Prop 42 Replacement - Transportation Relief Fund	200306	104,450	-	-	-	-	-	-	-	-	-	104,450
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	55,548,400	55,548,400
<b>Total</b>		<b>\$ 7,007,541</b>	<b>\$ 6,692,666</b>	<b>\$ 150,000</b>	<b>\$ 3,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 55,548,400</b>	<b>\$ 72,898,608</b>

# Transportation

## Street Resurfacing and Reconstruction / AID00005

## Trans - Roadway

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lahmann, Joshua
<b>Duration:</b>	2010 - 2040		619-527-7509
<b>Improvement Type:</b>	Betterment		jlahmann@sandiego.gov

**Description:** This annual allocation provides for roadway resurfacing, repair, and reconstruction including the repair and reconstruction of concrete streets.

**Justification:** This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Capital Outlay Fund	400002	\$ -	\$ 100,157	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,157
CIP Contributions from General Fund	400265	403,299	909,069	-	-	-	-	-	-	-	-	1,312,368
Debt Funded General Fund CIP Projects	400881	72,089,690	62,817,118	79,687,101	-	-	-	-	-	-	-	214,593,909
Gas Tax Fund	200118	8,280,300	7,260,589	-	-	-	-	-	-	-	-	15,540,888
General Fund Commercial Paper Notes	400869	15,144,473	322,983	-	-	-	-	-	-	-	-	15,467,456
Grant Fund - State	600001	2,500,000	-	-	710,000	-	-	-	-	-	-	3,210,000
Infrastructure Fund	100012	1,077,028	4,044,708	-	-	-	-	-	-	-	-	5,121,736
PFFA Lease Revenue Bonds 2015B-Project	400860	1,183,691	-	-	-	-	-	-	-	-	-	1,183,691
Private & Others Contrib-CIP	400264	135,254	3,864,746	-	-	-	-	-	-	-	-	4,000,000
Prop 42 Replacement - Transportation Relief Fund	200306	4,711,984	-	-	-	-	-	-	-	-	-	4,711,984
Road Maintenance and Rehabilitation Fund	200731	31,350,269	2,103,088	-	-	-	-	-	-	-	-	33,453,357
SR 209 & 274 Coop with State	400633	-	300,000	-	-	-	-	-	-	-	-	300,000
TransNet Extension Congestion Relief Fund	400169	22,347,684	3,713,018	15,927,900	-	14,887,807	15,309,151	11,642,442	17,157,382	-	-	100,985,384
Trench Cut Fees/Excavation Fee Fund	200203	13,825,598	2,498,214	2,470,000	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	26,793,812
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,069,969,585	1,069,969,585
<b>Total</b>		<b>\$ 173,049,268</b>	<b>\$ 87,933,690</b>	<b>\$ 98,085,001</b>	<b>\$ 710,000</b>	<b>\$ 16,887,807</b>	<b>\$ 17,309,151</b>	<b>\$ 13,642,442</b>	<b>\$ 19,157,382</b>	<b>\$ -</b>	<b>\$ 1,069,969,585</b>	<b>\$ 1,496,744,326</b>

# Transportation

## Sunset Cliffs Seawall Improvement / S23006

## Trans - Roadway

<b>Council District:</b>	2	<b>Priority Score:</b>	45
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2023 - 2031		619-533-6649
<b>Improvement Type:</b>	Betterment		eschrothnich@sandiego.gov

**Description:** The bluff along Sunset Cliffs Boulevard near Spalding Point, between Adair Street and Osprey Street, have experience significant regression due to coastal erosion and some areas have experienced bluff failure. The purpose of this project is to protect and secure the bluffs, ensure public safety, and protect infrastructure assets and associated underground utilities along Sunset Cliffs Boulevard near Spalding Point with minimal impact to the surrounding resources and to the public. The project will consist of the design and construction of structural seawalls and transportation improvements, as well as survey and coastal erosion monitoring of the bluff area.

**Justification:** Significant retreat of the bluffs between 1981 and 2021 triggered this project. The recession of the bluffs is emphasized by the exposure of the south end of the seawall which imposes potential threats to surrounding critical infrastructure.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Planning began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2027, which is dependent on the environmental permit acquisition task. Construction schedule will be determined upon the environmental permit acquisition task.

**Summary of Project Changes:** \$2.0 million in Transnet Extension funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project description has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028					
TransNet Extension Congestion Relief Fund	400169	\$ 135,041	\$ 3,064,958	\$ -	\$ -	\$ -	\$ -	\$ 4,627,900	\$ -	\$ -	\$ -	\$ -	\$ 7,827,900
<b>Total</b>		<b>\$ 135,041</b>	<b>\$ 3,064,958</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,627,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,827,900</b>

# Transportation

## Traffic Calming / AIL00001

## Trans - Signals - Calming/Speed Abatement

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Pence, Gary
<b>Duration:</b>	2010 - 2040		619-533-3184
<b>Improvement Type:</b>	Replacement		gpence@sandiego.gov

**Description:** This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of rectangular rapid flashing beacons and geometric design features such as road humps and traffic islands.

**Justification:** This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 26,661	\$ 27,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,964
Carmel Valley Consolidated FBA	400088	9,561	2,439	-	-	-	-	-	-	-	-	12,000
CIP Contributions from General Fund	400265	55,869	110,561	-	-	-	-	-	-	-	-	166,429
Climate Equity Fund	100015	182,544	617,456	-	-	-	-	-	-	-	-	800,000
Debt Funded General Fund CIP Projects	400881	203,203	1,298,940	206,700	-	-	-	-	-	-	-	1,708,843
Developer Contributions CIP	200636	30,622	33,378	-	-	-	-	-	-	-	-	64,000
Gas Tax Fund	200118	10,360	184,700	-	-	-	-	-	-	-	-	195,059
General Fund Commercial Paper Notes	400869	300,000	-	-	-	-	-	-	-	-	-	300,000
Grant Fund - State	600001	17,069	931	-	-	-	-	-	-	-	-	18,000
Infrastructure Fund	100012	41,741	400,260	-	-	-	-	-	-	-	-	442,001
Lusk-Gen'l Traffic Imprvmts	400211	30,665	61,335	-	-	-	-	-	-	-	-	92,000
Midway/Pacific Hwy Urban Comm	400115	-	-	156,045	-	-	-	-	-	-	-	156,045
Navajo Urban Comm	400116	123,040	156,152	-	-	-	-	-	-	-	-	279,192
Prop 42 Replacement - Transportation Relief Fund	200306	90,077	-	-	-	-	-	-	-	-	-	90,077
TransNet (Prop A 1/2% Sales Tax)	400156	10,329	-	-	-	-	-	-	-	-	-	10,329
TransNet Extension Congestion Relief Fund	400169	1,445,589	1,166,099	146,000	-	500,000	500,000	500,000	500,000	-	-	4,757,688
TransNet Extension RTCI Fee	400174	699,011	123,385	-	-	-	-	-	-	-	-	822,396
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,628,000	1,628,000
<b>Total</b>		<b>\$ 3,276,340</b>	<b>\$ 4,182,938</b>	<b>\$ 508,745</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 1,628,000</b>	<b>\$ 11,596,023</b>

# Transportation

## Traffic Signals - Citywide / AIL00004

## Trans - Signals - Traffic Signals

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Jimenez, Joseph
<b>Duration:</b>	2010 - 2040		619-533-3761
<b>Improvement Type:</b>	Replacement		jjimenez@sandiego.gov

**Description:** This annual allocation provides for the installation of traffic signals and HAWK beacons at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

**Justification:** The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6 and are prioritized along with other Capital Improvement Program projects per Council Policy 800-14.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
CIP Contributions from General Fund	400265	\$ 88,101	\$ 1,334,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,422,265
Downtown DIF (Formerly Centre City DIF)	400122	1,567,412	635,694	-	-	-	-	-	-	-	-	2,203,106
Encanto Neighborhoods DIF	400864	-	-	488,100	-	-	-	-	-	-	-	488,100
Excess Redevelopment Bond Proceeds Exp	400862	-	709,694	-	-	-	-	-	-	-	-	709,694
Mira Mesa - FBA	400085	362,212	37,188	52,001	-	-	-	-	-	-	-	451,401
North Park Urban Comm	400112	144,678	1,087,274	288,000	-	-	-	-	-	-	-	1,519,952
S.E. San Diego Urban Comm	400120	253,519	919,254	-	-	-	-	-	-	-	-	1,172,774
Torrey Pines - Urban Community	400133	560,000	-	-	-	-	-	-	-	-	-	560,000
TransNet Extension Congestion Relief Fund	400169	6,586,024	4,278,396	2,880,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	17,744,420
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,000,000	4,000,000
University City So.-Urban Comm	400134	29,442	2,071	-	-	-	-	-	-	-	-	31,514
<b>Total</b>		<b>\$ 9,591,390</b>	<b>\$ 9,003,735</b>	<b>\$ 3,708,101</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 4,000,000</b>	<b>\$ 30,303,226</b>

# Transportation

## Traffic Signals Modification / AIL00005

## Trans - Signals - Traffic Signals

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Celniker, Steve
<b>Duration:</b>	2010 - 2040		619-533-3611
<b>Improvement Type:</b>	Replacement		scelniker@sandiego.gov

**Description:** This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of accessible pedestrian signals, and additional phases to accommodate separate turning moves.

**Justification:** The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Barrio Logan	400128	\$ 269,089	\$ 207,638	\$ 48,305	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525,033
Capital Outlay Fund	400002	28,198	(3,380)	-	-	-	-	-	-	-	-	24,818
CIP Contributions from General Fund	400265	14,338	428,310	-	-	-	-	-	-	-	-	442,648
Climate Equity Fund	100015	134,045	1,241,133	-	-	-	-	-	-	-	-	1,375,178
Debt Funded General Fund CIP Projects	400881	400,000	129,863	-	-	-	-	-	-	-	-	529,863
Downtown DIF (Formerly Centre City DIF)	400122	411,652	433,728	-	-	-	-	-	-	-	-	845,380
Midway/Pacific Hwy Urban Comm	400115	216,166	12,576	114,999	-	-	-	-	-	-	-	343,740
Navajo Urban Comm	400116	350,000	-	-	-	-	-	-	-	-	-	350,000
North Park Urban Comm	400112	30,632	59,368	-	-	-	-	-	-	-	-	90,000
Private & Others Contrib-CIP	400264	216,548	583,452	-	-	-	-	-	-	-	-	800,000
S.E. San Diego Urban Comm	400120	50,888	49,612	-	-	-	-	-	-	-	-	100,500
SR 209 & 274 Coop with State	400633	191,771	1,178,317	-	-	-	-	-	-	-	-	1,370,088
TransNet (Prop A 1/2% Sales Tax)	400156	45,000	-	-	-	-	-	-	-	-	-	45,000
TransNet Extension Congestion Relief Fund	400169	4,279,272	1,924,013	3,476,238	-	750,000	750,000	750,000	750,000	-	-	12,679,523
TransNet Extension RTCI Fee	400174	543,761	618,927	-	-	-	-	-	-	-	-	1,162,688
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	14,212,043	14,212,043
Uptown Urban Comm	400121	17,307	259,072	-	-	-	-	-	-	-	-	276,379
Westfield Dvlpmt Trust	400197	24,055	(7,055)	-	-	-	-	-	-	-	-	17,000
<b>Total</b>		<b>\$ 7,222,720</b>	<b>\$ 7,115,576</b>	<b>\$ 3,639,542</b>	<b>\$ -</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ 14,212,043</b>	<b>\$ 35,189,881</b>

# Transportation

## University Ave Bikeway Pavement Repair / RD25000

## Trans - Roadway

<b>Council District:</b>	9	<b>Priority Score:</b>	90
<b>Community Planning:</b>	Mid-City: City Heights; Mid-City: Eastern Area	<b>Priority Category:</b>	High
<b>Project Status:</b>	New	<b>Contact Information:</b>	Hauser, Everett
<b>Duration:</b>	2025 - 2027		619-533-3012
<b>Improvement Type:</b>	Betterment		erhauser@sandiego.gov

**Description:** This project will construct a bikeway on University Avenue. The Project is managed by SANDAG as part of the Early Action Program. The project includes pavement repair that the city is contributing funding towards.

**Justification:** University Avenue is on the bicycle master plan bikeway network. Pavement repairs concurrent with construction will improve road conditions for all users.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City Community plan and is in conformance with the City's General Plan.

**Schedule:** This project is designed and constructed by SANDAG. Construction is scheduled to begin Fiscal Year 2025 and be completed in Fiscal Year 2027. The project is anticipated to be closed in Fiscal Year 2027.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Debt Funded General Fund CIP Projects	400881	\$ -	\$ -	\$ 6,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,500,000</b>

# Transportation

## University Avenue Complete Street Phase1 / S18001

## Trans - Signals - Calming/Speed Abatement

<b>Council District:</b>	9	<b>Priority Score:</b>	85
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2017 - 2028		619-533-3781
<b>Improvement Type:</b>	Betterment		mashrafzadeh@sandiego.gov

**Description:** This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue.

**Justification:** This corridor has been identified as a high frequency pedestrian crash segment. It is part of the Mayor's Vision Zero strategy to eliminate severe and fatal crashes in the City.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2023 and was substantially completed in Fiscal Year 2025. An additional three-year maintenance period is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2028.

**Summary of Project Changes:** \$1.0 million in Federal Grant funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Climate Equity Fund	100015	\$ 796,170	\$ 3,830	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Developer Contributions CIP	200636	29,500	-	-	-	-	-	-	-	-	-	29,500
Grant Fund - Federal	600000	6,500,993	1,040,227	-	-	-	-	-	-	-	-	7,541,220
Prop 42 Replacement - Transportation Relief Fund	200306	200,000	-	-	-	-	-	-	-	-	-	200,000
TransNet Extension Congestion Relief Fund	400169	933,959	-	-	-	-	-	-	-	-	-	933,959
TransNet Extension RTCI Fee	400174	2,273,267	601,904	-	-	-	-	-	-	-	-	2,875,171
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	441	441
<b>Total</b>		<b>\$ 10,733,888</b>	<b>\$ 1,645,961</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 441</b>	<b>\$ 12,380,291</b>



# Transportation

## University Avenue Mobility / S00915

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	3	<b>Priority Score:</b>	83
<b>Community Planning:</b>	Greater North Park	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2006 - 2026		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sandiego.gov

**Description:** The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

**Justification:** This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. Project warranty period is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** Total project cost has increased by \$394,442 due to increased construction costs. The project schedule has been updated for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	4,696,878	381,981	500,000	-	-	-	-	-	-	-	5,578,859
NP 2003A (T)Bonds Rf Oper	400312	5,594	-	-	-	-	-	-	-	-	-	5,594
NP Loc - Bank Of America (T)	400318	4,090	-	-	-	-	-	-	-	-	-	4,090
NP Loc - Bank of America (TE)	400319	226,261	-	-	-	-	-	-	-	-	-	226,261
NP-Tab 2009A (TE) Proceeds	400672	308,404	-	-	-	-	-	-	-	-	-	308,404
Prop 42 Replacement - Transportation Relief Fund	200306	52,129	-	-	-	-	-	-	-	-	-	52,129
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,431,065	-	-	-	-	-	-	-	-	-	1,431,065
TransNet Extension RTCI Fee	400174	3,381,000	-	-	-	-	-	-	-	-	-	3,381,000
<b>Total</b>		<b>\$ 11,085,420</b>	<b>\$ 381,981</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,967,401</b>

# Transportation

## Utilities Undergrounding Program / AID00001

## Trans - Roadway

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Del Rincon, Ana Legy
<b>Duration:</b>	2010 - 2040		858-541-4330
<b>Improvement Type:</b>	Betterment		adelrincon@san Diego.gov

**Description:** This annual allocation provides funds for underground conversion of City-owned street lighting, resurfacing and slurry seal of street paving, installing pedestrian curb ramps, and necessary related expenses within an Underground Utilities District.

**Justification:** The City's electrical franchise agreement requires the electrical franchisee to pay a surcharge fee to support an expanded program for undergrounding of overhead utilities within the City's jurisdiction. Revenue collected by this surcharge is deposited within the Underground Surcharge Fund and may only be used for utility undergrounding and related work, as defined within Council Policy 600-08. Funds to perform the described City infrastructure work must be managed as CIP funds and therefore a portion of the Underground Surcharge Fund is allocated to a CIP account that may only be used for this purpose. Financial details of the Utilities Undergrounding Program, including expenditures for the CIP portion of the work, is reported to Council twice annually as required under Council Policy 600-08.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Underground Surcharge CIP Fund	200218	\$ 15,209,213	\$ 23,800,554	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -	\$ -	\$ 79,009,767
<b>Total</b>		<b>\$ 15,209,213</b>	<b>\$ 23,800,554</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 79,009,767</b>

# Transportation

## Via de la Valle Upgrades & Improvements / RD11001

## Trans - Roadway

<b>Council District:</b>	1	<b>Priority Score:</b>	45
<b>Community Planning:</b>	Black Mountain Ranch	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Busby, Breanne
<b>Duration:</b>	2011 - 2028		619-533-3710
<b>Improvement Type:</b>	Expansion		bbusby@sandiego.gov

**Description:** This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

**Justification:** This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering and design is on-going. Schedule and reimbursement payments are dependent upon the project design and construction as coordinated by the developer.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2025.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028					
Developer Contributions CIP	200636	\$ -	\$ 1,144,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,690,298	\$ -	\$ -	\$ 2,834,298
San Andres Cost Reim. Dist.	400272	-	1,065,229	-	-	-	-	-	-	-	-	-	1,065,229
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	31,138,340	31,138,340
<b>Total</b>		<b>\$ -</b>	<b>\$ 2,209,229</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,690,298</b>	<b>\$ -</b>	<b>\$ 31,138,340</b>	<b>\$ 35,037,867</b>

# Transportation

## W Mission Bay Dr Bridge Over SD River / S00871

## Trans - Bridge - Vehicular

<b>Council District:</b>	2	<b>Priority Score:</b>	70
<b>Community Planning:</b>	Midway - Pacific Highway; Mission Bay Park; Peninsula	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2000 - 2026		619-236-6251
<b>Improvement Type:</b>	Replacement		rfrkani@sandiego.gov

**Description:** This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

**Justification:** A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. The existing bridge has been determined to be functionally obsolete and structurally deficient.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department's budget.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and the Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018. The Eastern portion of the bridge opened to traffic in Fiscal Year 2021. Construction of the Western portion of the bridge was completed in Fiscal Year 2023. The scope of the project includes approximately 12 acres of compensatory mitigation work, concurrent with the construction of the bridge, with a five-year maintenance and monitoring period. The completion of the mitigation work is expected to conclude during construction of the bridge and the five-year maintenance and monitoring period in Fiscal Year 2026. The project is anticipated to be closed out in Fiscal Year 2026.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2025. Total project cost increased by \$200,000 due to an increase in TransNet commercial paper debt service.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028	FY 2029			
Developer Contributions CIP	200636	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Grant Fund - Federal	600000	115,275,282	6,509,020	-	-	-	-	-	-	-	-	121,784,302
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
Infrastructure Fund	100012	200,000	-	-	-	-	-	-	-	-	-	200,000
Sea World Traffic Mitigation Fund	200385	9,896,618	-	-	-	-	-	-	-	-	-	9,896,618
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
TransNet Extension Congestion Relief Fund	400169	5,614,321	1	-	-	-	-	-	-	-	-	5,614,322
TransNet Extension RTCI Fee	400174	11,896,467	324,403	-	-	-	-	-	-	-	-	12,220,870
<b>Total</b>		<b>\$ 144,276,688</b>	<b>\$ 6,833,423</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 151,110,111</b>

# Unfunded Needs List

## Transportation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
University Avenue Complete Street Phase1 / S18001	\$ 12,380,291	\$ 441	0.00%	This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue. A portion of construction is currently unfunded.
Cypress Dr Cultural Corridor / S23011	\$ 4,300,000	\$ 17,808	0.41%	This project provides for the installation or new pedestrian, bicycle, and lighting improvement along Cypress Drive from E San Ysidro Blvd to 450 feet north of Sellsway Street. The work will include new traffic calming devices, pedestrian striping enhancements, streetlights, and signage. A portion of construction is currently unfunded.
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	\$ 2,260,000	\$ 10,000	0.44%	This project will link two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor and the Sorrento Valley Road multi-use bike/pedestrian path; and will pass under Interstate 5, just south of the Carmel Mountain Road interchange. City labor costs are currently unfunded.
Market Street-47th to Euclid-Complete Street / S16061	\$ 11,655,084	\$ 407,122	3.49%	This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School. A portion of construction is currently unfunded.
Traffic Signals - Citywide / AIL00004	\$ 30,303,226	\$ 4,000,000	13.20%	This annual allocation provides for the installation of traffic signals at high-priority locations. Design and construction phases of additional locations are currently unfunded.
Traffic Calming / AIL00001	\$ 11,596,023	\$ 1,628,000	14.04%	This annual allocation provides for installing traffic control measures. Design and construction phases of additional locations are currently unfunded.
New Walkways / AIK00001	\$ 31,998,101	\$ 5,151,894	16.10%	This annual allocation provides for the construction of new sidewalks citywide. Design and construction phases of additional locations are currently unfunded.
Install T/S Interconnect Systems / AIL00002	\$ 18,520,308	\$ 3,600,000	19.44%	This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide. Design and construction of future phases for the implementation of the City's Traffic Signal Interconnect Master Plan are unfunded.
Coastal Rail Trail / S00951	\$ 30,158,000	\$ 6,597,220	21.88%	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Construction of the project is currently unfunded.

# Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	\$ 91,695,788	\$ 24,959,187	27.22%	This project provides for replacing the existing two-lane bridge with a four-lane bridge and converting the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
Traffic Signals Modification / AIL00005	\$ 35,189,882	\$ 14,212,043	40.39%	This annual allocation provides for upgrading existing traffic signals. Design and construction phases of additional locations are currently unfunded.
Median Installation / AIG00001	\$ 38,826,955	\$ 19,316,523	49.75%	This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide. Design and construction phases of additional locations are currently unfunded.
Guard Rails / AIE00002	\$ 5,301,708	\$ 2,708,161	51.08%	This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of an identified guard rail needs is currently unfunded.
Bicycle Facilities / AIA00001	\$ 128,949,575	\$ 84,521,498	65.55%	This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City. Design and construction phases of additional locations are currently unfunded.
Sidewalk Repair and Reconstruction / AIK00003	\$ 103,446,122	\$ 73,868,000	71.41%	This annual allocation provides for the replacement of damaged sidewalks, curbs and gutters Citywide. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's sidewalks based on condition assessments.
Street Resurfacing and Reconstruction / AID00005	\$ 1,496,744,326	\$ 1,069,969,585	71.49%	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Street Light Circuit Upgrades / AIH00002	\$ 72,898,609	\$ 55,548,400	76.20%	This annual allocation will provide for the replacement of obsolete streetlight series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
La Media Improv-Siempre Viva to Truck Rte / S22006	\$ 17,602,032	\$ 14,831,849	84.26%	Project will improve La Media Road from Siempre Viva to the Otay Truck Route to a three-lane facility with two southbound truck route lanes as well as one northbound lane for Customs and Border Protection vehicles. Additional project improvements include sidewalk, curb and gutters, streetlights, and curb ramps. Construction is currently unfunded.
Via de la Valle Upgrades & Improvements / RD11001	\$ 35,037,867	\$ 31,138,340	88.87%	This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the

## Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan. A portion of reimbursement payments is currently funded.
Alvarado Canyon Rd Realignment Project / S22005	\$ 39,800,001	\$ 35,768,955	89.87%	Realignment of Alvarado Canyon Road to the intersection with Fairmount Ave and Mission Gorge Road, conversion of Fairmount Ave from a four-lane Major Street to a 6-lane Major Street, widened sidewalks, bicycle and pedestrian improvements including buffered bike lanes and ADA compliant curb ramps and cross walks, storm drain upgrades, water quality features, upgrades to the existing triple-box culvert within Alvarado Creek, Alvarado Creek channel wall reconstruction, a new bridge over Alvarado Creek, traffic congestion improvements, roadway geometric improvements and utility relocations. A portion of design and construction are currently unfunded.
Bridge Rehabilitation / AIE00001	\$ 137,387,458	\$ 130,606,918	95.06%	This annual allocation maintains an ongoing program to promote safety on City bridges. Design and construction phases of additional locations are currently unfunded.
Installation of City Owned Street Lights / AIH00001	\$ 312,599,115	\$ 298,926,400	95.63%	This annual allocation will provide for the replacement of obsolete streetlight series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Sea World Dr/I5 Interchange Improvement / S00888	\$ 120,163,109	\$ 119,072,571	99.09%	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Design and construction phases are currently unfunded.
<b>Total</b>		<b>\$ 1,996,860,915</b>		



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# FISCAL YEAR 2025

Volume 3  
Glossary, Indexes, and Appendix

# PROPOSED BUDGET

The City of  
**SAN DIEGO**  
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



## Glossary

**ACCOUNTING PERIOD:** The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

**ADOPTED BUDGET:** The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

**AMERICANS WITH DISABILITIES ACT (ADA):**

Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

**ANNUAL ALLOCATION:** A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

**ANNUALIZATION:** Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

**APPROPRIATION:** A legal authorization to make expenditures and to incur obligations for specific purposes.

**APPROPRIATION ORDINANCE:** The official enactment by the City Council to establish legal authority to expend and obligate resources.

**ASSET TYPE:** Capital assets are categorized into the various improvements which are expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems, buildings, parks, streets, and bridges.

**ASSET MANAGEMENT:** A strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

**BOND:** A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

**BOND PROCEEDS:** Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

**BUDGET:** Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

**BUDGET CALENDAR:** The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

**BUDGET DELIBERATIONS:** The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

**BUDGET DOCUMENT:** The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

**BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS:** A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

**CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET:** A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

**CAPITAL IMPROVEMENT PROJECT:** A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from loans, the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

**CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC):** This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset managing

# Capital Improvements Program

## Glossary

department's management convened to advise on CIP related matters such as project listings and prioritizations.

**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS:** Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

**CONTINUING APPROPRIATIONS:** Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

**CONTRACTS:** An agreement which is used to coordinate the expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

**DEBT:** A borrowing that is undertaken which involves the payment of interest and principal on an obligation, including the issuance of bonds, commercial paper and loans.

**DEFERRED CAPITAL:** A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

**DEPARTMENT:** A basic organizational unit of government that may be subdivided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

**DEFERRED MAINTENANCE:** A backlog of needed repairs to City facilities or other assets such as streets, roofs, heating and cooling systems, floor coverings, structurals, and the slurry sealing of streets.

**DEVELOPMENT IMPACT FEES (DIF):** Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

**ENCUMBRANCE:** An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

**ENTERPRISE FUNDS:** Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

**ENVIRONMENTAL GROWTH FUND (EGF):** This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

**EXPENDITURE:** The actual outlay of monies from the City treasury or the act of spending funds.

**EXPENSES:** Charges incurred for operations, maintenance, interest, or other charges.

**FACILITIES BENEFIT ASSESSMENT (FBA):** An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

**FEDERAL GRANT FUNDS:** These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

**FISCAL YEAR (FY):** A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

**FIVE-YEAR CAPITAL INFRASTRUCTURE PLANNING REPORT:** Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multiyear capital planning.

**FIVE-YEAR FINANCIAL OUTLOOK:** A report that includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

**FULL-TIME EQUIVALENT (FTE):** The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.



# Capital Improvements Program

## Glossary

**FUND:** A fiscal and accounting entity with a self-balancing set of accounts used to record revenues and expenditures.

**GENERAL FUND:** The City's main operating fund that pays for core administrative and operational services that relies most on the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

**GRANT:** An external contribution by a government or other organization to support a particular function or project.

**INFRASTRUCTURE:** The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

**MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS:** Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

**NON-PERSONNEL EXPENSE (NPE):** Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt service.

**OPERATING BUDGET:** A budget schedule which projects revenues and authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

**OPERATING IMPACTS:** An estimate of a capital project's ongoing costs of operating upon completion and its impacts on the City's operating budget.

**ORDINANCE:** A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

**PERSONNEL EXPENSE (PE):** Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

**PRELIMINARY ENGINEERING:** These projects are still in the planning phase of developing scope, schedule, and project cost.

**PROJECT TYPE:** Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

**PROPOSED BUDGET:** The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

**PUBLIC FACILITIES FINANCING PLAN (PFFP):** These plans implement the improvement requirements set forth in a designated area and provides funding by the FBA.

**PUNCHLIST:** A document prepared near the end of a construction project listing work not conforming to contract specifications that the general contractor must complete prior to final payment.

**REIMBURSEMENT:** Fees or credit received as payment for the provision of specific municipal services or improvements.

**REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP):** Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

**REQUEST FOR PROPOSAL (RFP):** A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

**RESOLUTION:** Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

**REVENUE:** Funds received from various sources and treated as income to finance expenditures.

**SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG):** A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans,

# Capital Improvements Program Glossary

engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

**SEMI-ANNUAL CIP MONITORING REPORT:** A report that provides updates on the status of CIP process improvement measures and efficiencies gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

**SMART GROWTH:** A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

**TRANSNET FUNDS:** Funds derived from a one-half cent local sales tax that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

**UNFUNDED NEEDS LIST:** A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

**UNIDENTIFIED FUNDING:** An amount required for project completion for which no funding source has been identified.

# Capital Improvements Program

## Index by Project Name

Project Number	Project Name	Page No.
S17009	101 Ash Improvements	101
S12010	30th Street Pipeline Replacement	299
L22002	5th Avenue Promenade	413
S12011	69th & Mohawk Pump Station	300
S17008	Advanced Metering Infrastructure	301
P19007	Airway Road Improvements	411
S12013	Alvarado 2nd Extension Pipeline	302
S22005	Alvarado Canyon Rd Realignment Project	414
L22000	Alvarado Laboratory Improvements	303
S15019	Alvarado Trunk Sewer Phase IV	304
S24000	Alvarado WTP Filter Gallery Piping Repl	305
S20005	Balboa Park Botanical Bldg Improvments	201
AEA00002	Balboa Park Golf Course	202
P24000	Balboa Park International Cottages Study	195
S24002	Barret Dam Outlet Bulkhead & Drawdown Improvements	306
RD24001	Barrio Logan Harbor Dr SANDAG Pave Rpr	415
L24005	Barrio Logan Roundabouts	416
P22006	Berardini Field GDP	195
S00752	Beyer Park Development	203
S23008	Beyer Park Development Phase II	205
AIA00001	Bicycle Facilities	417
RD22005	Billie Jean King Tennis Center Improve	206
RD21001	Black Mountain Ranch Park Ph2	207

Project Number	Project Name	Page No.
P22005	Boston Ave Linear Park GDP	195
AIE00001	Bridge Rehabilitation	418
AAA00002	Brown Field	91
S25000	BSU Lifeguard Locker Room Repl	135
AID00007	Bus Stop Improvements	419
P24012	Camino De La Costa Stairs	195
RD21005	Camino Del Sur N. Upgrades & Improvements	420
RD21004	Camino Del Sur S. Upgrades & Improvements	421
S16047	Canon Street Pocket Park	208
RD23004	Canyonside Comm Park Tennis Expansion	209
S00969	Carmel Country Road Low Flow Channel	377
S16034	Carmel Del Mar NP Comfort Station-Development	210
S16038	Carmel Grove NP Comfort Station and Park	211
S16033	Carmel Knolls NP Comfort Station-Development	212
S16039	Carmel Mission NP Comfort Station Development	213
RD21006	Carmel Mountain Road Upgrades & Improvements	422
S16029	Carmel Valley CP-Turf Upgrades	214
P21000	Carroll Canyon Road Planning Study	411
S00841	Carroll Cyn Rd/Sorrento Valley Rd Dist 1	423
S22007	Casa Del Prado Reconstruction	215
S16013	Children's Park Improvements	216
S20012	Chollas Creek Oak Park Trail	217
S22009	Chollas Creek Restoration 54th St & Euclid Ave	378
P25003	Chollas Fleet Electrification Assessment	153
P25002	Chollas Lake Drainage Study	196

# Capital Improvements Program Index by Project Name

Project Number	Project Name	Page No.
L18001	Chollas Lake Improvements	218
P20005	Chollas Triangle Park	196
S12012	Cielo & Woodman Pump Station	307
ABT00006	CIP Emergency Reserve	102
ABT00001	City Facilities Improvements	155
S15044	City Heights Pedestrian Improvements	424
S19005	City Heights Sidewalks and Streetlights	425
P24002	City Heights Urban Village/Henwood Park	196
S23013	City Hts Library Performance Annex Imp	175
ABT00003	Citywide Energy Improvements	397
L24002	Citywide Homeless Shelters	165
P23007	Civic Center Complex Redevelopment	99
AGF00006	Coastal Erosion and Access	219
S00951	Coastal Rail Trail	426
S12022	Convention Center Phase III Expansion	103
S23007	Convoy District Gateway Sign	104
AKA00001	Corrosion Control	308
S23011	Cypress Dr Cultural Corridor	427
S22013	Dams & Reservoirs Security Improvements	309
RD22001	Denney Ranch Neigh Park	220
RD23001	East Cty Residuals Line & Mission Gorge Force Main	310
S16012	East Village Green Phase 1	221
P24015	EB Scripps Park Expanded Walkway	196
S15035	EB Scripps Pk Comfort Station Replacement	222
RD22003	Ed Brown Center Improvements	223

Project Number	Project Name	Page No.
S15031	Egger/South Bay Community Park ADA Improvements	224
L23001	El Camino Real Pipeline	311
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	428
S14006	El Cuervo Adobe Improvements	225
S10008	El Monte Pipeline No 2	312
T24000	Electronic Positive Response Software	105
P20003	Emerald Hills Park GDP	197
S00319	EMTS Boat Dock Esplanade	313
ATT00002	Enterprise Funded IT Projects	113
S21003	Enviro Monitoring Tech Svcs Div Lab Remodel at NTC	314
S14018	Fairmount Avenue Fire Station	136
RD24000	Federal Blvd Sidewalk Improv& SW Upgrade	429
RD23000	Fenton Pkwy Ext to Camino Del Rio N	430
S15015	Fire Station No. 48 - Black Mountain Ranch	137
S00784	Fire Station No. 49 - Otay Mesa	138
S13021	Fire Station No. 50 - North University City	139
S14017	Fire Station No. 51 - Skyline Hills	140
S00785	Fire Station No. 54 - Paradise Hills	141
S18007	Fire-Rescue Air Ops Facility - PH II	142
L14002	Fleet Operations Facilities	156
ACA00001	Flood Resilience Infrastructure	379
AKB00002	Freeway Relocation	315
S00863	Georgia Street Bridge Improvements	431
S15040	Golf Course Drive Improvements	226
ATT00001	Governmental Funded IT Projects	114



# Capital Improvements Program Index by Project Name

Project Number	Project Name	Page No.
ABM00001	Groundwater Asset Development Program	316
S22002	Grove Neighborhood Park	227
AIE00002	Guard Rails	432
S18006	Harbor Drive Trunk Sewer	317
S00751	Hickman Fields Athletic Area	228
S00995	Hidden Trails Neighborhood Park	229
L24003	Howard Lane Improvements	230
AIL00002	Install T/S Interconnect Systems	433
AIH00001	Installation of City Owned Street Lights	434
S00982	Interstate 5 Underpass-Bikeway/Ped Conn	435
S20007	Jerabek Park Improvements	231
S22004	John Baca Park	232
S15034	Junipero Serra Museum ADA Improvements	233
S20009	Kearny Mesa Facility Improvements	157
L24004	Kearny Mesa Trunk Sewer	318
S23001	Kearny Villa Rd Pipeline	319
P22004	Kelly Street Park GDP	197
S12009	La Jolla Scenic Drive 16inch Main	320
S15027	La Jolla View Reservoir	321
S00857	La Jolla Village Drive-I-805 Ramps	436
S22006	La Media Improv-Siempre Viva to Truck Rte	437
S15018	La Media Road Improvements	438
S11103	La Paz Mini Park	234
S23002	Lake Hodges Dam Replacement	322
S22003	Lakeside Valve Station Replacement	323

Project Number	Project Name	Page No.
AFA00001	Landfill Improvements	123
AKA00003	Large Diameter Water Transmission PPL	324
S24007	Linda Vista Library Patio Improv	176
S24003	Lower Otay Dam Outlet Improvements	325
S20003	Maple Canyon Storm Drain Upgrade	381
P23005	Marie Widman Memorial Park GDP	197
S16022	Market St-Euclid to Pitta-Improvements	439
S16061	Market Street-47th to Euclid-Complete Street	440
RD23005	Marston House Restoration & Repair Work	235
S01090	MB GC Clbhouse Demo/Prtbl Building Instl	236
S17013	MBC Equipment Upgrades	326
S11010	MBGC Irrigation & Electrical Upgrades	237
AIG00001	Median Installation	441
ABO00001	Metro Treatment Plants	327
ABP00002	Metropolitan System Pump Stations	328
AJB00001	Metropolitan Waste Water Department Trunk Sewers	329
L16002	Mira Mesa Community Pk Improvements	239
S11024	Miramar Clearwell Improvements	330
L17000	Miramar Landfill Facility Improvements	124
L18002	Miramar Landfill Storm Water Improvements	125
S00880	Miramar Road-I-805 Easterly Ramps	442
S23012	Miramar WTP Residuals Redirection	331
AEA00003	Mission Bay Golf Course	240
AGF00004	Mission Bay Improvements	241
P24001	Mission Beach Seawall Repair	197

# Capital Improvements Program Index by Project Name

Project Number	Project Name	Page No.
P24009	MLK Pool Improvements	197
S13008	Mohnike Adobe and Barn Restoration	242
P21002	Montezuma Park General Dev Plan Amendment	198
S11026	Montezuma/Mid-City Pipeline Phase II	332
AAA00001	Montgomery-Gibbs Executive Airport	92
S24001	Morena Dam Upstream Face Replacement	333
S16027	Morena Pipeline	334
RD23006	Mountain View Racquet Club	243
P23003	Mt. Hope Rec Ctr @ Dennis V Allen Park	198
S23010	MTRP Trail System Management	244
S22014	Murphy Canyon Trunk Sewer Repair/Rehab	335
S00935	N Torrey Pines Rd Bridge/ Los Penasquitos	443
RD23007	Natural History Museum Improvements	245
S17012	NCWRP Improvements to 30 mgd	336
AIK00001	New Walkways	444
S22012	Normal Street Promenade	445
L22004	North Chollas CP Improvements	246
S10119	North Pacific Beach Lifeguard Station	143
S10050	North Park Mini Park	247
P24003	North Park Recreation Center	198
S22001	North/South Metro Interceptors Rehabilitation	337
L23002	NTC Aquatic Center	248
S22011	Oak Park Library	177
P25000	OB Lifeguard Station Replacement Study	133
S16031	Ocean Air Comfort Station and Park Improvements	249

Project Number	Project Name	Page No.
S20015	Ocean Beach Branch Library	178
S20011	Ocean Beach Pier Improvements	250
L22001	Ocean Beach Pier Replacement	251
S22010	Old Logan Heights Library Renovation	179
P23002	Old Mission Dam Dredging	198
S15028	Olive Grove Community Park ADA Improve	252
S10051	Olive St Park Acquisition and Development	253
RD22002	OM Road T-9.2 & Traffic Signals T-35	446
RD23009	OM T-11.1 Caliente Avenue	447
S12016	Otay 1st/2nd PPL West of Highland Avenue	338
S20001	Otay 2nd Pipeline Phase 4	339
S21000	Otay 2nd Pipeline Steel Replacement Ph 5	340
L24001	Otay 2nd PL Relocation-PA	341
S11060	Otay Mesa Truck Route Phase 4	448
S23003	Otay Water Treatment Plant Upgrade Ph 3	342
S12015	Pacific Beach Pipeline South (W)	343
S14023	Pacific Highlands Ranch Branch Library	180
S00869	Palm Avenue Interstate 805 Interchange	449
P24004	Paradise Hills Community Park Trail	198
S15045	Park Boulevard At-Grade Crossing	450
S16059	Park de la Cruz Community Ctr & Gym Bldg	254
AGF00007	Park Improvements	255
P24006	Penasquitos Creek NP Comfort Station	199
AJA00002	Pipeline Rehabilitation	344
S18005	Police Range Refurbishment Phase II	287

# Capital Improvements Program Index by Project Name

Project Number	Project Name	Page No.
AKA00002	Pressure Reduction Facility Upgrades	345
L24000	PS 1 & 2 Improvements & Modernization	346
S00312	PS2 Power Reliability & Surge Protection	347
P25001	Pump Station C Assessment	375
S22015	Pump Station D Upgrade	382
S24006	Pump Station G & 17 Full Improvement	383
ABP00001	Pump Station Restorations	348
ALA00002	Pure Water Phase 2	349
P19002	Pure Water Pooled Contingency	297
ALA00001	Pure Water Program	350
L20000	Rancho Bernardo CP Improvements	256
S21004	Rancho Bernardo Industrial Pump Stn Replacement	351
S15004	Rancho Mission Canyon Park Upgrades	257
AHC00004	Recycled Water Systems Upgrades	352
AGF00005	Regional Park Improvements	258
AGE00001	Resource-Based Open Space Parks	259
S00999	Riviera Del Sol Neighborhood Park	260
S23014	Rose Canyon Safe Parking	166
P22007	S. Bancroft & Greely Unimproved Street	411
S16035	Sage Canyon NP Improvements	261
S14007	Salk Neighborhood Park & Joint Use Devel	262
S00800	San Carlos Branch Library	181
T25000	SAP Modernization	115
S00811	Scripps Miramar Ranch Library	182
S24008	SD East of Rachael Ave SWD	384

Project Number	Project Name	Page No.
P24013	SD FR Training Ctr-Feasibility Study	133
S00606	SD River Dredging Qualcomm Way to SR163	385
S00888	Sea World Dr/I5 Interchange Improvement	451
P23006	Sefton Field Improvements	199
ABT00007	Sewer CIP Emergency Reserve	353
AJA00001	Sewer Main Replacements	354
AIK00003	Sidewalk Repair and Reconstruction	452
P19006	Siempre Viva Road Improvements	411
S16032	Solana Highlands NP-Comfort Station Development	263
RD22000	Solterra Vista Neighborhood Park	238
P24008	South Clairemont CP Rec Cntr Renovation	199
S23004	South San Diego Reservoir Replacement	355
L16000	Southeastern Mini Park Improvements	264
P24011	Spindrift Drive Beach Access Walkway	199
P23004	Spruce St Bridge Rehab	412
S00905	SR 163/Clairemont Mesa Blvd Interchange	453
S00851	SR 163/Friars Road	454
ABL00001	Standpipe and Reservoir Rehabilitations	356
S23009	Starlight Bowl Improvements	265
RD14000	State Route 56 Freeway Expansion	455
P24010	Stormwater CIP Program Management	375
ACC00001	Stormwater Green Infrastructure	386
S18000	Streamview Drive Improvements Phase 2	456
AIH00002	Street Light Circuit Upgrades	457
AID00005	Street Resurfacing and Reconstruction	458

# Capital Improvements Program Index by Project Name

Project Number	Project Name	Page No.
L16001	Sunset Cliffs Natural Pk Hillside Imp Preserv Phas	266
L14005	Sunset Cliffs Park Drainage Improvements	267
S23006	Sunset Cliffs Seawall Improvement	459
S24005	Sunshine Bernardini Restoration	387
P21006	Switzer Canyon Bridge Enhancement	200
S15026	Taft Joint Use Facility Development	268
S17001	Talmadge Traffic Calming Infrastructure	269
S15020	Tecolote Canyon Trunk Sewer Improvement	357
RD21007	TH 16" Water Mains	358
S12040	Tierrasanta (Via Dominique) Pump Station	359
S16036	Torrey Highlands NP Upgrades	270
RD21003	Torrey Highlands Trail System	271
S19003	Torrey Pines Fire Station	144
S23005	Torrey Pines GC Clubhouse & Maintenance	272
AEA00001	Torrey Pines Golf Course	273
AIL00001	Traffic Calming	460
AIL00004	Traffic Signals - Citywide	461
AIL00005	Traffic Signals Modification	462
RD25000	University Ave Bikeway Pavement Repair	463
S11021	University Ave Pipeline Replacement	360
S18001	University Avenue Complete Street Phase1	464
S00915	University Avenue Mobility	465
P22008	University Community Library	173
S11022	Upas St Pipeline Replacement	361
S22008	Upper Auburn Creek Revitalization Project	388

Project Number	Project Name	Page No.
AID00001	Utilities Undergrounding Program	466
RD11001	Via de la Valle Upgrades & Improvements	467
RD23008	Villa Montezuma Museum	274
P24007	Village Cntr Loop Rd-N Carmel Valley Rd	412
S00871	W Mission Bay Dr Bridge Over SD River	468
S15007	Wangenheim Joint Use Facility	275
S13015	Water & Sewer Group Job 816 (W)	362
ABT00008	Water CIP Emergency Reserve	363
AKB00003	Water Main Replacements	364
ABJ00001	Water Pump Station Restoration	365
T22001	Water SCADA IT Upgrades	366
ABI00001	Water Treatment Plants	367
P24016	West Valley River Crossing	412
S00767	Wightman Street Neighborhood Park	276

# Capital Improvements Program

## Index by Project Number

Project Number	Project Name	Page No.
AAA00001	Montgomery-Gibbs Executive Airport	92
AAA00002	Brown Field	91
ABI00001	Water Treatment Plants	367
ABJ00001	Water Pump Station Restoration	365
ABL00001	Standpipe and Reservoir Rehabilitations	356
ABM00001	Groundwater Asset Development Program	316
ABO00001	Metro Treatment Plants	327
ABP00001	Pump Station Restorations	348
ABP00002	Metropolitan System Pump Stations	328
ABT00001	City Facilities Improvements	155
ABT00003	Citywide Energy Improvements	397
ABT00006	CIP Emergency Reserve	102
ABT00007	Sewer CIP Emergency Reserve	353
ABT00008	Water CIP Emergency Reserve	363
ACA00001	Flood Resilience Infrastructure	379
ACC00001	Stormwater Green Infrastructure	386
AEA00001	Torrey Pines Golf Course	273
AEA00002	Balboa Park Golf Course	202
AEA00003	Mission Bay Golf Course	240
AFA00001	Landfill Improvements	123
AGE00001	Resource-Based Open Space Parks	259
AGF00004	Mission Bay Improvements	241
AGF00005	Regional Park Improvements	258
AGF00006	Coastal Erosion and Access	219

Project Number	Project Name	Page No.
AGF00007	Park Improvements	255
AHC00004	Recycled Water Systems Upgrades	352
AIA00001	Bicycle Facilities	417
AID00001	Utilities Undergrounding Program	466
AID00005	Street Resurfacing and Reconstruction	458
AID00007	Bus Stop Improvements	419
AIE00001	Bridge Rehabilitation	418
AIE00002	Guard Rails	432
AIG00001	Median Installation	441
AIH00001	Installation of City Owned Street Lights	434
AIH00002	Street Light Circuit Upgrades	457
AIK00001	New Walkways	444
AIK00003	Sidewalk Repair and Reconstruction	452
AIL00001	Traffic Calming	460
AIL00002	Install T/S Interconnect Systems	433
AIL00004	Traffic Signals - Citywide	461
AIL00005	Traffic Signals Modification	462
AJA00001	Sewer Main Replacements	354
AJA00002	Pipeline Rehabilitation	344
AJB00001	Metropolitan Waste Water Department Trunk Sewers	329
AKA00001	Corrosion Control	308
AKA00002	Pressure Reduction Facility Upgrades	345
AKA00003	Large Diameter Water Transmission PPL	324
AKB00002	Freeway Relocation	315
AKB00003	Water Main Replacements	364

# Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
ALA00001	Pure Water Program	350
ALA00002	Pure Water Phase 2	349
ATT00001	Governmental Funded IT Projects	114
ATT00002	Enterprise Funded IT Projects	113
L14002	Fleet Operations Facilities	156
L14005	Sunset Cliffs Park Drainage Improvements	267
L16000	Southeastern Mini Park Improvements	264
L16001	Sunset Cliffs Natural Pk Hillside Imp Preserv Phas	266
L16002	Mira Mesa Community Pk Improvements	239
L17000	Miramar Landfill Facility Improvements	124
L18001	Chollas Lake Improvements	218
L18002	Miramar Landfill Storm Water Improvements	125
L20000	Rancho Bernardo CP Improvements	256
L22000	Alvarado Laboratory Improvements	303
L22001	Ocean Beach Pier Replacement	251
L22002	5th Avenue Promenade	413
L22004	North Chollas CP Improvements	246
L23001	El Camino Real Pipeline	311
L23002	NTC Aquatic Center	248
L24000	PS 1 & 2 Improvements & Modernization	346
L24001	Otay 2nd PL Relocation-PA	341
L24002	Citywide Homeless Shelters	165
L24003	Howard Lane Improvements	230
L24004	Kearny Mesa Trunk Sewer	318
L24005	Barrio Logan Roundabouts	416

Project Number	Project Name	Page No.
P19002	Pure Water Pooled Contingency	297
P19006	Siempre Viva Road Improvements	411
P19007	Airway Road Improvements	411
P20003	Emerald Hills Park GDP	197
P20005	Chollas Triangle Park	196
P21000	Carroll Canyon Road Planning Study	411
P21002	Montezuma Park General Dev Plan Amendment	198
P21006	Switzer Canyon Bridge Enhancement	200
P22004	Kelly Street Park GDP	197
P22005	Boston Ave Linear Park GDP	195
P22006	Berardini Field GDP	195
P22007	S. Bancroft & Greely Unimproved Street	411
P22008	University Community Library	173
P23002	Old Mission Dam Dredging	198
P23003	Mt. Hope Rec Ctr @ Dennis V Allen Park	198
P23004	Spruce St Bridge Rehab	412
P23005	Marie Widman Memorial Park GDP	197
P23006	Sefton Field Improvements	199
P23007	Civic Center Complex Redevelopment	99
P24000	Balboa Park International Cottages Study	195
P24001	Mission Beach Seawall Repair	197
P24002	City Heights Urban Village/Henwood Park	196
P24003	North Park Recreation Center	198
P24004	Paradise Hills Community Park Trail	198
P24006	Penasquitos Creek NP Comfort Station	199

# Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
P24007	Village Cntr Loop Rd-N Carmel Valley Rd	412
P24008	South Clairemont CP Rec Cntr Renovation	199
P24009	MLK Pool Improvements	197
P24010	Stormwater CIP Program Management	375
P24011	Spindrift Drive Beach Access Walkway	199
P24012	Camino De La Costa Stairs	195
P24013	SD FR Training Ctr-Feasibility Study	133
P24015	EB Scripps Park Expanded Walkway	196
P24016	West Valley River Crossing	412
P25000	OB Lifeguard Station Replacement Study	133
P25001	Pump Station C Assessment	375
P25002	Chollas Lake Drainage Study	196
P25003	Chollas Fleet Electrification Assessment	153
RD11001	Via de la Valle Upgrades & Improvements	467
RD14000	State Route 56 Freeway Expansion	455
RD21001	Black Mountain Ranch Park Ph2	207
RD21003	Torrey Highlands Trail System	271
RD21004	Camino Del Sur S. Upgrades & Improvements	421
RD21005	Camino Del Sur N. Upgrades & Improvements	420
RD21006	Carmel Mountain Road Upgrades & Improvements	422
RD21007	TH 16" Water Mains	358
RD22000	Solterra Vista Neighborhood Park	238
RD22001	Dennery Ranch Neigh Park	220
RD22002	OM Road T-9.2 & Traffic Signals T-35	446
RD22003	Ed Brown Center Improvements	223

Project Number	Project Name	Page No.
RD22005	Billie Jean King Tennis Center Improve	206
RD23000	Fenton Pkwy Ext to Camino Del Rio N	430
RD23001	East Cty Residuals Line & Mission Gorge Force Main	310
RD23004	Canyonside Comm Park Tennis Expansion	209
RD23005	Marston House Restoration & Repair Work	235
RD23006	Mountain View Racquet Club	243
RD23007	Natural History Museum Improvements	245
RD23008	Villa Montezuma Museum	274
RD23009	OM T-11.1 Caliente Avenue	447
RD24000	Federal Blvd Sidewalk Improv& SW Upgrade	429
RD24001	Barrio Logan Harbor Dr SANDAG Pave Rpr	415
RD25000	University Ave Bikeway Pavement Repair	463
S00312	PS2 Power Reliability & Surge Protection	347
S00319	EMTS Boat Dock Esplanade	313
S00606	SD River Dredging Qualcomm Way to SR163	385
S00751	Hickman Fields Athletic Area	228
S00752	Beyer Park Development	203
S00767	Wightman Street Neighborhood Park	276
S00784	Fire Station No. 49 - Otay Mesa	138
S00785	Fire Station No. 54 - Paradise Hills	141
S00800	San Carlos Branch Library	181
S00811	Scripps Miramar Ranch Library	182
S00841	Carroll Cyn Rd/Sorrento Valley Rd Dist 1	423
S00851	SR 163/Friars Road	454
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	428

## Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
S00857	La Jolla Village Drive-I-805 Ramps	436
S00863	Georgia Street Bridge Improvements	431
S00869	Palm Avenue Interstate 805 Interchange	449
S00871	W Mission Bay Dr Bridge Over SD River	468
S00880	Miramar Road-I-805 Easterly Ramps	442
S00888	Sea World Dr/I5 Interchange Improvement	451
S00905	SR 163/Clairemont Mesa Blvd Interchange	453
S00915	University Avenue Mobility	465
S00935	N Torrey Pines Rd Bridge/ Los Penasquitos	443
S00951	Coastal Rail Trail	426
S00969	Carmel Country Road Low Flow Channel	377
S00982	Interstate 5 Underpass-Bikeway/Ped Conn	435
S00995	Hidden Trails Neighborhood Park	229
S00999	Riviera Del Sol Neighborhood Park	260
S01090	MB GC Clbhouse Demo/Prtbl Building Instl	236
S10008	El Monte Pipeline No 2	312
S10050	North Park Mini Park	247
S10051	Olive St Park Acquisition and Development	253
S10119	North Pacific Beach Lifeguard Station	143
S11010	MBGC Irrigation & Electrical Upgrades	237
S11021	University Ave Pipeline Replacement	360
S11022	Upas St Pipeline Replacement	361
S11024	Miramar Clearwell Improvements	330
S11026	Montezuma/Mid-City Pipeline Phase II	332
S11060	Otay Mesa Truck Route Phase 4	448

Project Number	Project Name	Page No.
S11103	La Paz Mini Park	234
S12009	La Jolla Scenic Drive 16inch Main	320
S12010	30th Street Pipeline Replacement	299
S12011	69th & Mohawk Pump Station	300
S12012	Cielo & Woodman Pump Station	307
S12013	Alvarado 2nd Extension Pipeline	302
S12015	Pacific Beach Pipeline South (W)	343
S12016	Otay 1st/2nd PPL West of Highland Avenue	338
S12022	Convention Center Phase III Expansion	103
S12040	Tierrasanta (Via Dominique) Pump Station	359
S13008	Mohnike Adobe and Barn Restoration	242
S13015	Water & Sewer Group Job 816 (W)	362
S13021	Fire Station No. 50 - North University City	139
S14006	El Cuervo Adobe Improvements	225
S14007	Salk Neighborhood Park & Joint Use Devel	262
S14017	Fire Station No. 51 - Skyline Hills	140
S14018	Fairmount Avenue Fire Station	136
S14023	Pacific Highlands Ranch Branch Library	180
S15004	Rancho Mission Canyon Park Upgrades	257
S15007	Wangenheim Joint Use Facility	275
S15015	Fire Station No. 48 - Black Mountain Ranch	137
S15018	La Media Road Improvements	438
S15019	Alvarado Trunk Sewer Phase IV	304
S15020	Tecolote Canyon Trunk Sewer Improvement	357
S15026	Taft Joint Use Facility Development	268



# Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
S15027	La Jolla View Reservoir	321
S15028	Olive Grove Community Park ADA Improve	252
S15031	Egger/South Bay Community Park ADA Improvements	224
S15034	Junipero Serra Museum ADA Improvements	233
S15035	EB Scripps Pk Comfort Station Replacement	222
S15040	Golf Course Drive Improvements	226
S15044	City Heights Pedestrian Improvements	424
S15045	Park Boulevard At-Grade Crossing	450
S16012	East Village Green Phase 1	221
S16013	Children's Park Improvements	216
S16022	Market St-Euclid to Pitta-Improvements	439
S16027	Morena Pipeline	334
S16029	Carmel Valley CP-Turf Upgrades	214
S16031	Ocean Air Comfort Station and Park Improvements	249
S16032	Solana Highlands NP-Comfort Station Development	263
S16033	Carmel Knolls NP Comfort Station-Development	212
S16034	Carmel Del Mar NP Comfort Station-Development	210
S16035	Sage Canyon NP Improvements	261
S16036	Torrey Highlands NP Upgrades	270
S16038	Carmel Grove NP Comfort Station and Park	211
S16039	Carmel Mission NP Comfort Station Development	213
S16047	Canon Street Pocket Park	208
S16059	Park de la Cruz Community Ctr & Gym Bldg	254
S16061	Market Street-47th to Euclid-Complete Street	440
S17001	Talmadge Traffic Calming Infrastructure	269

Project Number	Project Name	Page No.
S17008	Advanced Metering Infrastructure	301
S17009	101 Ash Improvements	101
S17012	NCWRP Improvements to 30 mgd	336
S17013	MBC Equipment Upgrades	326
S18000	Streamview Drive Improvements Phase 2	456
S18001	University Avenue Complete Street Phase1	464
S18005	Police Range Refurbishment Phase II	287
S18006	Harbor Drive Trunk Sewer	317
S18007	Fire-Rescue Air Ops Facility - PH II	142
S19003	Torrey Pines Fire Station	144
S19005	City Heights Sidewalks and Streetlights	425
S20001	Otay 2nd Pipeline Phase 4	339
S20003	Maple Canyon Storm Drain Upgrade	381
S20005	Balboa Park Botanical Bldg Improvments	201
S20007	Jerabek Park Improvements	231
S20009	Kearny Mesa Facility Improvements	157
S20011	Ocean Beach Pier Improvements	250
S20012	Chollas Creek Oak Park Trail	217
S20015	Ocean Beach Branch Library	178
S21000	Otay 2nd Pipeline Steel Replacement Ph 5	340
S21003	Enviro Monitoring Tech Svcs Div Lab Remodel at NTC	314
S21004	Rancho Bernardo Industrial Pump Stn Replacement	351
S22001	North/South Metro Interceptors Rehabilitation	337
S22002	Grove Neighborhood Park	227
S22003	Lakeside Valve Station Replacement	323

# Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
S22004	John Baca Park	232
S22005	Alvarado Canyon Rd Realignment Project	414
S22006	La Media Improv-Siempre Viva to Truck Rte	437
S22007	Casa Del Prado Reconstruction	215
S22008	Upper Auburn Creek Revitalization Project	388
S22009	Chollas Creek Restoration 54th St & Euclid Ave	378
S22010	Old Logan Heights Library Renovation	179
S22011	Oak Park Library	177
S22012	Normal Street Promenade	445
S22013	Dams & Reservoirs Security Improvements	309
S22014	Murphy Canyon Trunk Sewer Repair/Rehab	335
S22015	Pump Station D Upgrade	382
S23001	Kearny Villa Rd Pipeline	319
S23002	Lake Hodges Dam Replacement	322
S23003	Otay Water Treatment Plant Upgrade Ph 3	342
S23004	South San Diego Reservoir Replacement	355
S23005	Torrey Pines GC Clubhouse & Maintenance	272
S23006	Sunset Cliffs Seawall Improvement	459
S23007	Convoy District Gateway Sign	104
S23008	Beyer Park Development Phase II	205
S23009	Starlight Bowl Improvements	265
S23010	MTRP Trail System Management	244
S23011	Cypress Dr Cultural Corridor	427
S23012	Miramar WTP Residuals Redirection	331
S23013	City Hts Library Performance Annex Imp	175

Project Number	Project Name	Page No.
S23014	Rose Canyon Safe Parking	166
S24000	Alvarado WTP Filter Gallery Piping Repl	305
S24001	Morena Dam Upstream Face Replacement	333
S24002	Barret Dam Outlet Bulkhead & Drawdown Improvements	306
S24003	Lower Otay Dam Outlet Improvements	325
S24005	Sunshine Bernardini Restoration	387
S24006	Pump Station G & 17 Full Improvement	383
S24007	Linda Vista Library Patio Improv	176
S24008	SD East of Rachael Ave SWD	384
S25000	BSU Lifeguard Locker Room Repl	135
T22001	Water SCADA IT Upgrades	366
T24000	Electronic Positive Response Software	105
T25000	SAP Modernization	115

# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
<b>Department of Information Technology</b>			<b>\$800,000</b>
ATT00001 - Governmental Funded IT Projects			\$800,000
NEW - PBF Replacement	Citywide	200802 - IT CIP CONTRIBUTIONS	\$800,000
<b>Environmental Services</b>			<b>\$8,650,000</b>
AFA00001 - Landfill Improvements			\$8,650,000
B22031 - South Chollas LF-Gas Collection Sys Imp	4	700040 - REFUSE DISPOSAL - CIP	\$200,000
B22079 - LF Gas Collection Sys Imp-South Miramar	6	700040 - REFUSE DISPOSAL - CIP	\$1,050,000
B23000 - West Miramar Landfill Central Basin Exp	6	700040 - REFUSE DISPOSAL - CIP	\$3,500,000
B23023 - Miramar LF Gas Collection Fac Improv	6	700040 - REFUSE DISPOSAL - CIP	\$3,900,000
<b>General Services</b>			<b>\$6,303,009</b>
ABT00001 - City Facility Improvements			\$6,303,009
B20116 - Air & Space Museum Roof Replacement	3	200391 - SAN DIEGO REGIONAL PARKS IMPROVEMENTS	\$4,591,841
B22139 - Scripps Miramar Ranch Library Roof Repl	5	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$661,168
NEW - Backflow Preventer Conversion	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$350,000
NEW - Fire-Rescue ECDC HVAC and Electrical Upgrades	7	400885 - CITYWIDE FIRE DIF	\$700,000
<b>Parks &amp; Recreation</b>			<b>\$18,212,288</b>
AEA00002 - Balboa Park Golf Course			\$2,000,000
B23071 - Balboa Park Golf Course Improvements	3	700044 - BALBOA PARK GOLF COURSE-CIP	\$2,000,000
AGE00001 - Resource-Based Open Space Parks			\$302,000
B18236 - Black Mountain Arsenic Mine Remediation	5	200391 - SAN DIEGO REGIONAL PARKS IMPROVEMENTS	\$302,000
AGF00004 - Mission Bay Improvements			\$13,708,605
B18231 - Tecolote North Parking Lot Improvements	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$12,447
B18232 - Tecolote North Playground Improvements	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$30,443
B18233 - Tecolote North Comfort Station Imp	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$42,503
B19017 - Tecolote South Parking Lot Improvements	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$7,000
B19133 - Robb Field Turf & Irrigation Improvement	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$3,089,999
B19157 - Robb Field Parking Lot Improvements	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$1,623,000
B19162 - South De Anza Parking Lot	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$3,814,200
B19163 - Rose Marie Starns So Parking Lt Imprvemts	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$1,409,642
B19174 - Robb Field Comfort Station Imp	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$1,666,000
B19181 - Dusty Rhodes Playground	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$2,013,371
AGF00007 - Park Improvements			\$2,201,683
B20060 - Chicano Park Improvements Phase III	8	200391 - SAN DIEGO REGIONAL PARKS IMPROVEMENTS	\$48,000
B20096 - Willie Henderson Sports Complex Improvements	4	400891 - CITYWIDE PARK DIF-PARK DEF. COC	\$1,019,383
B20097 - San Ysidro Colonel Salomon Activity Center	8	400891 - CITYWIDE PARK DIF-PARK DEF. COC	\$323,815
B22047 - Clay Park Improvements	9	400892 - CITYWIDE PARK DIF-PARK DEF. UNRSTD	\$460,485
B23011 - Willie Henderson Sports Complex Lighting	4	400891 - CITYWIDE PARK DIF-PARK DEF. COC	\$350,000
<b>Public Utilities</b>			<b>\$356,537,013</b>
ABI00001 - Water Treatment Plants			\$5,545,571

# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
B17092 - Otay WTP-Basin #1 Concrete Restoration	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,000
B19099 - Miramar Reservoir PS New Generator & Upg	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$419,000
B21053 - Otay WTP Raw Water PS Slope Restoration	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$555,320
B21054 - Alvarado WTP Basins Baffle Wall Doors	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$10,788
B21130 - Alvarado WTP Area 40 Sludge PS	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$400,000
B22037 - Otay WTP Raw Water PS Switchboard Replac	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$114,959
B23014 - Miramar WTP Caustic Pumping System	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$854,504
B23049 - Miramar WTP Interim Solids Management	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,941,000
B23051 - Alvarado WTP Chemical Piping Repl	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$200,000
<b>ABJ00001 - Water Pump Station Restoration</b>			<b>\$2,200,000</b>
B11072 - Soledad Pump Station Upgrade	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,000,000
B20123 - Gatewood Hills Pump Station	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,200,000
<b>ABL00001 - Standpipe and Reservoir Rehabilitations</b>			<b>\$2,902,640</b>
B11024 - La Jolla Country Club Reservoir	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$150,000
B21108 - San Carlos Reservoir Replacement	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$665,300
B22002 - SV Dam Low Level Outlet Improvements	Project outside of City limits	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$121,040
B22017 - San Vicente Drainage Improvements	Project outside of City limits	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$53,400
B23110 - Black Mountain Reservoir Spillway Stairs	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$22,900
B23136 - Miramar Reservoir Recreation Facilities	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,650,000
B24005 - El Capitan Dam Spillway Slope Stability	Project outside of City limits	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$240,000
<b>ABO00001 - Metro Treatment Plants</b>			<b>\$11,993,421</b>
B19197 - STORM DRAIN DIVERSION AT THE MBC	6	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$500,000
B20001 - STORM WATER DIVERSION AT THE PLWTP	2	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$3,700,000
B20121 - MBC Gas Detect Syst Replace	6	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$300,000
B20122 - SBWRP Reverse Osmosis System	8	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$1,728,300
B20137 - PLWTP Scum Injection Concentrators Impro	2	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$650,000
B20148 - NCWRP - Chiller Replacement	6	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$705,121
B23021 - MBC Operations Blding Roof Repl	6	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$160,000
NEW - PLWTP Sludge Pump Replacement	2	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$3,500,000
NEW - Storm Water Diversion at the NCWRP	6	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$750,000
<b>ABP00002 - Pump Station Restorations</b>			<b>\$849,792</b>
B21001 - Penasquitos Pump Station Oxygenation System	5	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$464,218
B22032 - PQPS VFD Replacement Project	5	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$360,574
B22035 - PQPS Gas Sensor Replacement	5	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$25,000
<b>ABT00003 - Citywide Energy Improvements</b>			<b>\$3,844,740</b>
B21069 - Solar Impementation @ ETDC Building	7	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$250,000
B21070 - Solar Implementation @ EMTS Lab Bldg	2	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$3,594,740
<b>AJA00001 - Sewer Main Replacements</b>			<b>\$78,027,532</b>
B00369 - Sewer and AC Water Group 765 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$50,000

# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
B00374 - Sewer & AC Water Group 763 (S)	2, 7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$69,423
B00394 - Sewer and AC Water Group 793 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$195,593
B00426 - Sewer and AC Water Group 812 (S)	1, 2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$500,000
B10210 - Sewer & Water GJ Crown Pt s La Playa (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,069,972
B12048 - Water & Sewer Group 965 (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$100,158
B12117 - PACIFIC BEACH PIPELINE SOUTH (S)	1, 2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$175,762
B13232 - Sewer Group 836	1, 2, 3, 4, 5, 6, 7, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$852,075
B15079 - AC Water & Sewer Group 1014 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$780,003
B15116 - AC Water & Sewer Group 1017 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$25,000
B15147 - AC Water & Sewer Group 1013 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$199,999
B16018 - Priority Sewer Main Replacement Group 16	1, 2, 3, 4, 7, 8, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$15,000
B16025 - College Areas Swr & AC Wtr Main Repl (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$268,871
B16106 - AC Water & Sewer Group 1018 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$15,000
B16145 - Sewer & AC Water Crown Point West (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$591,526
B17104 - Sewer and AC Water Group 1032 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$469,676
B17176 - AC Water & Sewer Group 1042 (S)	6	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$15,000
B18063 - Sewer & AC Water Group 1034 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$400,000
B18066 - AC Water & Sewer Group 1040 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$900,000
B18073 - Sewer & AC Water Group 765A (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,146,730
B18094 - AC Water & Sewer Group 1050 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$315,736
B18095 - AC Water & Sewer Group 1048 (S)	6	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$3,439,964
B18096 - AC Water & Sewer Group 1052 (S)	4, 8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$23,898
B18097 - AC Water & Sewer Group 1049 (S)	6, 7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,000,000
B18098 - AC Water & Sewer Group 1051 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$15,000
B18099 - AC Water & Sewer Group 1053 (S)	4, 8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$250,000
B18112 - Sewer & AC Water Group 1055 (S)	3	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,164,214
B18182 - AC Water & Sewer Group 1056 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$11,605
B18183 - Accelerated Sewer Referral Group 847	1, 2, 3, 4, 7, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$324,400
B18191 - Sewer & AC Water Group 1058 (S)	1, 2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,526,125
B18194 - AC Water & Sewer Group 1057 (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$235,090
B18202 - Clairemont Mesa E Improv 1 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$60,000
B18206 - Encanto Improv 1 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$4,182,221
B19025 - Morena Improv1 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$108,847
B19033 - Hillcrest Improv 1 (S)	3	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,507,817
B19035 - Encanto Improv 2 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,500,000
B19063 - Accelerated Sewer Referral Group 851	1, 2, 3, 5, 6, 8, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,830,620
B19064 - Accelerated Sewer Referral Group 852	2, 3, 4, 5, 6, 7, 8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$299,000
B19082 - Allied Gardens Improv 1 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,310,524
B19087 - University City Improv 1 (S)	6	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,220,738

# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
B19104 - Bay Ho Improv 2(S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$5,000,000
B19105 - La Jolla Improv 2 (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,500,000
B19136 - Bay Ho Improv 3 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$204,510
B19139 - Redwood Village/Rolando Park Improv 1(S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,500,000
B19155 - Sewer & AC Water Group 793A (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,000,000
B19206 - Mission Valley West Improv 1 (S)	3	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$534,793
B20004 - Clairemont Mesa East Improv 2 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$41,166
B20024 - Paradise Hills Improv 1 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$137,500
B20026 - Clairemont Mesa East Improv 3 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$431,394
B20027 - Bay Terraces Improv 1 (S)	2, 4, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$280,189
B20033 - Clairemont Mesa West Improv 1 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$527,076
B20034 - Clairemont Mesa East Improv 4 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,151,398
B20036 - Corridor Improv 1 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$706,994
B20038 - Chollas Creek Improv 1 (S)	4, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$301,222
B20042 - Corridor Improv 2 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,756,000
B20069 - Kensington Improvements 1 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$341,980
B20071 - Egger Highland Improvements 1 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$5,905,000
B20094 - Nestor Improv 1 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,270,298
B20101 - Allied Gardens Improve 3 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,099,676
B20131 - Valencia Park Improv 1 (s)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$300,000
B20133 - Morena Improv 2 (s)	2, 7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,245,600
B21028 - College East Improv 1 (s)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$3,398,508
B21048 - Normal Heights Improv 1 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,246,300
B21073 - Mount Hope Improv 2 (s)	4, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$350,000
B21075 - Valencia Park Improv 3 (s)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,500,000
B21131 - Crespo Dr (Mecca-Soledad) Improv (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$150,000
B22038 - Barrio Logan Improv 1 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$320,000
B22043 - Adams North Improv 1 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,557,142
B22075 - Midway District Improv 1 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$350,000
B22091 - Golden Hill Improv 2 (S)	3, 8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$229,320
B22094 - Adams North Improv 2 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$350,000
B22113 - Skyline Improv 2 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$350,000
B23007 - Pt Loma Heights Improv. 2 (s)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$199,440
B23032 - North Park Improv 3 (S)	3, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$415,300
B23034 - Shelltown Improv 1 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$65,340
B23039 - Midway District Improv 3 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$150,000
B23041 - Tierrasanta Improv 2 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,500,000
B23057 - La Playa Improv 1 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$150,000
B23065 - University Heights Improv 1 (S)	3	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$145,800



# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
B23072 - Cortez Improv 1 (S)	3	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$200,000
<b>AJA00002 - Pipeline Rehabilitation</b>			<b>\$16,813,198</b>
B17151 - Pipeline Rehabilitation AQ-1	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$25,000
B18037 - Pipeline Rehabilitation AU-1	2, 7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$67,250
B18062 - PIPELINE REHABILITATION AV-1	4, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$185,848
B18085 - Pipeline Rehabilitation AP-1a	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,493,500
B18185 - Accelerated Pipeline Rehab Ref Group 846	1, 2, 3, 4, 6, 7, 8, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$10,000
B18224 - Accelerated Pipeline Rehab Ref Group 850	2, 3, 6, 8, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$300,000
B19201 - Pipeline Rehabilitation BB-1	2, 7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$294,692
B20014 - Pipeline Rehabilitation BA-1	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$300,000
B21043 - Mira Mesa Improv 1 (s)	6	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$25,000
B21044 - University City Improv 2 (S)	6	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,262,718
B21045 - Torrey Pines Improv 1 (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,066,023
B22007 - Encanto Improv 3 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,000,000
B22008 - Chollas View Improv 1 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$755,370
B22011 - Jamacha Lomita Improv 1 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$74,297
B22022 - Lake Murray Improv 3 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,698,800
B22071 - Pt. Loma Heights Improv. 1 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$951,700
B22097 - Roseville/Fleet ridge Improv. 1 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,500,000
B23042 - Rancho Bernardo Improv 1 (S)	5	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,500,000
B23111 - Scripps Improv 2 (S)	5	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$300,000
B23112 - Serra Mesa Imp 1 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,003,000
<b>AKA00003 - Large Diameter Water Transmission PPL</b>			<b>\$11,152,353</b>
B16158 - Otay 2nd Pipeline Phase 3	Project outside of City limits	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$5,344,156
B21109 - San Carlos Interconnect Trans Pipeline	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$5,808,197
<b>AKB00003 - Water Main Replacements</b>			<b>\$122,689,387</b>
B12057 - Water & Sewer Group 965 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,500,000
B12072 - Water & Sewer Group 963 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$323,309
B13011 - Sewer & Water GJ Crown Pt s La Playa (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$319,767
B15001 - AC Water & Sewer Group 1026 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$47,939
B15030 - Redwood Village Standpipe Main Replcm.	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$426,000
B15119 - AC Water & Sewer Group 1017 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,000
B15156 - AC Water & Sewer Group 1013 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$400,000
B15203 - Tecolote Cyn GC Water Conn	2, 7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$45,000
B16022 - College Areas Swr & AC Wtr Main Repl (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$40,227
B16082 - AC Water & Sewer Group 1024 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$18,282
B16087 - Sewer and AC Water Group 807 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$350,647
B17115 - Sewer and AC Water Group 812 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$178,481
B17140 - Balboa Park Pipeline Repl Phase II (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$234,456

# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
B17141 - Balboa Park Pipeline Repl Ph III (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$308,085
B17167 - Sewer and AC Water Group 765 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$13,846
B17169 - Mission Beach Water & Sewer Repl (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,211,812
B17177 - AC Water & Sewer Group 1042 (W)	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,000
B18013 - AC Water Group 1039	4, 8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$715,000
B18021 - AC Water & Sewer Group 1033 (W)	2, 3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,049,639
B18064 - Sewer & AC Water Group 1034 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,000,000
B18068 - AC Water & Sewer Group 1040 (W)	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,119,746
B18071 - Sewer & AC Water Group 765A (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,721,773
B18072 - Sewer & AC Water Group 841(W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$46,762
B18077 - Water Group 972 CI	3, 4, 7, 8, 9,	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$283,780
B18088 - AC Water & Sewer Group 1048 (W)	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,700,000
B18089 - AC Water & Sewer Group 1049 (W)	2, 6, 7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$4,014,504
B18091 - AC Water & Sewer Group 1051 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$15,000
B18092 - AC Water & Sewer Group 1052 (W)	4, 8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$195,750
B18093 - AC Water & Sewer Group 1053 (W)	4, 8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$250,000
B18114 - Sewer & AC Water Group 1037 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,200,000
B18121 - AC Water & Sewer Group 1036 (W)	1, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$10,000
B18181 - AC Water & Sewer Group 1056 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,000
B18193 - Sewer & AC Water Group 1058 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$107,910
B18195 - AC Water & Sewer Group 1057 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$538,550
B18197 - Talmadge AC Water Main Replacement	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$25,000
B18208 - Scripps Ranch Improv 1 (W)	5, 6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$100,000
B18209 - Encanto Improv 1 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$5,000,000
B18210 - Lincoln Park Improv 1 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$200,000
B18215 - Damon Ave Water Main Extension & AC Repl	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$108,699
B19027 - Bay Park Improv 1 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$480,160
B19028 - Morena Improv 1 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$249,066
B19034 - Hillcrest Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$249,060
B19083 - Allied Gardens Improv 1 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,500,000
B19086 - University City Improv 1 (W)	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,079,114
B19093 - Rancho Penasquitos Improv 1(W)	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$7,881
B19117 - La Jolla Improv 2 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$4,000,000
B19119 - AC Water & Sewer Group 1054A (W)	4, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$197,980
B19120 - La Jolla Improv 1 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$4,000,000
B19134 - Bay Ho Improv 3 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$745,399
B19135 - Lake Murray Improv 2 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,000,000
B19141 - Redwood Village/Rolando Park Improv 1(W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,760,850
B19142 - Pacific Beach Improv 1 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$648,410



# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
B19148 - College West Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$500,000
B19149 - College West Improv 2 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$370,000
B19160 - Sewer & AC Water Group 793A (W)	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,000,000
B19190 - Allied Gardens Improv 2 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$80,000
B19194 - Redwood Village/Rolando Park Improv 2(W)	4, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$4,590,366
B19196 - Mission Valley West Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,000,000
B19199 - AC Water Group 1023A	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$20,000
B19202 - Bay Ho Improv 2A (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$25,000
B19205 - AC Water and Sewer Group 1023B (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$109,244
B20005 - Clairemont Mesa East Improv 2 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$6,000,000
B20009 - Bay Park Improv 2 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$500,000
B20010 - Colina Del Sol Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$566,045
B20023 - La Jolla Improv 3 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$800,000
B20025 - Paradise Hills Improv 1 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$117,004
B20029 - Bay Terraces Improv 1 (W)	2, 4, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$627,655
B20030 - Stockton Improv 1 (W)	8, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$89,703
B20032 - Clairemont Mesa West Improv 1 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$43,022
B20037 - Corridor Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,274,454
B20039 - Chollas Creek Improv 1 (W)	4, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$617,470
B20043 - Clairemont Mesa East Improv 3 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$470,000
B20044 - Corridor Improv 2 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$8,985,000
B20084 - College West Improv 3 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,400,000
B20100 - Allied Gardens Improve 3 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,000,000
B20102 - El Cerrito Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$263,530
B20126 - Rolando Improv 1 (w)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,000
B20127 - Valencia Park Improv 1 (w)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$351,810
B20129 - Old Town Improv 1 (w)	2, 3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$260,201
B21023 - Del Mar Heights Improvements 1 (w)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$300,000
B21024 - Oak Park Improvements 1 (w)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$32,896
B21027 - North Park Improv 1 (w)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$500,000
B21029 - College East Improv 1 (w)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$281,799
B21033 - Rolando Improv 2 (w)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$250,000
B21047 - Golden Hill Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$500,000
B21049 - Normal Heights Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$6,200,000
B21055 - AC Water Group 1027A	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$199,999
B21072 - Mount Hope Improv 1 (w)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$800,000
B21074 - Mount Hope Improv 2 (w)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$400,000
B21076 - Rancho Penasquitos Improv 2 (w)	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$205,320
B21081 - Azalea Hollywood Park Improvements 1 (w)	7, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,085

# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
B21097 - Valencia Park Improv 4 (w)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$198,300
B21132 - Crespo Dr (Mecca-Soledad) Improv (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$150,000
B22020 - Fairmount Park Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$500,000
B22021 - North Park Improv 2 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,000,000
B22023 - Oak Park Improv 2(W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,500,000
B22026 - Talmadge Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,000,000
B22044 - Adams North Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,500,000
B22060 - Barrio Logan Improv 1 (W)	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$220,000
B22070 - Point Loma Heights 1 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$305,900
B22072 - Midway District 2 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$415,530
B22074 - Midway District 1 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$530,160
B22090 - Adams North Improv 2 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$400,000
B22092 - Roseville/Fleet Ridge Improv 1 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,000,000
B22093 - Golden Hill Improv 2 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$250,000
B22114 - Skyline Improv 2 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$400,000
B22137 - La Jolla Improv 4 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$528,200
B22151 - Paradise Hills Pipeline Replacement	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$208,710
B23006 - Park West Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$500,000
B23008 - Point Loma Heights Improv 2 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$557,460
B23010 - Jamacha Lomita Improv 2 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$295,821
B23015 - Redland Improv (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,000
B23033 - North Park Improv 3 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$330,000
B23035 - Shelltown Improv 1 (W)	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$832,905
B23038 - Pacific Beach Improv 2 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$712,917
B23040 - Midway District Improv 3 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$150,000
B23047 - Redwood Village/Rolando Park Imp 1A (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$111,974
B23056 - La Jolla Improv 5 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$618,903
B23058 - La Playa Improv 1 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$150,000
B23064 - La Jolla Improv 6 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$471,420
B23066 - University Heights Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$378,800
B23073 - Cortez Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$200,000
B23142 - Talmadge Improv 2 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$550,900
B23143 - Eastgate Mall AC Replacement	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,000,000
ALA00001 - Pure Water Program Phase 1			\$100,518,379
B15141 - NC Morena Blvd Pump Stations & Pipelines	2, 3, 6, 7	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$30,000,000
B15141 - NC Morena Blvd Pump Stations & Pipelines	2, 3, 6, 7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$10,000,000
B16140 - NCPWF Influent Pump Station and Pipeline	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$6,540,580
B21058 - PWP North City Pure Water Facility Package 2	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$39,255,224
B21060 - PWP North City Water Rec Plant Expansion	6	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$4,627,336

# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
B21128 - PWP NC Wtr Rec Plant Expansion (W)	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$10,095,239
<b>Stormwater</b>			<b>\$87,854,839</b>
ACA00001 - Flood Resilience Infrastructure			\$80,431,410
B13102 - Adams Ave (1620) Storm Drain Replacement	3	400121 - UPTOWN URBAN COMM	\$44,998
B19126 - 6500 Montezuma Rd SD Emergency	9	400127 - COLLEGE AREA	\$10,000
B20019 - Crest Canyon Park Emergency SD Replace	1	400133 - TORREY PINES - URBAN COMMUNITY	\$25,030
B21020 - St Therese Way CMP Storm Drain Emergency	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$20,000
B21115 - Cajon Way CMP Storm	9	400127 - COLLEGE AREA	\$38,001
B22127 - Guy St and Pringle St SD Improv SWD	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,593,380
B22153 - 2870 Mobley SD Repl	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$250,000
B24006 - 8519 Sugarman Dr SD Emergency	1	400123 - LA JOLLA	\$128,000
B24006 - 8519 Sugarman Dr SD Emergency	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$22,000
B24106 - Villa La Jolla Drainage System Emergency	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$15,700,000
B24128 - 2348 Greenwing Dr SD Emergency	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$2,000,000
B24129 - 4605 Alma Place SD Emergency	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,000,000
B24131 - 8097 Hemingway Ave SD Emergency	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$2,000,000
NEW - 11091 Negley Ave SD Replacement	5	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,500,000
NEW - 1655 S 32nd Street	8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$4,000,000
NEW - 2501 Mobley St SD Replacement	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$4,000,000
NEW - 2681 Palace Drive	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$4,000,000
NEW - 5024 Argonne Ct SD Replacement	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$2,500,000
New - 5124 Argonne Ct SD Replacement	2	400129 - CLAIREMONT MESA - URBAN COMM	\$1,500,000
NEW - 535 University Pl SD Replacement	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,000,000
NEW - 6137 Tarragona Dr	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$4,000,000
NEW - 6201 Lorca Drive	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,500,000
NEW - 6569 Calle Pavana	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$3,200,000
NEW - 6760 High Country Ct	7	400116 - NAVAJO URBAN COMM	\$3,500,000
NEW - 6760 High Country Ct	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$500,000
NEW - 7403 Rowena St	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$2,400,000
NEW - FY25 Emergencies Projects	Citywide	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$24,000,000
ACC00001 - Stormwater Green Infrastructure			\$7,423,429
B12040 - Maple Canyon Restora	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$562,210
B15214 - Cherokee Point South Green Infrastructure	9	100015 - CLIMATE EQUITY FUND	\$1,500,000
B19095 - Streamview Drive Green Infrastructure	4, 9	400676 - FLEET SERVICES CIP FUND	\$2,191,678
B19095 - Streamview Drive Green Infrastructure	4, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,695,178
B19095 - Streamview Drive Green Infrastructure	4, 9	700040 - REFUSE DISPOSAL - CIP	\$474,362
<b>Transportation</b>			<b>\$113,835,523</b>
AIA00001 - Bicycle Facilities			\$272,840
B22105 - University City Improv 1 (BL)	6	400134 - UNIVERSITY CITY SO.-URBAN COMM	\$51

# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
B22105 - University City Improv 1 (BL)	6	400169 - TRANSNET EXTENSION 70% CAP	\$57,251
B23017 - Balboa Park Pipeline Repl (BL)	3	400169 - TRANSNET EXTENSION 70% CAP	\$100,000
B23089 - ACC Sewer Group 851 (BL)	2	400169 - TRANSNET EXTENSION 70% CAP	\$51,000
B23090 - AC Water & Sewer Group 1048 (BL)	6	400169 - TRANSNET EXTENSION 70% CAP	\$64,538
AID00005 - Street Resurfacing and Reconstruction			\$98,085,001
B19007 - Miramar Ranch North Paving G1	5, 6	400169 - TRANSNET EXTENSION 70% CAP	\$125,555
B20145 - La Jolla Scenic Drive Paving	1	400169 - TRANSNET EXTENSION 70% CAP	\$249,652
B21087 - AC Water & Sewer Group 1018 (P)	1, 2	400169 - TRANSNET EXTENSION 70% CAP	\$191,811
B21149 - Sewer and AC Water Group 807 (P)	9	400169 - TRANSNET EXTENSION 70% CAP	\$81,142
B22062 - AC Water & Sewer Group 1029 (P)	4	200203 - TRENCH CUT FEES/EXCAVATION FEE	\$2,470,000
B22062 - AC Water & Sewer Group 1029 (P)	4	400169 - TRANSNET EXTENSION 70% CAP	\$408,759
B22109 - Sewer & Water GJ Crown Pt s La Playa (P)	1	400169 - TRANSNET EXTENSION 70% CAP	\$50,000
B22138 - Crespo Dr (Mecca-Soledad) Improv (P)	1	400169 - TRANSNET EXTENSION 70% CAP	\$663,400
B22140 - Balboa Park Pipeline Repl Ph II (P)	3	400169 - TRANSNET EXTENSION 70% CAP	\$200,000
B22141 - Balboa Park Pipeline Repl Ph III (P)	3	400169 - TRANSNET EXTENSION 70% CAP	\$50,000
B23060 - Sewer and AC Water GJ 778 (P)	4	400169 - TRANSNET EXTENSION 70% CAP	\$49,000
B23087 - Sewer Group 836 (P)	3	400169 - TRANSNET EXTENSION 70% CAP	\$30,000
B23094 - AC Water & Sewer Group 1036 (P)	9	400169 - TRANSNET EXTENSION 70% CAP	\$373,598
B23156 - AC Overlay Group 2303	1, 2, 8, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$4,884,000
B23157 - AC Overlay Group 2304	2, 3, 7, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$7,050,000
B24011 - AC Overlay Group 2401	2, 4, 6, 8	400169 - TRANSNET EXTENSION 70% CAP	\$3,382,207
B24012 - AC Overlay Group 2402	4, 5	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$9,122,682
B24013 - AC Overlay Group 2403	5	400169 - TRANSNET EXTENSION 70% CAP	\$4,093,221
B24078 - North City Pure Water Pipeline (P)	5, 6	400169 - TRANSNET EXTENSION 70% CAP	\$992,641
B24116 - Morena Improv 1 (P)	2	400169 - TRANSNET EXTENSION 70% CAP	\$240,116
B24132 - Clairemont Mesa West Improv 1 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$133,962
NEW - 25th (SB) (Coronado-Grove) Rd Imp UU995 (P)	8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$36,361
NEW - 31st Street (Market-L St) Rd Imp UU11 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$102,825
NEW - 32nd St PH I (Market-F St) Rd Imp UU386 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$64,882
NEW - 32nd St Ph II UU17 (P)	Pending	400169 - TRANSNET EXTENSION 70% CAP	\$137,000
NEW - AC Overlay 2500 Series	Pending	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$15,452,830
NEW - AC Water & Sewer Group 1049 (P)	4, 8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$680,000
NEW - AC Water and Sewer Group 1023A (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$25,593
NEW - AC2405	Pending	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$12,000,000
NEW - AC2406	Pending	400169 - TRANSNET EXTENSION 70% CAP	\$3,172,475
NEW - AC2406	Pending	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$8,827,525
NEW - Accelerated 4275 48th St SD Improv (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Accelerated Sewer Referral Group 851 (P)	1, 2, 3, 5, 6, 8, 9	400169 - TRANSNET EXTENSION 70% CAP	\$258,457
NEW - Adams North Improv 1 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000

# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
NEW - Adams North Improv 2 (P)	2, 6	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Azalea Park Improv 2 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Baker Street/Shawnee Road UUP (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$150,000
NEW - Bay Ho Improv 2 (P)	2, 3, 7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$505,486
NEW - Block 1J (La Jolla 2) Rd Imp UU379 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$305,000
NEW - Block 1M (La Jolla 4) Rd Imp UU659_RP (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$547,032
NEW - Block 6DD1 (Clairemont Mesa)Rd Imp UU140 (P)	2	400169 - TRANSNET EXTENSION 70% CAP	\$369,889
NEW - Block 6DD1 (Clairemont Mesa)Rd Imp UU140 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$11,503
NEW - Cabrillo Palisades 600 Rezoning (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Cass (Grand-Pacific Bch Dr) Rd Imp UU143 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$258,409
NEW - Clairemont Mesa East Improv 2 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$846,829
NEW - College East Improv 1 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Coronado SB (27th SB-Madden)Rd Imp UU193 (P)	8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$60,482
NEW - Corridor Improv 2 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Cortez Improv 1 (P)	3, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Del Mar Heights Improv 1 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Egger Highlands Improv 1 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Encanto Improv 1 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$596,278
NEW - Fairmont Park Improv 1 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Fanuel St III (Grand-PB Dr) Rd Imp UU188 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$17,517
NEW - Golden Hill Improv 1 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Golden Hill Improv 2 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Hillcrest Improv 2 (P)	1, 4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Hillcrest Improv 3 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Howard PHI-II(Park-Texas) Rd Imp UU71-72 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$5,849
NEW - Hughes St (58th St-Jodi St) Rd Imp UU101 (P)	9	400169 - TRANSNET EXTENSION 70% CAP	\$156,000
NEW - Jamacha Lomita Improv 2 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - La Jolla Improv 2 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$669,446
NEW - La Jolla Improv 3 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,085,000
NEW - La Jolla Improv 5 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - La Jolla Improv 6 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - La Playa Improv 1 (P)	7, 8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Midtown Improv 1 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Midway District Improv 1 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Midway District Improv 2 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Mission Bl(Loring-Turquoise) Rd Imp UU30 (P)	1	400169 - TRANSNET EXTENSION 70% CAP	\$216,520
NEW - Morena Improv 2 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Mountain View Improve 1 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$20,000
NEW - Mt Hope Improv 1 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000



# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
NEW - Mt Hope Improv 2 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - New Delta Funds Needs 2025 (P)	Pending	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$15,000,000
NEW - Normal Heights Improv 1 (P)	3, 9	400169 - TRANSNET EXTENSION 70% CAP	\$200,000
NEW - North Park Improv 1 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - North Park Improv 2 (P)	4, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - North Park Improv 3 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - North Park Improv 4 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Oak Park Improv 2 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Ocean Beach Improv 1 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Pacific Beach Improv 2 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Paradise Hills Improv 2 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Paradise Hills Improv 3 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Park West Improv 1 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Point Loma Heights Improv 1 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Point Loma Heights Improv 2 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Point Loma Heights Improv 3 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Rancho Penasquitos Improv 2 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$74,227
NEW - Ridgeview Webster Improv 1 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Rolando Improv 2 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Roseville/Fleet Ridge Improv 1 (P)	4	400169 - TRANSNET EXTENSION 70% CAP	\$10,000
NEW - Seminole PHII (El Cajon Stanley) Rd Imp UU630 (P)	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$51,000
NEW - Sewer and AC Water Group 1040 (P)	9	400169 - TRANSNET EXTENSION 70% CAP	\$226,457
NEW - Shelltown Improv 1 (P)	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Skyline Improvement 2 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Tierrasanta Improv 2A (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - University Heights Improv 1 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Valencia Park Improv 1 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Valencia Park Improv 2 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Valencia Park improv 3 (P)	1, 2, 3, 4, 7, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Valencia Park Improv 4 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$40,000
NEW - Valencia Park Improv 5 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Water Group 952 (P)	Pending	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$566,159
NEW - Wightman (Chamoune -Euclid) Rd Imp UU388 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$16,224
<b>AID00007 - Bus Stop Improvements</b>			<b>\$140,255</b>
NEW - Bus Stop Improvement Group 2500	Citywide	400691 - BUS STOP CAPITAL IMPROVEMENT FUND	\$140,255
<b>AIE00002 - Guard Rails</b>			<b>\$100,000</b>
B19056 - Torrey Pines Rd, Prospect-Coast Walk GR	1	400174 - TRANSNET EXTENSION RTCI FEE	\$100,000
<b>AIG00001 - Median Installation</b>			<b>\$391,543</b>
B18008 - Foothill Blvd & Loring St Roundabout	1	400169 - TRANSNET EXTENSION 70% CAP	\$196,270

# Fiscal Year 2025 Proposed Budget Annual Allocations

# Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Proposed Budget
B19049 - Camino Del Rio West & Moore St Median	2	400633 - SR 209 & 274 COOP WITH STATE	\$57,857
B21117 - Chatsworth Blvd RRFB & Ped Refuge Island	2	400169 - TRANSNET EXTENSION 70% CAP	\$137,416
<b>AIH00001 - Installation of City Owned Street Lights</b>			<b>\$628,400</b>
B16007 - Citywide Street Lights Group 1601	1, 2, 3, 4, 6, 9	400169 - TRANSNET EXTENSION 70% CAP	\$42,000
B16008 - Citywide Street Lights Group 1602	3, 4, 6, 7, 8, 9,	400169 - TRANSNET EXTENSION 70% CAP	\$7,000
B18012 - Citywide Street Lights Group 1801	7	400169 - TRANSNET EXTENSION 70% CAP	\$105,000
B19080 - Castle Neighborhood New Streetlights	9	400169 - TRANSNET EXTENSION 70% CAP	\$25,000
B19125 - Citywide Street Lights 1950	4, 5, 8, 9	400169 - TRANSNET EXTENSION 70% CAP	\$47,600
B22149 - Installation of City Owned SL 2201 (NSG)	4, 8, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$401,800
<b>AIH00002 - Street Light Circuit Upgrades</b>			<b>\$150,000</b>
B17101 - Plumosa Park Series Circuit Conversion	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$100,000
B17145 - Abbot Street Series Circuit	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$50,000
<b>AIK00001 - New Walkways</b>			<b>\$1,155,284</b>
B16100 - ADA S/W Group 3E W Point Loma	2	400169 - TRANSNET EXTENSION 70% CAP	\$180,000
B17065 - 70th-Alvarado to Saranac-Sidewalk	9	400169 - TRANSNET EXTENSION 70% CAP	\$60,000
B19030 - Wabaska-Voltaire St to Tennyson Sidewalk	2	400169 - TRANSNET EXTENSION 70% CAP	\$325,284
B20059 - Sea World Dr Sidewalk	2	400888 - CITYWIDE MOBILITY DIF	\$350,000
B22089 - New Sidewalks in CD4	4	400119 - SKYLINE/PARADISE URB COMM	\$14,959
B22089 - New Sidewalks in CD4	4	400169 - TRANSNET EXTENSION 70% CAP	\$225,041
<b>AIK00003 - Sidewalk Repair &amp; Replacement</b>			<b>\$3,865,812</b>
B19013 - Sidewalk Replacement Group 1902-CM	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,475,000
B23091 - Sidewalk Replacement Group 2330	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,121,906
B23092 - Sidewalk Replacement Group 2331	5	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,268,906
<b>AIL00001 - Traffic Calming</b>			<b>\$508,745</b>
B18046 - Kettner & Palm Pedestrian Hybrid Beacon	2	400115 - MIDWAY/PACIFIC HWY URBAN COMM	\$156,045
B20093 - Rectangular Rapid Flash Beacons GRP 2001	Citywide	400169 - TRANSNET EXTENSION 70% CAP	\$146,000
B23147 - Osler Street Traffic Calming	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$206,700
<b>AIL00002 - Install T/S Interconnect Systems</b>			<b>\$1,190,000</b>
B17130 - Montezuma Road Communications Upgrade	9	400127 - COLLEGE AREA	\$190,000
B24058 - Transportation Management Center	Citywide	400169 - TRANSNET EXTENSION 70% CAP	\$1,000,000
<b>AIL00004 - Traffic Signals - Citywide</b>			<b>\$3,708,101</b>
B14015 - Beyer Bl @ Smythe Ave Traffic Signal	8	400169 - TRANSNET EXTENSION 70% CAP	\$900,000
B15014 - 31st St & Market St School Traffic Sgnal	9	400169 - TRANSNET EXTENSION 70% CAP	\$400,000
B19057 - Aquarius & Camino Ruiz Traff. Signal	6	400085 - MIRA MESA - FBA	\$52,001
B20140 - Mississippi St @ El Cajon Blvd T/Signal	3	400112 - NORTH PARK URBAN COMM	\$288,000
B22111 - Center City Traffic Signals-15th Street	3	400169 - TRANSNET EXTENSION 70% CAP	\$1,000,000
B22112 - Center City Traffic Signals -17th Street	3	400169 - TRANSNET EXTENSION 70% CAP	\$580,000
B23145 - 47th St & Hartley St HAWK	4	400864 - ENCANTO NEIGHBORHOODS DIF	\$488,100
<b>AIL00005 - Traffic Signals - Modify &amp; Modernize</b>			<b>\$3,639,542</b>

# Fiscal Year 2025 Proposed Budget Annual Allocations

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B13008 - Pacific Hwy & W Palm St Signal Mod	2	400115 - MIDWAY/PACIFIC HWY URBAN COMM	\$114,999
B13010 - Signal Mods in Barrio Logan	8	400128 - BARRIO LOGAN	\$48,305
B13010 - Signal Mods in Barrio Logan	8	400169 - TRANSNET EXTENSION 70% CAP	\$651,695
B14048 - Traffic Signal Upgrades Citywide FY14	1, 2, 3, 4, 7, 9	400169 - TRANSNET EXTENSION 70% CAP	\$51,500
B18162 - Downtown Audibles 04th & E S29	3	400169 - TRANSNET EXTENSION 70% CAP	\$350,000
B19069 - Traffic Signal Mods Grp 19-01	2, 7, 9	400169 - TRANSNET EXTENSION 70% CAP	\$116,000
B20075 - Traffic Signal Mods Grp 20-01	3, 4, 6	400169 - TRANSNET EXTENSION 70% CAP	\$310,000
B23030 - Linda Vista & Comstock Intersection Upg	7	400169 - TRANSNET EXTENSION 70% CAP	\$530,000
B23076 - 32nd St & Market St Intersection Upgrade	9	400169 - TRANSNET EXTENSION 70% CAP	\$508,229
B24107 - TS Upgrades - Camino Ruiz & TX Madison	3, 6	400169 - TRANSNET EXTENSION 70% CAP	\$958,814
<b>Grand Total</b>			<b>\$592,192,671</b>